

NSW

BUDGET 2017-18



BUDGET PAPER NO. 3

BUDGET
ESTIMATES

Budget Estimates

2017-18



Budget Paper No. 3

Circulated by The Hon. Dominic Perrottet MP, Treasurer,
and Minister for Industrial Relations

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ABOUT THIS BUDGET PAPER

Purpose and scope

Budget Paper No. 3 *Budget Estimates* outlines the financial and service delivery performance of general government sector agencies. The objectives of this paper are to:

- support and explain appropriations from the Consolidated Fund
- meet the requirement under section 27AA (2)(c) of the *Public Finance and Audit Act 1983* to provide ‘information about the results and services and total expenses of each service group’
- support transparency and accountability by reporting against planned performance from the previous Budget, and explaining how resources have been allocated in the current Budget.

The scope of this Budget paper extends to the general government sector and only includes agencies that are material within the sector. Budget Paper No. 1 *Budget Statement* includes an overview of agency classifications by sector and a glossary. The Budget Statement is used to describe the State’s fiscal position and the Government’s fiscal strategy.

Budget Paper No. 3 covers cluster program groups (a group of aligned activities across a range of related agencies aimed at delivering a common outcome) and agency financial statements. Performance information is provided at a program group level. Additional agency performance information is also available from other sources such as agency websites, annual reports and the Productivity Commission’s *Report on Government Services*.

Cluster and appropriation arrangements

Clusters are groups of entities with shared or related policy goals. A cluster is not a legal or reporting entity. Individual agencies are separate legal entities that must prepare financial and annual reports.

The cluster arrangement aims to improve government services and outcomes for the community by:

- pursuing common objectives across agencies
- better integrating services
- helping to allocate resources to high-priority areas.

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and a number of smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government. The Crown Finance Entity also receives a separate appropriation for central functions of government.

Entities that receive an appropriation for the 2017-18 Budget

Crown Finance Entity	Ministry of Health
Department of Education	New South Wales Electoral Commission
Department of Family and Community Services	Ombudsman's Office
Department of Finance, Services and Innovation	Office of the Children's Guardian
Department of Industry	Office of the Director of Public Prosecutions
Department of Justice	Police Integrity Commission
Department of Planning and Environment	Public Service Commission
Department of Premier and Cabinet	The Legislature
Independent Commission Against Corruption	The Treasury
Independent Pricing and Regulatory Tribunal	Transport for NSW
Judicial Commission of New South Wales	

Cluster and Agency disclosures

This Budget Paper is structured into chapters by cluster. Each chapter begins with a cluster overview, commentary on the cluster's role and responsibilities, budget highlights and total cluster expenses for each program group.

This is followed by cluster program group highlights, which describe the desired outcome of the program group, key initiatives, financial indicators and non-financial performance measures. In most cases, independent agencies are captured within a program group. Financial statements by agency remain the same as previous years.

Financial statements are presented on an accrual basis and are in line with Australian Accounting Standards and The Financial Reporting Code issued by Treasury. The presentation of the operating statement focuses on total expenses and total revenues, with appropriations being treated the same as revenues. This paper also presents a balance sheet.

Changes in the 2017-18 Budget Paper No. 3

There are a number of changes to the content and structure of Budget Paper No. 3 (BP3). Some changes simply correspond with machinery-of-government changes, however the new design also represents an important step in the move to outcome budgeting (see page iii).

BP3 is now structured around outcome-aligned cluster program groups, replacing the output-focused service groups used in previous years. This means for the first time, BP3 will bring into focus the outcomes clusters are expected to achieve for the people of New South Wales, rather than focusing on the amounts spent and the services or outputs to be delivered.

To further support the move to outcome budgeting, cluster narratives also provide greater visibility over total cluster expenditure (rather than highlighting only new initiatives), and include commentary on total cluster outcomes and activities, program group expenses and information on financial indicators and non-financial performance.

BP3 is being redesigned to put more focus on agency program groups and outcomes. Agency operating statements and balance sheets are currently included to support this narrative and are unchanged from previous years. Cash flow statements have been removed and will now be published online to make way for this additional material.

In this first Budget produced using the new IT system rolled out under Financial Management Transformation we have taken steps to enable greater information for citizens. Recognising the NSW Government's landmark investment in transport, Prime has been used to create a more holistic view of the delivery of transport services across the State – encompassing both General Government Agencies and Public Non-Financial Corporations. It is a glimpse of what is possible in years to come as the Transformation continues to be implemented.

BP3 will continue to evolve in future years as part of the ongoing transition to outcome budgeting.

Move to outcome budgeting

What is outcome budgeting?

Outcome budgeting recognises that, in the allocation of public resources, what matters most is the outcome achieved for people, not the amount spent or the volume of services delivered; and that budget decisions should be made on that basis.

In line with its commitment to strong fiscal management, responsible use of public resources and successful infrastructure and service delivery, the Government is introducing outcome budgeting in New South Wales to ensure budget decision making delivers the best outcomes for the people of the State.

Budget decisions will consider the total amount of expenditure to be allocated to clusters to deliver specific outcomes, rather than being based primarily on incremental funding increases for additional services and outputs. The emphasis will be on the quality and relevance of outputs and services in achieving specific outcomes for the people of New South Wales.

How do we get there?

The move to outcome budgeting has been made possible through the FMT program, underpinned by a new financial management system (Prime). Prime integrates financial and performance information across the whole-of-government and provides reliable, relevant and meaningful information to monitor and report financial and non-financial performance of all government services.

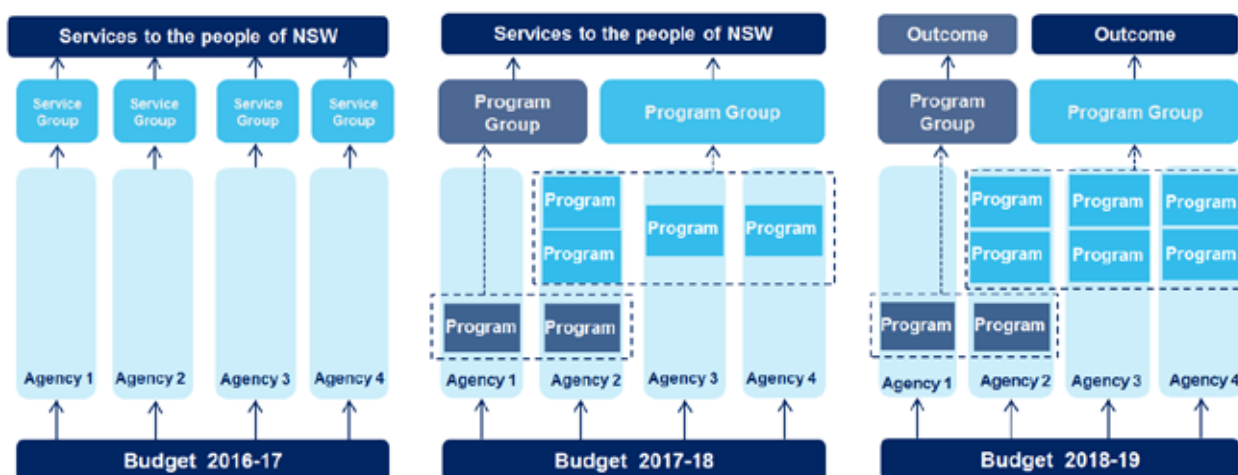
Timeframe for transitioning

In 2016-17, the Budget was presented on the basis of service groups. Service groups were a collection of related services and outputs delivered by an agency. Budget information was presented from an agency perspective.

This year, the Budget is transitioning to an outcome focus. In this transitional year, the foundation for outcome budgeting has been established by presenting the Budget on the basis of program groups within clusters. Program groups are made up of aligned activities which deliver on defined outcomes and may include programs delivered by different agencies within the cluster. Budget information will be presented from a program group perspective, across agency boundaries. The transition schedule is described in figure 1 on the next page.

As transformation continues, the Government will shift to a more sophisticated outcome budgeting approach. Under this approach, program groups will be linked to broad, state-wide outcomes that the Government has committed to achieve for a nominated class of people, or for the total population of New South Wales. There will also be robust performance information included for each outcome.

Figure 1: Transition to outcome budgeting



Service groups compared with program groups

	Service Groups	Program Groups
Policy driver	Service groups were introduced as part of previous Results and Services Plans (RSP).	The more recent review of the Financial Management Framework marks the commitment to a renewed whole-of-government approach to financial management reform, including the move to outcome budgeting.
Key features	Services were the 'end products' that were delivered to the society and made a clear contribution toward an agency's stated results.	Programs are activities that deliver 'end products' that contribute to an outcome.
Grouping for reporting purposes	In order to keep information to manageable levels in the RSP, services were grouped into service groups. Service Groups were confined to agency silos.	Program groups are a collection of Programs, within and across agencies that contribute towards a common outcome. This helps to break down agency silos. The basis on which particular Programs were grouped together may include the functional business, or the clients that they serve, for the purpose of achieving a common outcome.

From 2017-18, NSW Budget papers are prepared on a program rather than a service basis. The most significant change is that the Budget, financial and non-financial performance information for previously identified service groups may have been split or amalgamated within new program areas to support the move to outcome budgeting.

For example within the Health cluster, the majority of the previous service group, Teaching and Research, now forms part of the Acute Health Services program. Similarly, the service group, Aboriginal Health Services, is now distributed to relevant outcome-based programs, such as Community Health Care Services and Public Health.

As such, there is not necessarily a direct correlation between previously reported service group statements and the new outcome-based program group reporting. The appendix provides a full list of the 2016-17 service groups and this year's program groups.

Structure of Budget Paper No. 3

The presentation of information within each chapter is outlined below. The structure of BP3 has changed in 2017-18 to align with the changes made under the Financial Management Transformation program.

Cluster introduction

Section	Description
Introduction	This describes the role, main activities and responsibilities of the cluster and the outcomes it is working towards including Premier's and State priorities.
2017-18 Budget Highlights	These are the significant new and ongoing initiatives of the cluster by program group in 2017-18. For further detail on capital projects, see Budget Paper No. 2 <i>Infrastructure Statement</i> .
Overview of cluster expenses	This is an overview of total cluster expenditure by program group.

Program Group statements (cluster highlights)

The commentary in the 2017-18 Budget is based on the program group structure. Clusters detail the outcomes and priorities the program group is working towards and discuss the highlights of the program groups' expenditure in 2017-18. This section also includes program group performance measure information and financials.

Section	Description
Performance Information	Information on efficiency and effectiveness of service delivery including quality, volume, accessibility and timeliness.
Employees	The number of staff engaged on services provided by the program group. These figures represent an estimate of annual average staffing, including temporary and short-term casual staffing, expressed on a full-time equivalent (FTE) basis.
Expenses	These are the expenses for a program group.
Capital Expenditure	This includes planned expenditure on property, plant and equipment purchases for the program group.

Financial Statements

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency's assets, liabilities and net worth.
Cash flow Statement	For 2017-18 cash flow statements will be published online.

Changes to Reporting Entities

On 30 January 2017, a range of Administrative Arrangements Orders were issued to confirm new Ministerial and agency responsibilities.

Further orders were issued on 15 March 2017 to amend the *Government Sector Employment Act 2013* and made additional amendments to Ministerial and agency responsibilities.

The Administrative Arrangements Orders include:

- [Administrative Arrangements \(Administration of Acts—General\) Order 2017 \(2017-17\)](#)
- [Administrative Arrangements \(Administrative Changes—Ministers\) Order 2017 \(2017-18\)](#)
- [Administrative Arrangements \(Administration of Acts—Amendment No 1\) Order 2017 \(2017-78\)](#)
- [Administrative Arrangements \(Administrative Changes—Public Service Agencies\) Order 2017 \(2017-79\)](#)

The 2017-18 Budget Papers reflect these new arrangements, which were effective as of 1 April 2017.

As part of the revised arrangements, the Department of Industry, Skills and Regional Development was renamed to the Department of Industry; several agency transfers have occurred between clusters and function transfers between agencies, in line with new Ministerial responsibilities.

An overview of the changes is outlined in the following table.

Entity	Change
Department of Industry, Skills and Regional Development	<p>Renamed 'Department of Industry'</p> <p>Functions transferred in:</p> <p>Trade and industry functions transferred from the Department of Premier and Cabinet</p> <p>Liquor, Gaming and Racing functions and staff transferred from the Department of Justice</p> <p>Functions transferred out:</p> <p>Regional functions transferred to the Department of Premier and Cabinet</p> <p>Resources, Energy and Utilities functions and staff transferred to the Department of Planning and Environment</p>
Department of Premier and Cabinet	<p>Functions transferred in:</p> <p>Regional function transferred from the Department of Industry</p> <p>Functions transferred out:</p> <p>Trade and industry functions transferred to the Department of Industry</p> <p>Veterans' Affairs transferred to the Department of Justice</p>
Ministry of Health	<p>Functions transferred out:</p> <p>Women NSW transferred to the Department of Family and Community Services</p> <p>Domestic Violence and Sexual Health transferred to the Department of Family and Community Services</p>

Entity	Change
Department of Family and Community Services	Functions transferred in: Women NSW transferred from Ministry of Health Domestic Violence and Sexual Health transferred from the Ministry of Health
Department of Justice	Functions transferred in: Veterans' Affairs transferred from the Department of Premier and Cabinet Functions transferred out: Liquor, Gaming and Racing functions transferred to the Department of Industry Arts functions transferred to the Department of Planning and Environment
Department of Planning and Environment	Functions transferred in: Arts functions transferred from the Department of Justice Resources, Energy and Utilities functions transferred from the Department of Industry
Institute of Sport Staff Agency	New staff entity established, related to the Department of Industry. Staff transferred from the Office of Sport

This administrative restructure has several accounting and financial consequences:

- cluster and principal department control relationships were amended with consequential consolidated financial reporting implications
- assets and liabilities associated with function transfers were transferred from the old agency to the new agency and transfers recognised as at 1 April 2017
- staff, programs, projects and applicable funding associated with function and cluster transfers need to occur as at 1 April 2017.

The following statutory bodies, non-public financial corporations and public financial corporations have transferred clusters, and where applicable, cluster grant funding and personnel services arrangements will also have to be transferred to a new principal department.

Entity	Cluster From	Cluster To
Insurance and Care NSW	Finance, Services and Innovation	Treasury
NSW Self Insurance Corporation	Finance, Services and Innovation	Treasury
Workers' Compensation (Dust Diseases) Authority	Finance, Services and Innovation	Treasury
Building Insurers' Guarantee Corporation	Finance, Services and Innovation	Treasury
Lifetime Care and Support Authority of New South Wales	Finance, Services and Innovation	Treasury
Independent Liquor Gaming Authority	Justice	Industry
Australian Museum	Justice	Planning and Environment
Museum of Applied Arts and Sciences	Justice	Planning and Environment
Art Gallery of NSW	Justice	Planning and Environment
State Library of NSW	Justice	Planning and Environment
Library Council of NSW	Justice	Planning and Environment
Sydney Opera House Trust	Justice	Planning and Environment

Entity	Cluster From	Cluster To
Coal Innovation Fund	Industry	Planning and Environment
Hunter Water Corporation	Industry	Planning and Environment
Endeavour Energy	Industry	Planning and Environment
Essential Energy	Industry	Planning and Environment
Sydney Water Corporation	Industry	Planning and Environment
Cobbora Holding Company	Industry	Planning and Environment
UrbanGrowth NSW Development Corporation	Planning and Environment	Premier and Cabinet
Office of Sport	Premier and Cabinet	Industry
Sydney Olympic Park Authority	Premier and Cabinet	Industry
Sydney Cricket and Sports Ground Trust	Premier and Cabinet	Industry
Venues NSW	Premier and Cabinet	Industry
State Sporting Venues Authority	Premier and Cabinet	Industry
Destination NSW	Premier and Cabinet	Industry
Sydney Motorway Corporation Pty Ltd	Treasury	Transport
Westconnex M4 Pty Limited	Treasury	Transport
Westconnex M5 Pty Limited	Treasury	Transport

Program group expenditure is the net of program expenditure across agencies within a cluster. Agencies may purchase services or provide grants to other agencies within the cluster. For consolidated cluster expenditure, these amounts are only counted once. Grants provided to other general government agencies outside of the cluster are still included.

The 2017-18 Budget papers have been prepared based on the new administrative arrangements. The machinery of government changes have been reflected with the following treatments:

- whole entity movement – in this case the entity will continue to report its full year expenses and will appear in the receiving cluster for BP3 presentation purposes
- where the entity is grant funded, the original principal department will provide grants for 1 July 2016 to 1 April 2017 and the new principal department will provide grants from 1 April 2017 to 30 June 2017 and for 2017-18.
- partial program or partial program group movement – this has been captured in both the former and the new cluster as follows:
 - for 1 July 2016 – 1 April 2017 (that is, nine months of the year), expenses will be reported in the former entity, with no data for 2017-18 reflected in the previous entity
 - for 1 April 2017 – 30 June 2017 (that is, three months of the year), expenses will be reported in the new entity, with the full budget reported for 2017-18 in the new entity.

Notes

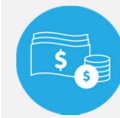
- The Budget year refers to 2017-18, while the forward estimates period refers to 2018-19, 2019-20 and 2020-21.
 - 2016-17 Revised is the projection for 2016-17.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
 - values between \$10 million and \$1 billion are rounded to the nearest whole number unless specified
 - estimates under \$100,000 are rounded to the nearest thousand
 - estimates midway between rounding points are rounded up
 - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
 - n.a. means data is not available
 - N/A means not applicable
 - no. means number
 - 0 means not zero, but rounded to zero
 - ... means zero
 - thous means thousand
 - \$m means millions of dollars
 - \$b means billions of dollars.
- Unless otherwise indicated, the data source for tables and charts is Treasury.

Performance measures evolve over time. n.a. indicates that historical data is not available for a performance measure established or modified in a later year.

1. THE LEGISLATURE

Introduction

The Legislature, or the Parliament of NSW, operates under the Constitution as the system of representative democracy and responsible government for the State, making laws, appropriating funds, overseeing the Executive Government and debating public policy issues.



\$160
million

Expenses
2017-18



\$26
million

Capital
expenditure
2017-18

Outcomes and activities

The Legislature provides services that contribute to and support the following key outcomes:

- the effective functioning of the Parliament and its committees
- that members of Parliament are supported to fulfil their parliamentary duties
- that the community can directly participate in, and has access to Parliament and is aware of the role and functions of the Parliament.

2017-18 Budget highlights

Total expenditure for the Legislature in 2017-18 is \$186 million (\$160 million expenses and \$26 million capital). Key initiatives include:

- \$4.7 million in 2017-18 to continue funding a dedicated education centre and improved facilities on level six of Parliament House, increasing capacity for school and other groups to participate in educational programs, especially on sitting days
- \$4.0 million in 2017-18 to continue the two-year project to replace the roof membrane in the office building for Members and staff at Parliament House
- \$3.5 million in new funding (\$3.1 million in 2017-18 and \$400,000 in 2018-19) to replace the telephony infrastructure at Parliament House and all 98 electorate offices, allowing for a greater level of collaboration between Members and staff, and integration of mobile services
- \$3.0 million in new funding (\$1.1 million in 2017-18 and \$1.9 million in 2018-19) for additional strategic security measures at Parliament House to ensure the Parliament remains a safe and secure environment for Members, staff, the public and that the heritage buildings are protected.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Bills and amendments processed accurately	%	100	100	100	100	100
Parliamentary precinct availability	%	98	98	98	98	98
Electorate Office availability ^(a)	%	n.a.	n.a.	99	99	99
Education program participation	no.	17,790	19,472	19,816	19,816	20,500
Hansard and House document availability	%	100	100	100	100	100
Employees	FTE	512	503	507	507	597

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	151,903	159,986
Total expenses include the following ^(b) :		
Employee related	62,521	68,163
Other operating expenses	35,722	36,496
Capital expenditure	13,288	26,243

(a) This is a new measure and historical data is not available.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The Legislature	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
The Legislature	151.9	160.0	5.3	13.3	26.2	97.5
Total	151.9	160.0	5.3	13.3	26.2	97.5

Financial Statements

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	61,475	62,521	68,163
Other operating expenses	35,275	35,722	36,496
Grants and subsidies
Appropriation expense
Depreciation and amortisation	11,344	11,344	12,098
Finance costs
Other expenses	41,230	42,316	43,229
TOTAL EXPENSES EXCLUDING LOSSES	149,324	151,903	159,986
Revenue			
Appropriation	146,816	141,623	162,987
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	3,728	3,413	3,567
Transfers to the Crown Entity
Sales of goods and services	7,078	7,078	7,228
Grants and contributions	297	317	10
Investment revenue
Retained taxes, fees and fines
Other revenue	201	385	205
Total Revenue	158,120	152,816	173,996
Gain/(loss) on disposal of non current assets	...	(1)	...
Other gains/(losses)
Net Result	8,796	912	14,010

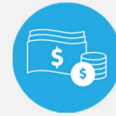
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	3,058	5,975	5,840
Receivables	1,457	1,753	1,753
Inventories	86	77	77
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,601	7,805	7,670
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	221,525	217,515	223,670
Plant and equipment	75,406	70,304	78,987
Infrastructure Systems
Investment Properties
Intangibles	7,811	8,823	8,130
Other Assets
Total Non Current Assets	304,742	296,642	310,787
Total Assets	309,343	304,447	318,457
Liabilities			
Current Liabilities			
Payables	3,757	6,062	6,062
Other Financial Liabilities at Fair Value
Borrowings
Provisions	5,118	5,337	5,337
Other
Liabilities associated with assets held for sale
Total Current Liabilities	8,875	11,399	11,399
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	122	122	122
Other
Total Non Current Liabilities	122	122	122
Total Liabilities	8,997	11,521	11,521
Net Assets	300,346	292,926	306,936
Equity			
Accumulated funds	197,614	190,194	204,204
Reserves	102,732	102,732	102,732
Capital Equity
Total Equity	300,346	292,926	306,936

2. EDUCATION CLUSTER

Introduction

The Education cluster delivers, funds and regulates education services for NSW students from early childhood to secondary school. The cluster also works to advance the wellbeing of Aboriginal people.



\$14.9 billion

Recurrent expenses 2017-18



\$811 million

Capital expenditure 2017-18

Contribution to Premier's and State Priorities

The Education cluster is the lead cluster delivering the following Premier's and State Priorities:

- improving education results: increasing the proportion of NSW students in the top two National Assessment Program Literacy and Numeracy (NAPLAN) bands for reading and numeracy by 8 per cent by 2019
- improving NSW Aboriginal education outcomes: increasing the proportion of Aboriginal and Torres Strait Islander students in the top two NAPLAN bands for reading and numeracy by 30 per cent by 2019.

Outcomes and activities

The Education cluster's responsibilities include:

- overseeing the planning and supply of NSW school infrastructure
- providing a place for all school age children who choose to attend a government school
- providing funding support for students attending non-government schools to support schooling choices by parents including support for students with a disability
- strengthening the quality of teaching by developing teachers and leaders in education, and increasing their capacity to deliver outcomes for students.

The scope of the Education cluster includes:

- regulating non-government schools and home-schooling
- regulating and providing funding to the early childhood education and care sector
- raising the quality of, and driving continuous improvement in, the provision of early childhood education and care through the implementation of the National Quality Framework, developing syllabuses and curriculum support materials for schools
- administering the Record of School Achievement and Higher School Certificate, through the NSW Education Standards Authority
- increasing the capacity for Aboriginal people to participate in decisions that impact their lives
- leading reform and brokering solutions across government to improve social, cultural and economic outcomes for Aboriginal people through the Aboriginal Affairs program group.

2017-18 Budget highlights

In 2017-18, the Department of Education cluster will spend \$15.7 billion (\$14.9 billion recurrent expenses and \$811 million capital).¹ Key initiatives include:

School education infrastructure boost

- a record \$4.2 billion is being invested into new and existing capital works projects over the next four years to respond to once-in-a-generation enrolment growth in government schools. As part of this total investment, the Department will commence around 90 new capital works projects over 2017-18 and 2018-19 at an estimated total cost of \$2.2 billion delivering more than 1,500 new classrooms and more than 32,000 additional student places
 - to deliver this significantly expanded school building program, School Infrastructure NSW, a specialist assets unit, will assume responsibility for the planning and delivery of capital works in NSW government schools
- \$1.2 billion of funding for non-government schools, including an \$11 million increase in the Building Grants Assistance Scheme over two years to support enrolment growth in non-government schools with the greatest need
- a record \$747 million will be allocated over the next four years to address backlog maintenance in schools. This includes an additional \$411 million investment commencing from 2017-18.

Early childhood education

- \$435 million has been allocated to support early childhood education in 2017-18. Commencing from 2017-18, there is an additional \$217 million being invested over four years for Start Strong funding for preschool education in community preschools and long day care services.

School education and educational standards

- \$13 billion in funding recurrent expenditure for government schools to support the following initiatives:
 - funding of \$88 million in 2017-18 as part of the \$224 million 'Quality Teaching, Successful Students' 2015 election commitment
 - funding of \$50 million in 2017-18 as part of the \$167 million 'Supported Students, Successful Students' 2015 election commitment
 - \$11 million new funding over five years to strengthen the Community Languages Schools Program
 - \$6.1 million new funding over three years to support an anti-bullying strategy and resources for schools, students and parents.
- \$149 million investment in education standards to support the provision of services related to school curriculum assessment, teaching and regulatory standards in NSW schools.

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

Aboriginal Affairs

- \$49 million to deliver programs and initiatives in partnership with Aboriginal communities, including funding to deliver OCHRE (the Government's plan for Aboriginal Affairs), establish the Aboriginal Centre for Excellence in Western Sydney, and implement the Government's response to the Parliamentary Inquiry into Reparations for the Stolen Generations.

Commitment to the National Education Reform Agreement (NERA)

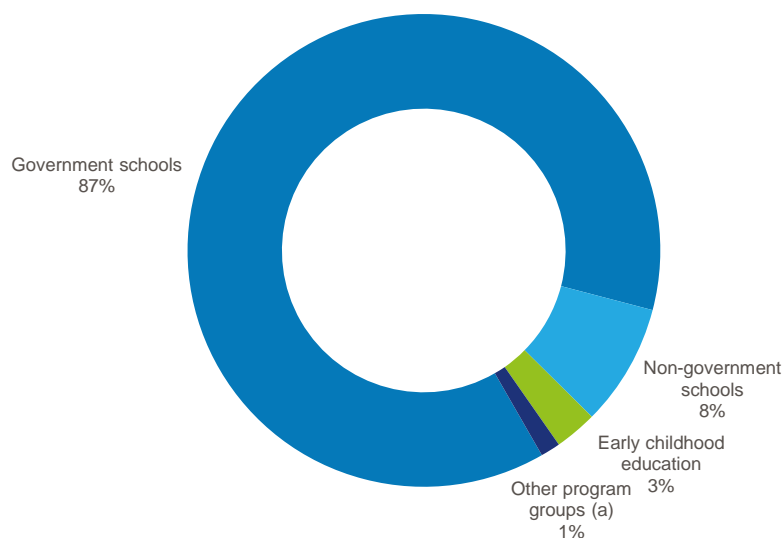
The NSW Government has maintained its full six-year commitment to NERA to 2019. NERA funding is continuing to support comprehensive school education reforms in New South Wales that support the Premier's and State priorities on NAPLAN results.

The 2017-18 Commonwealth Government budget proposed new funding arrangements for schools from 2018. While the NSW Government supports the Commonwealth Government's efforts to improve the quality of education across Australia and its recommitment to needs-based funding, the NSW Government will continue to advocate that the Commonwealth Government meet its obligations under NERA.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 2.1: Total recurrent expenses Education cluster 2017-18 by program group (%)



- (a) Grouped for presentation purposes, "Other program groups" comprises:
- Education standards
 - Aboriginal Affairs

Table 2.1: Education cluster program group expense summary ^(a) (\$m)

	Expenses			Capital Expenditure		
	2016-17	2017-18	Var	2016-17	2017-18	Var
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Early childhood education	388.7	435.4	12.0
Government schools	11,860.1	13,010.7	9.7	482.3	809.1	67.8
Non-government schools	1,128.2	1,245.2	10.4
Aboriginal Affairs ^(b)	74.1	48.6	(34.4)
Education standards	142.2	149.4	5.1	3.0	1.4	(52.0)
Total	13,593.3	14,889.2	9.5	485.2	810.5	67.0

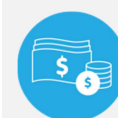
(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) During 2016-17, the Government agreed to payments to Stolen Generations survivors under the Reparation Scheme. Under Australian Accounting Standards all of the payments over the life of the scheme are recognised in 2016-17, even though the actual payments to claimants have not been made. The variation between the 2016-17 Revised expenses and 2017-18 Budget expenses reflects the one-off recognition of these payments.

Cluster Program Group Highlights

Early childhood education

In 2017-18, the cluster will spend \$435 million on early childhood education programs which include the provision and regulation of early childhood education services.



\$435
million

Recurrent
expenses
2017-18

Key initiatives and activities include:

- an additional \$217 million investment over four years for Start Strong funding for preschool education in community preschools and long day care services, providing needs-based funding for all children in the year before school. This funding continues to make it easier for families to access affordable, quality preschool programs noting that social and economic returns continue into adulthood where children have benefitted from early childhood education
 - the Government provides additional support for disadvantaged three-year olds, recognising that disadvantaged children stand to gain the most from early childhood education with the benefits increasing with the gradient of social disadvantage
- a commitment of \$10 million for the Start Strong Capital Works Grants program to provide funding for community based preschool providers to increase the number of 600 hour preschool places available in areas where there is a demonstrated need.

The Budget also supports other key initiatives that align with the Government's focus on early childhood education including:

- continued funding for the Rural and Remote Early Childhood Teaching Scholarship programs that help early childhood educators in preschools and long day care services upgrade their diploma qualification to a four-year degree
- support for the Sector Development program which provides training, support and resources to build sector capacity in alignment with Government priorities
- continued funding to enhance participation and educational outcomes in early childhood education for children with disability.

Performance information ^{(a)(b)}	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Number of licensed early childhood education services in NSW	no.	5,114	5,417	5,582	N/A	5,639
Number of early childhood education services receiving grant funding	no.	1,489	3,793	3,778	N/A	4,091
Proportion of early childhood education services assessed or reviewed against the National Quality Standard per year	%	n.a.	n.a.	15	N/A	19
Employees ^(c)	FTE	502	529	N/A	537	537

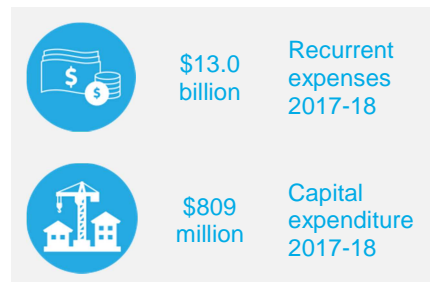
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	388,714	435,353
Total expenses include the following ^(d) :		
Employee related	56,085	58,522
Other operating expenses	14,951	16,293
Grants and subsidies	313,884	356,691

- (a) The performance measures for early childhood education have changed and are not comparable to those published in previous Budget papers. Revised 2016-17 estimates are therefore not applicable.
- (b) The National Partnership on the National Quality Agenda for Early Childhood Education and Care sets the benchmark to assess and rate at least 15 per cent of the total number of services (as at 30 June 2015) each calendar year for the life of the agreement. Under the agreement, this benchmark first applied for the period 1 January 2016 to 31 December 2016.
- (c) Program groups commence from 2017-18. FTE forecasts for prior years are not applicable.
- (d) Selected expense categories only and may not add to total.

Government schools

In 2017-18, the cluster will spend \$13.8 billion (\$13,011 million recurrent expenses and \$809 million capital) on government schools.

This funding will support 1,606 primary schools, 401 secondary schools, 65 central/community schools, 113 schools for special purposes, and 23 environmental education centres to deliver quality education services that meet the diverse needs of almost 789,000 students. The 2017-18 Budget will fund around 1,000 extra teachers.



Key initiatives and activities include:

- investing \$4.2 billion over four years into new schools and school upgrades to respond to unprecedented forecast enrolment growth in government schools
- commencing new capital works projects, new schools and school upgrades in 2017-18 and 2018-19, at an estimated total cost of \$2.2 billion
- \$747 million over four years to address priority maintenance in schools, including an additional \$411 million investment commencing from 2017-18
- funding of \$88 million in 2017-18 as part of the \$224 million, 'Quality Teaching, Successful Students', 2015 election commitment. This package will enable up to 1,000 of the best teachers to mentor and coach other teachers and monitor student performance data across schools
- \$46 million new funding over four years, to boost wireless access and internet capacity in around 900 regional schools under the Connecting Country Schools Program
- \$11 million in new funding over five years to strengthen the Community Languages Schools Program to develop languages syllabuses, teaching resources and online assessment tools that will enhance the delivery of Community Languages
- \$6.1 million in new funding over three years to support an anti-bullying strategy and resources for schools, students and parents, including an anti-bullying plan and dedicated website to assist schools and students in preventing and responding to bullying behaviours.

Performance information	Units	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Forecast
Students enrolled in government schools	FTE	755,346	763,698	771,978	780,310	788,891
Aboriginal students enrolled in government schools	FTE	49,308	51,613	54,150	56,578	59,285
Government schools	no.	2,218	2,219	2,211	2,210	2,208
Government school teachers accredited at the higher levels (highly accomplished and lead)	no.	33	49	70	97	139
Attendance rate of students in government schools ^(a)	%	92.9	93.1	92.4	92.4	92.7
Proportion of NSW students achieving at or above the national minimum standard in reading ^(b) :						
Year 3	%	96.3	94.7	95.3	95.8	95.3
Year 5	%	96.8	93.7	93.8	93.5	93.7
Year 7	%	94.7	95.4	95.9	95.2	95.5
Year 9	%	94.1	92.6	92.6	93.1	92.8
Proportion of NSW students achieving at or above the national minimum standard in numeracy ^(b) :						
Year 3	%	96.4	95.4	94.7	95.9	95.3
Year 5	%	93.9	94.3	95.4	94.7	94.8
Year 7	%	95.1	95.5	96.1	95.8	95.8
Year 9	%	90.4	94.5	95.8	95.4	95.2
Proportion of students in government schools continuing to Year 12 ^(c)	%	72.7	74.0	74.1	74.3	74.1

	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Employees ^(d)	FTE	85,257	88,201	N/A	89,658	91,026

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	11,860,121	13,010,659
Total expenses include the following ^(e) :		
Employee related	9,036,010	9,775,952
Other operating expenses	2,184,365	2,579,074
Grants and subsidies	43,960	62,558
Capital expenditure	482,264	809,088

(a) Attendance rates are the number of actual full-time equivalent student-days attended by full-time students in Years 1 to 10 during semester 1 as a percentage of the total number of possible student-days attended over the period. Students may be absent from school for a number of reasons, including sickness, suspension, truancy or other explained absences.

(b) Includes all students in government and non-government schools.

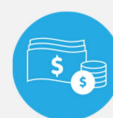
(c) This is a measure of the apparent retention of students from Year 7 to Year 12 in government high schools. Retention rates are 'apparent' as they do not track individual students through their final years of secondary schooling. Apparent retention rates are the total number of full-time school students in a designated year (e.g. Year 12 in 2015) divided by the total number of full-time students in a previous year (i.e. Year 7 in 2010). Students may leave the government school system within this period to complete their HSC or an equivalent qualification in a non-government school, TAFE or other provider. The measure only includes full-time students. This is therefore not a measure of Year 12 or equivalent attainment.

(d) Program groups commence from 2017-18. FTE forecasts for prior years are not applicable.

(e) Selected expense categories only and may not add to total.

Non-government schools

In 2017-18, the cluster will spend \$1.2 billion to support 418,000 students in non-government schools.



\$1.2
billion

Recurrent
expenses
2017-18

Funding to non-government schools is provided with the aim of improving student learning outcomes and assisting them to successfully complete Year 12 or Vocational Education and Training equivalent.

Key initiatives and activities include:

- \$1.2 billion in 2017-18 for non-government schools including:
 - funding support for students including the NSW Government's commitment to NERA
 - support for students with a disability through assisted school travel and subsidies for teachers and supervisors in non-government special schools catering for students with a moderate to severe intellectual disability
 - funding support for non-government schools to participate in the NSW Literacy and Numeracy Strategy
 - capital assistance, including \$11 million increase in the Building Grants Assistance Scheme over two years to support enrolment growth in non-government schools.

Performance information	Units	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Forecast
Students in non-government schools	FTE	391,478	399,817	406,932	413,260	418,383
Non-government schools in NSW	no.	933	936	941	937	944

	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Employees ^(a)	FTE	12	14	N/A	15	16

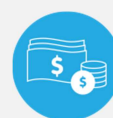
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	1,128,164	1,245,230
Total expenses include the following ^(b) :		
Employee related	1,791	2,118
Other operating expenses	18,146	29,413
Grants and subsidies	1,108,212	1,213,688

(a) Program groups commence from 2017-18. FTE forecasts for prior years are not applicable.

(b) Selected expense categories only and may not add to total.

Aboriginal Affairs

In 2017-18, the cluster will spend \$49 million on Aboriginal Affairs.



\$49
million

Recurrent
expenses
2017-18

Aboriginal Affairs works in partnership with Aboriginal communities to promote social, economic and cultural well-being by implementing OCHRE – the Government's plan for Aboriginal Affairs – and establishing partnerships for economic development, supporting effective community governance, strengthening cultural identity and language revitalisation efforts.

Key initiatives and activities include:

- OCHRE initiatives within Aboriginal Affairs; Local Decision Making, which supports formal agreement making between the NSW Government and regional Aboriginal governance groups; Industry Based Agreements; Growing NSW First Economy – the NSW Government's framework for Aboriginal economic development; and local healing forums
- establishing the Aboriginal Centre for Excellence in Western Sydney with a particular focus on assisting young Aboriginal people to effectively transition to education, training and sustainable employment and connecting them to the economic opportunities stemming from the region's growth
- implementing the Government's response to the Parliamentary Inquiry into Reparations for the Stolen Generations to address the trauma and harm from forced removal of Aboriginal children. The reparations package, worth more than \$73 million, offers one-off payments to survivors, a healing fund to address intergenerational trauma, and direct financial support for survivors' groups.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Aboriginal communities participating in Local Decision Making	no.	69	69	69	69	69
Aboriginal cultural events and activities supported	no.	119	142	145	145	145
Employees ^(a)	FTE	105	108	N/A	112	120

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(b)	74,146	48,618
Total expenses include the following ^(c) :		
Employee related	14,979	16,431
Other operating expenses	237	8,105
Grants and subsidies	58,685	23,855

(a) Program groups commence from 2017-18. FTE forecasts for prior years are not applicable.

(b) During 2016-17, the Government agreed to payments to Stolen Generations survivors under the Reparation Scheme. Under Australian Accounting Standards all of the payments over the life of the scheme are recognised in 2016-17, even though the actual payments to claimants have not been made. The variation between the 2016-17 Revised expenses and 2017-18 Budget expenses reflects the one-off recognition of these payments.

(c) Selected expense categories only and may not add to total.

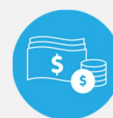
Education standards

In 2017-18, the cluster will spend \$151 million (\$149 million expenses and \$1.4 million capital) on education standards.

The education standards program group includes the provision of services related to school curriculum assessment, teaching and regulatory standards in NSW schools.

Key initiatives and activities include:

- \$105 million to assess student achievement and award credentials by conducting the Higher School Certificate and Australian Music Examinations Board examinations and administering the Record of School Achievement and NAPLAN
- \$31 million to develop NSW syllabuses and support materials for students, teachers and parents as part of the Australian Curriculum, as well as providing initial teacher education and accreditation standards to advance professional learning for teachers
- \$13 million to promote quality education through registering government schools and registering and accrediting non-government schools, registering home schooling, approving course providers for students from overseas and regulating teacher accreditation authorities.



\$149 million
Recurrent expenses
2017-18



\$1.4 million
Capital expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Schools inspected ^(a)	no.	170	188	199	216	196
HSC student courses	no.	254	255	256	256	271
Students sitting NAPLAN	no.	347,922	352,613	358,401	370,401	378,000
Syllabuses in force	no.	232	237	243	243	264
Employees	FTE	800	764	781	811	823

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	142,168	149,355
Total expenses include the following ^(b) :		
Employee related	102,275	109,579
Other operating expenses	37,982	38,377
Capital expenditure	2,977	1,429

(a) The variation between years is largely due to the number of non-government schools seeking renewal of registration in any one year. For 2017-18 this is forecast to decline as a result of fewer non-government schools seeking renewal of registration.

(b) Selected expenses categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Education (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Education will spend \$15.7 billion (\$14.9 billion recurrent expenses and \$809 million capital).

Education cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Education						
Early childhood education	388.7	435.4	12.0
Government schools	11,860.1	13,010.7	9.7	482.3	809.1	67.8
Non-government schools	1,128.2	1,245.2	10.4
Aboriginal Affairs ^(b)	74.1	48.6	(34.4)
Cluster grants ^(c)	112.4	115.2	2.4
Total	13,563.6	14,855.0	9.5	482.3	809.1	67.8
NSW Education Standards Authority						
Education standards	142.2	149.4	5.1	3.0	1.4	(52.0)
Total	142.2	149.4	5.1	3.0	1.4	(52.0)

(a) Agency expenses are uneliminated.

(b) During 2016-17, the Government agreed to payments to Stolen Generations survivors under the Reparation Scheme. Under Australian Accounting Standards all of the payments over the life of the scheme are recognised in 2016-17, even though the actual payments to claimants have not been made. The variation between the 2016-17 Revised expenses and 2017-18 Budget expenses reflects the one-off recognition of these payments.

(c) Grants paid to cluster agencies.

Financial Statements

Department of Education

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	9,305,314	9,108,865	9,853,023
Other operating expenses	2,044,787	2,069,906	2,475,507
Grants and subsidies	1,764,834	1,784,371	1,921,566
Appropriation Expense
Depreciation and amortisation	580,514	580,514	584,644
Finance costs	19,515	19,326	12,515
Other expenses	600	600	7,773
TOTAL EXPENSES EXCLUDING LOSSES	13,715,564	13,563,582	14,855,027
Revenue			
Appropriation	12,350,986	12,005,428	13,905,309
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	384,319	381,842	385,500
Transfers to the Crown Entity
Sales of goods and services	162,656	200,717	166,235
Grants and contributions	480,028	491,071	426,579
Investment Revenue	25,088	17,249	22,084
Retained Taxes, Fees and Fines
Other revenue	75,335	97,117	71,093
Total Revenue	13,478,412	13,193,424	14,976,801
Gain/(loss) on disposal of non-current assets	...	(20)	...
Other gains/(losses)	...	153	...
Net Result	(237,152)	(370,025)	121,774

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	720,487	747,878	703,380
Receivables	79,775	194,831	195,071
Inventories
Financial Assets at Fair Value
Other Financial Assets	18,628	11,501	11,501
Other
Assets Held For Sale	779	284	284
Total Current Assets	819,669	954,494	910,236
Non Current Assets			
Receivables	8,429	62	62
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	22,185,860	22,089,172	24,081,814
Plant and equipment	208,516	193,377	216,086
Infrastructure Systems
Investment Properties
Intangibles	275,921	304,833	299,688
Other Assets
Total Non Current Assets	22,678,726	22,587,444	24,597,650
Total Assets	23,498,395	23,541,938	25,507,886
Liabilities			
Current Liabilities			
Payables	351,687	456,031	429,833
Other Financial Liabilities at Fair Value
Borrowings	6,633	6,630	6,941
Provisions	820,231	886,623	894,575
Other	10,542	50,434	60,065
Liabilities associated with assets held for sale
Total Current Liabilities	1,189,093	1,399,718	1,391,414
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	163,068	163,091	156,126
Provisions	28,002	66,922	47,124
Other	2,473	1,413	1,413
Total Non Current Liabilities	193,543	231,426	204,663
Total Liabilities	1,382,636	1,631,144	1,596,077
Net Assets	22,115,759	21,910,794	23,911,809
Equity			
Accumulated funds	13,641,687	13,445,488	13,572,761
Reserves	8,474,072	8,465,306	10,339,048
Capital Equity
Total Equity	22,115,759	21,910,794	23,911,809

NSW Education Standards Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	98,940	102,275	109,579
Other operating expenses	36,191	37,982	38,377
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	2,274	1,911	1,399
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	137,405	142,168	149,355
Revenue			
Appropriation
Cluster Grant Revenue	112,437	112,437	115,169
Acceptance by Crown Entity of employee benefits and other liabilities	2,366	3,764	2,469
Transfers to the Crown Entity
Sales of goods and services	17,760	19,126	24,509
Grants and contributions	1,931	3,869	1,793
Investment Revenue	200	175	204
Retained Taxes, Fees and Fines
Other revenue	498	498	508
Total Revenue	135,192	139,869	144,652
Gain/(loss) on disposal of non-current assets	10	30	10
Other gains/(losses)
Net Result	(2,203)	(2,269)	(4,693)

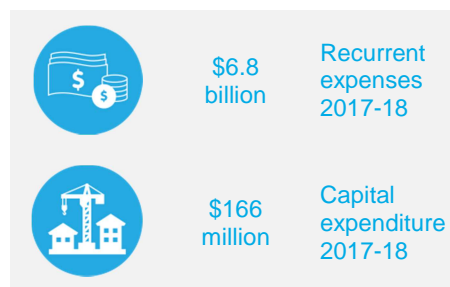
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	10,680	10,690	6,231
Receivables	4,243	4,293	4,540
Inventories	1,950	1,687	1,687
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	16,873	16,670	12,458
Non Current Assets			
Receivables	80
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	355	1,493	1,423
Plant and equipment	1,425	1,157	1,618
Infrastructure Systems
Investment Properties
Intangibles	2,695	3,862	3,481
Other Assets
Total Non Current Assets	4,555	6,512	6,522
Total Assets	21,428	23,182	18,980
Liabilities			
Current Liabilities			
Payables	1,681	7,958	8,449
Other Financial Liabilities at Fair Value
Borrowings
Provisions	5,122	5,088	5,117
Other	3,958	4,821	4,792
Liabilities associated with assets held for sale
Total Current Liabilities	10,761	17,867	18,358
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	70	133	133
Other	103
Total Non Current Liabilities	173	133	133
Total Liabilities	10,934	18,000	18,491
Net Assets	10,494	5,182	489
Equity			
Accumulated funds	10,494	5,182	489
Reserves
Capital Equity
Total Equity	10,494	5,182	489

3. FAMILY AND COMMUNITY SERVICES CLUSTER

Introduction

The Family and Community Services (FACS) cluster supports people with disability, vulnerable and disadvantaged children, young people and families. The cluster leads whole-of-government policy for youth, ageing, multiculturalism, women, and the prevention of domestic violence and sexual assault.



Contribution to Premier's and State Priorities

The FACS cluster is responsible for leading and supporting the following Premier's and State Priorities:

- protecting our kids: decrease the percentage of children and young people re-reported at risk of significant harm by 15 per cent by 2018
- reducing youth homelessness: increase the proportion of young people who successfully move from specialist homelessness services to long-term accommodation by 10 per cent by 2017
- creating sustainable social housing: increase the number of households successfully transitioning out of social housing by 5 per cent over three years
- transitioning to the National Disability Insurance Scheme (NDIS): successful transition of participants and resources to the NDIS by 2018
- reducing domestic violence: reduce the proportion of domestic violence offenders re-offending within 12 months by 5 per cent by 2019.

Outcomes and activities

The cluster directly supports people across New South Wales through delivery of its own services and commissioning non-government organisations (NGOs) to deliver specialist support services. These services ensure:

- children and young people are protected from abuse and neglect, and have a safe home for life
- people with disability are supported to realise their potential
- social housing and homelessness assistance is used to break disadvantage
- people experiencing, or at risk of, domestic and family violence are safer
- Aboriginal people, families and communities have better outcomes
- community harmony and social cohesion are promoted
- the people of New South Wales are supported in building safe and engaged communities through services and funding which assist diverse communities
- seniors have opportunities to participate fully in community life.

2017-18 Budget highlights

In 2017-18, the FACS cluster will spend \$7.0 billion (\$6,804 million recurrent expenses and \$166 million capital) supporting people with disability, vulnerable and disadvantaged children, young people and families and building stronger communities.¹

Targeted support to improve lives and realise potential

The cluster will spend \$1.2 billion in 2017-18 for targeted support for people to improve their lives and realise their potential. This includes:

- \$25 million for Start Safely, to help people escaping violence move into stable housing in the private rental market
- \$18 million (\$63 million over four years) new spending for additional child protection caseworkers and support workers
- \$10 million in the Domestic and Family Violence Innovation Fund
- \$5.0 million (\$20 million over four years) new spending for homelessness initiatives to provide more transitional accommodation and support packages for rough sleepers.

Ongoing support to break disadvantage

The cluster will spend \$1.9 billion in 2017-18 on ongoing support for people while they break disadvantage. This includes:

- \$81 million for community housing providers, to fund leasing subsidies for vulnerable individuals and families in the private rental market, as a pathway to independence and better outcomes
- \$30 million (\$148 million over four years) new funding to support high needs children in out-of-home care (OOHC)
- \$19 million to empower people to break the cycle of disadvantage in social housing through improved parenting, health, education, work and training.

Empowerment for independent living

In 2017-18, the cluster will spend \$313 million for empowering people in the community to live independently. This includes \$35 million for private rent assistance, to support households to sustain a tenancy in the private rental market.

Accommodation supports for people with disability

The Government is in the process of transitioning to the National Disability Insurance Scheme (NDIS), a once in a generation social policy reform.

The cluster will spend \$2.0 billion in 2017-18 on accommodation supports for people with disability to assist them to live with dignity in their communities.

Social and economic supports for people with disability

The cluster will spend \$1.4 billion in 2017-18 on supporting people with disability to participate socially and economically in their community.

Other cluster entities

In 2017-18, the cluster will spend \$231 million through other cluster entities including the Aboriginal Housing Office, Multicultural NSW, and the Office of the Children's Guardian.

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

Overview of cluster expenses²

A summary of expenses by program group is provided in the chart below.

Chart 3.1: Total recurrent expenses Family and Community Services cluster 2017-18 by program group (%)

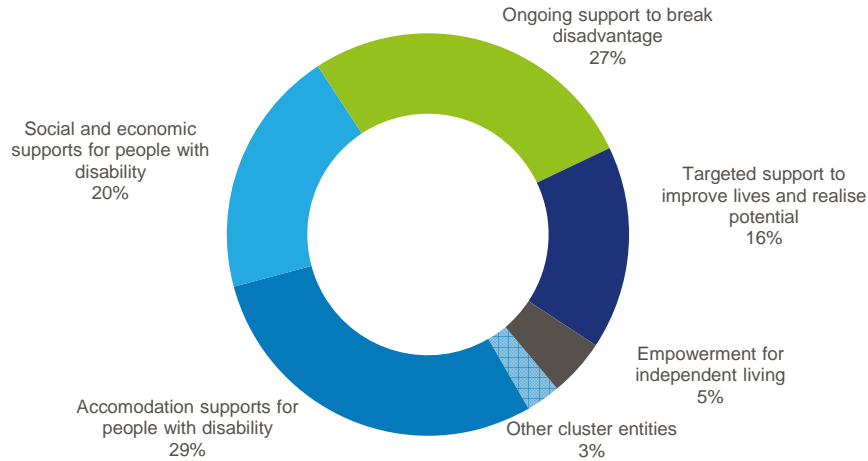


Table 3.1: Family and Community Services cluster program group expense summary ^(a)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Targeted support to improve lives and realise potential ^(b)	848.9	1,107.5	30.5	32.4	54.3	67.3
Ongoing support to break disadvantage	1,718.4	1,871.4	8.9	19.8	18.7	(5.5)
Empowerment for independent living	292.4	311.9	6.7	0.8	0.7	(5.5)
Accommodation supports for people with disability	1,977.3	1,972.7	(0.2)	64.6	44.9	(30.6)
Social and economic supports for people with disability	1,345.3	1,352.2	0.5	3.6	4.7	31.2
Other cluster entities ^(c)	173.9	187.7	7.9	33.0	43.0	30.2
Total	6,356.1	6,803.6	7.0	154.1	166.2	7.8

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) The cluster was affected by machinery-of-government changes which took effect on 1 April 2017.

(c) Includes residual amount from the Home Care Services transferred to the non-government sector on 19 February 2016. The Home Care Service of NSW will be dissolved at 30 June 2017.

Machinery of government

The FACS cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Under this Order, personnel employed who principally provided support for the portfolio responsibilities of the Minister for the Prevention of Domestic Violence and Sexual Assault and the Minister for Women, were transferred to the Department of Family and Community Services from the Ministry of Health. These changes took effect from 1 April 2017.

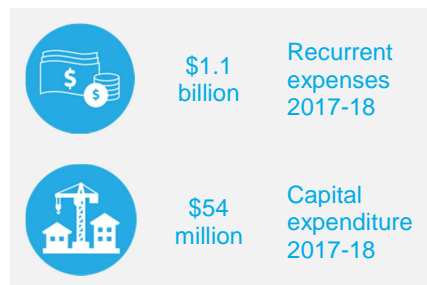
² Full scheme transition to the NDIS started on 1 July 2016, and will be completed by June 2018. FACS funding to provide supports will be phased down as existing clients start participating in the Scheme, with all funding going towards meeting the New South Wales contribution to the NDIS.

Cluster program group highlights

Targeted support to improve lives and realise potential

In 2017-18, the cluster will spend \$1.2 billion (\$1,108 million recurrent expenses and \$54 million capital) on targeted support for people to improve their lives and realise their potential.

This Budget demonstrates the NSW Government delivering on its commitment to build stronger families and communities through a responsive child protection system, ensuring children at risk are cared for in safe and loving homes.



Key programs include:

- services aimed at enabling families to keep children and young people safe, including child protection investigations and casework to identify and protect children at risk of significant harm
- specialist homelessness services (SHS) and temporary accommodation
- advancing gender equality and economic opportunities for women through women's policy
- whole-of-government coordination for domestic and family violence and sexual assault. 2017-18 represents the second year of the Government's investment of over \$300 million (across four years) in specialist domestic violence initiatives.

Key initiatives and activities include:

- \$52 million for implementation of a new service model as part of the Tune Reform 'Their Future Matters' to improve family preservation outcomes
- \$18 million (\$63 million over four years) new funding to improve child protection casework practice which includes:
 - \$9.3 million (\$17 million over two years) for additional Casework Support Workers and supporting the health and wellbeing of caseworkers
 - \$6.0 million (\$24 million over four years) to provide additional caseworkers to increase the number of children and young people at risk of significant harm who receive a face-to-face assessment or service
 - \$3.0 million (\$22 million over four years) for additional caseworkers to address capacity gaps and enhance child protection in areas where the need is most acute including Joint Investigation Response Teams and the Child Protection Helpline
- \$5.0 million (\$20 million over four years) new spending for homelessness initiatives to provide more transitional accommodation and support packages for rough sleepers
- \$3.6 million to support the Advocate for Children and Young People to improve safety, welfare and wellbeing of all children and young people in New South Wales.

Key initiatives and activities in 2017-18 under the Government strategy for domestic and family violence and sexual assault include:

- \$25 million for Start Safely, to help people escaping violence move into stable housing in the private rental market
- \$13 million to continue the state-wide implementation of Safer Pathway
- \$10 million in the Domestic and Family Violence Innovation Fund.

Key women's policy initiatives and activities in 2017-18 include:

- \$3.6 million funding for Women NSW to lead the advancement of women's equality and economic opportunities through women's policy, including the development of a New South Wales women's strategy.

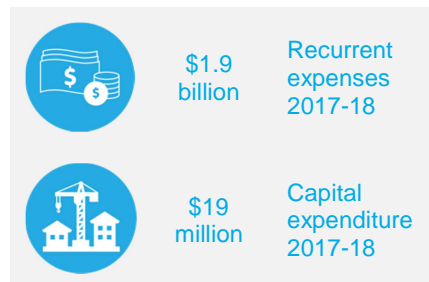
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Children and young people at risk of significant harm who received a face-to-face assessment or service	no.	29,356	33,432	34,000	34,000	35,000
ROSH re-reports within 1 year after plan goal achieved following a face-to-face assessment ^(a)	%	40	41	42	43	34
People who are assisted by SHS ^{(b)(c)}	no.	48,262	69,715	58,000	58,000	58,000
Safer Pathway – Victim Support	no.	3,462	12,016	31,000	39,000	60,000
Women and children who are Staying Home Leaving Violence clients are supported to stay safe in the home of their choice ^(d)	no.	4,290	5,409	5,500	5,500	5,500
Employees	FTE	3,202	3,063	3,153	3,077	3,247

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	848,861	1,107,534
Total expenses include the following ^(e) :		
Employee related	348,683	373,126
Other operating expenses	102,594	119,260
Grants and subsidies	378,121	592,580
Capital expenditure	32,423	54,255

- (a) Re-reporting measures the effectiveness of interventions to protect children at risk. A lower percentage indicates FACS's success at reducing risk and improving the lives of vulnerable children, while avoiding escalation to more intensive intervention.
- (b) Forecasts are based on aggregated minimum annual clients of SHS contract.
- (c) The increase in the number of clients assisted in 2015-16 is a result of improvements in the specialist homelessness service system.
- (d) Information and referral clients were inadvertently included in the 2014-15 figure of 5,500 reported in the 2016-17 Budget. This counting error has been corrected in this year's report for 2014-15 and forward years.
- (e) Selected expense categories only and may not add to total.

Ongoing support to break disadvantage

In 2017-18, the cluster will spend \$1.9 billion (\$1,871 million recurrent expenses and \$19 million capital) on ongoing support for people to break disadvantage and allow them to reach their full potential.



