

# **Budget Estimates**

---

**2003-04**



**New South Wales**

**Budget Paper No. 3**

**Volume 1**



## TABLE OF CONTENTS

### Narrative Financials

<b>INTRODUCTION .....</b>	<b>i</b>	
<b>THE LEGISLATURE .....</b>	<b>1 - 1</b>	
1. The Legislature .....	1 - 1	1 - 3
<b>PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP .....</b>	<b>2 - 1</b>	
2. Cabinet Office .....	2 - 2	2 - 33
3. Parliamentary Counsel's Office .....	2 - 4	2 - 38
4. Premier's Department .....	2 - 5	2 - 42
5. Independent Commission Against Corruption .....	2 - 7	2 - 58
6. Ombudsman's Office .....	2 - 8	2 - 63
7. State Electoral Office .....	2 - 10	2 - 74
8. Independent Pricing and Regulatory Tribunal .....	2 - 11	2 - 80
9. Sustainable Energy Development Authority .....	2 - 13	2 - 85
10. Ministry for the Arts .....	2 - 15	2 - 91
11. State Library of New South Wales .....	2 - 17	2 - 97
12. Australian Museum .....	2 - 19	2 - 104
13. Museum of Applied Arts and Sciences .....	2 - 20	2 - 109
14. Historic Houses Trust of New South Wales.....	2 - 22	2 - 114
15. Art Gallery of New South Wales .....	2 - 24	2 - 119
16. State Records Authority .....	2 - 26	2 - 125
17. New South Wales Film and Television Office .....	2 - 27	2 - 131
18. Community Relations Commission .....	2 - 29	2 - 136
Audit Office of New South Wales .....	2 - 31	2 - 143
<b>MINISTER FOR AGRICULTURE AND FISHERIES .....</b>	<b>3 - 1</b>	
19. Department of Agriculture .....	3 - 1	3 - 12
20. Rural Assistance Authority .....	3 - 5	3 - 25
21. New South Wales Fisheries .....	3 - 7	3 - 31
Safe Food Production NSW .....	3 - 9	3 - 37

**Table of Contents - *continued***

**Narrative Financials**

<b>ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT ....</b>		<b>4 - 1</b>
22. Attorney General's Department .....	4 - 2	4 - 32
23. Judicial Commission of New South Wales .....	4 - 8	4 - 58
24. Legal Aid Commission of New South Wales .....	4 - 10	4 - 63
25. Office of the Director of Public Prosecutions .....	4 - 12	4 - 74
26. Environment Protection Authority .....	4 - 14	4 - 79
27. Environmental Trust .....	4 - 16	4 - 80
28. National Parks and Wildlife Service .....	4 - 18	4 - 84
29. Royal Botanic Gardens and Domain Trust .....	4 - 20	4 - 85
Public Trust Office – Administration .....	4 - 22	4 - 95
Registry of Births, Deaths and Marriages .....	4 - 24	4 - 98
Resource NSW .....	4 - 26	4 - 101
Stormwater Trust .....	4 - 27	4 - 104
Waste Fund .....	4 - 29	4 - 107
<b>MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER FOR YOUTH .....</b>		<b>5 - 1</b>
30. Department of Community Services .....	5 - 2	5 - 16
31. Office of the Children's Guardian .....	5 - 6	5 - 29
32. Department of Ageing, Disability and Home Care .....	5 - 7	5 - 33
33. Home Care Service of New South Wales .....	5 - 12	5 - 43
34. Commission for Children and Young People .....	5 - 14	5 - 48
<b>MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR ABORIGINAL AFFAIRS .....</b>		<b>6 - 1</b>
35. Department of Education and Training .....	6 - 1	6 - 19
36. Office of the Board of Studies .....	6 - 13	6 - 36
37. Department of Aboriginal Affairs .....	6 - 16	6 - 41
<b>MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR SCIENCE AND MEDICAL RESEARCH .....</b>		<b>7 - 1</b>
38. Ministry of Energy and Utilities .....	7 - 2	7 - 4
39. Payments for Water and Sewerage Assistance .....	7 - 3	7 - 5

## Table of Contents - *continued*

Narrative Financials

<b>MINISTER FOR FAIR TRADING .....</b>		<b>8 - 1</b>
 <b>MINISTER FOR GAMING AND RACING .....</b>		<b>9 - 1</b>
40. Department of Gaming and Racing .....	9 - 1	9 - 5
41. Casino Control Authority .....	9 - 3	9 - 16
 <b>MINISTER FOR HEALTH .....</b>		<b>10 - 1</b>
42. Department of Health .....	10 - 1	10 - 13
43. Health Care Complaints Commission .....	10 - 12	10 - 37
 <b>MINISTER FOR INFRASTRUCTURE AND PLANNING AND MINISTER FOR NATURAL RESOURCES .....</b>		<b>11 - 1</b>
44. Heritage Office .....	11 - 2	11 - 12
45. Department of Infrastructure, Planning and Natural Resources .....	11 - 3	11 - 17
46. Department of Lands .....	11 - 5	11 - 18
Environmental Planning and Assessment Act .....	11 - 6	11 - 19
Honeysuckle Development Corporation .....	11 - 8	11 - 22
Land and Property Information New South Wales .....	11 - 10	11 - 25
 <b>MINISTER FOR JUSTICE.....</b>		<b>12 - 1</b>
47. Department of Corrective Services .....	12 - 1	12 - 7
 <b>MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR WESTERN SYDNEY .....</b>		<b>13 - 1</b>
48. Department of Juvenile Justice .....	13 - 1	13 - 4
 <b>MINISTER FOR MINERAL RESOURCES .....</b>		<b>14 - 1</b>
49. Department of Mineral Resources .....	14 - 1	14 - 7
50. Coal Compensation Board .....	14 - 5	14 - 19

## Table of Contents - *continued*

Narrative Financials

<b>MINISTER FOR POLICE .....</b>		<b>15 - 1</b>
51. Ministry for Police .....	15 - 1	15 - 13
52. NSW Police .....	15 - 3	15 - 18
53. New South Wales Crime Commission .....	15 - 10	15 - 30
54. Police Integrity Commission .....	15 - 11	15 - 35
<b>MINISTER FOR REGIONAL DEVELOPMENT, MINISTER FOR THE ILLAWARRA AND MINISTER FOR SMALL BUSINESS .....</b>		<b>16 - 1</b>
<b>MINISTER FOR ROADS AND MINISTER FOR HOUSING .....</b>		<b>17 - 1</b>
55. Roads and Traffic Authority .....	17 - 1	17 - 14
56. Payments to Other Government Bodies Under the Control of the Minister .....	17 - 7	17 - 29
Aboriginal Housing Office .....	17 - 10	17 - 33
Home Purchase Assistance Fund .....	17 - 13	17 - 36
<b>MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES .....</b>		<b>18 - 1</b>
57. Department of Local Government .....	18 - 1	18 - 13
58. New South Wales Fire Brigades .....	18 - 3	18 - 20
59. Department of Rural Fire Service .....	18 - 6	18 - 29
60. State Emergency Service .....	18 - 10	18 - 38
<b>SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE, MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE CENTRAL COAST .....</b>		<b>19 - 1</b>
61. Department of Commerce .....	19 - 2	19 - 17
62. Office of the Minister for Public Works and Services .....	19 - 5	19 - 18
Superannuation Administration Corporation .....	19 - 5	19 - 23
Motor Accidents Authority .....	19 - 7	19 - 26
Office of Government Business .....	19 - 9	19 - 30
Office of Government Procurement .....	19 - 9	19 - 31
Rental Bond Board .....	19 - 10	19 - 32
WorkCover Authority .....	19 - 11	19 - 35
Workers' Compensation (Dust Diseases) Board .....	19 - 13	19 - 39
Building and Construction Industry Long Service Payments Corporation .....	19 - 15	19 - 42

## Table of Contents - *continued*

Narrative Financials

### MINISTER FOR TOURISM AND SPORT AND RECREATION AND

#### MINISTER FOR WOMEN ..... 20 - 1

63. Tourism New South Wales .....	20 - 2	20 - 13
64. Sydney Olympic Park Authority .....	20 - 4	20 - 20
65. Department of Sport and Recreation .....	20 - 6	20 - 26
66. Centennial Park and Moore Park Trust .....	20 - 7	20 - 27
67. Department for Women .....	20 - 10	20 - 33
Luna Park Reserve Trust .....	20 - 11	20 - 39
State Sports Centre Trust .....	20 - 12	20 - 42

### MINISTER FOR TRANSPORT SERVICES AND

#### MINISTER FOR THE HUNTER ..... 21 - 1

68. Ministry of Transport .....	21 - 3	21 - 11
69. Office of Co-ordinator General of Rail .....	21 - 7	21 - 12
70. Waterways Authority .....	21 - 8	21 - 16

### TREASURER AND MINISTER FOR STATE DEVELOPMENT .....

22 - 1

71. Treasury .....	22 - 2	22 - 18
72. Crown Finance Entity .....	22 - 4	22 - 19
73. Crown Leaseholds Entity .....	22 - 6	22 - 28
74. Department of State and Regional Development .....	22 - 7	22 - 32
New South Wales Insurance Ministerial Corporation .....	22 - 9	22 - 33
Liability Management Ministerial Corporation .....	22 - 11	22 - 36
Electricity Tariff Equalisation Ministerial Corporation .....	22 - 13	22 - 39
Crown Property Portfolio .....	22 - 15	22 - 42

INDEX - Full index included at end of each Volume

# INTRODUCTION

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Budget Paper No. 3 provides an analysis of the financial and non-financial performance of general government agencies.

Under each Minister's portfolio, commentary is provided on agency expenditure trends, recent developments and strategic directions. Overviews of expenses and asset acquisitions are also provided.

Financial statements on an accrual basis are presented for each agency. These include the Operating Statement, Cash Flow Statement and Statement of Financial Position.

*The Operating Statement* details the major categories of expenses and revenues of agencies. The key aggregate is the Net Cost of Services, which is the difference between expenses, retained revenue and the gain/loss on disposal of non-current assets. For those agencies which receive a direct appropriation from Parliament, the Net Cost of Services is funded by revenue (mainly taxation) raised from the community as a whole.

For those agencies, which receive a direct appropriation from Parliament, the difference between expenses and revenues is the net cost of services which is funded by revenue (mainly taxation) raised from the community as a whole.

For those agencies, which do not receive direct appropriations, the difference between revenues and expenses is the surplus (deficit) available to further the objectives of the agency or be distributed to the Consolidated Fund to support core government services to the community.

The Government incurs expenditure as a result of providing services to the community. Under accrual accounting the operating statement of an agency records expenses when they occur. This varies from cash accounting which records expenditure when the payment is made. The major categories of expenses shown on this statement include employee related costs, operating costs, maintenance of assets, depreciation and amortisation of assets, grants and subsidies provided to other entities, and other expenses.

Similarly, revenues are shown when the agency is entitled to receive the funds although the cash may be received in a different period. Revenues are dissected into sales of goods and services, investment income, grants and contributions and other revenue.

*The Cash Flow Statement* details the cash impacts of agency activities including the cash appropriations sourced from taxation. The movement in cash disclosed in the statement equates to the difference between the opening and closing cash balances in the Statement of Financial Position. In addition, the net cash flow from operating activities shown on the cash flow statement is reconciled to the net cost of services (or surplus/deficit) in the operating statement.



*The Statement of Financial Position* details the assets and liabilities of the agency together with the net investment by the community in the form of equity in that agency. Assets and liabilities are dissected into current (convertible into cash or paid/received within the next 12 months), or non current (paid/received after 12 months).

## **PROGRAM STATEMENTS**

Where agencies receive direct Budget support these activities are grouped into programs. Programs in turn are grouped into program areas. The underlying structure for these agencies is:

- Minister: highest level at which funds are appropriated.
- Agency: department or authority (e.g. the Department of Agriculture).
- Program Area: grouping of programs with common goals (e.g. Agricultural Services).
- Program: individual program within a program area (e.g. Animal and Plant Protection).

*Program Statements* - The format of the statement varies depending on whether information is published on outputs and outcomes or activities for the program. Each program statement includes narrative material - program objectives and program description – as well as staffing and a detailed operating statement.

The *program title* is relatively concise, the intention being that it convey sufficient information to enable an interested reader to grasp in general terms what government functions or responsibilities are subsumed under the program.

*Program objectives* are statements of the broad aims of the program and indicate why the State is involved in the area.

The *program description* explains the activities which are grouped together within the program. The program description differs from the program objectives in that it indicates *how* the program is undertaken, rather than *why*.

From this point on the content of the program statements varies, depending upon whether information on outputs (and in selected cases, outcomes) is being published.

For those programs where information on outputs and outcomes is being published, the program statement is presented on the following basis:

- ◆ *outcomes* – the intended effects or impacts on the community, environment or economy which the Government is trying to influence through agency activities. Outcomes may be stated qualitatively or quantitatively and the information published is usually an *indicator* of the actual effect or impact on the community and reflects the degree of influence achieved. For example, a road safety outcome could be described quantitatively as *road deaths not exceeding x number per 100,000 of population*. In this case, the outcome indicator would be the actual number of road deaths per 100,000 of population.
- ◆ *outputs* – programs, goods and services or a response capacity produced by agencies to contribute to achieving the Government’s desired outcomes. Outputs can be described very specifically (individual outputs) or more collectively (output groups). The output information published usually indicates the *number* of *key* outputs produced. In the road safety example cited above, one group of outputs could be *driver and vehicle licensing services*, with key outputs including *driving tests conducted* and *motor vehicles registered*.
- ◆ total average staffing for the program which represents the number of staff engaged on outputs produced by the program. These staff figures represent an estimate of annual average staffing, including temporary and short term “casual staffing”, expressed on an equivalent full-time (EFT) basis. They are a guide to the *average number* of staff who might be employed during the year on a particular program based on the funds intended to be spent on the program. The figures include staff charged both to recurrent services and to capital works and services. Where program costs consist of contributions to other bodies (e.g. transport authorities), staff figures for these bodies are not included.

Where outcome/output information is not published, the total average staffing is dissected into major *activities* undertaken and the level of EFT staff involved in these activities. The activities have concise titles which follow logically from the program description. The full range of activities within the program is covered although relatively minor activities may not be discretely specified.

From this point onwards the format of the program statements converges, with an operating statement being presented in the same format as the agency presentation except that “grants and subsidies”, “other services” and “retained revenues” categories are further dissected to provide insight into the nature of the payment or receipt.

Also shown is the amount to be spent on asset acquisitions for each program, which details the total level of purchases of property, plant and equipment, being planned by the agency.

## BUDGET OUTCOME INFORMATION

Under the General Government Financial Management Framework, Service and Resource Allocation Agreements (SRAAs) are being developed on an agency basis as part of the Budget process. SRAAs are ‘outcomes-focussed’ agreements, signed by the Treasurer, on behalf of Budget Committee, and the portfolio Minister. The aim of the agreements is to improve resource allocation and management by linking the Government’s desired outcomes with the resources allocated to agencies to pursue those desired outcomes, and to provide information on the efficiency and effectiveness with which programs and services are delivered.

Outcome statements are a key component of each agency’s SRAA, with one statement for each of the outcomes to which the agency’s outputs contribute. Each outcome statement includes information on the strategy or strategies the agency plans to employ to contribute to the outcome; the associated outputs and their cost; the risks associated with contributions to outcomes and output delivery; and the measures or indicators by which the agency plans to assess its performance in terms of both outcomes and outputs.

Treasury is working towards introducing SRAAs for all general government sector agencies. As the SRAA process is bedded down, outcome statement information will replace program statement information. In Volume 3 of Budget Paper No. 3, Treasury’s program statements will be replaced by outcome statements.

