

# **Budget Estimates**

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**2019-20**



**Budget Paper No. 3**

Circulated by The Hon. Dominic Perrottet MP, Treasurer



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## Glossary

# ABOUT THIS BUDGET PAPER

## Purpose and scope

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Budget Paper No. 3 *Budget Estimates* outlines the financial and service delivery functions of general government sector agencies. The objectives of this paper are to:

- support and explain appropriations from the Consolidated Fund
- meet the requirement under section 27AA (2)(c) of the *Public Finance and Audit Act 1983* to provide ‘information about the results and services and total expenses of each service group’
- support transparency and accountability by reporting against planned performance from the previous Budget, and explaining how resources have been allocated in the current Budget.

The scope of this Budget Paper extends to the general government sector and only includes agencies that are material within the sector. This Budget Paper includes:

- details of cluster and agency arrangements following recent machinery of government changes
- an overview of financial appropriations, the Government’s priorities and outcome budgeting
- details of recurrent expenses and capital expenditure by cluster and agency.

## Government’s priorities

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The Government’s priorities provide the overarching framework for the achievement of outcomes for the people of New South Wales. In April 2019, the newly elected Government announced fresh fundamental objectives to deliver great opportunities and quality of life for all citizens across New South Wales no matter where they live or what their circumstances may be.

The key policy priorities of the Government are:

1. **A strong economy, quality jobs and job security for workers of today and tomorrow:** To build the strongest economy in the region, providing the jobs and investment opportunities that will take NSW to the next level
2. **Highest quality education no matter where you live or what your circumstances may be:** To prepare the most dynamic, qualified and skilled workforce in the world
3. **Well-connected communities with quality local environments:** To deliver the infrastructure that connects communities and improves opportunity and quality of life
4. **Making government work better for you by putting the customer at the centre of everything we do:** To provide world-class services for every citizen, no matter where they live or what their circumstances may be
5. **Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long:** To focus on social reform in areas that have been longstanding challenges.

## Outcome Budgeting

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Outcome budgeting aims to align financial and performance reporting with governance and decision making. It is a framework to cover the entire Budget spend, with a suite of State Outcomes describing what the Government is seeking to achieve for the people of New South Wales. This approach encourages public sector agencies to manage and allocate resources in a way that is based on evidence of what works. It also encourages agencies to align their resources and service delivery toward achievement of these outcomes. In this way the State Outcomes, to which the clusters and agencies are directing their efforts, serve as an effective way of grouping service delivery, and each of the State Outcomes constitutes a service group for the purposes of s27AA(2)(c) of the *Public Finance and Audit Act 1983*.

### Changes to Outcome Budgeting reporting for 2019-20

Following the April 2019 announcement of machinery of government changes, the 46 State Outcomes reported in the 2018-19 Budget Paper were refined to better reflect the new cluster arrangements. This has resulted in a revised set of 38 State Outcomes for the 2019-20 Budget that have been re-allocated across the eight government clusters.

The Government will use the new State Outcome structure to develop Outcome and Business Plans for clusters that ensure government expenditure continues to be used efficiently and effectively to deliver outcomes for the people of New South Wales. Measures and indicators of cluster performance will be further refined in the early part of 2019-20 to ensure they fully align with the revised structure. As this realignment will result in a revised set of outcome indicators for the sector, measures and projections for existing indicators have not been included in this Budget Paper.

In the meantime, agency performance information continues to be reported across a range of other sources such as agency websites, annual reports and the Productivity Commission's Report on Government Services. The Government will build on this momentum and continue to drive an outcome focus across the sector, further integrating outcomes in strategic planning, budgeting and performance management.

## Cluster and agency arrangements

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Clusters are groups of entities with shared or related policy goals. The cluster arrangement aims to improve government services and outcomes for the community by:

- pursuing common objectives across agencies
- better integrating services
- helping to allocate resources between areas.

A cluster is not a legal or reporting entity. Individual agencies are separate legal entities that must prepare financial and annual reports.

### Changes to cluster and agency arrangements

In April 2019, the Government announced machinery of government changes to better align with its third term objectives, to deliver great opportunities and quality of life for all citizens across New South Wales, no matter where they live or what their circumstances may be.

The new cluster and agency arrangements will streamline how clusters operate and collaborate to serve communities across the State - whether it be customer service, education, stronger communities, transport, health or industry. From 1 July 2019, eight clusters will deliver the work of the Government.

Under the cluster realignment, the following current departments will cease and their functions will transition to the new cluster arrangements by 1 July 2019:

- Finance, Services & Innovation
- Industry
- Planning & Environment
- Family and Communities, and
- Justice.



Figure 1: The new Government clusters from 1 July 2019



## Administrative arrangements

Since 1 July 2018, several Administrative Arrangements Orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

These include:

- Administrative Arrangements (Administrative Changes – NSW State Archives and Subsidence Advisory NSW) Order 2018 - Commenced 1 July 2018
- Administrative Arrangements (Administrative Changes – Greater Sydney Commission) Order 2018 - Commenced 1 July 2018
- Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018 - Commenced 9 November 2018
- Administrative Arrangements (Administrative Changes – NSW Fair Trading) Order 2018 - Commenced 21 December 2018
- Administrative Arrangements (Administrative Changes – Ministers) Order 2019 - Commenced 2 April 2019
- Administrative Arrangements (Administrative Changes – Ministers) Order (No.2) 2019 – Commenced 1 May 2019.

The recently announced changes to the machinery of government will be enacted when the Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019 as amended by the Administrative Arrangements (Administrative Changes – Public Service Agencies) Amendment Order 2019, takes effect on 1 July 2019.

The 2019-20 Budget Paper reflects the above listed administrative arrangements including those to be enacted under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* and the proposed consolidation of Roads and Maritime Services functions within Transport for NSW.

An overview of the administrative changes to the Government clusters from 1 July 2018 up to and including 1 July 2019 is outlined in the following table:

Cluster	Administrative arrangements changes
<b>Customer Service cluster</b>	<p>The Department of Customer Service is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p><b>Transfers into the Customer Service cluster</b></p> <p>The persons employed by the Department of Finance, Service and Innovation transfer to the Department of Customer Service, except where noted.</p> <p>The Data Analytics Centre transfers from the Treasury to the Department of Customer Service.</p> <p>The following parts of the Department of Premier and Cabinet transfer to the Department of Customer Service:</p> <ul style="list-style-type: none"> <li>• Office of the Customer Service Commissioner</li> <li>• Behavioural Insights Unit</li> <li>• Government Communications Branch</li> <li>• those persons employed in the Digital, Content and Sponsorships Branch who are principally involved in administering the nsw.gov.au website.</li> </ul> <p>The NSW Registry of Births, Deaths and Marriages transfers from the Department of Justice to the Department of Customer Service.</p> <p>The Liquor, Gaming and Racing Division of the Department of Industry transfers to the Department of Customer Service.</p>

Cluster	Administrative arrangements changes
<p><b>Education cluster</b></p>	<p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019.</p> <p><b>Transfers into the Education cluster</b></p> <p>The persons employed in the Department of Industry who are principally involved in the administration of legislation allocated to the Minister for Skills and Tertiary Education (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Education.</p> <p><b>Transfers out of the Education cluster</b></p> <p>Aboriginal Affairs NSW transfers from the Department of Education to the Department of Premier and Cabinet.</p>
<p><b>Planning, Industry and Environment cluster</b></p>	<p>The Department of Planning, Industry and Environment is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, amended by the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Amendment Order 2019</i>, effective 1 July 2019.</p> <p><b>Transfers into the Planning, Industry and Environment cluster</b></p> <p>The persons employed in the Department of Planning and Environment and the Department of Industry transfer into the Department of Planning, Industry and Environment, except where noted.</p> <p>The persons employed in the Office of Environment and Heritage transfer to the Department of Planning, Industry and Environment, except where noted.</p> <p>The persons employed in the Office of Local Government transfer to the Department of Planning, Industry and Environment.</p> <p>The persons employed in the Department of Premier and Cabinet who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Planning, Industry and Environment.</p> <p>The following parts of the Department of Finance, Services and Innovation transfer to the Department of Planning, Industry and Environment:</p> <ul style="list-style-type: none"> <li>• those persons who are principally involved in the administration of legislation allocated to the Minister for Water, Property and Housing (including the provision of support for the portfolio responsibilities of that Minister)</li> <li>• Property and Advisory Group</li> <li>• Manly Hydraulics Laboratory</li> <li>• Heritage Stoneworks.</li> </ul> <p>The persons employed in the Office of Sport who are principally involved in the administration of the <i>Sydney Olympic Park Authority Act 2001</i> transfer to the Department of Planning, Industry and Environment (excluding those persons principally involved in the exercise of venue management functions).</p>

Cluster	Administrative arrangements changes
<b>Planning, Industry and Environment cluster (cont)</b>	<p>The following parts of the Department of Family and Community Services transfer to the Department of Planning, Industry and Environment:</p> <ul style="list-style-type: none"> <li>• those persons who are principally involved in providing support to the New South Wales Land and Housing Corporation</li> <li>• those persons who are principally involved in providing support to the Aboriginal Housing Office (including the Board of the Aboriginal Housing Office)</li> <li>• those persons who are principally involved in asset management.</li> </ul>
<b>Premier and Cabinet cluster</b>	<p>The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018</i>, effective 1 July 2018.</p> <p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019:</p> <p><b>Transfers into the Premier and Cabinet cluster</b></p> <p>Aboriginal Affairs NSW transfers from the Department of Education to the Department of Premier and Cabinet.</p> <p>The Heritage Division and the Culture Policy Branch transfer from the Office of Environment and Heritage to the Department of Premier and Cabinet.</p> <p>The persons employed in the Office of Environment and Heritage or the Department of Planning and Environment to enable the Historic Houses Trust to exercise its functions are transferred to the Department of Premier and Cabinet.</p> <p>The persons employed in the Treasury who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p> <p>The persons employed in the Department of Planning and Environment who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for the Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p> <p>The persons employed in the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency</p> <p>The persons employed in the UrbanGrowth NSW Development Corporation Staff Agency transfer to the Infrastructure NSW Staff Agency</p> <p><b>Transfers out of the Premier and Cabinet cluster</b></p> <p>The Western City and Aerotropolis Authority Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018</i>, effective 9 November 2018. The Western City and Aerotropolis Authority transfers to the Treasury cluster effective 1 July 2019.</p>

Cluster	Administrative arrangements changes
<p><b>Premier and Cabinet cluster (cont)</b></p>	<p>The following parts of the Department of Premier and Cabinet transfer to the Department of Customer Service:</p> <ul style="list-style-type: none"> <li>• Office of the Customer Service Commissioner</li> <li>• Behavioural Insights Unit</li> <li>• Government Communications Branch</li> <li>• those persons employed in the Digital, Content and Sponsorships Branch who are principally involved in administering the nsw.gov.au website.</li> </ul> <p>The persons employed in the Department of Premier and Cabinet who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Planning, Industry and Environment.</p>
<p><b>Stronger Communities cluster</b></p>	<p>The Department of Family and Community Services and Justice is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>The Department of Family and Community Services and Justice combines the functions of the Department of Family and Community Services and the Department of Justice except where noted.</p> <p><b>Transfers into the Stronger Communities cluster</b></p> <p>The persons employed in the former Department of Family and Community Services and the Department of Justice transfer into the Department of Family and Community Services and Justice, except where noted.</p>
<p><b>Treasury cluster</b></p>	<p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019:</p> <p><b>Transfers into the Treasury cluster</b></p> <p>The Western City and Aerotropolis Authority Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018</i>, effective 9 November 2018. The Western City and Aerotropolis Authority transfers to the Treasury cluster from the Department of Premier and Cabinet cluster effective 1 July 2019.</p> <p>The following parts of the Department of Finance, Services and Innovation transfer to the Treasury:</p> <ul style="list-style-type: none"> <li>• NSW Procurement</li> <li>• those persons who are principally involved in the administration of legislation allocated to the Minister for Finance and Small Business (including the provision of support for the portfolio responsibilities of that Minister).</li> </ul> <p>The following parts of the Department of Industry transfer to the Treasury:</p> <ul style="list-style-type: none"> <li>• those persons who are principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney (including the provision of support for the portfolio responsibilities of that Minister)</li> <li>• the Office of the Small Business Commissioner</li> <li>• NSW Trade and Investment.</li> </ul>

Cluster	Administrative arrangements changes
<b>Treasury cluster (cont)</b>	<p><b>Transfers out of the Treasury cluster</b></p> <p>The Data Analytics Centre transfers to the Department of Customer Service.</p> <p>The persons employed in the Treasury who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p>

An overview of the entities ceasing to operate as a result of the administrative changes from 1 July 2018 up to and including 1 July 2019 is outlined in the following table:

Entity	Details
<b>Barangaroo Delivery Authority Staff Agency</b>	<p>The Barangaroo Delivery Authority Staff Agency is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the Barangaroo Delivery Staff Agency transfer to the Infrastructure NSW Staff Agency.</p>
<b>Department of Family and Community Services</b>	<p>The Department of Family and Community Services is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Family and Community Services and Justice, which will provide support to Ministers in the Stronger Communities cluster in the administration of legislation allocated to them. On 1 July 2019, persons principally involved in providing support to the New South Wales Land and Housing Corporation, the Aboriginal Housing Office (including the Board of the Aboriginal Housing Office) or asset management transfer to the Department of Planning, Industry and Environment.</p>
<b>Department of Finance, Services and Innovation</b>	<p>The Department of Finance, Services and Innovation is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Customer Service, which will support Ministers in the Customer Service cluster in the administration of legislation allocated to them. On 1 July 2019:</p> <ul style="list-style-type: none"> <li>• persons principally involved in the administration of legislation allocated to the Minister for Water, Property and Housing, the Property Advisory Group, the Manly Hydraulics Laboratory and Heritage Stoneworks transfer to the Department of Planning, Industry and Environment</li> <li>• NSW Procurement and persons principally involved in the administration of legislation allocated to the Minister for Finance and Small Business (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Treasury.</li> </ul>

Cluster	Administrative arrangements changes
<b>Department of Industry</b>	<p>The Department of Industry is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Planning, Industry and Environment, which will support Ministers in the Planning, Industry and Environment cluster in the administration of legislation allocated to them. On 1 July 2019:</p> <ul style="list-style-type: none"> <li>persons principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney, the Office of the Small Business Commissioner and NSW Trade and Investment transfer to the Treasury</li> <li>the Liquor, Gaming and Racing Division transfers to the Department of Customer Service</li> <li>persons principally involved in the administration of legislation allocated to the Minister for Skills and Tertiary Education transfer to the Department of Education.</li> </ul>
<b>Department of Justice</b>	<p>The Department of Justice is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. Its functions will generally be undertaken by the Department of Family and Community Services and Justice, which will support Ministers in the Stronger Communities cluster in the administration of legislation allocated to them. Persons principally involved in these functions transfer to the Department of Family and Community Services and Justice. On 1 July 2019, the NSW Registry of Births, Deaths and Marriages transfers to the Department of Customer Service.</p>
<b>Department of Planning and Environment</b>	<p>The Department of Planning and Environment is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Planning, Industry and Environment, which will support Ministers in the Planning, Industry and Environment cluster in the administration of legislation allocated to them. On 1 July 2019, staff employed to enable the Historic Houses Trust to exercise its functions, and staff who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for the Public Service and Employee Relations, Aboriginal Affairs, and the Arts transfer to the Department of Premier and Cabinet.</p>
<b>Office of Environment and Heritage</b>	<p>The Office of Environment and Heritage is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the Office of Environment and Heritage transfer to the Department of Planning, Industry and Environment, except for the Heritage Division and the Culture Policy Branch which transfer to the Department of Premier and Cabinet.</p>
<b>Office of Local Government</b>	<p>The Office of Local Government is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the functions of the Office of Local Government transfer to the Department of Planning, Industry and Environment.</p>
<b>UrbanGrowth NSW Development Corporation Staff Agency</b>	<p>The UrbanGrowth NSW Development Corporation Staff Agency is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in UrbanGrowth transfer to Infrastructure NSW Staff Agency.</p>



## Administrative arrangement implications

The new cluster and agency arrangements have implications for the content and presentation of this Budget Paper.

Effective 1 July 2019, the accounting and financial consequences flowing from the realignment to eight clusters include:

- Existing reporting entities cease and new ones established with resulting financial and annual reporting implications
- Cluster control relationships are amended with consequential consolidated financial reporting implications
- Assets and liabilities associated with transfers of function transfer from a former cluster to a newly established cluster with the transfers required to be recognised as at 1 July 2019.

The changes in administrative arrangements also have consequences for the presentation of budget information and budget allocations including:

- State Outcome reporting and individual outcome indicators for each cluster have not been presented this year given the impact of the machinery of government changes upon the outcome framework. The revised outcome structure including new State Outcomes and indicators will be embedded within each of the eight clusters following a thorough Outcome and Business Planning process in 2019-20
- Changes between years in recurrent expenses and capital expenditure for the new clusters, and for some principal departments, cannot be provided as the year on year change is distorted by the transfer of functions and agencies. Expense comparisons between years are provided where an agency has been transferred in its entirety
- Budget allocations are aligned with the new cluster control relationships.

## Cluster and agency appropriation arrangements

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and a number of smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government. The Crown Finance Entity also receives a separate appropriation for central functions of government.

## Entities that receive an appropriation for the 2019-20 Budget

Crown Finance Entity	Ministry of Health
Department of Customer Service	New South Wales Electoral Commission
Department of Education	Ombudsman's Office
Department of Planning, Industry and Environment	Office of the Children's Guardian
Department of Premier and Cabinet	Office of the Director of Public Prosecutions
Department of Family and Community Services and Justice	Public Service Commission
Independent Commission Against Corruption	The Legislature
Independent Pricing and Regulatory Tribunal	The Treasury
Judicial Commission of New South Wales	Transport for NSW
Law Enforcement Conduct Commission	



## Reporting of Budget data

The financial statements in this Budget Paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards and the Uniform Presentation Framework.

From 1 July 2019, the State applied AASB 15 *Revenue from Contracts with Customers* (AASB 15) and AASB 1058 *Income of Not-for-Profit Entities* (AASB 1058) and AASB 16 *Leases* (AASB 16). The new accounting standards have been applied to 2019-20 estimates in the agency financial statements. The revised estimates for 2018-19 do not reflect the impact of the changes to the accounting standards.

This Budget Paper also presents a balance sheet and cash flow statement.

## Cluster-level financial aggregates

Recurrent expenses and capital expenditure reported in this Budget Paper are ‘cluster-eliminated’ – that is, aggregated at the cluster level only. Transfers within the same cluster are eliminated out. Transfers into and out of the cluster are all included: any transfer from cluster A to cluster B will therefore appear in financial tables for both cluster A and B.

## How to read this budget paper

This Budget Paper is structured into one chapter for each cluster, as well as a separate chapter for the Legislature. Clusters are groups of entities with shared or related policy goals. The eight clusters presented in this Budget Paper reflect the machinery of government changes that come into effect on 1 July 2019.

Each chapter sets out the Budget highlights for each cluster, as well as more detailed financial information.

Financial statements are presented for agencies established as at 1 July 2019 as well as those agencies abolished under the recent machinery of government changes.

### 1.1 Cluster Introduction

Section	Description
<b>Introduction</b>	This describes the role, main activities and responsibilities of the cluster.
<b>Contribution to the Government’s Priorities</b>	The Government’s Priorities that the cluster is targeting to achieve.
<b>State Outcomes to be delivered by the cluster</b>	A short description of the State Outcomes the cluster is working towards.

## 1.2 2019-20 Budget Highlights

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This section describes significant new and ongoing initiatives of the cluster listed under each State Outcome. Realignment of State Outcomes is underway and pending this change some individual State Outcomes may not include highlighted expenditure at this time. For further detail on capital projects, see Budget Paper No. 2 *Infrastructure Statement*.

## 1.3 Machinery of Government

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This sets out the machinery of government changes that have impacted the cluster as a result of Administrative Arrangements Orders issued and enacted since 1 July 2018. The section also includes those changes effective on 1 July 2019.

## 1.4 Overview of cluster expenses by State Outcome

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This section includes doughnut charts depicting the amount and percentage of recurrent expenses and capital expenditure across each of the State Outcomes delivered by the cluster.

## 1.5 Agency Expense Summary

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This section lists recurrent expenses and capital expenditure for each agency in the cluster. The expenses by agency are further broken down by State Outcome.

## 1.6 Financial Statements

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Financial statements are presented for the eight clusters established as at 1 July 2019 as well as those abolished clusters.

Section	Description
<b>Operating Statement</b>	This lists the major categories of expenses and revenues for each agency.
<b>Balance Sheet</b>	This details the agency's assets, liabilities and net worth.
<b>Cash Flow Statement</b>	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

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## Notes

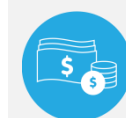
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- The Budget year refers to 2019-20, while the forward estimates period refers to 2020-21, 2021-22 and 2022-23.
- Expenditure figures cited throughout refer to expenditure in the 2019-20 Budget year unless otherwise indicated.
- Expenditure figures cited as '2018-19 revised' refer to 2018-19 Budget updated projections as at 30 April 2019.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
  - values of \$1 billion and above are rounded to the nearest \$100 million unless specified
  - values below \$1 billion are rounded to the nearest \$100,000
  - estimates under \$100,000 are rounded to the nearest thousand
  - estimates midway between rounding points are rounded up
  - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
  - n.a. means data is not available
  - N/A means not applicable
  - no. means number
  - 0 means not zero, but rounded to zero
  - ... means zero
  - \$m means millions of dollars
  - \$b means billions of dollars.
- Unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.
- Unless otherwise indicated, the data source for the Introduction and Budget Highlights sections is the relevant agency or their cluster's principal department.

# 1. CUSTOMER SERVICE CLUSTER

## 1.1 Introduction

The Customer Service cluster builds upon work already undertaken to deliver and exceed customer expectations of NSW Government services. The cluster works to ensure customer insights are embedded in policy design and service. The accelerated use of digital data and behavioural insights ensures that service delivery meets customer expectations.



\$2.7  
billion

Recurrent  
Expenses  
2019-20



\$375  
million

Capital  
Expenditure  
2019-20

### Contribution to the Government's Priorities

The Customer Service cluster contributes to delivering the following Government priority:

- Making Government work better for you by putting the customer at the centre of everything we do.

### State Outcomes to be delivered by the Customer Service cluster

State Outcome	Description
Excellence in customer service	Improving customers' satisfaction with NSW government services through a customer-centred approach to everything we do, resulting in better customer experiences and easier transactions.
Digital leadership and innovation in government services	Investing in innovation and technology to improve the availability, reliability and security of NSW government platforms, information and services.
Competitive, fair and secure markets	Improving and simplifying regulation in New South Wales to make it easier and safer for businesses and consumers to transact.

## 1.2 2019-20 Budget Highlights

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In 2019-20, the Customer Service cluster will spend \$3.1 billion (\$2.7 billion recurrent expenses and \$374.8 million capital expenditure). Key initiatives are highlighted below.

### **Excellence in customer service**

- Service NSW is the lead customer service touch point for delivering whole of government services and advice. Since it was established in 2013, the range and volume of services that Service NSW offers has expanded. Its one-stop shop customer model makes it easier for the community to interact with government, including accessing rebates and incentives as part of the Cost of Living programs. Additional funding of \$50 million has been provided for 2019-20, which demonstrates the Government's commitment to expand the reach of government services and improve customer experience by funding the continued growth of Service NSW
- \$92.1 million in 2019-20 to continue the Creative Kids program, which provides parents and guardians with a \$100 voucher each year to help with the cost of their school-aged kids' participation in creative and cultural activities
- \$70 million (\$55 million expenses and \$15 million capital over four years) to roll out 10 new Service NSW centres across Metropolitan Sydney
- \$4 million in 2019-20 to roll out four one-stop shop Service NSW buses servicing communities throughout the State
- Helping people with their energy bills by expanding the Energy Switch program to include gas and to provide small businesses with access to the Energy Switch program
- Increasing the number of cost of living services available through Service NSW on behalf of agencies including:
  - Energy Switch Program
  - Regional Seniors Transport Card
  - IVF Rebate Program
  - Road Toll Relief Program.

### **Digital leadership and innovation in government services**

- Establishing a Digital Restart Fund in 2019-20 with seed funding of \$100 million over the next two years to fund whole of government digital transformation
- \$12.5 million over five years to establish a Nuclear Medicine and Technology Hub at Lucas Heights in partnership with the Australian Nuclear Science and Technology Organisation to develop cutting edge treatments
- \$1.5 million to trial the Park n' Pay app in The Rocks precinct in Sydney
- Continuing the roll out of digital drivers' licences through Service NSW.

**Competitive, fair and secure markets**

- NSW Government will appoint a Building Commissioner to act as the consolidated building regulator in NSW with responsibilities to licence and audit practitioners
- \$49 million (\$27 million expenses and \$22 million capital) in 2019-20 for the Easy to do Business program, which provides a concierge service and interface with local councils and government bodies for small businesses in five sectors (cafes, housing construction, clothing retail, printing and road freight) to reduce the time it takes to either open or expand a small business. This program will enable businesses to reduce red tape and opt in to communications about policy or regulatory changes affecting their industry
- \$35 million in 2019-20 to support responsible gambling and reduce problem gambling in the community. This will be funded through the Responsible Gambling levy on the Star casino, tax from wagering operators, and a drawdown of the Responsible Gambling Fund reserves
- \$13 million in 2019-20 through the ClubGRANTS Category 3 scheme, towards supporting grants in the community and sport and health infrastructure. The NSW Government will continue to work with ClubsNSW to modernise and streamline service provision and regulation of the sector
- \$10.4 million in 2019-20 to assist Greyhound Racing NSW and its clubs to improve animal welfare, including track upgrades to reduce injury rates for racing dogs
- \$2.8 million over two years to extend the quad Bike Safety Improvement Program including rebates for farmers who prefer drones as alternatives to quad bikes.

## 1.3 Machinery of Government

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The Department of Customer Service is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* effective 1 July 2019. The Customer Service cluster combines the functions and agencies of the former Finance, Services and Innovation cluster with specific functions from the former Industry cluster, the former Justice cluster, the Premier and Cabinet cluster and the Treasury cluster except as provided in other clusters.

Under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* the following changes are effective 1 July 2019:

- most of the functions from the former Finance, Services and Innovation cluster transfer to the Customer Service cluster, including the following agencies:
  - Long Service Corporation
  - Rental Bond Board
  - Service NSW
  - State Insurance Regulatory Authority
  - New South Wales Government Telecommunications Authority
- the following functions and agencies from the Premier and Cabinet cluster transfer to the Customer Service cluster:
  - Office of Customer Service Commissioner
  - Behavioural Insights Unit
  - Government Communications Branch
  - Functions undertaken by the Digital, Content and Sponsorships Branch of the Department of Premier and Cabinet in administering the nsw.gov.au website
  - Independent Pricing and Regulatory Tribunal
- the NSW Registry of Births, Death and Marriages and the Information and Privacy Commission transfers from the former Justice cluster
- the Independent Liquor and Gaming Authority transfers from the former Industry cluster
- the Data Analytics Centre transfers from the Treasury cluster.

## 1.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 1.1: Recurrent expenses by outcome 2019-20 (dollars and %)

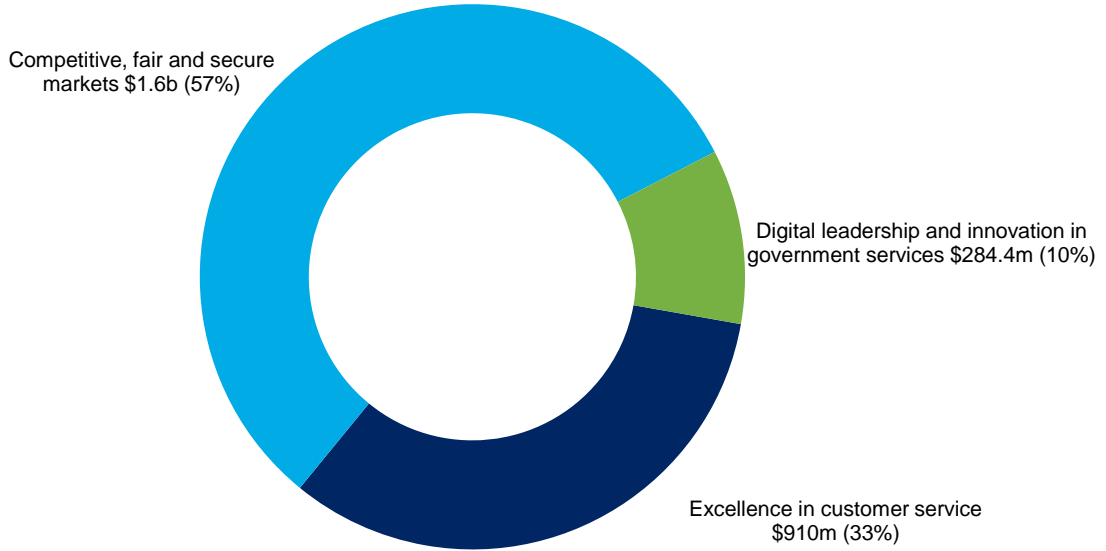
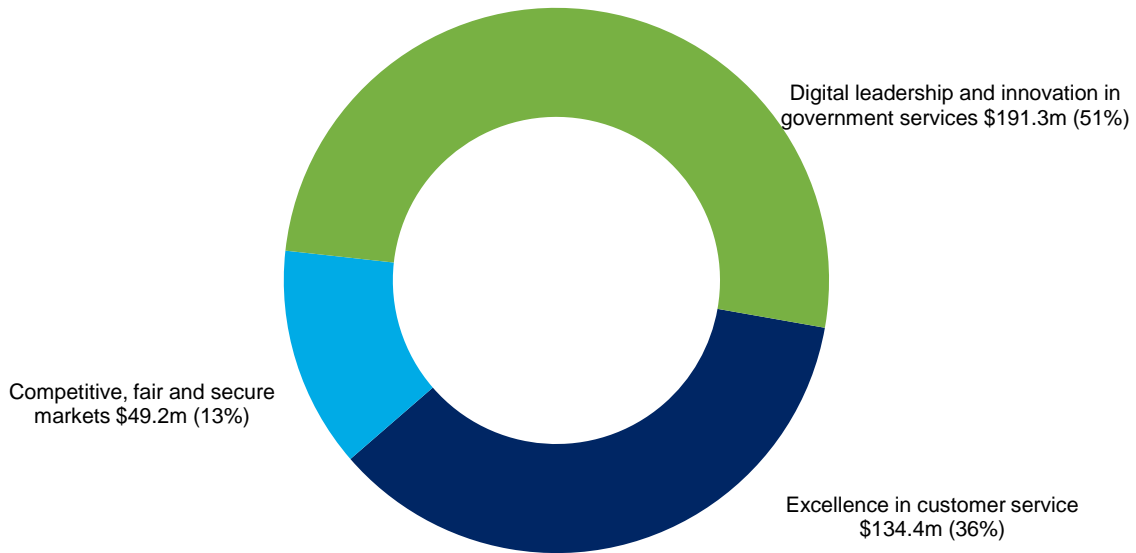


Chart 1.2: Capital expenditure by outcome 2019-20 (dollars and %)





## 1.5 Agency Expense Summary

The 2019-20 Budget for the Department of Customer Service (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Customer Service will spend \$1.7 billion (\$1.6 billion recurrent expenses and \$141.9 million capital expenditure).

Customer Service cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Department of Customer Service</b> <sup>(b)</sup>	N/A <sup>(b)</sup>	1,170.2	N/A <sup>(b)</sup>	N/A <sup>(b)</sup>	141.9	N/A <sup>(b)</sup>
Cluster Grants and other adjustments .....	N/A <sup>(b)</sup>	415.7	N/A <sup>(b)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>N/A<sup>(b)</sup></b>	<b>1,585.9</b>	<b>N/A<sup>(b)</sup></b>	<b>N/A<sup>(b)</sup></b>	<b>141.9</b>	<b>N/A<sup>(b)</sup></b>
<b>Agencies transferred from: Finance, Services and Innovation (GG) Cluster</b> <sup>(c)</sup>						
Long Service Corporation .....	263.1	285.0	8.3	1.2	5.8	N/A
Rental Bond Board .....	56.8	61.2	7.7	0.0	0.0	0.0
Service NSW .....	534.6	490.1	(8.3)	61.1	44.6	(27.0) <sup>(g)</sup>
State Insurance Regulatory Authority .....	575.5	594.1	3.2	0.0	5.6	N/A
New South Wales Government Telecommunications Authority .....	81.3	104.6	28.7	105.7	169.0	59.8
<b>Agencies transferred from: Industry (GG) Cluster</b> <sup>(d)</sup>						
Independent Liquor and Gaming Authority .....	3.7	2.8	(23.5) <sup>(h)</sup>	0.1	0.0	N/A
<b>Agencies transferred from: Justice (GG) Cluster</b> <sup>(e)</sup>						
Information and Privacy Commission .....	6.0	5.8	(3.6)	0.2	1.3	N/A
<b>Agencies transferred from: Premier and Cabinet (GG) Cluster</b> <sup>(f)</sup>						
Independent Pricing and Regulatory Tribunal	34.4	32.9	(4.4)	0.2	6.7	N/A
<b>Total Transferred In Agencies</b>	<b>1,555.4</b>	<b>1,576.6</b>	<b>1.4</b>	<b>168.5</b>	<b>232.9</b>	<b>38.3</b>
<b>Principal Agency abolished and absorbed from: Finance, Services and Innovation (GG) Cluster</b>						
Department of Finance, Services and Innovation .....	1,431.9	N/A	N/A	101.9	N/A	N/A
Cluster Grants and other adjustments .....	434.9	N/A	N/A	...	...	...
<b>Total Abolished Principal Agency</b>	<b>1,866.9</b>	<b>N/A</b>	<b>N/A</b>	<b>101.9</b>	<b>N/A</b>	<b>N/A</b>

(a) This table shows expenses on an uneliminated cluster basis.

(b) The Department of Customer Service is a newly established entity effective 1 July 2019, following machinery of government changes (see section 1.3). As such, 2018-19 financial data are not available, and comparisons between 2018-19 and 2019-20 are not possible.

(c) Long Service Corporation, Rental Bond Board, Service NSW, State Insurance Regulatory Authority and New South Wales Government Telecommunications Authority transfer from the former Finance, Services and Innovation cluster effective 1 July 2019.

(d) The Independent Liquor and Gaming Authority transfers from the former Industry cluster effective 1 July 2019.

(e) The Information and Privacy Commission transfers from the former Justice cluster effective 1 July 2019.

(f) The Independent Pricing and Regulatory Tribunal transfers from the Premier and Cabinet cluster effective 1 July 2019.

(g) Capital reduction due to completion of the transition of rural and regional motor registries to Service NSW centres.

(h) Decline shows the combined effect of higher employee related expenses in 2018-19 from secretariat support for the Board, and in 2019-20 lower other operating costs.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 1.6 Financial Statements

### Department of Customer Service

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	686,133
Personnel Services Expenses	...	...	(4,904)
Other Operating Expenses	...	...	227,576
Grants and Subsidies	...	...	540,439
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	126,219
Finance Costs	...	...	10,451
Other Expenses	...	...	30
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>1,585,944</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	988,772
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	13,755
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	362,003
Grants and Contributions	...	...	25,801
Investment Revenue	...	...	5,426
Retained Taxes, Fees and Fines	...	...	87,616
Other Revenue	...	...	228,058
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>1,711,431</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	(1,439)
Other Gains/(Losses)	...	...	(1,302)
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>122,746</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	449,655
Taxes Receivable	...	...	...
Receivables	...	...	161,371
Inventories	...	...	53
Financial Assets at Fair Value	...	...	91,040
Other Financial Assets	...	...	...
Other	...	...	56,050
Assets Held For Sale	...	...	26,978
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>785,148</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	6,358
Inventories	...	...	5,248
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	226,326
Plant and Equipment	...	...	277,644
Infrastructure Systems	...	...	(479)
Investment Properties	...	...	...
Intangibles	...	...	128,807
Other Assets	...	...	4,473
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>648,376</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>1,433,524</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	187,553
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	51,689
Provisions	...	...	186,149
Other	...	...	99,345
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>524,736</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	230,158
Provisions	...	...	36,116
Other	...	...	2,413,591
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>2,679,865</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>3,204,601</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>(1,771,077)</b>
<b>Equity</b>			
Accumulated Funds	...	...	(1,784,840)
Reserves	...	...	13,763
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>(1,771,077)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	653,557
Personnel Services	...	...	(4,904)
Grants and Subsidies	...	...	540,439
Finance Costs	...	...	10,443
Equivalent Income Tax	...	...	...
Other Payments	...	...	464,800
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>1,664,335</b>
<b>Receipts</b>			
Appropriation	...	...	988,772
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	(18,077)
Sale of Goods and Services	...	...	324,310
Retained Taxes, Fees and Fines	...	...	(1,288)
Interest Received	...	...	5,426
Grants and Contributions	...	...	25,801
Other Receipts	...	...	509,374
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>1,834,318</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>169,983</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	50,097
Purchases of Property, Plant and Equipment	...	...	(59,593)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(49,518)
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>(59,014)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(125,897)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(125,897)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(14,929)</b>
Opening Cash and Cash Equivalents	...	...	456,358
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	8,226
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>449,655</b>

## Independent Liquor and Gaming Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	778	1,183	798
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,724	2,443	1,970
Grants and Subsidies	250	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	30	30	30
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,782</b>	<b>3,656</b>	<b>2,798</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	2,975
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	250	265	...
Grants and Contributions	...	538	...
Investment Revenue	...	321	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>250</b>	<b>1,125</b>	<b>2,975</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,532)</b>	<b>(2,531)</b>	<b>177</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,239	1,801	2,002
Taxes Receivable	...	...	...
Receivables	936	12	12
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,175</b>	<b>1,813</b>	<b>2,014</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	4,620	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	111	40	10
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,731</b>	<b>40</b>	<b>10</b>
<b>Total Assets</b>	<b>7,906</b>	<b>1,853</b>	<b>2,024</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,525	155	164
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	1,061	...	(15)
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,586</b>	<b>155</b>	<b>149</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>3,586</b>	<b>155</b>	<b>149</b>
<b>Net Assets</b>	<b>4,320</b>	<b>1,698</b>	<b>1,875</b>
<b>Equity</b>			
Accumulated Funds	4,320	1,698	1,875
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,320</b>	<b>1,698</b>	<b>1,875</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	864	1,183	874
Personnel Services	...	...	...
Grants and Subsidies	250	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,890	12,554	2,136
<b>Total Payments</b>	<b>3,004</b>	<b>13,737</b>	<b>3,010</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	2,975
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	250	265	(0)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	321	...
Grants and Contributions	...	538	...
Other Receipts	166	166	166
<b>Total Receipts</b>	<b>416</b>	<b>1,291</b>	<b>3,141</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,588)</b>	<b>(12,447)</b>	<b>131</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(70)	70
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(70)</b>	<b>70</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,588)</b>	<b>(12,517)</b>	<b>201</b>
Opening Cash and Cash Equivalents	4,827	14,317	1,801
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,239</b>	<b>1,801</b>	<b>2,002</b>

# Information and Privacy Commission

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,555	4,520	4,568
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,052	1,257	645
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	241	258	598
Finance Costs	...	...	7
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,848</b>	<b>6,035</b>	<b>5,818</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	5,618	5,573	5,589
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	170	140	177
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	12	13	13
<b>Total Revenue</b>	<b>5,802</b>	<b>5,726</b>	<b>5,780</b>
Gain/(loss) on Disposal of Non Current Assets	...	(3)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(46)</b>	<b>(312)</b>	<b>(38)</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	424	349	348
Taxes Receivable	...	...	...
Receivables	685	365	414
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,109</b>	<b>714</b>	<b>762</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	1,091
Plant and Equipment	88	87	66
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	876	855	785
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>964</b>	<b>942</b>	<b>1,942</b>
<b>Total Assets</b>	<b>2,073</b>	<b>1,656</b>	<b>2,704</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	235	232	231
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	373
Provisions	497	377	377
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>732</b>	<b>609</b>	<b>981</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	714
Provisions	7	7	7
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>7</b>	<b>7</b>	<b>721</b>
<b>Total Liabilities</b>	<b>739</b>	<b>616</b>	<b>1,702</b>
<b>Net Assets</b>	<b>1,334</b>	<b>1,040</b>	<b>1,002</b>
<b>Equity</b>			
Accumulated Funds	1,334	1,040	1,002
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,334</b>	<b>1,040</b>	<b>1,002</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,385	4,408	4,391
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	7
Equivalent Income Tax	...	...	...
Other Payments	1,229	1,404	827
<b>Total Payments</b>	<b>5,614</b>	<b>5,812</b>	<b>5,225</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,618	5,573	5,589
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	1
Grants and Contributions	...	...	...
Other Receipts	144	94	145
<b>Total Receipts</b>	<b>5,764</b>	<b>5,667</b>	<b>5,735</b>
<b>Net Cash Flows From Operating Activities</b>	<b>150</b>	<b>(145)</b>	<b>510</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(19)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(150)	(158)	(150)
<b>Net Cash Flows From Investing Activities</b>	<b>(150)</b>	<b>(177)</b>	<b>(150)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(361)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(361)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>(322)</b>	<b>(1)</b>
Opening Cash and Cash Equivalents	424	671	349
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>424</b>	<b>349</b>	<b>348</b>

## Service NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	160,576	256,419	146,210
Personnel Services Expenses	...	...	...
Other Operating Expenses	190,877	193,094	245,809
Grants and Subsidies	...	2,500	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	42,871	82,594	95,176
Finance Costs	...	...	2,947
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>394,324</b>	<b>534,608</b>	<b>490,142</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	117,584	164,792	134,856
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,323	8,547	4,360
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	286,268	308,562	293,823
Grants and Contributions	14,400	14,400	7,600
Investment Revenue	200	324	199
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	206	1,035	205
<b>Total Revenue</b>	<b>422,981</b>	<b>497,660</b>	<b>441,043</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>28,657</b>	<b>(36,948)</b>	<b>(49,099)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,440	21,330	1,839
Taxes Receivable	...	...	...
Receivables	42,869	46,642	46,841
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>51,309</b>	<b>67,972</b>	<b>48,680</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	117,147
Plant and Equipment	81,820	81,820	54,217
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	211,937	110,546	81,603
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>293,757</b>	<b>192,366</b>	<b>252,967</b>
<b>Total Assets</b>	<b>345,066</b>	<b>260,338</b>	<b>301,647</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	38,365	74,876	72,380
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	15,471
Provisions	16,509	16,509	13,229
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>54,874</b>	<b>91,385</b>	<b>101,080</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	81,233
Provisions	6,547	6,547	6,027
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>6,547</b>	<b>6,547</b>	<b>87,260</b>
<b>Total Liabilities</b>	<b>61,421</b>	<b>97,932</b>	<b>188,340</b>
<b>Net Assets</b>	<b>283,645</b>	<b>162,406</b>	<b>113,307</b>
<b>Equity</b>			
Accumulated Funds	283,645	162,406	113,307
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>283,645</b>	<b>162,406</b>	<b>113,307</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	160,105	253,476	143,333
Personnel Services	...	...	...
Grants and Subsidies	...	2,500	...
Finance Costs	...	...	2,947
Equivalent Income Tax	...	...	...
Other Payments	224,678	173,696	275,056
<b>Total Payments</b>	<b>384,783</b>	<b>429,673</b>	<b>421,335</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	117,584	164,792	134,856
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	280,180	308,923	293,624
Retained Taxes, Fees and Fines	...	...	...
Interest Received	200	324	199
Grants and Contributions	14,400	14,400	7,600
Other Receipts	24,531	1,204	24,639
<b>Total Receipts</b>	<b>436,896</b>	<b>489,643</b>	<b>460,917</b>
<b>Net Cash Flows From Operating Activities</b>	<b>52,113</b>	<b>59,970</b>	<b>39,582</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(22,400)	(18,946)	(18,141)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(35,198)	(42,107)	(26,326)
<b>Net Cash Flows From Investing Activities</b>	<b>(57,598)</b>	<b>(61,053)</b>	<b>(44,467)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(14,606)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(14,606)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(5,485)</b>	<b>(1,083)</b>	<b>(19,590)</b>
Opening Cash and Cash Equivalents	13,925	22,412	21,330
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,440</b>	<b>21,330</b>	<b>1,839</b>

# Long Service Corporation

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	375	567	229
Personnel Services Expenses	8,057	7,851	8,259
Other Operating Expenses	125,350	223,118	239,519
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	427	143	1,242
Finance Costs	66,138	31,378	35,762
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>200,347</b>	<b>263,058</b>	<b>285,011</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	92,600	116,750	117,566
Retained Taxes, Fees and Fines	157,000	203,907	212,494
Other Revenue	134	201	210
<b>Total Revenue</b>	<b>249,734</b>	<b>320,858</b>	<b>330,270</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>49,387</b>	<b>57,800</b>	<b>45,258</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	111,806	96,759	116,217
Taxes Receivable	...	...	...
Receivables	9,247	9,460	9,939
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	221,000	221,000
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>121,053</b>	<b>327,218</b>	<b>347,156</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	1,604,801	1,501,359	1,712,640
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	809
Plant and Equipment	1,965	182	59
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	3,020	1,481	5,346
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,609,786</b>	<b>1,503,022</b>	<b>1,718,854</b>
<b>Total Assets</b>	<b>1,730,839</b>	<b>1,830,240</b>	<b>2,066,010</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,636	2,259	3,727
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,056,629	1,211,701	1,372,763
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,059,264</b>	<b>1,213,961</b>	<b>1,376,490</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	176,868	186,474	214,455
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>176,868</b>	<b>186,474</b>	<b>214,455</b>
<b>Total Liabilities</b>	<b>1,236,132</b>	<b>1,400,434</b>	<b>1,590,945</b>
<b>Net Assets</b>	<b>494,707</b>	<b>429,806</b>	<b>475,065</b>
<b>Equity</b>			
Accumulated Funds	494,707	429,806	475,065
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>494,707</b>	<b>429,806</b>	<b>475,065</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	375	567	229
Personnel Services	8,057	7,851	8,259
Grants and Subsidies	...	...	...
Finance Costs	...	...	20
Equivalent Income Tax	...	...	...
Other Payments	72,054	91,185	86,969
<b>Total Payments</b>	<b>80,486</b>	<b>99,603</b>	<b>95,477</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	157,172	204,010	211,811
Interest Received	2,101	6,311	6,441
Grants and Contributions	...	...	...
Other Receipts	1,819	62,379	2,442
<b>Total Receipts</b>	<b>161,092</b>	<b>272,699</b>	<b>220,694</b>
<b>Net Cash Flows From Operating Activities</b>	<b>80,606</b>	<b>173,096</b>	<b>125,217</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,981)	(78)	(970)
Proceeds from Sale of Investments	...	...	(3,436)
Purchases of Investments	(69,387)	(125,543)	(96,530)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,610)	(1,172)	(4,823)
<b>Net Cash Flows From Investing Activities</b>	<b>(73,978)</b>	<b>(126,792)</b>	<b>(105,759)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>6,628</b>	<b>46,304</b>	<b>19,459</b>
Opening Cash and Cash Equivalents	105,177	50,455	96,759
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>111,805</b>	<b>96,759</b>	<b>116,217</b>



## New South Wales Government Telecommunications Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,544	...	3,500
Personnel Services Expenses	8,237	14,154	14,308
Other Operating Expenses	63,577	44,154	63,231
Grants and Subsidies	...	6,962	3,872
Appropriation Expense	...	...	...
Depreciation and Amortisation	12,894	13,264	19,473
Finance Costs	...	169	192
Other Expenses	...	2,565	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>88,252</b>	<b>81,268</b>	<b>104,576</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	165,772	113,873	165,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	56,574	63,054	62,616
Grants and Contributions	63,193	4,154	24,599
Investment Revenue	826	977	811
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>286,365</b>	<b>182,058</b>	<b>253,408</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>198,113</b>	<b>100,790</b>	<b>148,833</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	27,290	62,282	60,854
Taxes Receivable	...	...	...
Receivables	1,979	12,496	12,578
Inventories	580	806	830
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>29,849</b>	<b>75,584</b>	<b>74,262</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	320	2,634
Plant and Equipment	321,328	175,385	327,580
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	595	48,917	48,518
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>321,923</b>	<b>224,622</b>	<b>378,732</b>
<b>Total Assets</b>	<b>351,772</b>	<b>300,206</b>	<b>452,993</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	12,456	53,781	53,887
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,456</b>	<b>53,781</b>	<b>53,887</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,849
Provisions	3,422	5,881	5,881
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3,422</b>	<b>5,881</b>	<b>9,730</b>
<b>Total Liabilities</b>	<b>15,878</b>	<b>59,662</b>	<b>63,617</b>
<b>Net Assets</b>	<b>335,894</b>	<b>240,544</b>	<b>389,377</b>
<b>Equity</b>			
Accumulated Funds	335,894	240,544	389,377
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>335,894</b>	<b>240,544</b>	<b>389,377</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	3,544	...	3,500
Personnel Services	8,237	14,154	14,308
Grants and Subsidies	...	6,962	3,872
Finance Costs	...	...	192
Equivalent Income Tax	...	...	...
Other Payments	63,696	38,243	63,171
<b>Total Payments</b>	<b>75,477</b>	<b>59,359</b>	<b>85,043</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	165,772	113,873	165,382
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	56,693	58,057	62,516
Retained Taxes, Fees and Fines	...	...	...
Interest Received	826	977	811
Grants and Contributions	63,193	4,154	24,599
Other Receipts	...	7	40
<b>Total Receipts</b>	<b>286,484</b>	<b>177,068</b>	<b>253,348</b>
<b>Net Cash Flows From Operating Activities</b>	<b>211,007</b>	<b>117,709</b>	<b>168,306</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(212,037)	(103,159)	(168,530)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(2,585)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(212,037)</b>	<b>(105,743)</b>	<b>(168,530)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,204)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,204)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,030)</b>	<b>11,965</b>	<b>(1,428)</b>
Opening Cash and Cash Equivalents	28,320	50,317	62,282
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>27,290</b>	<b>62,282</b>	<b>60,854</b>

## Rental Bond Board

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	30,625	30,515	33,530
Grants and Subsidies	26,330	26,330	27,541
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	144
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>56,955</b>	<b>56,845</b>	<b>61,215</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	57,602	59,642	60,662
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	2,293	1,157
<b>Total Revenue</b>	<b>57,602</b>	<b>61,935</b>	<b>61,820</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(26)	...	...
<b>Net Result</b>	<b>622</b>	<b>5,091</b>	<b>605</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	62,158	65,362	65,967
Taxes Receivable	...	...	...
Receivables	4,508	7,047	7,047
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>66,666</b>	<b>72,410</b>	<b>73,014</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>66,666</b>	<b>72,410</b>	<b>73,014</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	2,781	1,647	1,647
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,781</b>	<b>1,647</b>	<b>1,647</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>2,781</b>	<b>1,647</b>	<b>1,647</b>
<b>Net Assets</b>	<b>63,885</b>	<b>70,762</b>	<b>71,367</b>
<b>Equity</b>			
Accumulated Funds	63,885	70,762	71,367
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>63,885</b>	<b>70,762</b>	<b>71,367</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	26,330	26,330	27,541
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	30,625	29,526	33,674
<b>Total Payments</b>	<b>56,955</b>	<b>55,856</b>	<b>61,215</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	57,602	64,090	60,662
Grants and Contributions	...	...	...
Other Receipts	(26)	2,295	1,157
<b>Total Receipts</b>	<b>57,576</b>	<b>66,386</b>	<b>61,820</b>
<b>Net Cash Flows From Operating Activities</b>	<b>622</b>	<b>10,530</b>	<b>605</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>622</b>	<b>10,530</b>	<b>605</b>
Opening Cash and Cash Equivalents	61,536	54,833	65,362
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>62,158</b>	<b>65,362</b>	<b>65,967</b>