Key programs include:

- out-of-home care and permanency supports, guardianship and adoption, which help children and young people to be safe in their family and improve their educational and health outcomes
- social housing services as part of the Government’s Future Directions reform of the social housing system, to empower people to break the cycle of disadvantage in social housing through improved parenting, health, education, work and training.

Key initiatives and activities include:

- \$81 million for community housing providers, to fund leasing subsidies for vulnerable individuals and families in the private rental market, as a pathway to independence and better outcomes
- \$30 million (\$148 million over four years) new funding to support high needs children in out-of-home care (OOHC)
- \$19 million to empower people to break the cycle of disadvantage in social housing through improved parenting, health, education, work and training
- \$8.0 million for the Social Housing Community Improvement Fund to improve the liveability and amenity of social housing communities.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
During the period, children and young people:						
exiting OOHC and restored to parents (restoration)	no.	875	939	1,000	1,000	1,050
who have been adopted (adoption)	no.	87	67	100	100	100
on guardianship orders (guardianship)	no.	2,418	2,486	2,700	2,600	3,500
Children and young people in OOHC with current documented case plans	%	80	85	88	88	88
Newly housed applicants for social housing who were previously homeless or at risk of homelessness	%	41	45	50	50	50
Employees	FTE	3,620	3,521	3,531	3,564	3,805

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	1,718,373	1,871,401
Total expenses include the following ^(a) :		
Employee related	399,220	437,389
Other operating expenses	95,905	92,812
Grants and subsidies	1,206,038	1,325,459
Capital expenditure	19,756	18,661

(a) Selected expense categories only and may not add to total.

Empowerment for independent living

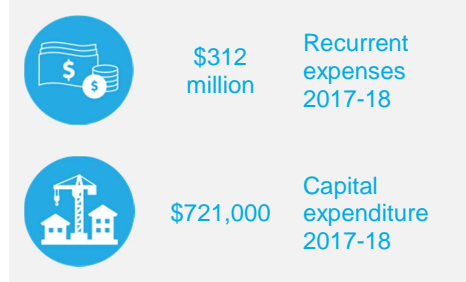
In 2017-18, the cluster will spend \$313 million (\$312 million recurrent expenses and \$721,000 capital) for empowering people in the community to live independently.

Key programs include:

- targeted early intervention to improve parenting and life skills and strengthen family functioning to prevent serious issues escalating
- private market assistance, which provides a suite of time-limited housing assistance packages to enable individuals and families to establish a tenancy in the private rental market
- connecting seniors so they can participate in community life, with information and programs to support healthy and active ageing.

Key initiatives and activities include:

- \$35 million for private rent assistance, to support households to sustain a tenancy in the private rental market
- \$28 million for the Community Building Partnership program, to provide improved community infrastructure and encourage community-based activities that create more vibrant and inclusive communities
- \$7.0 million to continue to implement the NSW Ageing Strategy 2016-2020 which includes the Elder Abuse Helpline and Resource Unit, Tech Savvy Seniors and NSW Seniors Card
- \$4.6 million to support the NSW Carers' Strategy in recognising the role and contribution of carers in the community
- \$1.5 million for the NSW Volunteering Strategy, to better recruit, support and recognise volunteers in the community.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Seniors Card holders ^(a)	mil.	1.4	1.45	1.58	1.53	1.68
Families accessing Family NSW and Aboriginal Child Youth and Family services (ACYFS) provided by funded NGOs	no.	30,348	32,292	32,000	32,000	32,000
Households approved for Rent Choice who establish tenancy within 3 months of approval ^(b)	%	N/A	74	74	74	85
Households who do not return for increased Private Rental Assistance (PRA) assistance or social housing in a 12 month period	%	85	82	82	82	82
Employees	FTE	169	163	174	160	187

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	292,385	311,943
Total expenses include the following ^(c) :		
Employee related	17,603	21,196
Other operating expenses	9,897	13,670
Grants and subsidies	264,486	276,656
Capital expenditure	763	721

(a) NSW permanent residents aged 60 or over, who do no more than 20 hours of paid work a week on average across a 12-month period.

(b) Not applicable as Rent Choice was created on 31 October 2016.

(c) Selected expense categories only and may not add to total.

Accommodation supports for people with disability

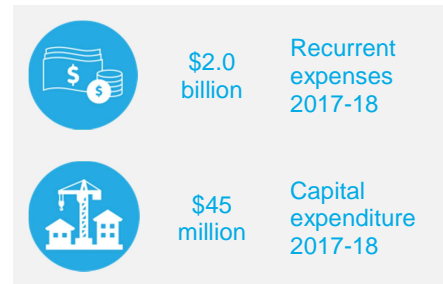
In 2017-18, the cluster will spend \$2.0 billion (\$1,973 million recurrent expenses and \$45 million capital) on accommodation and other supports for people with disability to assist them to live with dignity in their communities, and promote choice and inclusion.

The National Disability Insurance Scheme (NDIS) is one of the largest reforms in Australian history. The Government is delivering on its commitment to this national reform. This Budget demonstrates the significant investment New South Wales is making to deliver an NDIS that supports people with disability to take charge of their future.

Full scheme transition to the NDIS started on 1 July 2016, and will be completed by June 2018. FACS funding to provide supports will be phased down as existing clients start participating in the Scheme, with all funding going towards meeting the New South Wales contribution to the NDIS.

Key initiatives and activities include:

- \$2.0 billion recurrent funding for supports for people with disability. This includes \$1.3 billion to the National Disability Insurance Agency (NDIA) representing funding for clients transitioned to the NDIS
- \$37 million capital expenditure to finance and establish new homes in the community for people who currently live in large residential centres.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
People accessing supported accommodation services (NGO and FACS) ^{(a)(b)}	no.	10,952	11,032	11,000	11,000	5,000
People accessing non-24/7 supported accommodation ^{(c)(d)}	%	44	44	44	44	52
People accessing supported accommodation provided by NGOs ^(e)	%	78	78	78	78	82
LRC residents who have transitioned to Community Living options during the year ^(f)	%	18	21	34	34	48
Employees ^(g)	FTE	5,524	5,351	5,218	5,241	3,679

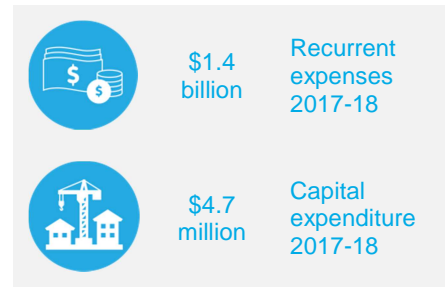
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	1,977,324	1,972,738
Total expenses include the following ^(h) :		
Employee related ⁽ⁱ⁾	614,849	451,710
Other operating expenses	103,378	117,744
Grants and subsidies	1,220,578	1,356,864
Capital expenditure	64,632	44,862

- (a) Supported accommodation services for people with disability include a range of Government-operated and NGO-operated services such as 24/7 and non-24/7 supported accommodation in a community setting.
- (b) The reduction from 11,000 to 5,000 clients in 2017-18 Forecast is a result of the first year of transition to NDIS.
- (c) Percentage of total supported accommodation clients who access non 24/7 support. Non-24/7 support provides person-centred support for people with disability living in their own homes, such as drop-in support.
- (d) The increase in 2017-18 is due to a significant drop in the base number (i.e. people accessing supported accommodation services - NGO and FACS) against which the percentage of people accessing supported accommodation provided by NGOs is calculated.
- (e) Percentage of total supported accommodation clients serviced by NGOs as a proportion of all supported accommodation clients.
- (f) The increase in 2017-18 indicates a positive move towards achieving the Redevelopment Program of Large Residential Centres.
- (g) Employee numbers reduce in 2017-18 as part of NDIS transition.
- (h) Selected expense categories only and may not add to total.
- (i) Reduction in employee related expenses from 2016-17 Revised to 2017-18 Budget due mainly to the transition of disability services to the non-government sector through grants and subsidies as part of the NDIS implementation.

Social and economic supports for people with disability

In 2017-18, the cluster will spend \$1.4 billion (\$1,352 million recurrent expenses and \$4.7 million capital) on supporting people with disability to participate socially and economically in their community and help them realise their potential.

Programs are focused on increasing the capacity of people with disability to live active and meaningful lives and make their own decisions about their supports. This is achieved through specialist support services including clinical services, home support, and respite for people with disability and their carers.



FACS is continuing to support a smooth transition to the National Disability Insurance Scheme (NDIS) by strengthening the disability sector to meet increasing client expectations, and building the confidence and knowledge of people with disability and their families to prepare for and take full advantage of the choice of services and supports.

Key initiatives and activities include:

- \$1.4 billion for services to support people with disability, their carers and the community. This includes over \$900 million to the National Disability Insurance Agency representing funding for clients who are now being supported under the NDIS
- Over \$34 million has been invested in consumer capacity building projects during transition. This includes My Choice Matters, Getting Prepared and Decision Support programs which aim to empower people with disability and their families access the kind of support they need to be ready for the NDIS.

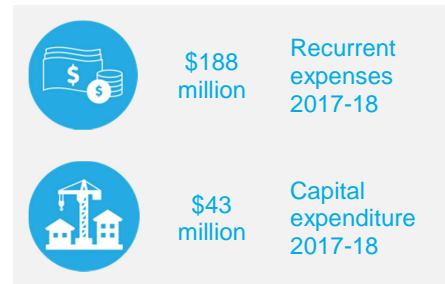
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
People assisted with Ability Links Program ^(a)	no.	19,000	35,000	44,000	44,000	44,000
People assisted through Community Care Supports Program (CCSP) and National Disability Agreement (NDA) ^(b)	no.	107,267	101,887	89,000	92,000	57,000
People receiving respite through CCSP/NDA ^(c)	no.	25,228	25,043	25,000	25,000	13,000
Transition To Work participants who move into employment or further education ^(d)	%	59	59
Employees	FTE	1,815	1,759	1,687	1,746	888

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total expenses excluding losses	1,345,281	1,352,238
Total expenses include the following ^{(e)(f)} :		
Employee related	203,463	108,330
Other operating expenses	45,853	46,196
Grants and subsidies	1,089,221	1,190,471
Capital expenditure	3,559	4,671

- (a) Although rolled out across the state during 2014-15, the capacity of the Ability Links program continued to expand over the course of 2015-16. The program was rolled out in full from 2016-17, and the forecast for that year reflects the full year effect of this expanded capacity. In addition, the 2016-17 data includes, for the first time, Early Links (Ability Links for people aged 0-8), which was previously reported under a different program with a different performance metric. The future forecasts remain steady at 44,000 per year, representing the program is at full capacity.
- (b) The decrease in number in 2017-18 is based on the number of Community Care Support Program clients, post year-one transition to NDIS.
- (c) The decrease in number in 2017-18 is based on the number of clients, post year-one transition to NDIS, receiving disability respite, CCSP-funded respite, social support and centre-based day care.
- (d) This service will transition to NDIS in 2017-18.
- (e) Selected expense categories only and may not add to total.
- (f) Reduction in employee related from 2016-17 Revised to 2017-18 Budget due mainly to the transition of Disability Services to the non-government sector through grants and subsidies as part of NDIS implementation.

Other cluster entities

In 2017-18, the cluster will spend \$231 million (\$188 million recurrent expenses and \$43 million capital) through other cluster agencies including the Aboriginal Housing Office, Multicultural NSW, and the Office of the Children's Guardian.



Other cluster agencies programs include:

- services related to Aboriginal housing
- building and maintaining a cohesive, harmonious and multicultural society. This includes providing interpreting and translation services and engaging with multicultural communities to promote harmony. Grants are also provided to help foster community engagement and social cohesion
- supporting refugee resettlement in New South Wales
- promoting and regulating child-safe organisations and services.

From 1 July 2017, Multicultural NSW will oversee the Government's commitment for humanitarian settlement matters, continuing the work established by the Department of Premier and Cabinet. This includes supporting the work led by the Coordinator General for Refugee Resettlement in preparing and responding to the arrival of humanitarian entrants including coordination across all levels of government and non-government sectors to settle refugees in New South Wales.

Key initiatives and activities for the Aboriginal Housing Office include:

- \$111 million expenses and \$41 million capital expenditure on Aboriginal social housing assistance. This includes:
 - \$41 million under the National Partnership Agreement on Remote Indigenous Housing and through the Aboriginal Housing Office's own capital works program, to deliver new housing and upgrade existing housing
 - \$17 million to repair and maintain dwellings for the Aboriginal Community Housing sector and improve the quality of housing available to Aboriginal people
 - \$16 million to reform and strengthen the Aboriginal Community Housing sector.

Key initiatives and activities for Multicultural NSW include:

- \$23 million expenses and \$1.6 million capital expenditure to continue building social cohesion and community harmony. This includes:
 - \$13 million to engage with communities, administer community projects and grants programs, support the implementation of multicultural principles by all government agencies, and provide research and policy advice. This includes:
 - ◇ \$777,000 (\$2.4 million over four years) in new spending to establish a Settlement Unit in Multicultural NSW to coordinate the Government's responsibility for refugee resettlement matters
 - \$700,000 (\$1.1 million over two years) in new spending to meet an increase in demand for concessional interpreter and translation services provided by Multicultural NSW to the NSW court system.

Key initiatives and activities for the Office of the Children's Guardian include:

- \$34 million expenses and \$189,000 capital expenditure for the Children's Guardian to continue protecting children by promoting and regulating quality, child-safe organisations and services.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Customer satisfaction with Language Services (provided by Service NSW) ^(a)	%	N/A	96	96	96	96
Public Sector Agency compliance with Multicultural Policies and Services Program	%	100	97	100	100	100
Working with children checks processed within 24 hours	%	71	75	85	75	75
Employees	FTE	273	284	285	273	298

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	173,916	187,726
Total expenses include the following ^(b) :		
Employee related	29,133	32,446
Other operating expenses	88,479	81,040
Grants and subsidies	25,150	41,467
Capital expenditure	33,007	42,981

(a) The capture of customer satisfaction data commenced in the 2015-16 financial year.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Family and Community Services (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Family and Community Services will spend \$6.8 billion (\$6,633 million recurrent expenses and \$123 million capital).

Family and Community Services cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Department of Family and Community Services ^(b)						
Targeted support to improve lives and realise potential	848.9	1,107.5	30.5	32.4	54.3	67.3
Ongoing support to break disadvantage	1,718.4	1,871.4	8.9	19.8	18.7	(5.5)
Empowerment for independent living	292.4	311.9	6.7	0.8	0.7	(5.5)
Accommodation supports for people with disability	1,977.3	1,972.7	(0.2)	64.6	44.9	(30.6)
Social and economic supports for people with disability	1,345.3	1,352.2	0.5	3.6	4.7	31.2
Cluster grants and other adjustments ^(c)	19.7	17.1	(13.2)
Total	6,202.0	6,633.0	6.9	121.1	123.2	1.7
Home Care Service of New South Wales						
Other cluster entities	0.3	...	(100.0)
Total	0.3	...	(100.0)
Multicultural NSW						
Other cluster entities	24.8	22.7	(8.5)	2.0	1.6	(21.2)
Total	24.8	22.7	(8.5)	2.0	1.6	(21.2)
Aboriginal Housing Office						
Other cluster entities	100.1	111.5	11.4	30.5	41.2	35.4
Total	100.1	111.5	11.4	30.5	41.2	35.4
Home Purchase Assistance Fund						
Other cluster entities	17.3	19.8	14.2
Total	17.3	19.8	14.2
Office of the Children's Guardian						
Other cluster entities	31.4	33.8	7.4	0.6	0.2	(67.6)
Total	31.4	33.8	7.4	0.6	0.2	(67.6)

(a) Agency expenses are uneliminated.

(b) The FACS cluster was affected by machinery-of-government changes.

(c) Total expenses are based on AASB 101 and include cluster grants and some other expenses treated as gains and losses in AASB 1049 that are not attributed to program groups.

Financial Statements

Department of Family and Community Services

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,587,400	1,583,817	1,391,754
Other operating expenses	425,308	341,612	375,809
Grants and subsidies	4,140,727	4,178,177	4,759,150
Appropriation Expense
Depreciation and amortisation	87,451	82,338	92,387
Finance costs
Other expenses	16,014	16,014	13,873
TOTAL EXPENSES EXCLUDING LOSSES	6,256,900	6,201,958	6,632,974
Revenue			
Appropriation	5,840,321	5,796,695	6,295,054
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	53,802	44,425	55,423
Transfers to the Crown Entity	(52,867)
Sales of goods and services	273,432	256,159	255,434
Grants and contributions	49,398	60,424	152,733
Investment Revenue	320	636	326
Retained Taxes, Fees and Fines
Other revenue	22,333	40,425	21,922
Total Revenue	6,239,606	6,198,764	6,728,026
Gain/(loss) on disposal of non-current assets	(22,677)	(2,291)	(225)
Other gains/(losses)	(862)	(2,656)	(862)
Net Result	(40,833)	(8,141)	93,965

Balance Sheet

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash assets	100,366	71,902	80,630
Receivables	90,280	141,206	86,825
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	472	62,129	...
Total Current Assets	191,118	275,237	167,455
Non Current Assets			
Receivables	2,737	3,204	...
Inventories
Financial Assets at Fair Value	...	175	350
Equity Investments
Property, plant and equipment -			
Land and building	1,279,201	1,244,374	1,243,967
Plant and equipment	89,576	76,471	82,409
Infrastructure Systems
Investment Properties
Intangibles	90,327	129,208	154,235
Other Assets
Total Non Current Assets	1,461,841	1,453,432	1,480,961
Total Assets	1,652,959	1,728,669	1,648,416
Liabilities			
Current Liabilities			
Payables	123,535	96,536	58,100
Other Financial Liabilities at Fair Value
Borrowings
Provisions	153,386	285,135	174,105
Other	71	301	528
Liabilities associated with assets held for sale
Total Current Liabilities	276,992	381,972	232,733
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	41,355	83,129	56,123
Other	307	6,106	6,262
Total Non Current Liabilities	41,662	89,235	62,385
Total Liabilities	318,654	471,207	295,118
Net Assets	1,334,305	1,257,462	1,353,298
Equity			
Accumulated funds	1,214,834	1,083,010	1,176,975
Reserves	119,471	174,452	176,323
Capital Equity
Total Equity	1,334,305	1,257,462	1,353,298

Home Care Service of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	292	...
Other operating expenses	...	17	...
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	309	...
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	...	2,264	...
Retained Taxes, Fees and Fines
Other revenue	...	665	...
Total Revenue	...	2,929	...
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(37)	...
Net Result	...	2,583	...

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets
Liabilities			
Current Liabilities			
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets
Equity			
Accumulated funds
Reserves
Capital Equity
Total Equity

Multicultural New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	14,558	14,823	16,046
Other operating expenses	2,571	3,121	2,881
Grants and subsidies	5,847	6,517	3,107
Appropriation Expense
Depreciation and amortisation	315	316	648
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,291	24,777	22,683
Revenue			
Appropriation
Cluster Grant Revenue	18,305	18,984	17,122
Acceptance by Crown Entity of employee benefits and other liabilities	677	677	694
Transfers to the Crown Entity
Sales of goods and services	5,478	4,846	5,630
Grants and contributions	...	1,216	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	25	270	25
Total Revenue	24,485	25,993	23,471
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,194	1,216	788

Balance Sheet

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash assets	465	855	753
Receivables	1,221	1,155	1,156
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,686	2,010	1,909
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	263
Equity Investments
Property, plant and equipment -			
Land and building	29	1,458	1,458
Plant and equipment	306	225	529
Infrastructure Systems
Investment Properties
Intangibles	1,465	903	1,501
Other Assets
Total Non Current Assets	2,063	2,586	3,488
Total Assets	3,749	4,596	5,397
Liabilities			
Current Liabilities			
Payables	1,116	2,245	2,258
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,171	1,171	1,171
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,287	3,416	3,429
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	174	174	174
Other
Total Non Current Liabilities	174	174	174
Total Liabilities	2,461	3,590	3,603
Net Assets	1,288	1,006	1,794
Equity			
Accumulated funds	1,288	1,006	1,794
Reserves
Capital Equity
Total Equity	1,288	1,006	1,794

Aboriginal Housing Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	63,937	68,393	61,065
Grants and subsidies	26,677	13,583	30,310
Appropriation Expense
Depreciation and amortisation	19,174	18,102	20,097
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	109,788	100,078	111,472
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	54,967	54,967	51,878
Grants and contributions	79,589	47,747	70,867
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	2,404	...
Total Revenue	134,556	105,118	122,745
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	(1,437)	(4,437)	(1,453)
Net Result	23,331	603	9,820

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	11,588	19,998	16,729
Receivables	6,052	6,052	3,012
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	17,640	26,050	19,741
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,925,978	1,923,728	1,988,682
Plant and equipment	867	503	644
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	1,926,845	1,924,231	1,989,326
Total Assets	1,944,485	1,950,281	2,009,067
Liabilities			
Current Liabilities			
Payables	25,157	25,157	23,420
Other Financial Liabilities at Fair Value
Borrowings
Provisions	396
Other	4	4	2
Liabilities associated with assets held for sale
Total Current Liabilities	25,557	25,161	23,422
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	...	212	212
Other
Total Non Current Liabilities	...	212	212
Total Liabilities	25,557	25,373	23,634
Net Assets	1,918,928	1,924,908	1,985,433
Equity			
Accumulated funds	948,325	931,342	941,162
Reserves	970,603	993,566	1,044,271
Capital Equity
Total Equity	1,918,928	1,924,908	1,985,433

Home Purchase Assistance Fund

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	736	713	720
Grants and subsidies	9,360	4,500	7,500
Appropriation Expense
Depreciation and amortisation
Finance costs	12,109	12,109	11,561
Other expenses	14	14	14
TOTAL EXPENSES EXCLUDING LOSSES	22,219	17,336	19,795
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	8,755	8,732	8,892
Retained Taxes, Fees and Fines
Other revenue	9	9	9
Total Revenue	8,764	8,741	8,901
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(13,455)	(8,595)	(10,894)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	187,004	192,711	176,204
Receivables	2,297	2,218	2,118
Inventories
Financial Assets at Fair Value	52,497	1,848	1,848
Other Financial Assets	12	50,905	50,905
Other
Assets Held For Sale
Total Current Assets	241,810	247,682	231,075
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	7,074	6,829	5,359
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets	76	75	70
Total Non Current Assets	7,150	6,904	5,429
Total Assets	248,960	254,586	236,504
Liabilities			
Current Liabilities			
Payables	56	33	35
Other Financial Liabilities at Fair Value
Borrowings	7,191	7,191	7,289
Provisions	54	49	49
Other
Liabilities associated with assets held for sale
Total Current Liabilities	7,301	7,273	7,373
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	106,641	106,641	99,353
Provisions
Other
Total Non Current Liabilities	106,641	106,641	99,353
Total Liabilities	113,942	113,914	106,726
Net Assets	135,018	140,672	129,778
Equity			
Accumulated funds	135,018	140,672	129,778
Reserves
Capital Equity
Total Equity	135,018	140,672	129,778

Office of the Children's Guardian

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	14,966	14,018	16,400
Other operating expenses	13,012	16,221	16,360
Grants and subsidies	550	550	550
Appropriation Expense
Depreciation and amortisation	530	655	467
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	29,058	31,444	33,777
Revenue			
Appropriation	16,997	12,374	17,750
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	532	384	371
Transfers to the Crown Entity
Sales of goods and services	12,521	18,510	15,022
Grants and contributions	...	1,100	284
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	5	...
Total Revenue	30,050	32,373	33,426
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	992	929	(350)

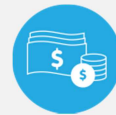
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	800	618	541
Receivables	1,488	2,095	2,095
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,288	2,713	2,636
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,010	928	900
Infrastructure Systems
Investment Properties
Intangibles	1,019	973	723
Other Assets
Total Non Current Assets	2,029	1,901	1,623
Total Assets	4,317	4,614	4,259
Liabilities			
Current Liabilities			
Payables	3,136	3,027	3,022
Other Financial Liabilities at Fair Value
Borrowings	0
Provisions	1,412	1,625	1,625
Other
Liabilities associated with assets held for sale
Total Current Liabilities	4,548	4,652	4,647
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	88	97	97
Other
Total Non Current Liabilities	88	97	97
Total Liabilities	4,636	4,749	4,744
Net Assets	(319)	(135)	(485)
Equity			
Accumulated funds	(319)	(135)	(485)
Reserves
Capital Equity
Total Equity	(319)	(135)	(485)

4. FINANCE, SERVICES AND INNOVATION CLUSTER

Introduction

The Finance, Services and Innovation cluster is responsible for customer and government service delivery, property and asset management, regulation services and revenue administration, as well as information and communications technology (ICT), digital government and innovation.



\$3.0 billion

Recurrent expenses 2017-18



\$382 million

Capital expenditure 2017-18

Contribution to Premier's and State Priorities

The Finance, Services and Innovation cluster is responsible for leading and supporting the following Premier's and State Priorities:

- improving government services: improve customer satisfaction with key Government services each year
- better government digital services: 70 per cent of Government transactions to be conducted via digital channels by 2019
- making it easier to start a business: New South Wales the easiest state to start a business
- building infrastructure: key infrastructure projects to be delivered on time and on budget across the State.

Outcomes and activities

The Finance, Services and Innovation cluster is at the centre of ensuring the delivery of convenient and efficient Government services for the people of New South Wales. The cluster is responsible for:

- management of government property assets ensuring their effective use while minimising whole-of-life asset costs
- revenue administration, procurement, customer transactions and digital services
- regulation of statutory insurance schemes, workplace safety and consumer protection.

In particular, the Finance, Services and Innovation cluster delivers or funds programs that are:

- delivering large scale community infrastructure and environmental projects, and rehabilitating landfill services across Sydney
- expanding the range and depth of digital service offerings, driving further improvements in customer service and completing the network of Service NSW service centres
- providing tax revenue administration, fines management and debt management, enforcing fair trading laws, ensuring safe workplaces and establishing a new compulsory third party motor accidents insurance (CTP) scheme from 1 December 2017
- delivering the Critical Communication Enhancement Program to provide emergency service organisations a single integrated Government Radio Network
- delivering a digital driver's license to the people of New South Wales.

2017-18 Budget highlights

In 2017-18, the Finance, Services and Innovation cluster will spend \$3.4 billion (\$3,025 million expenses, \$382 million capital) on frontline services, driving innovation and digital services, boosting jobs creation, and improving the efficient use of public assets. Key initiatives include:

- \$178 million (over two years) to accelerate enhancement of the communications services used by frontline agency staff in the delivery of emergency, law enforcement and essential community services
- \$20 million to complete the Service NSW network of service centres by transitioning 24 motor registries in regional and rural communities to Service NSW service centres
- \$17 million in 2017-18, funded from the levy on Green Slips, to be spent on enhancing regulatory activities to support the new CTP scheme
- \$13 million in Service NSW in 2017-18 investing in underlying digital capability and transaction on-boarding to expand the range and depth of its services
- \$9.4 million for an online portal and red tape reduction to make it easier to start a small business
- \$9.0 million in 2017-18 to maintain the Government’s heritage stone buildings
- \$2.7 million to deliver reforms to the Home Building Compensation Fund.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 4.1: Total recurrent expenses Finance, Services and Innovation cluster 2017-18 by program group (%)

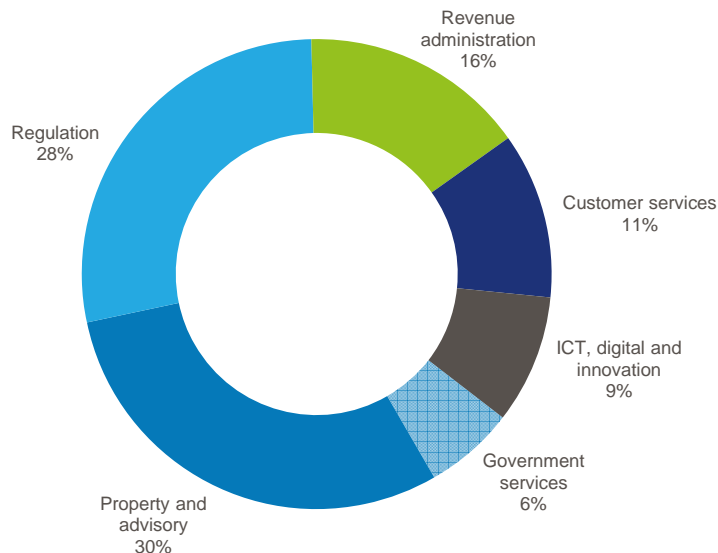


Table 4.1: Finance Services and Innovation cluster program group expense summary ^(a) (\$m)

	Expenses			Capital Expenditure		
	2016-17	2017-18	Var	2016-17	2017-18	Var
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
Property and advisory	739.0	908.5	22.9	178.1	125.9	(29.3)
Customer services ^(b)	428.4	345.8	(19.3)	104.3	42.9	(58.9)
Revenue administration	450.9	469.8	4.2	23.1	21.6	(6.7)
Regulation ^(c)	753.9	845.2	12.1	17.7	41.6	135.6
ICT, digital and innovation	241.0	268.1	11.2	58.7	140.7	139.7
Government services	220.1	187.7	(14.7)	9.7	9.6	(1.0)
Total	2,833.3	3,025.2	6.8	391.6	382.2	(2.4)

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants and pass throughs.

(b) Decline versus prior year due to the granting of the concession for Titling and Registry Services.

(c) Total expenses for this program group have been reduced for some of the impact of pass through expenditure.

Machinery of government

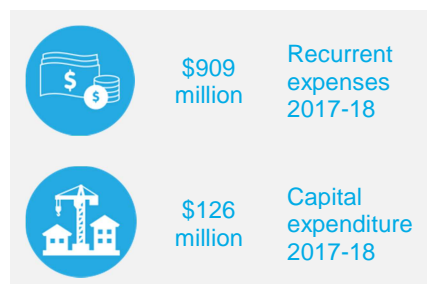
The Finance, Services and Innovation cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Insurance and Care NSW, NSW Self Insurance Corporation, Workers' Compensation (Dust Diseases) Authority, Building Insurers' Guarantee Corporation and Lifetime Care and Support Authority of New South Wales were transferred to the Treasury cluster. These changes took effect from 1 April 2017.

Cluster Program Group Highlights

Property and advisory

In 2017-18, the cluster will spend \$1.0 billion (\$909 million recurrent expenses and \$126 million capital) to deliver property and advisory services.

This program group includes commercial property and precinct management, valuation services, as well as project and contract management for the Government and local government throughout the State.



Key initiatives and activities include:

- \$840 million in 2017-18 for Property NSW to provide centralised government office accommodation and property management services, advice on and implementation of improved use of property assets across the whole-of-government as well as driving and executing strategic asset recycling initiatives. The funding amount includes \$626 million in rental payments on behalf of other government agencies and grant payments to other government entities
- \$129 million in 2017-18 to manage and deliver large-scale community infrastructure and environmental projects by Public Works Advisory, who provide expert advice and professional services in the commissioning, design and delivery of these projects
- \$59 million in 2017-18 for the State's valuation system, including establishing and managing valuation contracts, providing quality-assured land values, determining compensation for compulsory acquisitions and managing objections and appeals.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Office space utilisation	m ² /FTE	15.8	15.3	14.9	15.2	15.0
Capital projects – investment on development and advisory projects ^(a)	\$m	N/A	N/A	6.0	6.0	6.0
Employees ^(b)	FTE	N/A	891	1,218	1,015	968

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	738,959	908,547
Total expenses include the following ^(c) :		
Employee related	89,155	88,919
Other operating expenses	608,059	613,779
Grants and subsidies	15,466	180,248
Capital expenditure	178,103	125,922

(a) This measure has been introduced to coincide with the integration of Public Works Advisory and Valuation Services into the Property and Advisory Group.

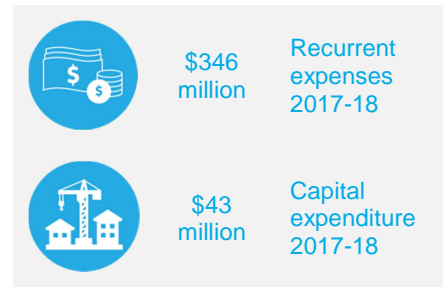
(b) Employee numbers increased in 2016-17 due to the integration of Public Works Advisory and Valuation Services into the Property and Advisory Group, as well as the restructuring of personnel. FTEs have been recast for all years to reflect the new program structure for the Cluster.

(c) Selected expense categories only and may not add to total.

Customer services

In 2017-18, the cluster will spend \$389 million (\$346 million recurrent expenses and \$43 million capital) on service delivery and continuing to improve the customer service experience for users of Service NSW.

This program group focuses on the delivery of improved customer service and the Government's Digital Strategy, as Service NSW continues to successfully transform Government service delivery and build on its leading-edge customer data capture platform which is accessible 24/7.



Key initiatives and activities include:

- \$20 million in 2017-18 to complete the Service NSW network of service centres by transitioning 24 motor registries in regional and rural communities to Service NSW service centres
- \$13 million in 2017-18 for Service NSW to invest in underlying digital capability and transaction on-boarding to expand the range and depth of its services
- \$9.4 million to extend the digital gateway for small businesses to navigate multi-agency and multi-government level permits and licenses in a seamless fashion
- \$5.5 million over two years to build a wider product range for customers, driving digital adoption and improving overall customer service.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Customer satisfaction (out of 5)	no.	4.90	4.00	4.80	4.85	4.80
Digital adoption (% of total transactions)	%	37	40	49	56	63
Transaction services offered	no.	800	800	880	970	1,000
Employees ^(a)	FTE	N/A	2,212	2,213	2,454	2,237

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	428,364	345,826
Total expenses include the following ^(b) :		
Employee related	242,016	202,382
Other operating expenses	109,162	103,149
Grants and subsidies	36,213	...
Capital expenditure	104,335	42,860

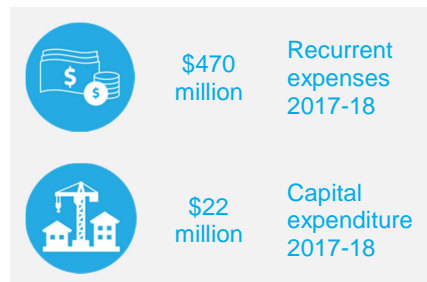
(a) FTEs have been recast for all years to reflect the new program structure for the cluster.

(b) Selected expense categories only and may not add to total.

Revenue administration

In 2017-18, the cluster will spend \$491 million (\$470 million recurrent expenses and \$22 million capital) on revenue administration.

This program group manages the collection of revenue on behalf of the people of New South Wales including managing fines, overdue tax and civil debt. It also includes managing and assessing eligibility for grants and benefits.



Key initiatives and activities include:

- \$247 million in 2017-18 to provide tax revenue administration, fines management and debt management
- \$209 million in 2017-18 to support the Jobs Action Plan payroll tax rebate and Small Business Employment Incentive Scheme
- \$2 million in 2017-18 to support the whole-of-government civil debt collection expansion program.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Cost to collect \$100 tax	\$	0.47	0.45	0.45	0.44	0.43
Cost to administer \$100 fine	\$	8.08	7.29	7.21	7.38	6.58
Percentage of debt resolved within year on intake (fines)	%	51.2	51.7	54.7	54.0	53.0
Employees	FTE	1,380	1,421	1,485	1,465	1,529

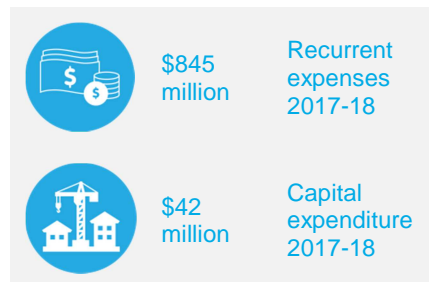
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	450,947	469,758
Total expenses include the following ^(a) :		
Employee related	171,252	173,919
Other operating expenses	43,530	37,442
Grants and subsidies	219,230	240,372
Capital expenditure	23,100	21,563

(a) Selected expense categories only and may not add to total.

Regulation

In 2017-18, the cluster will spend \$887 million (\$845 million recurrent expenses and \$42 million capital) on regulatory activities.

This program group includes maintaining fair trading and safe work regulatory regimes through market engagement and education, policy and legislation, licensing and authorisations, investigations, enforcement and interventions.



Key initiatives and activities include:

- \$132 million in 2017-18 to enforce fair trading laws, administer licensing regimes, provide community grant assistance, undertake regulatory reform and offer information and dispute resolution to consumers and traders
- \$17 million in 2017-18, funded from the levy on Green Slips, to be spent on enhanced regulatory activities to support the new compulsory third party scheme
- \$9.0 million over three years to be spent on developing a safety culture campaign designed to build on the safety landscape and raising workers' awareness
- \$8.0 million in 2017-18 to be spent on regulating the operator of the New South Wales Land Title and Registry system, ensuring its security and stability while enhancing service levels
- \$2.5 million in 2017-18, increasing incrementally over the next five years, for enhanced injury prevention programs, compliance monitoring and safety partnerships to ensure work health and safety is integral to the successful delivery of the Government's major infrastructure projects and programs.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Proportion of CTP premiums paid to injured road users ^(a)	%	47	47	n.a.	47	57
Affordability of green slip as a % of one weeks average weekly earnings (all passenger vehicles) ^(a)	%	33	35	n.a.	36	30
Incidence rate of workplace fatalities (per 100,000 workers)	no.	1.45	1.48	1.45	1.45	1.42
Employees ^(b)	FTE	N/A	1,628	2,120	1,872	2,074

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	753,900	845,200
Total expenses include the following ^{(c)(d)} :		
Employee related	183,712	211,684
Other operating expenses	509,069	552,618
Grants and subsidies	49,107	57,382
Capital expenditure	17,653	41,596

(a) 2017-18 forecast is a long term rolling forecast.

(b) Forecast higher FTEs in 2017-18 is due to expected increased staffing levels at State Insurance Regulatory Authority due to compulsory third party reform. FTEs have been recast for all years to reflect the new program structure for the cluster.

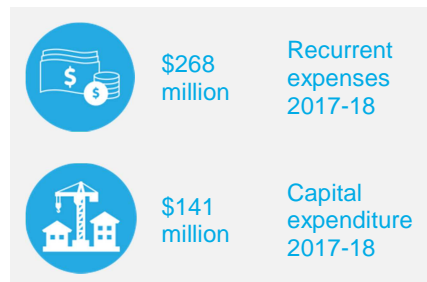
(c) Selected expense categories only and may not add to total.

(d) Total expenses for this program group have been reduced for some of the impact of pass through expenditure.

ICT, digital and innovation

In 2017-18, the cluster will spend \$409 million (\$268 million recurrent expenses and \$141 million capital) on ICT, digital and innovation services.

The ICT, digital and innovation program group includes the provision of services related to whole-of-government strategies to achieve improved value in service delivery from ICT, collaboration and digital transformation in New South Wales.



Key initiatives and activities include:

- \$178 million over two years to enhance communications services required by frontline agency staff in the delivery of emergency, law enforcement, and essential community services to the people of New South Wales
- \$8.5 million in 2017-18 to develop and provide a digital driver's licence for the people of New South Wales.

	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Delivery of ICT strategy – actions completed on time ^(a)	%	91	92	90	75	N/A
Data centre provisioning capacity consumed across both GovDC sites	%	83	77	93	93	90
Government Radio Network availability per month	%	99.915	99.997	99.950	99.950	99.950
Employees ^(b)	FTE	N/A	728	782	692	753

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	241,021	268,127
Total expenses include the following ^(c) :		
Employee related	71,650	82,352
Other operating expenses	140,206	156,242
Grants and subsidies	2,873	3,130
Capital expenditure	58,673	140,657

(a) The Government is transitioning to a new digital strategy – this measure is no longer applicable from 2017-18.

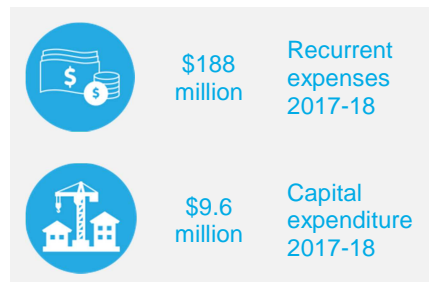
(b) FTEs have been recast for all years to reflect the new program structure for the cluster.

(c) Selected expense categories only and may not add to total.

Government services

In 2017-18, the cluster will spend \$197 million (\$188 million recurrent expenses and \$9.6 million capital) on government services.

The government services program group includes the provision of whole-of-government procurement improvements, corporate and shared services on behalf of multiple agencies, maintenance of sandstone heritage works, hydraulic laboratory services for the New South Wales water industry and related sectors, and remediation services to property owners affected by mine subsidence.



Key initiatives and activities include:

- \$106 million in 2017-18 to provide motor vehicle fleet services to the Government including leasing, fuel and insurance
- \$37 million in 2017-18 to continue to implement the NSW Procurement Reforms
- \$9.0 million in 2017-18 to maintain the Government's heritage stone buildings
- \$8.9 million in 2017-18 to provide information communication technology, payroll and accounting services to NSW government agencies via GovConnect
- \$8.8 million in 2017-18 to provide hydraulic laboratory services to New South Wales water suppliers and environmental agencies.

	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Whole-of-government procurement savings achieved	\$m	N/A	72.9	115.8	115.8	133.4
Number of SME's on the pre-qualification list	no.	3,167	4,364	7,240	7,171	8,880
Achievement of Minister's stonework program	%	99.4	99.4	99.6	99.6	99.7
Employees ^(a)	FTE	N/A	370	192	235	277

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	220,139	187,719
Total expenses include the following ^(b) :		
Employee related	32,668	51,581
Other operating expenses	42,539	28,881
Grants and subsidies	365	...
Capital expenditure	9,700	9,606

(a) FTEs have been recast for all years to reflect the new program structure for the cluster.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Finance, Services and Innovation (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Finance, Services and Innovation will spend \$2.0 billion (\$1,926 million recurrent expenses and \$99 million capital).

Finance, Services and Innovation cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Finance, Services and Innovation						
Property and advisory	176.3	168.9	(4.2)	6.2	19.7	218.5
Customer services ^(b)	90.8	...	(100.0)	16.1	...	(100.0)
Revenue administration	450.9	469.8	4.2	23.1	21.6	(6.7)
Regulation ^(c)	322.2	360.3	11.8	14.5	31.0	114.1
ICT, digital and innovation	149.3	163.7	9.6	13.3	17.4	30.9
Government services	220.1	187.7	(14.7)	9.7	9.6	(1.0)
Personnel services ^(d)	142.5	141.0	(1.1)
Cluster grants and other adjustments ^(e)	615.9	434.6	(29.4)
Total	2,168.2	1,925.9	(11.2)	82.9	99.4	19.9
Service NSW						
Customer services	337.5	345.8	2.5	88.2	42.9	(51.4)
Total	337.5	345.8	2.5	88.2	42.9	(51.4)
Property NSW						
Property and advisory	558.5	737.7	32.1	171.9	106.2	(38.2)
Total	558.5	737.7	32.1	171.9	106.2	(38.2)
Luna Park Reserve Trust						
Property and advisory	4.1	2.0	(52.2)
Total	4.1	2.0	(52.2)
New South Wales Government Telecommunications Authority						
ICT, digital and innovation	62.8	74.8	19.2	43.2	117.5	172.3
Total	62.8	74.8	19.2	43.2	117.5	172.3
Rental Bond Board						
Regulation ^(c)	52.6	55.1	4.7
Total	52.6	55.1	4.7
State Archives and Records Authority of New South Wales						
ICT, digital and innovation	28.9	29.6	2.4	2.2	5.7	159.6
Total	28.9	29.6	2.4	2.2	5.7	159.6
State Insurance Regulatory Authority						
Regulation ^(c)	487.2	562.5	15.5	3.2	10.6	234.8
Total	487.2	562.5	15.5	3.2	10.6	234.8

(a) Agency expenses are uneliminated.

(b) Decline versus prior year due to the sale of the concession for Titling and Registry Service.

(c) Payments of grants and subsidies from the Department of Finance, Services and Innovation to cluster entities have not been eliminated above.

(d) This program group is excluded from the cluster total as expenses are duplicated between the principal department and other agencies.

(e) Total expenses are based on AASB 101 and include cluster grants and some other expenses treated as gains and losses in AASB 1049 that are not attributed to program groups.

Financial Statements

Department of Finance, Services and Innovation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	759,325	760,314	745,156
Other operating expenses	340,297	344,970	314,759
Grants and subsidies	1,040,616	858,908	699,504
Appropriation Expense
Depreciation and amortisation	161,708	170,120	139,905
Finance costs	30,127	28,768	21,569
Other expenses	5,121	5,121	5,020
	2,337,193	2,168,200	1,925,913
Revenue			
Appropriation	1,463,763	1,264,300	1,119,502
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	15,723	17,581	14,298
Transfers to the Crown Entity	(113,561)	(113,561)	...
Sales of goods and services	766,299	757,547	547,574
Grants and contributions	14,467	52,766	3,773
Investment Revenue	5,533	5,652	5,541
Retained Taxes, Fees and Fines	121,104	103,708	131,425
Other revenue	75,756	94,720	155,285
	2,349,084	2,182,712	1,977,398
Gain/(loss) on disposal of non-current assets	5,028	3,661	3,354
Other gains/(losses)	(1,208)	(2,417)	(1,238)
Net Result	15,712	15,755	53,601

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	387,309	416,494	340,251
Receivables	211,522	222,563	214,192
Inventories	4,742	4,741	3,849
Financial Assets at Fair Value
Other Financial Assets
Other	51,283	51,283	52,975
Assets Held For Sale
Total Current Assets	654,856	695,081	611,267
Non Current Assets			
Receivables	268	268	637
Inventories	3,492	1,754	1,840
Financial Assets at Fair Value
Equity Investments	9,633	9,633	9,633
Property, plant and equipment -			
Land and building	117,342	43,140	44,783
Plant and equipment	406,316	404,160	267,433
Infrastructure Systems
Investment Properties
Intangibles	186,109	156,668	193,788
Other Assets
Total Non Current Assets	723,160	615,623	518,115
Total Assets	1,378,016	1,310,704	1,129,382
Liabilities			
Current Liabilities			
Payables	179,354	188,690	192,396
Other Financial Liabilities at Fair Value
Borrowings	175,579	99,837	51,993
Provisions	335,699	337,946	329,738
Other	6,910	81,923	81,369
Liabilities associated with assets held for sale
Total Current Liabilities	697,541	708,396	655,496
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	159,695	254,798	134,109
Provisions	2,526	7,187	6,870
Other	752	2,547,838	2,475,610
Total Non Current Liabilities	162,973	2,809,823	2,616,589
Total Liabilities	860,515	3,518,219	3,272,085
Net Assets	517,501	(2,207,515)	(2,142,703)
Equity			
Accumulated funds	496,838	(2,211,412)	(2,146,600)
Reserves	20,663	3,897	3,897
Capital Equity
Total Equity	517,501	(2,207,515)	(2,142,703)

Service NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	160,075	167,471	202,382
Other operating expenses	103,365	105,123	103,148
Grants and subsidies	35,263	35,263	...
Appropriation Expense
Depreciation and amortisation	29,691	29,691	40,294
Finance costs
Other expenses
	328,394	337,548	345,824
Revenue			
Appropriation
Cluster Grant Revenue	337,754	337,754	69,589
Acceptance by Crown Entity of employee benefits and other liabilities	4,191	4,191	4,178
Transfers to the Crown Entity
Sales of goods and services	38,500	34,230	270,299
Grants and contributions	...	3,400	...
Investment Revenue	1,000	1,000	1,000
Retained Taxes, Fees and Fines
Other revenue	6,406	5,796	68
Total Revenue	387,851	386,371	345,135
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	59,457	48,823	(689)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	25,193	46,238	28,868
Receivables	9,851	12,776	17,247
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	35,044	59,014	46,115
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	87,537	79,312	87,023
Infrastructure Systems
Investment Properties
Intangibles	179,368	186,195	181,050
Other Assets
Total Non Current Assets	266,905	265,507	268,073
Total Assets	301,949	324,521	314,188
Liabilities			
Current Liabilities			
Payables	35,278	63,284	55,265
Other Financial Liabilities at Fair Value
Borrowings
Provisions	12,715	16,109	15,149
Other
Liabilities associated with assets held for sale
Total Current Liabilities	47,993	79,393	70,414
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	4,294	5,000	4,335
Other
Total Non Current Liabilities	4,294	5,000	4,335
Total Liabilities	52,287	84,393	74,749
Net Assets	249,662	240,128	239,439
Equity			
Accumulated funds	249,662	240,128	239,439
Reserves
Capital Equity
Total Equity	249,662	240,128	239,439

Property NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	508,386	528,596	542,111
Grants and subsidies	...	7,964	173,555
Appropriation Expense
Depreciation and amortisation	15,047	15,977	16,399
Finance costs	5,975	5,969	5,641
Other expenses
	529,408	558,507	737,706
Revenue			
Appropriation
Cluster Grant Revenue	171,760	177,660	97,414
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	505,968	529,640	548,413
Grants and contributions
Investment Revenue	5,865	5,866	5,745
Retained Taxes, Fees and Fines
Other revenue	550	550	600
Total Revenue	684,143	713,715	652,172
Gain/(loss) on disposal of non-current assets	...	1,089	4,011
Other gains/(losses)	...	12,400	(300)
Net Result	154,735	168,697	(81,823)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	39,331	83,266	44,225
Receivables	66,430	44,697	44,219
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,035	4,035	4,035
Other	...	188,713	197,121
Assets Held For Sale	30,400	187,400	30,400
Total Current Assets	140,196	508,111	320,001
Non Current Assets			
Receivables	151,559	9,480	10,694
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	734,831	914,574	956,636
Plant and equipment	4,004	6,734	11,368
Infrastructure Systems
Investment Properties
Intangibles	6,003	5,492	4,809
Other Assets	70,143	70,143	71,616
Total Non Current Assets	966,540	1,006,423	1,055,123
Total Assets	1,106,736	1,514,534	1,375,124
Liabilities			
Current Liabilities			
Payables	9,986	22,595	22,595
Other Financial Liabilities at Fair Value
Borrowings
Provisions	38,114	86,951	35,197
Other	10,358	10,325	9,847
Liabilities associated with assets held for sale
Total Current Liabilities	58,458	119,871	67,639
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	34,398	34,398	34,398
Provisions	107,334	117,901	120,554
Other	59,470	61,537	67,380
Total Non Current Liabilities	201,202	213,836	222,332
Total Liabilities	259,660	333,708	289,972
Net Assets	847,076	1,180,826	1,085,152
Equity			
Accumulated funds	684,756	834,599	738,924
Reserves	162,320	346,228	346,228
Capital Equity
Total Equity	847,076	1,180,826	1,085,152

Luna Park Reserve Trust

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	761	3,294	1,127
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	816	816	837
Finance costs
Other expenses
	1,577	4,110	1,964
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	1,755	1,792	1,866
Grants and contributions	...	3,200	...
Investment Revenue	100	100	103
Retained Taxes, Fees and Fines
Other revenue
	1,855	5,092	1,969
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	278	982	5

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	5,238	2,734	3,575
Receivables	220	220	221
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,458	2,954	3,796
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	30,707	33,058	32,956
Plant and equipment
Infrastructure Systems	7,538	7,673	7,359
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	38,245	40,731	40,315
Total Assets	43,703	43,685	44,111
Liabilities			
Current Liabilities			
Payables	164	164	164
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	164	164	164
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	164	164	164
Net Assets	43,539	43,521	43,947
Equity			
Accumulated funds	9,267	9,962	9,967
Reserves	34,272	33,559	33,980
Capital Equity
Total Equity	43,539	43,521	43,947

New South Wales Government Telecommunications Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	63,789	51,965	65,953
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	10,838	10,838	8,896
Finance costs
Other expenses
	74,627	62,803	74,849
Revenue			
Appropriation
Cluster Grant Revenue	68,222	34,960	35,035
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	40,984	40,983	50,816
Grants and contributions	100	7,976	90,300
Investment Revenue	850	850	839
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	110,156	84,769	176,990
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	35,529	21,967	102,141

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	29,808	26,340	19,835
Receivables	1,752	1,446	1,425
Inventories	401	433	456
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	31,961	28,219	21,716
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	86,840	79,888	169,322
Infrastructure Systems	20,000
Investment Properties
Intangibles	1,947	2,010	1,222
Other Assets
Total Non Current Assets	88,787	81,898	190,544
Total Assets	120,748	110,117	212,260
Liabilities			
Current Liabilities			
Payables	9,819	13,041	13,043
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	9,819	13,041	13,043
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,851	2,742	2,742
Other
Total Non Current Liabilities	2,851	2,742	2,742
Total Liabilities	12,670	15,783	15,785
Net Assets	108,078	94,334	196,475
Equity			
Accumulated funds	108,078	94,334	196,475
Reserves
Capital Equity
Total Equity	108,078	94,334	196,475

Rental Bond Board

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	27,358	24,202	24,831
Grants and subsidies	29,473	28,429	30,270
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
	56,831	52,631	55,101
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	58,300	54,100	55,679
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	58,300	54,100	55,679
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,469	1,469	578

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	62,725	62,725	63,303
Receivables	11,413	5,588	5,587
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	74,138	68,313	68,890
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	74,138	68,313	68,890
Liabilities			
Current Liabilities			
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	4,490	4,490	4,489
Liabilities associated with assets held for sale
Total Current Liabilities	4,490	4,490	4,489
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	4,490	4,490	4,489
Net Assets	69,648	63,823	64,401
Equity			
Accumulated funds	69,648	63,823	64,401
Reserves
Capital Equity
Total Equity	69,648	63,823	64,401

State Archives and Records Authority of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	24,216	25,146	25,512
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	3,858	3,748	4,067
Finance costs
Other expenses
	28,074	28,894	29,579
Revenue			
Appropriation
Cluster Grant Revenue	8,567	5,922	5,806
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	17,816	19,616	18,319
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	3,113	39,986	3,165
Total Revenue	29,496	65,524	27,290
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,422	36,630	(2,289)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,491	11,922	4,825
Receivables	2,304	2,860	2,860
Inventories	30	18	17
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,825	14,800	7,702
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	45,869	52,337	51,986
Plant and equipment	929,334	968,892	973,413
Infrastructure Systems
Investment Properties
Intangibles	4,851	2,687	3,826
Other Assets
Total Non Current Assets	980,054	1,023,916	1,029,225
Total Assets	991,879	1,038,716	1,036,927
Liabilities			
Current Liabilities			
Payables	6,254	6,797	6,797
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	6,254	6,797	6,797
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	96	96	96
Total Non Current Liabilities	96	96	96
Total Liabilities	6,350	6,893	6,893
Net Assets	985,529	1,031,823	1,030,034
Equity			
Accumulated funds	135,886	174,293	172,004
Reserves	849,643	857,530	858,030
Capital Equity
Total Equity	985,529	1,031,823	1,030,034

State Insurance Regulatory Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	2,089	5,152	4,361
Other operating expenses	400,488	475,790	543,624
Grants and subsidies	12,300	5,138	12,300
Appropriation Expense
Depreciation and amortisation	2,877	1,130	2,232
Finance costs
Other expenses
	417,754	487,210	562,517
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	33,287	18,624	7,072
Grants and contributions	365	282	2,658
Investment Revenue	6,990	6,491	7,619
Retained Taxes, Fees and Fines	375,235	475,414	544,125
Other revenue	636	4,639	111
Total Revenue	416,513	505,449	561,586
Gain/(loss) on disposal of non-current assets	...	(8)	...
Other gains/(losses)	...	(497)	(500)
Net Result	(1,241)	17,734	(1,431)

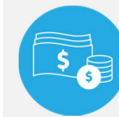
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	123,153	105,024	93,549
Receivables	29,692	37,198	37,698
Inventories
Financial Assets at Fair Value	155,885	186,416	184,674
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	308,730	328,638	315,922
Non Current Assets			
Receivables	1
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	8,240	...	(0)
Plant and equipment	4,177	698	7,042
Infrastructure Systems
Investment Properties
Intangibles	1,279	3,735	5,714
Other Assets
Total Non Current Assets	13,697	4,433	12,756
Total Assets	322,427	333,071	328,677
Liabilities			
Current Liabilities			
Payables	31,772	14,388	14,389
Other Financial Liabilities at Fair Value
Borrowings
Provisions	36,085	37,681	36,414
Other
Liabilities associated with assets held for sale
Total Current Liabilities	67,857	52,068	50,802
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	102,040	107,762	99,912
Other	92,842	84,043	90,198
Total Non Current Liabilities	194,882	191,805	190,110
Total Liabilities	262,739	243,874	240,913
Net Assets	59,688	89,197	87,765
Equity			
Accumulated funds	59,688	89,197	87,765
Reserves
Capital Equity
Total Equity	59,688	89,197	87,765

5. HEALTH CLUSTER

Introduction

The Health cluster works to protect, maintain and improve the health and wellbeing of the residents of New South Wales.



\$21.7 billion

Recurrent expenses 2017-18

Contribution to Premier's and State Priorities

The Health cluster is the lead cluster delivering the following Premier's and State Priorities:



\$1.5 billion¹

Capital expenditure 2017-18

- improving service levels in hospitals: 81 per cent of patients through emergency departments within four hours
- tackling childhood obesity: reduce overweight and obesity rates of children by 5 per cent over ten years
- cutting wait times for planned surgeries: increase on-time admissions for planned surgery, in accordance with medical advice.

The Health cluster also contributes to the delivery of other Premier's Priorities, such as building infrastructure, and State Priorities, including transitioning to the National Disability Insurance Scheme.