The format of Treasury’s outcome statements, compared to the program statements, is as follows:

Budget Outcome Statement		Program Statement	
Functional area:	grouping of organisational units working towards common outcomes	Program area:	grouping of programs with common goals
Outcome:	intended effects or impacts on the community, environment or economy	Program:	individual program within a program area
Outcome objective:	elaboration of outcome	Program objective:	broad aims of the program
Strategies:	planned series of actions required for contribution to outcomes	Program description:	activities which are grouped together within the program
Outcomes:	indicators of progress towards desired outcomes (with estimates for the Budget Year)	Outcomes:	usually indicators of progress towards desired outcomes (with estimates for the Budget Year)

Budget Outcome Statement		Program Statement	
Outputs:	number of key outputs produced and measures of output quality/ efficiency (with estimates for the Budget Year)	Outputs:	usually number of key outputs produced (with estimates for the Budget Year)
Inputs:	number of staff engaged in producing outputs	Average staffing:	number of staff engaged on outputs produced by the program

Reporting outcome statement information will enhance the range and quality of information provided in Budget Paper No. 3. In particular, readers will be able to gauge more readily:

- ◆ the outcomes towards which agencies are working;
- ◆ the strategies which agencies are employing in pursuit of those outcomes;
- ◆ the quality of, and efficiency with which, outputs are delivered, in addition to the numbers of key outputs produced;
- ◆ the effectiveness of agency outputs in contributing towards outcomes; and
- ◆ the “resource effort” in terms of agency expenses, asset acquisitions and staffing devoted towards pursuit of individual outcomes.

## AGENCY RISK MANAGEMENT

Effective agency-level risk management helps reduce aggregate, sectoral and program/service/project level risk. The Treasury’s main function in regard to risk management is to put in place the incentives and processes to encourage agencies to manage their risks appropriately.

This approach is fundamental to the Financial Management and Commercial Policy Frameworks, and is incorporated in:

- ◆ Service and Resource Allocation Agreements for key general government agencies;
- ◆ Statements of Business Intent for non-corporatised Public Trading Enterprises and Statements of Corporate Intent for State Owned Corporations;
- ◆ risk management reviews of agencies covered by the *Public Authorities (Financial Arrangements) Act 1987*;
- ◆ *Risk Management and Internal Control Toolkit* and the *Statement of Best Practice for Internal Control and Audit*; and

- ◆ the Department of Commerce's *Total Asset Management Manual* which provides guidelines on risk management, financial and economic appraisal and value management. *Guidelines for Privately Financed Projects* (November 2001), which deals with private sector participation in the provision of public infrastructure, now forms part of the Total Asset Management Manual.

## **RESTRUCTURED AGENCIES**

As a result of the March 2003 State election Ministerial portfolios and the agencies within those portfolios have been altered. The changes were gazetted in April 2003.

Budget Paper No. 3 Volumes 1 and 2 do not include detailed financial statements for agencies that have been affected by restructures. Only high level financial aggregates have been produced for these agencies and details of the restructures.

More detailed information for these agencies will be included in Budget Paper No. 3 Volume 3 to be issued on 26 August 2003. The agencies concerned are:

- ◆ Environment Protection Authority,
- ◆ National Parks and Wildlife Service,
- ◆ Ministry of Energy and Utilities,
- ◆ Department of Lands,
- ◆ Department of Infrastructure, Planning and Natural Resources,
- ◆ Department of Commerce,
- ◆ Office of Government Business,
- ◆ Office of Government Procurement,
- ◆ Department of Sport and Recreation,
- ◆ Ministry of Transport,
- ◆ Treasury, and
- ◆ Department of State and Regional Development.

# THE LEGISLATURE

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>The Legislature</b>			
Total Expenses .....	<b>97.7</b>	<b>101.7</b>	<b>4.1</b>
Asset Acquisitions .....	<b>3.2</b>	<b>2.7</b>	<b>-16.3</b>

The Legislature comprises two Houses, the Legislative Council and the Legislative Assembly. Both Houses are directly elected by the people of New South Wales and together form one arm of the system of responsible government.

The functions of Parliament are wide ranging and include the making of laws, control of State finances, oversight and scrutiny of Executive Government operations and the provision of a forum to discuss matters of concern or importance to the public.

The Legislative Council, Legislative Assembly and Joint House Departments provide procedural, administrative and support services to assist Members in the performance of their parliamentary and constituency duties, both at Parliament House and in the 94 Legislative Assembly electorate offices (Murray Darling has 2 offices) throughout the State.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Legislature's expenditure over the last five years has increased as a consequence of a number of factors including changes to Members' entitlements and provision of a wide area computer network to each of the 94 Legislative Assembly electorate offices throughout the state. The need for increased security at Parliament House and Legislative Assembly electorate offices has also impacted on expenditure trends.

## **STRATEGIC DIRECTIONS**

Consistent with recent years, the Parliament's focus remains on improving services and facilities for Members to assist them in performing their parliamentary duties. This strategy is being implemented through improved information technology costing \$1.3 million in 2003-04. Members are provided access to online services and databases from the Parliament House, electorate and home offices.

Improved public access to parliamentary proceedings and sittings is also being targeted through internet webcasts, broadcast quality filming of parliamentary proceedings and enhancements to the Parliament's website.

The upgrading of security remains a high priority for the Parliament with the commissioning of new surveillance equipment and additional personnel on sitting days.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for the Legislature in 2003-04 are \$101.7 million, an increase of 4.1 percent over the 2002-03 budget. This increase reflects the full year effect of public sector pay increases granted in 2002-03 together with increases scheduled for July 2003. Staff reductions are proposed for the support and service areas of the Parliament in 2003-04 to remain within the budget.

Base funding to meet the cost of servicing Members' offices and paying Members' entitlements has also been adjusted to reflect actual costs while funding for election year expenses has been withdrawn resulting in a net reduction in Members' other operating costs of \$0.8m before adjustment for price increase escalations.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$2.7 million, a reduction of \$0.5 million from the 2002-03 budget. The bulk of the funding will go towards improving Parliament's information technology systems (\$1.3 million) and minor works include the fit-out of electorate offices for Members of the Legislative Assembly (\$0.8million).

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,911	48,950	<b>49,220</b>
Other operating expenses	22,663	22,324	<b>22,281</b>
Maintenance	520	652	<b>480</b>
Depreciation and amortisation	4,253	5,266	<b>5,232</b>
Other expenses	24,358	24,029	<b>24,517</b>
<b>Total Expenses</b>	<b>97,705</b>	<b>101,221</b>	<b>101,730</b>
Less			
<b>Retained Revenue -</b>			
Sales of goods and services	4,315	4,207	<b>4,510</b>
Investment income	25	43	<b>40</b>
Other revenue	230	243	<b>270</b>
<b>Total Retained Revenue</b>	<b>4,570</b>	<b>4,493</b>	<b>4,820</b>
<b>NET COST OF SERVICES</b>	<b>93,135</b>	<b>96,728</b>	<b>96,910</b>



**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	35,396	38,440	<b>38,928</b>
Other	49,227	50,427	<b>49,718</b>
<b>Total Payments</b>	<b>84,623</b>	<b>88,867</b>	<b>88,646</b>
<b>Receipts</b>			
Sale of goods and services	4,315	4,621	<b>4,510</b>
Interest	31	49	<b>40</b>
Other	1,950	3,358	<b>2,795</b>
<b>Total Receipts</b>	<b>6,296</b>	<b>8,028</b>	<b>7,345</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(78,327)</b>	<b>(80,839)</b>	<b>(81,301)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,167)	(3,519)	<b>(2,650)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,167)</b>	<b>(3,519)</b>	<b>(2,650)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	76,705	79,088	<b>79,210</b>
Capital appropriation	3,167	3,167	<b>2,650</b>
Cash reimbursements from the Consolidated Fund Entity	1,818	1,871	<b>2,091</b>
Cash transfers to Consolidated Fund	...	(152)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>81,690</b>	<b>83,974</b>	<b>83,951</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>196</b>	<b>(384)</b>	...
Opening Cash and Cash Equivalents	30	389	<b>5</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>226</b>	<b>5</b>	<b>5</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(93,135)	(96,728)	<b>(96,910)</b>
Non cash items added back	14,673	15,529	<b>15,653</b>
Change in operating assets and liabilities	135	360	<b>(44)</b>
<b>Net cash flow from operating activities</b>	<b>(78,327)</b>	<b>(80,839)</b>	<b>(81,301)</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	226	5	5
Receivables	860	1,188	1,188
Inventories	281	251	251
Other	256	50	...
<b>Total Current Assets</b>	<b>1,623</b>	<b>1,494</b>	<b>1,444</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	94,411	94,834	93,888
Plant and equipment	31,396	27,556	25,920
Other	...	360	410
<b>Total Non Current Assets</b>	<b>125,807</b>	<b>122,750</b>	<b>120,218</b>
<b>Total Assets</b>	<b>127,430</b>	<b>124,244</b>	<b>121,662</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,163	4,507	4,363
Provisions	2,971	3,087	3,187
<b>Total Current Liabilities</b>	<b>7,134</b>	<b>7,594</b>	<b>7,550</b>
<b>Non Current Liabilities -</b>			
Provisions	217	238	238
<b>Total Non Current Liabilities</b>	<b>217</b>	<b>238</b>	<b>238</b>
<b>Total Liabilities</b>	<b>7,351</b>	<b>7,832</b>	<b>7,788</b>
<b>NET ASSETS</b>	<b>120,079</b>	<b>116,412</b>	<b>113,874</b>
<b>EQUITY</b>			
Reserves	9,067	9,067	9,067
Accumulated funds	111,012	107,345	104,807
<b>TOTAL EQUITY</b>	<b>120,079</b>	<b>116,412</b>	<b>113,874</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council**

Program Objective(s): To represent the people of New South Wales in the Upper House.  
To support the functions of the Legislative Council and its 42 Members.

Program Description: Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and committee support services to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Secretarial services for Members	41	40
Procedural and administrative support	29	29
Committee advisory, research and administrative support	18	18
	88	87

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,531	10,222	<b>9,909</b>
Other operating expenses	2,898	2,754	<b>3,038</b>
Maintenance	...	227	...
Depreciation and amortisation	255	458	<b>469</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	4,250	4,250	<b>4,173</b>
Salaries and allowances of recognised office-holders of the Legislative Council	2,150	1,850	<b>2,111</b>
Salaries and allowances of Ministers of the Crown	1,246	1,280	<b>1,507</b>
Overseas delegation	3	5	<b>3</b>
<b>Total Expenses</b>	<b>20,333</b>	<b>21,046</b>	<b>21,210</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

***OPERATING STATEMENT (cont)***

Less

**Retained Revenue -**

Sales of goods and services

Rents and leases

Other revenue

350

342

**350**

45

52

**45**

**Total Retained Revenue**

**395**

**394**

**395**

**NET COST OF SERVICES**

**19,938**

**20,652**

**20,815**

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**ASSET ACQUISITIONS**

**416**

**532**

**422**

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly**

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Secretarial and research services for Members	199	197
Procedural and administrative support	38	35
Committee advisory, research and administrative support	21	17
	258	249

  

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	22,499	24,111	<b>24,399</b>
Other operating expenses	15,785	15,510	<b>15,376</b>
Maintenance	200	157	<b>200</b>
Depreciation and amortisation	1,780	2,285	<b>2,250</b>
Other expenses			
Salaries and allowances of Members of Parliament	8,865	8,970	<b>8,959</b>
Salaries and allowances of recognised office-holders of the Legislative Assembly	4,300	4,275	<b>4,448</b>
Salaries and allowances of Ministers of the Crown	3,250	3,100	<b>3,020</b>
Commonwealth Parliamentary Association	287	287	<b>289</b>
Overseas delegation	7	12	<b>7</b>
<b>Total Expenses</b>	<b>56,973</b>	<b>58,707</b>	<b>58,948</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

**OPERATING STATEMENT (cont)**

Less

**Retained Revenue -**

Sales of goods and services			
Rents and leases	340	348	<b>350</b>
Minor sales of goods and services	60	2	<b>25</b>
Other revenue	125	127	<b>150</b>
<b>Total Retained Revenue</b>	<b>525</b>	<b>477</b>	<b>525</b>

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<b>NET COST OF SERVICES</b>	<b>56,448</b>	<b>58,230</b>	<b>58,423</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,433</b>	<b>1,520</b>	<b>2,105</b>
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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services**

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Accounting and financial	11	12
Archives	2	2
Building	60	57
Catering	56	52
Education and Community Relations	2	2
Hansard	23	23
Information technology	14	14
Library	36	35
Security	15	15
Printing Services	6	3
	225	215

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	13,881	14,617	<b>14,912</b>
Other operating expenses	3,980	4,060	<b>3,867</b>
Maintenance	320	268	<b>280</b>
Depreciation and amortisation	2,218	2,523	<b>2,513</b>
<b>Total Expenses</b>	<b>20,399</b>	<b>21,468</b>	<b>21,572</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

***OPERATING STATEMENT (cont)***

Less

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	450	475	<b>475</b>
Functions	450	440	<b>470</b>
Minor sales of goods and services	2,665	2,600	<b>2,840</b>
Investment income	25	43	<b>40</b>
Other revenue	60	64	<b>75</b>

<b>Total Retained Revenue</b>	<b>3,650</b>	<b>3,622</b>	<b>3,900</b>
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<b>NET COST OF SERVICES</b>	<b>16,749</b>	<b>17,846</b>	<b>17,672</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,318</b>	<b>873</b>	<b>123</b>
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# PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Cabinet Office</b>			
Total Expenses .....	19.6	25.5	30.3
Asset Acquisitions .....	...	...	...
<b>Parliamentary Counsel's Office</b>			
Total Expenses .....	5.7	6.1	7.9
Asset Acquisitions .....	0.6	0.9	65.2
<b>Premier's Department</b>			
Total Expenses .....	101.1	125.0	23.6
Asset Acquisitions .....	0.8	0.6	-20.4
<b>Independent Commission Against Corruption</b>			
Total Expenses .....	16.0	16.5	3.7
Asset Acquisitions .....	0.5	0.6	11.3
<b>Ombudsman's Office</b>			
Total Expenses .....	16.9	18.4	8.9
Asset Acquisitions .....	1.3	0.4	-65.2
<b>State Electoral Office</b>			
Total Expenses .....	45.3	18.8	-58.4
Asset Acquisitions .....	0.5	...	-100.0
<b>Independent Pricing and Regulatory Tribunal</b>			
Total Expenses .....	12.7	15.6	22.8
Asset Acquisitions .....	0.2	0.2	...
<b>Sustainable Energy Development Authority</b>			
Total Expenses .....	12.7	9.8	-22.9
Asset Acquisitions .....	0.1	0.1	...
<b>Ministry for the Arts</b>			
Total Expenses .....	70.2	90.1	28.3
Asset Acquisitions .....	9.5	3.9	-59.0
<b>State Library of New South Wales</b>			
Total Expenses .....	70.0	71.4	2.1
Asset Acquisitions .....	10.3	13.6	31.2
<b>Australian Museum</b>			
Total Expenses .....	34.8	37.8	8.7
Asset Acquisitions .....	3.6	6.2	72.8

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Museum of Applied Arts and Sciences</b>			
Total Expenses .....	41.9	43.5	3.8
Asset Acquisitions .....	5.5	12.5	127.1
<b>Historic Houses Trust of New South Wales</b>			
Total Expenses .....	21.4	21.5	0.1
Asset Acquisitions .....	6.3	9.2	45.7
<b>Art Gallery of New South Wales</b>			
Total Expenses .....	29.7	32.1	8.2
Asset Acquisitions .....	12.7	3.0	-76.1
<b>State Records Authority</b>			
Total Expenses .....	12.8	13.8	8.0
Asset Acquisitions .....	0.3	4.8	n.a.
<b>New South Wales Film and Television Office</b>			
Total Expenses .....	8.5	9.6	12.3
Asset Acquisitions .....	...	...	...
<b>Community Relations Commission</b>			
Total Expenses .....	13.6	15.5	14.6
Asset Acquisitions .....	1.5	0.5	-69.3
<b>Audit Office of New South Wales<sup>(a)</sup></b>			
Total Expenses .....	...	27.0	n.a.
Asset Acquisitions .....	...	2.5	n.a.
<b>Total, Premier, Minister for the Arts and Minister for Citizenship</b>			
Total Expenses .....	<b>532.9</b>	<b>598.0</b>	<b>12.2</b>
Asset Acquisitions .....	<b>53.7</b>	<b>59.0</b>	<b>9.9</b>

(a) The Audit Office was not included in the 2002-03 Budget Papers.

## CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of government policy. It co-ordinates New South Wales' involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet and its sub-committees including preparation of agendas, recording of decisions, circulation and presentation of Cabinet submissions, and follow-up action.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The core responsibilities of The Cabinet Office have remained unchanged, however, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office over the past five years.

The Office of Children and Young People was created in 1997 and is responsible for the Government's Families First and Better Futures initiatives as well as the Aboriginal Child, Youth and Family Strategy.

The Natural Resources Branch has also absorbed responsibility for co-ordination of salinity and greenhouse policy. The Office of Drug Policy was established in 1999 to co-ordinate and develop policy in relation to illicit drugs.

The Biotechnology Unit was established in 2001 to co-ordinate the Government's biotechnology initiatives and related ethical and regulatory issues. During 2003-04 this Unit will be subsumed within a newly established Office of Science and Medical Research, providing support to the Minister for Science and Medical Research. The new Unit will take over the responsibilities of the Biotechnology Unit, including bioethics and will take a central co-ordinating role in developing and implementing key scientific initiatives which have a whole-of-government character.

## **2003-04 BUDGET**

### **Total Expenses**

The Cabinet Office has estimated total expenses of \$25.5 million, including:

- ◆ \$1.1 million for the continuation of the Families First initiative, involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills;
- ◆ \$1.5 million for biotechnology projects;
- ◆ \$1 million to fund the Office of Drug Policy;
- ◆ \$2.8 million (an increase of \$1.5 million) for the Better Futures Program aimed at expanding youth support and development opportunities and the Aboriginal Child, Youth and Family Strategy;

- ◆ a new allocation of \$1.7 million for the Premier's Spinal Injuries Program; and
- ◆ an additional \$750,000 for the newly established Office of Science and Medical Research. Funding for the Office of Science and Medical Research will total \$2.2 million in 2003-04.

### **Asset Acquisitions**

The capital allocation of \$10,000 is for minor works.

## **PARLIAMENTARY COUNSEL'S OFFICE**

The Parliamentary Counsel's Office:

- ◆ develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council;
- ◆ provides a legislative drafting service for non-Government Members of Parliament;
- ◆ provides legal and administrative advice to the Government;
- ◆ undertakes research on legislative and related matters;
- ◆ provides a legislative publishing service to the Government, Parliament and the public, including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides; and
- ◆ compiles and provides internet access to the New South Wales Legislation Database via [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au).

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure trends have not varied markedly over the past five years. This reflects the continuity of the Office's core functions and activities and stable staffing levels.

## **STRATEGIC DIRECTIONS**

The Office is continuing to develop new information technology systems (including the internet) for legislative drafting and publishing that will enhance service delivery and reduce the cost of access to legislation.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses of the Parliamentary Counsel's Office are estimated to be approximately \$6.1 million with approximately 80 percent being allocated to employee related payments.

### **Asset Acquisitions**

Total capital expenditure for 2003-04 includes:

- ◆ \$0.9 million to streamline and automate various production processes within the Office, leading to enhanced online delivery services, and the authorisation of electronic versions of legislation; and
- ◆ a \$50,000 annual provision.

## **PREMIER'S DEPARTMENT**

Premier's Department supports the Premier, as head of Government, in making New South Wales a better place in which to live, work and do business.

The Department:

- ◆ provides strategic advice and services to the Premier;
- ◆ manages issues and projects of significance to the State;
- ◆ provides leadership to the New South Wales public sector;
- ◆ maintains the effective management of public sector staff and resources; and
- ◆ ensures a whole-of-government approach to policy development and service provision within the public sector, especially in regional and rural areas.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses over the last five years have increased to an estimated figure of \$139.7 million in 2002-03. Additional funding provided during 2002-03 included \$11.8 million for the Community Solutions Fund, \$3.7 million for the Redfern Waterloo Partnership Project, and \$1.7 million for Snowy Bush Fire Recovery.

The Infrastructure Co-ordination Unit has been transferred to the Department of Infrastructure, Planning and Natural Resources as part of the Government Restructure. The Department is also undergoing an internal restructure. In particular, the Equal Opportunity in Public Employment program has been merged with the Public Sector Management Office from 1 July 2003.

## **STRATEGIC DIRECTIONS**

The Department will continue its commitment to better value for money in the delivery of public services. Key whole-of-government co-ordination roles include:

- ◆ initiatives to manage economic and social issues in regional and rural New South Wales;
- ◆ development of community solutions for areas of social and welfare concern;
- ◆ leading and facilitating efforts to strengthen communities;
- ◆ major events; and
- ◆ improving the representation of targeted groups in the public sector workforce, focusing on Aboriginal people and people with disabilities.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for the Department in 2003-04 are \$125 million. Funding provided in 2003-04 includes:

- ◆ \$15.9 million for a whole-of-government co-ordination of community solutions for areas of social and welfare concern;
- ◆ approximately \$4.6 million for the Drug Budget (including funding for the Cabramatta Anti-Drug Strategy);
- ◆ \$1.25 million for the Redfern/Waterloo package of initiatives (as well as \$1.25 million from the Community Solutions Fund);
- ◆ \$1 million for the Youth Partnership with Arabic Speaking Communities;
- ◆ \$0.5 million for the Regional Co-ordination Program; and
- ◆ \$0.4 million for the Snowy River Recovery.

The Department also acts as the co-ordinator of State responses to natural disaster.

A special project to improve public sector service delivery, including e-Government initiatives, will be continued and enhanced in 2003-04.

The Department continues to lead and co-ordinate a whole-of-government approach to major projects and issues. The Department is also responsible for funding and support of the Premier's Office, certain Ministers' Offices, the Leaders of the Opposition's Offices and offices of former office holders (such as former Premiers).

### **Asset Acquisitions**

In 2003-04, the Department has a capital program for minor works of approximately \$0.6 million.

## **INDEPENDENT COMMISSION AGAINST CORRUPTION**

The Independent Commission Against Corruption is responsible for promoting and enhancing integrity in public administration in New South Wales by investigating and minimising corruption through application of its special powers. The Commission applies the latest corruption prevention methods and undertakes research and education into corruption prevention.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$15.3 million in 1998-99 to an estimated \$16 million in 2002-03. A major restructure occurred in 2001-02 that created a more proactive, strategic and integrated investigative capacity for the Commission. There have not been any significant changes in the statutory responsibilities and functions of the Commission over the period.

During 2002-03, the Commission continued a process of change management arising from significant reviews of its functions, operations and investigative capacity. These reviews identified opportunities for improvement and the Commission implemented a series of initiatives to enhance its internal management processes and the training and development needs of its staff.

## **STRATEGIC DIRECTIONS**

In 2003-04, the Commission will continue its focus on enhancing its capacity to strategically identify systemic and individual corruption risks, and improve and develop the Commission's investigative capacity.

Work will proceed on improving the Commission's business processes, particularly in the area of case management and performance tracking. The Commission will continue to develop and deliver strategic research, education and corruption prevention initiatives targeted at key sectors, including local government, the general public sector and communities from non English speaking backgrounds.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$16.5 million in 2003-04. The Commission will maintain and improve its current level of investigation, corruption prevention and education activities.

### **Asset Acquisitions**

In 2003-04 the Commission will spend \$0.6 million on asset acquisitions including intelligence based data mining software and technical equipment to improve the effectiveness of surveillance operations.

## **OMBUDSMAN'S OFFICE**

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. Such investigations aim to improve policies and practices and to promote responsive and accountable public administration.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The jurisdiction of the Ombudsman has been expanded considerably in recent years. Relevant legislation includes the *Law Enforcement (Controlled Operations) Act*, the *Child Protection (Offenders Registration) Act*, and the *Witness Protection Act*. In addition, since 1998, the NSW Parliament has determined that the implementation of certain new legislation be reviewed by the Ombudsman including the *Crimes (Forensic Procedures) Act* and the *Child Protection (Offenders Registration) Act*.



Total expenses for the Office have increased over the last five years as a consequence of additional funding provided by the Government for the increase in workload and the amalgamation of the Community Services Commission into the Office.

## **STRATEGIC DIRECTIONS**

The Ombudsman's Corporate Plan sets the direction for the Office and outlines the goals and strategies that will support the Ombudsman's vision of fair, accountable and responsive administration in New South Wales agencies. Each investigative team has developed a business plan to support the strategic direction of the Office.

In the Police and Child Protection teams there has been a shift in focus from complaints management to more proactive oversight/audit of how agencies investigate complaints. This change in focus will mean the early identification of systemic or public interest issues that, if not identified, could result in poor practices and procedures in agencies.

In the Child Protection area the Ombudsman entered into an agreement with the Catholic Commission for Employment Relations and the Department of Education and Training regarding the notification of lower level matters. The agreement was reached after these agencies demonstrated capacity to appropriately deal with these lower level matters. Although this will result in a reduction in the number of notifications received, the Ombudsman still scrutinises how these matters are handled through a strengthened audit program.

In December 2002, the Community Service Commission merged with the Office. This has resulted in the Ombudsman being responsible for the Commission's functions as well as reviewing the deaths of certain children and young people and people with a disability. Additionally, the definition of a "service provider" and "visitable service" in the *Community Services (Complaints, Reviews and Monitoring) Act* has been extended to include licensed boarding houses, bringing these services within the jurisdiction of the Ombudsman.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses of the Office are projected to be \$18.4 million in 2003-04, including the \$3.8 million of the former Community Services Commission. The most significant expense is employee related expenses that accounts for over 80 percent of all of the Ombudsman's expenses.

## **Asset Acquisitions**

In 2003-04, the Office will be undertaking an asset acquisition program totalling \$0.4 million. This will provide for finalising the integration of the Community Services Commission's database with the Office's and other minor works.

## **STATE ELECTORAL OFFICE**

The State Electoral Office is responsible for:

- ◆ the management and administration of parliamentary elections, by-elections and referendums;
- ◆ administrative support to the Election Funding Authority which is responsible for the public funding of election campaigns and the management and administration of the Political Education Fund (established in 1993); and
- ◆ in accordance with the appropriate legislation, elections for local government, trade unions, statutory boards, registered clubs and ballots for enterprise agreements on a full cost recovery basis.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Trends in expenditure are directly related to the occurrence of general elections, redistributions and, to a lesser extent, by-elections.

The significant increase in expenditure in 2002-03 is a direct result of the conduct of the State General Election for the Legislative Assembly and the Legislative Council on 22 March 2003. This expenditure also includes claims received for the funding of Parliamentary election campaigns related to those elections.

In recent years the Office has expended capital funds on upgrading election systems software to enhance the efficiency of Returning Officers in the management of their functions, and enhancement of the State Election Management System. Additionally the Office's local area network was upgraded in preparation for the March 2003 State Election.

## **STRATEGIC DIRECTIONS**

The Office will examine the procedures and processes used at the 2003 State Election with a view to achieving increased efficiencies and effectiveness for the Local Government General Election in March 2004. The review is ongoing and includes consideration of changes in legislation in respect to the method of voting for local government elections.

## **2003-04 BUDGET**

### **Total Expenses**

The State Electoral Office has estimated total expenses in 2003-04 of approximately \$18.8 million. This principally comprises:

- ◆ \$3.7 million for the finalisation of the March 2003 state election;
- ◆ \$2.5 million for the March 2004 local government election on a full cost recovery basis;
- ◆ \$4 million (on behalf of the Election Funding Authority) for payments to candidates, groups and parties; and
- ◆ \$3.1 million for payments to the Commonwealth for the Joint Electoral Roll Agreement.

## **INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

The Independent Pricing and Regulatory Tribunal (IPART) determines maximum prices for monopoly services provided by major New South Wales government utilities. In addition, it regulates natural gas tariffs and third party access to gas networks, and carries out reviews of industry pricing and competition. IPART also administers licensing of water, electricity and gas industries, including the monitoring of compliance with full retail competition conditions. Within its area of expertise, IPART provides assistance to other NSW and interstate government agencies. From 1 January 2002, IPART became metrology coordinator, responsible for metering procedures under the National Electricity Code. From 1 January 2003 IPART also became administrator of the Greenhouse Gas Abatement Scheme.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

IPART's expenditure increased from \$5.3 million in 1999-2000 to an anticipated \$12.9 million in 2002-03. The increased expenditure reflects changes in the range, volume and complexity of work.

In the last three years the work of IPART has expanded beyond setting maximum prices for government utilities and transport services. Additional activities include advice on competitive neutrality, setting gas tariffs, regulating gas networks and conducting arbitration proceedings between market participants.

The introduction of national codes for the regulation of prices in the electricity and gas industries also made regulation more complex.

In November 2000 IPART's legislation was amended to give the Tribunal responsibility for administering the licensing of water, electricity and gas and for auditing compliance with licence conditions for water and electricity. This includes an active compliance and enforcement role for full retail competition.

The changes to the Act also require IPART to investigate complaints about competitive neutrality referred by the Government. These changes impact on IPART's functions and work processes.

From 1 January 2003 IPART has taken on the role of Administrator for the Greenhouse Gas Abatement Scheme following government legislation introducing mandatory targets for greenhouse gas emissions from electricity generation. IPART is responsible for issuing licences, administering a registry of abatement certificates, providing forecasts, carrying out annual compliance assessments and reports, and investigating breaches.

The approach to price regulation is constantly evolving and thus requires a research capacity. The Tribunal maintains an interest in overseas developments as well as continuing membership of the Australian Regulators' Forum.

## **STRATEGIC DIRECTIONS**

To fulfil the additional responsibilities IPART has increased its staff by a further 10 percent. It now needs to invest in and manage the communication, systems, knowledge transfer, industrial and development issues resulting from this growth while maintaining the quality of regulatory outcome.

In 2001 IPART developed a strategic business plan. The plan has helped to articulate the impact of IPART's work on its various stakeholders and the community at large. The effects extend beyond the immediate revenue impact of its decisions on the regulated entities and their customers since it includes investment decisions by potential competitors and users of the services.

The increased complexity of regulation also has implications for increasing the quality and volume of legal and other specialist advice.

IPART's implementation of the business plan strategies respond to these challenges by monitoring the impact of decisions, improving analytical techniques, making better use of legal and consultancy services and encouraging stakeholder communication. In response to the last area IPART carried out a major stakeholder perception survey to gather quantitative and qualitative performance data. IPART will repeat this survey in late 2003.

## **2003-04 BUDGET**

Additional funding for operating expenses has been provided to cover the expanded regulatory functions of the Tribunal and the establishment of a Registry to trade greenhouse gas abatement certificates, and to introduce new compliance audits for Greenhouse Gas Abatement Scheme participants. The total expenses in 2003-04 are estimated at \$15.6 million, an increase of \$2.7 million, or 20 percent over the preceding period.

## **SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

The Sustainable Energy Development Authority (SEDA) was established in 1996 to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and use of energy efficient and renewable energy technologies.

SEDA's role is to reduce business and household energy costs through energy efficiency, to foster new employment and investment across New South Wales through the development of the sustainable energy industry, and contribute to energy market reform through on-the-ground replicable projects.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Estimated expenditure in 2002-03 is \$11.7 million.