## State Insurance Regulatory Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,816	13,616	4,517
Personnel Services Expenses	50,137	44,480	51,840
Other Operating Expenses	511,694	509,850	518,197
Grants and Subsidies	12,687	8,035	12,605
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,648	1,873	8,241
Finance Costs	...	...	577
Other Expenses	(1,872)	(2,344)	(1,829)
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>581,110</b>	<b>575,510</b>	<b>594,149</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,179	2,315	7,280
Grants and Contributions	4,578	...	3,625
Investment Revenue	7,939	9,118	8,076
Retained Taxes, Fees and Fines	561,004	536,100	547,432
Other Revenue	632	7,933	640
<b>Total Revenue</b>	<b>581,331</b>	<b>555,466</b>	<b>567,052</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(510)	...	(520)
<b>Net Result</b>	<b>(289)</b>	<b>(20,044)</b>	<b>(27,617)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	140,713	127,346	112,980
Taxes Receivable	...	...	...
Receivables	67,012	51,776	52,296
Inventories	...	...	...
Financial Assets at Fair Value	177,823	191,040	185,885
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>385,548</b>	<b>370,163</b>	<b>351,161</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	19,407
Plant and Equipment	12,546	992	4,644
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	6,468	7,353	7,003
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>19,014</b>	<b>8,346</b>	<b>31,055</b>
<b>Total Assets</b>	<b>404,562</b>	<b>378,509</b>	<b>382,215</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	46,569	35,900	51,894
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,387
Provisions	23,688	10,806	10,420
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>70,256</b>	<b>46,706</b>	<b>64,701</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	107,101	130,794	129,985
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	19,102
Provisions	96,138	94,538	89,573
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>203,239</b>	<b>225,333</b>	<b>238,661</b>
<b>Total Liabilities</b>	<b>273,495</b>	<b>272,038</b>	<b>303,362</b>
<b>Net Assets</b>	<b>131,066</b>	<b>106,470</b>	<b>78,853</b>
<b>Equity</b>			
Accumulated Funds	131,066	106,470	78,853
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>131,066</b>	<b>106,470</b>	<b>78,853</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	6,202	13,229	4,912
Personnel Services	50,137	44,480	51,840
Grants and Subsidies	12,687	8,035	12,605
Finance Costs	...	...	577
Equivalent Income Tax	...	...	...
Other Payments	514,595	527,839	506,139
<b>Total Payments</b>	<b>583,621</b>	<b>593,583</b>	<b>576,073</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,179	2,315	7,280
Retained Taxes, Fees and Fines	561,004	536,160	547,432
Interest Received	2,209	3,388	2,231
Grants and Contributions	4,578	...	3,625
Other Receipts	632	8,440	(400)
<b>Total Receipts</b>	<b>575,601</b>	<b>550,303</b>	<b>560,167</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(8,020)</b>	<b>(43,280)</b>	<b>(15,906)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(4,555)	...	(4,555)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	11,000	10,100	11,000
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,000)	...	(1,000)
<b>Net Cash Flows From Investing Activities</b>	<b>5,445</b>	<b>10,100</b>	<b>5,445</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(3,906)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(3,906)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,575)</b>	<b>(33,180)</b>	<b>(14,367)</b>
Opening Cash and Cash Equivalents	143,288	160,526	127,346
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>140,713</b>	<b>127,346</b>	<b>112,980</b>

## Department of Finance, Services and Innovation (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	734,438	689,175	...
Personnel Services Expenses	11,426	...	...
Other Operating Expenses	345,841	438,902	...
Grants and Subsidies	614,110	578,181	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	95,077	151,241	...
Finance Costs	7,672	9,359	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,808,563</b>	<b>1,866,859</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	1,116,500	1,002,305	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,381	12,552	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	503,348	508,798	...
Grants and Contributions	32,301	33,729	...
Investment Revenue	805	9,131	...
Retained Taxes, Fees and Fines	87,434	95,995	...
Other Revenue	226,479	230,785	...
<b>Total Revenue</b>	<b>1,981,249</b>	<b>1,893,296</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	1,484	109,921	...
Other Gains/(Losses)	(1,263)	(853)	...
<b>Net Result</b>	<b>172,907</b>	<b>135,504</b>	<b>...</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	416,270	456,358	...
Taxes Receivable	...	...	...
Receivables	252,318	226,329	...
Inventories	53	53	...
Financial Assets at Fair Value	...	91,040	...
Other Financial Assets	...	...	...
Other	51,161	51,111	...
Assets Held For Sale	...	26,978	...
<b>Total Current Assets</b>	<b>719,803</b>	<b>851,871</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	26,529	7,114	...
Inventories	5,464	5,464	...
Financial Assets at Fair Value	...	...	...
Equity Investments	40,922	...	...
Property, Plant and Equipment -			...
Land and Building	43,159	65,656	...
Plant and Equipment	214,234	199,763	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	188,398	113,639	...
Other Assets	4,241	4,241	...
<b>Total Non Current Assets</b>	<b>522,946</b>	<b>395,876</b>	<b>...</b>
<b>Total Assets</b>	<b>1,242,748</b>	<b>1,247,746</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	224,469	233,295	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	56,416	72,445	...
Provisions	174,337	202,642	...
Other	137,221	137,513	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>592,443</b>	<b>645,896</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	16,396	28,181	...
Provisions	36,786	35,639	...
Other	2,494,571	2,485,561	...
<b>Total Non Current Liabilities</b>	<b>2,547,753</b>	<b>2,549,381</b>	<b>...</b>
<b>Total Liabilities</b>	<b>3,140,196</b>	<b>3,195,276</b>	<b>...</b>
<b>Net Assets</b>	<b>(1,897,447)</b>	<b>(1,947,530)</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	(1,932,633)	(1,961,293)	...
Reserves	35,186	13,763	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,897,447)</b>	<b>(1,947,530)</b>	<b>...</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	700,924	708,122	...
Personnel Services	11,426	...	...
Grants and Subsidies	614,110	578,181	...
Finance Costs	7,672	9,359	...
Equivalent Income Tax	...	...	...
Other Payments	651,533	399,204	...
<b>Total Payments</b>	<b>1,985,666</b>	<b>1,694,867</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	1,116,500	1,002,305	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(9,000)	(163,142)	...
Sale of Goods and Services	498,775	538,016	...
Retained Taxes, Fees and Fines	(1,263)	(6,038)	...
Interest Received	805	5,535	...
Grants and Contributions	32,301	33,729	...
Other Receipts	491,367	251,644	...
<b>Total Receipts</b>	<b>2,129,486</b>	<b>1,662,050</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>143,820</b>	<b>(32,817)</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	84,567	74,806	...
Purchases of Property, Plant and Equipment	(88,095)	(55,733)	...
Proceeds from Sale of Investments	...	111,601	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(57,607)	(41,641)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(61,135)</b>	<b>89,033</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(120,114)	(107,775)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(120,114)</b>	<b>(107,775)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(37,429)</b>	<b>(51,560)</b>	<b>...</b>
Opening Cash and Cash Equivalents	453,699	496,835	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	11,083	...
<b>Closing Cash and Cash Equivalents</b>	<b>416,270</b>	<b>456,358</b>	<b>...</b>

## Independent Pricing and Regulatory Tribunal

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	23,350	22,185	25,685
Personnel Services Expenses	...	...	...
Other Operating Expenses	7,746	11,138	5,006
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,029	1,112	2,167
Finance Costs	...	...	62
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>32,125</b>	<b>34,435</b>	<b>32,920</b>
<b>Revenue</b>			
Appropriation Revenue	27,850	26,855	30,996
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	393	543	403
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,329	1,191	1,352
Grants and Contributions	...	2,500	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	588	...
<b>Total Revenue</b>	<b>29,571</b>	<b>31,677</b>	<b>32,751</b>
Gain/(loss) on Disposal of Non Current Assets	...	(15)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,554)</b>	<b>(2,773)</b>	<b>(169)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	933	1,011	1,011
Taxes Receivable	...	...	...
Receivables	1,689	2,016	2,016
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,622</b>	<b>3,027</b>	<b>3,027</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	5,342
Plant and Equipment	1,534	1,346	663
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	671	15	561
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,205</b>	<b>1,361</b>	<b>6,566</b>
<b>Total Assets</b>	<b>4,827</b>	<b>4,388</b>	<b>9,593</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,737	2,029	2,029
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,156
Provisions	2,396	2,396	2,396
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,133</b>	<b>4,425</b>	<b>5,581</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	4,218
Provisions	875	875	875
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>875</b>	<b>875</b>	<b>5,093</b>
<b>Total Liabilities</b>	<b>5,008</b>	<b>5,300</b>	<b>10,674</b>
<b>Net Assets</b>	<b>(181)</b>	<b>(912)</b>	<b>(1,081)</b>
<b>Equity</b>			
Accumulated Funds	(181)	(912)	(1,081)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(181)</b>	<b>(912)</b>	<b>(1,081)</b>

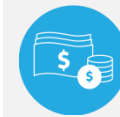
## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	22,957	21,615	25,282
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	62
Equivalent Income Tax	...	...	...
Other Payments	8,967	11,706	6,227
<b>Total Payments</b>	<b>31,924</b>	<b>33,321</b>	<b>31,571</b>
<b>Receipts</b>			
Appropriation	27,850	26,736	30,996
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,329	1,191	1,352
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	2,500	...
Other Receipts	1,221	(707)	1,221
<b>Total Receipts</b>	<b>30,399</b>	<b>29,720</b>	<b>33,569</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,525)</b>	<b>(3,601)</b>	<b>1,998</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(180)	(180)	(180)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(712)	...	(712)
<b>Net Cash Flows From Investing Activities</b>	<b>(892)</b>	<b>(180)</b>	<b>(892)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,106)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,106)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,417)</b>	<b>(3,781)</b>	<b>...</b>
Opening Cash and Cash Equivalents	3,350	4,792	1,011
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>933</b>	<b>1,011</b>	<b>1,011</b>

## 2. EDUCATION CLUSTER

### 2.1 Introduction

The Education cluster delivers and regulates education and training services for NSW students, workers and industry. This includes the early childhood education and care sector, government and non-government schools, and the vocational education and training sector.



\$18.6 billion

Recurrent Expenses 2019-20



\$2.4 billion

Capital Expenditure 2019-20

### Contribution to the Government's Priorities

The Education cluster contributes to delivering the following Government priority:

- Highest quality education no matter where you live or what your circumstances may be.

### State Outcomes to be delivered by the Education cluster

State Outcome	Description
Educational foundations for success	Providing a high standard of education for children and young people through the State's public school system, and providing support to non-government schools.
Best start in life for young children	Regulating and overseeing the delivery of accessible and high-quality early childhood education services.
Equipping teachers with the best skills for educating our young people	Improving teacher quality in New South Wales through the regulation and accreditation of school and early childhood teachers by the New South Wales Education Standards Authority (NESA).
Skilled and employable workforce	Contributing to job growth by delivering a highly skilled workforce that meets current and future requirements of NSW businesses and industry, including the activities of TAFE NSW.



## 2.2 2019-20 Budget Highlights

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In 2019-20, the Education cluster will spend more than \$20.9 billion (\$18.6 billion recurrent expenses and \$2.4 billion capital expenditure). Key initiatives are highlighted below.

### **Educational foundations for success**

- New South Wales was the first state to sign the original Gonski Agreement, and has now signed the National School Reform Agreement (NSRA) for 2019 to 2023, highlighting a commitment to deliver needs-based funding to government and non-government schools. Under the NSRA, New South Wales has committed to implement national policy initiatives, and a series of state-based reforms across government and non-government schools
- 4,600 extra teachers will be recruited across government schools in New South Wales over four years to meet population growth and provide more targeted support to the students that need it most. This investment will deliver the highest number of teachers in government schools in the State's history
- \$1.4 billion to support non-government schools in 2019-20, including additional funding for non-government school essential capital works under the Building Grants Assistance Scheme
- \$917.4 million over four years to build eight new schools and significantly upgrade a further 32 schools, bringing the Government's total investment in school infrastructure to \$6.7 billion over the next four years
- \$500 million over four years to support non-government schools to build, extend or upgrade their facilities to provide more student places in growing communities
- \$449 million to clear the existing school maintenance backlog in all public schools by July 2020, bringing the total investment to more than \$1.3 billion over five years
- \$120 million over four years to expand before and after school care, making it available to all parents with children at public primary schools by 2021
- \$88.4 million over four years to employ 100 additional school counsellors or psychologists and an additional 350 student support officers, as well as dedicated services for rural and remote students, to ensure public high school students across the State have access to mental health and wellbeing support
- \$10 million over four years for the Sustainable Schools Program to help schools and students develop innovative and hands-on solutions outside the classroom to reduce, re-use and recycle in order to make their school environments more sustainable
- \$8 million over four years for Foodbank NSW and ACT Limited to expand the School Breakfast 4 Health program to a further 500 schools
- \$7.4 million over four years to upgrade 11 public schools, including installation of solar panels, covered outdoor learning areas and upgrades to sports facilities
- \$2 million over four years to support Life Education NSW to continue to deliver the Healthy Harold program and promote healthy lifestyles in schools
- \$0.2 million to support the NSW Federation of Community Language Schools to assist students to learn a second language
- The Department of Education will trial a Year 1 phonics screening check in select public schools in order to help boost literacy outcomes in the early years. The trial will be 'opt in' – giving principals the freedom to choose whether they want to participate.

## Best start in life for young children

- \$526.7 million in 2019-20 (recurrent expenses). This includes the Start Strong program to support preschool education across New South Wales, in both community preschools and long day care centres. Funding support will be provided for all three-year olds in community preschools from 1 January 2019. This funding will support universal access to two years of early childhood education, continuing a commitment made in the 2018-19 Budget
- \$20 million over four years for new and existing community preschools to build, renovate or extend their facilities to cater for increasing enrolments across the state
- \$1.8 million over two years to support Playgroup NSW to establish 'Play Strong' playgroups to support early learning pathways for vulnerable communities across New South Wales.

## Equipping teachers with the best skills for educating our young people

- \$146.2 million in 2019-20, including for the administration of the Higher School Certificate and NAPLAN in government and non-government schools.

## Skilled and employable workforce

- \$2.4 billion in 2019-20 (\$2.3 billion recurrent expenses and \$137.5 million capital expenditure) to support TAFE NSW and support vocational education and training across New South Wales
- \$79.6 million over four years to deliver a new TAFE super campus for Western Sydney specialising in construction trades
- \$71 million over four years for an additional 100,000 free TAFE and VET courses, including 70,000 fee-free courses for young job-seekers combining work and study through a traineeship, and 30,000 free TAFE places for mature-aged workers seeking to retrain or re-enter the workforce
- \$61.7 million over four years to construct eight new TAFE Connected Learning Centres in rural and regional locations, including at Byron Bay, Nelson Bay, Batemans Bay, Jindabyne, Nambucca Heads, Hay, Cobar and West Wyalong
- \$5.9 million over four years to offer online courses for women to build their financial literacy and business start-up skills, together with mentoring, networking and coaching opportunities from January 2020.

## 2.3 Machinery of Government

Under the *Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019*, the following changes to the Education cluster are effective 1 July 2019:

- the following functions and agency transfer from the former Industry cluster into the Education cluster:
  - TAFE Commission
  - the other functions of the former Industry cluster associated with the administration of legislation allocated to the Minister for Skills and Tertiary Education
- Aboriginal Affairs NSW transfers from the Education cluster to the Premier and Cabinet cluster.

## 2.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 2.1: Recurrent expenses<sup>(a)</sup> by outcome 2019-20 (dollars and %)



- (a) The figures in the above chart are cluster eliminated expenses due to material intra-cluster payments to TAFE NSW
- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Best start in life for young children
  - Equipping teachers with the best skills for educating our young people.

Chart 2.2: Capital expenditure<sup>(c)</sup> by outcome 2019-20 (dollars and %)



- (c) The figures in the above chart are cluster eliminated expenses due to intra-cluster payments to TAFE NSW
- (d) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Equipping teachers with the best skills for educating our young people
  - Skilled and Employable Workforce.

## 2.5 Agency Expense Summary

The 2019-20 Budget for the Department of Education (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Education will spend \$20.4 billion (\$18.2 billion recurrent expenses and \$2.2 billion capital expenditure).

Education cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Education</b>	15,134.8	18,158.7	20.0 <sup>(c)</sup>	1,674.5	2,242.6	33.9
Cluster Grants .....	136.0	34.4	(74.7) <sup>(d)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>15,270.7</b>	<b>18,193.2</b>	<b>19.1</b>	<b>1,674.5</b>	<b>2,242.6</b>	<b>33.9</b>
NSW Education Standards Authority .....	172.7	146.2	(15.3) <sup>(e)</sup>	1.4	2.2	59.4
<b>Total Agency</b>	<b>172.7</b>	<b>146.2</b>	<b>(15.3)</b>	<b>1.4</b>	<b>2.2</b>	<b>59.4</b>
<b>Agencies transferred from: Industry (GG) Cluster<sup>(b)</sup></b>						
TAFE Commission .....	1,794.7	1,850.3	3.1	146.1	137.2	(6.1)
<b>Total Transferred In Agency</b>	<b>1,794.7</b>	<b>1,850.3</b>	<b>3.1</b>	<b>146.1</b>	<b>137.2</b>	<b>(6.1)</b>

(a) This table shows expenses on an uneliminated cluster basis.

(b) The TAFE Commission transfers from the former Industry cluster effective 1 July 2019.

(c) For 2019-20, the Education cluster includes the functions of the former Industry cluster under legislation allocated to the Minister for Skills and Tertiary Education effective 1 July 2019 excluding the TAFE Commission which is reported separately. For 2019-20, the Education cluster transfers Aboriginal Affairs NSW to the Premier and Cabinet cluster.

(d) Reduction in cluster grants due to NESA services, which will now be directly paid by the Department of Education.

(e) Expenses for the NSW Education Standards Authority were higher in 2018-19 due to one-off items such as the implementation of NAPLAN Online and NSW Curriculum Review.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 2.6 Financial Statements

### Department of Education

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	9,850,821	10,053,920	10,914,883
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,168,866	2,529,704	2,500,624
Grants and Subsidies	1,989,221	1,962,870	3,999,658
Appropriation Expense	...	...	...
Depreciation and Amortisation	657,704	704,757	757,594
Finance Costs	19,823	19,471	19,799
Other Expenses	644	...	613
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>15,687,079</b>	<b>15,270,722</b>	<b>18,193,171</b>
<b>Revenue</b>			
Appropriation Revenue	14,838,776	14,686,601	18,085,890
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	385,558	375,072	349,752
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	529,361	465,370	675,079
Grants and Contributions	379,778	437,104	353,435
Investment Revenue	11,337	12,337	17,830
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	83,209	94,923	81,261
<b>Total Revenue</b>	<b>16,228,019</b>	<b>16,071,407</b>	<b>19,563,246</b>
Gain/(loss) on Disposal of Non Current Assets	...	(16,220)	...
Other Gains/(Losses)	...	(391)	...
<b>Net Result</b>	<b>540,940</b>	<b>784,074</b>	<b>1,370,075</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	767,445	754,976	892,710
Taxes Receivable	...	...	...
Receivables	166,378	219,291	254,710
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	250	250
<b>Total Current Assets</b>	<b>933,822</b>	<b>974,517</b>	<b>1,147,670</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	62	53	53
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	33,174,984	31,733,787	33,172,390
Plant and Equipment	307,010	315,991	327,278
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	292,204	267,826	232,335
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>33,774,260</b>	<b>32,317,657</b>	<b>33,732,056</b>
<b>Total Assets</b>	<b>34,708,082</b>	<b>33,292,175</b>	<b>34,879,727</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	469,447	661,063	661,695
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,269	147,768	35,399
Provisions	867,389	901,784	1,053,899
Other	100,275	43,038	43,920
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,444,380</b>	<b>1,753,653</b>	<b>1,794,913</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	148,861	145,252	316,408
Provisions	33,062	41,175	41,175
Other	2,578	27,552	32,613
<b>Total Non Current Liabilities</b>	<b>184,502</b>	<b>213,980</b>	<b>390,197</b>
<b>Total Liabilities</b>	<b>1,628,882</b>	<b>1,967,633</b>	<b>2,185,110</b>
<b>Net Assets</b>	<b>33,079,200</b>	<b>31,324,542</b>	<b>32,694,617</b>
<b>Equity</b>			
Accumulated Funds	14,297,866	14,407,091	15,777,166
Reserves	18,781,334	16,917,451	16,917,451
Capital Equity	...	...	...
<b>Total Equity</b>	<b>33,079,200</b>	<b>31,324,542</b>	<b>32,694,617</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	9,441,874	9,656,745	10,491,516
Personnel Services	...	...	...
Grants and Subsidies	1,989,221	1,962,870	3,999,658
Finance Costs	19,823	19,471	19,799
Equivalent Income Tax	...	...	...
Other Payments	3,397,305	2,738,140	2,796,089
<b>Total Payments</b>	<b>14,848,224</b>	<b>14,377,226</b>	<b>17,307,061</b>
<b>Receipts</b>			
Appropriation	14,838,776	14,686,601	18,085,890
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	529,361	440,647	643,009
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,297	12,337	17,830
Grants and Contributions	378,046	422,561	349,233
Other Receipts	312,110	322,703	321,087
<b>Total Receipts</b>	<b>16,061,590</b>	<b>15,884,850</b>	<b>19,417,501</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,213,366</b>	<b>1,507,624</b>	<b>2,110,440</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	275,457	640	295,112
Purchases of Property, Plant and Equipment	(1,611,924)	(1,674,480)	(2,225,480)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,336,467)</b>	<b>(1,673,840)</b>	<b>(1,930,368)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(6,965)	(6,961)	(42,338)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(6,965)</b>	<b>(6,961)</b>	<b>(42,338)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(130,066)</b>	<b>(173,177)</b>	<b>137,734</b>
Opening Cash and Cash Equivalents	897,511	928,153	754,976
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>767,445</b>	<b>754,976</b>	<b>892,710</b>

## NSW Education Standards Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	119,763	120,617	113,367
Personnel Services Expenses	...	...	...
Other Operating Expenses	40,244	50,277	25,876
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,361	1,782	6,865
Finance Costs	...	...	113
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>161,369</b>	<b>172,675</b>	<b>146,220</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	126,297	135,961	34,389
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,815	2,814	2,747
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	30,450	29,764	104,326
Grants and Contributions	1,784	2,451	1,771
Investment Revenue	208	...	212
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	518	2,895	805
<b>Total Revenue</b>	<b>162,072</b>	<b>173,885</b>	<b>144,249</b>
Gain/(loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>713</b>	<b>1,210</b>	<b>(1,961)</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	7,879	5,892	3,947
Taxes Receivable	...	...	...
Receivables	4,629	4,616	4,629
Inventories	1,779	1,712	1,712
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>14,288</b>	<b>12,220</b>	<b>10,288</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,650	1,532	3,511
Plant and Equipment	277	467	463
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	6,955	7,870	7,940
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>8,881</b>	<b>9,869</b>	<b>11,914</b>
<b>Total Assets</b>	<b>23,168</b>	<b>22,089</b>	<b>22,202</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,773	10,210	10,210
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	591
Provisions	4,532	4,532	4,532
Other	8,294	8,294	8,294
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>22,599</b>	<b>23,036</b>	<b>23,627</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,483
Provisions	122	122	122
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>122</b>	<b>122</b>	<b>1,605</b>
<b>Total Liabilities</b>	<b>22,721</b>	<b>23,158</b>	<b>25,232</b>
<b>Net Assets</b>	<b>447</b>	<b>(1,069)</b>	<b>(3,030)</b>
<b>Equity</b>			
Accumulated Funds	447	(1,069)	(3,030)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>447</b>	<b>(1,069)</b>	<b>(3,030)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	116,948	118,796	110,620
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	113
Equivalent Income Tax	...	...	...
Other Payments	43,444	51,561	29,076
<b>Total Payments</b>	<b>160,393</b>	<b>170,357</b>	<b>139,808</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	126,297	135,961	34,389
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	30,450	34,186	104,326
Retained Taxes, Fees and Fines	...	...	...
Interest Received	208	...	212
Grants and Contributions	1,784	2,451	1,771
Other Receipts	7,826	3,213	4,005
<b>Total Receipts</b>	<b>166,565</b>	<b>175,812</b>	<b>144,702</b>
<b>Net Cash Flows From Operating Activities</b>	<b>6,172</b>	<b>5,456</b>	<b>4,894</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment	...	(280)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,584)	(1,100)	(2,200)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,554)</b>	<b>(1,380)</b>	<b>(2,170)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(4,656)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(4,656)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>4,618</b>	<b>4,076</b>	<b>(1,932)</b>
Opening Cash and Cash Equivalents	2,233	1,816	5,879
Reclassification of Cash Equivalents	1,028	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>7,879</b>	<b>5,892</b>	<b>3,947</b>

## TAFE Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,155,609	1,215,356	1,268,716
Personnel Services Expenses	...	...	...
Other Operating Expenses	465,736	423,927	424,122
Grants and Subsidies	620	620	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	146,536	154,826	157,482
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,768,501</b>	<b>1,794,729</b>	<b>1,850,320</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	60,000	60,000	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	50,398	49,540	47,352
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	570,617	373,207	342,998
Grants and Contributions	1,016,357	1,080,073	1,474,299
Investment Revenue	4,638	2,554	2,851
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	6,069	6,431	5,916
<b>Total Revenue</b>	<b>1,708,081</b>	<b>1,571,805</b>	<b>1,873,417</b>
Gain/(loss) on Disposal of Non Current Assets	...	19,367	...
Other Gains/(Losses)	...	(24,876)	...
<b>Net Result</b>	<b>(60,420)</b>	<b>(228,433)</b>	<b>23,096</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	222,837	198,422	197,003
Taxes Receivable	...	...	...
Receivables	263,471	184,165	225,398
Inventories	...	...	...
Financial Assets at Fair Value	...	134	134
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	32,773	...
<b>Total Current Assets</b>	<b>486,308</b>	<b>415,495</b>	<b>422,535</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	2,311	4,765	4,765
Inventories	...	...	...
Financial Assets at Fair Value	557	175	175
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	3,729,212	3,751,214	3,713,430
Plant and Equipment	30,194	16,220	14,380
Infrastructure Systems	...	...	1,132
Investment Properties	...	...	...
Intangibles	90,785	75,478	110,027
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,853,058</b>	<b>3,847,852</b>	<b>3,843,909</b>
<b>Total Assets</b>	<b>4,339,367</b>	<b>4,263,348</b>	<b>4,266,445</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	120,074	118,892	118,892
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	82,745	91,493	94,367
Other	145,723	125,789	88,876
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>348,542</b>	<b>336,173</b>	<b>302,134</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	14,040
Provisions	2,800	2,874	2,874
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>2,800</b>	<b>2,874</b>	<b>16,914</b>
<b>Total Liabilities</b>	<b>351,342</b>	<b>339,047</b>	<b>319,048</b>
<b>Net Assets</b>	<b>3,988,025</b>	<b>3,924,301</b>	<b>3,947,397</b>
<b>Equity</b>			
Accumulated Funds	1,634,164	1,499,768	1,522,864
Reserves	2,353,861	2,424,533	2,424,533
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,988,025</b>	<b>3,924,301</b>	<b>3,947,397</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,101,510	1,175,816	1,218,491
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	465,736	446,374	424,122
<b>Total Payments</b>	<b>1,567,246</b>	<b>1,622,190</b>	<b>1,642,613</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	60,000	60,000	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	570,617	411,597	297,625
Retained Taxes, Fees and Fines	...	...	...
Interest Received	4,638	2,554	2,851
Grants and Contributions	1,016,357	1,080,073	1,474,299
Other Receipts	6,069	6,431	5,916
<b>Total Receipts</b>	<b>1,657,682</b>	<b>1,560,655</b>	<b>1,780,692</b>
<b>Net Cash Flows From Operating Activities</b>	<b>90,436</b>	<b>(61,535)</b>	<b>138,079</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	5,245	60,093	...
Purchases of Property, Plant and Equipment	(150,972)	(120,509)	(96,975)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(28,515)	(25,593)	(40,242)
<b>Net Cash Flows From Investing Activities</b>	<b>(174,242)</b>	<b>(86,009)</b>	<b>(137,217)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,282)
Dividends Paid	...	...	...
Other Financing	...	100,000	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>100,000</b>	<b>(2,282)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(83,806)</b>	<b>(47,544)</b>	<b>(1,420)</b>
Opening Cash and Cash Equivalents	306,643	245,967	198,422
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>222,837</b>	<b>198,422</b>	<b>197,003</b>

## 3. HEALTH CLUSTER

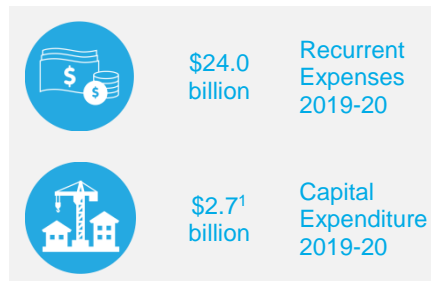
### 3.1 Introduction

The Health cluster works to protect, maintain and improve the health and wellbeing of residents in New South Wales.

#### Contribution to the Government's Priorities

The Health cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for workers of today and tomorrow
- Well-connected communities with quality local environments
- Making Government work better for you by putting the customer at the centre of everything we do.



#### State Outcomes delivered by the Health cluster

State Outcome	Description
Improved service in hospitals	Improving the treatment of patients admitted to NSW public hospitals, attending an emergency department or an outpatient-type or specialist clinic, and/or ambulance service.
Mentally healthy communities	Strengthening health care for people with mental illness, their families and carers, including through better access to community mental health services and improved quality of care and patient safety.
Healthy, resilient communities	Providing community health and public health services, including dental services, health protection and preventative health.
World class research and innovation	Conducting research programs that translate research evidence into improved health care, health services, medical devices and therapeutics.
Continuously improving healthcare	Improving health care through the Health Care Complaints Commission that acts to protect public health and safety, and the Mental Health Commission responsible for monitoring, reviewing and improving the mental health system.

<sup>1</sup> This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

## 3.2 2019-20 Budget Highlights

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7<sup>2</sup> billion capital expenditure). Key initiatives are highlighted below.

### Improved service in hospitals

- \$10.1 billion<sup>3</sup> over four years to invest in New South Wales's health infrastructure to continue current works and commence upgrading and building a further 29 hospital and health facility projects. Within the next four years, this will enable:
  - delivery of new hospitals at Tweed, Maitland, Macksville and Mudgee as well as commencement of works at Bankstown-Lidcombe and Eurobodalla
  - completion of hospital upgrades at Blacktown / Mt Druitt, Concord, Dubbo, Manning, Nepean, Wagga Wagga, Westmead and Wyong
  - commencement of hospital upgrades at Ryde, Shoalhaven and St George
  - acceleration of work at Nepean, Randwick, Tweed and Westmead
  - completion of the Rural Ambulance Infrastructure Reconfiguration program, the Sydney Ambulance Metropolitan Infrastructure Strategy and the regional Multipurpose Services Strategy
- This infrastructure investment includes \$2.9 billion in 2019-20, to:
  - commence new works at John Hunter Health and Innovation Precinct (Estimated Total Cost (ETC) \$780 million), the Children's Hospital at Westmead (ETC \$619 million), and Tumut Hospital (ETC \$50 million)
  - enhance redevelopments at Griffith Hospital, Goulburn Hospital, Hornsby Hospital and Mona Vale Hospital
  - build three new hospital car parks (Liverpool, Shellharbour, and Wagga Wagga) with a combined ETC of \$103.3 million
  - progress planning for a number of major health infrastructure commitments (including Sutherland, Sydney Children's Hospital Network at Randwick Stage 1 and Comprehensive Children's Cancer Centre, along with Royal Prince Alfred Hospital)
  - invest \$92.4 million in streamlined patient care through digital technology projects, with \$42.1 million for Digital Patient Records including linking NSW Ambulance and hospital medical records in 'real time' to support faster and safer transfer of care from NSW Ambulance to hospital emergency departments; as well as \$50.3 million for a Whole of System Digital Platform including more mobile digital healthcare and next-generation video conferencing for clinicians and patients
- \$2.8 billion to recruit a total of 8,300 frontline health staff, over four years, with 45 per cent located in regional New South Wales, including an additional:
  - 5,000 nurses and midwives including mental health and palliative care nurses<sup>4</sup>
  - 1,060 medical staff including doctors, psychiatrists and specialists to enhance response times for patients waiting in emergency departments, for elective surgery and to access psychiatric care

<sup>2</sup> This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

<sup>3</sup> This includes \$1.0 billion for lease acquisitions and \$536 million of capital expensing from the Ministry of Health's expense budget over the next four years.

<sup>4</sup> This also includes funding for the McGrath foundation to employ six additional Breast Care Nurses.

- 880 allied health staff including pharmacists, social workers, physiotherapists, occupational therapists and psychologists
- 1,360 hospital support staff
- \$76 million over four years to boost elective surgery, focusing on children and cataract patients with the delivery of an additional 8,000 paediatric operations and 10,000 cataract surgeries. The cost of this commitment, excluding the cost of additional frontline staff, is \$27 million over four years
- \$45 million over four years for palliative care including 100 palliative care nurses, Aboriginal health workers, digital health solutions and the refurbishment of existing facilities. The cost of this commitment, excluding the cost of frontline staff, is \$18 million over four years. These palliative services complement the \$100 million package for palliative care announced in the 2017-18 Budget
- \$42 million over four years to provide greater choice of IVF services. This will include a rebate of up to \$500 for out-of-pocket medical expenses related to pre-IVF fertility testing, the first state-wide fertility preservation service for cancer patients at The Royal Hospital for Women (in partnership with the University of NSW), and the expansion of NSW Government supported clinics to provide lower cost IVF treatments for 6,000 women
- \$27.1 million in 2019-20 to employ an additional 221 paramedics and call centre staff to improve response times, reduce paramedic fatigue and support safety. This is the second tranche of the Government's plan to employ 750 paramedics and call centre staff over four years
- \$25 million in 2019-20 to assist patients needing to travel long distances for treatment that is not available locally, through the Isolated Patients Travel and Accommodation Assistance Scheme.

### **Mentally healthy communities**

- As part of the \$700 million State-wide Mental Health Infrastructure Program, the Government will begin planning in 2019-20 to:
  - deliver specialised beds for mothers and their babies in a public hospital setting, allowing new mothers who need a hospital admission for their mental health care, to stay with their baby. This includes:
    - a new mother and baby unit each at Westmead and Royal Prince Alfred Hospitals
    - a new child and adolescent mental health unit at Nepean Hospital
- \$23.5 million over four years to expand the capacity of Lifeline and Kids Helpline
- \$19.7 million in 2019-20 to support implementation of key initiatives to drive suicides towards zero in New South Wales. The funding will support a range of initiatives targeted at providing communities with the most effective tools to prevent and respond to suicide
- \$3 million in funding over four years for the Gidget Foundation, a not-for-profit organisation, to expand its work to stop maternal suicide, by identifying, diagnosing and treating perinatal depression and anxiety among mothers and fathers.



### **Healthy, resilient communities**

- \$70 million over four years to provide 35 new free mobile dental clinics for primary school children in Western Sydney, the Mid North Coast and the Central Coast. The service will allow access to dental checks and basic dental care for up to 136,000 primary school children each year
- \$9.5 million in 2019-20 as part of the NSW Government's response to the Royal Commission into Institutional Responses to Child Sexual Abuse. Specialist health services across New South Wales are being enhanced to better support people impacted by sexual assault and children with problematic or harmful sexual behaviours
- An additional \$7.9 million in 2019-20 for the NSW Baby Bundle to provide new parents with welcomed essential items to assist in their child's early health and development
- \$4.6 million over four years to expand services to reduce waiting times for children's allergy testing and management.

### **World class research and innovation & Continuously improving healthcare**

- \$15 million over five years to support research associated with spinal cord injuries.

### **3.3 Machinery of Government**

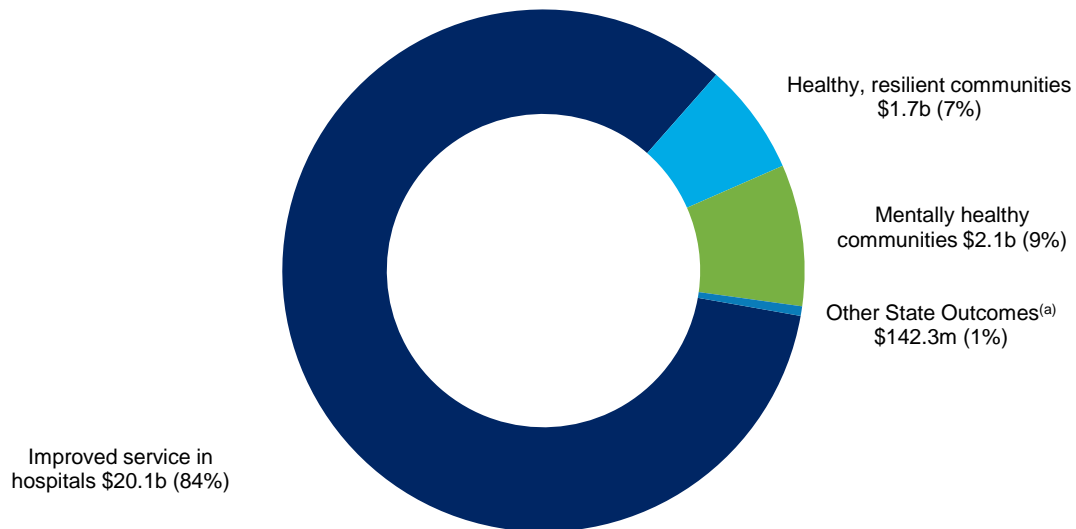
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There are no machinery of government changes affecting the Health cluster.

### 3.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 3.1: Recurrent expenses by outcome 2019-20 (dollars and %)



- (a) Grouped for presentation purposes, "Other State Outcomes" comprises:
- World class research and innovation
  - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 3.2: Capital expenditure by outcome 2019-20 (dollars and %)



- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Mentally healthy communities
  - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

### 3.5 Agency Expense Summary

The 2019-20 Budget for the Health cluster (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7 billion capital expenditure).

Health cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Ministry of Health</b>	22,977.8	23,961.0	4.3	2,221.7	2,740.3	23.3
Cluster Grants .....	28.3	30.6	8.2	...	...	...
<b>Total Principal Agency</b>	<b>23,006.1</b>	<b>23,991.6</b>	<b>4.3</b>	<b>2,221.7</b>	<b>2,740.3</b>	<b>23.3</b>
Total excluding impact of one-off factors .....	22,713.0	23,735.1	4.5	...	...	...
Total capital investment for the Health cluster <sup>(b)</sup> .....	...	...	...	2,371.9	2,888.9	21.8
Health Care Complaints Commission .....	18.1	19.6	7.9	0.8	0.3	N/A
Mental Health Commission of New South Wales .....	11.5	13.4	17.0	0.0	0.0	N/A

(a) Health's underlying growth rate is 4.5 per cent after adjusting for several one-off or time-limited variations. These variations include the impact of: Hepatitis C drug treatment and other high cost drugs funded by the Commonwealth, construction of a new Government office building in St Leonards, and other time-limited programs including various agreements funded by the Commonwealth.

(b) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 3.6 Financial Statements

### Ministry of Health

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,849,658	13,905,150	14,633,657
Personnel Services Expenses	...	...	...
Other Operating Expenses	6,795,813	6,738,486	6,772,670
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Appropriation Expense	...	...	...
Depreciation and Amortisation	845,730	868,606	1,035,455
Finance Costs	103,865	103,772	120,821
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>22,932,128</b>	<b>23,006,095</b>	<b>23,991,566</b>
<b>Revenue</b>			
Appropriation Revenue	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	474,579	474,579	500,208
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,836,127	2,868,887	2,833,076
Grants and Contributions	7,145,163	7,395,232	7,704,607
Investment Revenue	29,448	37,376	25,421
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	166,755	173,280	168,431
<b>Total Revenue</b>	<b>24,167,046</b>	<b>24,222,149</b>	<b>25,832,763</b>
Gain/(loss) on Disposal of Non Current Assets	(1,800)	(1,800)	...
Other Gains/(Losses)	(10,283)	(10,283)	(10,283)
<b>Net Result</b>	<b>1,222,835</b>	<b>1,203,971</b>	<b>1,830,914</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,437,566	1,295,137	1,407,138
Taxes Receivable	...	...	...
Receivables	716,584	823,531	825,102
Inventories	180,717	181,661	157,131
Financial Assets at Fair Value	24,207	44,076	43,712
Other Financial Assets	...	314,786	314,786
Other	...	...	...
Assets Held For Sale	5,224	36,370	2,652
<b>Total Current Assets</b>	<b>2,364,298</b>	<b>2,695,561</b>	<b>2,750,522</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	8,569	9,073	9,073
Inventories	...	...	...
Financial Assets at Fair Value	42,591	33,591	30,184
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	16,756,087	17,988,218	20,200,730
Plant and Equipment	1,326,156	1,272,455	1,824,239
Infrastructure Systems	457,844	488,621	463,099
Investment Properties	...	...	...
Intangibles	677,490	701,961	696,045
Other Assets	69,265	68,584	65,754
<b>Total Non Current Assets</b>	<b>19,338,003</b>	<b>20,562,503</b>	<b>23,289,123</b>
<b>Total Assets</b>	<b>21,702,302</b>	<b>23,258,063</b>	<b>26,039,644</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,620,412	1,750,368	1,750,365
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	22,794	18,004	156,993
Provisions	1,920,427	2,169,115	2,170,812
Other	33,855	26,741	26,064
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,597,489</b>	<b>3,964,228</b>	<b>4,104,234</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,073,951	1,081,706	1,486,564
Provisions	42,032	44,811	45,576
Other	137,453	166,087	161,124
<b>Total Non Current Liabilities</b>	<b>1,253,436</b>	<b>1,292,604</b>	<b>1,693,264</b>
<b>Total Liabilities</b>	<b>4,850,925</b>	<b>5,256,832</b>	<b>5,797,499</b>
<b>Net Assets</b>	<b>16,851,377</b>	<b>18,001,232</b>	<b>20,242,146</b>
<b>Equity</b>			
Accumulated Funds	11,150,890	11,060,826	12,891,740
Reserves	5,700,486	6,940,406	7,350,406
Capital Equity	...	...	...
<b>Total Equity</b>	<b>16,851,377</b>	<b>18,001,232</b>	<b>20,242,146</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,372,725	13,428,217	14,130,987
Personnel Services	...	...	...
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Finance Costs	103,865	103,772	120,821
Equivalent Income Tax	...	...	...
Other Payments	8,147,298	8,106,538	8,162,884
<b>Total Payments</b>	<b>22,960,951</b>	<b>23,028,608</b>	<b>23,843,654</b>
<b>Receipts</b>			
Appropriation	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,796,900	2,903,457	2,813,594
Retained Taxes, Fees and Fines	(10,283)	...	...
Interest Received	29,448	37,376	25,421
Grants and Contributions	7,145,163	7,393,838	7,704,607
Other Receipts	1,577,358	1,582,065	1,578,089
<b>Total Receipts</b>	<b>25,053,560</b>	<b>25,189,530</b>	<b>26,722,731</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,092,609</b>	<b>2,160,922</b>	<b>2,879,077</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15,000	59,216	48,718
Purchases of Property, Plant and Equipment	(2,064,609)	(2,124,460)	(2,597,359)
Proceeds from Sale of Investments	...	3,825	3,771
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(98,126)	(97,192)	(64,648)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,147,735)</b>	<b>(2,158,612)</b>	<b>(2,609,518)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(20,482)	(20,441)	(157,558)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(20,482)</b>	<b>(20,441)</b>	<b>(157,558)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(75,608)</b>	<b>(18,130)</b>	<b>112,001</b>
Opening Cash and Cash Equivalents	1,509,349	1,313,267	1,295,137
Reclassification of Cash Equivalents	3,825	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,437,566</b>	<b>1,295,137</b>	<b>1,407,138</b>

## Health Care Complaints Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,741	13,182	15,241
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,896	4,810	2,948
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	276	137	1,347
Finance Costs	...	...	31
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>17,913</b>	<b>18,129</b>	<b>19,567</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	17,062	16,914	18,787
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	289	294	289
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	500	1,563	500
<b>Total Revenue</b>	<b>17,851</b>	<b>18,771</b>	<b>19,576</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(62)</b>	<b>642</b>	<b>9</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	408	302	352
Taxes Receivable	...	...	...
Receivables	331	446	446
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>739</b>	<b>748</b>	<b>798</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	137	140	140
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	452	1,127	1,836
Plant and Equipment	28	266	283
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	(85)	127	117
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>532</b>	<b>1,660</b>	<b>2,376</b>
<b>Total Assets</b>	<b>1,271</b>	<b>2,408</b>	<b>3,174</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	258	472	416
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	810
Provisions	820	1,340	1,340
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,078</b>	<b>1,812</b>	<b>2,566</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	354	367	370
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>354</b>	<b>367</b>	<b>370</b>
<b>Total Liabilities</b>	<b>1,432</b>	<b>2,179</b>	<b>2,936</b>
<b>Net Assets</b>	<b>(161)</b>	<b>229</b>	<b>238</b>
<b>Equity</b>			
Accumulated Funds	(161)	229	238
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(161)</b>	<b>229</b>	<b>238</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,578	12,774	15,076
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	31
Equivalent Income Tax	...	...	...
Other Payments	4,335	4,785	3,318
<b>Total Payments</b>	<b>17,913</b>	<b>17,559</b>	<b>18,425</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	17,062	16,914	18,787
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	142	(84)	142
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	799	1,563	799
<b>Total Receipts</b>	<b>18,003</b>	<b>18,393</b>	<b>19,728</b>
<b>Net Cash Flows From Operating Activities</b>	<b>90</b>	<b>834</b>	<b>1,303</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(386)	(837)	(325)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(386)</b>	<b>(837)</b>	<b>(325)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(928)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(928)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(296)</b>	<b>(3)</b>	<b>50</b>
Opening Cash and Cash Equivalents	704	305	302
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>408</b>	<b>302</b>	<b>352</b>

## Mental Health Commission of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,156	4,610	5,527
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,091	2,743	3,761
Grants and Subsidies	4,093	4,034	4,084
Appropriation Expense	...	...	...
Depreciation and Amortisation	50	76	40
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>11,390</b>	<b>11,463</b>	<b>13,412</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	11,315	11,315	11,822
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	50	150	69
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	1,360
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	78	...
<b>Total Revenue</b>	<b>11,365</b>	<b>11,543</b>	<b>13,251</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(25)</b>	<b>80</b>	<b>(161)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	274	372	373
Taxes Receivable	...	...	...
Receivables	278	304	304
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>552</b>	<b>676</b>	<b>677</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4	24	23
Plant and Equipment	32	(6)	(6)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	58	63	48
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>94</b>	<b>81</b>	<b>65</b>
<b>Total Assets</b>	<b>646</b>	<b>757</b>	<b>742</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	653	446	592
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	157	157	157
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>810</b>	<b>603</b>	<b>749</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	280	280	280
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>280</b>	<b>280</b>	<b>280</b>
<b>Total Liabilities</b>	<b>1,090</b>	<b>883</b>	<b>1,029</b>
<b>Net Assets</b>	<b>(444)</b>	<b>(126)</b>	<b>(287)</b>
<b>Equity</b>			
Accumulated Funds	(444)	(126)	(287)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(444)</b>	<b>(126)</b>	<b>(287)</b>

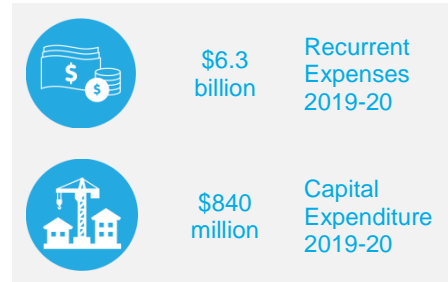
## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	5,106	4,505	5,458
Personnel Services	...	...	...
Grants and Subsidies	4,093	4,034	4,084
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,091	3,360	3,615
<b>Total Payments</b>	<b>11,290</b>	<b>11,899</b>	<b>13,157</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,315	11,315	11,822
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	1,360
Other Receipts	...	88	...
<b>Total Receipts</b>	<b>11,315</b>	<b>11,403</b>	<b>13,182</b>
<b>Net Cash Flows From Operating Activities</b>	<b>25</b>	<b>(496)</b>	<b>25</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(25)	(18)	(25)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	1	(7)	1
<b>Net Cash Flows From Investing Activities</b>	<b>(24)</b>	<b>(25)</b>	<b>(24)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1</b>	<b>(521)</b>	<b>1</b>
Opening Cash and Cash Equivalents	274	893	372
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>275</b>	<b>372</b>	<b>373</b>

# 4. PLANNING, INDUSTRY AND ENVIRONMENT CLUSTER

## 4.1 Introduction

The purpose of the Planning, Industry and Environment cluster is to improve the liveability, prosperity and sustainability of our state. The cluster’s key areas of focus include the security and affordability of water and energy, building sustainable communities with adequate public spaces, job creation and industry development, and environmental conservation. It also aims to strengthen regional areas and primary producers to unlock the economic potential of rural New South Wales.



### Contribution to the Government’s Priorities

The Planning, Industry and Environment cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for the workers of today and tomorrow
- Well-connected communities with quality local environments.

### State Outcomes to be delivered by the Planning, Industry and Environment cluster

State Outcome	Description
Sustainable and productive regional industries and communities	Supporting strong and resilient regional communities through economic development, investment in infrastructure, innovation and risk management in primary industries, safe and sustainable access to geological resources and enhanced biodiversity, biosecurity and food safety outcomes.
Resilient and sustainable environment and energy	Protecting and preserving our environment to support a healthy New South Wales while securing an affordable, reliable and sustainable energy future.
Create a strong and liveable NSW	Planning for attractive places that create the conditions for prosperity, economic development, innovation and jobs, delivering infrastructure and a diverse housing mix which responds to the needs of communities, and securing environmental sustainability and safe and inclusive public spaces that brings communities together.
Maximise community benefit from government land and property	Delivering a cross-agency strategic approach to the use of government owned property to maximise community benefits by delivering quality public spaces and diverse housing outcomes.
Sustainable and secure water resources	Enabling equitable use of and access to, water now and into the future to generate social, economic and environmental benefits for the State.

## 4.2 2019-20 Budget Highlights

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In 2019-20, the Planning, Industry and Environment cluster will spend \$7.1 billion (\$6.3 billion recurrent expenses and \$839.8 million capital expenditure). Key initiatives are highlighted below.

### **Sustainable and productive regional industries and communities**

- \$350 million added to the Farm Innovation Fund, which provides concessional interest rate loans to primary producers to support farming communities affected by the drought, bringing the Fund to \$1.0 billion and the total investment in drought support to over \$1.8 billion
- \$185 million to continue existing drought assistance programs. Key components include:
  - \$70 million in transport rebates for fodder, stock and water
  - \$50 million for one-year relief from Local Land Services Annual Rates
  - \$10 million in Farm Innovation Fund loan interest relief
- \$170 million reserved for a special purpose Drought Stimulus Package to undertake water security measures, including new groundwater supply at Dubbo, augmenting supply to Coonabarabran and construction of new supply at Nyngan
- \$100 million allocated for round three of the Stronger Country Communities Fund for projects and programs in the regions, including \$50 million aimed at supporting young people
- \$98.3 million (\$394.1 million over four years) to enable the sustainable exploration and regulated safe access to geological resources
- \$97.2 million (\$518.8 million over four years) for the Regional Digital Connectivity program to provide mobile black spot towers and data centres to improve internet connectivity and reliability in the State's regions, partially funded from the \$4.2 billion Snowy Hydro Legacy Fund
- \$40 million to support the forestry industry, including \$34 million as part of round two of the NSW Forest Industries Innovation Fund loan scheme and \$3.5 million to support training and certification
- \$24.4 million to deliver three new Doppler radars in western New South Wales. The new radar stations will provide real time rainfall data and wind observations to 34 local government areas in western New South Wales, covering almost 30 per cent of the state by 2022
- \$22.9 million (\$47 million over three years) to boost agricultural productivity and support world class food and fibre production through upgrading Primary Industries' research stations across New South Wales, as part of a \$50 million investment in our regions
- \$7.5 million towards the first stage of a new Australian Opal Centre in Lightning Ridge, in partnership with the Australian Government and Walgett Shire Council
- \$5.8 million (\$105.4 million over four years) to deliver a range of projects to support and strengthen regional communities through grants to local councils, and to non-government organisations supporting local tourism and economies across New South Wales
- \$5.4 million (\$22.4 million over four years) to expand the Local Landcare Coordinator Initiative, which will see a continuation of an ongoing partnership between Local Land Services and Landcare NSW, supporting ongoing sustainability and oversight of Landcare NSW

- \$3.4 million (\$37.5 million over three years) to extend the Wild Dog Exclusion Fence in western New South Wales to prevent wild dogs entering the state
- \$2.4 million (\$20.1 million over ten years) to implement the private native forestry reforms to facilitate land holders to engage in forestry activities
- \$2.4 million (\$8 million over four years) to establish at least another five Country University Centres across regional New South Wales
- \$1.1 million (\$3.5 million over four years) to establish a Dairy Business Advisory Unit to continue industry support services and identify immediate and necessary actions for the sector
- \$500,000 (\$2 million over four years) to establish an independent Agricultural Commissioner, with legislated powers to protect the Right to Farm, allowing farmers to undertake lawful agricultural practices whilst reducing conflict with other land users.

### **Resilient and sustainable environment and energy**

- \$324.5 million (\$1.1 billion over four years) supporting low income households to manage cost of living pressures through energy rebate programs. These rebates include the Low Income Household Rebate, Family Energy Rebate, Gas Rebate, Life Support Rebate, Medical Energy Rebate and Energy Accounts Payment Assistance
- \$295.4 million for programs to help communities and businesses adapt to a changing climate and minimise the impacts of climate change, as part of a five-year, \$1.4 billion investment
- \$143.3 million (\$352.4 million over four years) for programs to support the Waste Less Recycle More initiative, improve waste management and resource recovery and manage contaminated land, PFAS (per- and poly-fluoroalkyl substances), asbestos and high-risk hazardous waste and chemicals
- \$51.3 million (\$212.7 million over four years) for the Biodiversity Conservation Trust of New South Wales to deliver private land conservation outcomes across priority areas
- \$32.3 million (\$65 million over three years) to protect threatened plant, animal and ecological communities through the State's Saving our Species program and NSW Koala Strategy
- \$30 million for the Regional Community Energy Fund to provide grants for renewable energy projects and clean backup power for emergency response sites to improve the reliability and affordability of energy for regional NSW communities
- \$27.2 million for the Australian Institute of Botanic Science, a purpose-built, state-of-the-art facility protecting the Royal Botanic Gardens' collection of more than 1.4 million plant specimens, as part of a \$59.5 million investment
- \$25.2 million (\$149.5 million over four years) to improve access to NSW national parks through upgrading and extending walking trails, improving visitor infrastructure and facilities and introducing online and digital tools for virtual tours
- \$17 million (\$125.9 million over four years) to upgrade and maintain the fire trail network across New South Wales
- \$12.5 million (\$30 million over four years) to co-fund new on-demand clean energy projects with the private sector through the Emerging Energy Program, including \$10 million to pilot initiatives to recycle and re-use materials in solar panels and battery systems
- \$10.4 million (\$42.1 million over four years) to establish a new energy rebate to assist self-funded retirees to meet cost of living pressures

- \$7.9 million (\$65.4 million over four years) to support the rollout of solar panels and battery systems to households across New South Wales through the Empowering Homes Program, improving energy efficiency and reducing the cost of living
- \$5.1 million (\$18 million over three years) to accelerate the roll-out of solar panels on government buildings, such as schools and hospitals, with a target to reach 55,000 megawatt hours per year by 2024.