Outcomes and activities

The cluster is responsible for:

- providing health care services to patients in hospitals and the community, as well as via affiliated health and other non-government organisations
- promoting wellness and preventing illness
- developing health care policy and planning
- regulating public and private health care activities
- managing, monitoring and reporting on health system performance
- undertaking and funding medical research
- building healthy communities by working with other parts of the Government.

¹ The total amount of capital investment in 2017-18 will be \$1.7 billion, which will include \$149 million of capital expensing from the Ministry of Health's expense budget.

2017-18 Budget highlights

In 2017-18, the Health cluster will spend \$23.2 billion.² Key initiatives include:

Investing in health infrastructure

The Budget invests an additional \$2.8 billion in health infrastructure over the four years to 2020-21. The total investment in Health's capital program in 2017-18 will be almost \$1.7 billion, including \$149 million from the Ministry of Health's expense budget, as part of a total investment of more than \$7.7 billion over four years. This delivers on the remaining 2015 election commitments related to health infrastructure and other new projects, including:

- commencing a major program of capital infrastructure investment including works at Randwick Campus, Campbelltown (including enhanced paediatric services and mental health services), Tweed, Nepean, Maitland, Concord, Shellharbour, Hornsby, Wyong, Wagga Wagga, Coffs Harbour, Goulburn, Mudgee, Sydney Children's Hospital Network Westmead, Inverell and Cooma
- planning for future works at Rouse Hill, Liverpool, St George, Tumut and Griffith Hospitals, and a State-wide Mental Health capital works program
- the next stage of Lismore Base Hospital Redevelopment, a greenfield option for Macksville and the next stage of the Medical Research Infrastructure Initiatives
- contributing towards the expansion of the Albury Base Hospital Emergency Department
- providing five hospital car parks at Campbelltown, Hornsby, Nepean, Shoalhaven, and St George
- additional investment in enhanced eHealth Information Technology projects to deliver improved digital infrastructure for patients and staff across New South Wales.

Increasing our frontline staff

In 2017-18, New South Wales will achieve the 2015 election commitment of increasing frontline health staff, ahead of schedule, with an investment in over 4,500 additional nurses, midwives, doctors, allied health professionals and hospital support staff.

A further \$12 million is being invested for the third year of the Government's commitment to employ 360 new specialised nursing, midwifery and support positions and to provide extra training positions for medical, allied and oral health. New specific workforce positions include:

- \$9.8 million to recruit an additional 55 specialist nurses/midwives, 10 Mental Health clinical nurse educators for new graduate and undergraduate support and 30 Clinical Support Officers
- \$2.3 million to provide an extra five rural generalist training and 15 medical specialist training positions, as well as extra medical, allied health and oral health scholarships.

Investing in palliative care services

The Government has committed an additional \$100 million over the next four years to palliative care services. In 2017-18, \$17.4 million has been allocated for the following key initiatives:

- \$6.9 million for community-based palliative care services in Western Sydney Local Health District, including a 24 hour, seven day a week on-call specialist palliative care service at home
- \$5.0 million for an additional 30 palliative care nurses
- \$3.2 million for eight additional palliative care specialists in rural and regional locations

² Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

- \$1.4 million to provide palliative care training and scholarships and to improve medication management for palliative care patients
- \$1.0 million (\$22 million over four years from 2017-18) towards developing and implementing comprehensive and integrated palliative care services, in line with community expectations and need.

Delivering better services by the Ambulance Service of NSW

Additional investment in ambulance emergency services includes:

- \$30 million for the full implementation of the Helicopter Retrieval Network Service, including provision of doctors on every flight with bases operating 24/7 at Newcastle, Tamworth, Orange, Wollongong, Canberra, Lismore and Bankstown, allowing aircraft to respond to emergencies more effectively
- \$10 million to protect the health and wellbeing of NSW Ambulance staff to help paramedics avoid workplace injuries
- \$7.5 million to employ an additional 50 paramedics to assist in reducing fatigue in rural and remote areas
- \$4.0 million to implement the Make Ready Model enabling paramedics to work solely on patient care and non-clinical staff to clean and restock ambulances.

Investing in mental health services

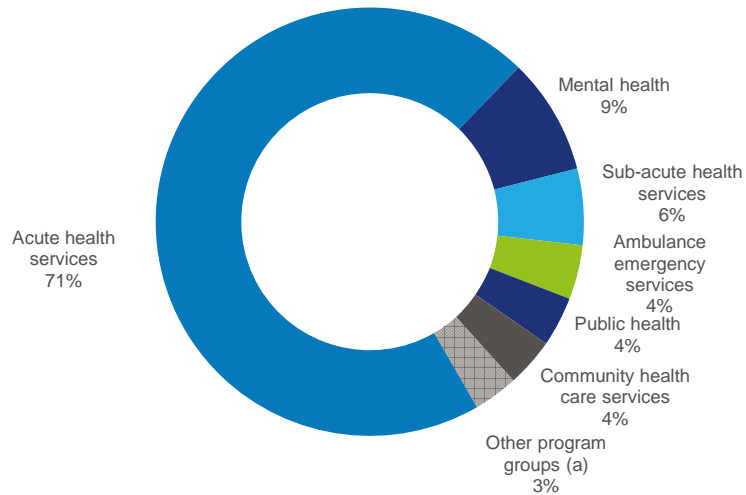
As part of the \$1.9 billion expenditure on mental health services in 2017-18, key initiatives include:

- \$23 million for delivering increased admitted and non-admitted mental health patient services across New South Wales
- \$22.5 million capital investment in mental health infrastructure, including a mental health unit at Port Macquarie and enhancement of services at Campbelltown
- \$20 million increased funding to support furthering the implementation of Living Well: A Strategic Plan for Mental Health Reform in NSW 2014-2024
- \$3.0 million for social investment initiatives to provide NGO support in the community to prevent re-hospitalisation
- \$1.1 million to recruit an additional ten Mental Health clinical health educators as part of the Government's election commitment to employ an additional 360 specialist nursing, midwifery and clinical support positions.

Overview of cluster expenses

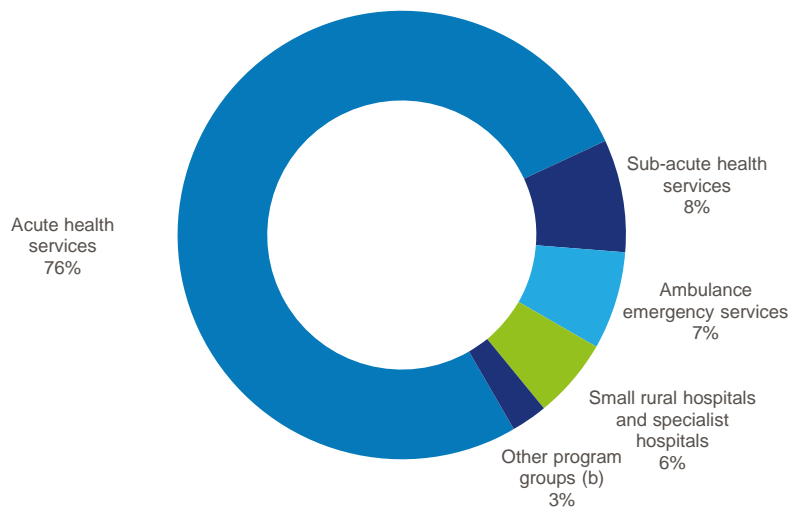
A summary of expenses by program group is provided in the chart below.

Chart 5.1: Total recurrent expenses Health cluster 2017-18 by program group (%)



- (a) Grouped for presentation purposes, "Other program groups" comprises:
- Small rural hospitals and specialist hospitals
 - Health and medical research
 - Independent entities

Chart 5.2: Total capital expenses Health cluster 2017-18 by program group (%)



- (b) Grouped for presentation purposes, "Other program groups" comprises:
- Mental health
 - Health and medical research
 - Community health care services
 - Independent entities
 - Public health

Table 5.1 Health cluster program group expense summary^{(a)(b)} (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Acute health services	14,741.0	15,273.5	3.6	979.6	1,182.3	20.7
Sub-acute health services	1,177.3	1,245.9	5.8	109.7	125.3	14.2
Mental health	1,812.3	1,898.5	4.8	19.7	22.5	14.4
Small rural hospitals and specialist hospitals	605.7	625.9	3.3	78.3	89.3	14.1
Community health care services	772.6	792.2	2.5	6.1	7.0	15.3
Public health	804.4	814.7	1.3	0.3	0.3	17.4
Health and medical research ^(c)	86.5	82.1	(5.1)	27.7	10.0	(63.9)
Ambulance emergency services	816.2	892.2	9.3	107.1	109.4	2.1
Independent advisory bodies	25.8	26.7	3.4	0.2	0.4	133.3
Domestic violence and sexual assault prevention and support services ^(d)	65.8	...	(100.0)
Total^(e)	20,907.7	21,651.6	3.6	1,328.7	1,546.5	16.4
<i>Total excluding the impact of Hepatitis C drug Provision and Domestic and Family Violence grant funding^(e)</i>	20,591.9	21,588.0	4.8			

(a) This table shows expenses on an uneliminated cluster basis and excludes cluster grants paid to the Mental Health Commission and the Health Care Complaints Commission.

(b) From 2017-18, NSW Budget papers are prepared on a program rather than a service basis.

Budget and performance information for some previous service groups have been amalgamated within new program areas e.g. the majority of the service group of Teaching and Research is now part of the Acute Health Services program group; Aboriginal Health Services is now distributed to programs, including Community Health Care Services and Public Health.

In the majority of cases, there is no direct correlation or mapping between previously reported service group statements and the new outcome-based program reporting.

(c) The 2016-17 recurrent expenses budget includes \$6.4 million which was carried forward from 2015-16 having not been used in that year. That \$6.4 million was expended in 2016-17 and is not included in the 2017-18 expenses budget. The movement in capital funding from 2016-17 to 2017-18 reflects the completion of the 2015 Election Commitments on Medical Research Infrastructure. Since 2015-16 Health has delivered a program of medical research initiatives including spending on Paediatric Research, a State Wide Biobank and new infrastructure including Neuroscience Research Australia. The 2017-18 Budget represents the continuation of this up-front investment through the two year \$21 million second phase of the Medical Research Infrastructure Program.

(d) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

(e) From 1 March 2016, the Commonwealth Government made new highly specialised drugs available for the treatment of non-admitted Hepatitis C patients under the Pharmaceutical Benefits Scheme. Provision of these drugs in outpatient services incurs a cost within the Health budget which is fully recoverable from the Commonwealth Government under the S100 Highly Specialised Drugs arrangements. The cost of providing this treatment in 2016-17 is significantly higher than the expected cost in 2017-18.

In 2016-17, the Health budget also funded a range of domestic and family violence initiatives. This funding was transferred to Family and Community Services in 2017-18.

If the impact of Hepatitis C drug provision and the domestic and family violence machinery-of-government change are excluded, NSW Health's 2017-18 Budget has increased by 4.8 per cent over the prior year's revised expense budget.

Machinery of government

The Health cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Under this Order, persons employed in the Ministry of Health who principally provided support for the portfolio responsibilities of the Minister for the Prevention of Domestic Violence and Sexual Assault and the Minister for Women were transferred to the Department of Family and Community Services.

Cluster Program Group Highlights

Acute health services

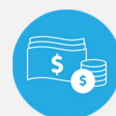
In 2017-18, the cluster will spend \$16.5 billion (\$15,273 million recurrent expenses and \$1,182 million capital) on acute health services.

Acute health services program group include the treatment of patients admitted to a NSW public hospital, attending an emergency department or an outpatient-type clinic. The clinical services provided include medical, surgical, obstetric, diagnostic and therapeutic.

The program group also covers the provision of clinical professional training and the strategic investment in medical research and development to improve the health and wellbeing of the people of New South Wales.

Key initiatives and activities include:

- an extra \$366 million invested in additional acute patient services comprising:
 - \$227 million for growth in inpatient hospital services – providing for an additional 45,900 acute inpatient separations and elective surgery for 3,200 more patients
 - \$103 million for growth in outpatient services – enabling an additional 273,000 non-admitted patient service events
 - \$36 million for growth in emergency care services – allowing for an additional 28,000 emergency department attendances
- \$10 million for the establishment of an Integrated Violence Abuse and Neglect Service in NSW Health, to provide:
 - 24 hour integrated crisis counselling, medical and forensic responses to sexual assault, child abuse and neglect, and domestic and family violence patients presenting to hospital
 - additional psychosocial follow-up support to help facilitate an integrated patient journey which aids patient recovery from trauma in the longer term
- \$8.7 million to recruit an additional 55 specialist nurses/midwives and 30 Clinical Support Officers, as part of the Government's 2015 election commitment to employ an additional 360 specialist nursing, midwifery and clinical support positions
- \$2.3 million to provide an extra five rural generalist training and 15 medical specialist training positions, as well as extra medical, allied health and oral health scholarships.



\$15.3
billion

Recurrent
expenses
2017-18



\$1.2
billion

Capital
expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Acute separations – same day	thous.	736	753	771	777	801
Acute separations – overnight	thous.	829	846	863	863	884
Admissions from elective surgery wait list	thous.	218	219	222	222	225
Elective Surgery Access Performance						
Category 1	%	99.8	99.8	100	100	100
Category 2	%	98	97	≥ 97	≥ 97	≥ 97
Category 3	%	97	96	≥ 97	≥ 97	≥ 97
Acute Admitted Activity Volumes (NWAU) ^(a)	thous.	1,427	1,488	1,577	1,567	1,620
Non-admitted patient service events	thous.	n.a.	13,478	13,667	13,667	13,940
Non-Admitted Patient Activity Volumes (NWAU)	thous.	n.a.	456	452	460	474
Emergency Department (ED) attendances	thous.	2,693	2,734	2,824	2,802	2,830
Attendances admitted (from ED)	thous.	637	663	696	696	724
Emergency Treatment Performance	%	74	74	76	76	78
Transfer of Care	%	83	87	≥ 90	≥ 90	≥ 90
Emergency Department Activity Volumes (NWAU)	thous.	294	316	320	321	329
Interns	no.	985	983	992	992	998
First year resident medical officers	no.	1,027	1,050	1,039	1,070	1,090
Total clinical trials approved for conduct within the NSW Health public health system	no.	326	362	370	370	378
Employees	FTE	76,576	78,262	79,752	80,925	82,741

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(b)	14,740,992	15,273,470
Total expenses include the following ^(c) :		
Employee related	8,564,646	8,958,483
Other operating expenses	4,603,208	4,707,740
Grants and subsidies	923,919	922,473
Capital expenditure	979,637	1,182,311

(a) National Weighted Activity Unit (NWAU).

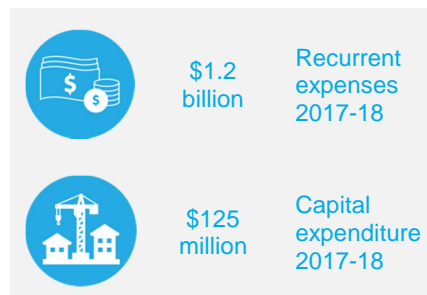
(b) Excluding the impact of S100 Hepatitis C drugs for non-admitted patients, the 2017-18 budget increase for this program group is \$721 million or 5.0 per cent.

(c) Selected expense categories only and may not add to total.

Sub-acute health services

In 2017-18, the cluster will spend \$1.4 billion (\$1,246 million recurrent expenses and \$125 million capital) on sub-acute health services.

Sub-acute health services program group covers rehabilitation, palliative care, geriatric and psychogeriatric care, aimed at maintaining and/or optimising patients' functioning and quality of life, in public designated facilities and specialist clinics.



In 2017-18, an extra \$69 million is being invested to fund the growth in rehabilitation, palliative care and other sub-acute health services. As part of the Government's commitment to palliative care services, targeted funding of \$17.4 million in 2017-18 has also been allocated towards the following palliative care initiatives:

- \$6.9 million for community-based palliative care services in Western Sydney Local Health District, including a 24 hour, seven day a week on-call specialist palliative care service at home
- \$5.0 million for an additional 30 palliative care nurses providing care in hospitals, homes and nursing homes
- \$2.4 million for an additional six palliative care specialists in rural and regional areas
- \$1.0 million towards developing and implementing comprehensive and integrated palliative care services, in line with community expectations and need
- \$900,000 to provide palliative care training for 300 nurses and allied health staff
- \$795,000 for two specialist positions to provide relief to other specialists in rural and regional areas
- \$300,000 for 300 scholarships for rural and regional staff to enhance palliative care skills
- \$200,000 to improve medication management for palliative care patients through community pharmacy initiatives.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Sub-Acute Admitted Activity Volume - Rehabilitation (NWAU)	thous.	75.2	81.7	81.4	82.6	83.5
Sub-Acute Admitted Activity Volume - Palliative Care (NWAU)	thous.	22.8	27.7	27.6	28.0	28.3
Sub-Acute Admitted Activity Volume - Other Sub-Acute (NWAU)	thous.	28.1	38.2	38.0	38.6	39.0
Employees	FTE	7,063	7,218	7,356	7,464	7,663

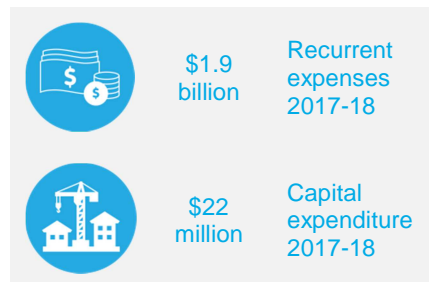
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	1,177,308	1,245,923
Total expenses include the following ^(a) :		
Employee related	710,961	742,568
Other operating expenses	350,856	376,403
Grants and subsidies	75,281	82,841
Capital expenditure	109,736	125,324

(a) Selected expense categories only and may not add to total.

Mental health

In 2017-18, the cluster will spend \$1.9 billion (\$1,898 million recurrent expenses and \$22 million capital) on mental health.

Mental health program group delivers an integrated and comprehensive network of services by Local Health Districts and community-based organisations for people seriously affected by mental illnesses and mental health problems. It also covers the development of preventative programs that meet the needs of specific client groups.



In 2017-18, an extra \$87 million is being invested in mental health services. Key initiatives and activities include:

- an additional \$23 million for delivering increased admitted and non-admitted mental health patient services across New South Wales
- an additional \$20 million to support the ongoing implementation of Living Well: A Strategic Plan for Mental Health Reform in NSW 2014-2024, including:
 - \$8.2 million to increase specialist community mental health teams
 - \$5.4 million to fund other mental health initiatives, including investing in the workforce, community living supports, and a wellbeing framework
 - \$4.8 million to enhance psychosocial supports in the community
 - \$1.6 million to continue transitioning long stay patients to appropriate community accommodation
- \$3.0 million for social investment initiatives in mental health to provide non-government organisation support in the community to prevent re-hospitalisation
- \$1.1 million to recruit an additional ten Mental Health clinical nurse educators for new graduate and undergraduate support as part of the Government's 2015 election commitment to employ an additional 360 specialist nursing, midwifery and clinical support positions.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Acute mental health service overnight separations	thous.	35	36	37	37	38
Pathways to Community Living	no.	n.a.	58	105	105	135
Mental Health: Acute Post Discharge	%	63	63	≥ 70	≥ 70	≥ 70
Community Care Mental Health Acute Seclusion rate (per 1,000 bed days)	no.	8.6	9.1	< 6.8	< 6.8	< 6.8
Mental Health Admitted (Acute & Sub-Acute) Activity Volume (NWAU)	thous.	150	159	173	173	173
Mental Health Non-Admitted Activity Volumes (NWAU)	thous.	n.a.	n.a.	133	133	138
Employees	FTE	11,207	11,453	11,671	11,843	12,003

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	1,812,300	1,898,457
Total expenses include the following ^(b) :		
Employee related	1,247,983	1,294,433
Other operating expenses	342,018	350,159
Grants and subsidies	164,785	195,646
Capital expenditure	19,662	22,486

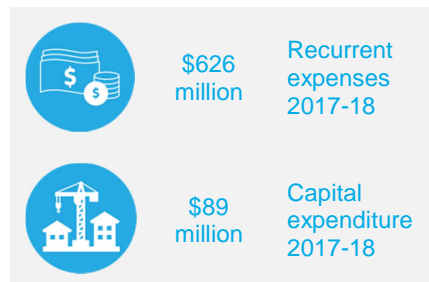
(a) Performance measures evolve over time. n.a. indicates that historical data is not available for a performance measure established or modified in a later year.

(b) Selected expense categories only and may not add to total.

Small rural hospitals and specialist hospitals

In 2017-18, the cluster will spend \$715 million (\$626 million recurrent expenses and \$89 million capital) on small rural hospitals and specialist hospitals.³

This program group covers services from 126 small rural and specialist hospitals and facilities. These hospitals typically deliver multipurpose services that may include inpatient, emergency, community health and residential aged care services for rural patients closer to home. Specialist hospitals include The Forensic Hospital at Malabar and two dental hospitals at Sydney and Westmead.



Key initiatives and activities include:

- an additional \$21 million investment to maintain service delivery from small rural and specialist hospitals. This includes \$2 million to enhance security provision for high risk forensic and civil patients at The Forensic Hospital
- \$89 million capital funding has been allocated towards rural infrastructure, including \$60 million towards the continued planning and construction of multipurpose services at Barham, Bonalbo, Braidwood, Coolah, Cobar, Culcairn, Tumbaramba, Molong, Rylstone and Tocomwal, as well as planning for future sites and new works.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Overnight occupancy rate	%	72	74	74	74	74
Employees	FTE	3,852	3,936	4,011	4,070	4,206

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	605,741	625,868
Total expenses include the following ^(a) :		
Employee related	372,701	394,549
Other operating expenses	193,319	188,453
Grants and subsidies	372	737
Capital expenditure	78,250	89,291

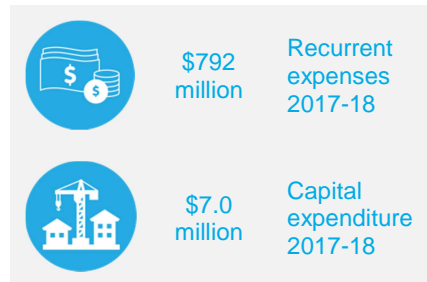
(a) Selected expense categories only and may not add to total.

³ Small rural hospitals included in this program group are those which have annual activity volumes of less than 3,500 NWAU.

Community health care services

In 2017-18, the cluster will spend \$799 million (\$792 million recurrent expenses and \$7.0 million capital) on community health care services.

The community health care services program group includes health services for persons attending community health centres, services delivered in the home, oral health and targeted community drug and alcohol services.



In 2017-18, an extra \$19 million is being invested in community health care services. Key initiatives and activities include:

- \$6.7 million, bringing the total to \$14.4 million annual funding, as part of the Government's commitment to invest \$75 million over four years to tackle alcohol and drug misuse in communities to:
 - help more young people by intervening early and addressing drug addiction
 - provide additional support and treatment for pregnant women
 - help more people into treatment by expanding community treatment and aftercare
- \$10 million additional funding towards delivering increased dental services, enabling around 17,000 more patients to receive a course of dental care.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Hospital in the Home episodes	thous.	18	18	18	19	20
Opioid Treatment Program clients	thous.	20	20	20	20	21
Dental Non-Admitted Activity Volume (DWAU)	thous.	n.a.	359	345	374	386
Employees	FTE	4,968	5,078	5,174	5,250	5,270

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	772,641	792,224
Total expenses include the following ^(a) :		
Employee related	557,117	573,931
Other operating expenses	184,758	180,608
Grants and subsidies	16,111	22,808
Capital expenditure	6,111	7,046

(a) Selected expense categories only and may not add to total.

Public health

In 2017-18, the cluster will spend \$815 million (\$815 million recurrent and \$312,000 capital) on public health.

Public health program group includes services related to:

- protective health – services targeted at broad population groups including environmental health promotion and regulations, immunisation strategies, tobacco control, food and poisons regulation and monitoring of communicable diseases
- preventative health – services targeting prevention initiatives that reduce lifestyle-related risk factors that can result in chronic disease and unnecessary hospitalisation, including the healthy children initiative and get healthy programs.



Key initiatives and activities include:

- \$4.5 million for meningococcal W vaccinations of Year 11 and 12 students, in response to increasing numbers of notifications of this meningococcal strain in Australia
- \$3.0 million for childhood obesity programs to support health professionals to work with families to manage unhealthy weight, to increase activities in family day care and supported play groups, and to help parents establish a healthy lifestyle for their children in their early years.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Breast Screen Participation Rate (50-69 age group)	%	50.8	52.1	53	53	55
Human papillomavirus vaccine rate	%	80.3	79.2	80	80	80
HIV testing: HIV testing in public sexual health clinics	thous.	39	51	61	61	71
Get Healthy Information and Coaching Service – Health Professional Referrals	no.	n.a.	2,711	5,073	5,073	7,824
Healthy Children Initiative – Targeted Family Healthy Eating and Physical Activity Program – Enrolments	no.	1,811	1,647	1,654	1,654	1,712
Comprehensive antenatal visits for Aboriginal pregnant women before 14 weeks gestation	%	54	55	56	56	56.5
Employees	FTE	3,894	3,979	4,055	4,115	4,135

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(a)	804,400	814,672
Total expenses include the following ^(b) :		
Employee related	419,065	433,314
Other operating expenses	283,425	278,950
Grants and subsidies	60,444	60,928
Capital expenditure	266	312

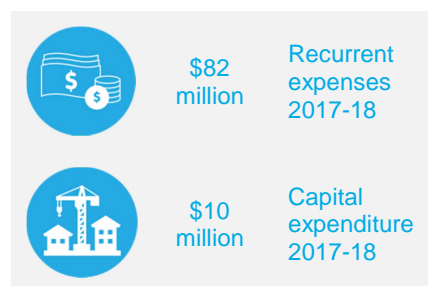
(a) The 2016-17 Budget included once-off additional funding of \$16 million for targeted vaccine services funded under the Commonwealth National Partnership Agreement. Excluding this once-off funding, the program increase is \$24.7 million or 3.1 per cent.

(b) Selected expense categories only and may not add to total.

Health and medical research

In 2017-18, the cluster will spend \$92 million (\$82 million recurrent expenses and \$10 million capital) on health and medical research.

This program group, delivered through the Office of Health and Medical Research, includes initiatives aimed at building health and medical research capability and capacity across the state, as well as providing support for New South Wales organisations reaching commercial market scale as New South Wales based enterprises.



Key initiatives and activities include:

- \$44.5 million to support independent medical research institutes
- \$10 million to support research by frontline health clinicians, including the Translational Research Grants Scheme and support for cannabis research
- \$10 million capital grants for research institutions as part of a \$21 million two year investment in Medical Research Infrastructure Initiatives
- \$9.8 million for the Medical Devices Fund and commercialisation initiatives
- \$6.0 million to support genomic research
- \$2.5 million for PhD and post-doctorate fellowships to support and retain early and mid-career researchers.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Ethics Applications involving more than low risk to participants approved within 60 calendar days	no.	n.a.	n.a.	≥ 90	≥ 90	≥ 95
Site specific applications involving more than low risk to participants authorised within 30 calendar days	no.	n.a.	n.a.	≥ 90	≥ 90	≥ 95
Employees	FTE	15	16	16	16	16

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(a)	86,521	82,102
Total expenses include the following ^(b) :		
Employee related	2,118	2,188
Other operating expenses	18,359	12,219
Grants and subsidies	66,043	67,694
Capital expenditure ^(c)	27,720	10,000

(a) The 2016-17 recurrent expenses budget includes a once-off deferred expenditure of \$6.35 million which was fully committed and expended in that financial year. This expenditure is not included in the 2017-18 expenses budget, which reflects the base funding for this program.

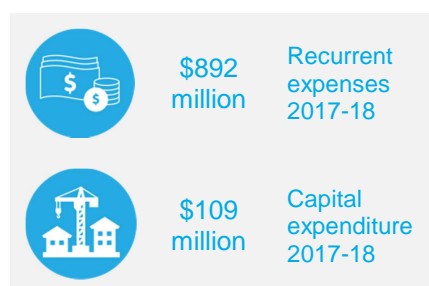
(b) Selected expense categories only and may not add to total.

(c) The movement in capital funding from 2016-17 to 2017-18 reflects the completion of the 2015 Election Commitments on Medical Research Infrastructure. Since 2015-16 Health has delivered a program of medical research initiatives including spending on Paediatric Research, a State Wide Biobank and new infrastructure including Neuroscience Research Australia. The 2017-18 Budget represents the continuation of this up-front investment through the two year \$21 million second phase of the Medical Research Infrastructure Program.

Ambulance emergency services

In 2017-18, the cluster will spend \$1.0 billion (\$892 million recurrent expenses and \$109 million capital) on ambulance emergency services.

Ambulance emergency services program group includes high quality clinical care and emergency road, rotary and fixed air wing patient and transport services provided by the Ambulance Service of NSW. Non-emergency patient transports in the metropolitan area are excluded.



In 2017-18, an extra \$74 million is being invested in ambulance emergency services.

Key initiatives and activities include:

- \$30 million for the enhanced Helicopter Retrieval Network Service, which commenced in January 2017, including provision of doctors on every flight from bases operating 24/7 at Newcastle, Tamworth, Orange, Wollongong, Canberra, Lismore and Bankstown and a fleet of 12 new helicopters. The new Network enables aircraft to respond to emergencies more effectively
- \$10 million to protect the health and wellbeing of NSW Ambulance staff to help paramedics avoid workplace injuries and to ensure that injured workers are provided the support required to get them back to work. In addition, income protection for NSW paramedics injured at work will be extended from two to five years
- \$7.5 million to employ 50 additional paramedics to assist in reducing fatigue in rural and remote areas
- \$4.0 million to implement the Make Ready Model as part of the Sydney Ambulance Metropolitan Infrastructure Strategy, enabling paramedics to work solely on patient care and non-clinical staff to clean and restock ambulances.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Emergency road transport cases	thous	551	541	541	541	548
Make Ready Time ≤ 20 minutes	%	86.4	84.3	90	90	90
Response Times: 50th percentile 1A NSW ^(a)	min.	7.7	7.57	10	8	10
Employees	FTE	4,599	4,700	4,790	4,860	4,910

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	816,241	892,237
Total expenses include the following ^(b) :		
Employee related	559,724	583,691
Other operating expenses	235,806	284,558
Grants and subsidies	1,604	1,647
Capital expenditure	107,145	109,429

(a) The national target is 10 minutes. NSW Ambulance Service has consistently performed better than the national target, at around 8 minutes.

(b) Selected expense categories only and may not add to total.

Independent advisory bodies

In 2017-18, independent advisory bodies in the Health cluster will spend \$27 million (\$27 million recurrent and \$350,000 capital).

This program covers the provision of services by Health cluster grant funded agencies:

- Health Care Complaints Commission – responsible for processing, assessing and resolving health care complaints through assisted resolution, facilitated conciliation or referral for investigation and also investigates and prosecutes any serious cases of inappropriate health care, making recommendations to health organisations to address any systemic health care issues
- Mental Health Commission – responsible for monitoring, reviewing and improving the mental health system, working with Government and community to secure better mental health for everyone, help prevent mental illness and ensure appropriate support is available close to home.

Key initiatives and activities include:

- an additional \$712,000 is being allocated to further improve health care complaints handling, including provision for the recruitment of an additional six staff by the Health Care Complaints Commission.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Complaints received	no.	5,266	6,075	6,600	6,300	6,900
Complaints assessed within 60 days ^(a)	%	92.7	85.8	92	70	80
Investigations completed	no.	194	244	245	310	330
Disciplinary or appeal cases run	no.	82	94	100	90	100
Community consultations	no.	30	20	20	20	20
Manage grants	no.	4	4	4	4	4
Employees	FTE	107	108	112	108	119

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	25,829	26,695
Total expenses include the following ^(b) :		
Employee related	14,653	15,044
Other operating expenses	6,757	7,348
Capital expenditure	150	350

(a) Reduction in the per cent of complaints assessed within 60 days is due to a significant increase in both the volume and complexity of complaints received over recent years. Staff increases funded in 2017-18 will help to address this.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Ministry of Health (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Ministry of Health will spend \$23.2 billion (\$21.7 billion recurrent expenses and \$1.5 billion capital).

Health cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Ministry of Health						
Acute health services	14,741.0	15,273.5	3.6	979.6	1,182.3	20.7
Sub-acute health services	1,177.3	1,245.9	5.8	109.7	125.3	14.2
Mental health	1,812.3	1,898.5	4.8	19.7	22.5	14.4
Small rural hospitals and specialist hospitals ..	605.7	625.9	3.3	78.3	89.3	14.1
Community health care services	772.6	792.2	2.5	6.1	7.0	15.3
Public health	804.4	814.7	1.3	0.3	0.3	17.4
Health and medical research ^(b)	86.5	82.1	(5.1)	27.7	10.0	(63.9)
Ambulance emergency services	816.2	892.2	9.3	107.1	109.4	2.1
Domestic and family violence, sexual assault services and women policy ^(c)	65.8	...	N/A
Cluster grants and other adjustments ^(d)	24.4	25.9	6.4			
Total ^(e)	20,906.2	21,650.9	3.6	1,328.5	1,546.2	16.4
<i>Total excluding the impact of Hepatitis C drug Provision and Domestic and Family Violence grant funding ^(e)</i>	20,590.4	21,587.3	4.8			
Health Care Complaints Commission						
Independent advisory bodies	14.9	15.6	4.7	0.1	0.3	400.0
Total	14.9	15.6	4.7	0.1	0.3	400.0
Mental Health Commission of New South Wales						
Independent advisory bodies	10.9	11.1	1.5	0.1	0.0	(70.6)
Total	10.9	11.1	1.5	0.1	0.0	(70.6)

(a) Agency expenses are uneliminated.

(b) The 2016-17 recurrent expenses budget includes \$6.4 million which was carried forward from 2015-16 having not been used in that year. That \$6.4 million was expended in 2016-17 and is not included in the 2017-18 expenses budget. The movement in capital funding from 2016-17 to 2017-18 reflects the completion of the 2015 Election Commitments on Medical Research Infrastructure. Since 2015-16 Health has delivered a program of medical research initiatives including spending on Paediatric Research, a State Wide Biobank and new infrastructure including Neuroscience Research Australia. The 2017-18 Budget represents the continuation of this up-front investment through the two year \$21 million second phase of the Medical Research Infrastructure Program.

(c) The Health cluster was affected by machinery-of-government changes. Variance in expense between 2016-17 Revised and 2017-18 Budget is not applicable.

(d) Total expenses are based on AASB 101 and include cluster grants and some other expenses treated as gains and losses in AASB 1049 that are not attributed to program groups.

(e) From 1 March 2016, the Commonwealth Government made new highly specialised drugs available for the treatment of non-admitted Hepatitis C patients under the Pharmaceutical Benefits Scheme. Provision of these drugs in outpatient services incurs a cost within the Health budget which is fully recoverable from the Commonwealth Government under the S100 Highly Specialised Drugs arrangements. The cost of providing this treatment in 2016-17 is significantly higher than the expected cost in 2017-18.

In 2016-17, the Health budget also funded a range of domestic and family violence initiatives. This funding was transferred to Family and Community Services in 2017-18.

If the impact of Hepatitis C drug provision and the domestic and family violence machinery-of-government change are excluded, NSW Health's 2017-18 Budget has increased by 4.8 per cent over the prior year's revised expense budget.

Financial Statements

Ministry of Health

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	12,419,566	12,435,966	12,983,157
Other operating expenses	6,051,456	6,213,814	6,379,090
Grants and subsidies	1,444,335	1,394,947	1,380,678
Appropriation Expense
Depreciation and amortisation	731,365	756,148	803,028
Finance costs	105,375	105,375	104,904
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	20,752,097	20,906,250	21,650,857
Revenue			
Appropriation	11,794,455	11,705,694	12,179,464
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	391,705	342,104	355,613
Transfers to the Crown Entity
Sales of goods and services	2,768,029	2,847,560	2,808,291
Grants and contributions	6,149,598	6,177,462	6,603,620
Investment Revenue	39,192	39,614	39,630
Retained Taxes, Fees and Fines
Other revenue	174,834	183,834	173,410
Total Revenue	21,317,813	21,296,267	22,160,027
Gain/(loss) on disposal of non-current assets	155,000	155,000	1,800
Other gains/(losses)	(10,283)	(10,283)	(10,283)
Net Result	710,433	534,734	500,687

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,279,232	1,420,408	1,272,934
Receivables	659,999	716,412	700,568
Inventories	148,200	182,418	157,888
Financial Assets at Fair Value	25,545	20,118	19,928
Other Financial Assets
Other
Assets Held For Sale	...	4,290	4,290
Total Current Assets	2,112,976	2,343,646	2,155,608
Non Current Assets			
Receivables	11,791	12,937	10,707
Inventories
Financial Assets at Fair Value	51,675	55,882	47,582
Equity Investments
Property, plant and equipment -			
Land and building	13,987,141	13,759,574	15,102,383
Plant and equipment	981,337	1,035,599	1,095,774
Infrastructure Systems	315,684	360,622	339,306
Investment Properties
Intangibles	658,619	629,148	669,068
Other Assets	56,604	56,696	61,937
Total Non Current Assets	16,062,851	15,910,459	17,326,758
Total Assets	18,175,827	18,254,104	19,482,365
Liabilities			
Current Liabilities			
Payables	1,460,271	1,410,435	1,425,226
Other Financial Liabilities at Fair Value
Borrowings	37,461	24,225	24,303
Provisions	1,740,484	1,856,389	1,881,522
Other	39,971	39,429	39,429
Liabilities associated with assets held for sale
Total Current Liabilities	3,278,187	3,330,478	3,370,480
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	1,025,412	1,072,512	1,052,916
Provisions	37,231	42,812	46,157
Other	105,148	95,552	105,957
Total Non Current Liabilities	1,167,791	1,210,876	1,205,030
Total Liabilities	4,445,978	4,541,354	4,575,510
Net Assets	13,729,849	13,712,750	14,906,855
Equity			
Accumulated funds	9,498,980	9,461,548	9,962,235
Reserves	4,230,869	4,251,202	4,944,620
Capital Equity
Total Equity	13,729,849	13,712,750	14,906,855

Health Care Complaints Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	10,154	10,288	10,208
Other operating expenses	3,627	4,406	5,162
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	145	225	247
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	13,926	14,919	15,617
Revenue			
Appropriation
Cluster Grant Revenue	13,191	13,829	13,829
Acceptance by Crown Entity of employee benefits and other liabilities	268	322	289
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	1,130
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	385	630	450
Total Revenue	13,844	14,781	15,698
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(82)	(138)	81

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	368	382	261
Receivables	215	356	356
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	583	738	617
Non Current Assets			
Receivables	...	211	211
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	59	24	76
Plant and equipment	192	193	86
Infrastructure Systems
Investment Properties
Intangibles	34	10	143
Other Assets
Total Non Current Assets	285	438	516
Total Assets	868	1,176	1,133
Liabilities			
Current Liabilities			
Payables	243	508	383
Other Financial Liabilities at Fair Value
Borrowings
Provisions	787	820	820
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,030	1,328	1,203
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	333	352	353
Other
Total Non Current Liabilities	333	352	353
Total Liabilities	1,363	1,680	1,556
Net Assets	(495)	(504)	(423)
Equity			
Accumulated funds	(495)	(504)	(423)
Reserves
Capital Equity
Total Equity	(495)	(504)	(423)

Mental Health Commission of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	4,470	4,365	4,836
Other operating expenses	1,963	2,351	2,186
Grants and subsidies	4,092	4,000	3,975
Appropriation Expense
Depreciation and amortisation	186	194	81
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,711	10,910	11,078
Revenue			
Appropriation
Cluster Grant Revenue	10,525	10,525	10,525
Acceptance by Crown Entity of employee benefits and other liabilities	25	65	50
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	420
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	260	...
Total Revenue	10,550	10,850	10,995
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(161)	(60)	(83)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	255	257	253
Receivables	166	278	278
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	421	535	531
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	22	47	20
Infrastructure Systems
Investment Properties
Intangibles	89	124	95
Other Assets
Total Non Current Assets	111	171	115
Total Assets	532	706	646
Liabilities			
Current Liabilities			
Payables	1,078	966	989
Other Financial Liabilities at Fair Value
Borrowings
Provisions	256	428	428
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,334	1,394	1,417
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	127	4	4
Other
Total Non Current Liabilities	127	4	4
Total Liabilities	1,461	1,398	1,421
Net Assets	(929)	(692)	(775)
Equity			
Accumulated funds	(929)	(692)	(775)
Reserves
Capital Equity
Total Equity	(929)	(692)	(775)

6. INDUSTRY CLUSTER

Introduction

The Industry cluster is focused on creating the right conditions for New South Wales to prosper and provide quality job opportunities. This is achieved by developing a highly skilled workforce and responsibly managing land and natural resources to grow the State's primary and other industry sectors.

Contribution to Premier's and State Priorities

The Industry cluster is the lead cluster delivering the following Premier's and State Priorities:

- creating jobs: create 150,000 new jobs by 2019
- encouraging business investment: be the leading Australian state in business confidence
- boosting apprenticeships: increasing the proportion of people completing apprenticeships and traineeships to 65 per cent by 2019.

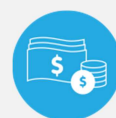
The cluster also supports the State Priorities:

- building infrastructure: key infrastructure projects to be delivered on time and on budget across the state
- making it easier to start a business: make New South Wales the easiest state to start a business
- increasing cultural participation: increase attendance at cultural venues and events in New South Wales by 15 per cent by 2019
- tackling childhood obesity: reduce overweight and obesity rates of children by 5 per cent over ten years.

Outcomes and activities

The Industry cluster is focused on ensuring that New South Wales is a state of opportunity, a place where people want to live, work and raise a family, and where businesses choose to invest and grow. This is achieved by working closely with employers, educators, landholders, communities and other stakeholders to ensure government policy facilitates opportunities for sustainable growth and development. The cluster:

- drives innovation to increase the productivity and resilience of the State's primary industries
- ensures the sustainable use of, and access to, natural resources
- invests in skills and education to ensure that people are ready for work now and for the jobs of the future



\$4.3 billion

Recurrent expenses
2017-18



\$267 million

Capital expenditure
2017-18

- protects the State from risks or potential harm across a range of economic activities as diverse as food safety and biosecurity or from the potential of unsustainable use of natural resources including water, forests, soils and fisheries
- supports responsible development of the liquor, gaming, racing and registered clubs sectors and strong regulation of liquor and gaming to protect the community
- supports the tourism and sporting sectors and secures major events to grow visitor numbers and encourage spending by interstate and international guests
- provides leadership and support to the sport and active recreation sector through information, advice, planning and coordination, funding and sport development programs.

2017-18 Budget highlights

In 2017-18, the Industry cluster will spend \$4.6 billion (\$4,342 million recurrent expenses and \$267 million capital).¹ Key initiatives include:

Skills development and training

- \$759 million for skills development and training programs, including the commissioning of training through TAFE NSW and other registered training providers, to deliver a highly skilled workforce that meets future needs
- \$41 million in 2017-18 for Smart, Skilled and Hired.

Primary Industries and regional water

- \$1 billion in Restart NSW for the Safe and Secure Water Program, commencing in 2017-18 to provide a clean and reliable water supply to rural and regional New South Wales
- \$177 million for Local Land Services to work with land managers and the community to facilitate better land management decisions and assist rural and regional communities to be profitable and sustainable into the future
- \$65 million investment over ten years for an historic research and development partnership with the Grains Research and Development Corporation to extend research into winter crop development (agronomy, physiology and pathology services), infrastructure capacity building and skill development
- \$6.0 million for the Young Farmer Program over four years, to help young farmers improve long term financial resilience and build capacity and capability
- \$3.4 million towards the Government's NSW Shark Strategy with a focus on scientific research to better understand shark movements and develop risk mitigation strategies.

Economic and Regional Development

- \$96 million in 2017-18 to support high potential businesses through Jobs for NSW, as part of the Government's continued commitment of \$190 million to support jobs, including:
 - \$25 million to launch a co-investment vehicle with the private sector to make equity investments in growth companies across New South Wales
 - \$20 million to develop a site in the Sydney CBD where start-up incubators and accelerators will co-locate to foster collaboration and create jobs

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid. Payments from the Department of Industry to TAFE NSW for cluster grants and contestable Skills funding have also been eliminated.

- \$41 million in transitional funding over five years to support a responsible greyhound racing industry, including establishment and initial operation of the Greyhound Welfare and Integrity Commission and capital grants to upgrade track facilities to make them safer for racing
- \$18 million in 2017-18 for the Responsible Gambling Fund to promote responsible gambling and prevent or reduce the risk of problem gambling and associated harm in the community
- \$13 million in 2017-18 in funding from the ClubGRANTS program to support arts and culture, sport and recreation and emergency relief facilities to benefit local communities, particularly in regional, remote and disadvantaged areas
- \$7.4 million over four years to continue the StudyNSW program
- \$2.0 million towards infrastructure for nation-leading medicinal cannabis research.

Lands and forestry

- \$39 million for capital investment including:
 - planning and delivery of the Eden Wharf Extension project to cater for cruise ships docking at Eden
 - repair and upgrade of breakwaters, training walls, wharves and jetties
 - dredging in priority regional locations
- \$15 million allocated through the Public Reserves Management Fund¹ to provide grants and loans to reserve trust managers for the development, maintenance and improvement of public reserves across New South Wales for the benefit of local communities
- \$7.2 million to invest in world class forestry policy and research programs to underpin a sustainable forest industry and deliver the Forestry Industry Roadmap to support jobs and increase business confidence and investment in regional communities.

Investing in our communities

- \$207 million (over four years from 2017-18) to establish the Active Kids Rebate. Families in New South Wales will be eligible to receive up to \$100 for every child enrolled in school each year, to help meet the cost of their sport and fitness activities
- \$200 million (over three years from 2017-18), for a new Stronger Country Communities Fund to deliver projects that enhance local amenity, by investing in facilities including public spaces to build strong communities and attract new residents and jobs
- \$193 million in 2017-18 for integrated tourism and events programs to grow New South Wales as a global tourism and event destination
- up to \$30 million to partner with the City of Parramatta to construct a new aquatic centre
- \$8.0 million (over four years from 2017-18) to double grants to surf lifesaving clubs to \$4.0 million per annum to help develop their facilities and increase usage, safety and participation by the general public and club members
- \$5.4 million in 2017-18 to repair the Northern Grandstand at WIN Stadium in Wollongong, to ensure public safety and the continued use of the stand for sport and recreation events

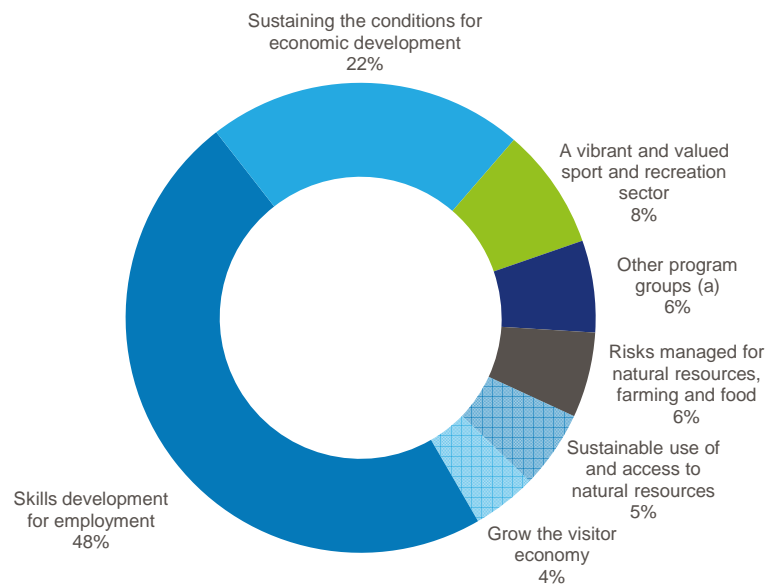
¹ The Public Reserves Management Fund (PRMF) will be replaced by the Crown Reserves Improvement Fund (CRIF) in early 2018.

- \$4.0 million over four years from 2017-18 to provide grants to community-based sports organisations to purchase Automatic External Defibrillator for local sporting facilities and events to reduce the incidence of deaths from cardiac arrest at sporting events
- \$2.4 million in 2017-18 to replace the electronic target systems at the Sydney International Shooting Centre, to guarantee its ability to host national and international standard competitions.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 6.1: Total recurrent expenses Industry cluster 2017-18 by program group (%)



- (a) Grouped for presentation purposes, "Other program groups" comprises:
- Local Land Services
 - Support for new and expanding businesses to create jobs in NSW

Table 6.1 Industry cluster program group expense summary (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Sustaining the conditions for economic development	794.5	948.2	19.3	13.0	47.2	263.3
Support for new and expanding businesses to create jobs in NSW ^(a)	54.9	98.6	79.8	2.0	0.5	(75.0)
Skills development for employment ^(b)	2,043.9	2,076.0	1.6	66.7	131.0	96.5
Sustainable use of and access to natural resources ^(c)	334.0	232.5	(30.4)	11.0	20.3	84.8
Risks managed for natural resources, farming and food	243.8	254.3	4.3	22.9	25.2	10.0
A vibrant and valued sport and recreation sector ^(b)	278.9	363.0	30.1	27.2	37.6	38.6
Grow the visitor economy	174.8	192.8	10.3	0.2	0.2	...
Local Land Services	171.4	176.5	3.0	0.8	5.5	552.0
Diverse, reliable and sustainable energy sources are secured ^(c)	243.4	...	(100)
Total	4,339.6	4,342.0	0.1	143.7	267.5	86.1

(a) This excludes \$38 million support for business by Jobs for NSW in the form of loans, guarantees and equity investment.

(b) Payments of grants and subsidies from the Department of Industry to cluster agencies have been eliminated.

(c) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Industry cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017* which took effect on 1 April 2017. The Order changed the name of the Department of Industry, Skills and Regional Development to the Department of Industry.

Under this Order, funding and staff¹ who provided support for trade and industry, and liquor, gaming and racing functions were transferred from the Department of Premier and Cabinet and Department of Justice, to the Department of Industry.

Funding and staff who provided support for the regional NSW portfolio, and resources, energy and utilities functions were transferred to the Premier and Cabinet, and Planning and Environment clusters respectively. Expenditure for the nine months to 31 March 2017 is reflected in 2016-17 Revised expenses.

Destination NSW, the Office of Sport and the Sydney Olympic Park Authority were transferred from the Premier and Cabinet cluster to the Industry cluster. The NSW Institute of Sport Staff Agency was established. The Coal Innovation Fund, Hunter Water Corporation, Endeavour Energy, Essential Energy, Sydney Water Corporation and Cobbora Holding Company were transferred from the Industry cluster to the Planning and Environment cluster. The Independent Liquor and Gaming Authority was transferred to the Industry cluster from the Justice cluster.

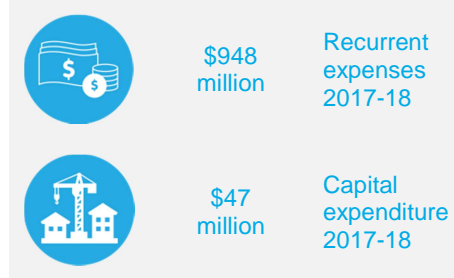
¹ Due to machinery-of-government changes during 2016-17 and implementation of new program groups, performance information for affected FTE will display "n.a." for years prior to 2016-17.

Cluster Program Group Highlights

Sustaining the conditions for economic development

In 2017-18, the cluster will spend \$995 million (\$948 million recurrent expenses and \$47 million capital) on sustaining the conditions for economic development.

Sustaining the conditions for economic development programs include investment in programs that drive economic activity and create a competitive business environment and support regional development. The cluster also helps to support productive industries and build prosperous communities through innovation and research.



The key programs and their intended outcomes are:

- economic and industry development to improve resilience and productivity
- guidance from the Chief Scientist & Engineer to promote a vigorous State innovation system
- strong regulation of liquor, gaming and racing to protect the community and support responsible industry development.

Within this program group, the NSW Department of Primary Industries delivers programs to build prosperity and resilience in rural and regional areas including:

- increase productivity and innovation in agriculture
- maximise productive use of water
- increase economic contribution from fishing and aquaculture
- increase market access and development
- foster productive partnerships to maximise benefits.

Key initiatives and activities include:

- \$200 million over three years from 2017-18 for a new Stronger Country Communities Fund to deliver projects that enhance local amenity, by investing in facilities including public spaces to build strong communities and attract new residents and jobs
- \$78 million for Sustaining the Basin, including the Irrigated Farm Modernisation program to support water efficiency infrastructure for irrigators with eligible entitlements in water efficient infrastructure
- \$65 million investment over ten years for an historic research and development partnership with Grains Research and Development to extend research services into winter crop development (agronomy, physiology and pathology services), infrastructure capacity building and skill development
- \$65 million over three years for the Youth Employment program within Smart, Skilled and Hired which aims to assist young people in four pilot regions into employment
- \$41 million in transitional funding over five years to support a responsible greyhound racing industry, including establishment and initial operation of the Greyhound Welfare and Integrity Commission and conditional capital grants to upgrade track facilities to make them safer for racing

- \$39 million in 2017-18 for capital investment in coastal infrastructure and regional ports projects. This includes:
 - \$26 million for the planning and delivery of the Eden Wharf Extension project to develop a facility to cater for cruise ship visits to Eden
 - \$10 million for the delivery of the Coastal Infrastructure Program, to repair and upgrade breakwaters and training walls, wharves and jetties, and routine maintenance
 - \$2.5 million in capital funding for the Coastal Dredging Strategy in priority regional locations, to deliver ongoing dredging to maintain navigational access to the State owned maritime infrastructure
- \$19 million over three years for the Disability Sector Scale Up program within Smart, Skilled and Hired to maximise opportunities for workers and employers arising from the National Disability Insurance Scheme (NDIS) rollout
- \$18 million in 2017-18 for the Responsible Gambling Fund to promote responsible gambling and prevent or reduce the risk of problem gambling and associated harm in the community
- \$14 million which the Office of the Chief Scientist & Engineer will invest in 2017-18 through its Research Attraction and Acceleration Program to leverage external funding, particularly in NSW universities, for high impact research
- \$13 million in 2017-18 in funding from the ClubGRANTS program to support arts and culture, sport and recreation and emergency relief facilities to benefit local communities, particularly in regional, remote and disadvantaged areas
- \$6.0 million for the Young Farmer Program over four years, to improve long term financial resilience to build capacity and capability for young farmers
- \$3.9 million for maintenance of the Meadowbank Railway Bridge
- \$2.0 million towards infrastructure for nation-leading medicinal cannabis research
- \$1.0 million a year for three years to support the Innovation and Productivity Council to conduct research and develop advice for government on priorities for boosting innovation and productivity in New South Wales, focusing on small, medium and regional business.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Employment growth in New South Wales ^(a)	%	1.2	3.8	n.a.	1.0	1.0
Growth in Gross State Product per capita ^(b)	%	1.2	2.0	n.a.	1.2	1.2
Business confidence (leading Australian state) ^(c)	rank	7	1	1	1	1
New liquor licences granted	no.	2,475	2,264	2,482	n.a.	2,490
Value of New South Wales primary industries ^(d)	\$b	12.7	13.9	15.1	n.a.	n.a.
Gross value of commercial fisheries production per year ^(e)	\$m	96	97	98	n.a.	99
Gross revenue collected from Crown Land Tenures ^(f)	\$m	60	62	59	61	61
Gross value of agricultural export earnings ^(g)	\$b	7.0	7.4	7.5	7.5	7.6
Employees ^(h)	FTE	n.a.	n.a.	2,095	2,095	2,221

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	794,532	948,172
Total expenses include the following ⁽ⁱ⁾ :		
Employee related	254,907	307,772
Other operating expenses	215,970	198,187
Grants and subsidies	262,447	378,588
Capital expenditure	12,991	47,201

- (a) Australian Bureau of Statistics (ABS) seasonally adjusted employment data from 6202 Labour Force Australia, March 2017. Note these figures are subject to change due to ABS methodology for seasonal adjustment.
- (b) Gross State Product is chain volume measures, original data.
- (c) Business Confidence is a composite measure of average ranking among Australian states in major business confidence indicators. Data Source: Composite (NAB monthly business survey; Roy Morgan business index; Sensis Business index). The rankings are provided at a point in time 2014-15 rank was from December 2014, 2015-16 rank from December 2015 and 2016-17 rank from December 2016.
- (d) The data are provided by the Australian Bureau for Agricultural and Resource Economics (ABARES). 2015-16 actual data will not be available until July/August 2017. Forecast data is not available. Baseline data is for primary industries.
- (e) From 2016-17 this measure includes abalone, lobster and mud crab.
- (f) From 2013-14 this measure includes an estimate for extractive industry royalties. The figures do not include Public Reserve Management Fund and Crown Lands Reserve Trust income. 2014-15 and 2016-17 forecast revised to include unearned revenue/tenures paid in advance and financial leases.
- (g) The data are provided by Global Trade Atlas. 2016-17 actual data will not be available until August 2017. Forecast data is not available.
- (h) FTE numbers are not available due to machinery-of-government changes.
- (i) Selected expense categories only and may not add to total.

Support for new and expanding businesses to create jobs in NSW

In 2017-18, the cluster will spend \$137 million (\$99 million recurrent expenses, \$500,000 capital and \$38 million support by Jobs for NSW in the form of loans, guarantees and equity investment) on programs supporting new and expanding businesses to create jobs and invest in New South Wales.



These programs are designed to:

- promote trade and investment through attraction of foreign direct investment, increasing exports and promotion of the education sector internationally
- support and grow small businesses in New South Wales through the provision of advice, advocacy, and mediation and dispute resolution services by the Office of the NSW Small Business Commissioner
- grow jobs through Jobs for NSW.