Some of SEDA's outcomes and activities in the last year include:

- ◆ expansion of the National Green Power Accreditation program, encouraging households and businesses to undertake voluntary renewable energy purchases;
- ◆ dedicated support to accelerate wind energy developments in New South Wales;
- ◆ a \$2.5 million program utilising latest technology to reduce waste methane gas emissions from coal mines to protect the environment;

- ◆ support of bioenergy projects in New South Wales, such as providing seed funding to establish a renewable energy plant at Camellia, fuelled by food wastes;
- ◆ consolidation of the Energy Smart Homes policy to ensure Energy Smart building and water heater requirements are met by the majority of new residential developments in New South Wales. This saves over 438,800 tonnes of greenhouse gas per year;
- ◆ implementation of a commercial phase of SEDA's Energy Smart business program;
- ◆ administration of the Australian Building Greenhouse Rating Scheme, a voluntary accreditation scheme measuring the greenhouse performance of commercial buildings;
- ◆ establishment of an export program to harness emerging export opportunities for NSW sustainable energy product manufacturers;
- ◆ provision of free energy advice to NSW consumers through the Energy Smart Information Centre; and
- ◆ expansion of the Solar in Schools program to give NSW school students direct experience of renewable energy generation. (This program won a 2003 Banksia National Environmental Award for Government Leading by Example for a Sustainable Future).

## **STRATEGIC DIRECTIONS**

SEDA's key strategies in 2003-04 are to:

- ◆ deliver greenhouse gas abatement, investment in new projects in New South Wales, and energy savings for NSW households and businesses through sustainable energy projects;
- ◆ facilitate the generation of verified New South Wales Greenhouse Gas Abatement Certificates; and
- ◆ work with NSW electricity suppliers to adopt embedded generation and targeted energy efficiency and load management projects.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$9.8 million.

SEDA will continue to direct its resources to program delivery.

An amount of \$1 million will be available in grants to improve renewable energy supply.

### **Investments**

SEDA will invest around \$1.8 million in sustainable energy technologies to commercialise their use in the market place in 2003-04.

## **MINISTRY FOR THE ARTS**

The Ministry:

- ◆ works with the State's eight cultural institutions and formulates policy advice on issues relating to the institutions;
- ◆ administers a cultural grants program which supports a range of arts and cultural organisations and activities across the State;
- ◆ provides awards, fellowships and scholarships to individuals; and
- ◆ manages government arts' projects, properties and capital expenditure.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$57.8 million in 1998-99 to an estimated \$82.1 million in 2002-03. This increase is primarily attributable to additional support provided to arts organisations via the cultural grants program.

In 2002-03, the Ministry provided a total of \$31.5 million through the cultural grants program, up from \$18.4 million distributed in 1998-99. In 2002-03 an estimated \$6.5 million in non-cash rental subsidies to arts organisations resident in Government properties was also recognised for the first time.

In recent years, the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio. Emphasis has also been given to providing strategic support for arts development in Western Sydney.

## **STRATEGIC DIRECTIONS**

The Ministry's key strategic directions include:

- ◆ providing a leadership role in developing arts and cultural activity in New South Wales, including partnerships with other State and Federal Government agencies, furthering the Government's regional initiatives in Western Sydney, the Hunter, the Illawarra and the Central Coast, and reviewing its role in regional arts development across the rest of the State;
- ◆ supporting the importance of education and learning, including strategies with the education sector, professional development for artists and organisations and audience development strategies with the cultural institutions and arts organisations;
- ◆ strengthening the arts and cultural environment by building community capacity as well as developing cultural infrastructure; and
- ◆ encouraging innovation in artistic development and promoting best practice.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$90.1 million. The Ministry will distribute \$30 million under the State's cultural grants program and \$39.9 million to the Sydney Opera House Trust during 2003-04.

The Government has allocated \$0.8 million in 2004-05 for a range of arts initiatives including: Arts Access, which will give school students, particularly in disadvantaged areas, greater access to our best performing arts and visual arts activities; development and promotion of cultural planning within local government; a museum volunteers program; and, a Dance Action strategy which is targeted to support contemporary dance in New South Wales. In 2003-04 these programs will be initially funded from within the Ministry's resources, through an allocation of \$0.3 million.



In the course of their normal operations, cultural institutions provide services such as loan items, conservation assistance, and expert advice to regional communities. Commencing in 2004, \$0.3 million per annum will be provided to consolidate and extend these activities for the benefit of regional communities.

### **Asset Acquisitions**

Funding of \$2.3 million has been provided in 2003-04 (\$34.8 million over 4 years) for the development of a contemporary performing arts centre to be known as the Carriage Works at Eveleigh. The facility will involve the adaptive reuse of the former carriage workshops and blacksmiths shop at the Eveleigh North railyards.

Minor Works funding of \$0.2 million has been provided for the replacement of plant and equipment, mainly computer systems.

## **STATE LIBRARY OF NEW SOUTH WALES**

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales.

The Library:

- ◆ fulfils a statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means; and
- ◆ maintains and ensures the security of the unique heritage Mitchell and Dixson collections of historical and Australian resources.

The Library supports the network of public libraries throughout New South Wales by:

- ◆ administering the public libraries' grants and subsidies program; and
- ◆ providing advice and consultancy services, access to specialist collections and expertise and managing NSW.net to enable affordable access to the Internet for New South Wales Councils, public libraries and communities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years, total expenses have increased from \$51.3 million in 1998-99 to a projected \$69.8 million in 2002-03. This is mainly due to depreciation expenses for the Library's non-heritage collection assets. Depreciation was recognised in the accounts for the first time in 2000-01.

Total collection assets are valued at \$1.5 billion in accordance with Australian Accounting Standards.

Additional funding of \$2 million in 2002-03 has helped a total of 109 Councils and Public Libraries connect to NSW.net. Funding received to support the public library network has been used to improve services to clients of local libraries and for training of librarians in public libraries.

## **STRATEGIC DIRECTIONS**

The Library manages and preserves the documented cultural heritage of New South Wales. The major strategic direction is to improve public access to these collections through reference and research services, exhibitions and public programs.

Clients' information demands continue to grow, particularly in complexity. The growth of online and digitised information resources increases demand for access to electronic services both at the State Library and in public libraries around the State.

NSW.net in conjunction with the Government's connect.nsw initiative, is an integral part of the public library network's service delivery strategy, creating links to government and other information services at a local level.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses are estimated at \$71.4 million. The Library will distribute \$22 million under the State's public library subsidies and grants program during 2003-04, including \$2 million for NSW.net.

The allocation for employee related expenses increased by \$1.8 million as a result of salary increases flowing from the pay equity decision in the Industrial Relations Commission for librarians and library technicians.

## **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$13.6 million.

An allocation of \$6 million has been provided for the acquisition of collection materials including books, journals, pictures, maps, manuscripts and electronic resources.

The rationalisation of the collection storage, improvements to occupational health and safety and periodic facilities maintenance have been allocated \$5.6 million under the Library's Total Asset Management Plan.

## **AUSTRALIAN MUSEUM**

The Museum is Australia's leading natural history museum. Its mission is to increase understanding and influence debate on the natural environment, human societies and human interaction with the environment.

Australian Museum activities take place at its main site at College Street Sydney, and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$36 million in 1998-99 to an expected \$36.5 million in 2002-03. The increase is attributable to activities that include the staging of public programs and exhibitions, undertaking scientific research and emphasis on commercial ventures that include the Australian Museum Business Services.

## **STRATEGIC DIRECTIONS**

The Museum's continued focus in 2003-04 will be on a range of initiatives including increased attention on analysing and predicting impacts on the Australian environment and the means by which this information can be effectively communicated to the rural and industrial sectors.

The Museum will continue to actively develop research and development partnerships with scientific, government and commercial organisations. Reaching a wider audience through outreach, rural and regional programs, and electronic media, will remain a significant pursuit. The presentation of Pacific Rim cultures in innovative programs remains a commitment of the Museum.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$37.8 million. The Museum will continue to direct its resources to activities that include staging exhibitions, development of educational programs, scientific research, and conservation work on its collections. Scientific research will continue to be focused through designated centres of excellence and new Biodiversity projects.

Large exhibitions planned for 2003-04 will include 'Death the Last Taboo', 'Gold and Treasures of Ancient Peru' and 'Showroom'. The Museum will also stage a program of visitor services and smaller exhibitions that will include 'British Gas World Wildlife Photography' and 'Parasites'.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$6.2 million. Budget funding totalling \$3.4 million (\$0.9 million in 2003-04) has been allocated over three years for a program of information technology initiatives including the development of digitised collections databases and the improvement of the Museum's Internet site. This will be completed in 2003-04.

Other significant projects include Public Programs (\$1.2 million) and continuing work on Stage 2 of the Museum's Fire Safety Upgrade project (\$2.4 million). Funds totalling \$3.5 million have also been provided over two years (\$1.7 million in 2003-04) for the Museum to undertake accommodation works aimed at improving staff accommodation and collection storage facilities at the College Street site. This will address a range of health and safety issues and relocate staff and collection materials from existing leased premises back to the main site.

## **MUSEUM OF APPLIED ARTS AND SCIENCES**

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and the Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Museum's expenditure over the past five years has increased by 11 percent from \$38.5 million in 1998-99 to \$42.7 million in 2002-03 due to increases in staff related expenditures.

## **STRATEGIC DIRECTIONS**

Construction of the new collection storage facility at the Museum's Castle Hill site is planned for completion in mid 2004. Planning is under way for moving the collection items from rented premises in Ultimo to the new store upon completion.

The latest developments in asset coding and identification are being investigated as the move is an opportune time to improve these aspects of the collection management system. The upgrade and renewal of permanent galleries is continuing in order for the Museum to maintain its leading position in the education and leisure markets.

The Museum is taking a proactive approach to become a service provider to other agencies within the Arts portfolio, with the emphasis on the generation of savings by sharing resources.

In conjunction with the funding provided for the establishment of a Collection and Moveable Heritage Research Centre within the Museum, the Migrant Heritage Centre previously contained within the Premier's Department was transferred to the Museum during 2002-03.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Museum are budgeted at \$43.5 million. This is an increase on the current year's estimate of \$42.7 million and is brought about in the main by increases in salary related expenditure as a result of award increases offset by reductions in depreciation and operating expenses.

### **Asset Acquisitions**

Construction of the new collection storage facility at Castle Hill will continue with \$6.9 million allocated in 2002-03 and the project is due for completion by June 2005.

Funding for the permanent gallery replacement program will continue at the increased rate of \$1.5 million per annum for 2002-03 and subsequent years. Implementation of the Museum's Total Asset Management Plan will begin with the allocation of \$1.8 million for the replacement and acquisition of major items in 2003-04.

\$0.2 million has been allocated to finalise implementation of the Collection Information Management System and \$1 million for expenditure on minor works and the replacement of plant and equipment.

## **HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage properties in the State. Its objectives are:

- ◆ to conserve and manage these properties, grounds and collections; and
- ◆ to provide a range of public and school programs to increase awareness of the cultural heritage of the State.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In accordance with its increased role and responsibility, the Trust's operating expenditure increased from \$12.7 million in 1996-97 to an estimated \$20.7 million in 2002-03. This includes management of Government House (since 1996); the Mint (1997); Rouse Hill Estate (1999); the Rouse Hill Public School adjacent to the estate to improve visitor facilities (2002) and the Young Street Terraces adjacent to the Museum of Sydney (2002).

In 1998 the Trust developed Total Asset Management Plans for each of its properties in accordance with the Government's policy on heritage asset management.

## **STRATEGIC DIRECTIONS**

The Trust is in a phase of consolidation following a period of rapid growth which saw the Trust expand its property portfolio and public programs. Priority for the Trust over the next two years is the development of the industrial buildings behind The Mint in Macquarie Street Sydney as a new head office.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$21.5 million.

A number of major exhibitions are planned for 2003-04. These include:

- ◆ Italiani di Sydney - the story of a number of significant Italian families who migrated to Australia. Their stories, customs, beliefs and experiences and their continuing connection between their villages in Italy and life in Sydney;
- ◆ Kiichiro Ishida & The Sydney Camera Circle 1920s-1940s - exploration of the oeuvre of 'rediscovered' photographer Ishida, as well as revealing the pre-war exchange of art and friendship between Japan and Australia, through Sydney Camera Club members and Cazneaux; and
- ◆ Cedar - an exhibition celebrating *Toona ciliata*, a species native to Australia. Charting its discovery and use, including earliest botanical descriptions and specimens, maps showing its distribution, logging, furniture made from it, boat building and other uses.

The Trust is also planning a series of publications as well as activities including a concert series, lectures, seminars, theme events and courses.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$9.2 million.

Funding of \$14.7 million over three years was provided in 2001-02 and extended over four years to conserve the historic industrial buildings behind the Mint in Macquarie Street Sydney and to relocate Historic Houses Trust head office to this site. The buildings will also provide facilities for the Trust's research library and resource centre which will be open to the public.

A further \$0.4 million is for the replacement and upgrade of computers, plant and equipment and acquisition of collections.

## **ART GALLERY OF NEW SOUTH WALES**

The Art Gallery of New South Wales:

- ◆ acquires works of art to enhance its permanent collection;
- ◆ develops exhibitions of works from its own holdings and from museums and private art collections around Australia and overseas; and
- ◆ conducts both educational and entertaining public activities such as Aboriginal cultural performances, child and families programs, film screenings, lectures in art history, and free guided tours for the public.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the past five years total expenses have increased from \$26.1 million in 1998-99 to an expected \$29.7 million in 2002-03. During this time, the Gallery has expanded its diverse public programs of activities to reach a broader audience, and its collection continues to grow with significant contributions from private benefactors. The Art Gallery's major exhibitions continue to attract large audiences and high media attention, despite increasing competition for audiences and sponsorship.

Public access to information about the collection was expanded with the integration of the Collection Database with the Art Gallery's website and further enhanced during this period with the incorporation of the first digital images. Art Gallery visitors were also able to purchase exhibition and art lecture entry tickets online for the first time this year.

### **STRATEGIC DIRECTIONS**

The Gallery's major strategic objectives are:

- ◆ to develop and maintain its collection of art works worth \$587 million;
- ◆ to develop and maintain the heritage building, which houses the collection; and
- ◆ to propagate and increase knowledge, appreciation, and access to the collection.

Recent initiatives include a three year program to digitise the collection and the major building extension project to be completed in 2003, which will provide significant new exhibition space with a major focus on the new Asian Art Gallery.



## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Gallery in 2003-04 are budgeted at \$32.1 million. Operating expenses for the forthcoming year are budgeted in line with normal escalation plus a slight increase for the additional activity of the new Asian Gallery due to be opened during 2003 and ongoing support for the digitisation of the collection.

Several major exhibitions are planned including the first Australian exhibition to show Caravaggio's artistic development and subsequent influence in depth. "Caravaggio: Darkness and Light" will be a landmark cultural experience for this country. Four Seasons is another major exhibition that explores the Japanese love and appreciation of nature through works of art spanning 400 years.

The Gallery is currently developing its exhibition program through to 2005 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at \$500 million. These provide an opportunity for visitors to view works of art not otherwise available to the people of New South Wales.

### **Asset Acquisitions**

The major feature of the Gallery's Capital Program is the \$16.4 million building extension project. It entails the building of an Asian gallery, enlarging exhibition space on the upper level, expanding the Conservation Studio and improved visitor facilities.

The Gallery will continue its ongoing heritage building refurbishment and maintenance program of \$1.3 million in 2003-04.

Funding of \$0.3 million has been provided in 2003-04 for maintenance work at the Brett Whiteley Studio.

As part of the Gallery's mission to expand and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art. It is also anticipated that the collection will be enhanced with major contributions from the Art Gallery Society, the Art Gallery Foundation and private benefactors.

## STATE RECORDS AUTHORITY

The State Records Authority of New South Wales (State Records) is the State's archives and records management authority. Its purpose is to ensure that:

- ◆ the business of the New South Wales public sector is properly documented and the resulting records are managed efficiently and effectively for as long as they are needed; and
- ◆ the State archives collection is developed, documented, preserved and used.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Total expenses have increased from \$8.9 million in 1998-99 to an expected \$14 million in 2002-03. This increase is mainly due to increased employee related expenses flowing from the 2002 pay equity decision, higher maintenance costs for expanded facilities, support for regional archives, new outreach programs and the increased operating costs of the Government Records Repository business unit.