### **Create a strong and liveable NSW**

- \$315.1 million (\$1.3 billion over four years) towards the provision of infrastructure to support growing communities and local councils through the Local Infrastructure Growth Scheme, Special Infrastructure Contributions and Voluntary Planning Agreements
- \$16.8 million (\$36.4 million over three years) to partner with communities, councils and businesses to increase the average tree canopy across Sydney as part of the Five Million Trees for Greater Sydney by 2030 program
- \$6 million (\$12 million over two years) for the Royal Society for the Prevention of Cruelty to Animals (RSPCA) NSW to update and grow its animal adoption centre in Yagoona
- \$5.5 million (\$55 million over four years) under the Roads to Home program to deliver local road infrastructure upgrades and subdivision in collaboration with Local Aboriginal Land Councils in ten remote Aboriginal communities across New South Wales, to improve access and increase economic opportunities
- \$4.3 million (\$14.6 million over four years) to create the Sydney Quantum Academy, putting New South Wales at the forefront of the quantum computing industry, in partnership with the State's leading universities
- \$4 million (\$19.2 million over four years) for the creation and upgrade of inclusive play spaces to improve liveability as part of the Everyone Can Play in NSW program.

### **Maximise community benefit from government land and property**

- \$99 million to manage and deliver large-scale community infrastructure and environmental projects by Public Works Advisory, who provide expert advice and professional services in the commissioning, design and delivery of these projects
- \$83.4 million for community housing leasing for vulnerable individuals and families in the private rental market, as a pathway to independence and better outcomes
- \$68.4 million (\$157 million over four years) to undertake improvement works at Western Sydney Parklands, including works at Bungarribee Park, cycle and walking tracks, native tree planting, picnic and barbecue areas and additional car parking
- \$37.5 million (\$125 million over four years) to establish new and improved public parklands and create a network of connected regional parks and gardens across Sydney, as part of the Government's \$150 million program Strategic Open Spaces program
- \$33.4 million to implement the NSW Motor Sport Strategy, including \$6.4 million for a motor sport Centre for Excellence, \$16 million to install permanent lighting at the Sydney Motorsport Park and \$11 million to upgrade the Sydney International Dragway
- \$29.3 million (\$106.9 million over four years) to deliver new housing and upgraded housing through the Aboriginal Housing Office's capital works program
- \$24.2 million (\$99.2 million over four years) to maintain and repair existing Aboriginal Housing Office homes
- \$17.8 million to deliver Crown Land asset safety upgrades for staff and community safety
- \$15.8 million to upgrade and repair Aboriginal Community owned homes.



## Sustainable and secure water resources

- \$174.3 million (\$741.2 million over four years) supporting low income households to manage cost of living pressures through water rebate programs
- \$45 million to waive fixed charges for water licence holders and provide emergency water carting to secure town water supplies, as part of the Government's drought assistance program
- \$10 million (\$32 million over three years) to investigate the augmentation of the Wyangala Dam
- \$5.1 million to further enhance water regulation through the recently established Natural Resources Access Regulator
- \$2.9 million to continue implementation of enhancements to dam safety
- \$1.5 million (\$13 million over four years) to rehabilitate high priority free flowing bores and drains in the Great Artesian Basin to enhance reliability of water supply to reduce the impact of drought.

### 4.3 Machinery of Government

The Department of Planning, Industry and Environment is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* effective 1 July 2019. The Planning, Industry and Environment cluster combines the functions and agencies of the former Planning and Environment cluster and the former Industry cluster with specific functions from the former Finance, Services and Innovation cluster, the former Family and Community Services cluster and the Premier and Cabinet cluster.

Under the Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019 the following changes are effective 1 July 2019:

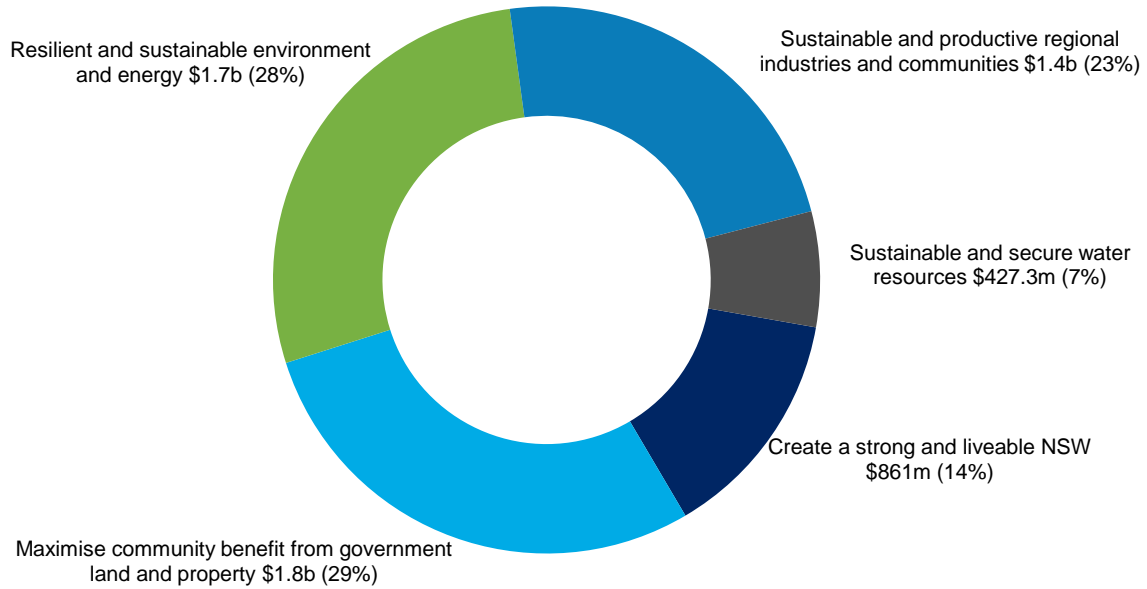
- most of the functions transfer from the former Planning and Environment cluster including the functions of the Office of Environment and Heritage, Office of Local Government as well as the following agencies and entities:
  - Biodiversity Conservation Trust of NSW
  - Centennial Park and Moore Park Trust
  - Environment Protection Authority
  - Environmental Trust
  - Hunter and Central Coast Development Corporation
  - Planning Ministerial Corporation
  - Royal Botanic Gardens and Domain Trust
  - Western Sydney Parklands Trust
- most of the functions from the former Industry cluster transfer including the following agencies and entities:
  - Lands Administration Ministerial Corporation
  - Local Land Services
  - New South Wales Rural Assistance Authority
  - NSW Food Authority
  - Water Administration Ministerial Corporation

- the functions in the Office of Sport associated with the administration of the *Sydney Olympic Park Authority Act 2001* (except venue management functions) transfer from the Office of Sport
- the functions in the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade including the Natural Resources Commission transfer from the Premier and Cabinet cluster
- the following functions and agencies transfer from the former Finance, Services and Innovation cluster:
  - functions associated with the administration of legislation allocated to the Minister for Water, Property and Housing
  - Property and Advisory Group
  - Manly Hydraulics Laboratory
  - Heritage Stoneworks
  - Luna Park Reserve Trust
  - Property NSW
- the following functions and agency transfer from the former Family and Community Services cluster:
  - functions associated in providing support to the New South Wales Land and Housing Corporation
  - functions associated with asset management
  - Aboriginal Housing Office.

## 4.4 Overview of cluster expenses by State Outcome

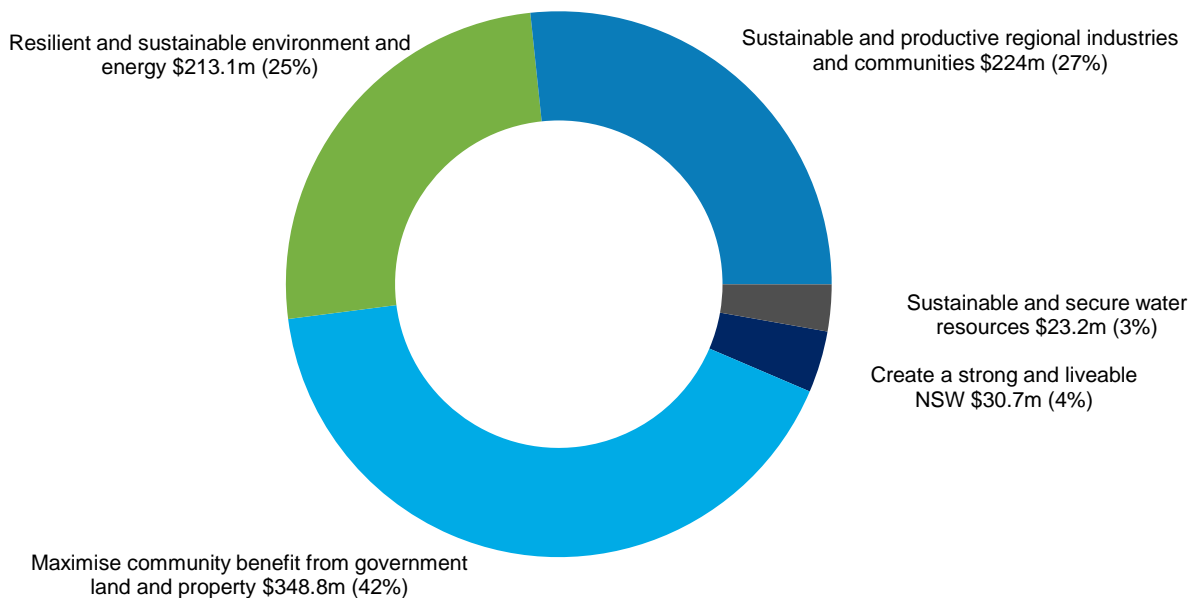
A summary of expenses by State Outcome is provided in the charts below.

Chart 4.1: Recurrent expenses by State Outcome 2019-20 (%)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 4.2: Capital expenditure by State Outcome 2019-20 (%)



Note: The sum of percentages does not equal one hundred due to rounding.

## 4.5 Agency Expense Summary

The 2019-20 Budget for the Department of Planning, Industry and Environment (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Planning, Industry and Environment will spend \$5.7 billion (\$5.2 billion recurrent expenses and \$504.8 million capital expenditure).

Planning, Industry and Environment cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Planning, Industry and Environment<sup>(b)</sup></b>	N/A <sup>(b)</sup>	4,460.8	N/A <sup>(b)</sup>	N/A <sup>(b)</sup>	504.8	N/A <sup>(b)</sup>
Cluster Grants .....	N/A <sup>(b)</sup>	694.1	N/A <sup>(b)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>N/A<sup>(b)</sup></b>	<b>5,154.9</b>	<b>N/A<sup>(b)</sup></b>	<b>N/A<sup>(b)</sup></b>	<b>504.8</b>	<b>N/A<sup>(b)</sup></b>
<b>Agencies transferred from: Planning and Environment (GG) Cluster<sup>(c)</sup></b>						
Biodiversity Conservation Trust of NSW .....	27.3	31.3	14.7	4.3	20.0	367.8
Centennial Park and Moore Park Trust .....	32.2	35.0	8.8	20.3	11.4	(43.9)
Environment Protection Authority .....	199.7	255.5	27.9	6.8	12.1	78.5
Environmental Trust .....	76.8	56.8	(26.0) <sup>(d)</sup>	0.0	0.0	0.0
Hunter and Central Coast Development Corporation .....	55.4	107.1	93.3	0.1	0.0	0.0
Planning Ministerial Corporation .....	38.3	110.3	187.9	217.5	102.0	(53.1)
Royal Botanic Gardens and Domain Trust .....	56.4	59.1	4.8	5.4	32.6	500.0
Western Sydney Parklands Trust .....	11.3	12.9	14.1	20.9	55.6	166.1
<b>Agencies transferred from: Industry (GG) Cluster<sup>(e)(g)</sup></b>						
Lands Administration Ministerial Corporation ..	18.1	4.8	(73.3) <sup>(f)</sup>	0.0	0.0	0.0
Local Land Services .....	222.3	216.2	(2.8)	2.6	16.4	541.6
New South Wales Rural Assistance Authority	164.3	112.3	(31.6) <sup>(g)</sup>	0.0	0.1	N/A
NSW Food Authority .....	18.9	20.8	9.8	1.0	1.1	7.8
Sydney Olympic Park Authority .....	155.3	154.4	(0.6)	22.1	23.6	6.7
Water Administration Ministerial Corporation ..	68.7	48.1	(30.0) <sup>(h)</sup>	31.0	0.0	N/A
<b>Agencies transferred from: Family and Community Services (GG) Cluster<sup>(i)</sup></b>						
Aboriginal Housing Office .....	115.0	123.0	6.9	33.5	35.8	7.1
<b>Agencies transferred from: Finance, Services and Innovation (GG) Cluster<sup>(j)</sup></b>						
Luna Park Reserve Trust .....	2.7	2.1	(22.4)	0.0	0.0	0.0
Property NSW .....	699.3	443.5	(36.6) <sup>(k)</sup>	130.0	24.4	(81.2)
<b>Agencies transferred from: Premier and Cabinet (GG) Cluster<sup>(l)</sup></b>						
Natural Resources Commission .....	6.9	8.5	22.8	0.0	0.0	0.0
<b>Total Transferred In Agencies<sup>(m)</sup></b>	<b>1,969.1</b>	<b>1,801.6</b>	<b>(8.5)</b>	<b>495.5</b>	<b>335.0</b>	<b>(32.4)</b>

Planning, Industry and Environment cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Agency abolished and absorbed within Department of Planning and Industry</b>						
Office of Environment and Heritage .....	1,087.4	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	81.5	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>
Office of Local Government .....	261.4	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	3.2	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>
<b>Principal Agency abolished and absorbed from: Industry (GG) Cluster</b>						
Department of Industry .....	2,681.0	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	76.0	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>
Cluster Grants and other adjustments .....	813.7	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	...	...	...
<b>Principal Agency abolished and absorbed from: Planning and Environment (GG) Cluster</b>						
Department of Planning and Environment .....	1,356.8	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	93.6	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>
Cluster Grants .....	1,242.3	N/A <sup>(n)</sup>	N/A <sup>(n)</sup>	...	...	...
<b>Total Abolished Principal and Departments</b>	<b>7,442.6</b>	<b>N/A<sup>(n)</sup></b>	<b>N/A<sup>(n)</sup></b>	<b>254.3</b>	<b>N/A<sup>(n)</sup></b>	<b>N/A<sup>(n)</sup></b>

- (a) This table shows expenses on an uneliminated cluster basis.
- (b) The Planning, Industry and Environment cluster is established effective 1 July 2019 following machinery of government changes (see section 4.3), and thus no comparison between 2018-19 and 2019-20 figures is possible.
- (c) The Biodiversity Conservation Trust of NSW, Centennial Park and Moore Park Trust, Environment Protection Authority, Environmental Trust, Hunter and Central Coast Development Corporation, Planning Ministerial Corporation, Royal Botanic Gardens and Domain Trust and Western Sydney Parklands Trust are transferred from the former Planning and Environment cluster, effective 1 July 2019.
- (d) Recurrent reduction due to reprofiling of grant expenditure to match updated grantee milestones and funding approvals.
- (e) The Lands Administration Ministerial Corporation, Local Land Services, New South Wales Rural Assistance Authority, NSW Food Authority, Sydney Olympic Park Authority and Water Administration Ministerial Corporation are transferred from the former Industry cluster, effective 1 July 2019.
- (f) Recurrent reduction due to the transfer out of Albury Environmental Land being recognised in 2018-19.
- (g) Recurrent reduction due to one-off expenditure incurred in 2018-19.
- (h) Recurrent reduction due to completion of a water delivery project in 2018-19.
- (i) The Aboriginal Housing Office is transferred from the former Family and Community Services cluster effective 1 July 2019.
- (j) The Luna Park Reserve Trust and Property NSW is transferred from the former Finance, Services and Innovation Cluster effective 1 July 2019.
- (k) Recurrent reduction due to the impact of new accounting standards, whereby sub-leases have been reclassified as finance leases.
- (l) The Natural Resources Commission is transferred from the Premier and Cabinet cluster effective 1 July 2019.
- (m) This total excludes an additional \$57.7 million in other funds and trusts within the cluster.
- (n) Where entities are abolished or functions absorbed following machinery of government changes (see section 4.3), no comparison between 2018-19 and 2019-20 figures is possible.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 4.6 Financial Statements

### Department of Planning, Industry and Environment

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	1,481,413
Personnel Services Expenses	...	...	4,472
Other Operating Expenses	...	...	896,441
Grants and Subsidies	...	...	2,492,311
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	274,546
Finance Costs	...	...	5,763
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>5,154,946</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	3,183,305
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	52,237
Transfers to the Crown Entity	...	...	(62,434)
Sales of Goods and Services	...	...	1,043,465
Grants and Contributions	...	...	817,146
Investment Revenue	...	...	18,238
Retained Taxes, Fees and Fines	...	...	8,764
Other Revenue	...	...	92,868
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>5,153,589</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	20,711
Other Gains/(Losses)	...	...	(100)
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>19,254</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	1,091,879
Taxes Receivable	...	...	...
Receivables	...	...	396,356
Inventories	...	...	5,035
Financial Assets at Fair Value	...	...	5,199
Other Financial Assets	...	...	...
Other	...	...	(2,287)
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>1,496,182</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	128,169
Inventories	...	...	7,935
Financial Assets at Fair Value	...	...	10,854
Equity Investments	...	...	40
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	8,265,189
Plant and Equipment	...	...	249,914
Infrastructure Systems	...	...	3,717,486
Investment Properties	...	...	-
Intangibles	...	...	486,843
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>12,866,430</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>14,362,612</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	559,584
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	59,955
Provisions	...	...	205,668
Other	...	...	84,571
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>909,778</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	165,510
Provisions	...	...	35,891
Other	...	...	13
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>201,414</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>1,111,192</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>13,251,420</b>
<b>Equity</b>			
Accumulated Funds	...	...	13,198,673
Reserves	...	...	52,747
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>13,251,420</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	1,425,743
Personnel Services	...	...	4,472
Grants and Subsidies	...	...	2,363,587
Finance Costs	...	...	4,881
Equivalent Income Tax	...	...	...
Other Payments	...	...	922,574
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>4,721,257</b>
<b>Receipts</b>			
Appropriation	...	...	3,182,337
Cluster Grant Revenue	...	...	968
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	(62,434)
Sale of Goods and Services	...	...	1,040,943
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	19,030
Grants and Contributions	...	...	760,706
Other Receipts	...	...	151,653
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>5,093,203</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>371,946</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	42,544
Purchases of Property, Plant and Equipment	...	...	(416,231)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(29,376)
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>(403,063)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(60,015)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(60,015)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(91,132)</b>
Opening Cash and Cash Equivalents	...	...	357,578
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	825,433
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>1,091,879</b>



# Environment Protection Authority

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	90,374	88,753	100,852
Personnel Services Expenses	...	...	...
Other Operating Expenses	60,338	69,597	79,608
Grants and Subsidies	35,628	38,261	70,521
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,093	3,119	4,469
Finance Costs	...	...	61
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>189,433</b>	<b>199,730</b>	<b>255,511</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	145,160	137,760	216,065
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,500	6,501	6,454
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	28,505	30,087	33,181
Grants and Contributions	4,049	22,474	5,224
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	400	896	422
Other Revenue	...	2,351	...
<b>Total Revenue</b>	<b>184,614</b>	<b>200,070</b>	<b>261,346</b>
Gain/(loss) on Disposal of Non Current Assets	...	20	...
Other Gains/(Losses)	...	(600)	...
<b>Net Result</b>	<b>(4,819)</b>	<b>(241)</b>	<b>5,835</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	6,088	12,997	14,090
Taxes Receivable	...	...	...
Receivables	2,075	6,040	6,045
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,163</b>	<b>19,037</b>	<b>20,135</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,677	4,386	6,304
Plant and Equipment	2,913	2,880	3,398
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	11,446	11,573	19,256
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>19,036</b>	<b>18,839</b>	<b>28,958</b>
<b>Total Assets</b>	<b>27,200</b>	<b>37,875</b>	<b>49,092</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,887	3,891	6,896
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	419
Provisions	7,685	9,316	9,316
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>14,572</b>	<b>13,207</b>	<b>16,631</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,867
Provisions	220	238	238
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>220</b>	<b>238</b>	<b>2,105</b>
<b>Total Liabilities</b>	<b>14,792</b>	<b>13,445</b>	<b>18,736</b>
<b>Net Assets</b>	<b>12,408</b>	<b>24,430</b>	<b>30,356</b>
<b>Equity</b>			
Accumulated Funds	11,017	23,034	28,869
Reserves	1,391	1,396	1,487
Capital Equity	...	...	...
<b>Total Equity</b>	<b>12,408</b>	<b>24,430</b>	<b>30,356</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	83,873	82,252	94,397
Personnel Services	...	...	...
Grants and Subsidies	35,628	38,261	70,521
Finance Costs	...	...	61
Equivalent Income Tax	...	...	...
Other Payments	60,318	75,577	76,603
<b>Total Payments</b>	<b>179,820</b>	<b>196,090</b>	<b>241,583</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	145,160	137,760	216,065
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	28,505	29,487	33,181
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	4,049	22,474	5,224
Other Receipts	380	3,827	417
<b>Total Receipts</b>	<b>178,094</b>	<b>193,549</b>	<b>254,887</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,726)</b>	<b>(2,542)</b>	<b>13,304</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	20	...
Purchases of Property, Plant and Equipment	(1,306)	(1,306)	(550)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(5,498)	(5,498)	(11,277)
<b>Net Cash Flows From Investing Activities</b>	<b>(6,804)</b>	<b>(6,784)</b>	<b>(11,827)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(384)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(384)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(8,530)</b>	<b>(9,326)</b>	<b>1,093</b>
Opening Cash and Cash Equivalents	14,618	22,323	12,997
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>6,088</b>	<b>12,997</b>	<b>14,090</b>

## Environmental Trust

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,895	5,000	5,464
Grants and Subsidies	76,669	71,827	51,353
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>80,564</b>	<b>76,827</b>	<b>56,817</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	79,920	70,103	49,510
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	1,000	2,494
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	257	...
Other Revenue	1,000	8,715	2,988
<b>Total Revenue</b>	<b>80,920</b>	<b>80,075</b>	<b>54,991</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(2,892)	...
<b>Net Result</b>	<b>356</b>	<b>356</b>	<b>(1,826)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,556	3,264	1,100
Taxes Receivable	...	...	...
Receivables	2,050	793	1,131
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,606</b>	<b>4,057</b>	<b>2,231</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>3,606</b>	<b>4,057</b>	<b>2,231</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	262	378	378
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>262</b>	<b>378</b>	<b>378</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>262</b>	<b>378</b>	<b>378</b>
<b>Net Assets</b>	<b>3,344</b>	<b>3,680</b>	<b>1,854</b>
<b>Equity</b>			
Accumulated Funds	3,344	3,680	1,854
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,344</b>	<b>3,680</b>	<b>1,854</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	76,669	71,827	51,353
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	4,288	5,393	5,802
<b>Total Payments</b>	<b>80,957</b>	<b>77,220</b>	<b>57,155</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	79,920	70,103	49,510
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(2,892)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	1,000	2,494
Other Receipts	1,000	8,972	2,988
<b>Total Receipts</b>	<b>80,920</b>	<b>77,183</b>	<b>54,991</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(37)</b>	<b>(37)</b>	<b>(2,164)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(37)</b>	<b>(37)</b>	<b>(2,164)</b>
Opening Cash and Cash Equivalents	1,593	3,301	3,264
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,556</b>	<b>3,264</b>	<b>1,100</b>

## Natural Resources Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,386	3,815	4,208
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,779	2,898	3,590
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	218	222	468
Finance Costs	...	10	264
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,382</b>	<b>6,945</b>	<b>8,530</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	5,109	5,065	6,999
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	54	81	55
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	1,279	1,158
<b>Total Revenue</b>	<b>5,162</b>	<b>6,425</b>	<b>8,212</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(220)</b>	<b>(520)</b>	<b>(318)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	667	493	444
Taxes Receivable	...	...	...
Receivables	40	40	40
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>707</b>	<b>533</b>	<b>484</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	7,096
Plant and Equipment	934	939	757
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>934</b>	<b>939</b>	<b>7,853</b>
<b>Total Assets</b>	<b>1,641</b>	<b>1,471</b>	<b>8,336</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	308	266	266
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	187
Provisions	307	220	199
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>615</b>	<b>486</b>	<b>652</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	7,019
Provisions	147	130	128
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>147</b>	<b>130</b>	<b>7,147</b>
<b>Total Liabilities</b>	<b>762</b>	<b>616</b>	<b>7,799</b>
<b>Net Assets</b>	<b>879</b>	<b>855</b>	<b>537</b>
<b>Equity</b>			
Accumulated Funds	879	855	537
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>879</b>	<b>855</b>	<b>537</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	3,323	3,765	4,177
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	264
Equivalent Income Tax	...	...	...
Other Payments	1,866	3,447	3,590
<b>Total Payments</b>	<b>5,189</b>	<b>7,213</b>	<b>8,030</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,109	5,065	6,999
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	(2)	1,632	1,158
<b>Total Receipts</b>	<b>5,107</b>	<b>6,697</b>	<b>8,157</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(82)</b>	<b>(516)</b>	<b>127</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>1</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(176)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(176)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(82)</b>	<b>(515)</b>	<b>(49)</b>
Opening Cash and Cash Equivalents	750	1,008	493
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>668</b>	<b>493</b>	<b>444</b>

## New South Wales Rural Assistance Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	151	...
Personnel Services Expenses	2,413	4,413	2,414
Other Operating Expenses	2,820	7,366	2,756
Grants and Subsidies	20,796	139,249	93,700
Appropriation Expense	...	...	...
Depreciation and Amortisation	9	9	9
Finance Costs	14,524	13,152	13,460
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>40,562</b>	<b>164,341</b>	<b>112,339</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	7,932	143,896	95,297
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	151	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	740	740	583
Grants and Contributions	4,019	4,019	4,019
Investment Revenue	23,888	14,598	15,672
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	1,034	(2,012)	1,034
<b>Total Revenue</b>	<b>37,613</b>	<b>161,392</b>	<b>116,605</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,949)</b>	<b>(2,949)</b>	<b>4,266</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	44,587	44,687	50,717
Taxes Receivable	...	...	...
Receivables	1,618	2,739	2,739
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	2,363	36,071	15,494
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>48,568</b>	<b>83,497</b>	<b>68,950</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	403,047	408,999	628,155
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	142	42	84
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	9	9	8
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>403,198</b>	<b>409,050</b>	<b>628,247</b>
<b>Total Assets</b>	<b>451,766</b>	<b>492,546</b>	<b>697,196</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	5,732	4,536	4,536
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	56,884	89,012	90,051
Provisions	3,526	3,526	3,526
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>66,142</b>	<b>97,074</b>	<b>98,113</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	382,825	392,693	592,038
Provisions	13	13	13
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>382,838</b>	<b>392,706</b>	<b>592,051</b>
<b>Total Liabilities</b>	<b>448,980</b>	<b>489,781</b>	<b>690,165</b>
<b>Net Assets</b>	<b>2,786</b>	<b>2,766</b>	<b>7,032</b>
<b>Equity</b>			
Accumulated Funds	2,786	2,766	7,032
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,786</b>	<b>2,766</b>	<b>7,032</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	2,413	4,413	2,414
Grants and Subsidies	20,796	139,249	93,700
Finance Costs	10,595	10,928	10,595
Equivalent Income Tax	...	...	...
Other Payments	3,450	17,952	1,736
<b>Total Payments</b>	<b>37,254</b>	<b>172,542</b>	<b>108,445</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	7,932	143,896	95,297
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	882	882	583
Retained Taxes, Fees and Fines	...	...	...
Interest Received	9,615	468	(410)
Grants and Contributions	4,019	4,019	4,019
Other Receipts	(106)	2,503	(1,006)
<b>Total Receipts</b>	<b>22,342</b>	<b>151,768</b>	<b>98,483</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(14,912)</b>	<b>(20,774)</b>	<b>(9,962)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(50)	...	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	96,205	134,269	99,240
Advances made	(206,928)	(178,844)	(281,737)
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(110,773)</b>	<b>(44,574)</b>	<b>(182,547)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	177,827	276,852	304,338
Repayment of Borrowings and Advances	(47,777)	(207,268)	(105,799)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>130,050</b>	<b>69,584</b>	<b>198,539</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>4,365</b>	<b>4,235</b>	<b>6,030</b>
Opening Cash and Cash Equivalents	40,222	40,452	44,687
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>44,587</b>	<b>44,687</b>	<b>50,717</b>

# Royal Botanic Gardens and Domain Trust

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	29,498	26,731	30,183
Other Operating Expenses	21,372	23,426	22,312
Grants and Subsidies	...	1	1
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,721	6,220	6,571
Finance Costs	...	...	7
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>57,591</b>	<b>56,378</b>	<b>59,074</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	25,011	24,687	27,672
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	19,984	17,449	19,841
Grants and Contributions	14,290	8,073	37,859
Investment Revenue	114	146	116
Retained Taxes, Fees and Fines	1,436	928	1,153
Other Revenue	1,944	2,422	1,550
<b>Total Revenue</b>	<b>62,779</b>	<b>53,704</b>	<b>88,192</b>
Gain/(loss) on Disposal of Non Current Assets	...	(48)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>5,188</b>	<b>(2,722)</b>	<b>29,118</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,093	5,167	5,895
Taxes Receivable	...	...	...
Receivables	1,800	1,734	2,026
Inventories	21	15	16
Financial Assets at Fair Value	...	...	...
Other Financial Assets	2,606	2,606	2,668
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>7,520</b>	<b>9,522</b>	<b>10,605</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	398,287	395,074	427,692
Plant and Equipment	56,325	349,052	357,558
Infrastructure Systems	90,606	92,105	95,363
Investment Properties	...	...	...
Intangibles	688	1,183	1,012
Other Assets	7,894	7,894	8,435
<b>Total Non Current Assets</b>	<b>553,800</b>	<b>845,308</b>	<b>890,060</b>
<b>Total Assets</b>	<b>561,320</b>	<b>854,830</b>	<b>900,665</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,463	4,701	5,490
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	121
Provisions	2,592	2,819	2,889
Other	441	893	1,566
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,496</b>	<b>8,412</b>	<b>10,066</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	718	718	767
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	101
Provisions	60	60	62
Other	...	...	1,352
<b>Total Non Current Liabilities</b>	<b>778</b>	<b>778</b>	<b>2,282</b>
<b>Total Liabilities</b>	<b>8,273</b>	<b>9,191</b>	<b>12,348</b>
<b>Net Assets</b>	<b>553,046</b>	<b>845,640</b>	<b>888,317</b>
<b>Equity</b>			
Accumulated Funds	198,681	473,153	499,582
Reserves	354,365	372,487	388,735
Capital Equity	...	...	...
<b>Total Equity</b>	<b>553,046</b>	<b>845,640</b>	<b>888,317</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	29,498	26,731	30,183
Grants and Subsidies	...	1	1
Finance Costs	...	...	2
Equivalent Income Tax	...	...	...
Other Payments	23,945	28,881	25,899
<b>Total Payments</b>	<b>53,443</b>	<b>55,613</b>	<b>56,086</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	25,011	24,687	27,672
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	19,970	18,150	19,840
Retained Taxes, Fees and Fines	...	...	...
Interest Received	52	86	54
Grants and Contributions	14,290	6,410	35,469
Other Receipts	6,917	7,377	6,391
<b>Total Receipts</b>	<b>66,240</b>	<b>56,710</b>	<b>89,427</b>
<b>Net Cash Flows From Operating Activities</b>	<b>12,797</b>	<b>1,097</b>	<b>33,341</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(11,924)	(5,327)	(32,484)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	(1)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(11,924)</b>	<b>(5,327)</b>	<b>(32,485)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(129)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(129)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>873</b>	<b>(4,230)</b>	<b>728</b>
Opening Cash and Cash Equivalents	2,220	9,397	5,167
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,093</b>	<b>5,167</b>	<b>5,895</b>

## Sydney Olympic Park Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	32,040	32,040	20,858
Other Operating Expenses	48,897	51,442	46,033
Grants and Subsidies	...	9,000	25,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	52,542	62,832	61,939
Finance Costs	...	...	77
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>133,479</b>	<b>155,314</b>	<b>154,407</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	33,101	55,323	16,103
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	52,945	54,444	54,110
Grants and Contributions	40,801	32,853	19,139
Investment Revenue	1,610	3,720	1,852
Retained Taxes, Fees and Fines	615	615	599
Other Revenue	44,286	44,286	46,837
<b>Total Revenue</b>	<b>173,359</b>	<b>191,241</b>	<b>138,639</b>
Gain/(loss) on Disposal of Non Current Assets	...	(44)	11,500
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>39,880</b>	<b>35,883</b>	<b>(4,268)</b>



## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	177,616	56,762	28,870
Taxes Receivable	...	...	...
Receivables	22,432	68,932	22,432
Inventories	90	90	90
Financial Assets at Fair Value	...	88,419	88,906
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>200,138</b>	<b>214,203</b>	<b>140,298</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	71,789	71,789	65,008
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,226,304	1,288,872	1,439,528
Plant and Equipment	52,221	57,485	52,063
Infrastructure Systems	406,369	407,442	296,367
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	512,380	512,380	556,726
<b>Total Non Current Assets</b>	<b>2,269,063</b>	<b>2,337,968</b>	<b>2,409,692</b>
<b>Total Assets</b>	<b>2,469,201</b>	<b>2,552,171</b>	<b>2,549,990</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	12,662	12,662	12,662
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	127
Provisions	3,225	3,225	3,225
Other	2,645	2,645	2,645
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>18,532</b>	<b>18,532</b>	<b>18,659</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,960
Provisions	79	79	79
Other	1,616	1,616	1,616
<b>Total Non Current Liabilities</b>	<b>1,695</b>	<b>1,695</b>	<b>3,655</b>
<b>Total Liabilities</b>	<b>20,227</b>	<b>20,227</b>	<b>22,314</b>
<b>Net Assets</b>	<b>2,448,974</b>	<b>2,531,944</b>	<b>2,527,676</b>
<b>Equity</b>			
Accumulated Funds	1,346,837	1,355,248	1,350,980
Reserves	1,102,137	1,176,697	1,176,697
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,448,974</b>	<b>2,531,944</b>	<b>2,527,676</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	32,040	32,040	20,858
Grants and Subsidies	...	9,000	25,500
Finance Costs	...	...	77
Equivalent Income Tax	...	...	...
Other Payments	58,927	117,198	56,063
<b>Total Payments</b>	<b>90,967</b>	<b>158,238</b>	<b>102,498</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	33,101	55,323	16,103
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	52,945	44,749	54,110
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,590	2,611	1,345
Grants and Contributions	1,998	2,202	2,048
Other Receipts	13,113	18,325	13,140
<b>Total Receipts</b>	<b>102,748</b>	<b>123,209</b>	<b>86,745</b>
<b>Net Cash Flows From Operating Activities</b>	<b>11,781</b>	<b>(35,029)</b>	<b>(15,753)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	34	11,500
Purchases of Property, Plant and Equipment	(11,329)	(24,163)	(23,587)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(11,329)</b>	<b>(24,129)</b>	<b>(12,087)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(52)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(52)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>452</b>	<b>(59,158)</b>	<b>(27,892)</b>
Opening Cash and Cash Equivalents	183,945	115,920	56,762
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>184,397</b>	<b>56,763</b>	<b>28,870</b>

## Aboriginal Housing Office

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	10,587	13,664	15,285
Other Operating Expenses	59,841	60,534	61,281
Grants and Subsidies	42,382	20,058	25,019
Appropriation Expense	...	...	...
Depreciation and Amortisation	20,684	20,744	21,318
Finance Costs	...	...	51
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>133,494</b>	<b>115,000</b>	<b>122,954</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	55,210	55,210	55,984
Grants and Contributions	92,833	56,483	71,585
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	20,330	...
<b>Total Revenue</b>	<b>148,043</b>	<b>132,024</b>	<b>127,568</b>
Gain/(loss) on Disposal of Non Current Assets	...	(513)	...
Other Gains/(Losses)	(1,453)	(3,392)	(1,453)
<b>Net Result</b>	<b>13,097</b>	<b>13,119</b>	<b>3,161</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,901	12,295	3,874
Taxes Receivable	...	...	...
Receivables	2,631	1,449	1,500
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>13,532</b>	<b>13,744</b>	<b>5,374</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	2,200,624	2,154,363	2,166,512
Plant and Equipment	893	700	1,140
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,201,517</b>	<b>2,155,063</b>	<b>2,167,652</b>
<b>Total Assets</b>	<b>2,215,049</b>	<b>2,168,807</b>	<b>2,173,026</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	21,563	23,626	24,608
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	348
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>21,563</b>	<b>23,626</b>	<b>24,956</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,577
Provisions	257	302	302
Other	...	213	213
<b>Total Non Current Liabilities</b>	<b>257</b>	<b>515</b>	<b>2,092</b>
<b>Total Liabilities</b>	<b>21,820</b>	<b>24,141</b>	<b>27,048</b>
<b>Net Assets</b>	<b>2,193,229</b>	<b>2,144,666</b>	<b>2,145,978</b>
<b>Equity</b>			
Accumulated Funds	952,946	979,858	983,019
Reserves	1,240,283	1,164,808	1,162,959
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,193,229</b>	<b>2,144,666</b>	<b>2,145,978</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	10,587	13,664	15,285
Grants and Subsidies	42,382	20,058	25,019
Finance Costs	...	...	51
Equivalent Income Tax	...	...	...
Other Payments	59,780	62,492	61,329
<b>Total Payments</b>	<b>112,749</b>	<b>96,214</b>	<b>101,684</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	55,210	55,210	55,984
Retained Taxes, Fees and Fines	(553)	...	(553)
Interest Received	...	...	...
Grants and Contributions	92,833	56,483	71,585
Other Receipts	...	5,646	(71)
<b>Total Receipts</b>	<b>147,490</b>	<b>117,339</b>	<b>126,944</b>
<b>Net Cash Flows From Operating Activities</b>	<b>34,742</b>	<b>21,126</b>	<b>25,260</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	5,955	5,955	1,960
Purchases of Property, Plant and Equipment	(51,455)	(34,989)	(35,312)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(45,500)</b>	<b>(29,034)</b>	<b>(33,352)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(329)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(329)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(10,758)</b>	<b>(7,909)</b>	<b>(8,421)</b>
Opening Cash and Cash Equivalents	21,659	20,204	12,295
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,901</b>	<b>12,295</b>	<b>3,874</b>

## Biodiversity Conservation Trust of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	10,660	10,269	11,482
Other Operating Expenses	1,543	13,721	6,409
Grants and Subsidies	62,169	3,304	13,425
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	7	3
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>74,372</b>	<b>27,301</b>	<b>31,319</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	10,005	10,005	15,240
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	193	1	439
Grants and Contributions	52,400	62,435	53,162
Investment Revenue	...	861	499
Retained Taxes, Fees and Fines	...	...	995
Other Revenue	846	608	499
<b>Total Revenue</b>	<b>63,444</b>	<b>73,910</b>	<b>70,834</b>
Gain/(loss) on Disposal of Non Current Assets	...	24	...
Other Gains/(Losses)	...	(20)	...
<b>Net Result</b>	<b>(10,928)</b>	<b>46,614</b>	<b>39,515</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	17,294	72,716	86,209
Taxes Receivable	...	...	...
Receivables	38	314	314
Inventories	...	16,229	30,000
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	5,963	13,213
<b>Total Current Assets</b>	<b>17,332</b>	<b>95,223</b>	<b>129,737</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	5,000	...	...
Plant and Equipment	65	48	2,556
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	2,500
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>5,065</b>	<b>48</b>	<b>5,056</b>
<b>Total Assets</b>	<b>22,397</b>	<b>95,271</b>	<b>134,793</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	112	1,694	1,694
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	4
Provisions	729	382	382
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>841</b>	<b>2,075</b>	<b>2,079</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>3</b>
<b>Total Liabilities</b>	<b>841</b>	<b>2,075</b>	<b>2,082</b>
<b>Net Assets</b>	<b>21,556</b>	<b>93,196</b>	<b>132,711</b>
<b>Equity</b>			
Accumulated Funds	21,556	93,196	132,711
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>21,556</b>	<b>93,196</b>	<b>132,711</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	1,059	...
Personnel Services	10,660	10,269	11,482
Grants and Subsidies	62,169	3,304	13,425
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,543	29,841	27,430
<b>Total Payments</b>	<b>74,372</b>	<b>44,472</b>	<b>52,337</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	10,005	10,005	15,240
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	193	1	439
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	865	499
Grants and Contributions	52,400	62,435	53,162
Other Receipts	846	398	1,494
<b>Total Receipts</b>	<b>63,444</b>	<b>73,704</b>	<b>70,834</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(10,928)</b>	<b>29,231</b>	<b>18,497</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15,000	310	15,000
Purchases of Property, Plant and Equipment	(15,000)	(4,278)	(17,500)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(2,500)
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(3,968)</b>	<b>(5,000)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(4)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(4)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(10,928)</b>	<b>25,264</b>	<b>13,493</b>
Opening Cash and Cash Equivalents	28,222	47,453	72,716
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>17,294</b>	<b>72,716</b>	<b>86,209</b>



## Centennial Park and Moore Park Trust

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	7,610	7,089	7,688
Other Operating Expenses	19,998	18,694	19,875
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,772	6,373	7,417
Finance Costs	...	...	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>34,380</b>	<b>32,155</b>	<b>34,981</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	3,542	1,342	4,175
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	26,468	24,749	28,923
Grants and Contributions	5,579	17,162	4,211
Investment Revenue	116	287	119
Retained Taxes, Fees and Fines	434	410	419
Other Revenue	1,391	1,072	1,000
<b>Total Revenue</b>	<b>37,530</b>	<b>45,020</b>	<b>38,847</b>
Gain/(loss) on Disposal of Non Current Assets	...	(2,463)	...
Other Gains/(Losses)	(62)	(7)	...
<b>Net Result</b>	<b>3,088</b>	<b>10,395</b>	<b>3,866</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,399	6,182	2,087
Taxes Receivable	...	...	...
Receivables	2,189	2,281	2,797
Inventories	175	179	218
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,763</b>	<b>8,641</b>	<b>5,102</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	688,042	743,214	755,537
Plant and Equipment	2,113	712	468
Infrastructure Systems	444,635	456,788	472,723
Investment Properties	...	...	...
Intangibles	968	2,093	1,949
Other Assets	...	417	2,915
<b>Total Non Current Assets</b>	<b>1,135,758</b>	<b>1,203,224</b>	<b>1,233,592</b>
<b>Total Assets</b>	<b>1,140,521</b>	<b>1,211,865</b>	<b>1,238,694</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,644	3,568	3,762
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	63
Provisions	839	839	739
Other	2,212	2,056	2,058
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,694</b>	<b>6,463</b>	<b>6,622</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	38	265
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	40
Provisions	...	...	...
Other	669	...	...
<b>Total Non Current Liabilities</b>	<b>669</b>	<b>38</b>	<b>305</b>
<b>Total Liabilities</b>	<b>6,364</b>	<b>6,501</b>	<b>6,927</b>
<b>Net Assets</b>	<b>1,134,158</b>	<b>1,205,364</b>	<b>1,231,767</b>
<b>Equity</b>			
Accumulated Funds	652,426	664,108	667,973
Reserves	481,732	541,257	563,795
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,134,158</b>	<b>1,205,364</b>	<b>1,231,767</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	7,610	7,089	7,688
Grants and Subsidies	...	...	...
Finance Costs	...	...	1
Equivalent Income Tax	...	...	...
Other Payments	24,193	24,579	17,802
<b>Total Payments</b>	<b>31,803</b>	<b>31,668</b>	<b>25,491</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	3,542	1,342	4,175
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	26,411	24,751	28,329
Retained Taxes, Fees and Fines	...	...	...
Interest Received	28	100	119
Grants and Contributions	3,664	13,462	2,922
Other Receipts	6,115	7,257	(2,716)
<b>Total Receipts</b>	<b>39,759</b>	<b>46,911</b>	<b>32,829</b>
<b>Net Cash Flows From Operating Activities</b>	<b>7,956</b>	<b>15,243</b>	<b>7,338</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	35	...
Purchases of Property, Plant and Equipment	(15,131)	(20,213)	(11,368)
Proceeds from Sale of Investments	7,467	7,594	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(7,664)</b>	<b>(12,584)</b>	<b>(11,368)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(65)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(65)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>292</b>	<b>2,659</b>	<b>(4,095)</b>
Opening Cash and Cash Equivalents	2,107	3,523	6,182
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,399</b>	<b>6,182</b>	<b>2,087</b>

## Hunter and Central Coast Development Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	131	11	11
Personnel Services Expenses	5,212	5,465	6,439
Other Operating Expenses	47,231	43,271	61,461
Grants and Subsidies	26,785	4,994	38,113
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	620	1,029
Finance Costs	...	7	3
Other Expenses	...	1,035	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>79,359</b>	<b>55,404</b>	<b>107,056</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	12,112	8,188	16,997
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	49,381	47,639	56,684
Grants and Contributions	3,856	4,958	2,562
Investment Revenue	49	955	649
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	365	5,476	96
<b>Total Revenue</b>	<b>65,763</b>	<b>67,216</b>	<b>76,987</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(13,596)</b>	<b>11,812</b>	<b>(30,068)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	17,075	41,773	54,948
Taxes Receivable	...	...	...
Receivables	295	899	1,200
Inventories	17,000	11,670	9,282
Financial Assets at Fair Value	...	30,000	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>34,370</b>	<b>84,342</b>	<b>65,430</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	27,540	33,621	29,468
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	14,750	14,822
Plant and Equipment	216	282	109
Infrastructure Systems	...	12,279	12,303
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>27,756</b>	<b>60,932</b>	<b>56,702</b>
<b>Total Assets</b>	<b>62,126</b>	<b>145,273</b>	<b>122,131</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	646	7,797	14,649
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	57
Provisions	440	449	460
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,086</b>	<b>8,246</b>	<b>15,166</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	6
Provisions	30	30	30
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>30</b>	<b>30</b>	<b>36</b>
<b>Total Liabilities</b>	<b>1,116</b>	<b>8,276</b>	<b>15,202</b>
<b>Net Assets</b>	<b>61,010</b>	<b>136,998</b>	<b>106,929</b>
<b>Equity</b>			
Accumulated Funds	61,010	136,998	106,929
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>61,010</b>	<b>136,998</b>	<b>106,929</b>

**Cash Flow Statement**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	131	12	11
Personnel Services	5,212	5,465	6,439
Grants and Subsidies	26,785	4,994	38,113
Finance Costs	...	7	3
Equivalent Income Tax	...	...	...
Other Payments	42,160	32,833	48,257
<b>Total Payments</b>	<b>74,288</b>	<b>43,312</b>	<b>92,823</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	12,112	8,188	16,997
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	49,381	47,438	56,684
Retained Taxes, Fees and Fines	...	...	...
Interest Received	49	847	604
Grants and Contributions	3,856	4,958	2,562
Other Receipts	365	5,685	96
<b>Total Receipts</b>	<b>65,763</b>	<b>67,116</b>	<b>76,942</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(8,525)</b>	<b>23,804</b>	<b>(15,880)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(98)	(800)
Proceeds from Sale of Investments	...	(25,000)	30,000
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(25,098)</b>	<b>29,200</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(145)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(145)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(8,525)</b>	<b>(1,294)</b>	<b>13,175</b>
Opening Cash and Cash Equivalents	25,600	43,067	41,773
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>17,075</b>	<b>41,773</b>	<b>54,948</b>

## Lands Administration Ministerial Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	207	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,393	2,212	2,194
Grants and Subsidies	1,914	13,554	1,904
Appropriation Expense	...	...	...
Depreciation and Amortisation	708	2,132	734
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,015</b>	<b>18,105</b>	<b>4,831</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	102	102	(4,308)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	(2,000)	(600)	(100)
Sales of Goods and Services	4,225	5,455	4,484
Grants and Contributions	...	685	...
Investment Revenue	990	1,089	727
Retained Taxes, Fees and Fines	...	...	(0)
Other Revenue	...	6	...
<b>Total Revenue</b>	<b>3,317</b>	<b>6,737</b>	<b>804</b>
Gain/(loss) on Disposal of Non Current Assets	...	(1,034)	...
Other Gains/(Losses)	(200)	(3,524)	(200)
<b>Net Result</b>	<b>(1,898)</b>	<b>(15,925)</b>	<b>(4,227)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	41,677	43,694	40,257
Taxes Receivable	...	...	...
Receivables	3,822	2,106	2,106
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>45,499</b>	<b>45,800</b>	<b>42,362</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	10,446	6,352	6,312
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	136,140	149,833	147,189
Plant and Equipment	...	207	181
Infrastructure Systems	385	5,136	5,108
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>146,971</b>	<b>161,529</b>	<b>158,792</b>
<b>Total Assets</b>	<b>192,470</b>	<b>207,329</b>	<b>201,154</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	291	616	616
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,135	2,052	104
Other	...	603	603
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,426</b>	<b>3,271</b>	<b>1,323</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,426</b>	<b>3,271</b>	<b>1,323</b>
<b>Net Assets</b>	<b>191,044</b>	<b>204,059</b>	<b>199,831</b>
<b>Equity</b>			
Accumulated Funds	188,186	204,059	199,831
Reserves	2,858	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>191,044</b>	<b>204,059</b>	<b>199,831</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	207	...
Personnel Services	...	...	...
Grants and Subsidies	420	5,070	440
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,393	2,205	3,194
<b>Total Payments</b>	<b>2,813</b>	<b>7,482</b>	<b>3,634</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	102	102	(4,308)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(2,000)	(600)	(1,048)
Sale of Goods and Services	4,225	5,455	4,484
Retained Taxes, Fees and Fines	(200)	(200)	(200)
Interest Received	990	1,089	727
Grants and Contributions	...	60	...
Other Receipts	...	(1)	40
<b>Total Receipts</b>	<b>3,117</b>	<b>5,904</b>	<b>(304)</b>
<b>Net Cash Flows From Operating Activities</b>	<b>304</b>	<b>(1,578)</b>	<b>(3,938)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	500	500	500
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>804</b>	<b>(1,078)</b>	<b>(3,438)</b>
Opening Cash and Cash Equivalents	40,873	44,772	43,694
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>41,677</b>	<b>43,694</b>	<b>40,257</b>

## Local Land Services

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	105,078	112,610	107,596
Personnel Services Expenses	...	...	...
Other Operating Expenses	80,213	80,527	72,797
Grants and Subsidies	19,138	23,625	26,998
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,854	3,854	7,813
Finance Costs	...	...	1,014
Other Expenses	...	1,734	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>208,284</b>	<b>222,349</b>	<b>216,219</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	81,225	132,172	123,795
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,772	4,064	3,919
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,175	44,078	46,185
Grants and Contributions	...	4,850	120
Investment Revenue	500	500	400
Retained Taxes, Fees and Fines	51,858	15	...
Other Revenue	68,124	38,674	37,243
<b>Total Revenue</b>	<b>212,653</b>	<b>224,354</b>	<b>211,662</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>4,370</b>	<b>2,004</b>	<b>(4,557)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	40,261	41,029	26,413
Taxes Receivable	...	...	...
Receivables	9,850	7,116	7,542
Inventories	1,300	1,300	1,300
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	102	102	102
<b>Total Current Assets</b>	<b>51,512</b>	<b>49,547</b>	<b>35,357</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	574,117	574,117	599,998
Plant and Equipment	2,980	2,580	7,050
Infrastructure Systems	20,904	20,904	20,526
Investment Properties	...	...	...
Intangibles	10,298	10,298	19,693
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>608,299</b>	<b>607,899</b>	<b>647,267</b>
<b>Total Assets</b>	<b>659,812</b>	<b>657,446</b>	<b>682,625</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	10,520	13,291	13,542
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	4,380
Provisions	8,700	8,700	8,700
Other	1,500	1,500	1,500
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>20,720</b>	<b>23,491</b>	<b>28,122</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	25,104
Provisions	1,200	1,200	1,200
Other	700	700	700
<b>Total Non Current Liabilities</b>	<b>1,900</b>	<b>1,900</b>	<b>27,004</b>
<b>Total Liabilities</b>	<b>22,620</b>	<b>25,391</b>	<b>55,126</b>
<b>Net Assets</b>	<b>637,192</b>	<b>632,055</b>	<b>627,499</b>
<b>Equity</b>			
Accumulated Funds	521,641	516,505	511,948
Reserves	115,550	115,550	115,550
Capital Equity	...	...	...
<b>Total Equity</b>	<b>637,192</b>	<b>632,055</b>	<b>627,499</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	101,282	112,341	103,677
Personnel Services	...	...	...
Grants and Subsidies	19,138	23,625	26,998
Finance Costs	...	...	1,014
Equivalent Income Tax	...	...	...
Other Payments	84,039	97,730	72,546
<b>Total Payments</b>	<b>204,459</b>	<b>233,696</b>	<b>204,236</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	81,225	132,172	123,795
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,175	37,792	45,759
Retained Taxes, Fees and Fines	51,858	15	...
Interest Received	500	500	400
Grants and Contributions	...	4,850	120
Other Receipts	70,124	39,128	37,243
<b>Total Receipts</b>	<b>210,881</b>	<b>214,457</b>	<b>207,317</b>
<b>Net Cash Flows From Operating Activities</b>	<b>6,422</b>	<b>(19,239)</b>	<b>3,081</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	400	...
Purchases of Property, Plant and Equipment	(1,250)	...	(3,250)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(9,517)	(2,550)	(9,814)
<b>Net Cash Flows From Investing Activities</b>	<b>(10,767)</b>	<b>(2,150)</b>	<b>(13,064)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(4,633)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(4,633)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,345)</b>	<b>(21,389)</b>	<b>(14,616)</b>
Opening Cash and Cash Equivalents	44,606	62,418	41,029
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>40,261</b>	<b>41,029</b>	<b>26,413</b>

