

# **Budget Estimates**

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**2001-02**



**New South Wales**

**Budget Paper No. 3**

**Volume 1**

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# THE LEGISLATURE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>The Legislature</b>			
Total Expenses .....	<b>81.6</b>	<b>85.8</b>	<b>5.1</b>
Asset Acquisitions .....	<b>4.1</b>	<b>3.4</b>	<b>- 16.9</b>

The Legislature is comprised of two Houses, the Legislative Council and the Legislative Assembly. Both Houses are directly elected by the people of New South Wales and together form one arm of the system of responsible government.

The functions of Parliament are wide ranging and include the making of laws, control of State finances, oversight and scrutiny of Executive Government operations and the provision of a forum to discuss matters of concern or importance to the public.

The Legislative Council, Legislative Assembly and Joint House Departments provide procedural, administrative and support services to assist Members in the performance of their parliamentary and constituency duties, both at Parliament House and in the ninety three Legislative Assembly electorate offices throughout the State.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Legislature's expenditure trends reflect the sittings of Parliament and the provision of services to Members. Total expenses have increased from \$75.5 million in 1996-97 to an estimated \$82.9 million in 2000-01. The increase is mainly attributable to increases in salary costs together with higher telecommunication and electorate office rental costs. The Legislature has increased the use of technology to deliver services by expanding Parliament's Internet site which provides access to Hansard, House business papers and Parliamentary Committee reports, and allows the on-line receipt of Committee Inquiry submissions from the public.

The Parliamentary Remuneration Tribunal released its new Determination and Report on Members' additional allowances and entitlements on 4 December 2000. The Determination came into effect on 31 December 2000 and has provided increased flexibility for Members in the use of their non-salary entitlements through the establishment of a Logistic Support Allocation. All Members' Logistic Support Allocation expenditure and country based Members' Sydney Allowances will be audited annually by the Auditor-General's Office.

## **STRATEGIC DIRECTIONS**

The Legislature's primary focus will be on improving procedural and corporate business processes to support Members in their Parliamentary and constituency duties. This will involve increased use of technology to expand information available on the Parliament's Internet website and use of e-commerce in accounting and administrative business processes.

In 2001-02, the Legislature will undertake an evaluation of processes and services that can be enhanced for Members and support areas through the use of current technology. In addition, a review and assessment of the Government's public sector reform and service delivery initiatives will be carried out to determine their suitability and relevance for implementation within the Parliament.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated to be \$85.8 million. \$67.4 million will be expended to directly support the functions of the Upper and Lower Houses and Members in their Parliamentary and constituency duties. \$18.4 million has been budgeted for support and ancillary operations.

### **Asset Acquisitions**

Funding of \$3.4 million in 2001-02 has been provided to:

- ◆ Replace facsimile machines in electorate offices (\$0.3 million).
- ◆ Upgrade Parliament's management information system (\$0.3 million).
- ◆ Upgrade and replace electorate office furniture (\$0.8 million).



- ◆ Upgrade computer hardware for Members of the Legislative Council (\$0.3 million) and Members of the Legislative Assembly (\$0.4 million).
- ◆ Upgrade Parliament's business systems, communications systems and infrastructure (\$0.9 million).
- ◆ Fit out electorate offices for Members of the Legislative Assembly and for other minor works (\$0.4 million).

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	41,768	42,905	<b>42,813</b>
Other operating expenses	12,727	12,722	<b>13,912</b>
Maintenance	416	620	<b>486</b>
Depreciation and amortisation	3,560	4,368	<b>4,380</b>
Other expenses	23,162	22,310	<b>24,242</b>
<b>Total Expenses</b>	<b>81,633</b>	<b>82,925</b>	<b>85,833</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,046	1,503	<b>1,890</b>
Investment income	15	50	<b>25</b>
Other revenue	1,554	1,237	<b>940</b>
<b>Total Retained Revenue</b>	<b>2,615</b>	<b>2,790</b>	<b>2,855</b>
<b>NET COST OF SERVICES</b>	<b>79,018</b>	<b>80,135</b>	<b>82,978</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	32,688	34,271	<b>33,615</b>
Other	36,305	38,187	<b>38,640</b>
<b>Total Payments</b>	<b>68,993</b>	<b>72,458</b>	<b>72,255</b>
<b>Receipts</b>			
Sale of goods and services	1,046	2,158	<b>1,890</b>
Interest	22	59	<b>35</b>
Other	1,554	2,340	<b>940</b>
<b>Total Receipts</b>	<b>2,622</b>	<b>4,557</b>	<b>2,865</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(66,371)</b>	<b>(67,901)</b>	<b>(69,390)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,121)	(3,907)	<b>(3,426)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,121)</b>	<b>(3,907)</b>	<b>(3,426)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	64,961	65,136	<b>67,793</b>
Capital appropriation	4,121	3,821	<b>3,426</b>
Cash reimbursements from the Consolidated Fund Entity	1,400	1,374	<b>1,650</b>
Cash transfers to Consolidated Fund	...	(58)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>70,482</b>	<b>70,273</b>	<b>72,869</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(10)</b>	<b>(1,535)</b>	<b>53</b>
Opening Cash and Cash Equivalents	251	1,739	<b>204</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>241</b>	<b>204</b>	<b>257</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(79,018)	(80,135)	<b>(82,978)</b>
Non cash items added back	12,540	13,189	<b>13,478</b>
Change in operating assets and liabilities	107	(955)	<b>110</b>
<b>Net cash flow from operating activities</b>	<b>(66,371)</b>	<b>(67,901)</b>	<b>(69,390)</b>

**THE LEGISLATURE**  
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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	241	204	257
Receivables	544	552	542
Inventories	...	200	200
Other	433	260	260
<b>Total Current Assets</b>	<b>1,218</b>	<b>1,216</b>	<b>1,259</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	97,198	97,969	97,304
Plant and equipment	30,233	28,271	27,982
<b>Total Non Current Assets</b>	<b>127,431</b>	<b>126,240</b>	<b>125,286</b>
<b>Total Assets</b>	<b>128,649</b>	<b>127,456</b>	<b>126,545</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,165	2,908	2,908
Employee entitlements and other provisions	2,728	2,724	2,824
<b>Total Current Liabilities</b>	<b>4,893</b>	<b>5,632</b>	<b>5,732</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	178	230	230
<b>Total Non Current Liabilities</b>	<b>178</b>	<b>230</b>	<b>230</b>
<b>Total Liabilities</b>	<b>5,071</b>	<b>5,862</b>	<b>5,962</b>
<b>NET ASSETS</b>	<b>123,578</b>	<b>121,594</b>	<b>120,583</b>
<b>EQUITY</b>			
Reserves	8,000	9,067	9,067
Accumulated funds	115,578	112,527	111,516
<b>TOTAL EQUITY</b>	<b>123,578</b>	<b>121,594</b>	<b>120,583</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council**

Program Objective(s): To represent the people of New South Wales in the Upper House. To support the functions of the Legislative Council and its 42 Members.

Program Description: Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and Committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Secretarial services for Members	48	48
Procedural and administrative support	29	27
Committee advisory, research and administrative support	13	13
	90	88

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,289	8,585	<b>8,393</b>
Other operating expenses	2,357	1,690	<b>2,478</b>
Maintenance	3	...	<b>4</b>
Depreciation and amortisation	180	246	<b>255</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	3,858	3,775	<b>4,200</b>
Salaries and allowances of the President of the Legislative Council and others	2,236	1,915	<b>2,200</b>
Salaries and allowances of Ministers of the Crown	1,184	915	<b>1,060</b>
Overseas delegation	3	...	<b>3</b>
<b>Total Expenses</b>	<b>18,110</b>	<b>17,126</b>	<b>18,593</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Other revenue

10	...	...
373	398	395

**Total Retained Revenue**

383	398	395
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**NET COST OF SERVICES**

17,727	16,728	18,198
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**ASSET ACQUISITIONS**

308	400	379
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## THE LEGISLATURE

### 1 THE LEGISLATURE

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#### **1.1 Parliamentary Government**

##### **1.1.2 Legislative Assembly**

**Program Objective(s):** To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

**Program Description:** Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and Committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

		Average Staffing (EFT)	
		2000-01	2001-02
<b>Activities:</b>	Secretarial and research services for Members	207	207
	Procedural and administrative support	33	33
	Committee advisory, research and administrative support	21	20
		261	260

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

#### ***OPERATING STATEMENT***

##### **Expenses -**

Operating expenses -			
Employee related	20,768	21,305	<b>21,300</b>
Other operating expenses	7,976	8,825	<b>9,036</b>
Maintenance	115	188	<b>125</b>
Depreciation and amortisation	1,104	1,555	<b>1,580</b>
Other expenses			
Salaries and allowances of Members of Parliament	7,775	7,850	<b>8,150</b>
Salaries and allowances of the Speaker and others	4,202	4,230	<b>4,385</b>
Salaries and allowances of Ministers of the Crown	3,649	3,350	<b>3,481</b>
Commonwealth Parliamentary Association	248	275	<b>756</b>
Overseas delegation	7	...	<b>7</b>
<b>Total Expenses</b>	<b>45,844</b>	<b>47,578</b>	<b>48,820</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Other revenue

15	42	<b>40</b>
441	731	<b>485</b>

**Total Retained Revenue**

<b>456</b>	<b>773</b>	<b>525</b>
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**NET COST OF SERVICES**

<b>45,388</b>	<b>46,805</b>	<b>48,295</b>
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**ASSET ACQUISITIONS**

<b>2,463</b>	<b>2,514</b>	<b>1,482</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services**

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Accounting and financial	10	12
Archives	2	2
Building	57	57
Catering	53	49
Education and Community Relations	1	2
Hansard	23	22
Information technology	13	15
Library	33	33
Security	15	15
Printing Services	12	12
	219	219

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,711	13,015	<b>13,120</b>
Other operating expenses	2,394	2,207	<b>2,398</b>
Maintenance	298	432	<b>357</b>
Depreciation and amortisation	2,276	2,567	<b>2,545</b>
<b>Total Expenses</b>	<b>17,679</b>	<b>18,221</b>	<b>18,420</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	420	503	<b>450</b>
Functions	430	550	<b>450</b>
Minor sales of goods and services	171	408	<b>950</b>
Investment income	15	50	<b>25</b>
Other revenue	740	108	<b>60</b>

<b>Total Retained Revenue</b>	<b>1,776</b>	<b>1,619</b>	<b>1,935</b>
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<b>NET COST OF SERVICES</b>	<b>15,903</b>	<b>16,602</b>	<b>16,485</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,350</b>	<b>907</b>	<b>1,565</b>
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# PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Cabinet Office</b>			
Total Expenses .....	14.5	14.9	2.7
Asset Acquisitions .....	0.2	0.6	200.0
<b>Parliamentary Counsel's Office</b>			
Total Expenses .....	5.8	5.8	- 0.7
Asset Acquisitions .....	1.1	0.8	- 25.7
<b>Premier's Department</b>			
Total Expenses .....	93.5	84.8	- 9.3
Asset Acquisitions .....	0.2	1.0	400.0
<b>Independent Commission Against Corruption</b>			
Total Expenses .....	15.4	15.7	2.0
Asset Acquisitions .....	0.5	0.5	15.6
<b>Ombudsman's Office</b>			
Total Expenses .....	8.9	10.9	23.0
Asset Acquisitions .....	1.4	1.1	- 21.4
<b>State Electoral Office</b>			
Total Expenses .....	8.6	8.7	2.0
Asset Acquisitions .....	...	1.1	n.a.
<b>Independent Pricing and Regulatory Tribunal</b>			
Total Expenses .....	6.1	10.5	67.0
Asset Acquisitions .....	0.1	0.3	200.0
<b>Centennial Park and Moore Park Trust</b>			
Total Expenses .....	14.2	15.2	7.0
Asset Acquisitions .....	14.2	3.8	- 274.0
<b>Commission for Children and Young People</b>			
Total Expenses .....	4.9	5.7	18.3
Asset Acquisitions .....	0.1	0.1	59.3
<b>Ministry for the Arts</b>			
Total Expenses .....	59.4	66.0	11.0
Asset Acquisitions .....	19.0	13.5	- 28.7

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>State Library of New South Wales</b>			
Total Expenses .....	54.1	54.5	0.7
Asset Acquisitions .....	5.4	5.7	5.2
<b>Australian Museum</b>			
Total Expenses .....	33.4	34.0	1.7
Asset Acquisitions .....	3.8	4.4	15.2
<b>Museum of Applied Arts and Sciences</b>			
Total Expenses .....	41.4	41.0	- 1.0
Asset Acquisitions .....	4.5	2.5	- 43.7
<b>Historic Houses Trust of New South Wales</b>			
Total Expenses .....	19.2	20.6	7.3
Asset Acquisitions .....	0.9	3.6	300.0
<b>Art Gallery of New South Wales</b>			
Total Expenses .....	27.2	25.4	- 6.6
Asset Acquisitions .....	8.4	8.2	- 2.4
<b>State Records Authority</b>			
Total Expenses .....	9.2	10.9	18.5
Asset Acquisitions .....	4.3	0.3	- 93.0
<b>New South Wales Film and Television Office</b>			
Total Expenses .....	7.7	8.8	14.3
Asset Acquisitions .....	...	...	...
<b>Community Relations Commission</b>			
Total Expenses .....	12.3	12.6	2.4
Asset Acquisitions .....	...	0.7	n.a.
<b>Audit Office of New South Wales</b>			
Total Expenses .....	23.3	23.8	2.1
Asset Acquisitions .....	0.1	0.1	...
<b>Total, Premier, Minister for the Arts and Minister for Citizenship</b>			
Total Expenses .....	<b>459.1</b>	<b>469.8</b>	<b>2.3</b>
Asset Acquisitions .....	<b>64.2</b>	<b>48.3</b>	<b>- 24.8</b>

## CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of Government policy. It co-ordinates New South Wales' involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet including preparation of agendas, recording of decisions, circulation and presentation of Cabinet submissions and follow-up action required.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the last five years, the core responsibilities of The Cabinet Office have remained unchanged. However, on occasions, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office. The expenditure trends over the last five years have increased from \$10.2 million in 1996-97 to \$14.6 million in 2000-01 to accommodate these additional responsibilities.

Responsibility for the co-ordination and development of social policy, as well as policy in relation to children and young people was transferred to The Cabinet Office resulting in the creation of the Social Policy Development Unit in 1995 and the Office of Children and Young People in 1997. The Office of Children and Young People is also responsible for the Government's Families First initiative and provides secretarial support to the Youth Advisory Council that reports to the Premier. The Natural Resources Branch has also absorbed responsibility for co-ordination of salinity and greenhouse policy. The Office of Drug Policy was established in 1999 to co-ordinate and develop policy in relation to drugs.

### **2001-02 BUDGET**

#### **Total Expenses**

The Cabinet Office has estimated total expenses of almost \$15 million. This includes \$1.1 million for the continuation of the Families First initiative involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills.

#### **Asset Acquisition**

The capital allocation of \$0.6 million is for the continued development of an electronic Cabinet Document Management System, and upgrade of desktop computer equipment.

## **PARLIAMENTARY COUNSEL'S OFFICE**

The Parliamentary Counsel's Office develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council. The Office provides legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertakes research on legislative and related matters. It also provides a legislative publishing service to the Government, Parliament and the public including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides and compiles the New South Wales Legislation Database.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure trends have not varied markedly over the past five years, apart from the general movements in salaries and operating costs affecting the public sector. This reflects the continuity of the Office's core functions and activities and its relatively stable staffing levels.

### **STRATEGIC DIRECTIONS**

The Office is developing new information technology systems (including the internet) for legislative drafting and publishing that will enhance the portability and accessibility of legislation.

### **2001-02 BUDGET**

#### **Total Expenses**

Total expenses of the Parliamentary Counsel's Office are estimated to be \$5.8 million with about 80 percent being allocated to employee related payments.

#### **Asset Acquisitions**

A capital allocation of \$1.5 million has been provided over three years from 1998-99 to replace the existing legislative drafting, publishing and database systems. This program is now expected to be completed over a 5 year period.

Capital expenditure for 2001-02 is estimated to be \$0.8 million, including \$647,000 allocated for the legislative system redevelopment, and \$170,000 which has been allocated to the Office in 2001-02 to replace obsolete desktop computers.

## **PREMIER'S DEPARTMENT**

Premier's Department's corporate purpose is to support the Premier, as head of Government, in making New South Wales a better place in which to live, work and do business. The Department provides strategic advice and services to the Premier, manages issues and projects of significance to the State and provides leadership to the New South Wales public sector. A major focus of the Department is maintaining the effective management of public sector staff and resources and ensuring a whole-of-government approach to policy development and service provision within the public sector, especially in regional and rural areas.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The expenditure trends over the last five years have increased from approximately \$71.7 million in 1996-97 to an estimated figure of \$90.1 million in 2000-01.

Estimated total expenditure for the Premier's Department is \$84.8 million in 2001-02 compared with \$90.1 million in 2000-01.

Expenditure for the Department in 2001-02 has declined from previous years, with the completion of certain activities. These activities included a number of Olympic related initiatives with particular emphasis on the protocol arrangements for distinguished visitors and associated special security support, the Police Complaints Case Management computer development, the Centenary of Federation celebrations and the initiation of the Regional Service Delivery strategy.

### **STRATEGIC DIRECTIONS**

The Department will continue its commitment to excellence and innovation to ensure better value for money in the delivery of public services while maintaining high quality and effective services to stakeholders. Key issues will include the co-ordination of whole-of-government initiatives to manage economic and social issues in regional and rural New South Wales, leading and facilitating whole-of-government efforts to strengthen communities, the co-ordination of major events, facilitating major infrastructure developments in New South Wales and improving the representation of targeted groups in the public sector workforce, focusing on Aboriginal people and people with disabilities.

## **2001-02 BUDGET**

### **Total Expenses**

In 2001-02 an important initiative, which will be managed by the Department on behalf of the New South Wales Government, is the State's involvement in the Year of the Outback, a National initiative with various States participating. This involvement will be in addition to the Department's ongoing responsibilities for community events, official visits and executive administration.

The role of the Department as the manager of community projects of direct concern to the Premier and as the co-ordinator of State responses in times of natural disasters is also funded within the Department's Budget.

Special projects which will be undertaken or continued in 2001-02 will include the expanded Government Access Program and Community Drug Strategies. The Department will continue to perform one of its key functions in leading and co-ordinating a whole-of-government approach to major projects and issues.

The Department is responsible for funding and support of the Premier's and Ministers' Offices and for the Offices of the Leaders of the Opposition and former Office Holders staff. The estimated cost for the provision of these services in 2001-02 is \$22.7 million.

### **Asset Acquisitions**

In 2001-02, \$1 million will be spent on the purchase of minor office equipment and participation in a program to upgrade desktop computers to improve reliability and functionality.

## **INDEPENDENT COMMISSION AGAINST CORRUPTION**

The Independent Commission Against Corruption is responsible for promoting integrity in public administration throughout New South Wales by exposing and minimising corruption, by conducting robust investigations using its Royal Commission and other special powers, by applying the latest corruption prevention methods and through education.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses of the Commission over the past five years have remained relatively constant with the projected total expenses for 2000-01 being \$15.5 million. There have not been any significant changes in the responsibilities, functions or the operating environment of the Commission over the period.

During 2000-01, the Commission was involved in various major investigations, including examining corruption within and affecting the State Rail Authority, the National Parks and Wildlife Service, Liverpool City Council and the New South Wales Grains Board. During the year, the Commission has tabled reports in Parliament on its investigations into the Roads and Traffic Authority and the Greyhound Racing Authority. Other reports are anticipated before the end of the financial year.

## **STRATEGIC DIRECTIONS**

In 2001-02, the Commission will continue to build and sustain public sector integrity with its ongoing focus on exposing and preventing corruption through investigations, working closely with a range of agencies and corruption prevention advice while at the same time promoting and enhancing its education and research activities. A major focus will be e-corruption and improving the Commission's business processes.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses of the Commission in 2001-02 are \$15.7 million. It is expected the Commission will maintain its current level of investigation, corruption prevention and education activities.

### **Asset Acquisitions**

In 2001-02, \$520,000 will be spent on the replacement of the Commission's records and electronic document management systems and its payroll system. The remaining funds will be used to ensure the Commission keeps up to date with changes in investigative technology.

## **OMBUDSMAN'S OFFICE**

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. Such investigations aim to improve policies and practices and to promote responsive and accountable public administration.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The total expenses of the Ombudsman's Office have increased over the last five years. This increase is largely due to the expansion of the Ombudsman's jurisdiction to include activities such as:

- ◆ investigation of child abuse allegations against employees of Government and certain non-Government agencies;
- ◆ monitoring of the Police Service's use of new powers such as those conferred by the *Crimes (Forensic Procedures) Act 2000*; and
- ◆ the provision of increased resources in response to the Royal Commission into the Police Service.

## **STRATEGIC DIRECTIONS**

- ◆ The Ombudsman's Office recently finalised its three year Corporate Plan. This plan sets the direction for the Office and outlines the goals and strategies that will support the Ombudsman's vision of a fair, accountable and responsive administration in New South Wales agencies. During 2001-02, the Corporate Plan will be strengthened with the development of business plans for each of the investigative teams.
- ◆ Additional funding, which has been provided to the Office, will enable the Ombudsman to deal with the increasing numbers of notifications of, and complaints concerning, allegations of child abuse. These funds have been used to employ additional investigative staff and to develop resources and training tools for agencies.

- ◆ The priority for the Child Protection team in 2001-02 will be to continue to work with relevant agencies to improve their investigation of child abuse allegations including training agency staff in investigative techniques.
- ◆ The Police Complaints Case Management system is expected to be completed in 2001-02. The introduction of the system will result in changed work practices in the Police team. These changes will need to be effectively managed and will require existing staff to be trained. The Ombudsman will also need to ensure that the introduction of the Police Complaints Case Management system will complement other systems operating within the Office.

Other priorities for the Ombudsman are:

- ◆ to improve response to oral complaints by moving resources to the Inquiries Team;
- ◆ assisting agencies to deal with their own complaints by publishing guidelines and running complaints handling and investigation related training courses;
- ◆ using informal means to resolve complaints;
- ◆ conducting “own motion” and other formal investigations focussing on systemic or public interest issues; and
- ◆ reporting to Parliament on significant public interest issues.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of the Ombudsman’s Office are projected to be \$10.9 million in 2001-02. Included in this amount is funding for the Ombudsman’s child protection responsibilities and additional funding for the Police Complaints Case Management system.

### **Asset Acquisitions**

In 2001-02 the Ombudsman’s Office will be undertaking an asset acquisition program totalling \$1.1 million including \$0.76 million to complete the Police Complaints Case Management system.

The Ombudsman will also be replacing obsolete workstations and improving the security and reliability of its computer network.

## **STATE ELECTORAL OFFICE**

The State Electoral Office is responsible for the management and administration of Parliamentary elections, by-elections and referendums. Through the Election Funding Authority, the Office is responsible for the public funding of election campaigns, and the management and administration of the Political Education Fund (established in 1993).

In addition, the Office conducts, in accordance with the appropriate legislation, such elections as local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements. These elections are conducted on a full cost recovery basis.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Trends in expenditure for the Office are cyclical, and directly related to the occurrence of general elections.

During 2000-01, the Office administered elections for Local Councils that did not participate in the September 1999 Local Government Elections. These elections were operated on a cost recovery basis.

A review of the organisational structure of the Office was conducted in 2000-01, to ensure that the Office is properly focused on core activities in the lead up to the next State General Election.

### **STRATEGIC DIRECTIONS**

The Office is in the process of reviewing systems, procedures and service delivery for the State General Election (March 2003) and Local Government General Election (October 2003).

The Office has received capital funding to address the main issues identified in the review, to upgrade election systems. This is consistent with the Office's information technology strategic plan.

### **2001-02 BUDGET**

#### **Total Expenses**

The State Electoral Office has estimated total expenses of \$8.7 million. Payments to the Commonwealth under the Joint Roll Agreement (\$2.8 million in 2001-02), that have been agreed to by all States, will continue to be met.

## **Asset Acquisitions**

Capital expenditure for 2001-02 is estimated at \$1.1 million as part of a \$1.5 million upgrade to election systems over two years in preparation for the New South Wales State General Election, to be held in March 2003. This project commenced in 2000-01.

The project is comprised of a number of sub projects and includes the upgrade of the State Election Management System; the Legislative Council Computerised Counting System; the Returning Office Management System and the Returning Officer Management Information System.

## **INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major New South Wales Government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry pricing and competition. Within its area of expertise, IPART provides assistance to other New South Wales and interstate Government agencies.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

IPART's expenditure has increased from \$2 million in 1994-95 to an anticipated \$8.4 million in 2000-01. The increased expenditure reflects changes in the range, volume and complexity of work.

Since 1994-95, the work of IPART has expanded beyond setting maximum prices for Government utilities and transport services. Additional activities now undertaken include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries has also made regulation of these areas more complex.

In November 2000, IPART's legislation was amended to give the Tribunal responsibility for administering licensing of water, electricity and gas and for auditing compliance with licence conditions for water and electricity. These functions were previously carried out by the Ministry of Energy and Utilities. The changes to the Act also require IPART to investigate complaints about competitive neutrality referred by the Government. These changes impact on IPART's functions and work processes. IPART's Consolidated Fund allocation was increased by \$1.8 million with \$1.1 million of this amount transferred from the Ministry of Energy and Utilities.

The approach to price regulation is constantly evolving and thus requires a research capacity. The Tribunal maintains an interest in overseas developments as well as continuing membership of the Australian Regulators' Forum.

## **STRATEGIC DIRECTIONS**

To absorb the additional responsibilities IPART has increased its staff by more than 40 percent. It now needs to invest in and manage the communication, systems, knowledge transfer, industrial and development issues resulting from this growth while maintaining the quality of regulatory outcome.

In December 2000, IPART developed a strategic business plan. The plan has helped to articulate the impact of IPART's work on its various stakeholders and the community at large. The effects extend beyond the immediate revenue impact of IPART's decisions on the regulated entities and their customers, to include investment decisions by potential competitors and users of the services.

The increased complexity of regulation also has implications for increasing the quality and volume of legal and other specialist advice.

The strategies in the business plan articulate the response by IPART to these challenges in terms of monitoring the impact of decisions, improving analytical techniques, making better use of legal and consultancy services and encouraging stakeholder communication. In response to the last area, IPART will carry out a major stakeholder perception survey to gather quantitative and qualitative performance data.

## **2001-02 BUDGET**

Total operating expenses in 2001-02 are estimated at \$10.5 million. The total Consolidated Fund allocation in 2001-02 is estimated at \$9.2 million, an increase of \$3.7 million or 67 percent over the preceding period. Of this, \$2.3 million is a transfer from the Ministry of Energy and Utilities commensurate with licensing functions transferred to IPART.

## **CENTENNIAL PARK AND MOORE PARK TRUST**

The Centennial Park and Moore Park Trust is responsible for a highly used area of open space in Sydney, known as the Centennial Parklands. The Parklands comprise Centennial Park, Moore Park, Queens Park, Fox Studios Australia, the Horden Pavilion and Royal Hall of Industries, and the Centennial Parklands Equestrian Centre. The complexity of the Trust's operations are due to the task of balancing conflicting demands for recreational use of its facilities, protection of parklands, financial sustainability, and equity of access.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for the Trust have increased significantly during the last four years from \$9.6 million in 1997-98 to around \$14.5 million in 2000-01. This reflects additional costs associated with improvements to the maintenance of the Parklands, the introduction of services to address public safety and environmental issues and a range of business activities aimed at improving financial viability. During the same period sales of goods and services have grown from \$3.8 million to \$8.4 million.

Capital expenditure increased significantly during the last four years due to the completed restoration of the Equestrian Centre, the Hordern Pavilion and the Royal Hall of Industries, continuation of the ponds restoration project, the rehabilitation of Moore Park and the commencement of the Centenary of Federation Projects.

## **STRATEGIC DIRECTIONS**

The Trust's corporate strategy aims to achieve the following outcomes:

- ◆ maintaining and enhancing business viability;
- ◆ enhancing the integrity of Centennial Parklands;

- ◆ improving relationships with stakeholders;
- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands; and
- ◆ securing opportunities for diversity of cultural expression.

The Trust implements financial strategies to increase and diversify its revenue base in order to improve the quality of services and increase contributions towards costs.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02, estimated at \$15.2 million, include an additional \$1.0 million for the asset maintenance program for buildings and infrastructure in Centennial Park.

### **Asset Acquisitions**

The Trust's total asset acquisitions program for 2001-02, estimated at \$3.8 million, provides for:

- ◆ \$1.1 million for the continuing restoration of Moore Park East and West;
- ◆ \$0.5 million for landscaping and tree planting; and
- ◆ \$0.8 million for the continuation of the restoration of the Centennial Park ponds.

## **COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

The Commission for Children and Young People was established in June 1999 to listen to children and young people and to promote their interests. The Commission's aim is to work with others to make New South Wales a better place for children and young people.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In July 2000, Part 7 of the Commission for Children and Young People Act 1998 and the Child Protection (Prohibited Employment) Act 1998 were proclaimed. These Acts require all people seeking child-related employment to be subject to some form of screening and requires them to declare whether they are a “prohibited person”, in terms of the Act.

During the year, the Commission completed a major inquiry into “Children who have no-one to turn to”. It also completed its review of the 1997 Inter-agency Guidelines into Child Protection Intervention and released the 2000 Inter-agency Guidelines to all relevant Government agencies.

The Commission conducted a major research project into participatory models successfully implemented for children and young people and it commenced research projects into suicide and risk-taking behaviours.

## **STRATEGIC DIRECTIONS**

In 2001-02 the major focus of the Commission will be:

- ◆ releasing the report from the inquiry into “Children who have no-one to turn to”;
- ◆ commencing a research project into the deaths of infants and children from sleep incidents;
- ◆ developing a resource kit and conducting a community education campaign to explain the impact of the Crimes Amendment Child Protection (Excessive Punishment) Bill 2000;
- ◆ implementing employment screening for relevant apprehended violence orders and the voluntary accreditation scheme for people who work with sex offenders;
- ◆ building on the Commission’s project into participatory models for children and young people and releasing material for use by people and organisations with an interest in children and young people; and
- ◆ developing and presenting a series of high profile professional seminars focusing on issues relevant to children and young people.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses of the Commission in 2001-02 are \$5.7 million, an increase of 18.3 percent from the 2000-01 Budget. This mainly reflects an increase in funding for mandatory employment screening, research into the deaths of infants from sleep incidents and the community education campaign on the *Crimes Amendment Child Protection (Excessive Punishment) Bill 2000*.

### **Asset Acquisitions**

The capital allocation of \$94,000 for 2001-02 is for minor enhancements to the Commission's information management systems and the purchase of minor plant and equipment.

## **MINISTRY FOR THE ARTS**

The Ministry monitors and provides policy advice on the State's cultural institutions and manages Government arts projects, properties and capital expenditure. The Ministry also administers a cultural grants program, which supports a range of arts and cultural organisations and activities across the State, and provides awards, fellowships and scholarships to individuals.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$59.3 million in 1996-97 to an estimated \$62.6 million in 2000-01. This increase reflects additional overall funding to arts organisations and general movements in salaries and operating costs affecting the public sector.

In 2000-01 the Ministry provided a total of \$21.2 million through the cultural grants program. This support has risen steadily from \$14.2 million distributed in 1996-97.

In recent years the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio. Emphasis has also been given to providing strategic support for arts development in Western Sydney.

## **STRATEGIC DIRECTIONS**

The Ministry's key strategic directions include:

- ◆ implementing the Government's 1999 cultural development policy "Encouraging the Arts in Local Communities"; and
- ◆ implementing and refining the Government's Western Sydney Arts Strategy.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$66 million. The Ministry will distribute \$23.3 million under the State's cultural grants program and \$32 million to the Sydney Opera House Trust during 2001-02.

The Major Performing Arts Inquiry, initiated by the Commonwealth Government in response to deteriorating financial performance by major performing arts companies, made 95 recommendations designed to stabilise the sector and re-position it to take advantage of changes in the national and global economies. In addition to funding of \$2.6 million per annum to meet the State's commitment to this national initiative, a further \$1.8 million over three years from 2001-02 has been approved to implement an industry assistance package for the sector. Funds will be provided directly to major companies based in New South Wales, recognised by the Inquiry as some of the most important companies in Australia.

Funding of \$0.5 million per annum from 2001-02 has been provided for the Western Sydney Arts Strategy to support the development of cultural infrastructure in Western Sydney.

Regional arts will be enhanced through additional funding of \$0.75 million per annum from 2001-02 rising to \$0.95 million per annum from 2003-04. Funds will go towards mainstage production tours, masterclasses/workshops by major companies for music students and a program to renew and enhance arts activities in targeted regional centres.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$13.5 million. Budget support of \$1.7 million has been provided in 2001-02 to commence the Ministry's asset maintenance plan.

Other capital works to be continued into 2001-02 include \$2.7 million toward the purchase and fitout of a storage and rehearsal facility for arts organisations at 91 Canal Road, Leichhardt and \$9 million towards the construction of a new theatre at Walsh Bay.

The Sydney Opera House will receive \$1.5 million in 2001-02 for a detailed study of the Opera Theatre. This project will evaluate options to address acoustic deficiencies of the pit and occupational health and safety concerns, as well as provide for subsequent planning and design. The Opera House will receive an additional \$1.7 million for essential safety upgrades in addition to \$13 million per annum (increased 2001-02) for asset maintenance and management.

## **STATE LIBRARY OF NEW SOUTH WALES**

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales. The Library fulfils a Statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means.

The Library maintains and ensures the security of the unique heritage Mitchell and Dixon collections of historical New South Wales and Australian resources. It also supports the network of public libraries throughout New South Wales through administering the public libraries grants and subsidies program and by providing policy advice and consultancies, backup reference services, loans and supply of documents and through management of NSW.net.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$51.9 million in 1996-1997 to a projected \$54.8 million in 2000-01. This is mainly due to an increase in grants and subsidies to public libraries and general movements in salaries and operating costs affecting the public sector.

A major initiative, the NSW.net project, received funding of \$2.5 million in 2000-01. By June 2001, 117 councils and public libraries will be connected to the network providing subsidised access to the Internet and selected online services. In addition, a minimum of 600 computers will be distributed to the public libraries of New South Wales.

The Library has valued its collection assets in accordance with Australian Accounting Standards at \$1.5 billion. Depreciation of non-heritage assets is now being undertaken. Land and buildings increased in value by \$58.1 million following a revaluation in 1999-2000.

## **STRATEGIC DIRECTIONS**

The Library manages and preserves the documented cultural heritage of New South Wales through its collections. The major strategy of the Library is to provide public access to these collections through reference and research services, exhibitions and public programs.

Clients' information demands continue to grow, both in volume and complexity, particularly demand for Internet access. In response to this, the Library is promoting electronic access at the local Government level through NSW.net, part of the Government's connect.nsw initiative.

The financial and service delivery reforms introduced in 1999-2000 continue, together with the development of the Digital Library Strategy. This strategy aims to provide greater access to heritage resources through the Internet. The refurbished Mitchell Library reading room will provide improved service to clients.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$54.5 million. The Library will distribute \$19.9 million under the State's public library subsidies and grants program during 2001-02. The NSW.net project has been funded for \$2.5 million in 2001-02.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$5.7 million. Budget support totalling \$2 million has been allocated over the next two years to continue a program of building upgrade works that commenced in 1999-2000.

An allocation of \$4.5 million has been provided for the acquisition of collection materials including books, journals, pictures, maps, manuscripts and electronic resources.

Minor works funding of \$0.5 million has been allocated for replacement of plant and equipment, including information technology equipment.

## **AUSTRALIAN MUSEUM**

The Museum is Australia's leading natural history museum. Its mission is to increase understanding of, and influence public debate on, the natural environment, human societies and human interaction with the environment. The Australian Museum undertakes its activities at its main site at College Street, Sydney and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$23.7 million in 1996-97 to an expected \$33.5 million in 2000-01. The increase is attributable to activities that include the staging of public programs and exhibitions, scientific research and commercial ventures such as Australian Museum Business Services.

### **STRATEGIC DIRECTIONS**

The Museum's continued focus in 2001-02 will be on implementing initiatives identified within its Corporate Strategic Plan. Within this framework, the Museum is analysing and predicting impacts on the Australian environment and the means by which this information can be effectively communicated to the rural and industrial sectors. The Museum will continue to develop research and development partnerships with scientific, Government and commercial organisations. Reaching a wider audience through outreach, rural and regional programs and electronic media will remain a significant pursuit. The Museum is also strongly committed to the presentation of Pacific Rim cultures in innovative programs.

### **2001-02 BUDGET**

#### **Total Expenses**

Total expenses for the Museum are budgeted at \$34 million. Major ongoing responsibilities will include the staging of exhibitions, development of educational programs, research and conservation work relating to collections. Scientific research will continue to be focussed through designated centres of excellence and new biodiversity projects.

Large exhibitions planned for 2001-02 include "Fishing in the Spirit House" and "Chinsoars". The Museum will also stage a program of visitor services and smaller exhibitions that include "British Gas World Wildlife Photography", "Sisters of Charity" and "To the Islands".

## **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$4.4 million. Budget funding totalling \$3.4 million (\$1.5 million in 2001-02) has been allocated over three years for a program of information technology initiatives including the development of collections databases and the Museum's Internet site.

Other significant projects include improvements to the Museum's wide area network (\$0.2 million), upgrade of air conditioning facilities (\$1 million) and public programs (\$0.4 million).

## **MUSEUM OF APPLIED ARTS AND SCIENCES**

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Museum directs its resources to activities that include the staging of major exhibitions, development of educational programs, undertaking research and conservation work on the collection.

Over the past five years, total expenses have moved in line with general movements in salaries and operating costs affecting the public sector. Projected expenditure of \$42 million in the current year has included special programs undertaken for the Olympic year.

Asset values increased by \$385 million in 2000-01. This reflects the valuation of the collection (\$361 million) and revaluation of land and buildings (\$24 million increase) in 1999-2000.

## **STRATEGIC DIRECTIONS**

Preservation of the collection is of prime importance to the Museum, with reliable storage being an essential element. Attention is currently being focused on the replacement of collection storage facilities in Ultimo and on a project to improve visitor access to the Museum. The upgrade and renewal of permanent galleries is continuing in order for the Museum to maintain its position in the education and leisure markets.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$41 million. This is a reduction on the current year's estimated expenditure of \$42 million due to the absence of major exhibitions similar to those that were shown in conjunction with the Sydney Olympics.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$2.5 million.

The Museum will spend \$692,000 to complete the accession of the Sydney 2000 Games Collection, the total cost for this project being \$849,000. A further \$250,000 will be spent on acquisition of other collections, together with funding of \$500,000 being provided for the continuation of the permanent gallery replacement program. \$1.1 million will be spent on minor works and the replacement of plant and equipment.

Construction of the new collection storage facility at Castle Hill was completed in 2000-01, on time and to budget (\$4.1 million). Fitout is under way and the movement of the collection is being planned to take place in the coming year. This will be done in conjunction with the refurbishing of other stores at Castle Hill and the accession of items from the Sydney 2000 Games Collection.

## **HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage properties in the State. Its objectives are to conserve and manage these properties, grounds and collections and to provide a range of public and school programs to increase awareness of the cultural heritage of the State.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In accordance with its increased role and responsibility, the Trust's operating expenditure has increased from \$12.7 million in 1996-1997 to \$19.7 million in 2000-01. This has included the Trust assuming management of Government House in 1996, the Mint in 1997 and the Rouse Hill House estate in 1999.



In 1998 the Trust developed its Total Asset Management Plans, which were developed in accordance with the Government's policy on heritage asset management. As a result, the Trust's allocation was increased by \$1.2 million. This was followed by an increase of \$0.7 million in 2000-01 and \$0.4 million in 2001-02 associated with additional responsibilities.

## **STRATEGIC DIRECTIONS**

Following the period of rapid growth, which saw the Trust expand its property portfolio and public programs, it is now in a phase of consolidation. The most pressing issue facing the Trust over the next three years is the development of the important industrial buildings behind The Mint in Macquarie Street Sydney as the new head office. This is a complex task and will dominate the Trust's work during this development period.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$20.6 million.

A number of major exhibitions are planned for 2001-02. These include:

- ◆ "Sydney as Setting", the city in fiction, fantasy and fashion; "By Water", the private collection of Kerry Stokes, and "Sydney by Ferry" at the Museum of Sydney;
- ◆ "Fancy Dress" and "Augusto Lorenzini, Italian Artist Decorator", at Elizabeth Bay House;
- ◆ "Cops on the Box" at Justice and Police Museum; and
- ◆ "Bush Lives Bush Futures" will continue touring rural and regional areas.

The Trust is also planning a busy program of activities including a concert series, lectures, seminars, theme events and courses.

## **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$3.6 million. Funding of \$3.3 million has been provided in 2001-02 (\$13.8 million over four years) to conserve the historic industrial buildings behind The Mint in Macquarie Street and subsequent relocation of the head office of the Historic Houses Trust. The buildings will also provide facilities for the Trust's research library and resource centre which will be open to the public.

The Trust's capital program includes an allocation of \$0.2 million for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

## **ART GALLERY OF NEW SOUTH WALES**

The Art Gallery of New South Wales exhibits works of art from its own holdings, from pre-eminent international collections and other Australian sources. The Gallery also conducts both entertaining and educational public activities such as Aboriginal cultural performances, film screenings, lectures in art history, and free guided tours for school students and the public.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have increased marginally from \$23.7 million in 1996-1997 to \$26 million in 2000-01. During this time, the Gallery has accommodated salary increases and expansion of its diverse program of activities. Its major exhibitions continue to attract record audiences and high media attention, despite increasing competition and sponsorship.

## **STRATEGIC DIRECTIONS**

The Gallery's major strategic objectives are to develop and maintain a collection of works of art, and to propagate and increase knowledge, appreciation, and access to the collection. The Gallery is also seeking to expand its focus on Asian art and culture through the new VisAsia entity.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Gallery are budgeted at \$25.4 million. A major exhibition, "Buddha", is planned for December 2001, which features the rich and varied artistic tradition of Buddhism from several parts of the Asian region.

The Gallery is currently developing its temporary exhibition program through to 2004 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at more than \$200 million. This will provide the opportunity for visitors to view important works of art not otherwise available to the people of New South Wales.

### ***Centenary Fund***

The Gallery established a new fund in February 2000 to raise contributions from private benefactors for the enhancement of the building, specifically to enable the Gallery to construct an auditorium on the lower level of the Gallery. Almost \$1 million has been raised with several more committed over the next 20-30 years.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$8.2 million. The major feature of the capital program is budget support of \$15.2 million over the next three years to develop an Asian gallery, relocation of the restaurant and an enlarged conservation studio and sculpture garden.

As part of the Gallery's mission to increase and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art.

## **STATE RECORDS AUTHORITY**

The State Records Authority of New South Wales (State Records) is the State's archives and records management authority. Its purpose is to ensure that the needs of people and Government for records, as evidence of the business of the New South Wales public sector are met now and in the future. State Records' functions as a coordinating agency of Government, as a provider of services to the people and Government of New South Wales, and as the protector and preserver of the State's official archives.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have increased from \$7.4 million in 1996-1997 to an expected \$9.9 million in 2000-01. This increase reflects the increasing costs of operating of the Government Records Repository as a result of growth in the business-records storage and retrieval.

The *State Records Act 1998* gives State Records significant new responsibilities, notably to regulate and improve records management across the New South Wales public sector, particularly in the environment of electronic business and service delivery. With the Act's coverage of local government, universities and the public hospital system from 1 January 2000, State Records' jurisdiction has doubled.

The Act also provides improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of such records being transferred to State Records' custody in the period to 2010.

## **STRATEGIC DIRECTIONS**

In the next five years, State Records aims to complete all aspects of the implementation of the new *State Records Act*, review the Act's operations, achieve measurable improvements in record keeping across the New South Wales public sector and the accessibility and use of the State's archives throughout New South Wales. As key supporting strategies, State Records will implement new information systems for 'back-ends' cataloguing and management of the archives, for other business operations and for electronic service delivery, and will raise the profile of the State archives as a cultural resource.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for State Records are budgeted at \$10.9 million in 2001-02. The Authority's resources will provide core archives and records management services, improvements in the standard of record keeping across Government, identifying, preserving and documenting the State archives and the remaining aspects of implementation of the State Records Act. Among specific initiatives, State Records will start to digitise key parts of the collection to make them accessible on-line and will support infrastructure and documentation projects for improving the preservation and use of archives in rural and regional New South Wales. This will be done in collaboration with regional partners, through funding provided for the 'Archives in the Bush' initiative.

## **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$0.3 million. This relates to the upgrade of facilities for the storage of the State's archives and the replacement and upgrade of plant and equipment.

## **NEW SOUTH WALES FILM AND TELEVISION OFFICE**

The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, invests in script development, provides grants for industry and audience developments and new media grants, offers a liaison service between filmmakers and location owners and provides executive producer services for documentary films for Government agencies.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Since 1995-1996, the Film and Television Office has invested \$21 million in film and television productions, which has resulted in over \$210 million worth of production expenditure in New South Wales.

The \$5 million revolving Production Loan Fund has been instrumental in attracting production to New South Wales. The cash reserves within the fund have been fully committed to "cashflow" productions in the State.

The New Media program consists of three elements: a digital special effects traineeship scheme in partnership with the private sector, a program of activity with Metro Screen, and specific industry and audience development activities.

## **STRATEGIC DIRECTIONS**

The promotion of employment, investment and export growth in the New South Wales film and television industry is a key priority of the Office, as is the commitment to quality, innovation and local identity.

Creative development is a critical issue for the long term viability of the industry and is an important part of the Office's responsibilities. The Office encourages initiatives to assist the skills and experience of emerging and established talent.

With an additional \$0.7 million per annum provided from 2001-02 for strategic investment in the local film and television industry, the Office will be able to promote New South Wales as a competitive centre for project development and production.

The Film and Television Office continues its work in streamlining the process of obtaining film location permits in metropolitan Sydney.

From July 2001, \$0.5 million per annum will be available from the Regional Filming Fund, to help filmmakers shoot films outside Sydney. The Film and Television Office also assists regional communities wanting to establish cinemas through its Regional Cinema Officer.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Office are budgeted at \$8.8 million. This will enable the Office to continue to occupy its integral place within the film and television industry through script development, pre-production and production support, industry and audience development grants, new media development programs and liaison with filmmakers and property owners.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$45,000. This relates to minor works funding to improve and replace office equipment.

## **COMMUNITY RELATIONS COMMISSION**

The Community Relations Commission aims to promote the value of cultural diversity and the rights of individuals and groups from non-English speaking backgrounds. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life of New South Wales.

The Commission was established on 13 March 2001, following proclamation of the *Community Relations Commission and Principles of Multiculturalism Bill*, replacing the Ethnic Affairs Commission.

## **STRATEGIC DIRECTIONS**

The Government has taken a whole-of-government approach to community relations through the provisions of the *Community Relations Commission and Principles of Multiculturalism Act 2000* which requires the Commission to assist and assess the effectiveness of public authorities in observing the Principles of Multiculturalism in the conduct of their affairs, particularly in connection with the delivery of Government services.

The legislation also allows the Commission to facilitate cooperative arrangements involving Governmental, business, educational and community groups or bodies and to enter into agreements with public authorities to promote the objectives of the Commission. The Commission will formulate its strategic action plans after assessment of the resolutions of the inaugural Community Relations Forum held in March 2001.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of the Commission in 2001-02 are budgeted at \$12.6 million, which includes \$1.5 million for community outreach and grants, including funding assistance to projects that best support and benefit the culturally diverse communities of New South Wales. The Commission gives consideration to projects that assist and encourage people of various backgrounds to participate and contribute to all aspects of life in New South Wales.

### **Asset Acquisitions**

Capital expenditure is budgeted at \$748,000 for 2001-02, for three projects - Information Management and Technology Strategy (\$516,485), Online Services Project (\$135,000) and the Community Interaction Framework (\$97,000) which are part of the Government's *connect.nsw* project.

## **AUDIT OFFICE OF NEW SOUTH WALES**

The New South Wales Auditor-General is responsible for audits and related services under the *Public Finance and Audit Act 1983* and other New South Wales Acts. The Auditor-General forms part of the mechanisms whereby the Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the Auditor-General in fulfilling this role.

The Audit Office's core businesses are:

- ◆ financial audits that provide an independent opinion (report) on the financial statements of Government agencies;
- ◆ reviews, involving the examination of compliance with, laws and regulations and policy directives of central agencies;
- ◆ special audits (performance audits) that provide an independent assessment on selected Government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and
- ◆ advising Parliament and the Government on substantial matters identified during the audit process.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses are estimated to increase in 2001-02 to \$23.8 million from \$23.3 million in 2000-01. This is the result of inflationary trends, offset by productivity related savings that have moderated the trend of increasing salary related expenditures in the past few years. The new management information systems are expected to enable the Office to contain its level of expenditure.

## **STRATEGIC DIRECTIONS**

The client base of the Audit Office changes through departmental and portfolio restructuring, the establishment of Public Trading Enterprises and privatisation. The net result has seen a downward trend in the number and size of clients.

The Office is committed to providing appropriate training and opportunities to all staff. It is committed to an integrated information management and technology framework and using audit methodologies that:

- ◆ add value to clients and stakeholders;
- ◆ focus on client and business risk;
- ◆ are cost effective; and
- ◆ meet the requirements of the Australian Auditing Standards and quality standard AS/NZ ISO 9001:94.



## **2001-02 BUDGET**

### **Total Expenses**

The Office will spend \$23.8 million during the year, with expenditure on performance audits expected to total \$2.4 million.

### **Asset Acquisitions**

Capital outlays are estimated to decrease to \$80,000 in 2001-02. Capital requirement in the next few years are expected to be small as the Office continues to use operating lease facilities to fund its computer requirements.

The majority of the \$80,000 will be spent on office plant, equipment and furniture now the major upgrades to the practice management, financial and human resource systems have been completed.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,933	7,453	<b>8,226</b>
Other operating expenses	3,872	4,379	<b>3,941</b>
Maintenance	12	33	<b>12</b>
Depreciation and amortisation	300	300	<b>300</b>
Grants and subsidies	...	12	...
Other expenses	2,376	2,403	<b>2,376</b>
<b>Total Expenses</b>	<b>14,493</b>	<b>14,580</b>	<b>14,855</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	97	125	<b>99</b>
Grants and contributions	1,360	1,360	<b>1,220</b>
<b>Total Retained Revenue</b>	<b>1,457</b>	<b>1,485</b>	<b>1,319</b>
<b>NET COST OF SERVICES</b>	<b>13,036</b>	<b>13,095</b>	<b>13,536</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,503	7,041	<b>7,759</b>
Grants and subsidies	...	12	...
Other	6,260	7,646	<b>6,901</b>
<b>Total Payments</b>	<b>13,763</b>	<b>14,699</b>	<b>14,660</b>
<b>Receipts</b>			
Sale of goods and services	...	376	...
Interest	97	125	<b>99</b>
Other	1,360	1,767	<b>1,795</b>
<b>Total Receipts</b>	<b>1,457</b>	<b>2,268</b>	<b>1,894</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,306)</b>	<b>(12,431)</b>	<b>(12,766)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(245)	(257)	<b>(615)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(245)</b>	<b>(257)</b>	<b>(615)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	12,351	12,684	<b>12,546</b>
Capital appropriation	245	245	<b>615</b>
Cash reimbursements from the Consolidated Fund Entity	240	240	<b>245</b>
Cash transfers to Consolidated Fund	...	(639)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>12,836</b>	<b>12,530</b>	<b>13,406</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>285</b>	<b>(158)</b>	<b>25</b>
Opening Cash and Cash Equivalents	713	2,953	<b>2,795</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>998</b>	<b>2,795</b>	<b>2,820</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(13,036)	(13,095)	<b>(13,536)</b>
Non cash items added back	757	739	<b>767</b>
Change in operating assets and liabilities	(27)	(75)	<b>3</b>
<b>Net cash flow from operating activities</b>	<b>(12,306)</b>	<b>(12,431)</b>	<b>(12,766)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	998	2,795	<b>2,820</b>
Receivables	260	334	<b>324</b>
<b>Total Current Assets</b>	<b>1,258</b>	<b>3,129</b>	<b>3,144</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,290	1,123	<b>1,123</b>
Plant and equipment	266	621	<b>936</b>
<b>Total Non Current Assets</b>	<b>1,556</b>	<b>1,744</b>	<b>2,059</b>
<b>Total Assets</b>	<b>2,814</b>	<b>4,873</b>	<b>5,203</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	705	678	<b>671</b>
Employee entitlements and other provisions	767	798	<b>798</b>
<b>Total Current Liabilities</b>	<b>1,472</b>	<b>1,476</b>	<b>1,469</b>
<b>Total Liabilities</b>	<b>1,472</b>	<b>1,476</b>	<b>1,469</b>
<b>NET ASSETS</b>	<b>1,342</b>	<b>3,397</b>	<b>3,734</b>
<b>EQUITY</b>			
Accumulated funds	1,342	3,397	<b>3,734</b>
<b>TOTAL EQUITY</b>	<b>1,342</b>	<b>3,397</b>	<b>3,734</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet**

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy.

Program Description: Provision of administrative and advisory support to the Premier and Cabinet.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities</u> :			
	Policy Branches	81	87
	Cabinet Secretariat	17	18
	Drug Policy	6	8
	Families First	9	12
		113	125

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,933	7,453	<b>8,226</b>
Other operating expenses	3,872	4,379	<b>3,941</b>
Maintenance	12	33	<b>12</b>
Depreciation and amortisation	300	300	<b>300</b>
Grants and subsidies			
Grants to agencies	...	12	...
Other expenses			
Drug policy	960	910	<b>960</b>
Families first	1,100	1,050	<b>1,100</b>
Children's and youths' initiatives	280	256	<b>280</b>
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	187	<b>36</b>
<b>Total Expenses</b>	<b>14,493</b>	<b>14,580</b>	<b>14,855</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	97	125	<b>99</b>
Grants and contributions	1,360	1,360	<b>1,220</b>
<b>Total Retained Revenue</b>	<b>1,457</b>	<b>1,485</b>	<b>1,319</b>
<b>NET COST OF SERVICES</b>	<b>13,036</b>	<b>13,095</b>	<b>13,536</b>

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<b>ASSET ACQUISITIONS</b>	<b>245</b>	<b>257</b>	<b>615</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,634	4,373	<b>4,442</b>
Other operating expenses	839	960	<b>980</b>
Maintenance	65	65	<b>67</b>
Depreciation and amortisation	300	92	<b>310</b>
<b>Total Expenses</b>	<hr/> <b>5,838</b>	<hr/> <b>5,490</b>	<hr/> <b>5,799</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	134	200	<b>190</b>
Investment income	16	40	<b>40</b>
<b>Total Retained Revenue</b>	<hr/> <b>150</b>	<hr/> <b>240</b>	<hr/> <b>230</b>
<b>NET COST OF SERVICES</b>	<hr/> <b>5,688</b>	<hr/> <b>5,250</b>	<hr/> <b>5,569</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,139	4,057	4,017
Other	904	1,270	1,119
<b>Total Payments</b>	<b>5,043</b>	<b>5,327</b>	<b>5,136</b>
<b>Receipts</b>			
Sale of goods and services	134	200	193
Interest	24	48	48
Other	...	127	106
<b>Total Receipts</b>	<b>158</b>	<b>375</b>	<b>347</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,885)</b>	<b>(4,952)</b>	<b>(4,789)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,100)	(251)	(817)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,100)</b>	<b>(251)</b>	<b>(817)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,641	4,637	4,734
Capital appropriation	700	251	817
Cash reimbursements from the Consolidated Fund Entity	66	66	67
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,407</b>	<b>4,954</b>	<b>5,618</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(578)</b>	<b>(249)</b>	<b>12</b>
Opening Cash and Cash Equivalents	755	522	273
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>177</b>	<b>273</b>	<b>285</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,688)	(5,250)	(5,569)
Non cash items added back	795	508	735
Change in operating assets and liabilities	8	(210)	45
<b>Net cash flow from operating activities</b>	<b>(4,885)</b>	<b>(4,952)</b>	<b>(4,789)</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	177	273	<b>285</b>
Receivables	18	56	<b>44</b>
<b>Total Current Assets</b>	<b>195</b>	<b>329</b>	<b>329</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,293	583	<b>1,090</b>
<b>Total Non Current Assets</b>	<b>1,293</b>	<b>583</b>	<b>1,090</b>
<b>Total Assets</b>	<b>1,488</b>	<b>912</b>	<b>1,419</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	295	273	<b>306</b>
Employee entitlements and other provisions	259	293	<b>293</b>
<b>Total Current Liabilities</b>	<b>554</b>	<b>566</b>	<b>599</b>
<b>Total Liabilities</b>	<b>554</b>	<b>566</b>	<b>599</b>
<b>NET ASSETS</b>	<b>934</b>	<b>346</b>	<b>820</b>
<b>EQUITY</b>			
Accumulated funds	934	346	<b>820</b>
<b>TOTAL EQUITY</b>	<b>934</b>	<b>346</b>	<b>820</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: Developing and drafting Government legislation for Parliament or the Governor-in-Council. Advising on and drafting or settling environmental planning instruments. Providing legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertaking research on legislative and related matters. Publishing legislation including Bills, new Acts and Regulations, updated reprints of legislation and information guides. Compiling the New South Wales Legislation Database.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Drafting and publishing legislation	46	48

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,634	4,373	<b>4,442</b>
Other operating expenses	839	960	<b>980</b>
Maintenance	65	65	<b>67</b>
Depreciation and amortisation	300	92	<b>310</b>
<b>Total Expenses</b>	<b>5,838</b>	<b>5,490</b>	<b>5,799</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Drafting and publication of legislation	134	200	<b>190</b>
Investment income	16	40	<b>40</b>
<b>Total Retained Revenue</b>	<b>150</b>	<b>240</b>	<b>230</b>
<b>NET COST OF SERVICES</b>	<b>5,688</b>	<b>5,250</b>	<b>5,569</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,100</b>	<b>251</b>	<b>817</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	33,013	36,949	<b>37,759</b>
Other operating expenses	27,697	25,813	<b>29,389</b>
Maintenance	552	434	<b>178</b>
Depreciation and amortisation	1,326	1,540	<b>1,502</b>
Grants and subsidies	18,493	12,963	<b>13,122</b>
Other expenses	12,437	12,437	<b>2,872</b>
<b>Total Expenses</b>	<b>93,518</b>	<b>90,136</b>	<b>84,822</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,023	1,746	<b>1,815</b>
Investment income	106	400	<b>109</b>
Grants and contributions	522	1,137	<b>207</b>
Other revenue	1,559	2,342	<b>1,685</b>
<b>Total Retained Revenue</b>	<b>4,210</b>	<b>5,625</b>	<b>3,816</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>89,308</b>	<b>84,509</b>	<b>81,006</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	31,084	34,442	<b>35,186</b>
Grants and subsidies	18,493	12,963	<b>13,122</b>
Other	40,686	44,673	<b>36,270</b>
<b>Total Payments</b>	<b>90,263</b>	<b>92,078</b>	<b>84,578</b>
<b>Receipts</b>			
Sale of goods and services	2,023	1,746	<b>1,652</b>
Interest	106	400	<b>109</b>
Other	2,081	8,962	<b>6,131</b>
<b>Total Receipts</b>	<b>4,210</b>	<b>11,108</b>	<b>7,892</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(86,053)</b>	<b>(80,970)</b>	<b>(76,686)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(245)	(432)	<b>(970)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(245)</b>	<b>(430)</b>	<b>(970)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	84,428	79,190	<b>75,100</b>
Capital appropriation	245	245	<b>970</b>
Cash reimbursements from the Consolidated Fund Entity	779	837	<b>856</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>85,452</b>	<b>80,272</b>	<b>76,926</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(846)</b>	<b>(1,128)</b>	<b>(730)</b>
Opening Cash and Cash Equivalents	2,610	5,394	<b>4,266</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,764</b>	<b>4,266</b>	<b>3,536</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(89,308)	(84,509)	<b>(81,006)</b>
Non cash items added back	3,255	4,047	<b>4,075</b>
Change in operating assets and liabilities	...	(508)	<b>245</b>
<b>Net cash flow from operating activities</b>	<b>(86,053)</b>	<b>(80,970)</b>	<b>(76,686)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,764	4,266	<b>3,536</b>
Receivables	2,100	1,573	<b>1,309</b>
Other	50	19	<b>19</b>
<b>Total Current Assets</b>	<b>3,914</b>	<b>5,858</b>	<b>4,864</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	30,365	...	...
Plant and equipment	5,772	4,683	<b>4,151</b>
<b>Total Non Current Assets</b>	<b>36,137</b>	<b>4,683</b>	<b>4,151</b>
<b>Total Assets</b>	<b>40,051</b>	<b>10,541</b>	<b>9,015</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,879	3,065	<b>3,046</b>
Employee entitlements and other provisions	4,387	3,251	<b>3,251</b>
Other	...	175	<b>175</b>
<b>Total Current Liabilities</b>	<b>6,266</b>	<b>6,491</b>	<b>6,472</b>
<b>Non Current Liabilities -</b>			
Other	27	...	...
<b>Total Non Current Liabilities</b>	<b>27</b>	...	...
<b>Total Liabilities</b>	<b>6,293</b>	<b>6,491</b>	<b>6,472</b>
<b>NET ASSETS</b>	<b>33,758</b>	<b>4,050</b>	<b>2,543</b>
<b>EQUITY</b>			
Accumulated funds	33,758	4,050	<b>2,543</b>
<b>TOTAL EQUITY</b>	<b>33,758</b>	<b>4,050</b>	<b>2,543</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

Average Staffing (EFT)

2000-01	2001-02
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Activities:

Operation of the Governor's Office	12	12
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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	811	951	<b>879</b>
Other operating expenses	700	700	<b>725</b>
Maintenance	5	5	<b>5</b>
Depreciation and amortisation	10	210	<b>210</b>
<b>Total Expenses</b>	<b>1,526</b>	<b>1,866</b>	<b>1,819</b>
<b>NET COST OF SERVICES</b>	<b>1,526</b>	<b>1,866</b>	<b>1,819</b>

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<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>10</b>	<b>10</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

Average Staffing (EFT)

2000-01                  2001-02

Activities:

Services for the Leaders of the Opposition in both Houses of Parliament	17	17
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2000-01	2001-02
Budget \$000	Revised \$000
1,474	1,514
1,474	1,514

**2001-02  
Budget  
\$000**

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,090	1,074	<b>1,097</b>
Other operating expenses	372	414	<b>375</b>
Maintenance	5	10	<b>5</b>
Depreciation and amortisation	7	16	<b>16</b>
<b>Total Expenses</b>	<b>1,474</b>	<b>1,514</b>	<b>1,493</b>
<b>NET COST OF SERVICES</b>	<b>1,474</b>	<b>1,514</b>	<b>1,493</b>
<b>ASSET ACQUISITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.3 Review and Reform**

Program Objective(s): To review, measure and report public sector performance and develop reform initiatives to improve quality and value for money.

Program Description: Undertake program and management reviews, assess performance against key service delivery indicators, oversee implementation of public sector reform projects, including the corporate services reform initiative. Support the Council on the Cost and Quality of Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Performance measurement, review and improvement tasks and support for the Council	29	30

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,227	2,321	<b>3,454</b>
Other operating expenses	1,446	1,346	<b>774</b>
Maintenance	9	9	<b>11</b>
Depreciation and amortisation	10	29	<b>30</b>
<b>Total Expenses</b>	<b>3,692</b>	<b>3,705</b>	<b>4,269</b>
Less:			
<b>Retained Revenue -</b>			
Other revenue	...	9	...
<b>Total Retained Revenue</b>	...	<b>9</b>	...
<b>NET COST OF SERVICES</b>	<b>3,692</b>	<b>3,696</b>	<b>4,269</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment**

Program Objective(s): Promote equal employment opportunity in the New South Wales Public Sector for designated groups and eliminate discriminatory employment practices.

Program Description: Lead the New South Wales Public Sector to achieve Equal Employment Opportunity outcomes. Advise and assist Public Sector agencies. Monitor the Equal Employment Opportunity program and report to Government.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Program advice	13	12
Research and policy development	4	5
Project management	2	2
	19	19

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,368	1,415	<b>1,435</b>
Other operating expenses	558	671	<b>580</b>
Maintenance	21	21	<b>22</b>
Depreciation and amortisation	12	15	<b>13</b>
Grants and subsidies			
Grants to agencies	346	125	<b>300</b>
<b>Total Expenses</b>	<b>2,305</b>	<b>2,247</b>	<b>2,350</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	30	1	<b>31</b>
Grants and contributions	...	71	...
<b>Total Retained Revenue</b>	<b>30</b>	<b>72</b>	<b>31</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>2,275</b>	<b>2,173</b>	<b>2,319</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

---

**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions relating to Ministerial offices and Parliamentary services for the Premier's administration.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Ministerial and Parliamentary Services		
Operations	75	75
Premier's Office	29	29
Ministerial Offices	21	21
Former Office Holders	5	5
	130	130

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,647	11,823	<b>12,267</b>
Other operating expenses	7,897	7,551	<b>8,405</b>
Maintenance	39	55	<b>40</b>
Depreciation and amortisation	58	144	<b>144</b>
Other expenses			
Parliamentary Remuneration Tribunal	153	153	<b>96</b>
Special reports for the Premier and unforeseen expenses	270	270	<b>278</b>
<b>Total Expenses</b>	<b>19,064</b>	<b>19,996</b>	<b>21,230</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales

Other revenue

38	...	...
1,159	2,100	<b>1,675</b>

**Total Retained Revenue**

<b>1,197</b>	<b>2,100</b>	<b>1,675</b>
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**NET COST OF SERVICES**

<b>17,867</b>	<b>17,896</b>	<b>19,555</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office**

Program Objective(s): To support the public sector to deliver Government objectives through leadership and provision of advice concerning reform, employee relations and superannuation policy. To facilitate a whole-of government approach, where appropriate, to the delivery of public sector services.

Program Description: Develop and implement a public sector reform agenda with the capacity and structure to meet present and future community expectations. Provide strategic advice on public sector reform and assist agencies resolve complex management and employee issues across the New South Wales public sector. Provide advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Deputy Director General's Unit	2	2
Employee relations	31	37
Strategic policy and reform	34	40
Public Sector Management Course	5	5
Police Complaints Case Management	2	3
	74	87

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,903	6,064	<b>5,912</b>
Other operating expenses	5,035	4,647	<b>4,530</b>
Maintenance	28	30	<b>29</b>
Depreciation and amortisation	124	221	<b>216</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Grants to agencies	14,398	6,163	<b>8,373</b>
<b>Total Expenses</b>	<b>25,488</b>	<b>17,125</b>	<b>19,060</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	37	24	<b>38</b>
Fees for services from general government agencies	341	339	<b>349</b>
Training charges from general government agencies	997	982	<b>997</b>
Investment income	...	30	...
<b>Total Retained Revenue</b>	<b>1,375</b>	<b>1,375</b>	<b>1,384</b>
<b>NET COST OF SERVICES</b>	<b>24,113</b>	<b>15,750</b>	<b>17,676</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects**

Program Objective(s): To maximise the economic, environmental and social benefits of strategic projects for communities at State, regional and local levels.

Program Description: Lead and co-ordinate a whole-of-government approach to major projects and issues at State, regional and local levels in partnership with private and community sectors. Ensure that infrastructure planning, management and service delivery objectives are met.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Strategic Projects Division	74	79
Infrastructure Co-ordination Unit	7	7
	81	86

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,058	8,365	<b>8,361</b>
Other operating expenses	4,944	5,082	<b>7,454</b>
Maintenance	34	34	<b>35</b>
Depreciation and amortisation	101	101	<b>93</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	...	<b>100</b>
Grants to agencies	988	3,914	<b>753</b>
Regional and rural miscellaneous recurrent grants	1,000	1,000	<b>1,000</b>
<b>Total Expenses</b>	<b>14,125</b>	<b>18,496</b>	<b>17,796</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Grants and contributions	522	1,006	<b>207</b>
Other revenue	...	13	...
<b>Total Retained Revenue</b>	<b>522</b>	<b>1,019</b>	<b>207</b>
<b>NET COST OF SERVICES</b>	<b>13,603</b>	<b>17,477</b>	<b>17,589</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.8 State Administration Services**

Program Objective(s): To organise, plan and manage functions for the Premier's administration.

Program Description: Provision of management and co-ordination services for the Premier in community events, official visits and executive and departmental administration, including actuarial services.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Director General's Unit	8	10
Protocol and Policy Development	9	9
Community and management services	16	16
Government Actuary	7	5
	40	40

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,909	4,936	<b>4,354</b>
Other operating expenses	6,745	5,402	<b>6,546</b>
Maintenance	411	270	<b>31</b>
Depreciation and amortisation	1,004	804	<b>780</b>
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,667	1,667	<b>2,502</b>
Constitutional Centenary Foundation Inc.	94	94	<b>94</b>
Other expenses			
Expenses involved in protocol	1,531	1,531	<b>811</b>
Australia Day Council	713	713	<b>687</b>
Centenary of Federation	9,770	9,770	<b>1,000</b>
<b>Total Expenses</b>	<b>25,844</b>	<b>25,187</b>	<b>16,805</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	580	400	<b>400</b>
Investment income	106	370	<b>109</b>
Grants and contributions	...	60	...
Other revenue	400	220	<b>10</b>
<b>Total Retained Revenue</b>	<b>1,086</b>	<b>1,050</b>	<b>519</b>
<b>NET COST OF SERVICES</b>	<b>24,758</b>	<b>24,137</b>	<b>16,286</b>

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<b>ASSET ACQUISITIONS</b>	<b>221</b>	<b>408</b>	<b>946</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,595	10,096	<b>10,536</b>
Other operating expenses	4,091	4,613	<b>4,418</b>
Maintenance	251	245	<b>258</b>
Depreciation and amortisation	500	552	<b>530</b>
<b>Total Expenses</b>	<b>15,437</b>	<b>15,506</b>	<b>15,742</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	20	25	<b>35</b>
Investment income	6	22	<b>10</b>
Other revenue	34	10	<b>15</b>
<b>Total Retained Revenue</b>	<b>60</b>	<b>57</b>	<b>60</b>
Gain/(loss) on disposal of non current assets	...	(19)	...
<b>NET COST OF SERVICES</b>	<b>15,377</b>	<b>15,468</b>	<b>15,682</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,813	9,355	9,756
Other	4,344	4,837	5,056
<b>Total Payments</b>	<b>14,157</b>	<b>14,192</b>	<b>14,812</b>
<b>Receipts</b>			
Sale of goods and services	25	89	34
Interest	6	20	15
Other	55	262	375
<b>Total Receipts</b>	<b>86</b>	<b>371</b>	<b>424</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,071)</b>	<b>(13,821)</b>	<b>(14,388)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	7	...
Purchases of property, plant and equipment	(450)	(184)	(520)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(450)</b>	<b>(177)</b>	<b>(520)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,872	13,863	14,124
Capital appropriation	450	170	520
Cash reimbursements from the Consolidated Fund Entity	300	329	320
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,622</b>	<b>14,362</b>	<b>14,964</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>101</b>	<b>364</b>	<b>56</b>
Opening Cash and Cash Equivalents	9	(353)	11
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>110</b>	<b>11</b>	<b>67</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,377)	(15,468)	(15,682)
Non cash items added back	1,205	1,278	1,260
Change in operating assets and liabilities	101	369	34
<b>Net cash flow from operating activities</b>	<b>(14,071)</b>	<b>(13,821)</b>	<b>(14,388)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	110	11	<b>67</b>
Receivables	15	45	<b>40</b>
Other	100	80	<b>100</b>
<b>Total Current Assets</b>	<b>225</b>	<b>136</b>	<b>207</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	920	900	<b>670</b>
Plant and equipment	1,016	685	<b>905</b>
<b>Total Non Current Assets</b>	<b>1,936</b>	<b>1,585</b>	<b>1,575</b>
<b>Total Assets</b>	<b>2,161</b>	<b>1,721</b>	<b>1,782</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	710	686	<b>685</b>
Employee entitlements and other provisions	500	500	<b>500</b>
<b>Total Current Liabilities</b>	<b>1,210</b>	<b>1,186</b>	<b>1,185</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	300	300	<b>350</b>
<b>Total Non Current Liabilities</b>	<b>300</b>	<b>300</b>	<b>350</b>
<b>Total Liabilities</b>	<b>1,510</b>	<b>1,486</b>	<b>1,535</b>
<b>NET ASSETS</b>	<b>651</b>	<b>235</b>	<b>247</b>
<b>EQUITY</b>			
Accumulated funds	651	235	<b>247</b>
<b>TOTAL EQUITY</b>	<b>651</b>	<b>235</b>	<b>247</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
Regulatory program	74	78	
Advisory program	26	25	
Corporate services	25	23	
	125	126	

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,595	10,096	<b>10,536</b>
Other operating expenses	4,091	4,613	<b>4,418</b>
Maintenance	251	245	<b>258</b>
Depreciation and amortisation	500	552	<b>530</b>
<b>Total Expenses</b>	<b>15,437</b>	<b>15,506</b>	<b>15,742</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	20	25	<b>35</b>
Investment income	6	22	<b>10</b>
Other revenue	34	10	<b>15</b>
<b>Total Retained Revenue</b>	<b>60</b>	<b>57</b>	<b>60</b>
Gain/(loss) on disposal of non current assets	...	(19)	...
<b>NET COST OF SERVICES</b>	<b>15,377</b>	<b>15,468</b>	<b>15,682</b>

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<b>ASSET ACQUISITIONS</b>	<b>450</b>	<b>184</b>	<b>520</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,143	7,390	<b>8,616</b>
Other operating expenses	1,490	2,121	<b>1,553</b>
Maintenance	35	69	<b>185</b>
Depreciation and amortisation	207	232	<b>559</b>
<b>Total Expenses</b>	<b>8,875</b>	<b>9,812</b>	<b>10,913</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	46	91	<b>63</b>
Investment income	30	40	<b>35</b>
Grants and contributions	1,211	737	<b>759</b>
Other revenue	2	3	...
<b>Total Retained Revenue</b>	<b>1,289</b>	<b>871</b>	<b>857</b>
Gain/(loss) on disposal of non current assets	...	1	...
<b>NET COST OF SERVICES</b>	<b>7,586</b>	<b>8,940</b>	<b>10,056</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,933	6,887	<b>8,178</b>
Other	1,527	2,369	<b>1,790</b>
<b>Total Payments</b>	<b>8,460</b>	<b>9,256</b>	<b>9,968</b>
<b>Receipts</b>			
Sale of goods and services	46	91	<b>63</b>
Interest	30	48	<b>27</b>
Other	1,213	755	<b>789</b>
<b>Total Receipts</b>	<b>1,289</b>	<b>894</b>	<b>879</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,171)</b>	<b>(8,362)</b>	<b>(9,089)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(1,386)	(611)	<b>(1,117)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,386)</b>	<b>(610)</b>	<b>(1,117)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,733	8,408	<b>9,326</b>
Capital appropriation	...	127	<b>358</b>
Cash reimbursements from the Consolidated Fund Entity	314	340	<b>407</b>
Cash transfers to Consolidated Fund	...	(135)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,047</b>	<b>8,740</b>	<b>10,091</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(510)</b>	<b>(232)</b>	<b>(115)</b>
Opening Cash and Cash Equivalents	897	617	<b>385</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>387</b>	<b>385</b>	<b>270</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,586)	(8,940)	<b>(10,056)</b>
Non cash items added back	479	625	<b>941</b>
Change in operating assets and liabilities	(64)	(47)	<b>26</b>
<b>Net cash flow from operating activities</b>	<b>(7,171)</b>	<b>(8,362)</b>	<b>(9,089)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	387	385	270
Receivables	36	74	72
Other	145	160	160
<b>Total Current Assets</b>	<b>568</b>	<b>619</b>	<b>502</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	349	380	634
Plant and equipment	1,654	346	194
Infrastructure systems	...	705	1,161
<b>Total Non Current Assets</b>	<b>2,003</b>	<b>1,431</b>	<b>1,989</b>
<b>Total Assets</b>	<b>2,571</b>	<b>2,050</b>	<b>2,491</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	125	210	258
Employee entitlements and other provisions	584	635	645
Other	...	34	34
<b>Total Current Liabilities</b>	<b>709</b>	<b>879</b>	<b>937</b>
<b>Non Current Liabilities -</b>			
Other	...	250	216
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>250</b>	<b>216</b>
<b>Total Liabilities</b>	<b>709</b>	<b>1,129</b>	<b>1,153</b>
<b>NET ASSETS</b>	<b>1,862</b>	<b>921</b>	<b>1,338</b>
<b>EQUITY</b>			
Accumulated funds	1,862	921	1,338
<b>TOTAL EQUITY</b>	<b>1,862</b>	<b>921</b>	<b>1,338</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police**

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police Service.

Program Description: Keep under scrutiny Police Service systems, investigate complaints, report and make recommendations for change.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	59	60	60	<b>60</b>
Written complaints -					
Received	no.	4,805	5,506	5,045	<b>5,000</b>
Finalised	no.	4,809	4,800	5,045	<b>5,000</b>
Complaints audited	no.	403	364	400	<b>400</b>
Direct investigations	no.	14	14	16	<b>16</b>
Requests for review as a percent of total finalised	%	2	1	1	<b>2</b>
<u>Average Staffing:</u>	EFT	43	42	48	<b>49</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,250	3,355	<b>3,712</b>
Other operating expenses	658	899	<b>622</b>
Maintenance	16	35	<b>76</b>
Depreciation and amortisation	97	95	<b>229</b>
<b>Total Expenses</b>	<b>4,021</b>	<b>4,384</b>	<b>4,639</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	7	13	<b>13</b>
Investment income	14	16	<b>14</b>
Grants and contributions	1,211	737	<b>759</b>
Other revenue	2	2	...
<b>Total Retained Revenue</b>	<b>1,234</b>	<b>768</b>	<b>786</b>
Gain/(loss) on disposal of non current assets	...	1	...
<b>NET COST OF SERVICES</b>	<b>2,787</b>	<b>3,615</b>	<b>3,853</b>
<b>ASSET ACQUISITIONS</b>	<b>1,386</b>	<b>499</b>	<b>929</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve justified complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	<b>80</b>
Written complaints -					
Received	no.	2,919	3,025	3,400	<b>3,400</b>
Finalised	no.	2,985	2,914	3,300	<b>3,400</b>
Informal investigations	no.	1,471	1,333	1,300	<b>1,300</b>
Formal investigations	no.	11	12	10	<b>10</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	7.8	7.2	7.2	<b>7.2</b>
Freedom of Information	Weeks	24	19	19	<b>15</b>
Telephone complaints/inquiries:					
Total received	thous	23.1	24	24	<b>25</b>
<u>Average Staffing</u> :	EFT	36	35	37	<b>38</b>

	Budget	Revised	Budget
	\$000	\$000	\$000
2000-01			
2001-02			

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related		2,669	2,472	2,721	
Other operating expenses		577	673	522	

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

**OPERATING STATEMENT (cont)**

Maintenance	14	19	61
Depreciation and amortisation	79	77	184
<b>Total Expenses</b>	<b>3,339</b>	<b>3,241</b>	<b>3,488</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	9	...
Training charges	31	51	32
Minor sales of goods and services	6	10	10
Investment income	11	13	11
Other revenue	...	1	...
<b>Total Retained Revenue</b>	<b>48</b>	<b>84</b>	<b>53</b>
<b>NET COST OF SERVICES</b>	<b>3,291</b>	<b>3,157</b>	<b>3,435</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>...</b>	<b>105</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate allegations of child abuse, investigate complaints, make recommendations for change.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :				
Reports containing recommended changes to law, policy or procedures	%	100	100	<b>100</b>
Inquiries, notifications and complaints:				
telephone inquiries	no.	1,203	1,000	<b>1,200</b>
written notifications	no.	1,153	1,100	<b>1,200</b>
written complaints	no.	60	70	<b>70</b>
Complaints assessed within 5 working days	%	89	75	<b>80</b>
Notifications assessed within 5 working days	%	38	64	<b>80</b>
Direct investigations completed	no.	13	9	<b>10</b>
Requests for review as a % of total finalised	%	0.50	0.50	<b>0.05</b>
<u>Average Staffing</u> :	EFT	14	20	<b>28</b>

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,224	1,563	<b>2,183</b>
Other operating expenses	255	549	<b>409</b>
Maintenance	5	15	<b>48</b>
Depreciation and amortisation	31	60	<b>146</b>
<b>Total Expenses</b>	<b>1,515</b>	<b>2,187</b>	<b>2,786</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	2	8	8
Investment income	5	11	10
<b>Total Retained Revenue</b>	<b>7</b>	<b>19</b>	<b>18</b>
<b>NET COST OF SERVICES</b>	<b>1,508</b>	<b>2,168</b>	<b>2,768</b>

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<b>ASSET ACQUISITIONS</b>	...	112	83
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,637	1,600	<b>1,616</b>
Other operating expenses	896	1,568	<b>1,098</b>
Maintenance	7	37	<b>12</b>
Depreciation and amortisation	386	380	<b>377</b>
Other expenses	5,626	4,996	<b>5,618</b>
<b>Total Expenses</b>	<b>8,552</b>	<b>8,581</b>	<b>8,721</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	165	933	<b>217</b>
Investment income	22	100	<b>23</b>
<b>Total Retained Revenue</b>	<b>187</b>	<b>1,033</b>	<b>240</b>
<b>NET COST OF SERVICES</b>	<b>8,365</b>	<b>7,548</b>	<b>8,481</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,951	1,879	1,861
Other	6,036	6,531	6,805
<b>Total Payments</b>	<b>7,987</b>	<b>8,410</b>	<b>8,666</b>
<b>Receipts</b>			
Sale of goods and services	189	933	217
Interest	42	107	23
Other	...	421	537
<b>Total Receipts</b>	<b>231</b>	<b>1,461</b>	<b>777</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,756)</b>	<b>(6,949)</b>	<b>(7,889)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(129)	(1,101)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(129)</b>	<b>(1,101)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,746	7,145	7,781
Capital appropriation	...	129	1,101
Cash reimbursements from the Consolidated Fund Entity	22	45	46
Cash transfers to Consolidated Fund	...	(4)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,768</b>	<b>7,315</b>	<b>8,928</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>12</b>	<b>237</b>	<b>(62)</b>
Opening Cash and Cash Equivalents	861	1,167	1,404
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>873</b>	<b>1,404</b>	<b>1,342</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,365)	(7,548)	(8,481)
Non cash items added back	540	569	570
Change in operating assets and liabilities	69	30	22
<b>Net cash flow from operating activities</b>	<b>(7,756)</b>	<b>(6,949)</b>	<b>(7,889)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	873	1,404	1,342
Receivables	5	154	154
<b>Total Current Assets</b>	<b>878</b>	<b>1,558</b>	<b>1,496</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	782	920	1,644
<b>Total Non Current Assets</b>	<b>782</b>	<b>920</b>	<b>1,644</b>
<b>Total Assets</b>	<b>1,660</b>	<b>2,478</b>	<b>3,140</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	850	932	932
Employee entitlements and other provisions	269	167	189
Other	57	3	3
<b>Total Current Liabilities</b>	<b>1,176</b>	<b>1,102</b>	<b>1,124</b>
<b>Total Liabilities</b>	<b>1,176</b>	<b>1,102</b>	<b>1,124</b>
<b>NET ASSETS</b>	<b>484</b>	<b>1,376</b>	<b>2,016</b>
<b>EQUITY</b>			
Accumulated funds	484	1,376	2,016
<b>TOTAL EQUITY</b>	<b>484</b>	<b>1,376</b>	<b>2,016</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections**

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct Local Government and Statutory and Industrial ballots on a cost recovery basis.

<u>Activities</u> :	Average Staffing (EFT)										
	2000-01	2001-02									
Conduct and Administration of Elections	19	19									
	<table style="width: 100%; border-collapse: collapse; margin: 0 auto;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2000-01</th> <th style="text-align: center; border-bottom: 1px solid black;">2001-02</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>		2000-01		2001-02	Budget	Revised	Budget	\$000	\$000	\$000
2000-01		2001-02									
Budget	Revised	Budget									
\$000	\$000	\$000									

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,455	1,429	<b>1,454</b>
Other operating expenses	797	1,447	<b>994</b>
Maintenance	6	33	<b>11</b>
Depreciation and amortisation	329	324	<b>321</b>
Other expenses			
By-election	354	200	<b>363</b>
General election	490	490	<b>460</b>
Payments to Commonwealth	2,758	2,811	<b>2,758</b>
<b>Total Expenses</b>	<b>6,189</b>	<b>6,734</b>	<b>6,361</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	129	897	<b>180</b>
Minor sales of goods and services	36	36	<b>37</b>
Investment income	20	90	<b>21</b>

<b>Total Retained Revenue</b>	<b>185</b>	<b>1,023</b>	<b>238</b>
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<b>NET COST OF SERVICES</b>	<b>6,004</b>	<b>5,711</b>	<b>6,123</b>
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<b>ASSET ACQUISITIONS</b>	...	<b>129</b>	<b>1,101</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

Average Staffing (EFT)

	2000-01	2001-02
--	---------	---------

Activities:

Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure	3	2
--	---	---

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	182	171	<b>162</b>
Other operating expenses	99	121	<b>104</b>
Maintenance	1	4	<b>1</b>
Depreciation and amortisation	57	56	<b>56</b>
Other expenses			
Payments to candidates, groups and parties	610	81	<b>623</b>
Political education	1,414	1,414	<b>1,414</b>
<b>Total Expenses</b>	<b>2,363</b>	<b>1,847</b>	<b>2,360</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP  
7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income

2                      10                      2

**Total Retained Revenue**

2                      10                      2

**NET COST OF SERVICES**

2,361                      1,837                      2,358

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,921	4,618	5,991
Other operating expenses	1,968	3,529	4,336
Maintenance	21	38	22
Depreciation and amortisation	136	166	143
<b>Total Expenses</b>	<b>6,046</b>	<b>8,351</b>	<b>10,492</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	100	369	550
Investment income	10	50	30
Other revenue	48	47	32
<b>Total Retained Revenue</b>	<b>158</b>	<b>466</b>	<b>612</b>
<b>NET COST OF SERVICES</b>	<b>5,888</b>	<b>7,885</b>	<b>9,880</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,729	4,279	<b>5,529</b>
Other	2,035	4,052	<b>4,895</b>
<b>Total Payments</b>	<b>5,764</b>	<b>8,331</b>	<b>10,424</b>
<b>Receipts</b>			
Sale of goods and services	100	369	<b>550</b>
Interest	10	50	<b>30</b>
Other	48	408	<b>513</b>
<b>Total Receipts</b>	<b>158</b>	<b>827</b>	<b>1,093</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,606)</b>	<b>(7,504)</b>	<b>(9,331)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(74)	(274)	<b>(344)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(74)</b>	<b>(274)</b>	<b>(344)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,478	7,309	<b>9,183</b>
Capital appropriation	74	274	<b>344</b>
Cash reimbursements from the Consolidated Fund Entity	110	136	<b>174</b>
Cash transfers to Consolidated Fund	...	(5)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,662</b>	<b>7,714</b>	<b>9,701</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(18)</b>	<b>(64)</b>	<b>26</b>
Opening Cash and Cash Equivalents	225	449	<b>385</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>207</b>	<b>385</b>	<b>411</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,888)	(7,885)	<b>(9,880)</b>
Non cash items added back	328	505	<b>605</b>
Change in operating assets and liabilities	(46)	(124)	<b>(56)</b>
<b>Net cash flow from operating activities</b>	<b>(5,606)</b>	<b>(7,504)</b>	<b>(9,331)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	207	385	<b>411</b>
Receivables	46	152	<b>159</b>
Other	...	8	<b>8</b>
<b>Total Current Assets</b>	<b>253</b>	<b>545</b>	<b>578</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	41	...	...
Plant and equipment	240	448	<b>649</b>
<b>Total Non Current Assets</b>	<b>281</b>	<b>448</b>	<b>649</b>
<b>Total Assets</b>	<b>534</b>	<b>993</b>	<b>1,227</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	246	405	<b>385</b>
Employee entitlements and other provisions	296	405	<b>405</b>
Other	46	29	...
<b>Total Current Liabilities</b>	<b>588</b>	<b>839</b>	<b>790</b>
<b>Non Current Liabilities -</b>			
Other	29	...	...
<b>Total Non Current Liabilities</b>	<b>29</b>	...	...
<b>Total Liabilities</b>	<b>617</b>	<b>839</b>	<b>790</b>
<b>NET ASSETS</b>	<b>(83)</b>	<b>154</b>	<b>437</b>
<b>EQUITY</b>			
Accumulated funds	(83)	154	<b>437</b>
<b>TOTAL EQUITY</b>	<b>(83)</b>	<b>154</b>	<b>437</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation**

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by Government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry, pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets.

		Average Staffing (EFT)													
		2000-01	2001-02												
<u>Activities:</u>															
Administration	6	7													
Research and analysis	32	42													
	38	49													
		<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2000-01</th> <th style="text-align: center; border-bottom: 1px solid black;">2001-02</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> <tbody> <tr> <td style="border-top: 1px solid black;"><b>6,046</b></td> <td style="border-top: 1px solid black;"><b>8,351</b></td> <td style="border-top: 1px solid black;"><b>10,492</b></td> </tr> </tbody> </table>	2000-01		2001-02	Budget	Revised	Budget	\$000	\$000	\$000	<b>6,046</b>	<b>8,351</b>	<b>10,492</b>	
2000-01		2001-02													
Budget	Revised	Budget													
\$000	\$000	\$000													
<b>6,046</b>	<b>8,351</b>	<b>10,492</b>													

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,921	4,618	<b>5,991</b>
Other operating expenses	1,968	3,529	<b>4,336</b>
Maintenance	21	38	<b>22</b>
Depreciation and amortisation	136	166	<b>143</b>
<b>Total Expenses</b>	<b>6,046</b>	<b>8,351</b>	<b>10,492</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	100	369	<b>550</b>
Investment income	10	50	<b>30</b>
Other revenue	48	47	<b>32</b>

<b>Total Retained Revenue</b>	<b>158</b>	<b>466</b>	<b>612</b>
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<b>NET COST OF SERVICES</b>	<b>5,888</b>	<b>7,885</b>	<b>9,880</b>
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<b>ASSET ACQUISITIONS</b>	<b>74</b>	<b>274</b>	<b>344</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,863	4,180	<b>4,278</b>
Other operating expenses	5,111	5,138	<b>3,783</b>
Maintenance	2,142	2,108	<b>3,661</b>
Depreciation and amortisation	3,049	3,097	<b>3,482</b>
<b>Total Expenses</b>	<b>14,165</b>	<b>14,523</b>	<b>15,204</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,927	8,369	<b>9,327</b>
Investment income	486	1,046	<b>458</b>
Retained taxes, fees and fines	75	75	<b>77</b>
Grants and contributions	6,910	7,674	<b>18</b>
Other revenue	138	505	<b>211</b>
<b>Total Retained Revenue</b>	<b>15,536</b>	<b>17,669</b>	<b>10,091</b>
Gain/(loss) on disposal of non current assets	...	(16)	...
<b>NET COST OF SERVICES</b>	<b>(1,371)</b>	<b>(3,130)</b>	<b>5,113</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,683	3,999	<b>4,095</b>
Other	9,848	(1,256)	<b>10,316</b>
<b>Total Payments</b>	<b>13,531</b>	<b>2,743</b>	<b>14,411</b>
<b>Receipts</b>			
Sale of goods and services	7,927	8,369	<b>9,327</b>
Interest	411	758	<b>458</b>
Other	9,501	10,104	<b>2,698</b>
<b>Total Receipts</b>	<b>17,839</b>	<b>19,231</b>	<b>12,483</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>4,308</b>	<b>16,488</b>	<b>(1,928)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	25	5	<b>25</b>
Proceeds from sale of investments	3,304	3,369	<b>...</b>
Purchases of property, plant and equipment	(14,235)	(24,927)	<b>(3,825)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10,906)</b>	<b>(21,553)</b>	<b>(3,800)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,582	2,582	<b>2,640</b>
Capital appropriation	2,941	2,941	<b>1,752</b>
Cash reimbursements from the Consolidated Fund Entity	155	163	<b>158</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,678</b>	<b>5,686</b>	<b>4,550</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(920)</b>	<b>621</b>	<b>(1,178)</b>
Opening Cash and Cash Equivalents	9,027	9,611	<b>10,232</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,107</b>	<b>10,232</b>	<b>9,054</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	1,371	3,130	<b>(5,113)</b>
Non cash items added back	3,154	2,989	<b>3,666</b>
Change in operating assets and liabilities	(217)	10,369	<b>(481)</b>
<b>Net cash flow from operating activities</b>	<b>4,308</b>	<b>16,488</b>	<b>(1,928)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,107	10,232	<b>9,054</b>
Receivables	588	798	<b>748</b>
Other financial assets	...	214	<b>214</b>
Other	40	16	<b>16</b>
<b>Total Current Assets</b>	<b>8,735</b>	<b>11,260</b>	<b>10,032</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	338,920	358,845	<b>357,633</b>
Plant and equipment	284	236	<b>181</b>
Infrastructure systems	181,327	170,766	<b>172,351</b>
Other	232	184	<b>184</b>
<b>Total Non Current Assets</b>	<b>520,763</b>	<b>530,031</b>	<b>530,349</b>
<b>Total Assets</b>	<b>529,498</b>	<b>541,291</b>	<b>540,381</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	572	421	<b>425</b>
Employee entitlements and other provisions	215	236	<b>236</b>
Other	59	10,603	<b>10,068</b>
<b>Total Current Liabilities</b>	<b>846</b>	<b>11,260</b>	<b>10,729</b>
<b>Total Liabilities</b>	<b>846</b>	<b>11,260</b>	<b>10,729</b>
<b>NET ASSETS</b>	<b>528,652</b>	<b>530,031</b>	<b>529,652</b>
<b>EQUITY</b>			
Reserves	8,400	8,400	<b>8,400</b>
Accumulated funds	520,252	521,631	<b>521,252</b>
<b>TOTAL EQUITY</b>	<b>528,652</b>	<b>530,031</b>	<b>529,652</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust**

Program Objective(s): Sustainable management of parkland and leisure facilities on behalf of the community.

Program Description: Protect and enhance the Centennial Parklands. Provide recreational and cultural opportunities for the enjoyment of all.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Administration and maintenance	68	68

	2000-01		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,863	4,180	<b>4,278</b>
Other operating expenses	5,111	5,138	<b>3,783</b>
Maintenance	2,142	2,108	<b>3,661</b>
Depreciation and amortisation	3,049	3,097	<b>3,482</b>
<b>Total Expenses</b>	<b>14,165</b>	<b>14,523</b>	<b>15,204</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	5,244	5,464	<b>6,477</b>
Use of recreation facilities	2,667	2,905	<b>2,847</b>
Minor sales of goods and services	16	...	<b>3</b>
Investment income	486	1,046	<b>458</b>
Retained taxes, fees and fines	75	75	<b>77</b>
Grants and contributions	6,910	7,674	<b>18</b>
Other revenue	138	505	<b>211</b>
<b>Total Retained Revenue</b>	<b>15,536</b>	<b>17,669</b>	<b>10,091</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

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**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(16)	...
<b>NET COST OF SERVICES</b>	<b>(1,371)</b>	<b>(3,130)</b>	<b>5,113</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>14,235</b>	<b>24,927</b>	<b>3,825</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,254	2,131	<b>2,425</b>
Other operating expenses	2,337	2,616	<b>3,028</b>
Maintenance	50	37	<b>75</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>4,851</b>	<b>4,994</b>	<b>5,738</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	75	129	...
Investment income	12	56	<b>12</b>
Grants and contributions	...	...	<b>35</b>
Other revenue	35	56	<b>60</b>
<b>Total Retained Revenue</b>	<b>122</b>	<b>241</b>	<b>107</b>
<b>NET COST OF SERVICES</b>	<b>4,729</b>	<b>4,753</b>	<b>5,631</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,140	1,405	2,334
Other	2,363	3,277	3,355
<b>Total Payments</b>	<b>4,503</b>	<b>4,682</b>	<b>5,688</b>
<b>Receipts</b>			
Sale of goods and services	75	116	...
Interest	12	56	12
Other	35	302	347
<b>Total Receipts</b>	<b>122</b>	<b>474</b>	<b>359</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,381)</b>	<b>(4,208)</b>	<b>(5,330)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(59)	(58)	(94)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(59)</b>	<b>(58)</b>	<b>(94)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,743	4,741	5,496
Capital appropriation	59	59	94
Cash reimbursements from the Consolidated Fund Entity	90	90	101
Cash transfers to Consolidated Fund	...	(614)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,892</b>	<b>4,276</b>	<b>5,691</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>452</b>	<b>10</b>	<b>267</b>
Opening Cash and Cash Equivalents	112	949	959
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>564</b>	<b>959</b>	<b>1,226</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,729)	(4,753)	(5,631)
Non cash items added back	299	302	301
Change in operating assets and liabilities	49	243	...
<b>Net cash flow from operating activities</b>	<b>(4,381)</b>	<b>(4,208)</b>	<b>(5,330)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	564	959	1,226
Receivables	4	78	78
Other	20	...	...
<b>Total Current Assets</b>	<b>588</b>	<b>1,037</b>	<b>1,304</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	557	557
Plant and equipment	369	216	100
<b>Total Non Current Assets</b>	<b>369</b>	<b>773</b>	<b>657</b>
<b>Total Assets</b>	<b>957</b>	<b>1,810</b>	<b>1,961</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	213	222	222
Employee entitlements and other provisions	...	782	782
<b>Total Current Liabilities</b>	<b>213</b>	<b>1,004</b>	<b>1,004</b>
<b>Total Liabilities</b>	<b>213</b>	<b>1,004</b>	<b>1,004</b>
<b>NET ASSETS</b>	<b>744</b>	<b>806</b>	<b>957</b>
<b>EQUITY</b>			
Accumulated funds	744	806	957
<b>TOTAL EQUITY</b>	<b>744</b>	<b>806</b>	<b>957</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units		1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Employment screens completed	no.	...	11,000		<b>11,000</b>
Inquiries completed	no.	...	1		...
Reports and guidelines published	no.	4	5		<b>5</b>
Training courses and seminars conducted	no.	40	12		<b>12</b>
Research projects completed	no.	3	4		<b>4</b>
<u>Average Staffing:</u>	EFT		15	28	<b>34</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,254	2,131	<b>2,425</b>
Other operating expenses	2,337	2,616	<b>3,028</b>
Maintenance	50	37	<b>75</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>4,851</b>	<b>4,994</b>	<b>5,738</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	75	129	...
Investment income	12	56	<b>12</b>
Grants and contributions	...	...	<b>35</b>
Other revenue	35	56	<b>60</b>
<b>Total Retained Revenue</b>	<b>122</b>	<b>241</b>	<b>107</b>
<b>NET COST OF SERVICES</b>	<b>4,729</b>	<b>4,753</b>	<b>5,631</b>

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<b>ASSET ACQUISITIONS</b>	<b>59</b>	<b>58</b>	<b>94</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,332	2,188	<b>2,330</b>
Other operating expenses	2,624	5,335	<b>2,990</b>
Maintenance	308	530	<b>520</b>
Depreciation and amortisation	889	774	<b>940</b>
Grants and subsidies	53,279	53,791	<b>59,196</b>
<b>Total Expenses</b>	<b>59,432</b>	<b>62,618</b>	<b>65,976</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	556	798	<b>780</b>
Investment income	143	359	<b>180</b>
Grants and contributions	34	4,149	...
Other revenue	432	160	<b>50</b>
<b>Total Retained Revenue</b>	<b>1,165</b>	<b>5,466</b>	<b>1,010</b>
<b>NET COST OF SERVICES</b>	<b>58,267</b>	<b>57,152</b>	<b>64,966</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,193	2,004	2,164
Grants and subsidies	52,554	53,126	58,491
Other	6,018	8,906	6,576
<b>Total Payments</b>	<b>60,765</b>	<b>64,036</b>	<b>67,231</b>
<b>Receipts</b>			
Sale of goods and services	556	752	780
Interest	143	359	180
Other	2,827	6,670	2,496
<b>Total Receipts</b>	<b>3,526</b>	<b>7,781</b>	<b>3,456</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(57,239)</b>	<b>(56,255)</b>	<b>(63,775)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	...	...	20
Purchases of property, plant and equipment	(18,969)	(11,090)	(13,525)
Advances made	...	(20)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(18,969)</b>	<b>(11,110)</b>	<b>(13,505)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	57,261	57,527	63,884
Capital appropriation	18,969	10,675	13,525
Cash reimbursements from the Consolidated Fund Entity	67	70	71
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>76,297</b>	<b>68,272</b>	<b>77,480</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>89</b>	<b>907</b>	<b>200</b>
Opening Cash and Cash Equivalents	2,507	410	1,317
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,596</b>	<b>1,317</b>	<b>1,517</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(58,267)	(57,152)	(64,966)
Non cash items added back	1,022	930	1,100
Change in operating assets and liabilities	6	(33)	91
<b>Net cash flow from operating activities</b>	<b>(57,239)</b>	<b>(56,255)</b>	<b>(63,775)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,596	1,317	<b>1,517</b>
Receivables	454	518	<b>446</b>
Other financial assets	...	20	<b>20</b>
<b>Total Current Assets</b>	<b>3,050</b>	<b>1,855</b>	<b>1,983</b>
<b>Non Current Assets -</b>			
Other financial assets	175	155	<b>135</b>
Property, plant and equipment -			
Land and building	52,321	43,564	<b>56,177</b>
Plant and equipment	149	908	<b>880</b>
<b>Total Non Current Assets</b>	<b>52,645</b>	<b>44,627</b>	<b>57,192</b>
<b>Total Assets</b>	<b>55,695</b>	<b>46,482</b>	<b>59,175</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	126	185	<b>198</b>
Employee entitlements and other provisions	188	220	<b>226</b>
<b>Total Current Liabilities</b>	<b>314</b>	<b>405</b>	<b>424</b>
<b>Total Liabilities</b>	<b>314</b>	<b>405</b>	<b>424</b>
<b>NET ASSETS</b>	<b>55,381</b>	<b>46,077</b>	<b>58,751</b>
<b>EQUITY</b>			
Reserves	307	307	<b>307</b>
Accumulated funds	55,074	45,770	<b>58,444</b>
<b>TOTAL EQUITY</b>	<b>55,381</b>	<b>46,077</b>	<b>58,751</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

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**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters and on the management of the State's eight cultural institutions. To provide assistance to the arts and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of the Cultural Grants Program and other support to non-profit arts organisations, provision of awards and fellowships to individuals.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed	\$m	17.9	17.9	21.2	<b>23.3</b>
Organisations/ individuals assisted	no.	361	346	339	<b>n.a.</b>
Applications approved	no.	700	637	546	<b>n.a.</b>
Applications processed	no.	2,272	2,114	1,813	<b>n.a.</b>
Distribution of funds -					
General running costs/salaries/annual programs	%	68	63	55	<b>55</b>
Specific projects	%	32	37	45	<b>45</b>
Fellowships, scholarships and awards -					
Funds distributed	\$000	321	410	375	<b>375</b>
Individuals assisted	no.	17	23	27	<b>n.a.</b>
Applications processed	no.	1,024	933	960	<b>n.a.</b>
Sydney Opera House					
Indoor events	no.	2,098	2,474	2,050	<b>2,200</b>
Indoor participants	mill	1.3	1.3	1.2	<b>1.3</b>
Outdoor events	no.	132	126	165	<b>150</b>
Outdoor participants	mill	0.58	0.36	0.45	<b>0.40</b>
Guided tour participants	thous	284	279	261	<b>280</b>
<u>Average Staffing:</u>	EFT	27	29	30	<b>30</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts  
Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other  
Arts Assistance**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,332	2,188	<b>2,330</b>
Other operating expenses	2,624	5,335	<b>2,990</b>
Maintenance	308	530	<b>520</b>
Depreciation and amortisation	889	774	<b>940</b>
Grants and subsidies			
Museum of Contemporary Art	1,147	1,147	<b>1,147</b>
Arts development initiatives	400	400	<b>400</b>
Cultural Grant Program	20,933	21,219	<b>23,344</b>
Annual endowment Sydney Opera House Trust	9,477	9,513	<b>9,683</b>
Carnivale	725	665	<b>705</b>
Sydney Festival Ltd	1,530	1,780	<b>1,565</b>
Sydney Opera House - maintenance	6,067	6,067	<b>6,152</b>
Sydney Opera House - capital grants	13,000	13,000	<b>16,200</b>
<b>Total Expenses</b>	<b>59,432</b>	<b>62,618</b>	<b>65,976</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	556	750	<b>750</b>
Minor sales of goods and services	...	48	<b>30</b>
Investment income	143	359	<b>180</b>
Grants and contributions	34	4,149	...
Other revenue	432	160	<b>50</b>
<b>Total Retained Revenue</b>	<b>1,165</b>	<b>5,466</b>	<b>1,010</b>
<b>NET COST OF SERVICES</b>	<b>58,267</b>	<b>57,152</b>	<b>64,966</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>18,969</b>	<b>11,090</b>	<b>13,525</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,877	22,157	<b>23,335</b>
Other operating expenses	8,514	9,666	<b>8,550</b>
Maintenance	1,463	959	<b>970</b>
Depreciation and amortisation	1,626	1,600	<b>1,735</b>
Grants and subsidies	19,670	19,670	<b>19,920</b>
Borrowing costs	...	38	<b>35</b>
Other expenses	...	752	...
<b>Total Expenses</b>	<b>54,150</b>	<b>54,842</b>	<b>54,545</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,060	2,780	<b>3,134</b>
Investment income	771	1,153	<b>579</b>
Grants and contributions	1,915	2,384	<b>2,270</b>
Other revenue	545	489	<b>687</b>
<b>Total Retained Revenue</b>	<b>6,291</b>	<b>6,806</b>	<b>6,670</b>
<b>NET COST OF SERVICES</b>	<b>47,859</b>	<b>48,036</b>	<b>47,875</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	21,258	20,227	<b>21,292</b>
Grants and subsidies	19,670	19,670	<b>19,920</b>
Finance costs	...	38	<b>35</b>
Other	10,328	11,527	<b>9,433</b>
<b>Total Payments</b>	<b>51,256</b>	<b>51,462</b>	<b>50,680</b>
<b>Receipts</b>			
Sale of goods and services	3,015	2,735	<b>3,134</b>
Interest	776	987	<b>574</b>
Other	3,060	2,756	<b>3,091</b>
<b>Total Receipts</b>	<b>6,851</b>	<b>6,478</b>	<b>6,799</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(44,405)</b>	<b>(44,984)</b>	<b>(43,881)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	765	0	<b>966</b>
Purchases of property, plant and equipment	(5,440)	(6,340)	<b>(5,723)</b>
Purchases of investments	...	...	<b>(963)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,675)</b>	<b>(6,340)</b>	<b>(5,720)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	...	<b>(41)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>(41)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	42,980	43,326	<b>42,552</b>
Capital appropriation	5,440	6,340	<b>5,723</b>
Cash reimbursements from the Consolidated Fund Entity	660	660	<b>673</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>49,080</b>	<b>50,326</b>	<b>48,948</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(998)</b>	<b>(694)</b>
Opening Cash and Cash Equivalents	175	1,209	<b>1,928</b>
Reclassification of Cash Equivalents	...	(1,717)	<b>0</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>175</b>	<b>1,928</b>	<b>1,234</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(47,859)	(48,036)	<b>(47,875)</b>
Non cash items added back	3,451	3,530	<b>3,597</b>
Change in operating assets and liabilities	3	(478)	<b>397</b>
<b>Net cash flow from operating activities</b>	<b>(44,405)</b>	<b>(44,984)</b>	<b>(43,881)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	175	1,928	<b>1,234</b>
Receivables	342	1,242	<b>1,220</b>
Other financial assets	778	400	<b>1,126</b>
Inventories	266	276	<b>266</b>
Other	18	220	<b>220</b>
<b>Total Current Assets</b>	<b>1,579</b>	<b>4,066</b>	<b>4,066</b>
<b>Non Current Assets -</b>			
Other financial assets	14,432	14,814	<b>14,405</b>
Property, plant and equipment -			
Land and building	112,893	171,365	<b>171,030</b>
Plant and equipment*	2,098,019	1,522,731	<b>1,527,054</b>
Other	5	...	...
<b>Total Non Current Assets</b>	<b>2,225,349</b>	<b>1,708,910</b>	<b>1,712,489</b>
<b>Total Assets</b>	<b>2,226,928</b>	<b>1,712,976</b>	<b>1,716,555</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,621	1,945	<b>2,105</b>
Interest bearing	...	41	<b>46</b>
Employee entitlements and other provisions	1,274	1,397	<b>1,602</b>
Other	...	120	<b>120</b>
<b>Total Current Liabilities</b>	<b>2,895</b>	<b>3,503</b>	<b>3,873</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	574	<b>528</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>574</b>	<b>528</b>
<b>Total Liabilities</b>	<b>2,895</b>	<b>4,077</b>	<b>4,401</b>
<b>NET ASSETS</b>	<b>2,224,033</b>	<b>1,708,899</b>	<b>1,712,154</b>

\* The overall valuation of the State Library's collection assets was adjusted from \$2,089 billion to \$1,509 billion in 1999-00 as a result of amendments made to the sampling and estimation techniques used in 1998-99.



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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

12 STATE LIBRARY OF NEW SOUTH WALES

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	819	59,471	<b>59,791</b>
Accumulated funds	2,223,214	1,649,428	<b>1,652,363</b>
<b>TOTAL EQUITY</b>	<b>2,224,033</b>	<b>1,708,899</b>	<b>1,712,154</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

**12.1 State Library**

**12.1.1 State Library**

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Design and provision of information services to the public including the delivery of reference, research, exhibition and education services. Preservation and maintenance of the documentary heritage of New South Wales. Administration of public library subsidies and grants.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Onsite services -					
Visitors (including exhibitions)	mill	1.16	1.16	1.10	<b>1.10</b>
Use of services	mill	3.37	2.96	2.96	<b>2.96</b>
Attendance at public programs	thous	31	21	16	<b>9</b>
Offsite and regional services -					
Use of services	mill	0.66	0.60	0.60	<b>0.57</b>
Attendance at public programs	thous	32	25	52	<b>43</b>
Visitors to travelling exhibitions	thous	9	27	25	<b>25</b>
Website visits	mill	14	16	17	<b>17</b>
Public libraries receiving Library Development Grants	no.	61	65	99	<b>n.a.</b>
Local councils connected to NSW.net	no.	63	80	117	<b>125</b>
Collections -					
Additions to the collection	thous	562	544	545	<b>545</b>
<u>Average Staffing:</u>	EFT	436	400	406	<b>404</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	22,877	22,157	<b>23,335</b>
Other operating expenses	8,514	9,666	<b>8,550</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

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**12.1 State Library**

**12.1.1 State Library (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	1,463	959	<b>970</b>
Depreciation and amortisation	1,626	1,600	<b>1,735</b>
Grants and subsidies			
Library services by Councils and other organisations	19,670	19,670	<b>19,920</b>
Borrowing costs			
interest on public sector borrowings and advances	...	38	<b>35</b>
Other expenses			
Acquisition of books, manuscripts, paintings, pictures and films	...	752	...
<b>Total Expenses</b>	<b>54,150</b>	<b>54,842</b>	<b>54,545</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	210	177	<b>215</b>
Fees for services	1,646	1,369	<b>1,686</b>
Retail sales	432	343	<b>442</b>
Subscriptions	412	531	<b>422</b>
Minor sales of goods and services	360	360	<b>369</b>
Investment income	771	1,153	<b>579</b>
Grants and contributions	1,915	2,384	<b>2,270</b>
Other revenue	545	489	<b>687</b>
<b>Total Retained Revenue</b>	<b>6,291</b>	<b>6,806</b>	<b>6,670</b>
<b>NET COST OF SERVICES</b>	<b>47,859</b>	<b>48,036</b>	<b>47,875</b>
<b>ASSET ACQUISITIONS</b>	<b>5,440</b>	<b>6,340</b>	<b>5,723</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,603	19,320	<b>19,060</b>
Other operating expenses	9,624	8,754	<b>9,443</b>
Maintenance	1,615	1,615	<b>1,660</b>
Depreciation and amortisation	3,497	3,670	<b>3,750</b>
Grants and subsidies	45	180	<b>45</b>
<b>Total Expenses</b>	<b>33,384</b>	<b>33,539</b>	<b>33,958</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,917	6,344	<b>7,294</b>
Investment income	5	107	<b>61</b>
Grants and contributions	1,259	1,300	<b>1,317</b>
<b>Total Retained Revenue</b>	<b>9,181</b>	<b>7,751</b>	<b>8,672</b>
<b>NET COST OF SERVICES</b>	<b>24,203</b>	<b>25,788</b>	<b>25,286</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	17,579	18,352	<b>18,073</b>
Grants and subsidies	45	180	<b>45</b>
Other	12,914	12,065	<b>13,037</b>
<b>Total Payments</b>	<b>30,538</b>	<b>30,597</b>	<b>31,155</b>
<b>Receipts</b>			
Sale of goods and services	8,112	6,440	<b>7,312</b>
Interest	5	107	<b>61</b>
Other	2,508	2,821	<b>2,973</b>
<b>Total Receipts</b>	<b>10,625</b>	<b>9,368</b>	<b>10,346</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,913)</b>	<b>(21,229)</b>	<b>(20,809)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	1,492	...
Purchases of property, plant and equipment	(3,816)	(5,066)	<b>(4,397)</b>
Purchases of investments	...	(86)	<b>(50)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,816)</b>	<b>(3,660)</b>	<b>(4,447)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	...	<b>(120)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	...	<b>(120)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	19,403	20,574	<b>20,305</b>
Capital appropriation	3,816	3,816	<b>4,397</b>
Cash reimbursements from the Consolidated Fund Entity	618	630	<b>630</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>23,837</b>	<b>25,020</b>	<b>25,332</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>108</b>	<b>131</b>	<b>(44)</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	250	6	137
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>358</b>	<b>137</b>	<b>93</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(24,203)	(25,788)	<b>(25,286)</b>
Non cash items added back	4,684	4,815	<b>4,961</b>
Change in operating assets and liabilities	(394)	(256)	<b>(484)</b>
<b>Net cash flow from operating activities</b>	<b>(19,913)</b>	<b>(21,229)</b>	<b>(20,809)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	358	137	93
Receivables	654	1,083	1,056
Other financial assets	188	850	900
Inventories	254	274	300
Other	...	1	1
<b>Total Current Assets</b>	<b>1,454</b>	<b>2,345</b>	<b>2,350</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	192,669	193,483	192,703
Plant and equipment	14,064	15,940	17,014
Exhibitions Infrastructure	6,662	4,740	5,093
<b>Total Non Current Assets</b>	<b>213,395</b>	<b>214,163</b>	<b>214,810</b>
<b>Total Assets</b>	<b>214,849</b>	<b>216,508</b>	<b>217,160</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	793	894	486
Interest bearing	...	200	80
Employee entitlements and other provisions	1,824	1,426	1,349
Other	300	150	150
<b>Total Current Liabilities</b>	<b>2,917</b>	<b>2,670</b>	<b>2,065</b>
<b>Non Current Liabilities -</b>			
Other	300	...	...
<b>Total Non Current Liabilities</b>	<b>300</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>3,217</b>	<b>2,670</b>	<b>2,065</b>
<b>NET ASSETS</b>	<b>211,632</b>	<b>213,838</b>	<b>215,095</b>
<b>EQUITY</b>			
Reserves	202,750	202,750	202,750
Accumulated funds	8,882	11,088	12,345
<b>TOTAL EQUITY</b>	<b>211,632</b>	<b>213,838</b>	<b>215,095</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

**13.1 Australian Museum**

**13.1.1 Australian Museum**

Program Objective(s): To increase knowledge and public understanding of our natural environment and cultural heritage, especially in the Australian region.

Program Description: Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, educational programs and research.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	400	263	222	<b>240</b>
- paid	thous	294	167	198	<b>200</b>
- free	thous	62	69	12	<b>15</b>
- other users	thous	44	27	12	<b>25</b>
New exhibitions opened	no.	23	9	13	<b>14</b>
Regional New South Wales -					
Total visitors/participants	thous	200	225	189	<b>195</b>
Exhibitions/public programs	no.	368	382	280	<b>350</b>
Research and collections -					
Acquisitions	thous	82	150	147	<b>150</b>
Publications	no.	40	81	55	<b>50</b>
Research papers/abstracts	no.	140	209	160	<b>155</b>
Representation on scientific committees	no.	45	50	50	<b>50</b>
Information enquiries	thous	...	...	7	<b>8</b>
Website visits	mill	...	...	1.0	<b>1.2</b>
<u>Average Staffing:</u>	EFT	294	307	264	<b>237</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	18,603	19,320	<b>19,060</b>
Other operating expenses	9,624	8,754	<b>9,443</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

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**13.1 Australian Museum**

**13.1.1 Australian Museum**

**OPERATING STATEMENT (cont)**

Maintenance	1,615	1,615	<b>1,660</b>
Depreciation and amortisation	3,497	3,670	<b>3,750</b>
Grants and subsidies			
Research grants	45	180	<b>45</b>
<b>Total Expenses</b>	<b>33,384</b>	<b>33,539</b>	<b>33,958</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	62	340	<b>307</b>
Commissions	309	113	<b>316</b>
Publication sales	874	7	...
Fees for services	3,105	2,206	<b>2,663</b>
Retail sales	1,369	1,870	<b>2,206</b>
Functions	309	287	<b>316</b>
Entry fees	1,838	1,225	<b>1,434</b>
Minor sales of goods and services	51	296	<b>52</b>
Investment income	5	107	<b>61</b>
Grants and contributions	1,259	1,300	<b>1,317</b>
<b>Total Retained Revenue</b>	<b>9,181</b>	<b>7,751</b>	<b>8,672</b>
<b>NET COST OF SERVICES</b>	<b>24,203</b>	<b>25,788</b>	<b>25,286</b>
<b>ASSET ACQUISITIONS</b>	<b>3,816</b>	<b>4,940</b>	<b>4,397</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,748	21,441	<b>21,823</b>
Other operating expenses	11,476	12,386	<b>10,969</b>
Maintenance	2,896	2,996	<b>2,977</b>
Depreciation and amortisation	5,292	5,159	<b>5,239</b>
<b>Total Expenses</b>	<b>41,412</b>	<b>41,982</b>	<b>41,008</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,641	5,338	<b>4,508</b>
Investment income	139	139	<b>142</b>
Grants and contributions	3,061	3,141	<b>2,884</b>
Other revenue	82	82	<b>84</b>
<b>Total Retained Revenue</b>	<b>7,923</b>	<b>8,700</b>	<b>7,618</b>
Gain/(loss) on disposal of non current assets	...	45	...
<b>NET COST OF SERVICES</b>	<b>33,489</b>	<b>33,237</b>	<b>33,390</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	19,735	19,564	<b>19,533</b>
Other	13,983	15,918	<b>13,958</b>
<b>Total Payments</b>	<b>33,718</b>	<b>35,482</b>	<b>33,491</b>
<b>Receipts</b>			
Sale of goods and services	4,641	5,282	<b>4,508</b>
Interest	139	107	<b>142</b>
Other	2,440	3,145	<b>2,462</b>
<b>Total Receipts</b>	<b>7,220</b>	<b>8,534</b>	<b>7,112</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,498)</b>	<b>(26,948)</b>	<b>(26,379)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	125	...
Proceeds from sale of investments	...	324	<b>56</b>
Purchases of property, plant and equipment	(4,520)	(4,700)	<b>(2,545)</b>
Purchases of investments	(100)	(64)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,620)</b>	<b>(4,315)</b>	<b>(2,489)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	25,987	25,973	<b>25,960</b>
Capital appropriation	4,520	4,677	<b>2,295</b>
Cash reimbursements from the Consolidated Fund Entity	618	618	<b>630</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>31,125</b>	<b>31,268</b>	<b>28,885</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7</b>	<b>5</b>	<b>17</b>
Opening Cash and Cash Equivalents	116	118	<b>123</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>123</b>	<b>123</b>	<b>140</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(33,489)	(33,237)	<b>(33,390)</b>
Non cash items added back	6,905	6,437	<b>6,484</b>
Change in operating assets and liabilities	86	(148)	<b>527</b>
<b>Net cash flow from operating activities</b>	<b>(26,498)</b>	<b>(26,948)</b>	<b>(26,379)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	123	123	140
Receivables	258	256	256
Other financial assets	2,402	2,463	2,407
Inventories	240	240	240
Other	33	33	33
<b>Total Current Assets</b>	<b>3,056</b>	<b>3,115</b>	<b>3,076</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	69,125	93,706	91,182
Plant and equipment	19,702	378,695	378,925
<b>Total Non Current Assets</b>	<b>88,827</b>	<b>472,401</b>	<b>470,107</b>
<b>Total Assets</b>	<b>91,883</b>	<b>475,516</b>	<b>473,183</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,472	3,497	3,802
Employee entitlements and other provisions	1,873	1,861	2,083
<b>Total Current Liabilities</b>	<b>4,345</b>	<b>5,358</b>	<b>5,885</b>
<b>Total Liabilities</b>	<b>4,345</b>	<b>5,358</b>	<b>5,885</b>
<b>NET ASSETS</b>	<b>87,538</b>	<b>470,158</b>	<b>467,298</b>
<b>EQUITY</b>			
Reserves	69,278	92,828	92,828
Accumulated funds	18,260	377,330	374,470
<b>TOTAL EQUITY</b>	<b>87,538</b>	<b>470,158</b>	<b>467,298</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

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**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences**

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Acquisition, conservation and research of artefacts relating to science, technology, design and society. Provision of knowledge and information through exhibitions, educational programs, publications, web based outreach programs and specialist advice.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Powerhouse & Observatory					
Total visitors/participants	thous	573	573	580	<b>570</b>
Exhibitions visitors	thous	537	541	550	<b>540</b>
- paid	thous	366	366	364	<b>360</b>
- free	thous	171	175	186	<b>180</b>
Other users	thous	36	32	30	<b>30</b>
New exhibitions opened	no.	16	17	26	<b>15</b>
Public programs participants	thous	434	410	420	<b>410</b>
Public programs held	thous	6	6	6	<b>6</b>
Regional New South Wales -					
Total visitors/participants	thous	302	302	337	<b>300</b>
Exhibitions/public programs	no.	9	9	9	<b>9</b>
Research and collections -					
Acquisitions	no.	684	557	600	<b>1,250</b>
Publications	no.	25	23	32	<b>30</b>
Research papers/abstracts	no.	43	43	40	<b>40</b>
Information enquiries	thous	36	68	55	<b>55</b>
Website visits	thous	101	172	290	<b>300</b>
<u>Average Staffing:</u>	EFT	368	363	366	<b>366</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,748	21,441	<b>21,823</b>
Other operating expenses	11,476	12,386	<b>10,969</b>
Maintenance	2,896	2,996	<b>2,977</b>
Depreciation and amortisation	5,292	5,159	<b>5,239</b>
<b>Total Expenses</b>	<b>41,412</b>	<b>41,982</b>	<b>41,008</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	247	185	<b>230</b>
Publication sales	206	206	<b>160</b>
Fees for services	617	500	<b>300</b>
Retail sales	875	1,100	<b>730</b>
Functions	412	412	<b>480</b>
Entry fees	2,058	2,838	<b>2,378</b>
Minor sales of goods and services	226	97	<b>230</b>
Investment income	139	139	<b>142</b>
Grants and contributions	3,061	3,141	<b>2,884</b>
Other revenue	82	82	<b>84</b>
<b>Total Retained Revenue</b>	<b>7,923</b>	<b>8,700</b>	<b>7,618</b>
Gain/(loss) on disposal of non current assets	...	45	...
<b>NET COST OF SERVICES</b>	<b>33,489</b>	<b>33,237</b>	<b>33,390</b>
<b>ASSET ACQUISITIONS</b>	<b>4,520</b>	<b>4,700</b>	<b>2,545</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,501	9,653	<b>9,669</b>
Other operating expenses	5,528	5,711	<b>5,758</b>
Maintenance	2,967	2,419	<b>3,156</b>
Depreciation and amortisation	1,226	1,946	<b>1,969</b>
<b>Total Expenses</b>	<b>19,222</b>	<b>19,729</b>	<b>20,552</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,869	2,865	<b>2,865</b>
Investment income	284	262	<b>290</b>
Grants and contributions	333	233	<b>341</b>
Other revenue	...	28	...
<b>Total Retained Revenue</b>	<b>3,486</b>	<b>3,388</b>	<b>3,496</b>
<b>NET COST OF SERVICES</b>	<b>15,736</b>	<b>16,341</b>	<b>17,056</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,097	9,411	<b>9,259</b>
Other	9,257	8,865	<b>9,630</b>
<b>Total Payments</b>	<b>18,354</b>	<b>18,276</b>	<b>18,889</b>
<b>Receipts</b>			
Sale of goods and services	2,868	2,919	<b>2,864</b>
Interest	284	263	<b>290</b>
Other	1,123	1,065	<b>1,124</b>
<b>Total Receipts</b>	<b>4,275</b>	<b>4,247</b>	<b>4,278</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,079)</b>	<b>(14,029)</b>	<b>(14,611)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(886)	(434)	<b>(3,639)</b>
Purchases of investments	(32)	(33)	<b>(36)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(918)</b>	<b>(467)</b>	<b>(3,675)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,256	13,250	<b>14,416</b>
Capital appropriation	886	776	<b>3,639</b>
Cash reimbursements from the Consolidated Fund Entity	414	414	<b>423</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,556</b>	<b>14,440</b>	<b>18,478</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(441)</b>	<b>(56)</b>	<b>192</b>
Opening Cash and Cash Equivalents	2,894	4,200	<b>4,144</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,453</b>	<b>4,144</b>	<b>4,336</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,736)	(16,341)	<b>(17,056)</b>
Non cash items added back	1,616	2,336	<b>2,367</b>
Change in operating assets and liabilities	41	(24)	<b>78</b>
<b>Net cash flow from operating activities</b>	<b>(14,079)</b>	<b>(14,029)</b>	<b>(14,611)</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,453	4,144	4,336
Receivables	216	247	172
Other financial assets	572	572	608
Inventories	1,201	1,159	1,159
Other	47	18	18
<b>Total Current Assets</b>	<b>4,489</b>	<b>6,140</b>	<b>6,293</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	48,726	97,211	99,592
Plant and equipment	14,265	17,584	16,873
<b>Total Non Current Assets</b>	<b>62,991</b>	<b>114,795</b>	<b>116,465</b>
<b>Total Assets</b>	<b>67,480</b>	<b>120,935</b>	<b>122,758</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	915	1,206	1,209
Employee entitlements and other provisions	643	687	687
<b>Total Current Liabilities</b>	<b>1,558</b>	<b>1,893</b>	<b>1,896</b>
<b>Non Current Liabilities -</b>			
Other	5	5	5
<b>Total Non Current Liabilities</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>1,563</b>	<b>1,898</b>	<b>1,901</b>
<b>NET ASSETS</b>	<b>65,917</b>	<b>119,037</b>	<b>120,857</b>
<b>EQUITY</b>			
Reserves	1,268	13,764	13,764
Accumulated funds	64,649	105,273	107,093
<b>TOTAL EQUITY</b>	<b>65,917</b>	<b>119,037</b>	<b>120,857</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust**

Program Objective(s): To conserve, interpret and manage the State's places of cultural significance and promote public understanding of the State's historic properties.

Program Description: Conserve, manage and maintain properties under the Trust's care, provide school programs, exhibitions and advice to visiting public.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Properties managed	no.	13	13	13	<b>13</b>
Total visitors/participants	thous	1,299	1,737	1,937	<b>2,040</b>
exhibition visitors	thous	179	415	387	<b>400</b>
- paid	thous	159	389	347	<b>355</b>
- free	thous	20	26	40	<b>45</b>
other users	thous	1,089	1,290	1,513	<b>1,600</b>
New exhibitions opened	no.	10	9	7	<b>6</b>
Exhibition days	no.	1,200	1,221	1,492	<b>n.a.</b>
Public programs participants	thous	31	32	37	<b>40</b>
Public programs held	no.	118	203	159	<b>200</b>
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	7,960	32,000	7,000	<b>2,400</b>
Exhibitions/public programs	no.	3	20	2	<b>2</b>
Research and collections					
Acquisitions	no.	151	199	200	<b>200</b>
Publications	no.	11	7	10	<b>6</b>
Research papers/abstracts	no.	8	18	18	<b>n.a.</b>
Information inquiries	thous	4	4	4	<b>4</b>
- website hits	thous	410	783	1,400	<b>2,000</b>
- other	no.	4	5	5	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	167	165	162	<b>162</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust (cont)**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,501	9,653	<b>9,669</b>
Other operating expenses	5,528	5,711	<b>5,758</b>
Maintenance	2,967	2,419	<b>3,156</b>
Depreciation and amortisation	1,226	1,946	<b>1,969</b>
<b>Total Expenses</b>	<b>19,222</b>	<b>19,729</b>	<b>20,552</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	364	395	<b>395</b>
Publication sales	115	100	<b>100</b>
Retail sales	785	658	<b>660</b>
Functions	337	374	<b>370</b>
Entry fees	926	812	<b>820</b>
Minor sales of goods and services	342	526	<b>520</b>
Investment income	284	262	<b>290</b>
Grants and contributions	333	233	<b>341</b>
Other revenue	...	28	...
<b>Total Retained Revenue</b>	<b>3,486</b>	<b>3,388</b>	<b>3,496</b>
<b>NET COST OF SERVICES</b>	<b>15,736</b>	<b>16,341</b>	<b>17,056</b>
<b>ASSET ACQUISITIONS</b>	<b>886</b>	<b>434</b>	<b>3,639</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,468	12,462	<b>12,849</b>
Other operating expenses	12,086	10,031	<b>10,385</b>
Maintenance	798	2,189	<b>907</b>
Depreciation and amortisation	1,800	1,300	<b>1,300</b>
<b>Total Expenses</b>	<b>27,152</b>	<b>25,982</b>	<b>25,441</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	9,240	6,979	<b>7,475</b>
Investment income	520	783	<b>532</b>
Grants and contributions	1,832	6,477	<b>1,832</b>
<b>Total Retained Revenue</b>	<b>11,592</b>	<b>14,239</b>	<b>9,839</b>
Gain/(loss) on disposal of non current assets	...	38	...
<b>NET COST OF SERVICES</b>	<b>15,560</b>	<b>11,705</b>	<b>15,602</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,601	10,595	10,964
Other	14,976	14,115	13,255
<b>Total Payments</b>	<b>25,577</b>	<b>24,710</b>	<b>24,219</b>
<b>Receipts</b>			
Sale of goods and services	9,240	6,979	7,475
Interest	520	783	532
Other	2,780	4,601	2,677
<b>Total Receipts</b>	<b>12,540</b>	<b>12,363</b>	<b>10,684</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,037)</b>	<b>(12,347)</b>	<b>(13,535)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	38	...
Purchases of property, plant and equipment	(8,420)	(8,420)	(8,173)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,420)</b>	<b>(8,382)</b>	<b>(8,173)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,829	13,824	14,482
Capital appropriation	7,420	7,420	7,173
Cash reimbursements from the Consolidated Fund Entity	361	361	368
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>21,610</b>	<b>21,605</b>	<b>22,023</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>153</b>	<b>876</b>	<b>315</b>
Opening Cash and Cash Equivalents	1,773	126	1,002
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,926</b>	<b>1,002</b>	<b>1,317</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,560)	(11,705)	(15,602)
Non cash items added back	2,538	(570)	2,053
Change in operating assets and liabilities	(15)	(72)	14
<b>Net cash flow from operating activities</b>	<b>(13,037)</b>	<b>(12,347)</b>	<b>(13,535)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,926	1,002	1,317
Receivables	1,462	1,129	1,117
Other financial assets	6,159	4,800	4,800
Inventories	1,138	1,385	1,385
Other	16	597	597
<b>Total Current Assets</b>	<b>10,701</b>	<b>8,913</b>	<b>9,216</b>
<b>Non Current Assets -</b>			
Other financial assets	2,500	8,238	8,238
Property, plant and equipment -			
Land and building	173,733	175,320	180,269
Plant and equipment	469,153	534,492	536,416
<b>Total Non Current Assets</b>	<b>645,386</b>	<b>718,050</b>	<b>724,923</b>
<b>Total Assets</b>	<b>656,087</b>	<b>726,963</b>	<b>734,139</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,565	2,885	2,887
Employee entitlements and other provisions	674	657	657
Other	9	8	8
<b>Total Current Liabilities</b>	<b>2,248</b>	<b>3,550</b>	<b>3,552</b>
<b>Total Liabilities</b>	<b>2,248</b>	<b>3,550</b>	<b>3,552</b>
<b>NET ASSETS</b>	<b>653,839</b>	<b>723,413</b>	<b>730,587</b>
<b>EQUITY</b>			
Reserves	108,550	171,390	171,390
Accumulated funds	545,289	552,023	559,197
<b>TOTAL EQUITY</b>	<b>653,839</b>	<b>723,413</b>	<b>730,587</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

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**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales**

Program Objective(s): To develop and maintain collections of art for the benefit of the community.