During the same period, revenue from the sale of goods and services has increased from \$5.3 million to \$7.6 million.

The *State Records Act 1998* gave State Records significant new responsibilities, notably to regulate and improve records management across the New South Wales public sector, particularly in the environment of electronic business and service delivery. The Act's coverage of local government, universities and the public hospital system effectively doubled State Records' jurisdiction.

The Act also provided improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of such records being transferred to State Records' custody in the period to 2010.

Public expectations of State Records continue to grow, requiring new and innovative methods of service delivery, especially for people in rural and regional New South Wales.

## STRATEGIC DIRECTIONS

State Records will continue to pursue the key corporate goals set in its 2002-2005 Corporate Plan, including:

- ◆ reviewing the operations of the *State Records Act*;
- ◆ achieving measurable improvements in record keeping across the New South Wales public sector,

- ◆ improving the preservation and accessibility of State archives in rural and regional New South Wales;
- ◆ establishing practical solutions for the preservation and use of electronic records as State archives;
- ◆ providing better online access to more of the collection and more catalogue information about the collection; and
- ◆ capturing the community's imagination and building new audiences for the archives.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses are budgeted at \$13.8 million in 2003-04. This includes specific initiatives such as digitisation of key parts of the collection to make them accessible online, infrastructure and documentation projects for improving the preservation and use of archives in rural and regional New South Wales and a program of exhibitions to showcase the State archives collection.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$4.8 million. \$4.5 million of this is self-funded and related to the commencement of Stage 6 of the repository building.

## **NEW SOUTH WALES FILM AND TELEVISION OFFICE**

The New South Wales Film and Television Office:

- ◆ promotes, encourages and facilitates film and television production in New South Wales;
- ◆ invests in script development;
- ◆ provides grants for industry and audience development and new media grants; and
- ◆ offers a liaison service between filmmakers and location owners.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The growth in production activity in New South Wales has significantly increased demand on the Film and Television Office's production funds over the past two years. To address this approval was given for the transfer of \$1 million from the Production Loan Fund administered by the Film and Television Office to provide additional production investment grants in 2003-04.

As a result, the Production Loan Fund has been reduced to \$4 million. Based on current and predicted demand, this lower balance in the Production Loan Fund is sufficient to meet expected future demand and to continue to attract production activity in the State.

Funding of \$0.3 million received in 2002-03 for Industry and Audience Development was directed in part to initiatives and activities in regional New South Wales and Western Sydney. This included a range of activities such as the very successful and well received 'Shooting West' film information, training and seminar at Casula Powerhouse.

These initiatives have enabled the Film and Television Office to improve community access and assist the expansion of the film-related activities and training in areas outside Sydney. Regional youth, in particular, have benefited from increased access to training and employment opportunities offered by the programs.

## **STRATEGIC DIRECTIONS**

Key priorities of the Office are:

- ◆ the promotion of employment, investment and export growth in the New South Wales film and television industry;
- ◆ the commitment to quality, innovation and local identity; and
- ◆ the encouragement of initiatives to assist the skills and experience of emerging and established talent.

Established in March 2002, the Aurora program of intensive feature film script development workshops and mentoring is progressing very well. One project from the first round has already been fully financed into production, with expectations for another two to be financed in the next few months. This compares extremely favourably with the industry average of five years to finance productions.

The Film and Television Office also provided funding and practical support for X\Media\Lab ('Cross' Media Lab), an intensive new media workshop for multiple platform digital content based on the Office's Aurora script development workshop model for film production.

To service the increasing demand for quality, high end studio space for both local and international productions, the Office has been active in providing strategic support and liaison for three new privately funded studio spaces in Sydney. These new spaces will increase the production capacity of Sydney and ensure that the State retains its prominent position in Australia.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Office are budgeted at \$9.6 million. This includes the additional \$1 million transferred from the Production Loan Fund to provide additional production investment grants in 2003-04.

This level of expenses will enable the Office to continue to fulfil an integral role within the film and television industry through its core programs of script and project development, pre-production and production support, industry and audience development support, new media development and assistance and liaising with production companies, stakeholders and local interests.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$44,000 for minor works funding to improve and replace office equipment.

## **COMMUNITY RELATIONS COMMISSION**

The Community Relations Commission aims to promote the value of cultural diversity and the rights of individuals and organisations in New South Wales. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life within the State.

The *Community Relations Commission and Principles of Multiculturalism Act 2000* recognises and values the different linguistic, religious, racial and ethnic backgrounds of the residents of New South Wales and facilitates the equitable access of government services by all.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission's expenses have increased over the last five years from \$12.1 million in 1998-99 to a projected \$14.7 million in 2002-03. This is due in part to increases in the provision of interpreting and translation language services. Expenses have also increased due to the introduction of additional programs responding to current community needs, such as the Cabramatta City Watch and the Arabic Youth Partnership.

## **STRATEGIC DIRECTIONS**

Through the provisions of the *Community Relations Commission and Principles of Multiculturalism Act 2000*, the Government has taken a whole-of-government approach to community relations. The Act requires the Commission to assist and assess the effectiveness of public authorities in observing the principles of multiculturalism in the conduct of their affairs, particularly in connection with the delivery of government services. The Commission is strongly committed to the Government Access Program and will be utilising Government Access Centres in small country towns to improve its service delivery to rural and regional New South Wales.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Commission are budgeted at \$15.5 million compared with a budget of \$13.6 million in 2002-03. This is due to further increases in the provision of languages services and the continuation of special projects such as the Arabic Youth Partnership, Cabramatta City Watch and the Pacific Islanders Youth Program.

### **Asset Acquisitions**

The Commission has been allocated \$0.5 million to continue with the implementation of the Online Language Services Project which originated in 2001-02 under the Government's *connect.nsw* initiative.

## **AUDIT OFFICE OF NEW SOUTH WALES**

The New South Wales Auditor-General is responsible for audits and related services under the *Public Finance and Audit Act 1983* and other New South Wales Acts. The Auditor-General forms part of the mechanisms whereby Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the Auditor-General in fulfilling this role.

The Audit Office's core businesses are:

- ◆ financial audits that provide an independent opinion (report) on the financial statements of government agencies;
- ◆ reviews, involving the examination of compliance with, laws and regulations and policy directives of central agencies;
- ◆ performance audits that provide an independent assessment on selected government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and
- ◆ advising Parliament and the Government on substantial matters identified during the audit process.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Audit Office derives its revenue from audit charges levied on its clients. Expenditure consists primarily of employee and accommodation expenses which have been driven by award and rental increases over time. Expenses have increased from \$22.7 million in 1998-99 to \$25.2 million in 2002-03.

## **STRATEGIC DIRECTIONS**

The Office is committed to providing appropriate training and opportunities to all staff. It is committed to an integrated information management and technology framework and using audit methodologies that:

- ◆ add value to clients and stakeholders;
- ◆ focus on client and business risk;
- ◆ are cost effective; and
- ◆ meet the requirements of the Australian Auditing Standards and quality standard AS/NZ ISO 9001:94.

## **2003-04 BUDGET**

### **Total Expenses**

Expenses are estimated to increase in 2003-4 to \$27 million from \$25.2 million in 2002-03. This is the result of the award increase to salaries and the expected make-good and re-location costs of moving to new premises. Expenditure on performance audits is expected to total \$2.8 million.

### **Asset Acquisitions**

Asset Acquisitions are estimated to total \$2.5 million in 2003-04. The majority of this will be spent on the fit-out of the proposed relocation of Office premises.

Other capital requirements are expected to be small as the Office continues to use operating leases to fund its computer requirements.



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,632	12,650	<b>13,126</b>
Other operating expenses	4,865	7,426	<b>8,974</b>
Maintenance	12	52	<b>52</b>
Depreciation and amortisation	300	500	<b>650</b>
Grants and subsidies	300	2,537	<b>2,400</b>
Other expenses	5,476	316	<b>316</b>
<b>Total Expenses</b>	<b>19,585</b>	<b>23,481</b>	<b>25,518</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	101	181	<b>104</b>
Grants and contributions	1,093	1,640	<b>1,124</b>
Other revenue	...	5	<b>64</b>
<b>Total Retained Revenue</b>	<b>1,194</b>	<b>1,826</b>	<b>1,292</b>
<b>NET COST OF SERVICES</b>	<b>18,391</b>	<b>21,655</b>	<b>24,226</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,155	12,047	<b>12,432</b>
Grants and subsidies	500	2,537	<b>2,400</b>
Other	10,718	8,266	<b>9,907</b>
<b>Total Payments</b>	<b>19,373</b>	<b>22,850</b>	<b>24,739</b>
<b>Receipts</b>			
Interest	101	181	<b>104</b>
Other	1,658	2,210	<b>1,753</b>
<b>Total Receipts</b>	<b>1,759</b>	<b>2,391</b>	<b>1,857</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,614)</b>	<b>(20,459)</b>	<b>22,882</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(27)	(1,040)	<b>(10)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(27)</b>	<b>(1,040)</b>	<b>(10)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,305	17,305	<b>22,392</b>
Capital appropriation	27	27	<b>10</b>
Cash reimbursements from the Consolidated Fund Entity	332	560	<b>600</b>
Cash transfers to Consolidated Fund	...	(52)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>17,664</b>	<b>17,840</b>	<b>23,002</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>23</b>	<b>(3,659)</b>	<b>110</b>
Opening Cash and Cash Equivalents	6,264	5,711	<b>2,052</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,287</b>	<b>2,052</b>	<b>2,162</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,391)	(21,655)	<b>(24,226)</b>
Non cash items added back	777	1,092	<b>1,344</b>
Change in operating assets and liabilities	...	104	...
<b>Net cash flow from operating activities</b>	<b>(17,614)</b>	<b>(20,459)</b>	<b>(22,882)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,287	2,052	<b>2,162</b>
Receivables	373	515	<b>515</b>
Other	...	2	<b>2</b>
<b>Total Current Assets</b>	<b>6,660</b>	<b>2,569</b>	<b>2,679</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,123	688	<b>539</b>
Plant and equipment	484	1,481	<b>990</b>
<b>Total Non Current Assets</b>	<b>1,607</b>	<b>2,169</b>	<b>1,529</b>
<b>Total Assets</b>	<b>8,267</b>	<b>4,738</b>	<b>4,208</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	609	655	<b>655</b>
Provisions	854	1,131	<b>1,131</b>
<b>Total Current Liabilities</b>	<b>1,463</b>	<b>1,786</b>	<b>1,786</b>
<b>Total Liabilities</b>	<b>1,463</b>	<b>1,786</b>	<b>1,786</b>
<b>NET ASSETS</b>	<b>6,804</b>	<b>2,952</b>	<b>2,422</b>
<b>EQUITY</b>			
Accumulated funds	6,804	2,952	<b>2,422</b>
<b>TOTAL EQUITY</b>	<b>6,804</b>	<b>2,952</b>	<b>2,422</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet**

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about government policy and co-ordinate the development of government policy.

Program Description: Provision of administrative and advisory support to the Premier and Cabinet.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Policy Branches	95	88
Cabinet Secretariat	18	17
Drug Policy	8	9
Families First	20	31
Biotechnology Unit	5	5
	146	150

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	8,632	12,650	<b>13,126</b>
Other operating expenses	4,865	7,426	<b>8,974</b>
Maintenance	12	52	<b>52</b>
Depreciation and amortisation	300	500	<b>650</b>
Grants and subsidies			
Grants to agencies	300	2,537	<b>2,400</b>
Other expenses			
Biotechnology strategies*	1,590	...	...
Drug policy*	960	...	...
Families First*	1,100	...	...
Children's and youths' initiatives	280	280	<b>280</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet (cont)**

**OPERATING STATEMENT (cont)**

Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	<b>36</b>
Better Futures*	1,310	...	...
Improving outcomes in Aboriginal communities*	200	...	...
<b>Total Expenses</b>	<b>19,585</b>	<b>23,481</b>	<b>25,518</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	101	181	<b>104</b>
Grants and contributions	1,093	1,640	<b>1,124</b>
Other revenue	...	5	<b>64</b>
<b>Total Retained Revenue</b>	<b>1,194</b>	<b>1,826</b>	<b>1,292</b>
<b>NET COST OF SERVICES</b>	<b>18,391</b>	<b>21,655</b>	<b>24,226</b>
<b>ASSET ACQUISITIONS</b>	<b>27</b>	<b>1,040</b>	<b>10</b>

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\* Project expenditure related to Biotechnology strategies, Drug Policy, Families First, Better Futures and Aboriginal Child, Youth and Family strategy has been relocated from other expenses to employee related, other operating expenses and grants and subsidies.

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,589	4,811	4,935
Other operating expenses	914	820	825
Maintenance	69	23	23
Depreciation and amortisation	114	126	355
<b>Total Expenses</b>	<b>5,686</b>	<b>5,780</b>	<b>6,138</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	194	120	120
Investment income	41	20	20
<b>Total Retained Revenue</b>	<b>235</b>	<b>140</b>	<b>140</b>
<b>NET COST OF SERVICES</b>	<b>5,451</b>	<b>5,640</b>	<b>5,998</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,155	4,315	<b>4,446</b>
Other	1,086	916	<b>981</b>
<b>Total Payments</b>	<b>5,241</b>	<b>5,231</b>	<b>5,427</b>
<b>Receipts</b>			
Sale of goods and services	194	120	<b>120</b>
Interest	41	20	<b>20</b>
Other	103	103	<b>103</b>
<b>Total Receipts</b>	<b>338</b>	<b>243</b>	<b>243</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,903)</b>	<b>(4,988)</b>	<b>(5,184)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(563)	(574)	<b>(930)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(563)</b>	<b>(574)</b>	<b>(930)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,786	4,786	<b>5,018</b>
Capital appropriation	563	563	<b>930</b>
Cash reimbursements from the Consolidated Fund Entity	82	105	<b>110</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,431</b>	<b>5,454</b>	<b>6,058</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(35)</b>	<b>(108)</b>	<b>(56)</b>
Opening Cash and Cash Equivalents	759	289	<b>181</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>724</b>	<b>181</b>	<b>125</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,451)	(5,640)	<b>(5,998)</b>
Non cash items added back	548	611	<b>855</b>
Change in operating assets and liabilities	...	41	<b>(41)</b>
<b>Net cash flow from operating activities</b>	<b>(4,903)</b>	<b>(4,988)</b>	<b>(5,184)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	724	181	125
Receivables	103	127	127
<b>Total Current Assets</b>	<b>827</b>	<b>308</b>	<b>252</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,821	1,940	2,515
<b>Total Non Current Assets</b>	<b>1,821</b>	<b>1,940</b>	<b>2,515</b>
<b>Total Assets</b>	<b>2,648</b>	<b>2,248</b>	<b>2,767</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	372	229	161
Provisions	301	453	480
<b>Total Current Liabilities</b>	<b>673</b>	<b>682</b>	<b>641</b>
<b>Total Liabilities</b>	<b>673</b>	<b>682</b>	<b>641</b>
<b>NET ASSETS</b>	<b>1,975</b>	<b>1,566</b>	<b>2,126</b>
<b>EQUITY</b>			
Accumulated funds	1,975	1,566	2,126
<b>TOTAL EQUITY</b>	<b>1,975</b>	<b>1,566</b>	<b>2,126</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: The Parliamentary Counsel's Office is responsible for drafting legislation (including Bills, statutory instruments and environmental planning instruments) for Parliament or the Governor-in-Council; publishing the full range of legislation and information guides in printed form and on-line at [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au); and provision of legal and administrative advice to government.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :	Drafting and publishing legislation	48	48

  