Key initiatives and activities include:

- \$96 million in 2017-18 to support high potential businesses through Jobs for NSW, as part of the Government's continued commitment of \$190 million to support jobs, including:
 - \$25 million to launch a co-investment vehicle with the private sector to make equity investments in growth companies across New South Wales
 - \$20 million to develop a site in the Sydney CBD where start-up incubators and accelerators will co-locate to foster collaboration and create jobs
- \$10 million in funding to lead industry development activities that drive growth and global competitiveness. This includes collaborative programs with industry and universities, industry capability building, leveraging the benefits of a new airport in Western Sydney, establishment of Defence NSW, promotion and support of key industries and land activation through strategic project delivery
- \$7.5 million is allocated for the New South Wales Government's Business Connect program, funding more than 60 advisors across New South Wales and the business bus to help small businesses start and grow
- \$3.6 million in 2017-18 to support and grow small businesses in New South Wales including the provision of small business advocacy services and dispute resolution services
- \$1.9 million in 2017-18 to allow existing lottery agents to apply for contributions of up to \$10,000 for approved shop re-fits which takes a significant financial burden off these small businesses
- \$225,000 for two new specialist advisory programs, providing access to finance and procurement for small business commencing in 2017-18. These initiatives will deliver improved financial literacy and competitiveness when it comes to borrowing money and bidding for procurement opportunities.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Grow foreign direct investment into New South Wales	\$b	7.0	4.6	6.6	7.0	6.9
Clients assisted through small business advocacy and dispute resolution services per year	no.	17,450	20,500	21,000	21,000	22,500
Funds invested by Jobs for NSW ^{(a)(b)(c)}	\$m	n.a.	13.9	14.1	14.1	84.1
Number of jobs created through foreign direct investment	no.	11,094	7,317	10,500	11,000	10,800
New South Wales businesses participating in export capability building programs ^{(d)(e)}	no.	n.a.	n.a.	2,872	3,500	4,000
Employees ^(f)	FTE	n.a.	n.a.	158	158	205

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	54,857	98,645
Total expenses include the following ^(g) :		
Employee related	14,839	24,468
Other operating expenses	20,201	24,792
Grants and subsidies	19,544	48,801
Capital expenditure	2,000	500

- (a) From 2016-17 this measure includes anticipated grant payments, loans and board's fees pending for NSW Treasury approval and excludes \$6.6 million executed loan guarantees.
- (b) As Jobs for NSW was launched in August 2015, data for 2014-15 is not available.
- (c) The increase in funds forecast to be invested by Jobs for NSW is due to an increase in funding for 2017-18 captured in the budget highlight above.
- (d) Participation at programs, workshops and seminars run by the department and with partners such as Austrade targeting new and aspiring exporters to build up their export readiness.
- (e) Previously NSW Trade & Investment reported on the number of clients serviced. This measure included one to one and group value adding interactions such as missions, events, advisory and capacity building workshops with exporters, investors and a range of other regional, metropolitan and sector based businesses. From 1 July 2016 NSW Trade & Investment has run the new export capability program which is now being reported on.
- (f) FTE numbers are not available due to machinery-of-government changes.
- (g) Selected expense categories only and may not add to total.

Skills development for employment

In 2017-18, the cluster will spend \$2.2 billion (\$2,076 million recurrent expenses and \$131 million capital) on skills development for employment.

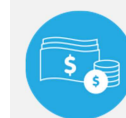
The New South Wales Government is investing in programs that match job and skills demand, in order to deliver a highly skilled workforce that meets future needs.

The key programs and intended outcomes are:

- vocational education and training delivered under the new 'One TAFE NSW' operating model
- contestable delivery including funding which supports skills development and training to meet employer and student skill needs
- direct intervention programs which complement the contestable program and are designed to address particular skills and training needs not readily supported through the market-based system.

Key initiatives and activities include:

- \$1.7 billion for TAFE NSW (including receipts from Smart and Skilled)
- \$759 million for skills development and training programs, including the commissioning of training through TAFE NSW and other registered training providers, to deliver a highly skilled workforce that meets future needs
- \$15 million over four years for the AgSkills strategy to support the New South Wales agriculture sector attract new workers and retain and up-skill existing workers
- \$8.0 million over four years for the Infrastructure Skills Legacy Program (ISLP) to increase apprentices, trainees and Aboriginal people employed in New South Wales Government funded infrastructure projects
- \$5.0 million over three years for the Local Government strategy to provide prospective, new and existing council employees with vocational skills to work in local government
- TAFE NSW will continue the modernisation program during 2017-18 to ensure TAFE NSW remains a sustainable and commercial education business in a competitive and rapidly changing environment
- TAFE NSW will continue a program of work during 2017-18 to create increased access to flexible learning by providing student-centred, digitally enabled facilities including Connected Learning Centres across regional and rural New South Wales.



\$2.1
billion

Recurrent
expenses
2017-18



\$131
million

Capital
expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Apprenticeship and trainee contracts approved ^(a)	no.	48,028	46,217	53,612	n.a.	53,612
Apprenticeship and trainee completion rates ^(b)	%	62	62	60	n.a.	60
People supported through market led programs in New South Wales per year (total) ^{(c)(d)}	no.	287,591	340,551	346,350	n.a.	352,247
People supported through New South Wales Government skills funding per year (total)	no.	347,346	405,375	415,298	n.a.	425,464
People with a disability supported through New South Wales Government skills funding per year	no.	35,549	51,793	52,893	n.a.	n.a.
Indigenous people supported through New South Wales Government skills funding per year	no.	28,511	33,425	34,416	n.a.	n.a.
Employees	FTE	259	332	331	331	373
TAFE Employees	FTE	11,375	10,589	10,470	10,026	9,969

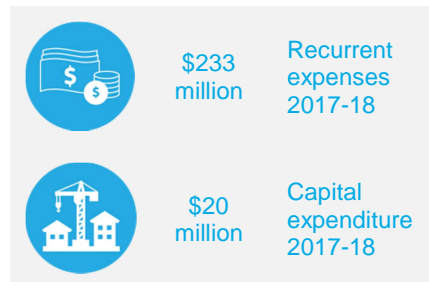
TAFE NSW Performance information	Units	2014 Actual	2015 Actual	2016 Actual	2017 Forecast
Total TAFE NSW course enrolments ^{(e)(f)(g)}	no.	535,089	431,868	543,309	516,700
TAFE NSW enrolments of students with a disability ^{(e)(f)}	no.	52,130	41,903	56,653	56,100
TAFE NSW enrolments of Indigenous students ^{(e)(f)}	no.	37,520	33,019	40,489	41,700
Graduates satisfied with overall quality of all TAFE training	%	89	89	87	88

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	2,043,853	2,076,012
Total expenses include the following ^(h) :		
Employee related	1,136,586	1,142,194
Other operating expenses	481,004	505,100
Grants and subsidies	274,556	287,679
Capital expenditure	66,682	131,035

- (a) 2016-17 actual results to 31 Dec 2016 (20,279) is up 16 per cent on the equivalent 2015-16 period to 31 Dec 15 (17,484).
- (b) 2016-17 forecast based on the latest actual results, which is 60% for the 2016 calendar year.
- (c) Each person (student) can have one or more enrolments.
- (d) VOCSTATS (a software product hosted by the National Centre for Vocational Education Research) government funded student (not enrolment) data broadly deemed as contestable, and includes Certificate I-III; Certificate IV and above if non-TAFE NSW; all Apprenticeships & Traineeships; and all VET contestable students in VOCSTATS.
- (e) TAFE NSW non-financial performance data is calendar year and based on Australian Vocational Education and Training Management Information Statistical Standard counting rules. TAFE NSW enrolments for 2014, 2015 and 2016 are actuals and 2017 is preliminary forecast. These figures reflect total activity of TAFE NSW. Service measures have been updated from prior years. Figures may not be comparable between years due to changes in counting rules.
- (f) Students can have one or more enrolments.
- (g) The 2016-17 Forecast is lower than the 2016 enrolment data and reflecting the anticipated impact of the Commonwealth's changes to the VET student loan (VSL) scheme. The magnitude and impact of Commonwealth policy changes including VSL and Higher Education policy cannot be fully assessed at this stage and may have a greater impact than anticipated on the forecast. There is potential for an offsetting increase in enrolments as a result of recently announced increases in Commonwealth funding for apprenticeships.
- (h) Selected expense categories only and may not add to total.

Sustainable use of and access to natural resources

In 2017-18, the cluster will spend \$253 million (\$233 million recurrent expenses and \$20 million capital) on sustainable use and access to land and natural resources that support job creation, primary production and generate social and economic activity in local communities.



Sustainable use of and access to natural resources programs are focused on sustainable land and natural resource management by assessing, planning, allocating and monitoring the use of Crown Land and forests, travelling stock reserves and water and aquatic resources.

Key initiatives and activities include:

- \$1 billion in Restart NSW towards the Government's Safe and Secure Water Program providing reliable and affordable water and sewerage infrastructure that underpins regional NSW communities, businesses and industries
- \$15 million allocated through the Public Reserves Management Fund to provide grants and loans to reserve trust managers for the development, maintenance and improvement of public reserves across New South Wales for the benefit of local communities
- \$7.2 million to invest in world class forestry policy and research programs to underpin a sustainable forest industry and deliver the Forestry Industry Roadmap to support jobs and increase business confidence and investment in regional communities
- \$2.3 million in 2017-18 to purchase a new off-shore patrol vessel to protect and patrol the State's fisheries resources, and to contribute to shark management.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Compliance rate in fisheries per year ^(a)						
Commercial fisheries	%	78	82	83	n.a.	85
Recreational fisheries	%	89	90	90	n.a.	90
Gigalitres of water allocated per year ^(b)	GL	10,871	9,695	14,420	n.a.	n.a.
Advice on land planning matters provided within target timeframe ^(c)	%	n.a.	92	90	n.a.	90
Employees ^(d)	FTE	n.a.	n.a.	458	458	451

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(e)	333,972	232,549
Total expenses include the following ^(f) :		
Employee related	61,256	54,935
Other operating expenses	63,720	77,653
Grants and subsidies	188,186	79,450
Capital expenditure	10,991	20,306

(a) Compliance with legislation through investigations from fishing patrols and operations.

(b) Volume of water allocations announced for regulated, groundwater and unregulated systems state-wide.

(c) Data collection commenced in January 2016, as such there is no available data for 2014-15.

(d) Machinery-of-government changes mean that FTE numbers are not available.

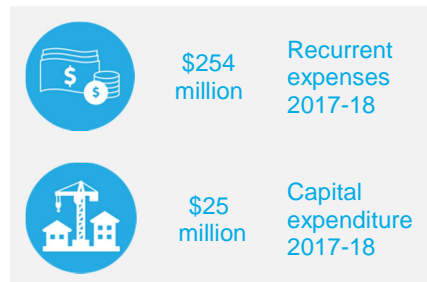
(e) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

(f) Selected expense categories only and may not add to total.

Risks managed for natural resources, farming and food

In 2017-18, the cluster will spend \$280 million (\$254 million recurrent expenses and \$25 million capital) on risks managed for natural resources, farming and food.

These programs deliver services that promote food safety, enhance biosecurity, build capacity in the agricultural sector and strengthen community confidence to mitigate and manage risks to the community, industry and the environment.



Key initiatives and activities include:

- \$75 million for the continuation of concessional loans under the Farm Innovation Fund to assist primary producers to prepare for future drought
- \$64 million contribution over ten years from 2017-18 by New South Wales towards an expanded national program to eradicate Red Fire Ants
- \$22 million towards reducing foodborne illness and bolstering consumer education into food safety
- \$3.6 million for a shark meshing trial and SMART (Shark Management Alert in Real Time) drumlines deployed on the North Coast
- \$3.4 million towards the Government's NSW Shark Strategy with a focus on scientific research to better understand shark movements and reduce the risk of shark incidents
- \$2.5 million in continuing funding for the Bushfire Mitigation Program, to mitigate and manage bushfire risk to community and industry by ensuring Crown land is managed in accordance with legislative requirements.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Compliance with food safety requirements from inspection activity per year ^(a)	%	95	95	95	n.a.	95
Responses by NSW DPI to biosecurity emergencies and natural disasters per year ^(b)	no.	30	28	n.a.	n.a.	n.a.
Average time taken to provide Rural Assistance Authority assistance ^(c)	Days	23	22	20	20	20
Employees ^(d)	FTE ^(d)	n.a.	n.a.	718	718	770

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	243,845	254,328
Total expenses include the following ^(e) :		
Employee related	87,805	96,157
Other operating expenses	79,711	76,594
Grants and subsidies	49,810	52,829
Capital expenditure	22,878	25,173

(a) Audits and inspections carried out by NSW Food Authority and local government.

(b) Unable to provide forecast data as the number of biosecurity emergencies and natural disasters is a factor.

(c) Assistance provided through 'Farm Innovation Fund'.

(d) FTE numbers are not available due to machinery-of-government changes.

(e) Selected expense categories only and may not add to total.

A vibrant and valued sport and recreation sector

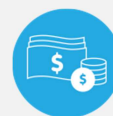
In 2017-18, the Office of Sport and the Sydney Olympic Park Authority will spend \$401 million (\$363 million recurrent expenses and \$38 million capital) to promote a vibrant and valued sport and recreation sector.

This program group seeks to improve participation in sport and active recreation, enhance the performance and sustainability of the sector and support our athletes to become world's best.

The cluster drives planning, management and delivery of high quality stadia, venues and facilities as well as programs which offer support to elite athletes via high performance pathways. The group also includes programs which drive integrity and safety in sport.

Key initiatives and activities include:

- \$207 million (over four years from 2017-18) to establish the Active Kids Rebate. Families in New South Wales will be eligible to receive up to \$100 for every child enrolled in school each year, to help meet the cost of their sport and fitness activities
- \$40 million towards the National Rugby League Centres of Excellence program to support investment in elite training and community facilities
- up to \$30 million to partner with the City of Parramatta to construct a new aquatic centre
- \$9.0 million to continue planning for the redevelopment of the Sydney stadia network as part of the Government's commitment to building world-class stadia
- \$5.4 million for capital works on the Northern Grandstand at WIN Stadium in Wollongong, including roof repairs and structural steel rectification to ensure public safety and provide for the continued use of the stand for sport and recreation events
- \$4.0 million (over four years from 2017-18) to provide grants to community-based sports organisations to purchase Automatic External Defibrillator for local sporting facilities and events to reduce the incidence of deaths from cardiac arrest at sporting events
- \$4.0 million for the Surf Club Facility Program (including an additional \$2 million approved as part of the 2017-18 budget)
- \$2.4 million in 2017-18 to replace the electronic target systems at the Sydney International Shooting Centre, to guarantee its ability to host national and international standard competitions
- \$2.0 million to support the Modernise and Optimise Regional Sport initiatives
- construction of a new Western Sydney Stadium at Parramatta on the site of the existing facility.



\$363 million
Recurrent expenses
2017-18



\$38 million
Capital expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Participation of New South Wales adult population engaged in regular physical activity ^(a)	%	n.a.	58.4	58.8	58.8	59.5
Participation of New South Wales children engaged in organised physical activity outside of school ^(a)	%	n.a.	19.6	20.7	20.7	21.4
Participation days at Sport and Recreation Centres and Olympic Venues	Million days	1.1	1.1	1.2	1.2	1.3
NSW Institute of Sport athlete annual representation on national teams at benchmark events ^(b)	%	38	23	25	25	25
Employees						
Office of Sport (core groups)	FTE	391	384	391	391	391
Sydney Olympic Park Authority	FTE	255	255	255	255	255
Venues NSW	FTE	35	33	28	28	29
NSW Institute of Sport	FTE	87	89	90	90	90

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses ^(c)	278,929	362,979
Total expenses include the following ^(d) :		
Employee related	82,129	82,336
Other operating expenses	89,295	108,280
Grants and subsidies	41,345	111,923
Capital expenditure	27,159	37,647

(a) These measures are based on new national data (AusPlay) first published in 2015-16.

(b) Benchmark events include the Olympic and Paralympic Games (Summer and Winter), the Commonwealth Games and World Championships, where applicable. Note that trends will vary due to Games cycles.

(c) Total expenses for this program group have been reduced for the impact of pass through expenditure.

(d) Selected expense categories only and may not add to total.

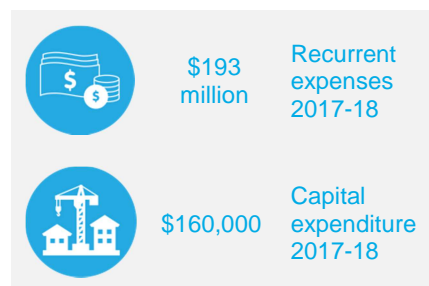
Grow the visitor economy

In 2017-18, the cluster will spend \$193 million (\$193 million recurrent expenses and \$160,000 capital) to grow the visitor economy.

This program works to drive tourism and acquire and develop major sporting and cultural events for Sydney and Regional NSW.

Key initiatives include:

- continued support for events such as Handa Opera on Sydney Harbour, Vivid Sydney, the NRL Grand Final and State of Origin Series, World Cup Football Qualifiers, the Australian round of the World Rally Championships in Coffs Harbour, Ironman Australia Port Macquarie, the NSW Pro Surf Series, the Deni Ute Muster and MTV Beats & Eats in Regional NSW
- continued efforts in regional and rural NSW through a \$43 million regional commitment over four years from 2016-17. This includes the creation of six new Destination Networks throughout NSW, a Regional Cooperative Tourism Marketing Program, a Regional Tourism Product Development Program, a Regional Conferencing Unit and an expanded Regional Flagship Event program.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised ^(d)	2017-18 Forecast
Overnight visitors (millions) ^(a)	no.	30.8	32.5	n.a.	n.a.	n.a.
Visitor expenditure ^(b)	\$b	23.6	25.5	29.7	29.7	31.5
Visitor nights (millions) ^(c)	no.	169.4	179.9	n.a.	n.a.	n.a.
Event retention and acquisition	no.	78	118	n.a.	n.a.	n.a.
Employees	FTE	188	196	196	197	197

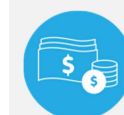
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	174,828	192,828
Total expenses include the following ^(e) :		
Employee related	20,635	20,804
Other operating expenses	143,405	147,554
Grants and subsidies	9,377	23,665
Capital expenditure	160	160

- (a) Total number of domestic and international visitors who travel to New South Wales and stay one or more, but not more than 364 nights.
- (b) Annual targets are not set for overnight visitors, visitor expenditure, visitor nights or event retention and acquisition.
- (c) Total number of nights domestic and international visitors spend in New South Wales.
- (d) 2016-17 revised data will be available in September 2017.
- (e) Selected expense categories only and may not add to total.

Local Land Services

In 2017-18, the cluster will spend \$182 million (\$177 million recurrent expenses and \$5.5 million capital) on local land services.

Local Land Services brings together agricultural production advice, biosecurity, natural resource management and emergency management to support profitable and sustainable regional communities.



\$177 million
Recurrent expenses
2017-18



\$5.5 million
Capital expenditure
2017-18

Local Land Services works in partnership with farmers, landholders, and the community across rural and regional NSW, delivering quality, customer-focused services which improve primary production and better manage our natural resources across New South Wales.

Key initiatives include:

- \$20 million will be allocated to the Sustainable Land Management program of Local Land Services in 2017-18 as part of the implementation and delivery of the Government's Land Management and Biodiversity Conservation Reforms. The program has been established to deliver customer-focused rural land management services that support better production and environmental outcomes.

		2014-15	2015-16	2016-17	2016-17	2017-18
	Units	Actual	Actual	Forecast	Revised	Forecast
Customer Satisfaction Score ^(a)	%	n.a.	75	75	75	80
Employees	FTE	771	781	799	781	760

	2016-17	2017-18
Financial indicators	Revised	Budget
	\$000	\$000
Total Expenses Excluding Losses	171,356	176,528
Total expenses include the following ^(b) :		
Employee related	86,765	84,853
Other operating expenses	47,248	48,407
Grants and subsidies	34,925	40,538
Capital expenditure	839	5,470

(a) 2,200 private land managers were randomly selected to survey. Survey based on private land managers most recent business with Local Land Services. This figure reflects those respondents that were either satisfied or extremely satisfied with the customer service they received.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Industry (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Industry will spend \$3.5 billion (\$3,385 million recurrent expenses and \$88 million capital).

Industry, Skills and Regional Development cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Industry						
Sustaining the conditions for economic development	782.8	935.0	19.4	13.0	47.1	262.8
Support for new and expanding businesses to create jobs in NSW ^(b)	54.9	98.6	79.8	2.0	0.5	(75.0)
Skills development for employment ^(c)	1,444.0	1,438.4	(0.4)
Sustainable use of and access to natural resources	281.1	176.1	(37.4)	11.0	15.8	43.8
Risks managed for natural resources, farming and food	153.4	185.1	20.7	21.3	24.0	12.6
Diverse, reliable and sustainable energy sources are secured	243.4	...	(100)
Cluster grants.....	147.8	551.3	273.1
Total	3,107.4	3,384.6	8.9	47.3	87.5	84.9
Independent Liquor and Gaming Authority						
Sustaining the conditions for economic development	11.7	13.2	12.6	...	0.1	...
Total	11.7	13.2	12.6	...	0.1	...
New South Wales Rural Assistance Authority						
Risks managed for natural resources, farming and food	64.3	42.5	(33.8)	0.1	0.1	...
Total	64.3	42.5	(33.8)	0.1	0.1	...
Office of Sport						
A vibrant and valued sport and recreation sector ^(c)	169.1	258.7	53.0	5.1	21.4	323.3
Total	169.1	258.7	53.0	5.1	21.4	323.3
Sydney Olympic Park Authority						
A vibrant and valued sport and recreation sector ^(c)	136.5	133.1	(2.5)	22.1	16.2	(26.7)
Total	136.5	133.1	(2.5)	22.1	16.2	(26.7)
TAFE Commission						
Skills development for employment ^(c)	1,711.7	1,715.5	0.2	66.7	131.0	96.5
Total	1,711.7	1,715.5	0.2	66.7	131.0	96.5
Destination NSW						
Grow the visitor economy	174.8	192.8	10.3	0.2	0.2	...
Total	174.8	192.8	10.3	0.2	0.2	...
Lands Administration Ministerial Corporation						
Risks managed for natural resources, farming and food	4.7	5.1	7.7
Total	4.7	5.1	7.7

Industry Cluster

Industry, Skills and Regional Development cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Local Land Services						
Local Land Services	171.4	176.5	3.0	0.8	5.5	552.0
Total	171.4	176.5	3.0	0.8	5.5	552.0
NSW Food Authority						
Risks managed for natural resources, farming and food	21.5	21.6	0.8	1.5	1.1	(26.7)
Total	21.5	21.6	0.8	1.5	1.1	(26.7)
Water Administration Ministerial Corporation						
Sustainable use of and access to natural resources	52.8	56.4	6.9	...	4.5	...
Total	52.8	56.4	6.9	...	4.5	...

(a) Agency expenses are uneliminated.

(b) This excludes \$38 million support for business by Jobs for NSW in the form of loans, guarantees and equity investment.

(c) Payments of grants and subsidies from the Department of Industry to cluster entities have not been eliminated above.

Financial Statements

Department of Industry

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	531,821	505,510	495,206
Other operating expenses	400,610	331,259	341,876
Grants and subsidies	2,369,506	2,187,194	2,458,393
Appropriation Expense
Depreciation and amortisation	88,200	83,401	86,894
Finance costs
Other expenses	11,958	...	2,197
TOTAL EXPENSES EXCLUDING LOSSES	3,402,095	3,107,364	3,384,566
Revenue			
Appropriation	2,843,410	2,575,452	2,956,988
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	15,634	20,963	16,052
Transfers to the Crown Entity	(62,223)	(62,434)	(62,434)
Sales of goods and services	266,144	199,742	169,463
Grants and contributions	262,257	98,805	108,117
Investment Revenue	14,520	18,250	18,515
Retained Taxes, Fees and Fines
Other revenue	21,450	84,922	64,635
Total Revenue	3,361,192	2,935,700	3,271,337
Gain/(loss) on disposal of non-current assets	5,557	3,894	8,389
Other gains/(losses)
Net Result	(35,346)	(167,771)	(104,840)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	109,009	111,512	75,887
Receivables	120,001	115,675	115,356
Inventories	12,522	4,733	4,396
Financial Assets at Fair Value	...	7,062	7,062
Other Financial Assets	7,478	7,289	7,289
Other
Assets Held For Sale	1,490	104	104
Total Current Assets	250,500	246,375	210,094
Non Current Assets			
Receivables	31,561	29,891	12
Inventories	7,893	9,374	9,374
Financial Assets at Fair Value	4,707	11,283	11,283
Equity Investments	67	67	67
Property, plant and equipment -			
Land and building	5,790,903	5,349,946	5,297,812
Plant and equipment	57,299	51,611	59,829
Infrastructure Systems	1,430,327	1,282,749	1,279,744
Investment Properties
Intangibles	181,531	194,831	197,454
Other Assets	122,567	116,083	116,083
Total Non Current Assets	7,626,855	7,045,835	6,971,658
Total Assets	7,877,355	7,292,210	7,181,752
Liabilities			
Current Liabilities			
Payables	135,314	138,530	140,084
Other Financial Liabilities at Fair Value
Borrowings
Provisions	74,014	81,327	79,937
Other	25,048	16,683	16,683
Liabilities associated with assets held for sale
Total Current Liabilities	234,376	236,540	236,704
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	33,090	42,108	42,108
Other
Total Non Current Liabilities	33,090	42,108	42,108
Total Liabilities	267,466	278,648	278,812
Net Assets	7,609,889	7,013,562	6,902,940
Equity			
Accumulated funds	6,690,119	6,536,748	6,402,029
Reserves	919,770	476,814	500,911
Capital Equity
Total Equity	7,609,889	7,013,562	6,902,940

Independent Liquor and Gaming Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	12,894	11,687	13,141
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	30	5	30
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	12,924	11,692	13,171
Revenue			
Appropriation
Cluster Grant Revenue	1,526	1,526	9,955
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	450	610	459
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	2,750	2,413	2,805
Total Revenue	4,726	4,549	13,219
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(8,198)	(7,143)	48

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	254	4,824	4,827
Receivables	3,006	3,984	3,984
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,260	8,808	8,811
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	353	31	71
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	353	31	71
Total Assets	3,613	8,839	8,882
Liabilities			
Current Liabilities			
Payables	1,821	6,512	6,522
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,130
Other	110	1,086	1,071
Liabilities associated with assets held for sale
Total Current Liabilities	3,061	7,598	7,593
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	34
Other
Total Non Current Liabilities	34
Total Liabilities	3,095	7,598	7,593
Net Assets	518	1,241	1,289
Equity			
Accumulated funds	518	1,241	1,289
Reserves
Capital Equity
Total Equity	518	1,241	1,289

New South Wales Rural Assistance Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	5,094	5,985	5,143
Grants and subsidies	39,510	37,918	16,063
Appropriation Expense
Depreciation and amortisation	22	22	9
Finance costs	19,995	20,330	21,295
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	64,621	64,255	42,510
Revenue			
Appropriation
Cluster Grant Revenue	13,547	3,615	7,454
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	700	700	766
Grants and contributions	9,816	18,356	10,919
Investment Revenue	20,063	21,292	21,369
Retained Taxes, Fees and Fines
Other revenue	1,184	1,670	1,034
Total Revenue	45,310	45,633	41,542
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(19,311)	(18,622)	(968)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	63,312	64,062	40,386
Receivables	12,235	12,235	1,760
Inventories
Financial Assets at Fair Value
Other Financial Assets	16,929	16,929	53,108
Other
Assets Held For Sale
Total Current Assets	92,476	93,226	95,254
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	122	72	114
Infrastructure Systems
Investment Properties
Intangibles	12	1	...
Other Assets	275,234	275,234	229,143
Total Non Current Assets	275,368	275,307	229,257
Total Assets	367,844	368,533	324,511
Liabilities			
Current Liabilities			
Payables	10,101	10,983	7,135
Other Financial Liabilities at Fair Value
Borrowings	56,596	40,868	55,001
Provisions	3,146	3,146	3,526
Other
Liabilities associated with assets held for sale
Total Current Liabilities	69,843	54,997	65,662
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	291,576	307,304	253,584
Provisions	12	12	13
Other
Total Non Current Liabilities	291,588	307,316	253,597
Total Liabilities	361,431	362,313	319,259
Net Assets	6,413	6,220	5,252
Equity			
Accumulated funds	6,413	6,220	5,252
Reserves
Capital Equity
Total Equity	6,413	6,220	5,252

Office of Sport

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	87,864	82,129	82,336
Other operating expenses	39,192	38,228	57,030
Grants and subsidies	56,484	41,345	111,923
Appropriation Expense
Depreciation and amortisation	6,919	7,337	7,366
Finance costs	...	12	...
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	190,459	169,051	258,655
Revenue			
Appropriation
Cluster Grant Revenue	105,617	70,922	170,990
Acceptance by Crown Entity of employee benefits and other liabilities	3,134	3,485	3,212
Transfers to the Crown Entity
Sales of goods and services	74,277	73,012	70,369
Grants and contributions	14,780	15,193	21,447
Investment Revenue	...	5	...
Retained Taxes, Fees and Fines
Other revenue	378	1,478	411
Total Revenue	198,186	164,095	266,429
Gain/(loss) on disposal of non-current assets	...	(92)	...
Other gains/(losses)	64	167	64
Net Result	7,791	(4,881)	7,838

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	8,264	13,964	7,640
Receivables	10,005	8,999	8,999
Inventories
Financial Assets at Fair Value
Other Financial Assets	320	220	220
Other
Assets Held For Sale
Total Current Assets	18,589	23,183	16,859
Non Current Assets			
Receivables	64	1,310	1,310
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	169,907	156,221	168,719
Plant and equipment	13,161	14,181	15,925
Infrastructure Systems
Investment Properties
Intangibles	199	194	33
Other Assets	428	323	323
Total Non Current Assets	183,759	172,229	186,310
Total Assets	202,348	195,412	203,169
Liabilities			
Current Liabilities			
Payables	2,297	1,631	1,631
Other Financial Liabilities at Fair Value
Borrowings
Provisions	8,967	8,145	8,145
Other	2,534	2,615	2,534
Liabilities associated with assets held for sale
Total Current Liabilities	13,798	12,391	12,310
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	915	2,380	2,380
Other
Total Non Current Liabilities	915	2,380	2,380
Total Liabilities	14,713	14,771	14,690
Net Assets	187,635	180,641	188,479
Equity			
Accumulated funds	160,917	153,923	161,761
Reserves	26,718	26,718	26,718
Capital Equity
Total Equity	187,635	180,641	188,479

Sydney Olympic Park Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	78,433	77,695	79,980
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	56,511	58,811	53,073
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	134,944	136,506	133,053
Revenue			
Appropriation
Cluster Grant Revenue	28,988	28,711	32,842
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	48,989	49,747	51,192
Grants and contributions	24,195	21,005	15,461
Investment Revenue	6,661	2,970	1,422
Retained Taxes, Fees and Fines
Other revenue	40,185	40,427	42,476
Total Revenue	149,018	142,860	143,392
Gain/(loss) on disposal of non-current assets	30,025	16,338	...
Other gains/(losses)	(5,398)	(3)	...
Net Result	38,701	22,689	10,339

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	150,958	149,948	147,351
Receivables	16,008	14,038	14,038
Inventories	65	70	70
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	167,031	164,056	161,459
Non Current Assets			
Receivables	85,351	85,351	78,570
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,156,963	1,185,165	1,216,077
Plant and equipment	65,982	66,118	66,419
Infrastructure Systems	385,676	360,074	367,465
Investment Properties
Intangibles
Other Assets	431,071	431,069	470,542
Total Non Current Assets	2,125,043	2,127,777	2,199,073
Total Assets	2,292,074	2,291,833	2,360,532
Liabilities			
Current Liabilities			
Payables	6,599	9,951	9,951
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,547	3,809	3,809
Other	11,661	26,315	26,315
Liabilities associated with assets held for sale
Total Current Liabilities	21,807	40,075	40,075
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	71	84	84
Other	1,636	1,636	1,616
Total Non Current Liabilities	1,707	1,720	1,700
Total Liabilities	23,514	41,795	41,775
Net Assets	2,268,560	2,250,038	2,318,757
Equity			
Accumulated funds	1,251,535	1,233,013	1,243,352
Reserves	1,017,025	1,017,025	1,075,405
Capital Equity
Total Equity	2,268,560	2,250,038	2,318,757

TAFE Commission

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,138,146	1,099,467	1,130,319
Other operating expenses	532,295	461,199	445,181
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	146,309	151,045	140,011
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,816,750	1,711,711	1,715,512
Revenue			
Appropriation
Cluster Grant Revenue	759,785	759,785	...
Acceptance by Crown Entity of employee benefits and other liabilities	59,087	51,894	52,945
Transfers to the Crown Entity
Sales of goods and services	477,100	481,293	473,281
Grants and contributions	425,067	374,700	1,130,514
Investment Revenue	8,264	8,264	6,266
Retained Taxes, Fees and Fines
Other revenue	74	13,734	...
Total Revenue	1,729,377	1,689,670	1,663,007
Gain/(loss) on disposal of non-current assets	(5,420)	(712)	...
Other gains/(losses)	(10,700)	(14,114)	...
Net Result	(103,493)	(36,867)	(52,505)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	529,916	694,088	684,860
Receivables	80,915	212,584	210,193
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	610,831	906,672	895,053
Non Current Assets			
Receivables	4,441	4,311	4,311
Inventories
Financial Assets at Fair Value	335	446	446
Equity Investments
Property, plant and equipment -			
Land and building	4,501,062	4,450,188	4,394,405
Plant and equipment	22,357	19,788	15,702
Infrastructure Systems
Investment Properties
Intangibles	47,638	32,764	53,167
Other Assets
Total Non Current Assets	4,575,833	4,507,497	4,468,031
Total Assets	5,186,664	5,414,169	5,363,084
Liabilities			
Current Liabilities			
Payables	80,627	155,199	158,904
Other Financial Liabilities at Fair Value
Borrowings
Provisions	90,057	85,750	85,750
Other	398,002	288,008	285,723
Liabilities associated with assets held for sale
Total Current Liabilities	568,686	528,957	530,377
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,873	2,800	2,800
Other
Total Non Current Liabilities	2,873	2,800	2,800
Total Liabilities	571,559	531,757	533,177
Net Assets	4,615,105	4,882,412	4,829,907
Equity			
Accumulated funds	1,513,905	1,879,937	1,827,432
Reserves	3,101,200	3,002,475	3,002,475
Capital Equity
Total Equity	4,615,105	4,882,412	4,829,907

Destination NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	20,295	20,635	20,804
Other operating expenses	140,231	143,405	147,554
Grants and subsidies	12,700	9,377	23,665
Appropriation Expense
Depreciation and amortisation	1,946	1,411	805
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	175,172	174,828	192,828
Revenue			
Appropriation
Cluster Grant Revenue	155,676	153,190	184,586
Acceptance by Crown Entity of employee benefits and other liabilities	325	325	325
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	6,000	6,000	6,000
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	162,001	159,515	190,911
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(13,171)	(15,313)	(1,917)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,934	9,965	9,958
Receivables	5,310	4,432	4,262
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	15,244	14,397	14,220
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,330	1,128	497
Infrastructure Systems	1,608
Investment Properties
Intangibles	111	177	163
Other Assets
Total Non Current Assets	3,049	1,305	660
Total Assets	18,293	15,702	14,880
Liabilities			
Current Liabilities			
Payables	21,272	20,715	21,810
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,805	2,851	2,851
Other
Liabilities associated with assets held for sale
Total Current Liabilities	24,077	23,566	24,661
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	919	796	796
Other
Total Non Current Liabilities	919	796	796
Total Liabilities	24,996	24,362	25,457
Net Assets	(6,703)	(8,660)	(10,577)
Equity			
Accumulated funds	(6,703)	(8,660)	(10,577)
Reserves
Capital Equity
Total Equity	(6,703)	(8,660)	(10,577)

Lands Administration Ministerial Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	3,246	1,853	2,304
Grants and subsidies	1,718	2,109	2,060
Appropriation Expense
Depreciation and amortisation	680	748	708
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,644	4,710	5,072
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity	...	(1,938)	(2,000)
Sales of goods and services	4,811	3,769	4,765
Grants and contributions	156	3,626	183
Investment Revenue	1,295	1,249	1,341
Retained Taxes, Fees and Fines
Other revenue	1,583	106	983
Total Revenue	7,845	6,812	5,272
Gain/(loss) on disposal of non-current assets	(2,000)	(240)	(2,000)
Other gains/(losses)	(200)	(25,320)	(200)
Net Result	1	(23,458)	(2,000)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	31,492	39,484	41,994
Receivables	3,056	2,881	3,266
Inventories
Financial Assets at Fair Value
Other Financial Assets	553	556	556
Other
Assets Held For Sale
Total Current Assets	35,101	42,921	45,816
Non Current Assets			
Receivables	1,900	1,594	1,530
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	352,407	144,107	139,427
Plant and equipment
Infrastructure Systems	...	441	413
Investment Properties
Intangibles
Other Assets	8,759	8,916	8,916
Total Non Current Assets	363,066	155,058	150,286
Total Assets	398,167	197,979	196,102
Liabilities			
Current Liabilities			
Payables	2,822	168	291
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,000	1,135	1,135
Other
Liabilities associated with assets held for sale
Total Current Liabilities	3,822	1,303	1,426
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,822	1,303	1,426
Net Assets	394,345	196,676	194,676
Equity			
Accumulated funds	343,643	194,356	192,356
Reserves	50,702	2,320	2,320
Capital Equity
Total Equity	394,345	196,676	194,676

Local Land Services

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	80,666	86,765	84,853
Other operating expenses	36,451	47,248	48,407
Grants and subsidies	40,078	34,925	40,538
Appropriation Expense
Depreciation and amortisation	2,227	2,418	2,730
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	159,422	171,356	176,528
Revenue			
Appropriation
Cluster Grant Revenue	19,025	28,866	86,722
Acceptance by Crown Entity of employee benefits and other liabilities	2,900	2,900	3,000
Transfers to the Crown Entity
Sales of goods and services	7,814	5,911	6,000
Grants and contributions	25,000	25,141	...
Investment Revenue	600	600	525
Retained Taxes, Fees and Fines	39,958	40,846	41,375
Other revenue	41,290	44,652	42,061
Total Revenue	136,587	148,916	179,683
Gain/(loss) on disposal of non-current assets	...	1,431	(474)
Other gains/(losses)
Net Result	(22,835)	(21,009)	2,681

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	57,725	42,311	34,783
Receivables	11,850	11,850	11,850
Inventories	1,300	1,300	1,300
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	70,875	55,461	47,933
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	442,002	460,247	459,609
Plant and equipment	2,900	1,727	623
Infrastructure Systems	24,918	23,981	22,991
Investment Properties
Intangibles	1,015	1,592	5,894
Other Assets
Total Non Current Assets	470,835	487,547	489,117
Total Assets	541,710	543,008	537,050
Liabilities			
Current Liabilities			
Payables	20,440	23,657	23,570
Other Financial Liabilities at Fair Value
Borrowings
Provisions	14,503	14,503	8,700
Other	1,500	1,500	1,500
Liabilities associated with assets held for sale
Total Current Liabilities	36,443	39,660	33,770
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	3,624	3,624	1,000
Other	700	700	700
Total Non Current Liabilities	4,324	4,324	1,700
Total Liabilities	40,767	43,984	35,470
Net Assets	500,943	499,024	501,580
Equity			
Accumulated funds	499,885	477,964	480,645
Reserves	1,058	21,060	20,935
Capital Equity
Total Equity	500,943	499,024	501,580

NSW Food Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	19,704	19,734	19,832
Grants and subsidies	560	480	560
Appropriation Expense
Depreciation and amortisation	1,073	1,253	1,250
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,337	21,467	21,642
Revenue			
Appropriation
Cluster Grant Revenue	9,058	9,056	11,152
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	2,205	2,461	2,169
Grants and contributions
Investment Revenue	450	330	370
Retained Taxes, Fees and Fines	1,100	1,100	1,100
Other revenue	6,568	6,748	6,754
Total Revenue	19,379	19,695	21,545
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(873)	...
Net Result	(1,958)	(2,645)	(97)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	21,289	24,074	25,092
Receivables	1,204	1,454	1,504
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	22,493	25,528	26,596
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	10,595	9,808	8,258
Plant and equipment	323	468	368
Infrastructure Systems
Investment Properties
Intangibles	2,760	2,315	2,465
Other Assets
Total Non Current Assets	13,678	12,591	11,091
Total Assets	36,171	38,119	37,687
Liabilities			
Current Liabilities			
Payables	954	1,528	2,373
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,672	1,180	...
Other	495
Liabilities associated with assets held for sale
Total Current Liabilities	6,121	2,708	2,373
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	19,783	29,879	...
Other
Total Non Current Liabilities	19,783	29,879	...
Total Liabilities	25,904	32,587	2,373
Net Assets	10,267	5,532	35,314
Equity			
Accumulated funds	5,969	2,107	31,889
Reserves	4,298	3,425	3,425
Capital Equity
Total Equity	10,267	5,532	35,314

Water Administration Ministerial Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	74,059	48,517	52,138
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	13,020	4,310	4,308
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	87,079	52,827	56,446
Revenue			
Appropriation
Cluster Grant Revenue	17,784	6,000	10,000
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	57,000	43,507	43,300
Grants and contributions
Investment Revenue	...	20	...
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	74,784	49,527	53,300
Gain/(loss) on disposal of non-current assets	...	1	...
Other gains/(losses)	...	(1,527)	...
Net Result	(12,295)	(4,826)	(3,146)

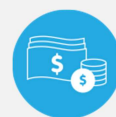
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	5,439	732	...
Assets Held For Sale
Total Current Assets	5,439	732	...
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	14,246	15,921	15,777
Plant and equipment	1,512	387	303
Infrastructure Systems	798,026	762,603	763,107
Investment Properties
Intangibles	627	622	538
Other Assets
Total Non Current Assets	814,411	779,533	779,725
Total Assets	819,850	780,265	779,725
Liabilities			
Current Liabilities			
Payables	2,606
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,606
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,606
Net Assets	819,850	780,265	777,119
Equity			
Accumulated funds	672,702	650,290	647,144
Reserves	147,148	129,975	129,975
Capital Equity
Total Equity	819,850	780,265	777,119

7. JUSTICE CLUSTER

Introduction

The Justice cluster comprises 12 interdependent and interlocking government agencies that deliver legal, law enforcement and emergency services.¹ Although each agency has its own specific functions, the Department of Justice is responsible for the cluster's overall administration and for coordination across the cluster.



\$8.3 billion

Recurrent expenses 2017-18



\$2.0 billion

Capital expenditure 2017-18

Contribution to Premier's and State Priorities

The Justice cluster is the lead cluster delivering the following Premier's and State Priorities:

- reducing domestic violence: reduce the proportion of domestic violence offenders reoffending within 12 months by 5 per cent by 2019
- reducing violent crime: local government areas to have stable or falling reported violent crime rates by 2019
- reducing adult reoffending: reduce adult reoffending by 5 per cent by 2019.

Outcomes and activities

The aim of the cluster is to deliver modern, accessible and people-centred services through the implementation of strategies that:

- enhance community safety, reduce reoffending, acknowledge the role of victims in the criminal justice system and empower individuals to prevent, manage and resolve problems
- educate, train and prepare communities to deal with emergencies
- harness technology and coordinate operations to deliver access to justice
- establish more efficient operating models and reduce overall running costs.

This cluster protects and supports the New South Wales community by:

- delivering legal, court and supervision services
- providing community-based policing services
- investigating serious and organised crime
- coordinating firefighting and promoting fire prevention and mitigation
- coordinating storm and flood relief and mitigation
- providing regulatory services that protect the vulnerable, record life events and safeguard identity and privacy.

¹ These agencies are: Department of Justice; Fire and Rescue NSW; Information and Privacy Commission; Judicial Commission of New South Wales; Legal Aid Commission of New South Wales; New South Wales Crime Commission; Police Integrity Commission; NSW Police Force; Office of the NSW State Emergency Service; Office of the Director of Public Prosecutions; Office of the NSW Rural Fire Service, NSW Trustee and Guardian and Crown Solicitor's Office.

The cluster also plays a lead role in commemorating and preserving the heritage of servicemen and women. In addition to providing these services, the cluster is undertaking ambitious reform programs to make communities safer, offender management more effective and legal and court processes more streamlined and fair. This work includes the Prison Bed Capacity Program and the Criminal Justice Reform Program.

2017-18 Budget highlights

In 2017-18, the Justice cluster will spend \$10.3 billion (\$8,317 million recurrent expenses and \$1,994 million capital).² Key initiatives include:

- \$51 million to continue implementation of the four year \$100 million Policing for Tomorrow Technology Fund, to provide the NSW Police Force with state-of-the-art technology to fight crime and enhance officer mobility
- \$41 million for existing projects to provide new or refurbished police stations in Bay and Basin, Deniliquin, Gunnedah, Mount Druitt, Queanbeyan, Southern Highlands, Tweed Heads and for new projects at Taree and Waverley
- \$27 million to combat radicalisation in the NSW correctional system
- \$15 million to continue strengthening the NSW Police Force air support and counter terrorism capability
- \$9.4 million to enhance the State's bush firefighting capability by engaging air tankers in fire season
- \$5.0 million to improve police officer safety through the provision of integrated light armoured vests
- \$3.0 million extra funding for Community Legal Centres to support the delivery of targeted assistance to those most in need.

Criminal Justice Reform

- \$62 million to strengthen offender management and to continue delivery of programs to support the State Priority to reduce adult reoffending rates
- \$27 million to deliver early guilty pleas reform that will reduce stress for victims, minimise court delays and allow police to return to frontline duties faster
- \$8.5 million to build more District Courts to help reduce backlogs
- \$4.8 million for the extension and expansion of the Youth on Track early intervention scheme designed to coordinate targeted services for young people at risk of long-term contact with the criminal justice system.

Prison Bed Capacity Program

- \$127 million for construction of new 400 bed Rapid Build Prisons at both Cessnock and Wellington
- \$104 million for construction of a 650 bed expansion of Parklea Correctional Centre.

² Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

Overview of cluster expenses

A summary of expenses by program is provided in the chart below.

Chart 7.1: Total recurrent expenses Justice cluster 2017-18 by program group (%)

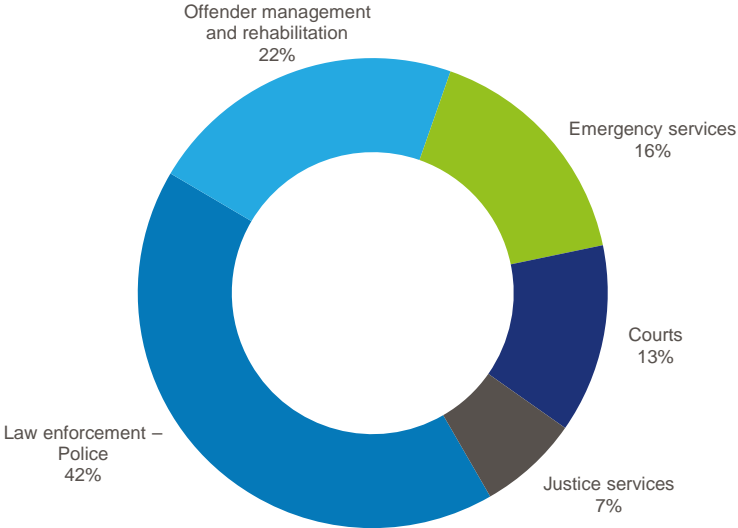


Chart 7.2: Total capital expenditure Justice cluster 2017-18 by program group (%)

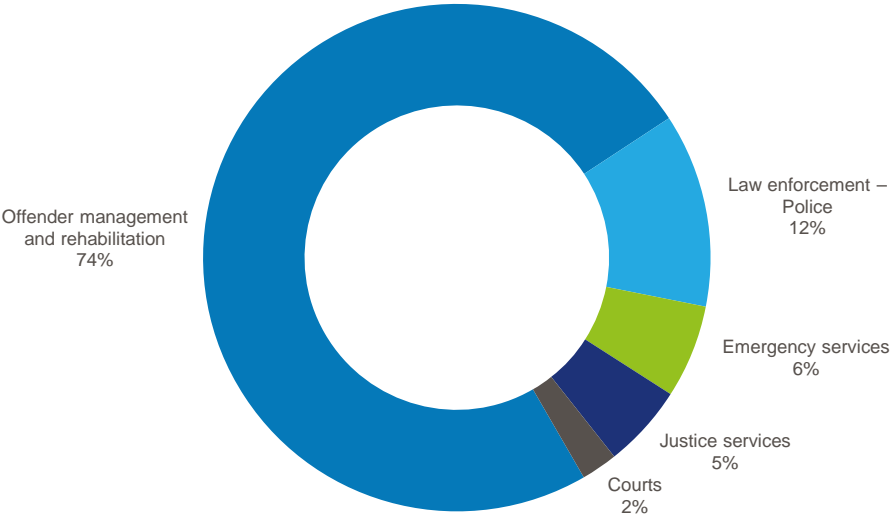


Table 7.1: Justice cluster program group expense summary ^{(a)(b)} (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Law enforcement – Police	3,459.6	3,479.9	0.6	184.8	246.2	33.2
Courts	1,075.1	1,079.7	(0.4)	52.9	46.4	(12.2)
Offender management and rehabilitation	1,570.1	1,817.7	15.8	481.5	1,477.6	206.9
Emergency services	1,381.2	1,362.0	(1.4)	93.5	118.6	26.8
Justice services	502.8	577.9	15.0	13.4	105.7	689.6
Arts and culture.....	106.1	0.0	(100.0)	5.1	...	(100.0)
Liquor, gaming and racing	50.4	0.0	(100.0)
Total	8,145.2	8,317.2	2.1	831.2	1,994.3	139.9

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) The Justice cluster was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Justice cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. The Australian Museum, Museum of Applied Arts and Sciences, Art Gallery of NSW, State Library of New South Wales, Library Council of NSW and Sydney Opera House Trust were transferred to the Planning and Environment cluster. The Independent Liquor and Gaming Authority was transferred to the Industry cluster. These changes took effect from 1 April 2017.

Cluster Program Group Highlights

Law enforcement – Police

In 2017-18, the cluster will spend \$3.7 billion (\$3,480 million recurrent expenses and \$246 million capital) on law enforcement.

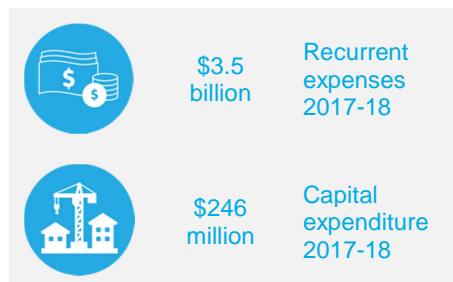
This program group includes the NSW Police Force and the New South Wales Crime Commission.

The NSW Police Force will continue to protect communities across the State by preventing, detecting and investigating crime, maintaining social order, promoting road safety, and fulfilling its emergency management responsibilities.

Significant reforms will be progressed through the re-engineering of the NSW Police Force to ensure it has the capabilities, agility and responsiveness to best serve the community and meet a range of future policing challenges.

Key initiatives and activities include:

- \$51 million in 2017-18 to continue implementation of the four year \$100 million Policing for Tomorrow Technology Fund, providing the NSW Police Force with state-of-the-art technology to fight crime and enhance officer mobility
- \$41 million in 2017-18 to provide new or refurbished police stations in Bay and Basin, Deniliquin, Gunnedah, Mount Druitt, Queanbeyan, Southern Highlands, Tweed Heads and for new projects at Taree and Waverley
- \$15 million in 2017-18 to continue to strengthen the NSW Police Force air support and counter terrorism capability
- \$10 million as part of a five year \$29 million upgrade and replacement of the Marine Area Command vessel fleet to improve marine safety
- \$5.0 million in 2017-18 to improve officer safety through the provision of integrated light armoured vests
- \$5.0 million as part of a five year \$29 million project to upgrade and replace general duties and specialist police vehicles, strengthening NSW Police Force efforts in crime prevention and road safety outcomes.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
LGAs ^(a) with stable or falling reported violent crime rates (98% by 2019)	%	97	95	98	99	98
Property crime rate per 100,000 population (stable or falling)	no.	781	752	752	753	752
Successful prosecutions (≥ 2015-16)	%	86	87	87	87	87
Community perceptions of safety walking after dark (≥ 60.8%)	%	61	61	61	59	61
Community confidence in police (≥ 86%)	%	92	86	86	85	86
Community satisfaction with most recent contact with police (≥ 85%)	%	90	87	85	85	85
Urgent calls responded to within target	%	78	77	80	77	80
Employees	FTE	20,170	20,204	20,278	20,189	20,347

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	3,459,618	3,479,854
Total expenses include the following ^(b) :		
Employee related	2,787,272	2,840,251
Other operating expenses	493,849	461,715
Grants and subsidies	6,657	5,519
Capital expenditure	184,807	246,216

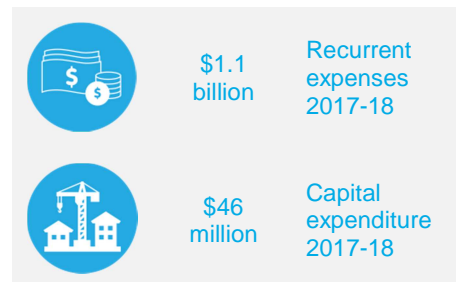
(a) Local government areas

(b) Selected expense categories only and may not add to total.

Courts

In 2017-18, the Justice cluster will spend \$1.1 billion (\$1,080 million recurrent expenses and \$46 million capital) on courts.

This program group comprises the State's extensive network of courts and tribunals that deal with civil and criminal legal matters as well as the independent judiciary that adjudicates those matters. It also includes other government organisations that have roles in the court system, including the Office of the Director of Public Prosecutions (ODPP) and the Legal Aid Commission of New South Wales (Legal Aid).



Key reforms to address challenges, such as the backlog of criminal matters in the District Court, include:

- increasing court and legal agency capacity (such as that of the ODPP) to efficiently resolve matters in the District Court
- reengineering criminal justice processes and procedures to obtain appropriate early guilty pleas
- using technology to make the justice system more accessible to community members
- development of a Courts Business Model.

Key initiatives and activities include:

- \$27 million in 2017-18 to deliver early guilty plea reforms
- \$8.5 million in 2017-18 to continue addressing immediate court facility capacity in Parramatta and at the Downing Centre
- \$7.1 million over three years to improve electronic case management systems at Legal Aid and the ODPP
- \$6.0 million extra funding over two years for Community Legal Centres to support the delivery of targeted assistance to those most in need.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Local Court clearance rate civil ^(a)	%	105.1	106.7	100.0	100.0	103.0
Local Court clearance rate criminal ^(a)	%	101.1	97.1	100.0	100.0	101.0
District Court clearance rate criminal (non-appeal) ^(a)	%	85.9	91.8	93.2	93.2	95.0
NCAT clearance rate ^{(a)(b)}	%	101.9	100.6	100.0	100.0	100.0
Supreme Court clearance rate ^(a)	%	108	104	103	103	103
Employees	FTE	4,194	3,815	4,353	4,204	4,298

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	1,075,101	1,079,716
Total expenses include the following ^(c) :		
Employee related	621,110	647,963
Other operating expenses	307,384	275,596
Grants and subsidies	54,686	62,385
Capital expenditure	52,865	46,401

- (a) A figure greater than 100 per cent indicates that, during the reporting period, the relevant jurisdiction finalised more cases than were lodged in that jurisdiction.
- (b) NSW Civil and Administrative Tribunal.
- (c) Selected expense categories only and may not add to total.

Offender management and rehabilitation

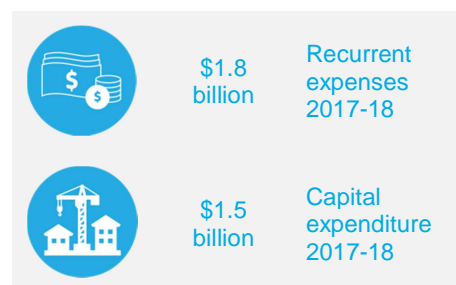
In 2017-18, the cluster will spend \$3.3 billion (\$1,818 million recurrent expenses and \$1,478 million capital) on offender management and rehabilitation.

Under the offender management and rehabilitation program group, Corrective Services NSW and Juvenile Justice are working to:

- administer the orders of the courts
- undertake assessments and provide advice to assist in sentencing and release processes
- provide a safe, secure and humane custodial environment supported by adequate staffing and infrastructure
- reduce reoffending rates through the provision of appropriate case management, supervision and rehabilitation programs and services to adult and juvenile offenders.