Program Description: Acquisition and maintenance of art works for public exhibition, providing education programs and art competitions to promote public appreciation of art.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<b>AGNSW and Whiteley Studio</b>					
Total visitors	thous	1,168	1,065	1,200	<b>1,144</b>
Exhibition visitors	thous	775	717	1,020	<b>837</b>
- paid	thous	315	262	325	<b>301</b>
- free	thous	460	455	695	<b>537</b>
Public Programs Participants	thous	158	161	180	<b>166</b>
Other users (venue hire)	thous	30	31	50	<b>37</b>
New Exhibitions	no.	36	40	40	<b>39</b>
Exhibitions days	no.	2,739	2,500	2,550	<b>2,570</b>
<b>Regional New South Wales</b>					
Total Exhibition Visitors	thous	23	22	24	<b>23</b>
Exhibitions	no.	8	4	4	<b>6</b>
<b>Research and collections</b>					
Acquisitions	no.	300	450	375	<b>350</b>
Publications	no.	20	20	20	<b>15</b>
Research papers/abstracts	no.	40	40	40	<b>n.a.</b>
Information enquiries	thous	14	15	15	<b>15</b>
Website visits	thous	n.a.	21	297	<b>356</b>
<u>Average Staffing:</u>	EFT	211	215	222	<b>220</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales (cont)**

	————2000-01————		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,468	12,462	<b>12,849</b>
Other operating expenses	12,086	10,031	<b>10,385</b>
Maintenance	798	2,189	<b>907</b>
Depreciation and amortisation	1,800	1,300	<b>1,300</b>
<b>Total Expenses</b>	<b>27,152</b>	<b>25,982</b>	<b>25,441</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	617	617	<b>632</b>
Fees for services	515	515	<b>527</b>
Retail sales	3,704	3,443	<b>2,122</b>
Functions	494	494	<b>506</b>
Entry fees	3,910	1,910	<b>3,688</b>
Investment income	520	783	<b>532</b>
Grants and contributions	1,832	6,477	<b>1,832</b>
<b>Total Retained Revenue</b>	<b>11,592</b>	<b>14,239</b>	<b>9,839</b>
Gain/(loss) on disposal of non current assets	...	38	...
<b>NET COST OF SERVICES</b>	<b>15,560</b>	<b>11,705</b>	<b>15,602</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>8,420</b>	<b>8,420</b>	<b>8,173</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,663	5,816	<b>6,210</b>
Other operating expenses	2,523	2,729	<b>3,206</b>
Maintenance	300	330	<b>360</b>
Depreciation and amortisation	740	1,020	<b>1,120</b>
<b>Total Expenses</b>	<b>9,226</b>	<b>9,895</b>	<b>10,896</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,728	6,251	<b>6,421</b>
Investment income	60	130	<b>143</b>
<b>Total Retained Revenue</b>	<b>5,788</b>	<b>6,381</b>	<b>6,564</b>
<b>NET COST OF SERVICES</b>	<b>3,438</b>	<b>3,514</b>	<b>4,332</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,511	5,592	<b>5,916</b>
Other	3,640	3,876	<b>4,374</b>
<b>Total Payments</b>	<b>9,151</b>	<b>9,468</b>	<b>10,290</b>
<b>Receipts</b>			
Sale of goods and services	5,728	6,183	<b>6,321</b>
Interest	68	205	<b>143</b>
Other	794	794	<b>808</b>
<b>Total Receipts</b>	<b>6,590</b>	<b>7,182</b>	<b>7,272</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,561)</b>	<b>(2,286)</b>	<b>(3,018)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,315)	(4,045)	<b>(345)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,315)</b>	<b>(4,045)</b>	<b>(345)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,394	4,392	<b>4,776</b>
Capital appropriation	3,075	3,075	<b>345</b>
Cash reimbursements from the Consolidated Fund Entity	84	84	<b>86</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,553</b>	<b>7,551</b>	<b>5,207</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>677</b>	<b>1,220</b>	<b>1,844</b>
Opening Cash and Cash Equivalents	2,848	2,672	<b>3,892</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,525</b>	<b>3,892</b>	<b>5,736</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,438)	(3,514)	<b>(4,332)</b>
Non cash items added back	900	1,279	<b>1,398</b>
Change in operating assets and liabilities	(23)	(51)	<b>(84)</b>
<b>Net cash flow from operating activities</b>	<b>(2,561)</b>	<b>(2,286)</b>	<b>(3,018)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,525	3,892	5,736
Receivables	988	1,453	1,553
Inventories	61	48	48
Other	24	106	106
<b>Total Current Assets</b>	<b>4,598</b>	<b>5,499</b>	<b>7,443</b>
<b>Non Current Assets -</b>			
Receivables	295	...	...
Property, plant and equipment -			
Land and building	34,379	25,861	25,111
Plant and equipment	407	4,257	4,232
Other	...	341	341
<b>Total Non Current Assets</b>	<b>35,081</b>	<b>30,459</b>	<b>29,684</b>
<b>Total Assets</b>	<b>39,679</b>	<b>35,958</b>	<b>37,127</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	544	575	576
Employee entitlements and other provisions	472	520	535
<b>Total Current Liabilities</b>	<b>1,016</b>	<b>1,095</b>	<b>1,111</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	...	341	341
Other	295	...	...
<b>Total Non Current Liabilities</b>	<b>295</b>	<b>341</b>	<b>341</b>
<b>Total Liabilities</b>	<b>1,311</b>	<b>1,436</b>	<b>1,452</b>
<b>NET ASSETS</b>	<b>38,368</b>	<b>34,522</b>	<b>35,675</b>
<b>EQUITY</b>			
Reserves	4,267	1,250	1,250
Accumulated funds	34,101	33,272	34,425
<b>TOTAL EQUITY</b>	<b>38,368</b>	<b>34,522</b>	<b>35,675</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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**17.1 State Records Authority**

**17.1.1 State Records Authority**

Program Objective(s): To meet the current and future needs of the people and Government for records of the business of the New South Wales public sector.

Program Description: Improving public sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's official archives and their context. Making the archives accessible and promoting their use by the public and Government. Providing records storage services to the Public Sector.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Total semi-active storage (metres)	thous	280	280	280	<b>280</b>
Total semi-active records accessioned (metres)	thous	32	26	25	<b>22</b>
Total retrieval operations performed	thous	240	301	325	<b>350</b>
Total archival holdings (metres)	thous	57	49	50	<b>51</b>
Disposal recommendations/appraisal reports	no.	100	45	50	<b>50</b>
Series/Disposal classes covered in disposal authorities	no.	1,000	2,800	1,500	<b>1,500</b>
Records taken into archival control (metres)	no.	750	1,246	1,000	<b>1,200</b>
Reader visits	thous	15	12	15	<b>16</b>
Total original items issued	thous	100	22	24	<b>25</b>
Written and telephone enquiries	thous	9	11	9	<b>9</b>
Public programs participants	no.	1,500	2,211	1,500	<b>2,000</b>
Photocopy/reader prints supplied	thous	74	68	70	<b>70</b>
Publications produced	no.	39	51	35	<b>35</b>
Agency training programs participants	no.	300	1,006	1,000	<b>1,000</b>
Research papers/abstracts	no.	10	10	6	<b>6</b>
Website hits	thous	30	292	450	<b>500</b>
<u>Average Staffing:</u>	EFT	102	102	104	<b>110</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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**17.1 State Records Authority**

**17.1.1 State Records Authority (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,663	5,816	<b>6,210</b>
Other operating expenses	2,523	2,729	<b>3,206</b>
Maintenance	300	330	<b>360</b>
Depreciation and amortisation	740	1,020	<b>1,120</b>
<b>Total Expenses</b>	<b>9,226</b>	<b>9,895</b>	<b>10,896</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	140	140	<b>143</b>
Fees for services	5,557	6,080	<b>6,246</b>
Minor sales of goods and services	31	31	<b>32</b>
Investment income	60	130	<b>143</b>
<b>Total Retained Revenue</b>	<b>5,788</b>	<b>6,381</b>	<b>6,564</b>
<b>NET COST OF SERVICES</b>	<b>3,438</b>	<b>3,514</b>	<b>4,332</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,315</b>	<b>4,045</b>	<b>345</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,251	1,259	<b>1,308</b>
Other operating expenses	1,750	1,753	<b>2,532</b>
Maintenance	27	27	<b>27</b>
Depreciation and amortisation	143	143	<b>142</b>
Grants and subsidies	4,551	4,551	<b>4,775</b>
<b>Total Expenses</b>	<b>7,722</b>	<b>7,733</b>	<b>8,784</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,169	1,169	<b>1,045</b>
Investment income	300	300	<b>309</b>
<b>Total Retained Revenue</b>	<b>1,469</b>	<b>1,469</b>	<b>1,354</b>
Gain/(loss) on disposal of non current assets	...	3	...
<b>NET COST OF SERVICES</b>	<b>6,253</b>	<b>6,261</b>	<b>7,430</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,194	1,208	<b>1,258</b>
Grants and subsidies	4,551	4,551	<b>4,775</b>
Other	2,174	2,548	<b>3,384</b>
<b>Total Payments</b>	<b>7,919</b>	<b>8,307</b>	<b>9,417</b>
<b>Receipts</b>			
Sale of goods and services	1,169	1,169	<b>1,045</b>
Interest	301	301	<b>309</b>
Other	500	727	<b>820</b>
<b>Total Receipts</b>	<b>1,970</b>	<b>2,197</b>	<b>2,174</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,949)</b>	<b>(6,110)</b>	<b>(7,243)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3	...
Purchases of property, plant and equipment	(45)	(45)	<b>(44)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(45)</b>	<b>(42)</b>	<b>(44)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,684	5,683	<b>6,996</b>
Capital appropriation	45	45	<b>44</b>
Cash reimbursements from the Consolidated Fund Entity	71	71	<b>84</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,800</b>	<b>5,799</b>	<b>7,124</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(194)</b>	<b>(353)</b>	<b>(163)</b>
Opening Cash and Cash Equivalents	7,352	6,552	<b>6,199</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,158</b>	<b>6,199</b>	<b>6,036</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,253)	(6,261)	<b>(7,430)</b>
Non cash items added back	185	194	<b>192</b>
Change in operating assets and liabilities	119	(43)	<b>(5)</b>
<b>Net cash flow from operating activities</b>	<b>(5,949)</b>	<b>(6,110)</b>	<b>(7,243)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,158	6,199	<b>6,036</b>
Receivables	232	229	<b>233</b>
Other financial assets	3,250	3,664	<b>3,664</b>
Other	16	...	...
<b>Total Current Assets</b>	<b>10,656</b>	<b>10,092</b>	<b>9,933</b>
<b>Non Current Assets -</b>			
Other financial assets	500	248	<b>248</b>
Property, plant and equipment -			
Land and building	434	339	<b>339</b>
Plant and equipment	(167)	(38)	<b>(136)</b>
<b>Total Non Current Assets</b>	<b>767</b>	<b>549</b>	<b>451</b>
<b>Total Assets</b>	<b>11,423</b>	<b>10,641</b>	<b>10,384</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	410	371	<b>370</b>
Employee entitlements and other provisions	139	88	<b>88</b>
Other	805	350	<b>350</b>
<b>Total Current Liabilities</b>	<b>1,354</b>	<b>809</b>	<b>808</b>
<b>Non Current Liabilities -</b>			
Other	1,856	1,132	<b>1,132</b>
<b>Total Non Current Liabilities</b>	<b>1,856</b>	<b>1,132</b>	<b>1,132</b>
<b>Total Liabilities</b>	<b>3,210</b>	<b>1,941</b>	<b>1,940</b>
<b>NET ASSETS</b>	<b>8,213</b>	<b>8,700</b>	<b>8,444</b>
<b>EQUITY</b>			
Accumulated funds	8,213	8,700	<b>8,444</b>
<b>TOTAL EQUITY</b>	<b>8,213</b>	<b>8,700</b>	<b>8,444</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office**

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: Promotes, encourages and facilitates film and television production, provides screen culture and new media grants. Provides documentary and promotional films for Government Sector agencies.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Script and Project Development					
Projects supported	no.	78	83	85	<b>85</b>
Projects which went into production	no.	8	14	12	<b>12</b>
Assistance provided	\$m	1	1	1	<b>1</b>
Return on assistance	\$000	225	215	200	<b>200</b>
Production Investment					
Production supported	no.	15	14	14	<b>15</b>
Investment provided	\$m	2.1	2.1	2.1	<b>2.1</b>
Return on investment	\$m	0.3	0.2	0.3	<b>0.3</b>
Aggregate budgets of invested productions	\$m	23	24	27	<b>35</b>
FTO investment as a proportion of aggregate budgets	%	9	10	6	<b>8</b>
Industry and audience development -					
Organisations and events assisted	no.	55	61	60	<b>60</b>
Funds provided (excluding ACTF)	\$000	337	424	415	<b>415</b>
Young Filmmakers -					
Productions assisted	no.	12	11	5	<b>9</b>
Funds provided	\$000	449	388	105	<b>225</b>
Production Loan Fund					
Productions assisted	no.	4	3	3	<b>3</b>
Loans provided	\$m	2.0	1.3	1.5	<b>1.5</b>
Government Productions -					
Productions assisted	no.	22	20	22	<b>22</b>
Aggregate budgets	\$m	900	1,031	800	<b>800</b>
Creative Initiatives -					
Fellowships	no.	10	11	9	<b>6</b>
Funds Provided	\$000	147	190	153	<b>150</b>
New Media					
Funds provided	\$000	202	190	153	<b>150</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office (cont)**

Regional Film Fund					
Productions assisted	no.	n.a.	n.a.	9	<b>6</b>
Funds provided	\$000	147	190	153	<b>150</b>
<u>Average Staffing:</u>	EFT	16	17	18	<b>19</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,251	1,259	<b>1,308</b>
Other operating expenses	1,750	1,753	<b>2,532</b>
Maintenance	27	27	<b>27</b>
Depreciation and amortisation	143	143	<b>142</b>
Grants and subsidies			
Australian Children's Television Foundation	110	110	<b>110</b>
Promotion of the industry	4,441	4,441	<b>4,665</b>
<b>Total Expenses</b>	<b>7,722</b>	<b>7,733</b>	<b>8,784</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	1,169	1,169	<b>1,045</b>
Investment income	300	300	<b>309</b>
<b>Total Retained Revenue</b>	<b>1,469</b>	<b>1,469</b>	<b>1,354</b>

Gain/(loss) on disposal of non current assets	...	3	...
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<b>NET COST OF SERVICES</b>	<b>6,253</b>	<b>6,261</b>	<b>7,430</b>
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<b>ASSET ACQUISITIONS</b>	<b>45</b>	<b>45</b>	<b>44</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,699	9,431	<b>8,855</b>
Other operating expenses	1,858	2,244	<b>1,891</b>
Maintenance	29	27	<b>27</b>
Depreciation and amortisation	215	218	<b>319</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>12,347</b>	<b>13,466</b>	<b>12,638</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,159	2,675	<b>2,156</b>
Investment income	60	86	<b>82</b>
Other revenue	15	150	...
<b>Total Retained Revenue</b>	<b>2,234</b>	<b>2,911</b>	<b>2,238</b>
<b>NET COST OF SERVICES</b>	<b>10,113</b>	<b>10,555</b>	<b>10,400</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,038	8,636	<b>8,450</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
Other	2,351	2,899	<b>2,291</b>
<b>Total Payments</b>	<b>11,935</b>	<b>13,081</b>	<b>12,287</b>
<b>Receipts</b>			
Sale of goods and services	1,944	2,823	<b>2,114</b>
Interest	60	108	<b>75</b>
Other	467	149	<b>141</b>
<b>Total Receipts</b>	<b>2,471</b>	<b>3,080</b>	<b>2,330</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,464)</b>	<b>(10,001)</b>	<b>(9,957)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(283)	<b>(748)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(283)</b>	<b>(748)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,265	9,600	<b>9,428</b>
Capital appropriation	...	...	<b>748</b>
Cash reimbursements from the Consolidated Fund Entity	228	308	<b>324</b>
Cash transfers to Consolidated Fund	...	(131)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,493</b>	<b>9,777</b>	<b>10,500</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>29</b>	<b>(507)</b>	<b>(205)</b>
Opening Cash and Cash Equivalents	1,408	1,876	<b>1,369</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,437</b>	<b>1,369</b>	<b>1,164</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,113)	(10,555)	<b>(10,400)</b>
Non cash items added back	854	798	<b>884</b>
Change in operating assets and liabilities	(205)	(244)	<b>(441)</b>
<b>Net cash flow from operating activities</b>	<b>(9,464)</b>	<b>(10,001)</b>	<b>(9,957)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,437	1,369	1,164
Receivables	717	407	468
Other	91	...	...
<b>Total Current Assets</b>	<b>2,245</b>	<b>1,776</b>	<b>1,632</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	543	573	428
Plant and equipment	280	231	805
<b>Total Non Current Assets</b>	<b>823</b>	<b>804</b>	<b>1,233</b>
<b>Total Assets</b>	<b>3,068</b>	<b>2,580</b>	<b>2,865</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	611	753	354
Employee entitlements and other provisions	416	370	389
Other	60	...	...
<b>Total Current Liabilities</b>	<b>1,087</b>	<b>1,123</b>	<b>743</b>
<b>Total Liabilities</b>	<b>1,087</b>	<b>1,123</b>	<b>743</b>
<b>NET ASSETS</b>	<b>1,981</b>	<b>1,457</b>	<b>2,122</b>
<b>EQUITY</b>			
Accumulated funds	1,981	1,457	2,122
<b>TOTAL EQUITY</b>	<b>1,981</b>	<b>1,457</b>	<b>2,122</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services**

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

Average Staffing (EFT)

<u>Activities</u> :	2000-01	2001-02
Research and policy advice	28	22
Administration of grants	2	2
Administration	34	34
	64	58

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,886	4,433	<b>3,899</b>
Other operating expenses	1,471	1,615	<b>1,541</b>
Maintenance	25	25	<b>25</b>
Depreciation and amortisation	186	208	<b>278</b>
Grants and subsidies			
Grants and community outreach	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>7,114</b>	<b>7,827</b>	<b>7,289</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	59	85	<b>76</b>
Investment income	60	86	<b>82</b>
Other revenue	15	150	...

<b>Total Retained Revenue</b>	<b>134</b>	<b>321</b>	<b>158</b>
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<b>NET COST OF SERVICES</b>	<b>6,980</b>	<b>7,506</b>	<b>7,131</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>283</b>	<b>748</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Interpreting services booked (including cancellations)	thous	22.6	23.2	23.3	<b>23.3</b>
Interpreting assignments performed on a fee for service basis	thous	8.8	8.2	7.7	<b>7.7</b>
Interpreting assignments performed without charge	thous	10.2	10.7	10.9	<b>10.9</b>
Words booked for translation (including cancellations)	thous	1,972	1,930	2,105	<b>2,105</b>
Words translated on a fee for service basis	thous	1,713	1,805	1,776	<b>1,776</b>
Words translated without charge	thous	138	242	141	<b>141</b>
Words translated within 24 hours	thous	123	163	193	<b>193</b>
Languages provided by the Interpreting and Translation Unit Service	no.	88	88	88	<b>88</b>
Multi-lingual documents translated	no.	650	627	311	<b>311</b>
<u>Average Staffing:</u>	EFT	72	72	72	<b>70</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 COMMUNITY RELATIONS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,813	4,998	<b>4,956</b>
Other operating expenses	387	629	<b>350</b>
Maintenance	4	2	<b>2</b>
Depreciation and amortisation	29	10	<b>41</b>
<b>Total Expenses</b>	<b>5,233</b>	<b>5,639</b>	<b>5,349</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Language services	2,100	2,590	<b>2,080</b>
<b>Total Retained Revenue</b>	<b>2,100</b>	<b>2,590</b>	<b>2,080</b>
<b>NET COST OF SERVICES</b>	<b>3,133</b>	<b>3,049</b>	<b>3,269</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	22,947	22,997	<b>23,746</b>
Investment income	90	93	<b>93</b>
<b>Total Retained Revenue</b>	<b>23,037</b>	<b>23,090</b>	<b>23,839</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	20,073	19,624	<b>20,326</b>
Other operating expenses	2,702	2,650	<b>2,781</b>
Maintenance	156	223	<b>229</b>
Depreciation and amortisation	384	368	<b>428</b>
<b>Total Expenses</b>	<b>23,315</b>	<b>22,865</b>	<b>23,764</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(278)</b>	<b>225</b>	<b>75</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	22,947	22,793	<b>23,746</b>
Interest	90	109	<b>93</b>
Other	2,485	2,543	<b>2,375</b>
<b>Total Receipts</b>	<b>25,522</b>	<b>25,445</b>	<b>26,214</b>
<b>Payments</b>			
Employee Related	20,073	20,055	<b>20,326</b>
Other	5,231	4,691	<b>5,472</b>
<b>Total Payments</b>	<b>25,304</b>	<b>24,746</b>	<b>25,798</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>218</b>	<b>699</b>	<b>416</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(75)	(484)	<b>(80)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(75)</b>	<b>(484)</b>	<b>(80)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>143</b>	<b>215</b>	<b>336</b>
Opening Cash and Cash Equivalents	1,449	1,998	<b>2,213</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,592</b>	<b>2,213</b>	<b>2,549</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	(278)	225	<b>75</b>
Non cash items added back	384	368	<b>428</b>
Change in operating assets and liabilities	112	106	<b>(87)</b>
<b>Net cash flow from operating activities</b>	<b>218</b>	<b>699</b>	<b>416</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,592	2,213	2,549
Receivables	5,965	4,947	4,947
Other	69	60	60
<b>Total Current Assets</b>	<b>7,626</b>	<b>7,220</b>	<b>7,556</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	229	199	134
Plant and equipment	911	1,087	804
Other	10,618	19,177	19,177
<b>Total Non Current Assets</b>	<b>11,758</b>	<b>20,463</b>	<b>20,115</b>
<b>Total Assets</b>	<b>19,384</b>	<b>27,683</b>	<b>27,671</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	820	1,113	1,136
Employee entitlements and other provisions	1,515	1,505	1,505
Other	1,835	404	404
<b>Total Current Liabilities</b>	<b>4,170</b>	<b>3,022</b>	<b>3,045</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	5,160	5,548	5,548
Other	229	121	11
<b>Total Non Current Liabilities</b>	<b>5,389</b>	<b>5,669</b>	<b>5,559</b>
<b>Total Liabilities</b>	<b>9,559</b>	<b>8,691</b>	<b>8,604</b>
<b>NET ASSETS</b>	<b>9,825</b>	<b>18,992</b>	<b>19,067</b>
<b>EQUITY</b>			
Accumulated funds	9,825	18,992	19,067
<b>TOTAL EQUITY</b>	<b>9,825</b>	<b>18,992</b>	<b>19,067</b>

# MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND WATER CONSERVATION

## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Agriculture</b>			
Total Expenses .....	232.2	224.2	- 3.4
Asset Acquisitions .....	9.6	11.5	20.1
<b>Rural Assistance Authority</b>			
Total Expenses .....	28.6	26.5	- 7.3
Asset Acquisitions .....	0.1	0.1	...
<b>Department of Land and Water Conservation</b>			
Total Expenses .....	516.1	562.3	9.0
Asset Acquisitions .....	27.7	36.2	30.8
<b>Luna Park Reserve Trust</b>			
Total Expenses .....	0.7	1.0	42.8
Asset Acquisitions .....	...	...	...
<b>Safe Food Production NSW</b>			
Total Expenses .....	11.1	13.3	19.1
Asset Acquisitions .....	0.8	0.8	4.6
<b>Total, Minister for Agriculture and Minister for Land and Water Conservation</b>			
Total Expenses .....	<b>788.7</b>	<b>827.3</b>	<b>4.9</b>
Asset Acquisitions .....	<b>38.2</b>	<b>48.6</b>	<b>27.2</b>

## DEPARTMENT OF AGRICULTURE

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be economically viable and environmentally sustainable.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Some notable enhancements to the Department's expenditure and Budget in recent years include assisting noxious weed control and the provision of advice regarding acid soils, water reform and salinity. To support these initiatives, and at the same time achieve improvements in productivity and efficiency, the Department has continued to modernise and rationalise its internal corporate support services.

## **STRATEGIC DIRECTIONS**

The key thrust of the Department's Corporate Plan is to provide practical, economically viable solutions to current agricultural and environmental problems. The aim is to assist the profitable production of high quality, residue free food and fibre products for increasingly diverse domestic and overseas markets, in synergy with the community's commitment to the care of the State's fragile environmental resources.

The Department's key strategies to achieve these goals are to:

- ◆ maintain a strong research and extension commitment to all aspects of plant and animal production systems to ensure New South Wales producers have the advantage of the most productivity enhancing technologies possible;
- ◆ develop and promote new technologies to improve soil health and remediate chemical and pesticide contamination of soils and to improve individual farm and catchment-wide water use;
- ◆ develop, communicate and encourage adoption of quality assurance systems by food and fibre industries;
- ◆ provide efficient and effective plant and animal health diagnostic services;
- ◆ encourage the adoption of integrated pest management, biological control, disaster preparedness and other practices to counter pest and disease incursions; and
- ◆ assist producers to better analyse and manage their own financial situations including gaining an appreciation of the financial impact of changing technologies and different operating environments.

## 2001-02 BUDGET

### Total Expenses

Components of the Department's \$224.2 million total expenses for 2001-02 are:

- ◆ \$81.3 million for the Food and Fibre Products programs aimed at assisting New South Wales food and fibre industries to become internationally competitive and self reliant and to meet consumer and community requirements for efficient and environmentally sustainable production systems;
- ◆ \$49.6 million for Quality Assurance programs to ensure that producers and processors of food and fibre products meet the quality and safety standards of local and overseas markets in relation to the threat and impact of exotic pests, diseases and residues in New South Wales;
- ◆ \$66.5 million for Resource Management programs to:
  - encourage the ecologically sustainable management of pastures and rangelands for the production of marketable food and fibre products;
  - increase the ability of the agricultural sector to recover from natural disasters and drought; and
  - minimise the impact of vertebrate pests and noxious insects on the agricultural sector.
- ◆ \$26.8 million for Agricultural Education, Animal Welfare and Rural Support programs to:
  - assist managers of farming enterprises to improve their physical, financial planning and risk management skills and attitudes; and
  - ensure compliance with community standards and expectations for animal welfare.

Major allocations in the 2001-02 Budget include:

- ◆ \$6.9 million to improve the four-year delivery of noxious weed control programs across New South Wales through local government authorities;
- ◆ \$4 million over the next two years (including \$2 million in 2001-02) to continue combating the problem of soil acidity, including acid sulfate soils;
- ◆ \$2.6 million for the fourth year of the Government's five-year Water Reform program. An additional allocation to New South Wales Agriculture of \$6.1 million over three years has been made to further assist in the process of water reform as embodied in the *Water Management Act 2000*;
- ◆ \$2.3 million to assist the sheep industry combat Ovine Johne's disease;
- ◆ \$0.7 million for the second year of the Government's four-year Salinity Strategy, total allocation \$2.8 million over the four years towards the \$52 million whole-of-Government four-year plan; and
- ◆ \$0.7 million as the final contribution towards the establishment of Safe Food Production NSW to oversee and coordinate food safety regulations across all New South Wales food industries.

### **Asset Acquisitions**

A key component of the Department's capital strategy is the development and enhancement of nine key agricultural Centres of Excellence. These centres have an integrated approach between research, extension and other departmental services and those of CSIRO, universities and industry.

The Department also seeks to maximise Commonwealth Government and industry contributions towards adult education, rural trainee programs and research facilities. Examples of recent and ongoing works include building developments at Tocal and Yanco Agricultural Colleges, the Wine and Grape Teaching Facility at Wagga Wagga (new laboratory and plant breeding facilities) and a new Education Centre at the Centre for Crop Improvement at Tamworth.

In 2001-02 information technology infrastructure will continue to be enhanced and e-commerce initiatives such as the provision of online client services will be developed.



Major items of NSW Agriculture's \$11.5 million asset acquisition program for 2001-02 include:

- ◆ \$1.7 million to enhance and upgrade information technology infrastructure;
- ◆ \$0.8 million for the establishment of e-commerce;
- ◆ \$0.7 million to correct occupational health and safety related problems at various locations;
- ◆ \$0.8 million for a laboratory information management system;
- ◆ \$0.5 million for construction of a new genetic plant research laboratory at Wagga Wagga;
- ◆ \$0.3 million for the Wagga Wine and Grape Teaching Centre;
- ◆ \$80,000 to commence a \$1.1 million sustainable farming education centre at Tamworth; and
- ◆ \$0.5 million to address soil pesticide redemption work on the north coast of New South Wales.

## **RURAL ASSISTANCE AUTHORITY**

The Rural Assistance Authority administers:

- ◆ the provision of assistance to primary producers under the Advancing Australian Agriculture Package;
- ◆ the Special Conservation Scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the Natural Disaster Relief Scheme on behalf of the State, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ the provision of financial support for water use efficiency schemes under the Water Reform Structural Adjustment Package;
- ◆ the provision of financial support for the attendance by farmers at training programs under FarmBis;

- ◆ the *Farm Debt Mediation Act 1994*, which requires financiers to offer farmers mediation prior to commencement of any legal recovery action in regard to secured debts; and
- ◆ other initiatives such as the Murrumbidgee Rural Partnership Program.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

FarmBis, an assistance scheme for farmers to undertake farm business management training commenced in New South Wales on 1 December 1998. FarmBis is administered by the Rural Assistance Authority and has been jointly funded by the New South Wales and Commonwealth Governments at \$21 million over three years. The original FarmBis program will conclude on 30 June 2001.

A new FarmBis – Skilling Farmers for the Future Program – will commence 1 July 2001. The New South Wales and Commonwealth Governments are providing joint funding of \$26.8 million over three years.

The Authority also manages the Water Use Efficiency Scheme as part of the Water Reform Structural Adjustment Package. A total of \$25 million is being spent on this scheme over a five-year period. The scheme is designed to encourage irrigators to make optimal use of irrigation water by provision of financial assistance to irrigators with the capacity to undertake capital improvements to increase on-farm water use efficiency and the adoption of water use monitoring technologies.

The Murrumbidgee Rural Partnership Program was established in 2000-01, although the majority of expenditure will commence in 2001-02. The scheme is designed to enhance the viability of farm business within the Murrumbidgee Irrigation Area by the provision of financial assistance in the areas of business enterprise, planning and business and property redevelopment.

## **STRATEGIC DIRECTIONS**

In providing financial assistance to farmers via the various programs, the Authority will continue to place emphasis on measures which improve performance in the areas of productivity, profitability, sustainability and the financial management skills of primary producers.

## **2001-02 BUDGET**

### **Total Expenses**

In 2001-02, total expenses of the Authority are budgeted at \$26.5 million.

Key areas of expenditure include:

- ◆ \$14.9 million for the Advancing Australian Agriculture program, which includes FarmBis and “Exceptional Circumstances” provisions;
- ◆ \$6 million for the Water Use Efficiency scheme; and
- ◆ \$2 million for the Murrumbidgee Rural Partnership Program.

### ***Special Conservation and Natural Disaster Schemes***

The Authority manages the Special Conservation Scheme, which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works would have a beneficial impact on the land, the community and the environment. In 2001-02, \$7 million is being made available for this scheme.

The Authority also manages the Natural Disaster Relief Scheme on behalf of the State. Under this scheme, concessional rate loans are made available to assist eligible primary producers and small businesses recover from the effects of natural disasters, such as storms, floods or bushfires. In 2001-02, a notional amount of \$2 million has been provided for this scheme. Additional funding will be provided if required and will depend on the extent and severity of any natural disasters that occur.

### **Asset Acquisitions**

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

## **DEPARTMENT OF LAND AND WATER CONSERVATION**

The Department of Land and Water Conservation is the State’s primary land, vegetation and water manager. The Department’s mission is to work with local communities, other State and Local Governments and the Commonwealth to achieve a balanced mix of social, economic and environmental outcomes in the management of natural resources across large area landscapes.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department's expenditure in recent years has included significant funding enhancements to develop and implement major reform priorities in water and vegetation management.

Recent major developments include:

- ◆ passing of the *Water Management Act 2000* as part of the Government's water reform initiatives;
- ◆ being the lead agency for implementing salinity programs;
- ◆ significant staff relocation to regional areas to better service client stakeholders. For example, the Native Vegetation Unit will be relocated to Wellington in 2001-02; and
- ◆ the Department's move to a holistic Landscape Management resourcing structure to ensure integrated management of environmental issues and ensure best value outcomes.

## **STRATEGIC DIRECTIONS**

The role of the Department, as a leader in natural resource management, is to support and facilitate the sustainable use of the State's limited, and sometimes fragile, natural resources. The Department, in collaboration with the community, achieves an acceptable balance across the competing demands for those resources.

To achieve this balance, the Department's approach is now based on the integrated management of natural resources across large landscapes which recognises the impacts of resource use beyond the immediately affected area.

Broad strategies to deliver this approach are:

- ◆ the use of catchment-wide planning and targets that provide for the adaptive management of natural resources across the landscape;
- ◆ development of markets and investment strategies that encourage public and private participation in activities producing environmental benefits;
- ◆ effective regulatory frameworks to ensure the protection and productivity of natural resources;

- ◆ enhanced information and scientific knowledge that supports effective decision making; and
- ◆ innovative advice and services that are client and outcome focussed.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$562.3 million.

Major expenditures include:

- ◆ \$66.8 million to meet commitments in delivering projects in backlog water supply and sewerage schemes in country towns. This represents enhanced funding of \$15 million in 2001-02. In addition, \$20 million over five years will be spent in bringing forward projects in the Sydney Catchment Area;
- ◆ \$38.2 million for Natural Heritage Trust programs administered by the Department;
- ◆ \$21.3 million as New South Wales' contribution to the operating costs and works program of the Murray Darling Basin Commission;
- ◆ \$17.9 million as the State's contribution towards local government programs in estuary, coastal and waterways management;
- ◆ \$17.7 million for works including the implementation of Land and Water Management Plans;
- ◆ \$15.8 million contribution to the Irrigation Areas and Districts;
- ◆ \$13.9 million as the State's contribution towards floodplain management, inclusive of funding of \$2 million (as part of a two-year, \$4 million commitment) to expedite the construction of a levee bank at Lismore;
- ◆ \$11 million in enhanced funding to meet implementation costs associated with the *Water Management Act 2000* (part of a total \$64.7 million program over four years, spread across several agencies);
- ◆ \$10 million in funding towards the implementation of the New South Wales Salinity Strategy (part of a total \$52 million program over four years, spread across several agencies);

- ◆ \$5 million for the Native Vegetation Management Fund (as part of a total program of \$18.5 million over four years) to protect, maintain and rehabilitate native vegetation;
- ◆ \$2.5 million as the State's contribution towards a program to cap and pipe bores;
- ◆ \$2.2 million, as part of an additional \$5.9 million over four years, for the remediation of Lake Macquarie and the employment of a Lake Coordinator; and
- ◆ \$2 million, as part of \$8 million over four years, to map native vegetation in New South Wales.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$36.2 million. Major acquisitions include:

- ◆ \$5 million to implement rehabilitation on river structures;
- ◆ \$4.1 million for flood security and upgrade works at Chaffey, Glenbawn, Burrendong, Copeton and Keepit dams;
- ◆ \$4.0 million in enhanced funding to undertake various periodic maintenance programs at major storages;
- ◆ \$3.3 million for completion of building extensions at Dubbo;
- ◆ \$2.4 million for works at Wellington, Bethungra and Wyangala Dams;
- ◆ \$1.4 million for Macquarie River re-regulation capability;
- ◆ \$0.7 million for Blowering Dam structural integrity; and
- ◆ substantial funding on electronic information systems:
  - \$1.8 million towards the Water Information System being developed at a total cost of \$4.9 million;
  - \$1.0 million towards further development of the multi-agency program to provide Community Access to Natural Resources Information (CANRI); and

- \$0.8 million towards the development of integrated electronic delivery systems.

## **LUNA PARK RESERVE TRUST**

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

On 12 August 1999 Metro Edgley Pty Limited was selected as the new long term operator for Luna Park. It presently occupies and operates the site under a licence from the Trust.

Implementation of the Metro Edgley scheme has been delayed by a failure to obtain development consent.

To enable resolution of the matter, State Environmental Planning Policy No 56 (Amendment No 4) was gazetted on 2 February 2001. This policy declares development at Luna Park to be a significant development in the State and the Minister for Urban Affairs and Planning is now the development consent authority.

On 9 February 2001, the Minister for Land and Water Conservation appointed the Sydney Harbour Foreshore Authority in its capacity as a corporation as Trustee of the Lunar Park Reserve Trust.

Expenditure incurred by the Trust has been for administrator and consultancy fees.

### **STRATEGIC DIRECTIONS**

Metro Edgley Pty Limited opened Luna Park to the public on weekends and in school holidays until 28 January 2001. The Park is now available only for private and corporate functions and will continue to trade in this manner pending the granting of development consent and commencement of construction works. The construction period is expected to be fifteen months. Revenue generated by the Park operations will accordingly remain minimal.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated to be \$1 million. This is principally related to a depreciation charge of \$0.5 million and expenditure to meet the operating costs of the Trust.

The Trust will make no asset acquisitions in 2001-02.

## **SAFE FOOD PRODUCTION NSW**

Safe Food Production NSW (Safe Food) was established in December 1998 as a first step towards a single Government agency responsible for food safety. Safe Food's coverage, which is being implemented in stages, extends from production, harvest or catch to the "back door of retail". Safe Food also covers retail butcher shops and supermarket meat departments.

The former Dairy Corporation and Meat Industry Authority have been merged with Safe Food as its dairy and meat branches, respectively. A new seafood branch administers the New South Wales Shellfish Quality Assurance Program.

Safe Food develops, implements and manages "food safety schemes". Each scheme is tailored to specific industries or sectors and is introduced by regulation. Dairy and meat food safety schemes have already been introduced and a seafood safety scheme will be introduced by mid-2001. Schemes are also being developed for plant products and goat and sheep milk.

Current Government policy is that Safe Food, when fully implemented, will be completely funded by industry through licence fees, service fees and levies. A statutory Ministerial review of Safe Food is currently underway.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Safe Food's income and expenditure has dramatically decreased since the deregulation of the New South Wales dairy industry on 1 July 2000. The decrease is related to the cessation of milk supply management functions formerly performed by the dairy division of Safe Food.



## **STRATEGIC DIRECTIONS**

Safe Food's mission is to "protect consumers by developing scientifically robust food safety systems and ensuring their effective adoption by the New South Wales food industry".

Safe Food's key strategies to fulfil its mission are:

- ◆ ensuring that food safety scheme requirements are based on sound science, are proportionate to food safety risks, and are regularly reviewed;
- ◆ involving stakeholders, including industry and consumers, in scheme development and review processes to ensure that food safety requirements are practical, effective and understood by industry;
- ◆ establishing robust mechanisms for consultation on the continuing operation of food safety schemes; and
- ◆ maintaining strong awareness of emerging food safety issues and regulatory developments.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenditure in 2001-02 is estimated at \$13.3 million. The major expenditure area relates to the provision of food audit and licensing services.

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	134,665	133,315	<b>136,262</b>
Other operating expenses	63,892	62,962	<b>58,670</b>
Maintenance	2,936	2,936	<b>2,906</b>
Depreciation and amortisation	9,213	9,770	<b>9,770</b>
Grants and subsidies	14,140	18,369	<b>11,364</b>
Other expenses	7,388	6,132	<b>5,272</b>
<b>Total Expenses</b>	<b>232,234</b>	<b>233,484</b>	<b>224,244</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	22,744	22,844	<b>23,258</b>
Investment income	1,761	2,438	<b>1,945</b>
Grants and contributions	36,986	32,954	<b>29,534</b>
<b>Total Retained Revenue</b>	<b>61,491</b>	<b>58,236</b>	<b>54,737</b>
<b>NET COST OF SERVICES</b>	<b>170,743</b>	<b>175,248</b>	<b>169,507</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	121,919	120,569	<b>123,283</b>
Grants and subsidies	14,140	18,369	<b>11,364</b>
Other	74,217	80,102	<b>74,948</b>
<b>Total Payments</b>	<b>210,276</b>	<b>219,040</b>	<b>209,595</b>
<b>Receipts</b>			
Sale of goods and services	22,695	22,795	<b>23,208</b>
Interest	2,271	2,948	<b>1,883</b>
Other	36,986	40,841	<b>37,484</b>
<b>Total Receipts</b>	<b>61,952</b>	<b>66,584</b>	<b>62,575</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(148,324)</b>	<b>(152,456)</b>	<b>(147,020)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,707	4,707	<b>500</b>
Advance repayments received	260	18	...
Purchases of property, plant and equipment	(9,576)	(8,355)	<b>(11,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,609)</b>	<b>(3,630)</b>	<b>(11,000)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(260)	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(260)</b>	...	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	145,358	149,306	<b>143,268</b>
Capital appropriation	6,556	5,853	<b>8,263</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(9,080)	(4,330)	...
Cash reimbursements from the Consolidated Fund Entity	1,854	1,854	<b>1,996</b>
Cash transfers to Consolidated Fund	...	(111)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>144,688</b>	<b>152,572</b>	<b>153,527</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8,505)</b>	<b>(3,514)</b>	<b>(4,493)</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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	———2000-01———	
	Budget	Revised
	\$000	\$000
		<b>2001-02 Budget \$000</b>
<b>CASH FLOW STATEMENT (cont)</b>		
Opening Cash and Cash Equivalents	31,039	40,386
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>22,534</b>	<b>36,872</b>
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	(170,743)	(175,248)
Non cash items added back	21,370	21,862
Change in operating assets and liabilities	1,049	930
<b>Net cash flow from operating activities</b>	<b>(148,324)</b>	<b>(152,456)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	22,534	36,872	<b>32,379</b>
Receivables	11,750	5,858	<b>5,860</b>
Inventories	5,639	5,987	<b>6,058</b>
Other	1,211	1,674	<b>1,751</b>
<b>Total Current Assets</b>	<b>41,134</b>	<b>50,391</b>	<b>46,048</b>
<b>Non Current Assets -</b>			
Other financial assets	4,755	462	<b>524</b>
Property, plant and equipment -			
Land and building	127,290	134,961	<b>132,231</b>
Plant and equipment	33,196	25,060	<b>29,280</b>
Infrastructure systems	31,297	30,241	<b>30,031</b>
<b>Total Non Current Assets</b>	<b>196,538</b>	<b>190,724</b>	<b>192,066</b>
<b>Total Assets</b>	<b>237,672</b>	<b>241,115</b>	<b>238,114</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,802	7,607	<b>7,602</b>
Employee entitlements and other provisions	12,527	12,054	<b>12,540</b>
<b>Total Current Liabilities</b>	<b>19,329</b>	<b>19,661</b>	<b>20,142</b>
<b>Non Current Liabilities -</b>			
Interest bearing	4,277	...	...
<b>Total Non Current Liabilities</b>	<b>4,277</b>	...	...
<b>Total Liabilities</b>	<b>23,606</b>	<b>19,661</b>	<b>20,142</b>
<b>NET ASSETS</b>	<b>214,066</b>	<b>221,454</b>	<b>217,972</b>
<b>EQUITY</b>			
Reserves	49,196	49,196	<b>49,196</b>
Accumulated funds	164,870	172,258	<b>168,776</b>
<b>TOTAL EQUITY</b>	<b>214,066</b>	<b>221,454</b>	<b>217,972</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Food and Fibre Products**

Program Objective(s): To assist New South Wales food and fibre industries to be internationally competitive and self reliant and meet consumer and community requirements for efficient and ecologically sustainable production systems.

Program Description: Provides research, advisory, and regulatory services for the New South Wales plant and animal product industries.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Scientific publications produced	no.	854	626	710	<b>710</b>
Number of items on the Department's Internet site	no.	4,000	4,714	5,000	<b>8,000</b>
Number of usage sessions on the Department's Internet site	thous	285	512	529	<b>1,072</b>
New cultivars (crop and pasture types) released	no.	37	36	35	<b>30</b>
Beef cattle herds benchmarked for genetic improvement	no.	560	670	730	<b>730</b>
Dairy farms benchmarked for profit	no.	120	125	134	<b>140</b>
Producers involved in farming systems groups	no.	750	800	780	<b>760</b>
Cotton growers receiving advice on insecticide use	%	100	100	100	<b>100</b>
<u>Average Staffing:</u>	EFT	1,070	1,085	1,057	<b>1,031</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	57,000	56,706	<b>56,833</b>
Other operating expenses	21,634	20,707	<b>19,732</b>
Maintenance	336	336	<b>336</b>
Depreciation and amortisation	3,205	3,399	<b>3,399</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Food and Fibre Products (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Beekeepers Compensation	50	50	<b>50</b>
Australian Standing Committee on Agriculture	810	1,129	<b>926</b>
<b>Total Expenses</b>	<b>83,035</b>	<b>82,327</b>	<b>81,276</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	481	487	<b>483</b>
Sale of farm produce	2,024	1,757	<b>1,751</b>
Miscellaneous services	2,823	3,031	<b>3,031</b>
Publication sales	284	250	<b>284</b>
Fees for services	3,258	3,150	<b>3,430</b>
Training charges	906	906	<b>906</b>
Minor sales of goods and services	208	267	<b>273</b>
Investment income	441	585	<b>503</b>
Grants and contributions	21,644	20,143	<b>18,321</b>
<b>Total Retained Revenue</b>	<b>32,069</b>	<b>30,576</b>	<b>28,982</b>
<b>NET COST OF SERVICES</b>	<b>50,966</b>	<b>51,751</b>	<b>52,294</b>
<b>ASSET ACQUISITIONS</b>	<b>4,393</b>	<b>2,784</b>	<b>3,492</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.2 Quality Assurance**

Program Objective(s): To ensure that producers and processors of food and fibre products meet the quality and safety standards of local and overseas markets. To reduce the threat and any impact of exotic pests, diseases and residues to New South Wales.

Program Description: Provides research, advisory, regulatory and diagnostic services for the New South Wales plant and animal product industries, specifically regarding quality assurance issues.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Quality assurance based production systems developed for industry	no.	7	8	9	<b>9</b>
Agricultural industry participants trained in quality assurance methods	no.	140	140	140	<b>350</b>
Exotic pest and disease outbreaks managed	no.	5	7	5	<b>5</b>
Animal health investigations used to support market access claims	no.	31,000	26,000	28,000	<b>25,000</b>
Number of livestock producer groups involved in addressing flock health issues	no.	375	380	300	<b>230</b>
Chemical residue tests on livestock and agricultural products	no.	29,463	48,498	37,000	<b>35,000</b>
Percentage of residue tests with unsatisfactory results	%	0.28	0.30	0.30	<b>0.25</b>
Percentage of horticulturalists adopting integrated pest management systems	%	55	60	65	<b>67</b>
Releases of biological (non-chemical) control agents for weeds	no.	338	330	330	<b>300</b>
Percentage of NSW in footrot protected or controlled areas	%	97	98	99	<b>99</b>
Cattle herds inspected for cattle tick control health issues	no.	1,300	1,300	400	<b>400</b>
<u>Average Staffing:</u>	EFT	443	449	434	<b>440</b>



**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

**20.1 Agricultural Services**

**20.1.2 Quality Assurance (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,208	28,873	<b>30,018</b>
Other operating expenses	13,435	13,437	<b>13,366</b>
Maintenance	1,897	1,897	<b>1,897</b>
Depreciation and amortisation	1,932	2,049	<b>2,049</b>
Other expenses			
Australian Standing Committee on Agriculture	3,712	2,110	<b>2,280</b>
<b>Total Expenses</b>	<b>50,184</b>	<b>48,366</b>	<b>49,610</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	237	238	<b>240</b>
Sale of farm produce	1,050	912	<b>908</b>
Miscellaneous services	3,491	4,249	<b>3,749</b>
Publication sales	148	127	<b>148</b>
Fees for services	1,604	1,540	<b>1,709</b>
Training charges	470	470	<b>470</b>
Minor sales of goods and services	258	138	<b>142</b>
Investment income	427	599	<b>466</b>
Grants and contributions	926	50	<b>933</b>
<b>Total Retained Revenue</b>	<b>8,611</b>	<b>8,323</b>	<b>8,765</b>
<b>NET COST OF SERVICES</b>	<b>41,573</b>	<b>40,043</b>	<b>40,845</b>
<b>ASSET ACQUISITIONS</b>	<b>1,792</b>	<b>1,625</b>	<b>1,575</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.3 Resource Management**

Program Objective(s): To encourage the ecologically sustainable management of pastures and range lands for the production of marketable food and fibre products. To increase the ability of the agricultural sector to recover from natural disasters and drought. To minimise the impact of vertebrate pests and noxious insects.

Program Description: Provides resource information, land use and resource planning services and agricultural systems to improve the management of the State's agricultural resources, including water use efficiency, agroclimatology and farm forestry.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Resource management services provided to clients, including environmental plans, technical publications, farming system and decision support reports, water management plans	no.	760	800	800	<b>800</b>
Environmental Impact Statement, Development Applications and Local Government Environment Plans	no.	783	750	750	<b>750</b>
Percentage of cereal farmers adopting stubble retention	%	80	80	80	<b>80</b>
Number of sheep and cattle producers in "Prograze" pasture and grazing courses	no.	991	1,068	1,000	<b>1,000</b>
Number of educational courses on sustainability issues	no.	n.a.	16	16	<b>18</b>
Tonnes of lime used to counter soil acidity	thous	500	500	500	<b>500</b>
Rural Assistance Authority loans provided to farmers to implement sustainable irrigation systems	no.	62	60	60	<b>60</b>
Salt Action incentive grants provided to farmers for the control of irrigation salinity	no.	268	209	220	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	589	605	587	<b>592</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

**20.1 Agricultural Services**

**20.1.3 Resource Management (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	35,945	35,368	<b>36,928</b>
Other operating expenses	20,290	20,627	<b>17,498</b>
Maintenance	252	252	<b>252</b>
Depreciation and amortisation	2,316	2,456	<b>2,456</b>
Grants and subsidies			
Noxious weeds control	6,726	6,726	<b>6,887</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	280	250	<b>425</b>
Other expenses			
Australian Standing Committee on Agriculture	16	16	<b>16</b>
Acid soil action	2,150	2,150	<b>2,000</b>
<b>Total Expenses</b>	<b>68,035</b>	<b>67,905</b>	<b>66,522</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	96	87	<b>112</b>
Sale of farm produce	531	461	<b>460</b>
Miscellaneous services	589	632	<b>632</b>
Publication sales	75	43	<b>75</b>
Fees for services	651	564	<b>798</b>
Training charges	237	237	<b>237</b>
Minor sales of goods and services	43	70	<b>71</b>
Investment income	675	948	<b>733</b>
Grants and contributions	9,130	7,934	<b>5,707</b>
<b>Total Retained Revenue</b>	<b>12,027</b>	<b>10,976</b>	<b>8,825</b>
<b>NET COST OF SERVICES</b>	<b>56,008</b>	<b>56,929</b>	<b>57,697</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>400</b>	<b>984</b>	<b>1,323</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Agricultural Education, Animal Welfare and Rural Support**

Program Objective(s): To assist managers of New South Wales farming enterprises to improve their physical, financial planning and risk management skills and attitudes. To ensure compliance with community standards and expectations for animal welfare.

Program Description: Development and delivery of economic and marketing research and advisory services. Provision of full and part-time education courses and specialist training. Development of and monitoring compliance with animal welfare standards. Provision of other specialist support services to the rural community.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Competition policy reviews undertaken requiring significant involvement	no.	10	12	14	<b>4</b>
Statutory Authorities administered	no.	14	14	14	<b>14</b>
Farmers attending Departmental skills workshops programs	no.	12,975	9,951	11,500	<b>11,200</b>
Agricultural college home study and short course enrolments	no.	17,898	23,557	25,000	<b>26,000</b>
Aboriginal rural training enrolments	no.	66	160	200	<b>200</b>
Licensing applications processed under Animal Welfare legislation	no.	n.a.	1,760	1,800	<b>2,000</b>
Inspections conducted under Animal Welfare legislation	no.	n.a.	48	75	<b>75</b>
<u>Average Staffing:</u>	EFT	273	276	269	<b>264</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,512	12,368	<b>12,483</b>
Other operating expenses	8,533	8,191	<b>8,074</b>
Maintenance	451	451	<b>421</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Agricultural Education, Animal Welfare and Rural Support (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	1,760	1,866	<b>1,866</b>
Grants and subsidies			
Animal welfare organisations	300	300	<b>300</b>
Rural financial counsellors	970	970	<b>997</b>
Grants to non profit organisations	291	350	<b>299</b>
Safe Food Production NSW	4,513	8,713	<b>696</b>
Sydney Markets Limited - promotion levy	1,000	1,000	<b>1,000</b>
Other expenses			
Support of agricultural courses	650	677	<b>700</b>
<b>Total Expenses</b>	<b>30,980</b>	<b>34,886</b>	<b>26,836</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	164	166	<b>166</b>
Sale of farm produce	693	602	<b>599</b>
Miscellaneous services	768	825	<b>825</b>
Publication sales	116	103	<b>116</b>
Fees for services	1,112	1,071	<b>1,179</b>
Training charges	370	370	<b>370</b>
Minor sales of goods and services	57	91	<b>94</b>
Investment income	218	306	<b>243</b>
Grants and contributions	5,286	4,827	<b>4,573</b>
<b>Total Retained Revenue</b>	<b>8,784</b>	<b>8,361</b>	<b>8,165</b>
<b>NET COST OF SERVICES</b>	<b>22,196</b>	<b>26,525</b>	<b>18,671</b>
<b>ASSET ACQUISITIONS</b>	<b>2,991</b>	<b>2,962</b>	<b>5,110</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**21 RURAL ASSISTANCE AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,373	2,195	<b>2,184</b>
Other operating expenses	1,562	1,589	<b>1,512</b>
Maintenance	69	20	<b>21</b>
Depreciation and amortisation	56	15	<b>18</b>
Grants and subsidies	13,289	2,939	<b>8,750</b>
Other expenses	11,251	7,234	<b>14,021</b>
<b>Total Expenses</b>	<b>28,600</b>	<b>13,992</b>	<b>26,506</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,085	4,085	<b>3,723</b>
Other revenue	51	51	<b>52</b>
<b>Total Retained Revenue</b>	<b>4,136</b>	<b>4,136</b>	<b>3,775</b>
<b>NET COST OF SERVICES</b>	<b>24,464</b>	<b>9,856</b>	<b>22,731</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,189	2,054	<b>2,192</b>
Grants and subsidies	13,289	2,939	<b>8,750</b>
Other	12,883	9,117	<b>15,704</b>
<b>Total Payments</b>	<b>28,361</b>	<b>14,110</b>	<b>26,646</b>
<b>Receipts</b>			
Interest	238	238	<b>193</b>
Other	54	54	<b>52</b>
<b>Total Receipts</b>	<b>292</b>	<b>292</b>	<b>245</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,069)</b>	<b>(13,818)</b>	<b>(26,401)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	24,600	18,800	<b>17,200</b>
Purchases of property, plant and equipment	(50)	(50)	<b>(50)</b>
Advances made	(9,000)	(9,000)	<b>(9,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>15,550</b>	<b>9,750</b>	<b>8,150</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	9,000	9,000	<b>9,000</b>
Repayment of borrowings and advances	(24,600)	(18,572)	<b>(16,973)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(15,600)</b>	<b>(9,572)</b>	<b>(7,973)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	28,435	13,911	<b>26,329</b>
Capital appropriation	50	50	<b>50</b>
Cash reimbursements from the Consolidated Fund Entity	84	84	<b>50</b>
Cash transfers to Consolidated Fund	...	(295)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,569</b>	<b>13,750</b>	<b>26,429</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>450</b>	<b>110</b>	<b>205</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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21 RURAL ASSISTANCE AUTHORITY**

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	———2000-01——— Budget \$000	Revised \$000	<b>2001-02 Budget \$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	3,650	5,060	<b>5,170</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,100</b>	<b>5,170</b>	<b>5,375</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(24,464)	(9,856)	<b>(22,731)</b>
Non cash items added back	(3,657)	(3,741)	<b>(3,428)</b>
Change in operating assets and liabilities	52	(221)	<b>(242)</b>
<b>Net cash flow from operating activities</b>	<b>(28,069)</b>	<b>(13,818)</b>	<b>(26,401)</b>



**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,100	5,170	<b>5,375</b>
Receivables	513	614	<b>614</b>
Other financial assets	12,392	7,430	<b>6,960</b>
Other	37	10	<b>10</b>
<b>Total Current Assets</b>	<b>17,042</b>	<b>13,224</b>	<b>12,959</b>
<b>Non Current Assets -</b>			
Other financial assets	62,226	67,981	<b>63,781</b>
Property, plant and equipment - Plant and equipment	5	80	<b>112</b>
<b>Total Non Current Assets</b>	<b>62,231</b>	<b>68,061</b>	<b>63,893</b>
<b>Total Assets</b>	<b>79,273</b>	<b>81,285</b>	<b>76,852</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,243	3,954	<b>3,776</b>
Interest bearing	7,413	7,514	<b>7,014</b>
Employee entitlements and other provisions	180	159	<b>95</b>
<b>Total Current Liabilities</b>	<b>9,836</b>	<b>11,627</b>	<b>10,885</b>
<b>Non Current Liabilities -</b>			
Interest bearing	26,325	26,908	<b>19,435</b>
<b>Total Non Current Liabilities</b>	<b>26,325</b>	<b>26,908</b>	<b>19,435</b>
<b>Total Liabilities</b>	<b>36,161</b>	<b>38,535</b>	<b>30,320</b>
<b>NET ASSETS</b>	<b>43,112</b>	<b>42,750</b>	<b>46,532</b>
<b>EQUITY</b>			
Accumulated funds	43,112	42,750	<b>46,532</b>
<b>TOTAL EQUITY</b>	<b>43,112</b>	<b>42,750</b>	<b>46,532</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers**

Program Objective(s): To assist potentially viable farmers to remain in farming with works which will have a beneficial impact on the land, the community and the environment.

Program Description: Provision of interest subsidies, loans and grants to farmers under various schemes. Provision of assistance to farmers and small businesses affected by natural disasters.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Rural Adjustment Scheme	no.	436	161	38	<b>50</b>
Special Conservation Scheme	no.	411	503	300	<b>300</b>
Natural Disaster Relief Scheme	no.	371	233	400	<b>100</b>
West 2000 Program	no.	210	85	n.a.	<b>n.a.</b>
Sunraysia Program	no.	200	175	50	<b>n.a.</b>
FarmBis Program	no.	631	5,540	7,000	<b>7,000</b>
Water Reform Program	no.	20	10	10	<b>800</b>
Murrumbidgee Rural Partnership Program	no.	n.a.	n.a.	n.a.	<b>250</b>
Field trips and meetings in rural areas to promote available assistance measures	no.	80	30	40	<b>40</b>
<u>Average Staffing:</u>	EFT	50	40	38	<b>35</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	2,373	2,195	<b>2,184</b>	
Other operating expenses	1,562	1,589	<b>1,512</b>	
Maintenance	69	20	<b>21</b>	
Depreciation and amortisation	56	15	<b>18</b>	

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Sunrise 21 Program	187	187	<b>200</b>
Murrumbidgee Rural Partnership Program	2,000	150	<b>2,000</b>
Water Use Efficiency Scheme	7,500	100	<b>6,000</b>
West 2000 program	3,602	2,502	<b>550</b>
Other expenses			
Advancing Australian Agriculture (State)	3,601	3,381	<b>6,266</b>
Advancing Australian Agriculture (Commonwealth)	7,650	3,853	<b>7,755</b>
<b>Total Expenses</b>	<b>28,600</b>	<b>13,992</b>	<b>26,506</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,085	4,085	<b>3,723</b>
Other revenue	51	51	<b>52</b>
<b>Total Retained Revenue</b>	<b>4,136</b>	<b>4,136</b>	<b>3,775</b>
<b>NET COST OF SERVICES</b>	<b>24,464</b>	<b>9,856</b>	<b>22,731</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>50</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	167,107	171,707	<b>179,162</b>
Other operating expenses	105,677	100,456	<b>114,029</b>
Maintenance	13,100	13,100	<b>13,420</b>
Depreciation and amortisation	23,100	18,400	<b>25,297</b>
Grants and subsidies	147,415	153,455	<b>159,644</b>
Other expenses	59,704	56,076	<b>70,794</b>
<b>Total Expenses</b>	<b>516,103</b>	<b>513,194</b>	<b>562,346</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	98,041	95,107	<b>101,722</b>
Investment income	3,320	2,350	<b>2,918</b>
Retained taxes, fees and fines	2,300	2,800	<b>2,867</b>
Grants and contributions	19,430	15,930	<b>12,745</b>
Other revenue	5,599	5,000	<b>5,120</b>
<b>Total Retained Revenue</b>	<b>128,690</b>	<b>121,187</b>	<b>125,372</b>
Gain/(loss) on disposal of non current assets	(500)	(500)	<b>(500)</b>
<b>NET COST OF SERVICES</b>	<b>387,913</b>	<b>392,507</b>	<b>437,474</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	148,618	153,218	<b>159,337</b>
Grants and subsidies	153,549	158,546	<b>167,344</b>
Other	172,247	176,073	<b>190,441</b>
<b>Total Payments</b>	<b>474,414</b>	<b>487,837</b>	<b>517,122</b>
<b>Receipts</b>			
Sale of goods and services	97,941	95,007	<b>97,120</b>
Interest	3,320	2,874	<b>2,394</b>
Other	27,329	23,730	<b>20,732</b>
<b>Total Receipts</b>	<b>128,590</b>	<b>121,611</b>	<b>120,246</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(345,824)</b>	<b>(366,226)</b>	<b>(396,876)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,000	2,000	<b>2,000</b>
Proceeds from sale of investments	490	490	<b>490</b>
Advance repayments received	1,510	1,510	<b>1,510</b>
Purchases of property, plant and equipment	(27,691)	(16,972)	<b>(36,217)</b>
Advances made	(2,000)	(2,000)	<b>(2,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(25,691)</b>	<b>(14,972)</b>	<b>(34,217)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	340,011	348,676	<b>392,138</b>
Capital appropriation	24,491	14,972	<b>33,603</b>
Cash reimbursements from the Consolidated Fund Entity	3,502	3,502	<b>3,774</b>
Cash transfers to Consolidated Fund	...	(3,682)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>368,004</b>	<b>363,468</b>	<b>429,515</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,511)</b>	<b>(17,730)</b>	<b>(1,578)</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	38,150	28,705	<b>10,975</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>34,639</b>	<b>10,975</b>	<b>9,397</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(387,913)	(392,507)	<b>(437,474)</b>
Non cash items added back	41,589	36,889	<b>45,122</b>
Change in operating assets and liabilities	500	(10,608)	<b>(4,524)</b>
<b>Net cash flow from operating activities</b>	<b>(345,824)</b>	<b>(366,226)</b>	<b>(396,876)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	34,639	10,975	<b>9,397</b>
Receivables	42,789	47,976	<b>53,000</b>
Inventories	644	334	<b>334</b>
Other	2,652	2,204	<b>2,204</b>
<b>Total Current Assets</b>	<b>80,724</b>	<b>61,489</b>	<b>64,935</b>
<b>Non Current Assets -</b>			
Other financial assets	16,330	18,566	<b>18,566</b>
Property, plant and equipment -			
Land and building	143,828	149,034	<b>152,649</b>
Plant and equipment	22,685	15,692	<b>18,734</b>
Infrastructure systems	2,095,386	2,103,525	<b>2,105,288</b>
Other	2,067	2,189	<b>2,189</b>
<b>Total Non Current Assets</b>	<b>2,280,296</b>	<b>2,289,006</b>	<b>2,297,426</b>
<b>Total Assets</b>	<b>2,361,020</b>	<b>2,350,495</b>	<b>2,362,361</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	25,000	34,809	<b>34,809</b>
Interest bearing	5	64	<b>64</b>
Employee entitlements and other provisions	20,218	17,811	<b>17,811</b>
Other	10,056	4	<b>4</b>
<b>Total Current Liabilities</b>	<b>55,279</b>	<b>52,688</b>	<b>52,688</b>
<b>Non Current Liabilities -</b>			
Interest bearing	11,038	11,915	<b>11,915</b>
Employee entitlements and other provisions	2,067	2,189	<b>2,189</b>
Other	...	3,528	<b>3,528</b>
<b>Total Non Current Liabilities</b>	<b>13,105</b>	<b>17,632</b>	<b>17,632</b>
<b>Total Liabilities</b>	<b>68,384</b>	<b>70,320</b>	<b>70,320</b>
<b>NET ASSETS</b>	<b>2,292,636</b>	<b>2,280,175</b>	<b>2,292,041</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	15,068	25,518	<b>25,518</b>
Accumulated funds	2,277,568	2,254,657	<b>2,266,523</b>
<b>TOTAL EQUITY</b>	<b>2,292,636</b>	<b>2,280,175</b>	<b>2,292,041</b>



**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater**

Program Objective(s): Effective and sustainable use of the State's water resources.

Program Description: Monitor the State's water resources. Allocate water between competing interests. Operate river systems to supply water and sustain healthy water environments. Financial and technical assistance for country town and rural water supply and sewerage services. Consult with the community to develop strategies for the State's water resources.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Water management plans in place for -					
Surface water	no.	n.a.	n.a.	12	<b>12</b>
Groundwater	no.	n.a.	n.a.	4	<b>n.a.</b>
Wetlands	no.	9	9	12	<b>12</b>
Riverine corridors	no.	80	105	130	<b>130</b>
Water licences managed	thous	66.0	84.0	91.5	<b>91.5</b>
Dam maintenance audits completed	no.	10	18	36	<b>36</b>
Gated weir maintenance audits completed	no.	15	17	22	<b>22</b>
Water supply and sewerage projects -					
Completed	no.	17	20	18	<b>20</b>
Under construction	no.	70	84	67	<b>71</b>
Water amnesty registrations processed	no.	n.a.	1,500	3,100	<b>n.a.</b>
Bores capped and piped	no.	11	3	15	<b>20</b>
Area of state mapped for wetlands	%	n.a.	30	35	<b>35</b>
Unregulated water licences converted to volumetric	%	n.a.	30	85	<b>100</b>
<u>Average Staffing:</u>	EFT	887	882	890	<b>980</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	59,898	61,156	<b>68,505</b>
Other operating expenses	40,328	42,334	<b>46,827</b>
Maintenance	13,100	13,100	<b>13,420</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	19,903	16,346	<b>22,474</b>
Grants and subsidies			
Alternative funding (interest) subsidy	3,000	3,000	<b>2,700</b>
Pensioner rate rebates – Australian Inland Energy			
Water Infrastructure	288	288	<b>288</b>
Recurrent grants to non profit organisations	2,341	2,341	<b>2,341</b>
Country Towns Water Supply and Sewerage Scheme			
- Local Government	51,800	56,800	<b>68,400</b>
Subsidies to organisations - public trading enterprises	1,102	1,397	<b>1,102</b>
Borrowing costs			
interest on public sector borrowings and advances	...	...	<b>389</b>
Other expenses			
NSW - Queensland Border Rivers Commission	750	750	<b>700</b>
Murray Darling Basin Commission	18,950	18,950	<b>21,260</b>
Irrigation Areas works - private sector	7,777	7,777	<b>15,757</b>
Flood warning systems	200	200	<b>200</b>
<b>Total Expenses</b>	<b>219,437</b>	<b>224,884</b>	<b>264,727</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	3,159	3,981	<b>4,076</b>
Fees for services	1,500	800	<b>819</b>
Rental of cottages	470	600	<b>614</b>
Consulting services	3,500	3,500	<b>3,584</b>
Solicitors' enquiry fees	300	285	<b>292</b>
Murray Darling Basin Commission	20,572	20,572	<b>21,066</b>
River management agreements	400	400	<b>410</b>
Services provided to departmental commercial activities	190	...	...
Income from water operations	36,400	35,700	<b>40,200</b>
Minor sales of goods and services	5,211	5,790	<b>5,929</b>
Investment income	1,269	850	<b>1,074</b>
Grants and contributions	6,828	4,976	<b>5,658</b>
Other revenue	4,275	1,991	<b>2,038</b>
<b>Total Retained Revenue</b>	<b>84,074</b>	<b>79,445</b>	<b>85,760</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	(184)	(198)	<b>(198)</b>
<b>NET COST OF SERVICES</b>	<b>135,547</b>	<b>145,439</b>	<b>178,967</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>20,143</b>	<b>10,924</b>	<b>27,119</b>
<hr/>			

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.2 Land and Vegetation**

Program Objective(s): Effective and sustainable use of the State's soil, land and vegetation resources.

Program Description: Monitor the State's soil, land and vegetation resources. Prevent land degradation. Consult with the community to develop strategies for soil, land and vegetation ecosystems management.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Land assessed in the Western and Central Divisions	'000ha	2,500	1,500	1,500	<b>1,500</b>
Soil landscape maps completed of the Eastern and Central Divisions - Maps	no.	5	4	4	<b>4</b>
Cumulative total mapped	%	38	41	45	<b>45</b>
Vegetation Management Plans finalised*	no.	1	2	6	<b>10</b>
Rural landholders with voluntary native vegetation management contracts and property agreements*	no.	50	550	700	<b>1,400</b>
<u>Average Staffing</u> :	EFT	736	700	736	<b>723</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	45,881	49,077	<b>49,131</b>
Other operating expenses	31,770	28,222	<b>32,769</b>
Depreciation and amortisation	2,030	1,303	<b>1,792</b>
Grants and subsidies			
Recurrent grants to non profit organisations	50	50	<b>50</b>
Other expenses			
Rehabilitation of artesian bores	5,953	5,953	<b>5,488</b>
Native vegetation management fund	5,000	5,000	<b>5,000</b>
<b>Total Expenses</b>	<b>90,684</b>	<b>89,605</b>	<b>94,230</b>

\* Cumulative

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.2 Land and Vegetation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	2,672	3,101	<b>3,175</b>
Soil Business Operations	15,000	12,000	<b>13,000</b>
Investment income	718	335	<b>502</b>
Grants and contributions	5,775	3,876	<b>3,160</b>
Other revenue	655	1,550	<b>1,588</b>
<b>Total Retained Revenue</b>	<b>24,820</b>	<b>20,862</b>	<b>21,425</b>
Gain/(loss) on disposal of non current assets	(156)	(155)	<b>(155)</b>
<b>NET COST OF SERVICES</b>	<b>66,020</b>	<b>68,898</b>	<b>72,960</b>
<b>ASSET ACQUISITIONS</b>	<b>3,316</b>	<b>2,016</b>	<b>3,199</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.3 Catchment, Coastal and Floodplain Communities**

Program Objective(s): Effective, sustainable and integrated management of land and water resources.

Program Description: Raise community awareness of natural resource problems and their resolution. Assistance to Total Catchment Management groups and councils in resource planning and management. Consult with the community to develop strategies to manage land and water resources.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Floodplain Management Plans adopted by councils	no.	64	68	71	<b>77</b>
Land and Water Management Plans completed	no.	8	8	8	<b>n.a.</b>
Catchment Management Committees/Trusts' strategies published	no.	26	28	n.a.	<b>n.a.</b>
Catchment Management Plans submitted for Minister's approval	no.	...	...	...	<b>18</b>
Workshops transferring sustainable natural resource management skills to landholders	no.	600	600	600	<b>600</b>
Coastal and Estuary Management Plans	no.	25	30	42	<b>42</b>
<u>Average Staffing</u> :	EFT	551	514	498	<b>491</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related		34,617	33,878		<b>33,909</b>
Other operating expenses		24,385	21,547		<b>24,981</b>
Depreciation and amortisation		721	421		<b>578</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.3 Catchment, Coastal and Floodplain Communities (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Natural Heritage Trust Program	8,550	8,550	<b>8,550</b>
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	<b>357</b>
Soil conservation grants - other	34,600	34,600	<b>34,700</b>
Soil conservation grants - budget dependent agencies	4,120	4,120	<b>3,520</b>
Hawkesbury Nepean Catchment Trust	3,588	3,588	...*
Local Government - capital grants	31,967	31,967	<b>31,960</b>
Grants to organisations - other general government agencies	2,250	2,250	<b>2,250</b>
Other expenses			
Fishing port maintenance	1,800	1,800	<b>1,800</b>
West 2000 Program - other	1,986	1,986	<b>2,500</b>
Irrigation Areas - Land and Water Management Plans	6,134	5,091	<b>7,700</b>
Murray Irrigation Land and Water Management Plans	11,154	8,569	<b>10,000</b>
<b>Total Expenses</b>	<b>166,229</b>	<b>158,724</b>	<b>162,805</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	1,965	2,022	<b>2,071</b>
Contributions from Hunter Catchment Management Trust	950	950	<b>950</b>
Minor sales of goods and services	1,627	1,808	<b>1,851</b>
Investment income	528	218	<b>327</b>
Grants and contributions	5,178	5,958	<b>3,014</b>
Other revenue	482	1,011	<b>1,035</b>
<b>Total Retained Revenue</b>	<b>10,730</b>	<b>11,967</b>	<b>9,248</b>
Gain/(loss) on disposal of non current assets	(115)	(102)	<b>(102)</b>
<b>NET COST OF SERVICES</b>	<b>155,614</b>	<b>146,859</b>	<b>153,659</b>
<b>ASSET ACQUISITIONS</b>	<b>2,116</b>	<b>2,016</b>	<b>2,949</b>

\* Integrated into the Department

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.2 State Land Assets**

**22.2.1 State Land Assets**

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales.

Program Description: Assessment and allocation of Crown Land. Maintenance of the system of Crown reserves (recreational areas, walking tracks, showgrounds, and caravan parks). Administration of Crown Land tenures, Crown roads, Aboriginal Land Claims and Native Title Applications. Development and marketing of Crown Land.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Community involvement in Crown Land facilitated through -					
Community trusts serviced	no.	914	882	864	<b>860</b>
Local government trusts serviced	no.	4,712	4,876	4,959	<b>4,940</b>
Commons serviced	no.	249	211	213	<b>215</b>
State Recreation Area trusts serviced	no.	8	8	8	<b>8</b>
Incorporated community organisations serviced	no.	676	709	724	<b>720</b>
Administration of Crown Land -					
Crown Land dealings processed	thous	25	25	25	<b>25</b>
Crown Tenures administered	thous	94	94	94	<b>94</b>
Allotments of Crown Land developed and sold	no.	500	400	350	<b>350</b>
Aboriginal land claims finalised	no.	500	300	350	<b>350</b>
<u>Average Staffing</u> :	EFT	493	427	418	<b>410</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	26,711	27,596	<b>27,617</b>
Other operating expenses	9,194	8,353	<b>9,452</b>
Depreciation and amortisation	446	330	<b>453</b>



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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.2 State Land Assets**

**22.2.1 State Land Assets (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Wild Dog Destruction Board	200	200	<b>200</b>
State Parks Trusts	980	980	<b>1,004</b>
Recurrent grants to non profit organisations	1,007	1,752	<b>1,007</b>
Capital grants paid to other organisations	315	315	<b>315</b>
Public Reserves - capital grants	900	900	<b>900</b>
<b>Total Expenses</b>	<b>39,753</b>	<b>40,426</b>	<b>40,948</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	763	896	<b>918</b>
Stock agistment on dam foreshores	1,000	800	<b>819</b>
Recoupment of administration costs - general government agencies	2,000	1,500	<b>1,536</b>
Minor sales of goods and services	362	402	<b>412</b>
Investment income	805	947	<b>1,015</b>
Retained taxes, fees and fines	2,300	2,800	<b>2,867</b>
Grants and contributions	1,649	1,120	<b>913</b>
Other revenue	187	448	<b>459</b>
<b>Total Retained Revenue</b>	<b>9,066</b>	<b>8,913</b>	<b>8,939</b>
Gain/(loss) on disposal of non current assets	(45)	(45)	<b>(45)</b>
<b>NET COST OF SERVICES</b>	<b>30,732</b>	<b>31,558</b>	<b>32,054</b>
<b>ASSET ACQUISITIONS</b>	<b>2,116</b>	<b>2,016</b>	<b>2,950</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
LUNA PARK RESERVE TRUST**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	69	125	<b>25</b>
Investment income	13	70	<b>60</b>
Other revenue	...	1,750	...
<b>Total Retained Revenue</b>	<b>82</b>	<b>1,945</b>	<b>85</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	292	822	<b>620</b>
Depreciation and amortisation	457	457	<b>450</b>
Other expenses	...	2,383	...
<b>Total Expenses</b>	<b>749</b>	<b>3,662</b>	<b>1,070</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(667)</b>	<b>(1,717)</b>	<b>(985)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**LUNA PARK RESERVE TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	69	125	25
Interest	13	70	60
Other	...	...	1,750
<b>Total Receipts</b>	<b>82</b>	<b>195</b>	<b>1,835</b>
<b>Payments</b>			
Other	292	936	620
<b>Total Payments</b>	<b>292</b>	<b>936</b>	<b>620</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(210)</b>	<b>(741)</b>	<b>1,215</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(210)</b>	<b>(741)</b>	<b>1,215</b>
Opening Cash and Cash Equivalents	1,709	2,025	1,284
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,499</b>	<b>1,284</b>	<b>2,499</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	(667)	(1,717)	(985)
Non cash items added back	457	2,840	450
Change in operating assets and liabilities	...	(1,864)	1,750
<b>Net cash flow from operating activities</b>	<b>(210)</b>	<b>(741)</b>	<b>1,215</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
LUNA PARK RESERVE TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,499	1,284	<b>2,499</b>
Receivables	6	1,756	<b>6</b>
<b>Total Current Assets</b>	<b>1,505</b>	<b>3,040</b>	<b>2,505</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	15,773	15,773	<b>15,773</b>
Plant and equipment	8,576	8,576	<b>8,126</b>
<b>Total Non Current Assets</b>	<b>24,349</b>	<b>24,349</b>	<b>23,899</b>
<b>Total Assets</b>	<b>25,854</b>	<b>27,389</b>	<b>26,404</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	999	999	<b>999</b>
<b>Total Current Liabilities</b>	<b>999</b>	<b>999</b>	<b>999</b>
<b>Non Current Liabilities -</b>			
Interest bearing	5,550	5,550	<b>5,550</b>
<b>Total Non Current Liabilities</b>	<b>5,550</b>	<b>5,550</b>	<b>5,550</b>
<b>Total Liabilities</b>	<b>6,549</b>	<b>6,549</b>	<b>6,549</b>
<b>NET ASSETS</b>	<b>19,305</b>	<b>20,840</b>	<b>19,855</b>
<b>EQUITY</b>			
Reserves	10,985	10,985	<b>10,985</b>
Accumulated funds	8,320	9,855	<b>8,870</b>
<b>TOTAL EQUITY</b>	<b>19,305</b>	<b>20,840</b>	<b>19,855</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
SAFE FOOD PRODUCTION NSW**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	6,000	1,486	<b>2,326</b>
Investment income	...	450	<b>50</b>
Retained taxes, fees and fines	...	5,244	<b>7,013</b>
Grants and contributions	4,513	8,713	<b>696</b>
<b>Total Retained Revenue</b>	<b>10,513</b>	<b>15,893</b>	<b>10,085</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	6,147	10,660	<b>7,841</b>
Other operating expenses	4,920	4,927	<b>4,494</b>
Maintenance	...	30	<b>31</b>
Depreciation and amortisation	78	717	<b>904</b>
<b>Total Expenses</b>	<b>11,145</b>	<b>16,334</b>	<b>13,270</b>
Gain/(loss) on disposal of non current assets	25	(10)	<b>(69)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(607)</b>	<b>(451)</b>	<b>(3,254)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**SAFE FOOD PRODUCTION NSW**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	6,000	1,586	<b>2,376</b>
Interest	...	350	...
Other	26,188	29,766	<b>8,273</b>
<b>Total Receipts</b>	<b>32,188</b>	<b>31,702</b>	<b>10,649</b>
<b>Payments</b>			
Employee Related	5,057	10,998	<b>7,720</b>
Other	30,603	21,160	<b>6,721</b>
<b>Total Payments</b>	<b>35,660</b>	<b>32,158</b>	<b>14,441</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,472)</b>	<b>(456)</b>	<b>(3,792)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	475	685	<b>685</b>
Sale of investments	...	...	<b>2,615</b>
Purchases of property, plant and equipment	(765)	(2,400)	<b>(800)</b>
Purchases of investments	...	(8,860)	...
Advances made	...	(35)	...
Other	...	35	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(290)</b>	<b>(10,575)</b>	<b>2,500</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(171)	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(171)</b>	...	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,933)</b>	<b>(11,031)</b>	<b>(1,292)</b>
Opening Cash and Cash Equivalents	7,622	12,497	<b>1,466</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,689</b>	<b>1,466</b>	<b>174</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
SAFE FOOD PRODUCTION NSW**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	(607)	(451)	<b>(3,254)</b>
Non cash items added back	78	667	<b>854</b>
Change in operating assets and liabilities	(2,943)	(672)	<b>(1,392)</b>
<b>Net cash flow from operating activities</b>	<b>(3,472)</b>	<b>(456)</b>	<b>(3,792)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
SAFE FOOD PRODUCTION NSW**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,689	1,466	174
Receivables	1,667	692	687
Other financial assets	300	10,195	7,630
Other	6,200	6,784	6,784
<b>Total Current Assets</b>	<b>11,856</b>	<b>19,137</b>	<b>15,275</b>
<b>Non Current Assets -</b>			
Other financial assets	...	433	433
Property, plant and equipment -			
Land and building	1,195	2,050	1,738
Plant and equipment	4,977	3,690	3,144
<b>Total Non Current Assets</b>	<b>6,172</b>	<b>6,173</b>	<b>5,315</b>
<b>Total Assets</b>	<b>18,028</b>	<b>25,310</b>	<b>20,590</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,338	2,770	1,143
Employee entitlements and other provisions	1,689	1,299	1,300
Other	616	1,200	1,250
<b>Total Current Liabilities</b>	<b>3,643</b>	<b>5,269</b>	<b>3,693</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	100	100
Employee entitlements and other provisions	1,500	1,340	1,450
<b>Total Non Current Liabilities</b>	<b>1,500</b>	<b>1,440</b>	<b>1,550</b>
<b>Total Liabilities</b>	<b>5,143</b>	<b>6,709</b>	<b>5,243</b>
<b>NET ASSETS</b>	<b>12,885</b>	<b>18,601</b>	<b>15,347</b>
<b>EQUITY</b>			
Reserves	72	72	72
Accumulated funds	12,813	18,529	15,275
<b>TOTAL EQUITY</b>	<b>12,885</b>	<b>18,601</b>	<b>15,347</b>



# ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND MINISTER FOR EMERGENCY SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Attorney General's Department</b>			
Total Expenses .....	488.2	518.7	6.3
Asset Acquisitions .....	31.4	24.4	- 22.3
<b>Judicial Commission of New South Wales</b>			
Total Expenses .....	3.2	3.3	0.7
Asset Acquisitions .....	0.1	0.3	200.0
<b>Legal Aid Commission of New South Wales</b>			
Total Expenses .....	99.8	115.2	15.5
Asset Acquisitions .....	2.6	0.5	- 81.0
<b>Office of the Director of Public Prosecutions</b>			
Total Expenses .....	61.2	62.4	2.0
Asset Acquisitions .....	6.7	5.5	- 17.9
<b>Environment Protection Authority</b>			
Total Expenses .....	147.3	175.6	19.2
Asset Acquisitions .....	5.7	5.9	3.5
<b>Environmental Trust</b>			
Total Expenses .....	32.8	29.4	- 10.2
Asset Acquisitions .....	...	...	...
<b>National Parks and Wildlife Service</b>			
Total Expenses .....	251.1	262.0	4.3
Asset Acquisitions .....	59.9	44.9	- 25.1
<b>Royal Botanic Gardens and Domain Trust</b>			
Total Expenses .....	30.5	27.6	- 9.6
Asset Acquisitions .....	3.7	4.1	10.9
<b>Bicentennial Park Trust</b>			
Total Expenses .....	5.0	5.7	14.6
Asset Acquisitions .....	4.6	2.0	- 57.0

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>New South Wales Fire Brigades</b>			
Total Expenses .....	308.9	327.3	6.0
Asset Acquisitions .....	38.8	38.9	...
<b>Department of Rural Fire Service</b>			
Total Expenses .....	92.6	116.8	26.1
Asset Acquisitions .....	3.2	1.2	- 62.5
<b>State Emergency Service</b>			
Total Expenses .....	23.4	23.7	1.1
Asset Acquisitions .....	2.8	3.4	20.5
<b>Public Trust Office – Administration</b>			
Total Expenses .....	26.3	28.9	9.9
Asset Acquisitions .....	5.3	5.7	7.4
<b>Registry of Births, Deaths and Marriages</b>			
Total Expenses .....	11.2	11.5	3.0
Asset Acquisitions .....	3.9	6.5	66.8
<b>Stormwater Trust</b>			
Total Expenses .....	16.8	29.4	75.0
Asset Acquisitions .....	...	...	...
<b>Waste Planning and Management Fund</b>			
Total Expenses .....	36.8	61.6	67.4
Asset Acquisitions .....	...	...	...
<b>Total, Attorney General, Minister for the Environment and Minister for Emergency Services</b>			
Total Expenses .....	<b>1,635.1</b>	<b>1,799.1</b>	<b>10.0</b>
Asset Acquisitions .....	<b>168.7</b>	<b>143.3</b>	<b>- 15.1</b>

## ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives and achievements in 2000-01 included:

- ◆ the successful continuation of the New South Wales Drug Court Trial reducing criminal activity of drug-dependent offenders by directing them into supervised drug treatment and away from the traditional criminal justice system. The trial has now been extended by a further year, with acceptances into the program being taken up to 30 June 2002;
- ◆ the ongoing management of the Safer Communities Development Program providing grants to Local Councils and non-Government organisations to undertake crime prevention activities;
- ◆ the continued implementation of the Strategic Framework for Court Services 2000 to 2004, which provides a broad strategic direction for New South Wales Court Services. The ongoing reform program includes:
  - implementation of electronic service delivery;
  - improving criminal procedures;
  - improving civil procedures; and
  - improving Court environments.
- ◆ provision of supporting legal services by the Crown Solicitor's Office to major Coronial Inquiries such as the Glenbrook Train Disaster and the Gretley Mine Disaster;
- ◆ funding of \$150,000 for projects designed to eradicate graffiti, dissuade youth from graffiti vandalism and trial new specialist cleaning equipment;
- ◆ continued implementation of the Disability Strategic Plan;
- ◆ funding of \$150,000 for the establishment of a pilot mandated *Domestic Violence Intervention Education Program* for perpetrators of domestic violence;
- ◆ implementation of model Key Performance Indicators with all courts reporting on a monthly basis and the progressive introduction of time standards and measures of backlogs and overloads;

- ◆ introduction of new Court technology, e-commerce and Internet services such as:
  - online fine and penalty payments (State Debt Recovery Office) and online purchase of birth certificates and registration of deaths by funeral directors;
  - teleconferencing for routine call-overs in the Land and Environment Court and in the Administrative Decisions Tribunal;
  - electronic document and case management system in the Compensation Court and Dust Diseases Tribunal;
  - enhancement of “CaseLaw NSW” enabling subscribers to receive judgments in electronic format via e-mail; and
  - significant progress in the Criminal Histories Project with 43 Local Courts in New South Wales now being equipped with technology to electronically transmit criminal histories.
- ◆ renovation and upgrading of facilities in a number of courthouses throughout New South Wales;
- ◆ the significant expansion of the State Debt Recovery Office’s fines management services to more effectively manage the large number of new matters received each year, and to progressively clear the large number of outstanding historical and accumulated matters;
- ◆ a state-wide public education campaign *Violence Against Women It’s Against All the Rules* developed by the New South Wales Council on Violence Against Women has been implemented by the Violence Against Women Specialist Unit and the network of Regional Violence Prevention Specialists; and
- ◆ significant improvement in the management of caseloads within various jurisdictions, especially within the District Court where substantial inroads into the backlog of pending criminal trials and improved disposal times for civil matters has been achieved.

## STRATEGIC DIRECTIONS

The Department will continue to focus upon client service and performance improvements. The Department has developed Our Commitment to the Community, which was launched in April 2001. This document sets the Department's objectives as a diverse organisation and includes challenges such as excellent client service, good management and working well with others. These objectives will guide the Department's planning, service delivery, performance management and policy making in future.

Key priority areas for 2001-02 include:

- ◆ continued development and implementation of the Strategic Framework for Court Services to further enhance court services and facilities;
- ◆ continue the program to improve court security for all participants in the justice system in the face of increasing risk;
- ◆ implementation of the Department's Indigenous Justice Strategy focussed on indigenous contact with the Criminal Justice System;
- ◆ provide ongoing support to the various jurisdictions to further improve the management of caseloads to reduce backlogs and achieve service delivery standards;
- ◆ launch of a new document management system in the Land and Environment Court for electronic lodgement and secure access to documents;
- ◆ introduction of Electronic Court Transcript systems resulting in real time availability of transcripts; and
- ◆ evaluation of the Youth Drug Court program and MERIT (Magistrates Early Referral into Treatment) program to improve drug crime diversion options through appropriate policy legislation and alternative interventions into juvenile offending.

The Department will also continue to take lead responsibility for a wide range of key programs including those of a regulatory nature as well as improvements to the courts systems through projects such as the Courts Administration System.

## 2001-02 BUDGET

### Total Expenses

In 2001-02, it is estimated that the total expenses of the Attorney General's Department will amount to \$518.7 million representing an increase of 6.3 percent over the budgeted expenditure levels of 2000-01.

Funding of \$1.0 million per annum has been provided to implement the Department's Indigenous Justice Strategy. Initiatives funded under the Strategy will improve outcomes for indigenous people who come into contact with the criminal justice system, as well as outcomes for indigenous people who are victims of crime.

The Police and Court Services Project (a project aimed at reducing the time spent by Police in courts) will be extended through the allocation of \$2.2 million. This will include a range of additional strategies designed to reduce the time spent in court by police officers, such as the appointment of Aboriginal Court Liaison Officers, scheduled hearings, e-mail links between court registries and police stations, and mediation support services.

An additional \$3 million has been provided to meet both current and increased workloads arising from increased policing activity and the progressive appointment of additional Police.

Funding of \$2.1 million has been provided for the establishment of a Revenue Division of the Administrative Decisions Tribunal. The Revenue Division has been given jurisdiction by legislative amendment to review certain decisions of the Chief Commissioner of Taxation of State Revenue as set out in the *Taxation Administration Act 1996*.

The Safer Communities Development Program will be continued with a further \$0.5 million allocation in 2001-02, for grants to Local Councils and non-Government organisations to undertake crime prevention activities.

Funding of \$150,000 is also provided in 2001-02 for the continuation of the pilot mandated *Domestic Violence Intervention Education Program* for perpetrators of domestic violence, which commenced in 2000-01. Attendance at the program is a condition of an apprehended violence order (AVO), ensuring that non-attendees are charged with a breach of an AVO.

A further increase in the number of Sheriff's officers in courts is planned for 2001-02 and will build on the successful implementation in 2000-01 of the Court Security program, which deployed 26 officers to the highest risk locations. The increased presence of Sheriff's officers is a key feature of the Government's strategic program to improve the safety of all participants in the justice system.

The ongoing work of the Justice Agency Data Exchange project will also further improve the quality and timeliness of information exchanged across the Justice sector, eliminate manual processes and increase user accessibility to data.

## **Asset Acquisitions**

The Attorney General's Department's asset acquisition program provides for the construction of new courthouses, expansion/modification of existing courthouses, development of major computing facilities, and the purchase/replacement of plant and equipment. The funding for the 2001-02 program is \$24.4 million. The major new works are:

- ◆ commencement of construction of a new Metropolitan Children's Court at Parramatta. The new six-court facility will provide discrete care and criminal courts, with holding areas and other necessary facilities. The court will form part of a justice precinct being developed on the adjacent Parramatta Hospital site. The estimated total cost of the court is \$17.3 million (\$0.5 million in 2001-02); and
- ◆ commencement of construction of a new Children's Court in the Hunter District at Worimi. The court will provide for children's care and criminal matters and have two courtrooms and associated facilities for the delivery of the children's court services. The estimated total cost of the court is \$6.5 million (\$0.3 million in 2001-02).

Other major components of the 2001-02 program are:

- ◆ further refurbishment of the King Street courts complex to conserve and upgrade the site (\$2.7 million);
- ◆ backlog maintenance of court premises (\$6.7 million) including major structural repairs at North Sydney, Cooma, and conservation works at Darlinghurst, Central Local Court and 50 Phillip Street;
- ◆ extended application of security technologies to court houses (\$0.5 million);
- ◆ completion of a major extension of the Orange Court House (\$1.4 million); and

- ◆ minor works to improve court functionality, improve rental accommodation, and for the provision of office and recording equipment in support of operations.

Other major components of the 2001-02 program are:

- ◆ continued development of the Courts Administration System to improve registry operations and services offered to the community by courts (\$2.4 million);
- ◆ funding of \$1 million for a number of projects under the Justice Agencies Data Exchange Project. This is aimed at enabling the electronic transfer of data between the Attorney General's Department, the Police Service, the Department of Juvenile Justice and the Director of Public Prosecutions, thereby saving costs and increasing community safety; and
- ◆ continued enhancement of court transcription services to allow on-line delivery of electronic documents to judges and court registries (\$1.3 million).

## **JUDICIAL COMMISSION OF NEW SOUTH WALES**

The Commission's major functions are: the organisation and supervision of a scheme for the continuing education and training of judicial officers; assisting the courts to achieve consistency in imposing sentences; and the examination of complaints against judicial officers.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 1999-2000 judges and magistrates attended 1,350 days of education and demands for education programs have continued in 2000-01. This included 18 different programs, including three special seminars on important legal developments. In addition there were six pre-bench training sessions for newly appointed magistrates and 275 computer training sessions. Together with the Australian Institute of Judicial Administration, the Commission also conducted a weeklong National Judicial Orientation Program for newly appointed judges from across Australia.

The number of complaints received by the Commission in recent years has remained reasonably static. Significant improvements in the Commission's ability to complete its investigation of complaints have been achieved as a result of new procedures. This resulted in 43 percent of matters being finalised within two months of receipt and 89 percent of matters finalised within four months of receipt during 1999-2000.



## **STRATEGIC DIRECTIONS**

The Commission will continue to focus on the provision of high quality and relevant programs to assist judicial officers undertake their professional responsibilities. The emphasis will be on the provision of timely and practical information whether through publications, conferences and seminars or the computerised Judicial Information Research System containing sentencing and other information.

In particular, the Commission will offer an extensive conference and seminar program for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique. The Commission will also continue its initiatives to ensure that New South Wales judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

The seminars will be organised on a regular basis to keep judicial officers up to date with current developments and emerging trends. Seminar topics will include areas identified as needing review or rapid and major changes in the law. There will also be an Annual Conference for each court and inter-curial seminars on topics of interest to all courts.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be approximately \$3.3 million in 2001-02.

An additional amount of \$100,000 per annum has been provided to update and maintain the Criminal Trial Courts Bench Book used by judges of the Supreme and District Courts, when directing juries on the law.

### **Asset Acquisitions**

The Commission has been provided with \$190,000 in 2001-02 for the further development of the Judicial Information Research System. Funding of \$50,000 has also been provided for the replacement of the Commission's PABX telephone system.

An amount of \$49,000 has also been provided to meet the Commission's on-going plant and equipment needs.

## LEGAL AID COMMISSION OF NEW SOUTH WALES

The Legal Aid Commission provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The primary sources of funds for the Legal Aid Commission are the State Government and the Public Purposes Fund. The Commission also operates under an agency agreement with the Commonwealth Government to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth. A new four-year agreement with the Commonwealth, which commenced on 1 July 2000, provides a significant increase in funding compared to the previous agreement. This will allow the Commission to provide enhanced family law services.

The Commission will also implement the requirements of the *Children and Young Persons (Care and Protection) Act 1998* during 2001-02 utilising funding provided by the State Government.

### STRATEGIC DIRECTIONS

In 2001-02 service delivery will be improved and costs reduced through the following initiatives:

- ◆ achieving greater efficiencies in the processing of applications for grants of legal aid by introducing measures such as the electronic lodgement of applications and implementing a range of new systems;
- ◆ increasing front-end services with lower unit costs such as mediation, improved advice and information services, and increased levels of community legal education;
- ◆ reducing corporate service and administrative support;
- ◆ contributing to greater efficiency in the wider justice system through strategies including court delay reduction in country areas and law reform issues; and

- ◆ providing enhanced legal representation to eligible young people and parents/carers under the *Children and Young Persons (Care and Protection) Act 1998* in both alternative dispute resolution and court processes.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$115.2 million in 2001-02 which represents an increase of 15.5 percent on 2000-01.

The Government has provided an additional \$2.2 million for the implementation of the *Children and Young Persons (Care and Protection) Act 1998*. The funding will enable the Commission to provide high quality legal representation in both court processes and alternative dispute resolution for children and young people who are at risk. These services will be provided by a combination of in-house and assigned solicitors.

The Criminal Law Program has been allocated an additional \$4.7 million to compensate for the withdrawal of Commonwealth funds under the four year agreement with the Commonwealth signed in July 2000. Under the previous agreement with the Commonwealth, the Commission was permitted to utilise part of the Commonwealth allocation for State criminal law matters. The new agreement has withdrawn this provision.

### **Asset Acquisitions**

In 2001-02, the Commission will introduce electronic lodgement and processing of applications for legal aid from the private profession and a practice management system for the efficient management of matters within the inhouse practice. To facilitate this, a computer desktop replacement program will be implemented using leased equipment as opposed to the outright purchase policy that has been the practice in the past. The Commission will also continue to improve accommodation at its regional offices.

## **OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences against New South Wales laws and the conduct of appeals in the Local, District, Supreme and High Courts.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Office received additional recurrent funding of \$4.3 million in 1999-2000 and \$5.5 million in 2000-01 to meet the increase in the Office's workloads as identified by the Council on the Cost of Government in 1998.

The centralised committal project commenced in Sydney in 1998 and was extended to Sydney West in February 1999, Lismore in October 1999, Wollongong in November 1999, and Newcastle in January 2000. This project has led to a major reduction in the criminal trial caseload before the District Court.

The Drug Court pilot commenced in 1999 at Parramatta. The Office will continue its commitment to the pilot during 2001-02.

## **STRATEGIC DIRECTIONS**

The Office will continue its commitment to improving the criminal justice system and to providing the people of New South Wales with an independent, fair and just prosecution service.

The Office and the New South Wales Police Service have successfully implemented a system for the electronic interchange of information relating to indictable charges. The electronic transfer of information between the Police Service and the Office is being further developed. The two agencies are working closely to develop a system for the electronic transfer of briefs of evidence.

The Reporting Services Branch of the Attorney General's Department and the Office have agreed to pilot the electronic provision of District and Supreme Court transcripts. The potential for electronic transfer of information between the Court of Criminal Appeal and the Office is being explored.

Upgrading of the Office's information technology structure will continue in 2001-02. This will provide an integrated document management system and improve the Office's capacity to report on performance. This upgrading will significantly improve the Office's efficiency and enable more effective communication with other criminal justice agencies.

## **2001-02 BUDGET**

### **Total Expenses**

In 2001-02 total expenses will amount to \$62.4 million, which is an increase of 2.0 percent on 2000-01. This includes \$2.9 million for cost reimbursements to witnesses and \$2.1 million for flow on costs arising from the appointment of additional police officers.

The Office will pursue its objective of providing the people of New South Wales with an independent, fair and just prosecution service.

In 2001-02 the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve the performance of the criminal justice system. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

### **Asset Acquisitions**

The Office's asset acquisition program will total \$5.5 million in 2001-02.

The refurbishment of head office will cost \$4.2 million in 2001-02 with the Consolidated Fund contributing \$2.2 million. The balance of \$2 million will be provided by the lessor. This project is planned for completion in 2001-02 and will greatly improve the functionality and overall efficiency of the Office's operations. Victims and witnesses of crime will have access to much needed facilities. This will allow the Office to make much more efficient use of its office space.

The Office commenced migration of its core computer application, the Criminal Advocacy Support and Enquiry System in 2000-01. Funding of \$0.2 million will be allocated towards this project, to be completed in early 2001-02. This will permit easier use, better access to information and full utilisation of the Office's investment in upgraded technology.

Funding totalling \$0.4 million will be used for ongoing plant and equipment replacement, furniture and fittings.

## **ENVIRONMENT PROTECTION AUTHORITY**

The Environment Protection Authority's (EPA) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development. It also seeks to reduce environmental risks to human health and to prevent degradation of the environment.

The EPA's *1998 to 2003 Corporate Plan* sets its mission as that of "guiding the community to achieve and maintain a healthy environment in a productive New South Wales".

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Since the EPA commenced operations in March 1992, there has been a steady increase in budget support reflecting the Government's commitment to the environment as well as increased awareness by the community of environmental issues and the EPA's responsibilities.

In 2000-01, the EPA will contribute 55 percent of waste levy revenue to the Waste Planning and Management Fund commenced as part of the Government's overall waste reduction program. The projected contribution to the Fund for 2001-02 is \$47.4 million. This payment will bring total contributions to the Fund to \$153.8 million since its inception in 1995-96.

The EPA appropriation also includes a contribution of \$20 million to the Stormwater Trust as part of the Government's commitment to improved urban stormwater management and \$22.1 million to be paid to the Zoological Parks Board as part of the Government's support for that body.

## **STRATEGIC DIRECTIONS**

The Environment Protection Authority has developed strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

Of particular importance have been recent legislative changes to the overall regulatory regime for environmental control in New South Wales. This has included the introduction of a system of "load based" licensing as a means of focusing on the total load of pollutants discharged into the environment rather than the concentration of pollutants in discharges. The new system directly links the level of licence fee to the total load.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;

- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

The most important of these legislative changes came into effect on 1 July 1999. These changes posed significant implementation challenges for the EPA, some of which will continue in 2001-02. During the transition period the EPA has needed to run a dual system of licences and approvals. Significant new responsibilities have also been acquired in environmental education, pesticides management and waste management.

## **2001-02 BUDGET**

### **Total Expenses**

The EPA's expenses have increased from \$147.3 million to \$175.6 million. This is due to the increased grant contributions of \$10.8 million to the Waste Planning and Management Fund, to reflect increased receipts from the s88 Waste Levy, and increased grants of \$14.7 million to the Zoological Parks Board for the redevelopment of both of the State's zoos. Major expenditures include:

- ◆ \$56.7 million on waste minimisation and management initiatives, including \$47.4 million to support the Waste Planning and Management Fund;
- ◆ \$37.5 million on improving the health and sustainability of New South Wales waterways, including a contribution to the Stormwater Trust of \$20 million to fund programs to plan for and control stormwater discharges and reduce the impact from sewerage systems;
- ◆ \$27.7 million on environmental compliance, including the one-off transitional costs associated with implementing the new *Protection of the Environment (Operations) Act 2000* and other new legislation;
- ◆ \$8.8 million on minimising the adverse impact of chemicals and other hazardous substances on the environment and public health;
- ◆ \$13.6 million to reduce air and noise emissions and to minimise their impact on the community;
- ◆ \$9.1 million to enable the wider community to help protect the environment through the provision of access to key environmental information; and

- ◆ a contribution of \$22.1 million to the Zoological Parks Board for various purposes, including a comprehensive program of rebuilding and modernisation of facilities, research and public education.

## **Asset Acquisitions**

Asset acquisitions in 2001-02 total \$5.9 million.

An amount of \$3.0 million (plus \$4.2 million in 2002-03) will be spent building a purpose built accommodation for laboratories at Lidcombe.

Expenditure of \$0.3 million will be incurred for the continuing upgrade of the air-quality monitoring network.

## **ENVIRONMENTAL TRUST**

The objectives of the Environmental Trust are:

- ◆ to promote environmental education, to encourage the development of education programs and to increase the awareness of environmental issues;
- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund the acquisition of land for national parks.

In addition, the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Environmental Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund associated with the following objectives:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and
- ◆ implementing a range of high priority environment projects.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure from the Trust and its predecessor bodies has risen steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry Restructuring and Nature Conservation Act 1995*.

Amendments to this Act in 1999 increased the total amount of forest industry restructuring payments from \$60 million to \$80 million, and extended the scheme by a further five years to June 2006. As at February 2001, a total of \$31.7 million has been reimbursed from the Trust for forestry purposes.

In recent years, the Environmental Trust's grants under its Act were limited to \$1.1 million per annum, with the bulk of the Trust's funds going towards expenditure incurred under the *Forestry Restructuring and Nature Conservation Act 1995*. From July 2000, the *Environmental Trust Act 1998* empowers the Trust to undertake a larger annual grants program within its objectives.

## **STRATEGIC DIRECTIONS**

In 2001-02, the Trust has up to \$17.4 million approved for expenditure on its own programs. The Trust receives a standing appropriation from the Consolidated Fund (\$13.5 million in 1998-99 dollars indexed to the CPI) to support these grants.

The *Environmental Trust Act 1998* states that a minimum \$2 million per annum will be allocated to community groups for environmental education, restoration and research projects.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-0 are projected to be \$29.4 million and include the following projects:

- ◆ forest industry restructuring expenditure incurred under section 4(1)(a) of the *Forestry Restructuring and Nature Conservation Act 1995* (\$12 million); and
- ◆ grants to Government agencies, community groups and conservation organisations (\$16.7 million).

## **NATIONAL PARKS AND WILDLIFE SERVICE**

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, regional parks and the conservation of the State's heritage.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure since 1995-96 has increased from \$147.3 million to projected expenditure in 2000-01 of \$252.7 million (excluding seasonal firefighting costs recoverable from the Treasury Managed Fund). This significant increase reflects the Government's continuing commitment to the environment and the increased responsibilities of the NPWS in conservation management, protecting threatened species, promoting biodiversity and managing the expanding areas of reserves and regional parks.

Since 1995-96, the Government has declared over 250 new national parks and reserves, including additions to existing reserves. As at 30 June 2000, more than 700,000 hectares of State forest in the north east and south east of New South Wales had been transferred to the NPWS as a result of the Government's forestry reform process. During 2000-01, the NPWS assumed control of an additional 325,000 hectares of land as part of the Southern Comprehensive Regional Assessment, resulting in the declaration of a further 89 new national parks and 18 additions to existing parks.

In continuing the Government's commitment to the environment, \$17 million (\$10 million in recurrent funding and \$7 million in capital funding) will have been spent in 2000-01 on establishing and managing new national parks in the upper and lower north east regions of the State. In addition, funding of \$1.5 million was provided to meet the ongoing costs of management of park additions acquired during 1999-2000.

Other commitments in recent years include implementing strategies for recovery and threat abatement of threatened species, developing and implementing a State Biodiversity Strategy and establishing and maintaining new and existing regional parks in western Sydney.

### **STRATEGIC DIRECTIONS**

In meeting its objectives of conserving, protecting and managing the State's natural and cultural heritage, the Service has adopted three key conservation themes that reflect a shift in focus towards greater community involvement:

- ◆ facilitating conservation outside of the formal reserve system;
- ◆ managing the reserve system within a regional landscape context; and
- ◆ introducing agreed conservation criteria to target further improvement to the reserve system.

Within this framework, specific initiatives focus on strategic additions to the reserve system in under-represented bioregions, especially in western New South Wales. These include providing improved protection of biodiversity and cultural heritage, working with aboriginal communities in joint management arrangements for culturally significant lands, and working with the general community to promote conservation efforts on privately-owned lands.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$262 million. Major expenditure areas include fire management, pest species management and the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Continued emphasis will be placed on community education and consultation programs consistent with the agency's strategy to engage its stakeholders in the delivery of its core programs.

Major new areas of expenditure include:

- ◆ \$1.7 million for maintaining roads and bridges in Kosciuszko National Park (\$3.1 million per annum from 2002-03);
- ◆ \$1.1 million for developing a new Kosciuszko Plan of Management & Regional Environmental Plan (\$1 million in 2002-03);
- ◆ \$0.93 million for establishing and managing the proposed Stockton Bight National Park (rising to \$0.96 million per annum from 2004-05 for park management);
- ◆ \$5.4 million (\$4.7 million per annum from 2002-03) for managing newly established parks following the Southern Comprehensive Regional Assessment;
- ◆ \$0.9 million (rising to \$2.9 million per annum from 2004-05) to enhance the electronic communications capability of the agency and for the leasing of IT equipment;

- ◆ \$1.8 million for a further stage of the State Biodiversity Strategy (with a further \$1 million in 2002-03);
- ◆ \$0.8 million to undertake water reform projects required under the *Water Management Act 2000*; and
- ◆ \$0.9 million provided as a capital grant to the Jenolan Caves Reserve Trust for remediation works, including the upgrade of sewerage systems at Wombeyan Caves and Jenolan Caves and flood mitigation at Abercrombie Caves.

## **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$44.9 million, which is a decrease of \$15 million from the 2000-01 budgeted capital program, due mainly to remediation work on the Alpine Way nearing completion and the establishment of national parks under regional forest agreements also nearing completion.

A major component of the NPWS capital program is directed towards enhancing the community's appreciation of the environmental significance of areas through the provision of visitor facilities. The program encompasses acquiring land and constructing or upgrading of facilities and minor works.

In 2001-02, major new works totalling \$10 million include:

- ◆ \$2.5 million (total cost of \$10 million) for Stage 2 of the Sewerage Upgrade Program to address health and public safety risk issues in parks, and to generally improve amenities;
- ◆ \$2.4 million (total cost of \$6.4 million) to provide recreational facilities at the Lower Prospect Canal site and to complete landscaping works;
- ◆ \$1.2 million for the relocation of a wader bird habitat on Kooragang Island in Newcastle;
- ◆ \$1.3 million (total cost of \$5 million) to upgrade roads and bridges in Kosciuszko National Park;
- ◆ \$1 million to purchase Crown Lease Lands following the Upper and Lower North East Forests Agreement;
- ◆ \$0.6 million (total cost of \$1.1 million) to upgrade and expand the computer network to improve communication across the widely dispersed facilities of the NPWS; and

- ◆ \$0.5 million (total cost of \$4 million) to revitalise metropolitan icon parks.

The program also provides \$11.6 million for minor works and \$23.2 million for major works-in-progress including:

- ◆ a further \$4 million for development works in former State forests in the Upper and Lower North East Forests;
- ◆ a further \$4 million for Stage 1 of the Sewerage Upgrade Program;
- ◆ \$4.3 million to finalise the reconstruction and stabilisation of the Alpine Way road above Thredbo Village;
- ◆ \$1.6 million for further initiatives in fire management and pest species management;
- ◆ \$2.6 million to establish and improve works in regional parks; and
- ◆ \$6.3 million for land acquisitions: \$4.1 million for purchases under specific Government programs and \$2.2 million to meet the costs associated with ongoing general acquisitions of land with high conservation values for addition to the reserve system.

## **ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

The Royal Botanic Gardens and Domain Trust maintains the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens. It also provides research, advice, education and extension services in botanical and horticultural areas.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Capital Program for 2000-01 included:

- ◆ completion of the Middle Gardens Shop;
- ◆ upgrade of the Domain Horticultural Depot;
- ◆ restoration of the Tropical Centre;
- ◆ construction of a kiosk at Mount Tomah;

- ◆ completion of an environmentally friendly effluent system at Mount Tomah; and
- ◆ enhancements to irrigation and visitor services at Mount Annan.

## **STRATEGIC DIRECTIONS**

The major priorities to be addressed by the Trust during the coming year include:

- ◆ a continued focus on the development of opportunities to increase and diversify the Trust's revenue base; and
- ◆ application of total asset management plans at all sites following the piloting and successful implementation at Mount Annan.

## **2001-02 BUDGET**

### **Total Expenses**

Budgeted expenses of the Trust total \$27.6 million.

The decrease in expenditure between 2000-01 and 2001-02 is due to the end of the provision for settlement of claims arising from litigation over the amount payable by South Sydney Council for the rental of the Domain Car Park.

### **Asset Acquisitions**

Budgeted asset acquisitions total \$4.1 million and include the following major works projects:

- ◆ \$1 million for the continuation of the Sydney Gardens and Domain irrigation systems;
- ◆ restoration of the Macquarie Culvert;
- ◆ \$580,000 for the renovation of the Sydney Tropical Centre;
- ◆ installation of a footbridge crossing the Bells Line of Road at Mount Tomah;
- ◆ \$102,000 for the completion of the alternative irrigation and water supply system at Mount Annan; and
- ◆ \$445,000 for the Visitor Services Agencies IT Infrastructure.

## **BICENTENNIAL PARK TRUST**

The Bicentennial Park Trust is responsible for the maintenance and management of Bicentennial Park, a highly used area of parklands in western Sydney. Bicentennial Park forms a gateway to Sydney Olympic Park and part of the emerging Millennium Parklands.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the last three years, the Trust's total expenditure has increased significantly from \$4.4 million in 1999-2000 to an estimated \$5.6 million in 2000-01. This reflects the Government's commitment to improving the maintenance of parklands, enhancing the protection strategies for the wetlands and improving customer service standards.

A major upgrade of the Park's internal road and the provision of additional car parking facilities have been undertaken during 2000-01 under the Park's capital program.

It is proposed that all Government owned lands within the Homebush Bay precinct will be vested in Sydney Olympic Park Authority, including those of Bicentennial Park.

### **STRATEGIC DIRECTIONS**

The Trust's strategic plan focuses on achieving the following outcomes in four key result areas:

- ◆ financial effectiveness;
- ◆ customer service;
- ◆ process excellence; and
- ◆ innovation and learning.

Growth in tourism, specialised event and conferencing support services, innovative business partnerships combined with growth in current recreation and education markets will enable the Trust to increase revenue as infrastructure is developed in the Park. The Park will continue to diversify its revenue base, improving its quality of services, assets, business development and a higher level of cost recovery.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of the Trust in 2001-02, estimated at \$5.7 million, will provide for the maintenance of educational, recreational and cultural services and facilities located in the Parklands. This includes the Field Studies Centre, Visitor and Environment Centre, recreation and tourism management services, horticultural and wetlands management programs and marketing and business development programs.

### **Asset Acquisitions**

Total asset acquisitions in 2001-02 are estimated at \$2 million and will be used in the continuing development of Bicentennial Park assets consistent with the objectives of the Bicentennial Park Futures Strategic Masterplan.

## **NEW SOUTH WALES FIRE BRIGADES**

The New South Wales Fire Brigades serves and works with the community to prevent fire and to respond to fires, hazardous material incidents and rescue operations in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State. In times of emergency, such as a bush fire crisis, it also supports the New South Wales Rural Fire Service in non-urban areas.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The New South Wales Fire Brigades is funded 73.7 percent by the insurance industry and 12.3 percent by Local Government with a net cost to the State of 14 percent.

Between 1993-94 and 1999-2000 there was a 51.8 percent growth in incidents attended by the Brigades. In 1999-2000 the Brigades responded to 119,532 primary incidents, an increase of 6 percent on 1998-99.

The Brigades has received significant funding increases over the past seven financial years. In 1994-95, the amount provided was \$241.5 million. In comparison, the total amount to be provided in 2001-02 will be \$366.2 million, an increase of 51.6 percent over this period.



In 1997, the Government embarked on the first major fire station building program in 75 years. A \$25 million greater Sydney area Strategic Program will see new fire stations built in Western Sydney to provide improved and equitable urban fire protection. Nine of these stations are already operational (St. Andrews, Blacktown, Kellyville, Rosemeadow, Narellan, Huntingwood, Horningsea Park, Regentville and Bonnyrigg Heights). Other stations will become operational at Schofields, Cranebrook and Horsley Park during 2001-02 and 2002-03.

Funding has now been provided to complete the next stage of this program (relocation of Castle Hill, Northmead and Rockdale fire stations) during 2001-02 and 2002-03, subject to acquisition of suitable sites.

More than 100 additional firefighters in Western Sydney and 78 in country areas have been recruited as a result of the fire station building program.

Since 1995, the Government has injected more than \$1.8 billion into the Brigades including more than \$60 million for state-of-the-art fire engines.

Funds to the extent of \$14 million are being allocated to recruit an additional 120 permanent and 60 retained firefighters over the four year period which commenced in 1999-2000.

The Brigades' other initiatives include successful smoke alarm campaigns in partnership with the Department of Housing, Rural Fire Service, local Area Health Services, local government and the insurance industry. As a result of this, the number of homes fitted with smoke alarms has increased from 20 percent in 1995 to more than 60 percent at present.

## **STRATEGIC DIRECTIONS**

The New South Wales Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades has taken a number of strategic initiatives to improve decision-making required for better planning, evaluation and operational service delivery throughout the organisation. Many of these involve improved consultation with local government. Improved decision-making capability will maximise the effectiveness and efficiency of the Brigades' core business: fire prevention, fire suppression, management of hazardous material incidents, provision of rescue services and response to natural hazards.

## **Building Program**

An amount of \$33.3 million is being allocated over the period 1999-2000 to 2002-03 to build 25 new or upgraded fire stations and training facilities in Sydney, the Illawarra, the Central Coast, the Hunter region and country areas and to undertake major refurbishment of a further seven stations.

Under the greater Sydney area program, establishing or relocating fire stations at Glenhaven, Baulkham Hills, Yennora and Arncliffe will be completed during this period. Stage one of the Central Coast program will see new fire stations built at Warnervale, Umina (completed in March 2001), Doyalson and Kincumber subject to consultations with local groups. New stations at Kariong, Berkeley Vale and Bateau Bay were completed in 1999-00 as part of this program.

In the Illawarra, a new fire station will be built at Shellharbour. Stage one of a program to build or upgrade stations in the Hunter Valley will continue. Under this program fire stations to be built during the period 1999-2000 to 2002-03 will be at Toronto, Wangi Wangi, Tingira Heights, Kotara, Wallsend, West Wallsend, Stockton and East Maitland, subject to consultations with local groups. A new fire station has been completed at Dubbo and the new station at Kelso was opened in 1999-2000.

Additionally, training facilities will be provided in Penrith, Newcastle and Lismore during the period 2001-02 to 2002-03. Refurbishment of the fire stations at a number of country locations will also be carried out.

## **Equipment**

The fire appliance program will continue with the allocation of \$36 million for new firefighting appliances over the next two years. This continues the \$72 million program commenced in 1999-2000. This program includes the purchase of 168 new and upgraded fire engines for country New South Wales as part of the Brigades' forward program as well as continuing the replacement of heavy duty fire engines for use in the urban areas of Sydney, Newcastle and Wollongong.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$327.3 million.

The Brigades will continue its repair and maintenance programs for the firefighting fleet and fire stations. The continuance of the greater Sydney area strategic plan and opening a number of other new fire stations will involve the allocation of \$8.5 million for staffing of these new stations. This will meet the expanding demands of growth areas and community needs.

Some of the key issues that will be addressed are:

- ◆ providing enhanced protective clothing for firefighters to improve firefighter safety;
- ◆ continuing the reform process with an increased focus on prevention and community risk management;
- ◆ provide an extra nine permanent positions to enable 24 hour staffing at Dubbo Fire Station; and
- ◆ establishment of an additional 60 Community Fire Units over the period 2000-01 to 2002-03.

### **Asset Acquisitions**

The New South Wales Fire Brigades' 2001-02 asset acquisition program of \$38.9 million includes provision for the following projects:

- ◆ communications project including the continued developments associated with Government Radio Network (\$4.0 million);
- ◆ continuation of the new fire station program in the greater Sydney area (\$1.8 million) as well as the continuation of new fire station programs on the Central Coast (\$1.1 million) and in the Hunter (\$3.5 million);
- ◆ continuation of the Illawarra station program (\$1.4 million);
- ◆ the construction of a purpose-built fire station at No. 1 Fire Station, Sydney (estimated total cost of \$13.2 million and \$2.9 million provided in 2001-02);
- ◆ commencement of training facilities at Penrith, Lismore and Newcastle (\$1.1 million);
- ◆ continuation of a program to acquire and replace firefighting appliances and pumpers (\$13 million);

- ◆ continuation of a program to replace special appliances such as breathing apparatus, Hazmat (Hazardous Material responses) and salvage vehicles (\$2 million);
- ◆ purchase of specialised aerial firefighting appliances (\$3 million);
- ◆ information systems (\$2 million); and
- ◆ various other minor works (\$3 million).

These asset acquisitions will be of particular benefit to both city and rural areas of New South Wales and will continue to address the needs for additional facilities required in growth areas.

## **DEPARTMENT OF RURAL FIRE SERVICE**

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bush fire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and executive and administrative support to the State Emergency Management Committee and the State Rescue Board.

The prevention and containment of bush fires would not be possible without the unpaid work of some 70,000 volunteers, who operate through 2,400 community based bush fire brigades attached to 142 local councils.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The State's contribution towards fire fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The funding formula for the RFFF has altered slightly under amendments to the *Rural Fires Act 1997*, to apply from 1 July 2001. The contributions of the State and Local Government are now set at 13 percent and 13.3 percent respectively. The proportion contributed by the insurance industry, 73.7 percent, remains unchanged.

The RFFF has received significant funding increases over the past seven financial years. In 1994-95 the total amount provided to the RFFF was \$50.7 million. In comparison, the total amount to be provided in 2001-02 will be \$114.9 million, an increase of 126.6 percent over this period.

## **STRATEGIC DIRECTIONS**

The Department of Rural Fire Service is an integral part of a complex bush fire management infrastructure comprising volunteer bush fire brigades, local government councils, land management agencies and other fire authorities.

Since the January 1994 bushfires, the agency has focussed on improving radio communication, replacing aged tankers and developing an appropriate management structure to minimise fire hazard and improve response to fire emergencies.

The new administrative arrangements to be introduced from 1 July 2001 will transfer fire control staff, currently employed by local government, to the direct employment of the Service. These new arrangements will ensure the provision of a cohesive emergency service, and address concerns expressed by the Coroner in relation to the previous dual accountability of fire control staff to both the State and Local Government. It represents a logical extension of the significant reforms that the Government began in 1996.

The Rural Fire Service is continuing a service-wide upgrade of safety features on tankers, and also replacing protective clothing and equipment for fire fighters with superior products made available through improved technology.

## **2001-02 BUDGET**

The higher level of funding provided in 2001-02 allows for the transfer of the administration of district fire control staff to the Service from 1 July 2001. As a result of these new arrangements employee-related expenditure will increase from \$10.2 million in 2000-01 to \$29.5 million in 2001-02. The increase includes a one-off payment of \$10 million to compensate local councils for wages paid to fire control staff in 2000-01.

The Service will continue its tanker replacement program, with an estimated 180 new tankers to be provided during the year. A total amount of \$27 million has been provided for the purchase of new and used tankers during 2001-02.

An amount of \$5 million has been provided for the continuing fit-out of existing tankers with vehicle protection systems and the provision of fire blankets.

Allocations to local government will allow the roll-out of a dedicated communications platform linking all Rural Fire Service sites. This platform will enhance management, planning and communication capacity at corporate, regional and district levels.

The equipment replacement program will also continue at the accelerated level initiated by the Government to ensure that firefighters have access to the latest technology.

Funding for the Office of Emergency Services has been provided at a level commensurate with that of the previous financial year.

## **STATE EMERGENCY SERVICE**

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man made incidents or emergencies. While its main responsibilities reflect its role as the combat agency for floods and storms, the SES is also the major provider of land and inland water search and rescue throughout the State. Additionally, the SES provides significant support to the Police Service and other emergency services in a wide range of emergency situations. Currently there are around 9,000 SES volunteers contributing 440,000 hours per year to operations and training.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The State Emergency Service has received substantial increases in funding since 1998-99, which have enabled it to address major priorities in the areas of protective clothing, safety equipment, competency based training, maintenance of communications equipment and the commencement of employment of Permanent Division Controllers.

The SES has received significant funding increases over the past seven financial years. In 1994-95, the amount provided was \$14.4 million. In comparison, the total amount to be provided in 2001-02 will be \$27.1 million, an increase of 88 percent over this period.

Additional funding in 2000-01 included:

- ◆ \$1 million per annum for the provision of protective clothing and safety equipment for volunteers;

- ◆ \$1.4 million per annum to fund both the employment of six additional trainers located in the field and the delivery of a competency based training package to all volunteers based on world best practice;
- ◆ \$191,000 per annum for the employment of two additional flood planning staff; and
- ◆ \$217,000 per annum up to and including 2002-03 for the recurrent needs of computerisation of State Emergency Service volunteer units.

The 2000-01 financial year saw the continued funding of the Hawkesbury/Nepean Flood Management Project to improve public education, upgrade flood warning systems and enhance SES flood response capability.

Throughout the year the volunteer members of the SES attended numerous floods including those in the North West and Namoi regions in November 2000 and the Mid and Far North Coast in February/March 2001. Volunteers also provided assistance during major storms at Dubbo, Casino and in the Sydney Metropolitan area.

Volunteers also carried out road rescues, search and rescue and provided valuable assistance to the community during floods and storms.

## **STRATEGIC DIRECTIONS**

The State Emergency Service will continue to improve its capability to deal with floods, storms, tempests and other incidents and emergencies.

This will be achieved through:

- ◆ developing public communication;
- ◆ flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property; and
- ◆ by continuing to improve its response capabilities.

## **2001-02 BUDGET**

### **Total Expenses**

The State Emergency Service's total expenses are projected to be \$23.7 million in 2001-02.

Additional funding of \$200,000 in 2001-02 has been provided to enable the SES to upgrade radio profiles.

An amount of \$156,000 in 2001-02 and \$121,000 per annum thereafter has been provided to employ two permanent part time Division Controllers for rural and regional New South Wales.

Further, an amount of \$166,000 per annum has been provided from 2003-04 onwards to continue funding of two full time Divisional Controllers in the Sydney metropolitan area currently funded from the Hawkesbury Nepean project.

### **Asset Acquisitions**

In 2001-02, asset acquisitions will total approximately \$3.4 million.

As part of the asset acquisition program approximately \$1.2 million has been provided for rescue equipment. The funding will ensure road rescue equipment, flood rescue boats, emergency lighting and vertical rescue equipment are available to provide continued professional emergency support to the community.

Funding of approximately \$1.8 million has been provided for the purchase of model 3 analogue radios for North West, Clarence/Nambucca and Illawarra/South Coast Divisions as well as replacing HF-SSB radios. Included in this amount is \$200,000 for the conversion of radio communications equipment for the Far West Division as part of the Government's election commitments.

Other allocations include:

- ◆ \$250,000 for the supply and installation of computers to SES volunteer units. This is the second year of funding of a three year program to implement a Government election commitment;
- ◆ \$100,000 for the purchase of five sand-bagging machines that will be deployed to flood affected regions of the State; and
- ◆ \$50,000 for annual provisions.

### **PUBLIC TRUST OFFICE - ADMINISTRATION**

The Public Trust Office offers:

- ◆ life planning services including will making;



- ◆ estate, trust and asset management;
- ◆ document safe custody;
- ◆ funeral bonds; and
- ◆ private client services.

The Public Trust Office is financially independent of the Consolidated Fund. Total expenses and asset acquisitions are funded through revenue generated from clients and other corporate income. The Public Trustee is obliged to accept all estates regardless of their value.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Public Trust Office restructured in 1998 to focus on business development and marketing to customers, particularly the growing seniors market. To improve customer service, the consolidation and development of core business and technical support systems has been a focus of expenditure over the last three to four years. This has included expenditure of \$5.3 million over three years on the development of the Trust Estate Asset Management System, which will be completed during 2001.

## **STRATEGIC DIRECTIONS**

The Public Trust Office will continue to improve services to customers and has commenced a Service Delivery Review to assess an optimum business model for the statewide Branch network. This will be in conjunction with improvements in workflow management and the expansion of on-line services during 2001.

The Public Trustee's Regulation came up for review in September 1999 under the *Subordinate Legislation Act 1989*. A Regulatory Impact Statement (RIS) completed in 2000 is currently being considered by the Government.

In keeping with the changes to the *Trustee Act 1925* in March 1998, requiring trustees to manage client portfolios under prudent person principles, the Public Trustee's investment powers have been broadened to include equities. The Public Trustee will be providing suitable investment vehicles for client funds at risk levels acceptable to the Public Trustee and its client base.

## **2001-02 BUDGET**

### **Total Expenses**

The 2001-02 Budget provides for total expenses of \$28.9 million. Salary and related items account for approximately 66 percent of total expenses, while working expenses (34 percent) are used to maintain agency structures and state-wide Branch networks, as well as plant and equipment items.

### **Asset Acquisitions**

An asset acquisition program of approximately \$5.7 million is planned for 2001-02.

Expenditure is planned on upgrades/replacement to the computer infrastructure which includes NT and Novell Servers, Office/Windows 2000, personal computers, notebooks, printers, routers and switches.

Other significant areas of expenditure include refurbishment of the 19 O'Connell Street office, the Wills production system and the records management system. The development of the Trust Estate Asset Management System (TEAMS) will be completed with enhanced functionality to be added.

## **REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

The New South Wales Registry of Births, Deaths and Marriages records in perpetuity, all births, deaths and marriages occurring in New South Wales and, provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for Government and other organisations, performs civil marriages and undertakes searches of the records.

The Registry performs both regulatory and commercial activities, with sufficient revenue being generated from its commercial activities to offset the cost of the registration function and pay a dividend to the Government.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Registry of Births, Deaths and Marriages has been operating commercially since 1992. The dividend for 2000-01 is anticipated to be approximately \$2 million.

The Registry has focused on expanding and improving its services and products to clients throughout New South Wales over the past five years. The Registry has developed a product range that includes genealogical indexes, commemorative birth, death and marriage certificates, an on-line certificate validation service and a Wills Register. Further initiatives are being undertaken to develop new business products and services.

## **STRATEGIC DIRECTIONS**

The Registry's strategic priorities are to ensure its commercial viability and overall performance. These include the development of information technology systems to improve client service and to support management and staff; and human resources strategies to enhance staff skills, productivity and flexibility. The Registry's operational software is being upgraded and processes are being re-engineered in order to achieve quality-driven systemic efficiencies.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$11.5 million. This represents an increase of 3 percent above the 2000-01 Budget.

### **Asset Acquisitions**

The Registry's asset acquisition program in 2001-02 will be \$6.5 million. In December 2000 the Registry purchased business premises and will spend \$2.6 million on an upgrade to public access and office fit-out. The Registry will move into the new premises in November 2001.

The Registry is completing the second phase of a major project to convert its older paper records (up to and including 1951) to a digitised format. The third phase consisting of deaths and marriages for the period of 1952 to 1994 will commence in early 2002. This project will reduce production costs, improve service delivery to the Registry's clients and ensure the preservation of the Registry's data. Total projected expenditure on these projects in 2001-02 is approximately \$2.4 million and both these phases will be completed by the end of the 2002-03 financial year.

The Registry will also spend \$465,000 on the Asset Based Enhancement Project which involves the development of further on-line services and approximately \$1 million on computer upgrades and system development. The latter includes:

- ◆ \$250,000 on the development of the new plastic birth card service;
- ◆ \$229,000 on the replacement of computers;
- ◆ \$150,000 on the development of a Management Information System; and
- ◆ \$413,000 on technological upgrades and systems development that includes the new Call Centre and business continuity.

All capital expenditure in 2001-02 will be internally funded from the Registry's retained earnings.

## **STORMWATER TRUST**

In May 1997, the New South Wales Government released the Waterways Package which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of urban stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialing innovative stormwater treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of the package.

## **STRATEGIC DIRECTIONS**

The Government has committed up to \$80 million over the years 1997-98 to 2001-02 for the Stormwater Trust Fund. The Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package. Establishing the Fund was also a response to the recommendations of the report prepared by the Waterways Advisory Panel on Sydney Water's proposal for sewage overflow abatement in Sydney Harbour.

This funding has been allocated to:

- ◆ assist councils, and certain state government agencies either individually or in groups, to pilot innovation in stormwater management or to undertake remedial activities;
- ◆ provide assistance to councils for the preparation of Stormwater Management Plans; and
- ◆ a statewide education program coordinated by the Environment Protection Authority.

## **2001-02 BUDGET**

### **Total Expenses**

Funding of \$20 million has been provided in 2001-02 for Stage 2 of the grants program and for a stormwater education campaign.

An evaluation of the results of the grants program and the management plans has found that the Trust's program has been successful in reducing waterway pollution and increasing the ability of local councils to manage urban stormwater. The evaluation also found that further efforts should be made to increase the capacity of councils to manage urban stormwater in a more sustainable way.

The program expenditure will focus on providing grants for cost-effective projects tackling significant stormwater issues across the state. Significant expenditure will also be allocated to projects designed to increase the stormwater management abilities of councils.

## **WASTE PLANNING AND MANAGEMENT FUND**

The Waste Planning and Management Fund was established in 1995-96 with an initial allocation of \$60 million. In 1998, additional funds were allocated specifically to fund a range of initiatives to support kerbside recycling across New South Wales, taking the total allocation to \$106.3 million for the six years to 2000-01.

The majority of this funding has been provided for the establishment, operations and waste reductions programs of Regional Waste Boards, a community grants program, state-wide waste and litter education initiatives, a series of rural pilot schemes to reduce waste, and a range of programs to support kerbside recycling.

Beginning in 2000-01 and for subsequent years, 55 percent of receipts of the levy imposed under Section 88 of the *Environment Operations Act 1997* for the disposal of waste to landfill will be allocated to the Fund.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2000-01, the Environment Protection Authority's (EPA) contribution of 55 percent of the s88 waste levy was estimated to provide \$36.6 million to the Waste Planning and Management Fund.