## Luna Park Reserve Trust

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,179	1,807	1,199
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	858	870	879
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,037</b>	<b>2,677</b>	<b>2,078</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,944	942	1,980
Grants and Contributions	...	...	...
Investment Revenue	104	936	106
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>2,049</b>	<b>1,878</b>	<b>2,087</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>11</b>	<b>(798)</b>	<b>9</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,231	1,944	2,830
Taxes Receivable	...	...	...
Receivables	216	559	559
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,447</b>	<b>2,503</b>	<b>3,389</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	33,749	34,170	34,063
Plant and Equipment	...	...	...
Infrastructure Systems	7,181	7,346	7,016
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>40,930</b>	<b>41,516</b>	<b>41,079</b>
<b>Total Assets</b>	<b>44,377</b>	<b>44,019</b>	<b>44,468</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	541	444	444
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>541</b>	<b>444</b>	<b>444</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>541</b>	<b>444</b>	<b>444</b>
<b>Net Assets</b>	<b>43,836</b>	<b>43,575</b>	<b>44,024</b>
<b>Equity</b>			
Accumulated Funds	8,360	7,803	7,810
Reserves	35,476	35,772	36,214
Capital Equity	...	...	...
<b>Total Equity</b>	<b>43,836</b>	<b>43,575</b>	<b>44,024</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,348	1,817	1,030
<b>Total Payments</b>	<b>1,348</b>	<b>1,817</b>	<b>1,030</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,944	942	1,980
Retained Taxes, Fees and Fines	...	...	...
Interest Received	104	32	138
Grants and Contributions	...	...	...
Other Receipts	167	11	(203)
<b>Total Receipts</b>	<b>2,216</b>	<b>985</b>	<b>1,916</b>
<b>Net Cash Flows From Operating Activities</b>	<b>867</b>	<b>(832)</b>	<b>886</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(286)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	904	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>618</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>867</b>	<b>(214)</b>	<b>886</b>
Opening Cash and Cash Equivalents	2,364	2,158	1,944
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,231</b>	<b>1,944</b>	<b>2,830</b>

## NSW Food Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	19,562	17,068	18,918
Grants and Subsidies	560	560	567
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,277	1,277	1,277
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>21,399</b>	<b>18,905</b>	<b>20,762</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	10,714	...	6,222
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,196	2,196	2,183
Grants and Contributions	...	...	...
Investment Revenue	400	400	405
Retained Taxes, Fees and Fines	7,949	7,949	8,100
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>21,259</b>	<b>10,545</b>	<b>16,910</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(140)</b>	<b>(8,359)</b>	<b>(3,852)</b>



## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	19,534	14,278	10,603
Taxes Receivable	...	...	...
Receivables	1,504	1,046	1,046
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>21,038</b>	<b>15,324</b>	<b>11,649</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	8,008	8,001	7,774
Plant and Equipment	173	181	81
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	2,759	2,731	2,881
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>10,940</b>	<b>10,913</b>	<b>10,736</b>
<b>Total Assets</b>	<b>31,977</b>	<b>26,238</b>	<b>22,385</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,699	1,149	1,149
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,699</b>	<b>1,149</b>	<b>1,149</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>2,699</b>	<b>1,149</b>	<b>1,149</b>
<b>Net Assets</b>	<b>29,278</b>	<b>25,088</b>	<b>21,236</b>
<b>Equity</b>			
Accumulated Funds	25,856	21,666	17,814
Reserves	3,422	3,422	3,422
Capital Equity	...	...	...
<b>Total Equity</b>	<b>29,278</b>	<b>25,088</b>	<b>21,236</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	560	560	567
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	21,412	33,927	20,768
<b>Total Payments</b>	<b>21,972</b>	<b>34,487</b>	<b>21,335</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	10,714	...	6,222
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,196	2,196	2,183
Retained Taxes, Fees and Fines	...	...	...
Interest Received	400	400	405
Grants and Contributions	...	...	...
Other Receipts	9,799	8,249	9,950
<b>Total Receipts</b>	<b>23,109</b>	<b>10,845</b>	<b>18,760</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,137</b>	<b>(23,642)</b>	<b>(2,575)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(200)	(50)	(200)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(900)	(970)	(900)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,100)</b>	<b>(1,020)</b>	<b>(1,100)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>37</b>	<b>(24,662)</b>	<b>(3,675)</b>
Opening Cash and Cash Equivalents	19,497	38,940	14,278
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>19,534</b>	<b>14,278</b>	<b>10,603</b>

# Planning Ministerial Corporation

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	48	48	48
Personnel Services Expenses	...	3,078	3,579
Other Operating Expenses	13,584	10,506	12,795
Grants and Subsidies	62,000	6,242	78,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,439	3,875	799
Finance Costs	14,556	14,556	14,556
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>92,627</b>	<b>38,305</b>	<b>110,277</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	54,000	12,500
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,581	2,504	1,474
Grants and Contributions	...	2,920	19,500
Investment Revenue	3,131	1,722	3,108
Retained Taxes, Fees and Fines	8,716	8,716	8,716
Other Revenue	...	909	...
<b>Total Revenue</b>	<b>13,427</b>	<b>70,770</b>	<b>45,298</b>
Gain/(loss) on Disposal of Non Current Assets	18,596	18,596	18,596
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(60,604)</b>	<b>51,061</b>	<b>(46,383)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	18,045	60,588	37,504
Taxes Receivable	...	...	...
Receivables	1,962	3,337	3,337
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	72,973	6,087	6,087
Other	120	...	...
Assets Held For Sale	826	651	651
<b>Total Current Assets</b>	<b>93,926</b>	<b>70,663</b>	<b>47,579</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,641,466	2,022,848	1,809,674
Plant and Equipment	997	822	792
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	189	188	188
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,642,652</b>	<b>2,023,858</b>	<b>1,810,654</b>
<b>Total Assets</b>	<b>1,736,578</b>	<b>2,094,520</b>	<b>1,858,232</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	13,803	108,104	8,104
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	18,269	17,822	17,822
Provisions	...	...	...
Other	481	4,708	4,708
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>32,553</b>	<b>130,634</b>	<b>30,634</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	194,484	175,887	200,887
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>194,484</b>	<b>175,887</b>	<b>200,887</b>
<b>Total Liabilities</b>	<b>227,037</b>	<b>306,521</b>	<b>231,521</b>
<b>Net Assets</b>	<b>1,509,541</b>	<b>1,787,999</b>	<b>1,626,711</b>
<b>Equity</b>			
Accumulated Funds	584,145	752,462	611,174
Reserves	925,396	1,035,537	1,015,537
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,509,541</b>	<b>1,787,999</b>	<b>1,626,711</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	48	48	48
Personnel Services	...	3,078	3,579
Grants and Subsidies	7,000	4,242	4,000
Finance Costs	14,556	14,556	14,556
Equivalent Income Tax	...	...	...
Other Payments	17,584	(89,492)	16,795
<b>Total Payments</b>	<b>39,188</b>	<b>(67,569)</b>	<b>38,978</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	54,000	12,500
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,581	2,504	1,474
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,131	1,722	3,108
Grants and Contributions	...	...	19,500
Other Receipts	12,716	9,625	12,716
<b>Total Receipts</b>	<b>17,427</b>	<b>67,851</b>	<b>49,298</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(21,761)</b>	<b>135,419</b>	<b>10,320</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	43,596	43,596	43,596
Purchases of Property, Plant and Equipment	(65,000)	(217,478)	(102,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(21,404)</b>	<b>(173,882)</b>	<b>(58,404)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	25,000	25,000	25,000
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(18,165)</b>	<b>(13,463)</b>	<b>(23,084)</b>
Opening Cash and Cash Equivalents	29,210	67,051	60,588
Reclassification of Cash Equivalents	7,000	7,000	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>18,045</b>	<b>60,588</b>	<b>37,504</b>

## Property NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	49,538	50,837	50,980
Other Operating Expenses	580,505	587,944	128,373
Grants and Subsidies	20,275	29,137	94,238
Appropriation Expense	...	...	...
Depreciation and Amortisation	25,634	25,634	70,234
Finance Costs	4,808	5,797	99,722
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>680,760</b>	<b>699,349</b>	<b>443,546</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	60,959	72,724	28,600
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	625,113	607,121	232,530
Grants and Contributions	...	...	7,000
Investment Revenue	5,880	6,115	71,581
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	650	650	...
<b>Total Revenue</b>	<b>692,602</b>	<b>686,609</b>	<b>339,711</b>
Gain/(loss) on Disposal of Non Current Assets	14,122	7,834	309
Other Gains/(Losses)	(300)	(347)	...
<b>Net Result</b>	<b>25,663</b>	<b>(5,252)</b>	<b>(103,526)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	30,888	46,419	45,265
Taxes Receivable	...	...	...
Receivables	67,821	50,877	48,564
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	301,684
Other	41,360	21,211	21,635
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>140,070</b>	<b>118,507</b>	<b>417,147</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	76,263	76,263	77,261
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,249,409	1,149,931	1,656,777
Plant and Equipment	1,517	4,765	(4,135)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	2,810	4,097	1,717
Other Assets	177,996	239,023	2,070,646
<b>Total Non Current Assets</b>	<b>1,507,994</b>	<b>1,474,079</b>	<b>3,802,265</b>
<b>Total Assets</b>	<b>1,648,063</b>	<b>1,592,586</b>	<b>4,219,412</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	39,800	33,005	30,785
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	339,568
Provisions	41,579	24,157	30,930
Other	10,702	11,083	14,761
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>92,082</b>	<b>68,245</b>	<b>416,044</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	34,398	34,398	2,440,979
Provisions	124,051	197,461	191,721
Other	151,818	58,152	50,457
<b>Total Non Current Liabilities</b>	<b>310,267</b>	<b>290,012</b>	<b>2,683,157</b>
<b>Total Liabilities</b>	<b>402,349</b>	<b>358,258</b>	<b>3,099,201</b>
<b>Net Assets</b>	<b>1,245,715</b>	<b>1,234,328</b>	<b>1,120,211</b>
<b>Equity</b>			
Accumulated Funds	945,676	889,584	775,467
Reserves	300,039	344,744	344,744
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,245,715</b>	<b>1,234,328</b>	<b>1,120,211</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	49,538	50,837	50,980
Grants and Subsidies	19,515	24,868	9,238
Finance Costs	4,808	2,577	99,435
Equivalent Income Tax	...	...	...
Other Payments	593,541	664,248	123,694
<b>Total Payments</b>	<b>667,402</b>	<b>742,531</b>	<b>283,348</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	60,959	72,724	28,600
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(5,530)	(8,402)	(10,590)
Sale of Goods and Services	627,830	620,639	232,224
Retained Taxes, Fees and Fines	...	...	...
Interest Received	5,880	6,115	65,924
Grants and Contributions	...	...	7,000
Other Receipts	(15,556)	17,904	(835)
<b>Total Receipts</b>	<b>673,583</b>	<b>708,980</b>	<b>322,323</b>
<b>Net Cash Flows From Operating Activities</b>	<b>6,180</b>	<b>(33,551)</b>	<b>38,975</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	41,776	48,701	1,109
Purchases of Property, Plant and Equipment	(131,917)	(127,747)	220,995
Proceeds from Sale of Investments	...	(940)	302,148
Purchases of Investments	...	...	(232,564)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(585)	(4,529)	3,849
<b>Net Cash Flows From Investing Activities</b>	<b>(90,726)</b>	<b>(84,514)</b>	<b>295,536</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(335,666)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(335,666)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(84,546)</b>	<b>(118,064)</b>	<b>(1,154)</b>
Opening Cash and Cash Equivalents	115,434	164,484	46,419
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>30,888</b>	<b>46,419</b>	<b>45,265</b>



## Water Administration Ministerial Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	52,573	64,408	43,780
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,308	4,308	4,308
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>56,881</b>	<b>68,716</b>	<b>48,088</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	39,634	36,024	(278)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	43,300	51,581	44,057
Grants and Contributions	...	...	...
Investment Revenue	...	74	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>82,934</b>	<b>87,679</b>	<b>43,779</b>
Gain/(loss) on Disposal of Non Current Assets	...	(264)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>26,053</b>	<b>18,698</b>	<b>(4,309)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	(1)
Taxes Receivable	...	...	...
Receivables	(2,900)	(740)	(740)
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	755	3,465	3,465
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>(2,145)</b>	<b>2,725</b>	<b>2,724</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	15,634	6,875	6,731
Plant and Equipment	222	241	157
Infrastructure Systems	785,959	785,716	781,720
Investment Properties	...	...	...
Intangibles	460	465	381
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>802,275</b>	<b>793,297</b>	<b>788,989</b>
<b>Total Assets</b>	<b>800,130</b>	<b>796,022</b>	<b>791,714</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	(2,606)	4,896	4,896
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	2,449	2,449
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>(2,606)</b>	<b>7,345</b>	<b>7,345</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>(2,606)</b>	<b>7,345</b>	<b>7,345</b>
<b>Net Assets</b>	<b>802,736</b>	<b>788,677</b>	<b>784,369</b>
<b>Equity</b>			
Accumulated Funds	672,761	658,702	654,393
Reserves	129,975	129,975	129,975
Capital Equity	...	...	...
<b>Total Equity</b>	<b>802,736</b>	<b>788,677</b>	<b>784,369</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	55,934	59,868	43,780
<b>Total Payments</b>	<b>55,934</b>	<b>59,868</b>	<b>43,780</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	39,634	36,024	(278)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	43,300	51,581	44,057
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	74	...
Grants and Contributions	...	-	...
Other Receipts	4,000	3,189	...
<b>Total Receipts</b>	<b>86,934</b>	<b>90,868</b>	<b>43,779</b>
<b>Net Cash Flows From Operating Activities</b>	<b>31,000</b>	<b>31,000</b>	<b>(1)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(31,000)	(31,000)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(31,000)</b>	<b>(31,000)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(1)</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>(1)</b>

## Western Sydney Parklands Trust

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	(1)
Personnel Services Expenses	3,032	2,534	3,038
Other Operating Expenses	5,249	5,763	5,182
Grants and Subsidies	...	66	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,592	2,899	4,591
Finance Costs	...	...	45
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>12,873</b>	<b>11,262</b>	<b>12,855</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	4,033	4,033	37,391
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	9,082	8,505	9,753
Grants and Contributions	115	62	120
Investment Revenue	477	967	372
Retained Taxes, Fees and Fines	...	30	...
Other Revenue	3,193	3,052	493
<b>Total Revenue</b>	<b>16,901</b>	<b>16,649</b>	<b>48,129</b>
Gain/(loss) on Disposal of Non Current Assets	...	(50)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>4,028</b>	<b>5,336</b>	<b>35,274</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,000	5,442	7,504
Taxes Receivable	...	...	...
Receivables	246	4,230	4,230
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	19,762	19,485	1,473
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>23,008</b>	<b>29,157</b>	<b>13,207</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	44,622	60,246	60,246
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	667,284	720,741	722,138
Plant and Equipment	1,899	3,567	3,351
Infrastructure Systems	118,930	108,125	159,849
Investment Properties	...	...	...
Intangibles	1,288	198	198
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>834,023</b>	<b>892,877</b>	<b>945,782</b>
<b>Total Assets</b>	<b>857,031</b>	<b>922,034</b>	<b>958,989</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,295	9,886	9,886
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	216
Provisions	55	288	236
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,350</b>	<b>10,174</b>	<b>10,338</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,517
Provisions	364	170	170
Other	14,936	10,509	10,509
<b>Total Non Current Liabilities</b>	<b>15,300</b>	<b>10,679</b>	<b>12,196</b>
<b>Total Liabilities</b>	<b>18,650</b>	<b>20,853</b>	<b>22,534</b>
<b>Net Assets</b>	<b>838,381</b>	<b>901,181</b>	<b>936,455</b>
<b>Equity</b>			
Accumulated Funds	599,623	601,588	636,861
Reserves	238,758	299,593	299,593
Capital Equity	...	...	...
<b>Total Equity</b>	<b>838,381</b>	<b>901,181</b>	<b>936,455</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	(1)
Personnel Services	3,032	2,534	3,038
Grants and Subsidies	...	66	...
Finance Costs	...	...	45
Equivalent Income Tax	...	...	...
Other Payments	6,314	3,913	4,114
<b>Total Payments</b>	<b>9,346</b>	<b>6,513</b>	<b>7,196</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	4,033	4,033	37,391
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	9,082	9,595	9,753
Retained Taxes, Fees and Fines	...	...	...
Interest Received	477	890	372
Grants and Contributions	115	62	120
Other Receipts	4,313	2,413	(627)
<b>Total Receipts</b>	<b>18,021</b>	<b>16,992</b>	<b>47,009</b>
<b>Net Cash Flows From Operating Activities</b>	<b>8,675</b>	<b>10,479</b>	<b>39,813</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(25,971)	(20,883)	(55,560)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(4,643)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(25,971)</b>	<b>(25,526)</b>	<b>(55,560)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(203)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(203)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(17,296)</b>	<b>(15,047)</b>	<b>(15,950)</b>
Opening Cash and Cash Equivalents	12,399	8,922	5,442
Reclassification of Cash Equivalents	7,897	11,567	18,012
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,000</b>	<b>5,442</b>	<b>7,504</b>

## Department of Industry (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	499,996	553,355	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	380,677	367,416	...
Grants and Subsidies	2,607,132	2,486,414	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	77,426	86,351	...
Finance Costs	...	1,200	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,565,230</b>	<b>3,494,736</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	3,231,727	3,320,486	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	18,928	19,283	...
Transfers to the Crown Entity	(62,434)	(62,434)	...
Sales of Goods and Services	179,434	201,733	...
Grants and Contributions	110,165	143,214	...
Investment Revenue	26,839	25,122	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	34,696	50,080	...
<b>Total Revenue</b>	<b>3,539,355</b>	<b>3,697,485</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	8,425	5,221	...
Other Gains/(Losses)	...	(3,600)	...
<b>Net Result</b>	<b>(17,450)</b>	<b>204,370</b>	<b>...</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	123,650	487,170	...
Taxes Receivable	...	...	...
Receivables	168,298	161,265	...
Inventories	4,933	4,294	...
Financial Assets at Fair Value	6,104	5,181	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	105	...	...
<b>Total Current Assets</b>	<b>303,090</b>	<b>657,910</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	120,561	128,169	...
Inventories	5,666	7,719	...
Financial Assets at Fair Value	7,698	6,379	...
Equity Investments	30	40	...
Property, Plant and Equipment -			
Land and Building	5,358,716	5,590,086	...
Plant and Equipment	47,565	41,843	...
Infrastructure Systems	1,397,157	1,769,979	...
Investment Properties	...	...	...
Intangibles	211,019	205,077	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>7,148,412</b>	<b>7,749,291</b>	<b>...</b>
<b>Total Assets</b>	<b>7,451,502</b>	<b>8,407,201</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	141,652	348,917	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	82,558	71,993	...
Other	31,832	28,814	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>256,042</b>	<b>449,725</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	7,497	13,923	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>7,497</b>	<b>13,923</b>	<b>...</b>
<b>Total Liabilities</b>	<b>263,539</b>	<b>463,647</b>	<b>...</b>
<b>Net Assets</b>	<b>7,187,963</b>	<b>7,943,554</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	6,466,528	6,661,384	...
Reserves	721,435	1,282,170	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>7,187,963</b>	<b>7,943,554</b>	<b>...</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	479,411	534,072	...
Personnel Services	...	...	...
Grants and Subsidies	2,533,555	2,469,328	...
Finance Costs	...	1,200	...
Equivalent Income Tax	...	...	...
Other Payments	446,849	367,415	...
<b>Total Payments</b>	<b>3,459,815</b>	<b>3,372,016</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	3,231,727	3,320,486	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(62,434)	(62,434)	...
Sale of Goods and Services	179,433	195,114	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	26,839	25,122	...
Grants and Contributions	110,165	136,678	...
Other Receipts	101,166	56,699	...
<b>Total Receipts</b>	<b>3,586,896</b>	<b>3,671,666</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>127,081</b>	<b>299,650</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	26,049	26,008	...
Purchases of Property, Plant and Equipment	(85,860)	(65,404)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(10,558)	(10,558)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(70,369)</b>	<b>(49,954)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	24,000	24,000	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	(24,000)	(24,000)	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>56,712</b>	<b>249,697</b>	<b>...</b>
Opening Cash and Cash Equivalents	66,939	237,474	487,170
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(487,170)
<b>Closing Cash and Cash Equivalents</b>	<b>123,651</b>	<b>487,170</b>	<b>...</b>

## Department of Planning and Environment (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	295,601	295,226	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	197,236	231,313	...
Grants and Subsidies	2,163,837	2,055,943	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	16,508	16,547	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,673,181</b>	<b>2,599,029</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	2,538,126	2,203,908	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,414	11,001	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	254,048	259,967	...
Grants and Contributions	241,793	141,271	...
Investment Revenue	1,396	6,587	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,477	11,394	...
<b>Total Revenue</b>	<b>3,045,254</b>	<b>2,634,129</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>372,073</b>	<b>35,100</b>	<b>...</b>

**Balance Sheet**

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	313,285	357,578	...
Taxes Receivable	...	...	...
Receivables	69,078	64,353	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>382,363</b>	<b>421,931</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	4,475	4,475	...
Equity Investments	9	...	...
Property, Plant and Equipment -			
Land and Building	671,870	375,209	...
Plant and Equipment	38,319	15,689	...
Infrastructure Systems	93	9,847	...
Investment Properties	-	-	...
Intangibles	61,021	67,203	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>775,787</b>	<b>472,423</b>	<b>...</b>
<b>Total Assets</b>	<b>1,158,150</b>	<b>894,354</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	79,039	114,299	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	19,491	28,383	...
Other	18,329	35,792	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>116,859</b>	<b>178,474</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	2,414	2,675	...
Other	746	13	...
<b>Total Non Current Liabilities</b>	<b>3,160</b>	<b>2,688</b>	<b>...</b>
<b>Total Liabilities</b>	<b>120,019</b>	<b>181,162</b>	<b>...</b>
<b>Net Assets</b>	<b>1,038,131</b>	<b>713,192</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	1,038,131	704,251	...
Reserves	...	8,941	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,038,131</b>	<b>713,192</b>	<b>...</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	291,187	284,225	...
Personnel Services	...	...	...
Grants and Subsidies	2,145,221	2,021,245	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	177,331	206,409	...
<b>Total Payments</b>	<b>2,613,740</b>	<b>2,511,879</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	2,538,126	2,203,909	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	254,048	260,046	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,396	6,587	...
Grants and Contributions	202,403	91,881	...
Other Receipts	6,347	11,394	...
<b>Total Receipts</b>	<b>3,002,321</b>	<b>2,573,817</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>388,581</b>	<b>61,938</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(377,977)	(79,161)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(20,790)	(14,461)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(398,767)</b>	<b>(93,622)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(10,186)</b>	<b>(31,684)</b>	<b>-</b>
Opening Cash and Cash Equivalents	323,471	389,262	357,578
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(357,578)
<b>Closing Cash and Cash Equivalents</b>	<b>313,285</b>	<b>357,578</b>	<b>...</b>

## Office of Environment and Heritage (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	488,214	473,729	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	333,627	296,798	...
Grants and Subsidies	233,908	209,221	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	108,090	106,611	...
Finance Costs	2,297	1,010	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,166,136</b>	<b>1,087,369</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	498,355	482,976	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	23,974	13,918	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	214,090	213,552	...
Grants and Contributions	355,682	345,161	...
Investment Revenue	319	12,642	...
Retained Taxes, Fees and Fines	3,339	3,089	...
Other Revenue	39,241	63,791	...
<b>Total Revenue</b>	<b>1,135,001</b>	<b>1,135,130</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	860	124	...
Other Gains/(Losses)	(100)	(100)	...
<b>Net Result</b>	<b>(30,375)</b>	<b>47,785</b>	<b>...</b>

**Balance Sheet**

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	252,909	338,771	...
Taxes Receivable	...	...	...
Receivables	56,147	75,847	...
Inventories	743	741	...
Financial Assets at Fair Value	18	18	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>309,816</b>	<b>415,378</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	2,538,783	2,452,375	...
Plant and Equipment	53,567	58,944	...
Infrastructure Systems	1,319,982	1,856,689	...
Investment Properties	...	...	...
Intangibles	209,574	212,673	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,121,906</b>	<b>4,580,682</b>	<b>...</b>
<b>Total Assets</b>	<b>4,431,723</b>	<b>4,996,059</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	10,958	15,750	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	2,300	...
Provisions	70,053	69,557	...
Other	110	110	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>81,121</b>	<b>87,717</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	40,691	30,164	...
Provisions	5,639	5,590	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>46,330</b>	<b>35,754</b>	<b>...</b>
<b>Total Liabilities</b>	<b>127,451</b>	<b>123,471</b>	<b>...</b>
<b>Net Assets</b>	<b>4,304,271</b>	<b>4,872,588</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	3,847,980	3,983,194	...
Reserves	456,291	889,394	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,304,271</b>	<b>4,872,588</b>	<b>...</b>

## Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	460,854	456,425	...
Personnel Services	...	...	...
Grants and Subsidies	233,908	209,221	...
Finance Costs	2,297	...	...
Equivalent Income Tax	...	...	...
Other Payments	340,850	325,174	...
<b>Total Payments</b>	<b>1,037,909</b>	<b>990,820</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	498,355	482,976	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	214,364	213,826	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,885	3,500	...
Grants and Contributions	354,982	340,631	...
Other Receipts	49,702	69,319	...
<b>Total Receipts</b>	<b>1,119,289</b>	<b>1,110,252</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>81,380</b>	<b>119,432</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2,695	2,695	...
Purchases of Property, Plant and Equipment	(71,313)	(60,165)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(17,962)	(21,349)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(86,580)</b>	<b>(78,819)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(5,200)</b>	<b>40,613</b>	<b>...</b>
Opening Cash and Cash Equivalents	258,109	298,158	338,771
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(338,771)
<b>Closing Cash and Cash Equivalents</b>	<b>252,909</b>	<b>338,771</b>	<b>...</b>

## Office of Local Government (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	16,705	15,764	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	9,430	12,430	...
Grants and Subsidies	201,603	232,330	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	896	896	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>228,635</b>	<b>261,421</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	207,434	239,654	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	338	338	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	5,193	5,618	...
Grants and Contributions	7,435	7,563	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	6,838	6,838	...
Other Revenue	...	169	...
<b>Total Revenue</b>	<b>227,239</b>	<b>260,181</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,396)</b>	<b>(1,240)</b>	<b>...</b>



## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	6,136	4,162	...
Taxes Receivable	...	...	...
Receivables	5,238	3,388	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,374</b>	<b>7,550</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	343	265	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	2,502	4,022	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,845</b>	<b>4,287</b>	<b>...</b>
<b>Total Assets</b>	<b>14,219</b>	<b>11,837</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	7,478	5,652	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,233	2,131	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>9,711</b>	<b>7,783</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	343	304	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>343</b>	<b>304</b>	<b>...</b>
<b>Total Liabilities</b>	<b>10,054</b>	<b>8,087</b>	<b>...</b>
<b>Net Assets</b>	<b>4,165</b>	<b>3,750</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	4,165	3,750	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,165</b>	<b>3,750</b>	<b>...</b>

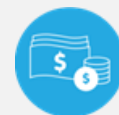
## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	16,367	15,426	...
Personnel Services	...	...	...
Grants and Subsidies	201,603	232,330	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	9,505	12,432	...
<b>Total Payments</b>	<b>227,475</b>	<b>260,189</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	207,434	239,654	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5,193	5,619	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	7,435	7,563	...
Other Receipts	6,913	7,007	...
<b>Total Receipts</b>	<b>226,975</b>	<b>259,844</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(500)</b>	<b>(345)</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(105)	(105)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(40)	(3,055)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(145)</b>	<b>(3,160)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(645)</b>	<b>(3,505)</b>	<b>...</b>
Opening Cash and Cash Equivalents	6,781	7,667	4,162
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(4,162)
<b>Closing Cash and Cash Equivalents</b>	<b>6,136</b>	<b>4,162</b>	<b>...</b>

## 5. PREMIER AND CABINET CLUSTER

### 5.1 Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier and the Cabinet to deliver the Government's objectives. It brings the voice of Aboriginal people into policy making, develops arts and culture, protects and preserves the State's heritage, coordinates policy and services, and facilitates stewardship of the public service.



\$1.8 billion

Recurrent Expenses  
2019-20



\$840 million

Capital Expenditure  
2019-20

### Contribution to the Government's Priorities

The Premier and Cabinet cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

### State Outcomes delivered by Premier and Cabinet cluster

State Outcome	Description
Effective and coordinated government	Coordinating government policy initiatives, overseeing infrastructure investment and facilitating the delivery of key urban renewal precincts.
Accountable and responsible government	Ensuring a robust democracy, upholding the integrity of Government, fighting corruption, enhancing public sector capability and improving service delivery.
Empowering Aboriginal communities	Transforming the relationship between Aboriginal people and the NSW Government through the delivery of Opportunity, Choice, Healing, Responsibility and Empowerment (OCHRE).
Excellence in arts, culture and heritage	Developing and supporting arts and culture, increasing attendance at cultural events, and sustaining cultural precincts and infrastructure. Protecting, preserving and enabling public access to our State's heritage.

## 5.2 2019-20 Budget Highlights

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In 2019-20, the Premier and Cabinet cluster will spend \$2.7 billion (\$1.8 billion recurrent expenses and \$839.5 million capital expenditure). Key initiatives are highlighted below.

### Effective and coordinated government

- \$101 million for the development of major urban renewal projects to transform and unlock economic potential in growth centres that drive housing, employment and public benefits including Parramatta North and Redfern Waterloo District
- \$99.2 million over four years (including \$49.6 million contribution from the Australian Government) towards developing local community initiatives under the Western Parkland City Liveability Program, a joint initiative with the Australian Government and various local councils. Key projects include:
  - development of three sport and recreation facilities in the Camden area
  - upgrade of the Fairfield showgrounds
  - rejuvenation of the town centres of Windsor, Richmond and South Windsor
  - transform the Regatta Park precinct in Penrith
  - delivery of the Campbelltown Billabong Parklands and a landmark and iconic swimming lagoon at Apex Park, Bradbury
- Continue working in 2019-20 to deliver a metropolis of three cities as outlined in the Greater Sydney Region Plan. This includes spending \$8 million to deliver Growth Infrastructure Compacts as part of the Western Sydney City Deal, ensuring alignment of growth and infrastructure in the Parkland City.

### Excellence in arts, culture and heritage

- \$167.2 million (\$645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta and expand storage at the Museum Discovery Centre
- \$113.5 million (\$187.8 million over two years) to rejuvenate the Walsh Bay Arts Precinct, providing a unique cultural and visitor experience
- \$103.4 million (\$244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world's great art museums
- \$76.6 million (\$205.5 million over four years) for the Sydney Opera House renewal program and security upgrades
- \$61.3 million (\$247.4 million over four years) for Arts and Cultural Development Program grants to support arts and cultural organisations, artists and workers
- \$40.5 million (\$50.5 million total Government contribution) to the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt
- \$28.9 million (\$60.5 million over two years) from the Regional Cultural Fund to support the development of arts and cultural activities in the State's regions
- \$15 million (\$55 million over four years) for the Made in NSW program to support screen production in New South Wales and generate employment in this sector
- \$9.7 million (\$39.4 million over four years) to enhance the Australian Museum's outcomes based service delivery

- \$2.3 million from the Regional Cultural Fund for a new mid-Western Regional Gallery and Cultural Centre in Mudgee
- \$500,000 per annum (\$2 million over four years) to the State Library for Vision Australia to enable the provision of expanded services and a greater selection of audio and braille books to the 126,000 people who are blind or have low vision in New South Wales.

### 5.3 Machinery of Government

Under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* the following changes to the Premier and Cabinet cluster are effective 1 July 2019:

- the following functions, agencies and groups transfer from the former Planning and Environment cluster to the Premier and Cabinet cluster:
  - the Heritage Division and the Culture Policy Branch of the Office of Environment and Heritage
  - Historic Houses Trust of New South Wales
  - functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts including the following agencies:
    - Art Gallery of New South Wales
    - Australian Museum
    - Museum of Applied Arts and Sciences
    - State Archives and Records Authority of New South Wales
    - State Library of New South Wales
- Aboriginal Affairs NSW transfers from the Education cluster
- functions in Treasury associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer from the Treasury cluster
- Law Enforcement Conduct Commission transfers from the former Justice cluster
- persons employed in the UrbanGrowth NSW Staff Agency and the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency
- the following functions, agencies and groups transfer out of the Premier and Cabinet cluster:
  - to the Customer Service cluster:
    - Office of the Customer Service Commissioner
    - Behavioural Insights Unit
    - Government Communications Branch
    - functions undertaken by the Digital, Content and Sponsorship Branch to administer the nsw.gov.au website
    - Independent Pricing and Regulatory Tribunal

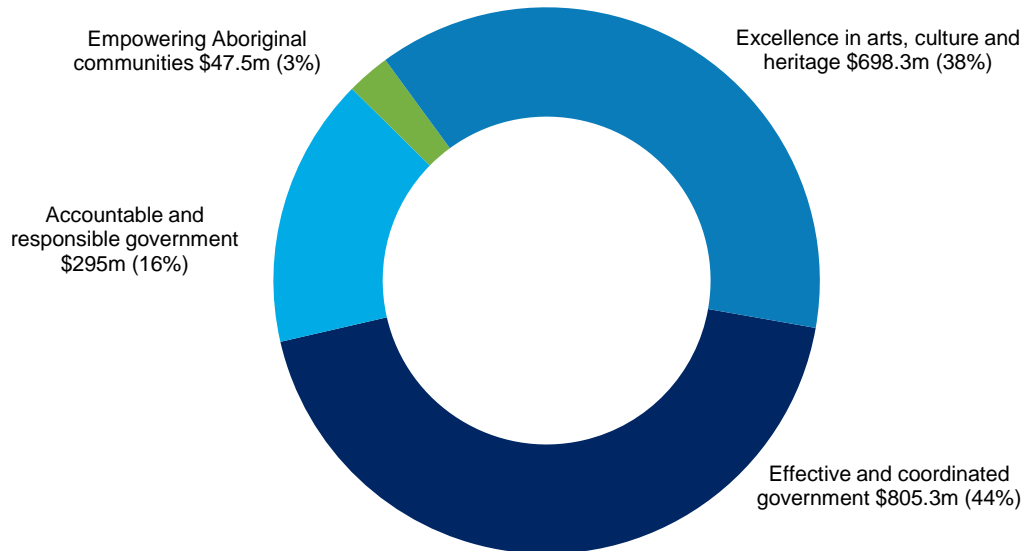
- to the Treasury cluster:
  - Western City and Aerotropolis Authority Staff Agency transfers to the Treasury cluster. Western City and Aerotropolis Authority was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018*, effective 9 November 2018
- to the Planning, Industry and Environment cluster:
  - the functions within the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade transfer to the Planning, Industry and Environment cluster
  - Natural Resources Commission.

The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018*, effective 1 July 2018. It forms part of the Premier and Cabinet cluster.

## 5.4 Overview of cluster expenses by State Outcome

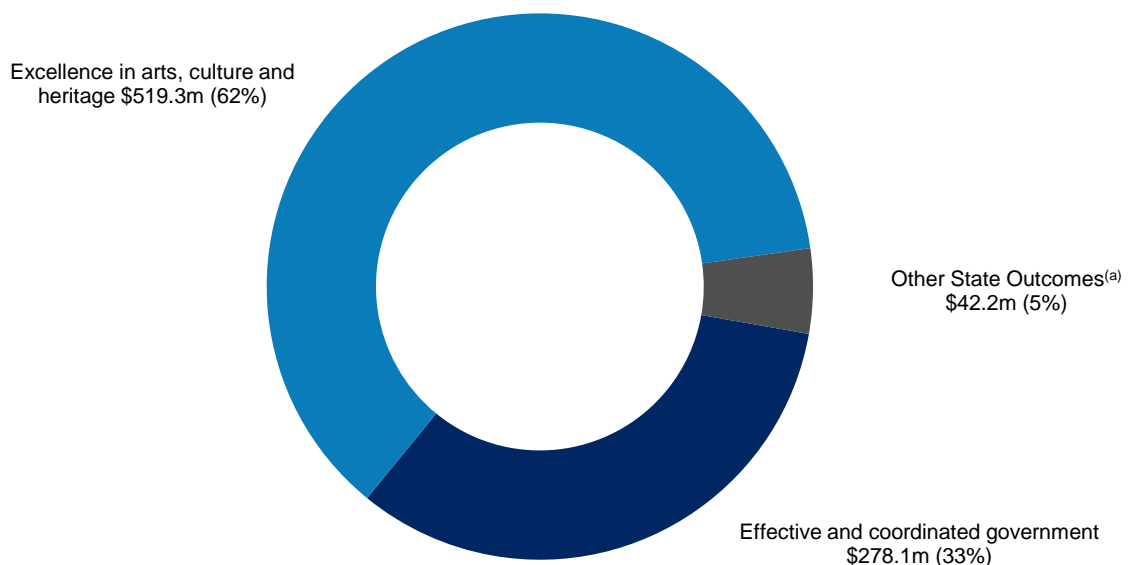
A summary of expenses by State Outcome is provided in the charts below.

Chart 5.1 Recurrent expenses by outcome 2019-20 (dollars and %)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 5.2 Capital expenditure by outcome 2019-20 (dollars and %)



(a) Grouped for presentation purposes, "Other State Outcomes" comprises:

- Accountable and Responsible Government
- Empowering Aboriginal Communities

## 5.5 Agency Expense Summary

The 2019-20 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Premier and Cabinet will spend \$1.7 billion (\$1.4 billion recurrent expenses and \$295.4 million capital expenditure).

Premier and Cabinet cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Premier and Cabinet</b> <sup>(b)</sup>	375.8	703.1	87.1	6.7	295.4	N/A
Cluster Grants .....	146.9	706.0	380.7	...	...	...
<b>Total Principal Agency</b>	<b>522.6</b>	<b>1,409.1</b>	<b>169.6</b>	<b>6.7</b>	<b>295.4</b>	<b>4,325.5</b>
Audit Office of New South Wales .....	59.5	62.1	4.5	4.8	17.6	264.5
Barangaroo Delivery Authority .....	81.1	83.5	3.0	4.1	27.8	576.9
Greater Sydney Commission .....	17.1	23.5	37.3	0.0	0.0	0.0
Independent Commission Against Corruption	28.7	25.8	(10.3) <sup>(c)</sup>	0.9	0.8	(15.3)
Infrastructure NSW .....	253.1	300.7	18.8	0.1	237.0	N/A
New South Wales Electoral Commission .....	137.8	106.1	(23.0) <sup>(d)</sup>	9.1	15.9	74.2
Ombudsman's Office .....	32.0	31.0	(2.9)	0.5	0.3	(34.0)
Parliamentary Counsel's Office .....	10.3	12.3	19.3	0.2	0.3	77.8
Public Service Commission .....	41.0	44.9	9.5	0.6	0.2	(70.1) <sup>(e)</sup>
UrbanGrowth NSW Development Corporation	53.2	100.5	89.1	0.2	4.3	N/A
<b>Total Cluster Agencies</b>	<b>713.7</b>	<b>790.5</b>	<b>10.8</b>	<b>20.5</b>	<b>304.3</b>	<b>1,384.0</b>
<b>Agencies transferred from: Justice (GG) Cluster</b> <sup>(f)</sup>						
Law Enforcement Conduct Commission .....	22.8	24.7	8.2	1.3	7.3	460.2
<b>Agencies transferred from: Planning and Environment (GG) Cluster</b> <sup>(g)</sup>						
Art Gallery of New South Wales .....	58.7	49.9	(15.0)	25.5	147.9	479.1
Australian Museum .....	51.8	42.5	(18.0)	8.3	52.8	538.7
Historic Houses Trust of New South Wales ...	26.8	29.0	8.2	9.3	5.1	(45.8)
Museum of Applied Arts and Sciences .....	55.5	69.1	24.4	3.8	2.0	(47.6)
State Archives and Records Authority of New South Wales .....	32.6	33.7	3.5	6.3	7.3	15.3
State Library of New South Wales .....	88.7	103.7	17.0	17.9	17.6	(1.7)
<b>Total Transferred In Agencies</b>	<b>336.9</b>	<b>352.6</b>	<b>4.6</b>	<b>72.4</b>	<b>239.8</b>	<b>231.3</b>

(a) This table shows expenses on an uneliminated cluster basis.

(b) For 2019-20, the Premier and Cabinet cluster transfers in several functions following machinery of government changes (see section 5.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.

(c) The decrease in recurrent expenditure is due to additional complexity on specific investigations resulting in higher legal and transcription costs in 2018-19.

(d) The decrease in recurrent expenditure reflects the cyclical budget with no major election to be held in 2019-20.

(e) Capital reduction is due to successful completion in 2018-19 of job sharing application project.

(f) The Law Enforcement Conduct Commission transfers from the former Justice cluster effective 1 July 2019.

(g) The Art Gallery of New South Wales, Australian Museum, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and State Library of New South Wales transfer from the former Planning and Environment cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.



## 5.6 Financial Statements

### Department of Premier and Cabinet

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	150,546	150,338	211,376
Personnel Services Expenses	...	...	...
Other Operating Expenses	69,454	67,941	77,587
Grants and Subsidies	192,772	294,559	1,083,107
Appropriation Expense	...	...	...
Depreciation and Amortisation	9,329	9,488	33,609
Finance Costs	39	189	3,407
Other Expenses	...	100	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>422,140</b>	<b>522,615</b>	<b>1,409,085</b>
<b>Revenue</b>			
Appropriation Revenue	391,892	476,060	1,520,538
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,973	3,243	3,618
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	10,225	3,343	44,791
Grants and Contributions	11,434	31,817	214,461
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	15,272
<b>Total Revenue</b>	<b>416,524</b>	<b>514,463</b>	<b>1,798,681</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	96	...
<b>Net Result</b>	<b>(5,616)</b>	<b>(8,056)</b>	<b>389,596</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,994	5,156	20,894
Taxes Receivable	...	...	...
Receivables	3,729	3,730	9,281
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,723</b>	<b>8,886</b>	<b>30,175</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	136,325	138,119	1,091,931
Plant and Equipment	43,579	39,933	36,932
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	4,794	4,251	8,639
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>184,698</b>	<b>182,303</b>	<b>1,137,502</b>
<b>Total Assets</b>	<b>193,421</b>	<b>191,189</b>	<b>1,167,677</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	21,774	18,732	23,179
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	14,731
Provisions	12,967	12,967	17,188
Other	4,173	4,174	4,174
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>38,914</b>	<b>35,873</b>	<b>59,272</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	100,630
Provisions	5,996	5,996	6,182
Other	23,394	23,394	20,262
<b>Total Non Current Liabilities</b>	<b>29,389</b>	<b>29,390</b>	<b>127,074</b>
<b>Total Liabilities</b>	<b>68,304</b>	<b>65,263</b>	<b>186,346</b>
<b>Net Assets</b>	<b>125,117</b>	<b>125,926</b>	<b>981,330</b>
<b>Equity</b>			
Accumulated Funds	91,069	90,028	945,432
Reserves	34,048	35,899	35,899
Capital Equity	...	...	...
<b>Total Equity</b>	<b>125,117</b>	<b>125,926</b>	<b>981,330</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	148,037	149,185	205,276
Personnel Services	...	...	...
Grants and Subsidies	192,772	294,559	1,083,107
Finance Costs	...	...	3,372
Equivalent Income Tax	...	...	...
Other Payments	72,941	79,960	183,650
<b>Total Payments</b>	<b>413,750</b>	<b>523,704</b>	<b>1,475,404</b>
<b>Receipts</b>			
Appropriation	391,892	474,545	1,520,538
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	10,225	3,333	42,809
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	10,840	31,217	213,868
Other Receipts	6,201	11,745	21,097
<b>Total Receipts</b>	<b>419,158</b>	<b>520,840</b>	<b>1,798,313</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,408</b>	<b>(2,865)</b>	<b>322,909</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(5,575)	(3,852)	(291,798)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(4,000)	(2,823)	(3,530)
<b>Net Cash Flows From Investing Activities</b>	<b>(9,575)</b>	<b>(6,675)</b>	<b>(295,328)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(13,815)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(13,815)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,167)</b>	<b>(9,540)</b>	<b>13,766</b>
Opening Cash and Cash Equivalents	9,161	14,696	5,156
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	1,972
<b>Closing Cash and Cash Equivalents</b>	<b>4,994</b>	<b>5,156</b>	<b>20,894</b>

## Greater Sydney Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	7,341	13,694
Personnel Services Expenses	11,972	...	...
Other Operating Expenses	2,948	9,734	9,236
Grants and Subsidies	25,315	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	50	67	585
Finance Costs	...	...	20
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>40,285</b>	<b>17,142</b>	<b>23,535</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	40,235	16,608	23,470
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	100	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	384	...
<b>Total Revenue</b>	<b>40,235</b>	<b>17,092</b>	<b>23,470</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(50)</b>	<b>(50)</b>	<b>(65)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	230	524	524
Taxes Receivable	...	...	...
Receivables	203	295	295
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>434</b>	<b>819</b>	<b>819</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	535
Plant and Equipment	(2)	67	52
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	119	79	44
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>117</b>	<b>146</b>	<b>631</b>
<b>Total Assets</b>	<b>551</b>	<b>965</b>	<b>1,450</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,416	2,663	2,663
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	550
Provisions	193	561	561
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,609</b>	<b>3,225</b>	<b>3,775</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>2,608</b>	<b>3,224</b>	<b>3,774</b>
<b>Net Assets</b>	<b>(2,058)</b>	<b>(2,259)</b>	<b>(2,324)</b>
<b>Equity</b>			
Accumulated Funds	(2,058)	(2,259)	(2,324)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(2,058)</b>	<b>(2,259)</b>	<b>(2,324)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	6,780	13,694
Personnel Services	11,972	...	...
Grants and Subsidies	25,315	...	...
Finance Costs	...	...	20
Equivalent Income Tax	...	...	...
Other Payments	2,948	10,271	9,236
<b>Total Payments</b>	<b>40,235</b>	<b>17,051</b>	<b>22,950</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	40,235	16,608	23,470
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	100	...
Other Receipts	...	343	...
<b>Total Receipts</b>	<b>40,235</b>	<b>17,051</b>	<b>23,470</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>520</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(520)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(520)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>...</b>
Opening Cash and Cash Equivalents	230	524	524
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>230</b>	<b>524</b>	<b>524</b>

## Infrastructure NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	8,918	12,203	50,702
Personnel Services Expenses	...	...	...
Other Operating Expenses	340,381	240,723	248,886
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	37	177	1,060
Finance Costs	...	...	101
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>349,336</b>	<b>253,103</b>	<b>300,748</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	11,781	11,619	247,969
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	87	255	89
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	306,243	207,226	266,868
Grants and Contributions	24,673	27,939	11,827
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	4,235	4,235	...
<b>Total Revenue</b>	<b>347,019</b>	<b>251,274</b>	<b>526,754</b>
Gain/(loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,317)</b>	<b>(1,833)</b>	<b>226,005</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	55,320	26,483	23,320
Taxes Receivable	...	...	...
Receivables	4,187	4,187	687
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>59,507</b>	<b>30,670</b>	<b>24,007</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	6,712
Plant and Equipment	332	278	107
Infrastructure Systems	...	...	229,798
Investment Properties	...	...	...
Intangibles	...	15	8
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>333</b>	<b>293</b>	<b>236,625</b>
<b>Total Assets</b>	<b>59,840</b>	<b>30,962</b>	<b>260,632</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	31,902	11,294	8,193
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	876
Provisions	682	747	747
Other	22,257	9,348	9,348
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>54,841</b>	<b>21,388</b>	<b>19,163</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	5,889
Provisions	165	170	170
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>165</b>	<b>170</b>	<b>6,059</b>
<b>Total Liabilities</b>	<b>55,005</b>	<b>21,558</b>	<b>25,222</b>
<b>Net Assets</b>	<b>4,834</b>	<b>9,404</b>	<b>235,409</b>
<b>Equity</b>			
Accumulated Funds	4,834	9,404	235,409
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,834</b>	<b>9,404</b>	<b>235,409</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	8,831	12,200	50,613
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	101
Equivalent Income Tax	...	...	...
Other Payments	340,887	258,463	251,987
<b>Total Payments</b>	<b>349,718</b>	<b>270,663</b>	<b>302,700</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,781	11,619	247,969
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	306,243	204,990	266,868
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	24,673	27,939	11,827
Other Receipts	4,735	11,221	3,500
<b>Total Receipts</b>	<b>347,432</b>	<b>255,769</b>	<b>530,164</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,286)</b>	<b>(14,894)</b>	<b>227,464</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(104)	(229,798)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(104)</b>	<b>(229,798)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(828)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(828)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,286)</b>	<b>(14,998)</b>	<b>(3,162)</b>
Opening Cash and Cash Equivalents	57,606	41,481	26,483
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>55,320</b>	<b>26,483</b>	<b>23,321</b>

## Parliamentary Counsel's Office

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	8,691	8,111	9,744
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,727	1,705	1,036
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	478	478	1,233
Finance Costs	4	4	268
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>10,900</b>	<b>10,298</b>	<b>12,282</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	10,027	9,389	11,237
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	388	588	398
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	98	97	97
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>10,512</b>	<b>10,074</b>	<b>11,732</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(388)</b>	<b>(224)</b>	<b>(550)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	459	685	689
Taxes Receivable	...	...	...
Receivables	70	320	320
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>529</b>	<b>1,005</b>	<b>1,009</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	6,736
Plant and Equipment	1,478	1,532	1,131
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	464	359	602
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,942</b>	<b>1,891</b>	<b>8,469</b>
<b>Total Assets</b>	<b>2,471</b>	<b>2,896</b>	<b>9,478</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	356	356	527
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	574
Provisions	837	837	837
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,193</b>	<b>1,193</b>	<b>1,938</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	6,387
Provisions	317	317	317
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>317</b>	<b>317</b>	<b>6,704</b>
<b>Total Liabilities</b>	<b>1,510</b>	<b>1,510</b>	<b>8,642</b>
<b>Net Assets</b>	<b>961</b>	<b>1,386</b>	<b>836</b>
<b>Equity</b>			
Accumulated Funds	961	1,386	836
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>961</b>	<b>1,386</b>	<b>836</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	8,303	7,538	9,347
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	264
Equivalent Income Tax	...	...	...
Other Payments	1,754	1,674	1,069
<b>Total Payments</b>	<b>10,057</b>	<b>9,213</b>	<b>10,680</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	10,027	9,389	11,237
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	98	97	97
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	189	(164)	200
<b>Total Receipts</b>	<b>10,313</b>	<b>9,322</b>	<b>11,534</b>
<b>Net Cash Flows From Operating Activities</b>	<b>256</b>	<b>110</b>	<b>854</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(30)	(50)	(30)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(220)	(130)	(290)
<b>Net Cash Flows From Investing Activities</b>	<b>(250)</b>	<b>(180)</b>	<b>(320)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(530)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(530)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>6</b>	<b>(70)</b>	<b>4</b>
Opening Cash and Cash Equivalents	453	756	685
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>459</b>	<b>685</b>	<b>689</b>