Key initiatives and activities include:

- \$62 million in 2017-18 from a total program of \$237 million to deliver more intensive evidence based programs for inmates serving short sentences and enhanced case management models for adult offenders in custody and the community
- ongoing implementation of the Government's \$3.8 billion Prison Bed Capacity Program and the \$570 million Criminal Justice Reform Program. This includes:
 - \$127 million in 2017-18 for construction of new 400 bed Rapid Build Prisons at both Cessnock and Wellington
 - \$104 million in 2017-18 to continue investment in a 650 bed expansion of Parklea Correctional Centre
 - \$47 million over three years to combat radicalisation in the New South Wales correctional system
 - \$14 million over three years to continue the extension and expansion of the Youth on Track program.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Daily average hours out of cell	Hours	8.0	7.8	8.0	8.0	8.0
Percentage of eligible inmates employed	%	76.1	80.4	79.4	81.0	81.0
Rate of serious assault inmate on inmate	%	0.56	0.59	0.50	0.50	0.50
Percentage of eligible offenders who successfully complete a program related to an identified need	%	23.2	27.3	29.7	30.7	34.4
Percentage of offenders who successfully complete a supervised community order	%	75.8	74.0	74.0	73.9	73.9
Youth Justice conferences facilitated	no.	1,085	1,168	1,100	1,030	1,280
Youth Justice conference outcome plans agreed	no.	983	1,055	1,000	930	1,160
Employees	FTE	7,498	8,361	9,127	9,546	9,686

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	1,570,058	1,817,727
Total expenses include the following ^(a) :		
Employee related	1,022,470	1,259,035
Other operating expenses	375,896	384,037
Grants and subsidies	34,316	19,712
Capital expenditure	481,479	1,477,552

(a) Selected expense categories only and may not add to total.

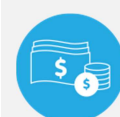
Emergency services

In 2017-18, the cluster will spend \$1.5 billion (\$1,362 million recurrent expenses and \$119 million capital) on emergency services.

This program group includes Fire and Rescue NSW, NSW State Emergency Service, NSW Rural Fire Service and the Office of Emergency Management.

Key initiatives and activities include:

- \$38 million over four years to enhance the State's bush firefighting capability by engaging air tankers in fire season
- \$8.8 million over four years to maintain the Emergency Alert warning system for mobile and landline telephones.



\$1.4
billion

Recurrent
expenses
2017-18



\$119
million

Capital
expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
DoJ Emergency management training programs and exercises conducted ^(a)	no.	86	66	89	72	85
Multi-agency exercises	no.	10	8	6	10	12
RFS volunteers	no.	74,516	73,162	72,942	72,942	72,942
SES volunteers	no.	8,700	8,672	8,000	8,237	8,600
Requests for assistance completed by the SES	no.	47,613	37,048	35,000	35,000	26,000
Fires attended by FRNSW	no.	128,037	122,827	121,488	123,699	121,000
Fires and other incidents attended by the RFS	no.	23,148	23,520	25,000	25,000	25,000
Employees	FTE	5,607	5,647	5,729	5,670	5,714

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	1,381,218	1,362,003
Total expenses include the following ^(b) :		
Employee related	718,071	725,576
Other operating expenses	241,776	254,262
Grants and subsidies	352,600	311,718
Capital expenditure	93,530	118,571

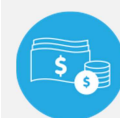
(a) Department of Justice.

(b) Selected expense categories only and may not add to total.

Justice services

In 2017-18, the cluster will spend \$684 million (\$578 million recurrent expenses and \$106 million capital) on justice services.

The justice services program group includes NSW Trustee and Guardian, Victims Services, NSW Registry of Births, Deaths and Marriages, LawAccess NSW, NSW Anti-Discrimination Board, the Crown Solicitor's Office, the Public Defender's Office, the Information and Privacy Commissioner, the Office of the Legal Services Commissioner, the Legal Services Council, the Legal Profession Admissions Board, the Crown Advocate, the Solicitor General and the Inspector of Custodial Services.



\$578
million

Recurrent
expenses
2017-18



\$106
million

Capital
expenditure
2017-18

These agencies provide important sector support, including through the provision of legal information and identification documents and the recording of life events. They also protect the privacy of individuals and the rights and finances of victims of crime and the vulnerable.

Key initiatives and activities include:

- \$71 million in 2017-18 for the Victims Support Scheme that continues to provide counselling services and financial support to victims of crime
- \$7.3 million in 2017-18 to continue delivery of a four year pilot that aims to protect vulnerable child witnesses in sexual offence matters
- \$2.8 million as part of a four year \$13.3 million allocation to deliver the Safer Pathway program to provide strengthened support to male victims of family and domestic violence
- \$1.7 million in 2017-18 to extend employment of four additional Public Defenders to reduce the District Court trial backlog.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Financial support claims for victims finalised within target (30 days) ^(a)	%	67	72	49	50	62
IPC reviews finalised within client service target (90 days)						
Information	%	28	41	80	91	80
Privacy	%	59	56	80	71	80
Trustee & Guardian investment performance exceeding benchmarks ^(b)	%	0.36	0.39	0.55	0.55	0.55
Employees	FTE	1,647	1,610	1,552	1,638	1,513

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	502,754	577,916
Total expenses include the following ^(c) :		
Employee related	225,364	215,858
Other operating expenses	182,283	219,762
Grants and subsidies	82,952	129,531
Capital expenditure	13,383	105,670

(a) This number fluctuates as this is a victim driven process and sometimes claims are made that are not then progressed or documentation is not provided in time.

(b) This is the rate of return above benchmark expressed as a percentage point.

(c) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Justice (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Justice will spend \$9.3 billion (\$7,676 million recurrent expenses and \$1,580 million capital).

Justice cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var. %	2016-17 Revised \$m	2017-18 Budget \$m	Var. %
Department of Justice						
Arts and culture	106.1	0.0	(100.0)	5.1	...	(100.0)
Courts	627.6	622.7	(0.8)	42.8	34.7	(18.8)
Emergency services	180.1	159.6	(11.4)	...	0.2	...
Justice services	384.4	432.1	12.4	...	67.9	...
Liquor, gaming and racing	50.4	0.0	(100.0)
Offender management and rehabilitation	1,570.1	1,817.7	15.8	481.5	1,477.6	206.9
Cluster grants	3,771.2	4,643.6	23.1
Total	6,689.9	7,675.7	14.7	529.4	1,580.3	198.5
Crown Solicitor's Office						
Justice services	52.7	55.8	5.8	1.7	16.6	857.1
Total	52.7	55.8	5.8	1.7	16.6	857.1
Fire and Rescue NSW						
Emergency services	714.1	709.6	(0.6)	51.5	52.0	1.0
Total	714.1	709.6	(0.6)	51.5	52.0	1.0
Information and Privacy Commission						
Justice services	5.7	5.6	(1.3)	0.2	0.2	...
Total	5.7	5.6	(1.3)	0.2	0.2	...
Legal Aid Commission of New South Wales						
Courts	302.9	301.8	(0.3)	4.9	6.9	41.4
Total	302.9	301.8	(0.3)	4.9	6.9	41.4
New South Wales Crime Commission						
Law enforcement – Police	27.2	28.1	3.4	0.3	1.3	301.2
Total	27.2	28.1	3.4	0.3	1.3	301.2
NSW Police Force						
Law enforcement – Police	3,408.1	3,429.7	0.6	182.5	243.7	33.5
Total	3,408.1	3,429.7	0.6	182.5	243.7	33.5
Office of the NSW Rural Fire Service						
Emergency services	383.6	385.8	0.6	14.8	37.0	150.1
Total	383.6	385.8	0.6	14.8	37.0	150.1
Office of the NSW State Emergency Service						
Emergency services	103.3	107.1	3.7	27.3	29.5	8.0
Total	103.3	107.1	3.7	27.3	29.5	8.0
NSW Trustee and Guardian						
Justice services	60.0	84.4	40.7	11.5	21.0	82.9
Total	60.0	84.4	40.7	11.5	21.0	82.9

Justice cluster ^(a)	Expenses			Capital Expenditure		
	2016-17	2017-18	Var.	2016-17	2017-18	Var.
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
Judicial Commission of New South Wales						
Courts	6.3	6.8	7.8	2.0	0.2	(92.4)
Total	6.3	6.8	7.8	2.0	0.2	(92.4)
Office of the Director of Public Prosecutions						
Courts	138.4	148.4	7.3	3.2	4.6	43.5
Total	138.4	148.4	7.3	3.2	4.6	43.5
Police Integrity Commission ^(b)						
Law Enforcement – Police	24.4	22.1	(9.3)	2.0	1.2	(40.0)
Total	24.4	22.1	(9.3)	2.0	1.2	(40.0)

(a) Agency expenses are uneliminated.

(b) In November 2015 the Government announced that a new Law Enforcement Conduct Commission will be established to replace the Police Integrity Commission and the Police and Compliance Branch of the Office of the Ombudsman. The Law Enforcement Conduct Commission is expected to commence operations in 2017.

Financial Statements

Department of Justice

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,690,402	1,632,004	1,837,844
Other operating expenses	549,999	613,445	603,051
Grants and subsidies	4,278,751	4,170,925	4,947,614
Appropriation Expense
Depreciation and amortisation	211,604	221,891	238,332
Finance costs	7,140	7,280	6,594
Other expenses	39,166	44,335	42,254
TOTAL EXPENSES EXCLUDING LOSSES	6,777,062	6,689,880	7,675,689
Revenue			
Appropriation	7,386,549	6,499,654	8,603,412
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	97,927	95,247	102,027
Transfers to the Crown Entity
Sales of goods and services	287,560	278,804	274,184
Grants and contributions	46,515	103,402	48,563
Investment Revenue	933	4,753	4,593
Retained Taxes, Fees and Fines
Other revenue	64,470	61,314	29,976
Total Revenue	7,883,954	7,043,174	9,062,755
Gain/(loss) on disposal of non-current assets	10	(16,660)	14
Other gains/(losses)	(507)	(1,087)	(516)
Net Result	1,106,395	335,547	1,386,564

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	77,330	138,638	147,105
Receivables	93,202	118,994	108,994
Inventories	13,087	14,916	14,916
Financial Assets at Fair Value
Other Financial Assets
Other	23,555	23,555	23,555
Assets Held For Sale
Total Current Assets	207,174	296,103	294,570
Non Current Assets			
Receivables	97,983	19,846	19,816
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	5,238,026	4,330,271	5,640,538
Plant and equipment	221,817	130,789	154,175
Infrastructure Systems	43
Investment Properties
Intangibles	224,371	207,726	216,043
Other Assets
Total Non Current Assets	5,782,240	4,688,632	6,030,572
Total Assets	5,989,414	4,984,735	6,325,142
Liabilities			
Current Liabilities			
Payables	121,587	154,397	154,450
Other Financial Liabilities at Fair Value
Borrowings	4,456	4,663	5,021
Provisions	285,648	335,599	335,480
Other	8,633	8,633	8,633
Liabilities associated with assets held for sale
Total Current Liabilities	420,324	503,292	503,584
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	69,895	70,436	65,654
Provisions	173,433	106,800	65,133
Other	(3,794)	(3,290)	(3,290)
Total Non Current Liabilities	239,534	173,946	127,497
Total Liabilities	659,858	677,238	631,081
Net Assets	5,329,556	4,307,497	5,694,061
Equity			
Accumulated funds	4,294,936	3,171,514	4,558,078
Reserves	1,034,620	1,135,983	1,135,983
Capital Equity
Total Equity	5,329,556	4,307,497	5,694,061

Crown Solicitor's Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	40,509	40,509	41,534
Other operating expenses	10,892	11,509	13,224
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	955	675	909
Finance costs	50	10	109
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	52,406	52,703	55,776
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	...	120	698
Transfers to the Crown Entity
Sales of goods and services	54,435	58,864	56,030
Grants and contributions
Investment Revenue	361	514	368
Retained Taxes, Fees and Fines
Other revenue	56	850	57
Total Revenue	54,852	60,348	57,153
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(216)	...
Net Result	2,446	7,429	1,377

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	20,486	29,990	10,399
Receivables	16,782	22,214	21,526
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	5,798	6,770	6,924
Assets Held For Sale
Total Current Assets	43,066	58,974	38,849
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,367	1,070	13,767
Infrastructure Systems
Investment Properties
Intangibles	4,647	477	4,556
Other Assets
Total Non Current Assets	6,014	1,547	18,323
Total Assets	49,080	60,521	57,172
Liabilities			
Current Liabilities			
Payables	3,878	7,326	7,355
Other Financial Liabilities at Fair Value
Borrowings
Provisions	11,339	15,904	12,064
Other
Liabilities associated with assets held for sale
Total Current Liabilities	15,217	23,230	19,419
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	19,764	1,578	1,627
Other	(3,579)
Total Non Current Liabilities	16,185	1,578	1,627
Total Liabilities	31,402	24,808	21,046
Net Assets	17,678	35,713	36,126
Equity			
Accumulated funds	17,678	35,713	36,126
Reserves
Capital Equity
Total Equity	17,678	35,713	36,126

Fire and Rescue NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	551,889	561,189	563,779
Other operating expenses	83,558	89,132	90,709
Grants and subsidies	9,300	9,300	...
Appropriation Expense
Depreciation and amortisation	48,414	54,520	55,082
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	693,161	714,141	709,570
Revenue			
Appropriation
Cluster Grant Revenue	95,319	96,845	665,726
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	13,246	16,196	12,834
Grants and contributions	74,400	75,085	...
Investment Revenue	5,950	3,000	3,000
Retained Taxes, Fees and Fines	468,639	468,639	...
Other revenue	31,818	44,643	36,302
Total Revenue	689,372	704,408	717,862
Gain/(loss) on disposal of non-current assets	...	7,405	...
Other gains/(losses)
Net Result	(3,789)	(2,328)	8,292

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	205,836	192,365	202,313
Receivables	21,565	18,351	19,552
Inventories	2,032	1,580	1,580
Financial Assets at Fair Value
Other Financial Assets
Other	39	23	23
Assets Held For Sale	...	856	856
Total Current Assets	229,472	213,175	224,324
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	499,934	526,573	528,818
Plant and equipment	210,836	209,092	209,623
Infrastructure Systems
Investment Properties
Intangibles	51,967	45,559	39,655
Other Assets
Total Non Current Assets	762,737	781,224	778,096
Total Assets	992,209	994,399	1,002,420
Liabilities			
Current Liabilities			
Payables	26,396	33,215	33,216
Other Financial Liabilities at Fair Value
Borrowings
Provisions	127,180	95,580	95,637
Other
Liabilities associated with assets held for sale
Total Current Liabilities	153,576	128,795	128,853
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	185,792	210,650	211,096
Other	...	225	225
Total Non Current Liabilities	185,792	210,875	211,321
Total Liabilities	339,368	339,670	340,174
Net Assets	652,841	654,729	662,246
Equity			
Accumulated funds	247,662	221,969	229,486
Reserves	405,179	432,760	432,760
Capital Equity
Total Equity	652,841	654,729	662,246

Information and Privacy Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	4,190	4,432	4,285
Other operating expenses	1,056	1,055	1,120
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	221	221	231
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,467	5,708	5,636
Revenue			
Appropriation
Cluster Grant Revenue	5,342	5,342	5,422
Acceptance by Crown Entity of employee benefits and other liabilities	172	202	163
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	1	1	1
Retained Taxes, Fees and Fines
Other revenue	12	252	12
Total Revenue	5,527	5,797	5,599
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	60	89	(37)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	252	261	264
Receivables	587	759	800
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	839	1,020	1,064
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	65	84	63
Infrastructure Systems
Investment Properties
Intangibles	1,066	1,054	994
Other Assets
Total Non Current Assets	1,131	1,138	1,057
Total Assets	1,970	2,158	2,121
Liabilities			
Current Liabilities			
Payables	171	195	195
Other Financial Liabilities at Fair Value
Borrowings
Provisions	455	497	497
Other
Liabilities associated with assets held for sale
Total Current Liabilities	626	692	692
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	3	7	7
Other
Total Non Current Liabilities	3	7	7
Total Liabilities	629	699	699
Net Assets	1,341	1,459	1,422
Equity			
Accumulated funds	1,341	1,459	1,422
Reserves
Capital Equity
Total Equity	1,341	1,459	1,422

Legal Aid Commission of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	112,021	119,953	124,072
Other operating expenses	125,385	134,968	128,031
Grants and subsidies	35,105	41,012	42,894
Appropriation Expense
Depreciation and amortisation	5,000	6,097	6,000
Finance costs
Other expenses	844	847	847
TOTAL EXPENSES EXCLUDING LOSSES	278,355	302,878	301,844
Revenue			
Appropriation
Cluster Grant Revenue	222,658	220,587	223,817
Acceptance by Crown Entity of employee benefits and other liabilities	...	2,071	3,372
Transfers to the Crown Entity
Sales of goods and services	4,100	6,502	4,100
Grants and contributions	49,612	67,975	70,570
Investment Revenue	500	693	...
Retained Taxes, Fees and Fines
Other revenue	250	1,182	320
Total Revenue	277,120	299,010	302,179
Gain/(loss) on disposal of non-current assets	35	(8)	35
Other gains/(losses)	(200)	2,483	(200)
Net Result	(1,400)	(1,393)	170

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	88,156	63,808	63,379
Receivables	4,205	4,522	4,522
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	92,361	68,330	67,901
Non Current Assets			
Receivables	3,069	3,238	3,238
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	9,277	8,045	6,796
Infrastructure Systems
Investment Properties
Intangibles	1,733	2,819	4,988
Other Assets
Total Non Current Assets	14,079	14,102	15,022
Total Assets	106,440	82,432	82,923
Liabilities			
Current Liabilities			
Payables	11,963	13,934	14,255
Other Financial Liabilities at Fair Value
Borrowings
Provisions	63,528	13,283	13,283
Other
Liabilities associated with assets held for sale
Total Current Liabilities	75,491	27,217	27,538
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	5,437	5,796	5,796
Other	182	132	132
Total Non Current Liabilities	5,619	5,928	5,928
Total Liabilities	81,110	33,145	33,466
Net Assets	25,330	49,287	49,457
Equity			
Accumulated funds	25,330	49,287	49,457
Reserves
Capital Equity
Total Equity	25,330	49,287	49,457

New South Wales Crime Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	17,791	17,591	17,881
Other operating expenses	6,068	7,844	8,957
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	1,280	1,761	1,280
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	25,139	27,196	28,118
Revenue			
Appropriation
Cluster Grant Revenue	24,116	24,846	27,372
Acceptance by Crown Entity of employee benefits and other liabilities	602	602	673
Transfers to the Crown Entity
Sales of goods and services	53	2	54
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	22	...
Total Revenue	24,771	25,472	28,100
Gain/(loss) on disposal of non-current assets	...	16	(852)
Other gains/(losses)
Net Result	(368)	(1,708)	(870)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	493	631	599
Receivables	502	567	579
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	995	1,198	1,178
Non Current Assets			
Receivables	44	23	23
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	111	111	111
Plant and equipment	2,457	1,765	1,517
Infrastructure Systems
Investment Properties
Intangibles	4,313	3,057	2,505
Other Assets
Total Non Current Assets	6,925	4,956	4,156
Total Assets	7,920	6,154	5,334
Liabilities			
Current Liabilities			
Payables	772	461	493
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,070	1,716	1,716
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,842	2,177	2,209
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	62	47	65
Other
Total Non Current Liabilities	62	47	65
Total Liabilities	2,904	2,224	2,274
Net Assets	5,016	3,930	3,060
Equity			
Accumulated funds	5,016	3,930	3,060
Reserves
Capital Equity
Total Equity	5,016	3,930	3,060

NSW Police Force

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	2,728,180	2,744,726	2,801,497
Other operating expenses	427,466	485,665	450,118
Grants and subsidies	99,703	5,903	5,519
Appropriation Expense
Depreciation and amortisation	158,243	158,243	159,228
Finance costs	10,701	10,701	10,701
Other expenses	2,833	2,833	2,589
TOTAL EXPENSES EXCLUDING LOSSES	3,427,126	3,408,071	3,429,651
Revenue			
Appropriation
Cluster Grant Revenue	3,239,003	3,192,405	3,255,578
Acceptance by Crown Entity of employee benefits and other liabilities	167,886	167,886	170,033
Transfers to the Crown Entity
Sales of goods and services	35,734	38,293	36,841
Grants and contributions	31,000	33,573	39,547
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	28,931	161,006	29,896
Total Revenue	3,502,554	3,593,163	3,531,895
Gain/(loss) on disposal of non-current assets	(918)	(2,417)	(917)
Other gains/(losses)	(10)	(1,773)	(10)
Net Result	74,500	180,902	101,317

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	64,230	103,083	112,874
Receivables	65,901	80,803	77,503
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	511	779	779
Total Current Assets	130,642	184,665	191,156
Non Current Assets			
Receivables	500	6,800	6,800
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,361,701	1,345,717	1,367,642
Plant and equipment	339,414	327,616	410,128
Infrastructure Systems
Investment Properties
Intangibles	76,469	81,063	61,430
Other Assets
Total Non Current Assets	1,778,084	1,761,196	1,846,000
Total Assets	1,908,726	1,945,861	2,037,156
Liabilities			
Current Liabilities			
Payables	79,372	78,908	78,728
Other Financial Liabilities at Fair Value
Borrowings	11,667	13,083	14,511
Provisions	458,158	500,912	506,314
Other	1,197	470	470
Liabilities associated with assets held for sale
Total Current Liabilities	550,394	593,373	600,023
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	110,979	110,979	96,254
Provisions	72,517	72,549	67,602
Other	71	2,032	2,032
Total Non Current Liabilities	183,567	185,560	165,888
Total Liabilities	733,961	778,933	765,911
Net Assets	1,174,765	1,166,928	1,271,245
Equity			
Accumulated funds	652,970	651,335	752,652
Reserves	521,795	515,593	518,593
Capital Equity
Total Equity	1,174,765	1,166,928	1,271,245

Office of the NSW Rural Fire Service

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	110,883	109,463	113,828
Other operating expenses	65,595	68,432	73,485
Grants and subsidies	157,219	166,744	161,694
Appropriation Expense
Depreciation and amortisation	8,242	8,242	7,434
Finance costs
Other expenses	30,460	30,767	29,333
TOTAL EXPENSES EXCLUDING LOSSES	372,399	383,648	385,775
Revenue			
Appropriation
Cluster Grant Revenue	69,239	69,239	357,095
Acceptance by Crown Entity of employee benefits and other liabilities	705	705	723
Transfers to the Crown Entity
Sales of goods and services	655	3,030	669
Grants and contributions	40,261	57,983	6,031
Investment Revenue	755	2,001	755
Retained Taxes, Fees and Fines	231,826	231,825	...
Other revenue	8,097	7,571	8,281
Total Revenue	351,537	372,354	373,554
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(20,862)	(11,294)	(12,221)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	45,968	93,377	53,216
Receivables	26,549	28,499	21,447
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	72,517	121,876	74,663
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	135	1,709	23,141
Plant and equipment	22,015	26,185	29,231
Infrastructure Systems	7,310	2,572	2,693
Investment Properties
Intangibles	6,140	4,228	7,168
Other Assets
Total Non Current Assets	35,600	34,693	62,232
Total Assets	108,117	156,569	136,895
Liabilities			
Current Liabilities			
Payables	21,699	23,441	13,188
Other Financial Liabilities at Fair Value
Borrowings
Provisions	31,411	37,075	39,875
Other	86	80	80
Liabilities associated with assets held for sale
Total Current Liabilities	53,196	60,596	53,143
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	1,310	1,485	1,485
Other	187	258	258
Total Non Current Liabilities	1,497	1,743	1,743
Total Liabilities	54,693	62,339	54,886
Net Assets	53,424	94,230	82,009
Equity			
Accumulated funds	53,424	94,230	82,009
Reserves
Capital Equity
Total Equity	53,424	94,230	82,009

Office of the NSW State Emergency Service

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	41,380	40,477	41,427
Other operating expenses	41,826	41,653	43,360
Grants and subsidies	14,740	15,593	14,731
Appropriation Expense
Depreciation and amortisation	11,386	5,557	7,560
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	109,332	103,280	107,078
Revenue			
Appropriation
Cluster Grant Revenue	21,419	21,419	108,529
Acceptance by Crown Entity of employee benefits and other liabilities	142	156	146
Transfers to the Crown Entity
Sales of goods and services	39	39	40
Grants and contributions	13,479	14,901	325
Investment Revenue	428	428	437
Retained Taxes, Fees and Fines	84,902	84,902	...
Other revenue	322	2,161	328
Total Revenue	120,731	124,006	109,804
Gain/(loss) on disposal of non-current assets	(149)	203	(149)
Other gains/(losses)
Net Result	11,250	20,929	2,577

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	16,759	41,163	22,039
Receivables	2,605	2,605	2,605
Inventories	5,649	5,649	5,649
Financial Assets at Fair Value
Other Financial Assets
Other	5	5	5
Assets Held For Sale
Total Current Assets	25,018	49,422	30,298
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	13,194	12,265	13,238
Plant and equipment	50,930	43,287	64,015
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	64,124	55,552	77,253
Total Assets	89,142	104,974	107,551
Liabilities			
Current Liabilities			
Payables	10,814	11,114	11,114
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,019	4,019	4,019
Other
Liabilities associated with assets held for sale
Total Current Liabilities	14,833	15,133	15,133
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	69	69	69
Other
Total Non Current Liabilities	69	69	69
Total Liabilities	14,902	15,202	15,202
Net Assets	74,240	89,772	92,349
Equity			
Accumulated funds	74,240	89,772	92,349
Reserves
Capital Equity
Total Equity	74,240	89,772	92,349

NSW Trustee and Guardian

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	94,244	54,963	79,314
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	4,445	4,992	5,067
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	98,689	59,955	84,381
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	54,266	58,922	61,240
Grants and contributions	30,462	15,342	15,455
Investment Revenue	5,852	5,772	3,955
Retained Taxes, Fees and Fines
Other revenue	3,470	3,412	482
Total Revenue	94,050	83,448	81,132
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(4,639)	23,493	(3,249)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	6,142	12,190	6,265
Receivables	24,853	29,695	29,695
Inventories
Financial Assets at Fair Value	10,570
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	30,995	41,885	46,530
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	41,385	56,771	29,392
Equity Investments
Property, plant and equipment -			
Land and building	24,227	24,916	24,364
Plant and equipment	23,224	6,644	18,796
Infrastructure Systems
Investment Properties
Intangibles	18,662	16,730	21,095
Other Assets
Total Non Current Assets	107,498	105,061	93,647
Total Assets	138,493	146,946	140,177
Liabilities			
Current Liabilities			
Payables	5,237	7,483	7,483
Other Financial Liabilities at Fair Value
Borrowings
Provisions	27,747	29,379	25,859
Other
Liabilities associated with assets held for sale
Total Current Liabilities	32,984	36,862	33,342
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	79,718	379	379
Other
Total Non Current Liabilities	79,718	379	379
Total Liabilities	112,702	37,241	33,721
Net Assets	25,791	109,705	106,456
Equity			
Accumulated funds	18,471	101,743	98,494
Reserves	7,320	7,962	7,962
Capital Equity
Total Equity	25,791	109,705	106,456

Judicial Commission of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	4,546	4,530	4,686
Other operating expenses	1,843	1,448	1,779
Grants and subsidies	6	...	6
Appropriation Expense
Depreciation and amortisation	314	314	314
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,709	6,292	6,785
Revenue			
Appropriation	7,138	6,711	5,486
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	136	110	151
Transfers to the Crown Entity
Sales of goods and services	826	774	851
Grants and contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other revenue	48	20	58
Total Revenue	8,149	7,615	6,546
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,440	1,323	(239)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	169	163	167
Receivables	34	25	25
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	203	188	192
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,909	1,953	1,798
Infrastructure Systems
Investment Properties
Intangibles	15	13	4
Other Assets
Total Non Current Assets	1,924	1,966	1,802
Total Assets	2,127	2,154	1,994
Liabilities			
Current Liabilities			
Payables	368	558	626
Other Financial Liabilities at Fair Value
Borrowings
Provisions	389	519	530
Other
Liabilities associated with assets held for sale
Total Current Liabilities	757	1,077	1,156
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	757	1,077	1,156
Net Assets	1,370	1,077	838
Equity			
Accumulated funds	1,370	1,077	838
Reserves
Capital Equity
Total Equity	1,370	1,077	838

Office of the Director of Public Prosecutions

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	110,488	107,805	116,979
Other operating expenses	19,486	23,815	23,682
Grants and subsidies	107
Appropriation Expense
Depreciation and amortisation	3,240	3,365	4,297
Finance costs
Other expenses	3,408	3,396	3,467
TOTAL EXPENSES EXCLUDING LOSSES	136,729	138,381	148,425
Revenue			
Appropriation	128,237	127,237	126,983
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	8,590	6,188	6,482
Transfers to the Crown Entity
Sales of goods and services	82	83	84
Grants and contributions	...	4,319	15,301
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	35	419	36
Total Revenue	136,944	138,246	148,885
Gain/(loss) on disposal of non-current assets	5	...	5
Other gains/(losses)
Net Result	220	(135)	465

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	2,506	1,932	1,585
Receivables	3,088	2,399	2,399
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,594	4,331	3,984
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	8,450	9,433	8,190
Infrastructure Systems
Investment Properties
Intangibles	3,406	2,772	4,186
Other Assets
Total Non Current Assets	11,856	12,204	12,375
Total Assets	17,450	16,536	16,360
Liabilities			
Current Liabilities			
Payables	2,666	2,202	1,564
Other Financial Liabilities at Fair Value
Borrowings
Provisions	11,431	11,138	11,138
Other	458	551	551
Liabilities associated with assets held for sale
Total Current Liabilities	14,555	13,891	13,253
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,864	3,147	3,144
Other	293	193	193
Total Non Current Liabilities	3,157	3,340	3,337
Total Liabilities	17,712	17,231	16,590
Net Assets	(262)	(695)	(230)
Equity			
Accumulated funds	(262)	(695)	(230)
Reserves
Capital Equity
Total Equity	(262)	(695)	(230)

Police Integrity Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,224	18,028	15,303
Other operating expenses	4,491	4,434	5,622
Grants and subsidies	...	754	...
Appropriation Expense
Depreciation and amortisation	1,150	1,150	1,160
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,865	24,366	22,085
Revenue			
Appropriation	21,163	19,663	21,195
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	770	770	789
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	...	3,725	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	510	...
Total Revenue	21,933	24,668	21,984
Gain/(loss) on disposal of non-current assets	...	48	15
Other gains/(losses)	...	(4)	...
Net Result	68	346	(86)

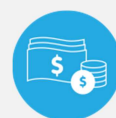
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	613	504	514
Receivables	530	450	374
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,143	954	888
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	309	723	698
Plant and equipment	1,817	1,286	1,371
Infrastructure Systems
Investment Properties
Intangibles	157	121	101
Other Assets
Total Non Current Assets	2,283	2,130	2,170
Total Assets	3,426	3,084	3,058
Liabilities			
Current Liabilities			
Payables	408	694	747
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,212	1,320	1,327
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,620	2,014	2,074
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	534	43	43
Other
Total Non Current Liabilities	534	43	43
Total Liabilities	2,154	2,057	2,117
Net Assets	1,272	1,027	941
Equity			
Accumulated funds	856	1,027	941
Reserves	416
Capital Equity
Total Equity	1,272	1,027	941

8. PLANNING AND ENVIRONMENT CLUSTER

Introduction

The Planning and Environment cluster is responsible for ensuring each community across New South Wales receives the services and infrastructure it needs. This includes addressing the major challenge of housing affordability, and maintaining a strong economy with an emphasis on more jobs.



\$3.8 billion

Recurrent expenses
2017-18



\$373 million

Capital expenditure
2017-18

Contribution to Premier's and State Priorities

The Planning and Environment cluster is the lead cluster delivering the following Premier's and State Priorities:

- faster housing approvals: 90 per cent of housing approvals determined within 40 days
- keeping our environment clean: reduce the volume of litter by 40 per cent by 2020
- accelerating major project assessment: halve the time taken to assess planning applications for State Significant Developments
- increasing housing supply: increase housing supply across New South Wales – deliver more than 50,000 approvals every year
- increasing cultural participation: increase attendance at cultural venues and events in New South Wales by 15 per cent by 2019.

Outcomes and activities

The cluster manages the sustainable growth and development of New South Wales. This is underpinned by a strong focus on protecting the State's natural environment, cultural heritage and built heritage.

The cluster also seeks to secure an affordable, reliable and sustainable energy future for the people of New South Wales. It is now responsible for the Arts and is committed to growing, empowering and strengthening the arts, screen and culture sectors.

Activities in this cluster include identifying, planning and promoting the supply of well-located housing and infrastructure. The cluster supports local communities and oversees the local government sector. The cluster protects, celebrates and shares our cultural and historic heritage. It also provides effective environmental protection, management and regulation.

The cluster is also responsible for implementing the Government's improvements to the recognition and preservation of Aboriginal cultural heritage.

2017-18 Budget highlights

In 2017-18, the Planning and Environment cluster will spend \$4.2 billion (\$3,779 million recurrent expenses and \$373 million capital).¹ Key initiatives include:

Housing affordability

- \$30 million (\$118 million over four years) of new spending to deliver infrastructure, housing and employment initiatives, review land use and infrastructure strategies for priority growth areas and implement regional plans
- \$12.5 million (\$71 million over four years) of new spending to:
 - accelerate major project assessments and improve assessment timeframes
 - support Joint Regional and Sydney Planning Panels operations across New South Wales
 - deliver high quality, timely assessments and post-approval activities for major projects
 - improve environmental impact assessment, post-approval processes and compliance outcomes
 - support planning system mergers across local government
 - drive regional growth and improve environmental outcomes
- \$14 million (\$40 million over four years) of new spending to address housing affordability
- \$4.5 million (\$19 million over four years) to address housing affordability by expanding Priority Precincts and Priority Growth Areas to deliver around 30,000 additional dwellings and to support the reform of Infrastructure Contributions.

Arts and culture

- \$109 million (\$187 million over four years) to rejuvenate the Walsh Bay Arts Precinct, an important piece of Sydney's waterfront heritage, providing a unique cultural and visitor experience
- \$50 million (\$190 million over four years) for the Opera House renewal program to ensure it is properly equipped to welcome as many people in as many ways as possible
- \$25 million (\$100 million over four years) to support the Regional Cultural Fund and the development of arts and cultural activities in our regions
- \$19 million (\$244 million total Government contribution) for the Sydney Modern project.

Planning and Environment

- \$119 million to deliver outcomes for clean energy, energy and resource efficiency, and energy market regulation. This investment forms part of the five-year \$1.4 billion climate change funding package
- \$117 million (\$369 million over three years) for the Local Infrastructure Growth Scheme (LIGS)
- \$72 million to improve waste management and recycling across the state as part of the Government's commitment to reduce the volume of litter by 40 per cent by 2020
- \$63 million to be invested in national parks, public parklands and gardens throughout the State to enhance visitor experiences, education and research

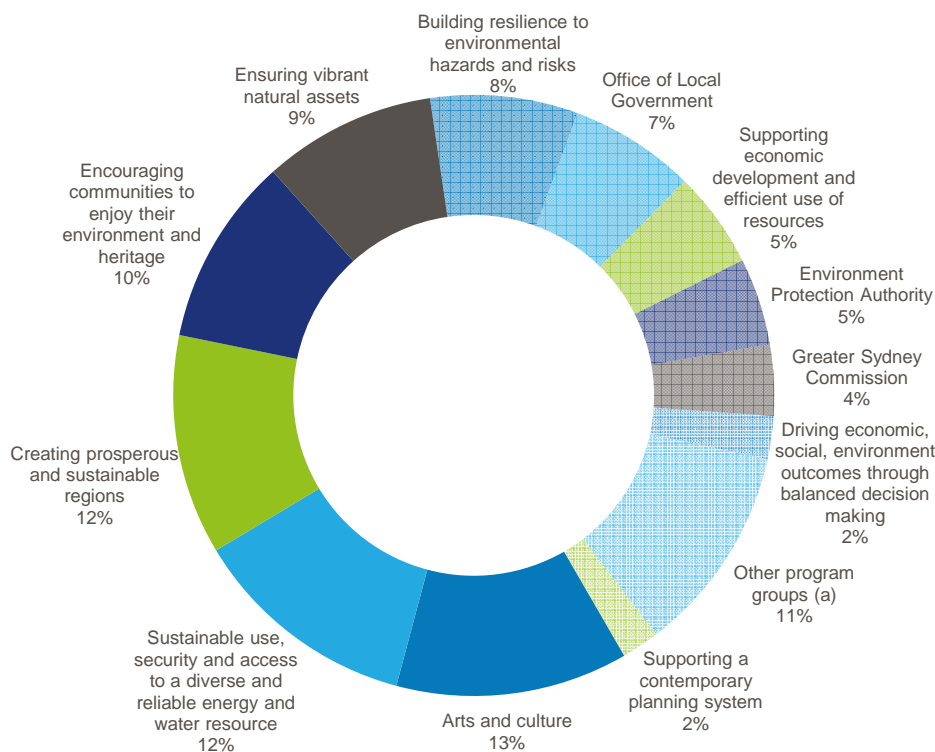
¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

- \$24 million (\$100 million over five years) to protect threatened species through the Saving Our Species program, including iconic species such as the koala
- \$19 million (\$106 million over four years) of new spending to:
 - develop framework plans for priority precincts and growth areas
 - review and develop proposals to update planning legislation
 - implement the State Environmental Planning Policy review
 - develop a framework for applying statutory strategic planning to non-metropolitan areas
 - develop more effective conditions of consent that are better integrated with environmental protection and other licences
 - develop a strategic policy framework for social and affordable housing in key locations
- \$19 million (\$54 million over five years) towards the implementation of the land management and biodiversity conservation reforms and strategic conservation planning for Western Sydney. These reforms deliver on a major election commitment and are designed to deliver major productivity benefits for farmers, cost savings for developers and better biodiversity conservation outcomes.

Overview of cluster expenses

A summary of recurrent expenses by program group is summarised in the chart below.

Chart 8.1: Total recurrent expenses Planning and Environment cluster 2017-18 by program group (%)



(a) 'Other program groups' comprises: 'Environmental and heritage trusts', 'Development corporations', 'Sustainable and regulated use, and access to mineral resources', and 'Parkland operations'.

Table 8.1: Planning and Environment cluster program group expense summary ^{(a)(b)} (\$m)

	Expenses			Capital Expenditure		
	2016-17	2017-18	Var	2016-17	2017-18	Var
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
Creating prosperous and sustainable regions	316.5	448.1	41.6	35.6	48.5	36.4
Supporting a contemporary planning system	38.5	77.3	100.7	16.7	18.0	7.6
Driving economic, social and environmental outcomes through balanced decision making	68.3	87.9	28.7	0.6	0.5	(14.2)
Ensuring vibrant natural assets	304.8	351.6	15.4	26.7	30.0	12.1
Encouraging communities to enjoy their environment and heritage	362.3	383.1	5.7	13.1	26.0	99.5
Supporting economic development and efficient use of resources	182.1	197.2	8.3	1.8	0.2	(88.6)
Building resilience to environmental hazards and risks	239.0	300.2	25.6	15.0	25.0	66.5
Environment Protection Authority	167.9	177.5	5.7	3.2	6.4	97.8
Greater Sydney Commission	21.1	143.9	581.1	0.3	...	(100.0)
Office of Local Government	258.1	255.3	(1.1)	1.2	2.2	95.2
Arts and culture	264.2	472.0	78.7	67.4	167.1	148.0
Sustainable and regulated use and access to mineral resources	52.1	101.4	94.7	...	0.9	...
Sustainable use, security and access to a diverse and reliable energy and water resource	130.6	461.7	253.4
Parkland operations	90.0	95.9	6.5	37.9	41.2	8.9
Environmental and heritage trusts	98.9	116.1	17.4	7.1	7.2	1.6
Development corporations	53.4	110.4	106.6
Total	2,647.9	3,779.4	42.7	226.5	373.4	64.9

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) This cluster was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Planning and Environment cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. These changes took effect from 1 April 2017.

Under this Order, persons employed in the Arts function, and the Resources, Energy and Utilities functions were transferred from the Department of Justice and Department of Industry, respectively.

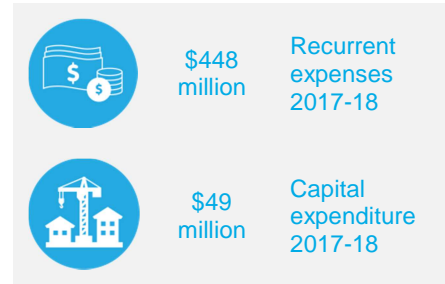
The Art Gallery of New South Wales, Australian Museum, Library Council of New South Wales, Museum of Applied Arts and Sciences, State Library of New South Wales, Sydney Opera House Trust, Ausgrid, Cobbora Holding Company, Delta Electricity, Endeavour Energy, Essential Energy, Hunter Water Corporation and Sydney Water Corporation were transferred to the Planning and Environment cluster. UrbanGrowth NSW Development Corporation was transferred to the Premier and Cabinet cluster.

Cluster Program Group Highlights

Creating prosperous and sustainable regions

In 2017-18, the Planning and Environment cluster will spend \$497 million (\$448 million recurrent expenses and \$49 million capital) creating prosperous and sustainable regions.

This program group supports the preparation of regional plans to manage growth and change. It integrates land use and transport planning with infrastructure delivery, and the delivery of zoned and serviced land for housing and employment.



Key initiatives and activities include:

- \$117 million (\$369 million over three years) for the Local Infrastructure Growth Scheme
- \$30 million (\$118 million over four years) of new spending to deliver new infrastructure, housing and employment initiatives, review land use and infrastructure strategies for priority growth areas and implement regional plans
- \$4.5 million (\$19 million over four years) to address housing affordability by expanding Priority Precincts and Priority Growth Areas to deliver around 30,000 additional dwellings and to support the reform of Infrastructure Contributions
- up to 12 additional Special Infrastructure Contributions plans in Sydney and up to three additional contributions plans in regional New South Wales.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Regional Plans completed	no.	N/A	N/A	N/A	6	2
Employees ^(a)	FTE	157	145	248	167	241

Financial indicators	2016-17 Revised	2017-18 Budget
	\$000	\$000
Total Expenses Excluding Losses	316,549	448,146
Total expenses include the following ^(b) :		
Employee related	39,847	56,166
Other operating expenses	53,376	49,398
Grants and subsidies	208,187	323,405
Capital expenditure	35,560	48,486

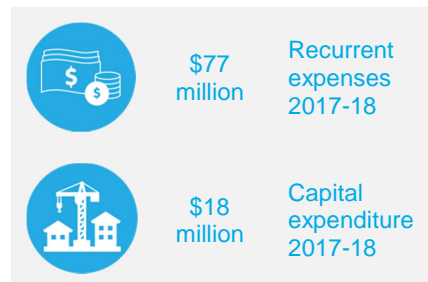
(a) 2016-17 Forecast includes Greater Sydney Commission which is now disclosed as a separate program. Increase in FTE to 2017-18 Forecast is substantially due to resourcing of new key initiatives noted above.

(b) Selected expense categories only and may not add to total.

Supporting a contemporary planning system

In 2017-18, the Planning and Environment cluster will spend \$95 million (\$77 million recurrent expenses and \$18 million capital) on supporting a contemporary planning system and increasing housing supply to help address housing affordability.

This program group provides services in identifying and setting strategic planning policies, including industry, resource, housing and state-wide planning policies and better coordinating infrastructure, zoning and assessments.



Key initiatives and activities include:

- \$19 million (\$106 million of new spending over four years) to:
 - establish a specialist team to re-zone and to help councils accelerate re-zonings
 - accelerate priority precincts and growth areas
 - expand complying development in greenfield sites and for medium density housing
 - increase housing choice
 - establish an Office of Housing coordinator
 - develop framework plans for priority precincts and growth areas
 - review and develop proposals to update planning legislation
 - implement the State Environmental Planning Policy (SEPP) review
 - develop a framework for applying statutory strategic planning to non-metropolitan areas
 - develop more effective conditions of consent that are better integrated with environmental protection and other licences
 - develop a strategic policy framework for social and affordable housing in key locations
 - develop and implement Solarfarm Assessment Guidelines
- \$17 million over two years to enhance the functionality of the ePlanning system
- \$14 million (\$40 million over four years) of new spending to address housing affordability
- \$7.7 million capital expenditure to implement the Coastal Land Protection Scheme.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Per cent of housing approvals determined within 40 days	%	N/A	N/A	N/A	75	80
Net reduction in the number of SEPPs	no.	N/A	N/A	N/A	16	10
Employees ^(a)	FTE	136	127	180	181	324

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	38,495	77,252
Total expenses include the following ^(b) :		
Employee related	22,800	46,249
Other operating expenses	11,337	25,754
Capital expenditure	16,730	17,999

(a) Increase to 2017-18 Forecast relates to resourcing of new key initiatives outlined above, substantially addressing housing affordability.

(b) Selected expense categories only and may not add to total.

Driving economic, social and environmental outcomes through balanced decision making

In 2017-18, the Planning and Environment cluster will spend \$88 million (\$88 million recurrent expenses and \$487,000 capital) on driving economic, social and environmental outcomes through balanced decision making.

This program group provides whole-of-government leadership in the administration of environmental impact assessment and development assessments, as well as the ongoing administration of Joint Regional Planning Panels.



Key initiatives and activities include:

- \$12.5 million (\$71 million over four years) of new spending to:
 - accelerate major project assessments and improve assessment timeframes
 - support Joint Regional and Sydney Planning Panels operations across New South Wales
 - deliver high quality, timely assessments and post-approval activities for major projects
 - improve environmental impact assessment, post approval processes and compliance outcomes
 - drive regional growth and improve environmental outcomes
 - undertake sub-regional planning in key regional cities to grow diverse economies and improve service delivery
 - introduce a new complying development code for inland New South Wales.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Percentage of applications assessed within 122 days	%	N/A	N/A	N/A	85	85
Average number of days in government hands for applications requiring Planning Assessment Commission review and determination	days	N/A	N/A	N/A	402	402
Average number of days in government hands for all other applications	days	N/A	N/A	N/A	170	160
Employees	FTE	271	280	341	334	369

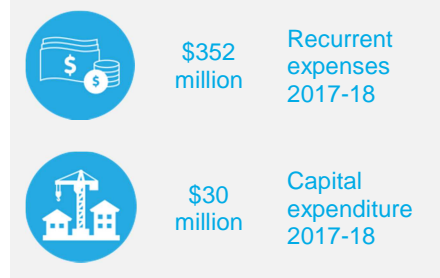
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	68,290	87,908
Total expenses include the following ^(a) :		
Employee related	42,681	54,344
Other operating expenses	23,115	33,506
Grants and subsidies	2,370	0
Capital expenditure	568	487

(a) Selected expense categories only and may not add to total.

Ensuring vibrant natural assets

In 2017-18, the Planning and Environment cluster will spend \$382 million (\$352 million recurrent expenses and \$30 million capital) on ensuring vibrant natural assets.

This program group includes initiatives that conserve, protect and enrich our natural environment, improve the environmental, economic and social value of the NSW public reserve system, and support the management of privately owned land protected for conservation.



Key initiatives and activities include:

- \$44 million (\$240 million over five years) and \$70 million annually in ongoing funding to facilitate strategic biodiversity conservation on private land
- \$24 million (\$100 million over five years) to protect threatened species through the Saving Our Species program, including iconic species such as koalas
- \$19 million (\$54 million over five years) to implement the land management and biodiversity conservation reforms and strategic conservation planning for Western Sydney
- \$9 million to plan and manage the delivery of environmental water, through maintaining and restoring important rivers and wetlands, in partnership with local communities.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Number of threatened species and ecological community projects invested under Saving our Species ^{(a)(b)}	no.	n.a.	83	n.a.	240	270
Number of gigalitres of environmental water delivered annually ^{(a)(c)}	GL	n.a.	553.4	n.a.	1,290	800
Percentage of the environmental water allocation used or carried forward ^(a)	%	n.a.	97	n.a.	100	100
Employees ^(d)	FTE	n.a.	n.a.	n.a.	1,026	1,056

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	304,804	351,607
Total expenses include the following ^(e) :		
Employee related	134,534	146,002
Other operating expenses	94,851	104,680
Grants and subsidies	35,480	60,493
Capital expenditure	26,723	29,951

(a) New indicator, data not available.

(b) Increase in project delivery due to increase in funding as part of the New South Wales commitment of \$100 million over five years to 'Saving our Species'.

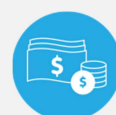
(c) The number of gigalitres of water delivered each year can vary considerably depending on water availability, the condition of environmental assets and seasonal conditions. 2016-17 was very wet, with widespread flooding in nearly all NSW catchments. This provided opportunities for larger volumes of environmental water use, to support the many ecological processes that floods initiate, such as fish spawning, extended floodplain vegetation inundation.

(d) FTE data by programs for these years was not collected.

(e) Selected expense categories only and may not add to total.

Encouraging communities to enjoy their environment and heritage

In 2017-18, the Planning and Environment cluster will spend \$409 million (\$383 million recurrent expenses and \$26 million capital) on encouraging communities to enjoy their environment and heritage.



\$383 million
Recurrent expenses
2017-18



\$26 million
Capital expenditure
2017-18

This program group includes initiatives that promote and manage visitor experiences to national parks and conserves Aboriginal and non-Aboriginal heritage.

Key initiatives and activities include:

- \$29 million to conserve, celebrate and enjoy the State's unique Aboriginal and other historic heritage
- \$22 million across national parks to upgrade facilities, amenities and safety to enhance visitor experiences. This includes:
 - \$3.9 million to upgrade the Wattamolla Visitor Precinct of Royal National Park, which is one of the most important visitor hubs on the Great Southern Nature Walk. The improvement of services will provide a safe and enhanced visitor experience
 - \$2.6 million to renew the internationally recognised walking experience along the coastline of Australia's oldest national park, the Royal National Park
 - \$1.5 million (\$4.7 million over three years) to invigorate the Minnamurra Rainforest Centre in Budderoo National Park, transforming the Centre into a safe and sustainable visitor destination.

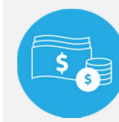
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Visits to National Parks - number of domestic visitors ^{(a)(b)(c)}	mill.	38.7	39.2	39.7	51.7	52
Number of new items listed on the State Heritage Register ^(d)	no.	20	19	n.a.	15	20
Number of Aboriginal places gazetted ^(d)	no.	7	4	n.a.	6	10
Employees ^(e)	FTE	n.a.	n.a.	n.a.	910	906

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	362,257	383,082
Total expenses include the following ^(f) :		
Employee related	233,024	247,603
Other operating expenses	58,321	66,516
Grants and subsidies	28,659	26,570
Capital expenditure	13,051	26,036

- (a) The data is from the 2016 National Parks and Wildlife Services Park Visitation Survey (PVS) conducted by Roy Morgan Research. The survey is designed to capture information on the number of visits to parks, not the number of visitors.
- (b) The PVS has been conducted biannually since 2008 using the same methodology.
- (c) The revised forecast is based on preliminary data as at 20 April 2017.
- (d) New indicator data not previously forecast.
- (e) FTE data by programs for these years was not collected.
- (f) Selected expense categories only and may not add to total.

Supporting economic development and efficient use of resources

In 2017-18, the Planning and Environment cluster will spend \$197 million (\$197 million recurrent expenses and \$200,000 capital) on supporting economic development and efficient use of resources.



\$197 million
Recurrent expenses
2017-18



\$200,000
Capital expenditure
2017-18

The objectives of this program group are to protect environmental and heritage assets through the land use planning system to support ecologically sustainable development throughout New South Wales, and provide support to improve resource efficiency and reduce environmental impacts.

Key initiatives and activities include:

- \$119 million to support the take up of clean energy, improve energy and resource efficiency and energy market regulation. This investment forms part of the five-year \$1.4 billion climate change funding package.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Number of responses to major project developments (State Significant Development, State Significant Infrastructure and 3A transitional)	no.	n.a.	571	n.a.	625	666
Energy saved through efficiency programs	GWh	n.a.	8,752	n.a.	10,118	11,256
Employees ^{(a)(b)}	FTE	n.a.	n.a.	n.a.	325	345

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	182,114	197,242
Total expenses include the following ^(c) :		
Employee related	42,895	46,053
Other operating expenses	29,597	32,369
Grants and subsidies	101,478	116,508
Capital expenditure	1,758	200

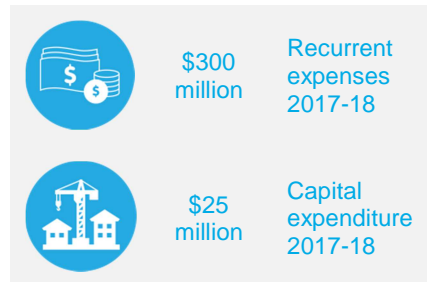
(a) FTE data by programs for these years was not collected.

(b) Increase in FTE is required for the delivery of the Climate Change Fund Strategic Plan.

(c) Selected expense categories only and may not add to total.

Building resilience to environmental hazards and risks

In 2017-18, the Planning and Environment cluster will spend \$325 million (\$300 million recurrent expenses and \$25 million capital) on building resilience to environmental hazards and risks.



The program group promotes effective management and mitigation of environmental hazards and risks. This includes business and community preparation for and management of hazards. Other initiatives include minimising the impact of climate change and reducing the threat to biodiversity from pest animals, weeds and pathogens.

Key initiatives and activities include:

- \$96 million to deliver outcomes that minimise the impact of climate change. This investment forms part of the five-year \$1.4 billion climate change funding package
- \$41 million to assist local councils prepare and implement coastal and floodplain management plans and for works to restore and protect coastal and estuarine environments
- \$40 million to manage fire risk in national parks and reserves, including \$3.3 million (\$6.6 million over two years) to replace two helicopters with newer fleet to improve efficiency and effectiveness of fire response services
- \$35 million to manage pest animals and weed populations to reduce their impacts on biodiversity, cultural heritage and other values within the State's national park system and on park neighbours
- \$7.0 million to undertake urgent repair works across seven sites within the Hunter Valley Flood Mitigation Scheme.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Engagement of the NSW community in climate change awareness and adaptation, as measured through the AdaptNSW portal ^(a)	no.	n.a.	n.a.	n.a.	74,051	85,159
Hazard reduction on National Park reserves:						
Number of activities	no.	1,470	1,819	800	800	800
Hectares treated	Ha	116,147	203,829	135,000	135,000	135,000
Employees ^(b)	FTE	n.a.	n.a.	n.a.	582	576

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	238,950	300,186
Total expenses include the following ^(c) :		
Employee related	66,577	74,450
Other operating expenses	107,123	143,235
Grants and subsidies	40,473	57,440
Capital expenditure	15,031	25,022

(a) New indicator, data not available.

(b) FTE data by programs for these years was not collected.

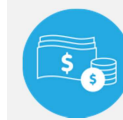
(c) Selected expense categories only and may not add to total.

Environment Protection Authority

In 2017-18, the Planning and Environment cluster will spend \$184 million (\$177 million recurrent expenses and \$6.4 million capital) on protecting the environment.

The Environment Protection Authority (EPA) protects our community and environment by providing credible, targeted and cost-effective, market based regulatory programs.

The EPA leads in protecting our air, waterways, land and community health. It partners with communities, industry, and government to reduce impacts on the environment and holds people and organisations to account through licensing, monitoring, regulation and enforcement.



\$177 million
Recurrent expenses
2017-18



\$6.4 million
Capital expenditure
2017-18

Key initiatives and activities include:

- \$72 million to increase waste recycling as part of the Government's commitment to reduce the volume of litter by 40 per cent by 2020
- \$6.4 million to address perfluorinated alkylated substance risk to human health across New South Wales
- \$5.2 million to implement the NSW Gas Plan, including undertaking the environmental regulator role of the New South Wales coal seam gas industry.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Improvement in the index for average air quality in New South Wales ^{(a)(b)}	Index	n.a.	n.a.	n.a.	n.a.	n.a.
Increase in recycling rates to 70% for municipal and commercial and industrial waste and 80% for construction and demolition waste:						
Municipal ^(c)	%	57	n.a.	n.a.	60	62
Commercial and industrial ^(c)	%	57	n.a.	n.a.	66	68
Construction and demolition ^(c)	%	73	n.a.	n.a.	74	74
Achieve a 40% reduction in volume of litter (per 1000 square metres) by 2020 as measured by a decrease in litres ^(a)	L	6.5	5.7	n.a.	5.3	4.2
95% of new contaminated land sites assessed and prioritised within 4 months of notification (where sufficient information is available) ^(e)	%	100	100	n.a.	87	100
Employees	FTE	451	490	529	539	534

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	167,918	177,458
Total expenses include the following ^(f) :		
Employee related	70,475	72,124
Other operating expenses	56,863	69,363
Grants and subsidies	38,950	34,698
Capital expenditure	3,247	6,424

(a) New indicator, data for past years not available.

(b) Data will be released in July 2017, followed by quarterly data from Q1 from July 2017.

(c) Historical data will be available from Q1 2018.

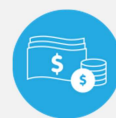
(d) EPA is on track to achieve a 40% reduction in volume of litter by 2020.

(e) New indicator, data not previously forecast.

(f) Selected expense categories only and may not add to total.

Greater Sydney Commission

In 2017-18, the Planning and Environment cluster will spend \$144 million on the Greater Sydney Commission.



\$144 million
Recurrent expenses
2017-18

The Commission is an independent agency that leads strategic land use planning for the Greater Sydney region with a focus on creating a more productive, sustainable and liveable Greater Sydney. The Commission's work prioritises collaboration and engagement.

Key initiatives and activities include:

- finalisation of District Plans for the Greater Sydney region
- development of a new draft Greater Sydney Region Plan
- development of housing supply and affordability targets for Greater Sydney
- development of a Precinct Plan for Greater Parramatta and the Olympic Peninsula
- \$123 million to implement the Parramatta Road Urban Amenity Improvement Program.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Finalise District Plans for Greater Sydney by 30 June 2018	no.	N/A	N/A	N/A	N/A	6
Deliver a draft Greater Sydney Region Plan to the New South Wales Government by 30 June 2018	no.	N/A	N/A	N/A	N/A	1
Employees	FTE	N/A	N/A	N/A	29	80

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	21,122	143,867
Total expenses include the following ^(a) :		
Other operating expenses	20,097	19,817
Grants and subsidies ^(b)	1,000	124,000
Capital expenditure ^(c)	250	...