Major expenditures include:

- ◆ \$65 million to support Regional Waste Boards. This includes establishment, recurrent and program funding as well as allocations to each Board to develop its regional waste plan;
- ◆ \$11.7 million to provide support for kerbside recycling, including emergency support and structural improvement programs;
- ◆ \$6.5 million for the "Waste Challenge" and litter community awareness and education campaigns;
- ◆ \$7 million over five years for the annual Community Waste Reduction Grants program;
- ◆ \$1.7 million to support two important programs to tackle the problem of unwanted hazardous substances - Chemcollect (farm chemical) and OPAL / RUM (unwanted pharmaceuticals); and
- ◆ \$1.5 million to support regional waste arrangements in rural New South Wales, including \$1 million for the South-East Waste Board pilot.

## **STRATEGIC DIRECTIONS**

Two major initiatives will determine the future strategic direction for waste minimisation and management in New South Wales. The major driver will be the Government's review of the *Waste Minimisation and Management Act 1995* currently under way. This review, which commenced in September 2000 with the calling of public submissions, will be completed shortly and reported in Parliament by the Minister for the Environment.

Future initiatives will also be framed around the recommendations arising out of the Independent Inquiry into Alternative Waste Technologies and Practices, which reported its findings last year. These initiatives will be integrated into the Report to Parliament on the Act.

Together these two initiatives will provide the framework for:

- ◆ increasing the focus on waste avoidance;
- ◆ massively improving materials recovery and disposal diversion in the commercial and industrial waste streams; and
- ◆ a greater focus on extended producer responsibility.

## 2001-02 BUDGET

### Total Expenses

The Waste Planning and Management Fund will increase its expenses from \$36.8 million to \$61.6 million in order to utilise the additional contributions from the EPA.

Major expenditure from the Fund will be directed towards the initiatives that arise out of the current review of the *Waste Minimisation and Management Act 1995*.

These will include spending on:

- ◆ regional waste reduction and management initiatives, building upon achievements of the past six years;
- ◆ support for cleaner production initiatives for industry;
- ◆ integration of, and improvement to, waste and resource recovery processes, systems, services and infrastructure;
- ◆ a new round of community waste reduction grants; and
- ◆ research and development.

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	248,371	239,201	<b>267,335</b>
Other operating expenses	78,006	77,432	<b>78,830</b>
Maintenance	9,024	12,848	<b>10,357</b>
Depreciation and amortisation	17,377	23,452	<b>23,487</b>
Grants and subsidies	2,999	2,754	<b>2,672</b>
Other expenses	132,394	137,789	<b>136,026</b>
<b>Total Expenses</b>	<b>488,171</b>	<b>493,476</b>	<b>518,707</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	71,726	73,241	<b>74,460</b>
Investment income	246	752	<b>252</b>
Retained taxes, fees and fines	3,400	5,492	<b>3,400</b>
Grants and contributions	29,097	28,757	<b>30,367</b>
Other revenue	8,819	8,954	<b>9,586</b>
<b>Total Retained Revenue</b>	<b>113,288</b>	<b>117,196</b>	<b>118,065</b>
Gain/(loss) on disposal of non current assets	...	31	...
<b>NET COST OF SERVICES</b>	<b>374,883</b>	<b>376,249</b>	<b>400,642</b>



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	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	216,786	210,767	<b>235,524</b>
Grants and subsidies	2,999	2,754	<b>2,672</b>
Finance costs	3,231	3,131	<b>3,432</b>
Other	214,776	224,039	<b>221,891</b>
<b>Total Payments</b>	<b>437,792</b>	<b>440,691</b>	<b>463,519</b>
<b>Receipts</b>			
Sale of goods and services	75,571	77,370	<b>74,460</b>
Interest	166	888	<b>322</b>
Other	39,899	41,791	<b>43,353</b>
<b>Total Receipts</b>	<b>115,636</b>	<b>120,049</b>	<b>118,135</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(322,156)</b>	<b>(320,642)</b>	<b>(345,384)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	173	...
Purchases of property, plant and equipment	(31,350)	(27,343)	<b>(24,376)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(31,350)</b>	<b>(27,170)</b>	<b>(24,376)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	229	...	...
Repayment of borrowings and advances	(1,082)	(889)	<b>(1,216)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(853)</b>	<b>(889)</b>	<b>(1,216)</b>

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	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	319,514	325,198	<b>340,087</b>
Capital appropriation	31,350	26,207	<b>24,376</b>
Cash reimbursements from the Consolidated Fund Entity	4,600	5,278	<b>5,649</b>
Cash transfers to Consolidated Fund	...	(443)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>355,464</b>	<b>356,240</b>	<b>370,112</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,105</b>	<b>7,539</b>	<b>(864)</b>
Opening Cash and Cash Equivalents	6,191	3,074	<b>10,613</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,296</b>	<b>10,613</b>	<b>9,749</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(374,883)	(376,249)	<b>(400,642)</b>
Non cash items added back	48,212	53,574	<b>54,881</b>
Change in operating assets and liabilities	4,515	2,033	<b>377</b>
<b>Net cash flow from operating activities</b>	<b>(322,156)</b>	<b>(320,642)</b>	<b>(345,384)</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,296	10,613	9,749
Receivables	9,784	14,785	14,715
Other	3,241	3,936	4,053
<b>Total Current Assets</b>	<b>20,321</b>	<b>29,334</b>	<b>28,517</b>
<b>Non Current Assets -</b>			
Receivables	42,568	44,343	44,343
Property, plant and equipment -			
Land and building	422,322	417,766	426,415
Plant and equipment	40,539	46,029	38,269
Other	3,202	3,694	3,883
<b>Total Non Current Assets</b>	<b>508,631</b>	<b>511,832</b>	<b>512,910</b>
<b>Total Assets</b>	<b>528,952</b>	<b>541,166</b>	<b>541,427</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	22,071	19,774	19,859
Interest bearing	729	744	686
Employee entitlements and other provisions	14,547	14,067	14,485
Other	21,806	15,956	15,956
<b>Total Current Liabilities</b>	<b>59,153</b>	<b>50,541</b>	<b>50,986</b>
<b>Non Current Liabilities -</b>			
Interest bearing	43,125	43,124	41,966
Employee entitlements and other provisions	3,256	3,768	3,878
<b>Total Non Current Liabilities</b>	<b>46,381</b>	<b>46,892</b>	<b>45,844</b>
<b>Total Liabilities</b>	<b>105,534</b>	<b>97,433</b>	<b>96,830</b>
<b>NET ASSETS</b>	<b>423,418</b>	<b>443,733</b>	<b>444,597</b>
<b>EQUITY</b>			
Reserves	64,078	64,078	64,078
Accumulated funds	359,340	379,655	380,519
<b>TOTAL EQUITY</b>	<b>423,418</b>	<b>443,733</b>	<b>444,597</b>

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**23.1 Justice Services**

**23.1.1 Justice Policy and Planning**

Program Objective(s): To provide an equitable and just legal system for the community.

Program Description: Research and provision of legal policy and information to assist the Government in formulating and initiating new policies and developing legislation. Review of laws and services in consultation with the community, to ensure they are relevant to contemporary needs. Development of initiatives to promote a safer community.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Aboriginal Justice Advisory Council	4	4
Bureau of Crime Statistics and Research	27	31
Crime Prevention Division	37	42
Criminal Law Review Division	5	7
Law Reform Commission	16	16
Legislation and Policy Division	19	22
	108	122

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	7,300	7,479	<b>8,642</b>
Other operating expenses	3,320	3,381	<b>3,631</b>
Maintenance	295	88	<b>79</b>
Depreciation and amortisation	306	401	<b>322</b>

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**23.1 Justice Services**

**23.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Recurrent grants to non profit organisations	2,294	2,119	<b>2,217</b>
Criminology Research	70	70	<b>69</b>
Australian Institute of Judicial Administration	67	67	<b>67</b>
Local Government - capital grants	250	250	...
<b>Total Expenses</b>	<b>13,902</b>	<b>13,855</b>	<b>15,027</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	58	68	<b>63</b>
Minor sales of goods and services	263	240	<b>254</b>
Investment income	9	26	<b>9</b>
Grants and contributions	2,247	2,344	<b>2,052</b>
Other revenue	87	44	<b>83</b>
<b>Total Retained Revenue</b>	<b>2,664</b>	<b>2,722</b>	<b>2,461</b>
<b>NET COST OF SERVICES</b>	<b>11,238</b>	<b>11,133</b>	<b>12,566</b>
<b>ASSET ACQUISITIONS</b>	<b>151</b>	<b>139</b>	<b>153</b>

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**23.1 Justice Services**

**23.1.2 Regulatory Services**

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Legal Profession Advisory Council	1	1
Office of the Legal Services Commissioner	12	14
Professional Standards Council	2	5
	15	20

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,503	1,469	<b>1,659</b>
Other operating expenses	950	1,063	<b>1,260</b>
Maintenance	10	66	<b>62</b>
Depreciation and amortisation	106	52	<b>63</b>
<b>Total Expenses</b>	<b>2,569</b>	<b>2,650</b>	<b>3,044</b>

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**23.1 Justice Services**

**23.1.2 Regulatory Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Services provided to departmental commercial activities	...	...	3
Minor sales of goods and services	...	13	...
Other revenue	2,363	2,800	2,902
<b>Total Retained Revenue</b>	<b>2,363</b>	<b>2,813</b>	<b>2,905</b>
<b>NET COST OF SERVICES</b>	<b>206</b>	<b>(163)</b>	<b>139</b>

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<b>ASSET ACQUISITIONS</b>	<b>21</b>	<b>19</b>	<b>22</b>
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**23.1 Justice Services**

**23.1.3 Legal and Support Services**

Program Objective(s): To provide a range of legal and support services to Government and the community, including legal representation, debt recovery and legal practice management services. To provide information about the Department, the Attorney General and the New South Wales justice system and act as a point of contact for members of the public who wish to raise questions with the Attorney General.

Program Description: Representation of and advice to members of the public granted legal aid. Provision of relevant policy submissions to Government. Provision of an impartial dispute resolution service to all sections of the community. The recovery of debt to New South Wales Government Departments and other Government agencies.

<u>Outputs</u> :	Units	1999-00	2000-01	<b>2001-02</b>
Community Justice Centres- Number of matters dealt with	no.	5,887	6,112	<b>6,428</b>
Community Relations Division- Number of legal management requests	no.	9	25	<b>25</b>
Legal Representation Office - Number of clients receiving representation*	no.	119	33	<b>n.a.</b>
Public Defenders- Total Court trials and sentences	no.	571	420	<b>410</b>
Advisings	no.	250	350	<b>300</b>
State Debt Recovery Office- Number of Enforcement Orders issued	no.	467,900	650,000	<b>696,800</b>
<u>Average Staffing</u> :	EFT	130	135	<b>190</b>

\* Due to the nature of the representations provided, it is not possible to predict future workload.

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	18,477	11,139	<b>17,988</b>
Other operating expenses	8,275	10,264	<b>9,749</b>



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**23.1 Justice Services**

**23.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	807	356	<b>421</b>
Depreciation and amortisation	657	1,607	<b>1,284</b>
Grants and subsidies			
Commercial Disputes Centre	87	87	<b>86</b>
Other expenses			
Compensation for legal costs	548	517	<b>450</b>
Costs in Criminal Cases Act	264	1,270	<b>269</b>
Costs awarded against the Crown in criminal matters	1,798	1,146	<b>1,829</b>
Legal Representation Office	863	1,000	<b>1,800</b>
Compensation - Crimes Act inquiries	295	...	<b>292</b>
Witnesses expenses	493	38	<b>489</b>
Special inquiries - expenses	...	3,050	...
Legal assistance claims	393	7	<b>389</b>
Dormant Funds on Public Trust	25	21	<b>25</b>
Crown Solicitor's Office fees	13,067	13,067	<b>14,469</b>
<b>Total Expenses</b>	<b>46,049</b>	<b>43,569</b>	<b>49,540</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	121	86	<b>127</b>
Minor sales of goods and services	902	141	<b>82</b>
Investment income	15	34	<b>19</b>
Grants and contributions	264	256	<b>270</b>
Other revenue	115	55	<b>201</b>
<b>Total Retained Revenue</b>	<b>1,417</b>	<b>572</b>	<b>699</b>
<b>NET COST OF SERVICES</b>	<b>44,632</b>	<b>42,997</b>	<b>48,841</b>
<b>ASSET ACQUISITIONS</b>	<b>262</b>	<b>266</b>	<b>308</b>

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**23.1 Justice Services**

**23.1.4 Justice Support Services**

Program Objective(s): To provide services which support the integrity of the justice system.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :				
Office of the Sheriff-				
Jury management - persons served on jury duty	no.	14,510	14,330	<b>14,240</b>
Court security - incidents reported	no.	808	973	<b>1,040</b>
Enforcement warrants executed	no.	77,000	78,000	<b>80,000</b>
Reporting Services Bureau-				
Reporting service provided-Court sittings	no.	27,046	27,350	<b>27,800</b>
<u>Average Staffing</u> :	EFT	738	768	<b>814</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	42,953	39,991	<b>46,512</b>
Other operating expenses	11,913	12,275	<b>12,276</b>
Maintenance	2,045	1,271	<b>484</b>
Depreciation and amortisation	1,680	3,156	<b>3,044</b>
Other expenses			
Jury costs	6,971	7,757	<b>7,406</b>
<b>Total Expenses</b>	<b>65,562</b>	<b>64,450</b>	<b>69,722</b>

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**23.1 Justice Services**

**23.1.4 Justice Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	...	1	...
Sheriff's fees	5,011	3,817	<b>5,129</b>
Services provided to departmental commercial activities	460	555	<b>467</b>
Minor sales of goods and services	501	619	<b>10</b>
Investment income	60	183	<b>61</b>
Grants and contributions	...	294	<b>210</b>
Other revenue	1,058	1,276	<b>1,038</b>
<b>Total Retained Revenue</b>	<b>7,090</b>	<b>6,745</b>	<b>6,915</b>
<b>NET COST OF SERVICES</b>	<b>58,472</b>	<b>57,705</b>	<b>62,807</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,680</b>	<b>1,960</b>	<b>2,651</b>

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**23.1 Justice Services**

**23.1.5 Human Rights Services**

Program Objective(s): To ensure the individual rights of the people of New South Wales are understood, respected and supported.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeals.

<u>Outputs</u> :	Units	1999-00	2000-01	<b>2001-02</b>
Administrative Decisions Tribunal - Total cases finalised	no.	639	700	<b>1,070</b>
Matters disposed by alternative dispute resolution	no.	52	60	<b>65</b>
Anti-Discrimination Board- Complaints lodged	no.	1,381	1,450	<b>1,500</b>
Office of Public Guardian- People under public guardianship	no.	1,539	1,649	<b>1,759</b>
Privacy Committee- Complaints lodged	no.	214	220	<b>250</b>
Privacy Management Plans registered	no.	15	187	<b>0</b>
Victims Compensation Tribunal- Applications registered	no.	8,300	8,500	<b>8,500</b>
Counselling hours approved	hrs.	20,000	20,200	<b>20,000</b>
<u>Average Staffing</u> :	EFT	137	137	<b>160</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses - Employee related	5,333	5,126	<b>6,330</b>
Other operating expenses	5,339	4,214	<b>3,818</b>
Maintenance	354	77	<b>83</b>

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**23.1 Justice Services**

**23.1.5 Human Rights Services (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	274	662	<b>668</b>
Grants and subsidies			
Recurrent grants to non profit organisations	150	21	<b>150</b>
Other expenses			
Office of the Public Guardian	5,083	5,083	<b>5,225</b>
Compensation to victims of crimes	92,246	94,369	<b>92,246</b>
Ex gratia payments	...	1	...
<b>Total Expenses</b>	<b>108,779</b>	<b>109,553</b>	<b>108,520</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	73	86	<b>84</b>
Minor sales of goods and services	692	613	<b>565</b>
Investment income	11	34	<b>13</b>
Retained taxes, fees and fines	3,400	5,492	<b>3,400</b>
Grants and contributions	...	4	...
Other revenue	1,190	743	<b>1,034</b>
<b>Total Retained Revenue</b>	<b>5,366</b>	<b>6,972</b>	<b>5,096</b>
<b>NET COST OF SERVICES</b>	<b>103,413</b>	<b>102,581</b>	<b>103,424</b>
<b>ASSET ACQUISITIONS</b>	<b>191</b>	<b>176</b>	<b>205</b>

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**23.2 Court Services**

**23.2.1 Supreme Court**

Program Objective(s): To provide a range of appropriate and accessible civil and criminal dispute resolution services which meet the demands of all clients.

Program Description: The provision of courts, judges, masters, registry services and support staff to hear appeals and criminal and civil trials. The administration of deceased estates by the Probate Division of the Supreme Court.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>				
Cases finalised -				
Civil cases finalised-	no.	8,147	7,436	<b>10,000</b>
Matters resolved through				
Arbitration	no.	285	168	<b>170</b>
Criminal cases finalised	no.	3,620	3,258	<b>1,130</b>
<u>Average Staffing:</u>	EFT	310	320	<b>330</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	29,058	31,034	<b>32,209</b>
Other operating expenses	4,822	5,101	<b>6,143</b>
Maintenance	733	1,066	<b>370</b>
Depreciation and amortisation	1,436	2,049	<b>2,164</b>
Other expenses			
Law Courts Limited	3,402	3,402	<b>3,462</b>
Fees for the arbitration of civil claims	336	9	<b>346</b>
<b>Total Expenses</b>	<b>39,787</b>	<b>42,661</b>	<b>44,694</b>

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**23.2 Court Services**

**23.2.1 Supreme Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	1,245	1,288	<b>1,275</b>
Supreme Court fees	21,543	26,005	<b>25,274</b>
Services provided to departmental commercial activities	152	180	<b>171</b>
Minor sales of goods and services	2	40	<b>2</b>
Investment income	22	71	<b>25</b>
Grants and contributions	...	9	...
Other revenue	498	468	<b>611</b>
<b>Total Retained Revenue</b>	<b>23,462</b>	<b>28,061</b>	<b>27,358</b>
<b>NET COST OF SERVICES</b>	<b>16,325</b>	<b>14,600</b>	<b>17,336</b>
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<b>ASSET ACQUISITIONS</b>	<b>4,962</b>	<b>4,742</b>	<b>5,751</b>

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**23.2 Court Services**

**23.2.2 District Court**

Program Objective(s): To provide statewide intermediate court services in the State justice system. To provide an independent centralised listing service for criminal proceedings in higher courts.

Program Description: The provision of courts, judges, registry services and support staff to hear non-capital indictable offences and civil matters up to a limit of \$250,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

<u>Outputs:</u>	Units	1999-00	2000-01	<b>2001-02</b>
Disputes finalised -				
Civil disputes finalised	no.	13,022	14,500	<b>16,700</b>
Matters resolved through				
Arbitration	no.	2,970	3,500	<b>4,500</b>
Criminal disputes finalised	no.	10,981	10,600	<b>10,400</b>
<u>Average Staffing:</u>	EFT	265	267	<b>272</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	29,338	30,964	<b>31,993</b>
Other operating expenses	6,214	6,054	<b>6,221</b>
Maintenance	708	1,209	<b>1,253</b>
Depreciation and amortisation	2,969	3,249	<b>3,633</b>
Other expenses			
Fees for the arbitration of civil claims	916	886	<b>941</b>
Ex gratia payments	...	2	...
Contingent expenses - financing leases	61	154	<b>189</b>
Interest expenses - financing leases	907	898	<b>852</b>
<b>Total Expenses</b>	<b>41,113</b>	<b>43,416</b>	<b>45,082</b>



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**23.2 Court Services**

**23.2.2 District Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	865	905	<b>886</b>
District Court fees	11,595	12,872	<b>13,229</b>
Services provided to departmental commercial activities	142	167	<b>139</b>
Minor sales of goods and services	2	4	<b>2</b>
Investment income	21	66	<b>21</b>
Grants and contributions	...	9	...
Other revenue	940	507	<b>918</b>
<b>Total Retained Revenue</b>	<b>13,565</b>	<b>14,530</b>	<b>15,195</b>
<b>NET COST OF SERVICES</b>	<b>27,548</b>	<b>28,886</b>	<b>29,887</b>

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<b>ASSET ACQUISITIONS</b>	<b>4,146</b>	<b>3,173</b>	<b>1,991</b>
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**23.2 Court Services**

**23.2.3 Local Courts**

Program Objective(s): To provide lower or magistrate court services in the State justice system.

Program Description: The provision of courts, magistrates, registry services and support staff to hear summary matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

<u>Outputs</u> :	Units	1999-00	2000-01	<b>2001-02</b>
Disputes resolved -				
Civil claims	no.	10,020	8,924	<b>8,924</b>
Arbitration	no.	2,149	1,920	<b>1,920</b>
Criminal matters	no.	244,300	255,891	<b>255,891</b>
Other matters (Family Law & Children's Court)	no.	33,730	33,482	<b>33,482</b>
<u>Average Staffing</u> :	EFT	1,183	1,192	<b>1,202</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related		82,225	79,539	<b>87,900</b>
Other operating expenses		22,399	21,077	<b>21,608</b>
Maintenance		3,466	8,168	<b>7,140</b>
Depreciation and amortisation		8,449	10,286	<b>10,725</b>
Grants and subsidies				
Recurrent grants to non profit organisations		81	140	<b>83</b>
Other expenses				
Fees for the arbitration of civil claims		638	462	<b>617</b>
Fees for inquests and post mortems		1,514	2,000	<b>1,687</b>
Ex gratia payments		...	17	...
<b>Total Expenses</b>		<b>118,772</b>	<b>121,689</b>	<b>129,760</b>

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**23.2 Court Services**

**23.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	400	557	<b>643</b>
Family Law Court	2,220	1,545	<b>1,792</b>
Sale of transcripts	935	740	<b>957</b>
Local Court fees	20,592	17,593	<b>19,286</b>
Services provided to departmental commercial activities	635	746	<b>610</b>
Birth, death and marriage fees - other	301	381	<b>375</b>
Minor sales of goods and services	9	61	<b>7</b>
Investment income	94	293	<b>90</b>
Grants and contributions	...	48	...
Other revenue	1,770	1,822	<b>1,941</b>
<b>Total Retained Revenue</b>	<b>26,956</b>	<b>23,786</b>	<b>25,701</b>
Gain/(loss) on disposal of non current assets	...	31	...
<b>NET COST OF SERVICES</b>	<b>91,816</b>	<b>97,872</b>	<b>104,059</b>

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<b>ASSET ACQUISITIONS</b>	<b>17,291</b>	<b>14,599</b>	<b>12,740</b>
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**23.2 Court Services**

**23.2.4 Land and Environment Court**

Program Objective(s): To provide superior court services in the State justice system in respect of local government appeals, land valuation and environment matters.

Program Description: The provision of courts, judges, assessors, registry services and support staff to deal with development, building and environmental matters.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>				
Disputes finalised	no.	2,119	1,980	<b>1,990</b>
Matters resolved through Arbitration	no.	77	82	<b>84</b>
<u>Average Staffing:</u>	EFT	47	50	<b>50</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,097	5,369	<b>5,480</b>
Other operating expenses	915	902	<b>836</b>
Maintenance	119	44	<b>24</b>
Depreciation and amortisation	638	713	<b>676</b>

<b>Total Expenses</b>	<b>6,769</b>	<b>7,028</b>	<b>7,016</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	53	94	<b>54</b>
Land and Environment Court fees	1,390	1,617	<b>1,432</b>
Services provided to departmental commercial activities	25	30	<b>27</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.4 Land and Environment Court (cont)**

**OPERATING STATEMENT (cont)**

Minor sales of goods and services	8	1	...
Investment income	4	12	<b>4</b>
Grants and contributions	...	2	...
Other revenue	20	126	<b>18</b>
<b>Total Retained Revenue</b>	<b>1,500</b>	<b>1,882</b>	<b>1,535</b>
<b>NET COST OF SERVICES</b>	<b>5,269</b>	<b>5,146</b>	<b>5,481</b>
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<b>ASSET ACQUISITIONS</b>	<b>241</b>	<b>85</b>	<b>89</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.5 Industrial Relations Commission**

Program Objective(s): To provide court and dispute resolution services concerning industrial matters and to make and vary industrial awards upon application.

Program Description: The conduct of compulsory conferences in an endeavour to settle industrial disputes. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements. The hearing of certain criminal prosecutions for offences under industrial laws.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>				
Total cases finalised	no.	6,968	6,100	<b>6,100</b>
<u>Average Staffing:</u>	EFT	132	130	<b>130</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,008	11,125	<b>11,453</b>
Other operating expenses	4,559	4,171	<b>4,363</b>
Maintenance	354	320	<b>243</b>
Depreciation and amortisation	394	1,013	<b>676</b>

<b>Total Expenses</b>	<b>16,315</b>	<b>16,629</b>	<b>16,735</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	400	417	<b>410</b>
Services provided to departmental commercial activities	70	83	<b>65</b>
Minor sales of goods and services	166	577	<b>170</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.5 Industrial Relations Commission (cont)**

***OPERATING STATEMENT (cont)***

Investment income	10	33	<b>10</b>
Grants and contributions	...	4	...
Other revenue	173	288	<b>210</b>
<b>Total Retained Revenue</b>	<b>819</b>	<b>1,402</b>	<b>865</b>
<b>NET COST OF SERVICES</b>	<b>15,496</b>	<b>15,227</b>	<b>15,870</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,424</b>	<b>769</b>	<b>178</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.6 Compensation Court**

Program Objective(s): To achieve the earliest possible resolution of disputes through the provision of appropriate services in the Compensation Court. To facilitate the prompt resolution of dust diseases claims.

Program Description: The provision of courts, judges, registry services and support staff to hear claims and appeals concerning compensation matters.

	Units	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :				
Compensation Court (includes Dust Diseases Tribunal)- Total cases finalised	no.	20,710	19,350	<b>18,380</b>
<u>Average Staffing</u> :	EFT	192	190	<b>192</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	16,079	15,966	<b>17,169</b>
Other operating expenses	9,300	8,930	<b>8,925</b>
Maintenance	133	183	<b>198</b>
Depreciation and amortisation	468	264	<b>232</b>
Other expenses			
Contingent expenses - financing leases	250	400	<b>463</b>
Interest expenses - financing leases	2,324	2,233	<b>2,580</b>
<b>Total Expenses</b>	<b>28,554</b>	<b>27,976</b>	<b>29,567</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.6 Compensation Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	465	464	<b>415</b>
Compensation Court fees	355	558	<b>405</b>
Minor sales of goods and services	75	77	<b>50</b>
Grants and contributions	26,586	25,787	<b>27,835</b>
Other revenue	605	825	<b>630</b>

<b>Total Retained Revenue</b>	<b>28,086</b>	<b>27,711</b>	<b>29,335</b>
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<b>NET COST OF SERVICES</b>	<b>468</b>	<b>265</b>	<b>232</b>
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<b>ASSET ACQUISITIONS</b>	<b>981</b>	<b>279</b>	<b>288</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,882	1,996	<b>1,974</b>
Other operating expenses	1,100	1,100	<b>1,120</b>
Maintenance	20	15	<b>15</b>
Depreciation and amortisation	132	100	<b>157</b>
Other expenses	110	9	...
<b>Total Expenses</b>	<b>3,244</b>	<b>3,220</b>	<b>3,266</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	21	71	<b>22</b>
Investment income	2	5	<b>2</b>
Other revenue	5	2	<b>5</b>
<b>Total Retained Revenue</b>	<b>28</b>	<b>78</b>	<b>29</b>
<b>NET COST OF SERVICES</b>	<b>3,216</b>	<b>3,142</b>	<b>3,237</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,766	1,873	<b>1,872</b>
Other	1,347	1,247	<b>1,243</b>
<b>Total Payments</b>	<b>3,113</b>	<b>3,120</b>	<b>3,115</b>
<b>Receipts</b>			
Sale of goods and services	21	93	<b>22</b>
Interest	2	5	<b>2</b>
Other	91	94	<b>123</b>
<b>Total Receipts</b>	<b>114</b>	<b>192</b>	<b>147</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,999)</b>	<b>(2,928)</b>	<b>(2,968)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(50)	(50)	<b>(289)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(50)</b>	<b>(50)</b>	<b>(289)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,952	2,849	<b>2,884</b>
Capital appropriation	50	50	<b>289</b>
Cash reimbursements from the Consolidated Fund Entity	57	80	<b>85</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,059</b>	<b>2,979</b>	<b>3,258</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>10</b>	<b>1</b>	<b>1</b>
Opening Cash and Cash Equivalents	10	8	<b>9</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>20</b>	<b>9</b>	<b>10</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,216)	(3,142)	<b>(3,237)</b>
Non cash items added back	243	216	<b>274</b>
Change in operating assets and liabilities	(26)	(2)	<b>(5)</b>
<b>Net cash flow from operating activities</b>	<b>(2,999)</b>	<b>(2,928)</b>	<b>(2,968)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	20	9	<b>10</b>
Receivables	31	37	<b>30</b>
Other	...	12	<b>9</b>
<b>Total Current Assets</b>	<b>51</b>	<b>58</b>	<b>49</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	163	216	<b>348</b>
<b>Total Non Current Assets</b>	<b>163</b>	<b>216</b>	<b>348</b>
<b>Total Assets</b>	<b>214</b>	<b>274</b>	<b>397</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	39	122	<b>122</b>
Employee entitlements and other provisions	200	160	<b>145</b>
<b>Total Current Liabilities</b>	<b>239</b>	<b>282</b>	<b>267</b>
<b>Total Liabilities</b>	<b>239</b>	<b>282</b>	<b>267</b>
<b>NET ASSETS</b>	<b>(25)</b>	<b>(8)</b>	<b>130</b>
<b>EQUITY</b>			
Accumulated funds	(25)	(8)	<b>130</b>
<b>TOTAL EQUITY</b>	<b>(25)</b>	<b>(8)</b>	<b>130</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Sentencing consistency and judicial education/training	22	22
Complaints	2	2
Administration, management support and stenographic services	4	4
	28	28

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,882	1,996	<b>1,974</b>
Other operating expenses	1,100	1,100	<b>1,120</b>
Maintenance	20	15	<b>15</b>
Depreciation and amortisation	132	100	<b>157</b>
Other expenses			
Conduct Division	110	9	...
<b>Total Expenses</b>	<b>3,244</b>	<b>3,220</b>	<b>3,266</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	21	71	<b>22</b>
Investment income	2	5	<b>2</b>
Other revenue	5	2	<b>5</b>

<b>Total Retained Revenue</b>	<b>28</b>	<b>78</b>	<b>29</b>
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<b>NET COST OF SERVICES</b>	<b>3,216</b>	<b>3,142</b>	<b>3,237</b>
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<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>289</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	35,958	37,158	<b>39,869</b>
Other operating expenses	8,393	8,653	<b>10,497</b>
Maintenance	825	830	<b>853</b>
Depreciation and amortisation	1,700	1,796	<b>1,000</b>
Grants and subsidies	10,619	10,693	<b>11,240</b>
Other expenses	42,286	40,576	<b>51,743</b>
<b>Total Expenses</b>	<b>99,781</b>	<b>99,706</b>	<b>115,202</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	38,814	31,142	<b>44,829</b>
Investment income	1,035	1,434	<b>1,200</b>
Grants and contributions	18,351	18,541	<b>18,526</b>
Other revenue	150	205	<b>150</b>
<b>Total Retained Revenue</b>	<b>58,350</b>	<b>51,322</b>	<b>64,705</b>
Gain/(loss) on disposal of non current assets	...	...	<b>(400)</b>
<b>NET COST OF SERVICES</b>	<b>41,431</b>	<b>48,384</b>	<b>50,897</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	35,958	36,542	<b>40,373</b>
Grants and subsidies	10,619	10,693	<b>11,240</b>
Other	50,832	49,163	<b>62,821</b>
<b>Total Payments</b>	<b>97,409</b>	<b>96,398</b>	<b>114,434</b>
<b>Receipts</b>			
Sale of goods and services	38,344	31,782	<b>42,962</b>
Interest	1,035	1,434	<b>1,200</b>
Other	18,528	26,273	<b>16,234</b>
<b>Total Receipts</b>	<b>57,907</b>	<b>59,489</b>	<b>60,396</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(39,502)</b>	<b>(36,909)</b>	<b>(54,038)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	400	400	<b>500</b>
Purchases of property, plant and equipment	(2,641)	(2,641)	<b>(689)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,241)</b>	<b>(2,241)</b>	<b>(189)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,880	39,537	<b>50,508</b>
Capital appropriation	2,641	2,641	<b>689</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,521</b>	<b>42,178</b>	<b>51,197</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>778</b>	<b>3,028</b>	<b>(3,030)</b>
Opening Cash and Cash Equivalents	4,818	4,574	<b>7,602</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,596</b>	<b>7,602</b>	<b>4,572</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(41,431)	(48,384)	<b>(50,897)</b>
Non cash items added back	1,700	1,796	<b>1,000</b>
Change in operating assets and liabilities	229	9,679	<b>(4,141)</b>
<b>Net cash flow from operating activities</b>	<b>(39,502)</b>	<b>(36,909)</b>	<b>(54,038)</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,596	7,602	<b>4,572</b>
Receivables	4,028	3,491	<b>3,711</b>
Other	3,950	...	...
<b>Total Current Assets</b>	<b>13,574</b>	<b>11,093</b>	<b>8,283</b>
<b>Non Current Assets -</b>			
Receivables	7,386	5,476	<b>6,776</b>
Property, plant and equipment -			
Land and building	3,448	3,547	<b>2,893</b>
Plant and equipment	3,736	3,728	<b>3,171</b>
Other	...	11,127	<b>11,127</b>
<b>Total Non Current Assets</b>	<b>14,570</b>	<b>23,878</b>	<b>23,967</b>
<b>Total Assets</b>	<b>28,144</b>	<b>34,971</b>	<b>32,250</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,019	8,282	<b>8,265</b>
Employee entitlements and other provisions	2,391	2,862	<b>2,862</b>
Other	...	2,500	<b>2,500</b>
<b>Total Current Liabilities</b>	<b>11,410</b>	<b>13,644</b>	<b>13,627</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	5,701	5,766	<b>5,262</b>
Other	2,963	5,382	<b>2,882</b>
<b>Total Non Current Liabilities</b>	<b>8,664</b>	<b>11,148</b>	<b>8,144</b>
<b>Total Liabilities</b>	<b>20,074</b>	<b>24,792</b>	<b>21,771</b>
<b>NET ASSETS</b>	<b>8,070</b>	<b>10,179</b>	<b>10,479</b>
<b>EQUITY</b>			
Accumulated funds	8,070	10,179	<b>10,479</b>
<b>TOTAL EQUITY</b>	<b>8,070</b>	<b>10,179</b>	<b>10,479</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation. To promote the role of alternative dispute resolution in family law matters.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	72.7	63.2	63.6	<b>66.5</b>
Non-English Speaking Background	%	7.2	6.4	5.6	<b>6.4</b>
Aboriginal & Torres Strait Islander	%	2.3	3.2	2.3	<b>6.0</b>
Non-Urban	%	43.3	27.6	32.6	<b>34.5</b>
Receiving Commonwealth benefits	%	78.9	47.5	52.2	<b>59.5</b>
Approval rate of applications for legal aid	%	56	55	71	<b>75</b>

Outputs:

Number of Services Provided					
Advice and minor assistance	no.	21,717	22,072	21,034	<b>31,200</b>
Telephone information	no.	13,717	15,483	30,911	<b>57,500</b>
Alternative Dispute Resolution	no.	n.a.	482	900	<b>2,000</b>
Case approvals *	no.	6,558	5,912	6,965	<b>14,193</b>
Duty appearances *	no.	1,581	7,540	9,927	<b>4,400</b>

<u>Average Staffing:</u>	EFT	167	160	150	<b>150</b>
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\* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards. This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,625	10,030	<b>11,228</b>
Other operating expenses	2,497	2,400	<b>2,826</b>
Maintenance	246	229	<b>235</b>
Depreciation and amortisation	507	495	<b>278</b>
Other expenses			
Payments to private practitioners	15,025	11,345	<b>24,685</b>
<b>Total Expenses</b>	<b>27,900</b>	<b>24,499</b>	<b>39,252</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	920	1,093	<b>1,907</b>
Legal aid services - Commonwealth matters	26,011	18,277	<b>30,599</b>
Investment income	200	280	<b>800</b>
Grants and contributions	650	650	<b>650</b>
Other revenue	25	35	<b>30</b>
<b>Total Retained Revenue</b>	<b>27,806</b>	<b>20,335</b>	<b>33,986</b>
Gain/(loss) on disposal of non current assets	...	(1)	<b>(116)</b>
<b>NET COST OF SERVICES</b>	<b>94</b>	<b>4,165</b>	<b>5,382</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>767</b>	<b>767</b>	<b>186</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Percent of Grants to Access and Equity					
Target Group clients					
Female	%	18.4	18.5	17.8	<b>18.2</b>
Non-English Speaking Background	%	9.6	14.2	13.2	<b>12.3</b>
Aboriginal & Torres Strait Islander	%	3.5	3.9	3.5	<b>5.5</b>
Non-Urban	%	34.1	19.8	20.6	<b>24.8</b>
Receiving Commonwealth benefits	%	70.1	54.7	52.0	<b>58.9</b>
Approval rate of applications for legal aid	%	91.4	81.1	82.4	<b>85.0</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	10,301	8,413	8,160	<b>8,466</b>
Telephone information	no.	8,531	9,208	19,277	<b>34,131</b>
Case approvals *	no.	7,363	16,084	14,783	<b>31,139</b>
Duty appearances *	no.	88,056	138,054	143,352	<b>63,715</b>
<u>Average Staffing:</u>	EFT	316	305	300	<b>300</b>

\* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards. This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters (cont)**

	—————2000-01—————		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,461	19,868	<b>20,752</b>
Other operating expenses	3,822	4,316	<b>5,408</b>
Maintenance	377	436	<b>449</b>
Depreciation and amortisation	776	893	<b>497</b>
Other expenses			
Payments to private practitioners	20,501	24,247	<b>21,084</b>
<b>Total Expenses</b>	<b>44,937</b>	<b>49,760</b>	<b>48,190</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	975	683	<b>683</b>
Legal aid services - Commonwealth matters	3,163	3,823	<b>3,199</b>
Investment income	491	676	<b>235</b>
Grants and contributions	9,572	9,637	<b>9,572</b>
Other revenue	78	103	<b>80</b>
<b>Total Retained Revenue</b>	<b>14,279</b>	<b>14,922</b>	<b>13,769</b>
Gain/(loss) on disposal of non current assets	...	1	<b>(181)</b>
<b>NET COST OF SERVICES</b>	<b>30,658</b>	<b>34,837</b>	<b>34,602</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,184</b>	<b>1,184</b>	<b>369</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Percent of Grants to Access and Equity</u>					
Target Group clients					
Female	%	41.7	42.0	44.0	<b>42.6</b>
Non-English Speaking Background	%	11.9	16.7	16.4	<b>15.0</b>
Aboriginal & Torres Strait Islander	%	1.4	1.4	1.8	<b>4.0</b>
Non-Urban	%	26.6	28.5	27.3	<b>27.5</b>
Receiving Commonwealth benefits	%	75.7	71.6	65.8	<b>71.0</b>
Approval rate of applications for legal aid	%	91.1	54.7	58.8	<b>68.2</b>
<u>Outputs</u> :					
Advice and minor assistance	no.	18,466	15,027	13,171	<b>13,000</b>
Telephone information	no.	18,798	20,377	32,951	<b>41,219</b>
Alternative Dispute Resolution	no.	n.a.	35	50	<b>n.a.</b>
Case approvals *	no.	3,980	1,233	928	<b>3,220</b>
Duty appearances *	no.	7,857	12,855	15,183	<b>6,681</b>
<u>Average Staffing</u> :	EFT	111	124	100	<b>100</b>

\* In 2001-02 there will be a change in service definitions to bring the Commission more into line with National Legal Aid standards. This change is anticipated to have a significant impact on the case approval and duty appearance numbers.

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,603	6,979	<b>7,595</b>
Other operating expenses	2,005	1,861	<b>2,181</b>
Maintenance	197	161	<b>165</b>
Depreciation and amortisation	407	398	<b>219</b>
Other expenses			
Payments to private practitioners	6,760	4,984	<b>5,974</b>
<b>Total Expenses</b>	<b>15,972</b>	<b>14,383</b>	<b>16,134</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	4,100	3,473	<b>3,310</b>
Legal aid services - Commonwealth matters	3,575	3,701	<b>5,039</b>
Investment income	344	478	<b>165</b>
Grants and contributions	2,978	3,028	<b>3,078</b>
Other revenue	47	67	<b>40</b>
<b>Total Retained Revenue</b>	<b>11,044</b>	<b>10,747</b>	<b>11,632</b>
Gain/(loss) on disposal of non current assets	...	...	<b>(101)</b>
<b>NET COST OF SERVICES</b>	<b>4,928</b>	<b>3,636</b>	<b>4,603</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>669</b>	<b>669</b>	<b>129</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.4 Funding for Community Legal Centres and other community legal services**

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Administration	4	4

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	269	281	<b>294</b>
Other operating expenses	69	76	<b>82</b>
Maintenance	5	4	<b>4</b>
Depreciation and amortisation	10	10	<b>6</b>
Grants and subsidies			
Grants to community legal centres	7,885	7,959	<b>8,041</b>
Women's domestic violence court assistance program	2,326	2,326	<b>2,787</b>
Domestic Violence Advocacy Service	270	270	<b>273</b>
Community Legal Centres Secretariat - NSW	138	138	<b>139</b>
<b>Total Expenses</b>	<b>10,972</b>	<b>11,064</b>	<b>11,626</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.4 Funding for Community Legal Centres and other community legal  
services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	70	92	<b>92</b>
Legal aid services - Commonwealth matters	5,151	5,226	<b>5,226</b>
Grants and contributions			
<b>Total Retained Revenue</b>	<b>5,221</b>	<b>5,318</b>	<b>5,318</b>
Gain/(loss) on disposal of non current assets	...	...	<b>(2)</b>
<b>NET COST OF SERVICES</b>	<b>5,751</b>	<b>5,746</b>	<b>6,310</b>

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<b>ASSET ACQUISITIONS</b>	<b>21</b>	<b>21</b>	<b>5</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,393	45,956	<b>46,359</b>
Other operating expenses	9,976	9,464	<b>10,421</b>
Maintenance	520	708	<b>535</b>
Depreciation and amortisation	2,430	1,150	<b>2,130</b>
Other expenses	2,913	2,913	<b>2,991</b>
<b>Total Expenses</b>	<b>61,232</b>	<b>60,191</b>	<b>62,436</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	167	122	<b>171</b>
Investment income	129	113	<b>132</b>
Grants and contributions	2,089	...	<b>2,030</b>
Other revenue	42	40	<b>43</b>
<b>Total Retained Revenue</b>	<b>2,427</b>	<b>275</b>	<b>2,376</b>
Gain/(loss) on disposal of non current assets	5	12	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>58,800</b>	<b>59,904</b>	<b>60,055</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	———2000-01———		
	Budget	Revised	2001-02
	\$000	\$000	Budget
			\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	41,304	41,261	41,717
Other	13,458	13,874	14,830
<b>Total Payments</b>	<b>54,762</b>	<b>55,135</b>	<b>56,547</b>
<b>Receipts</b>			
Sale of goods and services	167	471	171
Interest	129	179	132
Other	2,122	833	3,078
<b>Total Receipts</b>	<b>2,418</b>	<b>1,483</b>	<b>3,381</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(52,344)</b>	<b>(53,652)</b>	<b>(53,166)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	12	5
Purchases of property, plant and equipment	(6,678)	(2,299)	(5,489)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,673)</b>	<b>(2,287)</b>	<b>(5,484)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	52,466	52,488	54,153
Capital appropriation	4,648	2,299	3,459
Cash reimbursements from the Consolidated Fund Entity	800	1,140	916
Cash transfers to Consolidated Fund	...	(2,052)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>57,914</b>	<b>53,875</b>	<b>58,528</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,103)</b>	<b>(2,064)</b>	<b>(122)</b>
Opening Cash and Cash Equivalents	2,144	2,600	536
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,041</b>	<b>536</b>	<b>414</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(58,800)	(59,904)	(60,055)
Non cash items added back	6,792	5,490	6,479
Change in operating assets and liabilities	(336)	762	410
<b>Net cash flow from operating activities</b>	<b>(52,344)</b>	<b>(53,652)</b>	<b>(53,166)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,041	536	<b>414</b>
Receivables	422	190	<b>274</b>
Other	500	600	<b>121</b>
<b>Total Current Assets</b>	<b>1,963</b>	<b>1,326</b>	<b>809</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	9,698	7,497	<b>10,856</b>
<b>Total Non Current Assets</b>	<b>9,698</b>	<b>7,497</b>	<b>10,856</b>
<b>Total Assets</b>	<b>11,661</b>	<b>8,823</b>	<b>11,665</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,110	2,703	<b>2,749</b>
Employee entitlements and other provisions	3,741	3,585	<b>3,559</b>
<b>Total Current Liabilities</b>	<b>4,851</b>	<b>6,288</b>	<b>6,308</b>
<b>Total Liabilities</b>	<b>4,851</b>	<b>6,288</b>	<b>6,308</b>
<b>NET ASSETS</b>	<b>6,810</b>	<b>2,535</b>	<b>5,357</b>
<b>EQUITY</b>			
Reserves	1,563	1,563	<b>1,563</b>
Accumulated funds	5,247	972	<b>3,794</b>
<b>TOTAL EQUITY</b>	<b>6,810</b>	<b>2,535</b>	<b>5,357</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

**26.1 Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Courts.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	100	100	100	<b>100</b>
Trials completed	no.	80	90	105	<b>110</b>
District Court -					
Trials registered	no.	3,300	3,300	2,600	<b>2,500</b>
Trials completed	no.	2,400	3,000	3,000	<b>3,000</b>
Sentences registered	no.	900	1,000	1,000	<b>1,000</b>
Sentences completed	no.	900	1,000	1,000	<b>1,200</b>
All grounds appeals registered	no.	1,500	1,500	2,000	<b>2,000</b>
All grounds appeals completed	no.	2,000	2,000	2,000	<b>2,000</b>
Local Courts -					
Committals registered	no.	5,000	5,200	6,000	<b>6,000</b>
Committals completed	no.	5,300	5,300	5,500	<b>5,500</b>
<u>Average Staffing:</u>	EFT	506	530	540	<b>544</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	45,393	45,956	<b>46,359</b>
Other operating expenses	9,976	9,464	<b>10,421</b>
Maintenance	520	708	<b>535</b>
Depreciation and amortisation	2,430	1,150	<b>2,130</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**26.1 Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Allowances to witnesses	2,773	2,773	2,851
Ex gratia payments	50	50	50
Living expenses of non-Australian citizen defendants	90	90	90
<b>Total Expenses</b>	<b>61,232</b>	<b>60,191</b>	<b>62,436</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	167	122	171
Investment income	129	113	132
Grants and contributions	2,089	...	2,030
Other revenue	42	40	43
<b>Total Retained Revenue</b>	<b>2,427</b>	<b>275</b>	<b>2,376</b>
Gain/(loss) on disposal of non current assets	5	12	5
<b>NET COST OF SERVICES</b>	<b>58,800</b>	<b>59,904</b>	<b>60,055</b>
<b>ASSET ACQUISITIONS</b>	<b>6,678</b>	<b>2,299</b>	<b>5,489</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	58,078	56,655	<b>57,837</b>
Other operating expenses	15,754	19,364	<b>20,816</b>
Maintenance	1,118	940	<b>1,090</b>
Depreciation and amortisation	5,200	5,200	<b>5,200</b>
Grants and subsidies	67,162	72,456	<b>90,681</b>
<b>Total Expenses</b>	<b>147,312</b>	<b>154,615</b>	<b>175,624</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	215	<b>205</b>
Investment income	343	320	<b>320</b>
Grants and contributions	536	949	<b>914</b>
Other revenue	924	1,400	<b>1,434</b>
<b>Total Retained Revenue</b>	<b>1,813</b>	<b>2,884</b>	<b>2,873</b>
Gain/(loss) on disposal of non current assets	...	(500)	<b>(500)</b>
<b>NET COST OF SERVICES</b>	<b>145,499</b>	<b>152,231</b>	<b>173,251</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	53,110	50,753	<b>53,734</b>
Grants and subsidies	67,162	72,456	<b>90,681</b>
Other	17,662	21,269	<b>23,747</b>
<b>Total Payments</b>	<b>137,934</b>	<b>144,478</b>	<b>168,162</b>
<b>Receipts</b>			
Sale of goods and services	10	215	<b>205</b>
Interest	336	321	<b>334</b>
Other	1,561	2,490	<b>2,661</b>
<b>Total Receipts</b>	<b>1,907</b>	<b>3,026</b>	<b>3,200</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(136,027)</b>	<b>(141,452)</b>	<b>(164,962)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	300	<b>300</b>
Purchases of property, plant and equipment	(5,729)	(5,730)	<b>(5,853)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,729)</b>	<b>(5,430)</b>	<b>(5,553)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	133,874	140,398	<b>160,696</b>
Capital appropriation	5,729	5,729	<b>5,853</b>
Cash reimbursements from the Consolidated Fund Entity	1,794	1,794	<b>1,935</b>
Cash transfers to Consolidated Fund	...	(1,016)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>141,397</b>	<b>146,905</b>	<b>168,484</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(359)</b>	<b>23</b>	<b>(2,031)</b>
Opening Cash and Cash Equivalents	3,039	3,581	<b>3,604</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,680</b>	<b>3,604</b>	<b>1,573</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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	2000-01	
	Budget	Revised
	\$000	\$000

	<b>2001-02 Budget</b>
	<b>\$000</b>

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(145,499)	(152,231)	<b>(173,251)</b>
Non cash items added back	9,734	9,990	<b>10,095</b>
Change in operating assets and liabilities	(262)	789	<b>(1,806)</b>
<b>Net cash flow from operating activities</b>	<b>(136,027)</b>	<b>(141,452)</b>	<b>(164,962)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,680	3,604	<b>1,573</b>
Receivables	295	866	<b>539</b>
Other	158	499	<b>500</b>
<b>Total Current Assets</b>	<b>3,133</b>	<b>4,969</b>	<b>2,612</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	9,907	9,533	<b>12,415</b>
Plant and equipment	17,432	16,710	<b>13,681</b>
<b>Total Non Current Assets</b>	<b>27,339</b>	<b>26,243</b>	<b>26,096</b>
<b>Total Assets</b>	<b>30,472</b>	<b>31,212</b>	<b>28,708</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,610	4,090	<b>2,998</b>
Employee entitlements and other provisions	6,347	7,154	<b>5,614</b>
<b>Total Current Liabilities</b>	<b>8,957</b>	<b>11,244</b>	<b>8,612</b>
<b>Total Liabilities</b>	<b>8,957</b>	<b>11,244</b>	<b>8,612</b>
<b>NET ASSETS</b>	<b>21,515</b>	<b>19,968</b>	<b>20,096</b>
<b>EQUITY</b>			
Reserves	1,950	1,950	<b>1,950</b>
Accumulated funds	19,565	18,018	<b>18,146</b>
<b>TOTAL EQUITY</b>	<b>21,515</b>	<b>19,968</b>	<b>20,096</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.1 Air and Noise**

Program Objective(s): To reduce air and noise emissions and minimise their impacts on the community.

Program Description: Reducing the impact of air and noise emissions through education, economic instruments, regulation, enforcement, influencing planning and reporting, and providing information to the community.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Occasions when air quality goals have been exceeded	no.	39	25	19	<b>n.a.</b>
<u>Outputs</u> :					
Penalty infringement notices issued - smoky vehicles	no.	2,838	2,491	2,500	<b>3,000</b>
noisy vehicles	no.	187	238	200	<b>200</b>
Warning letters issued - smoky vehicles	no.	2,916	2,292	3,000	<b>3,000</b>
noisy vehicle	no.	67	22	50	<b>50</b>
<u>Average Staffing</u> :	EFT	125	115	117	<b>117</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,888	9,648	<b>9,182</b>
Other operating expenses	2,618	3,310	<b>3,304</b>
Maintenance	186	160	<b>173</b>
Depreciation and amortisation	866	885	<b>825</b>
Grants and subsidies			
Research grants	8	45	<b>8</b>
Local Government - capital grants	170	332	<b>159</b>
<b>Total Expenses</b>	<b>13,736</b>	<b>14,380</b>	<b>13,651</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.1 Air and Noise (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Licences - Ozone Protection Act	...	15	...
Minor sales of goods and services	...	34	<b>33</b>
Investment income	57	54	<b>51</b>
Grants and contributions	89	162	<b>145</b>
Other revenue	154	238	<b>228</b>
<b>Total Retained Revenue</b>	<b>300</b>	<b>503</b>	<b>457</b>
Gain/(loss) on disposal of non current assets	...	(85)	<b>(79)</b>
<b>NET COST OF SERVICES</b>	<b>13,436</b>	<b>13,962</b>	<b>13,273</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.2 Waters and Catchment**

Program Objective(s): To improve the health and sustainability of New South Wales waterways.

Program Description: Establish and audit environmental objectives for water quality and river flow and promoting catchment management activities, that reduce the impact of discharges to waterways.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Proportion of Beachwatch sites that comply >90% of the time with NHMRC guidelines for -					
faecal coliforms	%	91	91	91	<b>91</b>
enterococci	%	20	29	35	<b>35</b>
Proportion of Harbourwatch sites that comply with NHMRC guidelines for -					
faecal coliforms	%	64	77	85	<b>85</b>
enterococci	%	4	29	35	<b>35</b>
<u>Average Staffing</u> :	EFT	188	152	151	<b>151</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,832	11,545	<b>11,802</b>
Other operating expenses	3,270	3,885	<b>4,245</b>
Maintenance	232	193	<b>223</b>
Depreciation and amortisation	1,078	1,060	<b>1,061</b>
Grants and subsidies			
Research grants	10	54	<b>10</b>
Grant to Stormwater Trust	20,000	20,000	<b>20,000</b>
Local Government - capital grants	204	397	<b>204</b>
<b>Total Expenses</b>	<b>36,626</b>	<b>37,134</b>	<b>37,545</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.2 Waters and Catchment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	41	<b>42</b>
Investment income	71	65	<b>65</b>
Grants and contributions	111	193	<b>186</b>
Other revenue	192	285	<b>293</b>
<b>Total Retained Revenue</b>	<b>374</b>	<b>584</b>	<b>586</b>
Gain/(loss) on disposal of non current assets	...	(102)	<b>(102)</b>
<b>NET COST OF SERVICES</b>	<b>36,252</b>	<b>36,652</b>	<b>37,061</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.3 Hazardous Substances**

Program Objective(s): To minimise the adverse impact of chemicals and hazardous substances on the environment and public health.

Program Description: Provide policies and controls to minimise the risk and reduce exposure to radiation and hazardous chemicals. Reduce the contamination of land through policies and guidelines on control and remediation, regulation, enforcement and education.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Licences in effect					
Pesticides	no.	177	141	426	<b>426</b>
Environmentally hazardous chemicals	no.	501	21	40	<b>40</b>
Dangerous Goods Drivers	no.	8,546	2,581	9,250	<b>9,250</b>
Penalty Infringement Notices	no.	79	59	100	<b>100</b>
Hazardous pollution incidents reported to EPA	no.	373	433	480	<b>500</b>
<u>Average Staffing:</u>	EFT	116	80	78	<b>76</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,926	5,778	<b>5,964</b>
Other operating expenses	1,727	1,983	<b>2,147</b>
Maintenance	123	96	<b>112</b>
Depreciation and amortisation	565	530	<b>537</b>
Grants and subsidies			
Research grants	5	27	<b>5</b>
Local Government - capital grants	102	199	<b>103</b>
<b>Total Expenses</b>	<b>8,448</b>	<b>8,613</b>	<b>8,868</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.3 Hazardous Substances (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	20	<b>21</b>
Investment income	38	33	<b>33</b>
Grants and contributions	59	96	<b>95</b>
Other revenue	101	143	<b>148</b>
<b>Total Retained Revenue</b>	<b>198</b>	<b>292</b>	<b>297</b>
Gain/(loss) on disposal of non current assets	...	(52)	<b>(51)</b>
<b>NET COST OF SERVICES</b>	<b>8,250</b>	<b>8,373</b>	<b>8,622</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.4 Waste**

Program Objective(s): To minimise the level of waste produced, promote effective programs for reusing and recycling or reprocessing waste and ensuring the environmentally sound management, storage and disposal of waste.

Program Description: Develop waste minimisation programs and sound environmental policies, guidelines, monitoring, regulation and enforcement, economic instruments and education programs.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Total waste disposal kg/\$100 Gross State Product	kg	3	3	n.a.	<b>n.a.</b>
Kerbside Recycling volume kg/\$100 Gross State Product	kg	0	0	n.a.	<b>n.a.</b>
 <u>Outputs</u> :					
Waste certificates of registration or licence issued for - transporters	no.	381	452	480	<b>500</b>
Penalty Infringement notices for litter	no.	n.a.	476	1,200	<b>1,200</b>
<u>Average Staffing</u> :	EFT	74	72	77	<b>80</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,531	5,394	<b>6,222</b>
Other operating expenses	1,435	1,851	<b>2,239</b>
Maintenance	102	89	<b>117</b>
Depreciation and amortisation	476	495	<b>560</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.4 Waste (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Research grants	5	25	5
Grant to Waste Management and Planning Fund	36,575	36,575	<b>47,400</b>
Local Government - capital grants	95	186	<b>108</b>
<b>Total Expenses</b>	<b>44,219</b>	<b>44,615</b>	<b>56,651</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	19	<b>22</b>
Investment income	31	30	<b>34</b>
Grants and contributions	49	91	<b>98</b>
Other revenue	84	133	<b>154</b>
<b>Total Retained Revenue</b>	<b>164</b>	<b>273</b>	<b>308</b>
Gain/(loss) on disposal of non current assets	...	(47)	<b>(54)</b>
<b>NET COST OF SERVICES</b>	<b>44,055</b>	<b>44,389</b>	<b>56,397</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.5 Supporting the Community**

Program Objective(s): To enable the wider community to help protect the environment.

Program Description: Develop partnerships with state and local government, industry and community groups. Provide access to information which will encourage environmentally responsible actions.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Callers to Pollution Line (average monthly)	no.	7,185	6,347	5,800	<b>5,600</b>
External visitors to the EPA Internet Site	no.	162,367	363,760	420,000	<b>500,000</b>
<u>Average Staffing:</u>	EFT	95	70	71	<b>78</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,636	5,497	<b>6,070</b>
Other operating expenses	1,429	1,885	<b>2,185</b>
Maintenance	101	91	<b>114</b>
Depreciation and amortisation	475	505	<b>545</b>
Grants and subsidies			
Research grants	5	26	<b>5</b>
Recurrent grants to non profit organisations	128	258	<b>125</b>
Local Government - capital grants	97	189	<b>105</b>
<b>Total Expenses</b>	<b>7,871</b>	<b>8,451</b>	<b>9,149</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.5 Supporting the Community (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	19	<b>22</b>
Investment income	31	31	<b>34</b>
Grants and contributions	49	93	<b>96</b>
Other revenue	84	136	<b>151</b>
<b>Total Retained Revenue</b>	<b>164</b>	<b>279</b>	<b>303</b>
Gain/(loss) on disposal of non current assets	...	(49)	<b>(52)</b>
<b>NET COST OF SERVICES</b>	<b>7,707</b>	<b>8,221</b>	<b>8,898</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.6 Environmental Compliance**

Program Objective(s): To ensure a high level of compliance with statutory requirements to achieve environmental goals.

Program Description: Improving the environment by environment protection licences, notices, compliance audits, economic instruments, legal action and prosecutions and encouraging environmental reporting.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Successful prosecution cases	no.	90	91	100	<b>100</b>
Number of Prosecutions commenced	no.	99	122	n.a.	<b>n.a.</b>
Number of prosecutions completed	no.	85	115	n.a.	<b>n.a.</b>
Pollution reduction programs - total	no.	230	157	150	<b>200</b>
Compliance audits conducted	no.	43	35	50	<b>50</b>
Protection of the Environment Licences	no.	4,334	3,471	2,717	<b>2,867</b>
Penalty Infringement Notices Issued	no.	3,535	3,570	4,000	<b>4,000</b>
<u>Average Staffing</u> :	EFT	155	231	240	<b>238</b>

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——2000-01——		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	19,265	18,793	<b>18,597</b>
Other operating expenses	5,275	6,450	<b>6,696</b>
Maintenance	374	311	<b>351</b>
Depreciation and amortisation	1,740	1,725	<b>1,672</b>
Grants and subsidies			
Research grants	17	87	<b>17</b>
Local Government - capital grants	332	647	<b>321</b>
<b>Total Expenses</b>	<b>27,003</b>	<b>28,013</b>	<b>27,654</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
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27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.6 Environmental Compliance (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	10	67	<b>65</b>
Investment income	115	107	<b>103</b>
Grants and contributions	179	314	<b>294</b>
Other revenue	309	465	<b>460</b>
<b>Total Retained Revenue</b>	<b>613</b>	<b>953</b>	<b>922</b>
Gain/(loss) on disposal of non current assets	...	(165)	<b>(162)</b>
<b>NET COST OF SERVICES</b>	<b>26,390</b>	<b>27,225</b>	<b>26,894</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,729</b>	<b>5,730</b>	<b>5,853</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
27 ENVIRONMENT PROTECTION AUTHORITY**

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**27.1 Protection of the Environment**

**27.1.7 Government Contributions**

Program Objective(s): To maintain essential assets at Taronga and Western Plains Zoos.

Program Description: Grants to the Zoological Parks Board for asset maintenance and as a contribution towards operating costs of the Zoos.

	———2000-01———	
	Budget	Revised
	\$000	\$000
	<b>2001-02</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>OPERATING STATEMENT</b>		
<b>Expenses -</b>		
Operating expenses -		
Grants and subsidies		
Government recurrent contribution to Zoological Parks Board	7,409	11,409
Zoological Parks Board - capital grants	2,000	2,000
		<b>22,106</b>
		...
<b>Total Expenses</b>	<b>9,409</b>	<b>13,409</b>
<b>NET COST OF SERVICES</b>	<b>9,409</b>	<b>13,409</b>
	<b>22,106</b>	<b>22,106</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39	105	<b>115</b>
Other operating expenses	658	593	<b>595</b>
Grants and subsidies	32,087	27,867	<b>28,723</b>
<b>Total Expenses</b>	<b>32,784</b>	<b>28,565</b>	<b>29,433</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,000	3,412	<b>1,712</b>
Other revenue	...	2	...
<b>Total Retained Revenue</b>	<b>1,000</b>	<b>3,414</b>	<b>1,712</b>
<b>NET COST OF SERVICES</b>	<b>31,784</b>	<b>25,151</b>	<b>27,721</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	23	105	115
Grants and subsidies	32,087	27,867	28,723
Other	642	593	595
<b>Total Payments</b>	<b>32,752</b>	<b>28,565</b>	<b>29,433</b>
<b>Receipts</b>			
Interest	1,024	3,420	1,712
Other	...	(6)	...
<b>Total Receipts</b>	<b>1,024</b>	<b>3,414</b>	<b>1,712</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(31,728)</b>	<b>(25,151)</b>	<b>(27,721)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,993	13,993	14,889
Asset sale proceeds transferred to the Consolidated Fund Entity	(102)	...	...
Cash transfers to Consolidated Fund	...	(45)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,891</b>	<b>13,948</b>	<b>14,889</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(17,837)</b>	<b>(11,203)</b>	<b>(12,832)</b>
Opening Cash and Cash Equivalents	50,138	50,634	39,431
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>32,301</b>	<b>39,431</b>	<b>26,599</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(31,784)	(25,151)	(27,721)
Change in operating assets and liabilities	56	...	...
<b>Net cash flow from operating activities</b>	<b>(31,728)</b>	<b>(25,151)</b>	<b>(27,721)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	32,301	39,431	<b>26,599</b>
Receivables	...	8	<b>8</b>
<b>Total Current Assets</b>	<b>32,301</b>	<b>39,439</b>	<b>26,607</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
<b>Total Assets</b>	<b>32,301</b>	<b>39,439</b>	<b>26,607</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,286	18	<b>18</b>
Employee entitlements and other provisions	41	31	<b>31</b>
<b>Total Current Liabilities</b>	<b>2,327</b>	<b>49</b>	<b>49</b>
<b>Total Liabilities</b>	<b>2,327</b>	<b>49</b>	<b>49</b>
<b>NET ASSETS</b>	<b>29,974</b>	<b>39,390</b>	<b>26,558</b>
<b>EQUITY</b>			
Accumulated funds	29,974	39,390	<b>26,558</b>
<b>TOTAL EQUITY</b>	<b>29,974</b>	<b>39,390</b>	<b>26,558</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**28 ENVIRONMENTAL TRUST**

**28.1 Support of the Environment**

**28.1.1 Support of the Environment**

Program Objective(s): To encourage and support environmental research, restoration and rehabilitation projects.

Program Description: Reducing environmental degradation of any kind. Research and education for the development of solutions to environmental problems within New South Wales. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39	105	115
Other operating expenses	658	593	595
Grants and subsidies			
Recurrent grants to non profit organisations	12,700	14,467	16,691
Grants to agencies	19,387	13,400	12,032
<b>Total Expenses</b>	<b>32,784</b>	<b>28,565</b>	<b>29,433</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,000	3,412	1,712
Other revenue	...	2	...
<b>Total Retained Revenue</b>	<b>1,000</b>	<b>3,414</b>	<b>1,712</b>
<b>NET COST OF SERVICES</b>	<b>31,784</b>	<b>25,151</b>	<b>27,721</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	116,883	128,389	<b>124,309</b>
Other operating expenses	80,574	86,113	<b>84,901</b>
Maintenance	25,635	24,035	<b>25,073</b>
Depreciation and amortisation	24,950	23,100	<b>23,100</b>
Grants and subsidies	3,068	3,552	<b>4,605</b>
<b>Total Expenses</b>	<b>251,110</b>	<b>265,189</b>	<b>261,988</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	32,658	29,400	<b>30,100</b>
Investment income	406	260	<b>423</b>
Retained taxes, fees and fines	1,698	1,850	<b>1,900</b>
Grants and contributions	11,594	11,536	<b>11,056</b>
Other revenue	3,600	13,100	<b>3,253</b>
<b>Total Retained Revenue</b>	<b>49,956</b>	<b>56,146</b>	<b>46,732</b>
Gain/(loss) on disposal of non current assets	(100)	(150)	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>201,254</b>	<b>209,193</b>	<b>215,206</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	107,872	119,490	<b>114,897</b>
Grants and subsidies	3,068	3,552	<b>4,605</b>
Other	106,509	110,148	<b>109,974</b>
<b>Total Payments</b>	<b>217,449</b>	<b>233,190</b>	<b>229,476</b>
<b>Receipts</b>			
Sale of goods and services	32,531	29,250	<b>30,100</b>
Interest	333	313	<b>361</b>
Other	17,242	26,486	<b>16,209</b>
<b>Total Receipts</b>	<b>50,106</b>	<b>56,049</b>	<b>46,670</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(167,343)</b>	<b>(177,141)</b>	<b>(182,806)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,900	441	<b>550</b>
Purchases of property, plant and equipment	(59,913)	(59,276)	<b>(44,865)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(58,013)</b>	<b>(58,835)</b>	<b>(44,315)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	165,135	172,840	<b>181,162</b>
Capital appropriation	58,063	58,776	<b>44,315</b>
Cash reimbursements from the Consolidated Fund Entity	3,502	3,902	<b>3,677</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>226,700</b>	<b>235,518</b>	<b>229,154</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,344</b>	<b>(458)</b>	<b>2,033</b>
Opening Cash and Cash Equivalents	3,178	4,279	<b>3,821</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,522</b>	<b>3,821</b>	<b>5,854</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(201,254)	(209,193)	<b>(215,206)</b>
Non cash items added back	33,961	31,691	<b>32,512</b>
Change in operating assets and liabilities	(50)	361	<b>(112)</b>
<b>Net cash flow from operating activities</b>	<b>(167,343)</b>	<b>(177,141)</b>	<b>(182,806)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,522	3,821	5,854
Receivables	6,274	7,067	7,129
Other financial assets	...	16	16
Inventories	1,428	1,357	1,357
Other	366	1,002	1,002
<b>Total Current Assets</b>	<b>12,590</b>	<b>13,263</b>	<b>15,358</b>
<b>Non Current Assets -</b>			
Receivables	...	105	105
Other financial assets	462	...	...
Property, plant and equipment -			
Land and building	1,099,567	1,323,724	1,328,024
Plant and equipment	29,448	24,763	28,063
Infrastructure systems	467,574	467,609	481,274
<b>Total Non Current Assets</b>	<b>1,597,051</b>	<b>1,816,201</b>	<b>1,837,466</b>
<b>Total Assets</b>	<b>1,609,641</b>	<b>1,829,464</b>	<b>1,852,824</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,661	8,926	8,926
Employee entitlements and other provisions	12,145	12,053	12,053
<b>Total Current Liabilities</b>	<b>21,806</b>	<b>20,979</b>	<b>20,979</b>
<b>Non Current Liabilities -</b>			
Other	11	4	4
<b>Total Non Current Liabilities</b>	<b>11</b>	<b>4</b>	<b>4</b>
<b>Total Liabilities</b>	<b>21,817</b>	<b>20,983</b>	<b>20,983</b>
<b>NET ASSETS</b>	<b>1,587,824</b>	<b>1,808,481</b>	<b>1,831,841</b>
<b>EQUITY</b>			
Reserves	120,440	333,984	333,984
Accumulated funds	1,467,384	1,474,497	1,497,857
<b>TOTAL EQUITY</b>	<b>1,587,824</b>	<b>1,808,481</b>	<b>1,831,841</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.1 Conservation Assessment**

Program Objective(s): To ensure conservation planning and management is based on rigorous and systematic policy, science and assessment.

Program Description: Assessing and monitoring natural and cultural heritage and community conservation attitudes and values.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Responses to development applications and other Environmental Impact Statements (EISs) by external bodies	no.	3,500	3,250	3,250	<b>3,250</b>
EISs responded to within the legislative time frame	%	95	95	95	<b>95</b>
<u>Average Staffing</u> :	EFT	186	190	207	<b>214</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related	16,294	17,975			<b>17,404</b>
Other operating expenses	9,669	10,334			<b>10,187</b>
Maintenance	769	721			<b>752</b>
Depreciation and amortisation	499	452			<b>452</b>
Grants and subsidies					
Grants to agencies	425	425			...
Grants to organisations - other general government agencies	...	163			<b>42</b>
<b>Total Expenses</b>	<b>27,656</b>	<b>30,070</b>			<b>28,837</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.1 Conservation Assessment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	35	43	<b>44</b>
Publication sales	...	7	<b>7</b>
Fees for services	35	33	<b>34</b>
Entry fees	48	48	<b>48</b>
Use of recreation facilities	28	5	<b>6</b>
Sale of manufactured goods	...	3	<b>3</b>
Minor sales of goods and services	17	10	<b>10</b>
Grants and contributions	3,016	3,000	<b>2,875</b>
Other revenue	144	524	<b>130</b>
<b>Total Retained Revenue</b>	<b>3,323</b>	<b>3,673</b>	<b>3,157</b>
Gain/(loss) on disposal of non current assets	(4)	14	<b>22</b>
<b>NET COST OF SERVICES</b>	<b>24,337</b>	<b>26,383</b>	<b>25,658</b>

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<b>ASSET ACQUISITIONS</b>	<b>433</b>	<b>1,193</b>	<b>963</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.2 Conservation Planning**

Program Objective(s): To establish conservation priorities for New South Wales that integrate natural and cultural heritage values and community values, and are responsive to threats and to change.

Program Description: Developing appropriate frameworks for decision making on the conservation of natural and cultural heritage, and the means by which this can be achieved.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Service areas covered by a Plan of Management or where a draft plan has been on exhibition-					
National parks	no.	...	69	74	<b>86</b>
Historic sites	no.	...	9	9	<b>10</b>
Nature reserves	no.	...	64	72	<b>82</b>
Listed threatened species covered by recovery/threat abatement plans	no.	n.a.	n.a.	200	<b>220</b>
<u>Average Staffing</u> :	EFT	185	189	207	<b>214</b>

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—2000-01—		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	16,294	17,975	<b>17,404</b>
Other operating expenses	9,617	10,334	<b>10,187</b>
Maintenance	769	721	<b>752</b>
Depreciation and amortisation	499	452	<b>452</b>
Grants and subsidies			
Grants to agencies	425	425	...
Grants to organisations - other general government agencies	...	163	<b>42</b>
<b>Total Expenses</b>	<b>27,604</b>	<b>30,070</b>	<b>28,837</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.2 Conservation Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	35	43	<b>44</b>
Publication sales	...	7	<b>7</b>
Fees for services	35	33	<b>34</b>
Entry fees	48	48	<b>48</b>
Use of recreation facilities	28	5	<b>6</b>
Sale of manufactured goods	...	3	<b>3</b>
Minor sales of goods and services	17	10	<b>10</b>
Grants and contributions	3,016	3,000	<b>2,875</b>
Other revenue	144	524	<b>130</b>
<b>Total Retained Revenue</b>	<b>3,323</b>	<b>3,673</b>	<b>3,157</b>
Gain/(loss) on disposal of non current assets	(4)	14	<b>22</b>
<b>NET COST OF SERVICES</b>	<b>24,285</b>	<b>26,383</b>	<b>25,658</b>

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<b>ASSET ACQUISITIONS</b>	<b>433</b>	<b>1,193</b>	<b>963</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**29 NATIONAL PARKS AND WILDLIFE SERVICE**

**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.3 Conservation Management**

Program Objective(s): To protect natural, cultural and historic heritage. To improve the use of formal mechanisms, in addition to the reserve system, to achieve conservation outcomes. To manage parks and reserves in a culturally sensitive and ecologically sustainable way. To contribute to the environmental, social and economic well being of local and regional communities.

Program Description: Managing natural and cultural heritage values across the State, incorporating conservation incentives, education and advice, regulation and enforcement, nurturing and rehabilitation, reserve establishment and ecological sustainability.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Weed control programs commenced	no.	340	350	350	<b>350</b>
Feral animal programs commenced	no.	375	400	400	<b>425</b>
Pest control programs undertaken in collaboration with neighbours	no.	300	331	300	<b>300</b>
Licences issued for dealing in and keeping native animals	no.	12,499	12,068	12,100	<b>12,500</b>
Reserves covered by Reserve Fire Plan	%	26	41	50	<b>60</b>
<u>Average Staffing:</u>	EFT	544	556	605	<b>642</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	36,078	39,800	<b>38,536</b>
Other operating expenses	29,816	31,862	<b>31,416</b>
Maintenance	6,665	6,249	<b>6,519</b>
Depreciation and amortisation	6,986	6,328	<b>6,328</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.3 Conservation Management (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Lord Howe Island Board	1,318	1,152	<b>1,184</b>
Grants to agencies	850	150	...
Capital grants paid to other organisations	...	...	<b>2,103</b>
Grants to organisations - other general government agencies	...	324	<b>84</b>
<b>Total Expenses</b>	<b>81,713</b>	<b>85,865</b>	<b>86,170</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	414	510	<b>522</b>
Publication sales	...	84	<b>84</b>
Fees for services	423	390	<b>408</b>
Entry fees	573	570	<b>576</b>
Use of recreation facilities	340	60	<b>65</b>
Sale of manufactured goods	...	30	<b>30</b>
Minor sales of goods and services	210	120	<b>120</b>
Investment income	394	252	<b>410</b>
Retained taxes, fees and fines	1,273	1,387	<b>1,425</b>
Grants and contributions	4,057	4,037	<b>3,870</b>
Other revenue	2,124	7,729	<b>1,920</b>
<b>Total Retained Revenue</b>	<b>9,808</b>	<b>15,169</b>	<b>9,430</b>
Gain/(loss) on disposal of non current assets	(59)	207	<b>325</b>
<b>NET COST OF SERVICES</b>	<b>71,964</b>	<b>70,489</b>	<b>76,415</b>
<b>ASSET ACQUISITIONS</b>	<b>20,689</b>	<b>18,911</b>	<b>15,454</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.4 Conservation Facilitation**

Program Objective(s): To work with the community to foster understanding, appreciation and enjoyment of natural and cultural heritage, and to increase and support community involvement in the management of this heritage.

Program Description: Encouraging and supporting community stewardship, appreciation and enjoyment of natural and cultural heritage.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Agreements in place with Aboriginal communities for management or use of protected areas	no.	...	...	15	<b>20</b>
"Discovery" programs conducted	no.	75	80	80	<b>80</b>
Participants in NPWS community conservation programs	no.	2,852	3,182	3,000	<b>3,500</b>
Area off park covered by conservation agreements	ha	6,120	6,998	7,080	<b>7,080</b>
<u>Average Staffing</u> :	EFT	676	692	708	<b>715</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	48,217	52,639	<b>50,965</b>
Other operating expenses	31,472	33,583	<b>33,111</b>
Maintenance	17,432	16,344	<b>17,050</b>
Depreciation and amortisation	16,966	15,868	<b>15,868</b>
Grants and subsidies			
Environment and conservation organisations	50	50	<b>50</b>
Current grants paid to other organisations	...	700	<b>1,100</b>
<b>Total Expenses</b>	<b>114,137</b>	<b>119,184</b>	<b>118,144</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
29 NATIONAL PARKS AND WILDLIFE SERVICE**

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**29.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**29.1.4 Conservation Facilitation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	6,416	7,904	<b>8,090</b>
Publication sales	...	1,302	<b>1,302</b>
Fees for services	6,556	6,044	<b>6,324</b>
Entry fees	8,881	8,834	<b>8,928</b>
Use of recreation facilities	5,264	930	<b>1,023</b>
Sale of manufactured goods	...	464	<b>464</b>
Minor sales of goods and services	3,255	1,860	<b>1,860</b>
Investment income	12	8	<b>13</b>
Retained taxes, fees and fines	425	463	<b>475</b>
Grants and contributions	1,505	1,499	<b>1,436</b>
Other revenue	1,188	4,323	<b>1,073</b>

<b>Total Retained Revenue</b>	<b>33,502</b>	<b>33,631</b>	<b>30,988</b>
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Gain/(loss) on disposal of non current assets	(33)	(385)	<b>(319)</b>
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<b>NET COST OF SERVICES</b>	<b>80,668</b>	<b>85,938</b>	<b>87,475</b>
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<b>ASSET ACQUISITIONS</b>	<b>38,508</b>	<b>37,979</b>	<b>27,485</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,399	16,128	<b>16,384</b>
Other operating expenses	11,026	10,372	<b>7,049</b>
Maintenance	1,642	1,364	<b>1,688</b>
Depreciation and amortisation	2,400	2,440	<b>2,425</b>
Grants and subsidies	51	50	<b>52</b>
<b>Total Expenses</b>	<b>30,518</b>	<b>30,354</b>	<b>27,598</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,460	5,127	<b>5,376</b>
Investment income	176	316	<b>177</b>
Retained taxes, fees and fines	1,173	810	<b>850</b>
Grants and contributions	818	1,413	<b>676</b>
Other revenue	557	1,000	<b>711</b>
<b>Total Retained Revenue</b>	<b>8,184</b>	<b>8,666</b>	<b>7,790</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>22,284</b>	<b>21,638</b>	<b>19,758</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,932	14,951	<b>15,183</b>
Grants and subsidies	51	50	<b>52</b>
Other	15,258	14,226	<b>10,628</b>
<b>Total Payments</b>	<b>29,241</b>	<b>29,227</b>	<b>25,863</b>
<b>Receipts</b>			
Sale of goods and services	5,322	5,072	<b>5,417</b>
Interest	176	316	<b>177</b>
Other	4,682	5,401	<b>4,098</b>
<b>Total Receipts</b>	<b>10,180</b>	<b>10,789</b>	<b>9,692</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,061)</b>	<b>(18,438)</b>	<b>(16,171)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	100	<b>100</b>
Purchases of property, plant and equipment	(3,664)	(4,483)	<b>(4,064)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,564)</b>	<b>(4,383)</b>	<b>(3,964)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	18,181	18,191	<b>15,473</b>
Capital appropriation	3,544	4,363	<b>3,761</b>
Cash reimbursements from the Consolidated Fund Entity	449	480	<b>458</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,174</b>	<b>23,034</b>	<b>19,692</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(451)</b>	<b>213</b>	<b>(443)</b>
Opening Cash and Cash Equivalents	1,755	1,805	<b>2,018</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,304</b>	<b>2,018</b>	<b>1,575</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(22,284)	(21,638)	<b>(19,758)</b>
Non cash items added back	3,576	3,538	<b>3,625</b>
Change in operating assets and liabilities	(353)	(338)	<b>(38)</b>
<b>Net cash flow from operating activities</b>	<b>(19,061)</b>	<b>(18,438)</b>	<b>(16,171)</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,304	2,018	1,575
Receivables	397	606	571
Inventories	331	318	328
Other	108	49	49
<b>Total Current Assets</b>	<b>2,140</b>	<b>2,991</b>	<b>2,523</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	100,425	113,412	112,492
Plant and equipment	3,687	29,520	29,268
Infrastructure systems	34,039	30,710	33,471
<b>Total Non Current Assets</b>	<b>138,151</b>	<b>173,642</b>	<b>175,231</b>
<b>Total Assets</b>	<b>140,291</b>	<b>176,633</b>	<b>177,754</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,167	1,200	1,187
Employee entitlements and other provisions	1,154	936	936
Other	...	132	132
<b>Total Current Liabilities</b>	<b>2,321</b>	<b>2,268</b>	<b>2,255</b>
<b>Total Liabilities</b>	<b>2,321</b>	<b>2,268</b>	<b>2,255</b>
<b>NET ASSETS</b>	<b>137,970</b>	<b>174,365</b>	<b>175,499</b>
<b>EQUITY</b>			
Reserves	12,870	26,600	26,600
Accumulated funds	125,100	147,765	148,899
<b>TOTAL EQUITY</b>	<b>137,970</b>	<b>174,365</b>	<b>175,499</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.1 Research**

Program Objective(s): To initiate, conduct and publish scientific research. To develop and implement state, national and international policies.

Program Description: Provision of scientific research into systematic and environmental botany. Provision of horticultural research into the culture, propagation, pathology and selection of plants.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Scientific publications	no.	53	56	35	<b>75</b>
Species and genera described	no.	32	30	34	<b>50</b>
Species reclassified	no.	140	120	100	<b>52</b>
<u>Average Staffing:</u>	EFT	37	37	37	<b>37</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,163	2,259	<b>2,293</b>
Other operating expenses	1,763	1,661	<b>1,206</b>
Maintenance	263	218	<b>270</b>
Depreciation and amortisation	386	390	<b>388</b>

<b>Total Expenses</b>	<b>4,575</b>	<b>4,528</b>	<b>4,157</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	186	228	<b>225</b>
Investment income	176	191	<b>27</b>
Grants and contributions	90	194	<b>84</b>
Other revenue	67	119	<b>85</b>

<b>Total Retained Revenue</b>	<b>519</b>	<b>732</b>	<b>421</b>
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<b>NET COST OF SERVICES</b>	<b>4,056</b>	<b>3,796</b>	<b>3,736</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.2 Management of Resources**

Program Objective(s): To manage and develop horticultural displays and living collections of plants. To maintain heritage landscapes and structures. To manage and develop the State's reference collection of preserved plants.

Program Description: Development of the living collections at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Gardens. Curation and extension of the preserved collections held at the National Herbarium of New South Wales. Protection of land and structures to ensure appropriate opportunities for recreational use.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Accessions of rare and endangered species at Mount Annan Seed Bank	no.	688	703	735	<b>750</b>
New acquisitions	no.	2,015	1,510	900	<b>1,000</b>
Individual plantings	no.	26,946	23,104	15,259	<b>20,000</b>
Herbarium species databased	no.	19,000	19,000	18,000	<b>17,000</b>
Herbarium species mounted	no.	25,000	25,000	23,000	<b>23,000</b>
Books and periodicals catalogued and accessioned	no.	2,500	2,500	2,500	<b>2,400</b>
<u>Average Staffing</u> :	EFT	196	196	196	<b>202</b>

	2000-01			<b>2001-02</b>
	Budget	Revised		Budget
	\$000	\$000		\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	11,356	11,910		<b>12,123</b>
Other operating expenses	8,243	7,781		<b>5,168</b>
Maintenance	1,226	1,023		<b>1,266</b>
Depreciation and amortisation	1,795	1,831		<b>1,820</b>
Grants and subsidies				
Recurrent grants to non profit organisations	51	50		<b>52</b>
<b>Total Expenses</b>	<b>22,671</b>	<b>22,595</b>		<b>20,429</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.2 Management of Resources (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	1,102	465	717
Land rentals	576	...	...
Use of recreation facilities	652	1,426	1,395
Investment income	...	125	...
Retained taxes, fees and fines	1,173	810	850
Grants and contributions	664	1,057	530
Other revenue	418	751	534
<b>Total Retained Revenue</b>	<b>4,585</b>	<b>4,634</b>	<b>4,026</b>
Gain/(loss) on disposal of non current assets	50	50	50
<b>NET COST OF SERVICES</b>	<b>18,036</b>	<b>17,911</b>	<b>16,353</b>

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<b>ASSET ACQUISITIONS</b>	<b>3,664</b>	<b>4,483</b>	<b>4,064</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.3 Interpretation, Education and Visitor Services**

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through educational programs and onsite interpretations.

Program Description: Delivery of public educational programs. Maintenance and development of interpretive displays to highlight aspects of plant collections. Improvement of the quality of visitor facilities.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Botanical inquiries answered within seven days	%	85	85	87	<b>85</b>
Hours of public use of reference collection	no.	250	260	260	<b>337</b>
Education programs for remote schools	no.	2	2	2	<b>2</b>
Teacher in-service courses held	no.	3	3	3	<b>3</b>
School gardeners workshops held	no.	2	2	2	<b>1</b>
Garden advisory services developed for schools	no.	10	10	10	<b>10</b>
Community education programs developed and implemented	no.	42	42	42	<b>45</b>
Vacation programs developed and implemented	no.	10	7	7	<b>10</b>
Childrens theatre programs introduced	no.	2	2	3	<b>1</b>
Number of visitors at Sydney Botanic Gardens	mill	2.3	3.0	3.3	<b>3.2</b>
Number of visitors at Mount Tomah Botanic Garden	thous	106	92	71	<b>80</b>
Number of visitors at Mount Annan Botanic Garden	thous	85	92	85	<b>100</b>
<u>Average Staffing</u> :	EFT	32	33	33	<b>33</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**30 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**30.1 Royal Botanic Gardens and Domain Trust**

**30.1.3 Interpretation, Education and Visitor Services (cont)**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,880	1,959	<b>1,968</b>
Other operating expenses	1,020	930	<b>675</b>
Maintenance	153	123	<b>152</b>
Depreciation and amortisation	219	219	<b>217</b>
<b>Total Expenses</b>	<b>3,272</b>	<b>3,231</b>	<b>3,012</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	61	43	<b>62</b>
Retail sales	1,908	1,319	<b>1,290</b>
Entry fees	360	330	<b>400</b>
Use of recreation facilities	584	1,278	<b>1,249</b>
Minor sales of goods and services	31	38	<b>38</b>
Grants and contributions	64	162	<b>62</b>
Other revenue	72	130	<b>92</b>
<b>Total Retained Revenue</b>	<b>3,080</b>	<b>3,300</b>	<b>3,193</b>
<b>NET COST OF SERVICES</b>	<b>192</b>	<b>(69)</b>	<b>(181)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 BICENTENNIAL PARK TRUST**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,143	2,198	<b>2,110</b>
Other operating expenses	1,217	1,229	<b>1,317</b>
Maintenance	554	370	<b>210</b>
Depreciation and amortisation	1,040	1,840	<b>2,040</b>
<b>Total Expenses</b>	<b>4,954</b>	<b>5,637</b>	<b>5,677</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	654	392	<b>536</b>
Investment income	28	88	<b>55</b>
Grants and contributions	...	181	...
<b>Total Retained Revenue</b>	<b>682</b>	<b>661</b>	<b>591</b>
Gain/(loss) on disposal of non current assets	...	25	...
<b>NET COST OF SERVICES</b>	<b>4,272</b>	<b>4,951</b>	<b>5,086</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 BICENTENNIAL PARK TRUST**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,078	2,108	<b>2,011</b>
Other	1,786	1,585	<b>1,925</b>
<b>Total Payments</b>	<b>3,864</b>	<b>3,693</b>	<b>3,936</b>
<b>Receipts</b>			
Sale of goods and services	654	363	<b>536</b>
Interest	19	71	<b>40</b>
Other	6	187	<b>398</b>
<b>Total Receipts</b>	<b>679</b>	<b>621</b>	<b>974</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,185)</b>	<b>(3,072)</b>	<b>(2,962)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	25	...
Purchases of property, plant and equipment	(4,563)	(4,765)	<b>(1,964)</b>
Purchases of investments	...	(160)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,563)</b>	<b>(4,900)</b>	<b>(1,964)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,131	3,236	<b>2,852</b>
Capital appropriation	4,563	4,156	<b>1,964</b>
Cash reimbursements from the Consolidated Fund Entity	88	105	<b>116</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,782</b>	<b>7,497</b>	<b>4,932</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>34</b>	<b>(475)</b>	<b>6</b>
Opening Cash and Cash Equivalents	1,341	1,391	<b>916</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,375</b>	<b>916</b>	<b>922</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,272)	(4,951)	<b>(5,086)</b>
Non cash items added back	1,086	1,903	<b>2,114</b>
Change in operating assets and liabilities	1	(24)	<b>10</b>
<b>Net cash flow from operating activities</b>	<b>(3,185)</b>	<b>(3,072)</b>	<b>(2,962)</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 BICENTENNIAL PARK TRUST**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,375	916	<b>922</b>
Receivables	76	91	<b>91</b>
Other financial assets	105	277	<b>292</b>
Inventories	22	35	<b>35</b>
Other	25	116	<b>116</b>
<b>Total Current Assets</b>	<b>1,603</b>	<b>1,435</b>	<b>1,456</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	41,258	37,381	<b>37,345</b>
Plant and equipment	615	721	<b>681</b>
Infrastructure systems	3,390	5,284	<b>5,284</b>
<b>Total Non Current Assets</b>	<b>45,263</b>	<b>43,386</b>	<b>43,310</b>
<b>Total Assets</b>	<b>46,866</b>	<b>44,821</b>	<b>44,766</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	261	818	<b>818</b>
Employee entitlements and other provisions	157	147	<b>157</b>
<b>Total Current Liabilities</b>	<b>418</b>	<b>965</b>	<b>975</b>
<b>Total Liabilities</b>	<b>418</b>	<b>965</b>	<b>975</b>
<b>NET ASSETS</b>	<b>46,448</b>	<b>43,856</b>	<b>43,791</b>
<b>EQUITY</b>			
Reserves	6,171	6,171	<b>6,171</b>
Accumulated funds	40,277	37,685	<b>37,620</b>
<b>TOTAL EQUITY</b>	<b>46,448</b>	<b>43,856</b>	<b>43,791</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**31 BICENTENNIAL PARK TRUST**

**31.1 Bicentennial Park Trust**

**31.1.1 Bicentennial Park Trust**

Program Objective(s): To manage and maintain a regional recreational facility commemorating Australia's Bicentennial.

Program Description: Maintenance and development of Bicentennial Park as a significant regional recreation and tourism facility for the benefit of the community.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Administration and maintenance	36	35

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,143	2,198	<b>2,110</b>
Other operating expenses	1,217	1,229	<b>1,317</b>
Maintenance	554	370	<b>210</b>
Depreciation and amortisation	1,040	1,840	<b>2,040</b>

<b>Total Expenses</b>	<b>4,954</b>	<b>5,637</b>	<b>5,677</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Canteen sales	506	230	<b>374</b>
Radio tower lease	143	150	<b>150</b>
Minor sales of goods and services	5	12	<b>12</b>
Investment income	28	88	<b>55</b>
Grants and contributions	...	181	...

<b>Total Retained Revenue</b>	<b>682</b>	<b>661</b>	<b>591</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
31 BICENTENNIAL PARK TRUST**

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**31.1 Bicentennial Park Trust**

**31.1.1 Bicentennial Park Trust (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	25	...
<b>NET COST OF SERVICES</b>	<b>4,272</b>	<b>4,951</b>	<b>5,086</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,563</b>	<b>4,765</b>	<b>1,964</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	233,643	255,038	<b>262,242</b>
Other operating expenses	47,478	46,839	<b>38,159</b>
Maintenance	10,213	9,481	<b>7,134</b>
Depreciation and amortisation	17,594	19,780	<b>19,800</b>
<b>Total Expenses</b>	<b>308,928</b>	<b>331,138</b>	<b>327,335</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,760	6,070	<b>5,960</b>
Investment income	1,260	1,090	<b>1,300</b>
Retained taxes, fees and fines	2,050	2,486	<b>2,100</b>
Other revenue	950	5,686	<b>1,024</b>
<b>Total Retained Revenue</b>	<b>10,020</b>	<b>15,332</b>	<b>10,384</b>
Gain/(loss) on disposal of non current assets	...	932	...
<b>NET COST OF SERVICES</b>	<b>298,908</b>	<b>314,874</b>	<b>316,951</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	233,960	253,583	<b>264,283</b>
Other	58,241	53,124	<b>44,482</b>
<b>Total Payments</b>	<b>292,201</b>	<b>306,707</b>	<b>308,765</b>
<b>Receipts</b>			
Sale of goods and services	5,555	1,472	<b>8,366</b>
Retained taxes	2,050	2,486	<b>2,100</b>
Interest	1,193	1,733	<b>1,300</b>
Other	640	5,655	<b>1,024</b>
<b>Total Receipts</b>	<b>9,438</b>	<b>11,346</b>	<b>12,790</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(282,763)</b>	<b>(295,361)</b>	<b>(295,975)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,150	1,576	<b>3,900</b>
Purchases of property, plant and equipment	(38,777)	(38,777)	<b>(38,860)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(34,627)</b>	<b>(37,201)</b>	<b>(34,960)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	6,480	2,600	<b>320</b>
Repayment of borrowings and advances	...	...	<b>(2,600)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>6,480</b>	<b>2,600</b>	<b>(2,280)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	299,408	304,177	<b>314,107</b>
Capital appropriation	13,843	13,843	<b>18,740</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>313,251</b>	<b>318,020</b>	<b>332,847</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,341</b>	<b>(11,942)</b>	<b>(368)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

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	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	34,347	23,122	<b>11,180</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>36,688</b>	<b>11,180</b>	<b>10,812</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(298,908)	(314,874)	<b>(316,951)</b>
Non cash items added back	17,594	19,780	<b>19,800</b>
Change in operating assets and liabilities	(1,449)	(267)	<b>1,176</b>
<b>Net cash flow from operating activities</b>	<b>(282,763)</b>	<b>(295,361)</b>	<b>(295,975)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	36,688	11,180	<b>10,812</b>
Receivables	6,632	8,133	<b>5,427</b>
Inventories	575	600	<b>600</b>
Other	1,799	1,529	<b>1,018</b>
<b>Total Current Assets</b>	<b>45,694</b>	<b>21,442</b>	<b>17,857</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	182,629	180,960	<b>185,050</b>
Plant and equipment	101,162	111,646	<b>122,716</b>
<b>Total Non Current Assets</b>	<b>283,791</b>	<b>292,606</b>	<b>307,766</b>
<b>Total Assets</b>	<b>329,485</b>	<b>314,048</b>	<b>325,623</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	20,185	17,798	<b>18,507</b>
Interest bearing	7,340	2,600	<b>320</b>
Employee entitlements and other provisions	16,521	20,258	<b>18,648</b>
<b>Total Current Liabilities</b>	<b>44,046</b>	<b>40,656</b>	<b>37,475</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	4,563	5,240	<b>4,100</b>
<b>Total Non Current Liabilities</b>	<b>4,563</b>	<b>5,240</b>	<b>4,100</b>
<b>Total Liabilities</b>	<b>48,609</b>	<b>45,896</b>	<b>41,575</b>
<b>NET ASSETS</b>	<b>280,876</b>	<b>268,152</b>	<b>284,048</b>
<b>EQUITY</b>			
Reserves	114,762	122,901	<b>122,601</b>
Accumulated funds	166,114	145,251	<b>161,447</b>
<b>TOTAL EQUITY</b>	<b>280,876</b>	<b>268,152</b>	<b>284,048</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**32.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and fighting engines and equipment to enable prompt response to fire incidents.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	69	73	73	<b>73</b>
Structure of origin	%	85	90	90	<b>90</b>
<u>Outputs:</u>					
Total attendance at incidents	no.	112,873	119,532	127,000	<b>133,000</b>
All calls attended within 10 minutes -					
Sydney	%	91	94	94	<b>94</b>
Newcastle	%	82	82	82	<b>82</b>
Wollongong	%	66	73	73	<b>73</b>
Rest of State	%	71	78	78	<b>78</b>
<u>Average Staffing:</u>	EFT	3,496	3,630	3,672	<b>3,738</b>

—————2000-01—————		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	222,463	243,843	<b>250,653</b>
Other operating expenses	39,906	39,214	<b>30,874</b>
Maintenance	9,783	9,051	<b>6,704</b>
Depreciation and amortisation	17,121	19,307	<b>19,327</b>
<b>Total Expenses</b>	<b>289,273</b>	<b>311,415</b>	<b>307,558</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

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**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**32.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Automatic fire alarm monitoring	4,650	4,650	<b>4,813</b>
False alarm charges	550	775	<b>563</b>
Minor sales of goods and services	85	45	<b>92</b>
Investment income	1,177	1,007	<b>1,217</b>
Retained taxes, fees and fines	1,924	2,360	<b>1,974</b>
Other revenue	890	5,686	<b>964</b>
<b>Total Retained Revenue</b>	<b>9,276</b>	<b>14,523</b>	<b>9,623</b>
Gain/(loss) on disposal of non current assets	...	932	...
<b>NET COST OF SERVICES</b>	<b>279,997</b>	<b>295,960</b>	<b>297,935</b>

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<b>ASSET ACQUISITIONS</b>	<b>38,777</b>	<b>36,138</b>	<b>38,860</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other and Rescue Services**

**32.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of fire fighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Mean time to control incidents -					
Building fires	mins.	61	53	53	<b>53</b>
Non-fire rescue calls	mins.	86	77	77	<b>77</b>
Hazardous material incidents	mins.	76	69	69	<b>69</b>
 <u>Outputs:</u>					
Recruit firefighters trained	no.	116	222	60	<b>160</b>
Number of firefighters qualified for Senior Firefighter rank	no.	92	108	75	<b>85</b>
Number qualified for Station Officer rank and above	no.	38	16	96	<b>40</b>
Firefighters qualified as pumper/aerial appliance operators	no.	160	369	350	<b>280</b>
Breathing Apparatus training/accreditation	no.	2,400	2,870	2,900	<b>2,900</b>
 <u>Average Staffing:</u>	 EFT	 103	 103	 103	 <b>102</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,535	6,521	<b>6,540</b>
Other operating expenses	4,737	4,757	<b>4,542</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

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**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**32.1.2 Fire Brigade Training and Development (cont)**

***OPERATING STATEMENT (cont)***

Maintenance	336	336	<b>336</b>
Depreciation and amortisation	360	360	<b>360</b>
<b>Total Expenses</b>	<b>11,968</b>	<b>11,974</b>	<b>11,778</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	10	10	<b>10</b>
Retained taxes, fees and fines	72	72	<b>72</b>
Other revenue	7	...	<b>7</b>
<b>Total Retained Revenue</b>	<b>89</b>	<b>82</b>	<b>89</b>
<b>NET COST OF SERVICES</b>	<b>11,879</b>	<b>11,892</b>	<b>11,689</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**32 NEW SOUTH WALES FIRE BRIGADES**

**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**32.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Fires/100,000 population	no.	499	479	479	<b>479</b>
Incendiary/suspicious fires/100,000 population	no.	193	165	165	<b>165</b>
Malicious calls/100,000 population	no.	100	98	98	<b>98</b>
Building fires/100,000 population	no.	120	120	120	<b>120</b>
<u>Outputs:</u>					
Number of building inspections completed	no.	1,954	2,026	1,079	<b>1,600</b>
Total time spent on inspection of premises (in officer hours)	no.	7,816	8,496	3,777	<b>5,600</b>
Total incidents investigated	no.	471	476	508	<b>508</b>
Accidental	no.	173	176	200	<b>200</b>
Suspicious/deliberate	no.	186	210	221	<b>221</b>
Undetermined	no.	112	90	87	<b>87</b>
Number of automatic fire alarms connected to various types of premises in -					
Sydney	no.	7,481	7,500	6,849	<b>500<sup>1</sup></b>
Newcastle	no.	317	320	332	<b>200</b>
Wollongong	no.	170	170	169	<b>100</b>
<u>Average Staffing:</u>	EFT	64	66	66	<b>67</b>

1. NSWFB is moving to automatic fire alarm third party service providers and these numbers will eventually reduce to zero.

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
32 NEW SOUTH WALES FIRE BRIGADES**

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**32.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**32.1.3 Investigations, Research and Advisory Services (cont)**

	—————2000-01—————		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,645	4,674	<b>5,049</b>
Other operating expenses	2,835	2,868	<b>2,743</b>
Maintenance	94	94	<b>94</b>
Depreciation and amortisation	113	113	<b>113</b>
<b>Total Expenses</b>	<b>7,687</b>	<b>7,749</b>	<b>7,999</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Public education course fees	475	600	<b>492</b>
Investment income	73	73	<b>73</b>
Retained taxes, fees and fines	54	54	<b>54</b>
Other revenue	53	...	<b>53</b>
<b>Total Retained Revenue</b>	<b>655</b>	<b>727</b>	<b>672</b>
<b>NET COST OF SERVICES</b>	<b>7,032</b>	<b>7,022</b>	<b>7,327</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,228	10,428	<b>29,509</b>
Other operating expenses	6,200	6,200	<b>6,540</b>
Depreciation and amortisation	1,100	1,100	<b>1,000</b>
Grants and subsidies	71,412	70,712	<b>76,088</b>
Other expenses	3,628	4,128	<b>3,619</b>
<b>Total Expenses</b>	<b>92,568</b>	<b>92,568</b>	<b>116,756</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	67,051	67,051	<b>83,338</b>
Grants and contributions	11,190	11,190	<b>15,082</b>
Other revenue	800	800	<b>800</b>
<b>Total Retained Revenue</b>	<b>79,041</b>	<b>79,041</b>	<b>99,220</b>
<b>NET COST OF SERVICES</b>	<b>13,527</b>	<b>13,527</b>	<b>17,536</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,778	9,978	<b>28,209</b>
Grants and subsidies	52,578	50,360	<b>55,588</b>
Other	28,732	30,750	<b>34,659</b>
<b>Total Payments</b>	<b>91,088</b>	<b>91,088</b>	<b>118,456</b>
<b>Receipts</b>			
Retained taxes	67,051	67,051	<b>83,338</b>
Other	12,060	11,990	<b>19,882</b>
<b>Total Receipts</b>	<b>79,111</b>	<b>79,041</b>	<b>103,220</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,977)</b>	<b>(12,047)</b>	<b>(15,236)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	...	<b>200</b>
Purchases of property, plant and equipment	(3,200)	(3,200)	<b>(1,200)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,200)</b>	<b>(3,200)</b>	<b>(1,000)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,507	14,507	<b>16,458</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,507</b>	<b>14,507</b>	<b>16,458</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(670)</b>	<b>(740)</b>	<b>222</b>
Opening Cash and Cash Equivalents	17,501	17,380	<b>16,640</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,831</b>	<b>16,640</b>	<b>16,862</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(13,527)	(13,527)	<b>(17,536)</b>
Non cash items added back	1,100	1,100	<b>1,000</b>
Change in operating assets and liabilities	450	380	<b>1,300</b>
<b>Net cash flow from operating activities</b>	<b>(11,977)</b>	<b>(12,047)</b>	<b>(15,236)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	16,831	16,640	<b>16,862</b>
Receivables	894	466	<b>466</b>
Other	457	2,225	<b>2,225</b>
<b>Total Current Assets</b>	<b>18,182</b>	<b>19,331</b>	<b>19,553</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	3,834	3,479	<b>3,479</b>
<b>Total Non Current Assets</b>	<b>3,834</b>	<b>3,479</b>	<b>3,479</b>
<b>Total Assets</b>	<b>22,016</b>	<b>22,810</b>	<b>23,032</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,278	3,405	<b>3,405</b>
Employee entitlements and other provisions	1,340	1,330	<b>1,930</b>
<b>Total Current Liabilities</b>	<b>3,618</b>	<b>4,735</b>	<b>5,335</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	1,834	1,768	<b>2,468</b>
<b>Total Non Current Liabilities</b>	<b>1,834</b>	<b>1,768</b>	<b>2,468</b>
<b>Total Liabilities</b>	<b>5,452</b>	<b>6,503</b>	<b>7,803</b>
<b>NET ASSETS</b>	<b>16,564</b>	<b>16,307</b>	<b>15,229</b>
<b>EQUITY</b>			
Accumulated funds	16,564	16,307	<b>15,229</b>
<b>TOTAL EQUITY</b>	<b>16,564</b>	<b>16,307</b>	<b>15,229</b>



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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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**33.1 Funding and Administration of Rural Firefighting Services**

**33.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 13 percent, councils contribute 13.3 percent and insurance companies contribute 73.7 percent.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Provision of new tankers to local government	no.	155	157	172	<b>180</b>
Provision of second hand tankers to local government	\$m	5.0	7.6	6.2	<b>6.2</b>
Subsidies to local government for brigade stations	\$m	2.6	2.1	2.1	<b>2.2</b>
Provision of maintenance grants to local government	\$m	17.4	17.5	18.1	<b>18.2</b>
Provision of equipment grants to local government	\$m	21.0	22.1	25.6	<b>25.7</b>
<u>Average Staffing:</u>	EFT	107	118	116	<b>400</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,567	8,767	<b>27,781</b>
Other operating expenses	3,746	3,746	<b>4,330</b>
Depreciation and amortisation	1,100	1,100	<b>1,000</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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**33.1 Funding and Administration of Rural Firefighting Services**

**33.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Fire fighting equipment - capital grants	47,705	44,688	<b>50,704</b>
Payments to Regional Fire Associations	500	500	<b>500</b>
Costs associated with bush fire fighting activities - payments to Local Councils	18,334	19,852	<b>19,850</b>
Disaster welfare relief	4,286	5,085	<b>4,286</b>
Other expenses			
Aerial support	1,000	1,000	<b>1,000</b>
Insurance costs - firefighting	528	528	<b>619</b>
Workers compensation - Bushfire Fund	2,100	2,600	<b>2,000</b>
<b>Total Expenses</b>	<b>87,866</b>	<b>87,866</b>	<b>112,070</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	67,051	67,051	<b>83,338</b>
Grants and contributions	11,190	11,190	<b>15,082</b>
Other revenue	500	500	<b>500</b>
<b>Total Retained Revenue</b>	<b>78,741</b>	<b>78,741</b>	<b>98,920</b>
<b>NET COST OF SERVICES</b>	<b>9,125</b>	<b>9,125</b>	<b>13,150</b>
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<b>ASSET ACQUISITIONS</b>	<b>3,200</b>	<b>3,200</b>	<b>1,200</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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**33.2 Support of Rural Firefighting Services**

**33.2.1 Training of Volunteer Bush Fire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Certified bush fire instructors (at 30 June)	no.	1,060	1,220	1,300	<b>1,350</b>
Bush fire assessors (at 30 June)	no.	208	253	280	<b>300</b>
Hours of training, regional and State	thous	31	43	30	<b>30</b>
Hours of training, local district/brigade level	thous	362	360	364	<b>370</b>
<u>Average Staffing:</u>	EFT	8	8	8	<b>8</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	455	455	<b>465</b>
Other operating expenses	585	585	<b>420</b>
Grants and subsidies			
Costs associated with bush fire fighting activities - payments to Local Councils	...	...	<b>150</b>
<b>Total Expenses</b>	<b>1,040</b>	<b>1,040</b>	<b>1,035</b>
<b>NET COST OF SERVICES</b>	<b>1,040</b>	<b>1,040</b>	<b>1,035</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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**33.2 Support of Rural Firefighting Services**

**33.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Bush Fire Bulletin circulation	no.	33,000	34,000	36,000	<b>36,000</b>
Public skills displays and competitions for bush fire fighters	no.	15	20	20	<b>20</b>
Community fireguard courses	no.	10	10	10	<b>10</b>
Rural Education Program	no.	3	4	5	<b>8</b>
School Education Program	no.	3	3	3	<b>4</b>
<u>Average Staffing:</u>	EFT	5	6	6	<b>6</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

323	323	<b>350</b>
1,300	1,300	<b>1,200</b>

**Total Expenses**

<b>1,623</b>	<b>1,623</b>	<b>1,550</b>
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**NET COST OF SERVICES**

<b>1,623</b>	<b>1,623</b>	<b>1,550</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**33 DEPARTMENT OF RURAL FIRE SERVICE**

**33.3 Planning and Co-ordination of Rescue Services and Emergency Management**

**33.3.1 Planning and Co-ordination of Rescue Services and Emergency Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Training	EFT	1	1	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	EFT	4	4	4	4
Planning and operations	EFT	3	3	3	3
Policy advice and co-ordination	EFT	6	6	6	6
<u>Average Staffing:</u>	EFT	14	14	14	14

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	883	883	<b>913</b>	
Other operating expenses	569	569	<b>590</b>	
Grants and subsidies				
Grants to volunteer rescue units	587	587	<b>598</b>	
<b>Total Expenses</b>	<b>2,039</b>	<b>2,039</b>	<b>2,101</b>	

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
33 DEPARTMENT OF RURAL FIRE SERVICE**

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**33.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**33.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue	300	300	<b>300</b>
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<b>Total Retained Revenue</b>	<b>300</b>	<b>300</b>	<b>300</b>
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<b>NET COST OF SERVICES</b>	<b>1,739</b>	<b>1,739</b>	<b>1,801</b>
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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**34 STATE EMERGENCY SERVICE**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,624	5,647	<b>5,893</b>
Other operating expenses	9,520	9,662	<b>9,448</b>
Maintenance	70	70	<b>72</b>
Depreciation and amortisation	1,855	1,855	<b>1,910</b>
Grants and subsidies	6,341	12,341	<b>6,341</b>
<b>Total Expenses</b>	<b>23,410</b>	<b>29,575</b>	<b>23,664</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23	23	<b>24</b>
Investment income	36	200	<b>75</b>
Grants and contributions	4,746	10,666	<b>4,666</b>
Other revenue	65	65	<b>67</b>
<b>Total Retained Revenue</b>	<b>4,870</b>	<b>10,954</b>	<b>4,832</b>
<b>NET COST OF SERVICES</b>	<b>18,540</b>	<b>18,621</b>	<b>18,832</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**34 STATE EMERGENCY SERVICE**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,096	5,152	<b>5,387</b>
Grants and subsidies	6,341	12,341	<b>6,341</b>
Other	9,685	9,690	<b>11,280</b>
<b>Total Payments</b>	<b>21,122</b>	<b>27,183</b>	<b>23,008</b>
<b>Receipts</b>			
Sale of goods and services	23	23	<b>24</b>
Interest	36	127	<b>148</b>
Other	4,731	10,731	<b>6,369</b>
<b>Total Receipts</b>	<b>4,790</b>	<b>10,881</b>	<b>6,541</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,332)</b>	<b>(16,302)</b>	<b>(16,467)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,838)	(2,838)	<b>(3,421)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,838)</b>	<b>(2,838)</b>	<b>(3,421)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,998	16,244	<b>16,292</b>
Capital appropriation	2,838	2,838	<b>3,421</b>
Cash reimbursements from the Consolidated Fund Entity	168	168	<b>176</b>
Cash transfers to Consolidated Fund	...	(250)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,004</b>	<b>19,000</b>	<b>19,889</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(166)</b>	<b>(140)</b>	<b>1</b>
Opening Cash and Cash Equivalents	997	1,441	<b>1,301</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>831</b>	<b>1,301</b>	<b>1,302</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,540)	(18,621)	<b>(18,832)</b>
Non cash items added back	2,346	2,346	<b>2,412</b>
Change in operating assets and liabilities	(138)	(27)	<b>(47)</b>
<b>Net cash flow from operating activities</b>	<b>(16,332)</b>	<b>(16,302)</b>	<b>(16,467)</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**34 STATE EMERGENCY SERVICE**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	831	1,301	<b>1,302</b>
Receivables	71	102	<b>154</b>
Inventories	2,926	3,458	<b>3,458</b>
Other	105	102	<b>102</b>
<b>Total Current Assets</b>	<b>3,933</b>	<b>4,963</b>	<b>5,016</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,721	5,435	<b>5,325</b>
Plant and equipment	5,464	6,970	<b>8,591</b>
<b>Total Non Current Assets</b>	<b>11,185</b>	<b>12,405</b>	<b>13,916</b>
<b>Total Assets</b>	<b>15,118</b>	<b>17,368</b>	<b>18,932</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	634	467	<b>468</b>
Employee entitlements and other provisions	454	529	<b>533</b>
<b>Total Current Liabilities</b>	<b>1,088</b>	<b>996</b>	<b>1,001</b>
<b>Total Liabilities</b>	<b>1,088</b>	<b>996</b>	<b>1,001</b>
<b>NET ASSETS</b>	<b>14,030</b>	<b>16,372</b>	<b>17,931</b>
<b>EQUITY</b>			
Reserves	467	467	<b>467</b>
Accumulated funds	13,563	15,905	<b>17,464</b>
<b>TOTAL EQUITY</b>	<b>14,030</b>	<b>16,372</b>	<b>17,931</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**34 STATE EMERGENCY SERVICE**

**34.1 Provision of Emergency Services**

**34.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Number of volunteers trained					
Disaster rescue	no.	200	350	350	<b>400</b>
Flood boat rescue	no.	270	300	300	<b>350</b>
First aid	no.	1,600	1,500	1,500	<b>1,700</b>
Vertical rescue	no.	38	75	100	<b>100</b>
Flood plans completed or reviewed	no.	22	15	15	<b>16</b>
Flood plans tested	no.	20	10	5	<b>10</b>
River gauge data base completed	%	100	100	100	<b>n.a.</b>
Flood intelligence cards completed	%	...	5	40	<b>30</b>
Operational training sessions conducted	no.	8	10	10	<b>10</b>
Field radio communications systems installed	no.	4	2	2	<b>4</b>
Protective clothing supplied	thous	30	30	30	<b>30</b>
Flood boats provided	no.	16	12	12	<b>10</b>
General rescue equipment provided	no.	900	900	900	<b>1,100</b>
Radio stations receiving community service announcements	no.	105	105	140	<b>140</b>
Public awareness workshops conducted	no.	2	2	12	<b>12</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	14	7	12	<b>n.a.</b>
Responses to support for communities, bushfires and other agencies	thous	2	2	2	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	73	74	83	<b>85</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES**

**34 STATE EMERGENCY SERVICE**

**34.1 Provision of Emergency Services**

**34.1.1 Provision of Emergency Services (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,624	5,647	<b>5,893</b>
Other operating expenses	9,520	9,662	<b>9,448</b>
Maintenance	70	70	<b>72</b>
Depreciation and amortisation	1,855	1,855	<b>1,910</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	3,000	3,000	<b>3,000</b>
Grants to volunteer rescue units	125	125	<b>125</b>
Volunteer rescue units - capital grants	1,216	1,216	<b>1,216</b>
Disaster welfare relief	2,000	8,000	<b>2,000</b>
<b>Total Expenses</b>	<b>23,410</b>	<b>29,575</b>	<b>23,664</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	23	23	<b>24</b>
Investment income	36	200	<b>75</b>
Grants and contributions	4,746	10,666	<b>4,666</b>
Other revenue	65	65	<b>67</b>
<b>Total Retained Revenue</b>	<b>4,870</b>	<b>10,954</b>	<b>4,832</b>
<b>NET COST OF SERVICES</b>	<b>18,540</b>	<b>18,621</b>	<b>18,832</b>
<b>ASSET ACQUISITIONS</b>	<b>2,838</b>	<b>2,838</b>	<b>3,421</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	22,013	22,013	<b>22,270</b>
Investment income	1,500	1,500	<b>1,485</b>
Other revenue	1,157	1,157	<b>3,790</b>
<b>Total Retained Revenue</b>	<b>24,670</b>	<b>24,670</b>	<b>27,545</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	18,100	18,100	<b>19,238</b>
Other operating expenses	5,307	5,308	<b>5,728</b>
Maintenance	891	891	<b>789</b>
Depreciation and amortisation	2,018	2,018	<b>3,162</b>
<b>Total Expenses</b>	<b>26,316</b>	<b>26,317</b>	<b>28,917</b>
Gain/(loss) on disposal of non current assets	4	4	<b>(30)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(1,642)</b>	<b>(1,643)</b>	<b>(1,402)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	22,010	23,524	<b>22,270</b>
Interest	2,212	2,159	<b>1,770</b>
Other	3,356	2,769	<b>6,034</b>
<b>Total Receipts</b>	<b>27,578</b>	<b>28,452</b>	<b>30,074</b>
<b>Payments</b>			
Employee Related	17,817	18,470	<b>19,088</b>
Other	8,259	8,647	<b>8,758</b>
<b>Total Payments</b>	<b>26,076</b>	<b>27,117</b>	<b>27,846</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,502</b>	<b>1,335</b>	<b>2,228</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	504	504	<b>470</b>
Proceeds from sale of investments	5,000	7,000	<b>5,000</b>
Purchases of property, plant and equipment	(5,262)	(5,910)	<b>(5,652)</b>
Purchases of investments	(1,698)	(495)	<b>(2,046)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,456)</b>	<b>1,099</b>	<b>(2,228)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>46</b>	<b>2,434</b>	<b>...</b>
Opening Cash and Cash Equivalents	1,058	(258)	<b>2,176</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,104</b>	<b>2,176</b>	<b>2,176</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(1,642)	(1,643)	<b>(1,402)</b>
Non cash items added back	2,702	2,702	<b>3,447</b>
Change in operating assets and liabilities	442	276	<b>183</b>
<b>Net cash flow from operating activities</b>	<b>1,502</b>	<b>1,335</b>	<b>2,228</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,104	2,176	<b>2,176</b>
Receivables	1,347	1,347	<b>1,348</b>
Other financial assets	5,000	5,000	<b>5,000</b>
Other	2,407	275	<b>275</b>
<b>Total Current Assets</b>	<b>9,858</b>	<b>8,798</b>	<b>8,799</b>
<b>Non Current Assets -</b>			
Other financial assets	15,637	12,555	<b>9,316</b>
Property, plant and equipment -			
Land and building	8,827	12,803	<b>12,271</b>
Plant and equipment	10,133	11,817	<b>14,339</b>
Other	...	3,588	<b>3,588</b>
<b>Total Non Current Assets</b>	<b>34,597</b>	<b>40,763</b>	<b>39,514</b>
<b>Total Assets</b>	<b>44,455</b>	<b>49,561</b>	<b>48,313</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	383	383	<b>387</b>
Employee entitlements and other provisions	1,400	1,400	<b>1,425</b>
<b>Total Current Liabilities</b>	<b>1,783</b>	<b>1,783</b>	<b>1,812</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	12,900	5,500	<b>5,625</b>
<b>Total Non Current Liabilities</b>	<b>12,900</b>	<b>5,500</b>	<b>5,625</b>
<b>Total Liabilities</b>	<b>14,683</b>	<b>7,283</b>	<b>7,437</b>
<b>NET ASSETS</b>	<b>29,772</b>	<b>42,278</b>	<b>40,876</b>
<b>EQUITY</b>			
Accumulated funds	29,772	42,278	<b>40,876</b>
<b>TOTAL EQUITY</b>	<b>29,772</b>	<b>42,278</b>	<b>40,876</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	14,122	13,441	<b>14,274</b>
Investment income	307	324	<b>229</b>
Other revenue	59	71	<b>75</b>
<b>Total Retained Revenue</b>	<b>14,488</b>	<b>13,836</b>	<b>14,578</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	6,539	6,099	<b>6,319</b>
Other operating expenses	3,569	3,310	<b>3,203</b>
Maintenance	211	259	<b>264</b>
Depreciation and amortisation	848	1,157	<b>1,450</b>
Borrowing costs	...	147	<b>269</b>
<b>Total Expenses</b>	<b>11,167</b>	<b>10,972</b>	<b>11,505</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>3,321</b>	<b>2,864</b>	<b>3,073</b>
<b>Distributions -</b>			
Dividends	1,687	2,005	<b>2,152</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	14,122	13,441	<b>14,274</b>
Interest	307	348	<b>229</b>
Other	138	428	<b>442</b>
<b>Total Receipts</b>	<b>14,567</b>	<b>14,217</b>	<b>14,945</b>
<b>Payments</b>			
Employee Related	6,541	5,754	<b>5,819</b>
Finance costs	...	147	<b>269</b>
Other	4,161	3,934	<b>3,827</b>
<b>Total Payments</b>	<b>10,702</b>	<b>9,835</b>	<b>9,915</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,865</b>	<b>4,382</b>	<b>5,030</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,901)	(6,637)	<b>(6,507)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,901)</b>	<b>(6,637)</b>	<b>(6,507)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	4,500	...
Repayment of borrowings and advances	...	...	<b>(818)</b>
Dividends paid	(1,438)	(2,435)	<b>(2,005)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,438)</b>	<b>2,065</b>	<b>(2,823)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,474)</b>	<b>(190)</b>	<b>(4,300)</b>
Opening Cash and Cash Equivalents	5,485	6,424	<b>6,234</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,011</b>	<b>6,234</b>	<b>1,934</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	3,321	2,864	<b>3,073</b>
Non cash items added back	848	1,157	<b>1,450</b>
Change in operating assets and liabilities	(304)	361	<b>507</b>
<b>Net cash flow from operating activities</b>	<b>3,865</b>	<b>4,382</b>	<b>5,030</b>



**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,011	6,234	1,934
Receivables	397	180	173
Other	1,978	115	115
<b>Total Current Assets</b>	<b>6,386</b>	<b>6,529</b>	<b>2,222</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	80	5,017	7,495
Plant and equipment	5,299	2,934	5,513
Other	1,205	5,205	4,705
<b>Total Non Current Assets</b>	<b>6,584</b>	<b>13,156</b>	<b>17,713</b>
<b>Total Assets</b>	<b>12,970</b>	<b>19,685</b>	<b>19,935</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	240	240	240
Employee entitlements and other provisions	1,972	2,290	2,437
<b>Total Current Liabilities</b>	<b>2,212</b>	<b>2,530</b>	<b>2,677</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	4,500	3,682
Employee entitlements and other provisions	1,205	1,205	1,205
<b>Total Non Current Liabilities</b>	<b>1,205</b>	<b>5,705</b>	<b>4,887</b>
<b>Total Liabilities</b>	<b>3,417</b>	<b>8,235</b>	<b>7,564</b>
<b>NET ASSETS</b>	<b>9,553</b>	<b>11,450</b>	<b>12,371</b>
<b>EQUITY</b>			
Accumulated funds	9,553	11,450	12,371
<b>TOTAL EQUITY</b>	<b>9,553</b>	<b>11,450</b>	<b>12,371</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	200	900	<b>600</b>
Grants and contributions	20,000	20,000	<b>20,000</b>
Other revenue	...	70	...
<b>Total Retained Revenue</b>	<b>20,200</b>	<b>20,970</b>	<b>20,600</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	310	355	<b>705</b>
Other operating expenses	229	532	<b>2,685</b>
Grants and subsidies	16,276	12,320	<b>26,008</b>
<b>Total Expenses</b>	<b>16,815</b>	<b>13,207</b>	<b>29,398</b>
<b>SURPLUS/(DEFICIT)</b>	<b>3,385</b>	<b>7,763</b>	<b>(8,798)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	500	1,097	600
Other	20,000	20,147	20,260
<b>Total Receipts</b>	<b>20,500</b>	<b>21,244</b>	<b>20,860</b>
<b>Payments</b>			
Employee Related	310	360	692
Grants and subsidies	16,276	12,320	26,008
Other	229	585	2,948
<b>Total Payments</b>	<b>16,815</b>	<b>13,265</b>	<b>29,648</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,685</b>	<b>7,979</b>	<b>(8,788)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,685</b>	<b>7,979</b>	<b>(8,788)</b>
Opening Cash and Cash Equivalents	894	10,730	18,709
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,579</b>	<b>18,709</b>	<b>9,921</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	3,385	7,763	(8,798)
Change in operating assets and liabilities	300	216	10
<b>Net cash flow from operating activities</b>	<b>3,685</b>	<b>7,979</b>	<b>(8,788)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
STORMWATER TRUST**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,579	18,709	9,921
Receivables	100	107	107
<b>Total Current Assets</b>	<b>4,679</b>	<b>18,816</b>	<b>10,028</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
<b>Total Assets</b>	<b>4,679</b>	<b>18,816</b>	<b>10,028</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9	59	60
Employee entitlements and other provisions	74	71	80
<b>Total Current Liabilities</b>	<b>83</b>	<b>130</b>	<b>140</b>
<b>Total Liabilities</b>	<b>83</b>	<b>130</b>	<b>140</b>
<b>NET ASSETS</b>	<b>4,596</b>	<b>18,686</b>	<b>9,888</b>
<b>EQUITY</b>			
Accumulated funds	4,596	18,686	9,888
<b>TOTAL EQUITY</b>	<b>4,596</b>	<b>18,686</b>	<b>9,888</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
WASTE PLANNING AND MANAGEMENT FUND**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	300	1,062	<b>1,030</b>
Grants and contributions	36,575	36,575	<b>47,400</b>
Other revenue	...	1	...
<b>Total Retained Revenue</b>	<b>36,875</b>	<b>37,638</b>	<b>48,430</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	170	189	<b>184</b>
Other operating expenses	100	273	<b>27</b>
Grants and subsidies	36,575	26,500	<b>61,362</b>
<b>Total Expenses</b>	<b>36,845</b>	<b>26,962</b>	<b>61,573</b>
<b>SURPLUS/(DEFICIT)</b>	<b>30</b>	<b>10,676</b>	<b>(13,143)</b>

**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
WASTE PLANNING AND MANAGEMENT FUND**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	300	1,062	<b>1,030</b>
Other	36,575	36,576	<b>47,400</b>
<b>Total Receipts</b>	<b>36,875</b>	<b>37,638</b>	<b>48,430</b>
<b>Payments</b>			
Employee Related	170	189	<b>184</b>
Grants and subsidies	36,575	26,500	<b>61,362</b>
Other	101	296	<b>27</b>
<b>Total Payments</b>	<b>36,846</b>	<b>26,985</b>	<b>61,573</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>29</b>	<b>10,653</b>	<b>(13,143)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>29</b>	<b>10,653</b>	<b>(13,143)</b>
Opening Cash and Cash Equivalents	1,523	8,070	<b>18,723</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,552</b>	<b>18,723</b>	<b>5,580</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	30	10,676	<b>(13,143)</b>
Change in operating assets and liabilities	(1)	(23)	...
<b>Net cash flow from operating activities</b>	<b>29</b>	<b>10,653</b>	<b>(13,143)</b>

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**ATTORNEY GENERAL, MINISTER FOR THE ENVIRONMENT AND  
MINISTER FOR EMERGENCY SERVICES  
WASTE PLANNING AND MANAGEMENT FUND**

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,552	18,723	5,580
Receivables	17	29	29
<b>Total Current Assets</b>	<b>1,569</b>	<b>18,752</b>	<b>5,609</b>
<b>Total Assets</b>	<b>1,569</b>	<b>18,752</b>	<b>5,609</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7	183	183
Employee entitlements and other provisions	6	64	64
<b>Total Current Liabilities</b>	<b>13</b>	<b>247</b>	<b>247</b>
<b>Total Liabilities</b>	<b>13</b>	<b>247</b>	<b>247</b>
<b>NET ASSETS</b>	<b>1,556</b>	<b>18,505</b>	<b>5,362</b>
<b>EQUITY</b>			
Accumulated funds	1,556	18,505	5,362
<b>TOTAL EQUITY</b>	<b>1,556</b>	<b>18,505</b>	<b>5,362</b>

**MINISTER FOR COMMUNITY SERVICES,  
MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND  
MINISTER FOR WOMEN**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Community Services</b>			
Total Expenses .....	602.7	595.0	- 1.3 <sup>(a)</sup>
Asset Acquisitions .....	12.9	17.4	35.1
<b>Community Services Commission</b>			
Total Expenses .....	4.2	4.2	...
Asset Acquisitions .....	...	...	...
<b>Office of the Children's Guardian</b>			
Total Expenses .....	...	2.6	n.a.
Asset Acquisitions .....	...	...	n.a.
<b>Department of Ageing, Disability and Home Care</b>			
Total Expenses .....	976.6	1,114.5	14.1
Asset Acquisitions .....	21.9	7.8	- 64.3
<b>Home Care Service of New South Wales</b>			
Total Expenses .....	140.7	160.5	14.0
Asset Acquisitions .....	10.1	9.6	- 5.0
<b>Department for Women</b>			
Total Expenses .....	5.2	5.3	1.7
Asset Acquisitions .....	0.6	0.1	- 77.4
<b>Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Women <sup>(b)</sup></b>			
Total Expenses .....	<b>1,611.8</b>	<b>1,761.2</b>	<b>9.3<sup>(a)</sup></b>
Asset Acquisitions .....	<b>45.5</b>	<b>34.9</b>	<b>- 23.3</b>

(a) This variation reflects the transfer of the Pensioner Electricity Subsidy to the Ministry of Energy and Utilities from 1 July 2001. Excluding the impact of this transfer, Total Expenses increase by 8.4 percent on the 2000-01 Budget for the Department of Community Services, with a corresponding increase of 13 percent for the Minister's total portfolio.

(b) The Ministerial totals have been reduced to exclude recurrent payments made by the Department of Ageing, Disability and Home Care to the Home Care Service of New South Wales.



## DEPARTMENT OF COMMUNITY SERVICES

The Department of Community Services' main role is in assisting children, families and communities within New South Wales. The activities of the Department include child protection, assisting families to protect and care for their children, providing accommodation and support services for children and young people who live away from their families or who are homeless or in crisis, regulating childcare, and coordinating services for people affected by disasters.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Allocations to the Department of Community Services have increased substantially in recent years. This has been in response to growing demand for the Department's services. In particular, reporting rates of child abuse and the numbers of children in care continued to increase in 2000-01, leading to further growth in demand for child protection services.

During 2000-01, work continued on improving the level and quality of services. The significant areas of activity included whole-of-government responses in child protection, the proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998*, reforming out-of-home care services, refocusing adoption services, collaborative work with community partners, enhanced children's services and support for families and people in need of accommodation.

The new *Children and Young Persons (Care and Protection) Act 1998* signalled a shift from crisis care to a focus on prevention of child abuse and neglect. Improvements also focused on the responsiveness of the system in instances when abuse has occurred.

The Department's Helpline, a centralised statewide call centre, became operational from December 2000.

The Child and Family Services area experienced major increases in reports of concern about children and families. The number of reports increased from 72,800 in 1998-99 to an estimated 91,300 in 2000-01, with an estimated level of 115,400 reports in 2001-02.

The increase in demand for Child and Family Services is attributed to a number of factors including increases in child poverty, drug abuse and reports of family violence together with an increase in community awareness of child abuse and neglect, an increase in the number of mandatory reporters under the new Act, a widening of definitions within the new Act on what is reported and improved data analysis and reporting.

Estimates for the number of reports of abuse and neglect for 2001-02 and beyond are subject to uncertainty, as the cumulative effect of the new reporting requirements, the Helpline and the new Legislation will not be known for at least twelve months.

The number of children receiving substitute care services also increased, up from 12,200 in 1998-99 to an estimated level of 13,600 children in 2000-01, and an estimated level of 14,700 in 2001-02.

The Department is responsible for co-ordinating disaster welfare services. During 2000-01 there has been an increase in the frequency and severity of natural disasters, which has created a significant impact on the Department's resources.

Overarching the activities of the Department has been the transformation of the organisation into a contemporary service, which is flexible and responsive to changing client needs, and which has improved levels of clinical and professional supervision.

The transformation process commenced in February 2000. To date, the Department has reduced its administrative areas from sixteen to eight, and increased the number of frontline staff and their clinical supervision. The Department consulted with staff and their union representatives on the transformation, and improvements will continue through 2001-02.

On 11 April 2001, the Government announced the creation of the Department of Ageing, Disability and Home Care. The new agency now incorporates the Disability Services Program formerly maintained by the Department of Community Services.

In addition to the transfer of disability services:

- ◆ the Office of the Children's Guardian became a separate entity on 2 January 2001 whilst remaining under the Minister's portfolio. Recurrent funding of \$2.4 million for the Office of the Children's Guardian transferred from the Department at that date; and
- ◆ the administration of the Pensioner Electricity Subsidy Scheme, excluding that portion of the Scheme related to electricity subsidies for people on life support appliances, transfers to the Ministry of Energy and Utilities on 1 July 2001.

## **STRATEGIC DIRECTIONS**

In 2001-02, the focus will be to improve the consistency of services and increase the capacity of staff through learning and development, whilst achieving the Government's commitments towards the delivery of child and family services.

### **Child and Family Support Services**

Within the Child and Family Support services, a number of initiatives and developments will take place, including:

- ◆ the continuing proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998* as it relates to the Children's Court Clinic, Out-of-Home Care, Children's Services and Child Employment;
- ◆ continued development of the new Client Database to assist the Department with client services;
- ◆ early intervention and prevention through the Families First Initiative; and
- ◆ ongoing review and reform of Out-of-Home Care Services including improving the quality and capacity of services.