## Art Gallery of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	23,248	23,248	24,809
Personnel Services Expenses	...	...	...
Other Operating Expenses	23,087	31,279	21,965
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,000	4,200	3,129
Finance Costs	...	...	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>49,335</b>	<b>58,727</b>	<b>49,905</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	29,791	29,100	32,378
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	723	723	728
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	16,097	16,267	16,040
Grants and Contributions	62,748	48,548	129,684
Investment Revenue	2,493	2,494	2,487
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	16	450	15
<b>Total Revenue</b>	<b>111,868</b>	<b>97,582</b>	<b>181,332</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>62,533</b>	<b>38,855</b>	<b>131,427</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	24,752	44,151	27,128
Taxes Receivable	...	...	...
Receivables	2,446	2,743	2,872
Inventories	1,223	1,223	1,223
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>28,421</b>	<b>48,117</b>	<b>31,223</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	36,027	36,013	37,613
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	326,589	280,869	423,545
Plant and Equipment	1,386,615	1,390,767	1,394,683
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	551	2,358	2,358
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,749,782</b>	<b>1,710,007</b>	<b>1,858,199</b>
<b>Total Assets</b>	<b>1,778,203</b>	<b>1,758,124</b>	<b>1,889,422</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,417	8,417	8,417
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,924	1,924	1,924
Other	2,181	2,181	2,181
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,522</b>	<b>12,522</b>	<b>12,522</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	(129)
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>(129)</b>
<b>Total Liabilities</b>	<b>12,522</b>	<b>12,522</b>	<b>12,393</b>
<b>Net Assets</b>	<b>1,765,681</b>	<b>1,745,602</b>	<b>1,877,029</b>
<b>Equity</b>			
Accumulated Funds	976,538	956,459	1,087,886
Reserves	789,143	789,143	789,143
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,765,681</b>	<b>1,745,602</b>	<b>1,877,029</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	22,525	23,602	24,081
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	2
Equivalent Income Tax	...	...	...
Other Payments	25,087	24,158	23,965
<b>Total Payments</b>	<b>47,612</b>	<b>47,760</b>	<b>48,048</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	29,791	29,100	32,378
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	16,097	15,557	15,911
Retained Taxes, Fees and Fines	...	...	...
Interest Received	893	897	87
Grants and Contributions	58,748	43,548	125,684
Other Receipts	4,816	635	4,815
<b>Total Receipts</b>	<b>110,345</b>	<b>89,737</b>	<b>178,875</b>
<b>Net Cash Flows From Operating Activities</b>	<b>62,733</b>	<b>41,977</b>	<b>130,827</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(61,863)	(24,961)	(147,850)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	(800)	1,000	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(568)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(62,663)</b>	<b>(24,529)</b>	<b>(147,850)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>70</b>	<b>17,448</b>	<b>(17,023)</b>
Opening Cash and Cash Equivalents	24,682	26,703	44,151
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>24,752</b>	<b>44,151</b>	<b>27,128</b>

## Australian Museum

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	25,683	23,999	27,044
Personnel Services Expenses	...	...	...
Other Operating Expenses	13,565	17,145	9,318
Grants and Subsidies	229	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	5,800	10,666	6,136
Finance Costs	...	3	7
Other Expenses	5	5	5
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>45,282</b>	<b>51,818</b>	<b>42,510</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	31,726	35,686	79,267
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,053	543	1,090
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	8,045	11,135	3,001
Grants and Contributions	6,574	6,262	6,800
Investment Revenue	253	20	257
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	83	101	...
<b>Total Revenue</b>	<b>47,735</b>	<b>53,747</b>	<b>90,415</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	82	...
<b>Net Result</b>	<b>2,453</b>	<b>2,011</b>	<b>47,905</b>



## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,774	10,092	8,497
Taxes Receivable	...	...	...
Receivables	1,299	2,003	2,003
Inventories	261	190	185
Financial Assets at Fair Value	...	...	...
Other Financial Assets	(1,023)	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,311</b>	<b>12,285</b>	<b>10,685</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	194,030	218,785	269,345
Plant and Equipment	525,760	811,213	812,871
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	509	3,130	2,180
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>720,299</b>	<b>1,033,128</b>	<b>1,084,396</b>
<b>Total Assets</b>	<b>723,610</b>	<b>1,045,413</b>	<b>1,095,081</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,955	3,154	3,154
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	39	39
Provisions	2,428	2,639	2,639
Other	...	5,062	5,676
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>9,383</b>	<b>10,894</b>	<b>11,508</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	122	4,179
Provisions	...	60	60
Other	50	...	...
<b>Total Non Current Liabilities</b>	<b>50</b>	<b>182</b>	<b>4,239</b>
<b>Total Liabilities</b>	<b>9,433</b>	<b>11,076</b>	<b>15,747</b>
<b>Net Assets</b>	<b>714,177</b>	<b>1,034,337</b>	<b>1,079,334</b>
<b>Equity</b>			
Accumulated Funds	546,637	594,065	639,062
Reserves	167,540	440,272	440,272
Capital Equity	...	...	...
<b>Total Equity</b>	<b>714,177</b>	<b>1,034,337</b>	<b>1,079,334</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	24,630	23,456	25,954
Personnel Services	...	...	...
Grants and Subsidies	229	...	...
Finance Costs	...	3	7
Equivalent Income Tax	...	...	...
Other Payments	17,624	17,453	13,318
<b>Total Payments</b>	<b>42,483</b>	<b>40,912</b>	<b>39,279</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	31,726	35,686	79,267
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	8,045	7,197	698
Retained Taxes, Fees and Fines	...	...	...
Interest Received	253	20	257
Grants and Contributions	6,574	6,182	6,809
Other Receipts	4,083	407	4,000
<b>Total Receipts</b>	<b>50,682</b>	<b>49,492</b>	<b>91,031</b>
<b>Net Cash Flows From Operating Activities</b>	<b>8,199</b>	<b>8,580</b>	<b>51,752</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(9,147)	(7,289)	(52,801)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	1,023	...	...
Advances made	...	...	...
Other Investing	...	(978)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(8,124)</b>	<b>(8,267)</b>	<b>(52,801)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(38)	(546)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(38)</b>	<b>(546)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>75</b>	<b>275</b>	<b>(1,595)</b>
Opening Cash and Cash Equivalents	2,699	9,817	10,092
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,774</b>	<b>10,092</b>	<b>8,497</b>

## Barangaroo Delivery Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,991	12,618	...
Personnel Services Expenses	...	...	14,075
Other Operating Expenses	37,244	44,580	28,540
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,866	8,762	10,271
Finance Costs	25,594	15,158	30,640
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>85,695</b>	<b>81,118</b>	<b>83,527</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	10,332	10,931	7,658
Investment Revenue	17,525	18,295	18,500
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	4,437	3,933	4,858
<b>Total Revenue</b>	<b>32,294</b>	<b>33,159</b>	<b>31,016</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(53,401)</b>	<b>(47,959)</b>	<b>(52,511)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,768	1,000	1,126
Taxes Receivable	...	...	...
Receivables	22,076	8,008	489,600
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	234,889	71,100	206,713
<b>Total Current Assets</b>	<b>258,733</b>	<b>80,108</b>	<b>697,439</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	420,866	438,526	6,335
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	136,586	295,176	168,029
Plant and Equipment	2,400	2,855	2,583
Infrastructure Systems	333,845	316,131	306,657
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>893,697</b>	<b>1,052,689</b>	<b>483,604</b>
<b>Total Assets</b>	<b>1,152,429</b>	<b>1,132,796</b>	<b>1,181,043</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	23,950	51,537	51,537
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	42,000	21,543	1,573
Provisions	50,296	79,189	72,289
Other	429,837	79,568	79,568
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>546,083</b>	<b>231,837</b>	<b>204,967</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	466,064	522,478	650,106
Provisions	31,673	7,931	7,931
Other	10,761	263,727	263,727
<b>Total Non Current Liabilities</b>	<b>508,498</b>	<b>794,136</b>	<b>921,764</b>
<b>Total Liabilities</b>	<b>1,054,580</b>	<b>1,025,973</b>	<b>1,126,731</b>
<b>Net Assets</b>	<b>97,849</b>	<b>106,823</b>	<b>54,313</b>
<b>Equity</b>			
Accumulated Funds	69,065	77,887	25,376
Reserves	28,784	28,936	28,936
Capital Equity	...	...	...
<b>Total Equity</b>	<b>97,849</b>	<b>106,823</b>	<b>54,313</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,779	12,371	...
Personnel Services	...	...	14,075
Grants and Subsidies	...	...	...
Finance Costs	23,630	13,957	30,398
Equivalent Income Tax	...	...	...
Other Payments	201,912	207,201	45,682
<b>Total Payments</b>	<b>239,321</b>	<b>233,529</b>	<b>90,155</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(100,000)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	50	820	50
Grants and Contributions	10,332	10,931	7,658
Other Receipts	14,437	13,933	14,858
<b>Total Receipts</b>	<b>24,819</b>	<b>(74,316)</b>	<b>22,566</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(214,502)</b>	<b>(307,845)</b>	<b>(67,589)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	24,601
Purchases of Property, Plant and Equipment	(26,652)	(4,113)	(27,839)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	(3,029)	95,893	(30,951)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(29,681)</b>	<b>91,780</b>	<b>(34,189)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	134,183	171,696	187,037
Repayment of Borrowings and Advances	...	...	(85,132)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>134,183</b>	<b>171,696</b>	<b>101,905</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(110,000)</b>	<b>(44,368)</b>	<b>126</b>
Opening Cash and Cash Equivalents	111,768	45,368	1,000
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,768</b>	<b>1,000</b>	<b>1,126</b>

## Historic Houses Trust of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	20,002	18,736	20,545
Other Operating Expenses	6,864	6,947	6,877
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,027	1,106	1,496
Finance Costs	...	(18)	54
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>27,893</b>	<b>26,772</b>	<b>28,972</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	22,452	22,504	24,359
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	6,410	5,989	7,422
Grants and Contributions	3,425	1,097	3,479
Investment Revenue	157	157	159
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	16	19,862	17
<b>Total Revenue</b>	<b>32,460</b>	<b>49,608</b>	<b>35,436</b>
Gain/(loss) on Disposal of Non Current Assets	...	7	...
Other Gains/(Losses)	...	(73)	...
<b>Net Result</b>	<b>4,567</b>	<b>22,770</b>	<b>6,464</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,745	10,678	14,138
Taxes Receivable	...	...	...
Receivables	830	1,005	1,005
Inventories	135	130	130
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	11,200	10,200
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,710</b>	<b>23,013</b>	<b>25,473</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	581	581	581
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	264,584	257,936	261,269
Plant and Equipment	34,912	35,106	35,689
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	1,463	1,253	1,122
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>301,540</b>	<b>294,876</b>	<b>298,661</b>
<b>Total Assets</b>	<b>308,250</b>	<b>317,889</b>	<b>324,134</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,390	3,077	2,666
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,759	1,759	1,800
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,149</b>	<b>4,836</b>	<b>4,466</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	150
Provisions	620	620	621
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>620</b>	<b>620</b>	<b>771</b>
<b>Total Liabilities</b>	<b>5,769</b>	<b>5,456</b>	<b>5,237</b>
<b>Net Assets</b>	<b>302,481</b>	<b>312,433</b>	<b>318,897</b>
<b>Equity</b>			
Accumulated Funds	133,099	151,549	158,013
Reserves	169,382	160,884	160,884
Capital Equity	...	...	...
<b>Total Equity</b>	<b>302,481</b>	<b>312,433</b>	<b>318,897</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	20,002	18,736	20,545
Grants and Subsidies	...	...	...
Finance Costs	...	...	54
Equivalent Income Tax	...	...	...
Other Payments	8,671	8,085	10,737
<b>Total Payments</b>	<b>28,673</b>	<b>26,821</b>	<b>31,336</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	22,452	22,504	24,359
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	6,586	5,986	7,601
Retained Taxes, Fees and Fines	...	...	...
Interest Received	157	87	159
Grants and Contributions	3,400	1,017	3,454
Other Receipts	1,694	1,370	1,695
<b>Total Receipts</b>	<b>34,289</b>	<b>30,964</b>	<b>37,267</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,616</b>	<b>4,143</b>	<b>5,932</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	9	...
Purchases of Property, Plant and Equipment	(6,362)	(9,089)	(3,180)
Proceeds from Sale of Investments	...	2,216	...
Purchases of Investments	...	(11,200)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(200)	19,461	(200)
<b>Net Cash Flows From Investing Activities</b>	<b>(6,562)</b>	<b>1,397</b>	<b>(3,380)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(92)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(92)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(946)</b>	<b>5,540</b>	<b>2,460</b>
Opening Cash and Cash Equivalents	6,691	5,138	10,678
Reclassification of Cash Equivalents	...	...	1,000
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,745</b>	<b>10,678</b>	<b>14,138</b>



## Museum of Applied Arts and Sciences

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	26,675	27,069	27,714
Personnel Services Expenses	...	...	...
Other Operating Expenses	16,317	20,745	8,020
Grants and Subsidies	...	...	24,878
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,047	7,728	8,460
Finance Costs	...	...	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>49,039</b>	<b>55,542</b>	<b>69,074</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	31,509	31,232	36,829
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	879	879	890
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	9,245	9,791	5,514
Grants and Contributions	4,000	4,200	28,056
Investment Revenue	165	180	164
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	248	2,389	309
<b>Total Revenue</b>	<b>46,045</b>	<b>48,671</b>	<b>71,763</b>
Gain/(loss) on Disposal of Non Current Assets	...	74	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,993)</b>	<b>(6,797)</b>	<b>2,689</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,074	(2,147)	6,208
Taxes Receivable	...	...	...
Receivables	2,213	2,213	2,213
Inventories	200	200	200
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,487</b>	<b>266</b>	<b>8,621</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	3,756	3,756	3,781
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	155,774	385,464	380,693
Plant and Equipment	327,857	326,822	326,107
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>487,387</b>	<b>716,042</b>	<b>710,581</b>
<b>Total Assets</b>	<b>490,874</b>	<b>716,308</b>	<b>719,202</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,260	4,260	4,335
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	24
Provisions	2,550	2,550	2,550
Other	20	20	20
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>6,830</b>	<b>6,830</b>	<b>6,929</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	106
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>106</b>
<b>Total Liabilities</b>	<b>6,830</b>	<b>6,830</b>	<b>7,035</b>
<b>Net Assets</b>	<b>484,044</b>	<b>709,478</b>	<b>712,167</b>
<b>Equity</b>			
Accumulated Funds	317,244	312,760	315,449
Reserves	166,800	396,718	396,718
Capital Equity	...	...	...
<b>Total Equity</b>	<b>484,044</b>	<b>709,478</b>	<b>712,167</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	25,646	26,950	26,749
Personnel Services	...	...	...
Grants and Subsidies	...	...	24,878
Finance Costs	...	...	2
Equivalent Income Tax	...	...	...
Other Payments	17,117	18,642	8,820
<b>Total Payments</b>	<b>42,763</b>	<b>45,592</b>	<b>60,449</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	31,509	31,232	36,829
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	9,245	9,786	5,514
Retained Taxes, Fees and Fines	...	...	...
Interest Received	40	15	39
Grants and Contributions	1,500	1,300	25,556
Other Receipts	2,648	2,165	2,709
<b>Total Receipts</b>	<b>44,941</b>	<b>44,498</b>	<b>70,648</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,179</b>	<b>(1,094)</b>	<b>10,199</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	74	...
Purchases of Property, Plant and Equipment	(1,968)	(3,769)	(1,968)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(40)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,968)</b>	<b>(3,735)</b>	<b>(1,968)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	24
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>24</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>211</b>	<b>(4,829)</b>	<b>8,255</b>
Opening Cash and Cash Equivalents	763	2,682	(2,147)
Reclassification of Cash Equivalents	100	...	100
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,074</b>	<b>(2,147)</b>	<b>6,208</b>

## State Archives and Records Authority of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	150	...
Personnel Services Expenses	16,128	14,376	17,032
Other Operating Expenses	10,724	14,041	9,124
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,239	3,994	7,381
Finance Costs	...	...	164
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,091</b>	<b>32,561</b>	<b>33,701</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	9,282	8,871	13,628
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	150	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	22,009	23,999	22,559
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,989	36,381	6,139
<b>Total Revenue</b>	<b>37,280</b>	<b>69,401</b>	<b>42,326</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>6,189</b>	<b>36,840</b>	<b>8,624</b>

**Balance Sheet**

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	651	4,759	5,754
Taxes Receivable	...	...	...
Receivables	3,361	3,361	3,361
Inventories	16	16	15
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,028</b>	<b>8,136</b>	<b>9,130</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	54,630	54,642	58,083
Plant and Equipment	959,645	1,004,406	1,012,370
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	3,301	3,300	3,285
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,017,576</b>	<b>1,062,348</b>	<b>1,073,738</b>
<b>Total Assets</b>	<b>1,021,604</b>	<b>1,070,484</b>	<b>1,082,868</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,732	8,291	8,291
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	366
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,732</b>	<b>8,291</b>	<b>8,657</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,394
Provisions	...	...	...
Other	96	96	96
<b>Total Non Current Liabilities</b>	<b>96</b>	<b>96</b>	<b>3,490</b>
<b>Total Liabilities</b>	<b>4,828</b>	<b>8,387</b>	<b>12,147</b>
<b>Net Assets</b>	<b>1,016,775</b>	<b>1,062,097</b>	<b>1,070,721</b>
<b>Equity</b>			
Accumulated Funds	249,987	296,194	304,818
Reserves	766,788	765,903	765,903
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,016,775</b>	<b>1,062,097</b>	<b>1,070,721</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	16,128	14,376	17,032
Grants and Subsidies	...	...	...
Finance Costs	...	...	164
Equivalent Income Tax	...	...	...
Other Payments	11,106	18,605	8,740
<b>Total Payments</b>	<b>27,234</b>	<b>32,981</b>	<b>25,936</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	9,282	8,871	13,628
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	21,490	24,506	22,559
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	383	3,281	(383)
<b>Total Receipts</b>	<b>31,155</b>	<b>36,658</b>	<b>35,804</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,921</b>	<b>3,677</b>	<b>9,867</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(5,726)	(5,526)	(6,542)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(840)	(815)	(417)
<b>Net Cash Flows From Investing Activities</b>	<b>(6,566)</b>	<b>(6,341)</b>	<b>(6,959)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,913)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,913)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,645)</b>	<b>(2,664)</b>	<b>995</b>
Opening Cash and Cash Equivalents	3,296	7,423	4,759
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>651</b>	<b>4,759</b>	<b>5,754</b>

## State Library of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	33,165	31,114	34,083
Personnel Services Expenses	...	...	...
Other Operating Expenses	17,392	19,404	17,701
Grants and Subsidies	23,528	24,528	36,478
Appropriation Expense	...	...	...
Depreciation and Amortisation	16,677	13,638	15,477
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>90,762</b>	<b>88,684</b>	<b>103,739</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	82,268	81,854	96,049
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,428	1,889	2,339
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,976	1,705	1,969
Grants and Contributions	3,835	8,292	3,831
Investment Revenue	1,298	2,116	1,296
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	10	336	10
<b>Total Revenue</b>	<b>91,816</b>	<b>96,192</b>	<b>105,493</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(22)	...	(21)
<b>Net Result</b>	<b>1,032</b>	<b>7,508</b>	<b>1,733</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,150	1,556	2,707
Taxes Receivable	...	...	...
Receivables	1,349	1,304	1,301
Inventories	262	262	262
Financial Assets at Fair Value	20	5,000	4,959
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,781</b>	<b>8,122</b>	<b>9,229</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	24,088	25,000	23,403
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	270,873	282,345	274,429
Plant and Equipment	2,062,874	1,935,976	1,940,716
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	58,779	61,191	66,459
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,416,614</b>	<b>2,304,512</b>	<b>2,305,007</b>
<b>Total Assets</b>	<b>2,420,395</b>	<b>2,312,634</b>	<b>2,314,236</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,165	8,125	7,994
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,006	4,006	4,006
Other	586	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>13,757</b>	<b>12,131</b>	<b>12,000</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	101	101	101
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>101</b>	<b>101</b>	<b>101</b>
<b>Total Liabilities</b>	<b>13,858</b>	<b>12,232</b>	<b>12,101</b>
<b>Net Assets</b>	<b>2,406,537</b>	<b>2,300,402</b>	<b>2,302,135</b>
<b>Equity</b>			
Accumulated Funds	1,658,419	1,672,200	1,673,933
Reserves	748,118	628,202	628,202
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,406,537</b>	<b>2,300,402</b>	<b>2,302,135</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	30,737	28,542	31,744
Personnel Services	...	...	...
Grants and Subsidies	23,528	24,528	36,478
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	22,832	22,598	12,373
<b>Total Payments</b>	<b>77,097</b>	<b>75,668</b>	<b>80,595</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	82,268	81,854	96,049
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,976	1,426	1,969
Retained Taxes, Fees and Fines	(22)	...	(21)
Interest Received	298	416	296
Grants and Contributions	3,835	7,092	3,831
Other Receipts	6,166	1,943	(4,746)
<b>Total Receipts</b>	<b>94,522</b>	<b>92,731</b>	<b>97,377</b>
<b>Net Cash Flows From Operating Activities</b>	<b>17,425</b>	<b>17,063</b>	<b>16,782</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(17,027)	(11,897)	(10,858)
Proceeds from Sale of Investments	720	...	...
Purchases of Investments	(1,692)	(917)	1,939
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(300)	(5,969)	(6,711)
<b>Net Cash Flows From Investing Activities</b>	<b>(18,299)</b>	<b>(18,783)</b>	<b>(15,631)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(874)</b>	<b>(1,720)</b>	<b>1,151</b>
Opening Cash and Cash Equivalents	2,929	3,276	1,556
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	95	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,150</b>	<b>1,556</b>	<b>2,707</b>

## UrbanGrowth NSW Development Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	25,711	16,181	...
Personnel Services Expenses	...	...	27,517
Other Operating Expenses	64,171	34,985	66,187
Grants and Subsidies	27,078	950	4,209
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,040	1,039	2,355
Finance Costs	...	...	244
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>118,000</b>	<b>53,154</b>	<b>100,512</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	137,683	100,510	138,441
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	104	...
Grants and Contributions	2,370	3,516	2,863
Investment Revenue	2,261	3,279	2,042
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>142,314</b>	<b>107,410</b>	<b>143,346</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(270)	...
<b>Net Result</b>	<b>24,314</b>	<b>53,986</b>	<b>42,834</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	189,850	211,859	193,160
Taxes Receivable	...	...	...
Receivables	991	2,067	2,067
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>190,841</b>	<b>213,926</b>	<b>195,227</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	10,136	10,136
Financial Assets at Fair Value	50,000	50,000	100,000
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	3,666	14,145
Plant and Equipment	12,027	1,231	6,675
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	137
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>62,027</b>	<b>65,033</b>	<b>131,093</b>
<b>Total Assets</b>	<b>252,868</b>	<b>278,958</b>	<b>326,319</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,663	3,366	3,366
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	11	701
Provisions	7,232	3,317	1,558
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>10,895</b>	<b>6,694</b>	<b>5,625</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	74	5,670
Provisions	...	1,158	1,158
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>1,233</b>	<b>6,829</b>
<b>Total Liabilities</b>	<b>10,895</b>	<b>7,927</b>	<b>12,454</b>
<b>Net Assets</b>	<b>241,973</b>	<b>271,032</b>	<b>313,866</b>
<b>Equity</b>			
Accumulated Funds	241,217	270,243	313,077
Reserves	756	789	789
Capital Equity	...	...	...
<b>Total Equity</b>	<b>241,973</b>	<b>271,032</b>	<b>313,866</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	25,711	14,120	...
Personnel Services	...	...	27,517
Grants and Subsidies	27,078	950	4,209
Finance Costs	...	...	244
Equivalent Income Tax	...	...	...
Other Payments	52,994	34,827	67,385
<b>Total Payments</b>	<b>105,783</b>	<b>49,897</b>	<b>99,355</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	137,683	100,510	138,441
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	104	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,261	3,660	2,042
Grants and Contributions	2,370	3,516	2,863
Other Receipts	1,198	1,355	1,198
<b>Total Receipts</b>	<b>143,512</b>	<b>109,145</b>	<b>144,544</b>
<b>Net Cash Flows From Operating Activities</b>	<b>37,729</b>	<b>59,248</b>	<b>45,189</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	141	(164)	(12,565)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	(47,956)	(50,000)	(50,000)
Other Investing	(141)	...	(141)
<b>Net Cash Flows From Investing Activities</b>	<b>(47,956)</b>	<b>(50,164)</b>	<b>(62,706)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,182)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,182)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(10,227)</b>	<b>9,084</b>	<b>(18,699)</b>
Opening Cash and Cash Equivalents	200,077	202,774	211,859
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>189,850</b>	<b>211,859</b>	<b>193,160</b>

## Audit Office of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	38,749	38,390	40,088
Personnel Services Expenses	...	...	...
Other Operating Expenses	20,667	20,071	18,829
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,308	999	2,858
Finance Costs	19	...	352
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>60,743</b>	<b>59,460</b>	<b>62,127</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	60,030	58,434	60,168
Grants and Contributions	...	...	...
Investment Revenue	150	174	149
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	212	657	211
<b>Total Revenue</b>	<b>60,392</b>	<b>59,265</b>	<b>60,527</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(351)</b>	<b>(195)</b>	<b>(1,600)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,423	9,816	8,022
Taxes Receivable	...	...	...
Receivables	4,756	5,699	5,699
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	7,570	9,500	10,500
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>17,749</b>	<b>25,015</b>	<b>24,221</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	5,000	3,200	16,661
Plant and Equipment	1,903	1,712	2,280
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	2,422	1,585	2,322
Other Assets	571	620	620
<b>Total Non Current Assets</b>	<b>9,897</b>	<b>7,116</b>	<b>21,882</b>
<b>Total Assets</b>	<b>27,646</b>	<b>32,132</b>	<b>46,104</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,778	2,877	3,503
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,137
Provisions	9,446	11,190	12,190
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,224</b>	<b>14,067</b>	<b>16,830</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	12,799
Provisions	45,458	43,036	43,046
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>45,458</b>	<b>43,036</b>	<b>55,845</b>
<b>Total Liabilities</b>	<b>56,683</b>	<b>57,103</b>	<b>72,675</b>
<b>Net Assets</b>	<b>(29,037)</b>	<b>(24,971)</b>	<b>(26,571)</b>
<b>Equity</b>			
Accumulated Funds	(29,037)	(24,971)	(26,571)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(29,037)</b>	<b>(24,971)</b>	<b>(26,571)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	38,749	35,746	40,088
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	333
Equivalent Income Tax	...	...	...
Other Payments	20,686	20,529	18,212
<b>Total Payments</b>	<b>59,435</b>	<b>56,276</b>	<b>58,633</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	60,030	58,418	60,168
Retained Taxes, Fees and Fines	...	...	...
Interest Received	150	174	149
Grants and Contributions	...	...	...
Other Receipts	212	1,321	211
<b>Total Receipts</b>	<b>60,392</b>	<b>59,913</b>	<b>60,527</b>
<b>Net Cash Flows From Operating Activities</b>	<b>957</b>	<b>3,637</b>	<b>1,894</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(6,470)	(4,735)	(1,470)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,000)	(100)	(1,280)
<b>Net Cash Flows From Investing Activities</b>	<b>(7,470)</b>	<b>(4,835)</b>	<b>(2,750)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(938)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(938)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,513)</b>	<b>(1,198)</b>	<b>(1,794)</b>
Opening Cash and Cash Equivalents	11,936	11,014	9,816
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,423</b>	<b>9,816</b>	<b>8,022</b>

## Independent Commission Against Corruption

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	19,042	19,331	19,558
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,658	7,205	2,343
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,310	2,180	3,522
Finance Costs	...	...	342
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>27,010</b>	<b>28,716</b>	<b>25,765</b>
<b>Revenue</b>			
Appropriation Revenue	25,617	25,407	24,899
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	294	521	302
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	47	...
Grants and Contributions	...	2,466	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	26	29	26
<b>Total Revenue</b>	<b>25,937</b>	<b>28,470</b>	<b>25,228</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,073)</b>	<b>(246)</b>	<b>(537)</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	510	8	8
Taxes Receivable	...	...	...
Receivables	273	1,073	990
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>783</b>	<b>1,081</b>	<b>998</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,904	1,939	14,033
Plant and Equipment	554	535	804
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	657	1,251	1,269
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,116</b>	<b>3,724</b>	<b>16,105</b>
<b>Total Assets</b>	<b>3,899</b>	<b>4,805</b>	<b>17,103</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	638	522	522
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,004
Provisions	3,496	1,770	1,687
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,133</b>	<b>2,291</b>	<b>4,212</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	11,191
Provisions	819	1,871	1,594
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>819</b>	<b>1,871</b>	<b>12,785</b>
<b>Total Liabilities</b>	<b>4,952</b>	<b>4,162</b>	<b>16,997</b>
<b>Net Assets</b>	<b>(1,054)</b>	<b>643</b>	<b>106</b>
<b>Equity</b>			
Accumulated Funds	(1,054)	643	106
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,054)</b>	<b>643</b>	<b>106</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,994	18,752	19,256
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	342
Equivalent Income Tax	...	...	...
Other Payments	6,864	8,160	2,817
<b>Total Payments</b>	<b>24,858</b>	<b>26,912</b>	<b>22,415</b>
<b>Receipts</b>			
Appropriation	25,617	25,407	24,899
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	47	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	2,383	...
Other Receipts	682	51	222
<b>Total Receipts</b>	<b>26,299</b>	<b>27,887</b>	<b>25,122</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,441</b>	<b>975</b>	<b>2,707</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(719)	(552)	(575)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(225)	(500)	(225)
<b>Net Cash Flows From Investing Activities</b>	<b>(944)</b>	<b>(1,052)</b>	<b>(800)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,907)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,907)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>497</b>	<b>(76)</b>	<b>...</b>
Opening Cash and Cash Equivalents	13	84	8
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>510</b>	<b>8</b>	<b>8</b>

## Law Enforcement Conduct Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	18,842	16,974	18,507
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,346	4,723	2,896
Grants and Subsidies	...	92	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,146	1,057	3,176
Finance Costs	...	...	127
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>25,334</b>	<b>22,846</b>	<b>24,706</b>
<b>Revenue</b>			
Appropriation Revenue	23,554	21,568	24,199
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	911	570	634
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	100	144	99
<b>Total Revenue</b>	<b>24,565</b>	<b>22,282</b>	<b>24,932</b>
Gain/(loss) on Disposal of Non Current Assets	15	48	15
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(754)</b>	<b>(516)</b>	<b>241</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	581	498	484
Taxes Receivable	...	...	...
Receivables	611	770	1,127
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,192</b>	<b>1,268</b>	<b>1,611</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	664	978	4,933
Plant and Equipment	1,479	2,039	2,190
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	1,390	732	732
Other Assets	(75)	...	...
<b>Total Non Current Assets</b>	<b>3,457</b>	<b>3,750</b>	<b>7,856</b>
<b>Total Assets</b>	<b>4,649</b>	<b>5,018</b>	<b>9,467</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	194	169	169
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,655
Provisions	941	1,249	1,249
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,134</b>	<b>1,418</b>	<b>3,073</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,553
Provisions	532	532	532
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>532</b>	<b>532</b>	<b>3,085</b>
<b>Total Liabilities</b>	<b>1,666</b>	<b>1,950</b>	<b>6,158</b>
<b>Net Assets</b>	<b>2,983</b>	<b>3,068</b>	<b>3,309</b>
<b>Equity</b>			
Accumulated Funds	2,983	3,068	3,309
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,983</b>	<b>3,068</b>	<b>3,309</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,931	16,506	17,873
Personnel Services	...	...	...
Grants and Subsidies	...	92	...
Finance Costs	...	...	127
Equivalent Income Tax	...	...	...
Other Payments	5,271	5,001	3,253
<b>Total Payments</b>	<b>23,202</b>	<b>21,598</b>	<b>21,253</b>
<b>Receipts</b>			
Appropriation	23,554	21,568	24,199
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	100	751	99
<b>Total Receipts</b>	<b>23,654</b>	<b>22,319</b>	<b>24,298</b>
<b>Net Cash Flows From Operating Activities</b>	<b>452</b>	<b>720</b>	<b>3,045</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15	48	15
Purchases of Property, Plant and Equipment	(500)	(800)	(1,100)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(700)	(500)	(100)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,185)</b>	<b>(1,252)</b>	<b>(1,185)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,874)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,874)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(733)</b>	<b>(532)</b>	<b>(14)</b>
Opening Cash and Cash Equivalents	1,314	1,030	498
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>581</b>	<b>498</b>	<b>484</b>

## New South Wales Electoral Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	67,607	64,697	30,862
Personnel Services Expenses	...	...	...
Other Operating Expenses	10,332	9,113	10,185
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,757	3,065	8,100
Finance Costs	...	...	291
Other Expenses	61,017	60,967	56,637
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>142,713</b>	<b>137,842</b>	<b>106,075</b>
<b>Revenue</b>			
Appropriation Revenue	158,699	142,882	114,356
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	500	502	513
Transfers to the Crown Entity	...	...	(8,600)
Sales of Goods and Services	1,311	1,306	1,340
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	5	8,579
<b>Total Revenue</b>	<b>160,510</b>	<b>144,695</b>	<b>116,188</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>17,797</b>	<b>6,853</b>	<b>10,113</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,965	2,965	2,807
Taxes Receivable	...	...	...
Receivables	5,105	604	9,204
Inventories	100	100	100
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	27	27	27
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,197</b>	<b>3,696</b>	<b>12,138</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	680	850	10,978
Plant and Equipment	1,705	296	300
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	28,338	19,136	29,917
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>30,723</b>	<b>20,282</b>	<b>41,195</b>
<b>Total Assets</b>	<b>38,920</b>	<b>23,978</b>	<b>53,333</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,919	2,169	2,169
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,645
Provisions	1,441	1,727	1,727
Other	1	1	8,601
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,361</b>	<b>3,897</b>	<b>15,142</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	7,997
Provisions	...	...	...
Other	546	546	546
<b>Total Non Current Liabilities</b>	<b>546</b>	<b>546</b>	<b>8,543</b>
<b>Total Liabilities</b>	<b>3,907</b>	<b>4,443</b>	<b>23,685</b>
<b>Net Assets</b>	<b>35,013</b>	<b>19,535</b>	<b>29,648</b>
<b>Equity</b>			
Accumulated Funds	35,013	19,535	29,648
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>35,013</b>	<b>19,535</b>	<b>29,648</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	67,106	64,381	30,350
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	291
Equivalent Income Tax	...	...	...
Other Payments	76,349	69,522	63,222
<b>Total Payments</b>	<b>143,456</b>	<b>133,903</b>	<b>93,862</b>
<b>Receipts</b>			
Appropriation	158,699	142,882	114,356
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	(8,600)
Sale of Goods and Services	1,311	1,178	(7,260)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	5,000	5	13,579
<b>Total Receipts</b>	<b>165,010</b>	<b>144,065</b>	<b>112,075</b>
<b>Net Cash Flows From Operating Activities</b>	<b>21,554</b>	<b>10,162</b>	<b>18,213</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(2,519)	(1,619)	(1,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(18,247)	(7,510)	(14,905)
<b>Net Cash Flows From Investing Activities</b>	<b>(20,766)</b>	<b>(9,130)</b>	<b>(15,905)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,466)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,466)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>788</b>	<b>1,033</b>	<b>(158)</b>
Opening Cash and Cash Equivalents	2,177	1,933	2,965
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,965</b>	<b>2,965</b>	<b>2,807</b>



## Ombudsman's Office

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	25,711	24,857	24,384
Personnel Services Expenses	...	...	...
Other Operating Expenses	4,220	5,049	2,706
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,187	2,071	3,625
Finance Costs	13	13	332
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>32,131</b>	<b>31,990</b>	<b>31,048</b>
<b>Revenue</b>			
Appropriation Revenue	27,113	27,099	29,045
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	908	908	913
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,018	797	599
Grants and Contributions	...	505	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	73	...
<b>Total Revenue</b>	<b>29,039</b>	<b>29,382</b>	<b>30,557</b>
Gain/(loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(3,092)</b>	<b>(2,609)</b>	<b>(491)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	906	1,088	1,353
Taxes Receivable	...	...	...
Receivables	971	971	971
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,877</b>	<b>2,059</b>	<b>2,324</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	11,356
Plant and Equipment	1,363	974	719
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	861	1,018	910
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,224</b>	<b>1,992</b>	<b>12,985</b>
<b>Total Assets</b>	<b>4,101</b>	<b>4,051</b>	<b>15,309</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	316	316	506
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,653
Provisions	2,705	2,705	2,705
Other	737	341	99
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,758</b>	<b>3,362</b>	<b>5,963</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	8,838
Provisions	739	739	1,049
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>739</b>	<b>739</b>	<b>9,887</b>
<b>Total Liabilities</b>	<b>4,497</b>	<b>4,101</b>	<b>15,850</b>
<b>Net Assets</b>	<b>(396)</b>	<b>(50)</b>	<b>(541)</b>
<b>Equity</b>			
Accumulated Funds	(396)	(50)	(541)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(396)</b>	<b>(50)</b>	<b>(541)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	24,817	23,890	23,281
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	309
Equivalent Income Tax	...	...	...
Other Payments	5,846	8,009	3,505
<b>Total Payments</b>	<b>30,663</b>	<b>31,899</b>	<b>27,095</b>
<b>Receipts</b>			
Appropriation	27,113	27,099	29,045
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,018	845	599
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	505	...
Other Receipts	910	1,883	544
<b>Total Receipts</b>	<b>29,041</b>	<b>30,332</b>	<b>30,187</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,622)</b>	<b>(1,567)</b>	<b>3,092</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(576)	(51)	(210)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(230)	(403)	(90)
<b>Net Cash Flows From Investing Activities</b>	<b>(806)</b>	<b>(454)</b>	<b>(300)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,527)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,527)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,428)</b>	<b>(2,021)</b>	<b>265</b>
Opening Cash and Cash Equivalents	3,334	3,109	1,088
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>906</b>	<b>1,088</b>	<b>1,353</b>

## Public Service Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	18,991	18,064	20,171
Personnel Services Expenses	...	...	...
Other Operating Expenses	21,427	21,619	22,050
Grants and Subsidies	...	126	122
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,122	1,141	2,403
Finance Costs	...	...	108
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>41,540</b>	<b>40,950</b>	<b>44,854</b>
<b>Revenue</b>			
Appropriation Revenue	29,050	26,737	28,287
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	432	532	443
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	9,056	9,591	9,355
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	3,012	4,291	5,695
<b>Total Revenue</b>	<b>41,550</b>	<b>41,151</b>	<b>43,780</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>10</b>	<b>201</b>	<b>(1,074)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	800	2,168	2,113
Taxes Receivable	...	...	...
Receivables	240	240	240
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,040</b>	<b>2,408</b>	<b>2,353</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	3,713
Plant and Equipment	3,193	3,399	2,562
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	666	270	114
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,859</b>	<b>3,668</b>	<b>6,389</b>
<b>Total Assets</b>	<b>4,899</b>	<b>6,077</b>	<b>8,743</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,592	1,224	1,224
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,195
Provisions	1,974	1,785	1,785
Other	...	92	92
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,565</b>	<b>3,101</b>	<b>4,296</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,637
Provisions	31	333	333
Other	...	276	184
<b>Total Non Current Liabilities</b>	<b>31</b>	<b>609</b>	<b>3,154</b>
<b>Total Liabilities</b>	<b>3,596</b>	<b>3,710</b>	<b>7,450</b>
<b>Net Assets</b>	<b>1,303</b>	<b>2,367</b>	<b>1,293</b>
<b>Equity</b>			
Accumulated Funds	1,303	2,367	1,293
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,303</b>	<b>2,367</b>	<b>1,293</b>

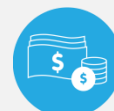
## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	18,595	17,414	19,728
Personnel Services	...	...	...
Grants and Subsidies	...	126	122
Finance Costs	...	...	108
Equivalent Income Tax	...	...	...
Other Payments	22,996	26,550	20,421
<b>Total Payments</b>	<b>41,591</b>	<b>44,091</b>	<b>40,379</b>
<b>Receipts</b>			
Appropriation	29,050	26,737	28,287
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	9,056	9,591	9,355
Other Receipts	4,641	5,652	3,975
<b>Total Receipts</b>	<b>42,747</b>	<b>41,979</b>	<b>41,617</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,156</b>	<b>(2,111)</b>	<b>1,237</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(287)	(492)	(174)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(300)	(90)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(587)</b>	<b>(582)</b>	<b>(174)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,118)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,118)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>569</b>	<b>(2,693)</b>	<b>(55)</b>
Opening Cash and Cash Equivalents	231	4,862	2,168
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>800</b>	<b>2,168</b>	<b>2,114</b>

## 6. STRONGER COMMUNITIES CLUSTER

### 6.1 Introduction

The Stronger Communities cluster delivers community services that support a safe and just New South Wales. It supports safer, stronger communities through: the protection of children and families; building resilience to natural disasters and emergencies; promoting public safety; breaking the cycle of reoffending; and promoting physical activity and participation in organised sport, active recreation and sporting events.



\$16.4 billion

Recurrent Expenses 2019-20



\$1.3 billion

Capital Expenditure 2019-20

The police, courts, correctives, child protection and emergency services help keep citizens safe. Rule of law, affordable housing, assistance for people with disability and initiatives to reduce domestic and family violence, all help to build strong and supportive communities across New South Wales.

### Contribution to the Government's Priorities

The Stronger Communities cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

### State Outcomes to be delivered by the Stronger Communities cluster

State Outcome	Description
Safer communities	Delivering law enforcement activities to prevent, detect and investigate crime, maintain social order, promote road safety and support emergency management.
Enable people with disability to live independently	Supporting the transition of clients to the National Disability Insurance Scheme and more inclusive communities.
Resilient to disasters and emergencies	Delivering emergency management to enhance response and recovery efforts and build community resilience.
Effective and efficient resolution of legal disputes	Supporting the administration of courts and tribunals and the delivery of legal services in New South Wales.
Maintain rights and records	Providing client services, including support for victims and vulnerable people.
Build inclusive communities	Delivering community support to increase community participation and promote social harmony and cohesion.
Foster a vibrant, valued and active sport and recreation sector	Improving participation in sport and recreation, supporting athletes, and delivering quality venues and facilities.
Breaking the cycle of reoffending	Supporting and managing adult and juvenile offenders in correctional centres, and in the community.
Protect children and families	Supporting the safety and wellbeing of vulnerable children, young people and families.
Provide a safe and affordable place to live	Providing assistance for people unable to access or maintain appropriate housing, including homelessness services.

## 6.2 2019-20 Budget Highlights

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In 2019-20, the Stronger Communities cluster will spend \$17.7 billion (\$16.4 billion recurrent expenses and \$1.3 billion capital expenditure). Key initiatives are highlighted below.

### **Safer communities**

- \$583.6 million over four years to deliver on the Government's commitment to invest in 1,500 new police to increase the State's crime fighting capability and keep the community safe
- \$4 million in 2019-20 (\$16.6 million over four years) to continue the preventative health and wellbeing initiatives for police officers as part of the Workforce Improvement Program
- \$1.6 million in 2019-20 for 800 additional MobiPol devices to expand on-the-field access to police systems and databases and to support the state-wide rollout of the Digital Driver Licence program.

### **Enable people with disability to live independently**

- \$2.9 billion in 2019-20 for the NSW Government cash contribution to the National Disability Insurance Scheme (NDIS). In total, New South Wales will provide \$3.3 billion in 2019-20 to support people with disability in the NDIS, including an estimated \$453 million in-kind contribution through services provided by NSW Government agencies
- \$11.6 million in 2019-20 to continue the Ability Links NSW program which assists people with disability, their families and carers to connect with their community or with mainstream supports, while programs are rolled out under the NDIS.

### **Resilient to disasters and emergencies**

- \$9.4 million in 2019-20 (\$37.6 million over four years) to support Marine Rescue NSW to expand its radio network and provide 38 new rescue vessels to improve safety on the State's waterways
- \$4.7 million in 2019-20 (\$18.8 million over four years) to support the Volunteer Rescue Association with 30 new rescue vehicles to provide lifesaving services
- \$4 million in 2019-20 (\$15 million over four years) to enable Surf Life Saving NSW to purchase new rescue vehicles, improve community engagement and install 10 new Emergency Response Beacons
- \$3.4 million in 2019-20 (\$6.6 million over four years) to ensure the ongoing operation of the Emergency Alert system, a warning system used by emergency services to send voice messages to landlines and text messages to mobile phones
- \$1 million over four years to expand the Surfers Rescue 24-7 course.



## Effective and efficient resolution of legal disputes

- \$30.6 million in 2019-20 for more efficient resolution of legal matters through the District Court Backlog Program, which includes funding for five additional District Court judges, and support staff as well as additional funding to the Office of the Director of Public Prosecutions and Legal Aid NSW. This builds on last year's announcement of an additional seven District Court judges, with total funding of \$147.8 million over four years
- \$9 million in 2019-20 (\$18 million over two years) to refurbish and upgrade the Queanbeyan Courthouse
- \$5.7 million in 2019-20 to continue funding 40 Sheriff Officers, plus other intelligence and tactical training officers
- \$2.7 million in 2019-20 to establish the new Public Sector Prosecution Unit, comprising a team of senior lawyers to prosecute public officials for corruption. The Unit will sit within the Office of the Director of Public Prosecutions.

## Maintain rights and records

- \$5 million from 2019-20 to provide community grants for small businesses and community organisations in Western and South-Western Sydney to install CCTV security
- \$3.3 million in 2019-20 to support the construction of Grace's Place, a world-first residential recovery centre, to help children and young people through the trauma of losing a loved one due to homicide
- \$2 million in 2019-20 to improve security at more than 30 Jewish places of worship, aged care facilities and schools.

## Build inclusive communities

- \$8.4 million in 2019-20 (\$32.5 million over four years) to multicultural community organisations to support the construction and refurbishment of aged care facilities and senior support centres
- \$4.1 million in 2019-20 (\$13.9 million over four years) to establish the Ageing and Disability Commissioner to better protect the elderly and people with a disability from the risk of neglect and exploitation
- \$4.1 million for Women NSW to advance gender equity and improve economic opportunities for women and girls through women's policy
- \$3.5 million in 2019-20 (\$12.5 million over four years) to multicultural community organisations and associations to support multicultural festivals, events and community projects in New South Wales
- Introduce the new Senior Savers Card to all NSW residents over the age of 60, providing more people with access to discounts on products and services provided through the Seniors Card program.

## Foster a vibrant, valued and active sport and recreation sector

- \$45.7 million in 2019-20 (\$98 million over the next three years) for the Greater Sydney Sport Facility Fund to increase the number and quality of sporting facilities in densely populated areas
- \$40.3 million in 2019-20 (\$291.1 million over the next four years) to expand the Active Kids program from one to two \$100 vouchers per child each year to encourage children's participation in organised sport and physical activity outside school hours

- \$37.4 million in 2019-20 (\$130.7 million over four years) to increase the number and quality of sporting facilities, including improving the use of existing facilities and meeting the needs of female participants. The facilities are situated in both regional and metropolitan areas
- \$25.4 million in 2019-20 (\$48.4 million over the next two years) to complete the National Rugby League Centres of Excellence program to support investment in the community and high-performance training facilities
- \$23.8 million in 2019-20 (\$55.5 million over the next two years) to complete the NSW Centres of Excellence program to enhance community engagement, meet facility needs of female participants and support talent development pathways.

### **Breaking the cycle of reoffending**

- \$21.8 million in 2019-20 to strengthen community safety through enhanced electronic monitoring of sex offenders.

### **Protect children and families**

- \$30 million in 2019-20 to help support the health and wellbeing of vulnerable children with complex needs in out-of-home care
- \$16.8 million in 2019-20 to support the delivery of child protection services through the continuation of funding for 45 Child Protection Helpline workers and for 66 case support workers
- \$5.6 million in 2019-20 to reduce domestic and family violence reoffending and support victim safety through the continuation of the Men's Behaviour Change programs in New South Wales.

### **Provide a safe and affordable place to live**

- \$1.0 billion in 2019-20 in continued funding towards a range of homelessness and social and affordable housing programs.

## 6.3 Machinery of Government

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The Department of Family and Community Services and Justice is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, effective 1 July 2019. The Department of Family and Community Services and Justice is the principal agency of the newly established Stronger Communities cluster. The Stronger Communities cluster combines most of the functions and agencies of the former Family and Community Services cluster with the former Justice cluster with some exceptions.

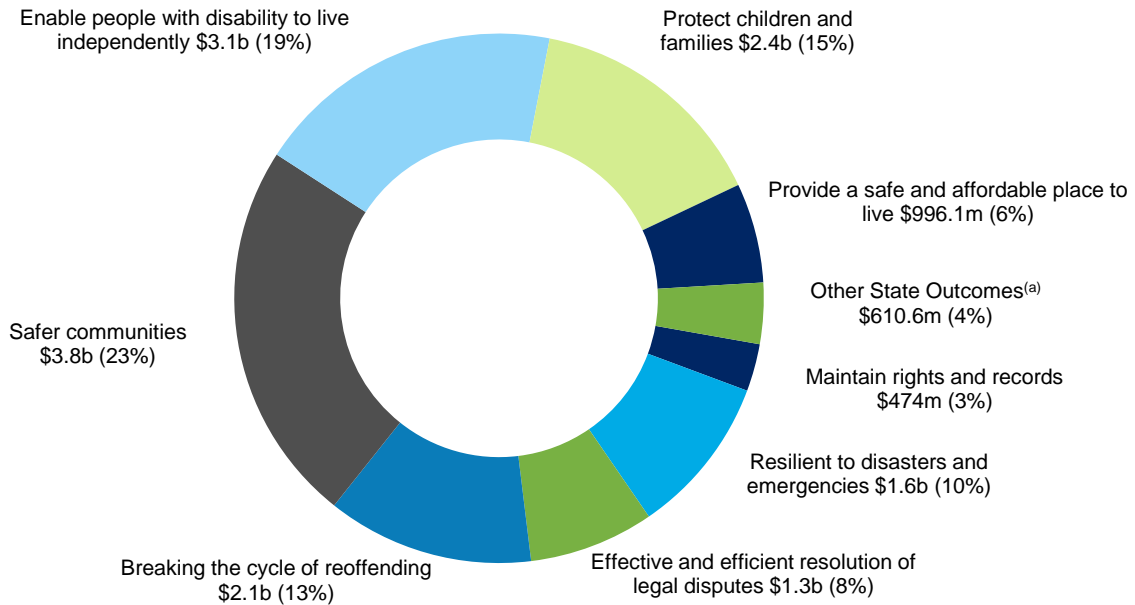
Under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, the following changes are effective 1 July 2019:

- most of the functions from the former Justice cluster transfer into the Stronger Communities cluster, including:
  - Crown Solicitor’s Office
  - Fire and Rescue NSW
  - Judicial Commission of New South Wales
  - Legal Aid Commission of New South Wales
  - New South Wales Crime Commission
  - NSW Police Force
  - NSW Trustee and Guardian
  - Office of the Director of Public Prosecutions
  - Office of the NSW Rural Fire Service
  - Office of the NSW State Emergency Service
- most of the functions from the former Family and Community Services cluster transfer into the Stronger Communities cluster, including:
  - Home Purchase Assistance Fund
  - Multicultural NSW
  - Office of the Children's Guardian
- Office of Sport transfers from the former Industry cluster.

## 6.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

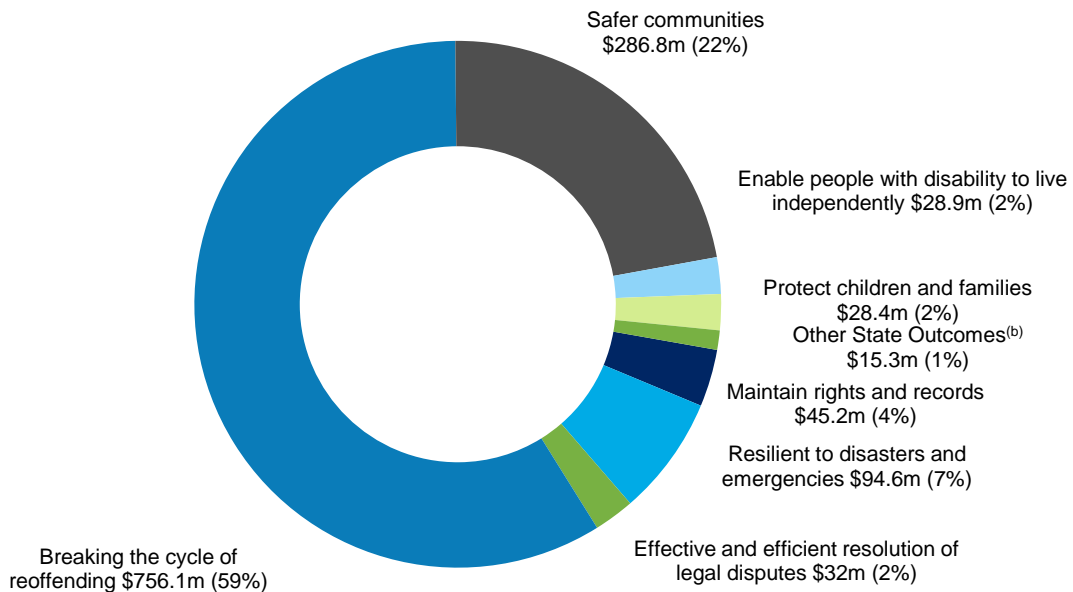
Chart 6.1: Recurrent expenses by outcome 2019-20 (dollars and %)



- (a) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Build inclusive communities
  - Foster a vibrant, valued and active sport and recreation sector

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 6.2: Capital expenditure by outcome 2019-20 (dollars and %)



- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Build Inclusive Communities
  - Provide a Safe and Affordable Place to Live
  - Foster a Vibrant, Valued and Active Sport and Recreation Sector.