(a) Selected expense categories only and may not add to total.

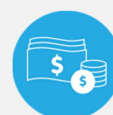
(b) Increase in grants and subsidies due to Parramatta Road Urban Amenity Improvement Program.

(c) The Greater Sydney Commission has no significant capital program.

Office of Local Government

In 2017-18, the Planning and Environment cluster will spend \$258 million (\$255 million recurrent expenses and \$2.2 million capital) on support for the local government sector.

The Office of Local Government provides services related to regulating the system of local government in New South Wales and providing effective governance frameworks for councils to strengthen local governments and support local communities.



\$255 million
Recurrent expenses
2017-18



\$2.2 million
Capital expenditure
2017-18

Key initiatives and activities include:

- \$4.3 million over four years to fund a Lord Howe Island minor works program to support the Island's tourism industry, comply with public safety requirements and provide essential public services
- \$2.1 million to optimise the Companion Animals Register and Pet Registry to improve user experience and enhance functionality.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Councils assessed for financial performance	%	100	100	100	100	100
Swimming pools on register	thous.	337	351	N/A	348	358
Cat and dog registrations	thous.	111	110	111	111	110
Employees	FTE	115	125	125	117	125

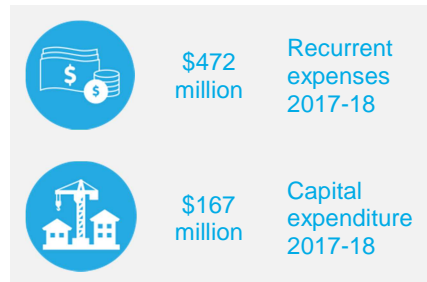
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	258,144	255,261
Total expenses include the following ^(a) :		
Employee related	15,251	16,211
Other operating expenses	14,201	11,728
Grants and subsidies	228,316	226,845
Capital expenditure	1,150	2,245

(a) Selected expense categories only and may not add to total.

Arts and culture

In 2017-18, the Planning and Environment cluster will spend \$639 million (\$472 million recurrent expenses and \$167 million capital) on arts and culture.

The arts and culture program group includes Create NSW and the State's five cultural institutions – the State Library of New South Wales, Sydney Opera House, Museum of Applied Arts and Sciences, Art Gallery of New South Wales and the Australian Museum.



Arts and cultural funding is an important economic stimulus for the thriving creative industries in the State. By bringing together arts, culture and screen the Government can actively promote and tell the story of New South Wales.

The activities of the State's cultural institutions include acquiring, maintaining and displaying art, natural history and cultural collections and providing library services, exhibitions, public programs and online services.

Key initiatives and activities include:

- \$109 million (\$187 million over four years) funding to rejuvenate the Walsh Bay Arts Precinct, an important piece of Sydney's waterfront heritage, providing a unique cultural and visitor experience
- \$50 million (\$190 million over four years) for the Opera House renewal program, to ensure the Opera House is properly equipped to welcome as many people in as many ways as possible
- \$25 million (\$100 million over four years) for the Regional Cultural Fund
- \$19 million (\$244 million total Government contribution) for the Sydney Modern project.

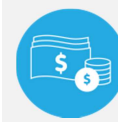
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Cultural Attendance	mil.	13.3	15.4	N/A	14.6	15.3
Employees	FTE	N/A	N/A	N/A	994	1,014

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	264,197	472,014
Total expenses include the following ^(a) :		
Employee related	100,025	113,924
Other operating expenses	79,732	70,008
Grants and subsidies	41,370	250,201
Capital expenditure	67,392	167,133

(a) Selected expense categories only and may not add to total.

Sustainable and regulated use and access to mineral resources

In 2017-18, the Planning and Environment cluster will spend \$102 million (\$101 million recurrent expenses and \$901,000 capital) on activities associated with the sustainable exploration and regulated access to geological resources for the benefit of the people of New South Wales.



\$101 million
Recurrent expenses
2017-18



\$901,000
Capital expenditure
2017-18

Key initiatives and activities include:

- collecting and disseminating geological, geospatial and geophysical data as it relates to New South Wales geological resources in order to inform government, industry and community
- regulating the resources sector to ensure world's best practice in safety
- managing environmental security bonds and the remediation of legacy sites as well as current exploration sites
- delivering \$24 million of investment through the Coal Innovation Fund for research, development and demonstration projects that reduce greenhouse gas emissions from coal mining and power generation.

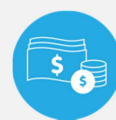
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Resource Regulator - Targeted Compliance Programs	no.	N/A	N/A	40	35	45
Mine Environment Regulation - Audits, assessments, investigations, enforcements	no.	1,980	2,380	2,400	2,400	2,400
Employees	FTE	N/A	N/A	407	408	408

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	52,058	101,361
Total expenses include the following ^(a) :		
Employee related	19,008	60,043
Other operating expenses	30,153	37,436
Grants and subsidies	2,474	2,055
Capital expenditure	...	901

(a) Selected expense categories only and may not add to total.

Sustainable use, security and access to affordable and reliable energy and water resources

In 2017-18, the Planning and Environment cluster will spend \$462 million on policy and programs aimed at securing an affordable, reliable and sustainable energy and water future.



\$462
million

Recurrent
expenses
2017-18

This program group includes the provision of electricity, water and gas rebates to assist eligible customers with the costs of these essential services. Other initiatives include securing a clean, affordable and reliable energy future through the Council of Australian Government's Energy Council.

This program group also includes the work of the Independent Pricing and Regulatory Tribunal to monitor the competition and effectiveness of NSW's electricity, gas and water markets.

Key initiatives and activities include:

- \$257 million in 2017-18 on energy rebates to assist approximately 900,000 New South Wales customers with the cost of energy bills. Rebates include the Low Income Household Rebate, Family Energy Rebate, Gas Rebate, Life Support Rebate, Medical Energy Rebate and Energy Accounts Payment Assistance
- coordinating the Renewable Energy Action Plan, and implementation of the Climate Change Fund strategic plan
- implementing the Metropolitan Water Plan.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Total no. of licences granted under the <i>Pipelines Act 1967</i> ^(a)	no.	37	38	35	37	32
Conveyance Searches	no.	3,677	3,962	3,473	3,637	3,500
Employees	FTE	N/A	N/A	88	81	90

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(b)	130,645	461,739
Total expenses include the following ^(c) :		
Employee related	3,818	12,987
Other operating expenses	40,799	409,373
Grants and subsidies	86,028	39,368

(a) 2017-18 Forecast reflects anticipated decommissioning of existing licensed pipelines.

(b) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

(c) Selected expense categories only and may not add to total.

Parkland operations

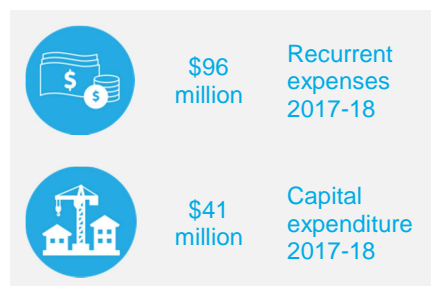
In 2017-18, Planning and Environment cluster will spend \$137 million (\$96 million recurrent expenses and \$41 million capital) on parkland operations.

This program group includes protecting the integrity and living heritage of our parklands. It provides facilities for diverse cultural events, sporting and recreational activities.

The program group activities include scientific research into plant diversity, cultivation and pathology, maintaining and building the State's Herbarium and Seedbank collections.

Key initiatives and activities include:

- \$15 million in the Centennial Parklands to upgrade and improve park facilities and recreation opportunities which include enhancements to the Learning Centre facilities, events and leisure infrastructure and safety upgrades
- \$11 million for a park improvement program for Western Sydney Parklands, including the activation and linking of Northern and Southern parklands, improved regional play and recreational areas, and restoration and expansion of a bushland corridor
- \$10 million to create new infrastructure for business hubs at Horsley Drive, Eastern Creek and Bringelly Road, providing benefits for the community and economy
- \$5.1 million for the Royal Botanic Gardens and Domain Trust to upgrade park facilities and infrastructure to improve visitor experiences.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Visitor numbers - Centennial Park and Moore Park Trust ^{(a)(b)(c)(d)}	mil.	20	20	n.a.	26	26
Customer satisfaction (satisfied or above) - Centennial Park and Moore Park Trust ^{(b)(e)}	%	n.a.	n.a.	n.a.	75	80
Visitor numbers - Royal Botanic Gardens and Domain Trust	mill.	4.4	4.9	5.1	5.8	6.0
Number of students participating in education programs - Royal Botanic Gardens and Domain Trust ^{(b)(f)}	no.	65,000	66,483	n.a.	69,800	73,300
Visitor numbers - Western Sydney Parklands Trust ^(b)	mil.	3.65	3.45	n.a.	3.65	3.75
Customer satisfaction (satisfied or above) - Western Sydney Parklands Trust ^(b)	%	n.a.	n.a.	n.a.	87	80
Employees	FTE	335	321	332	332	336

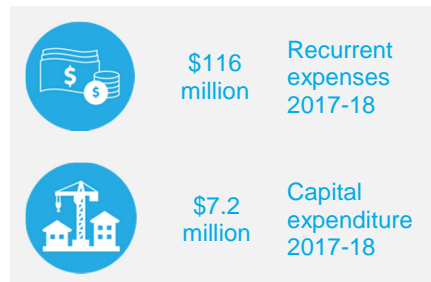
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	90,019	95,872
Total expenses include the following ^(g) :		
Other operating expenses	76,187	79,720
Capital expenditure	37,862	41,233

- (a) During the last triennial survey in 2013-14 it was estimated that 20 million visits were made to the Parklands annually. The next triennial survey to estimate visitation is due in 2016-17.
- (b) New indicator, data not previously forecast.
- (c) Actual will be based on the triennial survey which will be completed by June 2017.
- (d) The triennial research will be completed by June 2017 and there will be no survey conducted during the 2017-18 financial year. Visitation during this period will be an estimate only.
- (e) New indicator, data for past years not available.
- (f) Figure based on participation in formal and informal programs.
- (g) Selected expense categories only and may not add to total.

Environmental and heritage trusts

In 2017-18, the Planning and Environment cluster will spend \$123 million (\$116 million recurrent expenses and \$7.2 million capital) on environment and heritage trusts.

Environmental and heritage trust programs are delivered by the Environmental Trust, Historic Houses Trust and Taronga Conservation Society Australia. These agencies deliver grant funding for environmental programs, maintain and interpret historic places, and maintain and control zoological parks. These services celebrate Sydney's living history and play a vital role in environmental conservation, research and education.



Key initiatives and activities include:

- \$88 million for the Environmental Trust to increase opportunities for the community, industry and agencies to protect their environments through a range of support programs
- \$35 million for the Historic Houses Trust to conserve, celebrate and enjoy New South Wales' unique historic heritage, including \$7.0 million to enhance public safety, amenities and other infrastructure
- \$23 million towards the development of the Taronga Institute of Science and Learning at Taronga Zoo to improve student learning outcomes in New South Wales and to provide a platform for regional and global leadership in conservation science and learning
- \$19 million (\$164 million over ten years) to deliver a motivating and inspiring visitor experience through Taronga Zoo's unique collection of animals and educational exhibits.

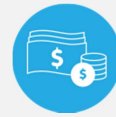
Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Grants awarded (competitive grants) - Environmental Trust ^(a)	no.	357	306	300	200	250
Grants awarded (major programs) - Environmental Trust	no.	13	7	12	3	5
Funding provided (competitive grants) - Environmental Trust ^(a)	\$m	53.6	35.9	60.1	39.5	50.1
Funding provided (major programs) - Environmental Trust ^(a)	\$m	28.8	27.2	36.6	26.5	34.7
Visitor numbers - Historic Houses Trust ^(b)	mill.	0.7	1.01	n.a.	0.75	0.8
Number of students participating in education programs - Historic Houses Trust ^(b)	no.	52,177	61,794	n.a.	62,206	62,000
Visitor numbers - Taronga Conservation Society Australia ^(b)	mill.	1.72	1.84	n.a.	1.87	1.9
Number of students participating in education programs - Taronga Conservation Society Australia ^(b)	no.	101,265	103,664	n.a.	102,661	108,000
Employees	FTE	778	772	777	795	819

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	98,886	116,053
Total expenses include the following ^(c) :		
Other operating expenses	31,986	30,944
Grants and subsidies	66,047	84,234
Capital expenditure	7,135	7,247

- (a) The level and split of environmental funding delivered through the Trust varies with operational need.
- (b) New indicator, data not previously forecast.
- (c) Selected expense categories only and may not add to total.

Development corporations

In 2017-18, the Planning and Environment cluster will spend \$110 million on the Hunter Development Corporation.



\$110 million

Recurrent expenses 2017-18

This program group includes the revitalisation of designated urban areas to support new residential and employment opportunities, delivering environmental outcomes as well as social and recreational benefits.

Key initiatives and activities include:

- \$55 million over four years for a range of community service obligations, including restoring seawalls, the provision of public domain, road realignment, and the provision of affordable housing for the Newcastle community
- \$43 million to remediate Newcastle BHP sites at Kooragang Island and Mayfield
- continuing management of the \$17 million Newcastle Mines Grouting Fund and the annual \$1.0 million Newcastle Port Community Contribution Fund
- implementing the Hunter Regional Plan.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Public Domain 4,800 m ² to be completed by 2017-18	m ²	N/A	N/A	N/A	N/A	4,800
Contaminated land remediation 102 ha to be completed by 2017-18	Ha	N/A	N/A	N/A	63	102
Employees	FTE	15	16	16	18	18

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	53,424	110,355
Total expenses include the following ^(a) :		
Employee related	331	231
Other operating expenses ^(b)	49,900	57,270
Grants and subsidies	6,186	52,854

(a) Selected expense categories only and may not add to total.

(b) Increased forecast due to community service obligations and remediation works.

Agency Expense Summary

The 2017-18 Budget for the Department of Planning and Environment (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Planning and Environment will spend \$2.9 billion (\$2,758 million recurrent expenses and \$139 million capital).

Planning and Environment cluster ^(a)	Expenses			Capital Expenditure		
	2016-17	2017-18	Var	2016-17	2017-18	Var
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Planning and Environment						
Creating prosperous and sustainable regions	211.4	351.7	66.4	0.6	8.5	1,416.7
Arts and culture	20.9	242.6	1,058.4	0.8	111.2	14,375.9
Driving economic, social and environmental outcomes through balanced decision making	68.3	87.9	28.7	0.6	0.5	(14.2)
Supporting a contemporary planning system	38.5	77.3	100.7	16.7	18.0	7.6
Sustainable and regulated use and access to mineral resources	52.1	101.4	94.7	...	0.9	...
Sustainable use, security and access to a diverse and reliable energy and water resource	130.6	461.7	253.4
Cluster grants and other adjustments ^(b)	1,059.6	1,435.8	35.5
Total ^(c)	1,581.4	2,758.4	74.4	18.6	139.0	646.6
Environment Protection Authority						
Environment Protection Authority	167.9	177.5	5.7	3.2	6.4	97.8
Total	167.9	177.5	5.7	3.2	6.4	97.8
Environmental Trust						
Environmental and heritage trusts	69.5	88.4	27.2
Total	69.5	88.4	27.2
Office of Environment and Heritage						
Building resilience to environmental hazards and risks	239.0	300.2	25.6	15.0	25.0	66.5
Encouraging communities to enjoy their environment and heritage	362.3	383.1	5.7	13.1	26.0	99.5
Ensuring vibrant natural assets	304.8	351.6	15.4	26.7	30.0	12.1
Supporting economic development and efficient use of resources	182.1	197.2	8.3	1.8	0.2	(88.6)
Cluster grants and other adjustments ^(b)	15.3	...	(100.0)
Total	1,103.4	1,232.1	11.7	56.6	81.2	43.6
Office of Local Government						
Office of Local Government	258.1	255.3	(1.1)	1.2	2.2	95.2
Total	258.1	255.3	(1.1)	1.2	2.2	95.2

Planning and Environment cluster ^(a)	Expenses			Capital Expenditure		
	2016-17	2017-18		2016-17	2017-18	
	Revised	Budget	Var	Revised	Budget	Var
	\$m	\$m	%	\$m	\$m	%
Royal Botanic Gardens and Domain Trust						
Parkland operations	49.6	53.0	6.8	4.1	5.1	22.7
Total	49.6	53.0	6.8	4.1	5.1	22.7
Art Gallery of New South Wales						
Arts and culture	52.5	43.5	(17.1)	12.7	25.2	98.1
Total	52.5	43.5	(17.1)	12.7	25.2	98.1
Australian Museum						
Arts and culture	43.2	43.8	1.5	10.6	7.9	(25.3)
Cluster grants and other adjustments ^(b)	1.2	...	(100)
Total	44.3	43.8	(1.1)	10.6	7.9	(25.3)
Centennial Park and Moore Park Trust						
Parkland operations	30.2	31.6	4.7	17.0	15.3	(10.0)
Total	30.2	31.6	4.7	17.0	15.3	(10.0)
Greater Sydney Commission						
Greater Sydney Commission	21.1	143.9	581.1	0.3	...	(100.0)
Total	21.1	143.9	581.1	0.3	...	(100.0)
Historic Houses Trust of New South Wales						
Environmental and heritage trusts	29.4	27.7	(5.9)	7.1	7.2	1.6
Total	29.4	27.7	(5.9)	7.1	7.2	1.6
Hunter Development Corporation						
Development corporations	53.4	110.4	106.6
Total	53.4	110.4	106.6
Minister Administering the Environmental Plan and Assessment Act						
Creating prosperous and sustainable regions	105.2	96.5	(8.3)	35.0	40.0	14.3
Total	105.2	96.5	(8.3)	35.0	40.0	14.3
Museum of Applied Arts and Sciences						
Arts and culture	56.5	47.3	(16.2)	19.8	2.5	(87.5)
Total	56.5	47.3	(16.2)	19.8	2.5	(87.5)
State Library of New South Wales						
Arts and culture	91.1	94.7	4.0	23.6	20.4	(13.6)
Total	91.1	94.7	4.0	23.6	20.4	(13.6)
Western Sydney Parklands Trust						
Parkland operations	10.2	11.3	10.0	16.7	20.8	24.7
Total	10.2	11.3	10.0	16.7	20.8	24.7

(a) Agency expenses are uneliminated.

(b) Total expenses are based on AASB 101 and include cluster grants and some other expenses treated as gains and losses in AASB 1049 that are not attributed to program groups.

(c) Increase in total expenditure due to machinery-of-government transfers from 1 April 2017.

Financial Statements

Department of Planning and Environment

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	113,044	129,497	238,949
Other operating expenses	80,428	108,445	164,220
Grants and subsidies	1,356,852	1,333,909	2,341,579
Appropriation Expense
Depreciation and amortisation	3,557	9,172	13,611
Finance costs	333	414	...
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,554,214	1,581,437	2,758,359
Revenue			
Appropriation	1,418,610	1,419,372	2,449,562
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	4,201	4,660	4,306
Transfers to the Crown Entity
Sales of goods and services	49,712	72,687	197,983
Grants and contributions	88,266	140,174	193,773
Investment Revenue	553	3,036	1,879
Retained Taxes, Fees and Fines
Other revenue	3,605	10,968	6,941
Total Revenue	1,564,947	1,650,897	2,854,445
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	10,733	69,460	96,086

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	106,083	287,262	258,287
Receivables	17,956	19,534	19,158
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	...	16,191	16,191
Assets Held For Sale
Total Current Assets	124,039	322,987	293,636
Non Current Assets			
Receivables	4,215	4,215	4,215
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	12,304	280,388	392,171
Plant and equipment	2,033	2,291	3,630
Infrastructure Systems
Investment Properties
Intangibles	49,532	45,937	58,252
Other Assets	...	54	54
Total Non Current Assets	68,084	332,885	458,322
Total Assets	192,123	655,872	751,958
Liabilities			
Current Liabilities			
Payables	10,212	19,036	19,036
Other Financial Liabilities at Fair Value
Borrowings	...	161	161
Provisions	9,619	11,522	11,522
Other	12,140	6,201	6,201
Liabilities associated with assets held for sale
Total Current Liabilities	31,971	36,920	36,920
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	153	153	153
Provisions	1,189	153	153
Other	...	584	584
Total Non Current Liabilities	1,342	890	890
Total Liabilities	33,313	37,810	37,810
Net Assets	158,810	618,062	714,148
Equity			
Accumulated funds	158,334	618,062	714,148
Reserves	476
Capital Equity
Total Equity	158,810	618,062	714,148

Environment Protection Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	70,209	70,475	72,124
Other operating expenses	56,842	56,863	69,363
Grants and subsidies	41,557	38,950	34,698
Appropriation Expense
Depreciation and amortisation	1,194	1,630	1,273
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	169,802	167,918	177,457
Revenue			
Appropriation
Cluster Grant Revenue	132,589	127,153	141,146
Acceptance by Crown Entity of employee benefits and other liabilities	3,580	3,580	3,670
Transfers to the Crown Entity
Sales of goods and services	21,158	22,744	22,355
Grants and contributions	3,890	7,011	7,121
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	1,575	1,612	64
Total Revenue	162,792	162,100	174,356
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(7,010)	(5,818)	(3,101)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	11,257	17,733	8,481
Receivables	3,181	3,792	2,111
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	14,438	21,525	10,592
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	4,696	4,697	4,677
Plant and equipment	1,916	1,802	2,110
Infrastructure Systems
Investment Properties
Intangibles	9,664	7,251	12,201
Other Assets
Total Non Current Assets	16,276	13,750	18,988
Total Assets	30,714	35,275	29,580
Liabilities			
Current Liabilities			
Payables	6,524	9,548	6,867
Other Financial Liabilities at Fair Value
Borrowings
Provisions	7,016	7,685	7,685
Other
Liabilities associated with assets held for sale
Total Current Liabilities	13,540	17,233	14,552
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	193	220	220
Other
Total Non Current Liabilities	193	220	220
Total Liabilities	13,733	17,453	14,772
Net Assets	16,981	17,822	14,808
Equity			
Accumulated funds	15,773	16,607	13,506
Reserves	1,208	1,215	1,302
Capital Equity
Total Equity	16,981	17,822	14,808

Environmental Trust

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	3,454	3,454	4,155
Grants and subsidies	96,770	66,047	84,234
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	100,224	69,501	88,389
Revenue			
Appropriation
Cluster Grant Revenue	98,033	66,410	87,162
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	300	1,200	1,000
Total Revenue	98,333	67,610	88,162
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(1,891)	(1,891)	(227)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,930	2,206	1,568
Receivables	1,629	1,205	1,636
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,559	3,411	3,204
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,559	3,411	3,204
Liabilities			
Current Liabilities			
Payables	480	221	241
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	480	221	241
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	480	221	241
Net Assets	3,079	3,190	2,963
Equity			
Accumulated funds	3,079	3,190	2,963
Reserves
Capital Equity
Total Equity	3,079	3,190	2,963

Office of Environment and Heritage

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	481,327	477,030	514,109
Other operating expenses	310,464	289,892	346,798
Grants and subsidies	265,089	206,090	261,011
Appropriation Expense
Depreciation and amortisation	106,617	121,877	107,903
Finance costs	8,496	8,496	2,297
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,171,993	1,103,385	1,232,119
Revenue			
Appropriation
Cluster Grant Revenue	499,379	474,126	547,122
Acceptance by Crown Entity of employee benefits and other liabilities	22,816	22,640	23,419
Transfers to the Crown Entity
Sales of goods and services	204,536	218,088	216,291
Grants and contributions	361,071	362,125	349,314
Investment Revenue	757	3,288	419
Retained Taxes, Fees and Fines
Other revenue	45,911	56,516	47,324
Total Revenue	1,134,470	1,136,783	1,183,889
Gain/(loss) on disposal of non-current assets	(840)	247	560
Other gains/(losses)	(100)	(117)	(100)
Net Result	(38,463)	33,528	(47,770)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	36,370	147,627	110,344
Receivables	70,592	70,630	65,490
Inventories	705	708	708
Financial Assets at Fair Value	17	18	18
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	107,684	218,983	176,560
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	2,420,046	2,598,439	2,626,567
Plant and equipment	57,566	65,984	68,719
Infrastructure Systems	1,401,445	1,365,125	1,343,330
Investment Properties
Intangibles	203,251	190,372	198,472
Other Assets
Total Non Current Assets	4,082,308	4,219,920	4,237,088
Total Assets	4,189,992	4,438,903	4,413,648
Liabilities			
Current Liabilities			
Payables	46,027	44,595	16,483
Other Financial Liabilities at Fair Value
Borrowings	2,712
Provisions	62,223	65,902	71,531
Other	59	78	78
Liabilities associated with assets held for sale
Total Current Liabilities	111,021	110,575	88,092
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	45,979	41,691	41,691
Provisions	6,936	6,956	6,956
Other
Total Non Current Liabilities	52,915	48,647	48,647
Total Liabilities	163,936	159,222	136,739
Net Assets	4,026,056	4,279,681	4,276,909
Equity			
Accumulated funds	3,673,585	3,785,212	3,737,442
Reserves	352,471	494,469	539,467
Capital Equity
Total Equity	4,026,056	4,279,681	4,276,909

Office of Local Government

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,785	15,251	16,211
Other operating expenses	13,316	14,201	11,728
Grants and subsidies	338,795	228,316	226,845
Appropriation Expense
Depreciation and amortisation	176	376	476
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	369,072	258,144	255,261
Revenue			
Appropriation
Cluster Grant Revenue	362,340	250,229	239,673
Acceptance by Crown Entity of employee benefits and other liabilities	289	484	330
Transfers to the Crown Entity
Sales of goods and services	3,331	3,331	3,332
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	6,735	6,735	6,865
Total Revenue	372,695	260,779	250,200
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	3,623	2,635	(5,061)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,345	13,341	6,511
Receivables	3,706	5,249	5,249
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	13,051	18,590	11,760
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	312	234	220
Infrastructure Systems
Investment Properties
Intangibles	1,560	1,323	3,106
Other Assets
Total Non Current Assets	1,872	1,557	3,326
Total Assets	14,923	20,147	15,086
Liabilities			
Current Liabilities			
Payables	921	7,478	7,478
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,013	2,233	2,233
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,934	9,711	9,711
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	330	343	343
Other
Total Non Current Liabilities	330	343	343
Total Liabilities	3,264	10,054	10,054
Net Assets	11,659	10,093	5,032
Equity			
Accumulated funds	11,659	10,093	5,032
Reserves
Capital Equity
Total Equity	11,659	10,093	5,032

Royal Botanic Gardens and Domain Trust

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	46,321	44,518	46,804
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	6,586	5,099	6,210
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	52,907	49,617	53,014
Revenue			
Appropriation
Cluster Grant Revenue	25,400	23,072	24,767
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	16,953	17,543	18,620
Grants and contributions	5,141	3,955	4,417
Investment Revenue	124	127	190
Retained Taxes, Fees and Fines
Other revenue	3,618	1,989	1,995
Total Revenue	51,236	46,686	49,990
Gain/(loss) on disposal of non-current assets	...	149	...
Other gains/(losses)
Net Result	(1,671)	(2,782)	(3,024)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,028	2,765	907
Receivables	1,312	852	725
Inventories	15	14	14
Financial Assets at Fair Value	4,963	2,400	1,585
Other Financial Assets
Other	6,367	6,367	7,203
Assets Held For Sale
Total Current Assets	13,685	12,398	10,434
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	364,937	370,718	375,964
Plant and equipment	54,400	54,888	54,393
Infrastructure Systems	79,893	82,170	84,925
Investment Properties
Intangibles	745	419	767
Other Assets	...	2,610	2,680
Total Non Current Assets	499,975	510,805	518,729
Total Assets	513,660	523,203	529,163
Liabilities			
Current Liabilities			
Payables	2,447	3,679	3,508
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,593	2,221	2,277
Other	702	297	413
Liabilities associated with assets held for sale
Total Current Liabilities	5,742	6,197	6,198
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	68	68	68
Other
Total Non Current Liabilities	68	68	68
Total Liabilities	5,810	6,265	6,266
Net Assets	507,850	516,938	522,897
Equity			
Accumulated funds	192,565	193,636	190,612
Reserves	315,285	323,302	332,285
Capital Equity
Total Equity	507,850	516,938	522,897

Art Gallery of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	21,497	21,572	22,034
Other operating expenses	18,016	27,913	18,496
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	3,000	3,000	3,000
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	42,513	52,485	43,530
Revenue			
Appropriation
Cluster Grant Revenue	27,911	27,911	47,283
Acceptance by Crown Entity of employee benefits and other liabilities	701	701	719
Transfers to the Crown Entity
Sales of goods and services	10,538	14,823	11,321
Grants and contributions	7,045	16,250	7,045
Investment Revenue	2,500	2,500	2,498
Retained Taxes, Fees and Fines
Other revenue	18	2,000	17
Total Revenue	48,713	64,185	68,882
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	6,200	11,700	25,352

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	18,303	14,606	14,133
Receivables	1,289	3,630	3,630
Inventories	1,504	1,452	1,452
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	21,096	19,688	19,215
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	28,871	27,609	29,209
Equity Investments
Property, plant and equipment -			
Land and building	246,214	245,444	265,753
Plant and equipment	1,348,834	1,354,113	1,358,029
Infrastructure Systems
Investment Properties
Intangibles	382	525	525
Other Assets
Total Non Current Assets	1,624,301	1,627,691	1,653,516
Total Assets	1,645,397	1,647,379	1,672,731
Liabilities			
Current Liabilities			
Payables	5,738	5,650	5,650
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,838	2,668	2,668
Other	6,775	4,578	4,578
Liabilities associated with assets held for sale
Total Current Liabilities	15,351	12,896	12,896
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	48	53	53
Other
Total Non Current Liabilities	48	53	53
Total Liabilities	15,399	12,949	12,949
Net Assets	1,629,998	1,634,430	1,659,782
Equity			
Accumulated funds	845,455	849,887	875,239
Reserves	784,543	784,543	784,543
Capital Equity
Total Equity	1,629,998	1,634,430	1,659,782

Australian Museum

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	23,275	21,840	24,062
Other operating expenses	14,006	15,213	13,746
Grants and subsidies	219	324	225
Appropriation Expense
Depreciation and amortisation	5,800	6,954	5,800
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	43,300	44,331	43,833
Revenue			
Appropriation
Cluster Grant Revenue	26,722	26,722	25,654
Acceptance by Crown Entity of employee benefits and other liabilities	1,000	1,000	1,025
Transfers to the Crown Entity
Sales of goods and services	7,677	9,796	7,871
Grants and contributions	7,188	6,023	6,345
Investment Revenue	243	278	248
Retained Taxes, Fees and Fines
Other revenue	80	139	82
Total Revenue	42,910	43,958	41,226
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	(5)	(18)	(5)
Net Result	(395)	(391)	(2,612)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,106	9,382	5,645
Receivables	1,180	1,134	1,154
Inventories	156	348	348
Financial Assets at Fair Value
Other Financial Assets	5,212	...	(1,119)
Other
Assets Held For Sale
Total Current Assets	7,654	10,864	6,028
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	240,700	197,976	201,289
Plant and equipment	688,915	513,931	512,890
Infrastructure Systems
Investment Properties
Intangibles	309	208	35
Other Assets
Total Non Current Assets	929,924	712,115	714,214
Total Assets	937,578	722,979	720,242
Liabilities			
Current Liabilities			
Payables	1,369	3,009	2,984
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,047	2,245	2,145
Other
Liabilities associated with assets held for sale
Total Current Liabilities	4,416	5,254	5,129
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	...	50	50
Total Non Current Liabilities	...	50	50
Total Liabilities	4,416	5,304	5,179
Net Assets	933,162	717,675	715,063
Equity			
Accumulated funds	597,124	550,135	547,523
Reserves	336,038	167,540	167,540
Capital Equity
Total Equity	933,162	717,675	715,063

Centennial Park and Moore Park Trust

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	22,872	24,006	25,278
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	6,015	6,169	6,328
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,887	30,175	31,606
Revenue			
Appropriation
Cluster Grant Revenue	9,332	7,132	7,164
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	22,682	22,737	24,281
Grants and contributions	5,377	6,225	5,408
Investment Revenue	423	539	363
Retained Taxes, Fees and Fines
Other revenue	2,330	1,194	1,053
Total Revenue	40,144	37,827	38,268
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	11,257	7,652	6,663

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,527	1,512	1,546
Receivables	2,649	2,250	2,364
Inventories	195	171	171
Financial Assets at Fair Value	12,671	4,000	4,200
Other Financial Assets
Other	31	18	9
Assets Held For Sale
Total Current Assets	17,073	7,951	8,290
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	627,132	644,349	657,375
Plant and equipment	2,360	2,274	2,026
Infrastructure Systems	406,438	404,920	422,362
Investment Properties
Intangibles	190	485	641
Other Assets	...	8,288	2,240
Total Non Current Assets	1,036,120	1,060,316	1,084,644
Total Assets	1,053,193	1,068,267	1,092,934
Liabilities			
Current Liabilities			
Payables	3,528	3,160	2,998
Other Financial Liabilities at Fair Value
Borrowings
Provisions	774	774	793
Other	1,684	2,153	2,022
Liabilities associated with assets held for sale
Total Current Liabilities	5,986	6,087	5,813
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	653	1,243	653
Total Non Current Liabilities	653	1,243	653
Total Liabilities	6,639	7,330	6,466
Net Assets	1,046,554	1,060,937	1,086,468
Equity			
Accumulated funds	641,320	639,433	646,096
Reserves	405,234	421,504	440,372
Capital Equity
Total Equity	1,046,554	1,060,937	1,086,468

Greater Sydney Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	...	20,097	19,817
Grants and subsidies	...	1,000	124,000
Appropriation Expense
Depreciation and amortisation	...	25	50
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	21,122	143,867
Revenue			
Appropriation
Cluster Grant Revenue	...	21,347	143,817
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	...	21,347	143,817
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	...	225	(50)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	...	225	175
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	...	225	175
Total Assets	...	225	175
Liabilities			
Current Liabilities			
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets	...	225	175
Equity			
Accumulated funds	...	225	175
Reserves
Capital Equity
Total Equity	...	225	175

Historic Houses Trust of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	27,919	28,532	26,789
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	853	854	875
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,772	29,385	27,664
Revenue			
Appropriation
Cluster Grant Revenue	25,071	24,071	21,542
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	6,269	6,349	6,425
Grants and contributions	3,280	3,177	3,398
Investment Revenue	149	235	153
Retained Taxes, Fees and Fines
Other revenue	16	267	16
Total Revenue	34,785	34,099	31,534
Gain/(loss) on disposal of non-current assets	...	1	...
Other gains/(losses)
Net Result	6,013	4,715	3,870

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,970	10,579	8,493
Receivables	755	816	849
Inventories	184	135	135
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,909	11,530	9,477
Non Current Assets			
Receivables	614	614	581
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	236,059	234,048	240,467
Plant and equipment	31,671	32,173	32,166
Infrastructure Systems	8
Investment Properties
Intangibles	2,576	2,650	2,635
Other Assets
Total Non Current Assets	270,928	269,485	275,849
Total Assets	281,837	281,015	285,326
Liabilities			
Current Liabilities			
Payables	2,895	2,699	3,180
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,793	1,796	1,755
Other
Liabilities associated with assets held for sale
Total Current Liabilities	4,688	4,495	4,935
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	734	684	685
Other
Total Non Current Liabilities	734	684	685
Total Liabilities	5,422	5,179	5,620
Net Assets	276,415	275,836	279,706
Equity			
Accumulated funds	125,661	124,661	128,531
Reserves	150,754	151,175	151,175
Capital Equity
Total Equity	276,415	275,836	279,706

Hunter Development Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	131	331	231
Other operating expenses	85,295	46,900	57,270
Grants and subsidies	38,946	6,186	52,854
Appropriation Expense
Depreciation and amortisation	...	7	...
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	124,372	53,424	110,355
Revenue			
Appropriation
Cluster Grant Revenue	30,500	4,679	25,099
Acceptance by Crown Entity of employee benefits and other liabilities	86	166	88
Transfers to the Crown Entity
Sales of goods and services	16,150	14,750	20,750
Grants and contributions	2,085	957	3,834
Investment Revenue	112	173	101
Retained Taxes, Fees and Fines
Other revenue	67,269	55,993	44,201
Total Revenue	116,202	76,718	94,073
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	33	...
Net Result	(8,170)	23,327	(16,282)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	7,064	18,649	1,966
Receivables	41	...	1,996
Inventories	7,591	3,981	15,167
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	14,696	22,630	19,129
Non Current Assets			
Receivables
Inventories	21,743	46,680	33,046
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	21,743	46,680	33,046
Total Assets	36,439	69,310	52,175
Liabilities			
Current Liabilities			
Payables	469	892	40
Other Financial Liabilities at Fair Value
Borrowings
Provisions	264	250	250
Other	10
Liabilities associated with assets held for sale
Total Current Liabilities	743	1,142	290
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	30	30	30
Other	35	45	45
Total Non Current Liabilities	65	75	75
Total Liabilities	808	1,217	365
Net Assets	35,631	68,093	51,810
Equity			
Accumulated funds	35,631	68,093	51,810
Reserves
Capital Equity
Total Equity	35,631	68,093	51,810

Minister Administering the Environmental Planning and Assessment Act

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	48	...	48
Other operating expenses	17,294	16,602	15,302
Grants and subsidies	70,930	73,999	62,000
Appropriation Expense
Depreciation and amortisation	248	723	4,919
Finance costs	13,855	13,855	14,201
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	102,375	105,179	96,470
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	6,638	7,670	7,272
Grants and contributions	...	2,675	...
Investment Revenue	2,700	3,923	3,069
Retained Taxes, Fees and Fines
Other revenue	9,999	10,099	10,411
Total Revenue	19,337	24,367	20,752
Gain/(loss) on disposal of non-current assets	19,313	59,258	18,682
Other gains/(losses)
Net Result	(63,725)	(21,554)	(57,036)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	7,891	27,536	23,498
Receivables	1,598	1,863	1,863
Inventories
Financial Assets at Fair Value
Other Financial Assets	98,941	139,841	131,762
Other	...	120	120
Assets Held For Sale	31,939	24,159	24,159
Total Current Assets	140,369	193,519	181,402
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,140,913	1,180,368	1,135,479
Plant and equipment	1,235	1,097	1,067
Infrastructure Systems
Investment Properties
Intangibles	188	188	188
Other Assets
Total Non Current Assets	1,142,336	1,181,653	1,136,734
Total Assets	1,282,705	1,375,172	1,318,136
Liabilities			
Current Liabilities			
Payables	11,638	13,990	13,990
Other Financial Liabilities at Fair Value
Borrowings	25,888	31,156	31,156
Provisions
Other	668	603	603
Liabilities associated with assets held for sale
Total Current Liabilities	38,194	45,749	45,749
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	197,913	189,998	189,998
Provisions
Other	72	72	72
Total Non Current Liabilities	197,985	190,070	190,070
Total Liabilities	236,179	235,819	235,819
Net Assets	1,046,526	1,139,353	1,082,317
Equity			
Accumulated funds	215,357	313,854	276,818
Reserves	831,169	825,499	805,499
Capital Equity
Total Equity	1,046,526	1,139,353	1,082,317

Museum of Applied Arts and Sciences

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	25,629	25,640	26,282
Other operating expenses	16,959	15,855	14,821
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	5,940	15,017	6,228
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	48,528	56,512	47,331
Revenue			
Appropriation
Cluster Grant Revenue	40,290	40,290	30,923
Acceptance by Crown Entity of employee benefits and other liabilities	923	675	971
Transfers to the Crown Entity
Sales of goods and services	7,610	6,540	7,450
Grants and contributions	4,500	2,453	4,500
Investment Revenue	265	175	265
Retained Taxes, Fees and Fines
Other revenue	250	700	249
Total Revenue	53,838	50,833	44,359
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	5,310	(5,679)	(2,973)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,477	4,666	4,604
Receivables	998	1,373	1,372
Inventories	169	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,644	6,239	6,176
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	2,544	2,522	2,547
Equity Investments
Property, plant and equipment -			
Land and building	205,698	183,044	178,898
Plant and equipment	318,954	318,366	319,652
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	527,196	503,932	501,097
Total Assets	529,840	510,171	507,273
Liabilities			
Current Liabilities			
Payables	2,373	3,329	3,404
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,064	2,550	2,550
Other	...	78	78
Liabilities associated with assets held for sale
Total Current Liabilities	4,437	5,957	6,032
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	32
Other
Total Non Current Liabilities	32
Total Liabilities	4,469	5,957	6,032
Net Assets	525,371	504,214	501,241
Equity			
Accumulated funds	361,174	340,017	337,044
Reserves	164,197	164,197	164,197
Capital Equity
Total Equity	525,371	504,214	501,241

State Library of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	30,768	29,631	32,337
Other operating expenses	18,048	17,995	17,124
Grants and subsidies	28,322	28,322	28,803
Appropriation Expense
Depreciation and amortisation	15,278	15,132	16,445
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	92,416	91,080	94,709
Revenue			
Appropriation
Cluster Grant Revenue	90,420	88,017	89,426
Acceptance by Crown Entity of employee benefits and other liabilities	2,312	2,336	2,369
Transfers to the Crown Entity
Sales of goods and services	1,601	1,601	1,986
Grants and contributions	4,097	3,178	3,837
Investment Revenue	694	1,548	1,299
Retained Taxes, Fees and Fines
Other revenue	849	2,403	10
Total Revenue	99,973	99,083	98,927
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	(22)	(22)	(22)
Net Result	7,535	7,981	4,197

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	3,306	1,614	1,705
Receivables	1,834	1,749	1,749
Inventories	150	262	262
Financial Assets at Fair Value	3,880	4,699	4,699
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,170	8,324	8,415
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	23,375	22,571	22,811
Equity Investments
Property, plant and equipment -			
Land and building	244,147	267,667	262,953
Plant and equipment	3,175,872	3,159,466	3,168,101
Infrastructure Systems
Investment Properties
Intangibles	42,715	52,146	52,146
Other Assets
Total Non Current Assets	3,486,109	3,501,850	3,506,011
Total Assets	3,495,279	3,510,174	3,514,426
Liabilities			
Current Liabilities			
Payables	10,732	6,233	6,193
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,064	3,964	3,964
Other	162	396	491
Liabilities associated with assets held for sale
Total Current Liabilities	14,958	10,593	10,648
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	56	101	101
Other
Total Non Current Liabilities	56	101	101
Total Liabilities	15,014	10,694	10,749
Net Assets	3,480,265	3,499,480	3,503,677
Equity			
Accumulated funds	1,648,608	1,650,062	1,654,259
Reserves	1,831,657	1,849,418	1,849,418
Capital Equity
Total Equity	3,480,265	3,499,480	3,503,677

Western Sydney Parklands Trust

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	7,305	7,663	7,639
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	2,885	2,564	3,614
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,190	10,227	11,253
Revenue			
Appropriation
Cluster Grant Revenue	4,075	4,075	4,074
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	13,362	13,376	17,916
Grants and contributions	5,490	8,556	504
Investment Revenue	179	910	518
Retained Taxes, Fees and Fines
Other revenue	1,326	1,126	3,340
Total Revenue	24,432	28,043	26,352
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	14,242	17,816	15,099

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	12,303	10,956	9,087
Receivables	1,983	491	246
Inventories
Financial Assets at Fair Value
Other Financial Assets	16,000	25,808	25,808
Other	1,805
Assets Held For Sale
Total Current Assets	32,091	37,255	35,141
Non Current Assets			
Receivables	6,360	6,197	6,197
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	644,457	644,406	647,118
Plant and equipment	1,501	1,355	1,139
Infrastructure Systems	96,799	93,210	107,927
Investment Properties	2,986
Intangibles	1,213	1,213	1,213
Other Assets	...	37,155	37,155
Total Non Current Assets	753,316	783,536	800,749
Total Assets	785,407	820,791	835,890
Liabilities			
Current Liabilities			
Payables	3,549	1,758	1,758
Other Financial Liabilities at Fair Value
Borrowings
Provisions	295	364	364
Other	4,105
Liabilities associated with assets held for sale
Total Current Liabilities	7,949	2,122	2,122
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	...	125	125
Other	8,170	11,759	11,759
Total Non Current Liabilities	8,170	11,884	11,884
Total Liabilities	16,119	14,006	14,006
Net Assets	769,288	806,785	821,884
Equity			
Accumulated funds	562,494	567,622	582,721
Reserves	206,794	239,163	239,163
Capital Equity
Total Equity	769,288	806,785	821,884

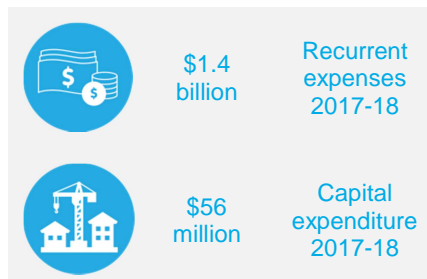
9. PREMIER AND CABINET CLUSTER

Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier, Deputy Premier and Cabinet. It works across the sector to drive the Government's objectives, coordinate policy and services, and facilitate effective stewardship of the public service.

The cluster supports the 12 Premier's Priorities and the Premier's Implementation Unit supports lead agencies in delivering on these Priorities. Delivery is underway across the Priorities including implementation of focused interventions to achieve the targets.

The 18 State Priorities are managed by the responsible Ministers and agencies, with the Department of Premier and Cabinet (DPC) helping to coordinate reporting on progress towards their achievement. DPC also works across the sector to deliver the Government's key housing affordability package.



Contribution to Premier's and State Priorities

The Premier and Cabinet cluster is the lead cluster in delivering the following Premier's and State Priorities:

- building infrastructure: key infrastructure projects to be delivered on time and on budget across the State (Infrastructure NSW)
- driving public sector diversity: doubling the number of Aboriginal people in senior leadership roles and increasing the proportion of women in senior leadership roles to 50 per cent in the government sector in the next ten years (Public Service Commission).

Outcomes and activities

As the lead cluster for the NSW public sector, the Premier and Cabinet cluster:

- provides strategic policy advice on regional, state and national issues to guide decision-making
- leads the Government's agenda for change across New South Wales
- coordinates government services in rural and regional communities
- facilitates a whole-of-government approach to running major events and organising official events such as ceremonial occasions, State and official receptions and Head of Mission visits
- facilitates private sector partnerships and investment.

The Premier and Cabinet cluster:

- provides ministerial support and coordinates the delivery of Government priorities
- coordinates significant infrastructure and investment projects to support economic development
- applies the 20-year State Infrastructure Strategy to assess the State's infrastructure needs and priorities
- drives growth in regional New South Wales leading to better outcomes for regional communities
- coordinates infrastructure funding submissions, and monitors and reviews major capital projects worth over \$100 million through Infrastructure NSW, in partnership with the Treasury
- delivers the urban foreshore renewal project at Barangaroo and other major urban renewal projects
- supports the Cabinet process and the Premier's participation in meetings of the Council of Australian Governments
- drafts and publishes legislation
- provides guidance on whole-of-government communications activities to ensure value for money for agency communications expenditure.

2017-18 Budget highlights

In 2017-18, the Premier and Cabinet cluster will spend \$1.4 billion (\$1,360 million recurrent expenses and \$56 million capital).¹ Key initiatives include:

- Coordinating the delivery of the new \$1 billion Regional Growth: Economic Activation Fund, within Restart NSW, to channel regional NSW's share of the proceeds of the Government's asset recycling strategy and windfall revenues from mining activities across New South Wales. The new fund will support investment in:
 - growing local economies: by unlocking economic potential through investment in enabling infrastructure
 - resources for regions: by addressing infrastructure requirements in mining communities
 - connecting country communities: by improving voice and data connectivity in regional New South Wales to drive economic growth
 - regional sport infrastructure: by supporting participation and high achievement for regional sporting communities
- \$23 million (over four years from 2017-18) to enhance and secure the New South Wales Electoral Commission's online management systems. This includes the establishment of an online disclosure system for political donations, campaign expenditure and lodgement of public funding claims
- \$17 million (over three years from 2017-18) to support the roll-out of the National Disability Insurance Scheme (NDIS) across New South Wales

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

- \$13 million (over four years from 2017-18) to strengthen the capacity of the NSW Ombudsman to respond to complaints and notifications
- \$2.5 million in 2017-18 to establish a permanent memorial in Martin Place to commemorate the Lindt Café siege victims and community response.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 9.1: Total recurrent expenses Premier and Cabinet cluster 2017-18 by program group (%)

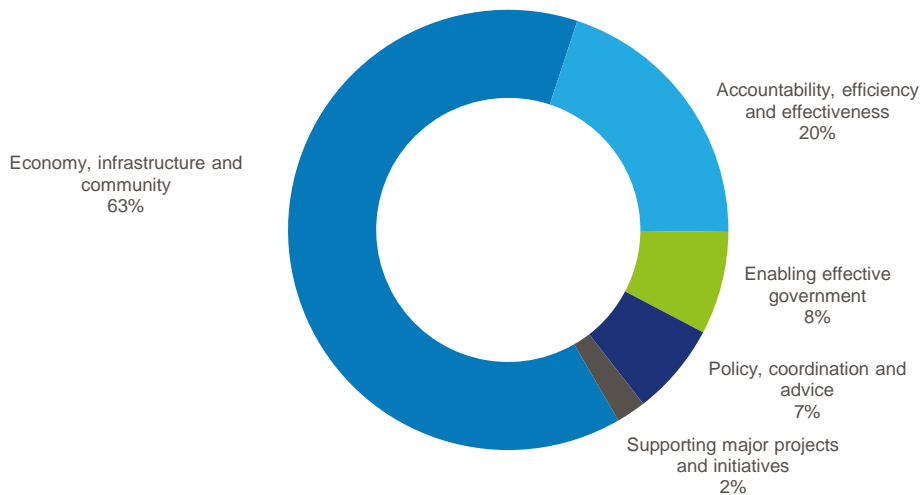


Table 9.1 Premier and Cabinet cluster program group expense summary ^(a) (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Policy, coordination and advice ^(b)	106.2	92.1	N/A	0.8	5.0	N/A
Enabling effective government	98.2	103.0	4.9	4.9	3.7	(23.9)
Economy, infrastructure and community ^(b)	226.8	862.2	N/A	30.4	20.5	N/A
Accountability, efficiency and effectiveness	259.5	272.6	5.1	5.8	23.7	N/A
Supporting major projects and initiatives	25.4	29.7	17.0	...	4.0	...
Total	716.2	1,359.7	N/A	42.0	56.8	N/A

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Premier and Cabinet cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Under this Order, funding and staff which support regional functions were transferred in from the Industry cluster.

This reorganisation provides a clear message about the Government's agenda. It signals a strong recommitment to ensuring that regional communities are at the forefront of the Government's mind in every aspect of its decision making and service delivery. Whilst DPC has always maintained a regional coordination function, this reorganisation will enable the Government to build stronger regional communities by entrenching the economic aspects of the NSW Regional Development Framework in a central position in government.

Other changes under this order include transferring support for Trade and Industry, and Veterans' Affairs, to the Industry and Justice clusters, respectively. The Office of Sport, Sydney Olympic Park Authority, Sydney Cricket and Sports Ground Trust, Venues NSW, State Sporting Venues Authority and Destination NSW were transferred to the Industry cluster, and UrbanGrowth NSW Development Corporation was transferred into the Premier and Cabinet cluster. These changes took effect from 1 April 2017.

The revised 2016-17 cluster financial results include part year expenditure as follows:

- Trade and Industry, and Veterans' Affairs before the effective date are included within the policy coordination and advice program group
- UrbanGrowth NSW Development Corporation after the effective date is included in the economy, infrastructure and community program group
- regional functions after the effective date are included in the economy, infrastructure and community program group within DPC.

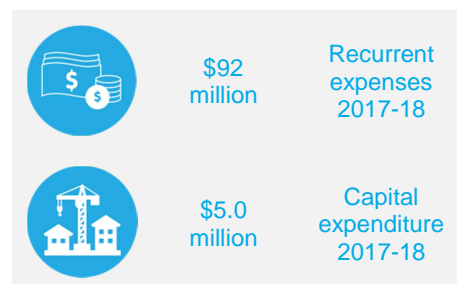
The agencies leaving the Premier and Cabinet cluster (Office of Sport, Sydney Olympic Park Authority, Sydney Cricket and Sports Ground Trust, Venues NSW, State Sporting Venues Authority and Destination NSW), were not part of the Premier and Cabinet cluster current program groups and therefore are not included in this report. DPC's cluster grants expense includes grants to these agencies that occurred in 2016-17 before the effective date.

Cluster Program Group Highlights

Policy, coordination and advice

In 2017-18, the cluster will spend \$97 million (\$92 million recurrent expenses and \$5.0 million capital) on policy, coordination and advice.

The policy, coordination and advice program group delivers central agency coordination for major Government policies, projects, communications and special events across the State, as well as services related to legislation development, review and implementation.



This program group includes services provided by the Premier's Implementation Unit and the Parliamentary Counsel's Office. The program group contributes to and supports all of the Premier's and State Priorities.

Key initiatives and activities include:

- \$5.0 million for the continued operation of the Premier's Implementation Unit
- advice and strategic support to the Government on economic policy, social policy and intergovernmental matters
- working across the sector to deliver key policy initiatives of Government, such as the housing affordability package
- working with government agencies to develop major reforms, such as those to the criminal justice system.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Department of Premier and Cabinet						
On-time performance rate for briefings and correspondence responses	%	n.a.	91	95	96	96
Stakeholder satisfaction with the accuracy and usefulness of DPC advice ^(a)	%	n.a.	n.a.	87	87	87
Stakeholder overall satisfaction with the services provided by DPC ^(a)	%	n.a.	n.a.	85	85	85
Parliamentary Counsel's Office						
Regulations and planning Instruments drafted within 20 working days	%	89	86	89	89	80
Client satisfaction with legislative drafting Service	%	n.a.	n.a.	85	85	85
User satisfaction with online delivery of legislation and related information services	%	n.a.	n.a.	85	85	85
Employees	FTE	279	371	373	367	368

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	106,210	92,142
Total expenses include the following ^(b) :		
Employee related	69,139	64,740
Other operating expenses	24,845	17,172
Grants and subsidies	8,393	5,720
Capital expenditure	836	4,970

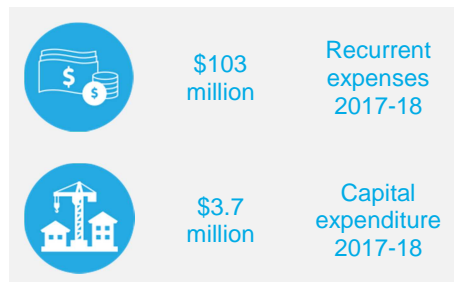
(a) This is a new measure and historical data is not available.

(b) Selected expense categories only and may not add to total.

Enabling effective government

In 2017-18, the Premier and Cabinet cluster will spend \$107 million (\$103 million recurrent expenses and \$3.7 million capital) on enabling effective government.

The enabling effective government program group provides administrative support to the Premier, Ministry, Governor and former office holders and supports the Premier and Government in protocol and ceremonial matters.



This program group ensures the Premier and Ministry have the effective systems, facilities and administrative services needed to deliver against all Premier's and State Priorities.

Key initiatives and activities include:

- \$2.4 million over two years from 2017-18 to facilitate the increased activity of the Governor and increased use of Government House for State functions and events.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Premier's Office and Minister's Offices satisfaction with office services provided or facilitated by DPC	%	n.a.	n.a.	91	91	91
Premier's office satisfaction with protocol services meet the needs of the Premier	%	n.a.	n.a.	75	75	75
Employees	FTE	405	405	405	426	426

Financial indicators	2016-17 Revised	2017-18 Budget
	\$000	\$000
Total Expenses Excluding Losses	98,237	103,021
Total expenses include the following ^(a) :		
Employee related	61,580	64,303
Other operating expenses	30,629	32,409
Grants and subsidies	2,313	2,329
Capital expenditure	4,878	3,713

(a) Selected expense categories only and may not add to total.

Economy, infrastructure and community

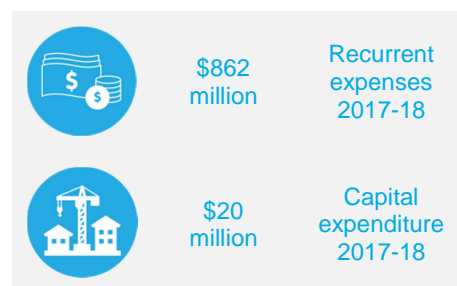
In 2017-18, the Premier and Cabinet cluster will spend \$882 million (\$862 million recurrent expenses and \$20 million capital) on economy, infrastructure and community programs.

The economy, infrastructure and community program group focuses on identifying, prioritising and effectively managing key drivers that improve the State's economy and infrastructure, and which contribute to the wellbeing of the people of New South Wales.

Cluster agencies contributing services to this program group include UrbanGrowth NSW Development Corporation, Infrastructure NSW and the Barangaroo Delivery Authority, along with DPC's new Regional NSW group.

Key initiatives and activities include:

- funding of \$375 million in 2017-18 for Infrastructure NSW to support the Premier's Priority to deliver major infrastructure projects on time and on budget. This includes projects managed on behalf of the Departments of Justice, Planning and Environment and Venues NSW, such as the Walsh Bay Arts Precinct, the New Grafton Correctional Centre, Western Sydney Stadium and the Anzac Memorial Centenary Project
- \$316 million in 2017-18 to fund Major Urban Renewal Portfolio projects within UrbanGrowth NSW Development Corporation including The Bays Precinct, Parramatta North, Anzac Parade South and Central to Eveleigh
- \$94 million in 2017-18 to support the delivery of the foreshore urban renewal project at Barangaroo, including the ongoing operations, precinct management, and the delivery of the Barangaroo precinct and Hickson Road projects.



Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
UrbanGrowth NSW Development Corporation						
Completion of planning pathways	%	n.a.	n.a.	80	80	100
Infrastructure NSW						
Review of progress of major projects	%	n.a.	n.a.	100	100	100
Review of compliance for major capital projects with INSW Assurance Framework	%	n.a.	n.a.	100	100	100
On time delivery of Projects NSW projects	%	n.a.	n.a.	100	100	100
Review of Projects NSW projects delivered on budget	%	n.a.	n.a.	100	100	100
Barangaroo Delivery Authority						
Progress against milestones	%	n.a.	n.a.	100	100	100
Progress against budget	%	n.a.	n.a.	100	100	100
Employees ^(b)	FTE	50	63	168	174	279

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	226,836	862,225
Total expenses include the following ^(c) :		
Employee related	29,371	73,506
Other operating expenses	150,333	568,665
Grants and subsidies	10,280	190,625
Capital expenditure	30,439	20,464

(a) These are new measures and historical data is not available.

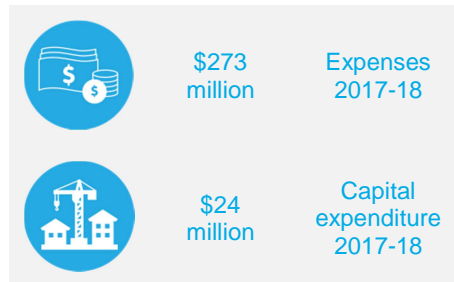
(b) Increase in 2017-18 reflects machinery-of-government changes with staff transfers from the NSW Regional Office and the UrbanGrowth NSW Development Corporation.

(c) Selected expense categories only and may not add to total.

Accountability, efficiency and effectiveness

In 2017-18, the cluster will spend \$296 million (\$273 million expenses and \$24 million capital) on accountability, efficiency and effectiveness programs.

The accountability, efficiency and effectiveness program group protects the rights and interests of the community by driving integrity, efficiency and transparency in service delivery across government. This program group includes oversight and auditing of financial management, workforce management, decision making, corruption prevention and the Customer Service Commissioner.



Key initiatives and activities include:

- implementing the *Government Sector Employment Act 2013* to develop a modern, high performing, government sector
- continuing work across agencies to investigate and expose corrupt conduct in the NSW public sector
- delivering high quality NSW electoral services which are impartial, effective, efficient and in accordance with the law
- ensuring government agencies perform their functions properly by investigating complaints, initiating investigations, monitoring compliance with the law, auditing administrative conduct and responsive complaint handling.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Public Service Commission						
Level of employee engagement driving improved productivity, innovation, better customer service and lower absenteeism	%	65	65	65	65	65
Proportion of women in senior leadership roles in the NSW Government sector	%	34	36	37	37	38
Audit Office of NSW						
Parliamentarian satisfaction with reports and services provided by the Audit Office	%	n.a	90	90	90	90
Number of Performance Audits completed	no.	11	16	17	17	20
Agency Audit & Risk Committee						
Chairs' satisfaction with Financial Audits (Process/Reporting/Value)	%	83	84	80	80	80
Independent Commission Against Corruption						
Complete investigations within 16 months	%	73	60	80	100	80
The Ombudsman's Office						
Average time - finalisation of new complaints (weeks)	no.	14.2	15.5	15.0	16.5	15.0
Assessment of agency investigation reports within 2 months of receipt	%	56	63	80	70	80
Proportion of matters to the Ombudsman that are resolved informally and quickly through the provision of advice and guidance to agencies	%	39	47	50	55	50

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
NSW Electoral Commission						
Elector Participation Rate	%	79	75	85	85	82
Electronic votes cast ^(a)	no.	285,268	N/A	12,551	12,551	6,000
Successful court challenges to election results	no.	0	0	0	0	0
Independent Pricing and Regulatory Tribunal						
Guidelines published to promote accountability and compliance of licenced businesses	no.	15	22	22	22	22
Pricing reports issued to promote accountability and compliance of price-regulated Businesses	no.	35	31	30	30	30
Natural Resources Commission						
Independent audits and reviews conducted	no.	19	29	15	19	16
Employees	FTE	885	969	965	941	997

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	259,477	272,607
Total expenses include the following ^(b) :		
Employee related	138,790	147,825
Other operating expenses	107,704	114,553
Grants and subsidies	845	...
Capital expenditure	5,843	23,670

(a) Votes cast reflect the timing of the State general election and fluctuations in timing of local government elections.

(b) Selected expense categories only and may not add to total.

Supporting major projects and initiatives

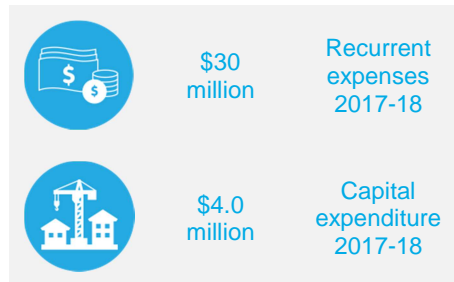
In 2017-18, the Premier and Cabinet cluster will spend \$34 million (\$30 million recurrent expenses and \$4.0 million capital) on supporting major projects and initiatives.

The supporting major projects and initiatives program group delivers special, and generally time limited projects, programs and initiatives that support Government priorities.

Examples of continuing major projects and initiatives include NDIS reforms, Countering Violent Extremism (CVE), Local Government Reform and Corporate and Shared Services Reform.

Key initiatives and activities include:

- \$16 million (over two years from 2017-18), for CVE initiatives to provide the community and family members, service providers and the general public with information, programs and support in relation to CVE
- \$2.5 million in 2017-18 to establish a permanent memorial in Martin Place to commemorate the Lindt Café siege victims and community response
- \$1.4 million in 2017-18 to improve the settlement outcomes for the intake of Syrian and Iraqi refugees, including youth peer mentoring programs.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
On time performance of major project deadlines and milestones ^(a)	%	n.a.	n.a.	n.a.	n.a.	95
Tracking of project costs against project budget ^(a)	%	n.a.	n.a.	n.a.	n.a.	95
Employees	FTE	n.a.	n.a.	29	29	29

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	25,418	29,728
Total expenses include the following ^(b)		
Employee related	5,450	4,995
Other operating expenses	15,901	13,824
Grants and subsidies	3,783	10,579
Capital expenditure	...	4,000

(a) This is a new measure and historical data is not available.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Premier and Cabinet will spend \$268 million (\$257 million recurrent expenses and \$11 million capital) on its activity. The Department of Premier and Cabinet will spend \$155 million on cluster grants and other adjustments.

Premier and Cabinet cluster ^{(a)(b)}	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Premier and Cabinet						
Policy, coordination and advice ^(b)	96.3	81.7	N/A	0.4	3.2	N/A
Enabling effective government	98.2	103.0	4.9	4.9	3.7	(23.9)
Subtotal ^(c)	194.5	184.7	N/A	5.3	6.9	N/A
Economy, infrastructure and community ^(b) ...	22.9	40.6	N/A
Accountability, efficiency and effectiveness ..	2.1	2.5	17.5
Supporting major projects and initiatives	25.4	29.7	17.0	...	4.0	...
Total Department activity	244.9	257.5	5.1	5.3	10.9	107.6
Cluster grants and other adjustments ^(b)	186.3	154.9	N/A
Total	431.3	412.5	N/A	5.3	10.9	N/A
Infrastructure NSW						
Economy, infrastructure and community	108.6	430.8	296.5	1.0	0.9	(16.1)
Total	108.6	430.8	296.5	1.0	0.9	(16.1)
Natural Resources Commission						
Accountability, efficiency and effectiveness ..	5.4	5.3	(0.8)	...	0.1	...
Total	5.4	5.3	(0.8)	...	0.1	...
Parliamentary Counsel's Office						
Policy, coordination and advice	9.9	10.4	4.7	0.4	1.7	291.3
Total	9.9	10.4	4.7	0.4	1.7	291.3
Barangaroo Delivery Authority						
Economy, infrastructure and community	82.0	74.3	(9.4)	29.4	19.6	(33.3)
Total	82.0	74.3	(9.4)	29.4	19.6	(33.3)
UrbanGrowth NSW Development Corporation						
Economy, infrastructure and community ^(b) ..	13.3	316.4	N/A
Total	13.3	316.4	N/A
Audit Office of New South Wales						
Accountability, efficiency and effectiveness ..	48.7	59.0	21.3	2.0	1.7	(12.7)
Total	48.7	59.0	21.3	2.0	1.7	(12.7)
Independent Commission Against Corruption						
Accountability, efficiency and effectiveness ..	21.6	23.3	7.7	0.6	1.3	122.2
Total	21.6	23.3	7.7	0.6	1.3	122.2
Independent Pricing and Regulatory Tribunal						
Accountability, efficiency and effectiveness ..	33.1	33.2	0.4	0.0	1.5	N/A
Total	33.1	33.2	0.4	0.0	1.5	N/A

Premier and Cabinet cluster ^{(a)(b)}	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
New South Wales Electoral Commission						
Accountability, efficiency and effectiveness ..	75.7	73.2	(3.3)	2.7	12.9	376.1
Total	75.7	73.2	(3.3)	2.7	12.9	376.1
Ombudsman's Office						
Accountability, efficiency and effectiveness ..	35.1	37.3	6.5	0.3	3.2	N/A
Total	35.1	37.3	6.5	0.3	3.2	N/A
Public Service Commission						
Accountability, efficiency and effectiveness ..	37.9	38.8	2.3	0.3	3.0	N/A
Total	37.9	38.8	2.3	0.3	3.0	N/A

(a) Agency expenses are uneliminated.

(b) The Premier and Cabinet cluster was affected by machinery-of-government changes. Variance in expense between 2016-17 Revised and 2017-18 Budget is not applicable.

(c) Subtotal for the Department of Premier and Cabinet underlying core activity of policy, coordination and advice and enabling effective government activities.

Financial Statements

Department of Premier and Cabinet

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	121,344	133,242	140,833
Other operating expenses	94,421	79,295	72,412
Grants and subsidies	329,971	210,237	190,168
Appropriation Expense
Depreciation and amortisation	8,962	8,359	8,999
Finance costs	169	130	112
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	554,867	431,263	412,525
Revenue			
Appropriation	540,473	404,443	395,846
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	4,167	3,695	4,568
Transfers to the Crown Entity
Sales of goods and services	2,138	4,762	3,237
Grants and contributions	2,674	7,692	11,517
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	549,452	420,592	415,169
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(5,415)	(10,671)	2,644

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,400	557	317
Receivables	4,070	4,421	4,331
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,470	4,978	4,648
Non Current Assets			
Receivables	58
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	106,354	131,204	133,256
Plant and equipment	48,867	47,093	43,435
Infrastructure Systems
Investment Properties
Intangibles	5,296	5,340	7,916
Other Assets
Total Non Current Assets	160,575	183,637	184,607
Total Assets	169,045	188,615	189,255
Liabilities			
Current Liabilities			
Payables	9,708	8,894	7,936
Other Financial Liabilities at Fair Value
Borrowings
Provisions	9,426	11,664	12,757
Other	3,191	3,578	3,578
Liabilities associated with assets held for sale
Total Current Liabilities	22,325	24,136	24,271
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	5,739	5,590	5,845
Other	28,449	28,449	26,055
Total Non Current Liabilities	34,188	34,039	31,900
Total Liabilities	56,513	58,175	56,171
Net Assets	112,532	130,440	133,084
Equity			
Accumulated funds	107,810	100,804	103,448
Reserves	4,722	29,636	29,636
Capital Equity
Total Equity	112,532	130,440	133,084

Infrastructure NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	4,768	8,417	5,011
Other operating expenses	136,418	99,851	425,476
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	304	381	344
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	141,490	108,649	430,830
Revenue			
Appropriation
Cluster Grant Revenue	13,804	14,304	14,306
Acceptance by Crown Entity of employee benefits and other liabilities	83	927	42
Transfers to the Crown Entity
Sales of goods and services	107,740	89,391	381,137
Grants and contributions	21,520	5,982	34,887
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	143,147	110,604	430,371
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,657	1,955	(459)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,000	5,670	3,592
Receivables	914	6,020	4,000
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,914	11,690	7,592
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	187	286	(24)
Infrastructure Systems
Investment Properties
Intangibles	790	659	625
Other Assets
Total Non Current Assets	977	945	601
Total Assets	5,891	12,635	8,193
Liabilities			
Current Liabilities			
Payables	2,041	7,866	4,538
Other Financial Liabilities at Fair Value
Borrowings
Provisions	468	698	698
Other	...	287	287
Liabilities associated with assets held for sale
Total Current Liabilities	2,509	8,851	5,523
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	111	133	133
Other
Total Non Current Liabilities	111	133	133
Total Liabilities	2,620	8,984	5,656
Net Assets	3,271	3,651	2,537
Equity			
Accumulated funds	3,271	3,651	2,537
Reserves
Capital Equity
Total Equity	3,271	3,651	2,537

Natural Resources Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	3,348	2,948	3,332
Other operating expenses	1,842	2,194	1,752
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	198	210	227
Finance costs	...	3	3
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,388	5,355	5,314
Revenue			
Appropriation
Cluster Grant Revenue	4,308	4,158	5,134
Acceptance by Crown Entity of employee benefits and other liabilities	51	51	52
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	105	239	...
Total Revenue	4,464	4,448	5,186
Gain/(loss) on disposal of non-current assets	...	(7)	...
Other gains/(losses)	...	(10)	...
Net Result	(924)	(924)	(128)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	150	358	483
Receivables	30	40	38
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	180	398	521
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,292	1,294	1,147
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	1,292	1,294	1,147
Total Assets	1,472	1,692	1,668
Liabilities			
Current Liabilities			
Payables	250	157	157
Other Financial Liabilities at Fair Value
Borrowings
Provisions	272	289	304
Other
Liabilities associated with assets held for sale
Total Current Liabilities	522	446	461
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	126	130	229
Other
Total Non Current Liabilities	126	130	229
Total Liabilities	648	576	690
Net Assets	824	1,116	978
Equity			
Accumulated funds	824	1,116	978
Reserves
Capital Equity
Total Equity	824	1,116	978

Parliamentary Counsel's Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	7,892	7,875	8,090
Other operating expenses	1,856	1,815	1,646
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	276	253	676
Finance costs	4	6	7
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,028	9,949	10,419
Revenue			
Appropriation
Cluster Grant Revenue	9,212	9,202	9,910
Acceptance by Crown Entity of employee benefits and other liabilities	372	369	378
Transfers to the Crown Entity
Sales of goods and services	182	113	113
Grants and contributions	...	200	1,400
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	9,766	9,884	11,801
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(262)	(65)	1,382

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	188	222	555
Receivables	170	100	100
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	358	322	655
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	227	432	1,596
Infrastructure Systems
Investment Properties
Intangibles	350	374	279
Other Assets
Total Non Current Assets	577	806	1,875
Total Assets	935	1,128	2,530
Liabilities			
Current Liabilities			
Payables	208	230	230
Other Financial Liabilities at Fair Value
Borrowings
Provisions	839	821	837
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,047	1,051	1,067
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	270	283	287
Other
Total Non Current Liabilities	270	283	287
Total Liabilities	1,317	1,334	1,354
Net Assets	(382)	(206)	1,176
Equity			
Accumulated funds	(382)	(206)	1,176
Reserves
Capital Equity
Total Equity	(382)	(206)	1,176

Barangaroo Delivery Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	11,714	12,966	12,866
Other operating expenses	29,748	33,070	33,549
Grants and subsidies	...	857	...
Appropriation Expense
Depreciation and amortisation	6,391	8,145	8,828
Finance costs	37,524	26,982	19,064
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	85,377	82,020	74,307
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	32,205	36,480	25,814
Investment Revenue	24,580	16,155	17,557
Retained Taxes, Fees and Fines
Other revenue	3,644	44,535	3,273
Total Revenue	60,429	97,170	46,644
Gain/(loss) on disposal of non-current assets	...	146	...
Other gains/(losses)
Net Result	(24,948)	15,296	(27,663)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	202	202	202
Receivables	4,937	4,937	4,937
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,414	4,414	3,408
Other
Assets Held For Sale	7,448	...	141,980
Total Current Assets	17,001	9,553	150,527
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	265,771	374,416	240,351
Plant and equipment	11,363	11,363	12,225
Infrastructure Systems	284,170	281,618	283,597
Investment Properties
Intangibles
Other Assets	433,268	393,719	482,810
Total Non Current Assets	994,572	1,061,116	1,018,983
Total Assets	1,011,573	1,070,669	1,169,510
Liabilities			
Current Liabilities			
Payables	15,562	11,497	11,497
Other Financial Liabilities at Fair Value
Borrowings	54,404	54,404	85,474
Provisions	77,922	162,898	134,142
Other	16,528	16,528	16,528
Liabilities associated with assets held for sale
Total Current Liabilities	164,416	245,327	247,641
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	670,533	529,891	371,159
Provisions	64,580	162,222	29,560
Other	415,584
Total Non Current Liabilities	735,113	692,113	816,303
Total Liabilities	899,529	937,440	1,063,944
Net Assets	112,044	133,229	105,566
Equity			
Accumulated funds	23,311	97,769	70,106
Reserves	88,733	35,460	35,460
Capital Equity
Total Equity	112,044	133,229	105,566

UrbanGrowth NSW Development Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	3,728	3,938	42,013
Other operating expenses	14,666	8,839	101,945
Grants and subsidies	3,636	...	172,213
Appropriation Expense
Depreciation and amortisation	279	484	279
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,309	13,261	316,450
Revenue			
Appropriation
Cluster Grant Revenue	125,574
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	7,161	5,612	7,161
Grants and contributions	...	11,270	1,975
Investment Revenue	8,392	8,411	7,975
Retained Taxes, Fees and Fines
Other revenue	...	9,533	...
Total Revenue	15,553	34,826	142,685
Gain/(loss) on disposal of non-current assets	...	(11,131)	...
Other gains/(losses)
Net Result	(6,756)	10,434	(173,765)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	329,295	69,300	55,814
Receivables	1,015	1,008	1,008
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	183,645	23,645
Other
Assets Held For Sale
Total Current Assets	330,310	253,953	80,467
Non Current Assets			
Receivables
Inventories	12,675
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	3,346	3,570	889
Plant and equipment	3,369	14	5,116
Infrastructure Systems
Investment Properties
Intangibles	277	...	2,221
Other Assets	...	100,000	100,000
Total Non Current Assets	6,992	103,584	120,901
Total Assets	337,302	357,537	201,368
Liabilities			
Current Liabilities			
Payables	2,926	2,003	2,003
Other Financial Liabilities at Fair Value
Borrowings
Provisions	729	865	10,051
Other	1,207
Liabilities associated with assets held for sale
Total Current Liabilities	4,862	2,868	12,054
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	4,862	2,868	12,054
Net Assets	332,440	354,669	189,314
Equity			
Accumulated funds	331,941	353,920	188,565
Reserves	499	749	749
Capital Equity
Total Equity	332,440	354,669	189,314

Audit Office of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	33,560	34,850	38,685
Other operating expenses	10,318	12,606	19,309
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	1,239	1,178	1,039
Finance costs	19	19	19
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	45,136	48,653	59,053
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	46,216	47,650	60,551
Grants and contributions
Investment Revenue	150	193	151
Retained Taxes, Fees and Fines
Other revenue	206	429	213
Total Revenue	46,572	48,272	60,915
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,436	(381)	1,863

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	11,137	9,820	10,225
Receivables	4,885	4,671	4,671
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	7,483	7,716	7,716
Assets Held For Sale
Total Current Assets	23,505	22,207	22,612
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,210	929	1,253
Infrastructure Systems
Investment Properties
Intangibles	3,815	3,485	3,842
Other Assets
Total Non Current Assets	5,025	4,414	5,095
Total Assets	28,530	26,621	27,707
Liabilities			
Current Liabilities			
Payables	2,383	1,445	1,442
Other Financial Liabilities at Fair Value
Borrowings
Provisions	8,826	9,683	9,646
Other
Liabilities associated with assets held for sale
Total Current Liabilities	11,209	11,128	11,088
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	41,507	61,844	61,844
Other
Total Non Current Liabilities	41,507	61,844	61,844
Total Liabilities	52,716	72,972	72,932
Net Assets	(24,186)	(46,351)	(45,225)
Equity			
Accumulated funds	(24,186)	(46,351)	(45,225)
Reserves
Capital Equity
Total Equity	(24,186)	(46,351)	(45,225)

Independent Commission Against Corruption

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,694	14,424	16,452
Other operating expenses	4,066	4,602	3,799
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	2,795	2,600	3,045
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,555	21,626	23,297
Revenue			
Appropriation	21,213	21,091	21,357
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	363	(380)	418
Transfers to the Crown Entity
Sales of goods and services	92	92	...
Grants and contributions	529	129	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	25	76	25
Total Revenue	22,222	21,008	21,801
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(1,333)	(618)	(1,496)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	543	579	626
Receivables	780	1,171	1,171
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,323	1,750	1,797
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	3,308	3,193	2,218
Plant and equipment	1,124	1,121	1,036
Infrastructure Systems
Investment Properties
Intangibles	1,921	1,996	1,271
Other Assets
Total Non Current Assets	6,353	6,310	4,525
Total Assets	7,676	8,060	6,322
Liabilities			
Current Liabilities			
Payables	571	601	601
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,487	1,896	1,625
Other	...	354	354
Liabilities associated with assets held for sale
Total Current Liabilities	2,058	2,851	2,580
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,609	2,373	2,402
Other
Total Non Current Liabilities	2,609	2,373	2,402
Total Liabilities	4,667	5,224	4,982
Net Assets	3,009	2,836	1,340
Equity			
Accumulated funds	3,009	2,836	1,340
Reserves
Capital Equity
Total Equity	3,009	2,836	1,340

Independent Pricing and Regulatory Tribunal

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	21,831	23,133	22,677
Other operating expenses	9,717	8,921	9,465
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	922	1,000	1,058
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,470	33,054	33,200
Revenue			
Appropriation	30,297	28,050	31,987
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	374	976	383
Transfers to the Crown Entity
Sales of goods and services	1,277	3,046	1,303
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	125	...
Total Revenue	31,948	32,197	33,672
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(522)	(857)	472

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	891	1,835	1,835
Receivables	180	1,504	1,504
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,071	3,339	3,339
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	3,067	2,403	2,221
Infrastructure Systems
Investment Properties
Intangibles	830	51	705
Other Assets
Total Non Current Assets	3,897	2,454	2,926
Total Assets	4,968	5,793	6,265
Liabilities			
Current Liabilities			
Payables	1,064	1,737	1,737
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,904	2,396	2,396
Other	61
Liabilities associated with assets held for sale
Total Current Liabilities	3,029	4,133	4,133
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	831	875	875
Other
Total Non Current Liabilities	831	875	875
Total Liabilities	3,860	5,008	5,008
Net Assets	1,108	785	1,257
Equity			
Accumulated funds	1,108	785	1,257
Reserves
Capital Equity
Total Equity	1,108	785	1,257

New South Wales Electoral Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,184	16,178	17,348
Other operating expenses	8,060	7,207	10,785
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	5,694	5,694	1,809
Finance costs
Other expenses	65,336	46,614	43,251
TOTAL EXPENSES EXCLUDING LOSSES	95,274	75,693	73,193
Revenue			
Appropriation	91,174	67,969	81,772
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	476	476	488
Transfers to the Crown Entity	(26,000)	(12,680)	(13,320)
Sales of goods and services	2,826	2,826	996
Grants and contributions	...	99	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	26,151	12,831	13,287
Total Revenue	94,627	71,521	83,223
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(647)	(4,172)	10,030

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,938	2,280	1,235
Receivables	3,373	6,047	6,047
Inventories	134	100	100
Financial Assets at Fair Value
Other Financial Assets
Other	73	27	27
Assets Held For Sale
Total Current Assets	5,518	8,454	7,409
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,964	1,148	1,044
Infrastructure Systems
Investment Properties
Intangibles	9,492	9,751	20,930
Other Assets
Total Non Current Assets	11,456	10,899	21,974
Total Assets	16,974	19,353	29,383
Liabilities			
Current Liabilities			
Payables	2,599	1,919	1,919
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,485	1,441	1,441
Other	31	1	1
Liabilities associated with assets held for sale
Total Current Liabilities	4,115	3,361	3,361
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	535	546	546
Total Non Current Liabilities	535	546	546
Total Liabilities	4,650	3,907	3,907
Net Assets	12,324	15,446	25,476
Equity			
Accumulated funds	12,324	15,446	25,476
Reserves
Capital Equity
Total Equity	12,324	15,446	25,476

Ombudsman's Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	28,401	28,340	30,923
Other operating expenses	4,563	5,818	4,425
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	1,168	905	1,964
Finance costs	5	...	13
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	34,137	35,063	37,325
Revenue			
Appropriation	31,050	30,072	34,255
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	968	968	1,048
Transfers to the Crown Entity
Sales of goods and services	1,036	1,064	1,041
Grants and contributions	1,399	4,316	1,399
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	17	61	17
Total Revenue	34,470	36,481	37,759
Gain/(loss) on disposal of non-current assets	...	(2)	...
Other gains/(losses)
Net Result	333	1,416	434

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	681	2,993	2,498
Receivables	709	2,214	971
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,390	5,207	3,469
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	3,747	1,675	2,888
Infrastructure Systems
Investment Properties
Intangibles	820	771	746
Other Assets
Total Non Current Assets	4,567	2,446	3,634
Total Assets	5,957	7,653	7,103
Liabilities			
Current Liabilities			
Payables	577	319	330
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,241	2,705	2,705
Other	2,203	2,616	1,608
Liabilities associated with assets held for sale
Total Current Liabilities	5,021	5,640	4,643
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	662	738	751
Other
Total Non Current Liabilities	662	738	751
Total Liabilities	5,683	6,378	5,394
Net Assets	274	1,275	1,709
Equity			
Accumulated funds	274	1,275	1,709
Reserves
Capital Equity
Total Equity	274	1,275	1,709

Public Service Commission

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	17,117	17,468	17,143
Other operating expenses	19,348	18,580	20,483
Grants and subsidies	...	844	...
Appropriation Expense
Depreciation and amortisation	1,458	1,023	991
Finance costs
Other expenses	168
TOTAL EXPENSES EXCLUDING LOSSES	37,923	37,916	38,784
Revenue			
Appropriation	30,290	29,651	35,666
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	411	493	421
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	2,791	2,847	2,554
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	3,085	3,737	2,707
Total Revenue	36,577	36,728	41,348
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(1,346)	(1,188)	2,564

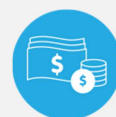
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	879	1,007	950
Receivables	637	510	510
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,516	1,517	1,460
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	608	574	3,169
Infrastructure Systems
Investment Properties
Intangibles	419	843	301
Other Assets
Total Non Current Assets	1,027	1,417	3,470
Total Assets	2,543	2,934	4,930
Liabilities			
Current Liabilities			
Payables	1,444	2,481	2,082
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,689	1,954	1,785
Other
Liabilities associated with assets held for sale
Total Current Liabilities	3,133	4,435	3,867
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	228	31	31
Other
Total Non Current Liabilities	228	31	31
Total Liabilities	3,361	4,466	3,898
Net Assets	(818)	(1,532)	1,032
Equity			
Accumulated funds	(818)	(1,532)	1,032
Reserves
Capital Equity
Total Equity	(818)	(1,532)	1,032

10. TRANSPORT CLUSTER

Introduction

The Transport cluster is responsible for planning and delivering infrastructure and services across all modes of transport. It delivers services, manages assets, and improves the transport system to enable the safe, efficient and reliable movement of people and goods. This contributes to economic growth in NSW.



\$13.0 billion

Recurrent expenses 2017-18



\$11.3 billion

Capital expenditure 2017-18

Contribution to Premier's and State Priorities

The Transport cluster is the lead cluster delivering the following Premier's and State Priorities:

- ensuring on-time running for public transport: maintain or improve reliability of public transport services over the next four years
- improving road travel reliability: 90 per cent of peak travel on key roads is on time
- reducing road fatalities: reduce road fatalities by at least 30 per cent from 2011 levels by 2021.

The Transport cluster also supports the Premier's Priorities to deliver key infrastructure projects on time and on budget, as well as creating jobs and improving customer satisfaction with Government services.

Outcomes and activities

Each year the Transport cluster is responsible for managing 360 million train journeys, 290 million bus trips, 15 million ferry trips and 10 million light rail trips.

The cluster provides roads for around 5.4 million drivers and 6.5 million vehicles, and manages and maintains a network of around 18,000 kilometres of State roads, more than 5,500 bridges and 4,000 traffic signal sites, and around 12,800 square kilometres of navigable waterways and 2,100 kilometres of coastline.

In regional NSW, the Transport cluster enables around 1.25 million NSW TrainLink trips between regional stations and Greater Sydney and 500,000 NSW TrainLink regional coach trips. Around 160 million tonnes of rail freight is carried across New South Wales each year on the rail freight network.

The Transport cluster's key services are:

- delivering transport services to provide a seamless network for customers, including ticketing services and customer information
- building and maintaining roads, public transport and freight networks and fleet assets
- ensuring the safety and security of transport customers, staff and the general public
- planning an integrated transport system to increase efficiency and reliability by considering anticipated future changes in land use and travel demand, ensuring adequate access to new growth areas and maintaining access across regional New South Wales

- providing accreditation, compliance and enforcement services
- investigating safety incidents to mitigate risks
- safe navigation and passage of shipping movements within ports
- rail freight services to improve the efficiency and reliability of the rail freight network.

In 2017-18, the Transport cluster is continuing to deliver a number of major transport and road projects such as WestConnex, Sydney Metro, CBD and South East Light Rail, Newcastle Light Rail, NorthConnex and B-Line, as well as major works on metropolitan and regional roads including Western Sydney Infrastructure Plan (including the Western Sydney Airport Roads), Pacific Highway, Princes Highway, New England Highway, the Central Coast road network and upgrades to the NSW freight network.

2017-18 Budget highlights

In 2017-18, the Transport cluster will spend \$24.3 billion (\$12,992 million recurrent expenses and \$11,328 million capital).¹ Key highlights include:

- \$10.4 billion for services and operations
- \$10.0 billion to enhance road and public transport networks
- \$3.6 billion for capital maintenance of road, freight and public transport assets.

Major transport investments currently underway or scheduled to substantially commence in 2017-18 include the following:

Public transport

- \$2.8 billion in 2017-18 towards delivery of Sydney Metro. The allocation includes \$1.1 billion on Stage 1 of Sydney Metro (Sydney Metro North West) to continue delivery of a new rapid transit service for North West Sydney linking Epping with North West Sydney, which is scheduled to open in the first half of 2019. \$1.7 billion will also be invested this year for preconstruction activities and to begin early works of Stage 2 of Sydney Metro (Sydney Metro City and Southwest) which will link Chatswood with Bankstown and include a second harbour rail crossing
- \$1.5 billion for bus services throughout New South Wales, including rural and regional bus services, school services and financing of 446 new and replacement buses to cater for New South Wales services
- \$1.4 billion to maintain the rail network assets including track and electrical work, fleet maintenance and improvement to passenger services
- \$658 million to plan, develop and deliver enhancements to increase and improve rail services, including more express services for Western Sydney
- \$202 million to continue building infrastructure to support bus priorities on key corridors, including \$178 million for B-Line which will substantially improve bus travel between the Northern Beaches and the city centre
- \$127 million to continue with delivery of CBD and South East Light Rail that will run from Circular Quay along George Street to Moore Park, then on to Kingsford and Randwick²

¹ Total expenses include general government and non-financial corporations and exclude grants and personnel services transactions within the cluster.

² This includes \$41 million contribution from the City of Sydney.

- \$25 million to commence the planning and initiate procurement of the Regional Rail Fleet Program to replace the aging XPT diesel fleet to meet customer and service requirements for regional rail services.

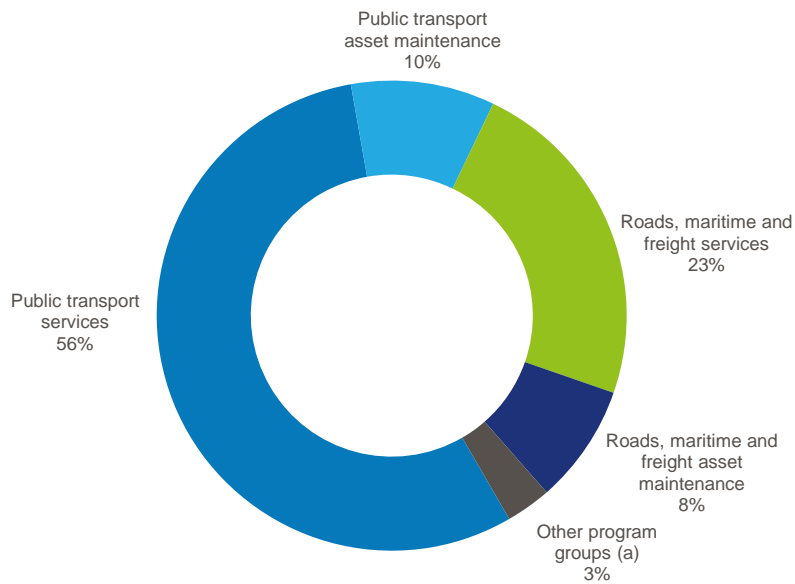
Road transport

- \$3.2 billion to continue the development and delivery of WestConnex, comprising \$1.0 billion spending within Roads and Maritime Services for planning, pre-construction and construction and \$2.2 billion within Sydney Motorway Corporation
- \$1.8 billion for the maintenance of road, maritime and freight assets, including bridge rebuilding, pavement rehabilitation, traffic facilities maintenance, drainage upgrades, wharf maintenance and grants and subsidies to local councils
- \$1.5 billion to continue the NSW and Commonwealth Government funded Pacific Highway upgrade program, including continued construction between Woolgoolga and Ballina, completion of construction between the Oxley Highway and Kempsey and between Warrell Creek and Nambucca Heads, and planning for the future bypass of Coffs Harbour
- \$648 million in capital expenditure for NSW and Commonwealth Government funded road upgrades to support Western Sydney Airport at Badgerys Creek, with completion of the first stage of The Northern Road between Camden Valley Way and Peter Brock Drive and the first stage of Bringelly Road between Camden Valley Way and King Street, construction continuing on the remainder of Bringelly Road as well as further sections of The Northern Road between Narellan and Penrith
- \$463 million towards construction of NorthConnex
- \$208 million for major road upgrades in regional New South Wales, including completing the Guanna Hill realignment on the Mitchell Highway, continuing construction of the additional bridge over the Clarence River at Grafton, commencing construction of the Ellerton Drive Extension at Queanbeyan, continuing construction works for improving Local Roads' safety and congestion
- \$137 million for upgrades on the Princes Highway, including completion of the Princes Highway bypass of Berry and the new Burrill Lake Bridge, continuation of realignment works at Dignams Creek, starting construction of the Princes Highway upgrade between Berry and Bomaderry, with total funding committed over \$400 million, and planning for replacement bridges at Nowra and Batemans Bay
- \$103 million for planning and geotechnical works for the Western Harbour Tunnel and Beaches Link.

Overview of Transport cluster expenses

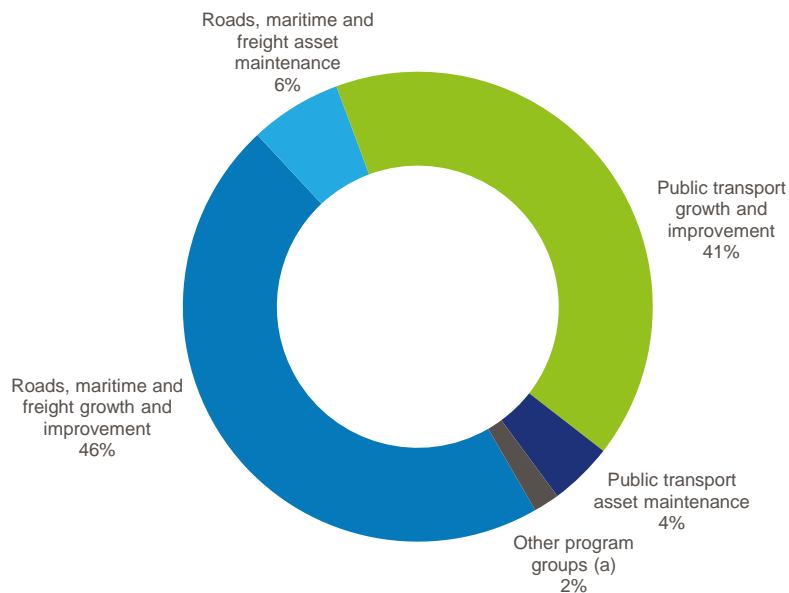
A summary of expenses by program group is provided in the chart below.

Chart 10.1: Total recurrent expenses, Transport cluster 2017-18 by program group (%)



- (a) Grouped for presentation purposes, "Other program groups" comprises of:
- Transport access and coordination
 - Roads, maritime and freight growth and improvement
 - Transport safety
 - Public transport growth and improvement

Chart 10.2: Total capital expenditure, Transport cluster 2017-18 by program group (%) ^(b)



- (b) Grouped for presentation purposes, "Other program groups" comprises of:
- Roads, maritime and freight services
 - Public transport services
 - Transport access and coordination
 - Transport safety

Table 10.1: Transport cluster program group expense summary ^(a) (\$m)

Transport, Infrastructure, Roads and Maritime ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Public transport asset maintenance.....	63.5	89.9	41.6	127.2	134.1	5.5
Public transport growth and improvement	2,582.9	2,534.3	(1.9)
Public transport services	2,737.8	2,907.3	6.2	41.8	35.6	(14.8)
Roads, maritime and freight asset maintenance	1,130.5	1,066.7	(5.6)	703.8	716.7	1.8
Roads, maritime and freight growth and improvement	100.4	110.0	9.6	3,726.0	5,254.8	41.0
Roads, maritime and freight services	2,751.1	3,001.8	9.1	108.0	104.5	(3.2)
Transport access and coordination	169.5	197.8	16.7	16.5	27.8	68.1
Transport safety ^{(b)(c)}	97.1	92.7	(4.5)	0.0	0.0	N/A
Transport - cluster grants and personnel services	5,201.0	5,862.7	12.7
Total	12,251.0	13,328.9	8.8	7,306.2	8,807.8	20.6

- (a) This table shows expenses on an uneliminated Transport cluster basis. It includes grants paid to public non-financial corporations within the Transport cluster including Transport Asset Holding Entity (TAHE) recurrent expenses.
- (b) Transport safety does not include all safety expenditure, such as major safety capital expenditure which is a component of major infrastructure investments.
- (c) The Independent Transport Safety Regulator was abolished in March 2017 and its responsibilities transferred to the Office of the National Rail Safety Regulator.

Public Non-financial Corporation (PNFC) - Program Groups ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Public transport asset maintenance	1,134.8	1,197.7	5.5	282.5	361.2	27.9
Public transport growth and improvement	5.1	5.3	3.9	1,654.0	2,126.8	28.6
Public transport services ^(b)	4,113.9	4,308.2	4.7	77.7	33.4	(57.0)
Roads, maritime and freight services	13.4	14.5	8.2
Total	5,267.3	5,525.8	4.9	2,014.2	2,521.4	25.2

- (a) PNFCs are controlled entities and include Sydney Trains, NSW Trains, RailCorp, State Transit Authority and Sydney Ferries.
- (b) The 2016-17 capital expenditure includes expenditure for information technology projects which are nearing completion and will decline over 2017-18.

Transport Cluster - Program Group ^(a) (General Government Sector) + (Public Non-Financial Corporations)	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Public transport asset maintenance	1,198.3	1,287.6	7.5	409.7	495.4	20.9
Public transport growth and improvement.....	5.1	5.3	3.9	4,236.8	4,661.1	10.0
Public transport services	6,851.7	7,215.5	5.3	119.5	69.0	(42.3)
Roads, maritime and freight asset maintenance ^(b)	1,130.5	1,066.7	(5.6)	703.8	716.7	1.8
Roads, maritime and freight growth and improvement	100.4	110.0	9.6	3,726.0	5,254.8	41.0
Roads, maritime and freight services	2,764.6	3,016.4	9.1	108.0	104.5	(3.2)
Transport access and coordination	169.5	197.8	16.7	16.5	27.8	68.1
Transport safety	97.1	92.7	(4.5)	0.0	0.0	0.0
Total	12,317.2	12,992.0	5.5	9,320.3	11,329.2	21.6

- (a) Cluster grants and personnel services which include TAHE recurrent expenditure are eliminated in the Transport cluster total. TAHE recurrent expenses have been excluded because this is already included in RailCorp's capital expenditure budget.
- (b) 2016-17 Revised is higher than 2017-18 Budget due to higher natural disaster roads repairs.

Cluster Program Group Highlights

Public transport services

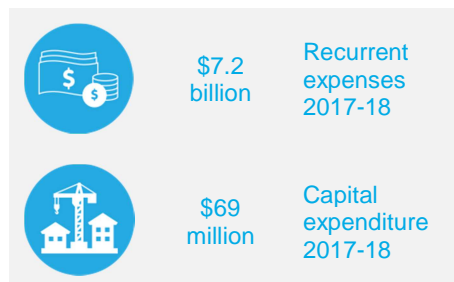
In 2017-18, the cluster will spend \$7.3 billion (\$7,216 million recurrent expenses and \$69 million capital) on public transport services.

Public transport services include all train, bus, ferry and light rail services and operations throughout Sydney, regional and rural NSW.

The primary outcomes of these services are to provide a safe and high quality network of services reflecting the needs of customers, the community and the economy – services that seamlessly integrate within the overall transport network, meet travel demand, and are aligned to customer expectations about frequency, reliability, accessibility and comfort.

Key initiatives and activities include:

- \$1.5 billion for bus services throughout New South Wales, including rural and regional bus services, school services and financing of 446 new and replacement buses to cater for New South Wales services
- \$1.2 billion for public transport concessions including pensioners, seniors, people with disabilities and school student transport scheme
- \$148 million for Point to Point Assistance Package
- \$49 million for light rail services in central and inner Western Sydney.



Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Customer satisfaction						
Trains	%	88	88	n.a.	88	88
Bus	%	88	89	n.a.	89	89
Ferries	%	97	97	n.a.	97	97
Light Rail	%	92	96	n.a.	93	93
Taxi	%	84	81	n.a.	83	83
Punctuality / on time running ^(b)						
Trains ^(c)	%	93.2	93.6	92.0	92.0	92.0
Bus ^(d)	%	94.7	93.8	95.0	95.0	95.0
Ferries ^(e)	%	99.1	99.2	98.5	98.5	98.5
Light Rail	%	n.a.	92.8	90.0	90.0	90.0
Employees	FTE	11,398	11,316	11,521	11,521	11,850

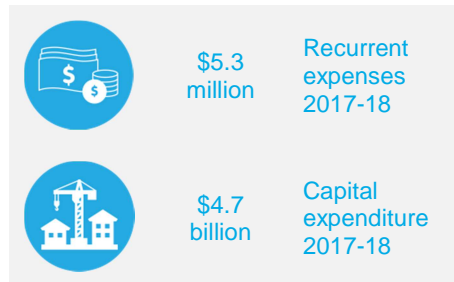
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	6,851,748	7,215,517
Total expenses include the following ^(f) :		
Employee related	1,338,512	1,516,232
Other operating expenses	5,331,973	5,506,800
Grants and subsidies	181,263	192,485
Capital expenditure	119,488	68,972

- (a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.
(b) State Priority targets provided for all forecast fields.
(c) Includes all Sydney Trains and NSW TrainLink Intercity services.
(d) Sydney Metropolitan Bus Service Contract areas – including State Transit and private bus operators.
(e) Includes all contract services operated by Harbour City Ferries.
(f) Selected expense categories only and may not add to total.

Public transport growth and improvement

In 2017-18, the cluster will spend \$4.7 billion (\$5.3 million recurrent expenses and \$4,661 million capital) on public transport growth and improvement.

Public transport growth and improvement includes expansion of, and upgrades to, the public transport network and services, to support increasing customer demand and improve service levels, access and safety.



Key initiatives and activities include:

- \$1.7 billion for preconstruction activities and to begin works on Sydney Metro City and Southwest which includes a second Sydney Harbour rail crossing
- \$1.1 billion for the Sydney Metro Northwest to continue with delivery of a new rapid transit service for North West Sydney³
- \$658 million to plan, develop and deliver enhancements to increase and improve rail services, including more express services for Western Sydney
- \$269 million for Automatic Train Protection to improve current levels of safety across the electrified network in Sydney by preventing trains from exceeding speed limits on network
- \$253 million to buy new intercity trains to replace the trains carrying customers between Sydney and the Central Coast, Newcastle, the Blue Mountains and the South Coast
- \$206 million for Newcastle Light Rail (part of the Newcastle Urban Transformation and Transport Program) to continue delivery to connect the Newcastle city centre to the foreshore including road enabling works
- \$200 million to improve access to rail stations and commuter ferry wharves for the elderly, customers with disabilities and parents with prams
- \$178 million for B-Line to deliver transport improvements for the Northern Beaches, including an integrated program of service and infrastructure improvements to deliver a new B-Line bus service
- \$170 million for 446 new and replacement buses to cater for NSW services
- \$127 million to continue construction of the CBD and South East Light Rail that will run from Circular Quay along George Street to Moore Park, then on to Kingsford and Randwick (includes \$41 million contribution from the City of Sydney)³
- \$114 million for power supply upgrades to meet expected power requirements for Sydney's future rail network and new air conditioned fleet
- \$103 million to progress the implementation of the Rail Operations Centre
- \$62 million for cycling and pedestrian infrastructure, including the Nepean River Bridge
- \$48 million towards construction of a new underground concourse at Central Station to better connect passengers to trains, buses, light rail and the new Sydney Metro
- \$25 million for planning and early works for Parramatta Light Rail
- \$25 million towards new diesel trains to replace the XPT fleet

³ This includes State capital contribution to Public Private Partnership projects, which is not recognised as capital expenditure under accounting standards.

- \$24 million to plan and continue building infrastructure to support bus priority on key corridors (jointly delivered by Transport for NSW and Roads and Maritime Services)
- \$10 million for new growth ferries for Parramatta River services, as part of the election commitment to provide \$100 million for improvements along the Parramatta River including new ferry vessels, extra services and new and upgraded wharves.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Patronage						
Rail	thous	326,448	361,134	370,162	n.a	379,416
Bus	thous	257,015	290,297	308,876	n.a	315,980
Ferry	thous	14,794	15,410	17,567	n.a	17,919
Light Rail	thous	6,135	9,728	9,825	n.a	10,464
Service Uplift						
Suburban and rail revenue carriage						
kilometres ^(b)	mill	261.6	264.2	266.2	266.2	286.3
Metropolitan bus in-service kilometres ^(c)	mill	183.9	186.4	188.7	187.4	189.9
Ferry revenue hours	no.	79,572	79,839	80,750	79,750	87,242
Employees ^(d)	FTE	4,261	4,230	4,306	4,306	4,359

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	5,102	5,303
Total expenses include the following ^(e) :		
Other operating expenses	5,102	5,303
Capital expenditure	4,236,804	4,661,059

(a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.

(b) Includes all Sydney Trains and NSW TrainLink Intercity services. Reported results reflect timetabled revenue carriage kilometres.

(c) Includes both Sydney Metropolitan and Outer-metropolitan contract areas. Includes all contracted route, school and free shuttle services.

(d) Employee expenses are capitalised.

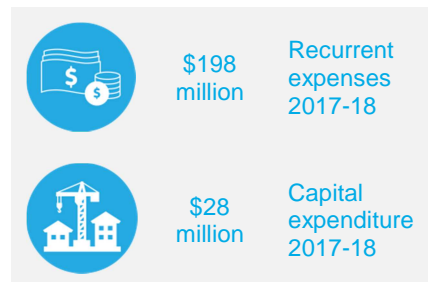
(e) Selected expense categories only and may not add to total.

Transport access and coordination

In 2017-18, the cluster will spend \$226 million (\$198 million recurrent expenses and \$28 million capital) on policy, coordination and advice.

Transport access and coordination includes:⁴

- managing road and transport operations
- delivering point to point policy
- delivering accessible transport
- proactively managing congestion
- coordinating responses to and resolving disruptions across the transport network
- communicating real-time information to customers
- managing and minimising the impact of infrastructure construction on customers and the daily running of the transport system.



Key initiatives and activities include:

- \$81 million for community transport and Home and Community Care services to assist people who have difficulties accessing transport
- \$71 million for Transport Management Centre operations.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Road journey time reliability ^(b)	%	87.0	86.0	n.a	90.0	90.0
Average clearance time for 98% of unplanned incidents on Principal Transport Routes (PTRs)	mins	38.2	38.7	n.a	< 40.0	< 40.0
Employees	FTE	215	213	217	217	220

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	169,538	197,817
Total expenses include the following ^(c) :		
Employee related	23,819	23,896
Other operating expenses	117,663	145,116
Grants and subsidies	28,056	28,805
Capital expenditure	16,512	27,751

(a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.

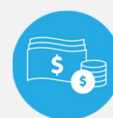
(b) Road travel reliability measures the proportion of days where the daily average travel times were within a threshold (a five-minute variation on a typical thirty-minute journey), during the combined AM and PM peak periods on 89 Sydney metropolitan area roads.

(c) Selected expense categories only and may not add to total.

⁴ Excludes the Transport Access Program which is in the Public Transport Growth and Improvement group.

Transport safety

In 2017-18, the cluster will spend \$93 million on transport safety policy, coordination and advice.



\$93
million

Recurrent
expenses
2017-18

A significant number of programs and investments in other program groups also contribute to road and public transport safety outcomes.

Transport safety includes programs covering road safety services and operations, rail safety regulation and services provided through the Office of Transport Safety Investigations.

Key outcomes targeted by this group include:

- reducing fatalities and serious injuries on NSW roads
- improving the safety of users on NSW transport networks
- improving road user behaviour, including reduced prevalence of crashes involving speeding, drug and alcohol impairment, fatigue and distraction
- safer road infrastructure across the NSW road network
- accelerating improvements to the safety of vehicles across NSW.

Key initiatives and activities include:

- \$66 million from the Community Road Safety Fund to deliver the NSW Road Safety Strategy
- \$3 million for the Office of Transport Safety Investigations.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Fatalities per 100,000 population ^{(b)(c)}						
Country	no.	8.0	9.7	8.4	n.a.	8.0
Metropolitan	no.	2.0	2.7	2.1	n.a.	2.0
Total NSW	no.	4.0	5.1	4.2	n.a.	4.1
Serious injuries per 100,000 population						
Rest of NSW	no.	171.9	163.3	125.2	n.a.	119.1
Sydney RMS Region	no.	156.3	153.7	98.4	n.a.	93.6
Total NSW	no.	162.6	157.6	118.4	n.a.	113.1
Notifiable incidents reported	no.	634	620	678	670	672
Incident investigations conducted	no.	18	15	20	25	15
Employees	FTE	166	165	168	168	158

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	97,111	92,705
Total expenses include the following ^(d) :		
Employee related	19,665	14,436
Other operating expenses	51,485	53,135
Grants and subsidies	25,961	25,134
Capital expenditure ^(e)	36	20

- (a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.
- (b) Actual and Preliminary rates are as at March 2017, with preliminary 2015-16 data subject to change. Preliminary fatality rates for 2016-17 will be available in July 2017, serious injury rates for 2016-17 available December 2017.
- (c) Forecast rates are based on trend line to meet 2021 targets and based on projected 2021 population of 8.15 million.
- (d) Selected expense categories only and may not add to total.
- (e) Capital expenditure represents Office of Transport Safety Investigation minor works. All other safety related capital expenditure is in other program groups.

Public transport asset maintenance

In 2017-18, the cluster will spend \$1.8 billion (\$1,288 million recurrent expenses and \$495 million capital) on public transport asset maintenance. This includes \$1.4 billion to maintain rail assets (\$1.1 billion recurrent expenses and \$336 million capital).



Public transport asset maintenance includes maintenance of:

- all rail assets that comprise the Sydney metropolitan and intercity rail network, and delivery of Sydney metropolitan, regional and interstate rail and coach services
- NSW public and private bus assets (including replacement of buses)
- NSW ferry assets
- other assets associated with the delivery of public transport services across NSW.

The primary outcomes of these services are to ensure that public transport assets:

- meet required safety, performance and operational standards in the delivery of customer services
- meet designated customer amenity standards and requirements, including cleanliness, aesthetics and heritage
- are reliable and sustainable, ensuring long term asset performance and financial sustainability to deliver reliable services to customers at minimum whole of life cost.

Key initiatives and activities include:

- \$1.4 billion to maintain the rail network assets including:
 - \$475 million to renew rail turnouts, fleet maintenance and preventative programs
 - \$213 million for improving passenger services such as passenger information, passenger CCTV safety, platform upgrades, lifts and escalator refurbishments
 - \$155 million for track reconstruction and corrective works
 - \$143 million to improve electrical supply
 - \$78 million to improve signalling and related items
 - \$87 million to upgrade the Tangara train fleet
 - \$41 million to re-sleeper and perform other track work
 - \$25 million to upgrade control systems
 - \$24 million to renew and refurbish bridges
- \$8.0 million to complete the replacement of inner harbour ferries.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
% assets in "Adequate" and "Good" condition						
Bus	%	85	85	n.a.	92	94
Ferries	%	94	94	n.a.	94	100
Heavy Rail Fleet ^(b)	%	60	68	n.a.	62	58
Heavy Rail Infrastructure	%	85	74	n.a.	67	98
Employees	FTE	3,313	3,289	3,349	3,349	3,410

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	1,198,300	1,287,566
Total expenses include the following ^(c) :		
Employee related	351,561	375,177
Other operating expenses	783,284	822,521
Grants and subsidies	63,455	89,868
Capital expenditure	409,701	495,360

(a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.

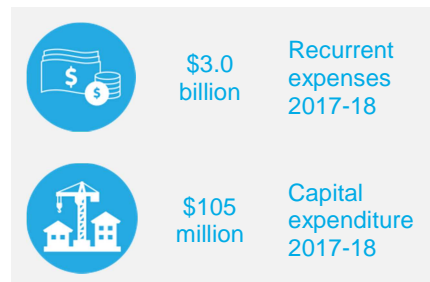
(b) Declining asset condition trend in 2017-18 due to an ageing diesel fleet. This is expected to be mitigated as new diesel rail fleet is introduced to the network.

(c) Selected expense categories only and may not add to total.

Roads, maritime and freight services

In 2017-18, the cluster will spend \$3.1 billion (\$3,016 million recurrent expenses and \$105 million capital) on roads, maritime and freight services.

The primary purpose of this program group is to enable the safe, efficient and reliable movement of people and goods by various transport modes across the State's road and maritime networks.



Activities in this program group include:

- delivering solutions to maximise the efficiency of the existing road, freight rail and waterway networks
- providing support to ensure motorists, vehicles and vessels are safe and compliant
- implementing road, maritime and freight policies and regulation
- delivering ongoing network operations to allow for the efficient movement of people and goods
- managing incident response, and traffic and waterways for major projects
- planning required for journey management and asset maintenance activities.

Key initiatives and activities include:⁵

- \$295 million to deliver risk based and outcomes focused regulatory services
- \$30 million for the safety around schools and in school education to ensure the safety of school children, the community and staff
- \$20 million to continue development and implementation of the Intelligent Congestion Management Program to deliver more reliable journeys for customers
- \$5 million to deliver work health and safety initiatives
- \$2 million for Aboriginal Driver Licensing Programs.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Road journey time reliability ^(b)	%	87	86	n.a.	90	90
Customer satisfaction ^(c)						
Private Vehicles	%	n.a.	85	n.a.	85	85
Heavy Vehicles	%	n.a.	66	n.a.	66	66
Motorcycle	%	n.a.	83	n.a.	83	83
Cycling	%	n.a.	82	n.a.	82	82
Walking	%	n.a.	86	n.a.	86	86
Employees	FTE	2,492	2,474	2,519	2,519	2,523

⁵ Total expenses for this program group include depreciation and non-cash items over \$2 billion.

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	2,764,558	3,016,351
Total expenses include the following ^(d) :		
Employee related	284,459	286,904
Other operating expenses	2,341,065	2,593,601
Grants and subsidies	139,034	135,846
Capital expenditure	107,976	104,507

- (a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.
- (b) Proportion of days where the daily average travel times were within a threshold (a five-minute variation on a typical thirty-minute journey), during the combined AM and PM peak periods on 89 Sydney metropolitan area roads.
- (c) Customer satisfaction forecasts are based on recent results for comparable periods and are consistent with our objective to sustain customer satisfaction levels through a period of significant road network disruption as new infrastructure is built.
- (d) Selected expense categories only and may not add to total.

Roads, maritime and freight asset maintenance

In 2017-18, the cluster will spend \$1.8 billion (consisting of \$1,067 million recurrent expenses and \$717 million capital) on roads, maritime and freight asset maintenance.

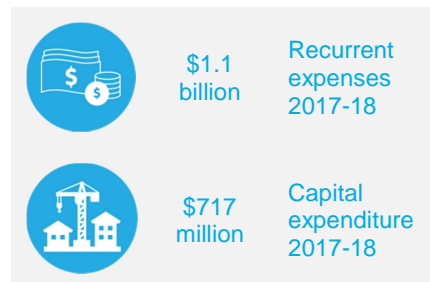
This program group includes maintenance of road and maritime infrastructure and assets and maintenance of the country rail network throughout New South Wales.