### **Community Partners**

The Department provides funding and support to its *Community Partners* – community agencies, volunteers, local communities and local government agencies. The focus will continue to be on:

- ◆ supporting homeless people;
- ◆ reforming adoption services;
- ◆ strengthening partnerships;
- ◆ developing communities;
- ◆ improving disaster welfare resources; and
- ◆ implementing a purchasing framework for all funded programs.

These activities will be supported by the new *Community Partners System* that will assist the Department with its administration of funded services.

## 2001-02 BUDGET

### Total Expenses

Total 2001-02 expenses for the Department are estimated at \$595 million. This is an increase of \$45.9 million on the 2000-01 Budget, after taking account of the transfer of the Pensioner Electricity Subsidy to the Ministry of Energy and Utilities from 1 July 2001. The increase in expenditure reflects the net impact of initiatives in the following programs.

### *Child and Family Support*

Total expenses of \$424.9 million will provide for supporting children, adolescents and families under stress or in crisis as well as the Families First program (an early intervention and prevention support program). This represents an increase of \$35.6 million on the 2000-01 Budget.

Funding under this program consists of:

- ◆ \$121.2 million towards the protection of children from abuse and neglect, an increase of 9.7 percent on last year. This includes:
  - an additional \$4 million for sixty additional child protection caseworkers to meet increasing demand levels and achieve a reduction in caseload levels; and
  - an additional \$1 million for the Department's Cabramatta initiatives which are designed to meet the needs of street-frequenting drug-affected persons in Cabramatta (includes a Cabramatta Street Team, family counselling and support services and a mobile child care service).
- ◆ \$100.6 million under the Supported Accommodation Assistance Program – a joint Commonwealth-State Program providing assistance to people who are in crisis or homeless people moving towards independent living or returning to their own families;
- ◆ \$165.5 million towards the provision of out-of-home care and foster care – including an additional \$5.7 million for foster care growth in 2001-02 and \$28.8 million over four years; and
- ◆ \$37.6 million to provide support and help to children and families during the year, including direct payments of \$34.8 million under the family and individual support program.

## **Children's Services**

Total expenses of \$105.1 million have been allocated to assist the community in the provision of childcare and related services. This will include flexible and innovative childcare for rural families, seasonal workers and farming, Aboriginal and remote communities.

Specific programs include:

- ◆ Pre-schools and day care centres (\$85.9 million);
- ◆ Vacation care (\$2.4 million); and
- ◆ Early childhood resource and support services (\$4.3 million).

## **Community Resources**

A total of \$64.9 million is being provided for support services and concessions to assist in reducing the effects of social disadvantage of individuals and families and to enhance community capacity.

Funding of \$20 million is also provided for community development projects, \$16.6 million for youth support services and \$4.3 million for financial assistance to vulnerable families, including the Spectacles Program.

In addition, \$13.7 million is provided in concessions, including \$7.9 million towards electricity vouchers for financially disadvantaged people, and \$4 million for the Charitable Goods Transport Subsidy, an increase of \$2 million on last year.

## **Asset Acquisitions**

The Department's 2001-02 Asset Acquisition program of \$17.4 million will fund the following major projects:

- ◆ \$644,000 towards the final stage of the Service 2000 projects which include the Client Information System, the Community Partners System and the Helpline;
- ◆ \$1.1 million for the Enterprise Information Infrastructure project which will remediate the Department's core data for more efficient and effective usage;
- ◆ \$12.6 million for the system design, specification and implementation of a Financial Management System;

- ◆ \$200,000 for essential refurbishment and capital maintenance; and
- ◆ \$2.9 million for minor works projects, including replacement of furniture and equipment.

## **COMMUNITY SERVICES COMMISSION**

The Community Services Commission is an independent government body operating under the *Community Services (Complaints, Reviews and Monitoring) Act 1993*. It investigates and mediates complaints concerning unreasonable conduct by Government and non-Government community service providers in New South Wales as well as monitoring service quality. The Commission also coordinates the Community Visitor Scheme to aid in the independent monitoring of residential facilities for children, young people and people with disabilities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Enhancement funding of \$200,000 was provided in 2000-01 for the Community Visitors scheme to enable more visits to services where children, young people and people with a disability are in care.

In November 2000, the Commission published the report of its major inquiry into the practice and provision of substitute care in New South Wales, and its recommendations for the reform of the care system.

## **STRATEGIC DIRECTIONS**

Consistent with the Government's social justice strategy and the provision of the *Community Services (Complaints, Reviews and Monitoring) Act 1993*, the Commission's strategic goals are to:

- ◆ promote and encourage high quality community services;
- ◆ promote and protect the interests, needs and rights of consumers of community services, especially those most vulnerable; and
- ◆ foster community attitudes which are informed and vigilant about consumer rights and needs.

In performing its work in 2001-02, the Commission will also place a greater emphasis on alternative dispute resolution, community access activities and service improvement initiatives, in line with its internal restructure of functions.

## **2001-02 BUDGET**

### **Total Expenses**

The Commission's total expenses budget for 2001-02 is \$4.2 million. This includes funding for:

- ◆ the ongoing functioning of the Disability Death Review Team; and
- ◆ an increase in the number of day visits from around 1,500 in 2000-01 to 1,650 in 2001-02 under the Community Visitors Scheme.

### **Asset Acquisitions**

The Commission's asset acquisitions program of \$18,000 in 2001-02 provides for the purchase of computers and minor office equipment.

## **OFFICE OF THE CHILDREN'S GUARDIAN**

The Office of the Children's Guardian is a new agency established in 2000-01 under the *Children and Young Persons (Care and Protection) Act 1998* .

The responsibilities of the Children's Guardian include:

- ◆ exercising the parental responsibilities of the Minister for a child or young person for the benefit of the child or young person;
- ◆ promoting the best interests of all children and young persons in out-of-home care and ensuring that their rights are safeguarded; and
- ◆ examining case plans, accrediting designated agencies and monitoring their responsibilities under the Act and the regulations.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Office began operations on 2 January 2001. During 2001, the Office established its new premises, recruited staff and acquired the IT infrastructure necessary for the operations of the Office. Total expenses in 2000-01 are estimated at \$0.9 million.

## **STRATEGIC DIRECTIONS**

During its first full year of operation, the Office's main priority will be to examine all care plans and reviews of children and young people in out-of-home care.

Other priorities in 2001-02 will be to:

- ◆ establish a statutory accreditation scheme for designated agencies providing out-of-home care to children and young people;
- ◆ publish guidelines for reviews of children and young people in out-of-home care under an order of the Children's Court;
- ◆ publish intake procedures and procedures relating to assessments and inter-agency co-ordination for children and young people placed in voluntary out-of-home care;
- ◆ establish the Office's website; and
- ◆ release a three-year strategic plan.

## **2001-02 BUDGET**

### **Total Expenses**

The Office's total expenses for 2001-02, its first full year of operation, are forecast to be \$2.6 million.

### **Asset Acquisitions**

The total capital allocation for 2001-02 is \$40,000, which will be used for minor enhancements to the Office's information management systems and the purchase of minor plant and equipment.

## **DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

The Department was established on 11 April 2001 to promote and provide programs and direct community-based support for people with disabilities, older people and their families and to enable them to live independently in their communities.



The newly created Department brings together the former Ageing and Disability Department, Disability Services from the Department of Community Services and the Home Care Service of New South Wales, a statutory authority that now reports to the Director-General of the Department.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The total expenditure for the new Department in 2000-01 is estimated at \$1,037.6 million. The Ageing, Home and Community Care and Disability Program (formerly the Ageing and Disability Program within the Ageing and Disability Department) has an estimated total expenditure of \$594 million for 2000-01, an increase of \$120.1 million over 1999-2000.

Total expenses include additional funding of:

- ◆ \$44.9 million provided in the 2000-01 Budget for supported accommodation, local support coordination, relocation of residents from large disability residential facilities and other flexible disability support services;
- ◆ \$16.8 million through the amended Commonwealth-State Bilateral Agreement under the Commonwealth-State Disability Agreement; and
- ◆ \$21.5 million in the Home and Community Care Program.

Disability Services (formerly in the Department of Community Services and now a directorate of the Department of Ageing, Disability and Home Care) has an estimated expenditure of \$443.6 million for 2000-01, representing an increase of \$19.7 million over 1999-2000. This increase has been applied to:

- ◆ strengthening the delivery of Disability services through competency based training for staff;
- ◆ ongoing employment of senior practitioners to support quality care;
- ◆ support for individuals in crisis;
- ◆ increase in Workers Compensation premiums; and
- ◆ operation of large residential facilities.

## STRATEGIC DIRECTIONS

The Department will continue to consolidate the *Living in Community* strategy announced at the time of the last Budget. The Department of Ageing, Disability and Home Care will work collaboratively with non-Government and Government services to achieve the optimum use of available resources to assist the maximum possible number of individuals and their families to gain an adequate combination of informal and formal supports.

In particular, the Department will focus on:

- ◆ applying resources to individuals who have priority needs, as assessed by the Department;
- ◆ establishing more appropriate prevention programs which support individuals to enable them to remain in their communities;
- ◆ improving outcomes for individuals and their families from the significant investment the Government has made in non-Government and Government services over the past six years;
- ◆ improving collaboration between non-Government and Government services;
- ◆ supporting community-based solutions to the needs of individuals and their families; and
- ◆ improving provision of support services to children and their families.

Integration of Disability Services formerly administered by the Department of Community Services will also be a focus of the new Department. Work will continue on the following initiatives:

- ◆ improving the skill levels and capabilities of staff;
- ◆ creating greater diversity in the range of service models;
- ◆ completion of the current Group Homes Expression of Interest process; and,
- ◆ working with clients, families and staff to implement stage one of the Devolution Plan for large residences so that clients in congregate care environments can access community-based accommodation and support services that meet their individual needs.

## **2001-02 BUDGET**

### **Total Expenses**

The Department's total expenses budget in 2001-02 of \$1,114.5 million will be administered under two major programs: the Ageing, Home and Community Care and Disability Program; and the Disability Services Program. This includes \$171.5 million (Commonwealth contribution \$164.1 million) to fund a range of programs under the Commonwealth/State Disability Agreement (CSDA). For budget reporting purposes, the total expenditure has been allocated across these two programs. The funder-provider relationship will be maintained and refined to ensure equity of treatment of services between the non-Government and Government service providers in the two programs by the Strategic Policy, Planning and Funding Directorate.

### ***Ageing, Home and Community Care and Disability Program***

Total expenditure for the Ageing, Home and Community Care and Disability Program in 2001-02 is estimated at \$700.2 million. The program comprises the following areas:

#### ***Disability Services – Non Government and other Providers***

Total 2001-02 expenditure on Disability Services is estimated at \$390.7 million. This includes \$171.5 million to fund a range of programs under the Commonwealth/State Disability Agreement (CSDA) and \$12 million in capital grants that will provide supported accommodation, devolution seed funding, and equipment for people with disabilities.

The Budget provides an additional \$30.1 million in recurrent expenditure to meet commitments for Disability Services announced prior to this Budget for increased prevention and support, respite and in-home support services. The Budget also provides \$10.5 million in one-off funding for assistance through the Service Access System to people at risk, accommodation and support services as well as additional seed and recurrent funding for stage one of the relocation of people from large residential facilities.

The Department will provide \$9.5 million to the Office of Community Housing in 2001-02 to administer the capital component of the relocation of high needs residents from boarding houses.

## ***Home and Community Care***

The Home and Community Care (HACC) program is a joint Commonwealth-State program which has operated since 1986. The program provides funds for an extensive range of support services to assist frail older people, and people with disabilities, to continue to live independently and to minimise premature or inappropriate admission to permanent residential care.

The Department of Ageing, Disability and Home Care will administer the program with assistance from the Departments of Health, Housing and Transport. One of the main service providers is the Home Care Service of New South Wales, which is shown separately as an agency in the 2001-02 Budget Papers.

Total estimated expenditure on the HACC program in 2001-02, including funding allocated direct to the Department of Health, will be \$317.9 million. This represents an increase of \$26.2 million or 9 percent over last year. The New South Wales Government contribution will be \$127.4 million.

Growth in HACC funding will enable services to be maintained as well as expanded in areas such as home help and personal care, home maintenance, food services, community respite care, community paramedical services, community nursing, education and information and coordination and Aboriginal and Torres Strait Islander (ATSI) services.

## ***Ageing***

In addition to funding provided under the HACC Program for services to older people, funding of \$4.9 million is being provided in 2001-02 for a number of initiatives associated with the Department's Ageing Program. This includes new funding of \$2.7 million (\$11.0 million over four years) to fund a Dementia Action plan that will promote dementia awareness, expand dementia advisory services and establish behaviour support services.

Other new funding of \$0.6 million (\$1.7 million over three years) will be provided in 2001-02 to improve access by older people to information technology through training and the development of a website that will provide information about Government and other services.

## ***Disability Council***

The Disability Council is a statutory authority that provides advice to the New South Wales Government on issues affecting people with disabilities, their families and carers. The budget for the Council is included within the budget for the Department of Ageing, Disability and Home Care and is administered on a day-to-day basis by the Executive Officer of the Council.

## ***Guardianship Tribunal***

The Guardianship Tribunal is an autonomous body dealing with applications for guardianship and financial management orders. It also undertakes related investigative and educative roles. The budget for the Tribunal is included within the budget for the Department of Ageing, Disability and Home Care.

## ***Disability Services Program***

Disability Services Program (formerly with the Department of Community Services) focuses on Government provision of community and accommodation support services to maximise the independence and community participation of people with disabilities.

Total expenditure for 2001-02 is estimated at \$414.3 million, an increase of \$9.2 million over 2000-01.

This expenditure excludes any impact of the Group Home Expression of Interest process and of the Devolution Plan in respect to large residences.

## **Asset Acquisitions**

The Department's approved capital program of \$7.8 million for 2001-02 includes funding for the second part of an E\_Business project to enable the community, service providers, Departmental personnel and other Human Services agencies to access the information and systems necessary to significantly improve the delivery of services to the ageing and disability sectors. The capital program also provides for asset acquisitions associated with the upgrading of computer facilities and the purchase of minor equipment.

## **HOME CARE SERVICE OF NEW SOUTH WALES**

The Home Care Service provides high quality, cost-effective household support services to frail and aged people, younger people with disabilities and their carers. Assistance is provided to maintain the independence of these individuals in a community setting thus avoiding or delaying their admission into institutional care. The majority of the funding for the Service is provided through the Home and Community Care (HACC) program, which is a joint Commonwealth/State program.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure has increased steadily over recent years as the Home Care Service has successfully bid for new funding for community programs, especially in rural New South Wales. Expenditure has risen from \$132.3 million in 1997-98 to an expected \$160.5 million in 2001-02.

During 2000-01, the Home Care Service succeeded in gaining additional business from the new Veterans' Home Care Program estimated to be in the order of \$11.8 million.

Demand for Home Care services continues to be high throughout New South Wales. The Service's ability to respond to this demand has been enhanced in recent years by progressively improving Occupational Health and Safety performance, resulting in a corresponding reduction in workers' compensation premiums. This has allowed the Home Care Service to direct more resources to face-to-face service provision.

In 2000-01, the Home Care Service is expecting to deliver an additional 484,000 hours of service (14.3 percent) over the prior year. A further \$2.5 million will be released for direct service provision in 2001-02. This is mainly as a result of the continuing improvements in Occupational Health and Safety performance.

## **STRATEGIC DIRECTIONS**

In 2001-02, the Home Care Service will focus on:

- ◆ reducing administrative costs through improvements in Occupational Health and Safety performance and other business processes;
- ◆ securing new business opportunities in the field of home-based community care;
- ◆ investing in the skills and competence of staff to ensure the delivery of high quality services; and
- ◆ contributing to the development and operation of the new Department of Ageing, Disability and Home Care.

## **Total Expenses**

The Home Care Service's total expenses for 2000-01 are estimated at \$143.1 million. Expenses are expected to increase to \$160.5 million for 2001-02. The bulk of the \$17.4 million increase is attributable to increases in staff costs (\$13.1 million) due to wage rises and the delivery of an additional 419,000 hours of service.

The Home Care Service's revenue for 2000-01 is estimated at \$146.1 million, increasing to \$163.6 million in 2001-02. Of this increase, \$13.3 million will come as a result of new business.

## **Asset Acquisitions**

The Service's asset acquisition program includes \$2.7 million for the replacement of plant and equipment.

In addition, an amount of \$6.9 million is provided to support the second year of implementation of the Assessment and Rostering Service Management System.

## **DEPARTMENT FOR WOMEN**

The Department for Women was established in April 1995 to significantly improve opportunities for women in New South Wales. The Department's purpose is to act as a key agent in improving the economic and social well-being of the women of New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has undergone several changes in recent years, including the expansion of the Women's Information and Referral Service, the development of the Aboriginal and Torres Strait Islander Career Development and Employment Strategy and the establishment of a Premier's Council for Women Policy Unit.

## **STRATEGIC DIRECTIONS**

The Department for Women provides advice, leadership and direction in shaping whole-of-government policy, programs and services for women in line with the objectives of the Department and the Premier's Council for Women. This work is complemented by the Department's role in the provision of information services, development of the Women's Gateway and administration of the Women's Grants Program.

## **2001-02 BUDGET**

### **Total Expenses**

The Department has estimated total expenses of \$5.3 million in 2001-02, which includes funding of \$1 million for the Women's Grants Program. The Department will continue to implement the whole-of-government framework in the areas that impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives.

### **Asset Acquisitions**

The total capital allocation in 2001-02 is \$0.13 million, which will be used for the ongoing upgrade of general office equipment.



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	124,574	129,984	<b>135,599</b>
Other operating expenses	48,701	52,454	<b>51,517</b>
Maintenance	1,561	7,560	<b>1,599</b>
Depreciation and amortisation	4,024	7,006	<b>8,695</b>
Grants and subsidies	356,760	366,314	<b>317,503</b>
Other expenses	67,083	79,249	<b>80,076</b>
<b>Total Expenses</b>	<b>602,703</b>	<b>642,567</b>	<b>594,989</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	456	445	<b>248</b>
Investment income	467	698	<b>465</b>
Grants and contributions	2,588	4,137	<b>2,805</b>
Other revenue	114	115	<b>114</b>
<b>Total Retained Revenue</b>	<b>3,625</b>	<b>5,395</b>	<b>3,632</b>
Gain/(loss) on disposal of non current assets	500	500	<b>(1,885)</b>
<b>NET COST OF SERVICES</b>	<b>598,578</b>	<b>636,672</b>	<b>593,242</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	126,488	131,295	<b>126,733</b>
Grants and subsidies	356,760	366,314	<b>317,503</b>
Other	156,283	177,022	<b>181,541</b>
<b>Total Payments</b>	<b>639,531</b>	<b>674,631</b>	<b>625,777</b>
<b>Receipts</b>			
Sale of goods and services	456	445	<b>248</b>
Interest	759	840	<b>465</b>
Other	52,578	53,629	<b>51,268</b>
<b>Total Receipts</b>	<b>53,793</b>	<b>54,914</b>	<b>51,981</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(585,738)</b>	<b>(619,717)</b>	<b>(573,796)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,695	3,273	<b>165</b>
Purchases of property, plant and equipment	(12,979)	(9,097)	<b>(17,390)</b>
Other	(24,430)	(16,610)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(31,714)</b>	<b>(22,434)</b>	<b>(17,225)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	583,028	601,511	<b>561,574</b>
Capital appropriation	12,871	8,989	<b>17,391</b>
Cash reimbursements from the Consolidated Fund Entity	4,279	4,642	<b>4,757</b>
Cash transfers to Consolidated Fund	...	(2,830)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>600,178</b>	<b>612,312</b>	<b>583,722</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(17,274)</b>	<b>(29,839)</b>	<b>(7,299)</b>
Opening Cash and Cash Equivalents	24,682	51,540	<b>21,701</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,408</b>	<b>21,701</b>	<b>14,402</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(598,578)	(636,672)	<b>(593,242)</b>
Non cash items added back	11,791	15,053	<b>16,936</b>
Change in operating assets and liabilities	1,049	1,902	<b>2,510</b>
<b>Net cash flow from operating activities</b>	<b>(585,738)</b>	<b>(619,717)</b>	<b>(573,796)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,408	21,701	<b>14,402</b>
Receivables	1,818	1,901	<b>1,901</b>
Other financial assets	57	484	<b>484</b>
<b>Total Current Assets</b>	<b>9,283</b>	<b>24,086</b>	<b>16,787</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	60,337	55,062	<b>51,572</b>
Plant and equipment	29,316	19,628	<b>29,763</b>
<b>Total Non Current Assets</b>	<b>89,653</b>	<b>74,690</b>	<b>81,335</b>
<b>Total Assets</b>	<b>98,936</b>	<b>98,776</b>	<b>98,122</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,381	10,439	<b>10,811</b>
Employee entitlements and other provisions	9,700	8,803	<b>9,056</b>
<b>Total Current Liabilities</b>	<b>19,081</b>	<b>19,242</b>	<b>19,867</b>
<b>Total Liabilities</b>	<b>19,081</b>	<b>19,242</b>	<b>19,867</b>
<b>NET ASSETS</b>	<b>79,855</b>	<b>79,534</b>	<b>78,255</b>
<b>EQUITY</b>			
Reserves	20,516	20,332	<b>20,332</b>
Accumulated funds	59,339	59,202	<b>57,923</b>
<b>TOTAL EQUITY</b>	<b>79,855</b>	<b>79,534</b>	<b>78,255</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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**35.1 Child and Family Services**

**35.1.1 Child and Family Support**

Program Objective(s): To provide support and assistance to children, adolescents and families under stress or in crisis. To assist in the protection of children from abuse and neglect. To reconcile and strengthen family relationships except where the child's safety is at risk. To provide transitional support and accommodation services to children, young people, women and men.

Program Description: Notification, investigation and intervention in respect of children in need of protection. Provision of a range of care options for children separated from parents, including placements providing care at home and out of home (foster care and residential care). Monitoring and review of placements. Licensing and management of carers. Provision of adoption services and related information. Provision of support for organisations that assist vulnerable children, young people, women and men. Statewide coordination and provision of disaster welfare assistance to people who experience disadvantage due to disasters.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Children receiving protective services*	thous	27.1	26.1	26.2	<b>26.3</b>
Children receiving substitute care services during year	thous	12.2	12.8	13.6	<b>14.7</b>
Children in substitute care at year-end	thous	7.8	8.5	9.6	<b>10.9</b>
Total number of children for whom the Department receives reports**	thous	50.9	51.0	59.5	<b>67.7</b>
Reports concerning children and young people	thous	72.8	73.0	91.3	<b>115.4</b>
Clients receiving a service under the Supported Accommodation Assistance Program	thous	33.0	33.2	31.7	<b>33.3</b>
<u>Average Staffing:</u>	EFT	1,608	1,631	1,720	<b>1,811</b>

\* Previous years' data revised downwards following quality assurance of data bases and elimination of data duplicate counts.

\*\* In previous years, this was titled "Total number of children receiving assessment".

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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**35.1 Child and Family Services**

**35.1.1 Child and Family Support (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	111,661	116,881	<b>121,273</b>
Other operating expenses	42,476	46,542	<b>45,217</b>
Maintenance	1,355	6,797	<b>1,387</b>
Depreciation and amortisation	3,440	5,998	<b>7,419</b>
Grants and subsidies			
Refuges for men, women, youth, children and intoxicated persons	91,290	94,369	<b>93,331</b>
Family and individual support	29,484	25,490	<b>34,844</b>
Community based residential care	40,781	42,571	<b>40,821</b>
Child protection	3,987	4,005	<b>4,105</b>
Grants to agencies	...	57	...
Disaster welfare relief	1,400	2,400	<b>1,400</b>
Other expenses			
Financial assistance for vulnerable families	2,887	2,368	<b>2,255</b>
Child sexual assault program	114	14	<b>113</b>
Child support allowances and associated expenses for foster care	59,924	71,924	<b>72,442</b>
Family group homes	496	296	<b>308</b>
<b>Total Expenses</b>	<b>389,295</b>	<b>419,712</b>	<b>424,915</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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**35.1 Child and Family Services**

**35.1.1 Child and Family Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	236	436	<b>248</b>
Investment income	395	576	<b>389</b>
Grants and contributions	2,494	3,894	<b>2,503</b>
Other revenue	96	96	<b>96</b>
<b>Total Retained Revenue</b>	<b>3,221</b>	<b>5,002</b>	<b>3,236</b>
Gain/(loss) on disposal of non current assets	500	500	<b>(1,885)</b>
<b>NET COST OF SERVICES</b>	<b>385,574</b>	<b>414,210</b>	<b>423,564</b>

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<b>ASSET ACQUISITIONS</b>	<b>12,743</b>	<b>8,990</b>	<b>17,390</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

**35.1 Child and Family Services**

**35.1.2 Children's Services**

Program Objective(s): To assist in the provision of early childhood and other services to meet the physical, cognitive and emotional needs of children aged 0 - 12 years. To ensure that services meet minimum standards and deliver agreed outcomes.

Program Description: Planning and provision of funds toward the provision of early childhood and related services for children. Monitoring and evaluation of compliance with legislation and standards covering services.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Total licensed places	thous	120	120	120	<b>120</b>
Total funded child care places (excluding vacation care)	thous	50	50	50	<b>50</b>
Total vacation care places	thous	15	15	15	<b>15</b>
<u>Average Staffing:</u>	EFT	109	110	98	<b>117</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	7,010	7,145	<b>8,229</b>
Other operating expenses	3,027	2,790	<b>2,841</b>
Maintenance	97	354	<b>100</b>
Depreciation and amortisation	309	507	<b>638</b>
Grants and subsidies			
Pre-schools and day care centres	83,199	82,027	<b>85,919</b>
Vacation care	2,292	2,540	<b>2,383</b>
Early childhood projects	4,165	4,243	<b>4,325</b>
Assistance for establishment of child care places	...	3,159	...
Other expenses			
Financial assistance for vulnerable families	156	675	<b>694</b>
<b>Total Expenses</b>	<b>100,255</b>	<b>103,440</b>	<b>105,129</b>



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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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**35.1 Child and Family Services**

**35.1.2 Children's Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services		3	...
Minor sales of goods and services	...		...
Investment income	24	43	<b>26</b>
Grants and contributions	6	5	...
Other revenue	5	7	<b>6</b>

<b>Total Retained Revenue</b>	<b>35</b>	<b>58</b>	<b>32</b>
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<b>NET COST OF SERVICES</b>	<b>100,220</b>	<b>103,382</b>	<b>105,097</b>
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<b>ASSET ACQUISITIONS</b>	<b>67</b>	...	...
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

**35.1 Child and Family Services**

**35.1.3 Community Resources**

Program Objective(s): To provide support services and concessions which assist in reducing the effects of social disadvantage of local groups and communities and increase community self-sufficiency.

Program Description: Provision of support services to significantly disadvantaged groups and communities to minimise social disadvantages. Funding of concession programs for people with special needs.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Spectacles provided under the NSW Spectacles Program	thous	83	83	83	<b>83</b>
Energy Accounts Payment Assistance Scheme -					
Number of customers assisted	thous	90	95	96	<b>96</b>
Number of vouchers issued	thous	252	248	255	<b>255</b>
<u>Average Staffing</u> :	EFT	60	69	72	<b>72</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,903	5,958	<b>6,097</b>
Other operating expenses	3,198	3,122	<b>3,459</b>
Maintenance	109	409	<b>112</b>
Depreciation and amortisation	275	501	<b>638</b>
Grants and subsidies			
Charitable Goods Transport Scheme	2,000	4,000	<b>4,000</b>
Electricity subsidy for pensioners and life support*	55,414	57,914	<b>1,823</b>
Community development	19,234	19,488	<b>20,081</b>

\* Electricity subsidy for pensioners transferred to the Ministry of Energy and Utilities on 1 July 2001.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**35 DEPARTMENT OF COMMUNITY SERVICES**

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**35.1 Child and Family Services**

**35.1.3 Community Resources (cont)**

**OPERATING STATEMENT (cont)**

Community youth projects and adolescent support programs	15,867	16,261	<b>16,610</b>
Energy accounts payment assistance	7,647	7,647	<b>7,861</b>
Grants to agencies	...	143	...
Other expenses			
Financial assistance for vulnerable families	3,506	3,972	<b>4,264</b>
<b>Total Expenses</b>	<b>113,153</b>	<b>119,415</b>	<b>64,945</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	220	6	...
Investment income	48	79	<b>50</b>
Grants and contributions	88	238	<b>302</b>
Other revenue	13	12	<b>12</b>
<b>Total Retained Revenue</b>	<b>369</b>	<b>335</b>	<b>364</b>
<b>NET COST OF SERVICES</b>	<b>112,784</b>	<b>119,080</b>	<b>64,581</b>
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<b>ASSET ACQUISITIONS</b>	<b>61</b>	...	...

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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**36 COMMUNITY SERVICES COMMISSION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,275	3,144	<b>3,061</b>
Other operating expenses	782	893	<b>986</b>
Maintenance	24	29	<b>30</b>
Depreciation and amortisation	100	95	<b>90</b>
<b>Total Expenses</b>	<b>4,181</b>	<b>4,161</b>	<b>4,167</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	10	<b>10</b>
Investment income	12	12	<b>12</b>
<b>Total Retained Revenue</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>NET COST OF SERVICES</b>	<b>4,159</b>	<b>4,139</b>	<b>4,145</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
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**36 COMMUNITY SERVICES COMMISSION**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,102	3,014	2,901
Other	806	894	1,076
<b>Total Payments</b>	<b>3,908</b>	<b>3,908</b>	<b>3,977</b>
<b>Receipts</b>			
Sale of goods and services	10	10	10
Interest	12	12	12
Other	...	5	55
<b>Total Receipts</b>	<b>22</b>	<b>27</b>	<b>77</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,886)</b>	<b>(3,881)</b>	<b>(3,900)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(18)	(18)	(18)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(18)</b>	<b>(18)</b>	<b>(18)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,736	3,736	3,792
Capital appropriation	18	18	18
Cash reimbursements from the Consolidated Fund Entity	130	130	132
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,884</b>	<b>3,884</b>	<b>3,942</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(20)</b>	<b>(15)</b>	<b>24</b>
Opening Cash and Cash Equivalents	180	146	131
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>160</b>	<b>131</b>	<b>155</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,159)	(4,139)	(4,145)
Non cash items added back	238	233	230
Change in operating assets and liabilities	35	25	15
<b>Net cash flow from operating activities</b>	<b>(3,886)</b>	<b>(3,881)</b>	<b>(3,900)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 COMMUNITY SERVICES COMMISSION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	160	131	<b>155</b>
Receivables	11	11	<b>16</b>
Other	7	7	<b>7</b>
<b>Total Current Assets</b>	<b>178</b>	<b>149</b>	<b>178</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	174	196	<b>124</b>
<b>Total Non Current Assets</b>	<b>174</b>	<b>196</b>	<b>124</b>
<b>Total Assets</b>	<b>352</b>	<b>345</b>	<b>302</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	177	177	<b>177</b>
Employee entitlements and other provisions	275	240	<b>260</b>
<b>Total Current Liabilities</b>	<b>452</b>	<b>417</b>	<b>437</b>
<b>Total Liabilities</b>	<b>452</b>	<b>417</b>	<b>437</b>
<b>NET ASSETS</b>	<b>(100)</b>	<b>(72)</b>	<b>(135)</b>
<b>EQUITY</b>			
Accumulated funds	(100)	(72)	<b>(135)</b>
<b>TOTAL EQUITY</b>	<b>(100)</b>	<b>(72)</b>	<b>(135)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 COMMUNITY SERVICES COMMISSION**

**36.1 Community Services Commission**

**36.1.1 Community Services Commission**

Program Objective(s): To provide an independent complaints handling, review and monitoring mechanism for community services provided within the Minister's portfolio or funded by the Minister.

Program Description: Investigation and mediation of complaints, review of the situation of children and people with disabilities who are in care, co-ordination of the community visitors scheme, monitoring the quality of community services, inquiring into key community services issues, provision of consumer and service provider education and training, and review of the deaths of people with disabilities in care.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Enquiries received	no.	1,650	2,000	2,300	<b>2,300</b>
Complaints handled	no.	1,061	1,250	1,500	<b>1,500</b>
Community visits undertaken	days	1,105	1,150	1,500	<b>1,650</b>
Deaths in care assessed	no.	32	70	70	<b>100</b>
<u>Average Staffing:</u>	EFT	40	40	42	<b>40</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,275	3,144	<b>3,061</b>
Other operating expenses	782	893	<b>986</b>
Maintenance	24	29	<b>30</b>
Depreciation and amortisation	100	95	<b>90</b>
<b>Total Expenses</b>	<b>4,181</b>	<b>4,161</b>	<b>4,167</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**36 COMMUNITY SERVICES COMMISSION**

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**36.1 Community Services Commission**

**36.1.1 Community Services Commission (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	10	10	<b>10</b>
Investment income	12	12	<b>12</b>
<b>Total Retained Revenue</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>NET COST OF SERVICES</b>	<b>4,159</b>	<b>4,139</b>	<b>4,145</b>

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<b>ASSET ACQUISITIONS</b>	<b>18</b>	<b>18</b>	<b>18</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 OFFICE OF THE CHILDREN'S GUARDIAN**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	244	1,471
Other operating expenses	...	641	1,059
Maintenance	...	15	15
Depreciation and amortisation	...	13	90
<b>Total Expenses</b>	...	<b>913</b>	<b>2,635</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	3	5
<b>Total Retained Revenue</b>	...	<b>3</b>	<b>5</b>
<b>NET COST OF SERVICES</b>	...	<b>910</b>	<b>2,630</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 OFFICE OF THE CHILDREN'S GUARDIAN**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	230	1,391
Other	...	644	1,080
<b>Total Payments</b>	...	<b>874</b>	<b>2,471</b>
<b>Receipts</b>			
Interest	...	...	5
Other	...	23	23
<b>Total Receipts</b>	...	<b>23</b>	<b>28</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>(851)</b>	<b>(2,443)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(685)	(40)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(685)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	...	842	2,318
Capital appropriation	...	685	40
Cash reimbursements from the Consolidated Fund Entity	...	12	130
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	<b>1,539</b>	<b>2,488</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>3</b>	<b>5</b>
Opening Cash and Cash Equivalents	...	...	3
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>3</b>	<b>8</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	...	(910)	(2,630)
Non cash items added back	...	19	131
Change in operating assets and liabilities	...	40	56
<b>Net cash flow from operating activities</b>	...	<b>(851)</b>	<b>(2,443)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 OFFICE OF THE CHILDREN'S GUARDIAN**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	3	<b>8</b>
Receivables	...	6	<b>6</b>
<b>Total Current Assets</b>	...	<b>9</b>	<b>14</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	...	672	<b>622</b>
<b>Total Non Current Assets</b>	...	<b>672</b>	<b>622</b>
<b>Total Assets</b>	...	<b>681</b>	<b>636</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	38	<b>55</b>
Employee entitlements and other provisions	...	8	<b>47</b>
<b>Total Current Liabilities</b>	...	<b>46</b>	<b>102</b>
<b>Total Liabilities</b>	...	<b>46</b>	<b>102</b>
<b>NET ASSETS</b>	...	<b>635</b>	<b>534</b>
<b>EQUITY</b>			
Accumulated funds	...	635	<b>534</b>
<b>TOTAL EQUITY</b>	...	<b>635</b>	<b>534</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 OFFICE OF THE CHILDREN'S GUARDIAN**

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**37.1 Office of the Children's Guardian**

**37.1.1 Office of the Children's Guardian**

Program Objective(s): To promote the best interests of all children and young people in out-of-home care and ensure their rights are safeguarded and promoted.

Program Description: Exercising (subject to any direction of the Minister) the parental responsibilities of the Minister for a child or young person; examining case plans, conducting reviews of children in out-of-home care and accrediting designated agencies.

	Units	2000-01	2001-02
<u>Outputs</u> :			
Case plans reviewed	no.	n.a.	<b>3,000</b>
Accreditations completed	no.	n.a.	<b>1</b>
Procedures and guidelines published	no.	n.a.	<b>10</b>
<u>Average Staffing</u> :	EFT	3	<b>22</b>

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2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	...	244	<b>1,471</b>
Other operating expenses	...	641	<b>1,059</b>
Maintenance	...	15	<b>15</b>
Depreciation and amortisation	...	13	<b>90</b>
<b>Total Expenses</b>	...	<b>913</b>	<b>2,635</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**37 OFFICE OF THE CHILDREN'S GUARDIAN**

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**37.1 Office of the Children's Guardian**

**37.1.1 Office of the Children's Guardian (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	...	3	5
<b>Total Retained Revenue</b>	...	<b>3</b>	<b>5</b>
<b>NET COST OF SERVICES</b>	...	<b>910</b>	<b>2,630</b>

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<b>ASSET ACQUISITIONS</b>	...	<b>685</b>	<b>40</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	361,959	384,183	<b>362,173</b>
Other operating expenses	53,329	69,587	<b>53,635</b>
Maintenance	5,944	6,989	<b>12,663</b>
Depreciation and amortisation	4,496	7,514	<b>10,425</b>
Grants and subsidies	541,119	559,058	<b>665,202</b>
Other expenses	9,749	10,286	<b>10,404</b>
<b>Total Expenses</b>	<b>976,596</b>	<b>1,037,617</b>	<b>1,114,502</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	22,233	22,694	<b>23,013</b>
Investment income	2,247	4,851	<b>2,275</b>
Grants and contributions	1,939	2,778	<b>2,241</b>
Other revenue	1,266	3,615	<b>2,866</b>
<b>Total Retained Revenue</b>	<b>27,685</b>	<b>33,938</b>	<b>30,395</b>
Gain/(loss) on disposal of non current assets	...	...	<b>2,385</b>
<b>NET COST OF SERVICES</b>	<b>948,911</b>	<b>1,003,679</b>	<b>1,081,722</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
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**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	326,488	347,784	<b>334,092</b>
Grants and subsidies	541,119	559,058	<b>665,202</b>
Other	66,281	97,899	<b>76,633</b>
<b>Total Payments</b>	<b>933,888</b>	<b>1,004,741</b>	<b>1,075,927</b>
<b>Receipts</b>			
Sale of goods and services	22,233	22,694	<b>23,013</b>
Interest	1,955	4,129	<b>3,025</b>
Other	1,946	5,088	<b>5,103</b>
<b>Total Receipts</b>	<b>26,134</b>	<b>31,911</b>	<b>31,141</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(907,754)</b>	<b>(972,830)</b>	<b>(1,044,786)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,750	3,575	<b>7,750</b>
Purchases of property, plant and equipment	(21,792)	(9,597)	<b>(7,809)</b>
Other	11,938	16,610	<b>0</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,104)</b>	<b>10,588</b>	<b>(59)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	894,916	938,793	<b>1,022,848</b>
Capital appropriation	21,895	9,703	<b>7,810</b>
Cash reimbursements from the Consolidated Fund Entity	13,828	16,910	<b>17,243</b>
Cash transfers to Consolidated Fund	...	(2,430)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>930,639</b>	<b>962,976</b>	<b>1,047,901</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>17,781</b>	<b>734</b>	<b>3,056</b>
Opening Cash and Cash Equivalents	21,815	24,970	<b>25,704</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>39,596</b>	<b>25,704</b>	<b>28,760</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(948,911)	(1,003,679)	<b>(1,081,722)</b>
Non cash items added back	28,895	33,021	<b>36,660</b>
Change in operating assets and liabilities	12,262	(2,172)	<b>276</b>
<b>Net cash flow from operating activities</b>	<b>(907,754)</b>	<b>(972,830)</b>	<b>(1,044,786)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	39,596	25,704	<b>28,760</b>
Receivables	3,208	4,289	<b>3,549</b>
Inventories	225	235	<b>235</b>
Other	85	...	...
<b>Total Current Assets</b>	<b>43,114</b>	<b>30,228</b>	<b>32,544</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	229,780	216,639	<b>211,183</b>
Plant and equipment	6,406	5,594	<b>3,069</b>
<b>Total Non Current Assets</b>	<b>236,186</b>	<b>222,233</b>	<b>214,252</b>
<b>Total Assets</b>	<b>279,300</b>	<b>252,461</b>	<b>246,796</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	13,661	13,973	<b>15,072</b>
Employee entitlements and other provisions	29,940	27,481	<b>28,228</b>
Other	75	75	<b>75</b>
<b>Total Current Liabilities</b>	<b>43,676</b>	<b>41,529</b>	<b>43,375</b>
<b>Non Current Liabilities -</b>			
Other	65	63	<b>138</b>
<b>Total Non Current Liabilities</b>	<b>65</b>	<b>63</b>	<b>138</b>
<b>Total Liabilities</b>	<b>43,741</b>	<b>41,592</b>	<b>43,513</b>
<b>NET ASSETS</b>	<b>235,559</b>	<b>210,869</b>	<b>203,283</b>
<b>EQUITY</b>			
Reserves	28,771	28,513	<b>28,513</b>
Accumulated funds	206,788	182,356	<b>174,770</b>
<b>TOTAL EQUITY</b>	<b>235,559</b>	<b>210,869</b>	<b>203,283</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**38.1 Ageing, Home and Community Care and Disability**

**38.1.1 Ageing, Home and Community Care and Disability**

Program Objective(s): To provide strategic policy advice to Government on ageing and disability matters with emphasis on improving the quality of services and opportunities available to older people and people with disabilities. To provide support for services that assist frail older people, people with a disability and their carers to maximise their independence and participation in the community.

Program Description: Provision of strategic policy and planning advice on ageing and disability issues to the Minister. Provision of funding to Government and non-Government agencies (including the Home Care Service of New South Wales) that deliver services to the aged and people with a disability and their carers. Monitoring the effectiveness of services provided to older people, people with disabilities and their carers.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
	Director General and support	11	16
	Corporate Services	29	30
	Program performance	72	79
	Strategic policy and planning	41	48
	Regional offices	74	77
	Guardianship Tribunal	50	54
	Disability Council	5	6
		282	310

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	19,938	20,500	<b>21,786</b>
Other operating expenses	9,759	13,800	<b>12,494</b>
Maintenance	96	140	<b>160</b>
Depreciation and amortisation	520	520	<b>520</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>38.1 Ageing, Home and Community Care and Disability</b>			
<b>38.1.1 Ageing, Home and Community Care and Disability (cont)</b>			
<b>OPERATING STATEMENT (cont)</b>			
Grants and subsidies			
Disability Services program – payments to non-Government organisations	279,889	294,783	<b>377,534</b>
Disability Services program - payments to budget dependent agencies	1,155	1,155	<b>1,180</b>
Home and Community Care program - payments to Home Care Service	117,615	120,804	<b>120,936</b>
Home and Community Care program - payments to other budget dependent agencies	14,387	14,387	<b>14,387</b>
Home and Community Care program - other	107,566	108,867	<b>127,391</b>
Ageing program	2,185	2,198	<b>4,875</b>
Capital grants to non profit organisations	12,185	14,585	<b>12,000</b>
Capital grants - general government agencies	6,137	2,279	<b>6,899</b>
<b>Total Expenses</b>	<b>571,432</b>	<b>594,018</b>	<b>700,162</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	50	500	<b>500</b>
Investment income	800	2,700	<b>800</b>
Grants and contributions	...	850	<b>230</b>
Other revenue	900	3,250	<b>2,500</b>
<b>Total Retained Revenue</b>	<b>1,750</b>	<b>7,300</b>	<b>4,030</b>
<b>NET COST OF SERVICES</b>	<b>569,682</b>	<b>586,718</b>	<b>696,132</b>
<b>ASSET ACQUISITIONS</b>	<b>677</b>	<b>677</b>	<b>540</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**38.2 Disability Services**

**38.2.1 Disability services**

Program Objective(s): To assist people with disabilities and their carers.

Program Description: Coordination and provision of support services to children and adults with intellectual or multiple disabilities and their carers. These include: day activity programs, respite care, diagnostic and assessment services, early intervention and therapy services, counselling and behaviour management services. Provision of accommodation and support services to children and adults with an intellectual disability who are unable to live independently in the community. These are provided in a range of settings including: the person's own home, group homes and medium to large residential centres.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Clients in large and mini residential centres	no.	1,570	1,463	1,440	<b>1,440</b>
Clients in group homes operated by the Department	no.	1,105	1,221	1,180	<b>1,180</b>
Number of group homes	no.	256	276	273	<b>273</b>
<u>Average Staffing</u> :	EFT	5,773	5,810	5,682	<b>5,709</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
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WOMEN**

**38 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>38.2 Disability Services</b>			
<b>38.2.1 Disability services (cont)</b>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	342,021	363,683	<b>340,387</b>
Other operating expenses	43,570	55,787	<b>41,141</b>
Maintenance	5,848	6,849	<b>12,503</b>
Depreciation and amortisation	3,976	6,994	<b>9,905</b>
Other expenses			
Expenses for child support and departmental residential care	9,749	10,286	<b>10,404</b>
<b>Total Expenses</b>	<b>405,164</b>	<b>443,599</b>	<b>414,340</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	8,492	8,492	<b>9,322</b>
Residential client fees	13,514	13,514	<b>13,148</b>
Minor sales of goods and services	177	188	<b>43</b>
Investment income	1,447	2,151	<b>1,475</b>
Grants and contributions	1,939	1,928	<b>2,011</b>
Other revenue	366	365	<b>366</b>
<b>Total Retained Revenue</b>	<b>25,935</b>	<b>26,638</b>	<b>26,365</b>
Gain/(loss) on disposal of non current assets	...	...	<b>2,385</b>
<b>NET COST OF SERVICES</b>	<b>379,229</b>	<b>416,961</b>	<b>385,590</b>
<b>ASSET ACQUISITIONS</b>	<b>21,218</b>	<b>9,027</b>	<b>7,269</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 HOME CARE SERVICE OF NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	116,374	119,808	<b>132,897</b>
Other operating expenses	20,299	20,620	<b>21,580</b>
Maintenance	114	174	<b>240</b>
Depreciation and amortisation	3,938	2,535	<b>5,777</b>
<b>Total Expenses</b>	<b>140,725</b>	<b>143,137</b>	<b>160,494</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	17,500	17,840	<b>29,600</b>
Investment income	1,200	1,000	<b>1,300</b>
Grants and contributions	125,857	126,255	<b>131,706</b>
Other revenue	2,000	1,000	<b>1,000</b>
<b>Total Retained Revenue</b>	<b>146,557</b>	<b>146,095</b>	<b>163,606</b>
<b>NET COST OF SERVICES</b>	<b>(5,832)</b>	<b>(2,958)</b>	<b>(3,112)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 HOME CARE SERVICE OF NEW SOUTH WALES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	115,974	121,449	<b>129,718</b>
Other	20,081	27,774	<b>24,670</b>
<b>Total Payments</b>	<b>136,055</b>	<b>149,223</b>	<b>154,388</b>
<b>Receipts</b>			
Sale of goods and services	17,146	18,022	<b>28,650</b>
Interest	1,200	1,000	<b>1,300</b>
Other	127,857	130,092	<b>135,696</b>
<b>Total Receipts</b>	<b>146,203</b>	<b>149,114</b>	<b>165,646</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>10,148</b>	<b>(109)</b>	<b>11,258</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	...	<b>250</b>
Purchases of property, plant and equipment	(8,552)	(3,243)	<b>(9,589)</b>
Purchases of investments	...	(39)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,552)</b>	<b>(3,282)</b>	<b>(9,339)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,596</b>	<b>(3,391)</b>	<b>1,919</b>
Opening Cash and Cash Equivalents	13,322	17,813	<b>14,422</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>14,918</b>	<b>14,422</b>	<b>16,341</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	5,832	2,958	<b>3,112</b>
Non cash items added back	3,938	2,535	<b>5,777</b>
Change in operating assets and liabilities	378	(5,602)	<b>2,369</b>
<b>Net cash flow from operating activities</b>	<b>10,148</b>	<b>(109)</b>	<b>11,258</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 HOME CARE SERVICE OF NEW SOUTH WALES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	14,918	14,422	<b>16,341</b>
Receivables	4,600	3,185	<b>4,000</b>
Other	520	175	<b>175</b>
<b>Total Current Assets</b>	<b>20,038</b>	<b>17,782</b>	<b>20,516</b>
<b>Non Current Assets -</b>			
Other financial assets	9,211	9,750	<b>10,000</b>
Property, plant and equipment -			
Land and building	4,351	1,448	<b>2,028</b>
Plant and equipment	5,348	3,118	<b>6,350</b>
Other	6,439	10,780	<b>10,080</b>
<b>Total Non Current Assets</b>	<b>25,349</b>	<b>25,096</b>	<b>28,458</b>
<b>Total Assets</b>	<b>45,387</b>	<b>42,878</b>	<b>48,974</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,540	4,020	<b>5,025</b>
Employee entitlements and other provisions	6,700	6,902	<b>7,500</b>
Other	4,200	...	...
<b>Total Current Liabilities</b>	<b>15,440</b>	<b>10,922</b>	<b>12,525</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	9,300	8,119	<b>9,000</b>
<b>Total Non Current Liabilities</b>	<b>9,300</b>	<b>8,119</b>	<b>9,000</b>
<b>Total Liabilities</b>	<b>24,740</b>	<b>19,041</b>	<b>21,525</b>
<b>NET ASSETS</b>	<b>20,647</b>	<b>23,837</b>	<b>27,449</b>
<b>EQUITY</b>			
Reserves	4,000	4,500	<b>5,000</b>
Accumulated funds	16,647	19,337	<b>22,449</b>
<b>TOTAL EQUITY</b>	<b>20,647</b>	<b>23,837</b>	<b>27,449</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 HOME CARE SERVICE OF NEW SOUTH WALES**

**39.1 Home Care Service**

**39.1.1 Home Care Service**

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Total hours of service provided	thous	3,375	3,391	3,875	<b>4,294</b>
General housework hours	%	48	48	46	<b>45</b>
Personal care hours	%	39	41	40	<b>37</b>
Respite care hours	%	10	10	12	<b>15</b>
Other care hours	%	3	1	2	<b>3</b>
Total number of households serviced per year	thous	50	50	55	<b>64</b>
Average hours per customer per year	no.	68	68	70	<b>67</b>
<u>Average Staffing:</u>	EFT	2,691	2,689	3,141	<b>3,350</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	116,374	119,808	<b>132,897</b>
Other operating expenses	20,299	20,620	<b>21,580</b>
Maintenance	114	174	<b>240</b>
Depreciation and amortisation	3,938	2,535	<b>5,777</b>
<b>Total Expenses</b>	<b>140,725</b>	<b>143,137</b>	<b>160,494</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**39 HOME CARE SERVICE OF NEW SOUTH WALES**

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**39.1 Home Care Service**

**39.1.1 Home Care Service (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	17,500	17,840	<b>29,600</b>
Investment income	1,200	1,000	<b>1,300</b>
Grants and contributions	125,857	126,255	<b>131,706</b>
Other revenue	2,000	1,000	<b>1,000</b>

<b>Total Retained Revenue</b>	<b>146,557</b>	<b>146,095</b>	<b>163,606</b>
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<b>NET COST OF SERVICES</b>	<b>(5,832)</b>	<b>(2,958)</b>	<b>(3,112)</b>
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<b>ASSET ACQUISITIONS</b>	<b>10,092</b>	<b>3,243</b>	<b>9,589</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**40 DEPARTMENT FOR WOMEN**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,941	2,851	<b>2,881</b>
Other operating expenses	741	741	<b>713</b>
Maintenance	18	18	<b>19</b>
Depreciation and amortisation	80	106	<b>112</b>
Grants and subsidies	1,000	1,000	<b>1,000</b>
Other expenses	392	467	<b>536</b>
<b>Total Expenses</b>	<b>5,172</b>	<b>5,183</b>	<b>5,261</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	19	30	<b>37</b>
Grants and contributions	...	219	...
Other revenue	1	1	<b>1</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>250</b>	<b>38</b>
<b>NET COST OF SERVICES</b>	<b>5,152</b>	<b>4,933</b>	<b>5,223</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**40 DEPARTMENT FOR WOMEN**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,845	2,736	<b>2,739</b>
Grants and subsidies	1,000	1,000	<b>1,000</b>
Other	1,241	1,522	<b>1,498</b>
<b>Total Payments</b>	<b>5,086</b>	<b>5,258</b>	<b>5,237</b>
<b>Receipts</b>			
Sale of goods and services	...	23	...
Interest	19	35	<b>34</b>
Other	1	442	<b>231</b>
<b>Total Receipts</b>	<b>20</b>	<b>500</b>	<b>265</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,066)</b>	<b>(4,758)</b>	<b>(4,972)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(570)	(746)	<b>(129)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(570)</b>	<b>(746)</b>	<b>(129)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,840	4,583	<b>4,750</b>
Capital appropriation	570	746	<b>129</b>
Cash reimbursements from the Consolidated Fund Entity	132	128	<b>135</b>
Cash transfers to Consolidated Fund	...	(30)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,542</b>	<b>5,427</b>	<b>5,014</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(94)</b>	<b>(77)</b>	<b>(87)</b>
Opening Cash and Cash Equivalents	406	492	<b>415</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>312</b>	<b>415</b>	<b>328</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,152)	(4,933)	<b>(5,223)</b>
Non cash items added back	195	230	<b>224</b>
Change in operating assets and liabilities	(109)	(55)	<b>27</b>
<b>Net cash flow from operating activities</b>	<b>(5,066)</b>	<b>(4,758)</b>	<b>(4,972)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**40 DEPARTMENT FOR WOMEN**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	312	415	<b>328</b>
Receivables	20	23	<b>26</b>
<b>Total Current Assets</b>	<b>332</b>	<b>438</b>	<b>354</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	686	834	<b>851</b>
<b>Total Non Current Assets</b>	<b>686</b>	<b>834</b>	<b>851</b>
<b>Total Assets</b>	<b>1,018</b>	<b>1,272</b>	<b>1,205</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	111	157	<b>169</b>
Employee entitlements and other provisions	184	212	<b>230</b>
<b>Total Current Liabilities</b>	<b>295</b>	<b>369</b>	<b>399</b>
<b>Total Liabilities</b>	<b>295</b>	<b>369</b>	<b>399</b>
<b>NET ASSETS</b>	<b>723</b>	<b>903</b>	<b>806</b>
<b>EQUITY</b>			
Accumulated funds	723	903	<b>806</b>
<b>TOTAL EQUITY</b>	<b>723</b>	<b>903</b>	<b>806</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**40 DEPARTMENT FOR WOMEN**

**40.1 Policy Development and Projects Affecting the Status of Women**

**40.1.1 Policy Development and Projects Affecting the Status of Women**

Program Objective(s): To improve the economic and social well-being of women in New South Wales.

Program Description: Provision of leadership and direction in shaping whole-of-government policy, programs and services for women. Provision of policy advice to the Government on issues affecting women. Participation in community education, provision of information and government support for initiatives for women.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Women's Information and Referral Service - total calls	no.	9,751	9,200	9,700	<b>9,500</b>
Women's Information and Referral Service - total referrals	no.	13,600	13,100	9,500	<b>10,500</b>
Major publications issued	no.	28	25	20	<b>20</b>
Participation in community events	no.	45	48	50	<b>55</b>
<u>Average Staffing</u> :	EFT	50	48	48	<b>48</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,941	2,851	<b>2,881</b>
Other operating expenses	741	741	<b>713</b>
Maintenance	18	18	<b>19</b>
Depreciation and amortisation	80	106	<b>112</b>
Grants and subsidies			
Women's Services Grants Program	1,000	1,000	<b>1,000</b>
Other expenses			
Special projects	392	467	<b>536</b>
<b>Total Expenses</b>	<b>5,172</b>	<b>5,183</b>	<b>5,261</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
WOMEN**

**40 DEPARTMENT FOR WOMEN**

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**40.1 Policy Development and Projects Affecting the Status of Women**

**40.1.1 Policy Development and Projects Affecting the Status of Women  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	19	30	37
Grants and contributions	...	219	...
Other revenue	1	1	1

<b>Total Retained Revenue</b>	<b>20</b>	<b>250</b>	<b>38</b>
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<b>NET COST OF SERVICES</b>	<b>5,152</b>	<b>4,933</b>	<b>5,223</b>
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<b>ASSET ACQUISITIONS</b>	<b>570</b>	<b>746</b>	<b>129</b>
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# MINISTER FOR EDUCATION AND TRAINING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Education and Training</b>			
Total Expenses .....	6,855.7	7,191.9	4.9
Asset Acquisitions .....	298.9	357.5	19.6
<b>Office of the Board of Studies</b>			
Total Expenses .....	74.3	82.7	11.3
Asset Acquisitions .....	1.8	0.9	- 50.0
<b>Total, Minister for Education and Training</b>			
Total Expenses .....	<b>6,930.0</b>	<b>7,274.6</b>	<b>5.0</b>
Asset Acquisitions .....	<b>300.7</b>	<b>358.4</b>	<b>19.2</b>

## DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training provides quality general schooling and vocational education and training services to over 1.6 million students each year through an extensive network of Government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non Government schools and funds specialist training, employment and youth programs.

The Department formulates and co-ordinates education and training policy and plans and allocates resources across the State-funded sectors of schools, TAFE NSW and vocational education and training providers.

The key priorities in education and training for 2001-02 will be to:

- ◆ improve the amenity of schools through the Schools Improvement package of capital works;
- ◆ promote and improve the quality of client services provided by the Department;



- ◆ introduce new technology strategies, including the staged implementation of expanded Internet services for teachers and students in Government schools and TAFE;
- ◆ introduce a Computing Skills Assessment program for all Year 6 students in Government schools;
- ◆ continue the focus on improving literacy and numeracy skills; and
- ◆ provide quality employment-related training through schools, TAFE NSW and adult and community education colleges.

In 2001-02 over 761,000 students will attend New South Wales Government schools. TAFE enrolments in 2001-02 are projected to be more than 460,000, whilst Adult and Community Education student numbers are likely to exceed 390,000 in 2002.

The capacity for TAFE NSW to expand continues to be constrained due to the absence of Commonwealth growth funding under the proposed 2001 Australian National Training Authority (ANTA) Agreement.

## ***SCHOOL EDUCATION SERVICES***

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has a legislative responsibility to provide education services to public school students of New South Wales. This encompasses core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services which address the needs of a range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$5,272.6 million in 2001-02, an increase of \$243.2 million on 2000-01.

The Non-Government Schools Assistance program provides financial support of \$498.7 million to non-Government schools.

## **STRATEGIC DIRECTIONS**

### **Literacy and Numeracy**

Funding of over \$464 million will be provided over the next four years for the Literacy and Numeracy Strategy.

The success of the State Literacy and Numeracy Plan was demonstrated in 2000 with New South Wales achieving favourable results in reading for Year 3 and Year 5 against the national benchmark. In addition, the proportion of Year 3 students in the lowest skill band in literacy has been steadily declining.

In 2001 all Year 3 and Year 5 students in New South Wales Government schools will complete the Primary Writing Assessment Program. The highly successful Reading Recovery Program will continue with some 8,000 students expected to participate in the program in 2002.

New programs have been introduced such as Counting On and Literacy Linkages. Regular statewide testing will continue through the Basic Skills Testing in Years 3 and 5, the English Language and Literacy Assessment in Years 7 and 8, the New School Certificate in Year 10 and the New Higher School Certificate at the end of Year 12. The new Secondary Numeracy Assessment Program will be compulsory for all Year 7 students in Government schools in 2001.

### **Technology**

Over the past four years, the addition of 90,000 multi-media computers to schools has reduced the computer to student ratio in Government schools to around 1:8. These computers are now being replaced through leasing arrangements to ensure schools have the most up-to-date technology. This ratio will be further improved as 25,000 extra computers are distributed over the next two years.

Funding has been provided for new technology strategies. These include:

- ◆ the staged introduction of expanded Internet services for students and teachers in Government schools and TAFE. This will include some e-mail services to enable communication between students anywhere within the public school system and filtered access to the world wide web. Utilising these facilities will create new ways for teachers, students and their parents to communicate with one another, enhancing the delivery of education to students in all areas of New South Wales; and
- ◆ the introduction from 2002 of a Computing Skills Assessment test for all Year 6 students in Government schools.

Training for teachers in the Technology in Learning and Teaching (TILT) Program will continue with almost \$10 million being available in the next two years. By 2003, around 40,000 teachers will have been trained in using technology in the classroom.

### **Vocational Education and Training in Schools**

Under the Ready for Work Plan, there are increasing opportunities for secondary students to undertake vocational training to strengthen their employment prospects when their schooling is completed. Initiatives include:

- ◆ some \$21.5 million over four years, for individual School to Work plans for students in Years 9 to 12 to help them direct their study and career paths;
- ◆ an expanded work education program to improve the knowledge of young people on how to get a job, where the jobs are and the personal qualities and other skills needed to succeed;
- ◆ accredited industry-based courses as part of the New Higher School Certificate, which count towards university entrance;
- ◆ \$1.1 million over four years for scholarships to encourage school students to continue their studies full-time at TAFE NSW;
- ◆ \$7.2 million over four years to expand programs for young people at risk; and
- ◆ stronger links between schools, TAFE NSW and employers.

### **2001-02 BUDGET**

#### **Total Expenses**

Total expenses on school education services for 2001-02 are estimated at \$5,771.3 million. This represents an increase of almost \$299 million, or some 5.5 percent on last year's Budget. Key initiatives include:

- ◆ \$464.5 million over four years for the further expansion of the State Literacy and Numeracy Plan with almost \$117 million to be spent in 2001-02;
- ◆ \$555.3 million over four years for the Computers in Schools Plan, for the replacement of the existing 90,000 computers through leasing arrangements and provision of an additional 25,000 computers. A total of \$137.3 million will be provided in 2001-02 for this program;

- ◆ \$160 million over four years for targeted student welfare programs, including \$46.2 million for a wider range of placement and support options for students with disruptive behaviour. In 2001-02 over \$42 million will be available for these programs;
- ◆ \$18.2 million will be spent over four years to expand opportunities for teacher training in using new technology in the classroom, including \$5.6 million allocated in 2001-02;
- ◆ some \$21.5 million over four years (\$5.7 million in 2001-02) will be provided to prepare young people for work through the development of individual school to work plans for all students in Years 9 to 12; and
- ◆ an expanded school maintenance program, providing \$628 million over the next four years. Some \$157 million will be spent in 2001-02 to maintain public schools.

## **Asset Acquisitions**

### **Schools**

The school education component of the asset acquisition program provides for the construction of new and replacement schools and upgrading of and additions to existing facilities. The cost of sites for new schools, furniture and equipment and major computer projects are also funded under this program.

In 2001-02 \$257.6 million will be available for spending on capital projects at schools, an increase of \$80.4 million (45 percent) on last year's allocation. The allocation is part of a four year \$1.1 billion Schools Improvement package, which will see a significant upgrade in the amenity of New South Wales public schools and deliver improved facilities for students, teachers and the community. This is more than \$400 million above the previous forward capital program.

The School Improvement package, over the four years, includes:

- ◆ more than \$240 million for 23 new primary schools and 8 new high schools in growth areas including the Tweed, Camden, Kellyville, the Hawkesbury, the Central Coast and the Hills District;
- ◆ more than \$70 million extra for upgrades to classrooms, libraries and security at 1,000 public schools;
- ◆ \$130 million to improve facilities for students, teachers and school staff, including \$50 million for better disabled access;

- ◆ \$80 million for new school halls;
- ◆ \$50 million extra to replace 330 demountables with permanent facilities; and
- ◆ \$45 million for landscaping, new fencing and general improvements at older schools.

This year's program will provide for the commencement of 38 new building projects including new primary schools at Cecil Hills, Glenwood, Prestons and a replacement primary school at Rouse Hill. Work will also commence on the first stage of the upgrade of Mullumbimby High School and on the second stages of new high schools at Kellyville, Mount Annan and a joint high school and TAFE facility, at Tuncurry.

Work will continue on over 50 projects commenced in previous years, including new or replacement schools at Harrington Park, Hoxton Park, Jerrabomberra, Quakers Hill East and Flinders Public School, near Shellharbour. Work will also continue on the construction of the first stages of new high schools at Kellyville and Mount Annan and the first stage of the Great Lakes College at Tuncurry.

Funds have also been provided for Stage 1 of the Northern Beaches Multi Campus College which will involve work on the senior campus and for the continuation of work on the Dubbo and Chifley Multi Campus Colleges.

A total of \$100.3 million, an increase of 85.4 percent, will also be expended on a wide range of minor miscellaneous works projects, including \$10 million for air-conditioning in schools and demountable classrooms and the upgrading of student and teacher facilities.

### ***Sydney Conservatorium of Music***

A further \$13.9 million has been provided to finalise the redevelopment of the Sydney Conservatorium of Music and the Conservatorium High School. The project is due for completion in July 2001.

### ***Conservatorium – Heritage Precinct***

The project reflects costs related to the discovery, during redevelopment of the Conservatorium project, of extensive archaeological artefacts and heritage material. Costs associated with the conservation, restoration and exhibition of the findings, to accord with requirements of the NSW Heritage Council, are estimated at \$44.7 million, making the Conservatorium an important historical site and city landmark.

## **TAFE AND RELATED SERVICES**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant structural and technological changes in business, industry and government enterprises. TAFE NSW has an on-going commitment to develop and implement a range of strategies to ensure courses are responsive to industry needs, provide more flexible delivery options including workplace learning and promote new educational technologies.

Achieving recognition as Quality Endorsed Training Organisations (QETO), through the Australian National Training Authority (ANTA), is a major priority for TAFE NSW. All TAFE Institutes have now achieved the status of Registered Training Organisations which is a pre-requisite to QETO endorsement. To date nine TAFE Institutes have gained QETO status, with the remaining two Institutes to be assessed later in 2001.

The 1998 ANTA Agreement provided for the cessation of Commonwealth growth funding to States from 1998. As a consequence, TAFE NSW has been required to implement significant restructuring and productivity improvements. Commonwealth - State negotiations on the 2001 ANTA Agreement have not yet concluded.

Total expenses on TAFE and related services are estimated at \$1,420.6 million in 2001-02. The TAFE Budget takes into account the on-going reductions in Commonwealth funding and the need for greater efficiencies in an increasingly competitive training market.

### **STRATEGIC DIRECTIONS**

Key priorities have been identified as:

- ◆ working closely with emerging industries to ensure a skilled workforce is available;
- ◆ strengthening links between TAFE, schools and universities through the development of Multi Campus Colleges;
- ◆ capitalising on the use of new technologies to meet customers' needs and increasing the delivery of training via the Internet;

- ◆ developing new courses to assist small and rural businesses;
- ◆ continuing to deliver programs to Aboriginal people in conjunction with Aboriginal centres providing opportunities for the whole community to join with Aboriginal people in a variety of programs; and
- ◆ supporting the expertise, creativity, innovation and commitment of staff to improve overall performance, particularly students' outcomes.

## **2001-02 BUDGET**

### **Total Expenses**

Major initiatives to be undertaken during 2001-02 include:

- ◆ \$18.3 million over four years to support TAFE scholarships and students at risk programs, with some \$4.4 million being allocated this year;
- ◆ the ongoing development of partnerships between TAFE and industry to deliver flexible training programs specific to the clients needs and at times and locations suitable to the client;
- ◆ \$1.8 million in 2001-02, for a joint TAFE and schools initiative through TAFE NSW Outreach and school substitute care, to target youth and to expand their access to vocational education and training. An additional 100 TAFE places for students in Juvenile Justice Centres will be available; and
- ◆ \$2.6 million assistance to students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to continue full-time study at TAFE NSW.

### **Asset Acquisitions**

The asset acquisition program for 2001-2002 is \$86 million. The program provides for the commencement of 38 new projects in 2001-2002, including new facilities at Dubbo, Cessnock, Kurri Kurri, Miller and Ultimo campuses and major refurbishment works at Gympie, Wollongong and St George campuses.

Construction will continue on major works at Bathurst, Blacktown, Dubbo, Liverpool, Taree, Ultimo and Wollongbar campuses and on the Great Lakes Education Precinct, which is a joint schools and TAFE NSW facility at Tuncurry.

## **OFFICE OF THE BOARD OF STUDIES**

The Office of the Board of Studies provides professional and administrative support to the Board of Studies which is responsible for development of curriculum and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-Government schools and the development and conduct of the School Certificate (SC) and Higher School Certificate (HSC) examinations. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (New South Wales) and the Aboriginal Education Consultative Group.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2000 key activities of the Office included:

- ◆ 344 examination papers in 130 Higher School Certificate courses and 4 papers for the School Certificate;
- ◆ 830 examination centres, across metropolitan and regional New South Wales, interstate and overseas;
- ◆ marking over 450,000 Higher School Certificate papers and 260,000 School Certificate papers at 14 venues;
- ◆ over 27,000 calls on the Higher School Certificate Advice Line;
- ◆ 58,212 candidates completing the Higher School Certificate in 2000; and
- ◆ 78,108 candidates completing the School Certificate in 2000.

### **New Higher School Certificate**

The Office of the Board of Studies and the Department of Education and Training have spent over \$30 million since 1997-98 to support reform of the School and Higher School Certificates. Funding was provided for:

- ◆ the development of revised syllabuses and Vocational Education and Training Industry Frameworks;
- ◆ teaching support materials and training and development programs for teachers;



- ◆ revised assessment and reporting of student achievement based on a standards-based approach; and
- ◆ assistance to the non-Government sector for training and development and curriculum support.

### **Kindergarten to Year 10 Curriculum Framework**

During 2000-01 the Office is undertaking the development of a Kindergarten to Year 10 Curriculum Framework. The Framework will take into account current and emerging issues in relation to the delivery of curriculum within schools, particularly the use of information and communications technology in the classroom and its impact on learning and assessment. The framework will support the evaluation of Years 7 to 10 syllabuses to be undertaken from 2001-02.

## **STRATEGIC DIRECTIONS**

### **Years 7 to 10 Syllabus Development**

The Office will undertake an evaluation of all Years 7 to 10 curriculum to ensure compatibility with the criteria for introducing new subjects and courses as part of the new Higher School Certificate. Revised English and Mathematics syllabuses will be distributed to schools by mid 2002 for implementation from 2003, with the remainder of syllabuses being ready for implementation from the beginning of 2004. An additional \$3.8 million has been allocated in 2001-02 (\$27 million over four years, including funding to the Department of Education and Training) to meet the accelerated timeframe. This initiative will support the assessment and reporting of student achievement from Kindergarten to Year 12 using a standards-based methodology (that is, against a set of descriptions of achievement rather than only reporting results of students within the same cohort).

### **Information and Communications Technology**

Since 1999 the Office has implemented a range of on-line services to schools, teachers and students including lodgement of entries, examination results for candidates and product and services information. For the last two years HSC results have been available before Christmas. The Office will continue to expand the range of available services including interactive curriculum support materials and approaches to the use of computers in examinations and in scoring examination responses.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for 2001-02 are estimated at \$82.7 million, an increase of \$6.8 million on 2000-01. Key expenditure initiatives in 2001-02 include:

- ◆ \$15.2 million over four years (\$3.7 million in 2001-02) to evaluate and redevelop Years 7 to 10 syllabuses;
- ◆ \$2.4 million over four years (\$0.6 million in 2001-02) for the development of a state-wide external Year 10 Computing Skills Assessment test to determine students' knowledge, skills and understanding of information and communications technology; and
- ◆ \$2.1 million over four years (\$0.7 million in 2001-02) for support materials for students and teachers on the standards referenced assessment methodology.

### **Asset Acquisitions**

An amount of \$0.9 million will be provided to the Office in 2001-02 for capital projects. This includes \$0.3 million for continuation of a \$1.6 million project for electronic service delivery to schools to facilitate the exchange of course and candidate information and \$0.6 million for development of computer systems to support the Computing Skills Assessment test for Year 10 students and for the Years 7 to 10 syllabus redevelopment project.

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,795,842	4,871,021	<b>4,975,101</b>
Other operating expenses	686,862	707,096	<b>762,195</b>
Maintenance	165,574	183,821	<b>182,619</b>
Depreciation and amortisation	306,391	306,391	<b>312,225</b>
Grants and subsidies	661,133	719,774	<b>714,861</b>
Borrowing costs	10	10	<b>8</b>
Other expenses	239,863	255,570	<b>244,845</b>
<b>Total Expenses</b>	<b>6,855,675</b>	<b>7,043,683</b>	<b>7,191,851</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	151,112	162,520	<b>172,668</b>
Investment income	15,656	18,561	<b>20,495</b>
Grants and contributions	28,991	27,803	<b>26,814</b>
Other revenue	10,432	10,112	<b>10,214</b>
<b>Total Retained Revenue</b>	<b>206,191</b>	<b>218,996</b>	<b>230,191</b>
<b>NET COST OF SERVICES</b>	<b>6,649,484</b>	<b>6,824,687</b>	<b>6,961,660</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,362,670	4,526,349	4,535,205
Grants and subsidies	660,533	719,174	713,661
Finance costs	10	10	5
Other	1,102,449	1,144,513	1,190,459
<b>Total Payments</b>	<b>6,125,662</b>	<b>6,390,046</b>	<b>6,439,330</b>
<b>Receipts</b>			
Sale of goods and services	151,112	162,512	172,668
Interest	15,656	20,934	19,395
Other	38,964	38,574	36,628
<b>Total Receipts</b>	<b>205,732</b>	<b>222,020</b>	<b>228,691</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,919,930)</b>	<b>(6,168,026)</b>	<b>(6,210,639)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	21,629	21,629	14,919
Advance repayments received	...	83	...
Purchases of property, plant and equipment	(298,888)	(312,694)	(357,541)
Purchases of investments	...	...	(83)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(277,259)</b>	<b>(290,982)</b>	<b>(342,705)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	83
Repayment of borrowings and advances	...	(83)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(83)</b>	<b>83</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,733,264	5,997,391	<b>6,025,155</b>
Capital appropriation	294,688	294,844	<b>355,541</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(2,314)	...	<b>(1,003)</b>
Cash reimbursements from the Consolidated Fund Entity	156,000	156,000	<b>174,746</b>
Cash transfers to Consolidated Fund	...	(2,581)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,181,638</b>	<b>6,445,654</b>	<b>6,554,439</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(15,551)</b>	<b>(13,437)</b>	<b>1,178</b>
Opening Cash and Cash Equivalents	375,982	367,107	<b>353,670</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>360,431</b>	<b>353,670</b>	<b>354,848</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,649,484)	(6,824,687)	<b>(6,961,660)</b>
Non cash items added back	738,445	739,571	<b>752,121</b>
Change in operating assets and liabilities	(8,891)	(82,910)	<b>(1,100)</b>
<b>Net cash flow from operating activities</b>	<b>(5,919,930)</b>	<b>(6,168,026)</b>	<b>(6,210,639)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	360,431	353,670	<b>354,848</b>
Receivables	74,372	75,687	<b>76,787</b>
Other financial assets	58	55	<b>55</b>
Other	4,898	13,954	<b>13,954</b>
<b>Total Current Assets</b>	<b>439,759</b>	<b>443,366</b>	<b>445,644</b>
<b>Non Current Assets -</b>			
Other financial assets	980	1,124	<b>1,207</b>
Property, plant and equipment -			
Land and building	14,838,914	14,912,120	<b>14,929,636</b>
Plant and equipment	235,970	123,153	<b>136,034</b>
Other	5,834	2,434	<b>2,434</b>
<b>Total Non Current Assets</b>	<b>15,081,698</b>	<b>15,038,831</b>	<b>15,069,311</b>
<b>Total Assets</b>	<b>15,521,457</b>	<b>15,482,197</b>	<b>15,514,955</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	199,621	176,802	<b>176,802</b>
Employee entitlements and other provisions	36,467	46,393	<b>46,393</b>
Other	22,802	31,883	<b>31,883</b>
<b>Total Current Liabilities</b>	<b>258,890</b>	<b>255,078</b>	<b>255,078</b>
<b>Non Current Liabilities -</b>			
Interest bearing	167	41	<b>124</b>
Employee entitlements and other provisions	48,860	44,413	<b>44,413</b>
Other	5,429	7,155	<b>7,155</b>
<b>Total Non Current Liabilities</b>	<b>54,456</b>	<b>51,609</b>	<b>51,692</b>
<b>Total Liabilities</b>	<b>313,346</b>	<b>306,687</b>	<b>306,770</b>
<b>NET ASSETS</b>	<b>15,208,111</b>	<b>15,175,510</b>	<b>15,208,185</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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2000-01		<b>2001-02 Budget \$000</b>
Budget \$000	Revised \$000	

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	3,237,788	3,210,833	<b>3,210,833</b>
Accumulated funds	11,970,323	11,964,677	<b>11,997,352</b>
<b>TOTAL EQUITY</b>	<b>15,208,111</b>	<b>15,175,510</b>	<b>15,208,185</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.1 Pre-School and Primary Education Services**

**41.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Pre-school students	no.	2,234	2,235	2,235	<b>2,290</b>
Pre-school classes	no.	110	111	111	<b>111</b>
<u>Average Staffing:</u>	EFT	258	259	269	<b>269</b>

—2000-01—		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,460	12,841	<b>13,112</b>
Other operating expenses	1,313	1,344	<b>1,378</b>
Maintenance	311	354	<b>339</b>
Depreciation and amortisation	417	469	<b>478</b>
Other expenses			
Funding towards school expenses	581	591	<b>602</b>
<b>Total Expenses</b>	<b>15,082</b>	<b>15,599</b>	<b>15,909</b>



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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.1 Pre-School and Primary Education Services**

**41.1.1 Pre-School Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Commissions	5	5	5
Fees for services	4	4	4
Pre-school fees	316	316	324
Investment income	40	50	58
<b>Total Retained Revenue</b>	<b>365</b>	<b>375</b>	<b>391</b>
<b>NET COST OF SERVICES</b>	<b>14,717</b>	<b>15,224</b>	<b>15,518</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.1 Pre-School and Primary Education Services**

**41.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

		Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>						
Government students in programs provided through Distance Education Centres	no.		833	819	807	<b>800</b>
Aboriginal students	no.		17,580	19,240	19,522	<b>20,000</b>
Students of non-English speaking background at Government schools	no.		96,765	100,443	105,635	<b>106,000</b>
Students receiving support through the English as a Second Language program	no.		57,903	58,949	60,128	<b>61,458</b>
Total students in support classes and special schools	no.		7,131	7,114	6,682	<b>6,600</b>
Students in Government schools receiving special education support in integrated settings	no.		7,905	9,801	10,773	<b>11,060</b>
Students in Early Intervention programs	no.		1,390	1,460	1,460	<b>1,730</b>
Students	no.		454,101	454,628	455,914	<b>456,600</b>
<u>Average Staffing:</u>	EFT		34,757	35,111	34,993	<b>35,031</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related		2,000,094	2,032,134		<b>2,074,809</b>
Other operating expenses		239,016	246,536		<b>267,681</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.1 Pre-School and Primary Education Services**

**41.1.2 Primary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	64,809	73,860	<b>70,546</b>
Depreciation and amortisation	99,035	111,393	<b>113,382</b>
Grants and subsidies			
Conveyance of school children	20,277	22,306	<b>22,079</b>
Recurrent grants to non profit organisations	14,117	19,258	<b>13,580</b>
Grants to agencies	...	33	...
Contribution to Teacher Housing Authority	1,070	1,070	<b>1,213</b>
Back to School Allowance	23,750	23,750	<b>23,286</b>
State schools - capital grants - minor works	940	1,570	<b>940</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	115	115	<b>231</b>
Other expenses			
Career Change Scheme	...	3,640	...
Funding towards school expenses	117,677	119,737	<b>120,141</b>
<b>Total Expenses</b>	<b>2,580,900</b>	<b>2,655,402</b>	<b>2,707,888</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	10	244	<b>267</b>
Commissions	616	616	<b>629</b>
Publication sales	3,006	3,506	<b>4,053</b>
Fees for services	543	543	<b>551</b>
Correspondence school fees	12	12	<b>12</b>
Course fees - other	...	2,200	<b>1,350</b>
Investment income	5,500	6,866	<b>7,545</b>
Grants and contributions	2,523	2,213	<b>2,361</b>
Other revenue	3,757	3,757	<b>3,982</b>
<b>Total Retained Revenue</b>	<b>15,967</b>	<b>19,957</b>	<b>20,750</b>
<b>NET COST OF SERVICES</b>	<b>2,564,933</b>	<b>2,635,445</b>	<b>2,687,138</b>
<b>ASSET ACQUISITIONS</b>	<b>70,861</b>	<b>84,667</b>	<b>136,523</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.2 Secondary Education Services**

**41.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,146	2,019	1,880	<b>1,890</b>
Students attending Disadvantaged Schools Program schools	no.	55,582	54,226	52,634	<b>52,600</b>
Aboriginal students	no.	9,120	9,679	9,943	<b>10,000</b>
Students of non-English speaking background at Government schools	no.	74,303	76,019	77,249	<b>78,000</b>
Students receiving support through the English as a Second Language program	no.	22,502	22,048	22,488	<b>21,882</b>
Students attending selective schools	no.	19,551	19,695	19,663	<b>19,700</b>
Total students in support classes and special schools	no.	8,265	8,804	8,599	<b>8,580</b>
Students in Government schools receiving special education support in integrated settings	no.	3,995	3,699	4,077	<b>4,098</b>
Students	no.	311,273	310,077	305,922	<b>302,780</b>
<u>Average Staffing:</u>	EFT	33,442	33,369	33,390	<b>33,274</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

**41.2 Secondary Education Services**

**41.2.1 Secondary Education Services in Government Schools (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,887,441	1,917,624	<b>1,955,976</b>
Other operating expenses	222,641	229,056	<b>247,079</b>
Maintenance	65,533	74,686	<b>71,335</b>
Depreciation and amortisation	91,914	103,384	<b>105,230</b>
Grants and subsidies			
Conveyance of school children	7,498	8,249	<b>8,162</b>
Recurrent grants to non profit organisations	15,204	20,922	<b>14,369</b>
Grants to agencies	...	20	...
Contribution to Teacher Housing Authority	4,530	4,530	<b>5,087</b>
Living away from home allowances	279	279	<b>279</b>
Back to School Allowance	15,290	15,290	<b>15,139</b>
State schools - capital grants - minor works	1,060	1,130	<b>1,060</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	485	485	<b>969</b>
Borrowing costs			
interest on public sector borrowings and advances	10	10	<b>5</b>
Other expenses			
Career Change Scheme	...	7,860	...
Funding towards school expenses	121,605	123,734	<b>124,102</b>
<b>Total Expenses</b>	<b>2,433,490</b>	<b>2,507,259</b>	<b>2,548,792</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	9	244	<b>264</b>
Commissions	581	581	<b>597</b>
Publication sales	3,006	3,506	<b>4,053</b>
Fees for services	509	509	<b>526</b>
Correspondence school fees	58	58	<b>60</b>
Agricultural high school hostel fees	5,244	5,244	<b>5,370</b>
Overseas student fees	5,000	5,000	<b>5,427</b>
Course fees - other	...	2,200	<b>1,350</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.2 Secondary Education Services**

**41.2.1 Secondary Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Investment income	5,173	6,456	7,170
Grants and contributions	2,534	2,220	2,374
Other revenue	3,947	3,947	4,183
<b>Total Retained Revenue</b>	<b>26,061</b>	<b>29,965</b>	<b>31,374</b>
<b>NET COST OF SERVICES</b>	<b>2,407,429</b>	<b>2,477,294</b>	<b>2,517,418</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>145,970</b>	<b>145,970</b>	<b>135,018</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.3 Non-Government Schools Assistance**

**41.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

<u>Outputs</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Students	no.	322,310	330,500	339,100	<b>348,500</b>
Number of schools -					
Primary	no.	538	539	531	<b>540</b>
Secondary	no.	148	150	141	<b>142</b>
Combined primary/secondary	no.	168	182	196	<b>196</b>
Special	no.	34	34	33	<b>33</b>
<u>Average Staffing</u> :	EFT	2	2	3	<b>5</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	150	224	<b>375</b>
Other operating expenses	1,251	1,250	<b>1,372</b>
Grants and subsidies			
Interest subsidies on loans for approved building projects	35,227	35,227	<b>36,379</b>
Conveyance of school children	1,980	3,200	<b>3,293</b>
Recurrent grants to non profit organisations	4,466	6,674	<b>4,589</b>
Per capita pupil allowances to non government primary schools	162,444	178,514	<b>185,929</b>
Textbook allowances to non government schools	7,774	7,806	<b>8,253</b>
Living away from home allowances	557	557	<b>557</b>
Per capita pupil allowances to non government secondary schools	212,454	229,397	<b>240,531</b>
Back to School Allowance	16,710	16,710	<b>17,425</b>
<b>Total Expenses</b>	<b>443,013</b>	<b>479,559</b>	<b>498,703</b>
<b>NET COST OF SERVICES</b>	<b>443,013</b>	<b>479,559</b>	<b>498,703</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.4 TAFE and Related Services**

**41.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Enrolments	thous	447.3	452.7	485.8	<b>460.9</b>
Equivalent full-time students	thous	120.5	122.9	128.8	<b>128.8</b>
<u>Average Staffing:</u>	EFT	17,470	16,930	16,670	<b>16,711</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	867,387	879,916	<b>901,044</b>
Other operating expenses	199,859	199,265	<b>209,866</b>
Maintenance	34,921	34,921	<b>40,399</b>
Depreciation and amortisation	110,320	85,855	<b>87,750</b>
Other expenses			
Property, plant and equipment revaluation - decrement	...	8	...
<b>Total Expenses</b>	<b>1,212,487</b>	<b>1,199,965</b>	<b>1,239,059</b>



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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.4 TAFE and Related Services**

**41.4.1 TAFE Education Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other		...	<b>48</b>
Miscellaneous services	38,581	42,000	<b>43,567</b>
Publication sales		...	<b>633</b>
Overseas student fees	10,496	10,496	<b>11,500</b>
Administration charge	36,000	36,000	<b>38,380</b>
Course fees - other	39,504	41,504	<b>46,315</b>
Commonwealth Aboriginal Programs	3,883	3,883	<b>3,300</b>
Commonwealth Labour Market Programs	800	800	<b>808</b>
Minor sales of goods and services	2,729	2,729	<b>2,221</b>
Investment income	4,213	4,459	<b>4,992</b>
Grants and contributions	778	442	<b>526</b>
<b>Total Retained Revenue</b>	<b>136,984</b>	<b>142,313</b>	<b>152,290</b>
<b>NET COST OF SERVICES</b>	<b>1,075,503</b>	<b>1,057,652</b>	<b>1,086,769</b>

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<b>ASSET ACQUISITIONS</b>	<b>82,057</b>	<b>82,057</b>	<b>86,000</b>
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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.4 TAFE and Related Services**

**41.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities. Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services.

<u>Average Staffing (EFT):</u>	1998-99	1999-2000	2000-01	<b>2001-02</b>
	389	391	391	<b>406</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	28,310	28,282	<b>29,785</b>
Other operating expenses	22,782	29,645	<b>34,819</b>
Depreciation and amortisation	4,705	5,290	<b>5,385</b>
Grants and subsidies			
TAFE infrastructure facilities - capital grant	3,600	3,600	<b>2,500</b>
Industry Training Services	63,433	66,946	<b>60,775</b>
Education Access Services	20,088	20,916	<b>20,670</b>
Adult and Community Education Services	18,795	18,795	<b>20,463</b>
Policy and Planning Projects	4,962	5,497	<b>3,082</b>
Recognition Services	4,028	6,928	<b>4,021</b>
<b>Total Expenses</b>	<b>170,703</b>	<b>185,899</b>	<b>181,500</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**41 DEPARTMENT OF EDUCATION AND TRAINING**

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**41.4 TAFE and Related Services**

**41.4.2 Grants for Education and Training Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	200	320	<b>335</b>
Publication sales	...	...	<b>26</b>
Administration charge	...	...	<b>237</b>
Course fees - other	...	...	<b>274</b>
Minor sales of goods and services	...	...	<b>182</b>
Investment income	730	730	<b>730</b>
Grants and contributions	23,156	22,928	<b>21,553</b>
Other revenue	2,728	2,408	<b>2,049</b>
<b>Total Retained Revenue</b>	<b>26,814</b>	<b>26,386</b>	<b>25,386</b>
<b>NET COST OF SERVICES</b>	<b>143,889</b>	<b>159,513</b>	<b>156,114</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**42 OFFICE OF THE BOARD OF STUDIES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	55,237	56,437	<b>60,502</b>
Other operating expenses	17,657	17,537	<b>20,281</b>
Depreciation and amortisation	1,410	1,410	<b>1,410</b>
Grants and subsidies	...	470	<b>470</b>
<b>Total Expenses</b>	<b>74,304</b>	<b>75,854</b>	<b>82,663</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,060	4,060	<b>4,158</b>
Investment income	147	92	<b>72</b>
Grants and contributions	262	800	<b>262</b>
Other revenue	221	221	<b>226</b>
<b>Total Retained Revenue</b>	<b>4,690</b>	<b>5,173</b>	<b>4,718</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>69,564</b>	<b>70,631</b>	<b>77,895</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**42 OFFICE OF THE BOARD OF STUDIES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	53,916	55,080	59,152
Grants and subsidies	...	470	470
Other	17,656	19,192	22,017
<b>Total Payments</b>	<b>71,572</b>	<b>74,742</b>	<b>81,639</b>
<b>Receipts</b>			
Sale of goods and services	4,060	4,047	4,158
Interest	156	82	72
Other	483	2,596	2,196
<b>Total Receipts</b>	<b>4,699</b>	<b>6,725</b>	<b>6,426</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(66,873)</b>	<b>(68,017)</b>	<b>(75,213)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	250	250	250
Purchases of property, plant and equipment	(1,836)	(1,836)	(900)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,586)</b>	<b>(1,586)</b>	<b>(650)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	64,468	65,519	71,703
Capital appropriation	1,836	1,836	900
Cash reimbursements from the Consolidated Fund Entity	2,678	2,678	3,173
Cash transfers to Consolidated Fund	...	(345)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>68,982</b>	<b>69,688</b>	<b>75,776</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>523</b>	<b>85</b>	<b>(87)</b>
Opening Cash and Cash Equivalents	122	462	547
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>645</b>	<b>547</b>	<b>460</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(69,564)	(70,631)	(77,895)
Non cash items added back	2,632	2,667	2,710
Change in operating assets and liabilities	59	(53)	(28)
<b>Net cash flow from operating activities</b>	<b>(66,873)</b>	<b>(68,017)</b>	<b>(75,213)</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**42 OFFICE OF THE BOARD OF STUDIES**

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	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	645	547	460
Receivables	551	255	283
Inventories	1,398	721	721
<b>Total Current Assets</b>	<b>2,594</b>	<b>1,523</b>	<b>1,464</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,248	1,248	840
Plant and equipment	3,957	3,437	3,135
<b>Total Non Current Assets</b>	<b>5,205</b>	<b>4,685</b>	<b>3,975</b>
<b>Total Assets</b>	<b>7,799</b>	<b>6,208</b>	<b>5,439</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,522	1,926	1,926
Employee entitlements and other provisions	1,381	1,219	1,269
<b>Total Current Liabilities</b>	<b>2,903</b>	<b>3,145</b>	<b>3,195</b>
<b>Non Current Liabilities -</b>			
<b>Total Liabilities</b>	<b>2,903</b>	<b>3,145</b>	<b>3,195</b>
<b>NET ASSETS</b>	<b>4,896</b>	<b>3,063</b>	<b>2,244</b>
<b>EQUITY</b>			
Accumulated funds	4,896	3,063	2,244
<b>TOTAL EQUITY</b>	<b>4,896</b>	<b>3,063</b>	<b>2,244</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**42 OFFICE OF THE BOARD OF STUDIES**

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**42.1 Office of the Board of Studies**

**42.1.1 Office of the Board of Studies**

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Candidates awarded the Higher School Certificate	no.	56,429	57,558	58,212	<b>57,700</b>
Examinations conducted for Higher School Certificate candidates	no.	305,586	315,702	312,747	<b>315,800</b>
Candidates awarded the School Certificate	no.	78,215	77,580	78,108	<b>78,000</b>
<u>Average Staffing</u> :	EFT	837	833	821	<b>845</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	55,237	56,437	<b>60,502</b>
Other operating expenses	17,657	17,537	<b>20,281</b>
Depreciation and amortisation	1,410	1,410	<b>1,410</b>
Grants and subsidies			
Indigenous Education Projects	...	470	<b>470</b>
<b>Total Expenses</b>	<b>74,304</b>	<b>75,854</b>	<b>82,663</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**42 OFFICE OF THE BOARD OF STUDIES**

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**42.1 Office of the Board of Studies**

**42.1.1 Office of the Board of Studies (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,246	2,246	<b>2,300</b>
Minor sales of goods and services	1,814	1,814	<b>1,858</b>
Investment income	147	92	<b>72</b>
Grants and contributions	262	800	<b>262</b>
Other revenue	221	221	<b>226</b>
<b>Total Retained Revenue</b>	<b>4,690</b>	<b>5,173</b>	<b>4,718</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>69,564</b>	<b>70,631</b>	<b>77,895</b>
<b>ASSET ACQUISITIONS</b>	<b>1,836</b>	<b>1,836</b>	<b>900</b>

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# MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE SERVICES AND MINISTER FOR SPORT AND RECREATION

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Fair Trading</b>			
Total Expenses .....	130.4	135.7	4.1
Asset Acquisitions .....	6.4	7.4	15.5
<b>Department of Corrective Services</b>			
Total Expenses .....	527.0	560.3	6.3
Asset Acquisitions .....	82.1	85.9	4.7
<b>Department of Sport and Recreation</b>			
Total Expenses .....	76.2	76.0	- 0.4
Asset Acquisitions .....	6.5	3.5	- 45.3
<b>Rental Bond Board</b>			
Total Expenses .....	25.1	24.4	- 2.8
Asset Acquisitions .....	...	...	...
<b>State Sports Centre Trust</b>			
Total Expenses .....	5.3	5.3	0.2
Asset Acquisitions .....	0.1	0.1	40.0
<b>Total, Minister for Fair Trading, Minister for Corrective Services and Minister for Sport and Recreation</b>			
Total Expenses .....	<b>764.0</b>	<b>801.7</b>	<b>4.9</b>
Asset Acquisitions .....	<b>95.1</b>	<b>96.9</b>	<b>1.9</b>

## DEPARTMENT OF FAIR TRADING

The Department provides a wide range of services to consumers and traders. These services cover business name registrations and licensing information, advice on home building, strata scheme administration and advice, and information on general consumer matters through Fair Trading Centres, as well as investigations and compliance activities.

Other services provided by Fair Trading Centres include information on the rights and obligations of landlords and tenants, and on encumbrances on motor vehicles and boats.

The Department also administers the formation and regulation of co-operatives, and provides trade measurement and technical services. The portfolio incorporates two tribunals – the Fair Trading Tribunal and the Residential Tribunal.

In 2001-02 the Department will provide advice to the public on over 2 million matters. This is in response to an estimated:

- ◆ 870,000 fair trading enquiries;
- ◆ 999,000 Register of Encumbered Vehicles database enquiries;
- ◆ 170,000 business names enquiries; and
- ◆ 160,000 traders licensing enquiries.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for 2001-02 are estimated to be \$135.7 million compared to a forecast \$130.1 million in 2000-01. The increase is mainly due to cost escalation and the provision of an additional \$3 million for the introduction of Home Building Reforms.

## **STRATEGIC DIRECTIONS**

The strategic intent of the Department of Fair Trading is for New South Wales to be recognised for value and fairness in the marketplace. The Department's key corporate objectives are:

- ◆ develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders;
- ◆ encourage maximum compliance with regulatory requirements (through information and education for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing, registration and certification); and

- ◆ use public resources accountably and ensure operations are economical, efficient and customer-focused.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for 2001-02 are estimated at \$135.7 million. Significant allocations include:

- ◆ \$19.8 million (\$18.9 million in 2000-01) to fund the operations of the Fair Trading Tribunal and the Residential Tribunal to assist in the resolution of disputes;
- ◆ \$13.3 million (\$13.2 million in 2000-01) for the operation of the licensing and registration areas that license builders, real estate agents, valuers, conveyancers and private employment agents and the registration of business names, co-operatives, associations and co-operative housing societies;
- ◆ \$14.3 million (\$11.9 million in 2000-01) to detect and ultimately decrease unfair practices in the marketplace through the investigation of illegal conduct which leads to prosecutions; and
- ◆ \$28 million (\$25.4 million in 2000-01) for costs related to the Fair Trading Centres in the city and regional areas, the Registry of Encumbered Vehicles (REVS) and community education programs.

### **Asset Acquisitions**

The Department's 2001-02 asset acquisition program of \$7.4 million provides for:

- ◆ completion of the upgrade of Local Area Network (LAN) Technologies throughout the Department (\$0.3 million);
- ◆ implementation of a managed network infrastructure to increase LAN/WAN performance (\$1.74 million);
- ◆ upgrade of essential business application infrastructures (\$0.7 million);
- ◆ expansion of the Department's Internet/Intranet system (\$0.9 million);

- ◆ upgrading the Department's Customer Assistance System (\$0.8 million);
- ◆ implementation of the Home Building Disputes strategy (\$0.3 million);
- ◆ integration of computer technology and telephone technology at REVS (\$0.3 million);
- ◆ development of electronic billing and payment via the Internet (\$0.2 million);
- ◆ Interactive Voice Response System for the Department's Call Centre (\$0.2 million);
- ◆ REVS information enhancement project (\$0.4 million); and
- ◆ replacement of minor plant and equipment (\$1.5 million).

## **DEPARTMENT OF CORRECTIVE SERVICES**

The Department is responsible for carrying out both custodial and non-custodial orders of the criminal courts for both sentenced and unsentenced adult inmates. This responsibility includes the management of offenders who have been sentenced to imprisonment, are on remand or appeal, or have been required to adhere to an order involving supervision and case management by the Probation and Parole Service. Secure transport of offenders from police cells, and to and from courts and correctional centres in a considerable number of New South Wales locations is also the role of the Department.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The increasing full time inmate population has impacted on expenditure trends within the Department over recent years, with the full time population level increasing from 5,002 in 1990-91 to 7,710 in early April 2001. Over the last 12 months there has been an increase of 268 full time inmates. The Probation and Parole Service, which provides offender management programs and services within the community and pre-sentence reports to the judiciary, has also seen a marked increase in workload in past years. Average caseloads of persons under community supervision and in community based correctional programs such as home detention are expected to further increase from 19,000 in 2000-01 to 22,000 in 2004-05. Most recently there has been growth in the use by the judiciary of suspended sentence options.

These increases are reflective of a combination of factors including better police response to crime patterns, rates of conviction, sentencing outcomes and bail decisions. In line with the Government's policy on law enforcement, demand for custodial correctional services and community-based alternatives to custody is expected to continue to increase in the immediately foreseeable future.

## **STRATEGIC DIRECTIONS**

One of the key strategic issues in 2001-02 facing the Department is the predicted growth in the full time inmate population in comparison to current and proposed facility operational capacity. This Budget provides capital works funding to construct enhanced or new facilities at Parklea, South Windsor and at Kempsey.

Other strategic priorities of the Department are to:

- ◆ enhance the integration between community based and institutional settings by building strategic relationships with Government and non-Government agencies including offenders receiving ongoing support to improve throughcare and to target a reduction in re-offending;
- ◆ develop and refine core correctional programs which address risk and are based upon evidence of effectiveness in reducing offending and which are fully integrated between institutional and community settings;
- ◆ develop and extend community based sentencing options, which provide the sentencing authority with genuine alternatives to full time imprisonment and are effective in reducing re-offending;
- ◆ implement common offender assessment and case management protocols within both custodial and community based offender management programs designed to maximise program and service effectiveness;
- ◆ implement an adult victim-offender conferencing scheme to aid victims coming to terms with their trauma, with offenders taking responsibility for their crimes;
- ◆ establish a program approach to service delivery in the management of community based offenders that accords with best practice principles;
- ◆ analyse qualitative and quantitative trends in all correctional programs to ensure efficiency of program service delivery by way of benchmarking and other key performance indicator analysis;

- ◆ respond to increasing levels of offenders in all community based programs; and
- ◆ implement specific non-custodial programs that target services to identified indigenous communities in an integrated approach involving the Probation and Parole Service working with other agencies.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses of \$560.3 million in 2001-02 will be incurred on the core functions of the Department which include offender management in the community and within institutions, delivery of developmental programs and the provision of secure offender management within selected court and police cells.

Provision has been made in 2001-02 for the following items.

### ***Increased Inmate Numbers***

- ◆ Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers. This is estimated to cost \$8 million in 2001-02.

### ***Court Security and Regional Inmate Transport***

- ◆ Additional funding of \$1.6 million has been provided in 2001-02 to meet the full year operating costs of court security and regional inmate transport activities taken over from the Police Service in 2000-01 and in early 2001-02. This transfer of responsibilities will free up more police in regional areas for frontline duties.

### ***Training of additional correctional officers***

- ◆ The 2001-02 recurrent allocation addresses the need for correctional and probation and parole staff by providing \$2 million to meet the costs incurred in training additional staff to fill current vacancies and those expected as a consequence of the increasing full time inmate and offender population.

### **Asset Acquisitions – New Works**

Highlights of the 2001-02 program, which totals \$85.9 million, are detailed below. The program includes commencement of one major new work.

### ***Replacement of Mid Range Computers***

This project involves the replacement of the Department's current mid range computer hardware used to run critical offender systems. This will enable the Department to also acquire market-leading technologies backed by appropriate support and maintenance arrangements. Such hardware will also ensure that departmental systems support the increased use of web technologies and web orientated operating systems, languages and protocols.

Completion is scheduled for June 2002 with expenditure in 2001-02 of \$1.9 million.

### **Asset Acquisitions – Works in Progress**

#### ***200 Bed Parklea Metropolitan Remand Centre***

This project involves the upgrade of existing infrastructure and the construction of purpose built remand accommodation as an expansion of Parklea Correctional Centre. The Centre will provide 200 new beds for young offenders in order to address the accommodation requirements of an increasing inmate remand population within the Sydney Metropolitan area.

The estimated total cost for the project is \$36.6million (\$19 million in 2001-02) with completion anticipated in December 2002.

#### ***350 Bed Mid North Coast Correctional Centre at Kempsey***

This project involves the construction of a new purpose built multi-classification Correctional Centre for male and female inmates. The Centre will provide 350 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation on the Mid North Coast.

The estimated total cost for the project is \$70million (\$20 million in 2001-02) with completion anticipated in early 2004.

#### ***200 Bed Metropolitan Women's Correctional Centre***

Funding of \$20 million has been included in the 2001-02 program for the construction of a new purpose built Correctional Centre for female inmates. The Centre will provide 200 new beds and operate as a multi-classification Centre, enabling Mulawa Correctional Centre to cater specifically for remand and special needs female inmates.

The estimated total cost for the project is \$48 million with completion anticipated in April 2003.

## **Infrastructure Upgrade for Silverwater Correctional Complex**

A \$5 million infrastructure upgrade at the Silverwater Correctional Complex will involve construction of a new gatehouse, administration facilities and visitors' centre and will provide additional program space for inmates. The existing administration building for the Metropolitan Remand and Reception Centre will be extended to provide additional file storage and relocate the accounts section, avoiding the need for the public to be admitted to a correctional centre to pay bails and fines.

Completion is scheduled for early 2002 with expenditure of \$2.8million in 2001-02.

## ***Information Architecture Facility***

The Information Architecture Facility project incorporates data warehousing, data mining and the use of Internet/Intranet technologies to enhance the availability and use of information across all areas of the Department and with external business partners. The purpose of the Information Architecture project is to leverage off existing systems and provide a means of accessing, manipulating, transforming and disseminating information across the key corporate inmate systems.

The estimated total cost of the project is \$1.2million (\$0.5 million in 2001-02) with completion scheduled for July 2001.

## ***Goulburn Redevelopment - Stage Two***

A new intensive case management facility for seventy-five inmates is currently being constructed within an extension of the secure perimeter wall. The facility is due for commissioning in July 2001.

Stage 2 of the redevelopment also includes a new visiting facility, new gatehouse, control room, administration building and accommodation for the Emergency Unit. The estimated total cost of the Stage 2 redevelopment is \$41million (\$7.1 million in 2001-02) and completion is scheduled for early 2002.

## ***Long Bay Redevelopment***

The redevelopment will cater for therapeutic special needs programs such as those for sex offenders, violent offenders, inmates with intellectual disabilities, those at high risk of suicide, medical transients and offenders with major drug and/or alcohol problems.



The estimated total cost of the project is \$36.4million (\$7 million in 2001-02) and the redevelopment is scheduled for completion in June 2004.

## **DEPARTMENT OF SPORT AND RECREATION**

The role of the Department of Sport and Recreation is to provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Because of the completion of Olympic activities, the Department's grant expenditure will decrease marginally in 2001-02. Operational expenditure has remained constant since the Department's re-alignment in 1998-99.

In June 2001 the Department will relocate its head office to Homebush Bay. The move is expected to provide efficiency gains in the provision of its services.

During 2000-01, program staff at Sport and Recreation Centres and Academies of Sport and Recreation throughout New South Wales participated in development activities to upgrade their skills and hence improve the quality of programs offered.

The Department has continued to place particular emphasis on the development of services in regional and rural New South Wales. This has included ongoing grant funding to support facility development through the Capital Assistance Program, the Regional Sports Facility Program and the Shooting Clubs Development Program.

The Department strengthened its emphasis on working collaboratively with other agencies including police and community youth clubs, local community organisations and other key Government Departments. These partnerships aim to improve outcomes for disadvantaged groups within the community and build on the capacity of sport and recreation to enhance community well being and address broader social issues.

### **STRATEGIC DIRECTIONS**

In 2001-02 the Department will focus on the activities and programs delivered at the Centres and Academies. This follows a two year period of intensive analysis of customer feedback and an upgrading of facilities at a number of locations to better meet customer needs.

To complement these developments, new marketing strategies will be developed to ensure that services provided are accessed by a wide cross section of people, particularly those who have not previously participated in the activities of the Department.

Industry and community service activities will also be refocused around capacity building, sustainable program development, organisational development, local partnerships and more effectively addressing the issue of social exclusion.

Major priorities for 2001-02 are:

- ◆ Strengthening and expanding its commitment to water safety, building on the work of the New South Wales Water Safety Task Force;
- ◆ Increasing participation in services provided by Sport and Recreation Centres and Academies of Sport and Recreation;
- ◆ Encouraging capacity building with the community and improving outcomes for disadvantaged groups;
- ◆ Strengthening partnership arrangements with Government agencies, State and peak sporting organisations; and
- ◆ Increasing the use of sport, recreation and physical activity to address emerging social and health issues such as crime prevention, social dislocation and substance abuse.

## **2001-02 BUDGET**

### **Total Expenses**

A total of \$76.0 million will be spent by the Department in 2001-02 to provide and facilitate quality sport and recreation services. Overall spending will be similar to 2000-01. Additional funding in 2001-02 includes:

- ◆ \$1.2 million to improve water safety in New South Wales to support the implementation of the New South Wales Water Safety Framework (\$500,000), the continuation of the Safe Waters public education campaign (\$500,000) and the water safety education grants program (\$165,000);
- ◆ \$0.6 million for asset maintenance on building and land improvements at Sport and Recreation Centres and Academies of Sport and Recreation; and
- ◆ \$135,000 for child protection services.

Major features of the Department's total expenditure include:

- ◆ \$28.1 million for sport and recreation programs co-ordinated by the Department's Regional Offices or provided at Sport and Recreation Centres and Academies of Sport and Recreation;
- ◆ \$2.2 million to support a comprehensive water safety program for New South Wales. This comprises the \$1.2 million enhancement in addition to \$1 million funding for the existing water safety and rescue programs;
- ◆ \$15.7 million in grant payments from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facilities capital grants. This includes payments for the Capital Assistance Program (\$4.3 million), the Regional Sports Facility Program (\$3.2 million), the Sports Development Program (\$2.7 million), the Shooting Facilities Development Program (\$570,000), the Youth at Risk Program (\$300,000), Disabled Athlete Scholarships (\$105,000), the Country Athlete Scheme (\$200,000) and the Remote Areas Travel Assistance Scheme (\$100,000); and
- ◆ \$9.9 million in administered grant funding towards the operations of the NSW Institute of Sport (\$4.7 million) and the Sydney Aquatic and Athletic Centres (\$4.4 million) in addition to maintenance funding for the State Sports Centre (\$0.8 million).

### **Asset Acquisitions**

A total of \$3.5 million will be spent in 2001-02. The asset acquisition program comprises:

- ◆ \$0.5 million for lodge accommodation at the Myuna Bay Sport and Recreation Centre;
- ◆ \$0.5 million for an aerobics and fitness centre at the Sydney Academy of Sport and Recreation;
- ◆ \$1.5 million to continue remediation of the former shotgun range at the Sydney Academy of Sport and Recreation; and
- ◆ \$1 million for minor works projects at the Department's Sport and Recreation Centres and Academies of Sport and Recreation.

## **RENTAL BOND BOARD**

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Director-General of the Department of Fair Trading. The activities of the Board are undertaken by staff employed by the Department of Fair Trading.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Board is a self funding body, and derives its income from interest earned on rental bond deposits and accumulated funds. In 2001-02, rental bond deposits are estimated to be \$440 million, which should generate approximately \$27.4 million of revenue.

As well as the cost of bond administration, the Board funds 50 percent of the operating expenses of the Residential Tribunal and the Tenants Advice and Advocacy Program and all the costs of Tenancy Services.

## **2001-02 BUDGET**

Total expenses are estimated at \$24.4 million in 2001-02 compared with \$25.1 million in 2000-01 and include provision for:

- ◆ \$7.5 million contribution towards the Residential Tribunal;
- ◆ \$3 million for grants including the Tenants Advice and Advocacy Program;
- ◆ \$4.5 million to meet the operating costs of Tenancy Services; and
- ◆ \$1 million to meet operating costs of the Strata and Mediation Services.

## **STATE SPORTS CENTRE TRUST**

As required under its Charter, the State Sports Centre Trust will continue to provide affordable world-class facilities to the sporting community and assist NSW Institute of Sport athletes. In order for the Trust to discharge its community service obligations, the Department of Sport and Recreation provides an operating subsidy to the Trust.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure over the past five years has remained at constant levels with the exception of the Centre's involvement in the Olympic Games. The Centre has been reimbursed for the cost of these activities.

## **STRATEGIC DIRECTIONS**

The Trust's medium term objective is to continue to re-establish business after the Centre's closure for five months in 2000 due to the Olympics. In the longer term, marketing initiatives are planned to increasingly attract sporting and commercial events. The Trust has also adopted a new strategic plan for the State Hockey Centre aimed at increasing usage and improving operations.

## **2001-02 BUDGET**

### **Total Expenses**

Total trust expenses, estimated at \$5.3 million in 2001-02, will be used to provide and maintain the Centre's sporting facilities.

### **Asset Acquisitions**

The Trust will spend \$70,000 on replacement equipment in 2001-02.

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	74,813	74,572	<b>77,939</b>
Other operating expenses	30,628	30,217	<b>33,588</b>
Depreciation and amortisation	3,182	5,325	<b>5,300</b>
Grants and subsidies	19,096	18,515	<b>16,361</b>
Other expenses	2,699	1,513	<b>2,555</b>
<b>Total Expenses</b>	<b>130,418</b>	<b>130,142</b>	<b>135,743</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	26,858	33,853	<b>33,290</b>
Investment income	1,882	2,601	<b>1,782</b>
Retained taxes, fees and fines	20,209	24,559	<b>27,800</b>
Grants and contributions	13,450	6,024	<b>5,500</b>
Other revenue	214	597	<b>418</b>
<b>Total Retained Revenue</b>	<b>62,613</b>	<b>67,634</b>	<b>68,790</b>
Gain/(loss) on disposal of non current assets	...	597	...
<b>NET COST OF SERVICES</b>	<b>67,805</b>	<b>61,911</b>	<b>66,953</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	71,413	71,351	<b>74,540</b>
Grants and subsidies	19,096	18,515	<b>16,361</b>
Other	34,371	33,133	<b>37,365</b>
<b>Total Payments</b>	<b>124,880</b>	<b>122,999</b>	<b>128,266</b>
<b>Receipts</b>			
Sale of goods and services	26,853	33,853	<b>33,285</b>
Retained taxes	(975)	105	<b>(1,200)</b>
Interest	645	875	<b>580</b>
Other	35,988	34,271	<b>36,145</b>
<b>Total Receipts</b>	<b>62,511</b>	<b>69,104</b>	<b>68,810</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(62,369)</b>	<b>(53,895)</b>	<b>(59,456)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	2,500	8,114	<b>2,500</b>
Advance repayments received	15	13	<b>13</b>
Purchases of property, plant and equipment	(6,372)	(6,626)	<b>(7,359)</b>
Purchases of investments	(1,595)	(7,991)	<b>(1,298)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,452)</b>	<b>(6,490)</b>	<b>(6,144)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(13)	(13)	<b>(13)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(13)</b>	<b>(13)</b>	<b>(13)</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	62,453	62,363	<b>60,062</b>
Capital appropriation	2,447	2,447	<b>3,690</b>
Cash reimbursements from the Consolidated Fund Entity	1,126	1,326	<b>1,376</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>66,026</b>	<b>66,136</b>	<b>65,128</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,808)</b>	<b>5,738</b>	<b>(485)</b>
Opening Cash and Cash Equivalents	10,530	12,302	<b>18,040</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,722</b>	<b>18,040</b>	<b>17,555</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(67,805)	(61,911)	<b>(66,953)</b>
Non cash items added back	5,220	6,736	<b>7,296</b>
Change in operating assets and liabilities	216	1,280	<b>201</b>
<b>Net cash flow from operating activities</b>	<b>(62,369)</b>	<b>(53,895)</b>	<b>(59,456)</b>



**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,722	18,040	17,555
Receivables	3,020	4,240	4,240
Other financial assets	19,381	27,513	27,513
Other	1,000	1,000	1,000
<b>Total Current Assets</b>	<b>32,123</b>	<b>50,793</b>	<b>50,308</b>
<b>Non Current Assets -</b>			
Other financial assets	5,024	27	14
Property, plant and equipment - Plant and equipment	33,809	29,560	31,619
<b>Total Non Current Assets</b>	<b>38,833</b>	<b>29,587</b>	<b>31,633</b>
<b>Total Assets</b>	<b>70,956</b>	<b>80,380</b>	<b>81,941</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,390	3,337	3,538
Interest bearing	13	13	13
Employee entitlements and other provisions	5,200	5,200	5,200
Other	1,059	1,059	1,059
<b>Total Current Liabilities</b>	<b>9,662</b>	<b>9,609</b>	<b>9,810</b>
<b>Non Current Liabilities -</b>			
Interest bearing	26	27	14
Employee entitlements and other provisions	5,200	5,200	5,200
<b>Total Non Current Liabilities</b>	<b>5,226</b>	<b>5,227</b>	<b>5,214</b>
<b>Total Liabilities</b>	<b>14,888</b>	<b>14,836</b>	<b>15,024</b>
<b>NET ASSETS</b>	<b>56,068</b>	<b>65,544</b>	<b>66,917</b>
<b>EQUITY</b>			
Reserves	102	885	885
Accumulated funds	55,966	64,659	66,032
<b>TOTAL EQUITY</b>	<b>56,068</b>	<b>65,544</b>	<b>66,917</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

**43.1 Fair Trading and Marketplace Performance**

**43.1.1 Fair Trading Strategy**

Program Objective(s): To develop and promote value and fairness in the New South Wales marketplace.

Program Description: Development and review of the policy and regulatory framework. Support of the Department's programs through the development and conduct of information and education campaigns.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Regulatory reforms completed	no.	10	35	35	<b>24</b>
Community consultation meetings held	no.	n.a.	33	60	<b>60</b>
Consultation papers prepared	no.	n.a.	22	12	<b>9</b>
Publications produced					
Fact sheets	no.	n.a.	34	24	<b>20</b>
Brochures/booklets	no.	n.a.	31	25	<b>25</b>
Guides	no.	n.a.	21	21	<b>20</b>
Other/electronic titles	no.	n.a.	104	99	<b>105</b>
Information seminars held	no.	n.a.	958	1,000	<b>1,100</b>
<u>Average Staffing</u> :	EFT	74	76	76	<b>78</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,378	5,172	<b>5,446</b>
Other operating expenses	2,385	2,373	<b>2,648</b>
Depreciation and amortisation	153	331	<b>350</b>
Grants and subsidies			
Recurrent grants to non profit organisations	120	151	<b>50</b>
Miscellaneous education grants	120	...	<b>200</b>
<b>Total Expenses</b>	<b>8,156</b>	<b>8,027</b>	<b>8,694</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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43 DEPARTMENT OF FAIR TRADING**

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**43.1 Fair Trading and Marketplace Performance**

**43.1.1 Fair Trading Strategy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	133	...	<b>100</b>
Recoupment of administration costs - general government agencies	937	1,112	<b>1,000</b>
Investment income	112	157	<b>80</b>
Retained taxes, fees and fines	20	110	<b>120</b>
Grants and contributions	...	4	...
Other revenue	11	33	<b>18</b>
<b>Total Retained Revenue</b>	<b>1,213</b>	<b>1,416</b>	<b>1,318</b>
<b>NET COST OF SERVICES</b>	<b>6,943</b>	<b>6,611</b>	<b>7,376</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>252</b>	<b>214</b>	<b>332</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

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**43.1 Fair Trading and Marketplace Performance**

**43.1.2 Marketplace Performance**

Program Objective(s): To detect, remedy and deter unfair trading practices.

Program Description: Investigations into illegal conduct. Marketplace surveillance, industry consultation and prosecution.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Investigations					
Fair trading	no.	n.a.	380	560	<b>560</b>
Real estate	no.	n.a.	301	250	<b>270</b>
Product and electrical safety	no.	n.a.	267	520	<b>550</b>
Home building	no.	400	458	500	<b>560</b>
Inspections					
Fair trading licensee	no.	n.a.	273	273	<b>273</b>
Real estate licensee	no.	n.a.	2,160	1,300	<b>1,700</b>
Product and electrical safety	no.	n.a.	n.a.	310	<b>320</b>
Electrical certification applications processed	no.	n.a.	2,377	2,600	<b>2,600</b>
Measuring instrument certification applications	no.	n.a.	3,469	3,200	<b>3,240</b>
Trade measurement licensee audits	no.	n.a.	86	50	<b>50</b>
Building complaints	no.	n.a.	578	1,500	<b>1,800</b>
Industry assessments	no.	n.a.	2	3	<b>4</b>
Building industry audit field inspections	no.	n.a.	370	500	<b>600</b>
Prosecutions	no.	495	563	520	<b>550</b>
Civil proceedings	no.	n.a.	193	181	<b>181</b>
Disciplinary actions	no.	n.a.	58	60	<b>62</b>
<u>Average Staffing:</u>	EFT	158	155	169	<b>178</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

**43.1 Fair Trading and Marketplace Performance**

**43.1.2 Marketplace Performance (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,753	11,490	<b>11,779</b>
Other operating expenses	3,090	4,235	<b>4,570</b>
Depreciation and amortisation	273	670	<b>680</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	14	...
Subsidies to organisations - public financial enterprises	1,215	1,215	<b>900</b>
Other expenses			
Settlement of claims for damages	800	346	<b>800</b>
Legal and other costs	1,200	279	<b>950</b>
<b>Total Expenses</b>	<b>17,331</b>	<b>18,249</b>	<b>19,679</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	1,618	...	...
Recoupment of administration costs - general government agencies	1,898	2,251	<b>2,100</b>
Electrical appliance testing	773	609	<b>650</b>
Investment income	228	319	<b>193</b>
Retained taxes, fees and fines	1,664	1,390	<b>1,480</b>
Grants and contributions	500	7	...
Other revenue	21	149	<b>44</b>
<b>Total Retained Revenue</b>	<b>6,702</b>	<b>4,725</b>	<b>4,467</b>
Gain/(loss) on disposal of non current assets	...	597	...
<b>NET COST OF SERVICES</b>	<b>10,629</b>	<b>12,927</b>	<b>15,212</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>510</b>	<b>486</b>	<b>673</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

**43.1 Fair Trading and Marketplace Performance**

**43.1.3 Fair Trading Standards and Registers**

Program Objective(s): To maintain confidence in the marketplace through the provision of registration and licensing services.

Program Description: Registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Registration enquiries	thous	266.3	253.7	171.6	<b>170.0</b>
Licensing enquiries	thous	118.7	122.1	160.1	<b>160.0</b>
New business name registrations	thous	77.8	101.6	93.4	<b>87.0</b>
Business name renewals	thous	70.8	67.5	69.7	<b>69.5</b>
Business name extracts	thous	195.8	152.9	176.8	<b>160.0</b>
Co-operatives registered	no.	856	893	910	<b>925</b>
Associations incorporated	thous	1.8	1.6	1.8	<b>1.6</b>
New Association names reserved	thous	2.6	2.9	3.0	<b>2.5</b>
New licences/certificates issued (general)	thous	6.0	7.4	7.3	<b>7.3</b>
New licences/certificates issued (building)	thous	11.1	11.3	10.8	<b>10.5</b>
Licences/certificates renewed (general)	thous	19.6	28.4	28.0	<b>26.0</b>
Licences/certificates renewed (building)	thous	98.8	94.9	93.4	<b>111.9</b>
Business licence packages issued	thous	32.7	31.8	30.5	<b>31.0</b>
<u>Average Staffing:</u>	EFT	197	198	192	<b>197</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	11,170	10,566	<b>11,029</b>
Other operating expenses	4,941	4,138	<b>4,255</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

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**43.1 Fair Trading and Marketplace Performance**

**43.1.3 Fair Trading Standards and Registers (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	540	1,023	<b>870</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	3	...
Co-operative development	350	250	<b>350</b>
Other expenses			
Advances written off	27	...	...
Indemnity payments	150	120	<b>150</b>
Ex gratia payments	20	21	<b>5</b>
<b>Total Expenses</b>	<b>17,198</b>	<b>16,121</b>	<b>16,659</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	1,888	<b>1,880</b>
Recoupment of administration costs - general government agencies	2,441	2,895	<b>2,650</b>
Minor sales of goods and services	63	44	<b>65</b>
Investment income	296	411	<b>241</b>
Retained taxes, fees and fines	813	897	<b>925</b>
Grants and contributions	...	9	...
Other revenue	27	86	<b>54</b>
<b>Total Retained Revenue</b>	<b>3,640</b>	<b>6,230</b>	<b>5,815</b>
<b>NET COST OF SERVICES</b>	<b>13,558</b>	<b>9,891</b>	<b>10,844</b>
<b>ASSET ACQUISITIONS</b>	<b>655</b>	<b>729</b>	<b>866</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

**43.1 Fair Trading and Marketplace Performance**

**43.1.4 Consumer and Trader Services**

Program Objective(s): To foster fairness and ethical trading in the marketplace.

Program Description: The provision of advice and mediation services and the administration of the Register of Encumbered Vehicles, strata titles and building insurance activities.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Fair trading enquiries	thous	773.3	870.7	845.0	<b>870.0</b>
Register of Encumbered Vehicles checks	thous	799.0	951.4	979.9	<b>999.5</b>
Strata scheme enquiries	thous	42.0	46.7	41.4	<b>47.7</b>
Fair trading complaints	thous	25.6	25.9	24.9	<b>25.5</b>
Dispute Management Service building complaints (former Statutory Scheme)	thous	4.1	3.4	2.0	<b>1.0</b>
Building insurance claims processed (former Statutory Scheme)	no.	750	507	600	<b>400</b>
Register of Encumbered Vehicles certificates generated	thous	81.7	96.4	93.5	<b>95.4</b>
Encumbrances registered	thous	324.9	424.9	412.2	<b>420.4</b>
<u>Average Staffing:</u>	EFT	612	607	588	<b>593</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	33,471	32,460	<b>34,486</b>
Other operating expenses	13,508	13,071	<b>15,482</b>
Depreciation and amortisation	1,949	2,647	<b>2,740</b>
Grants and subsidies			
Financial counselling services	975	975	<b>975</b>



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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

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**43.1 Fair Trading and Marketplace Performance**

**43.1.4 Consumer and Trader Services (cont)**

**OPERATING STATEMENT (cont)**

Recurrent grants to non profit organisations	15	9	<b>170</b>
Miscellaneous education grants	750	220	<b>550</b>
Building service grants	350	400	<b>650</b>
Tenancy advice and advocacy education program	1,416	1,490	<b>1,416</b>
Subsidies to organisations - public financial enterprises	13,785	13,785	<b>11,100</b>
Other expenses			
Settlement of claims for damages	500	600	<b>500</b>
Legal and other costs	...	11	<b>150</b>
Ex gratia payments	...	129	...
<b>Total Expenses</b>	<b>66,719</b>	<b>65,797</b>	<b>68,219</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs - non general government agencies	...	6,190	<b>6,000</b>
Recoupment of administration costs - general government agencies	7,435	8,819	<b>8,700</b>
Register of Encumbered Vehicles fees	8,200	6,402	<b>6,600</b>
Minor sales of goods and services	176	121	<b>175</b>
Investment income	1,027	1,401	<b>1,031</b>
Retained taxes, fees and fines	17,674	21,945	<b>25,035</b>
Grants and contributions	6,623	126	...
Other revenue	134	263	<b>245</b>
<b>Total Retained Revenue</b>	<b>41,269</b>	<b>45,267</b>	<b>47,786</b>
<b>NET COST OF SERVICES</b>	<b>25,450</b>	<b>20,530</b>	<b>20,433</b>
<b>ASSET ACQUISITIONS</b>	<b>4,457</b>	<b>4,562</b>	<b>4,830</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**43 DEPARTMENT OF FAIR TRADING**

**43.1 Fair Trading and Marketplace Performance**

**43.1.5 Tribunals**

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes.

Program Description: The resolution of disputes through the Residential and Fair Trading Tribunals and the Strata Schemes Board.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Applications processed:					
Fair Trading Tribunal -					
Consumer Claims Division	no.	7,100	6,456	7,180	<b>7,680</b>
Home Building Division	no.	3,200	4,368	5,380	<b>5,810</b>
Commercial Division	no.	225	315	330	<b>350</b>
Motor Vehicle Division	no.	100	1,662	1,800	<b>1,900</b>
Residential Tribunal	thous	44.5	46.7	52.0	<b>55.0</b>
Strata Schemes mediations	no.	900	894	828	<b>830</b>
<u>Average Staffing</u> :	EFT	133	135	149	<b>154</b>

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	14,041	14,884	<b>15,199</b>
Other operating expenses	6,704	6,400	<b>6,633</b>
Depreciation and amortisation	267	654	<b>660</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	3	...
Other expenses			
Ex gratia payments	2	7	...
<b>Total Expenses</b>	<b>21,014</b>	<b>21,948</b>	<b>22,492</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**43 DEPARTMENT OF FAIR TRADING**

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**43.1 Fair Trading and Marketplace Performance**

**43.1.5 Tribunals (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	1,330	1,324	<b>1,320</b>
Recoupment of administration costs - general government agencies	1,854	2,198	<b>2,050</b>
Investment income	219	313	<b>237</b>
Retained taxes, fees and fines	38	217	<b>240</b>
Grants and contributions	6,327	5,878	<b>5,500</b>
Other revenue	21	66	<b>57</b>
<b>Total Retained Revenue</b>	<b>9,789</b>	<b>9,996</b>	<b>9,404</b>
<b>NET COST OF SERVICES</b>	<b>11,225</b>	<b>11,952</b>	<b>13,088</b>
<b>ASSET ACQUISITIONS</b>	<b>498</b>	<b>635</b>	<b>658</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**44 DEPARTMENT OF CORRECTIVE SERVICES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	381,491	379,288	<b>403,162</b>
Other operating expenses	109,163	113,062	<b>114,811</b>
Maintenance	12,000	12,000	<b>12,259</b>
Depreciation and amortisation	21,100	24,000	<b>26,650</b>
Grants and subsidies	3,000	2,751	<b>2,836</b>
Other expenses	247	495	<b>599</b>
<b>Total Expenses</b>	<b>527,001</b>	<b>531,596</b>	<b>560,317</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	24,404	30,150	<b>27,917</b>
Investment income	315	1,000	<b>717</b>
Grants and contributions	1,524	2,290	<b>1,789</b>
Other revenue	70	5,500	<b>72</b>
<b>Total Retained Revenue</b>	<b>26,313</b>	<b>38,940</b>	<b>30,495</b>
Gain/(loss) on disposal of non current assets	...	(1,453)	<b>270</b>
<b>NET COST OF SERVICES</b>	<b>500,688</b>	<b>494,109</b>	<b>529,552</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**44 DEPARTMENT OF CORRECTIVE SERVICES**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	356,427	353,091	<b>375,498</b>
Grants and subsidies	3,000	2,751	<b>2,836</b>
Other	121,043	126,079	<b>128,038</b>
<b>Total Payments</b>	<b>480,470</b>	<b>481,921</b>	<b>506,372</b>
<b>Receipts</b>			
Sale of goods and services	27,088	31,281	<b>27,917</b>
Retained taxes	(51)	...	...
Interest	510	641	<b>867</b>
Other	1,594	7,629	<b>1,820</b>
<b>Total Receipts</b>	<b>29,141</b>	<b>39,551</b>	<b>30,604</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(451,329)</b>	<b>(442,370)</b>	<b>(475,768)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	148	<b>270</b>
Purchases of property, plant and equipment	(82,069)	(60,646)	<b>(85,941)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(82,069)</b>	<b>(60,498)</b>	<b>(85,671)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	443,097	443,463	<b>461,126</b>
Capital appropriation	82,069	60,646	<b>85,941</b>
Cash reimbursements from the Consolidated Fund Entity	9,476	12,700	<b>12,954</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>534,642</b>	<b>516,809</b>	<b>560,021</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,244</b>	<b>13,941</b>	<b>(1,418)</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**44 DEPARTMENT OF CORRECTIVE SERVICES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	6,993	14,686	<b>28,627</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,237</b>	<b>28,627</b>	<b>27,209</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(500,688)	(494,109)	<b>(529,552)</b>
Non cash items added back	45,514	48,800	<b>54,314</b>
Change in operating assets and liabilities	3,845	2,939	<b>(530)</b>
<b>Net cash flow from operating activities</b>	<b>(451,329)</b>	<b>(442,370)</b>	<b>(475,768)</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**44 DEPARTMENT OF CORRECTIVE SERVICES**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,237	28,627	<b>27,209</b>
Receivables	2,409	5,456	<b>5,306</b>
Inventories	6,551	4,824	<b>4,824</b>
Other	950	863	<b>863</b>
<b>Total Current Assets</b>	<b>18,147</b>	<b>39,770</b>	<b>38,202</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	739,593	718,151	<b>768,097</b>
Plant and equipment	42,465	35,686	<b>45,031</b>
<b>Total Non Current Assets</b>	<b>782,058</b>	<b>753,837</b>	<b>813,128</b>
<b>Total Assets</b>	<b>800,205</b>	<b>793,607</b>	<b>851,330</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	22,073	28,536	<b>28,126</b>
Employee entitlements and other provisions	18,793	15,562	<b>15,562</b>
<b>Total Current Liabilities</b>	<b>40,866</b>	<b>44,098</b>	<b>43,688</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	16,500	19,526	<b>19,526</b>
Other	4,000	3,951	<b>3,951</b>
<b>Total Non Current Liabilities</b>	<b>20,500</b>	<b>23,477</b>	<b>23,477</b>
<b>Total Liabilities</b>	<b>61,366</b>	<b>67,575</b>	<b>67,165</b>
<b>NET ASSETS</b>	<b>738,839</b>	<b>726,032</b>	<b>784,165</b>
<b>EQUITY</b>			
Reserves	84,474	84,555	<b>84,555</b>
Accumulated funds	654,365	641,477	<b>699,610</b>
<b>TOTAL EQUITY</b>	<b>738,839</b>	<b>726,032</b>	<b>784,165</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**44 DEPARTMENT OF CORRECTIVE SERVICES**

**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Escapes from full time custody -					
Maximum security	no.	1	...	...*	<b>n.a.</b>
Medium security	no.	...	3	1*	<b>n.a.</b>
Minimum security	no.	30	12	32*	<b>n.a.</b>
Malabar fines unit	no.	3	...	...	<b>n.a.</b>
Escorted - other	no.	2	4	2*	<b>n.a.</b>
Court complex	no.	...	6	9*	<b>n.a.</b>
Transport	no.	1	...	...	<b>n.a.</b>
Periodic detention	no.	4	1	...*	<b>n.a.</b>
Absconds from full time custody -					
Minimum security	no.	20	12	8*	<b>n.a.</b>
Escorted external work party away from institution	no.	15	9	2*	<b>n.a.</b>
Escorted sports/educational excursion	no.	...	1	...*	<b>n.a.</b>
Day/weekend leave	no.	2	...	...*	<b>n.a.</b>
Unescorted education programs	no.	...	1	...*	<b>n.a.</b>
Work release program	no.	...	3	2*	<b>n.a.</b>
Other unescorted authorised absence	no.	1	...	1*	<b>n.a.</b>
Periodic detention	no.	...	3	3*	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	1.1	0.9	1.0	<b>n.a.</b>
Deaths in custody -					
Natural causes	no.	2	4	2*	<b>n.a.</b>
Other	no.	24	19	10*	<b>n.a.</b>
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	73	78	75#	<b>76</b>
Protection segregation	no.	1,152	1,247	1,330#	<b>1,330</b>

\* Actual data to 31 March 2001

# Average figures for the financial year to date



**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**44 DEPARTMENT OF CORRECTIVE SERVICES**

**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates (cont)**

Assaults (financial year) –					
On staff	no.	353	327	350 **	n.a.
On inmates - serious	no.	161	197	270 **	n.a.
On inmates - minor	no.	908	1,128	1,100 **	n.a.