Note: The sum of percentages does not equal one hundred due to rounding.

## 6.5 Agency Expense Summary

The 2019-20 Budget for the Department of Family and Community Services and Justice (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Family and Community Services and Justice will spend \$16.3 billion (\$15.5 billion recurrent expenses and \$870.1 million capital expenditure).

Stronger Communities cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Department of Family and Community Services and Justice<sup>(b)</sup></b>	N/A <sup>(b)</sup>	9,839.6	N/A <sup>(b)</sup>	N/A <sup>(b)</sup>	870.1	N/A <sup>(b)</sup>
Cluster Grants .....	N/A <sup>(b)</sup>	5,635.2	N/A <sup>(b)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>N/A<sup>(b)</sup></b>	<b>15,474.8</b>	<b>N/A<sup>(b)</sup></b>	<b>N/A<sup>(b)</sup></b>	<b>870.1</b>	<b>N/A<sup>(b)</sup></b>
<b>Agencies transferred from: Justice (GG) Cluster<sup>(c)</sup></b>						
Crown Solicitor's Office .....	66.5	60.3	(9.2)	18.6	0.7	(96.4)
Fire and Rescue NSW .....	787.2	774.3	(1.6)	80.4	51.9	(35.4)
Judicial Commission of New South Wales .....	8.2	6.7	(18.0) <sup>(d)</sup>	0.1	0.2	N/A
Legal Aid Commission of New South Wales ..	365.7	356.0	(2.6)	13.6	6.1	(55.4)
New South Wales Crime Commission .....	26.2	27.7	5.7	0.7	0.9	38.9
NSW Police Force .....	3,666.2	3,807.2	3.8	219.3	285.9	30.4
NSW Trustee and Guardian .....	88.4	89.0	0.7	9.7	14.0	44.4
Office of the Director of Public Prosecutions ..	163.5	173.7	6.3	2.9	3.3	13.6
Office of the NSW Rural Fire Service .....	551.0	524.3	(4.8)	66.3	16.4	(75.2)
Office of the NSW State Emergency Service .	104.8	122.3	16.7	10.3	26.0	151.7
<b>Agencies transferred from: Family and Community Services (GG) Cluster<sup>(e)</sup></b>						
Home Purchase Assistance Fund .....	19.3	19.2	(0.9)	0.0	0.0	0.0
Multicultural NSW .....	24.7	32.6	32.1	0.6	0.3	N/A
Office of the Children's Guardian .....	39.2	52.8	34.7	1.0	5.4	N/A
<b>Agencies transferred from: Industry (GG) Cluster<sup>(f)</sup></b>						
Office of Sport .....	321.7	479.3	49.0	6.8	6.5	(3.9)
<b>Total Transferred In Agencies</b>	<b>6,232.5</b>	<b>6,525.5</b>	<b>4.7</b>	<b>430.2</b>	<b>417.4</b>	<b>(3.0)</b>
<b>Principal Agency abolished and absorbed from: Family and Community Services (GG) Cluster</b>						
Department of Family and Community Services .....	6,591.7	N/A	N/A	82.6	N/A	N/A
Cluster Grants .....	16.6	N/A	N/A	N/A	N/A	N/A
<b>Principal Agency abolished and absorbed from: Justice (GG) Cluster</b>						
Department of Justice .....	3,215.4	N/A	N/A	894.3	N/A	N/A
Cluster Grants .....	4,861.3	N/A	N/A	...	...	...
<b>Total Abolished Principal Departments</b>	<b>14,685.1</b>	<b>N/A</b>	<b>N/A</b>	<b>976.9</b>	<b>N/A</b>	<b>N/A</b>

- (a) This table shows expenses on an uneliminated cluster basis.
- (b) The Department of Family and Community Services and Justice is a newly established entity effective 1 July 2019, following machinery of government changes (see section 6.3). As such, 2018-19 financial data are not available, and comparisons between 2018-19 and 2019-20 are not possible.
- (c) The Crown Solicitor's Office, Fire and Rescue NSW, Judicial Commission of New South Wales, Legal Aid Commission of New South Wales, New South Wales Crime Commission, NSW Police Force, NSW Trustee and Guardian, Office of the Director of Public Prosecutions, Office of the NSW Rural Fire Service and Office of the NSW State Emergency Service transfer from the former Justice cluster effective 1 July 2019.
- (d) Recurrent reduction due to completion of concurrent Conduct Division Inquiries in 2018-19.
- (e) The Home Purchase Assistance Fund, Multicultural NSW and Office of the Children's Guardian transfer from the former Family and Community Services cluster effective 1 July 2019.
- (f) Office of Sport transfers from the former Industry cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 6.6 Financial Statements

### Department of Family and Community Services and Justice

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	2,806,135
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	...	1,042,210
Grants and Subsidies	...	...	11,079,567
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	480,155
Finance Costs	...	...	32,367
Other Expenses	...	...	34,374
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>15,474,808</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	15,420,782
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	141,261
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	271,006
Grants and Contributions	...	...	121,609
Investment Revenue	...	...	29,222
Retained Taxes, Fees and Fines	...	...	11,900
Other Revenue	...	...	38,072
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>16,033,852</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	(223)
Other Gains/(Losses)	...	...	(1,389)
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>557,432</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	147,769
Taxes Receivable	...	...	...
Receivables	...	...	192,419
Inventories	...	...	18,821
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	18,006
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>377,015</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	23,026
Inventories	...	...	...
Financial Assets at Fair Value	...	...	50
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	7,869,543
Plant and Equipment	...	...	322,340
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	280,646
Other Assets	...	...	1,566
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>8,497,171</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>8,874,186</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	318,337
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	102,488
Provisions	...	...	400,434
Other	...	...	11,595
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>832,854</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	684,748
Provisions	...	...	121,555
Other	...	...	637
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>806,940</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>1,639,794</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>7,234,392</b>
<b>Equity</b>			
Accumulated Funds	...	...	7,234,392
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>7,234,392</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	2,694,713
Personnel Services	...	...	...
Grants and Subsidies	...	...	11,131,813
Finance Costs	...	...	32,348
Equivalent Income Tax	...	...	...
Other Payments	...	...	1,406,822
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>15,265,696</b>
<b>Receipts</b>			
Appropriation	...	...	15,420,782
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	270,481
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	26,423
Grants and Contributions	...	...	121,609
Other Receipts	...	...	422,121
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>16,261,416</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>995,719</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	2
Purchases of Property, Plant and Equipment	...	...	(810,403)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(13,935)
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>(824,336)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(96,949)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(96,949)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>74,435</b>
Opening Cash and Cash Equivalents	...	...	10,411
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	62,923
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>147,769</b>

## Crown Solicitor's Office

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	42,578	47,608	45,642
Personnel Services Expenses	...	...	...
Other Operating Expenses	13,190	16,672	6,750
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,103	2,025	7,006
Finance Costs	49	160	931
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>57,920</b>	<b>66,465</b>	<b>60,329</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	715	385	733
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	58,200	72,056	60,532
Grants and Contributions	...	...	...
Investment Revenue	376	400	382
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	58	148	59
<b>Total Revenue</b>	<b>59,349</b>	<b>72,989</b>	<b>61,707</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>1,429</b>	<b>6,524</b>	<b>1,378</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	20,962	14,104	12,987
Taxes Receivable	...	...	...
Receivables	21,334	24,976	25,842
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	6,139	7,360	7,523
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>48,435</b>	<b>46,440</b>	<b>46,352</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	35,518
Plant and Equipment	14,551	17,661	16,252
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	3,972	6,521	6,150
Other Assets	520	640	640
<b>Total Non Current Assets</b>	<b>19,043</b>	<b>24,821</b>	<b>58,559</b>
<b>Total Assets</b>	<b>67,478</b>	<b>71,261</b>	<b>104,912</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,648	8,148	8,148
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,842
Provisions	18,297	18,308	15,072
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>24,945</b>	<b>26,456</b>	<b>27,061</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	32,621
Provisions	627	744	744
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>627</b>	<b>744</b>	<b>33,365</b>
<b>Total Liabilities</b>	<b>25,572</b>	<b>27,200</b>	<b>60,426</b>
<b>Net Assets</b>	<b>41,906</b>	<b>44,062</b>	<b>44,486</b>
<b>Equity</b>			
Accumulated Funds	41,906	44,062	44,486
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>41,906</b>	<b>44,062</b>	<b>44,486</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	41,722	47,823	44,789
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	931
Equivalent Income Tax	...	...	...
Other Payments	14,368	16,443	6,236
<b>Total Payments</b>	<b>56,090</b>	<b>64,267</b>	<b>51,956</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(964)	(5,826)	(4,553)
Sale of Goods and Services	57,367	67,800	59,666
Retained Taxes, Fees and Fines	...	...	...
Interest Received	376	402	382
Grants and Contributions	...	...	...
Other Receipts	493	(33)	(376)
<b>Total Receipts</b>	<b>57,272</b>	<b>62,343</b>	<b>55,120</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,182</b>	<b>(1,923)</b>	<b>3,164</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(9,526)	(13,261)	(365)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,021)	(4,513)	(300)
<b>Net Cash Flows From Investing Activities</b>	<b>(11,547)</b>	<b>(17,774)</b>	<b>(665)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(3,615)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(3,615)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(10,365)</b>	<b>(19,697)</b>	<b>(1,116)</b>
Opening Cash and Cash Equivalents	31,326	33,801	14,104
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>20,962</b>	<b>14,104</b>	<b>12,987</b>

## Fire and Rescue NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	579,596	628,876	615,708
Personnel Services Expenses	...	...	...
Other Operating Expenses	93,422	102,615	92,366
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	56,029	55,704	64,420
Finance Costs	...	...	1,762
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>729,047</b>	<b>787,195</b>	<b>774,256</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	683,669	723,029	699,612
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	13,116	16,126	13,344
Grants and Contributions	...	286	...
Investment Revenue	3,068	4,775	3,122
Retained Taxes, Fees and Fines	34,764	36,301	35,366
Other Revenue	2,213	22,739	2,236
<b>Total Revenue</b>	<b>736,830</b>	<b>803,256</b>	<b>753,679</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>7,783</b>	<b>16,061</b>	<b>(20,577)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	217,126	212,899	211,670
Taxes Receivable	...	...	...
Receivables	18,377	15,010	17,430
Inventories	2,066	2,020	2,020
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	31	...	...
Assets Held For Sale	...	263	263
<b>Total Current Assets</b>	<b>237,600</b>	<b>230,192</b>	<b>231,383</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	607,063	679,848	722,858
Plant and Equipment	230,512	243,228	241,489
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	30,185	29,999	28,572
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>867,760</b>	<b>953,075</b>	<b>992,919</b>
<b>Total Assets</b>	<b>1,105,360</b>	<b>1,183,268</b>	<b>1,224,303</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	31,956	31,093	31,098
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,163
Provisions	95,334	151,241	151,216
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>127,290</b>	<b>182,334</b>	<b>185,477</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	46,294
Provisions	218,130	166,909	169,329
Other	125	...	...
<b>Total Non Current Liabilities</b>	<b>218,255</b>	<b>166,909</b>	<b>215,623</b>
<b>Total Liabilities</b>	<b>345,545</b>	<b>349,243</b>	<b>401,100</b>
<b>Net Assets</b>	<b>759,815</b>	<b>834,025</b>	<b>823,203</b>
<b>Equity</b>			
Accumulated Funds	251,219	254,217	243,395
Reserves	508,596	579,808	579,808
Capital Equity	...	...	...
<b>Total Equity</b>	<b>759,815</b>	<b>834,025</b>	<b>823,203</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	575,171	621,881	605,973
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	1,762
Equivalent Income Tax	...	...	...
Other Payments	93,102	96,295	92,046
<b>Total Payments</b>	<b>668,273</b>	<b>718,176</b>	<b>699,781</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	683,669	723,029	699,612
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	12,796	15,863	13,024
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,068	4,815	3,122
Grants and Contributions	...	286	...
Other Receipts	36,978	62,348	37,601
<b>Total Receipts</b>	<b>736,510</b>	<b>806,341</b>	<b>753,359</b>
<b>Net Cash Flows From Operating Activities</b>	<b>68,237</b>	<b>88,165</b>	<b>53,578</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(71,225)	(83,370)	(46,522)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,666)	(4,949)	(5,347)
<b>Net Cash Flows From Investing Activities</b>	<b>(74,891)</b>	<b>(88,319)</b>	<b>(51,869)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	358	...	358
Repayment of Borrowings and Advances	(358)	...	(3,296)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,938)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,654)</b>	<b>(155)</b>	<b>(1,229)</b>
Opening Cash and Cash Equivalents	223,780	213,054	212,899
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>217,126</b>	<b>212,899</b>	<b>211,670</b>

## Legal Aid Commission of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	131,614	137,593	138,573
Personnel Services Expenses	...	...	...
Other Operating Expenses	140,020	147,025	144,804
Grants and Subsidies	79,562	75,669	55,882
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,000	4,410	15,024
Finance Costs	...	67	835
Other Expenses	901	901	917
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>358,096</b>	<b>365,665</b>	<b>356,035</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	255,015	265,682	274,311
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,482	4,248	3,539
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	4,500	7,489	5,586
Grants and Contributions	66,728	70,642	70,110
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	344	618	405
<b>Total Revenue</b>	<b>330,069</b>	<b>348,679</b>	<b>353,951</b>
Gain/(loss) on Disposal of Non Current Assets	35	15	35
Other Gains/(Losses)	(200)	(250)	(200)
<b>Net Result</b>	<b>(28,192)</b>	<b>(17,221)</b>	<b>(2,249)</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	36,519	32,472	32,048
Taxes Receivable	...	...	...
Receivables	4,684	11,211	11,211
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>41,203</b>	<b>43,683</b>	<b>43,259</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	3,238	3,834	3,834
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	29,211
Plant and Equipment	7,308	17,936	17,358
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	6,156	4,678	4,942
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>16,702</b>	<b>26,448</b>	<b>55,345</b>
<b>Total Assets</b>	<b>57,905</b>	<b>70,131</b>	<b>98,604</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	14,364	15,926	16,252
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	8,769
Provisions	13,421	13,474	13,474
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>27,785</b>	<b>29,400</b>	<b>38,495</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	21,627
Provisions	5,796	4,652	4,652
Other	356	1,495	1,495
<b>Total Non Current Liabilities</b>	<b>6,152</b>	<b>6,148</b>	<b>27,775</b>
<b>Total Liabilities</b>	<b>33,937</b>	<b>35,547</b>	<b>66,269</b>
<b>Net Assets</b>	<b>23,968</b>	<b>34,584</b>	<b>32,335</b>
<b>Equity</b>			
Accumulated Funds	23,968	34,584	32,335
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>23,968</b>	<b>34,584</b>	<b>32,335</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	127,809	133,345	134,708
Personnel Services	...	...	...
Grants and Subsidies	79,562	75,669	55,882
Finance Costs	...	...	835
Equivalent Income Tax	...	...	...
Other Payments	155,496	165,440	131,145
<b>Total Payments</b>	<b>362,867</b>	<b>374,455</b>	<b>322,570</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	255,015	265,682	274,311
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	4,300	7,239	5,386
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	66,728	70,642	70,110
Other Receipts	14,920	18,234	(14,171)
<b>Total Receipts</b>	<b>340,963</b>	<b>361,798</b>	<b>335,636</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(21,904)</b>	<b>(12,657)</b>	<b>13,066</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(3,774)	(11,675)	(3,895)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,870)	(1,925)	(1,300)
<b>Net Cash Flows From Investing Activities</b>	<b>(5,609)</b>	<b>(13,565)</b>	<b>(5,160)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(8,330)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(8,330)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(27,513)</b>	<b>(26,222)</b>	<b>(424)</b>
Opening Cash and Cash Equivalents	64,032	58,694	32,472
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>36,519</b>	<b>32,472</b>	<b>32,048</b>

## New South Wales Crime Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	17,924	17,374	17,612
Personnel Services Expenses	...	...	...
Other Operating Expenses	8,041	7,575	5,867
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,280	1,280	3,997
Finance Costs	...	...	239
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>27,245</b>	<b>26,229</b>	<b>27,716</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	25,796	23,003	26,455
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	690	690	708
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	55	23	56
<b>Total Revenue</b>	<b>26,541</b>	<b>23,716</b>	<b>27,219</b>
Gain/(loss) on Disposal of Non Current Assets	...	(128)	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(704)</b>	<b>(2,641)</b>	<b>(497)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	543	516	518
Taxes Receivable	...	...	...
Receivables	605	605	605
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	111	111	111
<b>Total Current Assets</b>	<b>1,258</b>	<b>1,232</b>	<b>1,234</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	10	10	10
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	8,151
Plant and Equipment	1,508	1,347	1,298
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	1,881	1,781	1,482
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,399</b>	<b>3,138</b>	<b>10,941</b>
<b>Total Assets</b>	<b>4,657</b>	<b>4,370</b>	<b>12,175</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	461	461	461
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,705
Provisions	1,716	1,716	1,716
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,177</b>	<b>2,177</b>	<b>4,882</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	5,597
Provisions	65	65	65
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>65</b>	<b>65</b>	<b>5,662</b>
<b>Total Liabilities</b>	<b>2,242</b>	<b>2,242</b>	<b>10,544</b>
<b>Net Assets</b>	<b>2,415</b>	<b>2,128</b>	<b>1,631</b>
<b>Equity</b>			
Accumulated Funds	2,415	2,128	1,631
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,415</b>	<b>2,128</b>	<b>1,631</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,174	16,566	16,782
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	239
Equivalent Income Tax	...	...	...
Other Payments	8,701	8,396	6,590
<b>Total Payments</b>	<b>25,875</b>	<b>24,962</b>	<b>23,611</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	25,796	23,003	26,455
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	655	912	656
<b>Total Receipts</b>	<b>26,451</b>	<b>23,915</b>	<b>27,111</b>
<b>Net Cash Flows From Operating Activities</b>	<b>576</b>	<b>(1,047)</b>	<b>3,500</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(591)	(617)	(591)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(341)	(54)	(341)
<b>Net Cash Flows From Investing Activities</b>	<b>(932)</b>	<b>(671)</b>	<b>(932)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,566)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,566)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(356)</b>	<b>(1,718)</b>	<b>2</b>
Opening Cash and Cash Equivalents	899	2,234	516
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>542</b>	<b>516</b>	<b>518</b>

## NSW Police Force

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,940,322	2,940,322	3,127,239
Personnel Services Expenses	...	...	...
Other Operating Expenses	524,782	524,782	431,663
Grants and Subsidies	6,141	26,780	25,766
Appropriation Expense	...	...	...
Depreciation and Amortisation	161,025	161,025	202,044
Finance Costs	10,701	10,701	16,345
Other Expenses	2,594	2,594	4,128
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,645,564</b>	<b>3,666,203</b>	<b>3,807,184</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	174,429	174,429	180,738
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	35,988	48,878	38,975
Grants and Contributions	62,675	53,065	40,496
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	29,743	83,524	37,645
<b>Total Revenue</b>	<b>3,692,892</b>	<b>3,618,059</b>	<b>3,924,817</b>
Gain/(loss) on Disposal of Non Current Assets	(918)	(514)	(918)
Other Gains/(Losses)	(10)	(314)	(10)
<b>Net Result</b>	<b>46,400</b>	<b>(48,972)</b>	<b>116,705</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	68,806	92,081	138,876
Taxes Receivable	...	...	...
Receivables	87,816	90,864	97,164
Inventories	...	...	...
Financial Assets at Fair Value	100	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>156,722</b>	<b>182,945</b>	<b>236,040</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	3,900	4,200	6,100
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,345,402	1,386,224	1,619,122
Plant and Equipment	272,803	310,091	355,898
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	231,340	195,221	204,583
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,853,445</b>	<b>1,895,736</b>	<b>2,185,703</b>
<b>Total Assets</b>	<b>2,010,167</b>	<b>2,078,681</b>	<b>2,421,743</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	107,971	95,321	114,220
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	16,282	16,281	54,385
Provisions	477,832	480,032	494,358
Other	470	470	5,270
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>602,555</b>	<b>592,105</b>	<b>668,234</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	79,856	84,857	238,295
Provisions	58,040	59,540	57,630
Other	2,382	2,382	2,382
<b>Total Non Current Liabilities</b>	<b>140,278</b>	<b>146,779</b>	<b>298,307</b>
<b>Total Liabilities</b>	<b>742,833</b>	<b>738,883</b>	<b>966,540</b>
<b>Net Assets</b>	<b>1,267,334</b>	<b>1,339,798</b>	<b>1,455,203</b>
<b>Equity</b>			
Accumulated Funds	661,494	756,761	869,166
Reserves	605,839	583,036	586,036
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,267,334</b>	<b>1,339,798</b>	<b>1,455,203</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,760,383	2,806,629	2,940,322
Personnel Services	...	...	...
Grants and Subsidies	6,141	26,780	25,766
Finance Costs	10,701	10,701	16,345
Equivalent Income Tax	...	...	...
Other Payments	568,778	579,151	466,846
<b>Total Payments</b>	<b>3,346,002</b>	<b>3,423,261</b>	<b>3,449,279</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	31,988	52,089	32,675
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received	...	...	...
Grants and Contributions	62,675	53,040	40,996
Other Receipts	87,835	129,911	91,938
<b>Total Receipts</b>	<b>3,572,545</b>	<b>3,493,203</b>	<b>3,792,562</b>
<b>Net Cash Flows From Operating Activities</b>	<b>226,543</b>	<b>69,942</b>	<b>343,283</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	1,734	1,634	1,734
Purchases of Property, Plant and Equipment	(176,793)	(124,427)	(215,743)
Proceeds from Sale of Investments	...	100	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(83,659)	(95,604)	(30,339)
<b>Net Cash Flows From Investing Activities</b>	<b>(258,718)</b>	<b>(218,297)</b>	<b>(244,348)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(14,847)	(9,842)	(52,140)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(14,847)</b>	<b>(9,842)</b>	<b>(52,140)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(47,022)</b>	<b>(158,197)</b>	<b>46,795</b>
Opening Cash and Cash Equivalents	115,828	250,277	92,081
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>68,806</b>	<b>92,081</b>	<b>138,876</b>



## Office of Sport

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	84,531	89,159	69,295
Personnel Services Expenses	...	...	...
Other Operating Expenses	69,758	64,776	53,156
Grants and Subsidies	236,847	158,987	345,432
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,743	8,787	11,199
Finance Costs	...	...	192
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>399,879</b>	<b>321,709</b>	<b>479,274</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	311,890	223,033	406,957
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,293	3,593	2,539
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	69,835	78,270	50,122
Grants and Contributions	27,358	13,834	12,741
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	5	...
Other Revenue	391	1,598	1,526
<b>Total Revenue</b>	<b>412,768</b>	<b>320,333</b>	<b>473,885</b>
Gain/(loss) on Disposal of Non Current Assets	...	(9)	...
Other Gains/(Losses)	64	(179)	64
<b>Net Result</b>	<b>12,953</b>	<b>(1,564)</b>	<b>(5,325)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	12,437	13,251	10,715
Taxes Receivable	...	...	...
Receivables	8,149	16,632	17,425
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	170	170	50
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>20,756</b>	<b>30,052</b>	<b>28,189</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	110	...	...
Inventories	...	...	...
Financial Assets at Fair Value	323	323	400
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	191,427	175,343	178,957
Plant and Equipment	13,286	14,029	14,579
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	574	486
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>205,146</b>	<b>190,269</b>	<b>194,422</b>
<b>Total Assets</b>	<b>225,902</b>	<b>220,321</b>	<b>222,611</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,914	6,914	7,664
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,230
Provisions	7,295	7,295	7,295
Other	2,534	2,534	2,534
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>16,743</b>	<b>16,743</b>	<b>19,723</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	4,635
Provisions	1,030	1,030	1,030
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,030</b>	<b>1,030</b>	<b>5,665</b>
<b>Total Liabilities</b>	<b>17,773</b>	<b>17,773</b>	<b>25,388</b>
<b>Net Assets</b>	<b>208,129</b>	<b>202,548</b>	<b>197,223</b>
<b>Equity</b>			
Accumulated Funds	158,707	156,895	151,570
Reserves	49,422	45,653	45,653
Capital Equity	...	...	...
<b>Total Equity</b>	<b>208,129</b>	<b>202,548</b>	<b>197,223</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	81,238	87,354	66,756
Personnel Services	...	...	...
Grants and Subsidies	236,847	158,987	345,432
Finance Costs	...	...	192
Equivalent Income Tax	...	...	...
Other Payments	74,940	134,804	58,576
<b>Total Payments</b>	<b>393,025</b>	<b>381,145</b>	<b>470,956</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	311,890	223,033	406,957
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	69,835	78,858	49,139
Retained Taxes, Fees and Fines	64	(179)	64
Interest Received	...	...	...
Grants and Contributions	20,315	6,791	5,698
Other Receipts	12,674	71,859	14,929
<b>Total Receipts</b>	<b>414,779</b>	<b>380,362</b>	<b>476,787</b>
<b>Net Cash Flows From Operating Activities</b>	<b>21,754</b>	<b>(783)</b>	<b>5,831</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	27	...
Purchases of Property, Plant and Equipment	(17,572)	(6,184)	(6,218)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	(393)	43
Other Investing	...	(600)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(17,572)</b>	<b>(7,150)</b>	<b>(6,175)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,192)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,192)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>4,182</b>	<b>(7,933)</b>	<b>(2,536)</b>
Opening Cash and Cash Equivalents	8,255	21,184	13,251
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>12,437</b>	<b>13,251</b>	<b>10,715</b>

## Office of the NSW Rural Fire Service

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	118,755	120,511	127,713
Personnel Services Expenses	...	...	...
Other Operating Expenses	113,364	123,397	105,987
Grants and Subsidies	180,152	260,128	243,192
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,355	11,355	21,013
Finance Costs	...	...	3,552
Other Expenses	20,866	35,612	22,849
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>444,492</b>	<b>551,002</b>	<b>524,306</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	381,072	458,462	453,665
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	741	741	759
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	640	3,232	652
Grants and Contributions	4,562	33,918	4,562
Investment Revenue	755	2,600	755
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	8,411	13,552	14,878
<b>Total Revenue</b>	<b>396,181</b>	<b>512,505</b>	<b>475,272</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(5)	...
<b>Net Result</b>	<b>(48,311)</b>	<b>(38,502)</b>	<b>(49,034)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	78,978	97,071	48,911
Taxes Receivable	...	...	...
Receivables	20,923	27,460	27,460
Inventories	...	13,913	13,913
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>99,901</b>	<b>138,444</b>	<b>90,284</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	20,624	21,196	115,184
Plant and Equipment	36,551	62,832	63,876
Infrastructure Systems	5,460	8,361	10,275
Investment Properties	...	...	...
Intangibles	5,958	5,009	2,914
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>68,593</b>	<b>97,399</b>	<b>192,250</b>
<b>Total Assets</b>	<b>168,494</b>	<b>235,843</b>	<b>282,533</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	19,100	29,303	26,987
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,839
Provisions	41,900	42,315	43,093
Other	(80)	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>60,920</b>	<b>71,618</b>	<b>72,919</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	95,975
Provisions	1,475	2,685	1,240
Other	(258)	107	...
<b>Total Non Current Liabilities</b>	<b>1,217</b>	<b>2,791</b>	<b>97,215</b>
<b>Total Liabilities</b>	<b>62,137</b>	<b>74,410</b>	<b>170,134</b>
<b>Net Assets</b>	<b>106,357</b>	<b>161,434</b>	<b>112,400</b>
<b>Equity</b>			
Accumulated Funds	106,357	161,434	112,400
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>106,357</b>	<b>161,434</b>	<b>112,400</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	114,515	116,313	124,491
Personnel Services	...	...	...
Grants and Subsidies	180,152	260,128	243,192
Finance Costs	...	...	3,552
Equivalent Income Tax	...	...	...
Other Payments	153,729	185,879	140,832
<b>Total Payments</b>	<b>448,396</b>	<b>562,320</b>	<b>512,066</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	381,072	458,462	453,665
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	640	38,412	652
Retained Taxes, Fees and Fines	...	...	...
Interest Received	755	2,600	755
Grants and Contributions	4,562	33,918	4,562
Other Receipts	27,391	29,278	21,322
<b>Total Receipts</b>	<b>414,420</b>	<b>562,670</b>	<b>480,956</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(33,976)</b>	<b>351</b>	<b>(31,111)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,000	2,000
Purchases of Property, Plant and Equipment	(31,257)	(64,861)	(16,419)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,033)	(3,613)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(32,290)</b>	<b>(66,474)</b>	<b>(14,419)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,631)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,631)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(66,266)</b>	<b>(66,123)</b>	<b>(48,161)</b>
Opening Cash and Cash Equivalents	145,244	163,194	97,071
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>78,977</b>	<b>97,071</b>	<b>48,911</b>

## Office of the NSW State Emergency Service

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	41,315	39,708	43,662
Personnel Services Expenses	...	...	...
Other Operating Expenses	49,731	43,264	47,805
Grants and Subsidies	16,563	10,137	13,930
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,445	11,682	15,034
Finance Costs	...	...	1,886
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>116,053</b>	<b>104,791</b>	<b>122,317</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	124,786	124,786	117,751
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	149	167	153
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	41	41	41
Grants and Contributions	340	2,438	...
Investment Revenue	445	620	453
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	335	1,410	341
<b>Total Revenue</b>	<b>126,096</b>	<b>129,462</b>	<b>118,739</b>
Gain/(loss) on Disposal of Non Current Assets	(149)	(79)	(149)
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>9,894</b>	<b>24,591</b>	<b>(3,727)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	18,642	55,024	38,135
Taxes Receivable	...	...	...
Receivables	2,605	2,605	2,605
Inventories	5,649	5,649	5,649
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	5	5	5
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>26,901</b>	<b>63,283</b>	<b>46,394</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	11,784	10,101	58,827
Plant and Equipment	81,233	67,503	84,008
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>93,017</b>	<b>77,604</b>	<b>142,835</b>
<b>Total Assets</b>	<b>119,917</b>	<b>140,887</b>	<b>189,229</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	7,456	7,456	7,456
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,125
Provisions	4,019	4,019	4,019
Other	29	29	29
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,504</b>	<b>11,504</b>	<b>13,629</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	49,944
Provisions	69	351	351
Other	3,637	3,637	3,637
<b>Total Non Current Liabilities</b>	<b>3,706</b>	<b>3,988</b>	<b>53,932</b>
<b>Total Liabilities</b>	<b>15,210</b>	<b>15,492</b>	<b>67,561</b>
<b>Net Assets</b>	<b>104,707</b>	<b>125,395</b>	<b>121,668</b>
<b>Equity</b>			
Accumulated Funds	104,707	125,395	121,668
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>104,707</b>	<b>125,395</b>	<b>121,668</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	41,165	39,868	43,509
Personnel Services	...	...	...
Grants and Subsidies	16,563	10,137	13,930
Finance Costs	...	...	1,886
Equivalent Income Tax	...	...	...
Other Payments	51,031	49,784	49,105
<b>Total Payments</b>	<b>108,759</b>	<b>99,789</b>	<b>108,430</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	124,786	124,786	117,751
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	41	409	41
Retained Taxes, Fees and Fines	...	...	...
Interest Received	445	341	453
Grants and Contributions	340	570	...
Other Receipts	1,635	4,408	1,641
<b>Total Receipts</b>	<b>127,247</b>	<b>130,514</b>	<b>119,886</b>
<b>Net Cash Flows From Operating Activities</b>	<b>18,488</b>	<b>30,725</b>	<b>11,456</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	71	(79)	71
Purchases of Property, Plant and Equipment	(24,885)	(10,329)	(25,997)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(24,814)</b>	<b>(10,408)</b>	<b>(25,926)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(2,419)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(2,419)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,326)</b>	<b>20,317</b>	<b>(16,889)</b>
Opening Cash and Cash Equivalents	24,968	34,706	55,024
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>18,642</b>	<b>55,024</b>	<b>38,135</b>

## Home Purchase Assistance Fund

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	724	724	1,052
Grants and Subsidies	7,500	7,500	7,500
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	10,985	10,985	10,415
Other Expenses	14	140	200
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>19,223</b>	<b>19,349</b>	<b>19,167</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	8,765	5,238	4,185
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	9	9	9
<b>Total Revenue</b>	<b>8,774</b>	<b>5,247</b>	<b>4,194</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(10,449)</b>	<b>(14,102)</b>	<b>(14,974)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	158,067	207,329	186,274
Taxes Receivable	...	...	...
Receivables	2,018	3	3
Inventories	...	...	...
Financial Assets at Fair Value	1,848	1,848	1,848
Other Financial Assets	50,905	5	5
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>212,838</b>	<b>209,185</b>	<b>188,130</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	4,174	4,174	2,919
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,174</b>	<b>4,174</b>	<b>2,919</b>
<b>Total Assets</b>	<b>217,012</b>	<b>213,359</b>	<b>191,049</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	37	37	37
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,282	7,282	7,275
Provisions	49	49	49
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,368</b>	<b>7,368</b>	<b>7,361</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	92,070	92,070	84,741
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>92,070</b>	<b>92,070</b>	<b>84,741</b>
<b>Total Liabilities</b>	<b>99,438</b>	<b>99,438</b>	<b>92,102</b>
<b>Net Assets</b>	<b>117,574</b>	<b>113,921</b>	<b>98,947</b>
<b>Equity</b>			
Accumulated Funds	117,574	113,921	98,947
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>117,574</b>	<b>113,921</b>	<b>98,947</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	8,025	8,025	7,839
Finance Costs	6,793	6,793	6,269
Equivalent Income Tax	...	...	...
Other Payments	211	392	913
<b>Total Payments</b>	<b>15,029</b>	<b>15,210</b>	<b>15,021</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	8,865	7,143	4,185
Grants and Contributions	...	...	...
Other Receipts	9	412	9
<b>Total Receipts</b>	<b>8,874</b>	<b>7,555</b>	<b>4,194</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(6,155)</b>	<b>(7,654)</b>	<b>(10,828)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	250,000	500,000	250,000
Purchases of Investments	(248,750)	(468,344)	(248,750)
Advances Repayments Received	5	5	5
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>1,255</b>	<b>31,661</b>	<b>1,255</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	(22,964)
Repayment of Borrowings and Advances	(11,482)	(11,482)	11,482
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(11,482)</b>	<b>(11,482)</b>	<b>(11,482)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(16,382)</b>	<b>12,524</b>	<b>(21,055)</b>
Opening Cash and Cash Equivalents	174,449	194,805	207,329
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>158,067</b>	<b>207,329</b>	<b>186,274</b>

## Multicultural NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	15,980	15,158	15,357
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,952	3,792	2,305
Grants and Subsidies	2,977	4,929	13,893
Appropriation Expense	...	...	...
Depreciation and Amortisation	524	834	1,033
Finance Costs	...	...	61
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>22,433</b>	<b>24,713</b>	<b>32,649</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	15,840	16,643	29,504
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	711	236	729
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	5,632	5,130	5,833
Grants and Contributions	200	2,052	199
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	26	70	26
<b>Total Revenue</b>	<b>22,409</b>	<b>24,131</b>	<b>36,291</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(24)</b>	<b>(582)</b>	<b>3,642</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	376	376	777
Taxes Receivable	...	...	...
Receivables	1,091	1,091	1,241
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,467</b>	<b>1,467</b>	<b>2,018</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,439	922	3,127
Plant and Equipment	436	161	165
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	1,069	1,451	1,225
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,944</b>	<b>2,534</b>	<b>4,517</b>
<b>Total Assets</b>	<b>4,411</b>	<b>4,001</b>	<b>6,535</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,585	3,636	252
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	471
Provisions	1,171	1,171	1,187
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,756</b>	<b>4,807</b>	<b>1,910</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,805
Provisions	178	178	162
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>178</b>	<b>178</b>	<b>1,967</b>
<b>Total Liabilities</b>	<b>3,934</b>	<b>4,985</b>	<b>3,877</b>
<b>Net Assets</b>	<b>477</b>	<b>(984)</b>	<b>2,658</b>
<b>Equity</b>			
Accumulated Funds	477	(984)	2,658
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>477</b>	<b>(984)</b>	<b>2,658</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	15,269	15,267	14,628
Personnel Services	...	...	...
Grants and Subsidies	2,977	4,929	13,893
Finance Costs	...	...	61
Equivalent Income Tax	...	...	...
Other Payments	3,402	3,974	6,289
<b>Total Payments</b>	<b>21,648</b>	<b>24,170</b>	<b>34,871</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	15,840	16,643	29,504
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	5,632	4,841	5,833
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	200	2,052	199
Other Receipts	476	504	476
<b>Total Receipts</b>	<b>22,148</b>	<b>24,040</b>	<b>36,012</b>
<b>Net Cash Flows From Operating Activities</b>	<b>500</b>	<b>(130)</b>	<b>1,141</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(315)	(56)	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(385)	(545)	(250)
<b>Net Cash Flows From Investing Activities</b>	<b>(700)</b>	<b>(601)</b>	<b>(300)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(440)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(440)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(200)</b>	<b>(731)</b>	<b>401</b>
Opening Cash and Cash Equivalents	576	1,107	376
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>376</b>	<b>376</b>	<b>777</b>

## NSW Trustee and Guardian

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	65,828	56,694	65,869
Other Operating Expenses	19,579	27,217	17,473
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,924	4,455	5,517
Finance Costs	...	...	134
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>90,331</b>	<b>88,366</b>	<b>88,993</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	67,843	63,839	66,952
Grants and Contributions	19,456	21,291	15,803
Investment Revenue	2,826	6,436	5,181
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	349	477	391
<b>Total Revenue</b>	<b>90,474</b>	<b>92,043</b>	<b>88,328</b>
Gain/(loss) on Disposal of Non Current Assets	...	1,269	...
Other Gains/(Losses)	...	(520)	(2)
<b>Net Result</b>	<b>143</b>	<b>4,426</b>	<b>(667)</b>



## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,804	4,078	5,971
Taxes Receivable	...	...	...
Receivables	24,277	23,396	23,396
Inventories	...	...	...
Financial Assets at Fair Value	...	26,220	10,000
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>33,081</b>	<b>53,694</b>	<b>39,367</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	65,868	68,782	73,390
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	29,942	25,793	28,870
Plant and Equipment	19,002	11,367	18,778
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	17,460	12,117	14,794
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>132,272</b>	<b>118,059</b>	<b>135,832</b>
<b>Total Assets</b>	<b>165,353</b>	<b>171,753</b>	<b>175,200</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	23,152	21,730	21,730
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	646
Provisions	6,859	8,111	8,111
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>30,011</b>	<b>29,841</b>	<b>30,487</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,468
Provisions	388	861	861
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>388</b>	<b>861</b>	<b>4,329</b>
<b>Total Liabilities</b>	<b>30,399</b>	<b>30,702</b>	<b>34,816</b>
<b>Net Assets</b>	<b>134,954</b>	<b>141,051</b>	<b>140,384</b>
<b>Equity</b>			
Accumulated Funds	120,563	127,997	127,330
Reserves	14,391	13,054	13,054
Capital Equity	...	...	...
<b>Total Equity</b>	<b>134,954</b>	<b>141,051</b>	<b>140,384</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	65,828	56,694	65,869
Grants and Subsidies	...	...	...
Finance Costs	...	...	134
Equivalent Income Tax	...	...	...
Other Payments	25,020	30,248	22,914
<b>Total Payments</b>	<b>90,848</b>	<b>86,942</b>	<b>88,917</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	67,843	64,823	66,952
Retained Taxes, Fees and Fines	...	...	...
Interest Received	474	575	573
Grants and Contributions	19,456	21,291	15,803
Other Receipts	7,368	8,960	7,408
<b>Total Receipts</b>	<b>95,141</b>	<b>95,649</b>	<b>90,737</b>
<b>Net Cash Flows From Operating Activities</b>	<b>4,293</b>	<b>8,707</b>	<b>1,820</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	5,816	...
Purchases of Property, Plant and Equipment	(15,649)	(8,939)	(9,100)
Proceeds from Sale of Investments	...	...	16,220
Purchases of Investments	(1,578)	(27,798)	(1,578)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,900)	(752)	(4,861)
<b>Net Cash Flows From Investing Activities</b>	<b>(19,127)</b>	<b>(31,673)</b>	<b>681</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(608)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(608)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(14,834)</b>	<b>(22,966)</b>	<b>1,893</b>
Opening Cash and Cash Equivalents	23,639	27,044	4,078
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,805</b>	<b>4,078</b>	<b>5,971</b>

## Department of Family and Community Services (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,031,046	1,052,728	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	326,053	356,349	...
Grants and Subsidies	5,068,975	5,116,700	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	95,808	77,539	...
Finance Costs	...	...	...
Other Expenses	...	5,031	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,521,882</b>	<b>6,608,349</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	6,147,395	6,190,635	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	36,391	37,160	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	233,432	228,915	...
Grants and Contributions	72,735	89,438	...
Investment Revenue	25,708	44,470	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	25,430	27,722	...
<b>Total Revenue</b>	<b>6,541,092</b>	<b>6,618,339</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	(225)	131	...
Other Gains/(Losses)	(862)	(5,697)	...
<b>Net Result</b>	<b>18,122</b>	<b>4,425</b>	<b>...</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	83,418	63,523	...
Taxes Receivable	...	...	...
Receivables	81,175	118,641	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>164,593</b>	<b>182,164</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	50	50	...
Equity Investments	...	...	...
Property, Plant and Equipment -			...
Land and Building	1,355,365	1,323,029	...
Plant and Equipment	69,579	74,353	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	148,802	171,520	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,573,796</b>	<b>1,568,952</b>	<b>...</b>
<b>Total Assets</b>	<b>1,738,389</b>	<b>1,751,116</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	84,294	71,294	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	84,092	131,842	...
Other	228	228	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>168,614</b>	<b>203,364</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	44,248	44,248	...
Other	160	160	...
<b>Total Non Current Liabilities</b>	<b>44,408</b>	<b>44,408</b>	<b>...</b>
<b>Total Liabilities</b>	<b>213,022</b>	<b>247,772</b>	<b>...</b>
<b>Net Assets</b>	<b>1,525,367</b>	<b>1,503,344</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	1,276,376	1,300,145	...
Reserves	248,991	203,199	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,525,367</b>	<b>1,503,344</b>	<b>...</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,007,684	1,078,552	...
Personnel Services	...	...	...
Grants and Subsidies	5,068,975	5,116,700	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	633,525	920,700	...
<b>Total Payments</b>	<b>6,710,184</b>	<b>7,115,953</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	6,147,395	6,190,635	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	234,160	228,677	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	25,708	44,470	...
Grants and Contributions	72,735	89,438	...
Other Receipts	313,496	251,610	...
<b>Total Receipts</b>	<b>6,793,495</b>	<b>6,804,831</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>83,310</b>	<b>(311,122)</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	35	50,789	...
Purchases of Property, Plant and Equipment	(39,660)	28,535	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(50)	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	7,167	(41,119)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(32,458)</b>	<b>38,155</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>50,852</b>	<b>(272,967)</b>	<b>...</b>
Opening Cash and Cash Equivalents	32,566	336,490	63,523
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(63,523)
<b>Closing Cash and Cash Equivalents</b>	<b>83,418</b>	<b>63,523</b>	<b>...</b>

## Department of Justice (Discontinued)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,894,633	1,827,942	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	680,048	772,960	...
Grants and Subsidies	5,149,185	5,190,907	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	252,727	240,230	...
Finance Costs	9,665	7,341	...
Other Expenses	43,762	37,328	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>8,030,020</b>	<b>8,076,708</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	8,030,175	7,988,093	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	102,643	98,598	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	291,240	320,764	...
Grants and Contributions	139,351	138,319	...
Investment Revenue	4,737	3,302	...
Retained Taxes, Fees and Fines	11,900	25,745	...
Other Revenue	22,215	20,472	...
<b>Total Revenue</b>	<b>8,602,262</b>	<b>8,595,293</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	14	(3,592)	...
Other Gains/(Losses)	(527)	(13,162)	...
<b>Net Result</b>	<b>571,728</b>	<b>501,831</b>	<b>...</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	76,230	10,411	...
Taxes Receivable	...	...	...
Receivables	114,856	95,039	...
Inventories	17,158	18,821	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	23,089	20,672	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>231,333</b>	<b>144,943</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	19,816	23,026	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	5,287,291	5,332,583	...
Plant and Equipment	204,393	252,556	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	187,753	168,290	...
Other Assets	466	1,798	...
<b>Total Non Current Assets</b>	<b>5,699,719</b>	<b>5,778,253</b>	<b>...</b>
<b>Total Assets</b>	<b>5,931,052</b>	<b>5,923,196</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	223,471	249,658	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,649	5,492	...
Provisions	239,498	320,607	...
Other	8,633	11,367	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>475,251</b>	<b>587,124</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	60,114	56,299	...
Provisions	141,781	87,937	...
Other	(3,290)	548	...
<b>Total Non Current Liabilities</b>	<b>198,605</b>	<b>144,784</b>	<b>...</b>
<b>Total Liabilities</b>	<b>673,856</b>	<b>731,908</b>	<b>...</b>
<b>Net Assets</b>	<b>5,257,196</b>	<b>5,191,288</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	4,296,318	4,115,258	...
Reserves	960,878	1,076,030	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>5,257,196</b>	<b>5,191,288</b>	<b>...</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,791,990	1,724,013	...
Personnel Services	...	...	...
Grants and Subsidies	5,201,268	5,242,424	...
Finance Costs	9,646	7,263	...
Equivalent Income Tax	...	...	...
Other Payments	758,310	1,115,629	...
<b>Total Payments</b>	<b>7,761,215</b>	<b>8,089,329</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	8,030,175	7,988,093	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	(4,000)	...
Sale of Goods and Services	290,713	349,350	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	42	140	...
Grants and Contributions	139,351	138,319	...
Other Receipts	118,479	277,986	...
<b>Total Receipts</b>	<b>8,578,760</b>	<b>8,749,888</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>817,545</b>	<b>660,559</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	14	562	...
Purchases of Property, Plant and Equipment	(929,768)	(860,106)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances Made	...	...	...
Other Investing	(9,937)	(11,874)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(939,691)</b>	<b>(871,418)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(5,019)	(6,278)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(5,019)</b>	<b>(6,278)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(127,165)</b>	<b>(217,137)</b>	<b>...</b>
Opening Cash and Cash Equivalents	203,395	227,548	10,411
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(10,411)
<b>Closing Cash and Cash Equivalents</b>	<b>76,230</b>	<b>10,411</b>	<b>...</b>



## Judicial Commission of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,800	4,531	4,883
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,718	3,392	897
Grants and Subsidies	6	...	6
Appropriation Expense	...	...	...
Depreciation and Amortisation	265	235	850
Finance Costs	...	...	98
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,789</b>	<b>8,158</b>	<b>6,734</b>
<b>Revenue</b>			
Appropriation Revenue	5,503	7,026	5,385
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	155	24	159
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	877	931	892
Grants and Contributions	...	...	...
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	59	75	60
<b>Total Revenue</b>	<b>6,596</b>	<b>8,056</b>	<b>6,498</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(193)</b>	<b>(102)</b>	<b>(236)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	161	163	162
Taxes Receivable	...	...	...
Receivables	75	75	75
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>236</b>	<b>238</b>	<b>237</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	3,754
Plant and Equipment	1,639	1,570	1,455
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	3	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,642</b>	<b>1,570</b>	<b>5,209</b>
<b>Total Assets</b>	<b>1,878</b>	<b>1,808</b>	<b>5,446</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	559	396	463
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	569
Provisions	530	520	530
Other	60	60	60
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,149</b>	<b>976</b>	<b>1,622</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	3,228
Provisions	188	188	188
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>188</b>	<b>188</b>	<b>3,416</b>
<b>Total Liabilities</b>	<b>1,337</b>	<b>1,164</b>	<b>5,038</b>
<b>Net Assets</b>	<b>541</b>	<b>644</b>	<b>408</b>
<b>Equity</b>			
Accumulated Funds	541	644	408
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>541</b>	<b>644</b>	<b>408</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,635	4,614	4,714
Personnel Services	...	...	...
Grants and Subsidies	6	...	6
Finance Costs	...	...	98
Equivalent Income Tax	...	...	...
Other Payments	1,831	3,242	1,009
<b>Total Payments</b>	<b>6,471</b>	<b>7,856</b>	<b>5,827</b>
<b>Receipts</b>			
Appropriation	5,503	7,026	5,385
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	877	963	892
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	1
Grants and Contributions	...	...	...
Other Receipts	238	75	239
<b>Total Receipts</b>	<b>6,619</b>	<b>8,064</b>	<b>6,518</b>
<b>Net Cash Flows From Operating Activities</b>	<b>148</b>	<b>208</b>	<b>691</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(150)	(50)	(150)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(150)</b>	<b>(50)</b>	<b>(150)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(542)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(542)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2)</b>	<b>158</b>	<b>(1)</b>
Opening Cash and Cash Equivalents	163	5	163
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>161</b>	<b>163</b>	<b>162</b>

## Office of the Children's Guardian

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	19,470	18,567	23,766
Personnel Services Expenses	...	...	...
Other Operating Expenses	20,583	19,132	23,445
Grants and Subsidies	550	753	2,786
Appropriation Expense	...	...	...
Depreciation and Amortisation	455	713	2,701
Finance Costs	...	...	68
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>41,058</b>	<b>39,165</b>	<b>52,766</b>
<b>Revenue</b>			
Appropriation Revenue	19,710	16,881	28,407
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	767	886	805
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	17,300	21,300	19,253
Grants and Contributions	291	6,791	237
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	32	...
<b>Total Revenue</b>	<b>38,068</b>	<b>45,890</b>	<b>48,702</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,990)</b>	<b>6,725</b>	<b>(4,064)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	764	10,960	4,609
Taxes Receivable	...	...	...
Receivables	2,093	1,093	1,093
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,857</b>	<b>12,053</b>	<b>5,702</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	2,270
Plant and Equipment	2,515	1,744	2,196
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	412	911	4,126
Other Assets	...	...	-
<b>Total Non Current Assets</b>	<b>2,927</b>	<b>2,655</b>	<b>8,592</b>
<b>Total Assets</b>	<b>5,784</b>	<b>14,708</b>	<b>14,294</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,578	3,077	3,091
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,025
Provisions	1,625	1,625	1,625
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,203</b>	<b>4,702</b>	<b>5,741</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,273
Provisions	97	117	117
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>97</b>	<b>117</b>	<b>1,390</b>
<b>Total Liabilities</b>	<b>4,300</b>	<b>4,819</b>	<b>7,131</b>
<b>Net Assets</b>	<b>1,484</b>	<b>9,889</b>	<b>7,163</b>
<b>Equity</b>			
Accumulated Funds	1,484	9,889	7,163
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,484</b>	<b>9,889</b>	<b>7,163</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	18,702	17,678	22,961
Personnel Services	...	...	...
Grants and Subsidies	550	753	2,786
Finance Costs	...	...	68
Equivalent Income Tax	...	...	...
Other Payments	21,477	19,410	24,381
<b>Total Payments</b>	<b>40,730</b>	<b>37,841</b>	<b>50,196</b>
<b>Receipts</b>			
Appropriation	19,710	16,881	28,407
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	17,300	21,300	19,253
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	291	6,791	237
Other Receipts	950	1,301	950
<b>Total Receipts</b>	<b>38,250</b>	<b>46,273</b>	<b>48,847</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,479)</b>	<b>8,432</b>	<b>(1,349)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(189)	(490)	(689)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	610	(525)	(3,337)
<b>Net Cash Flows From Investing Activities</b>	<b>421</b>	<b>(1,015)</b>	<b>(4,026)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(976)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(976)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,058)</b>	<b>7,417</b>	<b>(6,351)</b>
Opening Cash and Cash Equivalents	2,822	3,543	10,960
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>764</b>	<b>10,960</b>	<b>4,609</b>

## Office of the Director of Public Prosecutions

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	128,358	128,682	138,121
Personnel Services Expenses	...	...	...
Other Operating Expenses	25,049	26,623	17,328
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,568	3,988	12,967
Finance Costs	...	...	1,241
Other Expenses	3,535	4,170	4,084
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>161,510</b>	<b>163,463</b>	<b>173,740</b>
<b>Revenue</b>			
Appropriation Revenue	125,546	129,095	147,337
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,508	6,142	7,035
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	85	...	87
Grants and Contributions	31,217	29,274	19,740
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	36	178	37
<b>Total Revenue</b>	<b>163,392</b>	<b>164,688</b>	<b>174,236</b>
Gain/(loss) on Disposal of Non Current Assets	5	(5)	5
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>1,887</b>	<b>1,221</b>	<b>501</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,047	1,272	3,095
Taxes Receivable	...	...	...
Receivables	3,070	4,927	4,927
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,117</b>	<b>6,199</b>	<b>8,022</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	34,310
Plant and Equipment	6,938	8,268	7,464
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	4,876	2,622	3,082
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>11,814</b>	<b>10,891</b>	<b>44,857</b>
<b>Total Assets</b>	<b>17,930</b>	<b>17,089</b>	<b>52,878</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,929	1,832	1,869
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	8,716
Provisions	12,692	12,896	12,496
Other	155	177	177
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>14,776</b>	<b>14,905</b>	<b>23,257</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	26,935
Provisions	2,768	2,978	2,978
Other	520	294	294
<b>Total Non Current Liabilities</b>	<b>3,288</b>	<b>3,272</b>	<b>30,207</b>
<b>Total Liabilities</b>	<b>18,064</b>	<b>18,177</b>	<b>53,464</b>
<b>Net Assets</b>	<b>(134)</b>	<b>(1,087)</b>	<b>(586)</b>
<b>Equity</b>			
Accumulated Funds	(134)	(1,087)	(586)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(134)</b>	<b>(1,087)</b>	<b>(586)</b>



## Cash Flow Statement

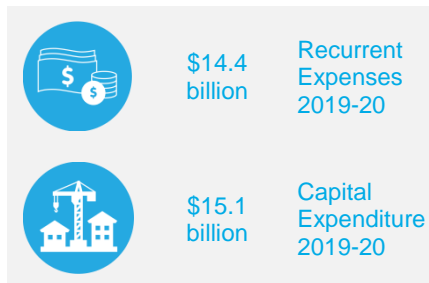
	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	121,897	122,711	131,449
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	1,241
Equivalent Income Tax	...	...	...
Other Payments	30,463	35,027	23,742
<b>Total Payments</b>	<b>152,360</b>	<b>157,738</b>	<b>156,431</b>
<b>Receipts</b>			
Appropriation	125,546	129,095	147,337
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	85	(138)	87
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	31,217	27,964	19,740
Other Receipts	2,366	3,780	2,367
<b>Total Receipts</b>	<b>159,214</b>	<b>160,702</b>	<b>169,531</b>
<b>Net Cash Flows From Operating Activities</b>	<b>6,854</b>	<b>2,963</b>	<b>13,100</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(1,898)	(2,066)	(2,075)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,380)	(882)	(983)
<b>Net Cash Flows From Investing Activities</b>	<b>(5,273)</b>	<b>(2,948)</b>	<b>(3,053)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(8,224)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(8,224)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,581</b>	<b>15</b>	<b>1,823</b>
Opening Cash and Cash Equivalents	1,466	1,256	1,272
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,047</b>	<b>1,272</b>	<b>3,095</b>

# 7. TRANSPORT CLUSTER

## 7.1 Introduction

The Transport cluster plans and delivers infrastructure and integrated services across all modes of transport, including road, rail, bus, ferry, light rail, cycling and walking.