		2002-03		<b>2003-04</b>
		Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,589	4,811	<b>4,935</b>
Other operating expenses	914	820	<b>825</b>
Maintenance	69	23	<b>23</b>
Depreciation and amortisation	114	126	<b>355</b>

<b>Total Expenses</b>	<b>5,686</b>	<b>5,780</b>	<b>6,138</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Drafting and publication of legislation	194	120	<b>120</b>
Investment income	41	20	<b>20</b>

<b>Total Retained Revenue</b>	<b>235</b>	<b>140</b>	<b>140</b>
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<b>NET COST OF SERVICES</b>	<b>5,451</b>	<b>5,640</b>	<b>5,998</b>
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<b>ASSET ACQUISITIONS</b>	<b>563</b>	<b>574</b>	<b>930</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	43,134	45,716	<b>53,973</b>
Other operating expenses	32,179	48,657	<b>38,421</b>
Maintenance	183	435	<b>435</b>
Depreciation and amortisation	1,502	1,626	<b>1,614</b>
Grants and subsidies	22,157	41,371	<b>28,544</b>
Other expenses	1,920	1,920	<b>1,965</b>
<b>Total Expenses</b>	<b>101,075</b>	<b>139,725</b>	<b>124,952</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,834	1,954	<b>1,956</b>
Investment income	112	280	<b>264</b>
Grants and contributions	212	6,411	<b>217</b>
Other revenue	1,724	1,600	<b>1,769</b>
<b>Total Retained Revenue</b>	<b>3,882</b>	<b>10,245</b>	<b>4,206</b>
Gain/(loss) on disposal of non current assets	...	(7)	...
<b>NET COST OF SERVICES</b>	<b>97,193</b>	<b>129,487</b>	<b>120,746</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	40,510	42,960	<b>51,052</b>
Grants and subsidies	22,157	41,371	<b>28,544</b>
Other	37,703	53,854	<b>44,237</b>
<b>Total Payments</b>	<b>100,370</b>	<b>138,185</b>	<b>123,833</b>
<b>Receipts</b>			
Sale of goods and services	1,834	1,954	<b>1,956</b>
Interest	112	280	<b>264</b>
Other	5,390	12,044	<b>4,855</b>
<b>Total Receipts</b>	<b>7,336</b>	<b>14,278</b>	<b>7,075</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(93,034)</b>	<b>(123,907)</b>	<b>(116,758)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	4	...
Purchases of property, plant and equipment	(810)	(1,807)	<b>(645)</b>
Other	...	661	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(810)</b>	<b>(1,142)</b>	<b>(645)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	91,244	121,450	<b>113,684</b>
Capital appropriation	810	1,807	<b>645</b>
Cash reimbursements from the Consolidated Fund Entity	873	1,538	<b>1,982</b>
Cash transfers to Consolidated Fund	...	(6,000)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>92,927</b>	<b>118,795</b>	<b>116,311</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(917)</b>	<b>(6,254)</b>	<b>(1,092)</b>
Opening Cash and Cash Equivalents	2,953	7,582	<b>1,328</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,036</b>	<b>1,328</b>	<b>236</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

4 PREMIER'S DEPARTMENT

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(97,193)	(129,487)	<b>(120,746)</b>
Non cash items added back	4,126	4,300	<b>4,535</b>
Change in operating assets and liabilities	33	1,280	<b>(547)</b>
<b>Net cash flow from operating activities</b>	<b>(93,034)</b>	<b>(123,907)</b>	<b>(116,758)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,036	1,328	<b>236</b>
Receivables	2,431	3,803	<b>3,650</b>
Other	28	28	<b>28</b>
<b>Total Current Assets</b>	<b>4,495</b>	<b>5,159</b>	<b>3,914</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	7,636	8,998	<b>8,029</b>
<b>Total Non Current Assets</b>	<b>7,636</b>	<b>8,998</b>	<b>8,029</b>
<b>Total Assets</b>	<b>12,131</b>	<b>14,157</b>	<b>11,943</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,497	5,576	<b>4,876</b>
Provisions	3,895	4,213	<b>4,213</b>
Other	234	300	<b>300</b>
<b>Total Current Liabilities</b>	<b>8,626</b>	<b>10,089</b>	<b>9,389</b>
<b>Total Liabilities</b>	<b>8,626</b>	<b>10,089</b>	<b>9,389</b>
<b>NET ASSETS</b>	<b>3,505</b>	<b>4,068</b>	<b>2,554</b>
<b>EQUITY</b>			
Accumulated funds	3,505	4,068	<b>2,554</b>
<b>TOTAL EQUITY</b>	<b>3,505</b>	<b>4,068</b>	<b>2,554</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Operation of the Governor's Office	12	12

2002-03		<b>2003-04</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	891	849	<b>888</b>
Other operating expenses	735	731	<b>736</b>
Maintenance	5	...	<b>5</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>1,841</b>	<b>1,790</b>	<b>1,839</b>
<b>NET COST OF SERVICES</b>	<b>1,841</b>	<b>1,790</b>	<b>1,839</b>

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<b>ASSET ACQUISITIONS</b>	10	...	10
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

<u>Activities</u> :	Average Staffing (EFT)		
	2002-03	2003-04	
Services for the Leaders of the Opposition in both Houses of Parliament	17	17	
	<div style="display: flex; justify-content: space-around; font-size: small;"> <span>—2002-03—</span> </div> Budget \$000	Revised \$000	<b>2003-04 Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,118	1,070	<b>1,124</b>
Other operating expenses	514	522	<b>516</b>
Maintenance	5	...	<b>5</b>
Depreciation and amortisation	16	16	<b>16</b>
<b>Total Expenses</b>	<b>1,653</b>	<b>1,608</b>	<b>1,661</b>
<b>NET COST OF SERVICES</b>	<b>1,653</b>	<b>1,608</b>	<b>1,661</b>
<b>ASSET ACQUISITIONS</b>	<b>14</b>	...	<b>14</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.3 Performance Measurement and Review**

Program Objective(s): To review, measure and report public sector performance and develop reform initiatives to improve quality and value for money.

Program Description: Undertake program and management reviews, assess performance against key service delivery indicators and support the Council on the Cost and Quality of Government.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :	Performance measurement, review and improvement tasks and support for the Council	30	30*

\* This Program also includes shared corporate services reform initiatives, which are intended to be transferred to the Department of Commerce in 2003-04, together with 8 staff.

2002-03		<b>2003-04</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,769	4,117	<b>4,165</b>
Other operating expenses	901	5,582	<b>1,003</b>
Maintenance	11	...	<b>11</b>
Depreciation and amortisation	30	30	<b>30</b>
Grants and subsidies			
Grants to agencies	450	3,513	<b>8,570</b>
<b>Total Expenses</b>	<b>5,161</b>	<b>13,242</b>	<b>13,779</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	170	...
Grants and contributions	...	2,025	...
<b>Total Retained Revenue</b>	...	<b>2,195</b>	...

<b>NET COST OF SERVICES</b>	<b>5,161</b>	<b>11,047</b>	<b>13,779</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment**

Program Objective(s): Promote equal employment opportunity in the New South Wales public sector for designated groups and eliminate discriminatory employment practices.

Program Description: Lead the New South Wales public sector to achieve Equal Employment Opportunity outcomes. Advise and assist public sector agencies. Monitor the Equal Employment Opportunity program and report to Government.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Program advice	12	n.a.
Research and policy development	5	n.a.
Project management	2	n.a.
	19	n.a.*

\* The budget and staff for this Program are to be incorporated into Program 4.1.6 Public Sector Management as from 1 July 2003.

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,461	1,655	...
Other operating expenses	1,192	426	...
Maintenance	23	...	...
Depreciation and amortisation	13	13	...
Grants and subsidies			
Grants to agencies	300	675	...
<b>Total Expenses</b>	<b>2,989</b>	<b>2,769</b>	...

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales

Grants and contributions

32

...

...

650

...

...

**Total Retained Revenue**

**32**

**650**

...

**NET COST OF SERVICES**

**2,957**

**2,119**

...

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions for the Premier's administration relating to Ministers' Offices, Parliamentary Services, Remuneration Tribunals, Former Office Holders and Freedom of Information.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :	Ministerial and Parliamentary Services		
	Operations	76	77
	Premier's Office	29	29
	Ministers' Office	29	132*
	Former Office Holders	5	4
		139	242

\* The Department has assumed host agency responsibility for an additional 7 Ministers' Offices since the new Ministry was sworn in.

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,762	15,435	<b>21,572</b>
Other operating expenses	8,672	7,605	<b>15,250</b>
Maintenance	41	435	<b>141</b>
Depreciation and amortisation	144	144	<b>144</b>
Other expenses			
Parliamentary Remuneration Tribunal	98	98	<b>101</b>
Special reports for the Premier and unforeseen expenses	285	285	<b>291</b>

<b>Total Expenses</b>	<b>22,002</b>	<b>24,002</b>	<b>37,499</b>
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Less:

**Retained Revenue -**

Other revenue	1,714	1,600	<b>1,769</b>
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<b>Total Retained Revenue</b>	<b>1,714</b>	<b>1,600</b>	<b>1,769</b>
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<b>NET COST OF SERVICES</b>	<b>20,288</b>	<b>22,402</b>	<b>35,730</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management**

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of advice concerning reform, employee relations, equal employment opportunity, superannuation policy and actuarial services. To facilitate a whole-of government approach, where appropriate, to the improved delivery of public sector services, including e-Government.

Program Description: Development and monitoring of strategies to improve service delivery, and the effectiveness of electronic means of delivery. Provision of strategic advice on public sector reform and assistance to agencies in resolving complex management, employment equity and employee issues across the New South Wales public sector. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Public Employment Office	72	91
Service Delivery Improvement	13	13
Government Actuary	n.a.	5
	85	109*

\* This Program is to be restructured from 1 July 2003 by the inclusion of Program 4.1.4 Equal Opportunity in Public Employment and the Government Actuary from Program 4.1.8 State Administration Services. The former activities – Employee Relations, Strategic Policy and Reform and Public Sector Management Course are to be incorporated in the Public Employment Office.

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	6,023	5,027	<b>7,663</b>
Other operating expenses	4,913	3,629	<b>6,053</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management (cont)**

***OPERATING STATEMENT (cont)***

Maintenance	30	...	<b>53</b>
Depreciation and amortisation	216	216	<b>221</b>
Grants and subsidies			
Grants to agencies	4,446	4,618	<b>431</b>
<b>Total Expenses</b>	<b>15,628</b>	<b>13,490</b>	<b>14,421</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	39	4	<b>72</b>
Fees for services	409	330	<b>420</b>
Fees for services from general government agencies	357	200	<b>367</b>
Training charges from general government agencies	997	900	<b>997</b>
Recoupment of administration costs - general government agencies	...	7	...
Grants and contributions	...	625	...
<b>Total Retained Revenue</b>	<b>1,802</b>	<b>2,066</b>	<b>1,856</b>
<b>NET COST OF SERVICES</b>	<b>13,826</b>	<b>11,424</b>	<b>12,565</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects**

Program Objective(s): To maximise the economic, environmental and social benefits of strategic projects for communities at state, regional and local levels. To co-ordinate counter terrorism planning and response to major emergencies.

Program Description: Lead and co-ordinate a whole-of-government approach to major projects and issues at state, regional and local levels in partnership with private and community sectors, including counter terrorism and response to major emergencies. Manage and co-ordinate departmental administration.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :			
	Strategic Projects Division	95	108
	Management Services	n.a.	13*
	Infrastructure Co-ordination Unit	7	n.a.*
	Counter Terrorism and Emergency Co-ordination	n.a.	3*
		102	124

\* Management Services and Counter Terrorism are to be incorporated into this Program from Program 4.1.8 State Administration Services, as from 1 July 2003. The Infrastructure Coordination Unit was transferred to the Department of Infrastructure, Planning and Natural Resources.

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,662	11,652	<b>16,336</b>
Other operating expenses	6,422	12,114	<b>8,463</b>
Maintenance	36	...	<b>213</b>
Depreciation and amortisation	93	97	<b>903</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Miscellaneous grants approved by the Premier	...	...	<b>1,605</b>
Community Solutions Fund	10,000	11,803	<b>15,934</b>
Recurrent grants to non-profit organisations	103	...	...
Grants to agencies	4,200	16,497	<b>978</b>
Regional and rural miscellaneous recurrent grants	1,000	2,201	<b>1,026</b>
<b>Total Expenses</b>	<b>33,516</b>	<b>54,364</b>	<b>45,458</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	212	1,911	<b>217</b>
<b>Total Retained Revenue</b>	<b>212</b>	<b>1,911</b>	<b>217</b>
<b>NET COST OF SERVICES</b>	<b>33,304</b>	<b>52,453</b>	<b>45,241</b>
<b>ASSET ACQUISITIONS</b>	...	...	<b>621</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services**

Program Objective(s): To support the Premier in his role as Head of Government, manage State protocol, honours and diplomatic issues.

Program Description: Provision of management and co-ordination of resources to support the Premier in undertaking his official duties. Deliver executive services to the Director General and manage official protocol, hospitality and events co-ordination on behalf of the State Government.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Office of Protocol and Special Events	9	15
Director General's Unit	9	10
Government Actuary	5	n.a.
Major Venues and Rugby World Cup Unit	n.a.	8
Community and Management Services	16	n.a.
	39	33*

\* Changes to this Program relate to the Government Actuary moving to 4.1.6 Public Sector Management; Community and Management Services moving to 4.1.7 Strategic Projects; and the establishment of the Office of Protocol and Special Events, and Major Venues and Rugby World Cup Co-ordination Unit in this program.

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,448	5,911	<b>2,225</b>
Other operating expenses	8,830	18,048	<b>6,400</b>
Maintenance	32	...	<b>7</b>
Depreciation and amortisation	780	900	<b>90</b>
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,564	2,064	...
Constitutional Centenary Foundation Inc.	94	...	...