Outputs:

Sentenced receptions during year	no.	9,878	10,458	9,670 **	<b>10,290</b>
Daily average inmate population	no.	6,635	7,372	7,430 **	<b>7,920</b>
Unsentenced and appellants in custody	no.	1,737	2,014	2,120 **	<b>1,300</b>
Average number under sentence to periodic detention	no.	1,386	1,266	1,100 **	<b>1,300</b>
Working days lost due to industrial disputes	no.	918	603	340	n.a.
Average Staffing:	EFT	3,377	3,579	3,760	<b>3,883</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	281,182	280,111	<b>298,695</b>
Other operating expenses	72,496	75,361	<b>76,026</b>
Maintenance	9,783	9,783	<b>9,994</b>
Depreciation and amortisation	17,129	19,441	<b>18,957</b>
Other expenses			
Inspector General's Office operating expenses	...	253	<b>260</b>
Settlement of claims for damages and compensation to inmates	101	20	<b>101</b>
Expenses of Parole Board	41	41	<b>42</b>

<b>Total Expenses</b>	<b>380,732</b>	<b>385,010</b>	<b>404,075</b>
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\*\* 2000-01 estimate based on average figures for the financial year to date extrapolated for the full year.

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.1 Containment and Care of Inmates**

**44.1.1 Containment and Care of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	215	400	<b>410</b>
Canteen sales	646	700	<b>662</b>
Accommodation work release	630	450	<b>645</b>
ACT inmates	7,203	9,000	<b>9,728</b>
Maintenance of prohibited immigrants	700	4,200	<b>922</b>
Minor sales of goods and services	1,191	1,892	<b>1,356</b>
Investment income	270	857	<b>614</b>
Grants and contributions	...	90	<b>5</b>
Other revenue	36	4,852	<b>37</b>
<b>Total Retained Revenue</b>	<b>10,891</b>	<b>22,441</b>	<b>14,379</b>
Gain/(loss) on disposal of non current assets	...	(1,453)	<b>270</b>
<b>NET COST OF SERVICES</b>	<b>369,841</b>	<b>364,022</b>	<b>389,426</b>

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<b>ASSET ACQUISITIONS</b>	<b>81,710</b>	<b>60,287</b>	<b>83,386</b>
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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.2 Assessment, Classification and Development of Inmates**

**44.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Percentage of inmates employed full time -					
Corrective Services Industries	%	33	31	32	<b>32</b>
Domestic and services	%	36	36	33	<b>33</b>
Full time education	%	4	4	4	<b>4</b>
<u>Outputs:</u>					
Inmate employment positions available	no.	4,556	4,519	5,105	<b>5,105</b>
Inmate enrolments -					
Literacy/numeracy	no.	3,450	3,762	3,972	<b>3,972</b>
Additional education programs	no.	2,550	3,108	3,180	<b>3,180</b>
Therapeutic Program admissions	no.	n.a.	2,150*	2,372	<b>2,633</b>
<u>Average Staffing:</u>	EFT	788	823	830	<b>855</b>

\* The previous unit of measurement, daily state figures, is now more accurately measured as annual admissions.

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**44 DEPARTMENT OF CORRECTIVE SERVICES**

**44.2 Assessment, Classification and Development of Inmates**

**44.2.1 Assessment, Classification and Development of Inmates (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	61,695	61,343	<b>64,723</b>
Other operating expenses	28,038	28,372	<b>29,916</b>
Maintenance	2,146	2,146	<b>2,193</b>
Depreciation and amortisation	3,758	4,265	<b>7,451</b>
Grants and subsidies			
Inmates' after-care	1,800	1,551	<b>1,536</b>
Clergy attending centres	1,200	1,200	<b>1,300</b>
Other expenses			
Inspector General's Office operating expenses	...	57	<b>59</b>
Serious Offenders Review Council	10	12	<b>10</b>
Official Visitors Scheme	74	74	<b>75</b>
Drug and Alcohol Program for Aboriginal inmates	21	8	<b>21</b>
<b>Total Expenses</b>	<b>98,742</b>	<b>99,028</b>	<b>107,284</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Corrective Services Industries	13,436	12,900	<b>13,758</b>
Minor sales of goods and services	320	508	<b>364</b>
Investment income	45	143	<b>103</b>
Grants and contributions	1,218	1,894	<b>1,471</b>
Other revenue	8	628	<b>8</b>
<b>Total Retained Revenue</b>	<b>15,027</b>	<b>16,073</b>	<b>15,704</b>
<b>NET COST OF SERVICES</b>	<b>83,715</b>	<b>82,955</b>	<b>91,580</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>360</b>	<b>360</b>	<b>2,555</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**44 DEPARTMENT OF CORRECTIVE SERVICES**

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**44.3 Alternatives to Custody**

**44.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide sentencers with alternatives to full-time custody. To provide a State-wide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offenders suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Pre-sentence reports	no.	22,832	23,824	25,100	<b>26,400</b>
Registrations -					
Probation	no.	8,394	9,928	10,300	<b>10,500</b>
Post custodial	no.	2,384	2,532	2,550	<b>2,600</b>
Community service orders	no.	5,559	5,318	5,400	<b>5,500</b>
Home detention	no.	392	281	300	<b>320</b>
Total Registrations	no.	16,604	18,059	18,550	<b>18,920</b>
Average monthly offender caseload -					
Probation	no.	10,151	11,496	11,600	<b>11,700</b>
Post custodial	no.	2,780	3,706	3,750	<b>3,800</b>
Community service orders	no.	5,345	5,289	5,460	<b>5,500</b>
Fine default orders	no.	307	361	127	<b>n.a.*</b>
Home detention	no.	183	180	189	<b>200</b>
Total cases	no.	14,770	21,032	21,126	<b>21,200</b>
<u>Average Staffing:</u>	EFT	618	642	677	<b>677</b>

\* In January 1998 a new fines Act was introduced and all matters relating to fine defaulters were handed to the State Debt Recovery Office, who have indicated that a structured roll out of orders will commence during 2001-02.

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**44 DEPARTMENT OF CORRECTIVE SERVICES**

**44.3 Alternatives to Custody**

**44.3.1 Alternatives to Custody (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	38,614	37,834	<b>39,744</b>
Other operating expenses	8,629	9,329	<b>8,869</b>
Maintenance	71	71	<b>72</b>
Depreciation and amortisation	213	294	<b>242</b>
Other expenses			
Inspector General's Office operating expenses	...	30	<b>31</b>
<b>Total Expenses</b>	<b>47,527</b>	<b>47,558</b>	<b>48,958</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	63	100	<b>72</b>
Grants and contributions	306	306	<b>313</b>
Other revenue	26	20	<b>27</b>
<b>Total Retained Revenue</b>	<b>395</b>	<b>426</b>	<b>412</b>
<b>NET COST OF SERVICES</b>	<b>47,132</b>	<b>47,132</b>	<b>48,546</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**45 DEPARTMENT OF SPORT AND RECREATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,272	25,030	<b>25,685</b>
Other operating expenses	17,436	18,384	<b>18,518</b>
Maintenance	2,284	2,785	<b>3,099</b>
Depreciation and amortisation	2,215	2,216	<b>2,567</b>
Grants and subsidies	28,017	28,046	<b>26,085</b>
<b>Total Expenses</b>	<b>76,224</b>	<b>76,461</b>	<b>75,954</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	21,111	19,915	<b>21,732</b>
Investment income	356	588	<b>404</b>
Grants and contributions	1,961	1,964	<b>1,816</b>
Other revenue	176	212	<b>104</b>
<b>Total Retained Revenue</b>	<b>23,604</b>	<b>22,679</b>	<b>24,056</b>
<b>NET COST OF SERVICES</b>	<b>52,620</b>	<b>53,782</b>	<b>51,898</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,759	23,458	<b>24,015</b>
Grants and subsidies	28,017	28,046	<b>26,085</b>
Other	19,997	24,864	<b>25,309</b>
<b>Total Payments</b>	<b>72,773</b>	<b>76,368</b>	<b>75,409</b>
<b>Receipts</b>			
Sale of goods and services	21,111	19,551	<b>21,732</b>
Interest	356	588	<b>404</b>
Other	2,224	5,850	<b>5,609</b>
<b>Total Receipts</b>	<b>23,691</b>	<b>25,989</b>	<b>27,745</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(49,082)</b>	<b>(50,379)</b>	<b>(47,664)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	253	400	<b>319</b>
Purchases of property, plant and equipment	(6,472)	(9,227)	<b>(3,539)</b>
Advances made	(600)	(1,480)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,819)</b>	<b>(10,307)</b>	<b>(3,220)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	47,119	48,846	<b>45,285</b>
Capital appropriation	6,472	9,690	<b>3,539</b>
Cash reimbursements from the Consolidated Fund Entity	855	873	<b>890</b>
Cash transfers to Consolidated Fund	(341)	(798)	<b>(352)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>54,105</b>	<b>58,611</b>	<b>49,362</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,796)</b>	<b>(2,075)</b>	<b>(1,522)</b>



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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	7,857	9,631	7,556
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,061</b>	<b>7,556</b>	<b>6,034</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(52,620)	(53,782)	<b>(51,898)</b>
Non cash items added back	3,520	3,862	<b>4,237</b>
Change in operating assets and liabilities	18	(459)	<b>(3)</b>
<b>Net cash flow from operating activities</b>	<b>(49,082)</b>	<b>(50,379)</b>	<b>(47,664)</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,061	7,556	<b>6,034</b>
Receivables	1,261	1,525	<b>1,528</b>
Other financial assets	555	410	<b>411</b>
Other	138	38	<b>38</b>
<b>Total Current Assets</b>	<b>8,015</b>	<b>9,529</b>	<b>8,011</b>
<b>Non Current Assets -</b>			
Other financial assets	2,377	3,119	<b>2,799</b>
Property, plant and equipment -			
Land and building	101,456	101,910	<b>103,142</b>
Plant and equipment	1,437	2,417	<b>2,157</b>
<b>Total Non Current Assets</b>	<b>105,270</b>	<b>107,446</b>	<b>108,098</b>
<b>Total Assets</b>	<b>113,285</b>	<b>116,975</b>	<b>116,109</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,760	1,808	<b>1,808</b>
Employee entitlements and other provisions	2,704	2,437	<b>2,437</b>
Other	1,796	1,957	<b>1,957</b>
<b>Total Current Liabilities</b>	<b>6,260</b>	<b>6,202</b>	<b>6,202</b>
<b>Total Liabilities</b>	<b>6,260</b>	<b>6,202</b>	<b>6,202</b>
<b>NET ASSETS</b>	<b>107,025</b>	<b>110,773</b>	<b>109,907</b>
<b>EQUITY</b>			
Reserves	21,539	21,539	<b>21,539</b>
Accumulated funds	85,486	89,234	<b>88,368</b>
<b>TOTAL EQUITY</b>	<b>107,025</b>	<b>110,773</b>	<b>109,907</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

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**45.1 Sport and Recreation in the Community**

**45.1.1 Sport and Recreation Development**

Program Objective(s): To improve the quality of life for the people of New South Wales by helping them participate in sport and recreation.

Program Description: Providing quality, customer focused sport and recreation services. Developing and extending partnerships with other Government agencies and the sport and recreation industry.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Customers satisfied with services NSW population 18 years and over participating in organised sport and physical activities	%	93	94	95	<b>95</b>
NSW population aged 5-17 years participating in organised sport and physical activities	%	29	28	29	<b>30</b>
Sport and Recreation community organisations adopting Active Australia provider model	no.	109	152	160	<b>170</b>
 <u>Outputs:</u>					
Outdoor education program (participant days)	thous	264	249	250	<b>250</b>
Swimsafe program (participant days)	thous	412	385	350	<b>325</b>
Sport and Recreation Centres and Academies (participant days)	thous	442	436	450	<b>460</b>
Local level sports facilities (development) completed	no.	380	460	467	<b>470</b>
Regional sports facilities (development) supported	no.	17	14	22	<b>22</b>
High performance sports squads	no.	26	26	25	<b>25</b>
Scholarships to high performance athletes	no.	692	649	647	<b>664</b>
<u>Average Staffing:</u>	EFT	354	363	359	<b>346</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

**45.1 Sport and Recreation in the Community**

**45.1.1 Sport and Recreation Development (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	26,272	25,030	<b>25,685</b>
Other operating expenses	17,236	18,187	<b>18,315</b>
Maintenance	2,284	2,785	<b>3,099</b>
Depreciation and amortisation	1,857	1,858	<b>2,209</b>
Grants and subsidies			
Sporting associations	4,876	4,876	<b>4,570</b>
Sports development assistance	2,708	3,316	<b>2,739</b>
Assistance for special community groups	260	525	<b>295</b>
International Sporting Events Council	500	500	<b>500</b>
NSW Institute of Sport	4,739	4,739	<b>4,726</b>
Capital grants to non profit organisations*	3,262	2,854	<b>3,215</b>
Capital grants paid to other organisations	2,000	2,000	...
State Sports Centre - maintenance	797	797	<b>797</b>
Local Government sporting facilities - capital Grants*	4,550	4,059	<b>4,863</b>
Sydney Aquatic and Athletic Centres	4,325	4,380	<b>4,380</b>
<b>Total Expenses</b>	<b>75,666</b>	<b>75,906</b>	<b>75,393</b>

\* Grants expense is based on expected payments for capital projects. This includes progress payments for a number of projects approved in prior years. The Budget provision in 2001-02 for new capital project approvals is \$1.5 million for the Regional Sporting Facilities Program and \$4.5 million for local government sporting facilities, the latter comprising \$4.0 million for the Capital Assistance Program and \$500,000 for the Shooting Facilities Development Program.

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**45 DEPARTMENT OF SPORT AND RECREATION**

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**45.1 Sport and Recreation in the Community**

**45.1.1 Sport and Recreation Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Sport and recreation centres	18,898	17,496	<b>19,143</b>
Board and lodging	227	278	<b>287</b>
Minor sales of goods and services	1,304	1,454	<b>1,599</b>
Investment income	330	535	<b>350</b>
Grants and contributions	1,961	1,964	<b>1,816</b>
Other revenue	176	212	<b>104</b>
<b>Total Retained Revenue</b>	<b>22,896</b>	<b>21,939</b>	<b>23,299</b>
<b>NET COST OF SERVICES</b>	<b>52,770</b>	<b>53,967</b>	<b>52,094</b>

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<b>ASSET ACQUISITIONS</b>	<b>6,472</b>	<b>9,227</b>	<b>3,539</b>
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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
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**45 DEPARTMENT OF SPORT AND RECREATION**

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**45.1 Sport and Recreation in the Community**

**45.1.2 Eastern Creek Raceway**

Program Objective(s): To provide the people of New South Wales with a world class facility for motorsport events.

Program Description: The Eastern Creek property is leased on a commercial basis so that promoters can stage events.

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Other operating expenses	200	197	<b>203</b>
Depreciation and amortisation	358	358	<b>358</b>
<b>Total Expenses</b>	<b>558</b>	<b>555</b>	<b>561</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	682	687	<b>703</b>
Investment income	26	53	<b>54</b>
<b>Total Retained Revenue</b>	<b>708</b>	<b>740</b>	<b>757</b>
<b>NET COST OF SERVICES</b>	<b>(150)</b>	<b>(185)</b>	<b>(196)</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION  
RENTAL BOND BOARD**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	30,000	31,888	<b>27,382</b>
Other revenue	...	200	...
<b>Total Retained Revenue</b>	<b>30,000</b>	<b>32,088</b>	<b>27,382</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	14,931	14,931	<b>15,066</b>
Grants and subsidies	9,370	8,915	<b>8,543</b>
Borrowing costs	750	750	<b>750</b>
<b>Total Expenses</b>	<b>25,051</b>	<b>24,596</b>	<b>24,359</b>
<b>SURPLUS/(DEFICIT)</b>	<b>4,949</b>	<b>7,492</b>	<b>3,023</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**RENTAL BOND BOARD**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	30,000	28,196	<b>26,800</b>
Other	16	342	<b>16</b>
<b>Total Receipts</b>	<b>30,016</b>	<b>28,538</b>	<b>26,816</b>
<b>Payments</b>			
Grants and subsidies	9,370	8,915	<b>8,543</b>
Finance costs	750	750	<b>750</b>
Other	22,400	21,054	<b>16,465</b>
<b>Total Payments</b>	<b>32,520</b>	<b>30,719</b>	<b>25,758</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,504)</b>	<b>(2,181)</b>	<b>1,058</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	250	<b>50</b>
Advance repayments received	50	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>50</b>	<b>250</b>	<b>50</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,454)</b>	<b>(1,931)</b>	<b>1,108</b>
Opening Cash and Cash Equivalents	22,890	8,137	<b>6,206</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>20,436</b>	<b>6,206</b>	<b>7,314</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	4,949	7,492	<b>3,023</b>
Non cash items added back	...	(3,692)	<b>(582)</b>
Change in operating assets and liabilities	(7,453)	(5,981)	<b>(1,383)</b>
<b>Net cash flow from operating activities</b>	<b>(2,504)</b>	<b>(2,181)</b>	<b>1,058</b>



**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION  
RENTAL BOND BOARD**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	20,436	6,206	7,314
Receivables	1,581	1,251	1,251
Other financial assets	...	21,418	22,000
<b>Total Current Assets</b>	<b>22,017</b>	<b>28,875</b>	<b>30,565</b>
<b>Non Current Assets -</b>			
Other financial assets	750	506	456
Property, plant and equipment -			
<b>Total Non Current Assets</b>	<b>750</b>	<b>506</b>	<b>456</b>
<b>Total Assets</b>	<b>22,767</b>	<b>29,381</b>	<b>31,021</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Other	74	2,159	776
<b>Total Current Liabilities</b>	<b>74</b>	<b>2,159</b>	<b>776</b>
<b>Total Liabilities</b>	<b>74</b>	<b>2,159</b>	<b>776</b>
<b>NET ASSETS</b>	<b>22,693</b>	<b>27,222</b>	<b>30,245</b>
<b>EQUITY</b>			
Accumulated funds	22,693	27,222	30,245
<b>TOTAL EQUITY</b>	<b>22,693</b>	<b>27,222</b>	<b>30,245</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**STATE SPORTS CENTRE TRUST**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,429	1,857	<b>2,569</b>
Investment income	20	24	<b>18</b>
Grants and contributions	805	1,393	<b>801</b>
Other revenue	115	40	<b>68</b>
<b>Total Retained Revenue</b>	<b>3,369</b>	<b>3,314</b>	<b>3,456</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,894	1,646	<b>1,876</b>
Other operating expenses	1,120	950	<b>1,184</b>
Maintenance	305	572	<b>312</b>
Depreciation and amortisation	1,948	1,873	<b>1,903</b>
<b>Total Expenses</b>	<b>5,267</b>	<b>5,041</b>	<b>5,275</b>
Gain/(loss) on disposal of non current assets	...	117	...
<b>SURPLUS/(DEFICIT)</b>	<b>(1,898)</b>	<b>(1,610)</b>	<b>(1,819)</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**STATE SPORTS CENTRE TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	2,357	1,497	<b>2,595</b>
Interest	20	24	<b>19</b>
Other	920	1,643	<b>1,042</b>
<b>Total Receipts</b>	<b>3,297</b>	<b>3,164</b>	<b>3,656</b>
<b>Payments</b>			
Employee Related	1,889	1,666	<b>1,866</b>
Other	1,427	2,134	<b>1,670</b>
<b>Total Payments</b>	<b>3,316</b>	<b>3,800</b>	<b>3,536</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19)</b>	<b>(636)</b>	<b>120</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	117	...
Proceeds from sale of investments	50	860	...
Purchases of property, plant and equipment	(50)	(538)	<b>(70)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>439</b>	<b>(70)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(19)</b>	<b>(197)</b>	<b>50</b>
Opening Cash and Cash Equivalents	106	419	<b>222</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>87</b>	<b>222</b>	<b>272</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,898)	(1,610)	<b>(1,819)</b>
Non cash items added back	1,928	1,873	<b>1,883</b>
Change in operating assets and liabilities	(49)	(899)	<b>56</b>
<b>Net cash flow from operating activities</b>	<b>(19)</b>	<b>(636)</b>	<b>120</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR CORRECTIVE  
SERVICES AND MINISTER FOR SPORT AND RECREATION**

**STATE SPORTS CENTRE TRUST**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	87	222	272
Receivables	207	418	404
Other financial assets	150	150	150
Inventories	24	24	25
Other	22	22	25
<b>Total Current Assets</b>	<b>490</b>	<b>836</b>	<b>876</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	49,873	50,074	48,399
Plant and equipment	664	680	522
<b>Total Non Current Assets</b>	<b>50,537</b>	<b>50,754</b>	<b>48,921</b>
<b>Total Assets</b>	<b>51,027</b>	<b>51,590</b>	<b>49,797</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	139	169	179
Employee entitlements and other provisions	124	124	120
Other	93	53	63
<b>Total Current Liabilities</b>	<b>356</b>	<b>346</b>	<b>362</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	140	135	145
<b>Total Non Current Liabilities</b>	<b>140</b>	<b>135</b>	<b>145</b>
<b>Total Liabilities</b>	<b>496</b>	<b>481</b>	<b>507</b>
<b>NET ASSETS</b>	<b>50,531</b>	<b>51,109</b>	<b>49,290</b>
<b>EQUITY</b>			
Reserves	13,900	13,900	13,900
Accumulated funds	36,631	37,209	35,390
<b>TOTAL EQUITY</b>	<b>50,531</b>	<b>51,109</b>	<b>49,290</b>

# MINISTER FOR GAMING AND RACING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Gaming and Racing</b>			
Total Expenses .....	41.3	37.8	- 8.3
Asset Acquisitions .....	0.4	0.1	- 70.1
<b>Casino Control Authority</b>			
Total Expenses .....	3.3	5.6	69.7
Asset Acquisitions .....	0.1	0.2	266.7
<b>Total, Minister for Gaming and Racing</b>			
Total Expenses .....	<b>44.6</b>	<b>43.4</b>	<b>- 2.7</b>
Asset Acquisitions .....	<b>0.5</b>	<b>0.3</b>	<b>- 40.0</b>

## DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is currently overseeing the introduction of a centralised monitoring system for gaming machines in New South Wales, as well as the implementation of the recommendations of the McClellan Report into Casino Gaming and the Independent Commission Against Corruption inquiry into the greyhound racing industry.

During 2000-01, the Department:

- ◆ restructured its Liquor and Machine Gaming Compliance Division;
- ◆ transferred keno and racing revenue collections to the Office of State Revenue;

- ◆ developed legislation to integrate the Casino Surveillance Division into the Casino Control Authority; and
- ◆ continued to oversee the introduction of the Central Monitoring System.

## **STRATEGIC DIRECTIONS**

Specific initiatives that will be undertaken by the Department in the short to medium term include:

- ◆ implement and enhance the Government's measures to promote responsible gambling as well as minimise harm associated with gambling activities;
- ◆ the review of liquor, gambling, wagering and racing legislation in accordance with National Competition Policy requirements;
- ◆ the transfer of gaming machine monitoring functions to TAB Limited under departmental supervision;
- ◆ the transfer of gaming machine and racing revenue collection functions to the Office of State Revenue;
- ◆ finalise the integration of the Casino Surveillance Division into the Casino Control Authority following the recommendations of the McClellan Report;
- ◆ overseeing the implementation of recommendations contained in the Independent Commission Against Corruption report following the Commission's inquiry into matters relating to the Greyhound Racing Industry; and
- ◆ a review of the structure of the Boards of the New South Wales Greyhound Racing Authority and Harness Racing (New South Wales) to ensure that the structures are serving the needs of the greyhound racing and harness racing industries.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Department of Gaming and Racing in 2001-02 are estimated at \$37.8 million, a reduction of approximately 8 percent on 2000-01. The reduction is related to the transfer of the casino surveillance division to the Casino Control Authority, the transfer of revenue collection functions to the Office of State Revenue, and the transfer of gaming machine monitoring to TAB Limited. Major features of the Department's expenditure include:

- ◆ an increase in expenditure by the Casino Community Benefit Fund from \$11.7 million in 2000-01 to \$12.5 million in 2001-02. Funding is provided from a 2 percent levy on the casino operator. These funds will be used for problem gambling-related research, education, treatment, support and rehabilitation services and other community benefit projects;
- ◆ provide financial assistance to eligible registered clubs following implementation of the Centralised Monitoring System (\$1.6 million);
- ◆ provide offset payments to bookmakers for Goods and Services Tax payments (\$2 million); and
- ◆ develop enhancements to the Central Monitoring System (\$0.5 million).

### **Asset Acquisitions**

The Department's asset acquisition program of \$132,000 for 2001-02 will provide for the purchase of minor plant and equipment.

## **CASINO CONTROL AUTHORITY**

The main objectives of the New South Wales Casino Control Authority are to maintain and administer systems for the licensing, supervision and control of a casino in New South Wales.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses over the last five years reflect the work associated with the control of the permanent casino since its opening at the end of 1997, and a number of investigations/inquiries in the last four years. This included the conduct of the first and second statutory investigations into the casino operator; the investigation into TABCORP Holdings Limited (1998-99 to 1999-2000); and the inquiry into the probity of the Leighton group of companies (1998-99 to 1999-2000).

In May 2000, the Authority appointed Mr Peter McClellan QC to oversee the conduct of the Authority's second statutory review of the casino operator under Section 31 of the *Casino Control Act 1992*. The review was completed in December 2000.

The Authority endorsed Mr McClellan's recommendations and will implement those for which the Authority is responsible. Other recommendations require amendments to the *Casino Control Act 1992* before they can be implemented. The organisational structure of the Authority will change as a result with some staff from the Department of Gaming and Racing being transferred to the Authority. The proposed amendments to the *Casino Control Act 1992* have been introduced into Parliament.

## **STRATEGIC DIRECTIONS**

The current focus of the Authority is to implement the recommendations of Mr McClellan. This includes streamlining its operations and putting the structural changes into place. The Authority will also conduct a review into the casino operator at the end of 2001, as recommended by Mr McClellan.

## **2001-02 BUDGET**

The Casino Control Authority has estimated total expenditure of \$5.6 million, an increase of \$2.2 million, reflecting the transfer of the Casino Surveillance Division from the Department of Gaming and Racing to the Authority.

### **Asset Acquisitions**

The capital allocation of \$220,000 includes \$100,000 to redevelop the Authority's Casino Employee Licensing System; \$50,000 to upgrade its communication system; and \$70,000 to replace fully depreciated and/or obsolete computer and office equipment.



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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,933	18,948	<b>14,825</b>
Other operating expenses	6,168	6,464	<b>4,704</b>
Maintenance	341	572	<b>496</b>
Depreciation and amortisation	1,799	1,722	<b>1,708</b>
Grants and subsidies	3,320	1,500	<b>3,620</b>
Other expenses	11,705	11,705	<b>12,485</b>
<b>Total Expenses</b>	<b>41,266</b>	<b>40,911</b>	<b>37,838</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,774	1,774	<b>1,887</b>
Investment income	696	837	<b>794</b>
Other revenue	1,156	2,071	<b>1,535</b>
<b>Total Retained Revenue</b>	<b>3,626</b>	<b>4,682</b>	<b>4,216</b>
<b>NET COST OF SERVICES</b>	<b>37,640</b>	<b>36,229</b>	<b>33,622</b>

**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,761	17,705	13,622
Grants and subsidies	3,320	1,500	3,620
Other	18,354	20,401	19,054
<b>Total Payments</b>	<b>38,435</b>	<b>39,606</b>	<b>36,296</b>
<b>Receipts</b>			
Sale of goods and services	1,785	1,997	1,887
Interest	697	832	982
Other	1,180	3,176	3,104
<b>Total Receipts</b>	<b>3,662</b>	<b>6,005</b>	<b>5,973</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(34,773)</b>	<b>(33,601)</b>	<b>(30,323)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(441)	(441)	(132)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(441)</b>	<b>(441)</b>	<b>(132)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	33,511	33,805	30,654
Capital appropriation	441	441	132
Cash reimbursements from the Consolidated Fund Entity	636	439	539
Cash transfers to Consolidated Fund	...	(565)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>34,588</b>	<b>34,120</b>	<b>31,325</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(626)</b>	<b>78</b>	<b>870</b>
Opening Cash and Cash Equivalents	18,388	19,366	19,444
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,762</b>	<b>19,444</b>	<b>20,314</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(37,640)	(36,229)	(33,622)
Non cash items added back	3,488	3,167	2,939
Change in operating assets and liabilities	(621)	(539)	360
<b>Net cash flow from operating activities</b>	<b>(34,773)</b>	<b>(33,601)</b>	<b>(30,323)</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,762	19,444	20,314
Receivables	728	924	536
Other	67	49	49
<b>Total Current Assets</b>	<b>18,557</b>	<b>20,417</b>	<b>20,899</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	3,510	3,297	1,721
<b>Total Non Current Assets</b>	<b>3,510</b>	<b>3,297</b>	<b>1,721</b>
<b>Total Assets</b>	<b>22,067</b>	<b>23,714</b>	<b>22,620</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	583	576	595
Employee entitlements and other provisions	1,661	1,791	1,744
<b>Total Current Liabilities</b>	<b>2,244</b>	<b>2,367</b>	<b>2,339</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	190	190	190
<b>Total Non Current Liabilities</b>	<b>190</b>	<b>190</b>	<b>190</b>
<b>Total Liabilities</b>	<b>2,434</b>	<b>2,557</b>	<b>2,529</b>
<b>NET ASSETS</b>	<b>19,633</b>	<b>21,157</b>	<b>20,091</b>
<b>EQUITY</b>			
Accumulated funds	19,633	21,157	20,091
<b>TOTAL EQUITY</b>	<b>19,633</b>	<b>21,157</b>	<b>20,091</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.1 Policy and Development**

**46.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Industry bulletins issued	no.	7	9	5	<b>6</b>
Workshops conducted	no.	25	51	21	<b>20</b>
Premises represented at workshops	no.	500	860	448	<b>500</b>
Enquiries received	no.	16,800	16,200	40,000	<b>40,000</b>
Grants approved by the Casino Community Benefit Fund	no.	42	183	23	<b>94</b>
Grants approved by the Casino Community Benefit Fund	\$m	3.4	14.4	2.1	<b>5.5</b>
<u>Average Staffing:</u>	EFT	36	38	38	<b>44</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,046	3,069	<b>3,237</b>
Other operating expenses	2,079	2,072	<b>1,706</b>
Maintenance	138	380	<b>301</b>
Depreciation and amortisation	400	376	<b>411</b>
Other expenses			
Community Benefit Fund	11,700	11,700	<b>12,480</b>
<b>Total Expenses</b>	<b>17,363</b>	<b>17,597</b>	<b>18,135</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.1 Policy and Development**

**46.1.1 Policy and Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	579	579	<b>663</b>
Investment income	662	682	<b>603</b>
Other revenue	850	1,550	<b>1,034</b>

<b>Total Retained Revenue</b>	<b>2,091</b>	<b>2,811</b>	<b>2,300</b>
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<b>NET COST OF SERVICES</b>	<b>15,272</b>	<b>14,786</b>	<b>15,835</b>
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<b>ASSET ACQUISITIONS</b>	<b>72</b>	<b>72</b>	<b>26</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries.

Program Description: Ensuring compliance by clubs/licensees of statutory responsibilities. Determining standards for gaming machines. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	15	24	20	<b>30</b>
Complaints received concerning the conduct of licensed and club premises	no.	570	580	750	<b>1,140</b>
Licence applications reviewed	no.	3,500	3,500	3,500	<b>3,480</b>
Compliance notices issued	no.	900	2,130	1,500	<b>1,500</b>
Penalty notices issued	no.	26	27	60	<b>100</b>
Inspections undertaken	no.	2,200	2,660	1,835	<b>1,900</b>
Function licences reviewed	no.	2,200	1,400	222	<b>100</b>
Gaming device applications approved	no.	500	495	475	<b>500</b>
Gaming systems approved	no.	10	9	6	<b>5</b>
Field inspections undertaken (premises)	no.	200	200	130	<b>200</b>
Gaming devices inspected	no.	750	1,600	1,200	<b>1,600</b>
Liquor fees assessed	\$m	5	5	5	<b>5</b>
Club gaming device duty assessed	\$m	530	590	409	<b>427</b>
Hotel gaming machine duty assessed	\$m	250	332	323	<b>328</b>
Applications processed for*					
Club gaming machines	no.	12,000	11,500	10,500	<b>6,000</b>
Hotel gaming machines	no.	11,500	8,000	7,000	<b>4,000</b>
Subsidiary equipment	no.	200	210	220	<b>100</b>
Progressive gaming machines	no.	9,000	8,550	8,550	<b>4,000</b>
Liquor fee subsidy applications processed	no.	1,120	1,200	1,035	<b>920</b>
<u>Average Staffing:</u>	EFT	189	166	141	<b>130</b>

\* The downturn in applications is directly attributed to the imposition of the capping of gaming machine numbers in hotels and clubs. The estimated numbers of applications in 2001-02 relate to changes to existing gaming machines, eg replacements, conversions, denomination changes, etc.

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.1 Liquor and Machine Gaming Compliance (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,287	9,783	<b>8,426</b>
Other operating expenses	2,495	2,721	<b>2,008</b>
Maintenance	118	91	<b>139</b>
Depreciation and amortisation	921	874	<b>983</b>
Grants and subsidies			
Central monitoring fee assistance for clubs	1,320	...	<b>1,620</b>
<b>Total Expenses</b>	<b>13,141</b>	<b>13,469</b>	<b>13,176</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Device evaluation fees	1,000	1,000	<b>1,024</b>
Minor sales of goods and services	171	171	<b>180</b>
Investment income	19	133	<b>175</b>
Other revenue	151	221	<b>221</b>
<b>Total Retained Revenue</b>	<b>1,341</b>	<b>1,525</b>	<b>1,600</b>
<b>NET COST OF SERVICES</b>	<b>11,800</b>	<b>11,944</b>	<b>11,576</b>
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<b>ASSET ACQUISITIONS</b>	<b>217</b>	<b>217</b>	<b>78</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.3 Public Charity Fundraising Standards**

**46.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Authorities to fundraise issued	no.	800	3,200	1,950	<b>1,500</b>
Authorities to fundraise revoked	no.	...	2	...	<b>2</b>
Education seminars conducted	no.	47	25	25	<b>30</b>
Complaints received	no.	450	460	500	<b>510</b>
Inspections and investigations conducted	no.	440	410	490	<b>495</b>
Breach/compliance notices issued	no.	400	320	445	<b>455</b>
Trade promotion competitions processed	no.	11,500	12,500	13,130	<b>13,500</b>
Community gaming permits processed	no.	550	550	490	<b>500</b>
<u>Average Staffing:</u>	EFT	31	29	33	<b>31</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,819	1,919	<b>1,927</b>
Other operating expenses	375	322	<b>305</b>
Maintenance	25	18	<b>30</b>
Depreciation and amortisation	152	155	<b>149</b>
<b>Total Expenses</b>	<b>2,371</b>	<b>2,414</b>	<b>2,411</b>



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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.3 Public Charity Fundraising Standards**

**46.3.1 Public Charity Fundraising Standards (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	11	11	<b>15</b>
Investment income	5	13	<b>12</b>
Other revenue	36	54	<b>54</b>
<b>Total Retained Revenue</b>	<b>52</b>	<b>78</b>	<b>81</b>
<b>NET COST OF SERVICES</b>	<b>2,319</b>	<b>2,336</b>	<b>2,330</b>

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<b>ASSET ACQUISITIONS</b>	<b>51</b>	<b>51</b>	<b>18</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.4 Casino Surveillance**

**46.4.1 Casino Surveillance**

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	1,100	1,800	2,400	...
Special audits conducted on casino operations	no.	24	3	4	...
Complaints relating to conduct of casino gaming received and investigated	no.	360	230	250	...
Applications for review of exclusion orders investigated and reported	no.	36	20	30	...
Prosecution of offences under Casino Control Act 1992	no.	80	80	100	...
Probity assessments of industry personnel	no.	20	5	15	...
<u>Average Staffing:</u>	EFT	67	38	36	...

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,005	2,502	...
Other operating expenses	629	671	...
Maintenance	30	17	...
Depreciation and amortisation	140	110	...
<b>Total Expenses</b>	<b>3,804</b>	<b>3,300</b>	...

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.4 Casino Surveillance**

**46.4.1 Casino Surveillance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	8	8	...
Investment income	6	...	...
Other revenue	42	37	...
<b>Total Retained Revenue</b>	<b>56</b>	<b>45</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>3,748</b>	<b>3,255</b>	<b>...</b>

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<b>ASSET ACQUISITIONS</b>	<b>62</b>	<b>62</b>	<b>...</b>
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Note: The function of casino surveillance will be transferred to the Casino Control Authority from 2001-02.

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.5 Sport and Recreation in the Community**

**46.5.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations.  
To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on-and off-course betting. Monitoring of totalizators' and bookmakers' operations. Administration of reimbursements to bookmakers and domestic totalisators for Goods and Services Tax.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Betting taxation collected	\$m	192	195	69	...
Attendances at race meetings by inspectors	no.	1,050	800	700	<b>800</b>
<u>Average Staffing:</u>	EFT	31	28	23	<b>16</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,776	1,675	<b>1,235</b>
Other operating expenses	590	678	<b>685</b>
Maintenance	30	66	<b>26</b>
Depreciation and amortisation	186	207	<b>165</b>
Grants and subsidies			
GST offset payments for bookmakers	2,000	1,500	<b>2,000</b>
Other expenses			
Bookmakers Revision Committee	5	5	<b>5</b>
<b>Total Expenses</b>	<b>4,587</b>	<b>4,131</b>	<b>4,116</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.5 Sport and Recreation in the Community**

**46.5.1 Development, Control and Regulation of the Racing Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	5	5
Investment income	4	9	4
Other revenue	77	209	226
<b>Total Retained Revenue</b>	<b>86</b>	<b>223</b>	<b>235</b>
<b>NET COST OF SERVICES</b>	<b>4,501</b>	<b>3,908</b>	<b>3,881</b>

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<b>ASSET ACQUISITIONS</b>	<b>39</b>	<b>39</b>	<b>10</b>
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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,690	1,608	<b>4,047</b>
Other operating expenses	1,428	1,608	<b>1,329</b>
Depreciation and amortisation	180	140	<b>220</b>
<b>Total Expenses</b>	<b>3,298</b>	<b>3,356</b>	<b>5,596</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	269	215	<b>200</b>
Investment income	19	75	<b>26</b>
<b>Total Retained Revenue</b>	<b>288</b>	<b>290</b>	<b>226</b>
<b>NET COST OF SERVICES</b>	<b>3,010</b>	<b>3,066</b>	<b>5,370</b>

**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,601	1,511	3,788
Other	1,428	1,608	1,329
<b>Total Payments</b>	<b>3,029</b>	<b>3,119</b>	<b>5,117</b>
<b>Receipts</b>			
Sale of goods and services	269	215	200
Interest	23	66	39
Other	...	30	...
<b>Total Receipts</b>	<b>292</b>	<b>311</b>	<b>239</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,737)</b>	<b>(2,808)</b>	<b>(4,878)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(60)	(60)	(220)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(60)</b>	<b>(60)</b>	<b>(220)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,679	2,678	4,763
Capital appropriation	60	60	220
Cash reimbursements from the Consolidated Fund Entity	62	62	133
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,801</b>	<b>2,800</b>	<b>5,116</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4</b>	<b>(68)</b>	<b>18</b>
Opening Cash and Cash Equivalents	1,235	1,530	1,462
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,239</b>	<b>1,462</b>	<b>1,480</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,010)	(3,066)	(5,370)
Non cash items added back	269	237	479
Change in operating assets and liabilities	4	21	13
<b>Net cash flow from operating activities</b>	<b>(2,737)</b>	<b>(2,808)</b>	<b>(4,878)</b>

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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,239	1,462	1,480
Receivables	164	60	47
Other	30	30	30
<b>Total Current Assets</b>	<b>1,433</b>	<b>1,552</b>	<b>1,557</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	186	258	258
<b>Total Non Current Assets</b>	<b>186</b>	<b>258</b>	<b>258</b>
<b>Total Assets</b>	<b>1,619</b>	<b>1,810</b>	<b>1,815</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	110	137	137
Employee entitlements and other provisions	110	104	104
Other	40	40	40
<b>Total Current Liabilities</b>	<b>260</b>	<b>281</b>	<b>281</b>
<b>Total Liabilities</b>	<b>260</b>	<b>281</b>	<b>281</b>
<b>NET ASSETS</b>	<b>1,359</b>	<b>1,529</b>	<b>1,534</b>
<b>EQUITY</b>			
Accumulated funds	1,359	1,529	1,534
<b>TOTAL EQUITY</b>	<b>1,359</b>	<b>1,529</b>	<b>1,534</b>



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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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**47.1 Casino Control**

**47.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

	Units	2000-01	<b>2001-02</b>
<u>Outputs:</u>			
Casino employee licence applications investigated and reported	no.	...	<b>2,600</b>
Special audits conducted on casino operations	no.	...	<b>4</b>
Complaints relating to conduct of casino gaming received and investigated	no.	...	<b>280</b>
Applications for review of exclusion orders investigated and reported	no.	...	<b>35</b>
Prosecution of offences under Casino Control Act 1992	no.	...	<b>75</b>
Probity assessments of industry personnel	no.	...	...
<u>Average Staffing:</u>	EFT	19	<b>48</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,690	1,608	<b>4,047</b>
Other operating expenses	1,428	1,608	<b>1,329</b>
Depreciation and amortisation	180	140	<b>220</b>
<b>Total Expenses</b>	<b>3,298</b>	<b>3,356</b>	<b>5,596</b>

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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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**47.1 Casino Control**

**47.1.1 Casino Control (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	269	215	<b>200</b>
Investment income	19	75	<b>26</b>
<b>Total Retained Revenue</b>	<b>288</b>	<b>290</b>	<b>226</b>
<b>NET COST OF SERVICES</b>	<b>3,010</b>	<b>3,066</b>	<b>5,370</b>

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<b>ASSET ACQUISITIONS</b>	<b>60</b>	<b>60</b>	<b>220</b>
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Note: The function of casino surveillance has been transferred from the Department of Gaming and Racing to the Casino Control Authority from 2001-02 onwards.

# MINISTER FOR HEALTH

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Health</b>			
Total Expenses .....	7,416.9	7,766.6	4.7
Asset Acquisitions .....	472.3	529.2	12.0
<b>Health Care Complaints Commission</b>			
Total Expenses .....	6.3	6.2	- 1.4
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Health</b>			
Total Expenses .....	<b>7,423.2</b>	<b>7,772.8</b>	<b>4.7</b>
Asset Acquisitions .....	<b>472.3</b>	<b>529.2</b>	<b>12.0</b>

## DEPARTMENT OF HEALTH

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department of Health is responsible for implementing the Government Action Plan for Health to achieve significant improvements in the quality and effectiveness of health services across the State's public hospital system.

The Government Action Plan commenced in 2000-01 and has been supported by substantial growth funding. Recurrent expenditure of \$7,767 million is projected in 2001-02, representing an increase of \$828 million over the 1999-2000 Budget year.

The NSW health system continues to experience rising levels of activity due to population growth and ageing, new treatments and rising consumer expectations. For example, the demand for renal dialysis has been growing at an annual rate of 5.9 percent, cataract extractions at 4 percent and knee replacement operations at 3.6 percent. Attendances to emergency departments have increased significantly from 1.6 million in 1993-94 to an estimated 1.9 million in 2001-02.

New technologies and improved work practices are helping to cope with these demands. The average length of stay has declined from 6.1 days in 1993-94 to a projected 4.9 days in 2001-02, a reduction of 19.7 percent over this period.

The percentage of booked surgery performed on a same day basis has steadily increased over the last five years, from 45.7 percent in 1995 to 55.3 percent in 2000-01. This percentage is projected to increase to 60 percent in 2001-02.

The percentage of booked patients admitted on the day their surgery is to be carried out has risen from 40 percent in late 1997 to 79 percent as at March 2001. This percentage is projected to reach 80 percent in 2001-02.

## **STRATEGIC DIRECTIONS**

The Government Action Plan for Health is promoting best practice patient care within an environment of greater certainty and stability for the New South Wales health system.

The Government Action Plan follows the recommendations of the Sinclair Committee Report on Health Services in Smaller Towns and the Report of the NSW Health Council and is being driven by a team of leading clinicians, managers and consumers from across New South Wales. The Plan is building on the strengths already present in the system and is achieving concrete results in a wide range of areas:

- ◆ Acute care reforms include improving Day of Surgery Admission and Day Only Surgery rates.
- ◆ Development of coordinated discharge planning policy that incorporates the continuum of care from pre-admission assessment to discharge from hospital and also includes the requirements of emergency patients.
- ◆ Metropolitan Service Plans have been completed for heart and heart-lung transplant, renal transplant, ophthalmology services and gynaecological oncology.
- ◆ A coordinated planning process for Metropolitan Specialty Services with metropolitan and rural liaison and linkages.
- ◆ Implementation of best practice standards and models of care for people with chronic and complex diseases. The three priority health areas are: cardiovascular disease, respiratory illness and cancer.

- ◆ Mental health funding will increase by \$107.5 million over the three years to 2002-03 providing an additional 700 direct care staff. By 2002-03, this increased funding will support 12,000 new community service clients, 450,000 additional community service contacts each year and 150 new acute beds, including 90 in rural areas.
- ◆ An additional 12 intensive care unit beds have been opened, resulting in a 52 percent decrease in the need to transfer patients when no intensive care unit beds are available on site.
- ◆ The identification of priorities for upgrading rural referral hospitals in specialties such as: oncology, orthopaedics, renal services and mental health.
- ◆ Development of an Acute Aged Care Interface policy.
- ◆ Work towards a whole-of-government approach to community and non-urgent health transport.
- ◆ Preparation of a strategy on opportunities for a whole-of-government approach to accommodation to assist in recruitment and retention of the rural workforce.
- ◆ NSW Telehealth services have been expanded, with 46 new sites across the State and 18 new or expanded clinical services offered through Telehealth.
- ◆ Development of a statewide emergency services plan to improve networking of emergency departments and coordination of services. Strategies have also been developed to improve collaboration between emergency departments and general practitioners.
- ◆ Creation of an Institute for Health Care Improvement and Excellence to contribute to the implementation of the Government Action Plan for Health and to provide support to Area Health Services in improving health care.
- ◆ Trialing of HEALTHshare as a possible solution to the problems inherent in the separate Commonwealth and State systems of health service planning and delivery. HEALTHshare is a comprehensive, geographically-based, integrated health model. It embraces aspects of patient care from primary health through to acute inpatient service. It will create one health service approach under a single planning group in a defined geographic area.

New funding models are being implemented under the Government Action Plan to achieve improved value for money and to promote best practice delivery of health care:

- ◆ Episode funding commenced in 2000-01 for acute inpatient episodes and is encouraging quality care and best practice as well as greater certainty of funding for planned patient admissions.
- ◆ Funding models for emergency departments and intensive care units will be implemented from 2001-02 to recognise the fixed cost of these services which need to be available at any time for critically ill patients. These models will support a planned level of service provision resulting in better access for patients.
- ◆ A system of Budget Holding for Area Health Services will be implemented from 2001-02. As part of a systematic planning process Areas will identify services which are more appropriately provided locally and they will develop transition plans to reverse flows of patients to other Areas. The implementation of Budget Holding will benefit patients by providing services closer to their homes.
- ◆ A method of Capital Charging will be phased in from 2001-02 to better reflect the cost of capital in the delivery of health care. By making the cost of capital assets real and transparent there will be better decision-making about the acquisition, maintenance and disposal of these assets.

## **2001-02 BUDGET**

### **Total Expenses**

Budgeted total expenditure of \$7.77 billion in 2001-02 is consistent with the Government announcement during 2000 that the annual expenditure on the provision of health services in New South Wales is projected to increase to \$8.1 billion by 2002-03.

The Government remains committed to a three-year recurrent health budget, enabling clinicians and managers to plan for growth in demand and related service delivery and workforce needs.

The guaranteed growth funding will also give effect to the Government's commitment to ensure equity in the distribution of health resources, particularly in relatively high growth Areas such as Northern Rivers, Mid North Coast, Central Coast and South Western Sydney.

Major uses of the additional growth funding provided in 2001-02 include:

- ◆ An increase in medical and surgical procedures undertaken across a variety of disciplines at hospitals throughout the State including those in the Hunter, Mid North Coast, Central Coast, Northern Rivers, Greater Murray and South West Sydney.
- ◆ Establishment of new community centres at Wyong, Erina and Lake Haven on the Central Coast.
- ◆ An additional eight fully operational intensive care beds at a number of centres in western Sydney and the Hunter.
- ◆ New funding to provide additional orthopaedic services at Shoalhaven and the restoration of obstetrics services at Shellharbour Hospital.
- ◆ Major redevelopment occurring in the Tweed Valley region involving an additional 36 beds, including surgical ward and theatre staff, increased community services and establishment of a 25 patient mental health unit at Tweed Heads.
- ◆ Activity in outpatient procedures has increased particularly for chemotherapy, cardiac catheterisation, endoscopy, cancer radiotherapy and imaging services.
- ◆ The provision of community-based acute and post-acute care services throughout Northern Sydney aimed at reducing inpatients length of stay.
- ◆ Expansion of aged care, cardiac, palliative and respiratory rehabilitation and extended care services in the Mid North Coast.
- ◆ Improvements in the provision and management of chronic care patients with respiratory disease, cardiovascular and cancer related illnesses throughout the Mid Western area of New South Wales.

Funding provided in 2000-01 to support reform initiatives under the Government Action Plan, and amounting to \$45 million per annum, will continue to be used to reduce pressure on local emergency departments, to improve the care of chronic care patients with cardiovascular, respiratory or cancer-related illnesses and to increase medical and surgical inpatient services.

### **Asset Acquisitions**

The Government has for the first time provided NSW Health with a guarantee of \$480 million a year for four years to build and upgrade health services.

In addition, the Government has provided a further \$49 million in 2001-02 to accelerate several key projects in the Government's Action for Health Plan.

All together, this \$1.98 billion hospital building program provides a guaranteed indexed increase of \$340 million on the previous four years.

This guarantee of future funding makes it possible for NSW Health to plan for long-term construction programs with security. This has allowed major regional strategic projects to be given early approval whilst guaranteeing ongoing clinical and community input into their planning and implementation.

For this reason, in addition to the pre-announced Central Coast hospital building program, the Government has also agreed to commence major renewal programs for Newcastle and Western Sydney.

The Government has committed \$4 million in the 2001-02 Budget to finalise detailed planning and commence work for the Newcastle and Western Sydney strategies. Major construction will commence in 2002-03.

The Government is also allocating \$500,000 to further the planning process for the Northern Sydney Strategy and another \$500,000 to plan the redevelopment of Bathurst and Orange Hospitals.

Provision has been made for the commencement of the following major new works:



<i>Project</i>	<i>2001-02 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<p><b>Central Coast Health Access Plan – Wyong Hospital</b></p> <p>Redevelopment to provide additional acute inpatient beds and mental health beds and clinical, imaging and diagnostic facilities.</p>	<b>15.5</b>	<b>79.6</b>
<p><b>Central Coast Health Access Plan – Gosford Hospital</b></p> <p>Redevelopment to upgrade the emergency department, operating theatres, cardiac care and acute inpatient facilities.</p>	<b>13.5</b>	<b>100.8</b>
<p><b>Patient Administration System (PAS)</b></p> <p>This project will provide Area Health Services with demographic information for all patients and it will support coordination of care for both admitted and non-admitted patients. The new PAS will be the foundation for the later point-of-care clinical systems, as it will supply patient data to all clinical diagnostic and patient billing systems.</p>	<b>9.0</b>	<b>82.0</b>
<p><b>State Electronic Health Record (NSW EHR*net)</b></p> <p>The implementation of this pilot project for the NSW EHR*net will enable information to be shared between hospitals, community health, general practitioners and other clinicians within the context of chronic and complex care. This will enable patient care services to be coordinated across the health care continuum. The project includes development of mandated standards and systems for data, security, classification and access. It will also be underpinned by new privacy legislation.</p>	<b>7.0</b>	<b>19.4</b>
<p><b>Rural Information Technology Infrastructure</b></p> <p>This project covers broadband cabling and networks in rural areas and complements the new Statewide Telecommunications Strategy. Information communications and technology infrastructure within rural and regional hospitals in NSW will be upgraded and/or replaced so that users are better able to utilise current and new applications.</p>	<b>2.5</b>	<b>7.0</b>
<p><b>Ambulance Infrastructure</b></p> <p>Enhancements are proposed to clinical care and information systems, Computer-Aided-Despatch communications, building works, medical equipment and fleet replacement.</p>	<b>6.5</b>	<b>46.6</b>
<p><b>Prince of Wales Parkes Block</b></p> <p>Refurbishment of this existing facility providing oncology haematology, renal, vascular and eye services will improve efficiency, effectiveness and quality of patient care and complete the Prince of Wales Redevelopment Project.</p>	<b>2.0</b>	<b>7.0</b>

<i>Project</i>	<i>2001-02 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Mental Health Phase 2B</b>	<b>3.0</b>	<b>25.1</b>
<p>This project is part of an ongoing program addressing service priorities including an expanded inpatient and new ambulatory care facility at Liverpool Hospital, provision of new community ambulatory and inpatient facilities and the upgrading of mental health facilities in emergency departments at Auburn, Blacktown, Mt Druitt, Westmead and James Fletcher Hospitals.</p>		
<b>Cabramatta Anti-Drug Strategy</b>	<b>1.2</b>	<b>1.2</b>
<p>Enhancement of drug treatment services in the Cabramatta and Fairfield area. This will include site development for the assessment team for methadone dispensing and for acute care, mental health and rehabilitation beds.</p>		
<b>Newcastle Strategy*</b>	<b>2.0</b>	<b>234.0</b>
<p>A new Bone and Joint Ambulatory Care Centre on the Rankin Park Campus; the upgrading and enhancement of Belmont Hospital; improvement to John Hunter Hospital with the construction of a second access road and improved car parking facilities; the redevelopment of the Newcastle Mater Misericordiae Hospital; a new Polyclinic within the Newcastle Central Business District.</p>		
<b>Western Sydney Strategy<sup>#</sup></b>	<b>2.0</b>	<b>178.5</b>
<p>A major upgrading of the Westmead Campus in the areas of rehabilitation, allied health, cancer care, cardiac services, maternity, imaging, operating theatres and patient wards; the upgrading of Auburn Hospital; expansion of psycho-geriatric services at St Joseph's Hospital in Auburn; the redevelopment of services provided by Lottie Stewart Hospital.</p>		
<b>Young and Mercy Co-location<sup>#</sup></b>	<b>0.7</b>	<b>15.0</b>
<p>To consolidate Young District Hospital (acute services), Young Community Health Service and Mercy Health Service (which covers sub-acute and rehabilitation services) onto the Young District Hospital site.</p>		

\* *Cost and construction time-frames are consistent with the Hunter Better Health Plan and will be updated as part of ongoing clinical and community consultation.*

<sup>#</sup> *Cost and construction time-frames will be updated as part of ongoing clinical and community consultation.*

The 2001-02 Asset Acquisition Program also provides for the continuation of major upgrading and redevelopment works at Central Sydney, Coffs Harbour, John Hunter, Lower North Coast, Macarthur Sector, Prince of Wales, Rankin Park, Royal North Shore, Sutherland, Tweed Heads, Wollongong, Shoalhaven and St George, as well as the ongoing implementation of works for aboriginal, rural and mental health.

Specifically in rural health, provision has been made to build and redevelop 19 small rural health facilities across New South Wales to ensure that health services will meet the special needs of remote communities. The health facilities are located at Collarenebri, Holbrook, Coolah, Rylstone, Nimbin, Lightning Ridge, Coolamon, Gilgandra, Vegetable Creek, Denman, Brewarrina, Jerilderie, Blayney, Boggabri, Lord Howe Island, Gulargambone, Barraba, Tullamore and Murrumbarrah/Harden. The Budget also makes provision in future years for redevelopment works at further 15 rural hospitals identified in the Report of the Sinclair Committee on Health Services in Smaller Towns.

The Ambulance Service of New South Wales will receive capital supplementation to support the ongoing operational improvement program and work will continue on new stations at Tanilba Bay, South West Rocks and Queanbeyan.

## **HEALTH CARE COMPLAINTS COMMISSION**

The Health Care Complaints Commission is an independent statutory body reporting directly to the Minister for Health and to the Joint Parliamentary Committee on the Health Care Complaints Commission. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses in the last five years have increased, partly due to strengthening the Patient Support Office and the Commission's investigation capacity to provide an intensive response to major events as they occur. There has been a significant increase in legal costs directly related to the increase in prosecutions over this period. However, the amount of legal costs recovered has not changed significantly.

## **STRATEGIC DIRECTIONS**

The Commission will endeavour to further enhance its services in rural and regional New South Wales and recently appointed an indigenous Patient Support Officer. There continues to be a changed emphasis in complaint handling by, in appropriate cases, seeking to resolve complaints in the early stages rather than referring them for formal investigation. Strategies have been developed to improve complaint handling and include the Commission's training program for complaint investigators employed in other parts of the health care system.

## **2001-02 BUDGET**

Total estimated expenses for the Commission amount to \$6.2 million for 2001-02. The decrease in expenses compared to 2000-01 is due to one-off funding in that year of \$250,000 for a new complaint database for the Commission.

There are no planned asset acquisitions in 2001-02.

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**MINISTER FOR HEALTH**  
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	2000-01		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,617,581	4,592,422	<b>4,756,024</b>
Other operating expenses	1,604,476	1,707,175	<b>1,792,673</b>
Maintenance	182,462	193,113	<b>200,780</b>
Depreciation and amortisation	335,576	320,576	<b>339,177</b>
Grants and subsidies	562,198	560,577	<b>564,931</b>
Borrowing costs	9,700	9,184	<b>8,954</b>
Other expenses	104,874	92,322	<b>104,019</b>
<b>Total Expenses</b>	<b>7,416,867</b>	<b>7,475,369</b>	<b>7,766,558</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	695,976	775,576	<b>788,571</b>
Investment income	18,051	29,051	<b>29,749</b>
Grants and contributions	132,366	127,366	<b>130,499</b>
Other revenue	35,693	44,693	<b>45,766</b>
<b>Total Retained Revenue</b>	<b>882,086</b>	<b>976,686</b>	<b>994,585</b>
<b>NET COST OF SERVICES</b>	<b>6,534,781</b>	<b>6,498,683</b>	<b>6,771,973</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,441,957	4,423,196	<b>4,620,916</b>
Grants and subsidies	562,198	560,577	<b>564,931</b>
Finance costs	9,700	9,184	<b>8,954</b>
Other	2,150,804	2,279,753	<b>2,396,679</b>
<b>Total Payments</b>	<b>7,164,659</b>	<b>7,272,710</b>	<b>7,591,480</b>
<b>Receipts</b>			
Sale of goods and services	695,976	768,676	<b>779,282</b>
Interest	18,032	29,032	<b>29,740</b>
Other	408,285	424,342	<b>431,417</b>
<b>Total Receipts</b>	<b>1,122,293</b>	<b>1,222,050</b>	<b>1,240,439</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,042,366)</b>	<b>(6,050,660)</b>	<b>(6,351,041)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	53,808	51,204	<b>62,986</b>
Proceeds from sale of investments	48,144	...	...
Purchases of property, plant and equipment	(472,294)	(428,784)	<b>(528,604)</b>
Purchases of investments	(985)	(15,492)	<b>(1,775)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(371,327)</b>	<b>(393,072)</b>	<b>(467,393)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(54,934)	(52,702)	<b>(2,655)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(54,934)</b>	<b>(52,702)</b>	<b>(2,655)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,890,859	5,936,209	<b>6,174,690</b>
Capital appropriation	351,717	378,367	<b>412,700</b>
Cash reimbursements from the Consolidated Fund Entity	237,827	215,327	<b>233,699</b>
Cash transfers to Consolidated Fund	...	(23,550)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,480,403</b>	<b>6,506,353</b>	<b>6,821,089</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>11,776</b>	<b>9,919</b>	...

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**MINISTER FOR HEALTH**  
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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	68,601	51,652	<b>61,571</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>80,377</b>	<b>61,571</b>	<b>61,571</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,534,781)	(6,498,683)	<b>(6,771,973)</b>
Non cash items added back	454,830	432,330	<b>445,516</b>
Change in operating assets and liabilities	37,585	15,693	<b>(24,584)</b>
<b>Net cash flow from operating activities</b>	<b>(6,042,366)</b>	<b>(6,050,660)</b>	<b>(6,351,041)</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	80,377	61,571	<b>61,571</b>
Receivables	118,481	116,480	<b>119,275</b>
Other financial assets	134,306	299,587	<b>301,362</b>
Inventories	58,512	60,140	<b>61,824</b>
Other	24,746	22,709	<b>23,018</b>
<b>Total Current Assets</b>	<b>416,422</b>	<b>560,487</b>	<b>567,050</b>
<b>Non Current Assets -</b>			
Other financial assets	18,262	61,202	<b>61,202</b>
Property, plant and equipment -			
Land and building	5,370,084	5,487,857	<b>5,642,752</b>
Plant and equipment	535,069	534,135	<b>506,277</b>
Other	2,210	9,535	<b>9,435</b>
<b>Total Non Current Assets</b>	<b>5,925,625</b>	<b>6,092,729</b>	<b>6,219,666</b>
<b>Total Assets</b>	<b>6,342,047</b>	<b>6,653,216</b>	<b>6,786,716</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	369,049	407,643	<b>345,443</b>
Employee entitlements and other provisions	452,288	451,650	<b>469,579</b>
Other	...	4,987	<b>4,987</b>
<b>Total Current Liabilities</b>	<b>821,337</b>	<b>864,280</b>	<b>820,009</b>
<b>Non Current Liabilities -</b>			
Interest bearing	89,471	90,125	<b>87,470</b>
Employee entitlements and other provisions	621,523	648,449	<b>674,177</b>
Other	40,137	39,177	<b>38,420</b>
<b>Total Non Current Liabilities</b>	<b>751,131</b>	<b>777,751</b>	<b>800,067</b>
<b>Total Liabilities</b>	<b>1,572,468</b>	<b>1,642,031</b>	<b>1,620,076</b>
<b>NET ASSETS</b>	<b>4,769,579</b>	<b>5,011,185</b>	<b>5,166,640</b>
<b>EQUITY</b>			
Reserves	454,690	589,332	<b>589,332</b>
Accumulated funds	4,314,889	4,421,853	<b>4,577,308</b>
<b>TOTAL EQUITY</b>	<b>4,769,579</b>	<b>5,011,185</b>	<b>5,166,640</b>



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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to Non-Government Organisations for community health purposes.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Dental Health non-inpatient occasions of service	thous	1,043	982	1,166	<b>1,285</b>
Drug and Alcohol non-inpatient occasions of service	thous	907	1,085	1,277	<b>1,352</b>
Notification of vaccine preventable diseases in children less than 16 years	no.	769	688	1,971	<b>703</b>
Infants aged 24-26 months fully immunised	%	67	71	82	<b>86</b>
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,088	2,100	2,165	<b>2,275</b>
Notifications of HIV attributable to injecting drug use	no.	10	18	10	<b>10</b>
Home nursing occasions of service	thous	81	209	204	<b>204</b>
<u>Average Staffing:</u>	EFT	5,823	5,823	7,227	<b>7,255</b>

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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.1 Primary and Community Based Services (cont)**

	—2000-01—		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	346,572	426,183	<b>436,402</b>
Other operating expenses	101,267	127,309	<b>135,268</b>
Maintenance	14,049	14,252	<b>14,818</b>
Depreciation and amortisation	25,503	19,490	<b>20,622</b>
Grants and subsidies			
Voluntary organisations	73,149	68,200	<b>74,347</b>
Grants to agencies	241	241	<b>241</b>
Third schedule hospitals	3,445	3,087	<b>3,154</b>
<b>Total Expenses</b>	<b>564,226</b>	<b>658,762</b>	<b>684,852</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	12,163	13,184	<b>13,405</b>
Investment income	614	1,938	<b>1,984</b>
Grants and contributions	7,149	10,074	<b>10,322</b>
Other revenue	2,748	1,622	<b>1,661</b>
<b>Total Retained Revenue</b>	<b>22,674</b>	<b>26,818</b>	<b>27,372</b>
<b>NET COST OF SERVICES</b>	<b>541,552</b>	<b>631,944</b>	<b>657,480</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>9,594</b>	<b>8,600</b>	<b>11,797</b>

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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Average Staffing:</u>	EFT	190	190	253	<b>254</b>
<div style="display: flex; justify-content: space-around; align-items: center;"> <span>—2000-01—</span> <span><b>2001-02</b></span> </div>					
		Budget	Revised		<b>Budget</b>
		\$000	\$000		<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	10,770	14,145		<b>14,249</b>
Other operating expenses	4,306	5,474		<b>5,744</b>
Maintenance	365	521		<b>542</b>
Depreciation and amortisation	1,007	609		<b>645</b>
Grants and subsidies				
Voluntary organisations	6,149	5,700		<b>6,213</b>
Grants to agencies	24	32		<b>32</b>
<b>Total Expenses</b>	<b>22,621</b>	<b>26,481</b>		<b>27,425</b>

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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.2 Aboriginal Health Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	18	23	<b>24</b>
Grants and contributions	794	904	<b>926</b>
Other revenue	36	22	<b>23</b>

<b>Total Retained Revenue</b>	<b>848</b>	<b>949</b>	<b>973</b>
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<b>NET COST OF SERVICES</b>	<b>21,773</b>	<b>25,532</b>	<b>26,452</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,000</b>	<b>889</b>	<b>1,096</b>
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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	6,174	6,351	6,158	<b>6,161</b>
Diagnostics: occasions of service	thous	1,753	1,785	1,755	<b>1,760</b>
<u>Average Staffing:</u>	EFT	7,681	7,610	8,187	<b>8,301</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	397,809	434,214	<b>449,585</b>
Other operating expenses	154,776	169,474	<b>177,765</b>
Maintenance	16,604	21,378	<b>22,226</b>
Depreciation and amortisation	30,202	38,629	<b>40,871</b>
Grants and subsidies			
Grants to agencies	273	326	<b>326</b>
Third schedule hospitals	63,417	53,849	<b>55,034</b>
<b>Total Expenses</b>	<b>663,081</b>	<b>717,870</b>	<b>745,807</b>

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**MINISTER FOR HEALTH**  
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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.3 Outpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	27,120	29,515	<b>30,217</b>
Department of Veterans' Affairs	10,450	12,366	<b>12,366</b>
Investment income	1,119	2,199	<b>2,252</b>
Grants and contributions	7,942	11,285	<b>11,563</b>
Other revenue	2,891	1,707	<b>1,748</b>
<b>Total Retained Revenue</b>	<b>49,522</b>	<b>57,072</b>	<b>58,146</b>
<b>NET COST OF SERVICES</b>	<b>613,559</b>	<b>660,798</b>	<b>687,661</b>

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**MINISTER FOR HEALTH**  
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**48.2 Acute Health Services**

**48.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Transport response times for emergency cases in metropolitan areas within 8 minutes	%	35	35	35	<b>40</b>
Transport response times for emergency cases in metropolitan areas within 14 minutes	%	79	79	79	<b>85</b>
Transport response times for emergency cases in rural districts within 19 minutes	%	n.a.	86	87	<b>87</b>
<u>Outputs:</u>					
Patient separations	thous	98	106	128	<b>134</b>
Number of attendances in Emergency Departments	thous	1,746	1,732	1,845	<b>1,937</b>
Attendances admitted	thous	433	430	494	<b>519</b>
Emergency road transport cases	thous	488	480	500	<b>520</b>
Emergency aircraft transport cases	no.	2,228	2,235	2,280	<b>2,350</b>
Emergency helicopter transport cases	no.	1,126	1,580	1,620	<b>1,650</b>
<u>Average Staffing:</u>	EFT	7,509	7,440	8,494	<b>8,621</b>

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**MINISTER FOR HEALTH**  
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**48.2 Acute Health Services**

**48.2.1 Emergency Services (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	439,590	495,815	<b>513,350</b>
Other operating expenses	136,386	151,065	<b>158,459</b>
Maintenance	14,232	16,357	<b>17,006</b>
Depreciation and amortisation	27,181	31,192	<b>33,002</b>
Grants and subsidies			
Grants to agencies	118	67	<b>67</b>
Third schedule hospitals	6,889	5,831	<b>5,959</b>
<b>Total Expenses</b>	<b>624,396</b>	<b>700,327</b>	<b>727,843</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	10,286	12,237	<b>12,186</b>
Ambulance charges	15,388	20,689	<b>21,189</b>
Motor vehicle third party payments	2,600	2,600	<b>3,000</b>
Department of Veterans' Affairs	16,720	14,885	<b>14,885</b>
Investment income	560	1,116	<b>1,142</b>
Grants and contributions	3,044	1,936	<b>1,983</b>
Other revenue	6,353	3,754	<b>3,844</b>
<b>Total Retained Revenue</b>	<b>54,951</b>	<b>57,217</b>	<b>58,229</b>
<b>NET COST OF SERVICES</b>	<b>569,445</b>	<b>643,110</b>	<b>669,614</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>22,541</b>	<b>21,922</b>	<b>26,653</b>



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**MINISTER FOR HEALTH**  
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**48.2 Acute Health Services**

**48.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Patient separations	thous	737	727	700	<b>701</b>
Patients charged for admission	%	16.1	16.2	16.9	<b>16.9</b>
<u>Average Staffing:</u>	EFT	35,614	35,177	31,136	<b>31,649</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,047,832	1,778,419	<b>1,847,647</b>
Other operating expenses	717,511	753,280	<b>790,315</b>
Maintenance	85,439	76,202	<b>79,228</b>
Depreciation and amortisation	164,102	144,196	<b>152,562</b>
Grants and subsidies			
Grants to agencies	847	847	<b>847</b>
Third schedule hospitals	181,046	196,973	<b>188,682</b>
Blood transfusion services	47,848	50,120	<b>52,047</b>
Borrowing costs			
Finance lease interest charges	9,700	9,184	<b>8,954</b>
Other expenses			
Cross border payments	97,322	92,322	<b>104,019</b>
<b>Total Expenses</b>	<b>3,351,647</b>	<b>3,101,543</b>	<b>3,224,301</b>

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**MINISTER FOR HEALTH  
48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	260,417	283,146	<b>290,692</b>
Ambulance charges	1,584	2,245	<b>2,296</b>
Motor vehicle third party payments	21,000	24,100	<b>24,000</b>
Cross border revenues	609	609	<b>841</b>
Department of Veterans' Affairs	129,580	151,369	<b>151,369</b>
Investment income	5,686	9,842	<b>10,079</b>
Grants and contributions	57,580	40,464	<b>41,459</b>
Other revenue	12,421	30,945	<b>31,688</b>
<b>Total Retained Revenue</b>	<b>488,877</b>	<b>542,720</b>	<b>552,424</b>
<b>NET COST OF SERVICES</b>	<b>2,862,770</b>	<b>2,558,823</b>	<b>2,671,877</b>

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<b>ASSET ACQUISITIONS</b>	<b>419,594</b>	<b>379,836</b>	<b>468,041</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Patient separations	thous	425	396	405	<b>410</b>
<u>Average Staffing:</u>	EFT	5,071	5,024	4,957	<b>5,032</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	293,508	287,463	<b>297,734</b>
Other operating expenses	110,091	107,841	<b>113,119</b>
Maintenance	11,495	14,580	<b>15,159</b>
Depreciation and amortisation	17,786	25,069	<b>26,523</b>
Grants and subsidies			
Grants to agencies	104	104	<b>104</b>
Third schedule hospitals	6,889	5,831	<b>5,959</b>
<b>Total Expenses</b>	<b>439,873</b>	<b>440,888</b>	<b>458,598</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.3 Same Day Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	36,162	39,899	<b>40,848</b>
Department of Veterans' Affairs	14,630	16,717	<b>16,717</b>
Investment income	614	1,705	<b>1,746</b>
Grants and contributions	4,103	7,668	<b>7,856</b>
Other revenue	1,249	738	<b>757</b>
<b>Total Retained Revenue</b>	<b>56,758</b>	<b>66,727</b>	<b>67,924</b>
<b>NET COST OF SERVICES</b>	<b>383,115</b>	<b>374,161</b>	<b>390,674</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.3 Mental Health Services**

**48.3.1 Mental Health Services**

Program Objective(s): To improve the health, well being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	22,095	21,614	21,594	<b>22,000</b>
Non-acute mental health inpatient days	thous	254	259	248	<b>250</b>
Non-admitted mental health patient occasions of service	thous	1,727	1,852	2,200	<b>2,300</b>
<u>Average Staffing:</u>	EFT	6,204	6,204	6,735	<b>6,965</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	370,563	383,914	<b>404,949</b>
Other operating expenses	113,176	108,195	<b>113,493</b>
Maintenance	12,963	11,452	<b>11,906</b>
Depreciation and amortisation	23,151	18,914	<b>20,012</b>
Grants and subsidies			
Voluntary organisations	8,636	8,018	<b>8,740</b>
Grants to agencies	107	97	<b>97</b>
<b>Total Expenses</b>	<b>528,596</b>	<b>530,590</b>	<b>559,197</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.3 Mental Health Services**

**48.3.1 Mental Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	24,414	26,371	<b>26,811</b>
Investment income	289	479	<b>491</b>
Grants and contributions	1,986	1,936	<b>1,983</b>
Other revenue	964	568	<b>581</b>

<b>Total Retained Revenue</b>	<b>27,653</b>	<b>29,354</b>	<b>29,866</b>
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<b>NET COST OF SERVICES</b>	<b>500,943</b>	<b>501,236</b>	<b>529,331</b>
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<b>ASSET ACQUISITIONS</b>	<b>14,445</b>	<b>12,963</b>	<b>15,974</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.4 Rehabilitation and Extended Care Services**

**48.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Admitted patients discharged to home/hostel care	%	67.5	65.1	64.5	<b>63.9</b>
Admitted patients discharged to a nursing home	%	9.3	9.4	10.0	<b>10.7</b>
Total non-admitted occasions of service	thous	2,778	2,755	2,737	<b>2,719</b>
<u>Average Staffing</u> :	EFT	8,426	8,322	10,323	<b>10,399</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	382,755	503,525	<b>517,904</b>
Other operating expenses	162,404	163,680	<b>171,667</b>
Maintenance	14,232	19,794	<b>20,580</b>
Depreciation and amortisation	33,222	26,223	<b>27,745</b>
Grants and subsidies			
Grants to agencies	561	561	<b>561</b>
Third schedule hospitals	136,255	121,753	<b>118,130</b>
<b>Total Expenses</b>	<b>729,429</b>	<b>835,536</b>	<b>856,587</b>

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**MINISTER FOR HEALTH  
48 DEPARTMENT OF HEALTH**

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**48.4 Rehabilitation and Extended Care Services**

**48.4.1 Rehabilitation and Extended Care Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	58,571	76,151	<b>77,960</b>
Ambulance charges	5,658	4,196	<b>4,297</b>
Department of Veterans' Affairs	37,620	33,663	<b>33,663</b>
Investment income	3,809	6,867	<b>7,031</b>
Grants and contributions	11,516	10,623	<b>10,885</b>
Other revenue	4,604	2,722	<b>2,787</b>

<b>Total Retained Revenue</b>	<b>121,778</b>	<b>134,222</b>	<b>136,623</b>
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<b>NET COST OF SERVICES</b>	<b>607,651</b>	<b>701,314</b>	<b>719,964</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,120</b>	<b>4,574</b>	<b>5,639</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.5 Population Health Services**

**48.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Adult male smokers (current)	%	27.6	26.8	26.8	<b>26.8</b>
Adult female smokers (current)	%	21.4	21.4	21.4	<b>21.4</b>
Age standardised mortality rate breast cancer per 100,000	no.	58.1	53.8	55.6	<b>54.0</b>
Age standardised mortality rate cervical cancer per 100,000	no.	2.5	1.9	2.3	<b>2.2</b>
Two-yearly participation rate of women within breast cancer screening target group (50-69 years) per 100,000	%	58	59	60	<b>60</b>
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years) per 100,000	%	59.4	59.9	60.2	<b>60.5</b>
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	7,229	7,742	8,291	<b>8,879</b>
<u>Average Staffing:</u>	EFT	2,456	2,433	1,545	<b>1,572</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.5 Population Health Services**

**48.5.1 Population Health Services (cont)**

	————2000-01————		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	145,182	90,873	<b>94,305</b>
Other operating expenses	59,418	70,420	<b>73,881</b>
Maintenance	4,561	8,497	<b>8,834</b>
Depreciation and amortisation	5,033	5,642	<b>5,969</b>
Grants and subsidies			
Grants to agencies	259	259	<b>259</b>
<b>Total Expenses</b>	<b>214,453</b>	<b>175,691</b>	<b>183,248</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	5,282	5,429	<b>5,520</b>
Investment income	722	1,016	<b>1,041</b>
Grants and contributions	133	114	<b>117</b>
Other revenue	607	358	<b>366</b>
<b>Total Retained Revenue</b>	<b>6,744</b>	<b>6,917</b>	<b>7,044</b>
<b>NET COST OF SERVICES</b>	<b>207,709</b>	<b>168,774</b>	<b>176,204</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.6 Teaching and Research**

**48.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well being of the people of New South Wales.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Interns	no.	488	466	484	<b>474</b>
First year Resident Medical Officers	no.	408	390	365	<b>382</b>
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	86	87	83	<b>83</b>
<u>Average Staffing:</u>	EFT	3,239	3,210	3,107	<b>3,110</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	183,000	177,871	<b>179,899</b>
Other operating expenses	55,808	51,464	<b>53,989</b>
Maintenance	8,522	10,080	<b>10,481</b>
Depreciation and amortisation	8,389	10,612	<b>11,226</b>
Grants and subsidies			
Voluntary organisations	15,798	14,684	<b>16,007</b>
Research grants	...	17,000	<b>21,000</b>
Grants to agencies	139	139	<b>139</b>
Third schedule hospitals	6,889	5,831	<b>5,959</b>
<b>Total Expenses</b>	<b>278,545</b>	<b>287,681</b>	<b>298,700</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.6 Teaching and Research**

**48.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	5,722	6,205	<b>6,309</b>
Investment income	4,620	3,866	<b>3,959</b>
Grants and contributions	38,119	42,362	<b>43,405</b>
Other revenue	3,820	2,257	<b>2,311</b>
<b>Total Retained Revenue</b>	<b>52,281</b>	<b>54,690</b>	<b>55,984</b>
<b>NET COST OF SERVICES</b>	<b>226,264</b>	<b>232,991</b>	<b>242,716</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,415	4,491	<b>4,518</b>
Other operating expenses	1,750	1,801	<b>1,618</b>
Maintenance	20	5	<b>10</b>
Depreciation and amortisation	80	31	<b>30</b>
<b>Total Expenses</b>	<b>6,265</b>	<b>6,328</b>	<b>6,176</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	11	<b>15</b>
Investment income	15	26	<b>15</b>
Other revenue	171	210	<b>200</b>
<b>Total Retained Revenue</b>	<b>201</b>	<b>247</b>	<b>230</b>
Gain/(loss) on disposal of non current assets	...	11	...
<b>NET COST OF SERVICES</b>	<b>6,064</b>	<b>6,070</b>	<b>5,946</b>

**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,147	4,168	4,190
Other	1,955	1,975	1,779
<b>Total Payments</b>	<b>6,102</b>	<b>6,143</b>	<b>5,969</b>
<b>Receipts</b>			
Sale of goods and services	15	11	15
Interest	14	25	15
Other	316	316	365
<b>Total Receipts</b>	<b>345</b>	<b>352</b>	<b>395</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,757)</b>	<b>(5,791)</b>	<b>(5,574)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	11	...
Purchases of property, plant and equipment	...	(14)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(3)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,550	5,546	5,408
Cash reimbursements from the Consolidated Fund Entity	150	150	153
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,700</b>	<b>5,696</b>	<b>5,561</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(57)</b>	<b>(98)</b>	<b>(13)</b>
Opening Cash and Cash Equivalents	407	458	360
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>350</b>	<b>360</b>	<b>347</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,064)	(6,070)	(5,946)
Non cash items added back	328	349	321
Change in operating assets and liabilities	(21)	(70)	51
<b>Net cash flow from operating activities</b>	<b>(5,757)</b>	<b>(5,791)</b>	<b>(5,574)</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	350	360	347
Receivables	202	188	183
Other	...	32	28
<b>Total Current Assets</b>	<b>552</b>	<b>580</b>	<b>558</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	33	101	71
<b>Total Non Current Assets</b>	<b>33</b>	<b>101</b>	<b>71</b>
<b>Total Assets</b>	<b>585</b>	<b>681</b>	<b>629</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	30	190	232
Employee entitlements and other provisions	500	320	320
<b>Total Current Liabilities</b>	<b>530</b>	<b>510</b>	<b>552</b>
<b>Total Liabilities</b>	<b>530</b>	<b>510</b>	<b>552</b>
<b>NET ASSETS</b>	<b>55</b>	<b>171</b>	<b>77</b>
<b>EQUITY</b>			
Accumulated funds	55	171	77
<b>TOTAL EQUITY</b>	<b>55</b>	<b>171</b>	<b>77</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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**49.1 Health Care Complaints**

**49.1.1 Health Care Complaints**

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To ensure that health care services are of an acceptable standard and health providers are accountable for their actions.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	2,052	2,425	2,700	<b>2,800</b>
Complaints finalised	no.	1,858	2,479	2,500	<b>2,800</b>
Investigations finalised	no.	417	441	400	<b>400</b>
Formal review of investigations undertaken by other agencies	no.	149	165	200	<b>250</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	81	86	90	<b>90</b>
Disciplinary - recommendations made to registration boards including counselling	no.	113	119	120	<b>120</b>
Health care policy recommendations made to providers and institutions	no.	17	10	10	<b>10</b>
Telephone inquiries	no.	5,497	5,340	6,600	<b>7,000</b>
Patient Support Office clients	no.	2,842	3,119	4,000	<b>4,500</b>
<u>Average Staffing:</u>	EFT	66	65	69	<b>68</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,415	4,491	<b>4,518</b>
Other operating expenses	1,750	1,801	<b>1,618</b>



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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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**49.1 Health Care Complaints**

**49.1.1 Health Care Complaints (cont)**

***OPERATING STATEMENT (cont)***

Maintenance	20	5	<b>10</b>
Depreciation and amortisation	80	31	<b>30</b>
<b>Total Expenses</b>	<b>6,265</b>	<b>6,328</b>	<b>6,176</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	15	11	<b>15</b>
Investment income	15	26	<b>15</b>
Other revenue	171	210	<b>200</b>
<b>Total Retained Revenue</b>	<b>201</b>	<b>247</b>	<b>230</b>
Gain/(loss) on disposal of non current assets	...	11	...
<b>NET COST OF SERVICES</b>	<b>6,064</b>	<b>6,070</b>	<b>5,946</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>14</b>	<b>...</b>

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**MINISTER FOR INFORMATION TECHNOLOGY,  
MINISTER FOR ENERGY,  
MINISTER FOR FORESTRY AND  
MINISTER FOR WESTERN SYDNEY**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Information Technology and Management</b>			
Total Expenses .....	71.9	136.3	89.6
Asset Acquisitions .....	1.5	2.0	33.3
<b>Ministry of Energy and Utilities</b>			
Total Expenses .....	10.0	79.1	686.8
Asset Acquisitions .....	0.1	0.1	...
<b>Sustainable Energy Development Authority</b>			
Total Expenses .....	11.5	13.7	19.1
Asset Acquisitions .....	...	0.1	...
<b>Payments for Water and Sewerage Assistance</b>			
Total Expenses .....	73.1	74.1	1.3
Asset Acquisitions .....	...	...	...
<b>Land and Property Information New South Wales</b>			
Total Expenses .....	97.9	94.0	- 4.0
Asset Acquisitions .....	13.2	11.9	- 9.8
<b>Total, Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney</b>			
Total Expenses .....	<b>264.4</b>	<b>397.2</b>	<b>50.2</b>
Asset Acquisitions .....	<b>14.8</b>	<b>14.1</b>	<b>- 4.7</b>

## **DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

The Department of Information Technology and Management comprises the Office of Information Technology, the Office of Western Sydney, and the Offices of Forestry Information. Land and Property Information New South Wales, a General Government Non-Budget dependent agency responsible for land and property information, is also incorporated within the Department of Information Technology and Management, although it provides separate financial statements.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

#### **Office of Information Technology**

In 2001-02, over \$32 million will fund projects targeted at the use of information technology to improve service delivery, streamline internal Government practices and reduce costs. This is an increase of \$20 million over 2000-01. Community Technology Centres will be established in regional New South Wales, at a cost of \$4.9 million, to facilitate community access to technology and online services. A further \$4 million ongoing support has been provided for the Australian Centre for Advanced Computing and Communications towards establishment costs for the Centre and regional nodes at Bathurst, Newcastle, Wollongong and Western Sydney.

The increased expenditure in 2001-02 will be used to continue to fund initiatives that improve service delivery to the community including \$8 million for a streamlined online entry point for business licensing.

#### **Office of Western Sydney**

The Office of Western Sydney will receive an additional \$751,000 to a total budget of \$3.1 million in 2001-02 to deliver strategic whole-of-region initiatives and solutions to advance the interest of Western Sydney. The Office is a catalyst for the region and will continue to build on the range of recent initiatives in partnership with State, Commonwealth and Local Government agencies, local businesses, industry groups and industry associations, community organisations and the education and research sector.

In 2001-02, the Office will continue to build on its strategic initiatives such as the Western Sydney Industry Awards which receive sponsorship of more than \$300,000, Western Sydney Environment Strategy, the Advancing Information Technology in Western Sydney program and Corporate Partners for Change, an initiative to assist young people make the transition to jobs and traineeships.

## **Office of Forestry Information**

The Office of Forestry Information comprises the Forestry Policy and Structural Adjustment Units and the Office of Private Forestry. The Forestry Policy and Structural Adjustment Units facilitate implementation of the Government's forestry reforms and industry structural adjustment programs. The Office of Private Forestry facilitates the flow of private forestry services and information from the Government, and promotes plantation development and sustainable private native forestry in New South Wales.

The expenditure under the Forest Industry Structural Adjustment Package (FISAP) reflects continued New South Wales Government support for businesses and workers affected by forestry reforms. In 1998, the Commonwealth Government suspended its involvement in the joint FISAP. It is anticipated that the Commonwealth Government will resume its participation in FISAP returning funding for industry restructuring. Consequently, expenditure in 2001-02 is expected to increase from \$9.9 million to \$48.9 million. This includes an increase in assistance for marketing and development initiatives which benefit the native timber industry, following the establishment of the Native Timber Industry Marketing and Development Fund in December 1999.

## **STRATEGIC DIRECTIONS**

### **Office of Information Technology**

The Office of Information Technology's main objective is to provide leadership in the advancement and use of information and communications technology to achieve improved service delivery and cost savings in all areas of Government operations.

Strategic priorities of the Office include:

- ◆ developing and driving whole-of-government policies and initiatives for the use and management of information technology and telecommunications (ICT) within and between Government, industry and the community;
- ◆ accelerating the range and volume of Government services delivered electronically, and facilitating improved information sharing and exchange across Government;
- ◆ driving the use of core telecommunications service contracts by Government agencies;
- ◆ coordinating the implementation of the Government's ICT Skills Action Plan;

- ◆ working with other State and Commonwealth agencies in the establishment of regulatory frameworks that foster development and growth of the online economy; and
- ◆ developing information technology and telecommunications industry attraction and growth strategies in consultation with other agencies.

### **Office of Western Sydney**

The Office of Western Sydney's strategic priorities are to:

- ◆ foster partnerships and links between organisations within Western Sydney and with key decision makers both within and outside Western Sydney; and
- ◆ act as a catalyst for change in the region by generating and driving a range of strategic, innovative, economic, social and environmental initiatives in partnership with Government, business, the community and the education and research sectors.

### **Office of Forestry Information**

Priorities of the Office are to:

- ◆ provide advice to the Minister, forestry committees, industry and other Government agencies regarding the Government's forestry policy, reform and structural adjustment programs;
- ◆ facilitate the implementation of the Government's forestry reform agenda through the provision of Forest Industry Structural Adjustment Package (FISAP) assistance to workers and businesses in the native timber industry;
- ◆ increase viability of the New South Wales native timber industry by providing assistance for marketing and development initiatives under the Native Timber Industry Marketing and Development Fund; and
- ◆ promote development of sustainable private forestry and plantations.

## **2001-02 BUDGET**

### **Total Expenses**

The Department of Information Technology and Management's expenses will increase from \$84.5 million to \$136.3 million. This includes an anticipated additional \$35 million from the Commonwealth Government and \$5 million from the State Government for the Forest Industry Structural Adjustment Program. An additional \$2 million has been allocated to *connect.nsw* projects, \$7.4 million (as well as \$0.6 million capital expenditure) for the Online Business Licensing project and \$4.9 million for the establishment of Community Technology Centres in regional New South Wales.

Estimated total expenses for 2001-02 are \$136.3 million and provide for:

- ◆ \$73.1 million for Forestry Policy and Reforms. This includes forestry related grants and subsidies and the Forest Industry Structural Adjustment Package;
- ◆ \$60.1 million for the Office of Information Technology, including \$12 million for the *connect.nsw* program, \$7.4 million for the online business licensing project, \$4 million for the Australian Centre for Advanced Computing and Communications; and
- ◆ \$3.1 million for the Office of Western Sydney, including \$985,000 for projects to assist young people obtain jobs, apprenticeships and traineeships, small and medium sized enterprises to adopt new technologies, to develop entrepreneurial skills and to support emerging technology firms.

### **Asset Acquisitions**

The 2001-02 Asset Acquisitions program of the Department is \$2 million. This includes continuing the upgrade of the Government Radio Network and capital costs of information and communication technology projects.

## **MINISTRY OF ENERGY AND UTILITIES**

The Ministry of Energy and Utilities was established in April 1999 to provide the Minister for Energy with strategic policy, legislative and regulatory advice in relation to the development of the State's energy sector and urban water utilities.

The Ministry develops and implements strategies for promoting the efficient, safe, reliable and ecologically sustainable supply and use of energy and urban water services. The Ministry has additional responsibility for the regulatory frameworks aimed at improving the performance of the energy industries and urban water utilities. The Ministry is particularly focused on competition reform of the State's natural gas and electricity markets, the sustainable use of energy, energy safety and supply reliability.

As a strategic policy organisation, the Ministry provides the following services:

- ◆ policy advice on the future directions of energy and urban water in New South Wales;
- ◆ administration of regulatory frameworks which facilitate the operation of safe, reliable, technically efficient and environmentally responsible energy and water networks in the context of competitive and converging markets; and
- ◆ management of programs, including research and development, which support greenhouse and sustainable energy initiatives of the Government.

The electricity pensioner rebate scheme formerly with the Department of Community Services, will be transferred to the Ministry from 1 July 2001. This will allow the Ministry to ensure the scheme is integrated with arrangements enabling households to enter the contestable markets for both gas and electricity from 1 January 2002.

From 1 January 2002, a single pensioner energy rebate will be funded by the New South Wales Government. This rebate will be provided on electricity bills and set at \$107 per annum. This higher rebate level, also incorporating the old gas rebates, increases the Government's total expenditure commitments on rebates by \$12.4 million to \$67.5 million. This level ensures that no pensioner will be worse-off compared to their current total gas and electricity rebates, while 94 percent of pensioners are better off under the new arrangements.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Ministry's expenses will increase from \$10 million in 2000-01 to \$79.1 million in 2001-02. This increase is largely attributable to the \$67.5 million expenditure on the pensioner energy rebate scheme transferred from the Department of Community Services as from 1 July 2001.

In November 2000, the Ministry transferred its gas and electricity licensing functions to the Independent Pricing and Regulatory Tribunal and its appliance safety and gas meter testing functions to the Department of Fair Trading. Associated with the transfer of functions was a \$2.3 million reduction in the Ministry's recurrent Consolidated Fund allocation. The Ministry has refocused its key functions as a result of this process.

Other major developments in 2000-01 included:

- ◆ development and approval by the Government of the Policy Framework for Gas Retail Competition and its subsequent implementation including legislation and regulatory amendment;
- ◆ finalisation of proposed amendments of the *Pipelines Act 1967* for release to industry;
- ◆ continued leadership in the development of the electricity network safety regulatory framework and reliability reporting for improved performance outcomes;
- ◆ development and introduction of a new Pipelines Regulation establishing an outcomes-based safety and environmental framework; and
- ◆ continuing initiatives for reducing New South Wales greenhouse gas emissions through electricity retailer licensing regimes, the Government Energy Management Policy, appliance labelling and research and development.

## **STRATEGIC DIRECTIONS**

New South Wales has led the way in reforming the gas market and will continue with these processes until the new arrangements are implemented, tested and refined as necessary. Specifically the Ministry will:

- ◆ monitor the implementation of the new National Gas Access Law and Code at the National and State level and participate in the code change process;
- ◆ advise the Minister in his role as the relevant Minister under the inter-governmental gas access agreement; and
- ◆ ensure a smooth transition to full retail gas contestability.



The Ministry's efforts in relation to electricity reform will focus on the development and implementation of further enhancements to the regulatory framework applying to electricity retail suppliers, electricity distributors and other network operators. Particular attention will be given to the further development of the successful Network Management Plan system, and electricity network issues.

The Ministry will continue to implement a number of National Greenhouse Strategy measures. This role is carried out in close co-operation with The Cabinet Office and NSW Treasury.

The Ministry will also monitor compliance of the Sydney and Hunter Water Corporations and the Sydney Catchment Authority with the conditions of their operating licence.

The New South Wales Government is committed to ensuring that the State's electricity supplies remain reliable and secure. Currently there are sufficient generation reserves to provide high levels of reliability for several years to come. The Ministry is undertaking work to provide an enhanced understanding of the demand and supply balance into the future. Support is being provided by Treasury's Market Implementation Group.

Despite the presence of these reserves, New South Wales is already making provision to ensure State-owned and independent generators have access to sites on which to locate new generators. In particular, the Government is looking at ways of ensuring that approval processes are clearly delineated. These need to be implemented consistently within required time frames, but also in a manner that ensures community interests, as well as the State's electricity needs, are satisfied.

## **2001-02 BUDGET**

### **Total Expenses**

The Ministry's expenditure for 2001-02 is expected to be \$79.1 million. The principal items of additional expenditure are:

- ◆ Pensioner energy rebate scheme (\$67.5 million);
- ◆ natural gas and electricity market retail contestability communication campaign (\$3 million);
- ◆ gas network safety and reliability regime implementation (\$0.4 million); and
- ◆ Utility Consumer Advocacy Program (UCAP) (\$0.2 million).

With the implementation of full retail contestability in the gas market from 1 January 2002, the Ministry's facilitation role will be wound back. Accordingly, the expenditure relating to this role will be reduced by approximately \$1.5 million in 2001-02.

### **Asset Acquisitions**

The Ministry will undertake minor capital works of \$76,000 to maintain its information technology capabilities and to purchase office equipment.

## **SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

The Sustainable Energy Development Authority (SEDA) was established in 1996 to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and use of energy efficiency and renewable energy technologies.

In addition, SEDA aims to increase business competitiveness through more efficient energy use, to foster new employment and investment in New South Wales through the development of the sustainable energy industry, to inform policy makers and contribute to market reform through on-the-ground replicable experience and to provide a vision of Australia's energy future.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Estimated expenditure in 2000-01 is \$13.1 million. Highlights of SEDA's activities included:

- ◆ \$2.4 million to improve Commercial and Industrial Energy Efficiency. Over 170 businesses have signed agreements under the Energy Smart Business Program and are now saving in excess of \$10 million per annum. In addition, New South Wales Government Agency savings from participating in the Energy Smart Government Program amount to more than \$3.7 million per annum. The Building Greenhouse Rating Scheme has expanded nationally and continues to transform the market for energy efficiency in the commercial building sector;

- ◆ \$2.4 million on programs to encourage efficient energy use in New South Wales homes. Sixty local councils have now committed to the program and 28 councils have fully adopted the Energy Smart Homes Policy. As a result, over 50 percent of development applications are now subject to home energy performance standards. SEDA initiated a state-wide Energy Smart communications program to industry and the community to highlight the economic and environmental benefits of sustainable energy technologies;
- ◆ \$4.3 million on Sustainable Energy Supply programs. Through the Renewables Investment Program, \$3.7 million of financial support was allocated to projects that will result in an estimated \$34 million of investment in New South Wales. SEDA also administered \$3.2 million in renewable energy grants on behalf of the Australian Greenhouse Office; and
- ◆ the Green Power Accreditation Program, which has been extended to Victoria, Queensland, South Australia and Western Australia, has stimulated the commitment of more than \$140 million in renewable energy investments in New South Wales.

## **STRATEGIC DIRECTIONS**

SEDA has redefined its business planning process and focus. This new approach incorporates an annually updated three-year plan, which has been agreed in consultation with the Minister and NSW Treasury. This plan consolidates SEDA's role as a catalyst for the development and application of sustainable energy technologies in New South Wales homes and businesses. The plan provides the blueprint for SEDA's continued commercial evolution, reflecting the Government's goal of exploiting a wider range of sustainable energy opportunities by increasing SEDA's level of self-funding.

SEDA's three key strategies are:

- ◆ to seize opportunities for continual improvement in existing programs;
- ◆ to continue to shift existing programs, where possible, onto a more self-sustaining basis; and
- ◆ to create value in SEDA through developing and servicing new markets.

While maintaining its commitment to long-term "market transformation" through its existing programs, SEDA's commercial evolution will increasingly focus on new activities on a cost recovery or fee-for-service basis.

Elements of the commercial evolution that SEDA will pursue in 2001-02 and beyond include:

- ◆ the Energy Smart Business Program will be expanded from being opened to fee-paying partners;
- ◆ SEDA will further extend the scope nationally of the Building Greenhouse Rating scheme partially through fee-for-service income;
- ◆ facilitation of financing options for sustainable energy for both business and consumers such as energy performance contracts and pooled investment vehicles;
- ◆ facilitating the development of demand side management to defer capital expenditure by electricity network businesses and to reduce greenhouse gas emissions;
- ◆ assisting New South Wales and Australian sustainable energy businesses to tap into the burgeoning export markets, particularly in the Asia Pacific region; and
- ◆ continued cooperation with key authorities to facilitate effective regulation, where appropriate. This includes application of the Energy Smart Homes Policy, development of efficiency standards for appliances and clarification of electricity retailers' environmental guidelines, including emission benchmarks.

SEDA will also engage in strategic communication initiatives such as participating in the Government's sustainability education program by undertaking the second stage of the Energy Smart campaign.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$13.7 million and include:

- ◆ Program Delivery – approximately \$6 million will be spent on program delivery, which includes the Energy Smart programs that ensure forecast energy savings are achieved and partnership commitments are met; and
- ◆ Grants - SEDA will allocate over \$2.3 million in grants to improve the sustainable energy supply.

## **Investments**

SEDA will make investments worth around \$2 million in sustainable energy technologies to commercialise their use in the market place in 2001-02.

## **PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

Payments for Water and Sewerage Assistance have increased from \$73.1 million to \$74.1 million. The change comprises:

- ◆ adjustments to meet the provision of pensioner rebates in accordance with price determinations made by the Independent Pricing and Regulatory Tribunal; and
- ◆ inclusion of payments for priority sewerage projects.

Payments in 2001-02 comprise:

- ◆ \$69.9 million for water and sewerage rate rebates for pensioners provided by Sydney Water and Hunter Water Corporations;
- ◆ \$3.4 million for the connection of non-sewered areas to sewerage services based on public health and environmental priorities; and
- ◆ \$0.7 million for the Blue Mountains septic pump-out service.

## **LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

Land and Property Information New South Wales (LPI) is a Government business formed on 1 July 2000 following the merger of the Land Information Centre, the Land Titles Office and the Valuer General's Office. LPI's role is to operate the State's land and property information services and to create value through the integration of land and property information.

LPI operates from two main locations, Sydney and Bathurst, and has offices throughout New South Wales. LPI offers customer convenience irrespective of location through the innovative use of Information and Communications Technology.

LPI has an advisory Board, chaired by the Director-General of the Department of Information Technology and Management, which includes the Valuer General and members from the private sector.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Reductions in most categories of expenditure in 2001-02, compared to 2000-01, will be achieved through the increased use of technology and the amalgamation of functions.

## **STRATEGIC DIRECTIONS**

The Government business structure represents the first stage of progression from operating as a Department to operating as a commercial Government entity. The non-commercial activities of LPI include operations of the Geographical Names Board and the spatial data infrastructure.

Technology will be used to improve efficiency, to maximise return on assets, and to expand the range of services delivered online.

LPI is currently resolving practical issues related to the merger of the three entities, integrating processes and developing longer-term operating and investment plans.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for 2001-02 are estimated to be \$94 million. The majority of this expenditure is required to provide statutory land valuations (\$18 million), land title creation and registration services (\$17 million), spatial information (\$6 million), survey and mapping services (\$12 million) and technical support (\$13 million).

### **Asset Acquisitions**

The 2001-02 Budget for asset acquisitions is \$11.9 million. The program for LPI includes consolidating, expanding and enhancing computerised land information systems, maintenance of buildings, including the heritage listed building at Queens Square, the renewal of plant and equipment. Specific projects are an integrated land and property information warehouse, a new valuation roll maintenance system and a common accounting system across all entities.

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	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,112	7,507	<b>11,596</b>
Other operating expenses	11,958	14,201	<b>14,874</b>
Maintenance	76	600	<b>36</b>
Depreciation and amortisation	3,520	8,351	<b>6,205</b>
Grants and subsidies	37,326	43,956	<b>47,200</b>
Other expenses	11,935	9,890	<b>56,342</b>
<b>Total Expenses</b>	<b>71,927</b>	<b>84,505</b>	<b>136,253</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,740	11,395	<b>10,120</b>
Investment income	...	700	<b>748</b>
Grants and contributions	...	4,713	<b>2,575</b>
Other revenue	1,500	1,999	...
<b>Total Retained Revenue</b>	<b>12,240</b>	<b>18,807</b>	<b>13,443</b>
<b>NET COST OF SERVICES</b>	<b>59,687</b>	<b>65,698</b>	<b>122,810</b>

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	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,823	9,739	11,133
Grants and subsidies	38,326	44,956	52,021
Other	31,856	29,339	75,203
<b>Total Payments</b>	<b>79,005</b>	<b>84,034</b>	<b>138,357</b>
<b>Receipts</b>			
Sale of goods and services	13,013	13,610	10,120
Interest	133	776	748
Other	4,033	9,912	10,862
<b>Total Receipts</b>	<b>17,179</b>	<b>24,298</b>	<b>21,730</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(61,826)</b>	<b>(59,736)</b>	<b>(116,627)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,500)	(1,148)	(1,994)
Other	(3,693)	(7,418)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,193)</b>	<b>(8,566)</b>	<b>(1,994)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	57,476	63,667	116,032
Capital appropriation	1,500	1,038	1,994
Cash reimbursements from the Consolidated Fund Entity	65	183	253
Cash transfers to Consolidated Fund	...	(3,451)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>59,041</b>	<b>61,437</b>	<b>118,279</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,978)</b>	<b>(6,865)</b>	<b>(342)</b>



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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	12,710	16,628	9,763
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,732</b>	<b>9,763</b>	<b>9,421</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(59,687)	(65,698)	(122,810)
Non cash items added back	3,908	8,775	6,668
Change in operating assets and liabilities	(6,047)	(2,813)	(485)
<b>Net cash flow from operating activities</b>	<b>(61,826)</b>	<b>(59,736)</b>	<b>(116,627)</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,732	9,763	<b>9,421</b>
Receivables	...	3,445	<b>3,930</b>
Inventories	71	...	...
Other	150	150	<b>150</b>
<b>Total Current Assets</b>	<b>4,953</b>	<b>13,358</b>	<b>13,501</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	38,337	40,346	<b>36,135</b>
Infrastructure systems	853	...	...
<b>Total Non Current Assets</b>	<b>39,190</b>	<b>40,346</b>	<b>36,135</b>
<b>Total Assets</b>	<b>44,143</b>	<b>53,704</b>	<b>49,636</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,631	10,787	<b>10,787</b>
Employee entitlements and other provisions	100	660	<b>660</b>
<b>Total Current Liabilities</b>	<b>5,731</b>	<b>11,447</b>	<b>11,447</b>
<b>Total Liabilities</b>	<b>5,731</b>	<b>11,447</b>	<b>11,447</b>
<b>NET ASSETS</b>	<b>38,412</b>	<b>42,257</b>	<b>38,189</b>
<b>EQUITY</b>			
Accumulated funds	38,412	42,257	<b>38,189</b>
<b>TOTAL EQUITY</b>	<b>38,412</b>	<b>42,257</b>	<b>38,189</b>

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**50.1 Office of Information Technology**

**50.1.1 Office of Information Technology**

Program Objective(s): To reduce the cost of and enhance the use of information and communications technology within and between Government, industry and the community.

Program Description: Provision of a co-ordinated and integrated approach for the effective use and integration of information and communications technology across government that improves service delivery to the community and business, and maximises relationships between Government and the private sector to benefit growth of the local information and communication technology industry.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Government Radio Network					
Agencies on the network	no.	28	32	36	<b>37</b>
Users on the network	no.	10,600	11,400	12,000	<b>12,000</b>
Telecommunication Services Agreement-					
Agencies using voice & mobile services	no.	n.a.	350	450	<b>550</b>
Agencies using data communications services (Government Network Services)	no.	n.a.	8	17	<b>25</b>
Connect.nsw -					
Agencies with websites	no.	217	280	300	<b>310</b>
Agencies reporting on the delivery of all appropriate services electronically	no.	n.a.	115	117	<b>120</b>
Community Technology Centres-					
New centres funded	no.	n.a.	n.a.	3	<b>20</b>
Information & Communication Technology Skills Strategy-					
Agencies with an action plan to address ICT skills needs	no.	n.a.	n.a.	8	<b>40</b>
Industry Partnerships -					
Agencies using services	no.	n.a.	1	2	<b>2</b>
<u>Average Staffing:</u>	EFT	39	51	44	<b>60</b>

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**50.1 Office of Information Technology**

**50.1.1 Office of Information Technology (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,261	5,397	<b>8,564</b>
Other operating expenses	11,131	12,828	<b>13,489</b>
Maintenance	51	592	<b>28</b>
Depreciation and amortisation	3,500	8,300	<b>6,150</b>
Grants and subsidies			
Recurrent grants to non profit organisations	...	660	<b>3,195</b>
Grants to agencies	...	900	<b>900</b>
Minor NSW statutory bodies	...	300	<b>300</b>
Connect.nsw	10,000	10,000	<b>12,000</b>
Australian Centre for Advanced Computing and Communications (AC3)	5,000	6,000	<b>4,000</b>
Capital grants paid to other organisations	...	...	<b>4,100</b>
Other expenses			
Online business licensing	...	...	<b>7,400</b>
<b>Total Expenses</b>	<b>34,943</b>	<b>44,977</b>	<b>60,126</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	4,500	1,750	...
Government radio network charges	5,980	6,000	<b>5,770</b>
Strategic relations agreement rebate on telecommunication services	...	3,100	<b>3,800</b>

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**50.1 Office of Information Technology**

**50.1.1 Office of Information Technology (cont)**

***OPERATING STATEMENT (cont)***

Investment income	...	700	<b>748</b>
Grants and contributions	...	4,643	<b>2,500</b>
Other revenue	1,500	1,999	...
<b>Total Retained Revenue</b>	<b>11,980</b>	<b>18,192</b>	<b>12,818</b>
<b>NET COST OF SERVICES</b>	<b>22,963</b>	<b>26,785</b>	<b>47,308</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,500</b>	<b>1,148</b>	<b>1,994</b>

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**50.2 Forestry Policy and Reforms**

**50.2.1 Forestry Policy and Reforms**

Program Objective(s): Successful implementation of the Government's forestry reform, industry structural adjustment program and private forestry initiatives.

Program Description: Provide advice to the Minister, committees on forestry, industry and other Government agencies regarding the Government's forestry reform and structural adjustment program. Promote and facilitate investment in forest plantations and sustainable management of private native forests. Facilitate the restructuring of the New South Wales native timber industry by providing assistance to eligible workers and businesses under the Forest Industry Structural Adjustment Package (FISAP).

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Timber businesses assisted to invest in value adding employment creation	no.	5	2	2	<b>35</b>
Displaced timber workers assisted	no.	56	140	260	<b>190</b>
Forestry workers retrained	no.	350	400	960	<b>1,850</b>
 <u>Outputs:</u>					
Worker assistance applications considered	no.	65	173	30	<b>40</b>
Industry development initiatives considered	no.	6	2	2	<b>60</b>
Marketing and development initiatives supported	no.	n.a.	n.a.	8	<b>5</b>
<u>Average Staffing:</u>	EFT	12	12	13	<b>13</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

**50.2 Forestry Policy and Reforms**

**50.2.1 Forestry Policy and Reforms (cont)**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	946	1,026	1,114
Other operating expenses	264	347	279
Maintenance	3	3	3
Depreciation and amortisation	20	20	20
Grants and subsidies			
State Forests - capital grants	9,750	12,250	8,500
Government contribution to State Forests of NSW	12,526	13,846	14,205
Capital grants paid to other organisations	50	...	...
Other expenses			
Forest Industry Restructure Package	11,935	9,890	48,942
<b>Total Expenses</b>	<b>35,494</b>	<b>37,382</b>	<b>73,063</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	...	70	75
<b>Total Retained Revenue</b>	<b>...</b>	<b>70</b>	<b>75</b>
<b>NET COST OF SERVICES</b>	<b>35,494</b>	<b>37,312</b>	<b>72,988</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

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**50.3 Office of Western Sydney**

**50.3.1 Office of Western Sydney**

Program Objective(s): To improve the economic performance, social development and urban liveability of Western Sydney.

Program Description: Provide strategic advice to Government on Western Sydney issues, regional leadership and implement whole-of-region initiatives. Foster partnerships and links between organisations within Western Sydney and with key decisions makers and act as a catalyst for change in the region.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
New partnerships and alliances formed with Government, business and community	no.	30	30	30	<b>35</b>
Regional initiatives commenced to meet identified regional priorities	no.	35	20	20	<b>25</b>
Initiatives identified to address backlogs and barriers to Government service delivery	no.	10	5	13	<b>15</b>
<u>Average Staffing</u> :	EFT	6	12	14	<b>20</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	905	1,084	<b>1,918</b>
Other operating expenses	563	1,026	<b>1,106</b>
Maintenance	22	5	<b>5</b>
Depreciation and amortisation	...	31	<b>35</b>
<b>Total Expenses</b>	<b>1,490</b>	<b>2,146</b>	<b>3,064</b>



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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT**

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**50.3 Office of Western Sydney**

**50.3.1 Office of Western Sydney (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Fees for services

260

545

**550**

**Total Retained Revenue**

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**260**

**545**

**550**

**NET COST OF SERVICES**

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**1,230**

**1,601**

**2,514**

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WESTERN SYDNEY**

**51 MINISTRY OF ENERGY AND UTILITIES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,370	4,175	<b>4,717</b>
Other operating expenses	3,026	2,430	<b>3,430</b>
Maintenance	60	12	<b>18</b>
Depreciation and amortisation	73	97	<b>96</b>
Grants and subsidies	800	950	<b>67,299</b>
Other expenses	718	1,993	<b>3,490</b>
<b>Total Expenses</b>	<b>10,047</b>	<b>9,657</b>	<b>79,050</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	636	472	<b>444</b>
Investment income	237	250	<b>240</b>
Retained taxes, fees and fines	71	2	...
Grants and contributions	...	65	...
Other revenue	61	157	<b>80</b>
<b>Total Retained Revenue</b>	<b>1,005</b>	<b>946</b>	<b>764</b>
<b>NET COST OF SERVICES</b>	<b>9,042</b>	<b>8,711</b>	<b>78,286</b>

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**51 MINISTRY OF ENERGY AND UTILITIES**

	———2000-01———		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,093	4,026	4,717
Grants and subsidies	800	950	67,299
Other	3,834	4,762	7,267
<b>Total Payments</b>	<b>9,727</b>	<b>9,738</b>	<b>79,283</b>
<b>Receipts</b>			
Sale of goods and services	636	559	444
Interest	354	331	240
Other	139	328	409
<b>Total Receipts</b>	<b>1,129</b>	<b>1,218</b>	<b>1,093</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,598)</b>	<b>(8,520)</b>	<b>(78,190)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(76)	(77)	(76)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(76)</b>	<b>(77)</b>	<b>(76)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,909	8,177	77,149
Capital appropriation	76	76	76
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,985</b>	<b>8,253</b>	<b>77,225</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(689)</b>	<b>(344)</b>	<b>(1,041)</b>
Opening Cash and Cash Equivalents	5,613	5,173	4,829
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,924</b>	<b>4,829</b>	<b>3,788</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(9,042)	(8,711)	(78,286)
Non cash items added back	73	97	96
Change in operating assets and liabilities	371	94	...
<b>Net cash flow from operating activities</b>	<b>(8,598)</b>	<b>(8,520)</b>	<b>(78,190)</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**51 MINISTRY OF ENERGY AND UTILITIES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,924	4,829	3,788
Receivables	367	399	399
Other	849	1,466	1,466
<b>Total Current Assets</b>	<b>6,140</b>	<b>6,694</b>	<b>5,653</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	355	320	300
<b>Total Non Current Assets</b>	<b>355</b>	<b>320</b>	<b>300</b>
<b>Total Assets</b>	<b>6,495</b>	<b>7,014</b>	<b>5,953</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	789	661	661
Employee entitlements and other provisions	593	406	406
<b>Total Current Liabilities</b>	<b>1,382</b>	<b>1,067</b>	<b>1,067</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	1,935	1,600	1,600
<b>Total Non Current Liabilities</b>	<b>1,935</b>	<b>1,600</b>	<b>1,600</b>
<b>Total Liabilities</b>	<b>3,317</b>	<b>2,667</b>	<b>2,667</b>
<b>NET ASSETS</b>	<b>3,178</b>	<b>4,347</b>	<b>3,286</b>
<b>EQUITY</b>			
Accumulated funds	3,178	4,347	3,286
<b>TOTAL EQUITY</b>	<b>3,178</b>	<b>4,347</b>	<b>3,286</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**51 MINISTRY OF ENERGY AND UTILITIES**

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**51.1 Energy Management and Utilisation, Metropolitan Water Quality**

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality**

Program Objective(s): To promote the responsible development and use of energy resources in New South Wales.

Program Description: Provision of advice to the Minister for Energy regarding the use of the State's energy resources to ensure the sound implementation of policy and regulatory frameworks and the safe distribution and use of energy.

Average Staffing (EFT)

2000-01                      2001-02

Activities:

Policy development and regulation of energy resources	50	49
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2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,370	4,175	<b>4,717</b>
Other operating expenses	3,026	2,430	<b>3,430</b>
Maintenance	60	12	<b>18</b>
Depreciation and amortisation	73	97	<b>96</b>
Grants and subsidies			
Energy research and development	800	950	<b>800</b>
Other expenses			
Gas and electricity reform	718	1,993	<b>3,490</b>
<b>Total Expenses</b>	<b>10,047</b>	<b>9,657</b>	<b>12,551</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**51 MINISTRY OF ENERGY AND UTILITIES**

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**51.1 Energy Management and Utilisation, Metropolitan Water Quality**

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	110	...	...
Publication sales	3	...	...
Pipeline fees	373	246	<b>250</b>
Electrolysis Committee - recoupment of expenses	150	226	<b>194</b>
Investment income	237	250	<b>240</b>
Retained taxes, fees and fines	71	2	...
Grants and contributions	...	65	...
Other revenue	61	157	<b>80</b>

<b>Total Retained Revenue</b>	<b>1,005</b>	<b>946</b>	<b>764</b>
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<b>NET COST OF SERVICES</b>	<b>9,042</b>	<b>8,711</b>	<b>11,787</b>
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<b>ASSET ACQUISITIONS</b>	<b>76</b>	<b>77</b>	<b>76</b>
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\* The Ministry will also be initiating a separate program for Pensioner Energy Rebates this year.

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,326	2,886	<b>3,005</b>
Other operating expenses	1,053	1,147	<b>1,417</b>
Maintenance	3	13	<b>10</b>
Depreciation and amortisation	161	300	<b>310</b>
Grants and subsidies	3,358	3,050	<b>2,315</b>
Other expenses	4,641	5,654	<b>6,680</b>
<b>Total Expenses</b>	<b>11,542</b>	<b>13,050</b>	<b>13,737</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	66	275	<b>142</b>
Other revenue	1,025	1,450	<b>3,049</b>
<b>Total Retained Revenue</b>	<b>1,091</b>	<b>1,725</b>	<b>3,191</b>
<b>NET COST OF SERVICES</b>	<b>10,451</b>	<b>11,325</b>	<b>10,546</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,228	2,776	2,901
Grants and subsidies	3,358	3,050	2,315
Other	5,700	6,741	8,217
<b>Total Payments</b>	<b>11,286</b>	<b>12,567</b>	<b>13,433</b>
<b>Receipts</b>			
Interest	64	273	115
Other	1,025	1,067	3,275
<b>Total Receipts</b>	<b>1,089</b>	<b>1,340</b>	<b>3,390</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,197)</b>	<b>(11,227)</b>	<b>(10,043)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	1,617	2,299	1,387
Purchases of property, plant and equipment	...	(299)	(130)
Advances made	(2,700)	(1,484)	(2,670)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,083)</b>	<b>516</b>	<b>(1,413)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,606	10,156	10,078
Capital appropriation	1,350	1,350	2,011
Cash reimbursements from the Consolidated Fund Entity	142	165	169
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,098</b>	<b>11,671</b>	<b>12,258</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(182)</b>	<b>960</b>	<b>802</b>
Opening Cash and Cash Equivalents	959	343	1,303
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>777</b>	<b>1,303</b>	<b>2,105</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,451)	(11,325)	(10,546)
Non cash items added back	226	383	403
Change in operating assets and liabilities	28	(285)	100
<b>Net cash flow from operating activities</b>	<b>(10,197)</b>	<b>(11,227)</b>	<b>(10,043)</b>



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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	777	1,303	2,105
Receivables	91	1,013	886
Other financial assets	2,063	1,387	1,130
Other	16	7	7
<b>Total Current Assets</b>	<b>2,947</b>	<b>3,710</b>	<b>4,128</b>
<b>Non Current Assets -</b>			
Other financial assets	10,005	7,908	9,448
Property, plant and equipment - Plant and equipment	230	870	690
<b>Total Non Current Assets</b>	<b>10,235</b>	<b>8,778</b>	<b>10,138</b>
<b>Total Assets</b>	<b>13,182</b>	<b>12,488</b>	<b>14,266</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	417	290	253
Employee entitlements and other provisions	135	115	125
<b>Total Current Liabilities</b>	<b>552</b>	<b>405</b>	<b>378</b>
<b>Total Liabilities</b>	<b>552</b>	<b>405</b>	<b>378</b>
<b>NET ASSETS</b>	<b>12,630</b>	<b>12,083</b>	<b>13,888</b>
<b>EQUITY</b>			
Accumulated funds	12,630	12,083	13,888
<b>TOTAL EQUITY</b>	<b>12,630</b>	<b>12,083</b>	<b>13,888</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

**52.1 Reduce Adverse Environmental Impacts of Energy Use**

**52.1.1 Reduce Adverse Environmental Impacts of Energy Use**

Program Objective(s): To reduce greenhouse gas emissions and other adverse by-products of the generation and use of energy. To encourage the development, commercialisation, promotion and use of sustainable energy technology.

Program Description: Assist in the commercialisation of sustainable energy technologies, services and practices

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Assess and promote development of sustainable energy technologies.	30	30

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,326	2,886	<b>3,005</b>
Other operating expenses	1,053	1,147	<b>1,417</b>
Maintenance	3	13	<b>10</b>
Depreciation and amortisation	161	300	<b>310</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	3,358	3,050	<b>2,315</b>
Other expenses			
Education and marketing expenses	787	1,800	<b>2,400</b>
Fee for services for Program Delivery	3,854	3,854	<b>4,280</b>
<b>Total Expenses</b>	<b>11,542</b>	<b>13,050</b>	<b>13,737</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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**52.1 Reduce Adverse Environmental Impacts of Energy Use**

**52.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	66	275	<b>142</b>
Other revenue	1,025	1,450	<b>3,049</b>

<b>Total Retained Revenue</b>	<b>1,091</b>	<b>1,725</b>	<b>3,191</b>
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<b>NET COST OF SERVICES</b>	<b>10,451</b>	<b>11,325</b>	<b>10,546</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>299</b>	<b>130</b>
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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	73,102	70,343	<b>74,075</b>
<b>Total Expenses</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>
<b>NET COST OF SERVICES</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	73,102	70,343	<b>74,075</b>
<b>Total Payments</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(73,102)</b>	<b>(70,343)</b>	<b>(74,075)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	73,102	70,343	<b>74,075</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(73,102)	(70,343)	<b>(74,075)</b>
<b>Net cash flow from operating activities</b>	<b>(73,102)</b>	<b>(70,343)</b>	<b>(74,075)</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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**53.1 Water and Sewerage Assistance**

**53.1.1 Water and Sewerage Assistance**

Program Objective(s): To compensate Sydney Water and Hunter Water Corporations for revenue foregone from the provision of non-commercial activities.

Program Description: Funding for pensioner rate concessions and other metropolitan water community service obligations.

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Grants and subsidies			
Water and sewerage rate rebates for pensioners	72,405	69,615	<b>69,925</b>
Sewer backlog program - capital grants to public trading enterprises	...	...	<b>3,429</b>
Blue Mountains septic pumpout service	697	728	<b>721</b>
<b>Total Expenses</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>
<b>NET COST OF SERVICES</b>	<b>73,102</b>	<b>70,343</b>	<b>74,075</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	102,000	100,114	<b>106,338</b>
Investment income	1,150	1,078	<b>177</b>
Grants and contributions	...	900	<b>900</b>
Other revenue	1,217	1,329	<b>1,800</b>
<b>Total Retained Revenue</b>	<b>104,367</b>	<b>103,421</b>	<b>109,215</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	59,639	60,178	<b>58,866</b>
Other operating expenses	27,950	24,582	<b>26,086</b>
Maintenance	3,503	3,189	<b>2,200</b>
Depreciation and amortisation	6,477	6,257	<b>6,480</b>
Borrowing costs	325	325	<b>325</b>
<b>Total Expenses</b>	<b>97,894</b>	<b>94,531</b>	<b>93,957</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>6,473</b>	<b>8,890</b>	<b>15,258</b>
<b>Distributions -</b>			
Dividends	3,558	4,934	<b>9,078</b>
Tax equivalents	2,160	3,023	<b>4,577</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR  
WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	100,695	96,803	<b>104,701</b>
Interest	1,150	1,133	<b>811</b>
Other	1,217	2,229	<b>2,700</b>
<b>Total Receipts</b>	<b>103,062</b>	<b>100,165</b>	<b>108,212</b>
<b>Payments</b>			
Employee Related	71,049	75,874	<b>60,015</b>
Finance costs	325	325	<b>325</b>
Equivalent Income Tax	7,139	14,532	<b>4,189</b>
Other	12,933	(2,232)	<b>26,730</b>
<b>Total Payments</b>	<b>91,446</b>	<b>88,499</b>	<b>91,259</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,616</b>	<b>11,666</b>	<b>16,953</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(13,167)	(14,924)	<b>(11,601)</b>
Other	3,693	7,418	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,474)</b>	<b>(7,506)</b>	<b>(11,601)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(3,330)	(225)	<b>(230)</b>
Dividends paid	(16,681)	(29,196)	<b>(4,934)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(20,011)</b>	<b>(29,421)</b>	<b>(5,164)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(17,869)</b>	<b>(25,261)</b>	<b>188</b>
Opening Cash and Cash Equivalents	23,326	28,538	<b>3,277</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,457</b>	<b>3,277</b>	<b>3,465</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before dividends	4,313	5,867	<b>10,681</b>
Non cash items added back	6,477	6,257	<b>6,480</b>
Change in operating assets and liabilities	826	(458)	<b>(208)</b>
<b>Net cash flow from operating activities</b>	<b>11,616</b>	<b>11,666</b>	<b>16,953</b>



**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR  
WESTERN SYDNEY**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2000-01		2001-02 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,457	3,277	3,465
Receivables	4,300	4,414	5,412
Inventories	1,300	515	1,344
Other	1,730	286	411
<b>Total Current Assets</b>	<b>12,787</b>	<b>8,492</b>	<b>10,632</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	67,206	63,887	65,792
Plant and equipment	22,081	19,824	24,268
Infrastructure systems	916	928	...
Other	...	19,137	18,940
<b>Total Non Current Assets</b>	<b>90,203</b>	<b>103,776</b>	<b>109,000</b>
<b>Total Assets</b>	<b>102,990</b>	<b>112,268</b>	<b>119,632</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,563	7,372	10,377
Tax	540	756	1,144
Employee entitlements and other provisions	15,283	22,014	25,460
<b>Total Current Liabilities</b>	<b>20,386</b>	<b>30,142</b>	<b>36,981</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	3,105	2,875
Employee entitlements and other provisions	21,945	20,206	19,358
<b>Total Non Current Liabilities</b>	<b>21,945</b>	<b>23,311</b>	<b>22,233</b>
<b>Total Liabilities</b>	<b>42,331</b>	<b>53,453</b>	<b>59,214</b>
<b>NET ASSETS</b>	<b>60,659</b>	<b>58,815</b>	<b>60,418</b>
<b>EQUITY</b>			
Reserves	13,382	6,840	7,592
Accumulated funds	47,277	51,975	52,826
<b>TOTAL EQUITY</b>	<b>60,659</b>	<b>58,815</b>	<b>60,418</b>

# MINISTER FOR JUVENILE JUSTICE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Juvenile Justice</b>			
Total Expenses .....	104.3	117.4	12.5
Asset Acquisitions .....	2.3	5.8	154.6
<b>Total, Minister for Juvenile Justice</b>			
Total Expenses .....	<b>104.3</b>	<b>117.4</b>	<b>12.5</b>
Asset Acquisitions .....	<b>2.3</b>	<b>5.8</b>	<b>154.6</b>

## DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility for breaking the cycle of juvenile crime. The Department provides a range of custodial and non-custodial programs for the rehabilitation of young offenders.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The implementation of Youth Justice Conferencing has continued as a major focus of the Department.

The Department is providing a range of new programs funded through the Drug Summit including detoxification, expanded drug and alcohol counselling and pre-employment skills training.

The Department has also been funded for Graffiti Removal Teams using young offenders on Community Service Orders.

The Worimi Juvenile Justice Centre was closed in July 2000.

## **STRATEGIC DIRECTIONS**

Juvenile Justice community-based support services will continue to be a major emphasis for the Department. These services include post-release support schemes, mentor schemes, services for young people from non-English speaking backgrounds and the provision of alternative placement programs for young offenders who cannot live with their parents or families.

Funding will continue for programs designed to reduce the high proportion of indigenous young offenders in detention.

Funding also continues to the Youth Justice Conferencing initiative which commenced operation in 1998. Under the scheme young offenders face their victims and take responsibility for their actions. Victims have a direct say in deciding an outcome plan for the young offender to make reparation for their offence.

In 2001-02 funding has been allocated to allow a significant increase in the ratio of frontline staff to detainees in Juvenile Justice Centres. This will improve the quality of care for clients and workplace safety for staff.

The Department will also continue its expanded induction training program for all new staff. Detention centre staff will continue to receive training in the management of difficult behaviour.

Commencing in 2001-02, the Government has allocated \$35.6 million over five years for Stage 2 of the Department's capital works program. This additional funding will be used for the construction of a young women's facility on the Minda/Minali site at Lidcombe (to replace the outdated Yasmar facility at Haberfield), the redevelopment of the Reiby facility and the provision of additional facilities at Cobham Juvenile Justice Centre. These three centres will ensure that juveniles are accommodated in facilities that meet national standards for detention centres and enhance their reintegration into their communities of origin.

## **2001-02 BUDGET**

### **Total Expenses**

The Department's total expenses for 2001-02 are expected to be \$117.4 million. Expenses will be higher than in the 2000-01 budget, reflecting improved staff to detainee ratios in the Department's detention centres, expanded community based services for clients, and improved staffing in the Central Support Office.

Funding of \$1 million has been provided for training in 2001-02 and \$3.6 million provided under the Government Plan of Action on Drugs.

Drug Summit funding has already produced expanded counselling and detoxification services and specific pre-employment skills training throughout metropolitan and regional New South Wales.

Funding has also been allocated for the continuation of the successful Youth Justice Conferencing Scheme.

### **Asset Acquisitions**

Stage 1 of the capital works program was completed in 1999-2000. The Government is allocating \$3.1 million in 2001-02 to commence Stage 2.

In total \$35.6 million is being allocated over five years to construct a young women's facility at Lidcombe (to replace the outdated Yasmar facility), to redevelop the Reiby facility and to provide additional facilities at Cobham Juvenile Justice Centre.

The Department's minor capital works allocation of \$2.7 million will continue the asset replacement program.

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	77,976	77,357	<b>87,391</b>
Other operating expenses	13,381	13,021	<b>13,193</b>
Maintenance	3,000	2,000	<b>3,000</b>
Depreciation and amortisation	3,172	4,945	<b>5,243</b>
Grants and subsidies	2,882	3,479	<b>4,687</b>
Other expenses	3,906	3,745	<b>3,850</b>
<b>Total Expenses</b>	<b>104,317</b>	<b>104,547</b>	<b>117,364</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	145	135	<b>135</b>
Investment income	...	85	<b>85</b>
Grants and contributions	112	1,280	<b>1,280</b>
Other revenue	65	14	<b>14</b>
<b>Total Retained Revenue</b>	<b>322</b>	<b>1,514</b>	<b>1,514</b>
Gain/(loss) on disposal of non current assets	...	1	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>103,995</b>	<b>103,032</b>	<b>115,849</b>

**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	74,865	73,935	<b>83,685</b>
Grants and subsidies	2,882	3,479	<b>4,687</b>
Other	20,287	18,470	<b>19,993</b>
<b>Total Payments</b>	<b>98,034</b>	<b>95,884</b>	<b>108,365</b>
<b>Receipts</b>			
Sale of goods and services	145	135	<b>135</b>
Interest	...	58	<b>85</b>
Other	177	1,254	<b>1,294</b>
<b>Total Receipts</b>	<b>322</b>	<b>1,447</b>	<b>1,514</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(97,712)</b>	<b>(94,437)</b>	<b>(106,851)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	<b>1</b>
Purchases of property, plant and equipment	(2,288)	(2,247)	<b>(5,827)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,288)</b>	<b>(2,246)</b>	<b>(5,826)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	94,548	95,516	<b>104,321</b>
Capital appropriation	2,288	2,288	<b>5,827</b>
Cash reimbursements from the Consolidated Fund Entity	2,661	3,090	<b>3,152</b>
Cash transfers to Consolidated Fund	...	(92)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>99,497</b>	<b>100,802</b>	<b>113,300</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(503)</b>	<b>4,119</b>	<b>623</b>
Opening Cash and Cash Equivalents	536	695	<b>4,814</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>33</b>	<b>4,814</b>	<b>5,437</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(103,995)	(103,032)	<b>(115,849)</b>
Non cash items added back	6,283	8,438	<b>8,809</b>
Change in operating assets and liabilities	...	157	<b>189</b>
<b>Net cash flow from operating activities</b>	<b>(97,712)</b>	<b>(94,437)</b>	<b>(106,851)</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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	2000-01	
	Budget	Revised
	\$000	\$000
	<b>2001-02</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<hr/>		
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	33	4,814
Receivables	321	1,039
Inventories	179	1
Other	250	...
<b>Total Current Assets</b>	<b>783</b>	<b>5,854</b>
<b>Non Current Assets -</b>		
Property, plant and equipment -		
Land and building	133,421	125,890
Plant and equipment	4,864	7,348
<b>Total Non Current Assets</b>	<b>138,285</b>	<b>133,238</b>
<b>Total Assets</b>	<b>139,068</b>	<b>139,092</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	4,330	3,176
Employee entitlements and other provisions	5,280	5,560
Other	...	53
<b>Total Current Liabilities</b>	<b>9,610</b>	<b>8,789</b>
<b>Total Liabilities</b>	<b>9,610</b>	<b>8,789</b>
<b>NET ASSETS</b>	<b>129,458</b>	<b>130,303</b>
<b>EQUITY</b>		
Reserves	9,027	9,027
Accumulated funds	120,431	121,276
<b>TOTAL EQUITY</b>	<b>129,458</b>	<b>130,303</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<b>Custodial Services-</b>					
Remands in custody (as a % of bail decisions)	%	55	57	50	<b>45</b>
Custodial orders (as a % of Children's Court outcomes)	%	6.4	6.9	6.9	<b>6.9</b>
Escapes per 1,000 admissions	no.	10	11	12	<b>10</b>
Deaths in custody	no.	...	...	1	...
Self harm incidents	no.	157	158	226	<b>190</b>
<b>Community Based Services-</b>					
Successful bail interventions	%	44	57	51	<b>52</b>
Supervised orders as a % of court outcomes (excluding CSOs)	%	15	14	17	<b>18</b>
Community service orders as a % of court outcomes	%	6.7	6.6	6.7	<b>7.5</b>
% of community based orders completed	%	90	82	81	<b>90</b>
% of pre-sentence report recommendations adopted	%	40	30	24	<b>30</b>
<u>Outputs:</u>					
<b>Custodial Services-</b>					
Custodial orders	no.	876	800	750	<b>700</b>
Total admissions	no.	4,816	4,396	4,233	<b>4,150</b>
Daily average detainee population	no.	383	355	309	<b>290</b>
Average length of committals (months)	no.	8.8	7.8	7.1	<b>7.0</b>
<b>Average no of detainees</b>					
ATSI young people	no.	122	122	125	<b>105</b>
NESB young people	no.	94	90	83	<b>75</b>



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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice (cont)**

Community Based Services-					
Pre-sentence reports	no.	5,479	5,454	4,711	<b>4,700</b>
Remand Interventions	no.	3,169	2,939	3,463	<b>3,500</b>
Non-custodial orders (as at 30 June)	no.	1,805	1,631	1,732	<b>2,000</b>
Average caseload-					
Counsellors	no.	7.5	7.5	9.1	<b>9.5</b>
Juvenile Justice Officers					
Metropolitan	no.	12	12	11	<b>13</b>
Non-metropolitan	no.	16.2	16.0	16.0	<b>17.0</b>
<u>Average Staffing:</u>	EFT	1,120	1,137	1,139	<b>1,230</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	77,976	77,357	<b>87,391</b>
Other operating expenses	13,381	13,021	<b>13,193</b>
Maintenance	3,000	2,000	<b>3,000</b>
Depreciation and amortisation	3,172	4,945	<b>5,243</b>
Grants and subsidies			
Clergy attending centres	219	279	<b>287</b>
Recurrent grants to non profit organisations	2,623	3,200	<b>4,400</b>
Area Assistance Scheme pick up costs	40	...	...
Other expenses			
Supervised travel of children	290	211	<b>217</b>
Professional reports, assessments and consultations	192	259	<b>266</b>
Expenses for child support and departmental residential care	3,424	3,275	<b>3,367</b>
<b>Total Expenses</b>	<b>104,317</b>	<b>104,547</b>	<b>117,364</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Board and lodging	10	...	...
Recoupment of administration costs	75	75	<b>75</b>
Minor sales of goods and services	60	60	<b>60</b>
Investment income	...	85	<b>85</b>
Grants and contributions	112	1,280	<b>1,280</b>
Other revenue	65	14	<b>14</b>
<b>Total Retained Revenue</b>	<b>322</b>	<b>1,514</b>	<b>1,514</b>
Gain/(loss) on disposal of non current assets	...	1	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>103,995</b>	<b>103,032</b>	<b>115,849</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,288</b>	<b>1,992</b>	<b>5,827</b>
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# MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Local Government</b>			
Total Expenses .....	88.7	86.7	- 2.2
Asset Acquisitions .....	0.1	...	- 2.0
<b>Total, Minister for Local Government, Minister for Regional Development and Minister for Rural Affairs</b>			
Total Expenses .....	<b>88.7</b>	<b>86.7</b>	<b>- 2.2</b>
Asset Acquisitions .....	<b>0.1</b>	...	<b>- 2.0</b>

## DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's main functions are to:

- ◆ provide strategic direction to the local government sector;
- ◆ develop and oversight the legislative and policy framework within which local councils operate;
- ◆ examine and investigate issues affecting local government performance and operations;
- ◆ improve local government accountability to their residents and ratepayers for their performance; and
- ◆ manage the State's relationship with local government.