The cluster contributes to economic growth in New South Wales by delivering integrated services, managing assets, and improving the transport system to enable the safe, efficient and reliable movement of people and goods.



### Contribution to the Government’s Priorities

The Transport cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Making Government work better for you by putting the customer at the centre of everything we do.

### State Outcomes to be delivered by the Transport cluster

State Outcome	Description
Accessible transport	Enabling and enhancing the equity and accessibility of the transport system for all customer groups.
Safe and reliable travel	Delivering ongoing operation, maintenance and overall performance of transport networks, to ensure journey reliability and customer satisfaction.
Successful places	Enhancing liveability and connectivity by delivering city-shaping infrastructure projects, activating precincts and expanding network capacity.

## 7.2 2019-20 Budget Highlights

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In 2019-20, the Transport cluster will spend \$29.5 billion (\$14.4 billion recurrent expenses and \$15.1 billion capital expenditure). Key initiatives are highlighted below.

### Accessible Transport

- \$334 million (\$885 million over four years) to upgrade a further 68 train stations and additional ferry wharves under the Transport Access Program to make them more accessible including new lifts, ramps and footbridges
- \$87 million for Community Transport and Home and Community Care services to assist people who have difficulties accessing transport who are not otherwise eligible for the Commonwealth-funded National Disability Insurance Scheme
- \$42 million (\$173 million over four years) for transport disability subsidies to extend the Taxi Transport Subsidy Scheme and the Wheelchair Accessible Taxi Driver Incentive Scheme
- \$25 million (\$357 million over four years) in NSW and Australian Government funding to provide additional car spaces through the Commuter Car Parking Program.

### Safe and Reliable Travel

- \$1.6 billion for bus services throughout New South Wales, including regional and metropolitan bus services, school services and funding of new and replacement buses
- \$643 million (\$3.2 billion over four years) to continue to deliver the More Trains, More Services Program designed to provide increased rail services, more resilient infrastructure and more frequent and additional services on the Illawarra, Airport and South Coast lines
- \$385 million over three years to 2021-22 to expand the Toll Relief program from 1 July 2019 to assist with the cost of living. In addition to the existing free registration when drivers spend \$25 a week or more on tolls, eligibility will be extended so that drivers spending above \$15 a week or more will receive 50 per cent off their motor vehicle registration for one vehicle
- \$373 million to improve road safety including a significant increase in investment through the Road Safety Plan 2021 targeting high risk areas with a regional focus
- \$57 million (\$256 million over four years, taking the total commitment to over \$600 million) towards new walking and cycling infrastructure projects across the state to make walking and cycling a more convenient, safer and enjoyable option that benefits everyone
- \$32 million (\$337 million over four years) for regional road safety and capacity enhancements, including works on the Monaro Highway, Mitchell Highway, Kings Highway, Waterfall Way and flood mitigation works on the Newell Highway
- \$29 million (\$131 million over four years) for over 14,000 extra weekly bus services from 2019-20 throughout Sydney, Illawarra and the Lower Hunter as well as an additional \$68 million over four years to improve bus services across 15 regional towns
- \$25 million (as part of a \$500 million total commitment) to kick off the Fixing Local Roads program to assist councils with repairing, maintaining and sealing local roads

- \$17.7 million (\$69.6 million over four years) to reduce the Opal Weekly Travel cap by approximately 20 per cent to \$50 per week for adults and \$25 per week for child/youth and concession travel from 1 July 2019 for all train, bus, ferry and light rail customers. This will benefit approximately 55,000 commuters with savings up to \$686 a year. All other Opal benefits already in place will remain
- \$3.4 million (\$85 million over four years) to deliver an additional eight train express services on the T1 Western Line across the morning and evening peak periods on weekdays, adding over 35,000 extra seats each week
- \$2 million (\$18.5 million over four years) to provide an additional 300 School Crossing Supervisors across NSW primary schools to help children get to and from school safely each day.

## Successful Places

- \$1.6 billion (\$4.1 billion over four years) towards the WestConnex Motorway including delivery of the final stage of the project, the M4-M5 link tunnels and Rozelle Interchange
- \$1.2 billion in 2019-20 to continue delivery of the Sydney Metro City and Southwest linking Chatswood and Bankstown
- \$852 million (\$1.5 billion over four years) to continue the NSW and Australian Government funded Pacific Highway upgrade program, including continuing construction between Woolgoolga and Ballina and planning and preconstruction activities for the bypass of Coffs Harbour
- \$812 million (\$1.8 billion over four years) to continue delivery of the New Intercity Fleet to provide long-distance, intercity trains operating between Sydney, the Central Coast, Newcastle, the Blue Mountains and the Illawarra
- \$631 million (\$1.7 billion over four years) for NSW and Australian Government funded road upgrades to support the new Western Sydney Airport at Badgerys Creek including The Northern Road between Narellan and Penrith and the M12 Motorway
- \$561 million (\$1.8 billion over four years) to continue construction of Parramatta Light Rail (Stage 1) to support growth in Western Sydney by connecting new communities and places
- \$452 million (\$1.2 billion over four years) for projects already underway on the Princes Highway including the Albion Park Rail Bypass, the Berry to Bomaderry Upgrade, the new Nowra Bridge and the Batemans Bay Replacement Bridge
- \$322 million over four years as part of an initial \$960 million commitment to upgrade the Princes Highway between Nowra and the Victorian border to improve safety, journey times and freight efficiency
- \$268 million over four years as part of a \$2.5 billion commitment to start the duplication of the full 31 kilometres of the Great Western Highway between Katoomba and Lithgow for a four-lane highway to create a safer, faster route over the mountains
- \$207 million (over \$2 billion over four years) for the planning and preconstruction for the NSW and Australian Government funded North South Metro Rail Link connecting to Western Sydney Airport, with construction expected to start in 2021 and be completed in 2026 in time for the opening of the airport

- \$93 million (\$295 million over four years) initial investment in the fast rail network, including improved alignment north of Mittagong, duplication between Berry and Gerringong, planning of a new alignment between Sydney and Woy Woy, and planning work to improve the route to the Central West
- \$56 million (part of a \$6.4 billion commitment over four years) for planning and the acceleration of construction of Sydney Metro West, to provide a faster, easier and more reliable journey between Greater Parramatta and the Sydney CBD in around 20 minutes
- \$38 million in 2019-20 (as part of a \$2.8 billion commitment) towards the design, build and maintenance of the new regional rail fleet, along with the new purpose built maintenance facility in Dubbo, to create better, safer, more comfortable and reliable services for customers travelling long distances
- \$37 million (\$267 million over four years) for the Nelson Bay Road upgrade between Williamtown and Bobs Farm to improve safety and travel times
- \$32.2 million from the Housing Acceleration Fund for planning and design of eight road projects across Sydney and Regional New South Wales
- \$27.3 million in 2019-20 (\$284 million over four years) as part of a \$300 million commitment to commence upgrading the Prospect Highway and Memorial Avenue to reduce congestion and to help meet future demands on this corridor
- \$25.5 million (as part of a \$500 million total commitment) for the Fixing Country Bridges program, to repair and replace poor quality timber bridges in rural and regional communities
- \$22 million (\$90 million over three years) for the Regional Seniors Transport Card providing \$250 per year in 2020 and 2021 towards fuel, taxi travel or NSW TrainLink tickets for aged pensioners living in regional New South Wales
- \$18 million (\$162 million over four years out of a total additional commitment of \$450 million) to reduce traffic congestion at 12 key pinch points across Greater Sydney
- \$12 million (\$99 million over four years, as part of an additional \$695 million commitment) to further ease congestion through smart technology, including intelligent traffic light installations, planning for a smart motorway upgrade on the M1 Pacific Motorway between Gosford and Sydney, digital parking and clearway signage, virtual in-car and GPS messaging and new drones
- \$4 million (\$11 million over four years) to continue planning for the New England Highway Bypass of Muswellbrook.

### **7.3 Machinery of Government**

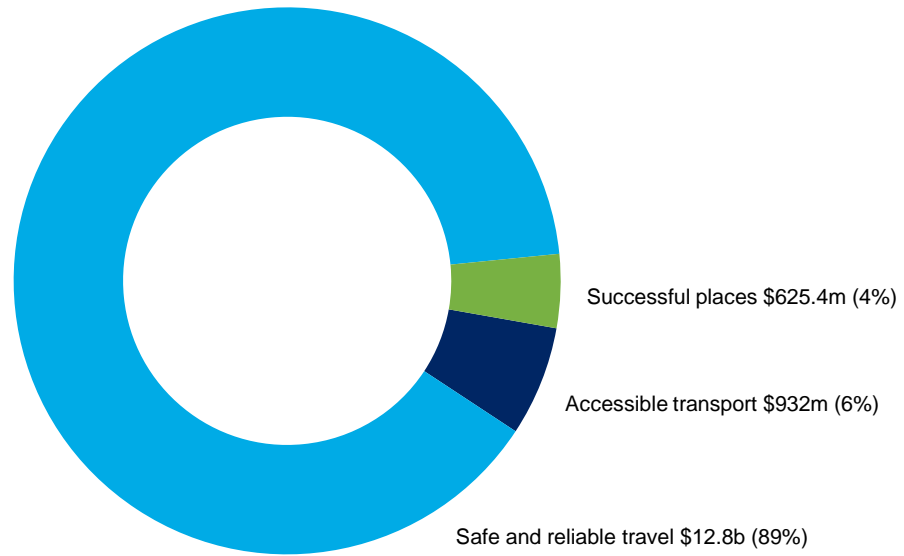
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Transport for NSW, as the lead agency for the cluster, will take on the functions of Roads and Maritime Services effective 1 July 2019.

## 7.4 Overview of cluster expenses by State Outcome

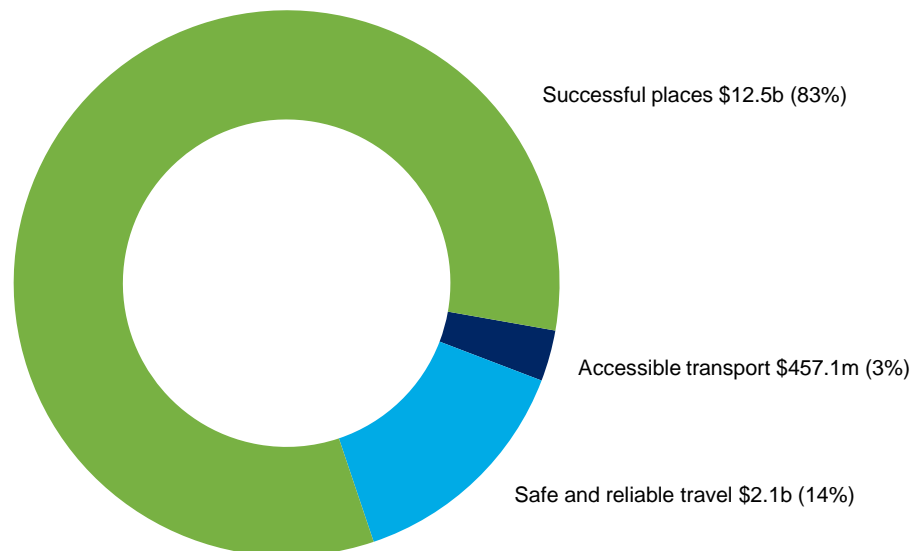
A summary of expenses by State Outcome is provided in the charts below.

Chart 7.1: Recurrent expenses by outcome 2019-20 (dollars and %)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 7.2: Capital expenditure by outcome 2019-20 (dollars and %)



## 7.5 Agency Expense Summary

The 2019-20 Budget for Transport for NSW (and other agencies within the cluster) is listed in the table below.

In 2019-20, Transport for NSW will spend \$25.2 billion (\$14.6 billion recurrent expenses and \$10.6 billion capital expenditure).

When including the expenses for Public Non-Financial Corporations in the cluster (but eliminating certain cluster grants, personnel services and Transport Asset Holding Entity (TAHE) recurrent expenses), total cluster expenses in 2019-20 are adjusted to \$14.4 billion and \$15.1 billion for recurrent expenses and capital expenditure respectively.

Transport cluster	Expenses			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Transport for NSW</b> <sup>(a)</sup>	3,445.2	7,639.8	N/A <sup>(a)</sup>	1,326.5	10,599.6	N/A <sup>(a)</sup>
Cluster Grants, personnel services, TAHE expenses and other grants <sup>(b)</sup> .....	16,096.6	7,001.8	N/A <sup>(a)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>19,541.9</b>	<b>14,641.6</b>	<b>N/A<sup>(a)</sup></b>	<b>1,326.5</b>	<b>10,599.6</b>	<b>N/A<sup>(a)</sup></b>
<b>General Government (GG) Agencies</b>						
Office of Transport Safety Investigations .....	3.1	3.1	2.3	0.0	0.1	N/A
Roads and Maritime Services <sup>(a)</sup> .....	4,434.4	N/A <sup>(a)</sup>	N/A <sup>(a)</sup>	5,592.7	N/A	N/A
Sydney Metro .....	364.3	869.7	138.7	4,357.5	1,504.9	(65.5) <sup>(c)</sup>
<b>Total General Government Cluster Agencies</b>	<b>4,801.8</b>	<b>872.9</b>	<b>N/A<sup>(a)</sup></b>	<b>9,950.2</b>	<b>1,505.0</b>	<b>N/A<sup>(a)</sup></b>
<b>Public Non-Financial Corporations (PNFCs)</b>						
Rail Corporation NSW .....	1,339.6	1,829.7	36.6	2,084.3	2,951.4	41.6
Sydney Trains .....	2,710.0	2,755.0	1.7	40.9	9.9	(75.7) <sup>(d)</sup>
NSW Trains .....	829.9	867.1	4.5	5.9	12.2	106.8
State Transit Authority .....	394.6	407.1	3.2	6.0	0.4	(93.1) <sup>(e)</sup>
Sydney Ferries .....	16.6	22.5	35.6	4.4	18.6	324.2
<b>Total PNFCs</b>	<b>5,290.6</b>	<b>5,881.3</b>	<b>11.2</b>	<b>2,141.5</b>	<b>2,992.5</b>	<b>39.7</b>
<b>Total Transport Cluster (GG + PNFC)</b> <sup>(f)</sup>	<b>13,537.6</b>	<b>14,394.0</b>	<b>6.3</b>	<b>13,418.2</b>	<b>15,097.1</b>	<b>12.5</b>

(a) Due to the consolidation of Roads and Maritime Services' functions into Transport for NSW, figures for these two entities are not comparable between 2018-19 and 2019-20. The change percentage figure for these agencies is therefore not applicable.

(b) This line shows expenses on an uneliminated cluster basis, including cluster grants. It also includes all grants paid to Public Non-Financial Corporations (PNFCs) within the Transport cluster, including Transport Asset Holding Entity (TAHE) recurrent expenses and Restart and Rebuilding NSW grants to RMS and Sydney Metro.

(c) This figure does not include the \$3 billion Restart NSW reservation for Sydney Metro West. The forecast reduction in capital expenditure in 2019-20 is due to the completion of the Sydney Metro Northwest project in May 2019.

(d) Capital reduction in Sydney Trains due to reduced works on the Waratah Rollingstock Enabling and Ancillary works.

(e) Capital reduction in State Transit Authority due to funding of \$5.6 million included in the 2018-19 Budget for Enterprise Resource Planning (ERP) system.

(f) Total Transport cluster (GG+PNFC) eliminates all intra-cluster expenditure including cluster grants, personnel services, TAHE expenditure, redundancy and Restart and Rebuilding NSW grants between Transport for NSW to RMS and Sydney Metro.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 7.6 Financial Statements

### Transport for NSW (including RMS)

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	1,674,287
Personnel Services Expenses	...	...	1,129
Other Operating Expenses	...	...	3,924,299
Grants and Subsidies	...	...	4,423,357
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	2,608,707
Finance Costs	...	...	169,575
Other Expenses	...	...	1,840,266
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>14,641,621</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	14,143,868
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	51,772
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	3,631,470
Grants and Contributions	...	...	3,200,129
Investment Revenue	...	...	28,034
Retained Taxes, Fees and Fines	...	...	75,699
Other Revenue	...	...	638,147
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>21,769,118</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	(62)
Other Gains/(Losses)	...	...	(98,567)
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>7,028,868</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	1,388,691
Taxes Receivable	...	...	...
Receivables	...	...	1,239,609
Inventories	...	...	6,341
Financial Assets at Fair Value	...	...	118,197
Other Financial Assets	...	...	30,000
Other	...	...	...
Assets Held For Sale	...	...	25,000
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>2,807,837</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	4,897,514
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	251,179
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	4,598,637
Plant and Equipment	...	...	1,242,791
Infrastructure Systems	...	...	106,701,237
Investment Properties	...	...	...
Intangibles	...	...	856,325
Other Assets	...	...	3,033,365
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>121,581,048</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>124,388,885</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	2,505,198
Other Financial Liabilities at Fair Value	...	...	215
Borrowings	...	...	273,397
Provisions	...	...	338,353
Other	...	...	377,045
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>3,494,209</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	2,837,760
Provisions	...	...	199,910
Other	...	...	687,888
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>3,725,558</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>7,219,767</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>117,169,118</b>
<b>Equity</b>			
Accumulated Funds	...	...	116,316,497
Reserves	...	...	852,621
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>117,169,118</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	1,634,786
Personnel Services	...	...	1,129
Grants and Subsidies	...	...	4,614,597
Finance Costs	...	...	169,575
Equivalent Income Tax	...	...	...
Other Payments	...	...	7,028,343
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>13,448,430</b>
<b>Receipts</b>			
Appropriation	...	...	14,143,868
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	3,633,906
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	17,066
Grants and Contributions	...	...	3,200,129
Other Receipts	...	...	1,691,750
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>22,686,719</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>9,238,289</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	115,341
Purchases of Property, Plant and Equipment	...	...	(8,967,955)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(208,588)
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>(9,061,202)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	(103)
Repayment of Borrowings and Advances	...	...	(223,989)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(224,092)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(47,005)</b>
Opening Cash and Cash Equivalents	...	...	1,440,276
Reclassification of Cash Equivalents	...	...	(4,580)
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>1,388,691</b>

## Transport for NSW (excluding RMS)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,844,192	1,791,739	...
Personnel Services Expenses	1,001	...	...
Other Operating Expenses	2,958,045	2,272,584	...
Grants and Subsidies	11,643,222	12,981,894	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	595,565	666,673	...
Finance Costs	92,710	98,915	...
Other Expenses	1,638,175	1,730,063	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>18,772,910</b>	<b>19,541,869</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	11,317,874	11,928,179	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,456	59,834	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	4,070,742	3,435,450	...
Grants and Contributions	3,490,778	4,189,735	...
Investment Revenue	6,248	8,155	...
Retained Taxes, Fees and Fines	3,560	3,560	...
Other Revenue	8,964	34,564	...
<b>Total Revenue</b>	<b>18,949,622</b>	<b>19,659,477</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	...	(2,794)	...
Other Gains/(Losses)	...	(3,230)	...
<b>Net Result</b>	<b>176,712</b>	<b>111,583</b>	<b>...</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	656,468	814,852	...
Taxes Receivable	...	...	...
Receivables	1,210,228	750,045	...
Inventories	...	...	...
Financial Assets at Fair Value	20	1,813	...
Other Financial Assets	...	30,000	...
Other	...	...	...
Assets Held For Sale	23,497	...	...
<b>Total Current Assets</b>	<b>1,890,213</b>	<b>1,596,710</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	126,582	192,144	...
Inventories	...	...	...
Financial Assets at Fair Value	950	1,079	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	578,128	591,143	...
Plant and Equipment	1,986,666	1,880,398	...
Infrastructure Systems	9,300,032	8,321,779	...
Investment Properties	...	...	...
Intangibles	929,538	629,687	...
Other Assets	931	658,560	...
<b>Total Non Current Assets</b>	<b>12,922,827</b>	<b>12,274,791</b>	<b>...</b>
<b>Total Assets</b>	<b>14,813,040</b>	<b>13,871,501</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,891,516	1,410,117	...
Other Financial Liabilities at Fair Value	1,333	215	...
Borrowings	464,166	137,642	...
Provisions	289,739	325,956	...
Other	147,740	173,298	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,794,494</b>	<b>2,047,229</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	204	...	...
Borrowings	1,318,938	696,600	...
Provisions	170,309	206,119	...
Other	220,001	115,301	...
<b>Total Non Current Liabilities</b>	<b>1,709,452</b>	<b>1,018,020</b>	<b>...</b>
<b>Total Liabilities</b>	<b>4,503,946</b>	<b>3,065,249</b>	<b>...</b>
<b>Net Assets</b>	<b>10,309,094</b>	<b>10,806,252</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	9,540,161	9,953,631	...
Reserves	768,933	852,621	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>10,309,094</b>	<b>10,806,252</b>	<b>...</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,806,648	1,724,990	...
Personnel Services	1,001	...	...
Grants and Subsidies	11,631,266	13,029,786	...
Finance Costs	92,710	98,915	...
Equivalent Income Tax	...	...	...
Other Payments	5,623,878	4,364,378	...
<b>Total Payments</b>	<b>19,155,504</b>	<b>19,218,069</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	11,317,874	11,928,179	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	4,083,944	3,302,635	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	6,248	8,155	...
Grants and Contributions	3,490,778	4,189,735	...
Other Receipts	1,000,555	1,078,571	...
<b>Total Receipts</b>	<b>19,899,399</b>	<b>20,507,275</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>743,895</b>	<b>1,289,206</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	1,166	...
Purchases of Property, Plant and Equipment	(938,056)	(1,244,719)	...
Proceeds from Sale of Investments	...	(72)	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(81,210)	(61,777)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,019,266)</b>	<b>(1,305,402)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	(102)	...	...
Repayment of Borrowings and Advances	(86,599)	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(86,701)</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(362,072)</b>	<b>(16,196)</b>	<b>...</b>
Opening Cash and Cash Equivalents	1,018,540	795,393	814,852
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	35,655	(814,852)
<b>Closing Cash and Cash Equivalents</b>	<b>656,468</b>	<b>814,852</b>	<b>...</b>

## Roads and Maritime Services (Consolidated)

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	(292,508) <sup>(a)</sup>	2,281	...
Personnel Services Expenses	828,663	488,964	...
Other Operating Expenses	1,494,975	1,484,551	...
Grants and Subsidies	557,996	548,866	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,818,706	1,888,476	...
Finance Costs	21,236	21,236	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>4,429,068</b>	<b>4,434,374</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	5,749,816	5,965,508	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	17,368	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	563,505	625,573	...
Grants and Contributions	1,295,890	1,992,761	...
Investment Revenue	23,345	23,145	...
Retained Taxes, Fees and Fines	57,990	72,184	...
Other Revenue	371,851	368,941	...
<b>Total Revenue</b>	<b>8,079,764</b>	<b>9,048,112</b>	<b>...</b>
Gain/(loss) on Disposal of Non Current Assets	3,149	28,649	...
Other Gains/(Losses)	(219,521)	(466,021)	...
<b>Net Result</b>	<b>3,434,324</b>	<b>4,176,366</b>	<b>...</b>

(a) The 2018-19 Budget for employee related expense is negative due to the capitalisation of personnel services expenses being recognised in employee related expenses. This has been merged with Personnel services expenses in 2018-19 revised.

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	581,601	625,424	...
Taxes Receivable	...	...	...
Receivables	354,742	534,743	...
Inventories	6,341	6,341	...
Financial Assets at Fair Value	114,504	111,804	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	25,000	25,000	...
<b>Total Current Assets</b>	<b>1,082,188</b>	<b>1,303,311</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	1,560,816	1,962,298	...
Inventories	...	...	...
Financial Assets at Fair Value	240,161	239,132	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	3,797,124	3,615,085	...
Plant and Equipment	109,993	109,992	...
Infrastructure Systems	93,918,343	95,796,370	...
Investment Properties	...	...	...
Intangibles	161,440	161,044	...
Other Assets	2,354,404	2,321,773	...
<b>Total Non Current Assets</b>	<b>102,142,282</b>	<b>104,205,694</b>	<b>...</b>
<b>Total Assets</b>	<b>103,224,470</b>	<b>105,509,005</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	827,709	986,854	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	68,059	68,059	...
Provisions	7,338	7,338	...
Other	209,744	212,312	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,112,850</b>	<b>1,274,563</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	176,516	176,516	...
Provisions	18,226	18,226	...
Other	617,229	617,229	...
<b>Total Non Current Liabilities</b>	<b>811,971</b>	<b>811,971</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,924,821</b>	<b>2,086,534</b>	<b>...</b>
<b>Net Assets</b>	<b>101,299,649</b>	<b>103,422,471</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	78,835,464	79,669,899	...
Reserves	22,464,185	23,752,572	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>101,299,649</b>	<b>103,422,471</b>	<b>...</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	(309,876) <sup>(a)</sup>	2,012	...
Personnel Services	828,663	488,964	...
Grants and Subsidies	443,396	504,321	...
Finance Costs	21,236	21,236	...
Equivalent Income Tax	...	...	...
Other Payments	2,328,374	2,886,439	...
<b>Total Payments</b>	<b>3,311,793</b>	<b>3,902,973</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,749,816	5,965,508	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	544,672	588,665	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	13,171	13,139	...
Grants and Contributions	1,168,493	1,899,380	...
Other Receipts	627,852	678,615	...
<b>Total Receipts</b>	<b>8,104,004</b>	<b>9,145,307</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>4,792,211</b>	<b>5,242,334</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	110,341	133,683	...
Purchases of Property, Plant and Equipment	(4,971,767)	(5,693,219)	...
Proceeds from Sale of Investments	155,466	147,027	...
Purchases of Investments	...	(5,922)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(20,000)	(21,444)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(4,725,960)</b>	<b>(5,439,875)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(63,875)	(63,875)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(63,875)</b>	<b>(63,875)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,376</b>	<b>(261,416)</b>	<b>...</b>
Opening Cash and Cash Equivalents	591,290	886,840	625,424
Reclassification of Cash Equivalents	(12,065)	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(625,424)
<b>Closing Cash and Cash Equivalents</b>	<b>581,601</b>	<b>625,424</b>	<b>...</b>

(a) The 2018-19 Budget for employee related expense is negative due to the capitalisation of personnel services expenses being recognised in employee related expenses. This has been merged with Personnel services expenses in 2018-19 revised.



## Sydney Metro

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	2,675	...
Personnel Services Expenses	3,750	6,036	3,849
Other Operating Expenses	1,420	319,194	447,891
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,119	25,857	161,323
Finance Costs	10,544	10,544	126,587
Other Expenses	30,739	...	130,075
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>52,572</b>	<b>364,307</b>	<b>869,725</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	180,150	713,110	532,358
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	13,200	251,742	507,947
Grants and Contributions	1,863,014	1,977,469	1,161,439
Investment Revenue	...	2,000	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	50,000	50,000	49,877
<b>Total Revenue</b>	<b>2,106,364</b>	<b>2,994,321</b>	<b>2,251,622</b>
Gain/(loss) on Disposal of Non Current Assets	...	21,000	20,488
Other Gains/(Losses)	...	(2,426)	...
<b>Net Result</b>	<b>2,053,792</b>	<b>2,648,588</b>	<b>1,402,385</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	39,091	85,000	73,569
Taxes Receivable	...	...	...
Receivables	...	145,265	145,265
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>39,091</b>	<b>230,265</b>	<b>218,834</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	22,748
Plant and Equipment	...	...	...
Infrastructure Systems	9,861,414	15,517,049	16,860,644
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>9,861,414</b>	<b>15,517,049</b>	<b>16,883,392</b>
<b>Total Assets</b>	<b>9,900,505</b>	<b>15,747,314</b>	<b>17,102,226</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	337,099	337,099
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	9,073
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>337,099</b>	<b>346,172</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	4,426	4,426
Borrowings	1,785,420	1,745,300	1,688,754
Provisions	...	...	...
Other	...	74,690	74,690
<b>Total Non Current Liabilities</b>	<b>1,785,420</b>	<b>1,824,416</b>	<b>1,767,870</b>
<b>Total Liabilities</b>	<b>1,785,420</b>	<b>2,161,516</b>	<b>2,114,043</b>
<b>Net Assets</b>	<b>8,115,085</b>	<b>13,585,798</b>	<b>14,988,183</b>
<b>Equity</b>			
Accumulated Funds	8,115,085	13,585,798	14,988,183
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>8,115,085</b>	<b>13,585,798</b>	<b>14,988,183</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	2,675	...
Personnel Services	3,750	6,036	3,849
Grants and Subsidies	...	...	...
Finance Costs	10,544	10,544	126,587
Equivalent Income Tax	...	...	...
Other Payments	32,159	420,320	577,966
<b>Total Payments</b>	<b>46,453</b>	<b>439,575</b>	<b>708,402</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	180,150	713,110	532,358
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	13,200	234,977	507,947
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	1,500	...
Grants and Contributions	1,863,014	1,977,469	1,161,439
Other Receipts	50,000	31,000	49,877
<b>Total Receipts</b>	<b>2,106,364</b>	<b>2,958,056</b>	<b>2,251,622</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,059,911</b>	<b>2,518,481</b>	<b>1,543,220</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	21,000	20,488
Purchases of Property, Plant and Equipment	(1,986,275)	(2,454,481)	(1,495,915)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,986,275)</b>	<b>(2,433,481)</b>	<b>(1,475,427)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(34,545)	...	(79,224)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(34,545)</b>	<b>...</b>	<b>(79,224)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>39,091</b>	<b>85,000</b>	<b>(11,431)</b>
Opening Cash and Cash Equivalents	...	...	85,000
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>39,091</b>	<b>85,000</b>	<b>73,569</b>

## Office of Transport Safety Investigations

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,454	2,331	2,517
Personnel Services Expenses	...	...	...
Other Operating Expenses	626	728	256
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	25	18	357
Finance Costs	...	...	18
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,104</b>	<b>3,077</b>	<b>3,148</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,853	2,830	2,695
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	182	137	193
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	66	...	135
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>3,100</b>	<b>2,967</b>	<b>3,023</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(4)</b>	<b>(110)</b>	<b>(125)</b>

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	193	180	178
Taxes Receivable	...	...	...
Receivables	68	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>261</b>	<b>180</b>	<b>178</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	642
Plant and Equipment	55	32	23
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>55</b>	<b>32</b>	<b>665</b>
<b>Total Assets</b>	<b>316</b>	<b>212</b>	<b>843</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	48	50	150
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	333
Provisions	359	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>407</b>	<b>50</b>	<b>483</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	323
Provisions	...	361	361
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>361</b>	<b>684</b>
<b>Total Liabilities</b>	<b>407</b>	<b>411</b>	<b>1,167</b>
<b>Net Assets</b>	<b>(91)</b>	<b>(199)</b>	<b>(324)</b>
<b>Equity</b>			
Accumulated Funds	(91)	(199)	(324)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(91)</b>	<b>(199)</b>	<b>(324)</b>

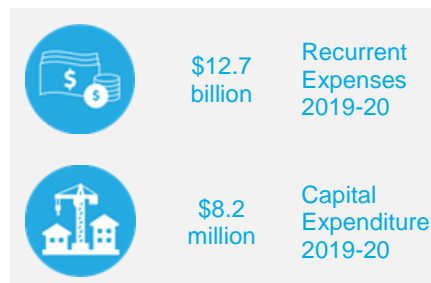
## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,272	2,526	2,324
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	18
Equivalent Income Tax	...	...	...
Other Payments	686	513	217
<b>Total Payments</b>	<b>2,958</b>	<b>3,039</b>	<b>2,559</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,853	2,830	2,695
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	66	...	135
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	60	77	61
<b>Total Receipts</b>	<b>2,979</b>	<b>2,907</b>	<b>2,891</b>
<b>Net Cash Flows From Operating Activities</b>	<b>21</b>	<b>(132)</b>	<b>332</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(21)	...	(21)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(21)</b>	<b>...</b>	<b>(21)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(313)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(313)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>(132)</b>	<b>(2)</b>
Opening Cash and Cash Equivalents	193	312	180
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>193</b>	<b>180</b>	<b>178</b>

## 8. TREASURY CLUSTER

### 8.1 Introduction

The Treasury cluster, as the Government's principal financial and economic adviser, enables the Government to deliver its promise to the people of New South Wales that the State will always be a great place to live and work. The cluster comprises several entities, including the Crown Finance Entity that reports large expenditures in relation to whole-of-State assets and liabilities. The Treasury, by comparison, represents a smaller proportion of total cluster expenditure.



### Contribution to the Government's Priorities

The Treasury cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for workers of today and tomorrow
- Making Government work better for you by putting the customer at the centre of everything we do.

### State Outcomes to be delivered by the Treasury cluster

State Outcome	Description
Driving the economic growth of NSW	Driving whole-of-state economic policy and strategy, with a focus on enhancing the wellbeing of NSW citizens, creating a competitive business and investment environment, supporting and attracting new and expanding businesses to create jobs for the people of NSW and growing the visitor economy.
Effective capital and balance sheet optimisation	Managing whole-of-State financial asset and liability activities, as measured by investment and debt performance. Maintaining strong financial management through accurate data and advice. Working towards the State's objective of fully funding Defined Benefit Superannuation by 2030.
Sustainable fiscal position to enable the delivery of outcomes	Providing informed fiscal, economic, commercial and financial analysis and advice. Maintaining the State's triple-A rating through implementing comprehensive financial management strategies, and meeting revenue and expenditure growth targets.

## 8.2 2019-20 Budget Highlights

In 2019-20, the Treasury cluster will spend \$12.7 billion (\$12.7 billion recurrent expenses and \$8.2 million capital expenditure). Key initiatives are highlighted below.

### Driving the economic growth of New South Wales

- Create 250,000 new jobs over the next four years from 2019
- \$300 million in workers compensation insurance premium discounts over three years for 280,000 employers via Insurance and Care NSW, delivering an average discount of 8 per cent, and maximum of 12.5 per cent, for employers with the safest workplaces
- \$141 million in 2019-20 to promote New South Wales tourism through Destination NSW, including attracting major events to support local economies
- \$127 million in 2019-20 on increasing jobs and investment in New South Wales, including \$4.3 million for the start-up hubs in Western Sydney
- The NSW Small Business Commission will receive \$6 million in 2019-20 to continue important advocacy work on behalf of small businesses, like its recent efforts to help drought-affected businesses secure deferrals on Business Activity Statements with the Australian Taxation Office
- Establish the Sydney Innovation and Technology Precinct at Central-Eveleigh
- Establish an agribusiness precinct in the Western Sydney Aerotropolis which will contribute directly to 2,500 jobs and support up to 12,000 more.

The Government will continue to invest in supporting safe workplaces and boosting job creation including through:

- the Jobs Action Plan payroll tax rebate and Small Business Employment Incentive Scheme to support job creation and make it easier to start a business
- the Business Connect program, ensuring businesses across the State will continue to get access to professional advice from a network of trusted business advisory services
- the NSW Government Aboriginal Procurement Policy, aimed at awarding three per cent of government goods and services contracts to Aboriginal owned businesses
- the Boosting Business Innovation Program, giving small businesses access to research organisations to build strong local business communities and stimulate economic growth in metropolitan and regional New South Wales.

### Effective capital and balance sheet optimisation

This includes activities to optimise the State's balance sheet, which is underpinned by the cluster's whole-of-State financial asset and liability activities, including those administered by the Crown Finance Entity and Electricity Retained Interest Corporations. Key initiatives and activities include:

- management of the Treasury Banking System post the completion of the banking tender and maximising returns on the State's centrally managed cash holdings
- managing the State's core debt portfolio to minimise the market value and cost of the debt within specified risk parameters, and managing any significant finance risks for the State
- administering the Restart NSW and Social and Affordable Housing Fund, to maximise returns for investment in productive infrastructure and boost delivery of social and affordable homes across New South Wales



- overseeing the State's investments, including retained interest in Ausgrid and Endeavour Energy, as well as administering the residual assets and liabilities of major State asset sales and long-term lease transactions
- managing the NSW public sector Defined Benefit Superannuation Scheme, in line with the Government's long-term funding plan.

## 8.1 Machinery of Government

---

Under the Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019, the following changes to the Treasury cluster are effective 1 July 2019:

- Procurement NSW transfers from the former Finance, Services and Innovation cluster into the Treasury cluster
- the following functions, agencies and groups from the former Industry cluster transfer into the Treasury cluster:
  - those functions associated with the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney
  - Office of the Small Business Commissioner
  - NSW Trade and Investment.
- Western City and Aerotropolis Authority Staff Agency transfers from the Premier and Cabinet cluster into the Treasury cluster.
- transfers out of the Treasury cluster:
  - the Data Analytics Centre to the Customer Service cluster
  - the functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer to the Premier and Cabinet.

## 8.2 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 8.1: Recurrent expenses by outcome 2019-20 (dollars and %)

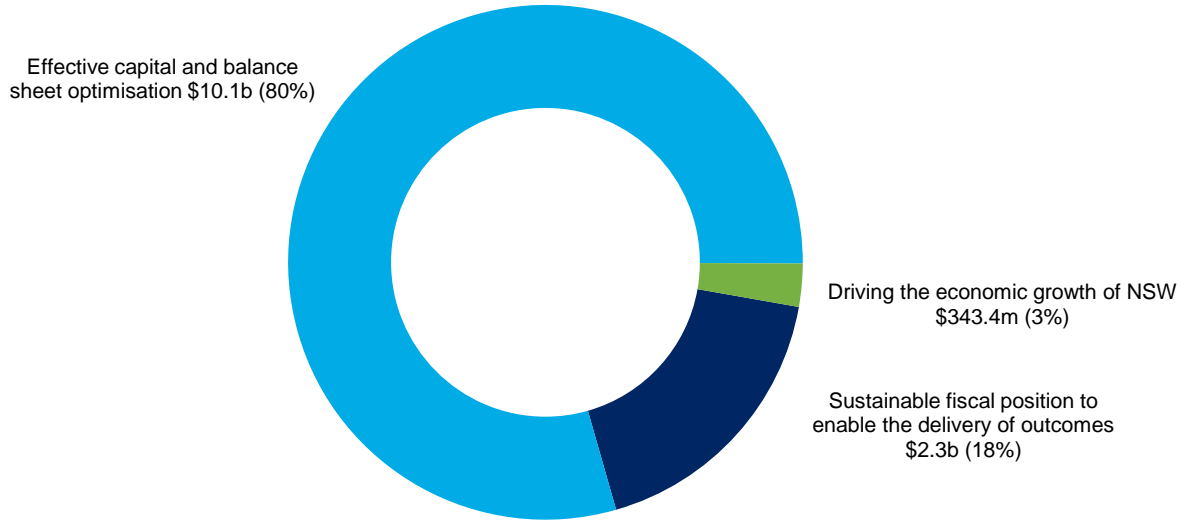
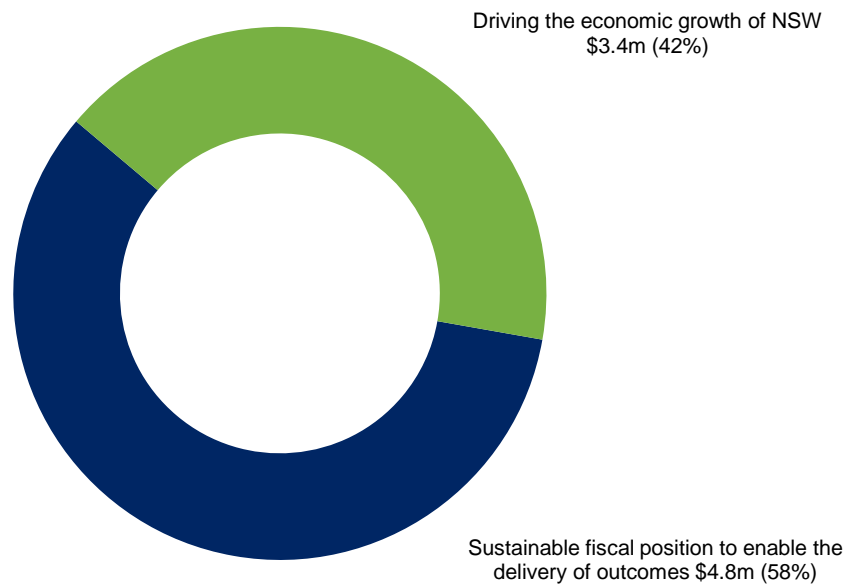


Chart 8.2: Capital expenditure by outcome 2019-20 (dollars and %)



## 8.3 Agency Expense Summary

The 2019-20 Budget for the Treasury (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Treasury will spend \$424.3 million (\$416.5 million recurrent expenses and \$7.8 million capital expenditure).

Treasury cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>The Treasury</b>	131.8	283.1	114.8	7.3	7.8	6.6
Cluster Grants .....	0.0	133.3	N/A <sup>(b)</sup>	...	...	...
<b>Total Principal Agency</b>	<b>131.8</b>	<b>416.5</b>	<b>216.0</b>	<b>7.3</b>	<b>7.8</b>	<b>6.6</b>
Alpha Distribution Ministerial Holding Corporation .....	10.4	10.4	(0.5)	0.0	0.0	0.0
Building Insurers' Guarantee Corporation .....	(3.7)	0.2	(104.4) <sup>(e)</sup>	0.0	0.0	0.0
Crown Finance Entity .....	12,178.4	9,819.5	(19.4)	0.0	0.0	0.0
Electricity Assets Ministerial Holding Corporation .....	5.9	6.2	5.6	0.0	0.0	0.0
Electricity Retained Interest Corporation - Ausgrid .....	146.5	1.0	(99.3) <sup>(f)</sup>	0.0	0.0	0.0
Electricity Retained Interest Corporation - Endeavour Energy .....	39.0	127.2	226.2	0.0	0.0	0.0
Electricity Transmission Ministerial Holding Corporation .....	6.5	6.3	(2.6)	0.0	0.0	0.0
Epsilon Distribution Ministerial Holding Corporation .....	3.0	3.1	2.1	0.0	0.0	0.0
Liability Management Ministerial Corporation	0.0	0.0	2.0	0.0	0.0	0.0
NSW Self Insurance Corporation .....	2,429.2	2,131.9	(12.2)	0.2	0.2	0.0
Ports Assets Ministerial Holding Corporation .	37.8	40.6	7.4	0.0	0.0	0.0
Roads Retained Interest Pty Ltd .....	1.1	86.7	7,458.1	0.0	0.0	0.0
Workers' Compensation (Dust Diseases) Authority .....	44.8	48.0	7.3	3.1	0.0	(98.7)
<b>Total Cluster Agencies</b>	<b>14,898.9</b>	<b>12,281.1</b>	<b>(17.6)</b>	<b>3.2</b>	<b>0.2</b>	<b>(93.5)</b>
<b>Agencies transferred from: Industry (GG) Cluster<sup>(c)</sup></b>						
Destination NSW .....	176.7	141.2	(20.1) <sup>(g)</sup>	0.2	0.2	0.0
<b>Agencies transferred from: Premier and Cabinet (GG) Cluster<sup>(d)</sup></b>						
Western City and Aerotropolis Authority .....	2.8	0.0	N/A <sup>(h)</sup>	0.0	0.0	0.0
<b>Total Transferred In Agencies</b>	<b>179.5</b>	<b>141.2</b>	<b>(21.4)</b>	<b>0.2</b>	<b>0.2</b>	<b>0.0</b>

(a) This table shows expenses on an uneliminated cluster basis.

(b) For 2019-20, the Treasury cluster includes several new functions following machinery of government changes (see section 8.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.

(c) Destination NSW transfers from the former Industry cluster effective 1 July 2019.

(d) The Western City and Aerotropolis Authority transfers from the Premier and Cabinet cluster effective 1 July 2019.

(e) Recurrent reduction due to movements in actuarial valuation of outstanding claims.

(f) Recurrent reduction relates to revised expense profile incurred by the State following the long-term lease of Ausgrid.

(g) Recurrent reduction due to completion of four-year funded projects from 2015-16.

(h) The 2019-20 budget for the Western City and Aerotropolis Authority is yet to be determined pending the finalisation of machinery of government changes.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 8.4 Financial Statements

### The Treasury

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	85,818	81,572	134,057
Personnel Services Expenses	...	...	...
Other Operating Expenses	38,090	43,152	63,778
Grants and Subsidies	4,859	359	196,038
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,552	6,628	16,807
Finance Costs	68	68	5,787
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>135,386</b>	<b>131,778</b>	<b>416,466</b>
<b>Revenue</b>			
Appropriation Revenue	128,839	115,839	368,168
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,722	1,741	2,726
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	16,024	16,024	22,523
Grants and Contributions	...	1,900	1,061
Investment Revenue	...	...	12,797
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	1,015	...
<b>Total Revenue</b>	<b>146,586</b>	<b>136,520</b>	<b>407,275</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>11,199</b>	<b>4,741</b>	<b>(9,192)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	14,290	10,389	4,678
Taxes Receivable	...	...	...
Receivables	11,288	5,466	6,471
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	14
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>25,578</b>	<b>15,855</b>	<b>11,163</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	(25)	...	(35)
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	149,527
Plant and Equipment	13,303	13,023	11,558
Infrastructure Systems	...	...	(276)
Investment Properties	...	...	...
Intangibles	58,420	51,087	52,315
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>71,698</b>	<b>64,110</b>	<b>213,089</b>
<b>Total Assets</b>	<b>97,276</b>	<b>79,965</b>	<b>224,251</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	19,443	7,668	8,049
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1	...	3,507
Provisions	8,650	8,998	10,367
Other	1,748	1,382	11
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>29,842</b>	<b>18,048</b>	<b>21,934</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	152,257
Provisions	3,045	3,203	3,625
Other	11,866	11,866	...
<b>Total Non Current Liabilities</b>	<b>14,911</b>	<b>15,069</b>	<b>155,882</b>
<b>Total Liabilities</b>	<b>44,753</b>	<b>33,117</b>	<b>177,816</b>
<b>Net Assets</b>	<b>52,523</b>	<b>46,848</b>	<b>46,435</b>
<b>Equity</b>			
Accumulated Funds	52,523	46,848	46,435
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>52,523</b>	<b>46,848</b>	<b>46,435</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	84,790	79,550	130,404
Personnel Services	...	...	...
Grants and Subsidies	4,859	359	196,038
Finance Costs	...	...	5,719
Equivalent Income Tax	...	...	...
Other Payments	46,914	53,556	70,641
<b>Total Payments</b>	<b>136,563</b>	<b>133,465</b>	<b>402,802</b>
<b>Receipts</b>			
Appropriation	128,839	115,839	368,168
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	16,127	16,070	21,929
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	12,797
Grants and Contributions	...	1,900	1,061
Other Receipts	4,033	3,768	4,033
<b>Total Receipts</b>	<b>148,999</b>	<b>137,577</b>	<b>407,988</b>
<b>Net Cash Flows From Operating Activities</b>	<b>12,436</b>	<b>4,112</b>	<b>5,186</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(852)	(932)	(1,100)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(10,194)	(6,387)	(6,700)
<b>Net Cash Flows From Investing Activities</b>	<b>(11,046)</b>	<b>(7,319)</b>	<b>(7,800)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	1	...	...
Repayment of Borrowings and Advances	...	...	(3,097)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>1</b>	<b>...</b>	<b>(3,097)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,391</b>	<b>(3,207)</b>	<b>(5,711)</b>
Opening Cash and Cash Equivalents	12,897	13,596	10,389
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>14,289</b>	<b>10,389</b>	<b>4,678</b>

## Crown Finance Entity

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,829,623	3,734,774	2,824,503
Personnel Services Expenses	...	...	...
Other Operating Expenses	130,022	77,914	141,718
Grants and Subsidies	5,262,971	6,583,739	5,101,522
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	1,404,228	1,502,474	1,535,892
Other Expenses	225,976	279,470	215,860
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>9,852,820</b>	<b>12,178,372</b>	<b>9,819,496</b>
<b>Revenue</b>			
Appropriation Revenue	19,108,352	19,502,349	14,498,083
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities			
Transfers to the Crown Entity	(10,140,123)	(15,652,924)	(14,466,272)
Sales of Goods and Services	4,500	4,400	4,400
Grants and Contributions	241,000	207,326	222,572
Investment Revenue	1,199,193	1,973,046	1,611,609
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	60,260	158,264	57,761
<b>Total Revenue</b>	<b>10,473,182</b>	<b>6,192,461</b>	<b>1,928,153</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	1,300	(146,855)	1,000
<b>Net Result</b>	<b>621,662</b>	<b>(6,132,766)</b>	<b>(7,890,342)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,969,667	1,987,849	1,498,206
Taxes Receivable	...	...	...
Receivables	22,853	10,585	11,111
Inventories	...	...	...
Financial Assets at Fair Value	29	29	30
Other Financial Assets	82,752	977,355	183,610
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,075,301</b>	<b>2,975,818</b>	<b>1,692,957</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	23,598,494	30,491,637	28,402,066
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>23,598,494</b>	<b>30,491,637</b>	<b>28,402,066</b>
<b>Total Assets</b>	<b>25,673,795</b>	<b>33,467,455</b>	<b>30,095,023</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	431,455	395,850	481,571
Other Financial Liabilities at Fair Value	...	6,018	9,159
Borrowings	677,309	331,932	401,968
Provisions	9,466,039	10,812,893	11,115,054
Other	98,752	2,000	1,614
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>10,673,555</b>	<b>11,548,694</b>	<b>12,009,365</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	142,137	132,978
Borrowings	28,274,420	32,193,120	39,795,499
Provisions	45,565,386	61,474,826	58,996,317
Other	9,192	6,376	4,844
<b>Total Non Current Liabilities</b>	<b>73,848,998</b>	<b>93,816,460</b>	<b>98,929,638</b>
<b>Total Liabilities</b>	<b>84,522,553</b>	<b>105,365,153</b>	<b>110,939,003</b>
<b>Net Assets</b>	<b>(58,848,758)</b>	<b>(71,897,698)</b>	<b>(80,843,980)</b>
<b>Equity</b>			
Accumulated Funds	(58,848,758)	(71,897,698)	(80,843,980)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(58,848,758)</b>	<b>(71,897,698)</b>	<b>(80,843,980)</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,528,876	2,465,645	2,890,002
Personnel Services	...	...	...
Grants and Subsidies	5,262,971	6,583,739	5,101,522
Finance Costs	1,241,259	1,250,496	1,348,382
Equivalent Income Tax	...	...	...
Other Payments	595,591	435,079	587,170
<b>Total Payments</b>	<b>9,628,697</b>	<b>10,734,960</b>	<b>9,927,076</b>
<b>Receipts</b>			
Appropriation	19,108,352	19,416,212	14,498,083
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(10,140,123)	(15,652,924)	(14,466,272)
Sale of Goods and Services	4,500	(77,511)	4,400
Retained Taxes, Fees and Fines	...	...	...
Interest Received	196,544	326,961	70,757
Grants and Contributions	241,000	207,326	222,572
Other Receipts	823,136	1,118,621	1,437,866
<b>Total Receipts</b>	<b>10,233,409</b>	<b>5,338,686</b>	<b>1,767,405</b>
<b>Net Cash Flows From Operating Activities</b>	<b>604,712</b>	<b>(5,396,274)</b>	<b>(8,159,671)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	6,516,335	14,963,071	5,399,542
Purchases of Investments	(3,742,433)	(20,388,645)	(2,249,931)
Advances Repayments Received	117,502	248,146	111,252
Advances made	(333,740)	(262,095)	(242,941)
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>2,557,664</b>	<b>(5,439,523)</b>	<b>3,017,923</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	45,000	3,905,631	7,980,000
Repayment of Borrowings and Advances	(316,025)	(1,116,286)	(354,301)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	(2,661,592)	(9,817,577)	(2,973,594)
<b>Net Cash Flows From Financing Activities</b>	<b>(2,932,617)</b>	<b>(7,028,232)</b>	<b>4,652,105</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>229,759</b>	<b>(17,864,030)</b>	<b>(489,643)</b>
Opening Cash and Cash Equivalents	1,739,908	2,504,385	1,987,849
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	17,347,493	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,969,667</b>	<b>1,987,849</b>	<b>1,498,206</b>

## NSW Self Insurance Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,570,949	2,116,930	1,976,244
Grants and Subsidies	...	90,000	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	833	802	856
Finance Costs	322,151	143,554	154,774
Other Expenses	...	77,915	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,893,933</b>	<b>2,429,201</b>	<b>2,131,874</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,210,552	1,221,820	1,642,244
Grants and Contributions	134,496	1,259,496	19,155
Investment Revenue	574,797	696,844	711,259
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>1,919,845</b>	<b>3,178,160</b>	<b>2,372,658</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>25,912</b>	<b>748,959</b>	<b>240,784</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	610,448	1,664,222	705,024
Taxes Receivable	...	...	...
Receivables	82,562	140,160	139,587
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>693,010</b>	<b>1,804,382</b>	<b>844,611</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	184,983	189,228	192,236
Inventories	...	...	...
Financial Assets at Fair Value	8,680,474	8,910,655	10,493,003
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	193	113	222
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	968	915	120
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>8,866,618</b>	<b>9,100,911</b>	<b>10,685,581</b>
<b>Total Assets</b>	<b>9,559,628</b>	<b>10,905,293</b>	<b>11,530,192</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	334	18,448	18,618
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,054,889	1,226,847	1,271,395
Other	95,806	323,844	124,588
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,151,029</b>	<b>1,569,139</b>	<b>1,414,601</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	7,312,646	8,235,973	8,526,605
Other	366,315	108,661	356,683
<b>Total Non Current Liabilities</b>	<b>7,678,961</b>	<b>8,344,634</b>	<b>8,883,288</b>
<b>Total Liabilities</b>	<b>8,829,990</b>	<b>9,913,773</b>	<b>10,297,889</b>
<b>Net Assets</b>	<b>729,638</b>	<b>991,520</b>	<b>1,232,303</b>
<b>Equity</b>			
Accumulated Funds	729,638	991,520	1,232,303
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>729,638</b>	<b>991,520</b>	<b>1,232,303</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	649,102	605,435	715,298
Personnel Services	...	...	...
Grants and Subsidies	...	90,000	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,128,898	1,044,146	1,277,598
<b>Total Payments</b>	<b>1,778,000</b>	<b>1,739,581</b>	<b>1,992,896</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,333,574	1,299,973	1,691,583
Retained Taxes, Fees and Fines	...	...	...
Interest Received	12,952	14,446	13,911
Grants and Contributions	134,496	1,259,496	19,155
Other Receipts	496,771	523,830	591,965
<b>Total Receipts</b>	<b>1,977,793</b>	<b>3,097,745</b>	<b>2,316,614</b>
<b>Net Cash Flows From Operating Activities</b>	<b>199,793</b>	<b>1,358,164</b>	<b>323,718</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(110)	(110)	(110)
Proceeds from Sale of Investments	350,000	300,000	150,000
Purchases of Investments	(309,986)	(499,352)	(1,432,745)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(60)	(60)	(60)
<b>Net Cash Flows From Investing Activities</b>	<b>39,844</b>	<b>(199,522)</b>	<b>(1,282,915)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>239,637</b>	<b>1,158,642</b>	<b>(959,197)</b>
Opening Cash and Cash Equivalents	370,811	505,579	1,664,222
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>610,448</b>	<b>1,664,222</b>	<b>705,024</b>

## Western City and Aerotropolis Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	664	...
Personnel Services Expenses	...	850	...
Other Operating Expenses	...	1,293	...
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	...	<b>2,807</b>	...
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	2,807	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	...	<b>2,807</b>	...
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	...	...	...