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Expenses involved in protocol	832	832	852
Australia Day Council	705	705	721
<b>Total Expenses</b>	<b>18,285</b>	<b>28,460</b>	<b>10,295</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	343	100
Investment income	112	280	264
Grants and contributions	...	1,200	...
Other revenue	10	...	...
<b>Total Retained Revenue</b>	<b>122</b>	<b>1,823</b>	<b>364</b>
Gain/(loss) on disposal of non current assets	...	(7)	...
<b>NET COST OF SERVICES</b>	<b>18,163</b>	<b>26,644</b>	<b>9,931</b>
<b>ASSET ACQUISITIONS</b>	<b>786</b>	<b>1,807</b>	<b>...</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,686	10,322	<b>11,418</b>
Other operating expenses	4,400	4,746	<b>4,273</b>
Maintenance	300	288	<b>250</b>
Depreciation and amortisation	570	620	<b>600</b>
<b>Total Expenses</b>	<b>15,956</b>	<b>15,976</b>	<b>16,541</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	30	30	<b>30</b>
Investment income	10	20	<b>5</b>
Grants and contributions	...	305	...
Other revenue	29	30	<b>30</b>
<b>Total Retained Revenue</b>	<b>69</b>	<b>385</b>	<b>65</b>
<b>NET COST OF SERVICES</b>	<b>15,887</b>	<b>15,591</b>	<b>16,476</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,975	9,694	<b>10,913</b>
Other	5,179	5,962	<b>5,248</b>
<b>Total Payments</b>	<b>15,154</b>	<b>15,656</b>	<b>16,161</b>
<b>Receipts</b>			
Sale of goods and services	29	29	<b>29</b>
Interest	10	18	<b>5</b>
Other	427	885	<b>430</b>
<b>Total Receipts</b>	<b>466</b>	<b>932</b>	<b>464</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,688)</b>	<b>(14,724)</b>	<b>(15,697)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(520)	(440)	<b>(579)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(520)</b>	<b>(440)</b>	<b>(579)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,669	14,903	<b>15,347</b>
Capital appropriation	520	420	<b>579</b>
Cash reimbursements from the Consolidated Fund Entity	400	333	<b>350</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,589</b>	<b>15,656</b>	<b>16,276</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>381</b>	<b>492</b>	<b>...</b>
Opening Cash and Cash Equivalents	23	(232)	<b>260</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>404</b>	<b>260</b>	<b>260</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,887)	(15,591)	<b>(16,476)</b>
Non cash items added back	1,247	1,195	<b>1,180</b>
Change in operating assets and liabilities	(48)	(328)	<b>(401)</b>
<b>Net cash flow from operating activities</b>	<b>(14,688)</b>	<b>(14,724)</b>	<b>(15,697)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	404	260	<b>260</b>
Receivables	226	82	<b>114</b>
Other	100	38	<b>90</b>
<b>Total Current Assets</b>	<b>730</b>	<b>380</b>	<b>464</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Land and building	611	375	<b>154</b>
Plant and equipment	729	772	<b>972</b>
<b>Total Non Current Assets</b>	<b>1,340</b>	<b>1,147</b>	<b>1,126</b>
<b>Total Assets</b>	<b>2,070</b>	<b>1,527</b>	<b>1,590</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	785	1,040	<b>753</b>
Provisions	659	580	<b>550</b>
<b>Total Current Liabilities</b>	<b>1,444</b>	<b>1,620</b>	<b>1,303</b>
<b>Non Current Liabilities -</b>			
Provisions	350	...	...
<b>Total Non Current Liabilities</b>	<b>350</b>	...	...
<b>Total Liabilities</b>	<b>1,794</b>	<b>1,620</b>	<b>1,303</b>
<b>NET ASSETS</b>	<b>276</b>	<b>(93)</b>	<b>287</b>
<b>EQUITY</b>			
Accumulated funds	276	(93)	<b>287</b>
<b>TOTAL EQUITY</b>	<b>276</b>	<b>(93)</b>	<b>287</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Matters received from -					
General public	no.	514	683	700	<b>n.a.</b>
Employees (protected disclosures)	no.	131	154	204	<b>n.a.</b>
Principal officers as defined under section 11 of Independent Commission Against Corruption Act 1988	no.	412	394	590	<b>n.a.</b>
Formal investigations commenced	no.	23	16	21	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	125	126	102	<b>115</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	10,686	10,322	<b>11,418</b>
Other operating expenses	4,400	4,746	<b>4,273</b>
Maintenance	300	288	<b>250</b>
Depreciation and amortisation	570	620	<b>600</b>
<b>Total Expenses</b>	<b>15,956</b>	<b>15,976</b>	<b>16,541</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of Corruption  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	30	30	<b>30</b>
Investment income	10	20	<b>5</b>
Grants and contributions	...	305	...
Other revenue	29	30	<b>30</b>

<b>Total Retained Revenue</b>	<b>69</b>	<b>385</b>	<b>65</b>
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<b>NET COST OF SERVICES</b>	<b>15,887</b>	<b>15,591</b>	<b>16,476</b>
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<b>ASSET ACQUISITIONS</b>	<b>520</b>	<b>440</b>	<b>579</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,337	13,177	<b>14,638</b>
Other operating expenses	2,987	3,635	<b>3,160</b>
Maintenance	116	90	<b>90</b>
Depreciation and amortisation	420	469	<b>480</b>
<b>Total Expenses</b>	<b>16,860</b>	<b>17,371</b>	<b>18,368</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	85	62	<b>84</b>
Investment income	51	36	<b>40</b>
Grants and contributions	710	710	...
<b>Total Retained Revenue</b>	<b>846</b>	<b>808</b>	<b>124</b>
Gain/(loss) on disposal of non current assets	...	(87)	...
<b>NET COST OF SERVICES</b>	<b>16,014</b>	<b>16,650</b>	<b>18,244</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	12,359	12,123	<b>13,838</b>
Other	3,337	4,581	<b>3,854</b>
<b>Total Payments</b>	<b>15,696</b>	<b>16,704</b>	<b>17,692</b>
<b>Receipts</b>			
Sale of goods and services	85	68	<b>84</b>
Interest	44	36	<b>34</b>
Other	700	1,199	<b>532</b>
<b>Total Receipts</b>	<b>829</b>	<b>1,303</b>	<b>650</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,867)</b>	<b>(15,401)</b>	<b>(17,042)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	10	...
Purchases of property, plant and equipment	(1,285)	(1,945)	<b>(447)</b>
Other	135	118	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,150)</b>	<b>(1,817)</b>	<b>(447)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,891	15,451	<b>16,212</b>
Capital appropriation	575	1,235	<b>447</b>
Cash reimbursements from the Consolidated Fund Entity	638	668	<b>793</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,104</b>	<b>17,354</b>	<b>17,452</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>87</b>	<b>136</b>	<b>(37)</b>
Opening Cash and Cash Equivalents	781	729	<b>865</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>868</b>	<b>865</b>	<b>828</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(16,014)	(16,650)	<b>(18,244)</b>
Non cash items added back	1,017	1,096	<b>1,137</b>
Change in operating assets and liabilities	130	153	<b>65</b>
<b>Net cash flow from operating activities</b>	<b>(14,867)</b>	<b>(15,401)</b>	<b>(17,042)</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	868	865	<b>828</b>
Receivables	117	145	<b>139</b>
Other	200	175	<b>175</b>
<b>Total Current Assets</b>	<b>1,185</b>	<b>1,185</b>	<b>1,142</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	260	506	<b>366</b>
Plant and equipment	594	974	<b>1,261</b>
Infrastructure systems	1,860	2,027	<b>1,847</b>
<b>Total Non Current Assets</b>	<b>2,714</b>	<b>3,507</b>	<b>3,474</b>
<b>Total Assets</b>	<b>3,899</b>	<b>4,692</b>	<b>4,616</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	482	406	<b>500</b>
Provisions	930	1,014	<b>1,063</b>
Other	34	194	<b>144</b>
<b>Total Current Liabilities</b>	<b>1,446</b>	<b>1,614</b>	<b>1,707</b>
<b>Non Current Liabilities -</b>			
Other	193	181	<b>147</b>
<b>Total Non Current Liabilities</b>	<b>193</b>	<b>181</b>	<b>147</b>
<b>Total Liabilities</b>	<b>1,639</b>	<b>1,795</b>	<b>1,854</b>
<b>NET ASSETS</b>	<b>2,260</b>	<b>2,897</b>	<b>2,762</b>
<b>EQUITY</b>			
Accumulated funds	2,260	2,897	<b>2,762</b>
<b>TOTAL EQUITY</b>	<b>2,260</b>	<b>2,897</b>	<b>2,762</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police**

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police.

Program Description: Keep under scrutiny NSW Police systems, investigate complaints, report and make recommendations for change.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	71	63	75	<b>70</b>
Written complaints:					
Received	no.	5,022	3,795	3,036	<b>3,000</b>
Finalised	no.	4,904	4,505	2,948	<b>3,100</b>
Complaints audited	no.	1,226	2,623	10,950	<b>6,000</b>
Direct investigations	no.	14	37	23	<b>23</b>
Requests for review as a percent of total finalised	%	1.3	1.4	1.4	<b>1.4</b>
<u>Average Staffing:</u>	EFT	48	57	58	<b>60</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,473	4,501	<b>4,673</b>
Other operating expenses	919	1,224	<b>989</b>
Maintenance	48	32	<b>30</b>
Depreciation and amortisation	154	165	<b>158</b>
<b>Total Expenses</b>	<b>5,594</b>	<b>5,922</b>	<b>5,850</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	15	16	<b>16</b>
Investment income	16	12	<b>13</b>
Grants and contributions	710	710	...
<b>Total Retained Revenue</b>	<b>741</b>	<b>738</b>	<b>29</b>
<b>NET COST OF SERVICES</b>	<b>4,853</b>	<b>5,184</b>	<b>5,821</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,010</b>	<b>1,415</b>	<b>148</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Reports containing recommended changes to law, policy or procedures	%	100	85	100	<b>90</b>
Written complaints:					
Received	no.	3,363	2,953	3,077	<b>3,100</b>
Finalised	no.	3,343	3,153	3,127	<b>3,200</b>
Informal investigations	no.	1,616	1,349	1,329	<b>1,400</b>
Formal investigations	no.	5	30	15	<b>15</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	9.5	10.0	7.5	<b>7.3</b>
Freedom of Information	Weeks	45.0	33.2	25.7	<b>25.0</b>
Telephone complaints/inquiries:					
Total received	thous	26.5	26.5	26.5	<b>27.0</b>
<u>Average Staffing</u> :	EFT	37	39	42	<b>44</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,209	3,080	<b>3,397</b>
Other operating expenses	696	783	<b>735</b>
Maintenance	20	20	<b>22</b>
Depreciation and amortisation	115	120	<b>116</b>
<b>Total Expenses</b>	<b>4,040</b>	<b>4,003</b>	<b>4,270</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	35	2	<b>25</b>
Minor sales of goods and services	12	17	<b>12</b>
Investment income	12	9	<b>10</b>
<b>Total Retained Revenue</b>	<b>59</b>	<b>28</b>	<b>47</b>
<b>NET COST OF SERVICES</b>	<b>3,981</b>	<b>3,975</b>	<b>4,223</b>

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<b>ASSET ACQUISITIONS</b>	<b>148</b>	<b>186</b>	<b>108</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate allegations of child abuse, investigate complaints and make recommendations for change.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	<b>100</b>
Inquiries, notifications and complaints:					
Written notifications	no.	1,379	1,458	2,314	<b>1,400</b>
Written complaints	no.	56	70	75	<b>70</b>
Agency audit completed	no.	n.a.	16	14	<b>15</b>
Average days taken to assess complaints	days	n.a.	5	5	<b>5</b>
Average days taken to assess notifications	days	n.a.	5	5	<b>5</b>
Direct investigations completed	no.	3	7	6	<b>4</b>
Requests for review as a % of total finalised	%	0.2	0.3	0.1	<b>0.1</b>
<u>Average Staffing</u> :	EFT	20	28	28	<b>30</b>

Budget	Revised	<b>Budget</b>
\$000	\$000	\$000
2,925	2,867	3,122

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,347	2,216	<b>2,488</b>
Other operating expenses	483	553	<b>537</b>
Maintenance	14	14	<b>15</b>
Depreciation and amortisation	81	84	<b>82</b>
<b>Total Expenses</b>	<b>2,925</b>	<b>2,867</b>	<b>3,122</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	8	7	9
Investment income	8	6	7
<b>Total Retained Revenue</b>	<b>16</b>	<b>13</b>	<b>16</b>
<b>NET COST OF SERVICES</b>	<b>2,909</b>	<b>2,854</b>	<b>3,106</b>

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<b>ASSET ACQUISITIONS</b>	<b>109</b>	<b>131</b>	<b>73</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.4 Resolution of Complaints About the Provision of Community  
Services**

Program Objective(s): Provide for independent monitoring of community services and programs, keep under scrutiny complaint handling systems and provide for and encourage the resolution of complaints. Review the deaths of certain children and people with a disability and formulate recommendations for the prevention or reduction of deaths of children in care, children at risk of death due to abuse or neglect, children in detention and correctional centres or disabled people in residential care.

Program Description: Monitoring of, and providing for resolution of complaints about, community services and programs. Reviewing the causes of death of certain children and persons with a disability. Reporting and making recommendations for change.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Complaint contacts	no.	1,806	1,332	1,800	<b>2,400</b>
Complaints handled	no.	1,197	432	500	<b>650</b>
Community visits undertaken	days	4,327	2,996	3,040	<b>3,840</b>
Deaths in care assessed	no.	59	85	85	<b>100</b>
Reviews of services complaint handling systems	no.	n.a.	35	44	<b>50</b>
S.11 reviews of people in care	no.	81	88	85	<b>85</b>
Child Deaths Notified	no.	n.a.	n.a.	150	<b>400</b>
<u>Average Staffing:</u>	EFT	39	36	39	<b>47</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,308	3,380	<b>4,080</b>
Other operating expenses	889	1,075	<b>899</b>
Maintenance	34	24	<b>23</b>
Depreciation and amortisation	70	100	<b>124</b>
<b>Total Expenses</b>	<b>4,301</b>	<b>4,579</b>	<b>5,126</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.4 Resolution of Complaints About the Provision of Community  
Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	...	...	<b>9</b>
Minor sales of goods and services	15	20	<b>13</b>
Investment income	15	9	<b>10</b>
<b>Total Retained Revenue</b>	<b>30</b>	<b>29</b>	<b>32</b>
Gain/(loss) on disposal of non current assets	...	(87)	...
<b>NET COST OF SERVICES</b>	<b>4,271</b>	<b>4,637</b>	<b>5,094</b>

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<b>ASSET ACQUISITIONS</b>	<b>18</b>	<b>213</b>	<b>118</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,793	1,690	<b>1,906</b>
Other operating expenses	1,129	1,400	<b>3,833</b>
Maintenance	12	12	<b>12</b>
Depreciation and amortisation	570	485	<b>580</b>
Other expenses	41,780	41,780	<b>12,516</b>
<b>Total Expenses</b>	<b>45,284</b>	<b>45,367</b>	<b>18,847</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	186	419	<b>2,768</b>
Investment income	51	100	<b>52</b>
<b>Total Retained Revenue</b>	<b>237</b>	<b>519</b>	<b>2,820</b>
Gain/(loss) on disposal of non current assets	...	(69)	...
<b>NET COST OF SERVICES</b>	<b>45,047</b>	<b>44,917</b>	<b>16,027</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,569	1,444	<b>1,697</b>
Other	44,816	44,985	<b>16,982</b>
<b>Total Payments</b>	<b>46,385</b>	<b>46,429</b>	<b>18,679</b>
<b>Receipts</b>			
Sale of goods and services	186	317	<b>2,870</b>
Interest	49	100	<b>52</b>
Other	1,820	1,745	<b>669</b>
<b>Total Receipts</b>	<b>2,055</b>	<b>2,162</b>	<b>3,591</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(44,330)</b>	<b>(44,267)</b>	<b>(15,088)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(465)	(981)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(465)</b>	<b>(981)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	44,124	44,124	<b>15,061</b>
Capital appropriation	465	981	...
Cash reimbursements from the Consolidated Fund Entity	77	77	<b>84</b>
Cash transfers to Consolidated Fund	...	(147)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>44,666</b>	<b>45,035</b>	<b>15,145</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(129)</b>	<b>(213)</b>	<b>57</b>
Opening Cash and Cash Equivalents	1,395	1,531	<b>1,318</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,266</b>	<b>1,318</b>	<b>1,375</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(45,047)	(44,917)	<b>(16,027)</b>
Non cash items added back	772	687	<b>789</b>
Change in operating assets and liabilities	(55)	(37)	<b>150</b>
<b>Net cash flow from operating activities</b>	<b>(44,330)</b>	<b>(44,267)</b>	<b>(15,088)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,266	1,318	<b>1,375</b>
Receivables	190	491	<b>239</b>
Other	18	32	<b>32</b>
<b>Total Current Assets</b>	<b>1,474</b>	<b>1,841</b>	<b>1,646</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,626	2,045	<b>1,465</b>
<b>Total Non Current Assets</b>	<b>1,626</b>	<b>2,045</b>	<b>1,465</b>
<b>Total Assets</b>	<b>3,100</b>	<b>3,886</b>	<b>3,111</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	910	1,130	<b>1,028</b>
Provisions	227	235	<b>235</b>
Other	7	21	<b>21</b>
<b>Total Current Liabilities</b>	<b>1,144</b>	<b>1,386</b>	<b>1,284</b>
<b>Total Liabilities</b>	<b>1,144</b>	<b>1,386</b>	<b>1,284</b>
<b>NET ASSETS</b>	<b>1,956</b>	<b>2,500</b>	<b>1,827</b>
<b>EQUITY</b>			
Accumulated funds	1,956	2,500	<b>1,827</b>
<b>TOTAL EQUITY</b>	<b>1,956</b>	<b>2,500</b>	<b>1,827</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections**

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct of Local Government and Statutory and Industrial ballots on a cost recovery basis.