The *Local Government Act 1993* is the principal piece of legislation under which councils operate, and is regularly reviewed to address systematic change, microeconomic reform and changes in the method of regulation. The focus of current functions relates to the policy and strategic management of the local government framework, in meeting the ongoing needs of the community, as well as maintaining a direct oversight of some local council operations and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During the last five years, total operating expenses have reduced by \$2.7 million per annum, from \$11.9 million to \$9.2 million, from refocussing the organisation and transferring the Building Codes and Standards Branch to the Department of Urban Affairs and Planning in 1999.

Following the establishment of the Companion Animals Fund in 1998, expenditures increased by \$2.5 million in 1999-2000 and by \$5.6 million in 2000-01 for payments made from the Fund. Fees from the registration of animals are paid into the Fund and the costs of maintaining the register and administering the Scheme are drawn from the Fund. The balance is distributed to local councils to manage their companion animals functions.

## **STRATEGIC DIRECTIONS**

The Department provides a high analytical and intervention capacity, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ benchmarking and performance; and
- ◆ assisting councils with the process of structural reform.

The Department continues to promote the structural reform of councils. The voluntary amalgamation process commenced by the Government during 1999 has resulted in the merging of ten councils. A major inquiry into the structure of local government in eight council areas in inner Sydney was completed. The Department will continue to encourage councils to review their circumstances so that they are able to better meet the needs of current and future communities.

As part of the State Government's commitment to shift jobs to regional New South Wales, the Department will move to Nowra. The Department will be a tenant in a new multiple occupancy building planned for construction during 2001 and 2002.

## **2001-02 BUDGET**

### **Total Expenses**

The Department's expenses for 2001-02 are estimated at \$86.7 million, a decrease of \$0.9 million over the projected total expenses for 2000-01 of \$87.6 million. This decrease is attributed to the reduced payments from the Companion Animals Fund.

The Department's 2001-02 Budget includes:

- ◆ \$72 million for the pensioner council rates rebate scheme;
- ◆ \$1.1 million for the On-site Sewage Management Program;
- ◆ \$0.3 million to investigate and assist councils that are poorly managed or in financial difficulties; and
- ◆ \$0.1 million for preliminary costs of the relocation to Nowra.

The Companion Animals budget is \$4.4 million.

### **Asset Acquisitions**

The Department's asset acquisition program covers the replacement cost of computers and related equipment to ensure that technology continues to be effectively used in meeting the Department's corporate objectives.

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,623	5,720	<b>6,025</b>
Other operating expenses	9,570	9,017	<b>7,486</b>
Maintenance	46	46	<b>42</b>
Depreciation and amortisation	180	180	<b>82</b>
Grants and subsidies	73,265	72,684	<b>73,100</b>
<b>Total Expenses</b>	<b>88,684</b>	<b>87,647</b>	<b>86,735</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	24	180	<b>25</b>
Investment income	65	226	<b>200</b>
Retained taxes, fees and fines	6,406	5,615	<b>4,317</b>
<b>Total Retained Revenue</b>	<b>6,495</b>	<b>6,021</b>	<b>4,542</b>
<b>NET COST OF SERVICES</b>	<b>82,189</b>	<b>81,626</b>	<b>82,193</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,004	5,264	<b>5,503</b>
Grants and subsidies	73,265	72,684	<b>73,100</b>
Other	9,734	9,462	<b>7,748</b>
<b>Total Payments</b>	<b>88,003</b>	<b>87,410</b>	<b>86,351</b>
<b>Receipts</b>			
Sale of goods and services	24	180	<b>25</b>
Interest	81	195	<b>212</b>
Other	6,406	5,885	<b>4,557</b>
<b>Total Receipts</b>	<b>6,511</b>	<b>6,260</b>	<b>4,794</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(81,492)</b>	<b>(81,150)</b>	<b>(81,557)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(50)	(50)	<b>(49)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(50)</b>	<b>(50)</b>	<b>(49)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	80,921	80,617	<b>81,161</b>
Capital appropriation	50	50	<b>49</b>
Cash reimbursements from the Consolidated Fund Entity	50	250	<b>165</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>81,021</b>	<b>80,917</b>	<b>81,375</b>
Opening Cash and Cash Equivalents	1,288	2,034	<b>1,751</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>767</b>	<b>1,751</b>	<b>1,520</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(82,189)	(81,626)	<b>(82,193)</b>
Non cash items added back	800	537	<b>604</b>
Change in operating assets and liabilities	(103)	(61)	<b>32</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(521)</b>	<b>(283)</b>	<b>(231)</b>
<b>Net cash flow from operating activities</b>	<b>(81,492)</b>	<b>(81,150)</b>	<b>(81,557)</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	767	1,751	1,520
Receivables	15	162	150
<b>Total Current Assets</b>	<b>782</b>	<b>1,913</b>	<b>1,670</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	195	216	183
<b>Total Non Current Assets</b>	<b>195</b>	<b>216</b>	<b>183</b>
<b>Total Assets</b>	<b>977</b>	<b>2,129</b>	<b>1,853</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	362	465	485
Employee entitlements and other provisions	784	592	592
<b>Total Current Liabilities</b>	<b>1,146</b>	<b>1,057</b>	<b>1,077</b>
<b>Total Liabilities</b>	<b>1,146</b>	<b>1,057</b>	<b>1,077</b>
<b>NET ASSETS</b>	<b>(169)</b>	<b>1,072</b>	<b>776</b>
<b>EQUITY</b>			
Accumulated funds	(169)	1,072	776
<b>TOTAL EQUITY</b>	<b>(169)</b>	<b>1,072</b>	<b>776</b>



**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To develop a framework for local government which facilitates high quality local government services for New South Wales citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Amendments to legislation and regulations	no.	9	14	5	<b>6</b>
Circulars and guidelines issued to councils	no.	125	120	97	<b>105</b>
Councils that attended education seminars	no.	258	215	80	<b>86</b>
Complaints processed	no.	1,400	650	840	<b>950</b>
Regulatory determinations made	no.	600	157	92	<b>106</b>
<u>Average Staffing:</u>	EFT	122	68	66	<b>67</b>

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,433	5,452	<b>5,747</b>
Other operating expenses	3,279	3,517	<b>3,284</b>
Maintenance	46	46	<b>42</b>
Depreciation and amortisation	180	180	<b>82</b>
Grants and subsidies			
Western Division Improvement Fund	100	100	...
Premier's Department – Regional			
Co-ordination Program	...	19	...
On-site Sewage Management Program	1,905	1,005	1,100
Payments for guarantee and credit rating fees	10	10	...
<b>Total Expenses</b>	<b>10,953</b>	<b>10,329</b>	<b>10,255</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

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**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	24	180	<b>25</b>
Investment income	55	141	<b>105</b>
<b>Total Retained Revenue</b>	<b>79</b>	<b>321</b>	<b>130</b>
<b>NET COST OF SERVICES</b>	<b>10,874</b>	<b>10,008</b>	<b>10,125</b>

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<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>49</b>
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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

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**55.2 Rate Rebates for Pensioners**

**55.2.1 Rate Rebates for Pensioners**

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 50 per cent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Pensioner households assisted across the rating categories					
General	thous	395.6	399.3	403.2	<b>407.2</b>
Water	thous	126.0	127.2	128.5	<b>129.8</b>
Sewerage	thous	116.7	117.8	118.9	<b>120.1</b>
<u>Outputs:</u>					
Rebate claims processed	no.	388	381	410	<b>416</b>
<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	65	68	<b>68</b>
Grants and subsidies			
Pensioner rate rebates	71,250	71,550	<b>72,000</b>
<b>Total Expenses</b>	<b>71,315</b>	<b>71,618</b>	<b>72,068</b>
<b>NET COST OF SERVICES</b>	<b>71,315</b>	<b>71,618</b>	<b>72,068</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL  
DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS**  
**55 DEPARTMENT OF LOCAL GOVERNMENT**

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**55.3 Companion Animals**

**55.3.1 Companion Animals**

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Number of animals registered	thous	...	110	238	<b>190</b>
Education campaigns conducted	no.	...	40	55	<b>50</b>
<u>Average Staffing</u> :	EFT	...	2	4	<b>4</b>
			-----2000-01-----		
			Budget	Revised	<b>2001-02</b>
			\$000	\$000	<b>Budget</b>
					<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

	125	200	<b>210</b>
	6,291	5,500	<b>4,202</b>

**Total Expenses**

	<b>6,416</b>	<b>5,700</b>	<b>4,412</b>
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Less:

**Retained Revenue -**

Investment income

Retained taxes, fees and fines

	10	85	<b>95</b>
	6,406	5,615	<b>4,317</b>

**Total Retained Revenue**

	<b>6,416</b>	<b>5,700</b>	<b>4,412</b>
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**NET COST OF SERVICES**

	...	...	...
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# MINISTER FOR MINERAL RESOURCES AND MINISTER FOR FISHERIES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Mineral Resources</b>			
Total Expenses .....	49.5	54.4	10.1
Asset Acquisitions .....	0.7	0.6	- 9.0
<b>Coal Compensation Board</b>			
Total Expenses .....	4.3	3.7	- 13.7
Asset Acquisitions .....	...	...	...
<b>New South Wales Fisheries</b>			
Total Expenses .....	40.9	49.6	21.2
Asset Acquisitions .....	2.5	4.2	68.1
<b>Total, Minister for Mineral Resources and Minister for Fisheries</b>			
Total Expenses .....	<b>94.7</b>	<b>107.7</b>	<b>13.7</b>
Asset Acquisitions .....	<b>3.2</b>	<b>4.8</b>	<b>50.0</b>

## DEPARTMENT OF MINERAL RESOURCES

The Department's mission is to ensure that the people of New South Wales benefit from the responsible assessment, development and regulation of their mineral resources. The mission is accomplished through activities that involve the assessment of the State's geology and mineral resources, effectively allocating those resources for exploration, mining and regulating for the safety and environmental performance of mines.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department's expenses will increase to \$54.4 million in 2001-02 compared to \$44.3 million in 1996-97. This is due to increases in administrative costs, maintenance and depreciation expenses and new spending initiatives.

Global competition, commodity prices and developments in financial markets continue to impact on the level of exploration and development investment in the State. However, New South Wales has maintained its share of Australian minerals and petroleum exploration investment. The annual value of production has increased by about 14 percent to \$6.8 billion.

In this context, the Department has maintained a strong focus on attracting investment and facilitating responsible development to ensure that New South Wales continues to have a viable exploration and mining industry in the future.

Recent major developments affecting the Department include:

- ◆ the Government's seven year, \$30 million "Exploration NSW" initiative. The focus of the initiative is on attracting exploration investment to the State by providing advanced, high quality geo-scientific data to industry and Government. Funding of \$3.8 million in 2000-01 was expended mainly in Broken Hill and the Central West and northern regions of the State. This geological information is also important to improving land use decision making;
- ◆ an important strategic study, conducted in the Murray Basin in cooperation with industry and other Governments. The study examines potential infrastructure needs to support the development of mineral sand mining projects;
- ◆ 2000-01 year was the third year in the Government's \$13.9 million five-year mine safety initiative, with an expenditure of \$3.2 million. The focus of the past 12 months has been on extensive consultation for developing a new regulatory framework and on a new campaign to improve the safety performance of small mines. Funding of \$1 million over two years has also been made to establish a prosecutions fund to support the Government's enforcement policy;
- ◆ the focus on improving mining approvals processes continued to achieve significant economic outcomes for the State. The most recent example is the approval of the Mount Arthur North Coal Mine in the Hunter Valley, which is estimated to be worth approximately \$400 million a year;
- ◆ amendments to mining legislation in 2000 strengthened the Government's ability to ensure best practice environmental outcomes by increasing fines and penalties for environmental non-compliance; and

- ◆ a continued commitment to restoring derelict mine sites by increasing funding for the Derelict Mined Lands Rehabilitation Program to \$1.6 million in 2000-01. This funding has enabled major works to be undertaken on 15 significant sites across the State and minor works on a further 15 sites to reduce safety hazards and increase environmental sustainability.

## **STRATEGIC DIRECTIONS**

The key issues being addressed by the Department are:

- ◆ maintaining New South Wales' competitive position for attracting mineral and petroleum exploration investment;
- ◆ facilitating new mine development that achieves the Government's economic, environmental and social objectives. The minimisation of adverse social and environmental impacts is of particular importance; and
- ◆ regulating and managing mine safety and environment issues.

The Department is implementing long-term strategies to address these issues, including:

- ◆ continuing the implementation of "Exploration NSW" (\$5 million expenditure in 2001-02);
- ◆ consolidating reforms to mine safety regulation in response to issues raised in the discussion paper on coal mine safety;
- ◆ working with the industry to improve the environmental performance and safety of mining operations so that they achieve best practice standards; and
- ◆ continuing focus on the rehabilitation of derelict mine sites, particularly in water catchment areas. Current Government funding of \$1.6 million will be further enhanced in 2001-02 by a grant of \$2.8 million from the Environmental Trust. This grant will restore and rehabilitate the Conrad Mine near Inverell, the CSA excised areas at Cobar, the Yerranderie silver mines in the Blue Mountains and the Woodsreef asbestos mine near Barraba.

## 2001-02 BUDGET

### Total Expenses

Total expenses of \$54.4 million for 2001-02 include:

- ◆ \$17.5 million to provide a comprehensive information framework on the State's geological, mineral and energy resources. This will ensure informed decision making processes for land use, infrastructure planning and the sustainable development of the State's resource. This will help deliver the exploration and development of the State's mineral resources in a responsible manner;
- ◆ \$9.5 million to advance sustainable mineral development in the State for the benefit of the community by:
  - providing stewardship of mineral resources and ensuring sound resource utilisation;
  - the encouragement and facilitation of well planned, responsible mining, mineral exploration and minerals processing developments;
  - managing and allocating exploration and mining titles in a timely and efficient manner; and
  - ensuring a fair return to the community for the development of its mineral resources;
- ◆ \$23.1 million to provide a regulatory framework that encourages industry to adopt "best practice" in environmental management and the management of health and safety on mine sites. This framework will continue to be supported by an active regime of audits, inspections and investigations and a clear and effective enforcement policy.

### Asset Acquisitions

A total of \$625,000 has been allocated for asset acquisition. The allocation includes capital expenditure associated with the "Exploration NSW" initiative (\$161,000) and replacement of the Department's drill core truck (\$164,000).



## **COAL COMPENSATION BOARD**

The Coal Compensation Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981* and applications for compensation for re-acquired coal under the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*. The Board is also involved in a program of purchasing coal rights from owners who wish to sell their rights to the State.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Board's expenses will decrease by \$0.6 million to \$3.7 million in 2001-02. This decrease is attributable to the shift in responsibilities of the Board away from assessing equitable compensation for claims to management of the appeals process against their determinations.

The State re-acquired private coal rights in 1981 under the *Coal Acquisition Act 1981*. The State receives the royalties on this coal and has an outstanding liability to pay compensation to the former owners.

Compensation payments made by the Board totalled \$60 million in 1998-99 and \$37.6 million in 1999-2000. For the 2000-01 financial year, the Board estimates that it will pay out \$25.3 million in coal compensation. As at March 2001, total compensation paid since the inception of the Board was \$606.8 million.

The Board has substantially completed its business plan *Strategy 2001* by determining compensation for virtually all claims and applications for compensation. The few remaining claims and applications will be determined in conjunction with claims remitted back for reconsideration following successful appeals.

### **STRATEGIC DIRECTIONS**

In 2001-02, the Board will focus on the management of appeals against the Board's compensation assessments based on expectations of "just and equitable" compensation. Virtually all compensation claims have now been determined.

## **2001-02 BUDGET**

### **Total Expenses**

The Board estimates that it will pay out \$10 million in coal compensation during 2001-02.

Administrative expenses are estimated at \$3.7 million. No new liabilities arising from compensation claims are anticipated.

## **NEW SOUTH WALES FISHERIES**

New South Wales Fisheries is the State's aquatic conservation agency. It conserves, develops and shares the fisheries resources of the State for the benefit of present and future generations. Its role involves developing strategies for the conservation and sustainable use of fisheries resources, undertaking research to underpin those strategies, and carrying out compliance activities.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2000-01, New South Wales Fisheries has achieved significant milestones in conserving the State's fisheries and fostering growth in the emerging aquaculture industry. Key initiatives over the past year have included:

- ◆ completing the first year of the Government's three year \$3 million Aquaculture Initiative – which featured a series of business forums, the development of sustainable aquaculture strategies for regional areas, and key research initiatives;
- ◆ commencing a comprehensive and transparent process of environmental assessment for each of the State's significant fisheries;
- ◆ promoting sustainability by listing six major saltwater commercial fisheries as category two share management fisheries;
- ◆ extending the successful freshwater fishing fee into the saltwater domain, with a commitment to reinvest the money raised back into recreational fishing;
- ◆ commencing a community selection process to create new recreational fishing areas;

- ◆ implementing comprehensive new conservation-focused saltwater bag limits for recreational fishers;
- ◆ implementing a new regulatory framework for the charter fishing boat sector, promoting the industry's sustainability and security;
- ◆ strengthening fish habitat protection laws;
- ◆ completing bioregional assessments for the Tweed-Moreton and Manning bioregions in order to identify candidate marine protected areas;
- ◆ releasing a consultation paper on aquatic reserves for rocky shores and estuaries in the Batemans and Hawkesbury Shelf bioregions; and
- ◆ finalising draft zoning and operational plans for the Solitary Islands Marine Park.

## **STRATEGIC DIRECTIONS**

New South Wales Fisheries' strategic direction for 2001-02 will include:

- ◆ progressing the development of management strategies and the preparation of associated environmental impact statements for each of the State's significant fisheries;
- ◆ selecting new recreational fishing areas based on the outcomes of the community consultation process;
- ◆ developing regional sustainable aquaculture strategies;
- ◆ completing bioregional assessments for the Batemans and Twofold Shelf bioregions;
- ◆ developing zone and operational planning processes for the Solitary Islands, Jervis Bay and Lord Howe Island marine parks;
- ◆ selecting new aquatic reserves for rocky shores and estuaries in the Batemans and Hawkesbury Shelf bioregions; and
- ◆ developing recovery plans for threatened species, populations and ecological communities.

## 2001-02 BUDGET

### TOTAL EXPENSES

Total expenses in 2001-02 will be \$49.6 million. This includes:

- ◆ an additional \$0.5 million for the identification of critical habitat and the development of recovery plans for threatened species, populations and ecological communities;
- ◆ an additional \$0.8 million to facilitate the Department's contribution to the Government's water reform agenda as embodied in the *Water Management Act 2000*;
- ◆ an additional \$178,000 to assist in the conservation of marine biodiversity through the creation of marine parks;
- ◆ \$1 million for the development of the emerging aquaculture industry – part of the \$3 million three year aquaculture initiative;
- ◆ \$0.3 million to upgrade the Department's corporate information network; and
- ◆ re-investment of the \$8.5 million expected to be raised by the general recreational fishing fee back into improving recreational fishing across New South Wales.

### Asset Acquisitions

The Asset Acquisitions program for 2001-02 is \$4.2 million. This includes:

- ◆ \$1.5 million to build a joint office facility for the Marine Parks Authority, New South Wales Fisheries and the National Parks and Wildlife Service at Huskisson;
- ◆ \$0.5 million to upgrade the department's corporate information network, and \$410,000 for an ongoing program of computer replacement to allow more effective service delivery;
- ◆ an additional \$395,000 for marine parks;
- ◆ \$0.3 million for an upgrade of ponds and facility maintenance at the Port Stephens Fisheries Centre; and
- ◆ \$140,000 to upgrade the aquaria facility at the Cronulla Fisheries Centre for use in tagging experiments and aquaculture research.

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,561	29,876	<b>30,462</b>
Other operating expenses	15,444	15,594	<b>17,309</b>
Maintenance	1,347	1,331	<b>1,200</b>
Depreciation and amortisation	1,450	1,414	<b>1,460</b>
Other expenses	1,653	1,636	<b>4,001</b>
<b>Total Expenses</b>	<b>49,455</b>	<b>49,851</b>	<b>54,432</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,195	2,889	<b>2,750</b>
Investment income	79	270	<b>80</b>
Grants and contributions	119	2,205	<b>1,100</b>
<b>Total Retained Revenue</b>	<b>3,393</b>	<b>5,364</b>	<b>3,930</b>
<b>NET COST OF SERVICES</b>	<b>46,062</b>	<b>44,487</b>	<b>50,502</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	27,958	27,523	<b>27,793</b>
Grants and subsidies	...	(2,025)	<b>(730)</b>
Other	17,589	18,197	<b>22,235</b>
<b>Total Payments</b>	<b>45,547</b>	<b>43,695</b>	<b>49,298</b>
<b>Receipts</b>			
Sale of goods and services	3,195	3,205	<b>2,750</b>
Interest	79	270	<b>80</b>
Other	175	296	<b>535</b>
<b>Total Receipts</b>	<b>3,449</b>	<b>3,771</b>	<b>3,365</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(42,098)</b>	<b>(39,924)</b>	<b>(45,933)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(687)	(462)	<b>(625)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(687)</b>	<b>(462)</b>	<b>(625)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	41,598	41,577	<b>43,474</b>
Capital appropriation	687	687	<b>625</b>
Cash reimbursements from the Consolidated Fund Entity	262	775	<b>774</b>
Cash transfers to Consolidated Fund	...	(7)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,547</b>	<b>43,032</b>	<b>44,873</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(238)</b>	<b>2,646</b>	<b>(1,685)</b>
Opening Cash and Cash Equivalents	2,315	3,821	<b>6,467</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,077</b>	<b>6,467</b>	<b>4,782</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(46,062)	(44,487)	<b>(50,502)</b>
Non cash items added back	4,065	4,518	<b>4,589</b>
Change in operating assets and liabilities	(101)	45	<b>(20)</b>
<b>Net cash flow from operating activities</b>	<b>(42,098)</b>	<b>(39,924)</b>	<b>(45,933)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,077	6,467	<b>4,782</b>
Receivables	649	550	<b>570</b>
Inventories	697	586	<b>586</b>
Other	490	490	<b>490</b>
<b>Total Current Assets</b>	<b>3,913</b>	<b>8,093</b>	<b>6,428</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	9,316	11,251	<b>11,067</b>
Plant and equipment	6,421	6,262	<b>5,611</b>
<b>Total Non Current Assets</b>	<b>15,737</b>	<b>17,513</b>	<b>16,678</b>
<b>Total Assets</b>	<b>19,650</b>	<b>25,606</b>	<b>23,106</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	751	645	<b>645</b>
Employee entitlements and other provisions	2,744	3,180	<b>3,180</b>
<b>Total Current Liabilities</b>	<b>3,495</b>	<b>3,825</b>	<b>3,825</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	297	350	<b>350</b>
<b>Total Non Current Liabilities</b>	<b>297</b>	<b>350</b>	<b>350</b>
<b>Total Liabilities</b>	<b>3,792</b>	<b>4,175</b>	<b>4,175</b>
<b>NET ASSETS</b>	<b>15,858</b>	<b>21,431</b>	<b>18,931</b>
<b>EQUITY</b>			
Reserves	3,942	5,910	<b>5,910</b>
Accumulated funds	11,916	15,521	<b>13,021</b>
<b>TOTAL EQUITY</b>	<b>15,858</b>	<b>21,431</b>	<b>18,931</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.1 Resource Assessment**

Program Objective(s): To provide a comprehensive information framework on the State's geology, mineral and energy resources to ensure informed assessments on land use, infrastructure planning and the optimisation of responsible exploration and sustainable development of the State's resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral and energy resources.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
NSW share of private exploration in Australia	%	7.8	8.3	8.3	<b>8.5</b>
Private mineral exploration expenditure	\$m	66	56	60	<b>62</b>
Private petroleum exploration expenditure	\$m	29	24	15	<b>20</b>
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	2,816	2,611	2,765	<b>3,543</b>
Average number of 3 square km units covered by new Exploration Licence applications	no.	1,905	800	800	<b>800</b>
Additional areas of the State covered by new - geological maps	%	1.9	1.6	1.7	<b>1.3</b>
geophysical maps	%	2.0	5.0	5.1	<b>4.0</b>
Mineral resource mapping (% of State covered per annum)	%	2	2	2	<b>2</b>
Defined coal resource areas for tendering	no.	1	1	1	<b>1</b>
<u>Outputs:</u>					
Major geological studies	no.	57	45	50	<b>48</b>
Provision of land use information and analysis	no.	990	950	850	<b>850</b>
Mineral deposits records prepared	no.	500	500	500	<b>500</b>
Map products - digital or hard copy	no.	11	13	14	<b>14</b>
Regional land use and prospectivity analysis studies	no.	...	1	1	<b>1</b>



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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.1 Resource Assessment (cont)**

Promotional data packages for minerals and petroleum	no.	4	3	5	<b>5</b>
Conversion of geoscience exploration and mining legacy system to digital imaging	%	n.a.	n.a.	5	<b>20</b>
<u>Average Staffing:</u>	EFT	140	129	126	<b>135</b>

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	———2000-01———		<b>2001-02</b>
	Budget	Revised	Budget
	\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,139	9,446	<b>9,567</b>
Other operating expenses	5,839	6,077	<b>7,408</b>
Maintenance	410	417	<b>376</b>
Depreciation and amortisation	441	444	<b>458</b>

<b>Total Expenses</b>	<b>15,829</b>	<b>16,384</b>	<b>17,809</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	33	9	<b>20</b>
Commissions	6	1	<b>2</b>
Publication sales	143	119	<b>114</b>
Consulting services	14	...	...
Recoupments for advertising costs etc	24	...	...
Recoupment of administration costs	548	529	<b>482</b>
Geophysical data	334	292	<b>288</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.1 Resource Assessment (cont)**

***OPERATING STATEMENT (cont)***

Investment income	23	84	<b>25</b>
Grants and contributions	119	180	<b>370</b>
<b>Total Retained Revenue</b>	<b>1,244</b>	<b>1,214</b>	<b>1,301</b>
<b>NET COST OF SERVICES</b>	<b>14,585</b>	<b>15,170</b>	<b>16,508</b>
<b>ASSET ACQUISITIONS</b>	<b>200</b>	<b>145</b>	<b>196</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.2 Resource Allocation**

Program Objective(s): To advance sustainable mineral development in the State. To encourage and facilitate well planned, responsible mineral exploration, mining and mineral processing development. To manage exploration and mining titles. To ensure a fair and equitable royalty return to the community from development of its mineral resources.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales. Facilitation of new developments, including consultation with Government agencies. Administration and development of the royalty regime.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Value of NSW mineral production	\$m	6,594	5,930	6,800	<b>7,300</b>
NSW share of Australia's coal export tonnage	%	45	41	39	<b>40</b>
Private new capital expenditure in NSW mining sector	\$m	529	482	500	<b>550</b>
Investment in new mines/expansions	\$m	1,100	1,000	1,000	<b>1,000</b>
New and/or expanded minerals processing facilities	no.	2	2	2	<b>2</b>
Percentage of outstanding debts to royalties payable	%	2.5	1.9	1.7	<b>2.5</b>
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	70	85	85	<b>85</b>
Mining Lease Application processing times (offers made 2 months from Development Consent)	%	70	90	90	<b>90</b>
<u>Outputs:</u>					
Exploration Licence Renewals	no.	n.a.	278	227	<b>170</b>
Mining Lease Renewals	no.	n.a.	149	150	<b>200</b>
Mineral claims granted/renewed at Lightning Ridge	no.	5,944	5,500	5,600	<b>5,600</b>
Mining leases granted	no.	17	15	15	<b>12</b>
Exploration licences granted	no.	89	150	110	<b>100</b>
Conceptual Project Development Plans accepted	no.	n.a.	13	9	<b>4</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

**56.1 Mineral Resources**

**56.1.2 Resource Allocation (cont)**

Royalties collected	\$m	202.1	215.4	212.9	<b>218.6</b>
Average Staffing:	EFT	89	89	82	<b>86</b>

	—————2000-01—————		
	Budget	Revised	<b>2001-02</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		5,856	6,123	<b>6,116</b>
Other operating expenses		2,802	2,668	<b>2,851</b>
Maintenance		267	267	<b>241</b>
Depreciation and amortisation		287	284	<b>293</b>

<b>Total Expenses</b>		<b>9,212</b>	<b>9,342</b>	<b>9,501</b>
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Less:

**Retained Revenue -**

Sales of goods and services				
Rents and leases - other		21	6	<b>13</b>
Commissions		4	...	<b>1</b>
Publication sales		95	82	<b>80</b>
Consulting services		82	95	<b>80</b>
Recoupments for advertising costs etc		15	...	...
Recoupment of administration costs		357	338	<b>308</b>
Geophysical data		2	...	...
Investment income		16	54	<b>16</b>

<b>Total Retained Revenue</b>		<b>592</b>	<b>575</b>	<b>498</b>
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<b>NET COST OF SERVICES</b>		<b>8,620</b>	<b>8,767</b>	<b>9,003</b>
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<b>ASSET ACQUISITIONS</b>		<b>152</b>	<b>93</b>	<b>125</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management**

Program Objective(s): To improve safety culture and performance of the mining industry by providing an appropriate regulatory framework. To ensure that the exploration and mining industry meets outcomes expected by the community and Government for environmental management and rehabilitation.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Lost time injury rate (accidents per million hours worked) -					
coal	no.	39	46	34	<b>28</b>
non coal	no.	14	8	10	<b>9</b>
Fatal injury (fatal injuries per million hours worked) -					
coal	no.	0.2	0.2	0.1	<b>0.1</b>
non coal	no.	0.08	0.63	0.16	<b>0.17</b>
Permanent Disablement Index (permanent disablement injuries per thousand employees) -					
coal	no.	0.71	0.54	0.49	<b>0.43</b>
non coal	no.	0.61	0.47	0.42	<b>0.37</b>
Mines operating to acceptable Mining Operation Plans	%	65	80	80	<b>85</b>
Mines that have submitted Annual Environmental Management Reports	no.	111	137	140	<b>150</b>
Derelict mine sites rehabilitated p.a.-					
sites	no.	15	14	15	<b>16</b>
hectares	no.	50	80	60	<b>80</b>
Reduction in the number of sites identified with security deposits below 80% of estimated rehabilitation costs	%	50	40	40	<b>20</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management (cont)**

Outputs:

Total physical inspections -					
coalmines underground	no.	224	657	510	<b>470</b>
coalmines open cut	no.	175	146	100	<b>90</b>
non coalmines underground	no.	42	64	70	<b>70</b>
non coalmines continuous surface					
operation	no.	87	400	260	<b>270</b>
non coal mine surface intermittent					
operation	no.	...	125	100	<b>60</b>
Physical inspections unannounced (% of					
total inspections)	%	25	27	30	<b>10</b>
Investigations of fatal/serious					
accidents -					
Inspectorate	no.	100	54	40	<b>37</b>
Investigations Unit	no.	n.a.	8	5	<b>8</b>
Investigations of non-fatal serious					
incidents	no.	114	355	260	<b>122</b>
Certificates of competency/permits					
issued	no.	251	232	150	<b>200</b>
Enforcement of breaches of Acts -					
Prosecutions	no.	5	7	4	<b>6</b>
Notices/Directions	no.	240	356	340	<b>320</b>
Reviews of applications for secondary					
workings in coalmines	no.	39	58	70	<b>50</b>
Environmental audits, reviews,					
investigations and assessment	no.	428	502	450	<b>450</b>
Review of Annual Environmental					
Management Reports	no.	111	137	120	<b>150</b>
Reviews of security deposits	no.	93	177	100	<b>100</b>
Amount of environmental security					
deposits held	\$m	238	262	255	<b>260</b>
Recommendations under Part 5 of the					
Environmental Planning and					
Assessment Act	no.	52	78	30	<b>40</b>
<u>Average Staffing:</u>	EFT	156	163	158	<b>168</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,993	13,756	<b>14,043</b>
Other operating expenses	5,732	5,865	<b>6,352</b>
Maintenance	644	615	<b>554</b>
Depreciation and amortisation	693	652	<b>674</b>
Other expenses			
Remedial works to mined areas	1,653	1,636	<b>4,001</b>
<b>Total Expenses</b>	<b>22,715</b>	<b>22,524</b>	<b>25,624</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	51	13	<b>29</b>
Commissions	9	1	<b>3</b>
Publication sales	202	294	<b>291</b>
Consulting services	305	280	<b>280</b>
Recoupments for advertising costs etc	37	...	...
Recoupment of administration costs	861	780	<b>712</b>
Geophysical data	4	...	...
Investment income	38	125	<b>37</b>
Grants and contributions	...	2,025	<b>730</b>
<b>Total Retained Revenue</b>	<b>1,507</b>	<b>3,518</b>	<b>2,082</b>
<b>NET COST OF SERVICES</b>	<b>21,208</b>	<b>19,006</b>	<b>23,542</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>322</b>	<b>213</b>	<b>289</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.4 Resource Policy and Executive Support**

Program Objective(s): To provide effective, accurate, timely liaison and support services to the Minister and Government. To provide a policy and regulatory environment which promotes the sustainable development of the State's mineral resources.

Program Description: Development of policies that advance the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate, timely liaison and support services to the Minister, the Director-General and stakeholder committees.

<u>Activities</u> :	Average Staffing (EFT)										
	2000-01	2001-02									
Policy development and review and contracted services to Ministry of Energy and Utilities	20	20									
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2000-01</th> <th style="text-align: center; border-bottom: 1px solid black;">2001-02</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>		2000-01		2001-02	Budget	Revised	Budget	\$000	\$000	\$000
2000-01		2001-02									
Budget	Revised	Budget									
\$000	\$000	\$000									

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	573	551	<b>736</b>
Other operating expenses	1,071	984	<b>698</b>
Maintenance	26	32	<b>29</b>
Depreciation and amortisation	29	34	<b>35</b>
<b>Total Expenses</b>	<b>1,699</b>	<b>1,601</b>	<b>1,498</b>



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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.4 Resource Policy and Executive Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases - other	2	1	2
Publication sales	8	9	8
Recoupments for advertising costs etc	2	...	...
Recoupment of administration costs	36	40	37
Investment income	2	7	2

<b>Total Retained Revenue</b>	<b>50</b>	<b>57</b>	<b>49</b>
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<b>NET COST OF SERVICES</b>	<b>1,649</b>	<b>1,544</b>	<b>1,449</b>
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<b>ASSET ACQUISITIONS</b>	<b>13</b>	<b>11</b>	<b>15</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,134	3,014	<b>2,557</b>
Other operating expenses	1,081	946	<b>1,077</b>
Maintenance	20	12	<b>10</b>
Depreciation and amortisation	70	70	<b>70</b>
Other expenses	...	12,823	...
<b>Total Expenses</b>	<b>4,305</b>	<b>16,865</b>	<b>3,714</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	24	<b>10</b>
Investment income	30	50	<b>20</b>
<b>Total Retained Revenue</b>	<b>40</b>	<b>74</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,265</b>	<b>16,791</b>	<b>3,684</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,876	2,738	<b>2,482</b>
Other	26,336	26,344	<b>11,167</b>
<b>Total Payments</b>	<b>29,212</b>	<b>29,082</b>	<b>13,649</b>
<b>Receipts</b>			
Sale of goods and services	10	24	<b>10</b>
Interest	45	66	<b>33</b>
Other	...	92	<b>90</b>
<b>Total Receipts</b>	<b>55</b>	<b>182</b>	<b>133</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(29,157)</b>	<b>(28,900)</b>	<b>(13,516)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(51)	<b>(40)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(51)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,420	3,418	<b>13,306</b>
Capital appropriation	25,282	25,282	<b>40</b>
Cash reimbursements from the Consolidated Fund Entity	143	145	<b>80</b>
Cash transfers to Consolidated Fund	...	(237)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,845</b>	<b>28,608</b>	<b>13,426</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(352)</b>	<b>(343)</b>	<b>(130)</b>
Opening Cash and Cash Equivalents	433	474	<b>131</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>81</b>	<b>131</b>	<b>1</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,265)	(16,791)	<b>(3,684)</b>
Non cash items added back	318	281	<b>265</b>
Change in operating assets and liabilities	(25,210)	(12,390)	<b>(10,097)</b>
<b>Net cash flow from operating activities</b>	<b>(29,157)</b>	<b>(28,900)</b>	<b>(13,516)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	81	131	1
Receivables	20	33	20
Other	...	20	10
<b>Total Current Assets</b>	<b>101</b>	<b>184</b>	<b>31</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	137	102	72
<b>Total Non Current Assets</b>	<b>137</b>	<b>102</b>	<b>72</b>
<b>Total Assets</b>	<b>238</b>	<b>286</b>	<b>103</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,932	10,092	10,100
Employee entitlements and other provisions	160	220	120
<b>Total Current Liabilities</b>	<b>6,092</b>	<b>10,312</b>	<b>10,220</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	...	15,046	5,018
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>15,046</b>	<b>5,018</b>
<b>Total Liabilities</b>	<b>6,092</b>	<b>25,358</b>	<b>15,238</b>
<b>NET ASSETS</b>	<b>(5,854)</b>	<b>(25,072)</b>	<b>(15,135)</b>
<b>EQUITY</b>			
Accumulated funds	(5,854)	(25,072)	(15,135)
<b>TOTAL EQUITY</b>	<b>(5,854)</b>	<b>(25,072)</b>	<b>(15,135)</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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**57.1 Compensation for Repurchase of Property Rights**

**57.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigation and determination of claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Modelling of coal areas	11	9
Assessment of compensation and restitution	15	5
Executive and managerial support	6	8
Legal and administrative services	17	7
	49	29

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,134	3,014	<b>2,557</b>
Other operating expenses	1,081	946	<b>1,077</b>
Maintenance	20	12	<b>10</b>
Depreciation and amortisation	70	70	<b>70</b>
Other expenses			
Coal compensation payments	...	12,823	...
<b>Total Expenses</b>	<b>4,305</b>	<b>16,865</b>	<b>3,714</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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**57.1 Compensation for Repurchase of Property Rights**

**57.1.1 Compensation for Repurchase of Property Rights (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	10	24	10
Investment income	30	50	<b>20</b>
<b>Total Retained Revenue</b>	<b>40</b>	<b>74</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,265</b>	<b>16,791</b>	<b>3,684</b>

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<b>ASSET ACQUISITIONS</b>	<b>40</b>	<b>51</b>	<b>40</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	25,005	25,645	<b>28,261</b>
Other operating expenses	13,456	13,115	<b>18,389</b>
Maintenance	616	620	<b>650</b>
Depreciation and amortisation	1,200	1,650	<b>1,650</b>
Other expenses	600	500	<b>600</b>
<b>Total Expenses</b>	<b>40,877</b>	<b>41,530</b>	<b>49,550</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,400	4,400	<b>5,100</b>
Investment income	200	470	<b>400</b>
Retained taxes, fees and fines	4,000	4,000	<b>8,500</b>
Grants and contributions	2,520	2,820	<b>2,820</b>
Other revenue	100	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>11,220</b>	<b>11,790</b>	<b>16,920</b>
Gain/(loss) on disposal of non current assets	110	110	<b>150</b>
<b>NET COST OF SERVICES</b>	<b>29,547</b>	<b>29,630</b>	<b>32,480</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	23,335	23,713	<b>26,481</b>
Other	16,092	15,409	<b>20,819</b>
<b>Total Payments</b>	<b>39,427</b>	<b>39,122</b>	<b>47,300</b>
<b>Receipts</b>			
Sale of goods and services	4,380	4,369	<b>5,080</b>
Interest	200	405	<b>400</b>
Other	8,060	8,120	<b>12,620</b>
<b>Total Receipts</b>	<b>12,640</b>	<b>12,894</b>	<b>18,100</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,787)</b>	<b>(26,228)</b>	<b>(29,200)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,700	1,300	<b>600</b>
Purchases of property, plant and equipment	(2,501)	(2,787)	<b>(4,205)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(801)</b>	<b>(1,487)</b>	<b>(3,605)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	25,907	25,433	<b>27,746</b>
Capital appropriation	1,761	1,661	<b>3,805</b>
Cash reimbursements from the Consolidated Fund Entity	700	800	<b>800</b>
Cash transfers to Consolidated Fund	...	(26)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,368</b>	<b>27,868</b>	<b>32,351</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>780</b>	<b>153</b>	<b>(454)</b>
Opening Cash and Cash Equivalents	6,783	7,973	<b>8,126</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,563</b>	<b>8,126</b>	<b>7,672</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(29,547)	(29,630)	<b>(32,480)</b>
Non cash items added back	2,770	3,330	<b>3,330</b>
Change in operating assets and liabilities	(10)	72	<b>(50)</b>
<b>Net cash flow from operating activities</b>	<b>(26,787)</b>	<b>(26,228)</b>	<b>(29,200)</b>



**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,563	8,126	<b>7,672</b>
Receivables	527	1,739	<b>1,739</b>
Other	100	...	...
<b>Total Current Assets</b>	<b>8,190</b>	<b>9,865</b>	<b>9,411</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	18,795	22,942	<b>22,392</b>
Plant and equipment	3,291	3,690	<b>6,345</b>
Infrastructure systems	...	6,898	<b>6,898</b>
<b>Total Non Current Assets</b>	<b>22,086</b>	<b>33,530</b>	<b>35,635</b>
<b>Total Assets</b>	<b>30,276</b>	<b>43,395</b>	<b>45,046</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,150	2,360	<b>2,360</b>
Employee entitlements and other provisions	2,690	2,840	<b>2,940</b>
<b>Total Current Liabilities</b>	<b>3,840</b>	<b>5,200</b>	<b>5,300</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	140	140	<b>140</b>
<b>Total Non Current Liabilities</b>	<b>140</b>	<b>140</b>	<b>140</b>
<b>Total Liabilities</b>	<b>3,980</b>	<b>5,340</b>	<b>5,440</b>
<b>NET ASSETS</b>	<b>26,296</b>	<b>38,055</b>	<b>39,606</b>
<b>EQUITY</b>			
Reserves	5,775	19,620	<b>19,620</b>
Accumulated funds	20,521	18,435	<b>19,986</b>
<b>TOTAL EQUITY</b>	<b>26,296</b>	<b>38,055</b>	<b>39,606</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

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**58.1 Fisheries Conservation and Management**

**58.1.1 Fisheries Conservation and Management**

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Species protected	no.	16	17	23	<b>26</b>
Number of trout stocked	mill	3	4	4	<b>4</b>
Number of native fish stocked	mill	2.6	2.5	2.1	<b>2.5</b>
Habitat protection plans gazetted	no.	3	3	3	<b>5</b>
Educational publications produced	no.	57	60	65	<b>70</b>
Scientific publications produced	no.	45	37	51	<b>45</b>
Prosecutions	no.	851	389	440	<b>440</b>
SEINS penalty notices	no.	631	1,108	720	<b>720</b>
Fisheries assessments completed	no.	8	9	10	<b>13</b>
Fisheries under Management	no.	8	8	9	<b>10</b>
Aquatic communities protected	no.	25	25	25	<b>29</b>
Habitat restoration sites	no.	45	50	55	<b>55</b>
Aquaculture Industry Development Plans	no.	1	1	2	<b>5</b>
Aquaculture Production	\$m	39	43	44	<b>46</b>
Land-based fish farms	no.	316	340	298	<b>310</b>
Areas of submerged land leased	ha	4,483	4,235	4,282	<b>4,200</b>
<u>Average Staffing:</u>	EFT	385	385	401	<b>420</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

**58.1 Fisheries Conservation and Management**

**58.1.1 Fisheries Conservation and Management (cont)**

	———2000-01———		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	25,005	25,645	<b>28,261</b>
Other operating expenses	13,456	13,115	<b>18,389</b>
Maintenance	616	620	<b>650</b>
Depreciation and amortisation	1,200	1,650	<b>1,650</b>
Other expenses			
Meshing for sharks	600	500	<b>600</b>
<b>Total Expenses</b>	<b>40,877</b>	<b>41,530</b>	<b>49,550</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fishery management charges	3,400	3,400	<b>4,100</b>
Minor sales of goods and services	1,000	1,000	<b>1,000</b>
Investment income	200	470	<b>400</b>
Retained taxes, fees and fines	4,000	4,000	<b>8,500</b>
Grants and contributions	2,520	2,820	<b>2,820</b>
Other revenue	100	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>11,220</b>	<b>11,790</b>	<b>16,920</b>
Gain/(loss) on disposal of non current assets	110	110	<b>150</b>
<b>NET COST OF SERVICES</b>	<b>29,547</b>	<b>29,630</b>	<b>32,480</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,501</b>	<b>2,787</b>	<b>4,205</b>

# MINISTER FOR POLICE

## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	4.2	4.4	4.9
Asset Acquisitions .....	...	...	...
<b>New South Wales Police Service</b>			
Total Expenses .....	1,603.6	1,541.5 <sup>(a)</sup>	- 3.9
Asset Acquisitions .....	67.2	66.0	- 1.8
<b>New South Wales Crime Commission</b>			
Total Expenses .....	10.7	11.1	3.1
Asset Acquisitions .....	1.3	1.0	- 23.9
<b>Police Integrity Commission</b>			
Total Expenses .....	15.9	16.0	0.6
Asset Acquisitions .....	2.7	2.4	- 13.4
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,634.4</b>	<b>1,573.0</b>	<b>- 3.8</b>
Asset Acquisitions .....	<b>71.2</b>	<b>69.4</b>	<b>- 2.5</b>

<sup>(a)</sup> After allowing for one-off costs associated with the Olympic Games, total expenses for the New South Wales Police Service will increase by 3.9 percent in 2001-02.

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial functions, including the Government's legislative program for the portfolio and preparation of Ministerial correspondence.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Ministry's total expenses for 2000-01 are projected to fall 7.2 percent compared with 1999-2000 as savings from the 1998-99 restructure are fully realised. Staff turnover has also contributed to lower costs in 2000-01. Recent recruitment action indicates that expenditure will return to previous levels in 2001-02.

## **STRATEGIC DIRECTIONS**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. The Ministry will continue to develop policy and legislation and manage the Minister's legislative program. Portfolio legislation is wide-ranging covering such issues as police reform, police powers, confiscation of proceeds of crime, firearms, the security industry, registration of child sex offenders and other law enforcement related matters. The Ministry is also involved in wider policy issues arising from, or impacting on, the criminal justice system.

The Ministry plays an important role in the police reform process, not only in respect of its legislative aspects, but also the broader issues of improved management, more effective operations and returning police to the front-line.

Issues of resource allocation and management also continue to be a focus across the portfolio. These include recurrent and capital budget monitoring, industrial issues, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

## **2001-02 BUDGET**

### **Total Expenses**

The estimated total expenses for the Ministry for Police in 2001-02 are \$4.4 million. Outside of the Ministry's core functions, other expenses include the Minister's Office and the Office of the Inspector of the Police Integrity Commission.

### **Asset Acquisitions**

The Ministry will spend \$29,000 in 2001-02 on purchasing minor equipment and on general office maintenance.

## **NEW SOUTH WALES POLICE SERVICE**

The New South Wales Police Service protects and serves the community by preventing, detecting and investigating crime, promoting orderly and safe road use and undertaking and coordinating emergency and rescue functions.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Service remains committed to a significant reform program to meet community expectations of improved public safety, to maximise efficiency and effectiveness through technology and build a corruption resistant Service.

Reform continues to be addressed on many fronts. Indicators of success include:

- ◆ restoration of public confidence in the integrity of police officers. The ABS survey of May 2000 shows that 80 percent of the New South Wales public have confidence in the police;
- ◆ the consolidation of the success of the Service in containing crime rates – 13 of the 16 crime categories remained stable last year, while there was no reported increase in crimes of violence or firearms crime; and
- ◆ achievement of Sydney metropolitan police response times for urgent calls equal to the London Metropolitan Police target level of 85 percent within 12 minutes.

The successful management of Olympic and Paralympic Security also represented a major achievement by the Service in terms of leadership, planning and execution.

Significant recent developments include:

### **Use Of New Laws To Improve Public Safety**

For the 12 months to December 2000, following implementation of the *Police and Public Safety Act 1998*, police officers have:

- ◆ used search powers on 54,922 occasions;
- ◆ seized 10,657 knives; and
- ◆ issued 55,942 directions to move-on under the Act.

### **Increasing Police Numbers To Make The Streets Safer**

In November 1994 the total number of police was 12,678. At the end of January 2001 this number had risen to 13,605 - an increase of 927 officers.

Additional Budget funding continues to be provided to meet the Government's commitment to increase police numbers by 1,000 over the four years to December 2003.

## **Adoption of Smarter Policing**

The Police Service's Investigation Management System (e@gle.i) is a multi-award winning system that, with further development, will enable all material from a police investigation to be placed on-line for access from any police station in the State. The e@gle.i system can hold all the evidence for a crime, including statements, photos, videos and audio material.

This system offers enormous potential for managing investigations to assist in solving crime.

The introduction of Livescan technology is also proceeding following the completion of successful trials. Livescan is an electronic inkless fingerprinting system using laser technology to scan fingers and palms to produce clear undistorted images.

This system will be integrated with the national CrimTrac system, contributing to nation-wide access to suspects' fingerprints.

## **Innovative Systems Like The Police Assistance Line**

The Police Assistance Line (PAL) is a reporting system that enables the public to report minor crime by telephone, thereby freeing up police time for front-line duties. The Government provided \$9 million in capital funding to establish PAL, which has been operating Statewide since January 2000.

PAL has won several awards and surveys conducted since its inception show that it is well accepted in the community. In addition to the 240 new jobs created in PAL call centres at Tuggerah and Lithgow, it is estimated that the equivalent of up to 500 police has been released for operational duties through this initiative.

## **Innovative New Technology - Mobile Data Terminals**

A total of \$7 million has been provided under the Radio Communications Network Project over 2000-01 and 2001-02 for the installation of data terminals in many first response police vehicles. This Mobile Data System will enable police to access the Service's information systems from their vehicles. Police will also be able to directly enter incident data from their vehicles, freeing up computer resources at police stations.

Mobile data terminals will have a Geographic Positioning System capability that will be able to provide location coordinates for the vehicle, thus improving officer safety.

## **Improved Forensic Science Through DNA Technology**

The Government has passed legislation to empower the police to take DNA samples from crime suspects or those convicted of or imprisoned for a serious indictable offence. DNA is the 'fingerprint of the 21st century' and can link seemingly unrelated crimes by comparing DNA profiles found at different crime scenes.

This legislation has the potential to assist victims of crime by encouraging guilty pleas and hence avoiding often traumatic and lengthy court proceedings.

## **STRATEGIC DIRECTIONS**

The Service's key priorities include:

- ◆ ethical cost effective crime reduction;
- ◆ improved public safety; and
- ◆ continuing improvement in cultural and workplace reform.

This means a continuing emphasis on addressing community expectations through improvements in service delivery and addressing long term organisational reform issues identified by the Royal Commission.

Policing services will be delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

This program structure provides a comprehensive and meaningful grouping of policing services and is aimed at improved community outcomes, value for money and efficient resource allocation.



## 2001-02 BUDGET

### Total Expenses

The 2001-02 recurrent allocation provides for the third stage of the plan to improve the operational strength of the Police Service in line with the Government's commitment to provide an additional 1,000 police officers over the four years to December 2003.

Total expenses, after allowing for one-off costs associated with the Olympic Games during 2000-01, are expected to increase by \$57.8 million, or 3.9 percent compared to last year's Budget.

The civilianisation program also continues into its third stage, with an estimated 159 police positions to be released to the front-line. An additional amount of \$5.1 million is being provided for this purpose in 2001-02, bringing the total Government funding for this program to \$6.7 million.

Additional funding of \$485,000 has been provided for the Police and Community (PACT) Program in 2001-02. The primary objectives of this program are to:

- ◆ reduce crime by bringing together police, youth and community groups in jointly facilitated sessions to identify innovative strategies;
- ◆ enhance local stakeholder awareness of policing and related services, particularly among community groups of culturally and linguistically diverse backgrounds; and
- ◆ provide reciprocal training opportunities for police, youth, community groups non-Government and other Government agencies on issues related to public safety, police/community relations and the causes of crime and anti-social behaviour.

Funding of \$224,000 has also been included for the Workplace Training Program to address cultural and linguistic diversity issues. The primary objective of this program is to build an inventory of police/practitioner experiences in servicing the needs of culturally diverse client groups. This will be used to devise appropriate workplace training on policing in a multicultural environment.

The Service's IT leasing program, which falls within the framework of the Government's Master IT Leasing Agreement, has been extended with \$5.2 million to be spent in 2001-02.

## **Asset Acquisitions**

The Police Service capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

The 2001-02 Budget allows for expenditure of \$66 million on asset acquisitions, compared with estimated expenditure of \$59.3 million last year.

## **Major New Works**

The capital program provides for the commencement of six new projects with an estimated total cost of \$39.6 million, of which \$16 million is allocated in 2001-02.

An amount of \$9.2 million has been provided for new computer works, with \$3.4 million of this sum being allocated for the continued enhancement of the Computerised Operational Policing System (COPS). This is the Service's main computer operating system.

The adoption of E-Business practices in the management of enforcement notices will be encouraged through the provision of \$1.9 million to facilitate the execution and serving of warrants, orders, summonses and subpoenas electronically.

Further development of the Criminal Histories System will continue, with \$1.1 million being provided for the tracking of court notices, while enhancements to the Investigation Management System (e@gle.i) have been funded at a cost of \$2.8 million.

The new works program also provides \$6 million to improve the Service's Country Radio Communications Network and \$800,000 has been allocated for purchase of a Scanning Electron Microscope to assist in the examination of forensic evidence.

## ***Works-in-Progress***

The value of Works-in-Progress for 2001-02 is \$33.6 million.

An amount of \$2.5 million has been provided for the continuation of the Cell Improvement Program, which is aimed at maximising the safety and security of persons in custody. In addition, works will continue at the new Kogarah and Waratah Police Stations (\$8.4 million), while \$8.1 million has been allocated for the Infringement Processing Bureau to complete its information technology upgrade and relocation to Maitland.

A further \$4.6 million will enable the completion of both the Police Complaints Case Management System and upgrades to the Police radio communications network. Some \$3 million has also been allocated to continue the distribution of Livescan fingerprint equipment throughout the State.

## ***Minor Works***

The Minor Works allocation of \$16.4 million will be used for the upgrading of police accommodation and facilities, the purchase of smaller items of operational plant and equipment, the replacement of road safety equipment and for minor computer works.

## **NEW SOUTH WALES CRIME COMMISSION**

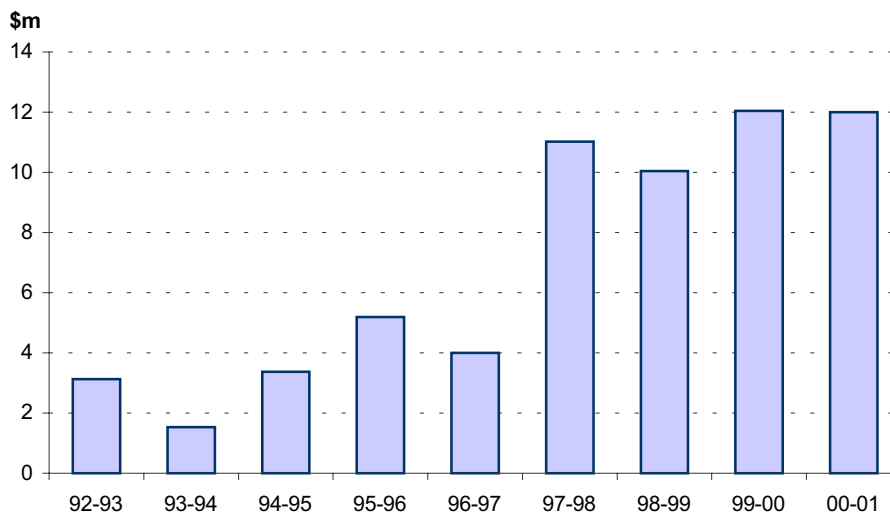
The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised crime in New South Wales. Its activities include the targeting of high level drug traffickers and persons involved in organised crime; the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets; the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of investigatory, technological and analytical expertise.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission concluded an extensive restructure in 1996-97. This has produced substantial results already in terms of major arrests and confiscation action.

The restructure was followed by an increase in staff numbers and an improved application of technology (both staff and equipment). This led to increases in the Commission's level of recurrent and capital expenditure.

**Chart 14.1: Total Realisable Confiscation Orders**



## **STRATEGIC DIRECTIONS**

The Commission is constantly reviewing its procedures and practices to ensure it is using the most efficient and effective means to achieve its objectives. Specific attention is paid to changes in technology and the impact this has on the operations of the Commission.

## **2001-02 BUDGET**

### **Total Expenses**

In 2001-02, estimated total expenditure of the Commission will amount to \$11.1 million, representing a 3.1 percent increase on the 2000-01 Budget.

### **Asset Acquisitions**

The Commission has undertaken a significant program in recent years to better utilise technological change to combat drug trafficking and organised crime. The allocation of \$982,000 in 2001-02 will allow the Commission to keep abreast of ever changing technologies in the field in which it operates.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct and managing and overseeing other agencies in the detection and investigation of police misconduct.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The demand for the Commission to undertake additional functions and responsibilities has continued to increase. Included within these responsibilities has been the establishment of the Commission's telecommunications interception facility, the Qualitative and Strategic Audit of the Reform Process of the New South Wales Police Service and the establishment of a Response Unit to address matters emanating from the Royal Commission.

### **STRATEGIC DIRECTIONS**

In 2001-02, the Commission will continue to develop and apply innovative investigation and prevention strategies aimed at combating serious police misconduct. The Commission will also have an ongoing role in managing and overseeing other agencies, undertaking inquiries and audits and making recommendations concerning criminal and disciplinary prosecutions, other disciplinary action, and improvements.

### **2001-02 BUDGET**

#### **Total Expenses**

In 2001-02, estimated total expenses of the Commission will amount to \$16 million.

An additional \$349,000 in funding will enable the continued operation of the Response Unit. This Unit deals with on-going prosecutions and other matters arising from investigations carried out by the Royal Commission into the New South Wales Police Service. Further additional funding will also enable the Commission to increase its telecommunications interception capacity.

## **Asset Acquisitions**

An amount of \$1.6 million will be spent by the Commission in completing development of the Police Complaints Case Management System, which also involves the Ombudsman's Office and Police Service. A further \$0.8 million will be spent on enhancing the Commission's technical surveillance capabilities and replacing information technology equipment.

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**MINISTER FOR POLICE**  
**59 MINISTRY FOR POLICE**

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	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,139	2,928	<b>3,238</b>
Other operating expenses	774	863	<b>891</b>
Depreciation and amortisation	58	44	<b>50</b>
Grants and subsidies	250	250	<b>250</b>
<b>Total Expenses</b>	<b>4,221</b>	<b>4,085</b>	<b>4,429</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	20	36	<b>30</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>36</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,201</b>	<b>4,049</b>	<b>4,399</b>

**MINISTER FOR POLICE**  
**59 MINISTRY FOR POLICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,015	2,810	3,104
Grants and subsidies	250	250	250
Other	838	992	974
<b>Total Payments</b>	<b>4,103</b>	<b>4,052</b>	<b>4,328</b>
<b>Receipts</b>			
Interest	20	38	32
Other	53	73	85
<b>Total Receipts</b>	<b>73</b>	<b>111</b>	<b>117</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,030)</b>	<b>(3,941)</b>	<b>(4,211)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(29)	(33)	(29)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(29)</b>	<b>(33)</b>	<b>(29)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,056	4,148	4,206
Capital appropriation	29	29	29
Cash reimbursements from the Consolidated Fund Entity	105	105	107
Cash transfers to Consolidated Fund	...	(228)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,190</b>	<b>4,054</b>	<b>4,342</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>131</b>	<b>80</b>	<b>102</b>
Opening Cash and Cash Equivalents	215	269	349
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>346</b>	<b>349</b>	<b>451</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,201)	(4,049)	(4,399)
Non cash items added back	173	170	178
Change in operating assets and liabilities	(2)	(62)	10
<b>Net cash flow from operating activities</b>	<b>(4,030)</b>	<b>(3,941)</b>	<b>(4,211)</b>



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**MINISTER FOR POLICE**  
**59 MINISTRY FOR POLICE**

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	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	346	349	451
Receivables	32	29	27
Other	...	1	1
<b>Total Current Assets</b>	<b>378</b>	<b>379</b>	<b>479</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	177	182	161
<b>Total Non Current Assets</b>	<b>177</b>	<b>182</b>	<b>161</b>
<b>Total Assets</b>	<b>555</b>	<b>561</b>	<b>640</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	121	156	159
Employee entitlements and other provisions	316	296	301
<b>Total Current Liabilities</b>	<b>437</b>	<b>452</b>	<b>460</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	16	17	17
<b>Total Non Current Liabilities</b>	<b>16</b>	<b>17</b>	<b>17</b>
<b>Total Liabilities</b>	<b>453</b>	<b>469</b>	<b>477</b>
<b>NET ASSETS</b>	<b>102</b>	<b>92</b>	<b>163</b>
<b>EQUITY</b>			
Accumulated funds	102	92	163
<b>TOTAL EQUITY</b>	<b>102</b>	<b>92</b>	<b>163</b>

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**MINISTER FOR POLICE**  
**59 MINISTRY FOR POLICE**

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**59.1 Policy Advice Co-ordination and Support**

**59.1.1 Policy Advice, Co-ordination and Support**

Program Objective(s): To independently advise the Minister upon and to co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio.

Program Description: Advice to the Minister on policies, resource allocation and specific issues. Support to the Minister in performance of Ministerial correspondence and other functions. Co-ordination of advice from, and action by, portfolio agencies and specific issues. Advice and assistance to portfolio agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Minister's Office	14	15
Policy advice and co-ordination	21	23
Police Integrity Commission Inspector	1	1
	36	39

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,139	2,928	<b>3,238</b>
Other operating expenses	774	863	<b>891</b>
Depreciation and amortisation	58	44	<b>50</b>
Grants and subsidies			
Voluntary organisations	150	120	<b>150</b>
Grants to agencies	100	130	<b>100</b>
<b>Total Expenses</b>	<b>4,221</b>	<b>4,085</b>	<b>4,429</b>

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**MINISTER FOR POLICE**  
**59 MINISTRY FOR POLICE**

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**59.1 Policy Advice Co-ordination and Support**

**59.1.1 Policy Advice, Co-ordination and Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	20	36	<b>30</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>36</b>	<b>30</b>
<b>NET COST OF SERVICES</b>	<b>4,201</b>	<b>4,049</b>	<b>4,399</b>

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<b>ASSET ACQUISITIONS</b>	<b>29</b>	<b>14</b>	<b>29</b>
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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,285,587	1,307,219	<b>1,225,502</b>
Other operating expenses	262,198	261,762	<b>248,304</b>
Maintenance	10,260	10,260	<b>10,547</b>
Depreciation and amortisation	43,975	55,148	<b>55,488</b>
Grants and subsidies	...	2	...
Other expenses	1,621	1,651	<b>1,621</b>
<b>Total Expenses</b>	<b>1,603,641</b>	<b>1,636,042</b>	<b>1,541,462</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	33,946	29,238	<b>40,665</b>
Investment income	1,300	2,300	<b>1,400</b>
Grants and contributions	48,193	49,609	<b>6,274</b>
Other revenue	1,901	3,341	<b>1,137</b>
<b>Total Retained Revenue</b>	<b>85,340</b>	<b>84,488</b>	<b>49,476</b>
Gain/(loss) on disposal of non current assets	(246)	535	<b>(1,789)</b>
<b>NET COST OF SERVICES</b>	<b>1,518,547</b>	<b>1,551,019</b>	<b>1,493,775</b>

**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,141,035	1,147,711	1,079,398
Grants and subsidies	...	2	...
Other	298,654	299,442	288,944
<b>Total Payments</b>	<b>1,439,689</b>	<b>1,447,155</b>	<b>1,368,342</b>
<b>Receipts</b>			
Sale of goods and services	33,946	29,163	40,665
Interest	1,300	2,039	1,500
Other	83,369	82,869	39,100
<b>Total Receipts</b>	<b>118,615</b>	<b>114,071</b>	<b>81,265</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,321,074)</b>	<b>(1,333,084)</b>	<b>(1,287,077)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,600	2,700	1,500
Purchases of property, plant and equipment	(67,183)	(59,318)	(65,956)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(65,583)</b>	<b>(56,618)</b>	<b>(64,456)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,325,332	1,322,941	1,280,064
Capital appropriation	60,873	54,058	63,066
Asset sale proceeds transferred to the Consolidated Fund Entity	(750)	(1,850)	(700)
Cash reimbursements from the Consolidated Fund Entity	22,000	25,981	27,200
Cash transfers to Consolidated Fund	...	(2,331)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,407,455</b>	<b>1,398,799</b>	<b>1,369,630</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>20,798</b>	<b>9,097</b>	<b>18,097</b>
Opening Cash and Cash Equivalents	26,765	25,293	34,390
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>47,563</b>	<b>34,390</b>	<b>52,487</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,518,547)	(1,551,019)	(1,493,775)
Non cash items added back	174,818	195,330	187,338
Change in operating assets and liabilities	22,655	22,605	19,360
<b>Net cash flow from operating activities</b>	<b>(1,321,074)</b>	<b>(1,333,084)</b>	<b>(1,287,077)</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	47,563	34,390	<b>52,487</b>
Receivables	9,742	11,324	<b>11,310</b>
Inventories	1,940	2,256	<b>2,256</b>
Other	6,500	6,145	<b>6,317</b>
<b>Total Current Assets</b>	<b>65,745</b>	<b>54,115</b>	<b>72,370</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	562,886	498,519	<b>500,998</b>
Plant and equipment	202,733	199,993	<b>205,363</b>
<b>Total Non Current Assets</b>	<b>765,619</b>	<b>698,512</b>	<b>706,361</b>
<b>Total Assets</b>	<b>831,364</b>	<b>752,627</b>	<b>778,731</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	50,725	53,071	<b>53,921</b>
Employee entitlements and other provisions	109,400	112,746	<b>126,746</b>
Other	14,500	7,021	<b>9,900</b>
<b>Total Current Liabilities</b>	<b>174,625</b>	<b>172,838</b>	<b>190,567</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	9,200	8,658	<b>8,658</b>
<b>Total Non Current Liabilities</b>	<b>9,200</b>	<b>8,658</b>	<b>8,658</b>
<b>Total Liabilities</b>	<b>183,825</b>	<b>181,496</b>	<b>199,225</b>
<b>NET ASSETS</b>	<b>647,539</b>	<b>571,131</b>	<b>579,506</b>
<b>EQUITY</b>			
Reserves	94,391	53,637	<b>54,307</b>
Accumulated funds	553,148	517,494	<b>525,199</b>
<b>TOTAL EQUITY</b>	<b>647,539</b>	<b>571,131</b>	<b>579,506</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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<u>Average Staffing across all Programs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Total Police Service	EFT	17,067	17,008	17,170	<b>17,235</b>
Operational police as % of total actual Police numbers	%	89	90	90	<b>90</b>

**60.1 Policing Services**

**60.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of incentives and opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Satisfaction with police services based on personal contact	%	77	80	77	<b>80</b>
Strongly agree that police perform job professionally	%	75	77	77	<b>77</b>
Strongly agree that most police are honest	%	70	70	70	<b>71</b>
Incidents reported - major personal and property crime	thous	456	486	510	<b>500</b>

Outputs:

Calls responded to across the State	mill	2.4	2.7	2.7	<b>2.7</b>
Response time for urgent calls:					
Number of minutes taken to attend 50% of calls	mins	5	5	5	<b>5</b>
Number of minutes taken to attend 80% of calls	mins	10	11	10	<b>10</b>
Major State emergencies	no.	7	7	11	<b>10</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.1 Community Support (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	808,816	825,901	<b>774,273</b>
Other operating expenses	139,725	165,380	<b>156,879</b>
Maintenance	6,431	6,482	<b>6,664</b>
Depreciation and amortisation	27,564	34,843	<b>35,058</b>
Grants and subsidies			
Community youth projects and adolescent support programs	...	1	...
Other expenses			
Witnesses expenses	1,621	1,621	<b>1,621</b>
Firearms purchase scheme	...	30	...
<b>Total Expenses</b>	<b>984,157</b>	<b>1,034,258</b>	<b>974,495</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	2,650	3,381	<b>3,476</b>
Academy operations	3,501	2,371	<b>2,437</b>
Inventory sales to other agencies	4,916	3,796	<b>5,034</b>
Minor sales of goods and services	4,800	5,139	<b>5,282</b>
Investment income	815	1,453	<b>885</b>
Grants and contributions	45,066	45,873	<b>3,202</b>
Other revenue	1,192	2,062	<b>718</b>
<b>Total Retained Revenue</b>	<b>62,940</b>	<b>64,075</b>	<b>21,034</b>
Gain/(loss) on disposal of non current assets	(154)	338	<b>(1,130)</b>
<b>NET COST OF SERVICES</b>	<b>921,371</b>	<b>969,845</b>	<b>954,591</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>41,961</b>	<b>37,477</b>	<b>41,671</b>



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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Incidents reported - major personal and property crime	thous	456	486	510	<b>500</b>
<u>Outputs</u> :					
Crime scenes attended	thous	49	63	67	<b>70</b>
Scenes where latent prints taken	thous	18	22	24	<b>25</b>
Alleged offenders proceeded against	thous	163	158	157	<b>160</b>
not proceeded against	thous	78	100	110	<b>110</b>

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——2000-01——		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	283,368	288,371	<b>270,346</b>
Other operating expenses	65,747	57,742	<b>54,775</b>
Maintenance	2,253	2,263	<b>2,327</b>
Depreciation and amortisation	9,657	12,166	<b>12,241</b>
Grants and subsidies			
Community youth projects and adolescent support programs	...	1	...
<b>Total Expenses</b>	<b>361,025</b>	<b>360,543</b>	<b>339,689</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.2 Criminal Investigation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Officers on loan	2,600	3,261	<b>3,353</b>
Academy operations	1,257	828	<b>851</b>
Investment income	285	507	<b>309</b>
Grants and contributions	75	441	...
Other revenue	417	766	<b>251</b>
<b>Total Retained Revenue</b>	<b>4,634</b>	<b>5,803</b>	<b>4,764</b>
Gain/(loss) on disposal of non current assets	(54)	118	<b>(395)</b>
<b>NET COST OF SERVICES</b>	<b>356,445</b>	<b>354,622</b>	<b>335,320</b>

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<b>ASSET ACQUISITIONS</b>	<b>14,841</b>	<b>13,086</b>	<b>14,550</b>
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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.3 Traffic**

Program Objective(s): To minimise road trauma, promote orderly and safe road use and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and Government bodies concerned with road safety and traffic management.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Road fatalities and injury crashes per 100,000 vehicles (RTA data)	no.	577	574	575	<b>575</b>
Persons who wear a seatbelt always/most of the time	%	98	98	93	<b>95</b>
Persons who never drive: over the speed limit by 10 kilometres per hour or more when possibly over the 0.05% blood alcohol limit	%	24	25	24	<b>25</b>
	%	75	76	74	<b>75</b>
<u>Outputs:</u>					
Prescribed concentration of alcohol incidents	thous	21.5	22.7	23.0	<b>23.0</b>
Proportion of drivers charged after testing	%	1.1	1.2	1.0	<b>1.0</b>
Traffic infringement notices issued	mill	1.0	1.0	1.1	<b>1.1</b>

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———2000-01———	<b>2001-02</b>
Budget	Revised
\$000	\$000
<b>Budget</b>	<b>Budget</b>
<b>\$000</b>	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	93,398	88,630	<b>83,089</b>
Other operating expenses	27,062	17,746	<b>16,835</b>
Maintenance	781	696	<b>715</b>
Depreciation and amortisation	3,346	3,739	<b>3,762</b>
<b>Total Expenses</b>	<b>124,587</b>	<b>110,811</b>	<b>104,401</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.3 Traffic (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Interviews regarding accidents	1,480	1,116	<b>1,147</b>
Insurance reports	3,700	700	<b>584</b>
Academy operations	393	254	<b>262</b>
Commercial Infringement Bureau	8,200	8,092	<b>17,931</b>
Investment income	99	156	<b>95</b>
Grants and contributions	3,026	3,135	<b>3,072</b>
Other revenue	145	235	<b>77</b>

<b>Total Retained Revenue</b>	<b>17,043</b>	<b>13,688</b>	<b>23,168</b>
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Gain/(loss) on disposal of non current assets	(18)	36	<b>(121)</b>
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<b>NET COST OF SERVICES</b>	<b>107,562</b>	<b>97,087</b>	<b>81,354</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,144</b>	<b>4,021</b>	<b>4,472</b>
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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.4 Judicial Support**

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support for victims and witnesses.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Persons proceeded against	thous	163.4	157.6	157.0	<b>160.0</b>
Cases diverted from court by caution or youth conference	%	11	8	9	<b>10</b>
Cases directed to court by:					
Arrests and charges	%	36	37	39	<b>37</b>
Other (eg. Court Attendance Notices or summonses)	%	53	55	52	<b>53</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	100,005	104,317	<b>97,794</b>
Other operating expenses	29,664	20,894	<b>19,815</b>
Maintenance	795	819	<b>841</b>
Depreciation and amortisation	3,408	4,400	<b>4,427</b>
<b>Total Expenses</b>	<b>133,872</b>	<b>130,430</b>	<b>122,877</b>

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**MINISTER FOR POLICE**  
**60 NEW SOUTH WALES POLICE SERVICE**

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**60.1 Policing Services**

**60.1.4 Judicial Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Academy operations	449	300	<b>308</b>
Investment income	101	184	<b>111</b>
Grants and contributions	26	160	...
Other revenue	147	278	<b>91</b>

<b>Total Retained Revenue</b>	<b>723</b>	<b>922</b>	<b>510</b>
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Gain/(loss) on disposal of non current assets	(20)	43	<b>(143)</b>
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<b>NET COST OF SERVICES</b>	<b>133,169</b>	<b>129,465</b>	<b>122,510</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,237</b>	<b>4,734</b>	<b>5,263</b>
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**MINISTER FOR POLICE**  
**61 NEW SOUTH WALES CRIME COMMISSION**

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	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,948	6,776	<b>7,028</b>
Other operating expenses	2,234	2,849	<b>2,277</b>
Maintenance	123	95	<b>100</b>
Depreciation and amortisation	1,412	1,549	<b>1,646</b>
Other expenses	18	...	<b>18</b>
<b>Total Expenses</b>	<b>10,735</b>	<b>11,269</b>	<b>11,069</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	12	<b>5</b>
Investment income	51	55	<b>50</b>
Other revenue	525	1,000	<b>525</b>
<b>Total Retained Revenue</b>	<b>581</b>	<b>1,067</b>	<b>580</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>10,154</b>	<b>10,207</b>	<b>10,489</b>

**MINISTER FOR POLICE**  
**61 NEW SOUTH WALES CRIME COMMISSION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,545	6,329	<b>6,676</b>
Other	2,355	2,952	<b>2,385</b>
<b>Total Payments</b>	<b>8,900</b>	<b>9,281</b>	<b>9,061</b>
<b>Receipts</b>			
Sale of goods and services	5	(35)	<b>5</b>
Interest	51	54	<b>50</b>
Other	505	909	<b>725</b>
<b>Total Receipts</b>	<b>561</b>	<b>928</b>	<b>780</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,339)</b>	<b>(8,353)</b>	<b>(8,281)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	25	...
Purchases of property, plant and equipment	(1,290)	(1,590)	<b>(982)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,290)</b>	<b>(1,565)</b>	<b>(982)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	8,055	8,050	<b>8,206</b>
Capital appropriation	1,290	1,590	<b>982</b>
Cash reimbursements from the Consolidated Fund Entity	280	323	<b>283</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,625</b>	<b>9,963</b>	<b>9,471</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4)</b>	<b>45</b>	<b>208</b>
Opening Cash and Cash Equivalents	1,468	1,123	<b>1,168</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,464</b>	<b>1,168</b>	<b>1,376</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,154)	(10,207)	<b>(10,489)</b>
Non cash items added back	1,815	1,891	<b>1,998</b>
Change in operating assets and liabilities	...	(37)	<b>210</b>
<b>Net cash flow from operating activities</b>	<b>(8,339)</b>	<b>(8,353)</b>	<b>(8,281)</b>



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**MINISTER FOR POLICE**  
**61 NEW SOUTH WALES CRIME COMMISSION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,464	1,168	1,376
Receivables	779	798	588
Other	46	32	32
<b>Total Current Assets</b>	<b>2,289</b>	<b>1,998</b>	<b>1,996</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	6,750	6,750	6,625
Plant and equipment	2,684	2,938	2,399
<b>Total Non Current Assets</b>	<b>9,434</b>	<b>9,688</b>	<b>9,024</b>
<b>Total Assets</b>	<b>11,723</b>	<b>11,686</b>	<b>11,020</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	361	481	481
Employee entitlements and other provisions	546	535	535
<b>Total Current Liabilities</b>	<b>907</b>	<b>1,016</b>	<b>1,016</b>
<b>Total Liabilities</b>	<b>907</b>	<b>1,016</b>	<b>1,016</b>
<b>NET ASSETS</b>	<b>10,816</b>	<b>10,670</b>	<b>10,004</b>
<b>EQUITY</b>			
Reserves	2,183	2,183	2,183
Accumulated funds	8,633	8,487	7,821
<b>TOTAL EQUITY</b>	<b>10,816</b>	<b>10,670</b>	<b>10,004</b>

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**MINISTER FOR POLICE**  
**61 NEW SOUTH WALES CRIME COMMISSION**

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**61.1 Combating Crime**

**61.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the Civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Commission	1	1
Operations Division	78	79
Operations Support Division	15	16
	94	96

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	6,948	6,776	<b>7,028</b>
Other operating expenses	2,234	2,849	<b>2,277</b>
Maintenance	123	95	<b>100</b>
Depreciation and amortisation	1,412	1,549	<b>1,646</b>
Other expenses			
Witness protection expenses	18	...	<b>18</b>
<b>Total Expenses</b>	<b>10,735</b>	<b>11,269</b>	<b>11,069</b>

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**MINISTER FOR POLICE**  
**61 NEW SOUTH WALES CRIME COMMISSION**

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**61.1 Combating Crime**

**61.1.1 Combating Crime (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	12	<b>5</b>
Investment income	51	55	<b>50</b>
Other revenue	525	1,000	<b>525</b>
<b>Total Retained Revenue</b>	<b>581</b>	<b>1,067</b>	<b>580</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>10,154</b>	<b>10,207</b>	<b>10,489</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,290</b>	<b>1,590</b>	<b>982</b>
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**MINISTER FOR POLICE**  
**62 POLICE INTEGRITY COMMISSION**

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	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,155	9,278	<b>10,209</b>
Other operating expenses	5,202	5,164	<b>4,328</b>
Maintenance	312	312	<b>321</b>
Depreciation and amortisation	1,275	1,275	<b>1,092</b>
<b>Total Expenses</b>	<b>15,944</b>	<b>16,029</b>	<b>15,950</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	40	<b>14</b>
Grants and contributions	2,372	798	<b>1,574</b>
<b>Total Retained Revenue</b>	<b>2,386</b>	<b>838</b>	<b>1,588</b>
<b>NET COST OF SERVICES</b>	<b>13,558</b>	<b>15,191</b>	<b>14,362</b>

**MINISTER FOR POLICE**  
**62 POLICE INTEGRITY COMMISSION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,010	9,148	9,958
Other	5,514	5,476	5,129
<b>Total Payments</b>	<b>14,524</b>	<b>14,624</b>	<b>15,087</b>
<b>Receipts</b>			
Interest	33	42	27
Other	2,372	798	2,006
<b>Total Receipts</b>	<b>2,405</b>	<b>840</b>	<b>2,033</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,119)</b>	<b>(13,784)</b>	<b>(13,054)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,740)	(1,166)	(2,374)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,740)</b>	<b>(1,166)</b>	<b>(2,374)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,247	13,332	13,980
Capital appropriation	799	799	800
Cash reimbursements from the Consolidated Fund Entity	521	521	656
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,567</b>	<b>14,652</b>	<b>15,436</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(292)</b>	<b>(298)</b>	<b>8</b>
Opening Cash and Cash Equivalents	727	555	257
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>435</b>	<b>257</b>	<b>265</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(13,558)	(15,191)	(14,362)
Non cash items added back	1,475	1,475	1,343
Change in operating assets and liabilities	(36)	(68)	(35)
<b>Net cash flow from operating activities</b>	<b>(12,119)</b>	<b>(13,784)</b>	<b>(13,054)</b>

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**MINISTER FOR POLICE**  
**62 POLICE INTEGRITY COMMISSION**

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	2000-01	2001-02	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	435	257	265
Receivables	...	50	85
Other	18	8	8
<b>Total Current Assets</b>	<b>453</b>	<b>315</b>	<b>358</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,474	1,820	1,028
Plant and equipment	5,804	3,831	5,905
<b>Total Non Current Assets</b>	<b>7,278</b>	<b>5,651</b>	<b>6,933</b>
<b>Total Assets</b>	<b>7,731</b>	<b>5,966</b>	<b>7,291</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	17	196	196
Employee entitlements and other provisions	280	514	514
<b>Total Current Liabilities</b>	<b>297</b>	<b>710</b>	<b>710</b>
<b>Total Liabilities</b>	<b>297</b>	<b>710</b>	<b>710</b>
<b>NET ASSETS</b>	<b>7,434</b>	<b>5,256</b>	<b>6,581</b>
<b>EQUITY</b>			
Accumulated funds	7,434	5,256	6,581
<b>TOTAL EQUITY</b>	<b>7,434</b>	<b>5,256</b>	<b>6,581</b>

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**MINISTER FOR POLICE**  
**62 POLICE INTEGRITY COMMISSION**

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**62.1 Prevention of Serious Police Misconduct**

**62.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Commission	4	4
Operations	75	82
Support Services	20	22
	99	108

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,155	9,278	<b>10,209</b>
Other operating expenses	5,202	5,164	<b>4,328</b>
Maintenance	312	312	<b>321</b>
Depreciation and amortisation	1,275	1,275	<b>1,092</b>
<b>Total Expenses</b>	<b>15,944</b>	<b>16,029</b>	<b>15,950</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	40	<b>14</b>
Grants and contributions	2,372	798	<b>1,574</b>
<b>Total Retained Revenue</b>	<b>2,386</b>	<b>838</b>	<b>1,588</b>
<b>NET COST OF SERVICES</b>	<b>13,558</b>	<b>15,191</b>	<b>14,362</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,740</b>	<b>1,166</b>	<b>2,374</b>
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# MINISTER FOR PUBLIC WORKS AND SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Office of the Minister for Public Works and Services</b>			
Total Expenses .....	41.8	39.2	- 6.2
Asset Acquisitions .....	...	...	...
<b>Department of Public Works and Services</b>			
Total Expenses .....	362.7	373.7	3.0
Asset Acquisitions .....	18.1	9.6	- 47.0
<b>Total, Minister for Public Works and Services</b>			
Total Expenses .....	<b>404.5</b>	<b>412.9</b>	<b>2.1</b>
Asset Acquisitions .....	<b>18.1</b>	<b>9.6</b>	<b>- 47.0</b>

## OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

The Office of the Minister for Public Works and Services provides for the development of operational policy and risk management frameworks for Government to ensure the effective utilisation of resources and reduce Government's risk exposure across its total procurement activities.

The services include advice and policy development for procurement, risk management, total asset management, management of Government-wide contracts and maintenance services for key heritage buildings.

These services are purchased from the Department of Public Works and Services.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Compared to 1998-99, savings of \$6.5 million have been achieved in the activities of the Office of the Minister for Public Works and Services. A further \$1 million saving is anticipated in 2001-02 over 2000-01. This will be achieved through efficiency gains and direct charging arrangements.



## **STRATEGIC DIRECTIONS**

The Office of the Minister for Public Works and Services has an advisory role to Government and develops whole-of-government policies and activities to:

- ◆ develop a whole-of-government approach to total asset management policy, procedures and standards;
- ◆ provide leadership in the reform of the building and construction industry;
- ◆ consolidate the Government's purchasing power to maximise the benefits and cost savings to Government and clients;
- ◆ consolidate the Government's contracting to maximise benefits of the risk management process across all procurement functions;
- ◆ provide information to the public on Government initiatives and activities through various communication media and the provision of the Government Gazette; and
- ◆ provide impartial advice and professional expertise on business services and infrastructure to the New South Wales Government in areas including environment and energy management, natural disasters relief and heritage conservation.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses of \$39.2 million include:

- ◆ \$9.1 million to complete the CBD core accommodation strategy;
- ◆ \$5.8 million allocated to procurement, risk management and total asset management activities in 2001-02 to reduce risks in contracting for capital works and make optimal use of Government assets through effective planning, acquisition, management and disposal strategies;
- ◆ \$4.9 million for specialist policy advice, investigations and regulatory compliance;

- ◆ \$4.7 million for stonework and heritage maintenance projects and \$0.6 million for the purchase of sandstone. Restoration work will be carried out on Sydney Observatory, Art Gallery, Australian Museum, Government House, East Sydney College, State Library and Supreme Court;
- ◆ \$3.3 million for ongoing construction industry development;
- ◆ \$3.1 million for maintenance of Parliament House and Government House; and
- ◆ \$2.3m for the provision of Government-wide procurement and purchasing policies which pass on savings to agencies through the bulk purchasing power of the Government.

### **Asset Acquisitions**

The office of the Minister for Public Works and Services has a minor asset requisition program of \$29,000 for computer equipment.

## **DEPARTMENT OF PUBLIC WORKS AND SERVICES**

The Department of Public Works and Services (DPWS) provides a range of services including procurement, asset management, project management, property disposal, engineering and valuation services. DPWS brings together a wide range of technical, managerial and specialist skills which, together with an intimate knowledge of Government, ensures clients are provided with innovative and practical solutions to all their asset related needs. As a commercially focused service delivery organisation, the work of the Department is broad and diverse, ranging from providing leadership in developing and implementing whole-of-government policies to providing commercial business services.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As the Department's major client base is the public sector, changes in Government policies and directions have a direct impact on its financial performance. Savings in Government spending, restructure of agencies, new policy initiatives and redirection of funding to specific portfolios have the capacity to open up new markets or conversely restrict other markets with a resultant impact on performance.

The Department's expenditure and revenue have been around \$360-\$370 million for the previous two financial years, and are anticipated to increase marginally in 2001-02.

## **STRATEGIC DIRECTIONS**

The Department is continuing with its business improvement programs to ensure it remains competitive in the current and future economic climate.

A new focus for DPWS is in the developing area of e-Commerce. In response to the Premier's intention for technology to be dominant within New South Wales, DPWS has undertaken a substantial number of innovative projects including Electronic Tendering, the development of Jobs-on-Line and Project Web. The most significant development is the implementation of an Electronic Marketplace to facilitate procurement within the New South Wales public sector. This will have a measurable benefit although it will involve considerable investment within DPWS and from participating agencies and suppliers.

The implementation of the shared business support model, a major strategy to reduce corporate overheads, has completed its initial stage of consolidating and standardising the shared corporate and business services within DPWS. During 2001-02, the Department will focus on re-engineering a number of administrative and support activities to improve service quality and lower service delivery costs.

Another major initiative is the implementation of the Integrated Management System, with the major benefits to be realised from 2001-02.

DPWS has recently implemented a Portfolio Diagnosis Review to improve the performance of the Department. The Portfolio Diagnosis process reviews performance of business units and identifies key factors affecting performance. After completing the review, the Department developed an improvement program for the Business Units and corporate areas. The program focuses on the areas within DPWS requiring significant improvement to ensure the Department's improved service delivery.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for 2001-02 are estimated to be \$374 million, an increase of 4.6 percent over 2000-01. The increase mainly reflects increased net superannuation expenses and award salary increases. These are partly offset by savings associated with the Shared Business Support and Integrated Management Systems.

### **Asset Acquisitions**

Total capital expenditure for 2001-02 is estimated to be \$9.6 million. Major expenditure includes the Information Management and Technology System Upgrade (\$2.9 million), Information Technology Infrastructure (\$2.4 million), plant and equipment (\$1.4 million) and Information System Enhancements (\$1 million). The lower expenditure in 2001-02 compared to 2000-01 is due to significant expenditure incurred in 2000-01, mainly on the Integrated Management System and IT related projects, which will not be incurred in 2001-02.

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	625	661	<b>658</b>
Other operating expenses	534	534	<b>663</b>
Depreciation and amortisation	62	62	<b>62</b>
Grants and subsidies	19,481	15,038	<b>14,926</b>
Other expenses	21,100	22,850	<b>22,912</b>
<b>Total Expenses</b>	<b>41,802</b>	<b>39,145</b>	<b>39,221</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	103	179	<b>105</b>
<b>Total Retained Revenue</b>	<b>103</b>	<b>179</b>	<b>105</b>
<b>NET COST OF SERVICES</b>	<b>41,699</b>	<b>38,966</b>	<b>39,116</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	605	631	<b>628</b>
Grants and subsidies	19,481	16,638	<b>15,846</b>
Other	21,634	26,434	<b>22,655</b>
<b>Total Payments</b>	<b>41,720</b>	<b>43,703</b>	<b>39,129</b>
<b>Receipts</b>			
Interest	125	202	<b>105</b>
Other	...	207	...
<b>Total Receipts</b>	<b>125</b>	<b>409</b>	<b>105</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(41,595)</b>	<b>(43,294)</b>	<b>(39,024)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	...	<b>(29)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...	<b>(29)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	41,652	43,159	<b>39,042</b>
Capital appropriation	...	...	<b>29</b>
Cash reimbursements from the Consolidated Fund Entity	...	26	<b>26</b>
Cash transfers to Consolidated Fund	...	(692)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>41,652</b>	<b>42,493</b>	<b>39,097</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>57</b>	<b>(801)</b>	<b>44</b>
Opening Cash and Cash Equivalents	429	1,542	<b>741</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>486</b>	<b>741</b>	<b>785</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(41,699)	(38,966)	<b>(39,116)</b>
Non cash items added back	82	92	<b>92</b>
Change in operating assets and liabilities	22	(4,420)	...
<b>Net cash flow from operating activities</b>	<b>(41,595)</b>	<b>(43,294)</b>	<b>(39,024)</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	486	741	785
Receivables	50	70	70
Inventories	753	4,985	4,985
Other	...	2,074	2,074
<b>Total Current Assets</b>	<b>1,289</b>	<b>7,870</b>	<b>7,914</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	103	103	41
Plant and equipment	...	...	29
<b>Total Non Current Assets</b>	<b>103</b>	<b>103</b>	<b>70</b>
<b>Total Assets</b>	<b>1,392</b>	<b>7,973</b>	<b>7,984</b>
<b>NET ASSETS</b>	<b>1,392</b>	<b>7,973</b>	<b>7,984</b>
<b>EQUITY</b>			
Accumulated funds	1,392	7,973	7,984
<b>TOTAL EQUITY</b>	<b>1,392</b>	<b>7,973</b>	<b>7,984</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**63.1 Risk Management and Policy Development**

**63.1.1 Risk Management and Policy Development**

Program Objective(s): Effective utilisation of resources and minimal risk exposure of Government procurement activities.

Program Description: Provide advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities</u> :		
Provisions of Government-wide services	7	8

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	625	661	<b>658</b>
Other operating expenses	534	534	<b>663</b>
Depreciation and amortisation	62	62	<b>62</b>
Grants and subsidies			
Grants to agencies	10,062	9,319	<b>9,577</b>
Government Cleaning Service - sick leave liability	85	85	<b>85</b>
Heritage buildings programs	4,334	4,334	<b>4,704</b>
Purchase of sandstone	5,000	1,300	<b>560</b>
Other expenses			
Parliament House maintenance	1,111	1,111	<b>2,562</b>
Government House maintenance	520	520	<b>520</b>
Parramatta Government Property Strategy	...	1,600	<b>920</b>
Public building maintenance	312	312	<b>312</b>
Whole-of-government procurement	2,296	2,371	<b>2,296</b>



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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**63 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**63.1 Risk Management and Policy Development**

**63.1.1 Risk Management and Policy Development (cont)**

***OPERATING STATEMENT (cont)***

Information technology and telecommunications policy and services	153	153	<b>153</b>
Information services	2,140	2,192	<b>2,192</b>
Procurement risk management	5,336	5,411	<b>5,336</b>
Total Asset Management	450	450	<b>450</b>
Construction industry development	3,297	3,297	<b>3,297</b>
Specialist policy advice and investigations	4,806	4,679	<b>4,120</b>
Regulatory Compliance	679	754	<b>754</b>
<b>Total Expenses</b>	<b>41,802</b>	<b>39,145</b>	<b>39,221</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	103	179	<b>105</b>
<b>Total Retained Revenue</b>	<b>103</b>	<b>179</b>	<b>105</b>
<b>NET COST OF SERVICES</b>	<b>41,699</b>	<b>38,966</b>	<b>39,116</b>
<b>ASSET ACQUISITIONS</b>	...	...	<b>29</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	361,452	363,695	<b>375,233</b>
Investment income	3,320	670	<b>1,428</b>
<b>Total Retained Revenue</b>	<b>364,772</b>	<b>364,365</b>	<b>376,661</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	174,130	180,318	<b>192,899</b>
Other operating expenses	176,981	164,056	<b>168,366</b>
Maintenance	3,483	3,031	<b>3,562</b>
Depreciation and amortisation	8,097	9,900	<b>8,911</b>
<b>Total Expenses</b>	<b>362,691</b>	<b>357,305</b>	<b>373,738</b>
Gain/(loss) on disposal of non current assets	29	23	<b>120</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>2,110</b>	<b>7,083</b>	<b>3,043</b>
<b>Distributions -</b>			
Dividends	717	2,550	<b>1,217</b>
Tax equivalents	760	2,408	<b>913</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	362,605	368,221	383,375
Interest	3,100	1,310	900
Other	53,020	54,441	53,909
<b>Total Receipts</b>	<b>418,725</b>	<b>423,972</b>	<b>438,184</b>
<b>Payments</b>			
Employee Related	172,806	180,047	193,035
Equivalent Income Tax	570	657	2,436
Other	223,233	249,385	228,848
<b>Total Payments</b>	<b>396,609</b>	<b>430,089</b>	<b>424,319</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>22,116</b>	<b>(6,117)</b>	<b>13,865</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	78	532	126
Proceeds from sale of investments	...	43,196	...
Purchases of property, plant and equipment	(17,749)	(54,572)	(5,683)
Purchases of investments	(6,625)	...	(5,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(24,296)</b>	<b>(10,844)</b>	<b>(10,557)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	...	...	(2,550)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>(2,550)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,180)</b>	<b>(16,961)</b>	<b>758</b>
Opening Cash and Cash Equivalents	29,497	33,420	16,459
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>27,317</b>	<b>16,459</b>	<b>17,217</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before dividends	1,350	4,675	2,130
Non cash items added back	8,097	9,900	8,911
Change in operating assets and liabilities	12,669	(20,692)	2,824
<b>Net cash flow from operating activities</b>	<b>22,116</b>	<b>(6,117)</b>	<b>13,865</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	27,317	16,459	17,217
Receivables	154,725	228,792	222,925
Other financial assets	70,625	40,000	45,000
Inventories	9,323	9,400	9,400
Other	235,234	262,590	262,590
<b>Total Current Assets</b>	<b>497,224</b>	<b>557,241</b>	<b>557,132</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	32,583	35,633	35,292
Plant and equipment	51,344	49,986	51,002
Other	44,795	53,880	53,880
<b>Total Non Current Assets</b>	<b>128,722</b>	<b>139,499</b>	<b>140,174</b>
<b>Total Assets</b>	<b>625,946</b>	<b>696,740</b>	<b>697,306</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	136,791	136,882	138,382
Tax	190	1,751	228
Employee entitlements and other provisions	16,940	22,090	20,621
Other	66,901	84,855	86,000
<b>Total Current Liabilities</b>	<b>220,822</b>	<b>245,578</b>	<b>245,231</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	44,795	51,880	51,880
<b>Total Non Current Liabilities</b>	<b>44,795</b>	<b>51,880</b>	<b>51,880</b>
<b>Total Liabilities</b>	<b>265,617</b>	<b>297,458</b>	<b>297,111</b>
<b>NET ASSETS</b>	<b>360,329</b>	<b>399,282</b>	<b>400,195</b>
<b>EQUITY</b>			
Reserves	2,778	9,699	9,699
Accumulated funds	357,551	389,583	390,496
<b>TOTAL EQUITY</b>	<b>360,329</b>	<b>399,282</b>	<b>400,195</b>

# MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Tourism New South Wales</b>			
Total Expenses .....	49.7	49.6	...
Asset Acquisitions .....	0.9	1.5	71.4
<b>Total, Minister for Small Business and Minister for Tourism</b>			
Total Expenses .....	<b>49.7</b>	<b>49.6</b>	...
Asset Acquisitions .....	<b>0.9</b>	<b>1.5</b>	<b>71.4</b>

## TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for marketing New South Wales as a holiday destination in the Australian domestic market and in the international markets.

The organisation also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace, with an emphasis on regional development. In 2000-01, approximately 60 percent of the effort focused on domestic marketing and development activities while the other 40 percent concentrated on international promotion and development.

The Australian Bureau of Statistics estimates that in 1999 tourism accounted for over 4.5 percent of Australia's Gross Domestic Product, with New South Wales accounting for 37 percent of total Australian tourism.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

### **Domestic Marketing**

*Touring By Car* - The Touring By Car program has been a success for regional New South Wales with studies from the South Coast and Pacific Coast Routes showing a high conversion rate, with 35 percent of inquirers actually taking the drive. This year the Explorers Way, Kosciuszko Alpine Way, Waterfall Way Scenic Drive and a Federation Towns brochure were launched.

*Sydney Promotions* - Eleven different Sydney campaigns with key industry partners achieved strong results in 2000-01.

*Short Breaks* - The successful Short Breaks campaigns continued in 2000-01 promoting the regions of Shoalhaven, Hunter, Capital Country, Illawarra, Blue Mountains, Coffs Harbour and the Central Coast as easy getaway breaks for the Sydney Market.

*New South Wales Holidays* - New South Wales Holidays entered its sixth year as a major tourism-wholesaling program targeting Australian consumers. Its sales force was increased during the year to promote New South Wales in other States more vigorously.

### **International Marketing**

Tourism New South Wales continues to focus on trade marketing and providing leadership to the Tourism industry in the core markets of United Kingdom, Japan, United States and New Zealand, and the growing markets of Asia and Europe.

The New South Wales new tourism brand "Feel Free" was launched internationally as part of the new Asian consumer campaign run in Singapore and Hong Kong.

During 2000-01, six international tailored websites were developed to support consumer and trade initiatives. Considerable resources were also employed in training retail agents in key markets so that they could more effectively and efficiently sell New South Wales. Tourism's website ([www.visitnewsouthwales.com](http://www.visitnewsouthwales.com)) was re-developed as a platform for a coordinated distribution strategy linking New South Wales tourism product directly with the Australian and International markets.

## **Olympics**

Between June and November 2000, Tourism New South Wales operated the Sydney Media Centre that serviced over 5,000 accredited and non-accredited media resulting in an unprecedented level of global media publicity for Sydney and New South Wales. Additionally, over 100 volunteers were trained, equipped and deployed to provide enhanced visitor information services at three city kiosks and telephone call centre during the Olympic and Paralympic Games. Tourism New South Wales continues to provide leadership through the Tourism Industry Forum in order to maximise the tourism benefits from the Sydney 2000 Olympic and Paralympic Games.

Expenditure in 2000-01 is forecast to be above budget due to one-off funding to promote the Sydney Olympic Games and similar promotions. Early indications are that the Olympics will have a lasting benefit to Tourism, for example, accommodation revenue for the whole state was 16 percent higher in 2000.

## **STRATEGIC DIRECTIONS**

The New South Wales Tourism Masterplan provides the framework for Tourism New South Wales' Strategic Plan 1999-2002 within which the following objectives will be achieved:

- ◆ Increase awareness, positive perceptions and intention to travel to New South Wales for a leisure holiday;
- ◆ Convert awareness, positive perceptions and intention to travel to New South Wales into increased sales of New South Wales leisure holidays;
- ◆ Grow business related tourism in New South Wales;
- ◆ Develop quality products and experiences that best motivate and meet customer demand;
- ◆ Enhance the long term sustainability of the New South Wales tourism industry;
- ◆ Facilitate effective networks that develop the industry; and
- ◆ Deliver quality corporate services to key internal and external stakeholders.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are estimated at \$49.6 million. The focus of work will include:

- ◆ expanding the Touring by Car domestic consumer promotion;
- ◆ growing the New South Wales Holiday domestic wholesaling program;
- ◆ progressing the Asia consumer campaign;
- ◆ incorporating the "Feel Free" brand into all domestic and international campaigns;
- ◆ increasing the number and capabilities of the international websites; and
- ◆ completing the new New South Wales Tourism Masterplan to take the vision through to 2020.

### **Asset Acquisitions**

The asset acquisition program of Tourism New South Wales is \$1.5 million in 2001-02. The focus of work will be expanding the capabilities of the Virtual Multi-Agency Network.



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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,430	11,816	<b>12,191</b>
Other operating expenses	37,711	40,479	<b>36,312</b>
Depreciation and amortisation	557	140	<b>549</b>
Grants and subsidies	...	2,050	<b>500</b>
<b>Total Expenses</b>	<b>49,698</b>	<b>54,485</b>	<b>49,552</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	760	746	<b>755</b>
Investment income	250	300	<b>300</b>
Grants and contributions	5,828	8,878	<b>6,904</b>
Other revenue	45	61	<b>21</b>
<b>Total Retained Revenue</b>	<b>6,883</b>	<b>9,985</b>	<b>7,980</b>
<b>NET COST OF SERVICES</b>	<b>42,815</b>	<b>44,500</b>	<b>41,572</b>

**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,762	11,124	11,509
Grants and subsidies	...	350	500
Other	37,804	37,965	33,858
<b>Total Payments</b>	<b>48,566</b>	<b>49,439</b>	<b>45,867</b>
<b>Receipts</b>			
Sale of goods and services	755	696	750
Interest	260	338	300
Other	4,708	6,057	4,675
<b>Total Receipts</b>	<b>5,723</b>	<b>7,091</b>	<b>5,725</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(42,843)</b>	<b>(42,348)</b>	<b>(40,142)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(878)	(189)	(1,505)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(878)</b>	<b>(189)</b>	<b>(1,505)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	41,388	41,228	39,989
Capital appropriation	878	539	1,505
Cash reimbursements from the Consolidated Fund Entity	345	440	500
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,611</b>	<b>42,207</b>	<b>41,994</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,110)</b>	<b>(330)</b>	<b>347</b>
Opening Cash and Cash Equivalents	1,413	477	147
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>303</b>	<b>147</b>	<b>494</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(42,815)	(44,500)	(41,572)
Non cash items added back	1,200	2,427	1,201
Change in operating assets and liabilities	(1,228)	(275)	229
<b>Net cash flow from operating activities</b>	<b>(42,843)</b>	<b>(42,348)</b>	<b>(40,142)</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	303	147	494
Receivables	1,708	1,977	1,817
Other	200	200	100
<b>Total Current Assets</b>	<b>2,211</b>	<b>2,324</b>	<b>2,411</b>
<b>Non Current Assets -</b>			
Other financial assets	...	100	100
Property, plant and equipment -			
Land and building	1,804	660	540
Plant and equipment	907	1,067	2,143
<b>Total Non Current Assets</b>	<b>2,711</b>	<b>1,827</b>	<b>2,783</b>
<b>Total Assets</b>	<b>4,922</b>	<b>4,151</b>	<b>5,194</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	977	1,115	1,175
Employee entitlements and other provisions	1,050	900	920
Other	120	184	193
<b>Total Current Liabilities</b>	<b>2,147</b>	<b>2,199</b>	<b>2,288</b>
<b>Non Current Liabilities -</b>			
Other	540	540	420
<b>Total Non Current Liabilities</b>	<b>540</b>	<b>540</b>	<b>420</b>
<b>Total Liabilities</b>	<b>2,687</b>	<b>2,739</b>	<b>2,708</b>
<b>NET ASSETS</b>	<b>2,235</b>	<b>1,412</b>	<b>2,486</b>
<b>EQUITY</b>			
Reserves	600	...	...
Accumulated funds	1,635	1,412	2,486
<b>TOTAL EQUITY</b>	<b>2,235</b>	<b>1,412</b>	<b>2,486</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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**64.1 Development of the Tourism Industry**

**64.1.1 Strategic Planning**

Program Objective(s): To improve the contribution of tourism to the future development of New South Wales through implementation of the New South Wales Tourism Masterplan. The Masterplan provides a coordinated industry and Government approach for the development of the New South Wales tourism industry.

Program Description: Actions taken by Industry and Government in accordance with the New South Wales Tourism Masterplan.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Tourism Masterplan actions initiated	no.	75	73	97	<b>98</b>
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	17	17	17	<b>17</b>
Regional Tourism Plans supported	no.	10	5	4	<b>2</b>
<u>Average Staffing</u> :	EFT	12	13	14	<b>14</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,152	1,269	<b>1,341</b>
Other operating expenses	1,169	1,389	<b>1,387</b>
Depreciation and amortisation	44	14	<b>55</b>
Grants and subsidies			
Local Government - current grants	...	350	<b>500</b>
<b>Total Expenses</b>	<b>2,365</b>	<b>3,022</b>	<b>3,283</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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**64.1 Development of the Tourism Industry**

**64.1.1 Strategic Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	7	7	7
Investment income	25	30	30
Grants and contributions	...	4	...
Other revenue	2	2	2

<b>Total Retained Revenue</b>	<b>34</b>	<b>43</b>	<b>39</b>
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<b>NET COST OF SERVICES</b>	<b>2,331</b>	<b>2,979</b>	<b>3,244</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>...</b>	<b>150</b>
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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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**64.1 Development of the Tourism Industry**

**64.1.2 Marketing**

Program Objective(s): To drive demand for the sale of New South Wales tourism products to achieve economic benefit throughout the State.

Program Description: Promotion of tourism to New South Wales through development of tourism products and marketing which meets consumers' needs. Encouragement of wider distribution of tourism benefits throughout New South Wales by implementing the Regional Tourism Action Plan.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Room nights – calendar year	mill	12.1	13.1	13.7	<b>n.a</b>
Conference bids won for Sydney					
International Events	no.	40	22	22	<b>29</b>
Delegates	thous	38	25	20	<b>46</b>
Delegate days (rooms)	thous	168	190	154	<b>352</b>
<u>Outputs:</u>					
Expenditure value of promotional activities	\$m	12	13	13	<b>13</b>
Visiting journalists hosted					
International	no.	426	222	267	<b>220</b>
Domestic	no.	127	135	180	<b>161</b>
Consumer website (visitnsw)					
User sessions	thous	n.a.	n.a.	567	<b>624</b>
Page Views	thous	n.a.	n.a.	3,325	<b>3,658</b>
International tailored websites	no.	n.a.	n.a.	6	<b>7</b>
Marketing funds contributed by the tourist industry -					
In-kind	\$m	5.2	6.8	6.5	<b>6.5</b>
Cash	\$m	4.5	4.7	5.6	<b>3.7</b>
Product sales wholesale	\$m	11	15	18	<b>25</b>
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	51.7	129.5	228.0	<b>117.5</b>
Domestic	\$m	10.5	10.5	11.0	<b>9.4</b>
<u>Average Staffing:</u>	EFT	139	155	162	<b>161</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**64 TOURISM NEW SOUTH WALES**

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**64.1 Development of the Tourism Industry**

**64.1.2 Marketing (cont)**

	—2000-01—		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,278	10,547	<b>10,850</b>
Other operating expenses	36,542	39,090	<b>34,925</b>
Depreciation and amortisation	513	126	<b>494</b>
Grants and subsidies			
Grant by Tourism NSW to Department of Land and Water Conservation	...	1,700	...
<b>Total Expenses</b>	<b>47,333</b>	<b>51,463</b>	<b>46,269</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	68	68	<b>68</b>
Publication sales	35	60	<b>40</b>
Travel Centre commissions	650	611	<b>640</b>
Investment income	225	270	<b>270</b>
Grants and contributions	5,828	8,874	<b>6,904</b>
Other revenue	43	59	<b>19</b>
<b>Total Retained Revenue</b>	<b>6,849</b>	<b>9,942</b>	<b>7,941</b>
<b>NET COST OF SERVICES</b>	<b>40,484</b>	<b>41,521</b>	<b>38,328</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>878</b>	<b>189</b>	<b>1,355</b>

# SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL RELATIONS

## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Industrial Relations</b>			
Total Expenses .....	27.8	29.8	7.0
Asset Acquisitions .....	0.8	0.6	- 25.2
<b>Motor Accidents Authority</b>			
Total Expenses .....	19.6	17.3	- 11.7
Asset Acquisitions .....	0.1	0.1	...
<b>WorkCover Authority</b>			
Total Expenses .....	183.7	189.0	2.9
Asset Acquisitions .....	25.5	36.1	41.6
<b>Superannuation Administration Corporation</b>			
Total Expenses .....	47.8	47.8	...
Asset Acquisitions .....	2.0	12.8	642.2
<b>Workers' Compensation (Dust Diseases) Board</b>			
Total Expenses .....	71.0	82.9	16.8
Asset Acquisitions .....	0.2	0.3	64.7
<b>Building and Construction Industry Long Service Payments Corporation</b>			
Total Expenses .....	70.7	82.2	16.2
Asset Acquisitions .....	1.6	1.6	...
<b>Total, Special Minister of State and Minister for Industrial Relations</b>			
Total Expenses .....	<b>420.6</b>	<b>449.0</b>	<b>6.8</b>
Asset Acquisitions .....	<b>30.2</b>	<b>51.5</b>	<b>70.5</b>

## DEPARTMENT OF INDUSTRIAL RELATIONS

The Department of Industrial Relations works with employers, employees and their representatives to facilitate productive workplace relations under New South Wales industrial laws. The Department is committed to ensuring that employers and employees are informed of their rights and obligations under this legislation.



The Department also administers the Workers' Compensation Resolution Service (WCRS), which is directed at resolving disputed workers' compensation claims, and the Government and Related Appeals Tribunal and Transport Appeals Board, which handle appeals against promotion and disciplinary decisions in the public sector.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Savings and efficiencies will continue to be realised without service delivery to clients being adversely impacted.

## **STRATEGIC DIRECTIONS**

The Department has embarked upon a comprehensive review of its functions. The Government's legislative program is in place and operating effectively. Accordingly, the Department will align its services to achieve outcomes which incorporate an appropriate balance between the needs of employers and workers.

These services are educational and informational in nature and assist employers (especially in small business) to achieve compliance with New South Wales industrial legislation and awards.

The Department will continue to target inspector services at industries where compliance may be low. The Department will place particular emphasis on the disadvantages experienced by clothing outworkers in the coming year.

Savings will continue to be sought by ongoing review of structures and functions. Revenue raising initiatives through e-business will continue to be pursued.

## **2001-02 BUDGET**

### **Total Expenses**

In 2001-02, total expenses are projected to be \$29.8 million. This represents an increase of 7 percent over the 2000-01 budget.

Expenses in 2001-02 include \$1.5 million for the continuation of the Department's commitment to the Outworker project. The Department will initiate a series of measures that will protect clothing outworkers from industrial exploitation.

A grant of \$100,000 will be made to the Working Women's Centre in 2001-02 for community relations programs and specific industry projects. This will enhance services to working women through advocacy, information and advice service.

A grant of \$1 million will be made to WorkCover NSW in 2001-02 for assistance to landholders to install tractor rollover protection, as part of a \$2.4 million scheme over two years.

### **Asset Acquisitions**

The Department's asset acquisition program will amount to \$595,000 in 2001-02. Major priorities will be the continuation of e-business initiatives, including the maintenance and upgrade of the Department's Information Technology infrastructure.

## **MOTOR ACCIDENTS AUTHORITY**

The Motor Accidents Authority of New South Wales (MAA) is a statutory corporation and was established by the Parliament of New South Wales under the *Motor Accidents Act 1988*. There have been substantial changes to the Scheme and new enabling legislation *Motor Accidents Compensation Act 1999* became effective in September/October 1999.

The MAA monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as the 'Green Slip') to the public in New South Wales. The MAA services the community by undertaking the following tasks:

- ◆ review and monitor premiums, handle claims, enquiries and complaints, manage the Nominal Defendant Scheme, collect and analyse statistics, monitor solvency and financial performance of insurers;
- ◆ educate and advise key groups, identify special needs, support and fund awareness and prevention, injury management and research projects;
- ◆ develop and implement public education in relation to the Green Slip and road safety initiatives;
- ◆ monitor and review legislation and legal developments as well as develop and coordinate policy; and
- ◆ operate medical and claim assessment services for claimants.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The MAA has been delivering cost-effective programs without any significant change in the cost of delivery. The average CTP insurance premium has been reduced and kept under control through appropriate legislative reforms and a close scrutiny of premium filings.

## **STRATEGIC DIRECTIONS**

The Authority aims to administer the programs in an effective, efficient and economical manner, whilst ensuring compliance with all relevant statutory requirements.

The MAA aims to keep Green Slips affordable, lower the level of litigation in resolving claims and improve the timeliness and effectiveness of medical treatment to injured persons through:

- ◆ regulating the CTP scheme and its participants;
- ◆ providing education and information to stakeholders and service providers;
- ◆ operating medical and claims assessment services; and
- ◆ promoting continuous improvement in all areas of the Authority's operations.

## **2001-02 BUDGET**

### **Total Expenses**

The MAA's total expenses in 2001-02 are estimated to be \$17.3 million. The MAA's operational expenses are estimated at \$12.3 million and Injury Management / Road Safety projects funding at \$5.0 million. The MAA derives its income mostly from a levy (set at 1.4 percent in 2000-01) on gross CTP insurance premiums collected by the licensed insurers.

### **Asset Acquisitions**

MAA's acquisition program relates solely to office related equipment such as computers, office machines and furniture and is budgeted at \$106,000 for the financial year.

## **WORKCOVER AUTHORITY**

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of the return to work of persons injured at work; and
- ◆ regulates the operation of workers' compensation insurance arrangements.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

To meet the Authority's key corporate objectives, expenditure in recent years reflects on-going activities in the review and reform of workers' compensation and occupational health and safety legislation. Recent legislative reform has addressed key issues to improve compliance, the implementation of injury management pilots and incentive schemes to reduce premium costs by improving the workplace environment and return to work programs.

## **STRATEGIC DIRECTIONS**

A further series of reform measures for the New South Wales workers' compensation scheme is underway. These reforms include an increased emphasis on injury management and return to work strategies, improvements to dispute resolution mechanisms, further compliance measures, removing cross-subsidies in premium rate setting and reducing the Scheme's accumulated deficit.

Major community education and awareness programs will also be undertaken to promote improvements in occupational health and safety.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for 2001-02 are estimated at \$189 million, including:

- ◆ \$62.8 million for the safety inspectorate which is responsible for promoting the prevention of injuries and diseases at workplaces;

- ◆ \$33.3 million for resolution of workers' compensation disputes including funding of the Compensation Court of New South Wales and the Workers' Compensation Resolution Service;
- ◆ \$21.3 million to meet the cost of workers' compensation related claims made in respect of uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities;
- ◆ \$20.7 million for regulation of the workers' compensation insurance scheme including providing advice on injury management to employers and employees;
- ◆ \$7.0 million for an education campaign to raise community awareness on occupational health and safety; and
- ◆ \$1 million for assistance to landholders to install tractor rollover protection, as part of a \$2.4 million program that commenced in 2000-01.

### **Asset Acquisitions**

The capital program of \$36.1 million in 2001-02 provides for a range of technology applications necessary to support the business of WorkCover. Funding has been allocated for systems development to meet the requirements of WorkCover Scheme reform and related occupational health and safety legislative changes.

Provision has also been made for the rationalisation and on-going implementation of the information management and technology strategic plan, the contents of which are consistent with the Government's blueprint on information management and technology. An amount of \$3.5 million is to be spent on the fit-out of premises at Gosford for the relocation of the WorkCover Authority in 2002.

## **SUPERANNUATION ADMINISTRATION CORPORATION**

The former Superannuation Administration Authority (SAA) became a statutory State Owned Corporation, the Superannuation Administration Corporation (SAC), on 26 July 1999.

SAC currently provides superannuation administration services to the trustees of the First State Superannuation Fund, the Pooled Fund and the Parliamentary Contributory Superannuation Fund. These services include collecting contributions and paying benefits, maintaining member records, telephone and field advisory services and technical advice to the trustees.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As a State Owned Corporation, SAC operates on a fully commercial basis, where previously SAA operated on a cost recovery basis. In December 1999, SAC entered into an administration contract with the First State Superannuation Trustee Corporation for a three-year period. In June 2000, a similar contract was finalised with the State Authorities Superannuation Trustee Corporation for a five-year period. At the end of the respective contract periods, under the Superannuation Administration Act, the Trustee corporations can enter a new contract with SAC or with another administrator.

Due to the complexities associated with Y2K compliance and GST implementation issues, a major upgrade of all computer administration systems, which commenced in 1997 and originally scheduled for completion in November 1999, was completed in March 2001. Additional refinements and modifications are expected to be completed by September 2001. This has meant that employee expenses are higher than forecast as additional contract staff have had to be retained. Capital expenditure in 2000-01 is also higher due to additional expenditure on scheme migration and capitalisation of software development expense.

The transfer of SAC's core operations to Wollongong, as announced by the Government in March 1999, commenced in May 2001 following the opening of the National Service Centre at Coniston by the Premier. The Contact Centre and processing operations are being relocated in 2001 with other selected activities being relocated progressively from 2002. A Sydney office will remain to provide services to members and trustee clients.

## **STRATEGIC DIRECTIONS**

As a statutory State Owned Corporation, SAC is subject to the commercial monitoring regime that provides accountability and reporting requirements to the New South Wales Government as shareholder.

In addition to finalising the transitional issues associated with the implementation of the new governance structure, the systems upgrade and administration contracts with the trustees, the 2001-02 Statement of Corporate Intent will focus on achieving the following objectives:

- ◆ increase key stakeholders' satisfaction with service provision;
- ◆ extend the quality improvement program throughout the business; and
- ◆ ensure a smooth transition to Wollongong operations.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses for 2001-02 are forecast at \$47.8 million, a decrease of 21.6 percent on estimated expenditure in 2000-01 of \$61.1 million, following the completion of the computer systems upgrade. \$3 million of the total is for relocation costs which also is a reduction over the previous year.

### **Asset Acquisitions**

Asset acquisitions amount to \$12.8 million to cover the ongoing development of software for the various superannuation schemes and ongoing maintenance of the computer systems and fit-out of new premises.

## **WORKERS' COMPENSATION (DUST DISEASES) BOARD**

The Workers' Compensation (Dust Diseases) Board was established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and to dependants of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Due to an increase in outstanding claims over the previous five years, total expenses, which encompass the cost of claims and other expenditure of the Board, have grown from \$50.2 million in 1996-97 to a projected \$82.9 million in 2001-02. The projection for 2001-02 includes an increase of \$27.1 million in the actuarial estimate of total liabilities of the Dust Diseases Fund.

## **STRATEGIC DIRECTIONS**

The Dust Diseases levy rate for 2001-02 has been set to meet compensation liabilities arising from total reported claims as at 30 June 2001 and projected claims forecast by the actuaries for 2001-02. The Board's policy is to maintain the levy at a level to meet liabilities associated with reported claims and forecast claims for the relevant financial year.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses, encompassing the projected cost of claims and other expenditure, are projected to be \$82.9 million in 2001-02.

### **Asset Acquisitions**

Asset acquisitions by the Board are projected to be \$0.3 million in 2001-02. This expenditure will be used to meet the information technology needs of the Board, including computer network upgrade and office refurbishment.

## **BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION**

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme. Funds are obtained from a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales and from investment earnings on scheme funds.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Corporation administers long-service benefits, which are required to be readily available when members decide to claim them. Expenditure trends and cashflows reflect the number of claims made, which may vary significantly from year to year.

Over recent years, levy and investment income received has been gradually rising, however, in the current financial year there has been a sharp decrease in levy income, due to a fall in building and construction activities.

Forward projections of scheme liabilities, long service payments, investment and levy incomes are calculated on the basis of actuarial advice.

### **STRATEGIC DIRECTIONS**

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved. As a key strategy to support these initiatives, the Corporation will continue the redevelopment of its information technology systems in 2001-02.



## **2001-02 BUDGET**

### **Total Expenses**

Total expenses are estimated to be \$82.2 million, of which \$71.8 million comprise long service payments for registered building and construction industry workers.

### **Total Income**

Total income is estimated at \$64.6 million, of which \$32.4 million is attributed to revenue from the long-service levies, and \$32.2 million to investment earnings from funds invested through New South Wales Treasury Corporation.

### **Asset Acquisitions**

An amount of \$1.6 million has been budgeted for the re-development of information technology systems and for annual provisions.

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,796	20,084	<b>18,994</b>
Other operating expenses	8,167	7,028	<b>8,168</b>
Maintenance	150	105	<b>108</b>
Depreciation and amortisation	1,418	1,163	<b>1,213</b>
Grants and subsidies	1,300	1,300	<b>1,300</b>
<b>Total Expenses</b>	<b>27,831</b>	<b>29,680</b>	<b>29,783</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,077	1,418	<b>1,209</b>
Investment income	15	50	<b>50</b>
Grants and contributions	8,660	8,754	<b>9,046</b>
<b>Total Retained Revenue</b>	<b>9,752</b>	<b>10,222</b>	<b>10,305</b>
<b>NET COST OF SERVICES</b>	<b>18,079</b>	<b>19,458</b>	<b>19,478</b>

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,302	19,350	<b>17,958</b>
Grants and subsidies	1,300	1,300	<b>1,300</b>
Other	9,374	7,857	<b>8,793</b>
<b>Total Payments</b>	<b>26,976</b>	<b>28,507</b>	<b>28,051</b>
<b>Receipts</b>			
Sale of goods and services	1,113	1,424	<b>1,224</b>
Interest	15	41	<b>50</b>
Other	9,497	9,204	<b>9,598</b>
<b>Total Receipts</b>	<b>10,625</b>	<b>10,669</b>	<b>10,872</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,351)</b>	<b>(17,838)</b>	<b>(17,179)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(795)	(895)	<b>(595)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(795)</b>	<b>(895)</b>	<b>(595)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,265	17,466	<b>17,262</b>
Capital appropriation	695	695	<b>395</b>
Cash reimbursements from the Consolidated Fund Entity	392	602	<b>580</b>
Cash transfers to Consolidated Fund	...	(2)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,352</b>	<b>18,761</b>	<b>18,237</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(794)</b>	<b>28</b>	<b>463</b>
Opening Cash and Cash Equivalents	991	837	<b>865</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>197</b>	<b>865</b>	<b>1,328</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,079)	(19,458)	<b>(19,478)</b>
Non cash items added back	2,184	2,270	<b>2,167</b>
Change in operating assets and liabilities	(456)	(650)	<b>132</b>
<b>Net cash flow from operating activities</b>	<b>(16,351)</b>	<b>(17,838)</b>	<b>(17,179)</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	197	865	1,328
Receivables	721	1,045	1,048
Other	243	13	15
<b>Total Current Assets</b>	<b>1,161</b>	<b>1,923</b>	<b>2,391</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	4,359	4,720	4,102
<b>Total Non Current Assets</b>	<b>4,359</b>	<b>4,720</b>	<b>4,102</b>
<b>Total Assets</b>	<b>5,520</b>	<b>6,643</b>	<b>6,493</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	915	752	814
Employee entitlements and other provisions	1,609	1,470	1,530
Other	160	400	400
<b>Total Current Liabilities</b>	<b>2,684</b>	<b>2,622</b>	<b>2,744</b>
<b>Non Current Liabilities -</b>			
Interest bearing	400	...	...
Other	110	110	125
<b>Total Non Current Liabilities</b>	<b>510</b>	<b>110</b>	<b>125</b>
<b>Total Liabilities</b>	<b>3,194</b>	<b>2,732</b>	<b>2,869</b>
<b>NET ASSETS</b>	<b>2,326</b>	<b>3,911</b>	<b>3,624</b>
<b>EQUITY</b>			
Accumulated funds	2,326	3,911	3,624
<b>TOTAL EQUITY</b>	<b>2,326</b>	<b>3,911</b>	<b>3,624</b>

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**65 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**65.1 Industrial Relations**

**65.1.1 Private Sector**

Program Objective(s): To develop workplace change and ensure industrial laws in New South Wales are understood and complied with.

Program Description: Provision of award information and policy advice on industrial relations and workplace equity. Inspection, regulation and licensing of certain occupations.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
Industrial compliance	97	106	
Industrial information	79	73	
Workplace services	24	31	
	200	210	

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,446	13,507	<b>12,255</b>
Other operating expenses	4,284	3,967	<b>4,951</b>
Maintenance	149	96	<b>98</b>
Depreciation and amortisation	964	790	<b>824</b>
Grants and subsidies			
Tractor rollover protection scheme	1,200	1,200	<b>1,200</b>
Recurrent grants to non profit organisations	100	100	<b>100</b>
<b>Total Expenses</b>	<b>17,143</b>	<b>19,660</b>	<b>19,428</b>

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**65.1 Industrial Relations**

**65.1.1 Private Sector (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales	600	685	<b>650</b>
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Fees for services	100	130	<b>129</b>
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Recoupment of administration costs - general government agencies	290	319	<b>319</b>
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Minor sales of goods and services	47	72	<b>72</b>
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Investment income	14	47	<b>47</b>
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Grants and contributions	605	773	<b>773</b>
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<b>Total Retained Revenue</b>	<b>1,656</b>	<b>2,026</b>	<b>1,990</b>
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<b>NET COST OF SERVICES</b>	<b>15,487</b>	<b>17,634</b>	<b>17,438</b>
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<b>ASSET ACQUISITIONS</b>	<b>660</b>	<b>646</b>	<b>367</b>
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**65 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**65.1 Industrial Relations**

**65.1.2 Dispute Resolution**

Program Objective(s): To review promotion and disciplinary decisions of Government agencies and to conciliate resolution of workers' compensation claims.