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	96	96
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>96</b>	<b>96</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>...</b>	<b>96</b>	<b>96</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	96	96
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>96</b>	<b>96</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>96</b>	<b>96</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	...	...	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>...</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	664	...
Personnel Services	...	850	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	1,197	...
<b>Total Payments</b>	<b>...</b>	<b>2,711</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	2,807	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>...</b>	<b>2,807</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>96</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>96</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	...	96
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>96</b>	<b>96</b>

## Alpha Distribution Ministerial Holding Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	513	718	449
Personnel Services Expenses	...	...	...
Other Operating Expenses	136	9,687	9,905
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>649</b>	<b>10,405</b>	<b>10,354</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	9,510	9,412	9,984
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	564	9,691	9,909
<b>Total Revenue</b>	<b>10,074</b>	<b>19,103</b>	<b>19,893</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(13)	...
<b>Net Result</b>	<b>9,425</b>	<b>8,684</b>	<b>9,539</b>



**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	26,283	27,067	28,101
Taxes Receivable	...	...	...
Receivables	...	55	56
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>26,283</b>	<b>27,122</b>	<b>28,158</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	148,180	147,935	157,511
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>148,180</b>	<b>147,935</b>	<b>157,511</b>
<b>Total Assets</b>	<b>174,462</b>	<b>175,057</b>	<b>185,669</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	116	827	849
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	230	234	239
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>346</b>	<b>1,060</b>	<b>1,088</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	21,513	22,316	20,538
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>21,513</b>	<b>22,316</b>	<b>20,538</b>
<b>Total Liabilities</b>	<b>21,859</b>	<b>23,377</b>	<b>21,626</b>
<b>Net Assets</b>	<b>152,604</b>	<b>151,680</b>	<b>164,043</b>
<b>Equity</b>			
Accumulated Funds	152,604	151,680	164,043
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>152,604</b>	<b>151,680</b>	<b>164,043</b>

**Cash Flow Statement**

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	257	(597)
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	133	10,620	9,889
<b>Total Payments</b>	<b>133</b>	<b>10,878</b>	<b>9,292</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	4	5
Retained Taxes, Fees and Fines	...	...	...
Interest Received	418	418	407
Grants and Contributions	...	...	...
Other Receipts	564	10,850	9,914
<b>Total Receipts</b>	<b>982</b>	<b>11,273</b>	<b>10,327</b>
<b>Net Cash Flows From Operating Activities</b>	<b>849</b>	<b>395</b>	<b>1,035</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>849</b>	<b>395</b>	<b>1,035</b>
Opening Cash and Cash Equivalents	25,434	26,672	27,067
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>26,283</b>	<b>27,067</b>	<b>28,101</b>

## Building Insurers' Guarantee Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	489	(3,745)	164
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>489</b>	<b>(3,745)</b>	<b>164</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	641	743	744
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>641</b>	<b>743</b>	<b>744</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>152</b>	<b>4,487</b>	<b>580</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	35,510	45,602	41,925
Taxes Receivable	...	...	...
Receivables	45	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>35,555</b>	<b>45,602</b>	<b>41,925</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>35,555</b>	<b>45,602</b>	<b>41,925</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	(18)	46	46
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	6,248	94	(4,163)
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>6,230</b>	<b>140</b>	<b>(4,116)</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	5,666	5,666
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>5,666</b>	<b>5,666</b>
<b>Total Liabilities</b>	<b>6,230</b>	<b>5,807</b>	<b>1,550</b>
<b>Net Assets</b>	<b>29,325</b>	<b>39,795</b>	<b>40,375</b>
<b>Equity</b>			
Accumulated Funds	29,325	39,795	40,375
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>29,325</b>	<b>39,795</b>	<b>40,375</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	12,065	4,352	4,420
<b>Total Payments</b>	<b>12,065</b>	<b>4,352</b>	<b>4,420</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	641	743	712
Grants and Contributions	...	...	...
Other Receipts	...	85	32
<b>Total Receipts</b>	<b>641</b>	<b>828</b>	<b>744</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(11,424)</b>	<b>(3,524)</b>	<b>(3,676)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,424)</b>	<b>(3,524)</b>	<b>(3,676)</b>
Opening Cash and Cash Equivalents	46,932	49,126	45,602
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>35,508</b>	<b>45,602</b>	<b>41,925</b>

## Destination NSW

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	21,319	21,319	21,750
Personnel Services Expenses	...	...	...
Other Operating Expenses	133,750	141,830	105,874
Grants and Subsidies	17,551	13,376	11,347
Appropriation Expense	...	...	...
Depreciation and Amortisation	152	164	2,021
Finance Costs	...	...	167
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>172,772</b>	<b>176,689</b>	<b>141,159</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	164,138	166,845	133,346
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	325	325	325
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	6,000	7,200	5,996
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	10	...
<b>Total Revenue</b>	<b>170,463</b>	<b>174,380</b>	<b>139,667</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(2,309)</b>	<b>(2,309)</b>	<b>(1,492)</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,411	14,176	13,523
Taxes Receivable	...	...	...
Receivables	4,119	8,943	8,773
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>12,530</b>	<b>23,119</b>	<b>22,296</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	5,790
Plant and Equipment	464	258	287
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	49	55	41
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>513</b>	<b>313</b>	<b>6,118</b>
<b>Total Assets</b>	<b>13,043</b>	<b>23,432</b>	<b>28,414</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	21,547	31,841	32,341
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	1,809
Provisions	3,401	3,291	3,291
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>24,948</b>	<b>35,133</b>	<b>37,442</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	4,165
Provisions	954	966	966
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>954</b>	<b>966</b>	<b>5,131</b>
<b>Total Liabilities</b>	<b>25,902</b>	<b>36,099</b>	<b>42,573</b>
<b>Net Assets</b>	<b>(12,859)</b>	<b>(12,667)</b>	<b>(14,159)</b>
<b>Equity</b>			
Accumulated Funds	(12,859)	(12,667)	(14,159)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(12,859)</b>	<b>(12,667)</b>	<b>(14,159)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	20,994	20,994	21,425
Personnel Services	...	...	...
Grants and Subsidies	17,551	13,376	11,347
Finance Costs	...	...	167
Equivalent Income Tax	...	...	...
Other Payments	138,650	152,930	110,874
<b>Total Payments</b>	<b>177,195</b>	<b>187,300</b>	<b>143,813</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	164,138	166,845	133,346
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	5,000	6,200	4,996
Other Receipts	6,670	6,680	6,670
<b>Total Receipts</b>	<b>175,808</b>	<b>179,725</b>	<b>145,012</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,387)</b>	<b>(7,575)</b>	<b>1,199</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(60)	(60)	(160)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(100)	(100)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(160)</b>	<b>(160)</b>	<b>(160)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(1,692)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(1,692)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,547)</b>	<b>(7,735)</b>	<b>(653)</b>
Opening Cash and Cash Equivalents	9,958	21,911	14,176
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,411</b>	<b>14,176</b>	<b>13,523</b>



# Electricity Assets Ministerial Holding Corporation

## Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	261	299	152
Grants and Subsidies	9,518	4,800	4,988
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	1,709	769	1,058
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>11,488</b>	<b>5,868</b>	<b>6,199</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	2,625	2,446	2,206
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	375	732	532
<b>Total Revenue</b>	<b>3,000</b>	<b>3,179</b>	<b>2,738</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(8,488)</b>	<b>(2,689)</b>	<b>(3,461)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	151,887	156,783	149,834
Taxes Receivable	...	...	...
Receivables	571	779	758
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>152,458</b>	<b>157,561</b>	<b>150,592</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	2,332	2,716	2,564
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,332</b>	<b>2,716</b>	<b>2,564</b>
<b>Total Assets</b>	<b>154,790</b>	<b>160,278</b>	<b>153,156</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	42	42	45
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,434	4,460	4,010
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,476</b>	<b>4,502</b>	<b>4,055</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	37,841	47,062	43,849
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>37,841</b>	<b>47,062</b>	<b>43,849</b>
<b>Total Liabilities</b>	<b>42,317</b>	<b>51,565</b>	<b>47,904</b>
<b>Net Assets</b>	<b>112,473</b>	<b>108,713</b>	<b>105,252</b>
<b>Equity</b>			
Accumulated Funds	112,473	108,713	105,252
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>112,473</b>	<b>108,713</b>	<b>105,252</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	393	997	455
Personnel Services	...	...	...
Grants and Subsidies	9,518	4,800	4,988
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	4,822	6,004	4,847
<b>Total Payments</b>	<b>14,733</b>	<b>11,801</b>	<b>10,290</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1	48	21
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,625	2,446	2,206
Grants and Contributions	...	...	...
Other Receipts	1,007	2,000	1,114
<b>Total Receipts</b>	<b>3,633</b>	<b>4,494</b>	<b>3,341</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(11,100)</b>	<b>(7,307)</b>	<b>(6,949)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,100)</b>	<b>(7,307)</b>	<b>(6,949)</b>
Opening Cash and Cash Equivalents	162,987	164,090	156,783
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>151,887</b>	<b>156,783</b>	<b>149,834</b>

## Electricity Retained Interest Corporation - Ausgrid

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	367	367	368
Personnel Services Expenses	...	...	...
Other Operating Expenses	385	508	657
Grants and Subsidies	154,000	145,653	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>154,752</b>	<b>146,528</b>	<b>1,026</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	875	1,026
Investment Revenue	154,000	145,653	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	752	...	...
<b>Total Revenue</b>	<b>154,752</b>	<b>146,528</b>	<b>1,026</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>...</b>

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	97	314	328
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>97</b>	<b>314</b>	<b>328</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	3,923,707	3,953,809	3,953,809
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,923,707</b>	<b>3,953,809</b>	<b>3,953,809</b>
<b>Total Assets</b>	<b>3,923,804</b>	<b>3,954,123</b>	<b>3,954,137</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	97	314	328
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>97</b>	<b>314</b>	<b>328</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>97</b>	<b>314</b>	<b>328</b>
<b>Net Assets</b>	<b>3,923,707</b>	<b>3,953,809</b>	<b>3,953,809</b>
<b>Equity</b>			
Accumulated Funds	3,886,606	3,947,212	3,947,212
Reserves	37,101	6,597	6,597
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,923,707</b>	<b>3,953,809</b>	<b>3,953,809</b>

## Cash Flow Statement

	2018-19	2019-20
	Budget	Budget
	\$000	\$000
<b>Cash Flows From Operating Activities</b>		
<b>Payments</b>		
Employee Related	367	367
Personnel Services	...	...
Grants and Subsidies	154,000	145,653
Finance Costs	...	...
Equivalent Income Tax	...	...
Other Payments	385	553
<b>Total Payments</b>	<b>154,752</b>	<b>146,573</b>
<b>Receipts</b>		
Appropriation	...	...
Cluster Grant Revenue	...	...
Cash reimbursements from the Crown Entity	...	...
Sale Proceeds Transfers to the Crown Entity	...	...
Cash transfers to the Crown Entity	...	...
Sale of Goods and Services	...	45
Retained Taxes, Fees and Fines	...	(14)
Interest Received	...	...
Grants and Contributions	...	875
Other Receipts	154,752	145,653
<b>Total Receipts</b>	<b>154,752</b>	<b>146,573</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>		
Proceeds from Sale of Property, Plant and Equipment	...	...
Purchases of Property, Plant and Equipment	...	...
Proceeds from Sale of Investments	...	...
Purchases of Investments	...	...
Advances Repayments Received	...	...
Advances made	...	...
Other Investing	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>		
Proceeds from Borrowings and Advances	...	...
Repayment of Borrowings and Advances	...	...
Dividends Paid	...	...
Other Financing	...	...
Capital Appropriation - Equity Appropriation	...	...
Cash Equity Injection to For-Profit Entities	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	...
Reclassification of Cash Equivalents	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>

## Electricity Retained Interest Corporation - Endeavour Energy

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	358	351	370
Personnel Services Expenses	...	...	...
Other Operating Expenses	395	585	657
Grants and Subsidies	68,000	38,061	126,170
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>68,753</b>	<b>38,996</b>	<b>127,197</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	935	1,027
Investment Revenue	68,000	33,017	121,000
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	753	5,044	5,170
<b>Total Revenue</b>	<b>68,753</b>	<b>38,996</b>	<b>127,197</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>...</b>

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	93	379	363
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>93</b>	<b>379</b>	<b>363</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	1,946,448	2,032,702	2,032,702
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,946,448</b>	<b>2,032,702</b>	<b>2,032,702</b>
<b>Total Assets</b>	<b>1,946,541</b>	<b>2,033,081</b>	<b>2,033,065</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	93	379	363
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>93</b>	<b>379</b>	<b>363</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>93</b>	<b>379</b>	<b>363</b>
<b>Net Assets</b>	<b>1,946,448</b>	<b>2,032,702</b>	<b>2,032,702</b>
<b>Equity</b>			
Accumulated Funds	1,946,448	2,046,292	2,046,292
Reserves	...	(13,590)	(13,590)
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,946,448</b>	<b>2,032,702</b>	<b>2,032,702</b>



## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	358	351	370
Personnel Services	...	...	...
Grants and Subsidies	68,000	38,061	126,170
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	395	588	673
<b>Total Payments</b>	<b>68,753</b>	<b>38,999</b>	<b>127,213</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	3	16
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	935	1,027
Other Receipts	68,753	38,061	126,170
<b>Total Receipts</b>	<b>68,753</b>	<b>38,999</b>	<b>127,213</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>...</b>

## Electricity Transmission Ministerial Holding Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,980	3,715	3,378
Personnel Services Expenses	...	...	...
Other Operating Expenses	(400)	2,592	2,757
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	900	189	192
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,480</b>	<b>6,496</b>	<b>6,327</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	4,415	4,418	4,598
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	767	3,260	3,337
<b>Total Revenue</b>	<b>5,182</b>	<b>7,678</b>	<b>7,935</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>1,702</b>	<b>1,181</b>	<b>1,608</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	145,911	152,460	155,109
Taxes Receivable	...	...	...
Receivables	582	697	715
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>146,493</b>	<b>153,158</b>	<b>155,824</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	40,399	35,864	37,468
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>40,399</b>	<b>35,864</b>	<b>37,468</b>
<b>Total Assets</b>	<b>186,892</b>	<b>189,022</b>	<b>193,292</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	52	598	604
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	769	897	906
Other	287	315	320
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,108</b>	<b>1,810</b>	<b>1,831</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	171,212	176,283	166,548
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>171,212</b>	<b>176,283</b>	<b>166,548</b>
<b>Total Liabilities</b>	<b>172,320</b>	<b>178,093</b>	<b>168,379</b>
<b>Net Assets</b>	<b>14,572</b>	<b>10,929</b>	<b>24,914</b>
<b>Equity</b>			
Accumulated Funds	14,572	10,929	24,914
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>14,572</b>	<b>10,929</b>	<b>24,914</b>

**Cash Flow Statement**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,111	1,387	919
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	(402)	2,594	2,751
<b>Total Payments</b>	<b>3,709</b>	<b>3,981</b>	<b>3,670</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	17	1,249	(12)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,335	2,335	2,382
Grants and Contributions	...	...	...
Other Receipts	957	3,860	3,948
<b>Total Receipts</b>	<b>3,309</b>	<b>7,445</b>	<b>6,319</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(400)</b>	<b>3,464</b>	<b>2,648</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(400)</b>	<b>3,464</b>	<b>2,648</b>
Opening Cash and Cash Equivalents	146,310	148,996	152,460
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>145,910</b>	<b>152,460</b>	<b>155,109</b>

## Epsilon Distribution Ministerial Holding Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	273	274
Personnel Services Expenses	...	...	...
Other Operating Expenses	105	2,773	2,836
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>105</b>	<b>3,046</b>	<b>3,109</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	1,807	1,822	1,919
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	551	3,102	2,829
<b>Total Revenue</b>	<b>2,358</b>	<b>4,924</b>	<b>4,749</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(2)	...
<b>Net Result</b>	<b>2,253</b>	<b>1,876</b>	<b>1,639</b>

**Balance Sheet**

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	9,183	9,727	9,816
Taxes Receivable	...	...	...
Receivables	...	56	109
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>9,183</b>	<b>9,783</b>	<b>9,925</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	27,494	27,484	29,281
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>27,494</b>	<b>27,484</b>	<b>29,281</b>
<b>Total Assets</b>	<b>36,677</b>	<b>37,267</b>	<b>39,206</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	55	593	607
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	537	549
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>55</b>	<b>1,130</b>	<b>1,155</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	9,508	13,611	11,764
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>9,508</b>	<b>13,611</b>	<b>11,764</b>
<b>Total Liabilities</b>	<b>9,563</b>	<b>14,741</b>	<b>12,920</b>
<b>Net Assets</b>	<b>27,113</b>	<b>22,526</b>	<b>26,286</b>
<b>Equity</b>			
Accumulated Funds	27,113	22,526	26,286
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>27,113</b>	<b>22,526</b>	<b>26,286</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	(60)	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	105	3,066	2,875
<b>Total Payments</b>	<b>105</b>	<b>3,006</b>	<b>2,875</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	12	12
Retained Taxes, Fees and Fines	...	...	...
Interest Received	120	136	123
Grants and Contributions	...	...	...
Other Receipts	551	3,368	2,829
<b>Total Receipts</b>	<b>671</b>	<b>3,516</b>	<b>2,964</b>
<b>Net Cash Flows From Operating Activities</b>	<b>566</b>	<b>510</b>	<b>89</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>566</b>	<b>510</b>	<b>89</b>
Opening Cash and Cash Equivalents	8,617	9,217	9,727
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>9,183</b>	<b>9,727</b>	<b>9,816</b>

## Liability Management Ministerial Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	20	21	21
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>20</b>	<b>21</b>	<b>21</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	21,008	21,008	22,402
Investment Revenue	11,541	14,986	13,908
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>32,549</b>	<b>35,994</b>	<b>36,310</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>32,529</b>	<b>35,973</b>	<b>36,289</b>



**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10	10	(45)
Taxes Receivable	...	...	...
Receivables	2	2	2
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>12</b>	<b>13</b>	<b>(42)</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	199,259	205,640	241,982
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>199,259</b>	<b>205,640</b>	<b>241,982</b>
<b>Total Assets</b>	<b>199,271</b>	<b>205,652</b>	<b>241,940</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	20	18	17
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>20</b>	<b>18</b>	<b>17</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>20</b>	<b>18</b>	<b>17</b>
<b>Net Assets</b>	<b>199,251</b>	<b>205,634</b>	<b>241,923</b>
<b>Equity</b>			
Accumulated Funds	199,251	205,634	241,923
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>199,251</b>	<b>205,634</b>	<b>241,923</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	22	25	25
<b>Total Payments</b>	<b>22</b>	<b>25</b>	<b>25</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	3	3
Grants and Contributions	21,008	21,008	22,402
Other Receipts	6,695	8,693	8,067
<b>Total Receipts</b>	<b>27,704</b>	<b>29,703</b>	<b>30,472</b>
<b>Net Cash Flows From Operating Activities</b>	<b>27,682</b>	<b>29,679</b>	<b>30,447</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	(6,694)	(8,691)	(8,065)
Purchases of Investments	(20,988)	(20,988)	(22,437)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(27,682)</b>	<b>(29,678)</b>	<b>(30,502)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(55)</b>
Opening Cash and Cash Equivalents	10	10	10
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10</b>	<b>10</b>	<b>(45)</b>

## Ports Assets Ministerial Holding Corporation

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	37,562	37,774	40,576
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>37,562</b>	<b>37,774</b>	<b>40,576</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	600	600	599
Investment Revenue	15,325	15,339	16,416
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	37,123	37,342	40,135
<b>Total Revenue</b>	<b>53,047</b>	<b>53,281</b>	<b>57,149</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>15,486</b>	<b>15,507</b>	<b>16,573</b>

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,258	2,427	2,645
Taxes Receivable	...	...	...
Receivables	38	9	9
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,296</b>	<b>2,436</b>	<b>2,654</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	232,554	232,554	248,911
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>232,554</b>	<b>232,554</b>	<b>248,911</b>
<b>Total Assets</b>	<b>234,850</b>	<b>234,990</b>	<b>251,565</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	181	134	136
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>181</b>	<b>134</b>	<b>136</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>181</b>	<b>134</b>	<b>136</b>
<b>Net Assets</b>	<b>234,669</b>	<b>234,856</b>	<b>251,430</b>
<b>Equity</b>			
Accumulated Funds	234,669	234,856	251,430
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>234,669</b>	<b>234,856</b>	<b>251,430</b>

## Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	41,607	41,831	36,438
<b>Total Payments</b>	<b>41,607</b>	<b>41,831</b>	<b>36,438</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	43	76	59
Grants and Contributions	600	600	599
Other Receipts	41,168	41,444	35,999
<b>Total Receipts</b>	<b>41,810</b>	<b>42,120</b>	<b>36,656</b>
<b>Net Cash Flows From Operating Activities</b>	<b>204</b>	<b>289</b>	<b>218</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>204</b>	<b>289</b>	<b>218</b>
Opening Cash and Cash Equivalents	2,054	2,138	2,427
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,258</b>	<b>2,427</b>	<b>2,645</b>

## Roads Retained Interest Pty Ltd

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	392	493
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	755	835
Grants and Subsidies	...	...	85,402
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>1,148</b>	<b>86,730</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	3,500	...
Investment Revenue	...	76	86,774
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>...</b>	<b>3,576</b>	<b>86,774</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>...</b>	<b>2,428</b>	<b>44</b>

**Balance Sheet**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	3,030	2,953
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>3,030</b>	<b>2,953</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	6,611,279	6,702,843
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>6,611,279</b>	<b>6,702,843</b>
<b>Total Assets</b>	<b>...</b>	<b>6,614,309</b>	<b>6,705,796</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	602	481
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>602</b>	<b>481</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>602</b>	<b>481</b>
<b>Net Assets</b>	<b>...</b>	<b>6,613,707</b>	<b>6,705,315</b>
<b>Equity</b>			
Accumulated Funds	...	6,613,707	6,705,315
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>6,613,707</b>	<b>6,705,315</b>

**Cash Flow Statement**

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	392	493
Personnel Services	...	...	...
Grants and Subsidies	...	...	85,402
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	153	956
<b>Total Payments</b>	<b>...</b>	<b>545</b>	<b>86,851</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	76	44
Grants and Contributions	...	3,500	...
Other Receipts	...	...	86,730
<b>Total Receipts</b>	<b>...</b>	<b>3,576</b>	<b>86,774</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>3,030</b>	<b>(78)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(7,692,250)	(91,564)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(7,692,250)</b>	<b>(91,564)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	7,692,250	91,564
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>7,692,250</b>	<b>91,564</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>3,030</b>	<b>(78)</b>
Opening Cash and Cash Equivalents	...	...	3,030
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>3,030</b>	<b>2,953</b>



## Workers' Compensation (Dust Diseases) Authority

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	5,887	(29,598)	7,289
Grants and Subsidies	5,692	5,723	9,432
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,008	697	1,528
Finance Costs	33,552	38,901	29,781
Other Expenses	...	29,045	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>47,139</b>	<b>44,768</b>	<b>48,030</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	434	521
Grants and Contributions	...	...	...
Investment Revenue	65,854	16,403	63,392
Retained Taxes, Fees and Fines	(18,963)	17,956	(18,187)
Other Revenue	498	2,125	2,534
<b>Total Revenue</b>	<b>47,389</b>	<b>36,918</b>	<b>48,260</b>
Gain/(loss) on Disposal of Non Current Assets	...	8,150	...
Other Gains/(Losses)	(250)	(300)	(258)
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>(28)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	29,414	19,917	18,047
Taxes Receivable	...	...	...
Receivables	48,639	130,566	127,035
Inventories	...	...	...
Financial Assets at Fair Value	1,173,030	1,161,289	1,162,132
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	5,373	...	...
<b>Total Current Assets</b>	<b>1,256,456</b>	<b>1,311,772</b>	<b>1,307,213</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	317,744	480,293	398,597
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -	...	...	...
Land and Building	...	...	...
Plant and Equipment	5,094	5,403	3,915
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>322,838</b>	<b>485,696</b>	<b>402,512</b>
<b>Total Assets</b>	<b>1,579,294</b>	<b>1,797,468</b>	<b>1,709,725</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,994	25,918	25,958
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	112,033	122,031	116,097
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>115,027</b>	<b>147,949</b>	<b>142,055</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,443,974	1,635,894	1,554,074
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,443,974</b>	<b>1,635,894</b>	<b>1,554,074</b>
<b>Total Liabilities</b>	<b>1,559,001</b>	<b>1,783,843</b>	<b>1,696,129</b>
<b>Net Assets</b>	<b>20,293</b>	<b>13,625</b>	<b>13,596</b>
<b>Equity</b>			
Accumulated Funds	17,694	13,625	13,596
Reserves	2,599	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>20,293</b>	<b>13,625</b>	<b>13,596</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	5,692	5,723	9,432
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	115,953	90,032	124,784
<b>Total Payments</b>	<b>121,645</b>	<b>95,755</b>	<b>134,216</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	684	771
Retained Taxes, Fees and Fines	143,765	106,258	145,205
Interest Received	19,498	26,948	30,748
Grants and Contributions	...	...	...
Other Receipts	(70,133)	(50,576)	(69,622)
<b>Total Receipts</b>	<b>93,130</b>	<b>83,314</b>	<b>107,102</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(28,515)</b>	<b>(12,441)</b>	<b>(27,114)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	13,523	...
Purchases of Property, Plant and Equipment	(2,040)	(3,054)	(40)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	30,373	2,696	25,284
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>28,333</b>	<b>13,165</b>	<b>25,244</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(182)</b>	<b>724</b>	<b>(1,870)</b>
Opening Cash and Cash Equivalents	29,596	19,193	19,917
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>29,414</b>	<b>19,917</b>	<b>18,047</b>

## Appropriation to the Treasurer for State contingencies

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Each year an amount is appropriated to the Treasurer to manage expenditure contingencies and unforeseen events in the budget year.

Once allocated, expenditure is shown within the appropriate agency.

In 2019-20, an amount of \$120 million has been allocated.

# 9. THE LEGISLATURE

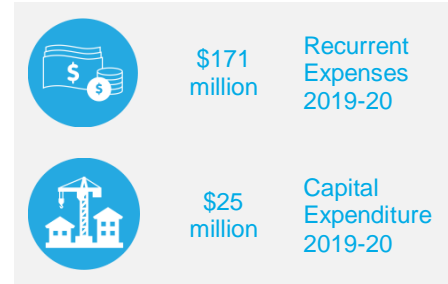
## 9.1 Introduction

The Legislature, or the Parliament of New South Wales, operates under the Constitution as the system of representative democracy and responsible government for the State, making laws, appropriating funds, overseeing the Executive Government and debating public policy issues.

### The Legislature's Objectives

The Legislature provides services that contribute to and support the following key objectives:

- the effective functioning of the Parliament and its committees
- the members of Parliament are supported to fulfil their parliamentary duties
- the community can directly participate in and has access to Parliament and is aware of the role and functions of the Parliament.



### State Outcome to be delivered by the Legislature

State Outcome	Description
Effective Parliament and accountable government	<p>The Legislature supports services delivered by the Parliament. This includes accurately processing bills and amendments, and promptly publishing Hansard and House documents.</p> <p>The Legislature also educates the community about the role and function of the Parliament. As well, it ensures the availability and accessibility for Members, staff and the community to the Parliamentary precinct and Electorate Offices.</p>

## 9.2 2019-20 Budget Highlights

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In 2019-20, the Legislature will spend \$196 million (\$171 million recurrent expenses and \$25 million capital expenditure). This includes expenditure on key initiatives highlighted below.

The Legislature's activities include enabling the effective functioning and operation of both Houses of Parliament and their committees, supporting Members to fulfil their parliamentary duties through the delivery of key services, and running of education programs for schools and other members of the community in the role and function of the Parliament.

The administration and payment of Members' salaries, allowances and additional entitlements – in accordance with the *Parliamentary Remuneration Act 1989* – along with maintenance of the parliamentary precinct and 98 electorate offices across the State are also services delivered by the Legislature.

Key initiatives are highlighted below:

- \$7.1 million (\$13.7 million over four years) to continue the ceiling replacement and building services in the office building for Members and staff at Parliament House. This will ensure a safe working environment and the effective and efficient delivery of building services into the future
- \$2.5 million (\$3.8 million over two years) in additional funding to improve physical accessibility (including an access ramp) to Parliament House. This will improve the security and safety of the Macquarie Street frontage of Parliament House
- \$2.1 million to continue the project to replace roof membrane of Parliament House
- \$1.4 million to continue implementing additional strategic security measures at Parliament House to ensure the Parliament remains a safe and secure environment for staff and visitors
- \$1 million to replace information technology and other equipment to support the operation of both Houses of Parliament and electorate offices
- \$0.8 million (\$2.9 million over four years) to enhance the information technology maintenance agreements for Parliament and improve its cyber security
- \$0.8 million to enhance security systems and safety in electorate offices
- \$0.7 million (\$2.9 million over four years) to support the work of four additional accountability committees established in the Legislative Council and a joint committee on Modern Slavery to report to both houses
- \$0.6 million (\$2.2 million over four years) additional funding for minor works to continue the Parliament's program to allow urgent and routine replacement of office furniture, fittings and equipment.

### 9.3 Agency Expense Summary

The 2019-20 Budget for the Legislature is listed in the table below.

In 2019-20, the Legislature will spend \$195.5 million (\$171.0 million recurrent expenses and \$24.5 million capital expenditure).

The Legislature	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19 Revised \$m	2019-20 Budget \$m	Change %	2018-19 Revised \$m	2019-20 Budget \$m	Change %
<b>The Legislature</b> .....	172.9	171.0	(1.1)	12.2	24.5	101.6
<b>Total Principal Agency</b>	<b>172.9</b>	<b>171.0</b>	<b>(1.1)</b>	<b>12.2</b>	<b>24.5</b>	<b>101.6</b>

(a) This table shows expenses on an uneliminated basis.

## 9.4 Financial Statements

### The Legislature

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	70,370	72,828	72,717
Personnel Services Expenses	...	...	...
Other Operating Expenses	37,676	38,722	32,224
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	12,820	14,585	19,974
Finance Costs	...	...	543
Other Expenses	46,595	46,756	45,504
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>167,461</b>	<b>172,892</b>	<b>170,962</b>
<b>Revenue</b>			
Appropriation Revenue	162,132	157,676	164,242
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,096	3,323	3,187
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,364	7,285	7,493
Grants and Contributions	30	30	20
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	189	557	204
<b>Total Revenue</b>	<b>172,811</b>	<b>168,871</b>	<b>175,145</b>
Gain/(loss) on Disposal of Non Current Assets	...	3	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>5,350</b>	<b>(4,018)</b>	<b>4,183</b>



## Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,301	1,489	3,174
Taxes Receivable	...	...	...
Receivables	1,560	2,468	2,468
Inventories	129	134	134
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,990</b>	<b>4,090</b>	<b>5,775</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	267,155	263,393	293,131
Plant and Equipment	77,096	74,132	72,697
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	8,969	9,591	8,007
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>353,221</b>	<b>347,116</b>	<b>373,835</b>
<b>Total Assets</b>	<b>358,211</b>	<b>351,207</b>	<b>379,611</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,668	6,289	6,289
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	5,363
Provisions	5,331	6,187	6,187
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,999</b>	<b>12,475</b>	<b>17,838</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	18,858
Provisions	122	137	137
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>122</b>	<b>137</b>	<b>18,995</b>
<b>Total Liabilities</b>	<b>12,121</b>	<b>12,612</b>	<b>36,833</b>
<b>Net Assets</b>	<b>346,090</b>	<b>338,594</b>	<b>342,777</b>
<b>Equity</b>			
Accumulated Funds	199,014	192,058	196,241
Reserves	147,076	146,536	146,536
Capital Equity	...	...	...
<b>Total Equity</b>	<b>346,090</b>	<b>338,594</b>	<b>342,777</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	69,627	72,085	71,944
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	543
Equivalent Income Tax	...	...	...
Other Payments	85,388	88,110	71,844
<b>Total Payments</b>	<b>155,015</b>	<b>160,196</b>	<b>144,331</b>
<b>Receipts</b>			
Appropriation	162,132	157,676	164,242
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,364	7,285	7,493
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	30	30	20
Other Receipts	3,659	5,478	(3,266)
<b>Total Receipts</b>	<b>173,185</b>	<b>170,469</b>	<b>168,488</b>
<b>Net Cash Flows From Operating Activities</b>	<b>18,170</b>	<b>10,273</b>	<b>24,157</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	3	...
Purchases of Property, Plant and Equipment	(16,453)	(10,893)	(17,821)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,280)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(16,453)</b>	<b>(12,171)</b>	<b>(17,821)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(4,651)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(4,651)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,717</b>	<b>(1,897)</b>	<b>1,685</b>
Opening Cash and Cash Equivalents	1,584	3,386	1,489
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,301</b>	<b>1,489</b>	<b>3,174</b>

# GLOSSARY

2019 Pre-election Budget Update	The Pre-election Budget Update was released by the Treasury Secretary on 5 March 2019. As required under the <i>Parliamentary Budget Officer Act 2010</i> , the Pre-election Budget Update provided an update to the State's economic and fiscal outlook following the release of the 2018-19 Half-yearly Review.
ABS Government Finance Statistics GFS Manual (ABS GFS)	The ABS publication Australian System of Government Finance Statistics: Concepts, Sources and Methods as updated from time to time.
Appropriation	The authority given by Parliament for the expenditure of monies from the consolidated fund for the annual services of Government and the Legislature. This authority is given to Ministers by the annual Appropriation Act.
Budget result (net operating balance)	The budget result represents the difference between expenses and revenues from transactions for the general government sector. This measure is equivalent to the net operating balance adopted in accounting standard AASB 1049 <i>Whole-of-Government and General Government Sector Financial Reporting</i> .
Capital allocation 2019-20	The amount of project expenditure approved in the 2019-20 Budget.
Capital expenditure	This is expenditure relating to the acquisition or enhancement of property, plant and equipment (including land and buildings, plant and equipment and infrastructure systems) and intangibles (including computer software and easements). Capital expenditure also includes assets acquired using finance leases.
Capital grants	Amounts paid or received for capital purposes for which no economic benefits of equal value are receivable or payable in return.
Cash surplus/(deficit)	Net cash flows from operating activities plus net cash flows from acquisition and disposal of non-financial assets (less distributions paid for the public non-financial corporation (PNFC) and public financial corporation (PFC) sectors).
Classification of the functions of government – Australia (COFOG-A)	A system of classification for revenue, expenses, and transactions in non-financial assets, according to the primary purpose for the outlay (e.g. health, education, transport). This replaces the former government purpose classification (GPC) breakdown.
Contingent assets and liabilities	Possible future assets or obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly in control of the State.
Cluster	NSW Government entities have been consolidated into clusters reflecting broad policy areas of Government. These clusters are not legal entities. They are administrative arrangements that bring together a group of different legal and administrative entities.
Cluster grants	This represents the appropriation passed on by the principal agencies to the other government agencies within the cluster to fund their services.
Commitments* (Restart NSW)	Inflows that are committed to be spent on an individual project. A Restart NSW commitment can only be recognised once the Treasurer has accepted a specific funding recommendation from Infrastructure NSW for an individual project, as required by the <i>Restart NSW Fund Act 2011</i> .
Comprehensive Result (Change in net worth)	Change in net worth (comprehensive result) is revenue from transactions less expenses from transactions plus other economic flows and measures the variation in a government's accumulated assets and liabilities.
Concessional charges	Concessional charges apply to goods and services provided by government agencies at a lower fee or charge to certain members of the community, compared to the wider population, to pursue an economic or social policy goal such as reducing the cost of living.
Consolidated Fund	The fund is established under s39 of the <i>Constitution Act 1902</i> which includes all public moneys collected, received or held by any person for or on behalf of the State.
Crown Entity	Includes the Crown Finance Entity and the Consolidated Fund.

Crown Finance Entity	The Crown Finance Entity acts as the residual entity for NSW whole-of-government transactions that are not the responsibility of any other state public sector agency. Major assets reported by the Crown Finance Entity include investments for the NSW Infrastructure Future Fund and Social Affordable Housing Fund.
Current grants	Amounts paid or received for current purposes for which no economic benefits of equal value are receivable or payable in return.
Estimated total cost (ETC)	Represents the current cost estimate of planning, procuring and delivering the infrastructure/project/asset. The ETC may change as more detailed planning is undertaken and further information on market conditions becomes available. Due to commercial sensitivities, the ETC for some major works is not included.
Elimination	Removes the impact of transactions between government entities when preparing consolidated financial statements.
Fiscal aggregates	These are analytical balances that are useful for macroeconomic purposes, including assessing the impact of a government and its sectors on the economy. AASB 1049 <i>Whole-of-Government and General Government Sector Financial Reporting</i> prescribes the net operating balance (budget result), net lending/borrowing (fiscal balance), change in net worth (comprehensive result), net debt, net worth, and cash surplus/(deficit).
Fiscal gap	The fiscal gap is the difference between the base period primary balance as a share of gross state product (GSP) and the primary balance as a share of GSP at the end of the projection period, on a no policy change basis. The primary balance is the gap between spending and revenue excluding interest transactions but including net capital expenditure. A positive gap implies that fiscal pressures will be building over the projection period.
<i>Fiscal Responsibility Act 2012</i> (FRA)	The Act sets out both medium-term and long-term fiscal targets and principles providing a framework for budgeting in New South Wales.
Forward estimates	Refers to the period from 2020-21 to 2022-23.
General government sector (GGS)	This is an ABS classification of agencies that provide public services (such as health, education and police), or perform a regulatory function. General government agencies are funded in the main by taxation (directly or indirectly).
government / Government	‘government’ refers to the institution of government and is used as a pronoun in these budget papers (e.g. government department). The ‘Government’ refers to the present Government constituted by the Executive.
Government finance statistics (GFS)	A system of financial reporting developed by the International Monetary Fund and used by the Australian Bureau of Statistics to classify the financial transactions of governments and measure their impact on the rest of the economy.
<i>Government Sector Finance Act 2018</i>	The <i>Government Sector Finance Act 2018</i> (GSF Act) creates the financial management framework for the government sector in New South Wales that promotes and supports sound financial management, budgeting, performance, financial risk management, transparency and accountability in the government sector. This Act will eventually replace four other Acts. <ul style="list-style-type: none"> <li>The GSF Act replaced the <i>Public Authorities (Financial Arrangements) Act 1987</i> from 1 December 2018.</li> <li>The GSF Act is proposed to replace the <i>Annual Reports (Departments) Act 1985</i> and <i>Annual Reports (Statutory Bodies) Act 1984</i> from 1 July 2020.</li> <li>The <i>Public Finance and Audit Act 1983</i> is proposed to be renamed the <i>Government Sector Audit Act 1983</i> from 1 July 2020 once all provisions other than those dealing with the Auditor-General, audit matters and the Public Accounts Committee have been omitted and replaced by the GSF Act.</li> </ul>
Grants for on-passing	All grants paid to one institutional sector (for example, a state government) to be passed on to another institutional sector (for example, local government or a non-profit institution). For New South Wales, these primarily comprise grants from the Commonwealth Government to be on-passed to specified private schools, and to specified local government authorities.
Gross state product (GSP)	The total market value of final goods and services produced within a state.

Inflows* (Restart NSW)	Funds deposited into Restart NSW, including proceeds from asset recycling transactions, Commonwealth Government Asset Recycling Initiative payments, proceeds from Waratah Bonds, windfall tax revenue, and investment earnings, which are then invested into Rebuilding NSW and other Restart NSW projects.
Half-Yearly Review	Required under legislation, the Half-Yearly Review provides an update to the economic and financial assumptions released in the Budget.
Interest expense	Costs incurred in connection with the borrowing of funds. It includes interest on advances, loans, overdrafts, bonds and bills, deposits, interest components of finance lease repayments, and amortisation of discounts or premiums in relation to borrowings. Where discounting is used, the carrying amount of a liability increases in each period to reflect the passage of time. This increase is also recognised as an interest expense.
Machinery of government (MoG)	MoG changes vary in scope and can involve: the abolition or creation of new government entities; the merger or absorption of entities; and small or large transfers of policy, program or service delivery responsibilities to other entities.
Major works	Refers to projects with an estimated total cost of \$250,000 or above, subdivided into new projects (approved to begin in 2018-19) and works in progress (commenced before 2018-19 but not yet completed).
Minor works	Refers to projects with an estimated total cost below \$250,000, such as minor plant and equipment or annual provisions for replacements.
National Agreement (please also see National Specific Purpose Payments)	National Agreements define the objectives, outcomes, outputs and performance indicators, and clarify the roles and responsibilities that guide the Commonwealth and the States in the delivery of services across a particular sector. The sectors include; Health, Education, Skills and Workforce, Disability and Indigenous.
National Partnership Payment (NPP)	A Commonwealth Government grant to States and Territories to support the delivery of specified outputs or projects, to facilitate reforms or to reward the delivery of nationally significant reforms. Each NPP is supported by a National Partnership Agreement which defines mutually agreed objectives, outputs and performance benchmarks.
National Specific Purpose Payments (SPP)	A Commonwealth Government grant made to the States and Territories under the associated National Agreement. These grants must be spent in the key service delivery sector (Health, Education, Skills and Workforce, Disability and Indigenous) for which it is provided. States are free to allocate the funds within that sector to achieve the mutually agreed objectives specified in the associated National Agreement.
Net acquisition of non-financial assets	This is purchases (or acquisitions) of non-financial assets less sales (or disposals) of non-financial assets less depreciation plus changes in inventories and other movements in non-financial assets. Purchases and sales (or net acquisitions) of non-financial assets generally include accrued expenses and payables for capital items. Other movement in non-financial assets include non-cash capital grant revenue/expenses such as developer contribution assets.
Net financial assets	See net financial worth.
Net debt	Net debt equals the sum of financial liabilities (deposits held, advances received, loans and other borrowings) less the sum of financial assets (cash and deposits, advances paid and investments, loans and placements).
Net financial liabilities (NFL)	This is the total liabilities less financial assets, other than equity in PNFCs and PFCs. It is a more accurate indicator than net debt of a jurisdiction's fiscal position. This is because it is a broader measure than net debt in that it includes significant liabilities other than borrowings (for example, accrued employee liabilities such as superannuation and long service leave entitlements). For the PNFC and PFC sectors, it is equal to negative net financial worth. For the general government sector NFL, excluding the net worth of other sectors results in a purer measure than net financial worth as, in general, the net worth of other sectors of government is backed up by physical assets.
Net financial worth	Net financial worth measures a government's net holdings of financial assets. It is calculated from the balance sheet as financial assets less liabilities. It is a broader measure than net debt, in that it incorporates provisions made (such as superannuation) as well as holdings of equity. It includes all classes of financial assets and liabilities, only some of which are included in net debt.

Net interest on the net defined benefit liability/asset	This is the change during the period to the net defined benefit liability/asset that arises from the passage of time.
Net lending/(borrowing)	This is the financing requirement of government, calculated as the net operating balance less the net acquisition of non-financial assets. It also equals transactions in financial assets less transactions in liabilities. A positive result reflects a net lending position and a negative result reflects a net borrowing position.
Net operating balance (budget result)	This is calculated as revenue from transactions less expenses from transactions.
Net worth	This is an economic measure of wealth and is equal to total assets less liabilities.
Nominal dollars/prices	This shows the dollars of the relevant period. No adjustment is made each time period for inflation.
Non-financial public sector (NFPS)	This is a sub-sector formed by the consolidation of the general government sector and public non-financial corporations (PNFC) sector.
Operating Result	This is a measure of financial performance of the operations for the period. It is the net result of items of revenue, gains and expenses (including losses) recognised for the period, excluding those that are classified as 'other non-owner movements in equity'.
Other economic flows	These are the changes in the volume or value of an asset or liability that do not result from transactions (that is, revaluations and other changes in the volume of assets).
Outcome indicator	Measures the effectiveness and performance of the government in achieving specific State Outcomes.
Payables	A liability that includes short and long-term trade creditors, and accounts payable.
Program group	A group of aligned activities aimed at delivering an agreed State outcome. These activities may be performed by more than one agency.
<i>Public Finance and Audit Act 1983</i>	An Act to make provision with respect to the administration and audit of public finances and for other purposes. From 1 July 2020, the <i>Public Finance and Audit Act 1983</i> will be renamed to the <i>Government Sector Audit Act 1983</i> , with the elements relating to the financial matters of the State replaced by the <i>Government Sector Finance Act 2018</i> .
Public Private Partnerships (PPP)	The creation of an infrastructure asset through private sector financing and private ownership for a concession period (usually long term). The Government may contribute to the project by providing land or capital works, through risk sharing, revenue diversion or purchase of the agreed services.
Public financial corporations (PFC)	An ABS classification of agencies that have one, or more, of the following functions: <ul style="list-style-type: none"> <li>▪ that of a central bank</li> <li>▪ the acceptance of demand, time or savings deposits or</li> <li>▪ the authority to incur liabilities and acquire financial assets in the market on their own account.</li> </ul>
Public non-financial corporations (PNFC)	Government controlled agencies where user charges represent a significant proportion of revenue and the agencies operate within a broadly commercial orientation.
Receivables	An asset that includes short and long-term trade debtors, accounts receivable and interest accrued.
Recurrent expenditure	* see Total expenses
Reservations* (Restart NSW)	Inflows that are reserved with a view to a future commitment. A Restart NSW reservation can only become a commitment once the Treasurer has accepted a specific Infrastructure NSW recommendation for each individual project.
Restart NSW	A fund established by the NSW Government in 2011. Funds deposited into Restart NSW come from asset recycling transactions, Commonwealth Government asset recycling initiative payments, proceeds from Waratah Bonds, windfall tax revenue and investment earnings.

Rebuilding NSW	The NSW Government's 10-year plan to invest \$20 billion in new infrastructure funded by electricity network transactions, Commonwealth Government asset recycling initiative payments, and investment earnings. Proceeds are first deposited into Restart NSW before being invested into Rebuilding NSW projects.
Services	These are the 'end products' or direct services that are delivered to clients or recipients, the broader community or another government agency. They are expected to contribute to Government priorities.
Social Impact Investments (SII)	Social impact investments aim to achieve social returns as well as financial returns, with measurement of both. For government, partnering in such transactions is a way of harnessing capital and expertise from across public, private and not-for-profit sectors in order to tackle social challenges.
Special deposit account	A Special Deposits Account is to consists of: <ul style="list-style-type: none"> <li>(a) all accounts of money that the Treasurer is, under statutory authority, required to hold otherwise than for or on account of the Consolidated Fund, and</li> <li>(b) all accounts of money that are directed or authorised to be paid to the Special Deposits Account by or under legislation.</li> </ul>
State-owned corporation (SOC)	Government entities (mostly PNFCs) which have been established with a governance structure mirroring as far as possible that of a publicly listed company. NSW state owned corporations are scheduled under the <i>State Owned Corporations Act 1989</i> (Schedule 5).
State Outcomes	The outcomes which the government is seeking to achieve for the people of New South Wales.
Superannuation interest cost	This is the net interest on the net defined benefit liability/asset determined by multiplying the net defined benefit liability/asset by the discount rate (government bond rate).
Other superannuation expense	This includes all superannuation expenses from transactions except superannuation interest cost. It generally includes all employer contributions to accumulation schemes and the current service cost, which is the increase in defined benefit entitlements associated with the employment services provided by employees in the current period. Superannuation actuarial gains/losses are excluded as they are disclosed as an other economic flow.
Surplus/deficit (net result)	In Budget Paper No.3 <i>Budget Estimates</i> this is the agency accounting result which corresponds to profit or loss in private sector financial reports. It equals the net cost of services adjusted for government contributions. This is not the same as the budget result or the GFS cash surplus/(deficit).
Tax expenditure	Measures the additional tax that would have been payable if standard (or benchmark) tax rates had been applied to all taxpayers. Expenditures can include specific exemptions, reduced tax rates, allowances, deductions and deferral of tax liabilities. Equivalent amounts may be paid as rebates.
Total Asset Management (TAM)	An agency's TAM plan sets out its asset expenditure priorities and funding projections over a rolling ten-year period, to ensure physical asset management plans are aligned with service priorities and performance targets, and are financially sustainable. TAM covers the acquisition, maintenance, operation and disposal of all physical assets, including land, buildings, infrastructure, plant and equipment, and information technology.
Total expenses	The total amount of expenses incurred in the provision of goods and services, regardless of whether a cash payment is made to meet the expense in the same year. It does not include expenditure on the purchase of assets. It also excludes losses, which are classified as other economic flows.
Total revenues	This is the total amount of revenue due by way of taxation, Commonwealth Government grants and from other sources (excluding asset sales) regardless of whether a cash payment is received. It excludes gains, which are classified as other economic flows.

## Glossary

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Total state sector	This represents all agencies and corporations owned and controlled by the NSW Government. It comprises the general government, public non-financial corporations and public financial corporations.
Uniform Presentation Framework (UPF)	The uniform presentation framework provides uniformity in presentation of financial information so that users of the information can make valid comparisons between jurisdictions. A new framework was introduced in February 2019 which aligns the UPF with the ABS GFS Manual updates.

\* terms used when referring to the Restart NSW and Rebuilding NSW programs

To gain a better understanding of the terminology and key aggregates used in these budget papers, a glossary of terms can be found in Note 37 of the Report on State Finances 2017-18.