The primary outcomes of this program group are to ensure the State's road and maritime assets and the country rail network:

- meet required safety, performance and operational standards in the delivery of customer services and access for regional communities
- enable safe, efficient and reliable services for passengers and freight customers.

Key initiatives and activities include:

- \$429 million for road re-surfacing and patching
- \$252 million for grants and subsidies to local councils
- \$212 million for bridge maintenance and renewal
- \$192 million for the upgrade and maintenance of Country Rail assets, including replacement of timber sleepers with modern long-life steel sleepers, resurfacing track and replacement of bridges and culverts
- \$176 million for routine maintenance
- \$67 million for road facilities maintenance
- \$24 million for traffic and speed camera upgrades
- \$19 million for maritime maintenance
- \$18 million for renewal works on the Sydney Harbour bridge
- \$8 million for school crossing safety
- \$7 million for road noise abatement.



Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Assets in fair or better condition						
Bridges	%	97.3	97.2	n.a.	97.3	97.4
Roadside slopes	%	92.2	92.7	n.a.	93.0	93.0
Roadside culverts	%	82.1	82.4	n.a.	83.0	83.3
Pavements	%	80.5	82.0	n.a.	82.6	82.0
Asset sustainability ratio ^(b)	%	51.8	49.6	n.a.	50.0	49.3
Employees	FTE	2,692	2,673	2,721	2,721	2,701

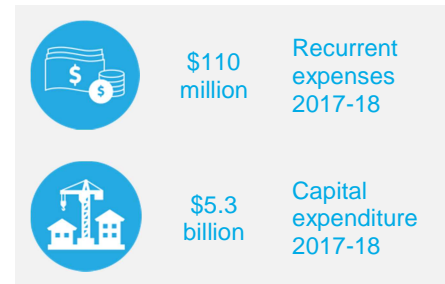
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	1,130,462	1,066,732
Total expenses include the following ^(c) :		
Employee related	248,587	237,041
Other operating expenses	570,193	573,992
Grants and subsidies	311,683	255,699
Capital expenditure	703,781	716,708

- (a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.
 (b) The asset sustainability ratio is the ratio of capital asset renewal expenditure to depreciation expenses.
 (c) Selected expense categories only and may not add to total.

Roads, maritime and freight growth and improvement

In 2017-18, the cluster will spend \$5.4 billion (\$110 million recurrent expenses and \$5,254 million capital) on roads, maritime and freight growth and improvement.

This program group includes developing and delivering new or upgraded road and maritime infrastructure to optimise the safety, efficiency and effectiveness of the road and maritime networks.



Activities in this program group include:

- delivering new road, maritime and freight infrastructure
- delivering enhancements to road, maritime and freight infrastructure
- replacing or rebuilding road, maritime and freight infrastructure.

Key initiatives and activities include:

- \$3.2 billion to continue the development and delivery of WestConnex, comprising \$1.0 billion spending within Roads and Maritime Services for planning, pre-construction and construction and \$2.2 billion within Sydney Motorway Corporation
- \$1.5 billion to continue the Pacific Highway upgrade program, including continued construction between Woolgoolga and Ballina, completion of construction between the Oxley Highway and Kempsey and between Warrell Creek and Nambucca Heads, and planning for the future bypass of Coffs Harbour
- \$648 million for road upgrades to support the planned Western Sydney Airport at Badgerys Creek, with completion of the first stage of the Northern Road between Camden Valley Way and Peter Brock Drive and the first stage of Bringelly Road between Camden Valley Way and King Street, construction commencing on the remainder of Bringelly Road as well as further sections of The Northern Road between Narellan and Penrith
- \$463 million towards construction of NorthConnex⁶
- \$264 million to reduce congestion on Sydney roads by addressing critical pinch points, and commencing the implementation of the Smart Motorways program on the M4 Motorway
- \$208 million for major road upgrades in regional New South Wales, including completing the Guanna Hill realignment on the Mitchell Highway, continuing construction of the additional bridge over the Clarence River at Grafton, commencing construction of the Ellerton Drive Extension at Queanbeyan, continuing construction works for improving Local Roads' safety and congestion
- \$188 million for Central Coast roads, which includes completing upgrades at the Wyong Road intersections with the Pacific Highway and Tumbi Road, commencing construction of the M1 Pacific Motorway widening between the Kariong Interchange and the Somersby Interchange as well as continuing construction on the M1 between the Tuggerah and Doyalson interchanges and on the Pacific Highway widening between Lisarow and Ourimbah
- \$154 million for increasing Road Freight Safety and Productivity, including continuing construction of the replacement Clarence River bridge at Tabulam, preconstruction for the additional Echuca-Moama bridge over the Murray River, continuing Golden Highway

⁶ This includes State capital contribution which is not recognised as capital expenditure under accounting standards.

improvement works and continuing construction of improvements to Gocup Road between Tumut and Gundagai

- \$153 million for road upgrades to support population and economic growth in Western Sydney, including completing the Narellan Road upgrade and stage 2 of the Schofields Road upgrade, commencing construction of the first stage of the Campbelltown Road upgrade at Edmondson Park, continuing construction of the extension of Schofields Road, and planning for the Jane Street and Mulgoa Road upgrade and the Mulgoa Road upgrade
- \$137 million for upgrades on the Princes Highway, including completion of the Princes Highway bypass of Berry and the new Burrill Lake Bridge, continuation of realignment works at Dignams Creek, starting construction of the Princes Highway upgrade between Berry and Bomaderry, planning and preconstruction for Albion Park Rail Bypass and planning for replacement bridges at Nowra and Batemans Bay
- \$137 million to continue upgrading the roads surrounding the new Northern Beaches Hospital at Frenchs Forest
- \$117 million for major road upgrades in the Sydney Airport precinct, including continuing construction of the Wentworth Avenue extension and Joyce Drive widening and commencing construction of the O’Riordan Street widening, to reduce congestion and improve the reliability of trips to and from the airport
- \$103 million for planning and geotechnical works for the Western Harbour Tunnel and Beaches Link
- \$79 million for upgrades on the New England Highway including commencing construction of the bypass of Scone, the upgrade at Bolivia Hill, and the replacement rail bridges over the New England Highway at Gowrie Gates
- \$58 million for upgrades of the Newell Highway, including completion of realignment works at Trewilga and at Grong Grong and inviting construction tenders for the heavy duty pavement works between Mungle Back Creek and Boggabilla
- \$50 million for planning and delivery of rail infrastructure upgrades at key sites including enhancing capacity on key routes, and improving train loading rates for grain on the Country Rail Network and managing freight rail noise
- \$49 million for upgrades to Hunter roads including continuing construction of the widening of Cormorant Road and Tourle Street, planning for the Newcastle Inner City Bypass between Rankin Park and Jesmond and planning to improve flood immunity on Cessnock Road at Testers Hollow
- \$19 million for the country rail investments including \$12 million for development of the Lower Hunter Freight Corridor and \$7 million for the Fixing Country Rail pilot program
- \$15 million for planning the F6 transport corridor
- \$6 million to maintain maritime properties at Stockton Harbour, Elizabeth Bay and Wentworth Point
- bids will be sought and assessed for the second stage of the Fixing Country Roads program funded from the \$500 million Rebuilding NSW allocation.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Major road projects open or due to open to traffic ^(b)	no.	n.a.	n.a.	n.a.	8	11
Completed on time ^(c)	no.	n.a.	n.a.	n.a.	5	11
Completed within budget ^(d)	no.	n.a.	n.a.	n.a.	5	11
Major road projects in delivery	no.	n.a.	n.a.	n.a.	20	23
Planned completion is on time ^{(c)(d)}	%	n.a.	n.a.	n.a.	80	100
Planned completion is within budget ^(d)	%	n.a.	n.a.	n.a.	75	100
Employees	FTE	3,281	3,258	3,317	3,317	3,600

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	100,371	110,047
Total expenses include the following ^(e) :		
Employee related	16,182	11,770
Other operating expenses	66,953	57,208
Grants and subsidies	17,235	41,068
Capital expenditure	3,726,018	5,254,800

- (a) Result of "n.a." due to historical data unavailable or forecast not completed for that financial year.
- (b) Publicly announced projects with estimated total cost > \$50M where main contract has already been awarded. All measures are new in 2016-17 so no forecasts were previously published.
- (c) Within three months of the announced date. Target provided for 2017-18 Forecast.
- (d) Target provided for 2017-18 Forecast.
- (e) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for Transport for NSW (and other general government agencies within the cluster) is listed in the table below.

In 2017-18, Transport for NSW will spend \$19.8 billion (\$17 billion recurrent expenses and \$2.8 billion capital).

Transport Infrastructure, Roads and Maritime cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Transport for NSW						
Transport - cluster grants and personnel services ^(b)	5,201.0	5,862.7	12.7
Public transport asset maintenance	63.5	89.9	41.6	127.2	134.1	5.5
Public transport growth and improvement	2,582.8	2,534.3	(1.9)
Public transport services	2,737.8	2,907.3	6.2	41.8	35.6	(14.8)
Roads, maritime and freight asset maintenance	103.4	106.7	3.2	128.2	85.7	(33.1)
Roads, maritime and freight growth and improvement	10.3	8.3	(19.6)
Transport access and coordination	169.5	197.8	16.7	16.5	27.8	68.1
Transport safety	83.7	89.7	7.2
Cluster grants and other adjustments ^(c)	5,464.7	7,745.0	41.7
Total	13,823.7	16,999.1	23.0	2,906.8	2,825.8	(2.8)
Roads and Maritime Services						
Roads, maritime and freight asset maintenance ^(d)	1,027.1	960.1	(6.5)	575.6	631.0	9.6
Roads, maritime and freight growth and improvement	100.4	110.0	9.6	3,715.7	5,246.5	41.2
Roads, maritime and freight services	2,751.1	3,001.8	9.1	108.0	104.5	(3.2)
Cluster grants and other adjustments ^(c)	272.7	278.1	2.0
Total	4,151.3	4,350.0	4.8	4,399.3	5,982.0	36.0
Independent Transport Safety Regulator ^(e)						
Transport safety	10.7	...	(100.0)
Total	10.7	...	(100.0)
Office of Transport Safety Investigations						
Transport safety	2.7	3.0	9.0	0.0	0.0	N/A
Total	2.7	3.0	9.0	0.0	0.0	N/A

(a) Agency expenses are uneliminated.

(b) Cluster grants paid to public non-financial corporations. PNFCs are controlled entities and include Sydney Trains, NSW Trains, RailCorp, State Transit Authority and Sydney Ferries.

(c) Total expenses are based on AASB 101 and include general government cluster grants and some other expenses treated as gains and losses in AASB1049 that are not attributed to program groups.

(d) 2016-17 Revised is higher than 2017-18 Budget due to higher natural disaster roads repairs.

(e) The Independent Transport Safety Regulator was abolished in March 2017 and its responsibilities transferred to the Office of National Rail Safety Regulator.

Financial Statements

Transport for NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,942,580	2,019,882	2,230,901
Other operating expenses	2,281,193	1,963,242	2,351,493
Grants and subsidies	8,752,071	8,318,487	10,622,986
Appropriation Expense
Depreciation and amortisation	306,212	307,923	438,242
Finance costs	89,861	89,717	91,013
Other expenses	1,141,066	1,124,471	1,264,497
TOTAL EXPENSES EXCLUDING LOSSES	14,512,983	13,823,723	16,999,132
Revenue			
Appropriation	11,477,595	10,727,410	12,761,708
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	49,039	53,691	50,224
Transfers to the Crown Entity
Sales of goods and services	3,545,489	3,216,241	3,859,694
Grants and contributions	2,107,756	2,751,935	2,959,099
Investment Revenue	6,489	3,830	3,397
Retained Taxes, Fees and Fines
Other revenue	3,417	17,698	12,278
Total Revenue	17,189,785	16,770,806	19,646,399
Gain/(loss) on disposal of non-current assets	...	346	...
Other gains/(losses)	...	(288)	...
Net Result	2,676,802	2,947,141	2,647,267

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	311,662	651,771	815,002
Receivables	513,660	476,769	470,841
Inventories	1,304
Financial Assets at Fair Value	63	52	52
Other Financial Assets
Other	1,277,633	1,360,326	2,145,980
Assets Held For Sale	6,473	10,093	...
Total Current Assets	2,110,795	2,499,011	3,431,875
Non Current Assets			
Receivables	193,569	233,210	188,031
Inventories
Financial Assets at Fair Value	12	22	22
Equity Investments
Property, plant and equipment -			
Land and building	329,660	273,386	266,755
Plant and equipment	2,416,219	2,598,684	2,640,190
Infrastructure Systems	4,190,633	4,308,674	6,342,886
Investment Properties
Intangibles	855,202	799,416	776,743
Other Assets	552	475	475
Total Non Current Assets	7,985,847	8,213,867	10,215,102
Total Assets	10,096,642	10,712,878	13,646,977
Liabilities			
Current Liabilities			
Payables	730,283	1,034,568	1,216,671
Other Financial Liabilities at Fair Value	1,645	1,589	1,589
Borrowings	157,777	128,016	196,615
Provisions	318,666	238,896	236,414
Other	32,000	111,568	111,568
Liabilities associated with assets held for sale
Total Current Liabilities	1,240,371	1,514,637	1,762,857
Non Current Liabilities			
Payables
Other financial liabilities at fair value	74	528	528
Borrowings	1,326,668	1,503,568	1,533,652
Provisions	194,020	305,241	289,140
Other	114,120	111,688	181,104
Total Non Current Liabilities	1,634,882	1,921,025	2,004,424
Total Liabilities	2,875,253	3,435,662	3,767,281
Net Assets	7,221,389	7,277,216	9,879,696
Equity			
Accumulated funds	7,117,244	7,104,598	9,751,864
Reserves	104,145	172,618	127,832
Capital Equity
Total Equity	7,221,389	7,277,216	9,879,696

Roads and Maritime Services

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	529,597	543,997	534,414
Other operating expenses	1,029,806	1,177,030	1,306,004
Grants and subsidies	424,097	466,651	431,352
Appropriation Expense
Depreciation and amortisation	1,970,919	1,927,334	2,050,932
Finance costs	31,124	36,270	27,308
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,985,543	4,151,282	4,350,010
Revenue			
Appropriation
Cluster Grant Revenue	6,201,451	5,463,432	7,742,201
Acceptance by Crown Entity of employee benefits and other liabilities	16,724	31,325	17,006
Transfers to the Crown Entity
Sales of goods and services	500,751	568,470	569,156
Grants and contributions	104,809	415,413	292,252
Investment Revenue	15,483	24,399	13,540
Retained Taxes, Fees and Fines
Other revenue	397,742	443,131	438,089
Total Revenue	7,236,960	6,946,170	9,072,244
Gain/(loss) on disposal of non-current assets	(62)	124,530	2,000
Other gains/(losses)	(918,161)	(317,978)	(226,725)
Net Result	2,333,194	2,601,440	4,497,509

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	304,486	469,970	618,551
Receivables	256,504	350,487	352,046
Inventories	6,910	6,341	6,341
Financial Assets at Fair Value	99,634	99,948	102,439
Other Financial Assets
Other
Assets Held For Sale	4,866	31,966	25,000
Total Current Assets	672,400	958,712	1,104,377
Non Current Assets			
Receivables	360,001	319,058	689,252
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	2,863,804	3,969,140	3,906,814
Plant and equipment	107,582	98,443	89,020
Infrastructure Systems	83,499,625	78,722,956	85,229,749
Investment Properties
Intangibles	167,518	146,708	133,119
Other Assets	2,220,388	2,232,164	2,468,846
Total Non Current Assets	89,218,918	85,488,469	92,516,800
Total Assets	89,891,318	86,447,181	93,621,177
Liabilities			
Current Liabilities			
Payables	940,454	910,104	983,314
Other Financial Liabilities at Fair Value
Borrowings	37,685	53,680	60,558
Provisions	4,825	7,338	7,338
Other	246,849	215,290	207,252
Liabilities associated with assets held for sale
Total Current Liabilities	1,229,813	1,186,412	1,258,462
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	327,709	305,133	244,575
Provisions	23,144	18,226	18,226
Other	662,636	657,389	641,182
Total Non Current Liabilities	1,013,489	980,748	903,983
Total Liabilities	2,243,302	2,167,160	2,162,445
Net Assets	87,648,016	84,280,021	91,458,732
Equity			
Accumulated funds	71,136,348	72,236,838	76,734,346
Reserves	16,511,668	12,043,183	14,724,386
Capital Equity
Total Equity	87,648,016	84,280,021	91,458,732

Independent Transport Safety Regulator

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	11,623	6,895	...
Other operating expenses	2,711	3,745	...
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	75	82	...
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	14,409	10,722	...
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	607	411	...
Transfers to the Crown Entity
Sales of goods and services	170	13	...
Grants and contributions	13,767	9,505	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	14,544	9,929	...
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(17)	...
Net Result	135	(810)	...

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,944
Receivables	139
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,083
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	56
Infrastructure Systems
Investment Properties
Intangibles	16
Other Assets
Total Non Current Assets	72
Total Assets	10,155
Liabilities			
Current Liabilities			
Payables	398
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,312
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,710
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	278
Other
Total Non Current Liabilities	278
Total Liabilities	1,988
Net Assets	8,167
Equity			
Accumulated funds	8,167
Reserves
Capital Equity
Total Equity	8,167

Office of Transport Safety Investigation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,908	2,119	2,364
Other operating expenses	583	610	609
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	20	17	20
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,511	2,746	2,993
Revenue			
Appropriation
Cluster Grant Revenue	2,285	2,685	2,817
Acceptance by Crown Entity of employee benefits and other liabilities	163	104	172
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	2,448	2,789	2,989
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(63)	43	(4)

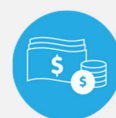
Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	51	96	92
Receivables	90	68	68
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	141	164	160
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	47	66	66
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	47	66	66
Total Assets	188	230	226
Liabilities			
Current Liabilities			
Payables	47	47	47
Other Financial Liabilities at Fair Value
Borrowings
Provisions	238	359	359
Other
Liabilities associated with assets held for sale
Total Current Liabilities	285	406	406
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	87	88	88
Other
Total Non Current Liabilities	87	88	88
Total Liabilities	372	494	494
Net Assets	(184)	(264)	(268)
Equity			
Accumulated funds	(184)	(264)	(268)
Reserves
Capital Equity
Total Equity	(184)	(264)	(268)

11. TREASURY CLUSTER

Introduction

As the Government's principal financial and economic adviser, the Treasury cluster enables the Government to deliver its promise to the people of New South Wales that the State will always be a great place to live and work.



\$11.3 billion

Recurrent expenses
2017-18



\$18 million

Capital expenditure
2017-18

Contribution to Premier's and State Priorities

The Treasury cluster is the lead cluster in delivering the following State Priorities:

- protecting our credit rating: maintaining the AAA credit rating
- delivering strong budgets: expenditure growth to be less than long-term average revenue growth.

Outcomes and activities

The Treasury cluster provides leadership in financial and risk management across the public sector to strengthen State finances, place downward pressure on the cost of living and improve New South Wales for all its citizens. The Treasury cluster's main activities include:

Analysis, advice and delivery

- informed fiscal, economic, commercial and financial policy advice
- innovative reforms which support a strong and competitive economy
- fair and productive industrial relations and public sector wages policies
- effective delivery of the Budget and other financial reports, on behalf of the Treasurer
- introducing new legislation to establish a single framework for public sector financial management as part of the Financial Management Transformation (FMT) Program
- delivering risk informed whole-of-government portfolio management.

Optimising the State's balance sheet

- strong financial management through accurate data and advice
- respected commercial, financial and service delivery reforms
- active shareholder advice to drive improved performance of State Owned Corporations and other government businesses
- leading the asset recycling strategy to fund critical infrastructure projects across the State as part of the Rebuilding NSW plan.

Insurance and Care

- administering the provision of workers' compensation, health and general liability, property, motor vehicle and other miscellaneous cover to Government and its employees
- providing home building compensation insurance for eligible residential building projects, and principal arranged insurance for eligible major capital works projects
- providing a no-fault workers' compensation scheme for past and present workers with a compensable dust disease from occupational exposure as a worker in New South Wales
- providing insurance to residential builders affected by the collapse of HIH Casualty and General Insurance Limited and FAI General Insurance Company Limited in March 2001.

2017-18 Budget highlights

In 2017-18, the Treasury cluster will spend \$11.4 billion (\$11,337 million recurrent expenses and \$18 million capital).¹ This Budget includes new funding of:

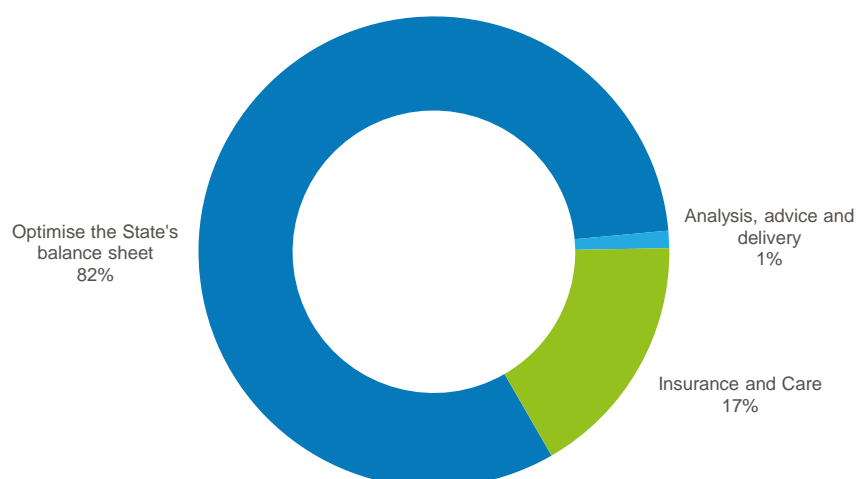
- \$9.9 million in 2017-18, to optimise the FMT program by:
 - enhancing the Prime financial management system with modifications that leverage opportunities for improvements identified by user agencies
 - increasing Prime's ability to support new budget processes through strategic planning, data analytics and program reviews.

This initiative will further improve the financial capability of the NSW public sector and drive better outcomes for the citizens of New South Wales.

Overview of cluster expenses

A summary of expenses by program group is summarised in the chart below.

Chart 11.1: Total recurrent expenses Treasury cluster 2017-18 by program group (%)



¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

Table 11.1: Treasury cluster program group expense summary ^(a) (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Analysis, advice and delivery	133.4	135.6	1.7	30.5	14.7	(52.0)
Optimise State's balance sheet	9,933.0	9,285.5	(6.5)	1.1	2.7	135.5
Insurance and Care ^(b)	2,057.2	1,916.3	(6.8)	0.2	0.2	...
Total	12,123.6	11,337.4	(6.5)	31.9	17.6	(44.9)

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) The Treasury cluster was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Treasury cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Sydney Motorway Corporation Pty Ltd, Westconnex M4 Pty Limited and Westconnex M5 Pty Limited were transferred to the Transport cluster.

The NSW Self Insurance Corporation, Workers' Compensation (Dust Diseases) Authority and Building Insurers' Guarantee Corporation were transferred to the Treasury cluster. These changes took effect from 1 April 2017.

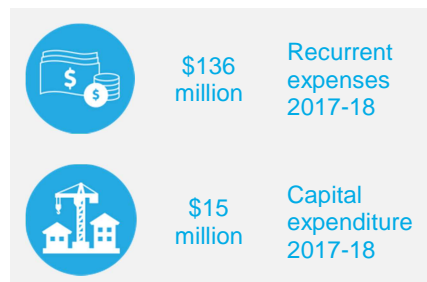
Program Group Highlights

Analysis, advice and delivery

In 2017-18, the cluster will spend \$150 million (\$136 million recurrent expenses and \$15 million capital) on analysis, advice and delivery.

Analysis, advice and delivery programs provide:

- economic forecasting, modelling and microeconomic reform
- fiscal policy and credit rating advice
- revenue and expenditure strategy, analysis and advice
- public sector financial framework reforms and accounting policy
- monitoring agency asset management and delivery
- major asset transactions and their relationship with public policy and regulation
- strategic public and private sector industrial relations policy advice to the Government
- specialist commercial and financial advice to Government to facilitate private sector involvement in major capital projects and related services
- specialist support to public sector agencies regarding the application of the Government's Wages Policy and implementation of Government reforms.



Key initiatives and activities include:

- \$2.2 million in 2017-18 to deliver improved financial and actuarial risk governance frameworks and strategies. This will enable Government to address financial risks through early intervention; minimise Government entities' financial risk exposure; and maximise the returns generated by Government entities' investment.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Client partner satisfaction	%	N/A	N/A	N/A	80	80
Statements of Corporate and Business Intent signed on time	%	94	79	100	100	100
Compliance with wages policy	%	100	100	100	100	100
AAA credit rating metrics maintained	Unit	AAA	AAA	AAA	AAA	AAA
Employees	FTE	355	454	493	493	508

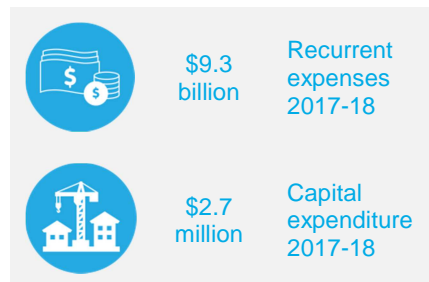
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	133,357	135,614
Total expenses include the following ^(a) :		
Employee related	82,021	85,729
Other operating expenses	41,826	40,469
Grants and subsidies	5,152	2,172
Capital expenditure	30,529	14,650

(a) Selected expense categories only and may not add to total.

Optimise the State's balance sheet

In 2017-18, the cluster will allocate \$9.3 billion (\$9,286 million recurrent expenses and \$2.7 million capital) toward responsibly managing the State's significant balance sheet commitments.

Optimise the State's balance sheet programs allocate resources toward maximising the value of the State's balance sheet through:



- the Treasury Banking System, to maximise returns on the State's centrally managed cash holdings
- managing the State's core debt portfolio, to minimise the market value and cost of the debt within specified risk parameters.

Programs in this group also administer Restart NSW and the Social and Affordable Housing Fund, to maximise returns for investment in productive infrastructure and boost delivery of social and affordable homes across New South Wales.

These programs also deliver on the State's commitments to workers in the building, construction and contract-cleaning industries by administering their portable long service schemes; and managing unfunded NSW public sector defined benefit superannuation schemes, in line with the Government's long-term funding plan.

Programs in this group also include oversight of the State's investments in associates, such as Snowy Hydro Limited, Ausgrid and Endeavour Energy, as well as administering the residual assets and liabilities of major State asset sales and long-term lease transactions.

Key initiatives and activities include:

- \$3.5 billion in payments, funded through Restart NSW, to State and Local government to fund productive infrastructure investment
- \$1.6 billion to meet the Government's commitments to NSW public sector workers through payments to the State Super defined benefit scheme to cover member expenses and reduce member liabilities
- \$134 million in payments to help first home buyers across New South Wales through the First Home Owner and First Home Builder Grant Schemes
- \$81 million in long service leave payments to workers in the building, construction and contract-cleaning industries.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Investment return target met	%	n.a.	n.a.	100	100	100
Super liabilities on track to be funded by 2030	Y/N	Y	Y	Y	Y	Y
Cash holdings within agreed limits	%	100	100	100	100	100
AAA credit rating metrics maintained	unit	AAA	AAA	AAA	AAA	AAA
Accrued Benefits Reserve Index of the Portable Long Service Funds	%	122	126	127	133	133
Employees	FTE	87	87	87	87	87

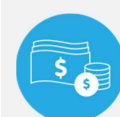
	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	9,932,999	9,285,525
Total expenses include the following ^(a) :		
Employee related	3,045,301	3,008,056
Other operating expenses	1,486,144	370,315
Grants and subsidies	4,196,637	4,552,963
Capital expenditure	1,145	2,696

(a) Selected expense categories only and may not add to total.

Insurance and Care

In 2017-18, the cluster will spend \$1.9 billion (\$1,916 million recurrent expenses and \$210,000 capital) on Insurance and Care, which includes a number of entities.

NSW Self Insurance Corporation delivers insurance services relating to the administration of managed funds schemes serving government agencies and their employees. It also provides a safety net for homeowners who have contracted for residential building work where their builder has been unable to honour their commitments under the building contract due to insolvency, death, or disappearance.



\$1.9
billion

Recurrent
expenses
2017-18



\$210,000

Capital
expenditure
2017-18

Workers' Compensation (Dust Diseases) Authority provides a no-fault workers' compensation scheme for past and present workers who have developed a compensable dust disease from occupational exposure to dust as a worker in New South Wales. It also provides compensation and support to their families. The team also helps to arrange healthcare, nursing and personal care assistance around the home, mobility aids and oxygen supplies.

Building Insurers' Guarantee Corporation was established as a government rescue package for consumers of insured residential builders who were affected by the collapse of HIH Casualty and General Insurance Limited and FAI General Insurance Company Limited in March 2001.

Key initiatives and activities include:

- \$1.7 billion in 2017-18 to administer and meet the objectives of the Treasury Managed Fund and a number of government managed schemes to provide workers' compensation, health and general liability, property, motor vehicle and other miscellaneous insurance cover to NSW government agencies
- \$118 million in 2017-18 to provide a safety net to home owners who have contracted for residential building work and their builder has been unable to honour their commitments under the building contract due to insolvency, death or disappearance
- \$53 million in 2017-18 to provide financial compensation and support to people affected by work-related dust disease in New South Wales.

Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
NSW Self Insurance Corporation						
Year on year growth in construction risk estimated contract value	%	N/A	37	143	160	98
Workers' Compensation (Dust Diseases) Authority						
% of claims determined (upon receipt of all relevant information) within 2 business days	%	N/A	100	95	95	95
Building Insurers' Guarantee Corporation						
% reduction in claims liabilities on prior year	%	42	9	38	38	52

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	2,057,203	1,916,291
Total expenses include the following ^(b) :		
Employee related ^(c)	552,292	564,450
Other operating expenses	861,494	924,557
Grants and subsidies	274,360	91,397
Capital expenditure	210	210

- (a) The three entities identified in the table do not directly employ staff. Their functions are carried out under contracted fee-for-services provided by employees of Insurance and Care NSW, a public financial corporation.
- (b) Selected expense categories only and may not add to total.
- (c) These expenses relate to the workers' compensation insurance schemes administered by the NSW Self Insurance Corporation for employees of NSW government agencies.

Agency Expense Summary

The 2017-18 Budget for the Treasury (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Treasury will spend \$150 million (\$136 million recurrent expenses and \$15 million capital).

Treasury cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
The Treasury						
Analysis, advice and delivery	133.4	135.6	1.7	30.5	14.7	(52.0)
Total	133.4	135.6	1.7	30.5	14.7	(52.0)
Crown Finance Entity						
Optimise State's balance sheet	9,549.8	8,875.7	(7.1)	0.5	0.5	(0.2)
Total	9,549.8	8,875.7	(7.1)	0.5	0.5	(0.2)
NSW Self Insurance Corporation						
Insurance and Care	2,080.1	1,862.4	(10.5)	0.2	0.2	...
Total	2,080.1	1,862.4	(10.5)	0.2	0.2	...
Alpha Distribution Ministerial Holding Corporation						
Optimise State's balance sheet	0.6	0.2	(70.2)
Total	0.6	0.2	(70.2)
Building Insurers' Guarantee Corporation						
Insurance and Care	1.0	0.7	(27.2)
Total	1.0	0.7	(27.2)
Electricity Assets Ministerial Holding Corporation						
Optimise State's balance sheet	4.5	9.0	98.6
Total	4.5	9.0	98.6
Electricity Retained Interest Corporation						
Optimise State's balance sheet	160.3	162.3	1.2
Total	160.3	162.3	1.2
Electricity Transmission Ministerial Holding Corporation						
Optimise State's balance sheet	3.3	3.4	2.7
Total	3.3	3.4	2.7
Liability Management Ministerial Corporation						
Optimise State's balance sheet	0.0	0.0	(0.2)
Total	0.0	0.0	(0.2)

Treasury cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Long Service Corporation						
Optimise State's balance sheet	179.6	193.5	7.7	0.6	2.2	240.6
Total	179.6	193.5	7.7	0.6	2.2	240.6
Ports Assets Ministerial Holding Corporation						
Optimise State's balance sheet	34.9	41.5	19.0
Total	34.9	41.5	19.0
Workers' Compensation (Dust Diseases) Authority						
Insurance and Care	(23.8)	53.2	323.0	0.0	0.0	...
Total	(23.8)	53.2	323.0	0.0	0.0	...

(a) Agency expenses are uneliminated.

(b) Total expenses are based on AASB 101 and include cluster grants and some other expenses treated as gains and losses in AASB 1049 that are not attributed to program groups.

Financial Statements

The Treasury

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	88,083	82,021	85,730
Other operating expenses	37,776	41,826	40,468
Grants and subsidies	169	5,152	2,172
Appropriation Expense
Depreciation and amortisation	6,331	4,274	7,176
Finance costs	72	84	68
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	132,431	133,357	135,614
Revenue			
Appropriation	144,191	138,361	117,919
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	1,882	2,326	1,623
Transfers to the Crown Entity
Sales of goods and services	18,189	18,280	20,141
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	(23)	1
Total Revenue	164,262	158,944	139,683
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	31,831	25,587	4,069

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	3,248	3,125	2,144
Receivables	7,539	8,337	5,415
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,787	11,462	7,559
Non Current Assets			
Receivables	6,657	10,654	10,900
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	16,199	16,351	13,825
Infrastructure Systems
Investment Properties
Intangibles	55,560	50,627	60,626
Other Assets
Total Non Current Assets	78,416	77,632	85,351
Total Assets	89,203	89,094	92,910
Liabilities			
Current Liabilities			
Payables	5,396	7,086	7,975
Other Financial Liabilities at Fair Value
Borrowings
Provisions	10,900	11,641	11,100
Other	1,383	1,383	1,382
Liabilities associated with assets held for sale
Total Current Liabilities	17,679	20,110	20,457
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	9,575	13,411	13,711
Other	13,794	13,717	12,817
Total Non Current Liabilities	23,369	27,128	26,528
Total Liabilities	41,048	47,238	46,985
Net Assets	48,155	41,856	45,925
Equity			
Accumulated funds	48,155	41,856	45,925
Reserves
Capital Equity
Total Equity	48,155	41,856	45,925

Crown Finance Entity ^(a)**Operating Statement**

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	2,747,229	2,523,643	2,845,580
Other operating expenses	268,837	1,141,632	47,283
Grants and subsidies	3,113,292	3,899,794	4,240,727
Appropriation Expense
Depreciation and amortisation
Finance costs	1,906,944	1,649,508	1,449,811
Other expenses	351,644	335,209	292,338
TOTAL EXPENSES EXCLUDING LOSSES	8,387,946	9,549,786	8,875,739
Revenue			
Appropriation	10,477,737	11,744,654	13,521,168
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity	(11,259,916)	(12,266,807)	(9,153,830)
Sales of goods and services	9,800	8,000	8,500
Grants and contributions	20	280,457	360,705
Investment Revenue	778,458	897,131	907,875
Retained Taxes, Fees and Fines
Other revenue	62,764	88,610	61,143
Total Revenue	68,863	752,045	5,705,561
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	(6,590)	12,686	(591)
Net Result	(8,325,673)	(8,785,055)	(3,170,769)

(a) Crown Finance Entity financial results are subject to significant fluctuations due to interest rates and other external economic factors. This is due to its unique role in centrally managing State significant financial assets, debt and employee provisions.

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,472,080	8,848,643	1,246,928
Receivables	30,620	136,066	61,506
Inventories
Financial Assets at Fair Value	8,378,612	1,672,225	698,242
Other Financial Assets	2,653,047	2,519,631	1,504,208
Other
Assets Held For Sale
Total Current Assets	15,534,359	13,176,565	3,510,884
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	36	15,173,678	20,620,407
Equity Investments	3,926,674	3,793,775	3,791,784
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles	1,000	500	1,000
Other Assets	2,337,818	2,243,759	884,248
Total Non Current Assets	6,265,528	21,211,712	25,297,439
Total Assets	21,799,887	34,388,277	28,808,323
Liabilities			
Current Liabilities			
Payables	386,156	481,432	398,642
Other Financial Liabilities at Fair Value	1,400	1,020,400	1,300
Borrowings	1,720,254	310,743	947,416
Provisions	9,441,319	9,035,303	9,150,158
Other	118,591	120,918	107,331
Liabilities associated with assets held for sale
Total Current Liabilities	11,667,720	10,968,796	10,604,847
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	27,445,523	27,690,125	27,901,347
Provisions	55,078,265	53,702,080	49,342,741
Other	128,003	164,528	142,944
Total Non Current Liabilities	82,651,791	81,556,733	77,387,032
Total Liabilities	94,319,511	92,525,529	87,991,879
Net Assets	(72,519,624)	(58,137,252)	(59,183,556)
Equity			
Accumulated funds	(75,347,956)	(60,859,908)	(61,906,212)
Reserves	2,828,332	2,722,656	2,722,656
Capital Equity
Total Equity	(72,519,624)	(58,137,252)	(59,183,556)

NSW Self Insurance Corporation ^(a)

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	1,519,948	1,579,614	1,555,447
Grants and subsidies	...	195,000	...
Appropriation Expense
Depreciation and amortisation	889	808	828
Finance costs	310,033	304,651	306,129
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,830,870	2,080,073	1,862,404
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	947,407	894,146	1,028,459
Grants and contributions	...	288,311	108,952
Investment Revenue	560,342	1,028,029	500,807
Retained Taxes, Fees and Fines
Other revenue	...	252	10
Total Revenue	1,507,749	2,210,738	1,638,228
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(323,121)	130,665	(224,176)

(a) This entity's financials are subject to large fluctuations due to the unique nature of its activities and transactions and external impacts beyond its control.

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	151,983	383,231	581,309
Receivables	165,591	299,260	173,168
Inventories
Financial Assets at Fair Value ^(a)	7,946,234
Other Financial Assets
Other	4,187	4,017	3,465
Assets Held For Sale
Total Current Assets	8,267,995	686,508	757,942
Non Current Assets			
Receivables	248,397	193,690	203,719
Inventories
Financial Assets at Fair Value ^(a)	...	7,959,255	8,024,809
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	297	110	198
Infrastructure Systems
Investment Properties
Intangibles	9,039	2,509	1,763
Other Assets
Total Non Current Assets	257,733	8,155,564	8,230,489
Total Assets	8,525,728	8,842,072	8,988,431
Liabilities			
Current Liabilities			
Payables	183,910	144,293	143,499
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,034,868	1,089,249	1,127,268
Other	70,378	65,035	71,085
Liabilities associated with assets held for sale
Total Current Liabilities	1,289,156	1,298,577	1,341,852
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	6,577,855	6,378,319	6,661,143
Other	194,214	229,754	274,190
Total Non Current Liabilities	6,772,069	6,608,073	6,935,333
Total Liabilities	8,061,225	7,906,650	8,277,185
Net Assets	464,503	935,422	711,246
Equity			
Accumulated funds	464,503	935,422	711,246
Reserves
Capital Equity
Total Equity	464,503	935,422	711,246

(a) Financial Assets at Fair Value were reclassified as a Non Current Asset following a review by Insurance and Care NSW.

Alpha Distribution Ministerial Holding Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	49	50
Other operating expenses	...	585	139
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	634	189
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	...	14,773	26,258
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	...	14,773	26,258
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	...	14,139	26,069

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	...	40,797	41,039
Receivables	...	448	454
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	41,245	41,493
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets	...	13,878	39,228
Total Non Current Assets	...	13,878	39,228
Total Assets	...	55,123	80,721
Liabilities			
Current Liabilities			
Payables	...	585	64
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	50
Liabilities associated with assets held for sale
Total Current Liabilities	...	585	114
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	585	114
Net Assets	...	54,538	80,607
Equity			
Accumulated funds	...	54,538	80,607
Reserves
Capital Equity
Total Equity	...	54,538	80,607

Building Insurers' Guarantee Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	321	975	710
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	321	975	710
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	...	193	...
Grants and contributions
Investment Revenue	1,077	905	677
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	1,077	1,098	677
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	756	123	(32)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	40,101	51,086	38,069
Receivables	380	407	407
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	40,481	51,493	38,476
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	40,481	51,493	38,476
Liabilities			
Current Liabilities			
Payables	300	212	212
Other Financial Liabilities at Fair Value
Borrowings
Provisions	6,720	13,170	8,540
Other
Liabilities associated with assets held for sale
Total Current Liabilities	7,020	13,382	8,752
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	5,361	11,681	3,326
Other
Total Non Current Liabilities	5,361	11,681	3,326
Total Liabilities	12,381	25,063	12,078
Net Assets	28,100	26,430	26,398
Equity			
Accumulated funds	28,100	26,430	26,398
Reserves
Capital Equity
Total Equity	28,100	26,430	26,398

Electricity Assets Ministerial Holding Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	13	...
Other operating expenses	201	186	238
Grants and subsidies	...	2,400	6,935
Appropriation Expense
Depreciation and amortisation
Finance costs	1,867	1,912	1,788
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,068	4,511	8,961
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	1,295	1,974	2,550
Retained Taxes, Fees and Fines
Other revenue	430	281	341
Total Revenue	1,725	2,255	2,891
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(343)	(2,256)	(6,070)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	75,023	174,406	166,121
Receivables	35	1,406	1,425
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	75,058	175,812	167,546
Non Current Assets			
Receivables	347	138	134
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	347	138	134
Total Assets	75,405	175,950	167,680
Liabilities			
Current Liabilities			
Payables	...	42	42
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,365	3,940	3,785
Liabilities associated with assets held for sale
Total Current Liabilities	3,365	3,982	3,827
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	39,991	39,350	37,305
Other
Total Non Current Liabilities	39,991	39,350	37,305
Total Liabilities	43,356	43,332	41,132
Net Assets	32,049	132,618	126,548
Equity			
Accumulated funds	32,049	132,618	126,548
Reserves
Capital Equity
Total Equity	32,049	132,618	126,548

Electricity Transmission Ministerial Holding Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	2,837	2,907
Other operating expenses	110	439	458
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses	50	...	(0)
TOTAL EXPENSES EXCLUDING LOSSES	160	3,276	3,365
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	582	4,824	5,036
Retained Taxes, Fees and Fines
Other revenue	...	552	641
Total Revenue	582	5,376	5,676
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	422	2,100	2,311

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	140,529	142,886	142,989
Receivables	...	2,084	2,122
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	8,144
Assets Held For Sale
Total Current Assets	148,673	144,970	145,111
Non Current Assets			
Receivables	...	5,771	5,324
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets	9,339	29,750	31,700
Total Non Current Assets	9,339	35,521	37,024
Total Assets	158,012	180,491	182,135
Liabilities			
Current Liabilities			
Payables	160	55	59
Other Financial Liabilities at Fair Value
Borrowings
Provisions	881	844	757
Other	54	54	54
Liabilities associated with assets held for sale
Total Current Liabilities	1,095	953	870
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	191,015	247,368	246,784
Other
Total Non Current Liabilities	191,015	247,368	246,784
Total Liabilities	192,110	248,321	247,654
Net Assets	(34,098)	(67,830)	(65,519)
Equity			
Accumulated funds	(34,098)	(67,830)	(65,519)
Reserves
Capital Equity
Total Equity	(34,098)	(67,830)	(65,519)

Electricity Retained Interest Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	220	358
Other operating expenses	...	569	217
Grants and subsidies	...	159,500	161,700
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	160,289	162,275
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	160,257	162,275
Total Revenue	...	160,257	162,275
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	...	(32)	...

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets
Receivables	...	8	8
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	8	8
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	...	3,852,126	3,852,126
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	...	3,852,126	3,852,126
Total Assets	...	3,852,134	3,852,134
Liabilities			
Current Liabilities			
Payables	...	40	40
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	...	40	40
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	40	40
Net Assets	...	3,852,094	3,852,094
Equity			
Accumulated funds	...	3,852,094	3,852,094
Reserves
Capital Equity
Total Equity	...	3,852,094	3,852,094

Liability Management Ministerial Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	20	20	20
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	20	20	20
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	19,671	19,671	20,330
Investment Revenue	8,152	13,816	9,072
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	27,823	33,487	29,402
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	27,803	33,467	29,382

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	10	10	10
Receivables	2	2	2
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	12	12	12
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	129,738	136,445	165,827
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	129,738	136,445	165,827
Total Assets	129,750	136,457	165,839
Liabilities			
Current Liabilities			
Payables	20	20	20
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	20	20	20
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	20	20	20
Net Assets	129,730	136,437	165,819
Equity			
Accumulated funds	129,730	136,437	165,819
Reserves
Capital Equity
Total Equity	129,730	136,437	165,819

Long Service Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	195	313	120
Other operating expenses	11,799	12,945	15,123
Grants and subsidies	101,163	110,503	116,839
Appropriation Expense
Depreciation and amortisation	175	108	225
Finance costs	60,137	55,750	61,167
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	173,469	179,619	193,474
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue	71,176	120,164	76,084
Retained Taxes, Fees and Fines	133,518	158,561	149,346
Other revenue	102	154	132
Total Revenue	204,796	278,879	225,561
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(29)	...
Net Result	31,327	99,231	32,087

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	41,080	50,347	50,789
Receivables	10,606	12,306	9,382
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	51,686	62,653	60,171
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	1,226,253	1,312,599	1,442,415
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	408	235	361
Infrastructure Systems
Investment Properties
Intangibles	5,804	491	2,331
Other Assets
Total Non Current Assets	1,232,465	1,313,325	1,445,107
Total Assets	1,284,151	1,375,978	1,505,278
Liabilities			
Current Liabilities			
Payables	2,483	2,334	2,688
Other Financial Liabilities at Fair Value
Borrowings
Provisions	644,423	883,710	942,062
Other
Liabilities associated with assets held for sale
Total Current Liabilities	646,906	886,044	944,750
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	370,310	149,055	187,562
Other
Total Non Current Liabilities	370,310	149,055	187,562
Total Liabilities	1,017,216	1,035,099	1,132,312
Net Assets	266,935	340,879	372,966
Equity			
Accumulated funds	266,935	340,879	372,966
Reserves
Capital Equity
Total Equity	266,935	340,879	372,966

Ports Assets Ministerial Holding Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	36,844	34,864	41,502
Grants and subsidies
Appropriation Expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	36,844	34,864	41,502
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	300	300	600
Investment Revenue	13,400	13,385	14,323
Retained Taxes, Fees and Fines
Other revenue	36,449	34,414	40,846
Total Revenue	50,149	48,099	55,769
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	13,305	13,235	14,267

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,569	1,636	1,625
Receivables	42	37	37
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,611	1,673	1,662
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets	202,995	202,995	217,273
Total Non Current Assets	202,995	202,995	217,273
Total Assets	204,606	204,668	218,935
Liabilities			
Current Liabilities			
Payables	145	178	178
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	145	178	178
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	145	178	178
Net Assets	204,461	204,490	218,757
Equity			
Accumulated funds	204,461	204,490	218,757
Reserves
Capital Equity
Total Equity	204,461	204,490	218,757

Workers' Compensation (Dust Diseases) Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	9,915	(57,685)	18,171
Grants and subsidies	5,980	5,900	6,077
Appropriation Expense
Depreciation and amortisation	237	226	225
Finance costs	34,280	27,714	28,705
Other expenses	24,729
TOTAL EXPENSES EXCLUDING LOSSES	75,141	(23,845)	53,178
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	480	413	480
Grants and contributions
Investment Revenue	79,582	79,107	59,005
Retained Taxes, Fees and Fines	(6,371)	(105,546)	(8,146)
Other revenue	1,700	2,431	2,089
Total Revenue	75,391	(23,595)	53,428
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	(250)	(250)	(250)
Net Result

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	58,449	33,191	34,772
Receivables	95,979	110,324	110,324
Inventories
Financial Assets at Fair Value	1,064,167	1,104,779	1,096,717
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,218,595	1,248,294	1,241,813
Non Current Assets			
Receivables	504,860	369,603	301,649
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	3,966	5,335	5,198
Plant and equipment	299	303	255
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	509,125	375,241	307,102
Total Assets	1,727,720	1,623,535	1,548,915
Liabilities			
Current Liabilities			
Payables	15,749	12,034	11,084
Other Financial Liabilities at Fair Value
Borrowings
Provisions	100,300	101,438	98,304
Other
Liabilities associated with assets held for sale
Total Current Liabilities	116,049	113,472	109,388
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	1,602,102	1,498,117	1,427,581
Other
Total Non Current Liabilities	1,602,102	1,498,117	1,427,581
Total Liabilities	1,718,151	1,611,589	1,536,969
Net Assets	9,569	11,946	11,946
Equity			
Accumulated funds	8,304	9,348	9,348
Reserves	1,265	2,598	2,598
Capital Equity
Total Equity	9,569	11,946	11,946

Advance to the Treasurer

Each year an amount is advanced to the Treasurer to manage expenditure contingencies and unforeseen events in the budget year.

Once allocated, expenditure is shown within the appropriate agency. As the use of Treasurer's Advance represents a transfer of spending, there is no budget impact.

In 2017-18, an amount of \$120 million has been allocated.

A. LIST OF SERVICE GROUPS AND PROGRAM GROUPS

Cluster	2016-17 Budget Service Groups	2017-18 Budget Program Groups
The Legislature	<ul style="list-style-type: none"> Chamber and committee support Community access Members' support 	<ul style="list-style-type: none"> The Legislature
Education	<ul style="list-style-type: none"> Aboriginal Affairs (DoE) Cluster grant funding (DoE) Curriculum and teaching standards development and support (BOSTES) Early childhood education services (DoE) Examinations, assessments and credentials (BOSTES) Non-government schools (DoE) Primary education services in Government schools (DoE) Registration and accreditation (BOSTES) Secondary education services in government schools (DoE) 	<ul style="list-style-type: none"> Aboriginal Affairs Early childhood education Education standards Government schools Non-government schools
FACS	<ul style="list-style-type: none"> Community support for people with disability, their family and carers (FACS) Community support services (FACS) Earlier intervention for vulnerable people and homelessness services (FACS) Language services (FACS) Office of the Children's Guardian (Office of the Children's Guardian) Out-of-home care for vulnerable children and short-term interventions for people with disability, their family and carers (FACS) Social housing assistance and tenancy support (FACS) Statutory child protection (FACS) Support for communities (FACS) Supported accommodation for people with disability (FACS) Young people (FACS) 	<ul style="list-style-type: none"> Accommodation supports for people with disability Empowerment for independent living Ongoing support to break disadvantage Social and economic supports for people with disability Targeted support to improve lives and realise potential Other cluster entities
FSI	<ul style="list-style-type: none"> Better regulation (DFSI) Fair trading (DFSI) Government services (DFSI) ICT, digital and innovation (DFSI) Land and property information (DFSI) Personnel services (DFSI) Public works (DFSI) Service NSW (Service NSW) State revenue (DFSI) 	<ul style="list-style-type: none"> Customer services Government services ICT, digital and innovation Property and advisory Regulation Revenue administration

Cluster	2016-17 Budget Service Groups	2017-18 Budget Program Groups
Health	<ul style="list-style-type: none"> . Aboriginal health services (Ministry of Health) . Cluster grant funding (Ministry of Health) . Complaints handling (HCCC) . Emergency services (Ministry of Health) . Inpatient hospital services (Ministry of Health) . Mental Health Commission (Mental Health Commission of NSW) . Mental health services (Ministry of Health) . Outpatient services (Ministry of Health) . Population health services (Ministry of Health) . Primary and community based services (Ministry of Health) . Rehabilitation and extended care services (Ministry of Health) . Sexual assault services and women's policy (Ministry of Health) . Specialist domestic and family violence . Teaching and research (Ministry of Health) 	<ul style="list-style-type: none"> . Acute health services . Ambulance emergency services . Community health care services . Health and medical research . Independent advisory bodies . Mental health . Public health . Small rural hospitals and specialist hospitals . Sub-acute health services
Industry	<ul style="list-style-type: none"> . Cluster grant funding (DISRD) . Economic and regional development (DISRD) . Financial assistance to farmers and Small businesses (NSW Rural Assistance Authority) . Personnel services (DISRD) . Primary industries (DISRD) . Resources and energy (DISRD) . Skills development (DISRD) . TAFE NSW (TAFE Commission) 	<ul style="list-style-type: none"> . A vibrant and valued sport and recreation sector . Diverse, reliable and sustainable energy sources are secured . Grow the visitor economy . Local Land Services . Risks managed for natural resources, farming and food . Skills developed for employment . Support for new and expanding businesses to create jobs in NSW . Sustainable use of and access to natural resources . Sustaining the conditions for economic development

Cluster	2016-17 Budget Service Groups	2017-18 Budget Program Groups
Justice	<ul style="list-style-type: none"> • Arts and culture (DoJ) • Business and personnel services (DoJ) • Casino supervision and liquor and gaming related services (ILGA) • Civil law services (Legal Aid) • Cluster grant funding (DoJ) • Community and organisational preparedness (SES) • Community partnerships (Legal Aid) • Community safety (Fire and Rescue NSW) • Community safety (Rural Fire Service) • Community support (NSW Police) • Corrective services (DoJ) • Courts and tribunal judiciary services (DoJ) • Courts and tribunal operations (DoJ) • Criminal investigation (NSW Police) • Criminal investigations and confiscation of assets (NSW Crime Commission) • Criminal law services (Legal Aid) • Crown Solicitor's Office (Crown Solicitor's Office) • Education, sentencing and complaints (Judicial Commission) • Emergency bush fire response operations (Rural Fire Service) • Emergency management (DoJ) • Emergency management (Fire and Rescue NSW) • Emergency management (SES) • Family law services (Legal Aid) • Information and Privacy Commission (Information and Privacy Commission) • Investigations, research and complaint management (Police Integrity Commission) • Judicial support (NSW Police) • Justice policy and performance (DoJ) • Justice services (DoJ) • Juvenile justice (DoJ) • Liquor and gaming (DoJ) • Operational and administrative support (Rural Fire Service) • Operational preparedness (Fire and rescue NSW) • Prosecutions (ODPP) • Traffic and commuter services (NSW Police) • Victim and witness assistance (ODPP) 	<ul style="list-style-type: none"> • Courts • Emergency services • Justice services • Law enforcement - Police • Offender management and rehabilitation

Cluster	2016-17 Budget Service Groups	2017-18 Budget Program Groups
Planning	<ul style="list-style-type: none"> • Advice for local government (Office of Local Government) • Botanic gardens and parks (Royal Botanic Gardens) • Capacity building, oversight and provision of cluster grant funding (DPE) • Competitive grants (Environmental Trust) • Environment protection authority (Environment Protection Authority) • Growth design and programs (DPE) • Major programs (Environmental Trust) • National parks and wildlife services (Office of Environment and Heritage) • Pensioner rebate scheme (Office of Local Government) • Personnel services (DPE) • Personnel services (Office of Environment and Heritage) • Personnel services (Office of Local Government) • Planning services (DPE) • Policy and science (Office of Environment and Heritage) • Policy and strategy (DPE) • Regional operations and heritage (Office of Environment and Heritage) • Responsible pet ownership program (Office of Local Government) • Science and public programs (Royal Botanic Gardens) 	<ul style="list-style-type: none"> • Arts and culture • Building resilience to environmental hazards and risks • Creating prosperous and sustainable regions • Development corporations • Driving economic, social and environmental outcomes through balanced decision making • Encouraging communities to enjoy their environment and heritage • Ensuring vibrant natural assets • Environment Protection Authority • Environmental and heritage trusts • Greater Sydney Commission • Office of Local Government • Parkland operations • Supporting a contemporary planning system • Supporting economic development and efficient use of resources • Sustainable and regulated use and access to mineral resources • Sustainable use, security and access to a diverse and reliable energy and water resource
Premier and Cabinet	<ul style="list-style-type: none"> • Administrative support for government (DPC) • Cluster grant funding (DPC) • Complaint resolution, investigation, Oversight and scrutiny (Ombudsman's Office) • Conduct and management of elections (NSW Electoral Commission) • Corruption investigation, prevention and education (ICAC) • Natural Resources Commission (Natural Resources Commission) • Parliamentary Counsel's Office (Parliamentary Counsel's Office) • Personnel services (Office of Sport) • Policy support (DPC) • Precinct management and development (Sydney Olympic Park Authority) • Protocol and special events (DPC) • Services and capabilities improvement (Public Service Commission) • Sport and recreation services (Office of Sport) • Utilities pricing, regulation and analysis and policy work (IPART) 	<ul style="list-style-type: none"> • Accountability, efficiency and effectiveness • Economy, infrastructure and community • Enabling effective government • Policy, coordination and advice • Supporting major projects and initiatives

Cluster	2016-17 Budget Service Groups	2017-18 Budget Program Groups
Transport	<ul style="list-style-type: none"> • Asset maintenance (RMS) • Asset maintenance (TfNSW) • Cluster grant funding (TfNSW) • Growth and improvement (RMS) • Growth and improvement (TfNSW) • Investigation and risk mitigation analysis (Office of Transport Safety Investigations) • Rail safety regulation (Independent Transport Safety Regulator) • Services and operations (RMS) • Services and operations (TfNSW) 	<ul style="list-style-type: none"> • Public transport asset maintenance • Public transport growth and improvement • Public transport services • Roads, maritime and freight asset maintenance • Roads, maritime and freight growth and improvement • Roads, maritime and freight services • Transport access and coordination • Transport safety
Treasury	<ul style="list-style-type: none"> • Central financial services • Debt liability management • State resource management • Superannuation liability management 	<ul style="list-style-type: none"> • Analysis, advice and delivery • Insurance and Care • Optimise State's balance sheet