Program Description: Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector. Resolution of disputed workers' compensation claims.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities:</u>			
	Public sector appeals	13	12
	Conciliation service	66	68
		79	80
		2000-01	2001-02
		Budget	Revised
		\$000	\$000
			<b>Budget</b>
			<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,350	6,577	<b>6,739</b>
Other operating expenses	3,883	3,061	<b>3,217</b>
Maintenance	1	9	<b>10</b>
Depreciation and amortisation	454	373	<b>389</b>

<b>Total Expenses</b>	<b>10,688</b>	<b>10,020</b>	<b>10,355</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	...	166	<b>2</b>

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**65 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**65.1 Industrial Relations**

**65.1.2 Dispute Resolution (cont)**

***OPERATING STATEMENT (cont)***

Sale of transcripts	15	5	<b>5</b>
Recoupment of administration costs - general government agencies	22	24	<b>24</b>
Minor sales of goods and services	3	17	<b>8</b>
Investment income	1	3	<b>3</b>
Grants and contributions	8,055	7,981	<b>8,273</b>
<b>Total Retained Revenue</b>	<b>8,096</b>	<b>8,196</b>	<b>8,315</b>
<b>NET COST OF SERVICES</b>	<b>2,592</b>	<b>1,824</b>	<b>2,040</b>
<b>ASSET ACQUISITIONS</b>	<b>135</b>	<b>249</b>	<b>228</b>

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**MOTOR ACCIDENTS AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	1,034	1,009	<b>927</b>
Retained taxes, fees and fines	18,688	18,358	<b>18,733</b>
Other revenue	...	351	<b>285</b>
<b>Total Retained Revenue</b>	<b>19,722</b>	<b>19,718</b>	<b>19,945</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	4,378	4,080	<b>4,809</b>
Other operating expenses	15,082	11,762	<b>12,441</b>
Maintenance	130	...	...
Depreciation and amortisation	51	79	<b>88</b>
<b>Total Expenses</b>	<b>19,641</b>	<b>15,921</b>	<b>17,338</b>
<b>SURPLUS/(DEFICIT)</b>	<b>81</b>	<b>3,797</b>	<b>2,607</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**MOTOR ACCIDENTS AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	18,568	19,132	<b>18,705</b>
Interest	1,034	1,052	<b>927</b>
Other	58	1,330	<b>1,550</b>
<b>Total Receipts</b>	<b>19,660</b>	<b>21,514</b>	<b>21,182</b>
<b>Payments</b>			
Employee Related	4,332	4,269	<b>4,809</b>
Other	14,832	14,511	<b>13,809</b>
<b>Total Payments</b>	<b>19,164</b>	<b>18,780</b>	<b>18,618</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>496</b>	<b>2,734</b>	<b>2,564</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(100)	(41)	<b>(106)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(100)</b>	<b>(41)</b>	<b>(106)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(4)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(4)</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>396</b>	<b>2,689</b>	<b>2,458</b>
Opening Cash and Cash Equivalents	12,568	15,321	<b>18,010</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,964</b>	<b>18,010</b>	<b>20,468</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	81	3,797	<b>2,607</b>
Non cash items added back	51	79	<b>88</b>
Change in operating assets and liabilities	364	(1,142)	<b>(131)</b>
<b>Net cash flow from operating activities</b>	<b>496</b>	<b>2,734</b>	<b>2,564</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**MOTOR ACCIDENTS AUTHORITY**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,964	18,010	<b>20,468</b>
Receivables	2,181	1,689	<b>1,729</b>
Other	895	996	<b>996</b>
<b>Total Current Assets</b>	<b>16,040</b>	<b>20,695</b>	<b>23,193</b>
<b>Non Current Assets -</b>			
Other financial assets	109	109	<b>109</b>
Property, plant and equipment - Plant and equipment	214	150	<b>168</b>
<b>Total Non Current Assets</b>	<b>323</b>	<b>259</b>	<b>277</b>
<b>Total Assets</b>	<b>16,363</b>	<b>20,954</b>	<b>23,470</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,172	200	<b>109</b>
Interest bearing	17	...	...
Employee entitlements and other provisions	235	280	<b>280</b>
Other	...	93	<b>93</b>
<b>Total Current Liabilities</b>	<b>3,424</b>	<b>573</b>	<b>482</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	367	428	<b>428</b>
<b>Total Non Current Liabilities</b>	<b>367</b>	<b>428</b>	<b>428</b>
<b>Total Liabilities</b>	<b>3,791</b>	<b>1,001</b>	<b>910</b>
<b>NET ASSETS</b>	<b>12,572</b>	<b>19,953</b>	<b>22,560</b>
<b>EQUITY</b>			
Accumulated funds	12,572	19,953	<b>22,560</b>
<b>TOTAL EQUITY</b>	<b>12,572</b>	<b>19,953</b>	<b>22,560</b>

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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	156,068	129,713	<b>163,589</b>
Investment income	8,400	16,600	<b>6,300</b>
Grants and contributions	1,200	1,200	<b>1,200</b>
Other revenue	1,500	14,785	<b>1,500</b>
<b>Total Retained Revenue</b>	<b>167,168</b>	<b>162,298</b>	<b>172,589</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	66,269	61,964	<b>67,240</b>
Other operating expenses	76,583	65,976	<b>81,057</b>
Maintenance	...	530	<b>550</b>
Depreciation and amortisation	7,157	5,600	<b>4,700</b>
Grants and subsidies	33,700	29,420	<b>35,472</b>
<b>Total Expenses</b>	<b>183,709</b>	<b>163,490</b>	<b>189,019</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(16,541)</b>	<b>(1,192)</b>	<b>(16,430)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	16,498	16,949	<b>19,180</b>
Retained taxes	139,387	111,728	<b>144,409</b>
Interest	6,800	4,476	<b>4,700</b>
Other	6,972	18,295	<b>5,700</b>
<b>Total Receipts</b>	<b>169,657</b>	<b>151,448</b>	<b>173,989</b>
<b>Payments</b>			
Employee Related	62,093	57,788	<b>63,030</b>
Grants and subsidies	33,700	29,420	<b>35,472</b>
Other	85,107	67,784	<b>83,967</b>
<b>Total Payments</b>	<b>180,900</b>	<b>154,992</b>	<b>182,469</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,243)</b>	<b>(3,544)</b>	<b>(8,480)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	49,113	33,043	<b>55,698</b>
Purchases of property, plant and equipment	(25,540)	(15,982)	<b>(36,054)</b>
Purchases of investments	(12,477)	(15,702)	<b>(11,164)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>11,096</b>	<b>1,359</b>	<b>8,480</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(147)</b>	<b>(2,185)</b>	<b>...</b>
Opening Cash and Cash Equivalents	5,086	19,523	<b>17,338</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,939</b>	<b>17,338</b>	<b>17,338</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	(16,541)	(1,192)	<b>(16,430)</b>
Non cash items added back	5,557	(6,524)	<b>3,100</b>
Change in operating assets and liabilities	(259)	4,172	<b>4,850</b>
<b>Net cash flow from operating activities</b>	<b>(11,243)</b>	<b>(3,544)</b>	<b>(8,480)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,939	17,338	<b>17,338</b>
Receivables	25,680	23,346	<b>23,362</b>
Other financial assets	34,523	33,948	<b>28,138</b>
Inventories	799	1,343	<b>1,343</b>
Other	20,980	24,240	<b>21,240</b>
<b>Total Current Assets</b>	<b>86,921</b>	<b>100,215</b>	<b>91,421</b>
<b>Non Current Assets -</b>			
Receivables	40,420	13,119	<b>13,119</b>
Other financial assets	145,896	186,392	<b>149,268</b>
Property, plant and equipment -			
Land and building	15,388	8,446	<b>15,292</b>
Plant and equipment	29,041	23,144	<b>47,652</b>
<b>Total Non Current Assets</b>	<b>230,745</b>	<b>231,101</b>	<b>225,331</b>
<b>Total Assets</b>	<b>317,666</b>	<b>331,316</b>	<b>316,752</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,734	9,461	<b>9,471</b>
Employee entitlements and other provisions	10,211	9,098	<b>10,308</b>
Other	26,502	24,362	<b>24,440</b>
<b>Total Current Liabilities</b>	<b>46,447</b>	<b>42,921</b>	<b>44,219</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	202,706	186,948	<b>187,516</b>
Other	9,654	16,496	<b>16,496</b>
<b>Total Non Current Liabilities</b>	<b>212,360</b>	<b>203,444</b>	<b>204,012</b>
<b>Total Liabilities</b>	<b>258,807</b>	<b>246,365</b>	<b>248,231</b>
<b>NET ASSETS</b>	<b>58,859</b>	<b>84,951</b>	<b>68,521</b>
<b>EQUITY</b>			
Reserves	7,673	7,673	<b>7,673</b>
Accumulated funds	51,186	77,278	<b>60,848</b>
<b>TOTAL EQUITY</b>	<b>58,859</b>	<b>84,951</b>	<b>68,521</b>

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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**SUPERANNUATION ADMINISTRATION CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	44,156	45,262	<b>45,445</b>
Grants and contributions	...	14,000	<b>3,000</b>
Other revenue	322	8,794	<b>458</b>
<b>Total Retained Revenue</b>	<b>44,478</b>	<b>68,056</b>	<b>48,903</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	22,187	28,691	<b>22,245</b>
Other operating expenses	17,586	24,965	<b>15,911</b>
Maintenance	1,386	937	<b>1,001</b>
Depreciation and amortisation	5,353	5,809	<b>7,888</b>
Borrowing costs	1,325	654	<b>791</b>
<b>Total Expenses</b>	<b>47,837</b>	<b>61,056</b>	<b>47,836</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>(3,359)</b>	<b>7,000</b>	<b>1,067</b>
<b>Distributions -</b>			
Dividends	...	802	<b>509</b>
Tax equivalents	...	300	<b>320</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	44,156	46,176	<b>45,445</b>
Other	322	15,507	<b>3,458</b>
<b>Total Receipts</b>	<b>44,478</b>	<b>61,683</b>	<b>48,903</b>
<b>Payments</b>			
Employee Related	23,787	16,578	<b>20,057</b>
Finance costs	1,325	654	<b>791</b>
Equivalent Income Tax	...	1,609	<b>380</b>
Other	23,619	28,689	<b>16,238</b>
<b>Total Payments</b>	<b>48,731</b>	<b>47,530</b>	<b>37,466</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,253)</b>	<b>14,153</b>	<b>11,437</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,000)	(9,799)	<b>(12,844)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,000)</b>	<b>(9,799)</b>	<b>(12,844)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(6,000)	<b>(500)</b>
Dividends paid	...	...	<b>(802)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(6,000)</b>	<b>(1,302)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,253)</b>	<b>(1,646)</b>	<b>(2,709)</b>
Opening Cash and Cash Equivalents	387	7,234	<b>5,588</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(5,866)</b>	<b>5,588</b>	<b>2,879</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before dividends	(3,359)	6,700	<b>747</b>
Non cash items added back	5,353	(1,791)	<b>7,888</b>
Change in operating assets and liabilities	(6,247)	9,244	<b>2,802</b>
<b>Net cash flow from operating activities</b>	<b>(4,253)</b>	<b>14,153</b>	<b>11,437</b>



**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS  
SUPERANNUATION ADMINISTRATION CORPORATION**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	5,588	<b>2,879</b>
Receivables	4,050	...	...
Other	10,873	10,559	<b>9,728</b>
<b>Total Current Assets</b>	<b>14,923</b>	<b>16,147</b>	<b>12,607</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	10,762	17,440	<b>22,396</b>
Tax Credits	...	804	<b>884</b>
<b>Total Non Current Assets</b>	<b>10,762</b>	<b>18,244</b>	<b>23,280</b>
<b>Total Assets</b>	<b>25,685</b>	<b>34,391</b>	<b>35,887</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,575	10,812	<b>10,596</b>
Interest bearing debt	5,866	4,186	<b>3,686</b>
Tax	...	300	<b>320</b>
Employee entitlements and other provisions	2,975	7,981	<b>9,365</b>
<b>Total Current Liabilities</b>	<b>11,416</b>	<b>23,279</b>	<b>23,967</b>
<b>Non Current Liabilities -</b>			
Interest bearing debt	17,856	...	...
Employee entitlements and other provisions	1,600	3,085	<b>3,164</b>
Other	1,737	3,283	<b>3,774</b>
<b>Total Non Current Liabilities</b>	<b>21,193</b>	<b>6,368</b>	<b>6,938</b>
<b>Total Liabilities</b>	<b>32,609</b>	<b>29,647</b>	<b>30,905</b>
<b>NET ASSETS</b>	<b>(6,924)</b>	<b>4,744</b>	<b>4,982</b>
<b>EQUITY</b>			
Accumulated funds	(6,924)	4,744	<b>4,982</b>
<b>TOTAL EQUITY</b>	<b>(6,924)</b>	<b>4,744</b>	<b>4,982</b>

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**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	63	75	73
Investment income	25,687	18,276	28,887
Other revenue	45,230	50,263	53,912
<b>Total Retained Revenue</b>	<b>70,980</b>	<b>68,614</b>	<b>82,872</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,077	1,161	1,177
Other operating expenses	65,305	63,146	76,515
Maintenance	21	105	120
Depreciation and amortisation	204	231	237
Grants and subsidies	4,386	3,986	4,835
<b>Total Expenses</b>	<b>70,993</b>	<b>68,629</b>	<b>82,884</b>
Gain/(loss) on disposal of non current assets	14	15	12
<b>SURPLUS/(DEFICIT)</b>	<b>1</b>	<b>...</b>	<b>...</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	———2000-01———		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	63	75	<b>73</b>
Retained taxes	63,035	71,484	<b>63,500</b>
Interest	4,376	5,276	<b>9,008</b>
Other	209	489	<b>449</b>
<b>Total Receipts</b>	<b>67,683</b>	<b>77,324</b>	<b>73,030</b>
<b>Payments</b>			
Employee Related	1,047	1,092	<b>1,132</b>
Grants and subsidies	4,386	3,986	<b>4,835</b>
Other	37,135	49,194	<b>49,456</b>
<b>Total Payments</b>	<b>42,568</b>	<b>54,272</b>	<b>55,423</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>25,115</b>	<b>23,052</b>	<b>17,607</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	48	75	<b>60</b>
Proceeds from sale of investments	50,500	175,000	<b>50,500</b>
Purchases of property, plant and equipment	(181)	(499)	<b>(298)</b>
Purchases of investments	(73,800)	(198,244)	<b>(68,246)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23,433)</b>	<b>(23,668)</b>	<b>(17,984)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,682</b>	<b>(616)</b>	<b>(377)</b>
Opening Cash and Cash Equivalents	21,059	35,511	<b>34,895</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>22,741</b>	<b>34,895</b>	<b>34,518</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1	...	...
Non cash items added back	(21,107)	(12,769)	<b>(19,642)</b>
Change in operating assets and liabilities	46,221	35,821	<b>37,249</b>
<b>Net cash flow from operating activities</b>	<b>25,115</b>	<b>23,052</b>	<b>17,607</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS  
WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	———2000-01———		<b>2001-02</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	22,741	34,895	<b>34,518</b>
Receivables	8,010	10,010	<b>10,510</b>
Other financial assets	63,304	90,285	<b>74,423</b>
Other	85	269	<b>273</b>
<b>Total Current Assets</b>	<b>94,140</b>	<b>135,459</b>	<b>119,724</b>
<b>Non Current Assets -</b>			
Receivables	(83,965)	(48,640)	<b>(58,728)</b>
Other financial assets	327,800	268,950	<b>322,437</b>
Property, plant and equipment -			
Land and building	2,736	2,895	<b>2,821</b>
Plant and equipment	340	585	<b>672</b>
<b>Total Non Current Assets</b>	<b>246,911</b>	<b>223,790</b>	<b>267,202</b>
<b>Total Assets</b>	<b>341,051</b>	<b>359,249</b>	<b>386,926</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	700	740	<b>1,270</b>
Employee entitlements and other provisions	38,320	51,320	<b>58,859</b>
<b>Total Current Liabilities</b>	<b>39,020</b>	<b>52,060</b>	<b>60,129</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	302,030	307,189	<b>326,797</b>
<b>Total Non Current Liabilities</b>	<b>302,030</b>	<b>307,189</b>	<b>326,797</b>
<b>Total Liabilities</b>	<b>341,050</b>	<b>359,249</b>	<b>386,926</b>
<b>NET ASSETS</b>	<b>1</b>	<b>...</b>	<b>...</b>
<b>EQUITY</b>			
Accumulated funds	1	...	...
<b>TOTAL EQUITY</b>	<b>1</b>	<b>...</b>	<b>...</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	26,800	26,800	<b>32,200</b>
Retained taxes, fees and fines	36,500	36,500	<b>32,400</b>
Other revenue	16	16	<b>17</b>
<b>Total Retained Revenue</b>	<b>63,316</b>	<b>63,316</b>	<b>64,617</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	5,203	5,225	<b>5,257</b>
Other operating expenses	3,758	3,228	<b>4,368</b>
Maintenance	98	68	<b>68</b>
Depreciation and amortisation	664	478	<b>717</b>
Other expenses	61,000	64,800	<b>71,800</b>
<b>Total Expenses</b>	<b>70,723</b>	<b>73,799</b>	<b>82,210</b>
Gain/(loss) on disposal of non current assets	12	12	<b>12</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,395)</b>	<b>(10,471)</b>	<b>(17,581)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	36,500	37,627	<b>32,600</b>
Interest	200	200	<b>200</b>
Other	12	(31)	<b>13</b>
<b>Total Receipts</b>	<b>36,712</b>	<b>37,796</b>	<b>32,813</b>
<b>Payments</b>			
Employee Related	5,203	5,198	<b>5,257</b>
Other	33,352	51,886	<b>58,032</b>
<b>Total Payments</b>	<b>38,555</b>	<b>57,084</b>	<b>63,289</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,843)</b>	<b>(19,288)</b>	<b>(30,476)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	50	50	<b>50</b>
Proceeds from sale of investments	3,394	21,477	<b>32,026</b>
Purchases of property, plant and equipment	(1,600)	(1,000)	<b>(1,600)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>1,844</b>	<b>20,527</b>	<b>30,476</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1</b>	<b>1,239</b>	<b>...</b>
Opening Cash and Cash Equivalents	3,001	1,762	<b>3,001</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,002</b>	<b>3,001</b>	<b>3,001</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	(7,395)	(10,471)	<b>(17,581)</b>
Non cash items added back	(25,936)	(26,122)	<b>(31,283)</b>
Change in operating assets and liabilities	31,488	17,305	<b>18,388</b>
<b>Net cash flow from operating activities</b>	<b>(1,843)</b>	<b>(19,288)</b>	<b>(30,476)</b>

**SPECIAL MINISTER OF STATE AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,002	3,001	<b>3,001</b>
Receivables	3,300	2,300	<b>2,100</b>
Other	60	30	<b>30</b>
<b>Total Current Assets</b>	<b>6,362</b>	<b>5,331</b>	<b>5,131</b>
<b>Non Current Assets -</b>			
Other financial assets	384,577	380,493	<b>380,467</b>
Property, plant and equipment - Plant and equipment	2,124	1,597	<b>2,442</b>
Other	...	1,925	<b>1,925</b>
<b>Total Non Current Assets</b>	<b>386,701</b>	<b>384,015</b>	<b>384,834</b>
<b>Total Assets</b>	<b>393,063</b>	<b>389,346</b>	<b>389,965</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	550	550	<b>550</b>
Employee entitlements and other provisions	32,780	53,880	<b>52,480</b>
<b>Total Current Liabilities</b>	<b>33,330</b>	<b>54,430</b>	<b>53,030</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	301,000	260,700	<b>280,300</b>
<b>Total Non Current Liabilities</b>	<b>301,000</b>	<b>260,700</b>	<b>280,300</b>
<b>Total Liabilities</b>	<b>334,330</b>	<b>315,130</b>	<b>333,330</b>
<b>NET ASSETS</b>	<b>58,733</b>	<b>74,216</b>	<b>56,635</b>
<b>EQUITY</b>			
Accumulated funds	58,733	74,216	<b>56,635</b>
<b>TOTAL EQUITY</b>	<b>58,733</b>	<b>74,216</b>	<b>56,635</b>

# MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Transport<sup>(a)</sup></b>			
Total Expenses .....	1,846.6	2,141.0	15.9
Asset Acquisitions .....	48.0	50.7	5.7
<b>Office of Co-ordinator General of Rail</b>			
Total Expenses .....	...	5.0	n.a.
Asset Acquisitions .....	...	...	...
<b>Roads and Traffic Authority</b>			
Total Expenses .....	1,201.3	1,674.0	39.3
Asset Acquisitions .....	915.9	964.9	5.4
<b>Waterways Authority</b>			
Total Expenses .....	83.5	69.9	- 16.3
Asset Acquisitions .....	24.5	27.1	10.9
<b>Total, Minister for Transport and Minister for Roads</b>			
Total Expenses .....	<b>3,131.4</b>	<b>3,889.9</b>	<b>24.2</b>
Asset Acquisitions .....	<b>988.4</b>	<b>1,042.7</b>	<b>5.5</b>

*(a) Budget estimates published in 2000-01 have been adjusted to reflect a change in accounting treatment, to recognise asset acquisitions relating to infrastructure on the Department's balance sheet.*

## DEPARTMENT OF TRANSPORT

The Department of Transport is responsible for co-ordinating the delivery of safe, efficient and reliable transport outcomes for both passengers and freight throughout New South Wales. In order to achieve this the Department of Transport is focussing on improving integration of transport modes and strategic transport planning.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

There have been a number of key developments arising in the Transport portfolio during 2000-01 resulting from the inquiry into the Glenbrook rail accident and concerns regarding the service performance of the rail sector generally.

In particular, the Government has established the Office of the Co-ordinator General of Rail to co-ordinate the operations of the separate rail entities. In addition, the Rail Infrastructure Corporation (RIC) has been established, (combining the operations of the Rail Access Corporation (RAC) and Rail Services Australia (RSA)) to own and maintain track and associated infrastructure.

In April 2001, Justice McInerney finalised his Inquiry into the Glenbrook accident. The Report has been submitted to the Government and a response will be provided after consideration of the recommendations.

In March 2001, the Government announced funding to commence construction of the Parramatta Rail Link, subject to planning approval. Work on the project will commence in 2001-02 with expenditure of \$145 million in this financial year.

Over the four year period commencing in 2001-02, \$710 million is budgeted to be spent on this project.

## **STRATEGIC DIRECTIONS**

During 2001-02 the Department's role in transport planning will be expanded significantly, particularly in the rail sector, but also in the general co-ordination of transport policy.

The Department's new strategic direction is based on improving integration of transport modes and planning which achieves, and is assessed against, customer outcomes. The Department will have a strengthened role which will include co-ordination and review of policy, financial and capital proposals across the Transport portfolio. This is to ensure that key Government decisions take into account all relevant factors including customer requirements, land use planning and cross modal considerations.

Key priorities over the next twelve months include:

- ◆ implementation of strategies to facilitate safe transport systems;
- ◆ steering service integration across transport modes;

- ◆ co-ordination of planning processes to ensure integrated transport decision making; and
- ◆ development of a ports and freight strategy which emphasises land transport linkages to support commercial seaport activities.

## 2001-02 BUDGET

### Total Expenses

Total budgeted expenses in 2001-02 are \$2,141 million, compared with the 2000-01 Budget of \$1,847 million.

The increased expenditure is due primarily to the Government's ongoing commitment to the rail improvement package initiated in 2000-01 and the continuation of Action for Transport 2010 projects.

Funding will continue to be provided over the next three years for the upgrading of CityRail and Countrylink services.

**Table 20.1: Transport Expenses**

	2000-01 Budget \$m	2000-01 Projected \$m	Change 2000-01 Budget vs Projected \$m	2001-02 Budget \$m	Change 2001-02 vs 2000-01 Budget \$m
Rail	1,120	1,416	296	1,419	300
Olympics <sup>(a)</sup>	...	20	20	...	...
Bus/Ferry	567	573	6	592	25
Other <sup>(b)</sup>	160	156	-4	130	-30
<b>Total Expenses</b>	<b>1,847</b>	<b>2,164</b>	<b>318</b>	<b>2,141</b>	<b>294</b>

(a) Olympic transport funding provided via the Department of Transport. The bulk of Olympic funding for the transport sector was provided via the Olympic Roads and Transport Authority.

(b) Includes funding for rail redundancies.

### Rail Services

In 2000-01, rail funding increased by \$296 million including initiatives announced as part of the rail improvement package. Extra funding was provided for increased levels of rail carriage and track maintenance, upgrading rail infrastructure and for improving the operational performance of the State Rail Authority (SRA), as well as meeting shortfalls on its budgeted revenue due to the impact of unanticipated events such as the airline price war.

The 2001-02 Budget provides \$300 million in additional rail funding compared to the 2000-01 Budget. The Government is committed to further improving the safety, reliability and presentation of the rail system, through increased expenditure on track and rolling stock maintenance, infrastructure upgrades and by instituting programs to improve customer security and information.

Improving maintenance of the rail system has been a key priority. Maintenance funding to RIC and SRA will increase by \$118 million in 2001-02 compared to the 2000-01 Budget.

The SRA is budgeted to receive a total of \$791 million in recurrent funding assistance in 2001-02 to fund CityRail and Countrylink rail services. Increased funding has been provided for the following initiatives:

- ◆ rollingstock maintenance is budgeted to increase by \$38 million in 2001-02, to \$153 million. This is due to acceleration in the rollingstock refurbishment program from a 6-year cycle to a 4-year cycle to enhance the reliability of the train fleet;
- ◆ an additional \$40 million to fund improved track maintenance in metropolitan areas; and
- ◆ recurrent funding to support the ongoing implementation of a number of initiatives commenced in 2000-01. These include additional staff for stations that were previously unstaffed during certain night time shifts, additional cleaning and maintenance staff to improve presentation and reliability of trains and an additional 100 safeworking staff at stations.

The SRA program of capital works for 2001-02 totals \$336 million. This is funded from an allocation from the Department of Transport of \$261 million, sale of surplus land and internal reserves. The principal elements of the program are the provision of more network capacity; enhancements in infrastructure to improve service reliability; station upgrading to improve access, security and the provision of information to passengers; and upgrades to support systems. Key capital projects include:

- ◆ replacing life expired track and associated infrastructure, with a focus on signal and safety systems;
- ◆ increasing the capacity of the network to meet passenger demand from Sydney's South West by completing the quadruplication of the East Hills line in 2001-02;
- ◆ improving the reliability of the Southern corridor through new train turnback facilities at Central and on the East Hills line;

- ◆ infrastructure improvements between Glenfield and Campbelltown to improve train operating headway in this section of the network;
- ◆ completing the electrification of the line from Dapto to Kiama in 2001-02;
- ◆ providing improved train stabling facilities at Blacktown and Macdonaldtown to facilitate timely train fleet re-configuration for daily services;
- ◆ improving passenger safety and reducing crime at stations by completing in 2001-02 the provision of better lighting, and the installation of closed circuit television and help points;
- ◆ installation of data loggers on electric trains and the installation of metronet radios and safety equipment on diesel trains. Simulator facilities for the training of staff will also be substantially upgraded;
- ◆ commissioning of the new Millennium Trains, which will be joining the CityRail fleet in 2001-02. A total of 81 of these carriages will be progressively added to the fleet over the next two years;
- ◆ commencement of procurement of 40 new InterCity cars to provide additional capacity for interurban services and the procurement of railcars to replace the older cars operating in the Hunter area; and
- ◆ completion during 2001-02 of the current project of replacing engines on the entire XPT fleet. Diesel railcars will also be acquired to provide services to Broken Hill.

Other major funding commitments include:

- ◆ \$207 million to the Rail Infrastructure Corporation to support rail lines throughout rural New South Wales, including an additional \$40 million in 2001-02 for country track maintenance;
- ◆ \$72 million to fund the carriage of freight on rail that would otherwise not be commercially viable, primarily through rural New South Wales; and
- ◆ \$59 million for the Parramatta Rail Link as part of total spending of \$145 million on this project in 2001-02.

## **Bus and Ferry Services**

Budgeted recurrent funding payments in 2001-02 to the State Transit Authority (STA), which operates bus and ferry services in Sydney and Newcastle, total \$198 million. This represents an increase of around \$11 million compared to the 2000-01 Budget, reflecting the expected growth in patronage and cost increases.

In addition, the Authority will receive a capital grant of \$10.8 million to continue upgrading and replacement of the Sydney ferry fleet. This capital grant will partly fund State Transit's \$68 million capital works program which also includes continued expansion of the Compressed Natural Gas (CNG) bus fleet. In 2001-02 an additional 120 CNG buses will be added to the fleet. These buses are wheelchair accessible, ultra low floor buses, and will increase the total number of wheelchair accessible buses in State Transit's fleet to 500, out of a total fleet of 1,900.

## **Other Scheme Payments**

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State.

Payments to private operators and community groups are estimated to increase by \$16 million to \$419 million in 2001-2002, from the previous year. The payments include funding for concessions such as half-fare concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care program and subsidies for half-fare taxi transport for persons unable to utilise public transport because of a disability.

The School Student Transport Scheme provides free travel to and from school for eligible students on Government and private bus, rail, and ferry services, school charter services, long distance coaches and in private vehicles where no public transport services exist. School Student Transport Scheme payments (including SRA and STA) in 2001-2002 are estimated to total \$416 million, an increase of \$13.6 million on the previous year's expenditure.

Five year costs and trends within this scheme are as follows:

**Table 20.2: School Student Transport Scheme Costs**

		1997-98	1998-99	1999-2000	2000-01	2001-02
Total student population <sup>(a)</sup>	'000	1,085.5	1,096.5	1,099.7	1,104.8	1,105.1
Beneficiaries	'000	647.6	653.7	655.9	663.9	664.1
Total costs <sup>(b)</sup>	\$m	348.4	356.6	378.1	402.4	416.0
Total cost per beneficiary	\$	538.0	545.5	576.5	606.0	626.5

(a) Source data from the Department of Education and Training

(b) Inclusive of payments to SRA and STA

### **Other Programs**

The Department's infrastructure program will provide a total of \$29 million towards new interchanges and commuter facilities in 2001-02. Proceeds from the Parking Space Levy will be used to fund a range of infrastructure projects including interchange developments at Kogarah, Holsworthy, Parramatta, and Wyong.

In addition, \$10 million from Parking Space Levy funds will be provided towards the cost of the Liverpool to Parramatta Bus Transitway stations and \$1 million towards new interchange facilities for Parramatta station as part of the Parramatta Rail Link project.

The Non-Urban Infrastructure Program will provide \$1.5 million in 2001-02 to fund interchange facilities in a number of rural centres including Singleton, Maitland, Cessnock, Moruya, Grafton and Albury.

### **OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

Following the Glenbrook accident in December 1999 and subsequent establishment of the McInerney Inquiry, the Government implemented a range of measures to address the safety and reliability of the rail network. The first step was the creation of the Office of Co-ordinator General of Rail in June 2000. The Co-ordinator General of Rail was appointed to:

- ◆ manage and co-ordinate the functions of the Rail Access Corporation (RAC), the State Rail Authority (SRA) and the Rail Services Australia (RSA) for the New South Wales rail network; and
- ◆ review the effectiveness of existing arrangements including contractual arrangements between RAC, SRA and RSA in achieving reliable service standards for CityRail services.

The Co-ordinator General's first priority was to deliver safe and reliable Olympic rail services. This task was successfully achieved through the effective co-ordination of the rail agencies. This experience provided a sound basis for developing further actions to improve the rail system.

In November 2000, the Government introduced a key structural reform with the merger of RAC and RSA to create the Rail Infrastructure Corporation (RIC). RIC commenced operations on 1 January 2001. RIC was established largely in response to the Special Commission into the Glenbrook Rail Accident and the views put by the Co-ordinator General of Rail for a stronger accountability.

In addition to structural issues, the Co-ordinator General advised on a comprehensive program to improve train safety and reliability. The Government approved a significant rail enhancement package which provides for additional funding to improve the rail network, signalling system and rolling stock.

## **ROADS AND TRAFFIC AUTHORITY**

The Roads and Traffic Authority (RTA) of New South Wales manages the State's road network and traffic systems. The RTA focuses on three main areas: road safety and road user management; road network infrastructure; and traffic and transport. It is responsible for the maintenance and development of 17,783 kilometres of State Roads including National Highways as well as 2,919 kilometres of Regional and Local Roads in the Unincorporated Area in New South Wales. The RTA also provides funding assistance to Local Councils for managing 18,430 kilometres of Regional Roads and, to a limited extent, for Local Roads.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

A key funding priority for the RTA is to maintain the condition and value of the New South Wales road infrastructure and to improve the safety of the road network.

The projected total Roads Program for 2000-01 is \$2,290.0 million, an increase of \$113.8 million over the actual Program expenditure in 1999-00.

Operating expenses for 2000-01 are estimated at \$1,683.4 million. Expenses include \$435 million brought to account for depreciation of infrastructure assets. This item is not included in the calculation of the total Roads Program.

Capital expenditure, including asset acquisitions of \$987.1 million for 2000-01, is \$1,041.6 million. This projected capital expenditure (in addition to the RTA's operating costs of maintaining roads and providing services to the community) will result in a total Capital and Maintenance Program for 2000-01 of \$1,942.9 million, an increase of \$130.2 million over the initial 2000-01 Budget.

The M4/M5 Cashback Scheme was introduced on 1 January 1997 to reimburse tolls paid by motorists driving vehicles privately registered in New South Wales on the M4 and M5 Motorways. Expenditure under the Scheme is expected to be \$44.0 million in 2000-01.

## STRATEGIC DIRECTIONS

The RTA continues to participate in national road transport reform to improve efficiency, productivity and safety. The RTA is working with the National Road Transport Commission (NRTC) to develop a national charges model to ensure charges more accurately and fairly recover the cost of road damage imposed by heavy vehicles.

Reductions in road fatalities and serious injuries are key priorities for the RTA. The initiatives in *Road Safety 2010* aim to: improve driver behaviour; ensure vehicles have effective protective measures; design new roads to minimise the impact of accidents; address blackspot areas with a history of serious casualty accidents; and encourage road safety initiatives in local communities.

Following a heavy road toll during Christmas 2000, the Minister for Roads initiated a Task Force on Road Safety. The Task Force report was released in April 2001 and included fourteen recommendations to address speeding, seat belt wearing and licensing requirements. The recommendations of the Task Force will be implemented during 2001-02.

To combat speeding by cars, trucks and buses, fifty fixed digital speed cameras are expected to be installed across New South Wales on known accident 'black lengths' by the end of June 2001. New technologies will be used to improve heavy vehicle regulation compliance monitoring, with vehicle inspection sites to include Safe-T-Cam and Weigh-In-Motion screening technology. Technology is also being developed to monitor compliance in Bus Lanes. A rest area strategy for both heavy and light vehicles is also being developed to address fatigue-related crashes.

School child safety is being addressed through road safety education in schools and pre-schools, a program of systematic engineering improvements and speed reduction initiatives around schools and expansion of the School Crossing Supervisor Program.

The RTA is also working to improve access to driver and vehicle services and to maintain a high standard of customer service. Activities to improve services include:

- ◆ internet access to RTA services;
- ◆ extending hours of service;
- ◆ extending on-line registration services provided by motor dealers;



- ◆ managing the expansion of the network of Government Access Centres and agencies to improve services for people in rural and remote areas;
- ◆ improving customer service in motor registries by ensuring staff have access to customer service training and management development programs; and
- ◆ improving allocation of staff to meet peak periods of customer demand.

On 30 November 1999, the New South Wales Government announced a Road Maintenance Reform Package. The Package initiates major improvements in road safety, road environmental management, worker safety and the quality of road works.

The package followed extensive consultation with Local Government and industry stakeholders. Widespread changes are consequently being implemented in both the RTA's and Local Councils' management systems and procedures, work methods, cost accounting systems, resource management, and works reporting. Many councils are progressively implementing the requirements stipulated in the Maintenance Reform Package.

### **Action for Transport 2010**

In November 1998, the New South Wales Government released integrated transport plans aimed at improving the New South Wales transport network. These Plans were:

- ◆ *Action for Transport 2010 - An Integrated Transport Plan for NSW;* and
- ◆ *Action for Transport 2010 - An Integrated Transport Plan for Sydney.*

The Plans commit the Government to a 10-year program of infrastructure investment, and will be implemented by the RTA, Department of Transport, State Rail Authority, Rail Infrastructure Corporation and State Transit Authority. This program aims to develop the State's transport links and support the Government's goals for economic development and jobs, social justice, and environmental protection and improved financial performance of Government.

*Action for Transport 2010* outlines plans for the eight regions in New South Wales, including Sydney. These plans also include major road initiatives to support rural and regional industries. Action for Transport 2010 forms the basis for planning within the RTA. The RTA's Strategic Plan 1998-2003 is aligned with strategies contained in the document.

As economic growth continues, road travel is expected to increase. A key challenge for the RTA is to encourage people to use cars less and opt for public transport, bicycles, walking and tele-working.

*Action for Transport 2010* sets targets for reducing car dependency and sets out strategies to achieve those targets. *Action for Transport 2010* initiated the Rebuilding Country Roads Program to focus road infrastructure funds in rural areas.

The Rebuilding Country Roads Program will spend, on average, over \$100 million of State funds per year in real terms between 1998 and 2010. This will be used on major works including restoring, rebuilding or replacing existing roads and bridges.

*Action for Transport 2010* commits the Government to major road projects and the development of Transitways for buses throughout Sydney. Road projects identified for Sydney include:

- ◆ ninety kilometres of Transitways across Western Sydney linking Parramatta, Strathfield, St Mary's, Blacktown, Castle Hill, Wetherill Park, Liverpool and Mungerie Park; and
- ◆ major roads projects including the Cross City Tunnel, the Lane Cove Tunnel, the M5 East, and the Western Sydney Orbital National Highway link.

The Budget provides for improved facilities for pedestrians and cyclists by pedestrian crossing treatments, new cycle-ways and bicycle parking.

Initiatives for pedestrians with special needs are a key priority and include audio-tactile push buttons on traffic signals and kerb ramps at intersections. Other pedestrian safety initiatives include the school crossing supervisor scheme, bridges and traffic signals.

The RTA's road-based Public Transport Priority Program is improving efficiency and priority for buses through the implementation of Bus Lanes, Transit Lanes, special priority 'B' signals and bus bays. A program of red colouring of Bus Lanes makes them easily visible to motorists. This is part of a strategy, in partnership with the New South Wales Police Service, for monitoring and enforcement of Bus Lanes, including camera surveillance.

## **2001-02 BUDGET**

The RTA's 2001-02 Roads Program Budget of \$2,288.6 million takes into account the Government's commitment to enhance the State's road network, improve road safety and increase access to Government services.

## **Total Expenses**

Total operating expenses in 2001-02 are estimated at \$1,674.0 million, which is \$9.5 million less than the revised Budget projection for 2000-01.

During 2001-02 the RTA will continue to improve road safety services, traffic and transport management, driver and vehicle regulation, registry services and road infrastructure maintenance. Implementation of effective road safety programs to reduce road deaths, serious injuries and crashes in New South Wales remains a key priority.

Initiatives to achieve improvements in road safety include:

- ◆ a youth road safety program (including support workshops for the new Graduated Licensing Scheme);
- ◆ road safety education through schools;
- ◆ health and community based programs to improve driver behaviour, including local community based road safety groups;
- ◆ further development of the capacity of local government to deliver road safety programs at community level;
- ◆ an integrated program to counter excessive speeding, including funding for Police enforcement of road safety;
- ◆ encouraging consumers to purchase safer vehicles; and
- ◆ continuation of the Road Blackspot Program.

A major influence on the New South Wales and Australian economies is the availability of a road transportation network in sound condition. In New South Wales, vehicle operating costs are estimated at \$9 billion each year. Maintaining the condition of existing roads, and providing smoother road surfaces can reduce these costs.

The RTA aims to balance the savings made in operating costs against the cost of providing smoother roads. There is also a focus on the efficient management of traffic flow to minimise travel times and impacts on the environment.

A total of \$69.0 million will be allocated in order to improve the reliability of travel times, average speeds and management of traffic where incidents occur. A key component is the Transport Management Centre that incorporates a centralised computer system to manage the incident detection and driver information system. The funding will also provide for a specialist on-site traffic management service, incorporating full-time RTA traffic commanders and Traffic Emergency Patrols (TEP's) on key routes.

The RTA will continue bicycle programs for the expansion of the cycleway network, the education and promotion of bicycle network usage and safe cycling. Additional bicycle facilities, as part of new road works and maintenance programs, bring the total investment in expanding bike networks to \$25.0 million in 2001-02.

During 2001-02, the M4/M5 Cashback Scheme payments are expected to continue to increase, with total costs estimated at \$49.5 million (\$5.5 million more than in 2000-01). This increase is due to increases in toll charges, increased traffic flows and the resultant increase in claims by eligible users.

### **Asset Acquisition**

The 2001-02 Roads Program capital expenditure, including asset acquisitions of \$964.9 million, is estimated to be \$1,049.6 million.

A large proportion of the RTA's capital expenditure is incurred within the Road Network Development Program. This Program provides safer roads, and aims to assist regional development by improving the State's road infrastructure. This Budget will continue the RTA's commitment to providing better road infrastructure for rural and regional New South Wales. The Rebuilding Country Roads Program will target spending on regional routes, strengthening, widening and sealing roads. The 10-year program also includes a total of \$129 million to restore and, where necessary, replace 140 country timber bridges.

Examples of new works commencing in 2001-02 include:

- ◆ Collins Bridge on the Kamilaroi Highway between Narrabri and Wee Waa;
- ◆ three new bridges at Gravesend Overflow on the Gwydir Highway west of Warialda; and
- ◆ Redbourneberry Bridge near Singleton.

Capital expenditure on traffic management improvements will target principal transport routes and includes intersection improvements, upgrading and fine-tuning of the coordinated traffic signal system and provision of a range of Intelligent Transport System (ITS) infrastructure.

The Pacific Highway Upgrading Program provides for the continuation of State funding of \$160 million per annum for State-funded works and the State's share of joint State/Federal projects.

In 2001-02, major State-funded works under construction will include:

- ◆ Coopernook Bypass;
- ◆ Halfway Creek Upgrade; and
- ◆ the Tandy's Lane Dual Carriageway Deviation.

Funding will include provision for environmental protection and mitigation measures for water quality, traffic noise and flora and fauna conservation.

Of the \$160 million mentioned above, \$60 million will be provided by the State for joint projects under the joint State/Federal Program. Major works to be undertaken by the Program include the:

- ◆ Yelgun to Chinderah Freeway;
- ◆ Karuah Bypass; and
- ◆ Taree to Coopernook upgrade to dual carriageways.

Upgrading of the Summerland Way (in northern New South Wales) and the Golden Highway (Dubbo-Newcastle) will continue.

The Government's commitment to invest an average of \$160 million per annum for roads in western and south-western Sydney will continue in 2001-02. Key projects currently in progress under the Program include:

- ◆ major upgrading of Windsor and Old Windsor Roads by 2006 at a cost of \$323 million over five years, including \$47 million in 2001-02 for the:
  - upgrade of the Old Windsor Road/Seven Hills Road intersection;
  - widening of Old Windsor Road – Windsor Road from Seven Hills Road to Merriville Road; and

- widening of Windsor Road from Roxborough Park Road to Showground Road.
- ◆ widening of the Northern Road between Wentworth Road and the M4;
- ◆ continuing to upgrade Cowpasture Road; and
- ◆ construction of the Liverpool to Parramatta Transitway.

Other major works in the Sydney area include the:

- ◆ construction of the M5 East Motorway from Beverly Hills to Mascot;
- ◆ commencement of the Bangor Bypass;
- ◆ Homebush Bay to Fairfield and Prospect to Blacktown cycleways; and
- ◆ improvements to Mona Vale Road.

In 2001-02 a 12-year program to upgrade the Penrith to Orange route will continue with additional funding to be contributed by the Commonwealth for the Great Western Highway which recognises the route as a Road of National Importance.

Work to be undertaken includes:

- ◆ widening of the Great Western Highway to four lanes with divided carriageways at Faulconbridge and Linden;
- ◆ widening and realignment at Shell Corner west of Katoomba;
- ◆ widening of the Great Western Highway between Leura and Katoomba;
- ◆ improving the Great Western Highway between Hazlebrook and Lawson;
- ◆ realignment and railway overbridge at Medlow Bath; and
- ◆ widening and realignment at Soldiers Pinch, west of Katoomba.

In western New South Wales upgrading of Highways will continue at the Mid Western Highway at Kings Plains and Castlereagh Highway at the Lidsdale Rail Overbridge.

During 2001-02, the RTA will continue the \$44.6 million Road Improvement Program announced in 1998-99 as part of the Hawkesbury Nepean Flood Plain Strategy which is coordinated by the Department of Land and Water Conservation. This will include planning for a new high level crossing of South Creek at Windsor.

In the Hunter and Central Coast, work will continue on:

- ◆ West Charlestown Bypass;
- ◆ upgrading of Avoca Drive at Sun Valley Road;
- ◆ widening the Pacific Highway at Wyoming;
- ◆ the Adamstown to Kahibah cycleway; and
- ◆ planning for a variety of other works in the Central Coast, Hunter and Maitland areas.

In the Illawarra, South Coast and Southern Highlands, continuation of the Government's \$380 million ten year program to upgrade the Princes Highway will include:

- ◆ completion of the new interchange at Oaks Flats;
- ◆ construction of the North Kiama Bypass;
- ◆ realignments and widening from Yellow Pinch to Millingandi;
- ◆ realignment at Wagonga Inlet; and
- ◆ realignment of the Crookwell Road (north of Goulburn).

On the National Highways system, construction is expected to continue on the:

- ◆ Bookham Bypass on the Hume Highway;
- ◆ Devils Pinch on the New England Highway; and
- ◆ widening of the Cumberland Highway between The Horsley Drive and Merrylands Road in Western Sydney.

Planning and property acquisition is expected to continue for the Western Sydney Orbital and Hume Highway at Albury-Wodonga. All proposed works on the National Highways system will, however, be subject to the Federal allocation of funds to the State.

## **WATERWAYS AUTHORITY**

Waterways Authority is primarily responsible for the management of navigable waters in New South Wales. This involves the licensing of vessel operators, commercial vessels, on-water events, mooring management as well as promotion and education programs for the safety and protection of the marine environment. In addition, the Authority plays a key role in the provision of marine infrastructure such as sewage pump-out facilities, boat ramps and public wharves and jetties through the Waterways Asset Development and Management Program.

The Authority also manages the assets previously owned by the Marine Ministerial Holding Corporation (MMHC) including the bed of the harbour in Sydney, Botany Bay, Port Kembla and Newcastle and also a number of significant maritime properties such as Walsh Bay, Woolloomooloo and Darling Harbour Wharves 9/10, now known as King Street Wharf. Further responsibilities include the management of the regional ports of Eden and Yamba and the residual liabilities of the former Maritime Services Board.

## **FINANCIAL TRENDS AND RECENT DEVELOPMENTS**

The Authority's core business revenues are derived from charges collected from boating clients and property and wetland management.

In March 2000, assets and liabilities of the MMHC were transferred to the Authority. The formal dissolution of the MMHC and the subsequent integration of assets into the Authority have resulted in a broader role with a significant addition of commercial and wetland landholdings into the Authority's property portfolio. The sale of the Waterways Tower will not proceed in 2000-01.

## **Strategic Directions**

The Authority is conscious of the increasing and diversified demands on waterways throughout the State. It has a commitment to working with all sectors of the boating community, marine industry, all levels of government and the general community to strive for equity, safety and environmental sustainability in the use of our waterways.



Waterways will continue to approach its role and responsibilities from a stewardship perspective and its policy and operational focus will be one of forming partnerships with stakeholders and clients to achieve desired outcomes.

The Authority has developed a number of strategies to meet its objectives of promoting safety on all navigable waterways and minimising the impact of waterways user on the marine environment, including:

- ◆ improving the knowledge of waterways users regarding the safe operation of recreational vessels through the issue of licences, educational programs (including boating safety seminars and advertising campaigns), the provision of Waterways information on the internet and the establishment and support of user groups;
- ◆ licensing commercial vessels and operators and, where applicable, providing specific conditions under which an operation is to be carried out;
- ◆ installing and maintaining navigation aids and signs to contribute to safer waterways;
- ◆ licensing on-water events and providing conditions to be met by licensees;
- ◆ undertaking environmental assessments of on-water activities prior to approval in order to minimise adverse environmental impacts;
- ◆ undertaking Harbour Cleaning activities to contribute to clean waters; and
- ◆ reducing sewage pollution from vessels.

Strategies developed in relation to the Authority's property assets are:

- ◆ developing and maintaining maritime facilities or renewing existing assets through the capital works program and, where possible, facilitating private sector development;
- ◆ managing disposal of non-core assets and ensuring a sound financial return to Government;
- ◆ managing the regional ports of Eden and Yamba to optimise their contribution to the economic development of their respective regions and the State;
- ◆ providing advice on major planning and environmental matters involving wetland development and usage;

- ◆ assessing foreshore development plans and applications through balanced consideration of community and commercial needs; and
- ◆ managing the residual responsibilities of the former Maritime Services Board and the former Marine Ministerial Holding Corporation.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses in 2001-02 are expected to be \$69.9 million which includes the provision of recreational boating functions involving the promotion of safety and environmental protection on the water through boat licences and registrations, patrols, education, seminars, publications, compliance and enforcement activities.

In addition, expenditure will be incurred in conducting commercial vessel surveys, the cleaning of Sydney Harbour and the provision of sewage pumpout services in Sydney Harbour and Myall Lakes, navigation aid maintenance, accident investigation and the construction of key waterway infrastructure.

### **Asset Acquisition**

The total capital program for 2001-02 is \$27.1 million. The Authority gives priority to the provision of marine infrastructure for the benefit of the boating and general community including the redevelopment of various wharves, such as Wharf 9/10 at Darling Harbour, Wharf 2/3 at Walsh Bay and the wharf and promenade at Blackwattle Bay. The program also includes the construction of facilities to support a new multi purpose wharf at Eden.

The renewal of assets such as vehicles and vessels to support the regulatory compliance and operational requirements is a priority commitment. This program includes the acquisition of vessels and outboard engines, the continued development of the computerised integrated management system and graphical leasing system, installation of navigation aids, waterway signage improvements, and a solar array energy saving project.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**66 DEPARTMENT OF TRANSPORT**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,360	18,252	<b>19,404</b>
Other operating expenses	8,084	13,209	<b>12,306</b>
Maintenance	29	41	<b>39</b>
Depreciation and amortisation	1,026	1,026	<b>1,026</b>
Grants and subsidies	1,813,669	2,103,872	<b>2,090,562</b>
Other expenses	7,471	27,991	<b>17,630</b>
<b>Total Expenses</b>	<b>1,846,639</b>	<b>2,164,391</b>	<b>2,140,967</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	460	2,737	<b>717</b>
Investment income	1,278	3,060	<b>1,308</b>
Retained taxes, fees and fines	1,790	1,790	<b>1,833</b>
Grants and contributions	12,565	27,480	<b>21,698</b>
Other revenue	37,822	37,822	<b>4,580</b>
<b>Total Retained Revenue</b>	<b>53,915</b>	<b>72,889</b>	<b>30,136</b>
<b>NET COST OF SERVICES</b>	<b>1,792,724</b>	<b>2,091,502</b>	<b>2,110,831</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**66 DEPARTMENT OF TRANSPORT**

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	14,829	17,004	<b>17,459</b>
Grants and subsidies	1,780,425	2,070,628	<b>2,043,301</b>
Other	15,720	41,748	<b>29,976</b>
<b>Total Payments</b>	<b>1,810,974</b>	<b>2,129,380</b>	<b>2,090,736</b>
<b>Receipts</b>			
Sale of goods and services	460	2,737	<b>717</b>
Interest	2,363	2,436	<b>1,678</b>
Other	14,418	32,369	<b>23,596</b>
<b>Total Receipts</b>	<b>17,241</b>	<b>37,542</b>	<b>25,991</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,793,733)</b>	<b>(2,091,838)</b>	<b>(2,064,745)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	100	...
Purchases of property, plant and equipment	(47,994)	(49,894)	<b>(50,734)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(47,894)</b>	<b>(49,794)</b>	<b>(50,734)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,802,427	2,092,400	<b>2,055,057</b>
Capital appropriation	44,729	49,894	<b>50,734</b>
Cash reimbursements from the Consolidated Fund Entity	309	545	<b>315</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,847,465</b>	<b>2,142,839</b>	<b>2,106,106</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>5,838</b>	<b>1,207</b>	<b>(9,373)</b>
Opening Cash and Cash Equivalents	21,069	9,926	<b>11,133</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>26,907</b>	<b>11,133</b>	<b>1,760</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,792,724)	(2,091,502)	<b>(2,110,831)</b>
Non cash items added back	(1,913)	(2,058)	<b>45,679</b>
Change in operating assets and liabilities	904	1,722	<b>407</b>
<b>Net cash flow from operating activities</b>	<b>(1,793,733)</b>	<b>(2,091,838)</b>	<b>(2,064,745)</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**66 DEPARTMENT OF TRANSPORT**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	26,907	11,133	1,760
Receivables	6,191	10,069	9,699
Other	6,524	7,050	7,050
<b>Total Current Assets</b>	<b>39,622</b>	<b>28,252</b>	<b>18,509</b>
<b>Non Current Assets -</b>			
Receivables	110	201	201
Other financial assets*	111,875	...	...
Property, plant and equipment -			
Land and building	...	293	293
Plant and equipment	2,790	2,959	3,821
Infrastructure systems	63,976	65,160	71,258
<b>Total Non Current Assets</b>	<b>178,751</b>	<b>68,613</b>	<b>75,573</b>
<b>Total Assets</b>	<b>218,373</b>	<b>96,865</b>	<b>94,082</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	28,980	33,511	33,511
Employee entitlements and other provisions	1,883	1,311	1,351
Other	183	230	230
<b>Total Current Liabilities</b>	<b>31,046</b>	<b>35,052</b>	<b>35,092</b>
<b>Non Current Liabilities -</b>			
Other	16	108	105
<b>Total Non Current Liabilities</b>	<b>16</b>	<b>108</b>	<b>105</b>
<b>Total Liabilities</b>	<b>31,062</b>	<b>35,160</b>	<b>35,197</b>
<b>NET ASSETS</b>	<b>187,311</b>	<b>61,705</b>	<b>58,885</b>
<b>EQUITY</b>			
Accumulated funds	187,311	61,705	58,885
<b>TOTAL EQUITY</b>	<b>187,311</b>	<b>61,705</b>	<b>58,885</b>

\* The Government's shareholding in National Rail Corporation has been transferred from the Minister for Transport to the Treasurer and is now an asset within the Crown Transactions Entity.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**66 DEPARTMENT OF TRANSPORT**

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**66.1 Development, Co-ordination and Planning of Transport Services**

**66.1.1 Development, Co-ordination and Planning of Transport Services**

Program Objective(s): To meet the transport needs of the New South Wales community in an optimal way, balancing social and economic objectives.

Program Description: Development of transport objectives in New South Wales and the overall strategies and policies for achieving them. Advice to the Minister, implementation of self-regulation by the private sector. Development of appropriate monitoring and regulatory activities.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Transport planning and infrastructure	n/a	36
Transport communication	n/a	15
Industry reform	n/a	84
Transport safety	n/a	27
Projects	n/a	2
Transport finance and asset management	n/a	19
Corporate business and customer services	n/a	84
	252*	267

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	16,360	18,252	<b>19,404</b>
Other operating expenses	8,084	13,209	<b>12,306</b>
Maintenance	29	41	<b>39</b>
Depreciation and amortisation	1,026	1,026	<b>1,026</b>

\* Corresponding staff numbers (by activity) are not available due to restructuring of the Department.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS****66 DEPARTMENT OF TRANSPORT**

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**66.1 Development, Co-ordination and Planning of Transport Services****66.1.1 Development, Co-ordination and Planning of Transport Services  
(cont)****OPERATING STATEMENT (cont)**

Grants and subsidies			
CSO payment to Port Kembla Port Corporation for coal loader	4,900	10,662	<b>10,560</b>
Newcastle Port Corporation - lease administration fee	115	145	<b>150</b>
Parramatta to Chatswood rail link – capital grant	75,392	75,392	<b>59,000</b>
Grants for capital purposes	1,033	1,033	<b>...</b>
STA - capital grant - ferries	10,912	10,912	<b>10,802</b>
Contribution to transitways	15,000	10,630	<b>10,000</b>
Capital Grants – interchanges, car parks and rail projects	22,844	22,844	<b>29,504</b>
Capital Grants – freight infrastructure	10,400	10,400	<b>17,757</b>
Other expenses			
Integrated Transport Information Service	1,480	17,500	<b>11,471</b>
Refunds and remissions of Crown revenue	100	100	<b>100</b>
Taxi Advisory Council	1,716	1,716	<b>1,706</b>
<b>Total Expenses</b>	<b>169,391</b>	<b>193,862</b>	<b>183,825</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs - general government agencies	69	69	<b>71</b>
Port safety operating licence	181	152	<b>185</b>
Minor sales of goods and services	210	2,516	<b>461</b>
Investment income	1,278	3,060	<b>1,308</b>
Retained taxes, fees and fines	1,790	1,790	<b>1,833</b>
Grants and contributions	1,141	16,056	<b>10,000</b>
Other revenue	37,822	37,822	<b>4,580</b>
<b>Total Retained Revenue</b>	<b>42,491</b>	<b>61,465</b>	<b>18,438</b>
<b>NET COST OF SERVICES</b>	<b>126,900</b>	<b>132,397</b>	<b>165,387</b>
<b>ASSET ACQUISITIONS</b>	<b>30,237</b>	<b>32,137</b>	<b>31,988</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**66 DEPARTMENT OF TRANSPORT**

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**66.2 Provision of Transport Services**

**66.2.1 Assistance for General Track and Freight Services**

Program Objective(s): Maintain the rail network at its existing standard and to assist freight transport users confronted with long distances to markets and ports.

Program Description: A subsidy to the Rail Infrastructure Corporation to ensure rail infrastructure is maintained at its existing standard and provision of subsidies for rail freight services which it would not otherwise provide at the price charged to freight users.

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Grants and subsidies			
Rail freight services	72,221	72,221	<b>71,705</b>
Rail Infrastructure Corporation - line services*	169,408	259,408	<b>206,628</b>
Other expenses			
Compensation payments	...	4,500	...
<b>Total Expenses</b>	<b>241,629</b>	<b>336,129</b>	<b>278,333</b>
<b>NET COST OF SERVICES</b>	<b>241,629</b>	<b>336,129</b>	<b>278,333</b>
<b>ASSET ACQUISITIONS</b>	<b>17,757</b>	<b>17,757</b>	<b>18,746</b>

\* In 2000-01, an additional \$90 million was allocated to the Rail Infrastructure Corporation for track maintenance. In 2001-02, a portion of additional track maintenance expenditure was allocated via the State Rail Authority.



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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**66 DEPARTMENT OF TRANSPORT**

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**66.2 Provision of Transport Services**

**66.2.2 Purchase of Public Transport Services**

Program Objective(s): To improve community mobility on public and private transport.

Program Description: Provision of funds to the State Rail Authority, State Transit Authority, Rail Infrastructure Corporation and private transport operators for services and concessions which would not otherwise be provided by them at the current fare and/or service levels, and for new rail infrastructure, to enable rail entities to operate more efficiently, and to community groups and certain individuals for particular services.

<u>Outputs:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<b>CityRail services</b>					
Total concession trips	mill	75.8	78.3	82.1	<b>82.7</b>
Average concession subsidy per concession trip	\$	1.89	1.95	2.03	<b>2.03</b>
Total passengers, including concession trips	mill	270.5	278.7	286.2	<b>288.2</b>
Average subsidy for all trips, including concession funding	\$	1.56	1.42	1.64	<b>1.78</b>
Average subsidy for all trips, excluding concession funding	\$	1.03	0.88	1.05	<b>1.20</b>
<b>CountryLink services -</b>					
Total concession trips	mill	1.4	1.4	1.2	<b>1.2</b>
Average concession subsidy per concession trip	\$	41.30	44.57	38.34	<b>38.34</b>
Total passengers, including concession trips	mill	2.4	2.4	2.2	<b>2.2</b>
Average subsidy for all trips, including concession funding	\$	25.55	28.58	34.67	<b>33.75</b>
Average subsidy for all trips, excluding concession funding*	\$	1.46	2.58	13.83	<b>12.91</b>
<b>State Transit bus and ferry services -</b>					
Total concession trips	mill	111.3	114.1	118.0	<b>119.2</b>
Average concession subsidy per concession trip	\$	1.10	1.12	1.16	<b>1.20</b>
Total passengers, including concession trips	mill	211.8	217.8	222.5	<b>224.7</b>
Average subsidy for all trips, including concession funding	\$	0.79	0.82	0.87	<b>0.88</b>
Average subsidy for all trips, excluding concession funding	\$	0.21	0.23	0.25	<b>0.24</b>

\* The increase from 1999-00 to 2000-01 is mainly due to heavy price discounting and loss of patronage due to airline competition.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**66 DEPARTMENT OF TRANSPORT**

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**66.2 Provision of Transport Services**

**66.2.2 Purchase of Public Transport Services (cont)**

School Student Transport Scheme -					
Total beneficiaries	thous	653.7	655.9	663.9	<b>664.1</b>
Cost per beneficiary	\$	545.5	576.5	606.0	<b>626.5</b>

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Grants and subsidies			
Private transport operators – SSTS and concessions	368,303	370,003	<b>384,408</b>
Community groups and certain individuals	33,112	33,112	<b>34,665</b>
SRA - School Students Transport Scheme and concessions	222,652	211,916	<b>213,100</b>
SRA CityRail and CountryLink services	185,968	351,204	<b>374,272</b>
SRA - capital grants	213,280	249,680	<b>261,200</b>
Maintenance grant to SRA	115,000	123,600	<b>153,000</b>
SRA - transitional payment	43,500	42,100	<b>38,600</b>
SRA redundancies	21,000	9,700	<b>12,000</b>
Rail Infrastructure Corporation – capital grants	14,384	40,184	<b>1,000</b>
Rail Services Authority redundancies	22,821	...	...
STA - School Students Transport Scheme and concessions	137,848	137,848	<b>143,632</b>
STA bus and ferry services	49,819	55,605	<b>54,847</b>
Grants for capital purposes –			
Public trading enterprises	1,774	1,774	...
Corridor preservation	1,983	1,983	<b>2,000</b>
Non urban infrastructure program	...	1,516	<b>1,732</b>
Other expenses			
Contracted passenger services	4,175	4,175	<b>4,353</b>
<b>Total Expenses</b>	<b>1,435,619</b>	<b>1,634,400</b>	<b>1,678,809</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	11,424	11,424	<b>11,698</b>
<b>Total Retained Revenue</b>	<b>11,424</b>	<b>11,424</b>	<b>11,698</b>
<b>NET COST OF SERVICES</b>	<b>1,424,195</b>	<b>1,622,976</b>	<b>1,667,111</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	———2000-01———	
	Budget	Revised
	\$000	\$000
		<b>2001-02</b>
		<b>Budget</b>
		<b>\$000</b>
<hr/>		
<b>OPERATING STATEMENT</b>		
<b>Expenses -</b>		
Operating expenses -		
Employee related	...	4,494
Other operating expenses	...	886
Maintenance	...	50
<b>Total Expenses</b>	...	<b>5,430</b>
<b>NET COST OF SERVICES</b>	...	<b>5,430</b>
		<b>5,020</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2000-01	2001-02
	Budget	Budget
	\$000	\$000
<b>CASH FLOW STATEMENT</b>		
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Payments</b>		
Employee Related	...	4,064
Other	...	1,083
<b>Total Payments</b>	...	5,147
<b>Receipts</b>		
Other	...	147
<b>Total Receipts</b>	...	147
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	(5,000)
<b>CASH FLOWS FROM GOVERNMENT</b>		
Recurrent appropriation	...	5,000
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	5,000
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	...	(5,430)
Non cash items added back	...	430
<b>Net cash flow from operating activities</b>	...	(5,000)

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**67 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000

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**STATEMENT OF FINANCIAL POSITION**

**ASSETS -**

**Current Assets -**

Receivables	...	3	3	
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<b>Total Current Assets</b>	...	<b>3</b>	<b>3</b>	
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<b>Total Assets</b>	...	<b>3</b>	<b>3</b>	
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**LIABILITIES -**

**Current Liabilities -**

Payables	...	3	3	
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<b>Total Current Liabilities</b>	...	<b>3</b>	<b>3</b>	
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<b>Total Liabilities</b>	...	<b>3</b>	<b>3</b>	
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<b>NET ASSETS</b>	...	...	...	
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<b>TOTAL EQUITY</b>	...	...	...	
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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**66 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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**66.1 Office of Co-ordinator General of Rail**

**66.1.1 Office of Co-ordinator General of Rail**

Program Objective(s): To manage and co-ordinate the functions of the State Rail Authority and Rail Infrastructure Corporation for the New South Wales rail network.

Program Description: Review the effectiveness of existing arrangements, including contractual arrangements, between the State Rail Authority and Rail Infrastructure Corporation in achieving reliable service standards for CityRail services.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	4,494	<b>4,585</b>
Other operating expenses	...	886	<b>425</b>
Maintenance	...	50	<b>10</b>
<b>Total Expenses</b>	...	<b>5,430</b>	<b>5,020</b>
<b>NET COST OF SERVICES</b>	...	<b>5,430</b>	<b>5,020</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**PROGRAM SUMMARY**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>TOTAL ROADS PROGRAM</b>			
Operating expenses	1,201,280	1,248,414	<b>1,238,951</b>
Capital expenditure	998,580	1,041,610	<b>1,049,649</b>
<b>Total Roads Program</b>	<b>2,199,860</b>	<b>2,290,024</b>	<b>2,288,600</b>

**Consolidated Fund Appropriations to  
the Total Roads Program**

Commonwealth road funds	310,020	308,664	<b>310,150</b>
Blackspots	12,772	13,081	<b>13,091</b>
Federation Fund	-	-	<b>12,100</b>
Interstate vehicle registration fees	9,600	9,600	<b>9,800</b>
Motor vehicle taxation	756,000	764,000	<b>796,000</b>
Heavy vehicle overloading fines	2,200	2,500	<b>2,500</b>
Untied Commonwealth roads funds	127,387	127,387	<b>130,600</b>
M4/M5 cashback rebates	44,000	44,000	<b>49,500</b>
Consolidated Fund	658,702	680,212	<b>674,281</b>
<b>Total</b>	<b>1,920,681</b>	<b>1,949,444</b>	<b>1,998,022</b>

**SUMMARY OF AVERAGE STAFFING**

	Average Staffing (EFT)	
	2000-01	2001-02
<b>AUTHORITY TOTAL</b>	<b>6,475</b>	<b>6,375</b>

(Details of average staffing for the Authority are not available across programs)

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	180,266	207,667	<b>204,867</b>
Other operating expenses	292,499	324,936	<b>315,074</b>
Maintenance	600,275	600,392	<b>600,562</b>
Depreciation and amortisation <sup>#</sup>	15,220	442,200	<b>442,380</b>
Grants and subsidies	23,220	20,098	<b>27,065</b>
Borrowing costs	89,800	88,121	<b>84,003</b>
<b>Total Expenses</b>	<b>1,201,280</b>	<b>1,683,414</b>	<b>1,673,951</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	143,757	167,101	<b>162,165</b>
Investment income	3,566	1,521	<b>413</b>
Grants and contributions	12,000	25,000	<b>22,000</b>
Other revenue	36,197	45,388	<b>51,075</b>
<b>Total Retained Revenue</b>	<b>195,520</b>	<b>239,010</b>	<b>235,653</b>
Gain/(loss) on disposal of non current assets	...	2,254	...
<b>NET COST OF SERVICES</b>	<b>1,005,760</b>	<b>1,442,150</b>	<b>1,438,298</b>

<sup>#</sup> Depreciation of infrastructure for \$435 million was not included in the Budget estimates for 2000-01.



**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	173,091	197,867	<b>197,867</b>
Grants and subsidies	23,220	20,098	<b>27,065</b>
Finance costs	89,800	78,900	<b>74,800</b>
Other	921,562	1,057,878	<b>1,039,854</b>
<b>Total Payments</b>	<b>1,207,673</b>	<b>1,354,743</b>	<b>1,339,586</b>
<b>Receipts</b>			
Sale of goods and services	145,709	169,003	<b>164,067</b>
Interest	3,566	1,521	<b>413</b>
Other	10,489	125,889	<b>136,704</b>
<b>Total Receipts</b>	<b>159,764</b>	<b>296,413</b>	<b>301,184</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,047,909)</b>	<b>(1,058,330)</b>	<b>(1,038,402)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	29,102	34,892	<b>28,433</b>
Advance repayments received	...	423	...
Purchases of property, plant and equipment	(908,077)	(984,305)	<b>(958,026)</b>
Purchases of investments	(1,597)	...	<b>(1,812)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(880,572)</b>	<b>(948,990)</b>	<b>(931,405)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	40,000	40,000	...
Repayment of borrowings and advances	(32,200)	(2,100)	<b>(28,200)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>7,800</b>	<b>37,900</b>	<b>(28,200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,035,756	1,067,312	<b>1,052,930</b>
Capital appropriation	884,925	882,132	<b>945,092</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,920,681</b>	<b>1,949,444</b>	<b>1,998,022</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(19,976)</b>	<b>15</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	———2000-01———		
	Budget	Revised	<b>2001-02</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	23,037	45,770	<b>25,794</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>23,037</b>	<b>25,794</b>	<b>25,809</b>
<hr/>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,005,760)	(1,442,150)	<b>(1,438,298)</b>
Non cash items added back	(18,867)	406,110	<b>402,820</b>
Change in operating assets and liabilities	(23,282)	(22,290)	<b>(2,924)</b>
<b>Net cash flow from operating activities</b>	<b>(1,047,909)</b>	<b>(1,058,330)</b>	<b>(1,038,402)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	23,037	25,794	<b>25,809</b>
Receivables	49,837	37,487	<b>36,487</b>
Other financial assets	41	41	<b>41</b>
Inventories	6,088	7,365	<b>6,865</b>
Other	2,415	2,146	<b>2,146</b>
<b>Total Current Assets</b>	<b>81,418</b>	<b>72,833</b>	<b>71,348</b>
<b>Non Current Assets -</b>			
Receivables	...	417	<b>417</b>
Other financial assets	47,005	47,573	<b>49,385</b>
Property, plant and equipment -			
Land and building	1,789,724	2,490,894	<b>2,490,894</b>
Plant and equipment	82,159	69,830	<b>65,111</b>
Infrastructure systems	46,191,177	45,509,433	<b>46,003,365</b>
Other	688,394	716,354	<b>765,617</b>
<b>Total Non Current Assets</b>	<b>48,798,459</b>	<b>48,834,501</b>	<b>49,374,789</b>
<b>Total Assets</b>	<b>48,879,877</b>	<b>48,907,334</b>	<b>49,446,137</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	269,656	246,393	<b>251,393</b>
Interest bearing	54,654	198,784	<b>179,787</b>
Employee entitlements and other provisions	104,871	103,885	<b>110,885</b>
Other	38,195	41,758	<b>42,475</b>
<b>Total Current Liabilities</b>	<b>467,376</b>	<b>590,820</b>	<b>584,540</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	992,349	888,409	<b>888,409</b>
Employee entitlements and other provisions	217,170	204,659	<b>204,659</b>
Other	428,531	428,532	<b>413,891</b>
<b>Total Non Current Liabilities</b>	<b>1,638,050</b>	<b>1,521,600</b>	<b>1,506,959</b>
<b>Total Liabilities</b>	<b>2,105,426</b>	<b>2,112,420</b>	<b>2,091,499</b>
<b>NET ASSETS</b>	<b>46,774,451</b>	<b>46,794,914</b>	<b>47,354,638</b>
<b>EQUITY</b>			
Reserves	5,495,529	9,036,811	<b>9,036,811</b>
Accumulated funds	41,278,922	37,758,103	<b>38,317,827</b>
<b>TOTAL EQUITY</b>	<b>46,774,451</b>	<b>46,794,914</b>	<b>47,354,638</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure**

**68.1.1 Network Development**

Program Objective(s): To develop the State road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Value of benefit of annual development Program *	\$m	2,500	2,440	2,700	<b>2,600</b>
Community satisfaction with road network development	%	60	61	61	<b>61</b>

Outputs:

Major works completed within -					
10% of planned duration after approved date	%	90	94	94	<b>94</b>
10% over authorised cost	%	90	91	92	<b>92</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,414	7,114	<b>6,914</b>
Other operating expenses	38,028	41,514	<b>44,124</b>
Depreciation and amortisation #	...	435,000	<b>435,000</b>
Grants and subsidies			
Local Government - capital grants	17,820	13,233	<b>20,200</b>
Borrowing costs			
Interest on T-Corp loans	86,676	75,750	<b>71,800</b>
Interest on private sector loans	60	150	...

\* This outcome measure describes the economic, financial and social value of benefits to the community arising from road construction expenditure each year.

# Depreciation of infrastructure for \$435 million was not included in the Budget estimates for 2000-01.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

---

**68.1 Road Network Infrastructure**

**68.1.1 Network Development (cont)**

**OPERATING STATEMENT (cont)**

Guarantee fee payments -paid by general			
Government agencies	3,000	3,000	<b>3,000</b>
Amortisation of discount on borrowings with T-Corp	...	9,221	<b>9,203</b>
<b>Total Expenses</b>	<b>150,998</b>	<b>584,982</b>	<b>590,241</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	3,108	3,108	<b>3,108</b>
Road tolls	33,869	33,869	<b>36,192</b>
Minor sales of goods and services	...	11,629	<b>10,331</b>
Investment income	1,782	761	<b>207</b>
Grants and contributions	2,750	16,746	<b>16,000</b>
Other revenue	36,197	45,388	<b>51,075</b>
<b>Total Retained Revenue</b>	<b>77,706</b>	<b>111,501</b>	<b>116,913</b>
Gain/(loss) on disposal of non current assets	...	2,254	...
<b>NET COST OF SERVICES</b>	<b>73,292</b>	<b>471,227</b>	<b>473,328</b>
<b>ASSET ACQUISITIONS</b>	<b>771,278</b>	<b>841,944</b>	<b>766,875</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure**

**68.1.2 Maintenance**

Program Objective(s): To maintain State roads and bridges to agreed economic, technical and environmental standards.

Program Description: Planning, designing, scheduling and organising of work for the maintenance of roads and bridges, including restoration after natural disasters.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Pavement durability -					
Good	%	79	77	79	<b>79</b>
Fair	%	17	19	18	<b>18</b>
Poor	%	4	4	3	<b>3</b>
Ride Quality -					
Good	%	87	87	88	<b>88</b>
Fair	%	10	10	10	<b>10</b>
Poor	%	3	3	2	<b>2</b>

Outputs:

Maintenance expenditure on National Highways and State Roads - per kilometre of roadway	\$000	23	23	23	<b>23</b>
per million vehicle kilometres travelled	\$000	10	10	9	<b>9</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,500	5,818	<b>2,818</b>
Other operating expenses	463	11,633	<b>12,659</b>
Maintenance	525,534	524,091	<b>524,952</b>
Depreciation and amortisation	5,073	2,400	<b>2,460</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure**

**68.1.2 Maintenance (cont)**

***OPERATING STATEMENT (cont)***

Borrowing costs			
Interest on public sector borrowings and advances	64	...	...
<b>Total Expenses</b>	<b>532,634</b>	<b>543,942</b>	<b>542,889</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	12,935	13,111	<b>12,960</b>
Permits	655	680	<b>693</b>
Road tolls	22,853	21,769	<b>20,549</b>
Minor sales of goods and services	15,127	17,443	<b>15,496</b>
Investment income	1,070	456	<b>124</b>
Grants and contributions	2,900	3,454	<b>1,200</b>
<b>Total Retained Revenue</b>	<b>55,540</b>	<b>56,913</b>	<b>51,022</b>
<b>NET COST OF SERVICES</b>	<b>477,094</b>	<b>487,029</b>	<b>491,867</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>41,259</b>	<b>46,565</b>	<b>85,739</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.2 Road Safety and Road User Management**

**68.2.1 Road Safety and Road User Management**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To reduce adverse impacts of vehicles on roads and the environment. To ensure compliance with driver licensing and vehicle registration requirements.

Program Description: Implementing initiatives to ensure that drivers and cyclists are eligible and competent, vehicles meet road worthiness and emission standards, and a high standard of customer service is maintained.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Fatalities	no.	558	582	592	<b>561</b>
Fatalities per 100,000 population	no.	8.8	9.1	9.1	<b>8.6</b>
Fatalities per 100 million kilometres travelled	no.	0.99	0.97	0.95	<b>0.85</b>
Customers rating service as "good or very good"	%	89	90	90	<b>90</b>

Outputs:

Driver/Rider tests	thous	227	233	239	<b>242</b>
New licenses issued	thous	178	186	193	<b>201</b>
Licences on issue	mill	4.5	4.5	4.6	<b>4.7</b>
Registered vehicles	mill	4.2	4.3	4.3	<b>4.4</b>
Motor Registries -					
Cost per transaction	\$	4.55	4.83	5.05	<b>5.00</b>
Weighted transactions per net hour worked	no.	15.2	15.5	14.9	<b>15.2</b>
School zones created at eligible sites	no.	80	90	92	<b>150</b>
State funded Accident Blackspot treatments	no.	...	115	185	<b>164</b>
School crossing supervisor sites	no.	510	530	545	<b>840</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	153,355	171,123	<b>171,423</b>
Other operating expenses	150,722	168,614	<b>155,921</b>
Depreciation and amortisation	8,879	4,200	<b>4,305</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.2 Road Safety and Road User Management**

**68.2.1 Road Safety and Road User Management (cont)**

Grants and subsidies

Road safety programs - payments to general  
government agencies

	5,400	6,865	<b>6,865</b>
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<b>Total Expenses</b>	<b>318,356</b>	<b>350,802</b>	<b>338,514</b>
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Less:

**Retained Revenue -**

Sales of goods and services

Plate fees

	28,690	24,856	<b>25,134</b>
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Third party insurance data access fees

	8,551	8,959	<b>9,138</b>
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Fine default fees - commission

	2,843	2,605	<b>2,737</b>
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Minor sales of goods and services

	12,101	23,258	<b>20,662</b>
--	--------	--------	---------------

Investment income

	357	152	<b>41</b>
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Grants and contributions

	4,400	3,500	<b>3,500</b>
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<b>Total Retained Revenue</b>	<b>56,942</b>	<b>63,330</b>	<b>61,212</b>
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<b>NET COST OF SERVICES</b>	<b>261,414</b>	<b>287,472</b>	<b>277,302</b>
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<b>ASSET ACQUISITIONS</b>	<b>32,810</b>	<b>34,053</b>	<b>31,356</b>
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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.3 Traffic and Transport**

**68.3.1 Traffic and Transport**

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the road network and encouraging the use of alternative forms of transport to the motor car.

Program Description: Improving road network performance through traffic control systems. Managing incidents and route management strategies. Providing priority access for buses on the road. Improving facilities for cyclists and pedestrians. Maintaining traffic facilities.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Average peak hour speed on seven major routes in Sydney					
Morning peak	kmh	32	31	31	<b>31</b>
Afternoon peak	kmh	42	38	38	<b>38</b>
 <u>Outputs:</u>					
Traffic signals in operation	no.	3,040	3,130	3,200	<b>3,280</b>
Councils with Pedestrian Access & Mobility Plans	no.	2	5	8	<b>13</b>
Railway Level Crossings - major upgrades	no.	7	6	6	<b>10</b>
Cycleway length					
Off-road cycleways	KM.	680	756	840	<b>920</b>
On-road cycleways	KM.	1,355	1,543	1,665	<b>1,785</b>
Bus and Transit Lane Length					
Bus Lanes	KM.	43	50	55	<b>57</b>
Transit Lanes	KM.	77	85	100	<b>102</b>

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———2000-01———	<b>2001-02</b>
Budget	Revised
\$000	\$000
	<b>Budget</b>
	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	19,997	23,612	<b>23,712</b>
Other operating expenses	59,286	59,175	<b>52,870</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.3 Traffic and Transport**

**68.3.1 Traffic and Transport (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	74,741	76,301	<b>75,610</b>
Depreciation and amortisation	1,268	600	<b>615</b>
<b>Total Expenses</b>	<b>155,292</b>	<b>159,688</b>	<b>152,807</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	3,025	5,814	<b>5,165</b>
Investment income	357	152	<b>41</b>
Grants and contributions	1,950	1,300	<b>1,300</b>
<b>Total Retained Revenue</b>	<b>5,332</b>	<b>7,266</b>	<b>6,506</b>
<b>NET COST OF SERVICES</b>	<b>149,960</b>	<b>152,422</b>	<b>146,301</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>70,520</b>	<b>64,543</b>	<b>80,976</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.4 M4/M5 Cashback Scheme**

**68.4.1 M4/M5 Cashback Rebates**

Program Objective(s): To reimburse tolls to motorists driving NSW privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for the toll component paid using Cashback Cards and Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

Units      1998-99    1999-00    2000-01    **2001-02**

Outputs:

M4/M5 cashback claims paid                      no.      183,500    233,000    264,000    **297,000**

	2000-01	
Budget	Revised	<b>2001-02</b>
\$000	\$000	<b>Budget</b>
		<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Other operating expenses

44,000      44,000      **49,500**

**Total Expenses**

**44,000      44,000      49,500**

**NET COST OF SERVICES**

**44,000      44,000      49,500**

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,892	24,089	<b>24,552</b>
Other operating expenses	18,871	11,861	<b>10,230</b>
Maintenance	17,507	17,103	<b>10,937</b>
Depreciation and amortisation	10,335	10,335	<b>11,579</b>
Grants and subsidies	4,531	7,842	<b>1,861</b>
Borrowing costs	9,381	9,381	<b>10,736</b>
<b>Total Expenses</b>	<b>83,517</b>	<b>80,611</b>	<b>69,895</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	53,901	50,468	<b>48,606</b>
Investment income	1,565	1,893	<b>2,656</b>
Retained taxes, fees and fines	23,695	24,310	<b>24,601</b>
Grants and contributions	8,766	14,264	<b>19,320</b>
Other revenue	11,806	13,064	<b>9,881</b>
<b>Total Retained Revenue</b>	<b>99,733</b>	<b>103,999</b>	<b>105,064</b>
Gain/(loss) on disposal of non current assets	40,594	25,896	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>(56,810)</b>	<b>(49,284)</b>	<b>(35,219)</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	19,685	26,202	<b>24,538</b>
Grants and subsidies	3,531	7,842	<b>1,861</b>
Finance costs	9,381	9,381	<b>10,736</b>
Other	32,303	32,394	<b>23,116</b>
<b>Total Payments</b>	<b>64,900</b>	<b>75,819</b>	<b>60,251</b>
<b>Receipts</b>			
Sale of goods and services	50,843	52,559	<b>45,817</b>
Interest	1,565	1,893	<b>2,655</b>
Other	33,500	41,252	<b>42,639</b>
<b>Total Receipts</b>	<b>85,908</b>	<b>95,704</b>	<b>91,111</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>21,008</b>	<b>19,885</b>	<b>30,860</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	166,963	3,299	<b>16,004</b>
Proceeds from sale of investments	961	13,543	<b>299</b>
Purchases of property, plant and equipment	(14,705)	(18,458)	<b>(18,386)</b>
Purchases of investments	...	(1,866)	<b>(1,127)</b>
Other	19,426	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>172,645</b>	<b>(3,482)</b>	<b>(3,210)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(56,753)	(2,774)	<b>(2,754)</b>
Other	(125,359)	(19,130)	<b>(33,325)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(182,112)</b>	<b>(21,904)</b>	<b>(36,079)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,172	4,172	...
Capital appropriation	51	51	<b>8,279</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,223</b>	<b>4,223</b>	<b>8,279</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>15,764</b>	<b>(1,278)</b>	<b>(150)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	100	2,516	<b>1,238</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,864</b>	<b>1,238</b>	<b>1,088</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	56,810	49,284	<b>35,219</b>
Non cash items added back	568	(1,298)	<b>2,819</b>
Change in operating assets and liabilities	(36,370)	(28,101)	<b>(7,178)</b>
<b>Net cash flow from operating activities</b>	<b>21,008</b>	<b>19,885</b>	<b>30,860</b>



**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,864	1,238	1,088
Receivables	3,485	6,546	9,172
Other financial assets	7,067	28,884	29,712
Inventories	54	71	71
Other	429	150	150
<b>Total Current Assets</b>	<b>26,899</b>	<b>36,889</b>	<b>40,193</b>
<b>Non Current Assets -</b>			
Receivables	...	16,526	14,624
Property, plant and equipment -			
Land and building	156,854	192,522	177,134
Plant and equipment	15,313	16,085	19,532
Infrastructure systems	163,569	220,431	233,984
Other	6,000	15,500	15,500
<b>Total Non Current Assets</b>	<b>341,736</b>	<b>461,064</b>	<b>460,774</b>
<b>Total Assets</b>	<b>368,635</b>	<b>497,953</b>	<b>500,967</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	25,775	5,219	3,300
Interest bearing	...	2,754	2,608
Employee entitlements and other provisions	3,048	3,529	11,429
Other	1,537	22,850	21,364
<b>Total Current Liabilities</b>	<b>30,360</b>	<b>34,352</b>	<b>38,701</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	22,166	19,558
Employee entitlements and other provisions	6,128	9,500	9,600
Other	5,071	6,000	5,000
<b>Total Non Current Liabilities</b>	<b>11,199</b>	<b>37,666</b>	<b>34,158</b>
<b>Total Liabilities</b>	<b>41,559</b>	<b>72,018</b>	<b>72,859</b>
<b>NET ASSETS</b>	<b>327,076</b>	<b>425,935</b>	<b>428,108</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Capital	406,892	...	...
Accumulated funds	(79,816)	425,935	<b>428,108</b>
<b>TOTAL EQUITY</b>	<b>327,076</b>	<b>425,935</b>	<b>428,108</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.1 Marine Safety and Environment**

Program Objective(s): To promote safety on all navigable waters and minimise the impact of waterways users on the marine environment.

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Education and licencing of vessel operators. Licencing of commercial and recreational vessels. Mooring management and Sydney Harbour cleaning. Licencing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Safety compliance rate - recreational	%	95	95	95	<b>95</b>
commercial	%	95	95	95	<b>95</b>
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	12	11	10	<b>10</b>
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	0.2	6.9	...	...
 <u>Outputs:</u>					
Registered vessels - recreational	thous	166	172	177	<b>180</b>
commercial	thous	5.5	5.5	5.5	<b>5.5</b>
Boat licences on issue	thous	375	390	405	<b>413</b>
Safety checks of vessels	thous	50	53	53	<b>54</b>
Educational seminars presented	no.	550	550	550	<b>550</b>
Solar Navigation Aids installed and maintained	no.	949	1,005	1,030	<b>1,045</b>
Environmental assessments	no.	1,600	2,500	2,800	<b>2,850</b>
Volume of solid waste recovered from Sydney Harbour	thous	3.5	3.4	3.5	<b>3.5</b>
Public sewerage pump out stations	no.	n.a.	35	37	<b>39</b>
 <u>Average Staffing:</u>	 EFT	 207	 207	 207	 <b>207</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.1 Marine Safety and Environment (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,591	16,945	<b>17,642</b>
Other operating expenses	8,220	7,220	<b>6,263</b>
Maintenance	3,512	3,853	<b>3,640</b>
Depreciation and amortisation	2,844	2,861	<b>2,666</b>
Grants and subsidies			
Marine Rescue Contribution	350	350	<b>361</b>
Waterways Asset Development and Management program	1,000	1,000	<b>1,000</b>
Subsidies to organisations - public trading enterprises	2,181	2,181	...
<b>Total Expenses</b>	<b>34,698</b>	<b>34,410</b>	<b>31,572</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Mooring fees	5,105	5,105	<b>5,243</b>
Minor sales of goods and services	363	352	<b>362</b>
Investment income	265	448	<b>714</b>
Retained taxes, fees and fines	23,454	24,069	<b>24,103</b>
Grants and contributions	500	...	...
Other revenue	273	273	<b>644</b>
<b>Total Retained Revenue</b>	<b>29,960</b>	<b>30,247</b>	<b>31,066</b>
Gain/(loss) on disposal of non current assets	48	25	<b>25</b>
<b>NET COST OF SERVICES</b>	<b>4,690</b>	<b>4,138</b>	<b>481</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,240</b>	<b>3,098</b>	<b>5,300</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.2 Property and Wetlands Management**

Program Objective(s): To ensure the State's significant wetland assets are developed and used in accordance with clients' expectations and relevant legal, environmental, economic and safety requirements. To administer all public lands and assets under the Authority's management.

Program Description: Management and maintenance of wetlands - land below the mean high water mark, including foreshore development applications, landowner's consent and construction approval. Manage significant maritime assets including foreshore land and the regional ports of Eden and Yamba. Manage the residual responsibilities of the former Maritime Services Board. Fund the provision of boating infrastructure through the Waterways Asset Development and Management Program (WADAMP).

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Trade through the regional ports of Eden and Yamba	thous tonnes	645	890	900	<b>900</b>
Vessel visits to regional ports	no.	100	78	80	<b>80</b>
Government support for major development (>\$5m)	no.	2	1	2	<b>3</b>
Residual worker's compensation exposure	\$m	2.7	2.4	2.2	<b>2.1</b>
 <u>Outputs:</u>					
Foreshore development applications determined	no.	92	104	110	<b>120</b>
Integrated development applications finalised	no.	25	46	200	<b>230</b>
Properties sold or divested for community or open space	no.	3	4	4	<b>6</b>
Properties sold or divested	no.	14	10	10	<b>10</b>
Income from wetland leases (excluding Circular Quay)	\$m	5.7	5.2	5.4	<b>5.4</b>
WADAMP grant funds committed	%	96	100	91	<b>95</b>
 <u>Average Staffing:</u>	 EFT	 ...	 62	 64	 <b>64</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.2 Property and Wetlands Management (cont)**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,301	7,144	<b>6,910</b>
Other operating expenses	10,651	4,641	<b>3,967</b>
Maintenance	13,995	13,250	<b>7,297</b>
Depreciation and amortisation	7,491	7,474	<b>8,913</b>
Grants and subsidies			
Waterways Asset Development and Management program	1,000	1,308	<b>500</b>
Grants for capital purposes - public trading enterprises	...	3,003	...
Borrowing costs			
finance lease interest charges to private sector - raised within Australia	9,381	9,381	<b>10,736</b>
<b>Total Expenses</b>	<b>48,819</b>	<b>46,201</b>	<b>38,323</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	5,474	6,627	<b>5,479</b>
Mooring fees	1,813	1,812	<b>231</b>
Channel fee from Sydney Port Corporation	2,741	2,741	<b>2,882</b>
Channel fee from Newcastle Port Corporation	2,602	2,602	<b>2,764</b>
Channel fee from Port Kembla Port Corporation	1,208	1,208	<b>1,208</b>
Property income - land - Maritime Centre	11,618	11,618	<b>10,502</b>
Property income - buildings - Maritime Centre	9,673	9,673	<b>10,283</b>
Property income - land - other	3,214	3,214	<b>4,369</b>
Property income - buildings - other	3,644	3,706	<b>4,191</b>
Property income managed by Port Corporations	1,227	1,227	<b>491</b>
Minor sales of goods and services	4	583	<b>601</b>
Investment income	1,300	1,445	<b>1,942</b>
Retained taxes, fees and fines	241	241	<b>498</b>
Grants and contributions	8,266	14,264	<b>19,320</b>
Other revenue	11,533	12,791	<b>9,237</b>
<b>Total Retained Revenue</b>	<b>64,558</b>	<b>73,752</b>	<b>73,998</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS  
69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.2 Property and Wetlands Management (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	40,546	25,871	<b>25</b>
<b>NET COST OF SERVICES</b>	<b>(56,285)</b>	<b>(53,422)</b>	<b>(35,700)</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>21,802</b>	<b>24,084</b>	<b>21,846</b>
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# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## OVERVIEW

Agency	Budget 2000-01 \$m	Budget 2001-02 \$m	Variation %
<b>Treasury</b>			
Total Expenses .....	316.2	441.5 <sup>(a)</sup>	39.6
Asset Acquisitions .....	6.5	9.1	41.1
<b>Crown Transactions Entity</b>			
Total Expenses .....	3,523.6	3,381.9	- 4.0
Asset Acquisitions .....	...	...	...
<b>Crown Leaseholds Entity</b>			
Total Expenses .....	1.0	3.6	248.3
Asset Acquisitions .....	...	...	...
<b>Olympic Co-ordination Authority</b>			
Total Expenses .....	371.6	96.3 <sup>(b)</sup>	- 74.1 <sup>(b)</sup>
Asset Acquisitions .....	100.5	...	n.a.
<b>Olympic Roads and Transport Authority</b>			
Total Expenses .....	191.9	...	n.a.
Asset Acquisitions .....	0.2	...	n.a.
<b>Sydney Olympic Park Authority</b>			
Total Expenses .....	...	76.2	n.a.
Asset Acquisitions .....	...	30.0	n.a.
<b>Department of State and Regional Development</b>			
Total Expenses .....	103.4	98.6	- 4.6
Asset Acquisitions .....	0.1	1.1	n.a.
<b>New South Wales Insurance Ministerial Corporation</b>			
Total Expenses .....	803.0	913.9	13.8
Asset Acquisitions .....	...	...	...
<b>Electricity Tariff Equalisation Ministerial Corporation</b>			
Total Expenses .....	...	0.1	n.a.
Asset Acquisitions .....	...	...	...

(a) Includes \$337.4 million for First Home Owner Grant Scheme payments. When these grants are excluded, expenses are up 6.5 percent.

(b) Expenses for 2000-01 and 2001-02 include \$168 million and \$70.7 million to reflect the accrual accounting "costs" of handing back to councils the Ryde Aquatic Centre, the Aquilina Reserve in Blacktown and the slalom canoeing venue at Penrith; the development costs of the media village and the costs of land remediation under the Athletes' Village.



<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Crown Property Portfolio</b>			
Total Expenses .....	140.6	149.9	6.7
Asset Acquisitions .....	...	5.0	n.a.
<b>Advance to the Treasurer</b>			
Total Expenses .....	160.0	250.0	56.3
Asset Acquisitions .....	40.0	40.0	...
<b>Total, Treasurer and Minister for State Development</b>			
Total Expenses .....	<b>5,611.3</b>	<b>5,412.0</b>	<b>- 3.6</b>
Asset Acquisitions .....	<b>147.3</b>	<b>85.2</b>	<b>- 42.1</b>

## TREASURY

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). OFM serves the Treasurer and the Government by providing economic advice and advising on, and accounting for, the overall management of the State's finances. OSR administers and collects taxes and implements legislation relating to State revenue.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Achievements during 2000-01 included:

### Office of Financial Management

- ◆ Energy Reform – a significant series of reforms were implemented by the Market Implementation Group during 2000–01. Highlights included developing Retail Contestability, reform of Pacific Power, progressing the corporatisation of the Snowy Mountains Hydro-Electricity Authority and establishment of the Electricity Tariff Equalisation Fund.
- ◆ Tax Reform – successful implementation of the new taxation arrangements following introduction of the GST, effective from 1 July 2000. New South Wales agencies were well prepared for implementation and the final reporting requirements of the project were completed in October 2000. An interim GST Administration Agreement was negotiated with the Australian Taxation Office.
- ◆ State's Credit Rating – information and briefings provided to Moody's Investors Service and Standards & Poor's during the year confirmed continuation of the AAA Credit Rating for New South Wales.

- ◆ Infrastructure Review – during the year a Green Paper on private financing of infrastructure was prepared and issued for comment. Over sixty submissions were received and these have been used to format ‘issues’ workshops to support the development of a new policy.
- ◆ Financial Management – the Financial Management Framework was issued to agencies during 2000–01. The Framework is designed to provide mechanisms to improve financial management processes in the General Government Sector. A cornerstone is the Service and Resource Allocation Agreement which continued to be piloted with selected agencies during the year.
- ◆ Sale of Freight Rail Corporation – the Government announced its intention to sell Freight Rail Corporation in conjunction with the proposed sale of the National Rail Corporation. OFM is closely involved with the taskforce working on the processes associated with the proposed sale which is scheduled for completion early in the coming year.

### **Office of State Revenue**

- ◆ Revenue Collection System Upgrades – the Revenue and Compliance Processes and Systems project (RECOUPS) was completed during 2000-01 with the release of the final modules covering invoiced taxes (e.g. land tax), unclaimed money and compliance processes.
- ◆ E-commerce – service delivery was further enhanced during 2000-01 with the introduction of a secure private network for legal industry client service providers to obtain electronic land tax clearance and valuation certificates online. The Revenue OnLine project also created a new system for searching and claiming unclaimed money on the Internet.
- ◆ OSR Collecting Other State Revenues – implementation of RECOUPS has enabled OSR to assume revenue collection functions on behalf of other agencies. Responsibility for Keno tax collection was transferred from the Department of Gaming and Racing on 1 July 2000, followed by racing taxes on 1 January 2001. Collection of club and hotel gaming machine device duties will commence from 1 July 2001.
- ◆ Administration of First Home Owner Grants – OSR commenced responsibility for administering the First Home Owner Grants Scheme in New South Wales from 1 July 2000. Applications paid during the Scheme’s inaugural year are expected to exceed original estimates by around 30 percent.

- ◆ National Tax Reform – in accordance with changes agreed to Commonwealth-State financial arrangements, New South Wales abolished the accommodation levy on 1 July 2000. Duty on listed marketable securities and financial institutions duty will be abolished from 1 July 2001.

## **STRATEGIC DIRECTIONS**

### **Office of Financial Management**

The State's Fiscal Strategy will continue to be a high priority for 2001–02 and will underpin the policy and strategic advice provided by OFM. This strategy is fundamental to the State's economic performance, resource allocation and credit rating. The focus will continue to be on debt reduction and improved management of overall debt and liabilities.

The contractual basis for resourcing via the Service and Resource Allocation Agreements will continue to be implemented through the Budget process. A review of existing agreements will be conducted in 2001–02 with a view to extending coverage to other agencies.

Energy reform will again be a focus and will include determination of the most appropriate structure to ensure that Powercoal and Pacific Power International (part of Pacific Power) are viable stand-alone entities. Corporatisation of the Snowy Mountains Hydro-Electricity Authority is scheduled for early 2001-02. The final phase of Full Retail Contestability, which extends competition of electricity retailing to general households, is scheduled for January 2002.

A new policy on infrastructure arrangements within New South Wales will be developed during the coming year, following on from the Green Paper on Private Financing of Infrastructure and the related industry consultations.

### **Office of State Revenue**

In 2001-02, OSR will focus on the following issues to achieve its corporate objectives of optimising revenue and maximising efficiency, client satisfaction and organisational and staff capability:

- ◆ Revenue Online project – this project will further improve client service through enhanced e-commerce capabilities, by providing clients with new options for transacting business with OSR.
- ◆ Land Tax Equity project – this project will identify defaulters and ensure equitable treatment of all liable land owners.

- ◆ Revenue Systems 2000 project – this project will further improve the quality and functionality of OSR’s computer systems, particularly compliance systems, pay-roll tax and duties returns, and unclaimed money.

## **2001-02 BUDGET**

### **Total Expenses**

Treasury’s estimated total expenses in 2001-02 are \$441.5 million, including First Home Owner Grant payments estimated at \$337 million. When the First Home Buyer grants are excluded, the balance of Treasury’s expenses are increasing by 1.2 percent over the amount spent in 2000-01.

### **Asset Acquisitions**

#### ***Office of Financial Management***

For 2001-02, \$345,000 has been allocated for OFM’s computer and related equipment replacement program. In addition, \$500,000 will be provided towards upgrading the computer operating system in Governor Macquarie Tower.

#### ***Office of State Revenue***

OSR’s 2001-02 asset acquisitions program amounts to \$8.3 million and will enhance existing technical infrastructure and work processes to further improve client service. The enhancements are also anticipated to raise additional revenue as a result of improved compliance intelligence activities and streamlined lodgment enforcement systems.

## **CROWN TRANSACTIONS ENTITY**

“Crown Transactions” reflect service-wide transactions for which individual agencies are not directly accountable. The major components relate to the employer’s contributions to First State and Pooled Fund superannuation schemes, long service leave payments, interest payments on government debt to New South Wales Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by General Government agencies that are members of the Treasury Banking System.

The State is required by the Commonwealth to contribute to the administration of the GST and make a contribution to higher education superannuation. Other payments include State Bank post sale management costs, refunds and remissions of Crown revenue, natural disasters assistance, rate concessions on exempt properties within the Sydney and Hunter Water Districts, contributions to the Treasury Managed Fund, debt/investment management costs, and operating subsidies to Australian Inland Energy and Hunter Water Corporation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Crown Property Portfolio was previously consolidated in the Crown Transactions Entity. This entity is now reported separately within this Ministerial portfolio. The Crown Transactions Entity Commercial Activities, which was previously reported separately, is now consolidated within the Crown Transactions Entity for reasons of materiality. These activities comprise the New South Wales Non-Budget Long Service Leave Pool and the New South Wales Structured Finance Activities.

Receipts from capital restructure of the electricity industry have been utilised for debt retirement resulting in significant debt management costs in 2000-01 but substantially reduced interest expenses from 2001-02 onwards. Also the Government is phasing in full funding of accruing superannuation liabilities. For detailed commentary on liability management refer to Chapter 5 in Budget Paper No. 2.

\$600 million has been provided in 2000-01 for hardship assistance in relation to the HIH collapse. Refer Budget Paper No. 2 for further details of the assistance package.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses in 2001-02 are \$3,382 million, with the major components being:

- ◆ \$799 million for interest expenses on existing debt held with New South Wales Treasury Corporation, the Commonwealth and other organisations. This is a 33 percent decrease on forecast 2000-01 expenses, reflecting savings generated from the maturity of long term debt in a lower interest rate environment and the utilisation of proceeds from the capital restructure of the electricity industry to retire General Government debt;

- ◆ \$1,784 million for employer superannuation expenses and associated payroll tax. This cost compares to a forecast expense of \$3,007 million in 2000-01. The high expense recorded in 2000-01 can be attributed mainly to lower than forecast returns on investments and changed demographic assumptions used by William M. Mercer, the scheme actuary, during their triennial review of the defined benefit superannuation schemes;
- ◆ \$181 million for GST administration and related payments;
- ◆ \$294 million for long service leave expenses of public service employees;
- ◆ \$41 million for petroleum products for on-road use in zones descending from the Queensland border and \$31 million to subsidise the sale of low alcohol beer in New South Wales. With the abolition from 1 July 2000 of the safety net arrangements whereby the Commonwealth collected taxes on petrol, liquor and tobacco on behalf of the State, New South Wales will no longer be paid revenue from taxes specific to beer. Beer will be subject solely to Commonwealth taxation in the form of excise duty and the GST;
- ◆ \$15 million to be invested in projects with the aim of increasing the flow of water in the Snowy River;
- ◆ \$50 million grant to the Insurance Ministerial Corporation with the bulk going to the Transport Accident Compensation Fund as a replacement for Third Party Motor Vehicle Registration Levy concessions granted in 1998-99;
- ◆ \$20 million for voluntary redundancy costs within the Public Sector generally;
- ◆ \$10 million grant to the Treasury Managed Fund to fund increases in insurance premiums that are outside the control of agencies and that would have been funded through the budget if known at the time the budget was set;
- ◆ \$10 million as the State's contribution to higher education superannuation;
- ◆ \$40 million for State Bank post sale costs;
- ◆ \$30 million for Natural Disaster grants; and
- ◆ \$11.5 million to Sydney Water to reimburse the agency for concessions on properties exempted from water rates. These concessions mainly relate to properties used by charities and local government.

## **Total Retained Revenue**

Estimated total retained revenue in 2001-02 is \$478 million, with the major components being:

- ◆ \$328 million book profit on the acquisition of a 58 percent share in Snowy Hydro Limited (the Snowy Mountains Scheme);
- ◆ \$75 million interest on advances to General Government agencies;
- ◆ \$20 million of dividends from Snowy Hydro Limited;
- ◆ \$35 million in contributions for superannuation and long service leave;
- ◆ \$7 million sale proceeds of land; and
- ◆ \$11 million interest on deposits with New South Wales Treasury Corporation.

## **CROWN LEASEHOLDS ENTITY**

The Crown Leaseholds Entity was previously incorporated within the Crown Transactions Entity, and is administered by the Department of Land and Water Conservation under the Crown Lands Act 1989.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown Land and generates revenue from leases, licences and permissive occupancies of Crown Land.

Total cash transfers to the Consolidated Fund are estimated to increase by 2.5 percent to \$41 million in 2001-02. This is mainly attributable to increased proceeds from Crown land leases.

Increases in operating expenses in 2000-01 were due to increased provision for bad and doubtful debts.

## **OLYMPIC CO-ORDINATION AUTHORITY**

The Olympic Co-ordination Authority (OCA) had responsibility for implementing strategies for the planning, re-development and management of the Homebush Bay area and for the delivery of new sporting and recreational facilities and venues at Homebush Bay, Penrith, Bankstown, Blacktown, Horsley Park, Ryde and Liverpool used during the 2000 Olympic and Paralympic Games.

In developing the venues and facilities, the Authority was required to ensure they were suitable for use after the year 2000 Games.

The Authority also had responsibility for co-ordinating and reporting on the New South Wales Government's involvement in preparations for the Olympic and Paralympic Games and maintaining close liaisons with the Olympic and Paralympic Organising Committees (SOCOG and SPOC, respectively).

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2000-01 the Authority successfully completed the procurement of all Olympic venues and delivered, on behalf of SOCOG, the temporary overlay required for venues to operate in Games mode. The Authority retained responsibility for the Common Domain areas of Sydney Olympic Park and took primary responsibility for the preparation of the "Urban Domain" areas in the City of Sydney, and the venue precincts in the East and West.

Finalisation of the 2000 Games contractual arrangements is continuing. Savings achieved in the Authority's overall Olympic construction program will be utilised to meet additional costs related to temporary overlay and last minute venue fitout which are estimated at up to \$20 million.

## **STRATEGIC DIRECTIONS**

The *Sydney 2000 Games Administrative Act 2000* provided for:

- ◆ SOCOG to be wound up on a date to be proclaimed or by 31 March 2002, whichever is the earlier. SOCOG's financial operations are estimated to return close to \$30 million to the Government from support funding of \$140 million provided to SOCOG in June 2000;
- ◆ the assets, rights and liabilities of SOCOG to be transferred to OCA on wind up;



- ◆ the SOCOG Board and Chief Executive Officer to cease office from 1 January 2001;
- ◆ the Director-General of OCA to perform the functions of the Board of Directors and the Chief Executive Officer of SOCOG from 1 January 2001;
- ◆ SPOC to be dissolved from 1 January and its assets and liabilities to transfer to OCA from that date. The final outcome will result in some \$14.8 million being repaid to each of the New South Wales and Commonwealth Governments and in the case of New South Wales these cash returns flow through to OCA then the Consolidated Fund prior to 30 June 2001; and
- ◆ Olympic Road and Transport Authority (ORTA) to be dissolved on a date to be proclaimed and its assets, rights and liabilities to be transferred to OCA. ORTA is expected to achieve a balanced financial outcome with a small cash surplus flowing to OCA by 30 June 2001. Any outstanding commitments of ORTA at that date will revert to OCA.

The Premier announced in January 2001 that the Sydney Olympic Park Authority will be established from 1 July 2001 to promote, manage and develop the 740 hectares in the Homebush Bay precinct. It is proposed that all Government owned lands in that precinct including the lands of the State Sports Centre and Bicentennial Park will be vested in the new Authority. OCA will retain responsibility for wind up of Olympic arrangements and the management and future promotion of the non Olympic Park venues until their future direction is determined by Government. A special task force has been formed to report on this issue.

In finalisation of the year 2000 Games arrangements, OCA will have prime responsibility for operational issues including liquidation wind-up costs, preparation of official post Games and Statutory Reports, financial compensation claims and the management of contractual arrangements including issues progressing to litigation.

## **2001-02 BUDGET**

### **Total Expenses**

Total estimated expenses for 2001-02 is \$96.3 million for managing the western venues and expected costs associated with the wind-up of the Olympics and Paralympic Games. The amount includes a one-off non-cash accounting adjustment of \$70.7 million required for the write-down of assets. This adjustment reflects the value of work that was undertaken by OCA in respect of the Athletes Village and acknowledges that OCA has little or no long term equity in these works.

Expenditure for 2001-02 includes:

- ◆ \$6.5 million for management of non-Olympic Park venues; and
- ◆ \$5 million for Olympic agency wind-up costs.

## **ASSET ACQUISITIONS**

No funding has been provided for asset acquisitions in 2001-02.

## **OLYMPIC ROADS AND TRANSPORT AUTHORITY**

The Olympic Roads and Transport Authority (ORTA) was established to plan, co-ordinate and provide integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games and for test events and designated special events including the Royal Easter Show held at Homebush Bay.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2000-01 ORTA successfully met its core task of delivering integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games.

ORTA's revised expenditure projection for 2000-01 is \$265 million compared with an initial budget of \$191.9 million. The variation of \$73.1 million relates to:

- ◆ additional expenditure of \$38 million, paid through ORTA, to other transport agencies to fund additional Olympic costs including the Olympic Allowance. Of this amount, \$31.3 million was allocated to the State Rail Authority;
- ◆ additional expenditure on bus hire, salary allowances and extra meals and accommodation facilities provided to bus drivers;
- ◆ additional property and facilities costs and unforeseen additional marketing and technology costs.

A significant proportion of the additional expenditure was able to be funded from the receipt of additional revenue from sponsors, investments interest, bus hire receipts and additional revenue from Royal Easter Show and major events bus services.

ORTA is expected to finalise its contractual arrangements with Bus 2000 prior to 30 June 2001 when it will be wound up. The Authority is expected to achieve a balanced financial outcome with a small cash surplus flowing to OCA by 30 June 2001. Any outstanding commitments of ORTA at that date will revert to OCA.

## **SYDNEY OLYMPIC PARK AUTHORITY**

The Sydney Olympic Park Authority (SOPA) will be established to manage the long term future of Homebush Bay. The Premier, in January 2001, announced the Authority is to commence operations from 1 July 2001. The Authority will be managed by a Board appointed by the Minister.

SOPA will be responsible for the management and development of facilities and infrastructure in the Sydney Olympic Park precinct and for the promotion and organisation of sporting, educational, recreational and tourist activities.

Budget funding for SOPA of \$31.9 million has been provided from an amount of \$51.9 million previously allocated to the Olympic Co-ordination Authority, which will retain \$20 million for Olympic wind-up issues.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Authority will take over the previous responsibilities of the Olympic Co-ordination Authority (OCA) in respect of the Homebush Bay precinct. OCA will remain responsible for Olympic and Paralympic Games wind-up and the promotion and operation of the Olympic venues which are outside Sydney Olympic Park until their longer term operational future is decided. It is proposed that all Government owned lands within the Homebush Bay precinct will be vested in SOPA including those of Bicentennial Park and State Sports Centre.

## **STRATEGIC DIRECTIONS**

The proposed future development of Sydney Olympic Park is the key to its financial viability. The long term objective is to achieve a viable and vibrant precinct which would require minimal Government funding.

Initiatives relating to the fostering of further development on site, entertainment and festival programs and provision of transport will be employed to ensure ongoing use and financial viability of the precinct. Ongoing viability will depend heavily on event schedules and more importantly a critical mass of permanent inhabitants and visitations at Homebush Bay.

Draft masterplanning provides for a mixture of premium residential and commercial development opportunities on site. Government will seek broad proposals from the private sector for these developments in 2001-02 and it is expected SOPA will share in revenue opportunities from these developments in order to meet the costs of maintaining and promoting the substantial public areas particularly in the Millennium Parklands.

Key Strategies include:

- ◆ preservation of the natural and cultural heritage;
- ◆ restoration and use of heritage facilities in the Millennium Parklands;
- ◆ promotion and marketing of the site particularly in the form of developing a program of special community events and festivals;
- ◆ ongoing development of the site Masterplan in liaison with the Department of Urban Affairs and Planning;
- ◆ private industry participation in the commercial development of the site particularly in the core areas of the rail station and venue precinct; and
- ◆ development of regional bus transport routes to service and promote use of the site.

## **2001-02 BUDGET**

### **Total Expenses**

Total operating expenses in 2001-02 are estimated at \$76.2 million.

Expenses include:

- ◆ the maintenance, security and operation of facilities at Sydney Olympic Park and surrounding parklands;
- ◆ supporting the infrastructure and remediation works at Homebush Bay;
- ◆ marketing and customer services including the staging of festivals and events;
- ◆ ongoing planning and development of the site;

- ◆ property and asset management including maintenance of building and structures and provision of public utilities;
- ◆ advising on commercial development, negotiating commercial arrangements and managing the business activities of SOPA; and
- ◆ promotion of Homebush Bay as a location for investment, visitation and the conduct of business.

Off setting expenses are revenues of \$79.7 million earned from:

- ◆ car parking (\$6 million), rents and leases (\$5 million) and capital contributions towards the development of Olympic facilities (\$3 million); and
- ◆ an accounting adjustment of \$62.6 million which recognises that the Government will own Stadium Australia in 2029.

### **Asset Acquisitions**

The Authority's asset acquisition program of \$30 million in 2001-02 includes:

- ◆ \$12.8 million to finish decommissioning Olympic sites, re-positioning of the cauldron and reconfiguration of the Stadium for its long term use;
- ◆ \$4.7 million for attractions and infrastructure including additional shelter and shade and a wall to commemorate the volunteers from the Olympic and Paralympic Games;
- ◆ \$4.5 million for the restoration and refurbishment of heritage structures and for the initial stage of provision of basic site amenities in the Millennium Parklands; and
- ◆ \$4 million for the administration and engagement of required expertise for progressing the commercial development of the site.

## **DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

The Department of State and Regional Development's aim is to advance the economic development of New South Wales and bring new business to the State by attracting domestic and international investment, encouraging exports, improving enterprise skills, increasing innovation and providing a competitive business climate.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2000-01, the Department has been successful in attracting and facilitating major investment projects in both metropolitan and regional New South Wales with an estimated investment value of \$960 million and employment impact of over 8,500 jobs.

The financial year included the following programs and initiatives:

- ◆ The Australian Technology Showcase (ATS) continued to promote innovative and technology oriented Australian businesses. Over \$200 million in new sales and exports has been achieved by 270 New South Wales companies. The ATS is now implemented nationally and is conducted in association with the Federal Department of Industry Science and Resources, Austrade and the ACT, Queensland, Victorian and South Australian Governments;
- ◆ The Olympic Business Program was implemented to maximise the benefit of the Olympic Games promoting Sydney and New South Wales as a preferred investment location in the Asia Pacific region. The program included promotion in Australia and overseas, specialised promotional material, operation of the Sydney media centre and business networking events during the Games;
- ◆ As part of the Olympic Business Program contracts worth over \$1 billion for the Olympic Games were awarded to New South Wales firms, of which contracts worth over \$270 million were won by regional firms. International athletes injected around \$70 million into regional New South Wales through the Government's Pre-Games Training Program. The Sydney Media Centre provided access to 350 business stories and industry fact sheets to over 5,000 registered international and domestic media. Over 10,000 business people attended more than 100 business promotion events and briefings prior to and during the Games;
- ◆ Investment projects won included the IBM E-commerce centre for the Asia Pacific involving 494 jobs. Deutsche Bank AG announced its Sydney office will be one of only two global processing hubs for foreign exchange trading. ABN Amro announced Sydney will be one of three global locations for foreign exchange trading in G7 currencies;

- ◆ The Department has also instituted a post Olympics business development plan called “Building on Success”. The main elements of this program entail pursuing business opportunities through business contacts made during the Games, conducting high level trade and investment missions and working with Australian and locally based international corporations to expand their operations in New South Wales;
- ◆ The Women in Business program was expanded significantly during 2000-01 with 290 participants in 18 programs held throughout the State;
- ◆ Townlife Development Program - a program implemented to assist smaller towns, those with a population of less than 2,500, which are particularly vulnerable to the effects of globalisation and the rationalisation of industry. Funding support has been provided to 24 communities to plan and implement projects, which involve new economic activity;
- ◆ New Market Expansion Program – implemented to assist regional firms to develop the confidence, networks and skills to pursue and take up new markets and to break the cycle of dependence on traditional markets and local economies; and
- ◆ Meat Processing Industry Restructuring Program – introduced to assist the meat processing sector develop into a competitive and sustainable industry and ease the impact of continuing rationalisation on companies, employees and regional communities.

Variations between 2000-01 budgeted and revised expenditure for grants and subsidies items reflect changes in the timing of claims for payment and do not represent any change in the Government’s overall funding commitment for these projects.

Investment attraction and other specific projects assisted / facilitated include:

- ◆ Windsor Farm Foods Group Ltd, Cowra – process vegetables, honey and jam (investment \$10.5 million – 60 jobs);
- ◆ Peel Valley Exporters Pty Ltd, Tamworth – establishment of small stock meat processing facility (investment \$6 million – 90 jobs);
- ◆ Jeld-Wen Australia Pty Ltd, Oberon – expansion of former CSR door skin manufacturing plant (investment \$22 million - retention and potential growth of workplace);

- ◆ Cellulose Valley Technology Park, Lismore – infrastructure works to establish a technology park to foster innovation, research and manufacture of natural and environmentally beneficial products; and
- ◆ Filming of The Matrix II and III and a film length episode of The Bill were also secured for Sydney.

## **STRATEGIC DIRECTIONS**

The Department's activities are encompassed in four strategies. These are promoting investment, boosting exports, encouraging innovation and improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within Government as well as explaining and implementing Government policies applying to industry.

## **2001-02 BUDGET**

### **Total Expenses**

The Department's estimated total expenses for 2001-02 amount to \$98.6 million.

During 2001-02 the Department's initiatives will include the following:

- ◆ A post Olympics Business Program aimed at maximising the investment attraction and trade potential of the State. The program will consist of investment recruitment and export promotion missions to targeted markets;
- ◆ The Australian Technology Showcase (ATS) program for innovative technologies will be extended to capitalise on the post Olympic opportunities program for New South Wales businesses. The ATS will provide new prospects for technology companies through an extensive promotional program including exhibitions, business missions, website promotion and business matching with local and international venture capitalists and technology users;



- ◆ Under the Regional Economic Transition Scheme, funds were allocated to assist communities adversely affected by deregulation of the dairy industry to explore alternative industries, and diversify their economies. The Scheme will continue, allowing targeted assistance to attract new industry to communities impacted by economic restructuring;
- ◆ The Country Lifestyles Program will continue as a program to assist the promotion of attraction of regional New South Wales sites as business destinations. There will be two Regional Business Investment Tours per year, bringing investment executives to regional locations where local firms will have the opportunity to showcase their businesses to secure capital for growth; and
- ◆ A new service for technology start up companies will be developed as part of the Small Business Expansion Program, taking account of the special challenges faced in areas such as biotechnology and information technology. The film industry firms, who are a special group of small business entrepreneurs with particular challenges in strategic and financial management planning, will also be targeted for support.

In addition, the 2001-02 Budget includes allocation for the following programs:

- ◆ Regional Headquarters Scheme – to encourage international companies to establish their regional headquarters in Sydney;
- ◆ Assistance to Industry – promoting, encouraging and stimulating the establishment and development of industry;
- ◆ Regional Business Development Scheme – providing assistance to businesses starting up, expanding in or relocating to a regional location;
- ◆ Community Economic Development Programs – a suite of programs which help regional communities to take a strategic and proactive approach in their economic future and to explore opportunities which value add to local resources and diversify from the traditional economic base;
- ◆ Hunter Advantage Fund – response to the need for job creation and industry development initiatives in the Newcastle area as a consequence of the closure of BHP’s steelmaking operations in 1999;
- ◆ Illawarra Advantage Fund - to help ameliorate the effects of industry restructuring within the Illawarra region;

- ◆ New South Wales High Growth Business – an initiative to help businesses exposed to global competition; and
- ◆ Small Business Development – supporting a range of activities directed at small and micro firms in New South Wales. The programs are mainly delivered from the community and private sector, with Departmental resources directed to testing concepts and delivery mechanisms.

### **Asset Acquisition Program**

The Department's asset acquisition program for 2001-02 includes \$1.1 million for computer upgrades, essential building works and the replacement of plant and equipment.

## **NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

The Insurance Ministerial Corporation (IMC) was created in 1992 to accept the assets, liabilities, rights and obligations of Government insurance activities. The activities are:

- ◆ The Treasury Managed Fund, which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and
- ◆ The management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The major revenue items are premiums, investment earnings, and Government grants. Expenses are primarily related to claims costs.

Claims expenses include movements in the liability for outstanding claims. The liability includes an independent actuarial valuation of claims incurred but not yet paid, incurred but not yet reported claims and the anticipated fund management fees in respect of the management of those claims.

The asset management policy for the IMC provides for an allocation of 60 percent bonds and 40 percent growth assets. This allocation was chosen to improve the solvency ratio over the long term. It provides an acceptable balance between risk and growth. The New South Wales Treasury Corporation directly manages the bond portfolio and acts as a manager of managers in respect of growth assets.

## **STRATEGIC DIRECTIONS**

A greater emphasis has been placed on reducing claim costs in the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender. GIO General Ltd was successful in securing a three year tenure from 1 July 2000 with an option at the Government's discretion for a further extension of two years.

## **2001-02 BUDGET**

The estimated operating surplus of \$21.8 million for 2001-02 compares with a forecast deficit of \$5.7 million in 2000-01. This result will be achieved by an 8 percent increase in revenue to \$935.7 million, while expenses are expected to increase by 5 percent to \$913.9 million.

The deficit of \$5.7 million in 2000-01 arose as a result of the revaluation of outstanding workers compensation claims. Small variations, when applied to the very large amount of outstanding claims (greater than \$2 billion), produce significant variations in the operating result.

The surplus of \$21.8 million for 2001-02 arises as a result of a difference between premiums, which are based on projected claims costs, and the movement in outstanding claims, which is based on an actuarial estimate of claims costs plus a 7.5 percent prudential margin.

More information on "insurance management" is provided in Chapter 5 of Budget Paper No. 2.

## **ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

The Electricity Tariff Equalisation Ministerial Corporation commenced the administration of the Electricity Tariff Equalisation Fund (EETF) on 1 January 2001. The Fund is designed to manage purchase cost risk for those standard retail suppliers that are required to supply electricity to small retail customers at tariffs determined by the Independent Pricing and Regulatory Tribunal.

Standard retail suppliers are required to pay money into the Fund when wholesale prices are lower than the energy cost component they recover from regulated customers. When wholesale prices are higher than the energy cost component in the regulated tariff, the EETF compensates standard retail suppliers from the surpluses collected earlier to ensure they earn a regulated return.

In this way, the Fund seeks to smooth out the volatility in wholesale prices for those businesses that are required to sell at regulated tariffs. At the same time, the Fund ensures that the standard retail suppliers do not face a commercial advantage or disadvantage because they supply regulated customers.

In the event there is a sustained rise in pool prices and there are insufficient funds, New South Wales Government owned electricity generators are required to 'top-up' the EETF to the extent they have benefited from the high wholesale prices that caused the Fund to be depleted. Generator payments to the Fund are repaid to generators whenever standard retail suppliers make a payment into the Fund. The involvement of generators ensures that the Fund balance is always positive.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Standard retail electricity suppliers and State-owned electricity generators make payments into the Fund and receive payments from the Fund in accordance with the payment rules established by legislation. The direction and level of payments is dependent on movements in wholesale electricity prices.

Payments into and out of the Fund by standard retail suppliers are expected to roughly balance during the period to 30 June 2001. Given this outcome, all payments into the Fund by generators will be repaid as at 30 June 2001.

The Corporation has a borrowing facility of up to \$50 million. The facility was used as a mechanism for reducing cash flow risk for generators during the initial period of the Fund's operation. The facility was provided for a transitional 6-month period. The facility will be repaid by standard retail supplier and/or generator payments into the Fund.

## **STRATEGIC DIRECTIONS**

The introduction of full retail competition from 1 January 2002 will impact on the number of customers covered by regulated tariffs and the operation of the Fund. Small business and household customers that enter into negotiated contracts will no longer be covered by the Fund, although they will have the option of electing to return to regulated supply arrangements.

## **2001-02 BUDGET**

Based on forward market prices, the average regulated energy cost in regulated retail tariffs is expected to be slightly higher than average wholesale prices. The Fund should record a small surplus throughout 2001-02 although there will be fluctuations in payments throughout the year in line with market based movements in wholesale price.

## **CROWN PROPERTY PORTFOLIO**

The main activity of the Crown Property Portfolio is management, including the collection of rent, of multi-occupancy office buildings owned or leased by the New South Wales Government. It also manages a number of diverse non-office properties, which are outside the core activities of other agencies and/or which have entered the portfolio as a result of a strategic decision to restructure particular agencies. The Department of Public Works and Services manages the Portfolio on an agency basis under a Management Agreement between the Department and the New South Wales Treasury. Day to day property management of buildings in the Portfolio is contracted to a private sector agent.

## **STRATEGIC DIRECTIONS**

The Portfolio's strategic focus will continue to centre on effectively managing the Crown Assets so as to optimise their value and maintain their operational utility. This will be achieved by:

- ◆ utilising the Portfolio's purchasing and negotiating power to secure improved lease rentals and terms for government agency accommodation;
- ◆ maximising the efficiency and effectiveness of tenants' accommodation; and
- ◆ maintaining expenditure at industry standards/ benchmarks.

## **2001-02 BUDGET**

### **Total Expenses**

The budgeted expenditure for 2001-02 is \$149.9 million, an increase by \$11.1 million compared with 2000-01. The additional expenditure comprises provision for a number of refurbishment projects.

### **Asset Acquisitions**

Consistent with the Government's decision to move the Department of Local Government to Nowra, the Portfolio has made an allowance of \$5 million in 2001-02 towards the cost of the construction of an office building.

## **ADVANCE TO THE TREASURER**

\$290 million has been allocated in 2001-02 to the Treasurer as an advance to allow for supplementary expenses - \$250 million for recurrent services and \$40 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

The level of the advance for recurrent services to the Treasurer in 2001-02 has been increased to \$250 million following a review of variations from Budget Estimates in previous years. At \$250 million the advance represents a contingency of less than 1 percent of budgeted operating expenses.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	52,691	50,588	<b>55,329</b>
Other operating expenses	24,666	32,327	<b>25,522</b>
Maintenance	935	1,017	<b>844</b>
Depreciation and amortisation	8,319	7,718	<b>10,677</b>
Grants and subsidies	229,620	307,890	<b>349,155</b>
<b>Total Expenses</b>	<b>316,231</b>	<b>399,540</b>	<b>441,527</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,620	6,348	<b>6,758</b>
Investment income	288	595	<b>490</b>
Other revenue	144	5,047	...
<b>Total Retained Revenue</b>	<b>6,052</b>	<b>11,990</b>	<b>7,248</b>
Gain/(loss) on disposal of non current assets	...	(432)	...
<b>NET COST OF SERVICES</b>	<b>310,179</b>	<b>387,982</b>	<b>434,279</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	48,338	45,968	50,284
Grants and subsidies	229,620	307,890	349,155
Other	25,640	35,512	29,167
<b>Total Payments</b>	<b>303,598</b>	<b>389,370</b>	<b>428,606</b>
<b>Receipts</b>			
Sale of goods and services	5,617	6,089	6,760
Interest	292	570	490
Other	244	7,251	2,703
<b>Total Receipts</b>	<b>6,153</b>	<b>13,910</b>	<b>9,953</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(297,445)</b>	<b>(375,460)</b>	<b>(418,653)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	7	...
Purchases of property, plant and equipment	(6,458)	(7,057)	(9,113)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,458)</b>	<b>(7,050)</b>	<b>(9,113)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	295,383	373,695	417,271
Capital appropriation	6,458	6,458	9,110
Cash reimbursements from the Consolidated Fund Entity	629	537	633
Cash transfers to Consolidated Fund	...	(121)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>302,470</b>	<b>380,569</b>	<b>427,014</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,433)</b>	<b>(1,941)</b>	<b>(752)</b>
Opening Cash and Cash Equivalents	3,445	6,366	4,425
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,012</b>	<b>4,425</b>	<b>3,673</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(310,179)	(387,982)	(434,279)
Non cash items added back	12,598	12,298	15,665
Change in operating assets and liabilities	136	224	(39)
<b>Net cash flow from operating activities</b>	<b>(297,445)</b>	<b>(375,460)</b>	<b>(418,653)</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,012	4,425	3,673
Receivables	263	1,462	1,454
Other	579	507	608
<b>Total Current Assets</b>	<b>2,854</b>	<b>6,394</b>	<b>5,735</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	37,057	40,758	39,191
Other	49	61	61
<b>Total Non Current Assets</b>	<b>37,106</b>	<b>40,819</b>	<b>39,252</b>
<b>Total Assets</b>	<b>39,960</b>	<b>47,213</b>	<b>44,987</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,446	5,970	6,022
Employee entitlements and other provisions	4,293	4,332	4,331
<b>Total Current Liabilities</b>	<b>8,739</b>	<b>10,302</b>	<b>10,353</b>
<b>Non Current Liabilities -</b>			
Other	...	74	74
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>74</b>	<b>74</b>
<b>Total Liabilities</b>	<b>8,739</b>	<b>10,376</b>	<b>10,427</b>
<b>NET ASSETS</b>	<b>31,221</b>	<b>36,837</b>	<b>34,560</b>
<b>EQUITY</b>			
Reserves	4,409	4,409	4,409
Accumulated funds	26,812	32,428	30,151
<b>TOTAL EQUITY</b>	<b>31,221</b>	<b>36,837</b>	<b>34,560</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.1 Central Financial Management Services

##### 70.1.1 Economic and Fiscal Strategy

Program Objective(s): To improve the allocation of State resources and achieve a responsible financial position for New South Wales through advice on overall fiscal and economic strategies.

Program Description: Advising on overall fiscal, revenue and expenditure strategies. Developing methods to enhance and measure public sector performance. Monitoring and forecasting economic conditions. Undertaking economic modelling and research to assist in policy formulation and decision making. Advising on State economic development strategy. Forecasting and monitoring tax revenue and advising on tax policy and intergovernmental financial relations. Evaluating the financial and economic feasibility of major capital projects, including private sector infrastructure projects. Advising on microeconomic and industry policy issues, including national competition policy implementation.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities:</u>		
Economic strategy	8	13
Fiscal strategy	11	12
Revenue strategy	15	12
Executive, corporate and directorate support	8	8
	<u>42</u>	<u>45</u>

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	3,603	3,654	<b>4,672</b>
Other operating expenses	1,514	1,703	<b>3,644</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.1 Central Financial Management Services**

##### **70.1.1 Economic and Fiscal Strategy (cont)**

#### **OPERATING STATEMENT (cont)**

Maintenance	28	28	<b>29</b>
Depreciation and amortisation	142	75	<b>66</b>
<b>Total Expenses</b>	<b>5,287</b>	<b>5,460</b>	<b>8,411</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	15	44	<b>16</b>
Other revenue	...	118	<b>235</b>
<b>Total Retained Revenue</b>	<b>15</b>	<b>162</b>	<b>251</b>
<b>NET COST OF SERVICES</b>	<b>5,272</b>	<b>5,298</b>	<b>8,160</b>
<b>ASSET ACQUISITIONS</b>	<b>84</b>	<b>47</b>	<b>118</b>

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# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## 70 TREASURY

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### 70.1 Central Financial Management Services

#### 70.1.2 Financial Management

Program Objective(s): To improve the allocation of, and accountability for the use of, State resources by developing and promoting procedures, systems and policies which result in better financial performance, including liability management. To improve public sector accountability for State financial management by producing State financial reports which provide accurate, timely, comprehensive and relevant information.

Program Description: Advising on the development and application of financial management improvement and accounting and budgetary systems and procedures. Co-ordinating Budget preparation, including reporting and data collection. Developing and maintaining the Office of Financial Management's Financial Information System. Management of Crown assets and liabilities, including debt, superannuation liabilities and insurable claims.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Financial management improvement	15	16
Reporting and co-ordination	14	15
Crown asset and liability management	23	22
Executive, corporate and directorate support services	9	10
	<hr/> 61	<hr/> 63

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	5,872	5,727	<b>5,950</b>
Other operating expenses	2,449	2,971	<b>3,386</b>
Maintenance	117	237	<b>186</b>
Depreciation and amortisation	1,132	1,152	<b>931</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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**70.1 Central Financial Management Services****70.1.2 Financial Management (cont)****OPERATING STATEMENT (cont)**

Grants and subsidies			
Australian accounting research and standards bodies	...	169	<b>170</b>
Grants to agencies	...	...	<b>70</b>
<b>Total Expenses</b>	<b>9,570</b>	<b>10,256</b>	<b>10,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs*	2,026	2,179	<b>1,982</b>
Minor sales of goods and services	26	27	<b>25</b>
Investment income	20	68	<b>25</b>
<b>Total Retained Revenue</b>	<b>2,072</b>	<b>2,274</b>	<b>2,032</b>
<b>NET COST OF SERVICES</b>	<b>7,498</b>	<b>7,982</b>	<b>8,661</b>
<b>ASSET ACQUISITIONS</b>	<b>84</b>	<b>115</b>	<b>287</b>

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\* Expenses associated with staff in the Crown Asset and Liability Management Branch are reimbursed by the Crown Transactions Entity.

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.1 Central Financial Management Services**

##### **70.1.3 Resource Allocation**

**Program Objective(s):** To optimise the allocation of State resources in accordance with Government priorities, delivering positive social outcomes for the State. To enhance public sector net worth.

**Program Description:** Advising on the resource allocation issues in the general government sector. Advising on, and monitoring, the financial position and performance of general government sector agencies, including the negotiation of service and resource allocation agreements. Advising on, and monitoring, the financial position of government businesses, including the negotiation of statements of financial performance and statements of corporate intent. Forecasting and monitoring distribution payments by government businesses.

	Average Staffing (EFT)	
	2000-01	2001-02
<b>Activities:</b>		
Education, financial services and government	9	12
Natural resources and environment	12	13
Property and planning	5	8
Human services	12	10
Justice and emergency services	8	8
Transport and ports	7	9
Executive, corporate and directorate support	14	14
	<u>67</u>	<u>74</u>

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2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	4,947	6,235	<b>7,177</b>
Other operating expenses	2,801	2,877	<b>3,817</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.1 Central Financial Management Services**

##### **70.1.3 Resource Allocation (cont)**

#### ***OPERATING STATEMENT (cont)***

Maintenance	68	51	52
Depreciation and amortisation	334	414	528
<b>Total Expenses</b>	<b>8,150</b>	<b>9,577</b>	<b>11,574</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	29	69	25
Other revenue	...	309	648
<b>Total Retained Revenue</b>	<b>29</b>	<b>378</b>	<b>673</b>
<b>NET COST OF SERVICES</b>	<b>8,121</b>	<b>9,199</b>	<b>10,901</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>85</b>	<b>128</b>	<b>317</b>

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NOTE: In last year's Budget the 2000-01 estimates for this program and the Market Implementation Group program were transposed. The above figures have been adjusted.

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.1 Central Financial Management Services**

##### **70.1.4 Market Implementation Group**

**Program Objective(s):** To develop and implement the Government's energy reform initiatives in a comprehensive and timely manner and ensure that the Government's interests are effectively represented in relation to the development of inter-jurisdictional reform matters.

**Program Description:** Improving the operation of the National Electricity Market. Developing and implementing a robust National Electricity Code. Resolving outstanding pricing, regulatory and environmental issues. Driving an efficient, national approach to introducing full retail competition for all energy customers including small business and households. Instilling a commercially oriented management framework to the New South Wales electricity businesses.

	Average Staffing (EFT)	
	2000-01	2001-02
<b>Activities:</b>		
Major projects	9	...
Energy ownership	7	12
Executive, corporate and directorate support	4	3
	<hr/> 20	<hr/> 15

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	3,200	1,615	<b>1,710</b>
Other operating expenses	4,136	10,278	<b>1,740</b>
Maintenance	27	9	<b>7</b>
Depreciation and amortisation	117	75	<b>24</b>
Grants and subsidies			
Grants to agencies	...	...	<b>150</b>
<b>Total Expenses</b>	<hr/> <b>7,480</b>	<hr/> <b>11,977</b>	<hr/> <b>3,631</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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**70.1 Central Financial Management Services**

**70.1.4 Market Implementation Group (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	14	11	4
Other revenue	...	5,381	55
<b>Total Retained Revenue</b>	<b>14</b>	<b>5,392</b>	<b>59</b>
<b>NET COST OF SERVICES</b>	<b>7,466</b>	<b>6,585</b>	<b>3,572</b>

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<b>ASSET ACQUISITIONS</b>	<b>84</b>	<b>47</b>	<b>118</b>
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NOTE:

1. In last year's Budget the 2000-01 estimates for this program and the Resources Allocation program were transposed. The above figures have been adjusted.
2. Expenses and revenue increased in 2000-01 due to additional work associated with full retail contestability reforms funded by the electricity industry.

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### 70.2.1 Duties Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing duties on liable instruments, documents and transactions.

Program Description: Assessment, collection and recovery of duties by sale of adhesive stamps, stamping of liable instruments or documents and from returns submitted by authorised persons.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Revenue collected	\$m	3,393	4,051	3,842	<b>3,457</b>
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	0.22	0.26	0.23	<b>0.20</b>
Revenue collected per Net Cost of Services dollar	\$	154	198	183	<b>149</b>
Revenue per EFT staff	\$m	13.6	19.1	19.2	<b>15.5</b>
Proportion of revenue received by electronic payment	%	2	27	30	<b>25</b>
Objections determined within statutory period (90 days)	%	97	80	100	<b>100</b>
Objections allowed (in part included)	%	35	20	20	<b>n/a</b>
Objections raised by clients	no.	97	70	90	<b>90</b>
<u>Average Staffing:</u>	EFT	248	212	199	<b>201</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	12,076	11,800	<b>12,801</b>
Other operating expenses	5,045	5,200	<b>4,646</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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**70.2 Revenue Collection****70.2.1 Duties Collection (cont)****OPERATING STATEMENT (cont)**

Maintenance	249	245	198
Depreciation and amortisation	2,378	2,219	3,427
<b>Total Expenses</b>	<b>19,748</b>	<b>19,464</b>	<b>21,072</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	3	...
Investment income	75	142	156
Other revenue	59	38	...
<b>Total Retained Revenue</b>	<b>134</b>	<b>183</b>	<b>156</b>
Gain/(loss) on disposal of non current assets	...	(153)	...
<b>NET COST OF SERVICES</b>	<b>19,614</b>	<b>19,434</b>	<b>20,916</b>
<b>ASSET ACQUISITIONS</b>	<b>2,445</b>	<b>2,404</b>	<b>2,817</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.2 Revenue Collection**

##### **70.2.2 Pay-roll Tax Collection**

**Program Objective(s):** To collect revenue to finance services for the people of New South Wales by imposing pay-roll tax on employers in respect of certain wages.

**Program Description:** Collection and recovery of pay-roll tax from employers who are periodically required to furnish a return of taxable wages.

<u>Outcomes:</u>	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Revenue collected (including public sector)	\$m	4,155	4,476	4,515	<b>4,660</b>
<u>Outputs:</u>					
Overdue debt as a proportion of total revenue	%	0.90	0.66	0.66	<b>0.66</b>
Revenue collected per Net Cost of Services dollar	\$	410	502	419	<b>422</b>
Revenue per EFT staff	\$m	37.1	46.6	44.5	<b>45.2</b>
Proportion of revenue received by electronic payment	%	44	85	89	<b>90</b>
Objections determined within statutory period (90 days)	%	93	85	100	<b>100</b>
Objections allowed (in part included)	%	34	39	35	<b>n/a</b>
Objections raised by clients	no.	130	87	87	<b>87</b>
<u>Average Staffing:</u>	EFT	112	96	103	<b>103</b>

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—2000-01—		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### ***OPERATING STATEMENT***

##### **Expenses -**

Operating expenses -			
Employee related	7,728	6,864	<b>7,065</b>
Other operating expenses	2,512	2,553	<b>2,217</b>
Maintenance	139	132	<b>121</b>
Depreciation and amortisation	1,306	1,169	<b>1,720</b>
<b>Total Expenses</b>	<b>11,685</b>	<b>10,718</b>	<b>11,123</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.2 Pay-roll Tax Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	...	2	...
Minor sales of goods and services	...	...	...
Investment income	42	77	<b>72</b>
Other revenue	23	16	...

<b>Total Retained Revenue</b>	<b>65</b>	<b>95</b>	<b>72</b>
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Gain/(loss) on disposal of non current assets	...	(83)	...
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<b>NET COST OF SERVICES</b>	<b>11,620</b>	<b>10,706</b>	<b>11,051</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,154</b>	<b>1,052</b>	<b>1,651</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### 70.2.3 Land Tax Collection

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing a tax on liable properties.

Program Description: Assessment, collection and recovery of land tax from liable property owners.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes</u> :					
Revenue collected	\$m	966	930	921	<b>967</b>
<u>Outputs</u> :					
Overdue debt as a proportion of total revenue	%	4.8	6.2	6.3	<b>6.4</b>
Revenue collected per Net Cost of Services dollar	\$	43	40	36	<b>34</b>
Revenue per EFT staff	\$m	5.4	5.3	5.2	<b>5.1</b>
Proportion of revenue received by electronic payment	%	57	73	75	<b>80</b>
Objections determined within statutory period (90 days)	%	52	73	75	<b>75</b>
Objections allowed (in part included)	%	42	43	35	<b>n/a</b>
Objections raised by clients	no.	4,685	3,239	2,000	<b>2,000</b>
<u>Average Staffing</u> :	EFT	179	174	190	<b>191</b>

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—2000-01—		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	11,941	11,078	<b>12,064</b>
Other operating expenses	4,760	5,159	<b>4,743</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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**70.2 Revenue Collection****70.2.3 Land Tax Collection (cont)****OPERATING STATEMENT (cont)**

Maintenance	233	240	<b>201</b>
Depreciation and amortisation	2,203	2,138	<b>3,282</b>
Grants and subsidies			
Valuer General's Office	11,120	11,121	<b>11,365</b>
<b>Total Expenses</b>	<b>30,257</b>	<b>29,736</b>	<b>31,655</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Search fees	3,371	3,078	<b>3,423</b>
Minor sales of goods and services	...	2	...
Investment income	70	140	<b>144</b>
Other revenue	45	32	...
<b>Total Retained Revenue</b>	<b>3,486</b>	<b>3,252</b>	<b>3,567</b>
Gain/(loss) on disposal of non current assets	...	(149)	...
<b>NET COST OF SERVICES</b>	<b>26,771</b>	<b>26,633</b>	<b>28,088</b>
<b>ASSET ACQUISITIONS</b>	<b>1,658</b>	<b>1,590</b>	<b>2,647</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.4 Miscellaneous Revenue Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing tax, duties and levies on liable transactions and documents.

Program Description: Assessment, collection and recovery of debits tax, parking space levy, gaming duties, racing taxes and financial institutions duty. Collection and recovery of unclaimed money. Collection of health insurance levy, electricity energy levy and Keno tax. Administration of the Petroleum Subsidy Scheme.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Total revenue collected under this program	\$m	1,115	1,194	1,278	<b>1,279</b>
<u>Outputs:</u>					
Revenue collected per Net Cost of Services dollar	\$	364	485	411	<b>421</b>
Revenue per EFT staff	\$m	32.8	36.2	41.2	<b>37.6</b>
Petroleum subsidy payments made	no.	2,417	2,668	870	<b>900</b>
Unclaimed money claims paid	no.	1,855	4,800	2,600	<b>3,000</b>
Proportion of revenue received by electronic payment	%	3	41	56	<b>50</b>
<u>Average Staffing:</u>	EFT	34	33	34	<b>34</b>

NOTE: Responsibility for collection of racing taxes was transferred from the Department of Gaming and Racing to the Office of the State Revenue from 1 January 2001. Responsibility for collection of club and hotel gaming duties is being transferred to OSR from 1 July 2001.



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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**70.2 Revenue Collection****70.2.4 Miscellaneous Revenue Collection (cont)**

	—2000-01—		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,080	1,993	<b>2,093</b>
Other operating expenses	847	888	<b>774</b>
Maintenance	42	43	<b>26</b>
Depreciation and amortisation	407	386	<b>556</b>
<b>Total Expenses</b>	<b>3,376</b>	<b>3,310</b>	<b>3,449</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	197	198	<b>390</b>
Minor sales of goods and services	...	1	<b>...</b>
Investment income	13	25	<b>24</b>
Other revenue	10	6	<b>...</b>
<b>Total Retained Revenue</b>	<b>220</b>	<b>230</b>	<b>414</b>
Gain/(loss) on disposal of non current assets	...	(27)	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>3,156</b>	<b>3,107</b>	<b>3,035</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>762</b>	<b>1,582</b>	<b>1,125</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.5 Tax Equivalents Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing corporate income tax on Public Trading Enterprises, including State Owned Corporations.

Program Description: Assessment, collection and recovery of corporate income tax from Public Trading Enterprises, including State Owned Corporations.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outcomes:</u>					
Revenue collected	\$m	383	365	417	<b>317</b>
<u>Outputs:</u>					
Revenue collected per Net Cost of Services dollar	\$	768	1,755	2,397	<b>1,278</b>
Revenue per EFT staff	\$m	95.8	182.5	208.5	<b>158.5</b>
Proportion of revenue received by electronic payment	%	23	37	50	<b>50</b>
<u>Average Staffing:</u>	EFT	4	2	2	<b>2</b>

---

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	133	119	<b>179</b>
Other operating expenses	40	37	<b>43</b>
Maintenance	2	2	...
Depreciation and amortisation	21	16	<b>26</b>
<b>Total Expenses</b>	<b>196</b>	<b>174</b>	<b>248</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.5 Tax Equivalent Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	1	1	...
<b>Total Retained Revenue</b>	<b>1</b>	<b>1</b>	<b>...</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>195</b>	<b>174</b>	<b>248</b>

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<b>ASSET ACQUISITIONS</b>	<b>1</b>	<b>1</b>	<b>...</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.3 Administrative Services**

##### **70.3.1 First Home Owner Grants Scheme**

Program Objective(s): To administer the First Home Owner Grants Scheme in New South Wales.

Program Description: Payment of a grant to eligible applicants upon the acquisition of a first home.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Applications approved	thous	n.a.	n.a.	43	<b>48</b>
<u>Average Staffing</u> :	EFT	...	...	27	<b>27</b>

---

—2000-01—		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	1,111	1,503	<b>1,618</b>
Other operating expenses	562	661	<b>512</b>
Maintenance	30	30	<b>24</b>
Depreciation and amortisation	279	74	<b>117</b>
Grants and subsidies			
First Home Owners Scheme - grant payments	218,500	296,600	<b>337,400</b>
<b>Total Expenses</b>	<b>220,482</b>	<b>298,868</b>	<b>339,671</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	9	18	<b>24</b>
Other revenue	7	5	<b>...</b>
<b>Total Retained Revenue</b>	<b>16</b>	<b>23</b>	<b>24</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.3 Administrative Services**

**70.3.1 First Home Owner Grants Scheme (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(19)	...
<b>NET COST OF SERVICES</b>	<b>220,466</b>	<b>298,864</b>	<b>339,647</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>101</b>	<b>90</b>	<b>30</b>
<hr/>			

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related <sup>1</sup>	1,780,908	3,297,204	<b>2,096,113</b>
Other operating expenses	16,860	21,763	<b>25,410</b>
Grants and subsidies <sup>2</sup>	81,162	702,973	<b>125,165</b>
Borrowing costs <sup>3</sup>	1,194,648	1,621,939	<b>804,052</b>
Other expenses	450,032	716,864	<b>331,183</b>
<b>Total Expenses</b>	<b>3,523,610</b>	<b>6,360,743</b>	<b>3,381,923</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	13,936	22,295	<b>15,123</b>
Investment income	93,034	96,630	<b>108,036</b>
Other revenue <sup>4</sup>	23,800	27,753	<b>354,381</b>
<b>Total Retained Revenue</b>	<b>130,770</b>	<b>146,678</b>	<b>477,540</b>
<b>NET COST OF SERVICES</b>	<b>3,392,840</b>	<b>6,214,065</b>	<b>2,904,383</b>

1. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to a \$1,378 million superannuation expense resulting from lower than forecast returns on investments and changes in demographic assumptions used by William M Mercer, the schemes actuary, for the triennial review of superannuation schemes.
2. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to the assumption of \$600 million of HIH liabilities.
3. The large variation between the 2000-01 revised forecast and the 2001-02 Budget is due to two factors:
  - a) Assuming \$420 million of debt from Eraring Energy during 2000-01 as that entity was deemed to be overgeared; and
  - b) Ongoing budget cash surpluses together with the regearing of the electricity industry have enabled the retirement of high coupon loans. To repurchase these securities in the market a premium had to be paid to existing bond holders resulting in increased interest expense of \$270 million. Retirement of this high coupon debt will result in significant interest savings in 2001-02 and future years. This is further explained in Chapter 5 of Budget Paper No.2.
4. The large increase in other revenue for the 2001-02 budget is mainly due to a forecast book profit on the acquisition of 58% of Snowy Hydro Ltd. These shares have an estimated value of \$348 million but initially will have a book value of only \$20 million.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,089,752	968,140	<b>790,850</b>
Grants and subsidies	212,322	256,792	<b>238,743</b>
Finance costs	1,194,381	1,187,511	<b>780,497</b>
Other	340,748	354,673	<b>370,401</b>
<b>Total Payments</b>	<b>2,837,203</b>	<b>2,767,116</b>	<b>2,180,491</b>
<b>Receipts</b>			
Sale of goods and services	18,244	17,758	<b>6,969</b>
Interest	93,078	96,782	<b>107,998</b>
Other	23,801	35,903	<b>34,525</b>
<b>Total Receipts</b>	<b>135,123</b>	<b>150,443</b>	<b>149,492</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,702,080)</b>	<b>(2,616,673)</b>	<b>(2,030,999)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	3,530	(4,083)	<b>3,900</b>
Proceeds from sale of investments	(24,566)	19,750	<b>(43,864)</b>
Advance repayments received	109,610	117,178	<b>78,366</b>
Purchases of investments	(47,404)	(30,000)	...
Advances made	(39,340)	(47,078)	<b>(29,000)</b>
Other	(9,900)	(17,043)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,070)</b>	<b>38,724</b>	<b>9,402</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	111,386	<b>20,142</b>
Repayment of borrowings and advances	(3,528,273)	(4,301,932)	<b>(1,540,933)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(3,528,273)</b>	<b>(4,190,546)</b>	<b>(1,520,791)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,905,412	2,801,647	<b>2,214,953</b>
Capital appropriation	3,566,033	4,347,430	<b>1,569,933</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(243,972)	(367,157)	<b>(243,746)</b>
Cash transfers to Consolidated Fund	...	(57,832)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,227,473</b>	<b>6,724,088</b>	<b>3,541,140</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(10,950)</b>	<b>(44,407)</b>	<b>(1,248)</b>
Opening Cash and Cash Equivalents	17,753	79,329	<b>34,922</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,803</b>	<b>34,922</b>	<b>33,674</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,392,840)	(6,214,065)	<b>(2,904,383)</b>
Non cash items added back	47,479	727,166	<b>(288,374)</b>
Change in operating assets and liabilities	643,281	2,870,226	<b>1,161,758</b>
<b>Net cash flow from operating activities</b>	<b>(2,702,080)</b>	<b>(2,616,673)</b>	<b>(2,030,999)</b>



**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,803	34,922	33,674
Receivables	47,067	43,891	39,957
Other financial assets	76,061	85,664	77,540
Other	4	...	...
<b>Total Current Assets</b>	<b>129,935</b>	<b>164,477</b>	<b>151,171</b>
<b>Non Current Assets -</b>			
Investments in Snowy Hydro Ltd	...	...	348,000
Other financial assets	1,720,892	1,582,774	1,521,614
Property, plant and equipment - Land and building	4,600	4,600	4,600
<b>Total Non Current Assets</b>	<b>1,725,492</b>	<b>1,587,374</b>	<b>1,874,214</b>
<b>Total Assets</b>	<b>1,855,427</b>	<b>1,751,851</b>	<b>2,025,385</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	292,135	217,576	188,768
Interest bearing	2,545,947	2,100,702	2,380,411
Employee entitlements and other provisions	269,886	221,381	1,156,215
Other	149,063	281,438	271,564
<b>Total Current Liabilities</b>	<b>3,257,031</b>	<b>2,821,097</b>	<b>3,996,958</b>
<b>Non Current Liabilities -</b>			
Interest bearing	9,439,140	9,643,714	7,882,922
Employee entitlements and other provisions	8,960,408	9,903,411	10,279,422
Other	458,287	846,148	691,845
<b>Total Non Current Liabilities</b>	<b>18,857,835</b>	<b>20,393,273</b>	<b>18,854,189</b>
<b>Total Liabilities</b>	<b>22,114,866</b>	<b>23,214,370</b>	<b>22,851,147</b>
<b>NET ASSETS</b>	<b>(20,259,439)</b>	<b>(21,462,519)</b>	<b>(20,825,762)</b>
<b>EQUITY</b>			
Reserves	26,797	10,100	10,100
Accumulated funds	(20,286,236)	(21,472,619)	(20,835,862)
<b>TOTAL EQUITY</b>	<b>(20,259,439)</b>	<b>(21,462,519)</b>	<b>(20,825,762)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services**

**71.1.1 Debt Servicing Costs**

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on New South Wales Treasury Corporation loans and on certain authorities debt liabilities assumed by the State.

Program Description: Debt administration management of the Crown portfolio in conjunction with the New South Wales Treasury Corporation. Recoupment from various bodies of their portion of debt servicing costs.

Activities:

All Debt Servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and then on-charged to this program.

	—2000-01—	
	Budget	Revised
	\$000	\$000
		<b>2001-02</b>
		<b>Budget</b>
		<b>\$000</b>
<b>OPERATING STATEMENT</b>		
<b>Expenses -</b>		
Operating expenses -		
Reimbursement of Treasury employee related and other operating expenses	278	298
		<b>392</b>
Borrowing costs		
Interest	1,102,251	1,099,942
		<b>766,298</b>
Interest on superannuation conversion offer - TCorp loans	90,397	90,397
		<b>32,754</b>
Assumption of Superannuation Admin Corp debt	...	7,600
		...
Assumption of Eraring Energy debt	...	420,000
		...
Other finance costs	2,000	4,000
		<b>5,000</b>
Other expenses		
Advances written off – Dept of Housing	...	200,000
		...
Asset / liability management costs	...	903
		<b>953</b>
<b>Total Expenses</b>	<b>1,194,926</b>	<b>1,823,140</b>
		<b>805,397</b>
Less:		
<b>Retained Revenue -</b>		
Investment income	12,035	12,135
		<b>13,235</b>
Other revenue	600	577
		<b>480</b>
<b>Total Retained Revenue</b>	<b>12,635</b>	<b>12,712</b>
		<b>13,715</b>
<b>NET COST OF SERVICES</b>	<b>1,182,291</b>	<b>1,810,428</b>
		<b>791,682</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

---

**71.1 Service Wide Payments and Services**

**71.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): To provide relief from certain Crown revenues and to meet the costs of refunds of certain unclaimed monies.

Program Description: The remission and refund, under certain circumstances, of State taxation and other Crown revenues. The refund of unclaimed monies paid into Consolidated Fund in terms of section 14 of the Public Finance and Audit Act.

Activities:

All activities for this program are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and on-charged to this program.

	2000-01	2001-02
	Budget	Budget
	\$000	\$000
<b>OPERATING STATEMENT</b>		
<b>Expenses -</b>		
Operating expenses -		
Reimbursement of Treasury employee related and other operating expenses	58	98
Other expenses		
Petrol subsidy payments - Section 90 Case	47,000	41,000
Alcohol subsidy payments - Section 90 Case	5,300	32,000
Refunds and remissions of Crown revenue	15,000	3,000
<b>Total Expenses</b>	<b>67,358</b>	<b>83,063</b>
Less:		
<b>Retained Revenue -</b>		
Investment income	...	82
<b>Total Retained Revenue</b>	<b>...</b>	<b>82</b>
<b>NET COST OF SERVICES</b>	<b>67,358</b>	<b>82,974</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

---

**71.1 Service Wide Payments and Services**

**71.1.3 Other Service Wide Activities**

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

Activities:

All activities for this program are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. Thus all costs are recorded in Treasury's Financial Management Program and on-charged to this program.

	2000-01		<b>2001-02</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses –			
Employee related	1,780,908	3,297,204	<b>2,096,113</b>
Reimbursement of Treasury employee related			
other operating expenses	1,690	1,780	<b>1,767</b>
Other operating expenses	14,834	19,622	<b>23,153</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(16,290)	(16,333)	<b>(15,399)</b>
Actuarial adjustments - IMC	(62,570)	(7,486)	<b>(25,179)</b>
Contribution to Treasury Managed Fund	8,000	8,000	<b>21,000</b>
Assumption of HIH liability	...	600,000	...
Grants to agencies	...	24,128	<b>25,007</b>
Contribution to Transport Accident Compensation Fund	82,000	52,000	<b>50,000</b>
Contribution to Treasury Managed Fund for hindsight adjustment	25,000	5,000	<b>10,000</b>
Snowy Scheme reform	...	...	<b>15,000</b>
Other	22,458	12,463	<b>14,736</b>
Other expenses			
Write back of investment in National Rail Corp	...	52,123	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services****71.1.3 Other Service Wide Activities (cont)**

State's share of higher education superannuation costs	10,000	...	<b>10,000</b>
Sydney Water Corporation - rates on exempt properties	11,700	11,270	<b>11,479</b>
FreightCorp privatisation costs	...	9,700	<b>5,200</b>
Debt / investment management fees	7,275	7,275	<b>7,000</b>
State Bank post-sale costs	72,500	10,750	<b>39,850</b>
GST administration compensation to the Australian Tax Office	273,700	335,100	<b>174,200</b>
Other	7,557	6,743	<b>6,501</b>
<b>Total Expenses</b>	<b>2,238,762</b>	<b>4,429,339</b>	<b>2,470,428</b>

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale proceeds of land - profit and initial cost of land	13,936	14,529	<b>6,969</b>
Contributions to long service leave pool	...	7,766	<b>8,154</b>
Investment income	80,999	84,406	<b>94,719</b>
Book Profit on Acquisition of Snowy Hydro Ltd	...	...	<b>328,000</b>
Other revenue	23,200	27,176	<b>25,901</b>
<b>Total Retained Revenue</b>	<b>118,135</b>	<b>133,877</b>	<b>463,743</b>
<b>NET COST OF SERVICES</b>	<b>2,120,627</b>	<b>4,295,462</b>	<b>2,006,685</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.2 Natural Disasters Relief**

**71.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	4,000	13,201	<b>12,000</b>
Natural Disaster Relief capital grants	8,000	12,000	<b>18,000</b>
<b>Total Expenses</b>	<b>12,000</b>	<b>25,201</b>	<b>30,000</b>
<b>NET COST OF SERVICES</b>	<b>12,000</b>	<b>25,201</b>	<b>30,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN LEASEHOLDS ENTITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	1,030	3,880	<b>3,588</b>
<b>Total Expenses</b>	<b>1,030</b>	<b>3,880</b>	<b>3,588</b>
Less:			
<b>Retained Revenue -</b>			
Crown land leases	28,016	30,157	<b>30,911</b>
Investment income	5,253	5,253	<b>5,384</b>
<b>Total Retained Revenue</b>	<b>33,269</b>	<b>35,410</b>	<b>36,295</b>
Gain/(loss) on disposal of non current assets	6,489	4,489	<b>5,989</b>
<b>NET COST OF SERVICES</b>	<b>(38,728)</b>	<b>(36,019)</b>	<b>(38,696)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN LEASEHOLDS ENTITY**

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Crown land leases	29,641	27,696	<b>28,690</b>
Interest	5,253	5,253	<b>5,384</b>
<b>Total Receipts</b>	<b>34,894</b>	<b>32,949</b>	<b>34,074</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>34,894</b>	<b>32,949</b>	<b>34,074</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	8,218	6,351	<b>6,578</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>8,218</b>	<b>6,351</b>	<b>6,578</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(42,992)	(39,571)	<b>(40,559)</b>
<b>NET CASH FLOWS TO GOVERNMENT</b>	<b>(42,992)</b>	<b>(39,571)</b>	<b>(40,559)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>120</b>	<b>(271)</b>	<b>93</b>
Opening Cash and Cash Equivalents	4,000	3,630	<b>3,359</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,120</b>	<b>3,359</b>	<b>3,452</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	38,728	36,019	<b>38,696</b>
Change in operating assets and liabilities	(3,834)	(3,070)	<b>(4,622)</b>
<b>Net cash flow from operating activities</b>	<b>34,894</b>	<b>32,949</b>	<b>34,074</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN LEASEHOLDS ENTITY**

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	—2000-01—	
	Budget	Revised
	\$000	\$000
		<b>2001-02</b>
		<b>Budget</b>
		<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	4,120	3,359
Receivables	18,427	13,857
<b>Total Current Assets</b>	<b>22,547</b>	<b>17,216</b>
<b>Non Current Assets -</b>		
Receivables	32,993	37,585
Land at valuation	385,457	386,309
<b>Total Non Current Assets</b>	<b>418,450</b>	<b>423,894</b>
<b>Total Assets</b>	<b>440,997</b>	<b>441,110</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	4,120	3,764
Other	11,578	12,520
<b>Total Current Liabilities</b>	<b>15,698</b>	<b>16,284</b>
<b>Total Liabilities</b>	<b>15,698</b>	<b>16,284</b>
<b>NET ASSETS</b>	<b>425,299</b>	<b>424,826</b>
<b>EQUITY</b>		
Reserves	385,456	386,308
Accumulated funds	39,843	38,518
<b>TOTAL EQUITY</b>	<b>425,299</b>	<b>424,826</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN LEASEHOLDS ENTITY**

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**72.1 Administration of Crown Leases**

**72.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licenses and permissive occupancies of Crown Land.

———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Other operating expenses

1,030	3,880	<b>3,588</b>
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**Total Expenses**

<b>1,030</b>	<b>3,880</b>	<b>3,588</b>
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Less:

**Retained Revenue -**

Crown Land leases

28,016	30,157	<b>30,911</b>
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Investment income

5,253	5,253	<b>5,384</b>
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**Total Retained Revenue**

<b>33,269</b>	<b>35,410</b>	<b>36,295</b>
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Gain/(loss) on disposal of non current assets

6,489	4,489	<b>5,989</b>
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**NET COST OF SERVICES**

<b>(38,728)</b>	<b>(36,019)</b>	<b>(38,696)</b>
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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	43,657	49,557	<b>3,122</b>
Other operating expenses	93,616	120,498	<b>15,932</b>
Maintenance	12,641	12,541	<b>2,021</b>
Depreciation and amortisation	192,268	137,671	<b>75,205</b>
Grants and subsidies	29,462	102,466	...
<b>Total Expenses</b>	<b>371,644</b>	<b>422,733</b>	<b>96,280</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,427	16,998	<b>275</b>
Investment income	1,666	7,966	<b>300</b>
Retained taxes, fees and fines	300	330	...
Grants and contributions	1,051	33,528	...
Other revenue	97,257	107,409	<b>235</b>
<b>Total Retained Revenue</b>	<b>110,701</b>	<b>166,231</b>	<b>810</b>
Gain/(loss) on disposal of non current assets	10,000	1,602	<b>10,000</b>
<b>NET COST OF SERVICES</b>	<b>250,943</b>	<b>254,900</b>	<b>85,470</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	42,849	48,812	5,082
Grants and subsidies	29,462	38,512	...
Other	106,378	155,361	24,198
<b>Total Payments</b>	<b>178,689</b>	<b>242,685</b>	<b>29,280</b>
<b>Receipts</b>			
Sale of goods and services	40,290	12,611	5,505
Interest	3,143	8,143	3,085
Other	37,640	130,256	2,988
<b>Total Receipts</b>	<b>81,073</b>	<b>151,010</b>	<b>11,578</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(97,616)</b>	<b>(91,675)</b>	<b>(17,702)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	35,000	4,385	35,000
Proceeds from sale of investments	752	2,000	...
Purchases of property, plant and equipment	(123,497)	(139,400)	(2,000)
Other	...	12,105	(33,462)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(87,745)</b>	<b>(120,910)</b>	<b>(462)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	165,375	150,632	19,990
Capital appropriation	47,118	47,118	...
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(14,774)	...
Cash reimbursements from the Consolidated Fund Entity	920	920	125
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>213,413</b>	<b>183,896</b>	<b>20,115</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>28,052</b>	<b>(28,689)</b>	<b>1,951</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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	———2000-01———	
	Budget	Revised
	\$000	\$000
		<b>2001-02</b>
		<b>Budget</b>
		<b>\$000</b>
<hr/>		
<b>CASH FLOW STATEMENT (cont)</b>		
Opening Cash and Cash Equivalents	39,825	84,126
		<b>55,437</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>67,877</b>	<b>55,437</b>
		<b>57,388</b>
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	(250,943)	(254,900)
Non cash items added back	(35,608)	37,703
Change in operating assets and liabilities	188,935	125,522
		<b>63,128</b>
<b>Net cash flow from operating activities</b>	<b>(97,616)</b>	<b>(91,675)</b>
		<b>(17,702)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	67,877	55,437	<b>57,388</b>
Receivables	4,013	10,461	<b>343</b>
Other financial assets	836	...	...
<b>Total Current Assets</b>	<b>72,726</b>	<b>65,898</b>	<b>57,731</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,305,713	1,233,959	<b>212,147</b>
Plant and equipment	1,240	1,184	<b>247</b>
Infrastructure systems	584,520	631,302	...
Other	132,388	132,387	...
<b>Total Non Current Assets</b>	<b>2,023,861</b>	<b>1,998,832</b>	<b>212,394</b>
<b>Total Assets</b>	<b>2,096,587</b>	<b>2,064,730</b>	<b>270,125</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,469	5,885	<b>245</b>
Employee entitlements and other provisions	2,173	2,000	<b>200</b>
Other	2,555	623	...
<b>Total Current Liabilities</b>	<b>7,197</b>	<b>8,508</b>	<b>445</b>
<b>Total Liabilities</b>	<b>7,197</b>	<b>8,508</b>	<b>445</b>
<b>NET ASSETS</b>	<b>2,089,390</b>	<b>2,056,222</b>	<b>269,680</b>
<b>EQUITY</b>			
Reserves	117,497	117,497	<b>117,497</b>
Accumulated funds	1,971,893	1,938,725	<b>152,183</b>
<b>TOTAL EQUITY</b>	<b>2,089,390</b>	<b>2,056,222</b>	<b>269,680</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.1 Infrastructure Development of Homebush Bay and Related Sites**

Program Objective(s): To implement strategies for the redevelopment of Homebush Bay and other Olympic and Paralympic venues.

Program Description: Planning, redevelopment and management of Homebush Bay and related areas, Australia Centre Business Park and the development of infrastructure and the common domain.

	Average Staffing (EFT)	
	2000-01	2001-02
<u>Activities</u> :		
Environment, planning and site and asset management	128	n.a.
Infrastructure development	17	n.a.
Construction services	12	n.a.
	157	0

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	10,765	12,765	...
Other operating expenses	10,501	10,489	...
Maintenance	11,379	11,279	...
Depreciation and amortisation	14,796	11,781	...
Grants and subsidies			
Green Games Watch 2000	45	45	...
<b>Total Expenses</b>	<b>47,486</b>	<b>46,359</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.1 Infrastructure Development of Homebush Bay and Related Sites**  
**(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	6,327	14,898	...
Carparking	4,100	2,100	...
Grants and contributions	...	2,929	...
Other revenue	659	659	...

<b>Total Retained Revenue</b>	<b>11,086</b>	<b>20,586</b>	<b>...</b>
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<b>NET COST OF SERVICES</b>	<b>36,400</b>	<b>25,773</b>	<b>...</b>
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<b>ASSET ACQUISITIONS</b>	<b>34,292</b>	<b>35,685</b>	<b>...</b>
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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.2 Delivery of Olympic and Paralympic Facilities and Venues**

Program Objective(s): To deliver community based sporting and recreation facilities which were suitable for the staging of the 2000 Olympic and Paralympic Games.

Program Description: The staged construction of sporting and recreation facilities and venues complementary to the continuation of the major urban renewal program at Homebush Bay, and programs at Penrith Lakes, Horsley Park, Liverpool, Bankstown and Blacktown. Administration of Commonwealth and State grants for Olympic and Paralympic projects.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Stadia project management	26	n.a.
Events and venue management	81	n.a.
Construction services	20	n.a.
	127	0

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,421	7,621	...
Other operating expenses	5,033	13,445	...
Maintenance	63	63	...
Depreciation and amortisation	177,178	125,483	
Grants and subsidies			
Capital Grants – non cash	...	63,954	...
<b>Total Expenses</b>	<b>189,695</b>	<b>210,566</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.2 Delivery of Olympic and Paralympic Facilities and Venues (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	1,666	7,966	...
Retained taxes, fees and fines	300	330	...
Grants and contributions	1,051	1,051	...
Other revenue	96,335	96,335	...

<b>Total Retained Revenue</b>	<b>99,352</b>	<b>105,682</b>	...
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Gain/(loss) on disposal of non current assets	10,000	1,602	...
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<b>NET COST OF SERVICES</b>	<b>80,343</b>	<b>103,282</b>	...
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<b>ASSET ACQUISITIONS</b>	<b>66,145</b>	<b>44,752</b>	...
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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.3 Co-ordination of Olympic and Paralympic Activities**

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area. Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Community and government relations	80	n.a.
Finance and information technology	28	n.a.
Games planning and co-ordination	324	n.a.
Western Venues administration	n.a.	14
Olympic agency wind-up	n.a.	6
	432	20

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	25,471	29,171	<b>3,122</b>
Other operating expenses	78,082	96,564	<b>15,932</b>
Maintenance	1,199	1,199	<b>2,021</b>
Depreciation and amortisation	294	407	<b>75,205</b>
Grants and subsidies			
Provision of regional bus services	1,000	1,000	...
Commonwealth grant to SOCOG for recurrent purposes	23,307	17,583	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 OLYMPIC CO-ORDINATION AUTHORITY**

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**73.1 Sydney Olympics 2000**

**73.1.3 Co-ordination of Olympic and Paralympic Activities (cont)**

**OPERATING STATEMENT (cont)**

Paralympics - grant for operations	5,110	5,110	...
Paralympics - return of Commonwealth grant	...	14,774	...
<b>Total Expenses</b>	<b>134,463</b>	<b>165,808</b>	<b>96,280</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	...	<b>175</b>
Car parking	...	...	<b>100</b>
Investment income	...	...	<b>300</b>
Grants and contributions	...	29,548	...
Other revenue	263	10,415	<b>235</b>
<b>Total Retained Revenue</b>	<b>263</b>	<b>39,963</b>	<b>810</b>
Gain/(loss) on disposal of non current assets	...	...	<b>10,000</b>
<b>NET COST OF SERVICES</b>	<b>134,200</b>	<b>125,845</b>	<b>85,470</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>60</b>	<b>60</b>	<b>...</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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	2000-01		<b>2001-02 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,723	21,145	...
Other operating expenses	26,138	37,657	...
Maintenance	...	15	...
Depreciation and amortisation	272	625	...
Grants and subsidies	19,001	57,774	...
Other expenses	134,755	147,751	...
<b>Total Expenses</b>	<b>191,889</b>	<b>264,967</b>	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	229	...
Investment income	70	1,828	...
Grants and contributions	90,494	104,210	...
Other revenue	9,233	20,563	...
<b>Total Retained Revenue</b>	<b>99,797</b>	<b>126,830</b>	...
<b>NET COST OF SERVICES</b>	<b>92,092</b>	<b>138,137</b>	...

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,344	22,078	...
Grants and subsidies	19,001	57,774	...
Other	148,582	177,444	...
<b>Total Payments</b>	<b>178,927</b>	<b>257,296</b>	...
<b>Receipts</b>			
Sale of goods and services	...	229	...
Interest	135	1,859	...
Other	88,991	128,886	...
<b>Total Receipts</b>	<b>89,126</b>	<b>130,974</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(89,801)</b>	<b>(126,322)</b>	...
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(150)	(173)	...
Other	...	(7,667)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(150)</b>	<b>(7,840)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	92,152	130,346	...
Capital appropriation	150	150	...
Cash reimbursements from the Consolidated Fund Entity	...	1,000	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>92,302</b>	<b>131,496</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,351</b>	<b>(2,666)</b>	...
Opening Cash and Cash Equivalents	937	2,666	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,288</b>	...	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(92,092)	(138,137)	...
Non cash items added back	1,181	682	...
Change in operating assets and liabilities	1,110	11,133	...
<b>Net cash flow from operating activities</b>	<b>(89,801)</b>	<b>(126,322)</b>	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,288	...	...
<b>Total Current Assets</b>	<b>3,288</b>	...	...
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	22	...	...
Plant and equipment	537	...	...
<b>Total Non Current Assets</b>	<b>559</b>	...	...
<b>Total Assets</b>	<b>3,847</b>	...	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5	...	...
Employee entitlements and other provisions	20	...	...
Other	25	...	...
<b>Total Current Liabilities</b>	<b>50</b>	...	...
<b>Total Liabilities</b>	<b>50</b>	...	...
<b>NET ASSETS</b>	<b>3,797</b>	...	...
<b>EQUITY</b>			
Accumulated funds	3,797	...	...
<b>TOTAL EQUITY</b>	<b>3,797</b>	...	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**74.1 Road and Transport Planning**

**74.1.1 Royal Easter Show and Special Events - Transport Support and Services**

Program Objective(s): To plan and provide integrated transport services for the Royal Easter Show and Special Events.

Program Description: Planning and provision of operational support and delivery of integrated transport services for the 1999 and 2000 Royal Easter Shows and Special Events at Homebush Bay.

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	667	667	...
<b>Total Expenses</b>	<b>667</b>	<b>667</b>	...
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	667	667	...
<b>Total Retained Revenue</b>	<b>667</b>	<b>667</b>	...
<b>NET COST OF SERVICES</b>	...	...	...



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**74.1 Road and Transport Planning**

**74.1.2 Olympic Planning -Transport Support and Services**

Program Objective(s): To plan and provide integrated transport services for the Sydney 2000 Olympic and Paralympic Games.

Program Description: Plan and provide the operational support functions and the means of delivery of integrated transport services for use by the Olympic Family and both ticketed and non-ticketed Olympic spectators to the 2000 Olympic and Paralympic Games.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Co-ordination and delivery of Olympic and Paralympic Family transport services	30	n.a.
Co-ordination and delivery of transport services for spectators and others	12	n.a.
Development of an integrated transport services framework	12	n.a.
Development and communication of travel management strategies	12	n.a.
Management, finance and administrative services	10	n.a.
	76	0

2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	11,723	21,145	...
Other operating expenses	25,471	36,990	...

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**74.1 Road and Transport Planning**

**74.1.2 Olympic Planning -Transport Support and Services (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	...	15	...
Depreciation and amortisation	272	625	...
Grants and subsidies			
SRA and STA - grant for provision of Olympic related services	17,251	56,003	...
State Rail Authority - capital grant for Olympic related projects	1,500	1,500	...
SPOC - grant for transport of schoolchildren to the Paralympic Games	250	271	...
Other expenses			
Paralympic transport services	12,207	13,112	...
Network and transit management	3,370	9,385	...
Olympic venue support services	12,095	4,802	...
Olympic spectator and workforce bus network	27,182	34,936	...
Olympic Sponsor bus network	3,271	5,583	...
Olympic Family fleet services	19,972	11,500	...
Olympic Family bus network	38,831	42,997	...
Property and facilities	17,827	25,436	...
<b>Total Expenses</b>	<b>191,222</b>	<b>264,300</b>	<b>...</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	229	...
Investment income	70	1,828	...
Grants and contributions	89,827	103,543	...
Other revenue	9,233	20,563	...
<b>Total Retained Revenue</b>	<b>99,130</b>	<b>126,163</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>92,092</b>	<b>138,137</b>	<b>...</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>150</b>	<b>173</b>	<b>...</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 SYDNEY OLYMPIC PARK AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	...	14,570
Other operating expenses	...	...	26,550
Maintenance	...	...	8,698
Depreciation and amortisation	...	...	26,428
<b>Total Expenses</b>	...	...	76,246
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	...	10,986
Investment income	...	...	750
Retained taxes, fees and fines	...	...	500
Grants and contributions	...	...	3,847
Other revenue	...	...	63,596
<b>Total Retained Revenue</b>	...	...	79,679
<b>NET COST OF SERVICES</b>	...	...	(3,433)

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 SYDNEY OLYMPIC PARK AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	...	12,023
Other	...	...	37,504
<b>Total Payments</b>	...	...	<b>49,527</b>
<b>Receipts</b>			
Sale of goods and services	...	...	5,814
Interest	...	...	250
Other	...	...	10,357
<b>Total Receipts</b>	...	...	<b>16,421</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	...	<b>(33,106)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property,			
Purchases of property, plant and equipment	...	...	(29,000)
Other	...	...	33,462
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...	<b>4,462</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	...	...	31,878
Capital appropriation	...	...	4,892
Cash reimbursements from the Consolidated Fund Entity	...	...	375
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	...	<b>37,145</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	<b>8,501</b>
Opening Cash and Cash Equivalents	...	...	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	<b>8,501</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	...	...	3,433
Non cash items added back	...	...	(35,686)
Change in operating assets and liabilities	...	...	(853)
<b>Net cash flow from operating activities</b>	...	...	<b>(33,106)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 SYDNEY OLYMPIC PARK AUTHORITY**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	...	8,501
Receivables	...	...	6,532
<b>Total Current Assets</b>	...	...	<b>15,033</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	...	921,249
Plant and equipment	...	...	563
Infrastructure systems	...	...	635,606
Other	...	...	194,963
<b>Total Non Current Assets</b>	...	...	<b>1,752,381</b>
<b>Total Assets</b>	...	...	<b>1,767,414</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	...	2,615
Employee entitlements and other provisions	...	...	1,800
Other	...	...	623
<b>Total Current Liabilities</b>	...	...	<b>5,038</b>
<b>Total Liabilities</b>	...	...	<b>5,038</b>
<b>NET ASSETS</b>	...	...	<b>1,762,376</b>
<b>EQUITY</b>			
Accumulated funds	...	...	1,762,376
<b>TOTAL EQUITY</b>	...	...	<b>1,762,376</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 SYDNEY OLYMPIC PARK AUTHORITY**

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**75.1 Administration**

**75.1.1 Administration**

Program Objective(s): To establish Sydney Olympic Park as a vibrant cultural and community centre, and a significant regional sport, recreation and tourism facility for the enjoyment of all visitors.

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community.

<u>Activities</u> :	Average Staffing (EFT)	
	2000-01	2001-02
Marketing and commercial services	n.a.	43
Planning, development and asset management	n.a.	41
Management services	n.a.	25
Millennium Parklands	n.a.	11
	0	120

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	...	...	<b>14,570</b>
Other operating expenses	...	...	<b>26,550</b>
Maintenance	...	...	<b>8,698</b>
Depreciation and amortisation	...	...	<b>26,428</b>
<b>Total Expenses</b>	...	...	<b>76,246</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**75 SYDNEY OLYMPIC PARK AUTHORITY**

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**75.1 Administration**

**75.1.1 Administration (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	...	<b>4,986</b>
Car parking	...	...	<b>6,000</b>
Investment income	...	...	<b>750</b>
Retained taxes, fees and fines	...	...	<b>500</b>
Grants and contributions	...	...	<b>3,847</b>
Other revenue	...	...	<b>63,596</b>

<b>Total Retained Revenue</b>	...	...	<b>79,679</b>
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<b>NET COST OF SERVICES</b>	...		<b>(3,433)</b>
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<b>ASSET ACQUISITIONS</b>	...	...	<b>30,000</b>
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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,251	20,940	<b>21,919</b>
Other operating expenses	16,184	18,200	<b>14,499</b>
Maintenance	88	238	<b>200</b>
Depreciation and amortisation	1,500	1,500	<b>1,500</b>
Grants and subsidies	29,587	22,603	<b>18,387</b>
Other expenses	34,782	36,391	<b>42,131</b>
<b>Total Expenses</b>	<b>103,392</b>	<b>99,872</b>	<b>98,636</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	250	200	<b>250</b>
Investment income	617	902	<b>527</b>
Grants and contributions	...	188	<b>...</b>
Other revenue	200	400	<b>200</b>
<b>Total Retained Revenue</b>	<b>1,067</b>	<b>1,690</b>	<b>977</b>
Gain/(loss) on disposal of non current assets	...	1,067	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>102,325</b>	<b>97,115</b>	<b>97,659</b>



**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	20,047	19,736	<b>20,690</b>
Grants and subsidies	29,587	22,603	<b>18,387</b>
Other	51,054	62,617	<b>64,339</b>
<b>Total Payments</b>	<b>100,688</b>	<b>104,956</b>	<b>103,416</b>
<b>Receipts</b>			
Sale of goods and services	250	200	<b>250</b>
Interest	617	902	<b>527</b>
Other	200	8,952	<b>7,730</b>
<b>Total Receipts</b>	<b>1,067</b>	<b>10,054</b>	<b>8,507</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(99,621)</b>	<b>(94,902)</b>	<b>(94,909)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3,567	...
Advance repayments received	12,120	12,120	<b>120</b>
Purchases of property, plant and equipment	(110)	(700)	<b>(1,086)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>12,010</b>	<b>14,987</b>	<b>(966)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(12,120)	(12,120)	<b>(120)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(12,120)</b>	<b>(12,120)</b>	<b>(120)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	94,656	89,791	<b>93,922</b>
Capital appropriation	110	110	<b>1,086</b>
Cash reimbursements from the Consolidated Fund Entity	709	709	<b>723</b>
Cash transfers to Consolidated Fund	...	(3,485)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>95,475</b>	<b>87,125</b>	<b>95,731</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,256)</b>	<b>(4,910)</b>	<b>(264)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	———2000-01———	
	Budget	Revised
	\$000	\$000
	<b>2001-02</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>CASH FLOW STATEMENT (cont)</b>		
Opening Cash and Cash Equivalents	20,222	23,038
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,966</b>	<b>18,128</b>
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	(102,325)	(97,115)
Non cash items added back	2,704	2,704
Change in operating assets and liabilities	...	(491)
<b>Net cash flow from operating activities</b>	<b>(99,621)</b>	<b>(94,902)</b>
	<b>(94,909)</b>	<b>(94,909)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,966	18,128	<b>17,864</b>
Receivables	704	1,353	<b>1,331</b>
Other financial assets	185	120	<b>120</b>
Other	934	1,115	<b>1,115</b>
<b>Total Current Assets</b>	<b>17,789</b>	<b>20,716</b>	<b>20,430</b>
<b>Non Current Assets -</b>			
Receivables	500	500	<b>500</b>
Other financial assets	510	344	<b>224</b>
Property, plant and equipment - Land and building	7,924	2,131	<b>2,131</b>
Plant and equipment	273	3,793	<b>3,379</b>
<b>Total Non Current Assets</b>	<b>9,207</b>	<b>6,768</b>	<b>6,234</b>
<b>Total Assets</b>	<b>26,996</b>	<b>27,484</b>	<b>26,664</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,338	6,610	<b>6,609</b>
Advances	120	121	<b>121</b>
Employee entitlements and other provisions	1,676	1,713	<b>1,713</b>
Other	436	...	...
<b>Total Current Liabilities</b>	<b>8,570</b>	<b>8,444</b>	<b>8,443</b>
<b>Non Current Liabilities -</b>			
Advances	510	510	<b>390</b>
<b>Total Non Current Liabilities</b>	<b>510</b>	<b>510</b>	<b>390</b>
<b>Total Liabilities</b>	<b>9,080</b>	<b>8,954</b>	<b>8,833</b>
<b>NET ASSETS</b>	<b>17,916</b>	<b>18,530</b>	<b>17,831</b>
<b>EQUITY</b>			
Reserves	858	858	<b>858</b>
Accumulated funds	17,058	17,672	<b>16,973</b>
<b>TOTAL EQUITY</b>	<b>17,916</b>	<b>18,530</b>	<b>17,831</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**76.1 Development of the New South Wales Economy**

**76.1.1 Development of the New South Wales Economy**

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas.

Program Description: The provision of business information on Government policies applying to industries. Marketing regional and metropolitan New South Wales as an investment location. Project facilitation and the provision of limited financial assistance. Provision of business counselling and consultancy assistance to small and medium enterprises. Assisting the development of enterprises. Promoting exports and co-ordinating public sector exports. Encouraging and promoting innovation. Acting as an advocate for business within Government.

<u>Outcomes</u> :	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	525	615	440	<b>600</b>
Jobs secured	no.	4,576	3,198	4,145	<b>3,500</b>
Regional projects facilitated or financially assisted -					
Investment committed	\$m	939	383	522	<b>600</b>
Jobs secured	no.	4,947	4,630	4,382	<b>4,000</b>
Small and medium business clients -					
Employment growth in firms assisted	no.	2,255	2,610	1,775	<b>2,000</b>
	%	18	12	7	<b>8</b>
Export growth in firms assisted	\$m	57	99	150	<b>170</b>
	%	21	19	21	<b>18</b>
Micro and Start Up Business Clients -					
New employment reported	no.	5,004	3,821	3,908	<b>4,000</b>
Industrial Supplies Office import replacement	\$m	126	138	105	<b>100</b>

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	28	35	45	<b>40</b>
Funding to assist investment projects	\$m	15	3	8	<b>7</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

---

**76.1 Development of the New South Wales Economy**

**76.1.1 Development of the New South Wales Economy (cont)**

Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	110	156	132	<b>135</b>
Funding to assist investment projects	\$m	16	25	21	<b>21</b>
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	23,611	26,427	30,000	<b>33,000</b>
Internet access to NSW Business Report	no.	26,000	93,500	288,538	<b>337,500</b>
Small and medium business clients -					
Clients assisted	no.	918	863	988	<b>980</b>
Value of assistance	\$m	2.5	2.8	2.1	<b>2.5</b>
Micro and Start Up Business Clients -					
Enquiries reported	no.	73,670	94,556	100,788	<b>95,000</b>
Businesses assisted	no.	26,466	28,953	25,403	<b>25,000</b>
<u>Average Staffing:</u>	EFT	232	239	254	<b>264</b>

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———2000-01———		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	21,251	20,940	<b>21,919</b>
Other operating expenses	16,184	18,200	<b>14,499</b>
Maintenance	88	238	<b>200</b>
Depreciation and amortisation	1,500	1,500	<b>1,500</b>
Grants and subsidies			
Recurrent grants to non profit organisations	3,380	2,685	<b>2,685</b>
Regional headquarters tax concessions	1,179	800	<b>1,179</b>
Local Government - capital grants	12,000	12,000	...
Local Government - current grants	418	418	...
Katoomba/Echo Point Development -capital grant to public sector	4,110	1,000	<b>7,726</b>
Hunter Advantage Fund	2,000	4,500	<b>1,297</b>
Illawarra Advantage Fund	4,000	1,200	<b>3,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**76 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**76.1 Development of the New South Wales Economy**

**76.1.1 Development of the New South Wales Economy (cont)**

**OPERATING STATEMENT (cont)**

Newcastle Centre for Excellence in Energy Research	2,500	...	<b>2,500</b>
Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	150	<b>150</b>
Small Businesses' Loans Guarantee Act - liquidation of liabilities	127	...	<b>67</b>
Assistance to industry	11,580	13,905	<b>16,714</b>
Small Business Development	6,691	6,100	<b>6,539</b>
Regional development assistance	14,334	14,736	<b>17,361</b>
NSW High Growth Business	1,900	1,500	<b>1,300</b>
<b>Total Expenses</b>	<b>103,392</b>	<b>99,872</b>	<b>98,636</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	250	200	<b>250</b>
Investment income	617	902	<b>527</b>
Grants and contributions	...	188	...
Other revenue	200	400	<b>200</b>
<b>Total Retained Revenue</b>	<b>1,067</b>	<b>1,690</b>	<b>977</b>
Gain/(loss) on disposal of non current assets	...	1,067	...
<b>NET COST OF SERVICES</b>	<b>102,325</b>	<b>97,115</b>	<b>97,659</b>
<b>ASSET ACQUISITIONS</b>	<b>110</b>	<b>700</b>	<b>1,086</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	551,451	577,529	<b>680,721</b>
Investment income	132,840	221,322	<b>173,969</b>
Grants and contributions	115,000	65,000	<b>81,000</b>
Other revenue	2	206	...
<b>Total Retained Revenue</b>	<b>799,293</b>	<b>864,057</b>	<b>935,690</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Claims expenses	802,953	869,731	<b>913,881</b>
<b>Total Expenses</b>	<b>802,953</b>	<b>869,731</b>	<b>913,881</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(3,660)</b>	<b>(5,674)</b>	<b>21,809</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	614,021	584,913	705,900
Interest	4,340	5,274	4,680
Other	115,083	37,309	78,791
<b>Total Receipts</b>	<b>733,444</b>	<b>627,496</b>	<b>789,371</b>
<b>Payments</b>			
Insurance claims	741,594	693,315	772,559
<b>Total Payments</b>	<b>741,594</b>	<b>693,315</b>	<b>772,559</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,150)</b>	<b>(65,819)</b>	<b>16,812</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	8,020	50,367	...
Purchases of investments	(13,200)	...	(17,361)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,180)</b>	<b>50,367</b>	<b>(17,361)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(13,330)</b>	<b>(15,452)</b>	<b>(549)</b>
Opening Cash and Cash Equivalents	52,460	91,044	75,592
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>39,130</b>	<b>75,592</b>	<b>75,043</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(3,660)	(5,674)	21,809
Non cash items added back	(128,500)	(216,006)	(169,489)
Change in operating assets and liabilities	124,010	155,861	164,492
<b>Net cash flow from operating activities</b>	<b>(8,150)</b>	<b>(65,819)</b>	<b>16,812</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	—2000-01—		
	Budget	Revised	
	\$000	\$000	
		<b>2001-02 Budget \$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	39,130	86,604	<b>86,055</b>
Receivables	148,724	159,058	<b>146,520</b>
Other	12,425	8,325	<b>8,325</b>
<b>Total Current Assets</b>	<b>200,279</b>	<b>253,987</b>	<b>240,900</b>
<b>Non Current Assets -</b>			
Receivables	329,469	379,622	<b>368,990</b>
Investments	1,789,069	1,832,949	<b>2,019,799</b>
<b>Total Non Current Assets</b>	<b>2,118,538</b>	<b>2,212,571</b>	<b>2,388,789</b>
<b>Total Assets</b>	<b>2,318,817</b>	<b>2,466,558</b>	<b>2,629,689</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Interest bearing	...	11,012	<b>11,012</b>
Outstanding claims provisions	559,278	554,150	<b>574,739</b>
Other	21,565	8,535	<b>7,335</b>
<b>Total Current Liabilities</b>	<b>580,843</b>	<b>573,697</b>	<b>593,086</b>
<b>Non Current Liabilities -</b>			
Outstanding claims provisions	2,073,581	2,217,878	<b>2,339,811</b>
<b>Total Non Current Liabilities</b>	<b>2,073,581</b>	<b>2,217,878</b>	<b>2,339,811</b>
<b>Total Liabilities</b>	<b>2,654,424</b>	<b>2,791,575</b>	<b>2,932,897</b>
<b>NET ASSETS</b>	<b>(335,607)</b>	<b>(325,017)</b>	<b>(303,208)</b>
<b>EQUITY</b>			
Accumulated funds	(335,607)	(325,017)	<b>(303,208)</b>
<b>TOTAL EQUITY</b>	<b>(335,607)</b>	<b>(325,017)</b>	<b>(303,208)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Retained taxes (net)	...	610	20,070
<b>Total Retained Revenue</b>	...	610	20,070
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	...	110	70
Borrowing costs	...	500	...
<b>Total Expenses</b>	...	610	70
<b>SURPLUS/(DEFICIT)</b>	...	...	20,000

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes (net)	...	610	20,070
Other	...	2,890	...
<b>Total Receipts</b>	...	3,500	20,070
<b>Payments</b>			
Finance costs	...	500	...
Other	...	...	3,070
<b>Total Payments</b>	...	(500)	3,070
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	3,000	17,000
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	3,000	17,000
Opening Cash and Cash Equivalents	...	...	3,000
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	3,000	20,000
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	...	...	20,000
Change in operating assets and liabilities	...	3,000	(3,000)
<b>Net cash flow from operating activities</b>	...	3,000	17,000

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	—2000-01—	
	Budget	Revised
	\$000	\$000
		<b>2001-02 Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	...	3,000
<b>Total Current Assets</b>	...	<b>3,000</b>
<b>Total Assets</b>	...	<b>3,000</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	...	3,000
<b>Total Current Liabilities</b>	...	<b>3,000</b>
<b>Total Liabilities</b>	...	<b>3,000</b>
<b>NET ASSETS</b>	...	<b>20,000</b>
<b>EQUITY</b>		
Accumulated funds	...	20,000
<b>TOTAL EQUITY</b>	...	<b>20,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	134,397	132,311	<b>139,065</b>
Grants and contributions	10,564	10,128	<b>22,007</b>
Other revenue	5,667	10,938	<b>11,237</b>
<b>Total Retained Revenue</b>	<b>150,628</b>	<b>153,377</b>	<b>172,309</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	110,051	103,830	<b>104,941</b>
Maintenance	3,794	9,622	<b>19,357</b>
Depreciation and amortisation	10,556	9,235	<b>9,236</b>
Borrowing costs	14,719	16,068	<b>16,413</b>
Other expenses	1,441	...	...
<b>Total Expenses</b>	<b>140,561</b>	<b>138,755</b>	<b>149,947</b>
Gain/(loss) on disposal of non current assets	3,111	1,197	<b>2,942</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>13,178</b>	<b>15,819</b>	<b>25,304</b>
<b>Distributions -</b>			
Dividends	52,121	25,918	<b>28,774</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	129,552	128,526	139,445
Other	41,730	61,565	41,645
<b>Total Receipts</b>	<b>171,282</b>	<b>190,091</b>	<b>181,090</b>
<b>Payments</b>			
Grants and subsidies	...	7,035	8,196
Finance costs	14,719	16,068	16,413
Other	146,171	157,965	137,028
<b>Total Payments</b>	<b>160,890</b>	<b>181,068</b>	<b>161,637</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>10,392</b>	<b>9,023</b>	<b>19,453</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	40,040	6,205	13,870
Purchases of property, plant and equipment	(122)	...	(5,000)
Other	9,900	17,656	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>49,818</b>	<b>23,861</b>	<b>8,870</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	1,911	1,911	1,751
Repayment of borrowings and advances	...	...	(334)
Dividends paid	(52,121)	(25,918)	(28,774)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(50,210)</b>	<b>(24,007)</b>	<b>(27,357)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>10,000</b>	<b>8,877</b>	<b>966</b>
Opening Cash and Cash Equivalents	...	...	8,877
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,000</b>	<b>8,877</b>	<b>9,843</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	13,178	15,819	25,304
Non cash items added back	10,556	9,235	9,236
Change in operating assets and liabilities	(13,342)	(16,031)	(15,087)
<b>Net cash flow from operating activities</b>	<b>10,392</b>	<b>9,023</b>	<b>19,453</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

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	2000-01	
	Budget	Revised
	\$000	\$000
		<b>2001-02 Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	10,000	8,877
Receivables	4,695	10,095
Other	6,500	300
<b>Total Current Assets</b>	<b>21,195</b>	<b>19,272</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Land and building	490,469	490,857
<b>Total Non Current Assets</b>	<b>490,469</b>	<b>490,857</b>
<b>Total Assets</b>	<b>511,664</b>	<b>510,129</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	1,000	1,556
Interest bearing	14,156	14,999
Other	16,725	13,219
<b>Total Current Liabilities</b>	<b>31,881</b>	<b>29,774</b>
<b>Non Current Liabilities -</b>		
Interest bearing	79,376	78,532
Other	25,499	41,887
<b>Total Non Current Liabilities</b>	<b>104,875</b>	<b>120,419</b>
<b>Total Liabilities</b>	<b>136,756</b>	<b>150,193</b>
<b>NET ASSETS</b>	<b>374,908</b>	<b>359,936</b>
<b>EQUITY</b>		
Reserves	97,261	108,231
Accumulated funds	277,647	251,705
<b>TOTAL EQUITY</b>	<b>374,908</b>	<b>359,936</b>

# MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Department of Urban Affairs and Planning</b>			
Total Expenses .....	79.4	93.2	17.3
Asset Acquisitions .....	1.7	4.8	186.1
<b>Heritage Office</b>			
Total Expenses .....	7.0	9.0	28.3
Asset Acquisitions .....	2.4	4.1	70.8
<b>Payments to Other Government Bodies under the Control of the Minister</b>			
Total Expenses .....	481.1	502.1	4.0
Asset Acquisitions .....	...	...	...
<b>Department of Aboriginal Affairs</b>			
Total Expenses .....	42.7	39.2	- 8.2
Asset Acquisitions .....	...	0.1	n.a.
<b>Environmental Planning and Assessment Act</b>			
Total Expenses .....	22.5	21.7	- 3.2
Asset Acquisitions .....	15.0	25.0	66.7
<b>Aboriginal Housing Office</b>			
Total Expenses .....	55.4	92.3	66.6
Asset Acquisitions .....	16.1	17.3	7.5
<b>Home Purchase Assistance Authority</b>			
Total Expenses .....	11.1	16.3	46.8
Asset Acquisitions .....	0.1	0.1	...
<b>Home Purchase Assistance Fund</b>			
Total Expenses .....	60.1	45.2	- 24.8
Asset Acquisitions .....	...	...	...
<b>Honeysuckle Development Corporation</b>			
Total Expenses .....	15.0	15.0	...
Asset Acquisitions .....	...	0.2	n.a.



<i>Agency</i>	<i>Budget 2000-01 \$m</i>	<i>Budget 2001-02 \$m</i>	<i>Variation %</i>
<b>Ministerial Development Corporation</b>			
Total Expenses .....	5.6	4.9	- 11.2
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Urban Affairs and Planning, Minister for Aboriginal Affairs and Minister for Housing</b>			
Total Expenses (a) (b).....	<b>779.9</b>	<b>801.0</b>	<b>2.7</b>
Asset Acquisitions .....	<b>35.3</b>	<b>51.6</b>	<b>46.2</b>

(a) The Ministerial totals have been reduced to exclude recurrent payments from Other Government Bodies Under the Control of the Minister to the Aboriginal Housing Office and payments from the Aboriginal Housing Office to the Department of Aboriginal Affairs.

(b) The Sydney Harbour Foreshore Authority became a Government Trading Entity in 2001-02 and is no longer included in the General Government Sector.

## DEPARTMENT OF URBAN AFFAIRS AND PLANNING

The Department of Urban Affairs and Planning plans for a sustainable future – for a better environment, jobs and livable communities.

In planning for the future, the Department's work is directed towards achieving:

- ◆ sustainable job growth in the right areas;
- ◆ improved investor and community confidence in the planning and assessment system;
- ◆ effective management of natural, environmental and cultural resources;
- ◆ diverse, equitable and pleasant neighbourhoods which reflect community needs and aspirations; and
- ◆ integrated delivery of regional infrastructure and Government activities.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Important developments in the ongoing reform of the planning system include the:

- ◆ launch of Regulation 2000 – to refine the development approval system introduced in the major reforms to the *Environmental Planning and Assessment Act* in 1998; and
- ◆ release for public exhibition of a White Paper – *Plan First* – to modernise and simplify the plan making system in New South Wales to meet the needs of business, investors and the community.

Other recent developments include:

- ◆ release of the Sydney Water Catchment Management Regional Environment Plan for the entire hydrological catchment from which Sydney and other regional towns and cities draw their water supply;
- ◆ establishment of the Major Hazards Unit to implement a whole-of-government co-ordinated regime for the control and management of major hazard facilities in New South Wales;
- ◆ establishment of seven Living Centres Programs, three in Metropolitan Sydney and four in Country New South Wales, with the objectives of revitalising town centres, job creation and implementing planning frameworks to ensure private investment and sustainable future economic outcomes;
- ◆ full integration of the building and control related provisions of the *Local Government Act 1993*, and the *Environmental Planning and Assessment Amendment Act 1997*; and
- ◆ completion of the Southern Regional Forest Agreement.

## STRATEGIC DIRECTIONS

The Department's strategic directions are:

- ◆ implementation of *Plan First* reforms – using a whole-of-government approach in partnership with local government to introduce a new approach to State, regional and local planning;

- ◆ new approaches to regional planning to ensure a viable future for country regional centres and that natural resource priorities are incorporated into comprehensive regional plans;
- ◆ new approaches to better managing urban change and partnerships with local government;
- ◆ enhanced focus on sustainability – focusing and strengthening sustainability efforts to help in the creation of sustainable cities;
- ◆ efficient and effective assessment of proposed developments to help deliver quality projects;
- ◆ improved regional presence and accessibility;
- ◆ improved communication and participation in planning – taking planning to the people; and
- ◆ realignment of the corporate planning, resource allocation and structural frameworks to better reflect service delivery outcomes.

## **2001-02 BUDGET**

### **Total Expenses**

The Department's total expenses of \$93.2 million includes \$17.8 million for new initiatives:

- ◆ \$0.7 million to provide on-line access to planning information and services through the iPlan framework;
- ◆ \$0.7 million to prepare a Regional Environment Plan following transfer from National Parks and Wildlife Service to DUAP of the planning functions for the Alpine National Park;
- ◆ \$10.7 million to develop the Festival Development Corporation site at Mt Penang;
- ◆ \$5 million to meet the Honeysuckle Development Corporation's community service obligations; and
- ◆ \$0.7 million for the South Sydney Development Corporation's strategic and operating expenses.

In addition, the Department's total expenses Budget includes \$25.1 million to continue significant programs:

- ◆ \$5.8 million for the comprehensive regional assessment process, under the direction of the Resource and Conservation Assessment Council;
- ◆ \$4.8 million for the Living Centres Program;
- ◆ \$0.8 million for the Urban Design Quality Program;
- ◆ \$1 million for the Georges River Foreshore Improvement Program;
- ◆ \$2.2 million for the Urban Improvement Program;
- ◆ \$0.5 million to establish a comprehensive mechanism for regulating the activities of large scale hazardous industries in New South Wales in line with the National Standard; and
- ◆ over \$10 million for the Area Assistance Scheme.

### **Asset Acquisitions**

The Department's \$4.8 million allocation includes the following:

- ◆ \$1.5 million to acquire coastal land as designated by the Coastal Lands Protection Scheme;
- ◆ \$2.2 million to implement the iPlan framework to improve internal infrastructure across the wide area network and on desktops, and to develop applications to provide online access to planning information and services;
- ◆ \$0.9 million for funding Desktop 2001 – enhancement of information management for CCSU Client Agencies; and
- ◆ \$0.2 million for minor plant and equipment.

### **HERITAGE OFFICE**

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Heritage Office's expenses include the conservation of heritage assets through policy advice and the administration of heritage grants. Expenditure levels do not vary significantly from year to year.

## **STRATEGIC DIRECTIONS**

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and reuse of heritage items;
- ◆ assist local councils and State government agencies to perform their heritage responsibilities;
- ◆ streamline heritage approvals processes; and
- ◆ demonstrate the economic benefits of the conservation of the State's heritage resources.

## **2001-02 BUDGET**

### **TOTAL EXPENSES**

From 2001-02 onwards, funding for heritage grants will be provided directly from the Consolidated Fund, replacing previous funding provided by interest earnings from the Heritage Fund.

An amount of \$4 million has been allocated in 2001-02 for Heritage Assistance grants, an increase of \$1.5 million on 2000-01 expenditure.

### **ASSET ACQUISITIONS**

In 2002 the office will relocate to the former Kings School, for which \$4 million has been allocated in 2001-02 for restoration works.

An allocation of \$102,000 has been provided for information technology improvements and minor equipment purchases.

## **PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER**

Expenditure under this heading relates to funding provided for the Housing Assistance Program, primarily delivered by the Public Housing and Office of Community Housing divisions of the Department of Housing and by the Aboriginal Housing Office.

The Housing Assistance Program is primarily funded by both the Commonwealth and the State under the Commonwealth/State Housing Agreement (CSHA). These funds are used to provide housing and related services to low income families and individuals who are unable to access or maintain housing that is secure, affordable and appropriate to their needs.

### **STRATEGIC DIRECTIONS**

This is the third year of the four-year, multilateral CSHA which commenced in July 1999. A subsidiary bilateral agreement between New South Wales and the Commonwealth was agreed in December 1999.

The current CSHA provides certainty of funding until July 2003, although at reduced levels. The bilateral agreement sets out the following key priorities for housing assistance for the duration of the agreement:

- ◆ to continue to assist those with priority needs, including those who are in danger of becoming homeless, are at risk and/or have additional support needs;
- ◆ to build successful tenancies and communities, in particular to continue the emphasis on renewing the most disadvantaged communities. A key focus continues to be improving the social amenity as well as the physical environment of estates and improving older social housing stock which has received low levels of investment in the past; and
- ◆ to increase the diversity and improve the viability of housing assistance services provided by the public, community and Aboriginal housing sectors.

These priorities are reflected in the 2001-02 Budget allocations for the Housing Assistance Program.

## 2001- 02 BUDGET

In 2001-02, \$502.1 million is being provided from the Consolidated Fund for the Housing Assistance Program. Along with \$102.3 million generated by the housing agencies and \$11.6 million in reduced loan servicing costs, a total of \$616 million will be applied to this program in 2001-02.

In total, \$188.6 million is being provided by the State, including:

- ◆ \$26.6 million for maintenance and fire safety on public housing properties as well as Aboriginal Housing Office (AHO) property upgrades (\$15 million as an enhancement and \$11.6 million in reduced loan servicing costs arising from a transfer to the Crown of \$200 million of the Department of Housing's Commonwealth loans);
- ◆ \$19.4 million for GST compensation; and
- ◆ \$19.0 million for the AHO (to be passed on to the Department of Aboriginal Affairs) for the housing component of the Aboriginal Communities Development Program.

The Commonwealth Government is providing \$325.1 million, which includes \$17.8 million for the Aboriginal Rental Housing Program and \$23 million for GST compensation.

Other contributions in 2001-02 toward the asset acquisition programs of the individual housing agencies include \$59.1 million from the sale of inappropriate public, community and Aboriginal housing stock, \$12.2 million provided for Aboriginal housing by the Aboriginal and Torres Strait Islander Commission, \$7.5 million surplus funds from the Rental Bond Board and other funds of \$23.5 million. Details of the forecast asset acquisition programs for each housing agency are contained in Budget Paper No. 4.

It is expected that the Housing Assistance Program will provide housing support to an estimated 479,000 people during 2001-02, including:

- ◆ approximately 326,000 people accommodated in Government-subsidised housing managed by public, community or Aboriginal housing providers;
- ◆ around 3,200 places available in crisis accommodation to provide assistances to approximately 69,000 people; and
- ◆ around 84,000 private renters and home buyers.

Continuing the strong emphasis on improving older stock, allocations of \$192.6 million, \$8.9 million and \$18.6 million will be provided for public, community (including crisis) and Aboriginal housing, respectively, for improvements to more than 60,000 dwellings. This includes improvements ranging from painting to major upgrading works to bring properties up to contemporary standards. It also includes community renewal of public housing estates.

A supply program of \$242.9 million will fund works-in-progress, new capital works and existing and new leased dwellings. A total of 2,042 new dwellings will be available across public, community (including crisis) and Aboriginal housing, with the commencement of the construction of an estimated 1,022 dwellings and the leasing of 1,020 dwellings from the private market for public and community housing tenants.

The public housing supply program of \$97.4 million will enable the commencement of 479 new dwellings as well as funding existing leased dwellings and permitting the lease of a further 550 dwellings from the private market.

Community housing growth will be continued with \$96.3 million for general community housing supply programs. In total, 381 new dwellings will be commenced and a further 450 properties will be leased from the private market.

The Aboriginal housing sector will continue to be strengthened with a total allocation from Commonwealth and State sources of \$84.8 million, including \$12.2 million provided by ATSIC under its Community Housing and Infrastructure Program and \$19.0 million for the Aboriginal Communities Development Program, which is to be transferred to and administered by the Department of Aboriginal Affairs (see the Department of Aboriginal Affairs chapter). These pooled funds will result in:

- ◆ commencement of 57 units of AHO stock (\$15.7 million) and 60 units under the Housing for Aboriginal Communities Program (\$12.8 million);
- ◆ completion of 38 units of AHO stock commenced in 2000-01 (\$1.1 million) and 71 units of Housing for Aboriginal Communities Program stock (\$4.1 million);
- ◆ upgrades of stock owned by the AHO (\$18.6 million); and
- ◆ repairs and maintenance on community-owned properties (\$5.6 million).



Homeless people and those in crisis will be supported with an allocation of \$17.9 million in 2001-02. There will be an additional 65 dwellings acquired or leased under the Crisis Accommodation Program, and funding will also be provided to improve the transition of clients from crisis into longer-term accommodation.

There will be a continuing priority on assisting people with special needs, including subsidies of \$12.0 million to be provided to people with disabilities and people with HIV/AIDS renting privately.

## **DEPARTMENT OF ABORIGINAL AFFAIRS**

The Department, through its partnership with the Aboriginal people of New South Wales, is a leading agency for positive change and achievement in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

On 29 May 1998, the Government announced the Aboriginal Communities Development Program (ACDP). The ACDP began in 1998-99 and is expected to finish by 2006-07. The purpose of the ACDP is to raise the health and living standards of selected, priority Aboriginal communities that have major environmental health needs. Funding of \$200 million has been committed to target the identified needs of housing, water, sewerage, roads, services, sporting, recreational and cultural facilities. The Department works closely with the Aboriginal Housing Office in determining the housing strategy within this program.

### **STRATEGIC DIRECTIONS**

The Department has ongoing commitments to key initiatives that extend into the 2001-02 year and beyond. These include the New South Wales response to the Stolen Generation, education, policing, the justice system and reconciliation. The Department continues to work closely with the NSW Aboriginal Land Council (NSWALC), to monitor and advise on the administration of Aboriginal Land Councils. This includes a Compliance Unit that has operated since 2000-01.

The ACDP provides the Department with effective and sustainable programs which lay a solid foundation for the development of Aboriginal affairs into the future. There are currently 22 priority communities approved under the ACDP, seven of which are proceeding with early lead-in works consisting of housing repairs, maintenance and spot purchases. In some cases these works include new construction and the start of employment and training of local Aboriginal community members.

The Department works closely with the Regional Co-ordination Management Group (RCMG), established by the Premier's Department. Representatives from the Department attend RCMG meetings.

The Office of the Registrar of the Aboriginal Land Rights Act is co-located with the Department of Aboriginal Affairs. In the coming year the office will continue to carry out its statutory functions in relation to the *Aboriginal Land Rights Act 1983*, and other functions assisting Aboriginal Land Councils, including an education program and dispute resolution.

## **2001-02 BUDGET**

### **Total Expenses**

Estimated total expenses for 2001-02 are \$39.1 million, which includes \$32.6 million for the ACDP. Funds amounting to \$19 million will be sourced through the Aboriginal Housing Office to procure housing for the ACDP in 2001-02 in accord with the *Aboriginal Housing Act 1998*.

### **Asset Acquisitions**

Capital expenditure is budgeted at \$120,000 for 2001-02, mainly for upgrading of computer software and office equipment.

## **ENVIRONMENTAL PLANNING AND ASSESSMENT ACT**

Activities relate to the acquisition of land for planning purposes through the Sydney Region Development Fund and the Land Development Contribution Fund, established under the *Environmental Planning and Assessment Act 1979* .

The Sydney Region Development Fund was established by legislation during the 1970s with the specific objective of acquiring land for planning purposes within the Sydney region.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on loan servicing costs, administration and grants for improvements to open space land. Expenditure levels do not vary significantly from year to year.

## **STRATEGIC DIRECTIONS**

This program facilitates the acquisition of regionally significant land for the following outcomes:

- ◆ securing Sydney's future transport corridors at an early stage;
- ◆ providing special use and open space corridors for essential infrastructure services such as gas and electricity, and future open space;
- ◆ securing both regional open space, often as additions to National Park reserves, to meet conservation and recreation needs; and
- ◆ securing sites for future regional centres, employment areas, education centres and special uses.

The program also provides grants for improvements to open space land and other urban public spaces in conjunction with local councils.

The on-going acquisition program is self-financing, principally through the sale of surplus assets. Contributions towards loan servicing costs are provided through the Government and by councils.

## **2001-02 BUDGET**

### **Total Expenses**

Included in the total expenses of \$21.7 million for 2001-02 are \$8.2 million for loan servicing costs, \$3.8 million for administration, \$4.7 million for grants for improvements to open space land, and \$5 million for lands transferred to other Government bodies.

### **Asset Acquisitions**

The asset acquisition program provides for acquisition and development of land required for planning purposes as outlined above. In 2001-02 asset acquisitions are estimated at \$25 million.

Asset acquisition levels vary from year to year depending on the timing of property settlements. Significant land acquisitions are being finalised in respect of the Western Sydney open space corridors.

## **ABORIGINAL HOUSING OFFICE**

The Aboriginal Housing Office (AHO) was established in 1998 pursuant to the *Aboriginal Housing Act 1998*. The AHO plans, administers and expands the policies, programs and asset base for Aboriginal housing in New South Wales. This includes resource allocation, sector-wide policy, strategic planning and monitoring outcomes and performance in the Aboriginal housing sector. It is a statutory authority governed by an Aboriginal board.

The AHO manages a substantial annual capital works program, and thereby has an important role in facilitating and improving training and employment opportunities for Aboriginal people. The AHO also develops and implements a range of financial and resourcing strategies.

In carrying out its functions, the AHO is guided by the principles of self-determination and self-management by Aboriginal people. The AHO therefore strives to maximise the involvement of Aboriginal housing providers and the Aboriginal community (including tenants and housing applicants) in the development of policy and standards and the delivery of housing programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Significant changes to the AHO's operating environment that will impact on expenditure and activities in 2001-02 include:

- ◆ renewal of the agreement between the Commonwealth Government, the Aboriginal and Torres Strait Islander Commission (ATSIC) and the New South Wales Government on the provision and management of housing-related infrastructure for Aboriginal and Torres Strait Islanders. This agreement has provided for the pooling of ATSIC funds from the Community Housing and Infrastructure Program with Aboriginal Housing Program funds resulting a single point of planning and program delivery.
- ◆ channelling of the Aboriginal Communities Development Program housing-related funds through the Aboriginal Housing Fund and then to the Department of Aboriginal Affairs, which continues to administer the program. The purpose of this change in arrangements is to enable the Crown to retain an interest in assets acquired through the program under agreements formed under Part 4 of the *Aboriginal Housing Act 1998*.

- ◆ continuation of the strategy of achieving viability for community-owned housing stock through piloting new management arrangements. This initiative is underpinned by the ability to provide funds for improvement in services and improvement to community-owned assets.

## **STRATEGIC DIRECTIONS**

The *NSW Aboriginal Housing Office Strategic Plan 1998-99 to 2000-01* outlines the strategic directions for Aboriginal housing and housing-related assistance administered by the AHO in its first three years. The key strategic directions of the current strategic plan are:

- ◆ developing a viable Aboriginal housing sector;
- ◆ increasing the access of Aboriginal people to safe, affordable and culturally appropriate housing;
- ◆ addressing the backlog of repairs and maintenance to existing Aboriginal housing stock; and
- ◆ promoting employment opportunities for Aboriginal people in the management, construction and maintenance of Aboriginal housing.

The AHO is currently consulting with relevant Government and non-Government stakeholders on the development of the strategic plan for 2001-02 to 2003-04.

## **2001-02 BUDGET**

### **Total Expenses**

Total projected expenses are \$92.3 million, and major ongoing programs include:

- ◆ AHO and Aboriginal community housing repairs and maintenance backlog;
- ◆ Grants to Aboriginal communities for the acquisition of housing; and
- ◆ Resourcing community organisations and sector support and training.

Included in both total expenses and receipts is \$19 million for the housing component of the Aboriginal Communities Development Program (ACDP). As described above, this is a transfer of funds through the Aboriginal Housing Fund to the Department of Aboriginal Affairs which administers the ACDP.

The AHO's funding includes \$52.8 million under the Commonwealth-State Housing Agreement (CSHA) and \$12.2 million from the Aboriginal and Torres Strait Islander Commission under its Community Housing and Infrastructure Program. Other revenues are a small asset sales program and net rental income.

### **Asset Acquisitions**

The AHO housing program provides public rental housing for Aboriginal people. In 2001-02 the total asset acquisition program is estimated at \$17.3 million, comprising \$12.9 million for additional housing units, \$3.9 million to replace housing stock and minor plant and equipment.

## **HOME PURCHASE ASSISTANCE AUTHORITY**

The Home Purchase Assistance Authority manages a number of loan portfolios arising from earlier Government home lending schemes, including the HomeFund Scheme. The Authority also manages the Mortgage Assistance Scheme, an information and advice service on home purchase issues and a portfolio of rental properties leased to former borrowers under the HomeFund Scheme.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Subsidy support and other costs associated with the HomeFund mortgage and rental portfolios are the major elements of expense for the Authority. Mortgage portfolio expenses are funded through the Home Purchase Assistance Fund, while rental portfolio costs are met by the Housing Reserve Fund.

Proceeds from property sales, and associated sales expenses, considerably exceeded budget during 2000-01 reflecting stronger property market conditions during the year.

To date, the overall costs of the restructured HomeFund Scheme have been broadly in line with original projections and on current estimates the funds are adequate to meet future scheme costs.

Recent developments include:

- ◆ settlement of the HomeFund class actions on terms acceptable to Government; and

- ◆ a commitment to a phased reduction over time in the margin between the HomeFund interest rate cap and commercial interest rates as part of the negotiated settlement for the class actions.

Funding of the Authority's operations and Mortgage Assistance Scheme advances in 2001-02 will continue to be sourced from internal scheme resources and collections from debtors.

## **STRATEGIC DIRECTIONS**

The Authority's strategy is concentrated on managing the HomeFund Scheme within the existing resources of the support funds. Specific emphasis is placed on risk management and policies including:

- ◆ adoption of best practice standards for programs under the Authority's administration and for internal audit and control; and
- ◆ prudent investment of scheme assets within an integrated asset-liability management plan.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Authority are budgeted at \$16.3 million for 2001-02 compared with \$18.1 million projected for the current year. Planned expenditure in 2001-02 reflects:

- ◆ increases in repair and maintenance expenditure and additional rental subsidies as a result of extensions to the term of many of the fixed term leases (previously due to expire over the next two years); offset by
- ◆ a significant lessening in other operating expenses, which includes the cost of properties sold.

It is projected that 70 properties will be sold in 2001-02 compared with 85 in 2000-01.

### **Asset Acquisitions**

Capital expenditure is budgeted at \$78,000 in 2001-02, mainly for the purchase of computer hardware and software.

## **HOME PURCHASE ASSISTANCE FUND**

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer Government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme. The Home Purchase Assistance Authority manages the Fund.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Fewer loan losses and lower shortfalls paid to FANMAC Trusts contributed to a reduction in HomeFund Scheme costs in 2000-01. Stronger property markets contributed to the improved positions. The costs of the restructured Scheme have been maintained broadly in line with original projections.

### **STRATEGIC DIRECTIONS**

Management is focused on cost minimisation, risk containment, prudent asset investment and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations. This objective is relative to the overall scheme as well as the component entities.

### **2001-02 BUDGET**

Total expenses are budgeted at \$45.2 million in 2001-02 with major components being interest on borrowings (\$24.3 million) and FANMAC Trust shortfalls (\$14.8 million).

The Fund has borrowings from FANMAC Trusts 21 and 22 of around \$166 million, and this will increase until December 2001 when the bonds in both trusts mature and the bond holders are paid out. Repayment of these FANMAC trust borrowings will be financed by maturing investments comprising FANMAC and Treasury Corporation bonds and other shorter term securities.

## **HONEYSUCKLE DEVELOPMENT CORPORATION**

The Corporation assists in the revitalisation of inner Newcastle. The land is situated adjacent to the Newcastle CBD and comprises 4 kilometres of waterfront real estate located on the shores of Newcastle Harbour.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Until 1996-97, the Corporation was funded through Budget contributions from the Building Better Cities program. Since that time, the Corporation has become self-funding through land sales and borrowings.

In the last seven years, the Corporation has made community contributions of \$50.8 million in the form of grants to other organisations, housing, public domain and open space landscaping. In recognition of the significant level of community contributions, \$15.5 million is being provided to the Corporation over a four year period.

Some 31 sites have been released to the market with 16 settled and nine under conditional contract and three where terms have been agreed. The total end value of works associated with other sites is estimated to be over \$240 million.

## **STRATEGIC DIRECTIONS**

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are:

- ◆ to revitalise Newcastle's CBD and develop the city into an effective capital of the Hunter region;
- ◆ to develop a mix of affordable and other housing choices;
- ◆ to improve the quality of life within the CBD and inner suburbs and to open community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ to manage the acquisition and disposal of surplus government land holdings; and
- ◆ to facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

## **2001-02 BUDGET**

### **Total Expenses**

Total expenses for the Corporation for 2001-02 are budgeted at \$15 million. The primary components of these expenses are the cost of land and property sold of \$6.1 million, community contributions of \$5.1 million and financing costs of \$1.3 million.

The level of expenses between the 2000-01 and 2001-02 Budgets is expected to remain consistent. However, the projected 2000-01 increase in expenses of \$4 million over Budget is mainly due to the bringing forward of community contribution works for public open space.

### **Asset Acquisitions**

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets, hence no asset acquisitions are noted.

## **MINISTERIAL DEVELOPMENT CORPORATION**

The Corporation is responsible for the planning, development and marketing of the remaining property assets of the former Macarthur and Bathurst-Orange Corporations in an environmentally and socially acceptable manner. The Corporation does not have any staff. Officers of Landcom undertake all administrative activities on a management fee basis.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Following high demand and strong sales in 1999-00, industrial land stocks are at an all time low. Production of stock has further been delayed by increased requirements of regulatory agencies.

The emphasis over the next couple of years will be on development expenditure to provide sufficient land stock to meet expected current and future land sales.

All development and sales are dependent on the prevailing economic conditions.

## **STRATEGIC DIRECTIONS**

The objectives of the Corporation are to provide large industrial and commercial sites for organisations that are establishing new businesses or are relocating, with the aim of promoting economic growth and employment in the areas where the Corporation owns land for development.

## **2001-02 BUDGET**

### **Total Expenses**

The majority of the Corporation's proposed 2001-02 expenditure is to fund the development and sale of industrial or commercial land in the Macarthur region.

All other income and expenditure relates to the property related activities of the Corporation and the return of surplus funds to the Government. Operational expenses are estimated at \$4.9 million and developmental expenditure at \$8.8 million.

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	27,054	26,027	<b>27,897</b>
Other operating expenses	18,896	19,069	<b>19,694</b>
Maintenance	395	411	<b>437</b>
Depreciation and amortisation	1,011	988	<b>982</b>
Grants and subsidies	25,582	33,554	<b>36,014</b>
Other expenses	6,453	7,537	<b>8,126</b>
<b>Total Expenses</b>	<b>79,391</b>	<b>87,586</b>	<b>93,150</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,620	4,627	<b>5,057</b>
Investment income	200	309	<b>189</b>
Grants and contributions	11,940	10,597	<b>7,669</b>
Other revenue	...	141	<b>121</b>
<b>Total Retained Revenue</b>	<b>15,760</b>	<b>15,674</b>	<b>13,036</b>
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>65,131</b>	<b>73,412</b>	<b>81,614</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	25,268	24,160	<b>26,037</b>
Grants and subsidies	25,582	33,554	<b>36,014</b>
Other	26,606	32,671	<b>31,977</b>
<b>Total Payments</b>	<b>77,456</b>	<b>90,385</b>	<b>94,028</b>
<b>Receipts</b>			
Sale of goods and services	3,620	4,945	<b>5,057</b>
Interest	200	366	<b>219</b>
Other	11,940	15,090	<b>11,565</b>
<b>Total Receipts</b>	<b>15,760</b>	<b>20,401</b>	<b>16,841</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(61,696)</b>	<b>(69,984)</b>	<b>(77,187)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,687)	(3,050)	<b>(4,827)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,687)</b>	<b>(3,050)</b>	<b>(4,827)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	58,634	68,615	<b>77,052</b>
Capital appropriation	1,687	2,787	<b>4,827</b>
Cash reimbursements from the Consolidated Fund Entity	803	651	<b>800</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>61,124</b>	<b>72,053</b>	<b>82,679</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,259)</b>	<b>(981)</b>	<b>665</b>
Opening Cash and Cash Equivalents	6,215	6,824	<b>5,843</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,956</b>	<b>5,843</b>	<b>6,508</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(65,131)	(73,412)	<b>(81,614)</b>
Non cash items added back	2,797	2,818	<b>2,837</b>
Change in operating assets and liabilities	638	610	<b>1,590</b>
<b>Net cash flow from operating activities</b>	<b>(61,696)</b>	<b>(69,984)</b>	<b>(77,187)</b>

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	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,956	5,843	<b>6,508</b>
Receivables	1,085	1,035	<b>950</b>
Other	...	50	<b>50</b>
<b>Total Current Assets</b>	<b>5,041</b>	<b>6,928</b>	<b>7,508</b>
<b>Non Current Assets -</b>			
Receivables	45	...	...
Property, plant and equipment - Land and building	11,155	12,659	<b>12,025</b>
Plant and equipment	670	1,655	<b>4,634</b>
<b>Total Non Current Assets</b>	<b>11,870</b>	<b>14,314</b>	<b>16,659</b>
<b>Total Assets</b>	<b>16,911</b>	<b>21,242</b>	<b>24,167</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,959	1,828	<b>1,833</b>
Employee entitlements and other provisions	2,500	2,500	<b>2,500</b>
<b>Total Current Liabilities</b>	<b>4,459</b>	<b>4,328</b>	<b>4,333</b>
<b>Total Liabilities</b>	<b>4,459</b>	<b>4,328</b>	<b>4,333</b>
<b>NET ASSETS</b>	<b>12,452</b>	<b>16,914</b>	<b>19,834</b>
<b>EQUITY</b>			
Accumulated funds	12,452	16,914	<b>19,834</b>
<b>TOTAL EQUITY</b>	<b>12,452</b>	<b>16,914</b>	<b>19,834</b>

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**77.1 Environmental Planning**

**77.1.1 Planning System Development and Management**

Program Objective(s): To ensure that the planning system is modern and best practice, and promotes world class environmental planning, delivering sustainable environmental and economic outcomes for business, investors and the community of New South Wales.

Program Description: Reform, development and monitoring of the planning system. Provision of planning information and services on-line.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Level of stakeholder satisfaction with the planning system	%	58	n.a.	60	<b>62</b>
Planning information and services available on line	%	...	...	25	<b>50</b>
Circulars and advice to local councils	no.	40	50	30	<b>30</b>
Technical and advisory service to industry and the community	no.	...	2,500	2,000	<b>2,500</b>
<u>Average Staffing:</u>	EFT	...	...	60	<b>59</b>

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2000-01		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,539	4,179	<b>4,213</b>
Other operating expenses	1,867	2,574	<b>2,151</b>
Maintenance	45	45	<b>45</b>
Depreciation and amortisation	166	139	<b>138</b>
Grants and subsidies			
Non profit organisations	592	495	<b>400</b>
<b>Total Expenses</b>	<b>7,209</b>	<b>7,432</b>	<b>6,947</b>

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**77.1 Environmental Planning**

**77.1.1 Planning System Development and Management (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	23	23	<b>22</b>
Fees for services	146	5	<b>71</b>
Recoupment of administration costs	159	147	<b>135</b>
Minor sales of goods and services	...	24	<b>22</b>
Investment income	28	23	<b>20</b>
Grants and contributions	206	96	<b>26</b>
Other revenue	...	121	<b>121</b>
<b>Total Retained Revenue</b>	<b>562</b>	<b>439</b>	<b>417</b>
<b>NET COST OF SERVICES</b>	<b>6,647</b>	<b>6,993</b>	<b>6,530</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>...</b>	<b>3,181</b>

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**77.1 Environmental Planning**

**77.1.2 Planning Policy Development**

Program Objective(s): To ensure that environmental plans, policies and strategies promote sustainability and competitiveness for New South Wales.

Program Description: State Environmental Planning Policies, Regional Environmental Planning Policies and other planning policies and strategies. Whole-of-Government co-ordination and advice to the Minister on all aspects of planning and related environmental, economic and human service issues.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Regional Environmental Plans and State Environmental Planning Policies prepared/amended	no.	7	3	19	<b>13</b>
<u>Average Staffing</u> :	EFT	...	...	132	<b>145</b>

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2000-01		<b>2001-02</b>
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,207	9,195	<b>10,392</b>
Other operating expenses	4,367	5,625	<b>5,620</b>
Maintenance	152	151	<b>152</b>
Depreciation and amortisation	424	424	<b>424</b>
Grants and subsidies			
Non profit organisations	507	279	...
Resource and Conservation Assessment Council	5,264	5,053	<b>5,782</b>
<b>Total Expenses</b>	<b>20,921</b>	<b>20,727</b>	<b>22,370</b>

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**77.1 Environmental Planning**

**77.1.2 Planning Policy Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	53	53	<b>53</b>
Fees for services	4	202	<b>202</b>
Recoupment of administration costs	476	267	<b>254</b>
Minor sales of goods and services	...	...	<b>9</b>
Investment income	83	96	<b>80</b>
Grants and contributions	415	112	<b>121</b>
<b>Total Retained Revenue</b>	<b>1,031</b>	<b>730</b>	<b>719</b>
<b>NET COST OF SERVICES</b>	<b>19,890</b>	<b>19,997</b>	<b>21,651</b>

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<b>ASSET ACQUISITIONS</b>	...	...	<b>70</b>
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**77.1 Environmental Planning**

**77.1.3 Development Assessment and Local Plan Assessment**

Program Objective(s): To facilitate development and infrastructure projects that deliver sustainable environmental and employment outcomes consistent with Government policy and community expectations.

Program Description: Strategic and project level environmental impact assessment. Whole-of-government decision making for major development and infrastructure projects. Consideration of selected Local Environmental Plans to ensure consistency with state-wide strategic framework.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Environmental Impact Assessment					
Statements dealt with at post exhibition stage	no.	70	94	70	<b>70</b>
Requirements issued regarding					
Environmental Impact Assessment Statements	no.	200	215	160	<b>165</b>
Major Development Projects assessed	no.	30	46	33	<b>40</b>
<u>Average Staffing:</u>	EFT	...	...	54	<b>56</b>

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——2000-01——		<b>2001-02</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,708	3,711	<b>3,994</b>
Other operating expenses	2,088	3,043	<b>3,515</b>
Maintenance	71	72	<b>72</b>
Depreciation and amortisation	141	140	<b>136</b>
Grants and subsidies			
Non profit organisations	184	91	...
<b>Total Expenses</b>	<b>6,192</b>	<b>7,057</b>	<b>7,717</b>

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**77.1 Environmental Planning**

**77.1.3 Development Assessment and Local Plan Assessment (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	16	17	17
Fees for services	822	1,801	1,909
Recoupment of administration costs	...	61	61
Minor sales of goods and services	258	48	4
Investment income	26	27	26
Grants and contributions	203	40	40
<b>Total Retained Revenue</b>	<b>1,325</b>	<b>1,994</b>	<b>2,057</b>
<b>NET COST OF SERVICES</b>	<b>4,867</b>	<b>5,063</b>	<b>5,660</b>

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<b>ASSET ACQUISITIONS</b>	<b>98</b>	<b>450</b>	<b>23</b>
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**77.1 Environmental Planning**

**77.1.4 Implementation of Planning Policy Initiatives**

Program Objective(s): To facilitate the implementation of urban and regional planning policies through targeted programs which support regional sustainability and deliver improved urban environments.

Program Description: Programs which create quality communities and deliver economic, social and environmental benefits. Active partnership with local government, other state agencies, business and the wider community.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs</u> :					
Coastal zone cumulative land area acquired	'000ha	15	15	15	<b>15</b>
Strategies/studies/projects completed	no.	...	...	30	<b>25</b>
<u>Average Staffing</u> :	EFT	...	...	55	<b>61</b>

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	3,210	3,823	<b>4,429</b>	
Other operating expenses	6,657	3,076	<b>4,451</b>	
Maintenance	55	72	<b>62</b>	
Depreciation and amortisation	146	149	<b>148</b>	
Grants and subsidies				
Premier's Department – Regional Co-ordination Program	...	61	...	
Living Centres Program	209	620	<b>1,559</b>	
<b>Total Expenses</b>	<b>10,277</b>	<b>7,801</b>	<b>10,649</b>	

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

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**77.1 Environmental Planning**

**77.1.4 Implementation of Planning Policy Initiatives (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	19	19	<b>20</b>
Fees for services	276	21	<b>1,353</b>
Recoupment of administration costs	...	93	<b>92</b>
Minor sales of goods and services	...	185	<b>7</b>
Investment income	30	130	<b>30</b>
Grants and contributions	269	798	<b>585</b>
Other revenue	...	20	...
<b>Total Retained Revenue</b>	<b>594</b>	<b>1,266</b>	<b>2,087</b>
Gain/(loss) on disposal of non current assets	(1,500)	(1,500)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>11,183</b>	<b>8,035</b>	<b>10,062</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,541</b>	<b>2,600</b>	<b>1,525</b>
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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

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**77.1 Environmental Planning**

**77.1.5 Program Management and Service Delivery**

Program Objective(s): To provide specialist advisory services and manage grants programs which support planning policies and programs.

Program Description: Grants programs that provide financial incentives to create quality communities in urban and regional New South Wales. Best practice specialist services to stakeholders and the community.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Grants under the Area Assistance Scheme	no.	360	327	330	<b>330</b>
Grants under the Urban Improvement Program	no.	...	6	4	<b>4</b>
Grants under the Georges River Foreshores Improvement Program	no.	...	6	12	<b>10</b>
<u>Average Staffing:</u>	EFT	...	...	74	<b>69</b>

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2000-01		<b>2001-02</b>
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,390	5,119	<b>4,869</b>
Other operating expenses	3,917	4,751	<b>3,957</b>
Maintenance	72	71	<b>106</b>
Depreciation and amortisation	134	136	<b>136</b>
Grants and subsidies			
Area Assistance Scheme	9,859	9,859	<b>9,840</b>
Festival Development Corporation	693	2,193	<b>10,716</b>
Affordable Housing Program	6,800	2,350	<b>550</b>
Georges River Foreshores Improvement Program	1,161	1,258	<b>970</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**77 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

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**77.1 Environmental Planning**

**77.1.5 Program Management and Service Delivery (cont)**

**OPERATING STATEMENT (cont)**

Urban Improvement Program	1,385	1,238	<b>2,158</b>
Honeysuckle Development Corporation	...	8,859	<b>4,967</b>
Non profit organisations	...	2,851	<b>1,419</b>
South Sydney Development Corporation	347	850	<b>745</b>
Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	<b>5,034</b>
<b>Total Expenses</b>	<b>34,792</b>	<b>44,569</b>	<b>45,467</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	30	30	<b>24</b>
Fees for services	1,223	1,471	<b>549</b>
Recoupment of administration costs	115	159	<b>185</b>
Minor sales of goods and services	...	1	<b>68</b>
Investment income	33	33	<b>33</b>
Grants and contributions	10,847	9,551	<b>6,897</b>
<b>Total Retained Revenue</b>	<b>12,248</b>	<b>11,245</b>	<b>7,756</b>
<b>NET COST OF SERVICES</b>	<b>22,544</b>	<b>33,324</b>	<b>37,711</b>
<b>ASSET ACQUISITIONS</b>	<b>48</b>	...	<b>28</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**78 HERITAGE OFFICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,815	2,832	<b>2,977</b>
Other operating expenses	1,460	1,443	<b>1,735</b>
Maintenance	36	36	<b>47</b>
Depreciation and amortisation	100	100	<b>143</b>
Grants and subsidies	2,614	2,614	<b>4,114</b>
<b>Total Expenses</b>	<b>7,025</b>	<b>7,025</b>	<b>9,016</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	292	310	<b>291</b>
Investment income	2,239	2,257	<b>364</b>
Grants and contributions	56	56	<b>57</b>
Other revenue	...	63	...
<b>Total Retained Revenue</b>	<b>2,587</b>	<b>2,686</b>	<b>712</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>4,438</b>	<b>4,337</b>	<b>8,304</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**78 HERITAGE OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,664	2,703	2,791
Grants and subsidies	2,614	2,614	4,114
Other	1,976	1,984	2,217
<b>Total Payments</b>	<b>7,254</b>	<b>7,301</b>	<b>9,122</b>
<b>Receipts</b>			
Sale of goods and services	292	310	291
Interest	1,979	2,067	307
Other	536	618	498
<b>Total Receipts</b>	<b>2,807</b>	<b>2,995</b>	<b>1,096</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,447)</b>	<b>(4,306)</b>	<b>(8,026)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Proceeds from sale of investments	2,163	10,486	85
Advance repayments received	...	111	...
Purchases of property, plant and equipment	(2,420)	(520)	(4,122)
Purchases of investments	...	(1,265)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(257)</b>	<b>8,814</b>	<b>(4,037)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,271	2,270	6,305
Capital appropriation	20	20	102
Cash reimbursements from the Consolidated Fund Entity	76	76	91
Cash transfers to Consolidated Fund	...	...	(30,000)
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,367</b>	<b>2,366</b>	<b>(23,502)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,337)</b>	<b>6,874</b>	<b>(35,565)</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**78 HERITAGE OFFICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	37,239	30,425	<b>37,299</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>34,902</b>	<b>37,299</b>	<b>1,734</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,438)	(4,337)	<b>(8,304)</b>
Non cash items added back	(9)	(14)	<b>227</b>
Change in operating assets and liabilities	...	45	<b>51</b>
<b>Net cash flow from operating activities</b>	<b>(4,447)</b>	<b>(4,306)</b>	<b>(8,026)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**78 HERITAGE OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	34,902	37,299	<b>1,734</b>
Receivables	274	270	<b>261</b>
Other financial assets	1,495	1,465	<b>1,465</b>
<b>Total Current Assets</b>	<b>36,671</b>	<b>39,034</b>	<b>3,460</b>
<b>Non Current Assets -</b>			
Other financial assets	1,040	936	<b>936</b>
Property, plant and equipment -			
Land and building	4,324	1,766	<b>5,776</b>
Plant and equipment	5	366	<b>335</b>
<b>Total Non Current Assets</b>	<b>5,369</b>	<b>3,068</b>	<b>7,047</b>
<b>Total Assets</b>	<b>42,040</b>	<b>42,102</b>	<b>10,507</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	357	820	<b>862</b>
Employee entitlements and other provisions	194	192	<b>192</b>
<b>Total Current Liabilities</b>	<b>551</b>	<b>1,012</b>	<b>1,054</b>
<b>Non Current Liabilities -</b>			
Other	14	...	...
<b>Total Non Current Liabilities</b>	<b>14</b>	...	...
<b>Total Liabilities</b>	<b>565</b>	<b>1,012</b>	<b>1,054</b>
<b>NET ASSETS</b>	<b>41,475</b>	<b>41,090</b>	<b>9,453</b>
<b>EQUITY</b>			
Reserves	550	550	<b>550</b>
Accumulated funds	40,925	40,540	<b>8,903</b>
<b>TOTAL EQUITY</b>	<b>41,475</b>	<b>41,090</b>	<b>9,453</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**78 HERITAGE OFFICE**

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**78.1 Heritage Policy and Assistance**

**78.1.1 Heritage Policy and Assistance**

Program Objective(s): To enhance the community's understanding of heritage and to improve the conservation of heritage items.

Program Description: Provision of specialist education and promotional programs and financial assistance towards heritage. Implement the regulatory functions of the Heritage Act and maintain the State Heritage Register and Inventory. Provision of heritage management advice to relevant authorities and the community.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	3	n.a.	5	<b>8</b>
Education of Local Government officers to develop heritage criteria	no.	n.a.	57	60	<b>60</b>
Councils to whom heritage powers have been delegated	no.	n.a.	n.a.	n.a.	<b>50</b>
Local Government, Government agencies and community groups trained in State Heritage Inventory software and criteria	no.	78	80	30	<b>30</b>
Items included in the State Heritage Register	no.	1,320	1,318	1,356	<b>1,470</b>
<u>Average Staffing:</u>	EFT	39	39	39	<b>39</b>

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2000-01		<b>2001-02</b>
Budget	Revised	Budget
\$000	\$000	\$000

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,815	2,832	<b>2,977</b>
Other operating expenses	1,460	1,443	<b>1,735</b>
Maintenance	36	36	<b>47</b>
Depreciation and amortisation	100	100	<b>143</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**78 HERITAGE OFFICE**

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**78.1 Heritage Policy and Assistance**

**78.1.1 Heritage Policy and Assistance (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Financial assistance for heritage projects	2,500	2,500	<b>4,000</b>
Environment and conservation organisations	44	44	<b>44</b>
Heritage Week	70	70	<b>70</b>
<b>Total Expenses</b>	<b>7,025</b>	<b>7,025</b>	<b>9,016</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	62	18	<b>30</b>
Fees for services	200	232	<b>230</b>
Minor sales of goods and services	30	60	<b>31</b>
Investment income	2,239	2,257	<b>364</b>
Grants and contributions	56	56	<b>57</b>
Other revenue	...	63	...
<b>Total Retained Revenue</b>	<b>2,587</b>	<b>2,686</b>	<b>712</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>4,438</b>	<b>4,337</b>	<b>8,304</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,420</b>	<b>520</b>	<b>4,122</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Grants and subsidies	481,093	484,187	<b>502,147</b>
<b>Total Expenses</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>
<b>NET COST OF SERVICES</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>

NOTE: As this agency is only involved in the payment of community service obligations, a statement of financial position has not been produced.

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

---

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	481,093	484,187	<b>502,147</b>
<b>Total Payments</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(481,093)</b>	<b>(484,187)</b>	<b>(502,147)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	481,093	484,187	<b>502,147</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(481,093)	(484,187)	<b>(502,147)</b>
<b>Net cash flow from operating activities</b>	<b>(481,093)</b>	<b>(484,187)</b>	<b>(502,147)</b>



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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
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**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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**79.1 Housing Policy and Assistance**

**79.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

	Units	1998-99	1999-00	2000-01	<b>2001-02</b>
<u>Outputs:</u>					
Provision of rent assistance - occasions of assistance	no.	44,050	57,033	57,176	<b>58,229</b>
Clients provided with mortgage assistance	no.	220	300	300	<b>350</b>
Households assisted with special rent subsidies	no.	1,560	1,974	1,732	<b>1,913</b>
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	12,402	13,129	14,926	<b>15,284</b>
Total households receiving ongoing housing assistance	no.	136,925	138,429	140,363	<b>141,665</b>
Units of accommodation managed by public housing	no.	129,811	130,461	131,139	<b>131,260</b>
Units of accommodation managed by community housing	no.	8,690	9,584	10,488	<b>11,664</b>
Units of accommodation managed by Aboriginal housing	no.	...	5,133	5,334	<b>5,519</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	143,503	145,178	146,961	<b>148,443</b>
Units of public and community housing completed	no.	2,163	1,825	1,448	<b>1,148</b>
Net increase in accommodation leased for public and community housing	no.	373	848	1,589	<b>1,032</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**79 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

---

**79.1 Housing Policy and Assistance**

**79.1.1 Housing Policy and Assistance (cont)**

Public housing tenants receiving subsidies	%	95	93	91	<b>91</b>
Crisis accommodation places available for financial year	no.	2,729	2,918	3,118	<b>3,183</b>

NOTE: Community housing figures include Crisis Accommodation unless otherwise stated.

2000-01		2001-02
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Grants and subsidies			
Public Housing	52,904	27,775	<b>26,124</b>
Public Housing Asset Management	158,600	183,646	<b>181,000</b>
Community Housing Program	138,742	139,327	<b>119,833</b>
Aboriginal Housing Program	48,523	48,523	<b>52,801</b>
Other Housing Programs	82,324	84,916	<b>103,424</b>
Aboriginal Communities Development Program	...	...	<b>18,965</b>
<b>Total Expenses</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>
<b>NET COST OF SERVICES</b>	<b>481,093</b>	<b>484,187</b>	<b>502,147</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,686	3,143	<b>3,582</b>
Other operating expenses	2,050	2,766	<b>2,024</b>
Maintenance	15	31	<b>30</b>
Depreciation and amortisation	80	80	<b>70</b>
Grants and subsidies	36,911	13,686	<b>33,393</b>
<b>Total Expenses</b>	<b>42,742</b>	<b>19,706</b>	<b>39,099</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	61	23	<b>12</b>
Grants and contributions	100	325	<b>18,965</b>
Other revenue	...	48	...
<b>Total Retained Revenue</b>	<b>161</b>	<b>396</b>	<b>18,977</b>
<b>NET COST OF SERVICES</b>	<b>42,581</b>	<b>19,310</b>	<b>20,122</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,530	2,997	<b>3,411</b>
Grants and subsidies	36,911	13,686	<b>33,393</b>
Other	2,057	4,253	<b>5,517</b>
<b>Total Payments</b>	<b>42,498</b>	<b>20,936</b>	<b>42,321</b>
<b>Receipts</b>			
Sale of goods and services	...	6	...
Interest	61	23	<b>12</b>
Other	100	1,915	<b>22,370</b>
<b>Total Receipts</b>	<b>161</b>	<b>1,944</b>	<b>22,382</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(42,337)</b>	<b>(18,992)</b>	<b>(19,939)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(39)	(39)	<b>(120)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(39)</b>	<b>(39)</b>	<b>(120)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	42,202	18,974	<b>19,756</b>
Capital appropriation	39	39	<b>120</b>
Cash reimbursements from the Consolidated Fund Entity	136	107	<b>126</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,377</b>	<b>19,120</b>	<b>20,002</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1</b>	<b>89</b>	<b>(57)</b>
Opening Cash and Cash Equivalents	73	(19)	<b>70</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>74</b>	<b>70</b>	<b>13</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(42,581)	(19,310)	<b>(20,122)</b>
Non cash items added back	243	226	<b>241</b>
Change in operating assets and liabilities	1	92	<b>(58)</b>
<b>Net cash flow from operating activities</b>	<b>(42,337)</b>	<b>(18,992)</b>	<b>(19,939)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	74	70	13
Receivables	190	198	357
Other	8	38	38
<b>Total Current Assets</b>	<b>272</b>	<b>306</b>	<b>408</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	114	133	113
Plant and equipment	137	84	154
<b>Total Non Current Assets</b>	<b>251</b>	<b>217</b>	<b>267</b>
<b>Total Assets</b>	<b>523</b>	<b>523</b>	<b>675</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	174	919	1,025
Employee entitlements and other provisions	232	124	124
Other	7	7	7
<b>Total Current Liabilities</b>	<b>413</b>	<b>1,050</b>	<b>1,156</b>
<b>Non Current Liabilities -</b>			
Other	20	5	...
<b>Total Non Current Liabilities</b>	<b>20</b>	<b>5</b>	<b>...</b>
<b>Total Liabilities</b>	<b>433</b>	<b>1,055</b>	<b>1,156</b>
<b>NET ASSETS</b>	<b>90</b>	<b>(532)</b>	<b>(481)</b>
<b>EQUITY</b>			
Accumulated funds	90	(532)	(481)
<b>TOTAL EQUITY</b>	<b>90</b>	<b>(532)</b>	<b>(481)</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**80.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**80.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Activities:</u>	Average Staffing (EFT)	
	2000-01	2001-02
Administrative and policy support	36	35
Office of the Registrar	4	6
	40	41

2000-01		<b>2001-02</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,155	2,579	<b>2,922</b>
Other operating expenses	1,408	1,989	<b>1,250</b>
Maintenance	15	31	<b>30</b>
Depreciation and amortisation	80	80	<b>70</b>
Grants and subsidies			
Indigenous Education Projects	800	800	<b>800</b>
<b>Total Expenses</b>	<b>5,458</b>	<b>5,479</b>	<b>5,072</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**80.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**80.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	61	23	12
Grants and contributions	100	325	...
Other revenue	...	38	...

<b>Total Retained Revenue</b>	<b>161</b>	<b>386</b>	<b>12</b>
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<b>NET COST OF SERVICES</b>	<b>5,297</b>	<b>5,093</b>	<b>5,060</b>
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<b>ASSET ACQUISITIONS</b>	<b>39</b>	<b>39</b>	<b>120</b>
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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**80 DEPARTMENT OF ABORIGINAL AFFAIRS**

**80.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**80.1.2 Aboriginal Communities Development Program**

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support to the Director-General and the Steering Committee in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

		Average Staffing (EFT)	
		2000-01	2001-02
<u>Activities</u> :	Policy advice and administration	3	3
	Community consultation	4	4
		7	7

2000-01		2001-02
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	531	564	<b>660</b>
Other operating expenses	642	777	<b>774</b>
Grants and subsidies			
Aboriginal infrastructure program - capital grant	36,111	12,886	<b>32,593</b>
<b>Total Expenses</b>	<b>37,284</b>	<b>14,227</b>	<b>34,027</b>

Less:

**Retained Revenue -**

Grants and contributions	...	...	<b>18,965</b>
Other revenue	...	10	...
<b>Total Retained Revenue</b>	...	<b>10</b>	<b>18,965</b>

**NET COST OF SERVICES**

<b>37,284</b>	<b>14,217</b>	<b>15,062</b>
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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	1,925	1,925	<b>1,975</b>
Investment income	2,153	3,721	<b>1,986</b>
Retained taxes, fees and fines	5,750	5,750	<b>5,750</b>
Grants and contributions	5,034	5,034	<b>5,034</b>
<b>Total Retained Revenue</b>	<b>14,862</b>	<b>16,430</b>	<b>14,745</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,712	1,709	<b>1,712</b>
Other operating expenses	1,647	1,856	<b>2,097</b>
Maintenance	9	9	<b>9</b>
Depreciation and amortisation	15	15	<b>9</b>
Grants and subsidies	10,825	11,735	<b>9,655</b>
Borrowing costs	8,248	8,248	<b>8,248</b>
<b>Total Expenses</b>	<b>22,456</b>	<b>23,572</b>	<b>21,730</b>
Gain/(loss) on disposal of non current assets	8,000	1,500	<b>11,000</b>
<b>SURPLUS/(DEFICIT)</b>	<b>406</b>	<b>(5,642)</b>	<b>4,015</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	1,915	2,409	<b>1,975</b>
Interest	568	2,194	<b>1,102</b>
Other	10,784	15,468	<b>15,798</b>
<b>Total Receipts</b>	<b>13,267</b>	<b>20,071</b>	<b>18,875</b>
<b>Payments</b>			
Employee Related	1,712	1,704	<b>1,706</b>
Grants and subsidies	5,825	6,735	<b>4,655</b>
Finance costs	8,248	8,248	<b>8,248</b>
Other	1,446	6,797	<b>7,120</b>
<b>Total Payments</b>	<b>17,231</b>	<b>23,484</b>	<b>21,729</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,964)</b>	<b>(3,413)</b>	<b>(2,854)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	20,000	8,633	<b>23,000</b>
Proceeds from sale of investments	1,600	1,500	<b>907</b>
Purchases of property, plant and equipment	(15,000)	(12,000)	<b>(25,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>6,600</b>	<b>(1,867)</b>	<b>(1,093)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,636</b>	<b>(5,280)</b>	<b>(3,947)</b>
Opening Cash and Cash Equivalents	38,846	34,718	<b>29,438</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>41,482</b>	<b>29,438</b>	<b>25,491</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit)	406	(5,642)	<b>4,015</b>
Non cash items added back	3,415	3,515	<b>4,102</b>
Change in operating assets and liabilities	(7,785)	(1,286)	<b>(10,971)</b>
<b>Net cash flow from operating activities</b>	<b>(3,964)</b>	<b>(3,413)</b>	<b>(2,854)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	41,482	29,438	<b>25,491</b>
Receivables	1,047	1,841	<b>1,818</b>
Other financial assets	15,887	17,061	<b>17,061</b>
Inventories	...	11,559	<b>11,559</b>
Other	290	290	<b>290</b>
<b>Total Current Assets</b>	<b>58,706</b>	<b>60,189</b>	<b>56,219</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	440,779	437,843	<b>435,843</b>
Plant and equipment	9	18	<b>9</b>
<b>Total Non Current Assets</b>	<b>440,788</b>	<b>437,861</b>	<b>435,852</b>
<b>Total Assets</b>	<b>499,494</b>	<b>498,050</b>	<b>492,071</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,052	2,125	<b>2,125</b>
Interest bearing	10,735	10,662	<b>10,662</b>
Employee entitlements and other provisions	111	107	<b>113</b>
Other	18,500	18,588	<b>8,588</b>
<b>Total Current Liabilities</b>	<b>32,398</b>	<b>31,482</b>	<b>21,488</b>
<b>Non Current Liabilities -</b>			
Interest bearing	85,507	85,507	<b>85,507</b>
<b>Total Non Current Liabilities</b>	<b>85,507</b>	<b>85,507</b>	<b>85,507</b>
<b>Total Liabilities</b>	<b>117,905</b>	<b>116,989</b>	<b>106,995</b>
<b>NET ASSETS</b>	<b>381,589</b>	<b>381,061</b>	<b>385,076</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	112,243	122,548	<b>116,548</b>
Accumulated funds	269,346	258,513	<b>268,528</b>
<b>TOTAL EQUITY</b>	<b>381,589</b>	<b>381,061</b>	<b>385,076</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	1,235	14,105	<b>14,502</b>
Investment income	80	1,500	<b>500</b>
Grants and contributions	60,538	63,367	<b>84,197</b>
<b>Total Retained Revenue</b>	<b>61,853</b>	<b>78,972</b>	<b>99,199</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,625	2,705	<b>2,775</b>
Other operating expenses	1,591	9,346	<b>9,772</b>
Maintenance	15	5,455	<b>5,609</b>
Depreciation and amortisation	3,600	4,208	<b>4,605</b>
Grants and subsidies	47,616	45,553	<b>69,528</b>
<b>Total Expenses</b>	<b>55,447</b>	<b>67,267</b>	<b>92,289</b>
Gain/(loss) on disposal of non current assets	100	100	<b>100</b>
<b>SURPLUS/(DEFICIT)</b>	<b>6,506</b>	<b>11,805</b>	<b>7,010</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	1,235	15,323	<b>13,979</b>
Interest	470	1,464	<b>660</b>
Other	60,338	62,688	<b>84,197</b>
<b>Total Receipts</b>	<b>62,043</b>	<b>79,475</b>	<b>98,836</b>
<b>Payments</b>			
Employee Related	2,612	2,618	<b>2,755</b>
Grants and subsidies	47,616	45,553	<b>69,528</b>
Other	1,402	27,445	<b>15,018</b>
<b>Total Payments</b>	<b>51,630</b>	<b>75,616</b>	<b>87,301</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>10,413</b>	<b>3,859</b>	<b>11,535</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,000	1,000	<b>600</b>
Purchases of property, plant and equipment	(16,137)	(16,582)	<b>(17,328)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(15,137)</b>	<b>(15,582)</b>	<b>(16,728)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,724)</b>	<b>(11,723)</b>	<b>(5,193)</b>
Opening Cash and Cash Equivalents	8,111	28,393	<b>16,670</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,387</b>	<b>16,670</b>	<b>11,477</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	6,506	11,805	<b>7,010</b>
Non cash items added back	3,600	4,208	<b>4,605</b>
Change in operating assets and liabilities	307	(12,154)	<b>(80)</b>
<b>Net cash flow from operating activities</b>	<b>10,413</b>	<b>3,859</b>	<b>11,535</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,387	16,670	<b>11,477</b>
Receivables	468	939	<b>939</b>
<b>Total Current Assets</b>	<b>3,855</b>	<b>17,609</b>	<b>12,416</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	394,717	383,063	<b>393,853</b>
Plant and equipment	298	670	<b>930</b>
Infrastructure systems	...	13,271	<b>14,444</b>
<b>Total Non Current Assets</b>	<b>395,015</b>	<b>397,004</b>	<b>409,227</b>
<b>Total Assets</b>	<b>398,870</b>	<b>414,613</b>	<b>421,643</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	250	600	<b>600</b>
Employee entitlements and other provisions	149	290	<b>310</b>
Other	...	2,000	<b>2,000</b>
<b>Total Current Liabilities</b>	<b>399</b>	<b>2,890</b>	<b>2,910</b>
<b>Non Current Liabilities -</b>			
Employee entitlements and other provisions	58	...	...
<b>Total Non Current Liabilities</b>	<b>58</b>	...	...
<b>Total Liabilities</b>	<b>457</b>	<b>2,890</b>	<b>2,910</b>
<b>NET ASSETS</b>	<b>398,413</b>	<b>411,723</b>	<b>418,733</b>
<b>EQUITY</b>			
Accumulated funds	398,413	411,723	<b>418,733</b>
<b>TOTAL EQUITY</b>	<b>398,413</b>	<b>411,723</b>	<b>418,733</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE AUTHORITY**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5,264	15,830	<b>10,122</b>
Investment income	2,948	3,223	<b>3,030</b>
Grants and contributions	3,807	3,538	<b>3,315</b>
Other revenue	2,393	2,393	<b>2,314</b>
<b>Total Retained Revenue</b>	<b>14,412</b>	<b>24,984</b>	<b>18,781</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,344	2,224	<b>2,365</b>
Other operating expenses	4,603	12,850	<b>7,996</b>
Maintenance	1,725	1,225	<b>3,449</b>
Depreciation and amortisation	90	91	<b>95</b>
Borrowing costs	2,314	1,707	<b>2,393</b>
<b>Total Expenses</b>	<b>11,076</b>	<b>18,097</b>	<b>16,298</b>
Gain/(loss) on disposal of non current assets	(420)	(303)	<b>(270)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>2,916</b>	<b>6,584</b>	<b>2,213</b>



**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5,264	15,830	<b>10,122</b>
Interest	3,426	3,701	<b>3,531</b>
Other	4,135	3,625	<b>3,920</b>
<b>Total Receipts</b>	<b>12,825</b>	<b>23,156</b>	<b>17,573</b>
<b>Payments</b>			
Employee Related	2,277	2,157	<b>2,298</b>
Finance costs	2,314	1,707	<b>2,393</b>
Other	5,540	4,283	<b>6,213</b>
<b>Total Payments</b>	<b>10,131</b>	<b>8,147</b>	<b>10,904</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,694</b>	<b>15,009</b>	<b>6,669</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	886	1,972	<b>10,000</b>
Purchases of property, plant and equipment	(80)	(251)	<b>(78)</b>
Purchases of investments	...	...	<b>(7,091)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>806</b>	<b>1,721</b>	<b>2,831</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(3,500)	(17,000)	<b>(9,500)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(3,500)</b>	<b>(17,000)</b>	<b>(9,500)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(270)</b>	<b>...</b>
Opening Cash and Cash Equivalents	115	278	<b>8</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>115</b>	<b>8</b>	<b>8</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	2,916	6,584	<b>2,213</b>
Non cash items added back	568	569	<b>264</b>
Change in operating assets and liabilities	(790)	7,856	<b>4,192</b>
<b>Net cash flow from operating activities</b>	<b>2,694</b>	<b>15,009</b>	<b>6,669</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE AUTHORITY**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	115	8	8
Receivables	2,293	2,077	1,485
Other financial assets	2,951	12,332	19,423
Other	434	937	937
<b>Total Current Assets</b>	<b>5,793</b>	<b>15,354</b>	<b>21,853</b>
<b>Non Current Assets -</b>			
Receivables	3,483	3,224	3,224
Other financial assets	26,368	25,877	15,466
Property, plant and equipment -			
Land and building	87,166	75,893	70,046
Plant and equipment	108	247	230
<b>Total Non Current Assets</b>	<b>117,125</b>	<b>105,241</b>	<b>88,966</b>
<b>Total Assets</b>	<b>122,918</b>	<b>120,595</b>	<b>110,819</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	612	1,692	1,692
Interest bearing	...	9,500	18,480
Employee entitlements and other provisions	223	158	163
Other	2,069	2,314	1,624
<b>Total Current Liabilities</b>	<b>2,904</b>	<b>13,664</b>	<b>21,959</b>
<b>Non Current Liabilities -</b>			
Interest bearing	67,980	49,980	31,500
Employee entitlements and other provisions	5,708	5,520	3,958
<b>Total Non Current Liabilities</b>	<b>73,688</b>	<b>55,500</b>	<b>35,458</b>
<b>Total Liabilities</b>	<b>76,592</b>	<b>69,164</b>	<b>57,417</b>
<b>NET ASSETS</b>	<b>46,326</b>	<b>51,431</b>	<b>53,402</b>
<b>EQUITY</b>			
Reserves	1,132	642	400
Accumulated funds	45,194	50,789	53,002
<b>TOTAL EQUITY</b>	<b>46,326</b>	<b>51,431</b>	<b>53,402</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE FUND**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	50	58	<b>60</b>
Investment income	42,014	42,671	<b>37,568</b>
Grants and contributions	554	554	<b>554</b>
Other revenue	76	117	...
<b>Total Retained Revenue</b>	<b>42,694</b>	<b>43,400</b>	<b>38,182</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	3,503	967	<b>2,388</b>
Grants and subsidies	3,637	3,251	<b>3,500</b>
Borrowing costs	28,780	27,663	<b>24,266</b>
Other expenses	24,149	21,262	<b>15,031</b>
<b>Total Expenses</b>	<b>60,069</b>	<b>53,143</b>	<b>45,185</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(17,375)</b>	<b>(9,743)</b>	<b>(7,003)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	50	58	60
Interest	54,239	54,190	43,973
Other	785	(2,869)	854
<b>Total Receipts</b>	<b>55,074</b>	<b>51,379</b>	<b>44,887</b>
<b>Payments</b>			
Grants and subsidies	3,637	3,251	3,500
Finance costs	28,785	27,626	24,316
Other	28,657	24,678	20,424
<b>Total Payments</b>	<b>61,079</b>	<b>55,555</b>	<b>48,240</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,005)</b>	<b>(4,176)</b>	<b>(3,353)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	22,011	435	180,005
Advance repayments received	7,500	29,164	13,500
Purchases of investments	(39,046)	(29,288)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,535)</b>	<b>311</b>	<b>193,505</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	23,000	10,808	...
Repayment of borrowings and advances	(6,995)	(6,995)	(190,152)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>16,005</b>	<b>3,813</b>	<b>(190,152)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>465</b>	<b>(52)</b>	<b>...</b>
Opening Cash and Cash Equivalents	35	352	300
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>500</b>	<b>300</b>	<b>300</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(17,375)	(9,743)	(7,003)
Non cash items added back	11,136	10,765	7,080
Change in operating assets and liabilities	234	(5,198)	(3,430)
<b>Net cash flow from operating activities</b>	<b>(6,005)</b>	<b>(4,176)</b>	<b>(3,353)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	500	300	300
Receivables	10,099	15,625	16,300
Other financial assets	179,445	254,170	162,665
<b>Total Current Assets</b>	<b>190,044</b>	<b>270,095</b>	<b>179,265</b>
<b>Non Current Assets -</b>			
Other financial assets	503,347	418,580	309,500
Property, plant and equipment -			
<b>Total Non Current Assets</b>	<b>503,347</b>	<b>418,580</b>	<b>309,500</b>
<b>Total Assets</b>	<b>693,391</b>	<b>688,675</b>	<b>488,765</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7,075	4,120	3,870
Interest bearing	240,302	220,152	37,623
Employee entitlements and other provisions	2,000	2,000	...
<b>Total Current Liabilities</b>	<b>249,377</b>	<b>226,272</b>	<b>41,493</b>
<b>Non Current Liabilities -</b>			
Interest bearing	309,412	309,412	301,789
Employee entitlements and other provisions	6,000	6,505	6,000
<b>Total Non Current Liabilities</b>	<b>315,412</b>	<b>315,917</b>	<b>307,789</b>
<b>Total Liabilities</b>	<b>564,789</b>	<b>542,189</b>	<b>349,282</b>
<b>NET ASSETS</b>	<b>128,602</b>	<b>146,486</b>	<b>139,483</b>
<b>EQUITY</b>			
Accumulated funds	128,602	146,486	139,483
<b>TOTAL EQUITY</b>	<b>128,602</b>	<b>146,486</b>	<b>139,483</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HONEYSUCKLE DEVELOPMENT CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	9,462	8,508	<b>7,402</b>
Grants and contributions	...	8,859	<b>4,967</b>
<b>Total Retained Revenue</b>	<b>9,462</b>	<b>17,367</b>	<b>12,369</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	953	879	<b>933</b>
Other operating expenses	7,360	7,719	<b>7,615</b>
Depreciation and amortisation	23	17	<b>32</b>
Grants and subsidies	5,365	8,756	<b>5,136</b>
Borrowing costs	1,272	1,573	<b>1,276</b>
<b>Total Expenses</b>	<b>14,973</b>	<b>18,944</b>	<b>14,992</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,511)</b>	<b>(1,577)</b>	<b>(2,623)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	2000-01		2001-02
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	9,489	8,621	7,402
Other	...	8,859	4,967
<b>Total Receipts</b>	<b>9,489</b>	<b>17,480</b>	<b>12,369</b>
<b>Payments</b>			
Employee Related	1,005	969	933
Finance costs	1,050	1,356	1,391
Other	8,119	8,450	12,031
<b>Total Payments</b>	<b>10,174</b>	<b>10,775</b>	<b>14,355</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(685)</b>	<b>6,705</b>	<b>(1,986)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	...	(150)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>(150)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	545	...	...
Repayment of borrowings and advances	...	(4,932)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>545</b>	<b>(4,932)</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(140)</b>	<b>1,773</b>	<b>(2,136)</b>
Opening Cash and Cash Equivalents	290	683	2,456
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>150</b>	<b>2,456</b>	<b>320</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,511)	(1,577)	(2,623)
Non cash items added back	5,388	8,773	5,168
Change in operating assets and liabilities	(562)	(491)	(4,531)
<b>Net cash flow from operating activities</b>	<b>(685)</b>	<b>6,705</b>	<b>(1,986)</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HONEYSUCKLE DEVELOPMENT CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	150	2,456	320
Inventories	8,598	9,414	5,301
<b>Total Current Assets</b>	<b>8,748</b>	<b>11,870</b>	<b>5,621</b>
<b>Non Current Assets -</b>			
Inventories	14,330	12,845	14,797
Property, plant and equipment - Plant and equipment	9	32	150
<b>Total Non Current Assets</b>	<b>14,339</b>	<b>12,877</b>	<b>14,947</b>
<b>Total Assets</b>	<b>23,087</b>	<b>24,747</b>	<b>20,568</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,523	1,836	2,640
Interest bearing	3,429	4,056	4,056
Other provisions	22	4,624	2,264
Other	162	90	90
<b>Total Current Liabilities</b>	<b>7,136</b>	<b>10,606</b>	<b>9,050</b>
<b>Non Current Liabilities -</b>			
Interest bearing	11,870	6,080	6,080
Other	107	...	...
<b>Total Non Current Liabilities</b>	<b>11,977</b>	<b>6,080</b>	<b>6,080</b>
<b>Total Liabilities</b>	<b>19,113</b>	<b>16,686</b>	<b>15,130</b>
<b>NET ASSETS</b>	<b>3,974</b>	<b>8,061</b>	<b>5,438</b>
<b>EQUITY</b>			
Accumulated funds	3,974	8,061	5,438
<b>TOTAL EQUITY</b>	<b>3,974</b>	<b>8,061</b>	<b>5,438</b>



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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	16,665	13,065	<b>13,645</b>
Investment income	1,414	1,959	<b>1,352</b>
Other revenue	440	440	<b>400</b>
<b>Total Retained Revenue</b>	<b>18,519</b>	<b>15,464</b>	<b>15,397</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	5,530	4,852	<b>4,908</b>
Maintenance	40	40	<b>40</b>
<b>Total Expenses</b>	<b>5,570</b>	<b>4,892</b>	<b>4,948</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>12,949</b>	<b>10,572</b>	<b>10,449</b>
<b>Distributions -</b>			
Dividends	10,000	5,000	<b>6,000</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	16,665	13,347	<b>13,645</b>
Interest	1,414	1,934	<b>1,344</b>
Other	1,846	1,077	<b>1,117</b>
<b>Total Receipts</b>	<b>19,925</b>	<b>16,358</b>	<b>16,106</b>
<b>Payments</b>			
Other	15,260	11,603	<b>10,438</b>
<b>Total Payments</b>	<b>15,260</b>	<b>11,603</b>	<b>10,438</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>4,665</b>	<b>4,755</b>	<b>5,668</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(10,000)	(5,000)	<b>(6,000)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(10,000)</b>	<b>(5,000)</b>	<b>(6,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,335)</b>	<b>(245)</b>	<b>(332)</b>
Opening Cash and Cash Equivalents	27,329	33,967	<b>33,722</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>21,994</b>	<b>33,722</b>	<b>33,390</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	12,949	10,572	<b>10,449</b>
Change in operating assets and liabilities	(8,284)	(5,817)	<b>(4,781)</b>
<b>Net cash flow from operating activities</b>	<b>4,665</b>	<b>4,755</b>	<b>5,668</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR  
ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

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	2000-01		2001-02
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	21,994	33,722	<b>33,390</b>
Receivables	223	168	<b>205</b>
Inventories	30,058	18,007	<b>21,761</b>
<b>Total Current Assets</b>	<b>52,275</b>	<b>51,897</b>	<b>55,356</b>
<b>Non Current Assets -</b>			
Inventories	20,111	22,000	<b>23,000</b>
<b>Total Non Current Assets</b>	<b>20,111</b>	<b>22,000</b>	<b>23,000</b>
<b>Total Assets</b>	<b>72,386</b>	<b>73,897</b>	<b>78,356</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	184	318	<b>328</b>
Other	300	300	<b>300</b>
<b>Total Current Liabilities</b>	<b>484</b>	<b>618</b>	<b>628</b>
<b>Total Liabilities</b>	<b>484</b>	<b>618</b>	<b>628</b>
<b>NET ASSETS</b>	<b>71,902</b>	<b>73,279</b>	<b>77,728</b>
<b>EQUITY</b>			
Capital	33,189	33,189	<b>33,189</b>
Accumulated funds	38,713	40,090	<b>44,539</b>
<b>TOTAL EQUITY</b>	<b>71,902</b>	<b>73,279</b>	<b>77,728</b>

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