<u>Activities</u> :	Average Staffing (EFT)										
	2002-03	2003-04									
Conduct and Administration of Elections	19	19									
	<table style="width: 100%; border-collapse: collapse; margin: 0 auto;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2002-03</th> <th style="text-align: center; border-bottom: 1px solid black;">2003-04</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>		2002-03		2003-04	Budget	Revised	Budget	\$000	\$000	\$000
2002-03		2003-04									
Budget	Revised	Budget									
\$000	\$000	\$000									

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,625	1,522	<b>1,722</b>
Other operating expenses	1,018	1,283	<b>3,712</b>
Maintenance	11	11	<b>11</b>
Depreciation and amortisation	513	437	<b>522</b>
Other expenses			
By-election	371	371	<b>381</b>
General election	30,595	30,595	<b>3,701</b>
Payments to Commonwealth	3,060	3,060	<b>3,060</b>
<b>Total Expenses</b>	<b>37,193</b>	<b>37,279</b>	<b>13,109</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Elections (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	148	374	<b>2,729</b>
Minor sales of goods and services	38	45	<b>39</b>
Investment income	46	100	<b>52</b>

<b>Total Retained Revenue</b>	<b>232</b>	<b>519</b>	<b>2,820</b>
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Gain/(loss) on disposal of non current assets	...	(69)	...
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<b>NET COST OF SERVICES</b>	<b>36,961</b>	<b>36,829</b>	<b>10,289</b>
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<b>ASSET ACQUISITIONS</b>	<b>465</b>	<b>981</b>	...
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

		Average Staffing (EFT)										
		2002-03	2003-04									
<u>Activities</u> :	Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	2	2									
		<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2002-03</th> <th style="text-align: center;">2003-04</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center;">Budget</th> </tr> <tr> <th style="text-align: center;">\$000</th> <th style="text-align: center;">\$000</th> <th style="text-align: center;">\$000</th> </tr> </thead> </table>		2002-03		2003-04	Budget	Revised	Budget	\$000	\$000	\$000
2002-03		2003-04										
Budget	Revised	Budget										
\$000	\$000	\$000										

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	168	168	<b>184</b>
Other operating expenses	111	117	<b>121</b>
Maintenance	1	1	<b>1</b>
Depreciation and amortisation	57	48	<b>58</b>
Other expenses			
Payments to candidates, groups and parties	6,340	6,340	<b>3,960</b>
Political education	1,414	1,414	<b>1,414</b>
<b>Total Expenses</b>	<b>8,091</b>	<b>8,088</b>	<b>5,738</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	5	...	...
<b>Total Retained Revenue</b>	<b>5</b>	...	...
<b>NET COST OF SERVICES</b>	<b>8,086</b>	<b>8,088</b>	<b>5,738</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,205	6,205	7,301
Other operating expenses	6,286	6,566	8,096
Maintenance	23	23	24
Depreciation and amortisation	143	180	200
<b>Total Expenses</b>	<b>12,657</b>	<b>12,974</b>	<b>15,621</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	891	500
Investment income	50	50	51
Other revenue	95	95	...
<b>Total Retained Revenue</b>	<b>145</b>	<b>1,036</b>	<b>551</b>
<b>NET COST OF SERVICES</b>	<b>12,512</b>	<b>11,938</b>	<b>15,070</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,814	5,814	<b>6,813</b>
Other	6,637	6,917	<b>8,490</b>
<b>Total Payments</b>	<b>12,451</b>	<b>12,731</b>	<b>15,303</b>
<b>Receipts</b>			
Sale of goods and services	...	499	<b>722</b>
Interest	58	50	<b>51</b>
Other	423	315	<b>435</b>
<b>Total Receipts</b>	<b>481</b>	<b>864</b>	<b>1,208</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,970)</b>	<b>(11,867)</b>	<b>(14,095)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(196)	(447)	<b>(180)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(196)</b>	<b>(447)</b>	<b>(180)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,721	12,001	<b>14,089</b>
Capital appropriation	196	304	<b>180</b>
Cash reimbursements from the Consolidated Fund Entity	247	247	<b>311</b>
Cash transfers to Consolidated Fund	...	(378)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>12,164</b>	<b>12,174</b>	<b>14,580</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2)</b>	<b>(140)</b>	<b>305</b>
Opening Cash and Cash Equivalents	342	1,605	<b>1,465</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>340</b>	<b>1,465</b>	<b>1,770</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(12,512)	(11,938)	<b>(15,070)</b>
Non cash items added back	534	571	<b>660</b>
Change in operating assets and liabilities	8	(500)	<b>315</b>
<b>Net cash flow from operating activities</b>	<b>(11,970)</b>	<b>(11,867)</b>	<b>(14,095)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	340	1,465	<b>1,770</b>
Receivables	378	955	<b>734</b>
Other	...	92	<b>92</b>
<b>Total Current Assets</b>	<b>718</b>	<b>2,512</b>	<b>2,596</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	704	932	<b>912</b>
<b>Total Non Current Assets</b>	<b>704</b>	<b>932</b>	<b>912</b>
<b>Total Assets</b>	<b>1,422</b>	<b>3,444</b>	<b>3,508</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	354	392	<b>295</b>
Provisions	477	669	<b>712</b>
Other	...	...	<b>108</b>
<b>Total Current Liabilities</b>	<b>831</b>	<b>1,061</b>	<b>1,115</b>
<b>Non Current Liabilities -</b>			
Provisions	...	40	<b>80</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>40</b>	<b>80</b>
<b>Total Liabilities</b>	<b>831</b>	<b>1,101</b>	<b>1,195</b>
<b>NET ASSETS</b>	<b>591</b>	<b>2,343</b>	<b>2,313</b>
<b>EQUITY</b>			
Accumulated funds	591	2,343	<b>2,313</b>
<b>TOTAL EQUITY</b>	<b>591</b>	<b>2,343</b>	<b>2,313</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation**

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements. To investigate complaints about competitive neutrality referred by the Government. To administer licensing or authorisation of water, electricity and gas businesses and monitor compliance with license conditions, including full retail competition requirements. To administer the NSW Greenhouse Gas Abatement Scheme.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets. Administrative arrangements to administer and monitor licenses and investigate complaints. Provision of a Registry to permit the creation and trading of greenhouse gas abatement certificates.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities:</u>	Administration	8	8
	Research and analysis	50	57
		<hr/> 58	<hr/> 65

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation (cont)**

**OPERATING STATEMENT (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,205	6,205	<b>7,301</b>
Other operating expenses	6,286	6,566	<b>8,096</b>
Maintenance	23	23	<b>24</b>
Depreciation and amortisation	143	180	<b>200</b>
<b>Total Expenses</b>	<b>12,657</b>	<b>12,974</b>	<b>15,621</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	891	<b>500</b>
Investment income	50	50	<b>51</b>
Other revenue	95	95	...
<b>Total Retained Revenue</b>	<b>145</b>	<b>1,036</b>	<b>551</b>
<b>NET COST OF SERVICES</b>	<b>12,512</b>	<b>11,938</b>	<b>15,070</b>
<b>ASSET ACQUISITIONS</b>	<b>196</b>	<b>447</b>	<b>180</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,597	3,612	<b>3,764</b>
Other operating expenses	1,704	1,704	<b>1,490</b>
Maintenance	10	10	<b>10</b>
Depreciation and amortisation	208	259	<b>177</b>
Grants and subsidies	2,224	2,059	<b>1,546</b>
Other expenses	4,980	4,050	<b>2,818</b>
<b>Total Expenses</b>	<b>12,723</b>	<b>11,694</b>	<b>9,805</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,890	950	<b>1,353</b>
Investment income	186	250	<b>187</b>
Grants and contributions	1,577	1,300	<b>1,221</b>
Other revenue	410	300	<b>520</b>
<b>Total Retained Revenue</b>	<b>4,063</b>	<b>2,800</b>	<b>3,281</b>
<b>NET COST OF SERVICES</b>	<b>8,660</b>	<b>8,894</b>	<b>6,524</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,500	3,508	<b>3,657</b>
Grants and subsidies	2,224	2,059	<b>1,546</b>
Other	7,147	6,212	<b>4,675</b>
<b>Total Payments</b>	<b>12,871</b>	<b>11,779</b>	<b>9,878</b>
<b>Receipts</b>			
Sale of goods and services	1,890	950	<b>1,353</b>
Interest	221	277	<b>187</b>
Other	2,287	2,150	<b>2,096</b>
<b>Total Receipts</b>	<b>4,398</b>	<b>3,377</b>	<b>3,636</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,473)</b>	<b>(8,402)</b>	<b>(6,242)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	910	911	<b>921</b>
Purchases of property, plant and equipment	(50)	(50)	<b>(50)</b>
Advances made	(1,000)	(2,000)	<b>(3,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(140)</b>	<b>(1,139)</b>	<b>(2,129)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,362	9,362	<b>8,839</b>
Capital appropriation	1,000	1,000	<b>1,000</b>
Cash reimbursements from the Consolidated Fund Entity	226	226	<b>241</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>10,588</b>	<b>10,588</b>	<b>10,080</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,975</b>	<b>1,047</b>	<b>1,709</b>
Opening Cash and Cash Equivalents	1,500	458	<b>1,505</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,475</b>	<b>1,505</b>	<b>3,214</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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	———2002-03———		<b>2003-04</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,660)	(8,894)	<b>(6,524)</b>
Non cash items added back	297	348	<b>272</b>
Change in operating assets and liabilities	(110)	144	<b>10</b>
<b>Net cash flow from operating activities</b>	<b>(8,473)</b>	<b>(8,402)</b>	<b>(6,242)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,475	1,505	<b>3,214</b>
Receivables	1,275	1,134	<b>1,134</b>
Other financial assets	920	1,375	<b>1,375</b>
Other	5	45	<b>45</b>
<b>Total Current Assets</b>	<b>5,675</b>	<b>4,059</b>	<b>5,768</b>
<b>Non Current Assets -</b>			
Other financial assets	9,088	9,317	<b>11,396</b>
Property, plant and equipment - Plant and equipment	529	760	<b>633</b>
<b>Total Non Current Assets</b>	<b>9,617</b>	<b>10,077</b>	<b>12,029</b>
<b>Total Assets</b>	<b>15,292</b>	<b>14,136</b>	<b>17,797</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	553	808	<b>815</b>
Provisions	122	150	<b>153</b>
<b>Total Current Liabilities</b>	<b>675</b>	<b>958</b>	<b>968</b>
<b>Total Liabilities</b>	<b>675</b>	<b>958</b>	<b>968</b>
<b>NET ASSETS</b>	<b>14,617</b>	<b>13,178</b>	<b>16,829</b>
<b>EQUITY</b>			
Accumulated funds	14,617	13,178	<b>16,829</b>
<b>TOTAL EQUITY</b>	<b>14,617</b>	<b>13,178</b>	<b>16,829</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

**9.1 Reduce Adverse Environmental Impacts of Energy Use**

**9.1.1 Reduce Adverse Environmental Impacts of Energy Use**

Program Objective(s): To reduce greenhouse gas emissions and other adverse by-products of the generation and use of energy. To encourage the development, commercialisation, promotion and use of sustainable energy technology.

Program Description: Assist in the commercialisation of sustainable energy technologies, services and practices.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Assess and promote development of sustainable energy technologies	42	33

2002-03		<b>2003-04</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,597	3,612	<b>3,764</b>
Other operating expenses	1,704	1,704	<b>1,490</b>
Maintenance	10	10	<b>10</b>
Depreciation and amortisation	208	259	<b>177</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	2,224	2,059	<b>1,546</b>
Other expenses			
Education and marketing expenses	1,180	750	<b>680</b>
Fee for services for program delivery	3,800	3,300	<b>2,138</b>
<b>Total Expenses</b>	<b>12,723</b>	<b>11,694</b>	<b>9,805</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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**9.1 Reduce Adverse Environmental Impacts of Energy Use**

**9.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	1,890	950	<b>1,353</b>
Investment income	186	250	<b>187</b>
Grants and contributions	1,577	1,300	<b>1,221</b>
Other revenue	410	300	<b>520</b>

<b>Total Retained Revenue</b>	<b>4,063</b>	<b>2,800</b>	<b>3,281</b>
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<b>NET COST OF SERVICES</b>	<b>8,660</b>	<b>8,894</b>	<b>6,524</b>
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<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>50</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,674	3,300	<b>3,757</b>
Other operating expenses	3,236	9,649	<b>9,490</b>
Maintenance	570	570	<b>625</b>
Depreciation and amortisation	940	940	<b>625</b>
Grants and subsidies	61,813	67,612	<b>75,587</b>
<b>Total Expenses</b>	<b>70,233</b>	<b>82,071</b>	<b>90,084</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,200	1,265	<b>710</b>
Investment income	200	330	<b>200</b>
Grants and contributions	...	6,926	<b>6,960</b>
Other revenue	60	1	...
<b>Total Retained Revenue</b>	<b>1,460</b>	<b>8,522</b>	<b>7,870</b>
<b>NET COST OF SERVICES</b>	<b>68,773</b>	<b>73,549</b>	<b>82,214</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,429	3,084	<b>3,506</b>
Grants and subsidies	61,258	67,057	<b>74,832</b>
Other	6,902	5,044	<b>6,865</b>
<b>Total Payments</b>	<b>71,589</b>	<b>75,185</b>	<b>85,203</b>
<b>Receipts</b>			
Sale of goods and services	1,200	1,416	<b>710</b>
Interest	187	310	<b>200</b>
Other	2,596	3,054	<b>2,955</b>
<b>Total Receipts</b>	<b>3,983</b>	<b>4,780</b>	<b>3,865</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(67,606)</b>	<b>(70,405)</b>	<b>(81,338)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	20	20	<b>20</b>
Purchases of property, plant and equipment	(11,142)	(7,838)	<b>(3,882)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(11,122)</b>	<b>(7,818)</b>	<b>(3,862)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	67,511	73,511	<b>81,229</b>
Capital appropriation	11,142	7,839	<b>3,882</b>
Cash reimbursements from the Consolidated Fund Entity	95	130	<b>137</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>78,748</b>	<b>81,480</b>	<b>85,248</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>20</b>	<b>3,257</b>	<b>48</b>
Opening Cash and Cash Equivalents	2,483	1,469	<b>4,726</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,503</b>	<b>4,726</b>	<b>4,774</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

10 MINISTRY FOR THE ARTS

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(68,773)	(73,549)	<b>(82,214)</b>
Non cash items added back	1,179	1,160	<b>866</b>
Change in operating assets and liabilities	(12)	1,984	<b>10</b>
<b>Net cash flow from operating activities</b>	<b>(67,606)</b>	<b>(70,405)</b>	<b>(81,338)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,503	4,726	4,774
Receivables	706	580	580
Other financial assets	...	20	20
<b>Total Current Assets</b>	<b>3,209</b>	<b>5,326</b>	<b>5,374</b>
<b>Non Current Assets -</b>			
Other financial assets	95	95	75
Property, plant and equipment -			
Land and building	33,452	33,486	35,723
Plant and equipment	53,864	50,799	51,819
<b>Total Non Current Assets</b>	<b>87,411</b>	<b>84,380</b>	<b>87,617</b>
<b>Total Assets</b>	<b>90,620</b>	<b>89,706</b>	<b>92,991</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	243	200	200
Provisions	222	220	230
<b>Total Current Liabilities</b>	<b>465</b>	<b>420</b>	<b>430</b>
<b>Total Liabilities</b>	<b>465</b>	<b>420</b>	<b>430</b>
<b>NET ASSETS</b>	<b>90,155</b>	<b>89,286</b>	<b>92,561</b>
<b>EQUITY</b>			
Reserves	307	307	307
Accumulated funds	89,848	88,979	92,254
<b>TOTAL EQUITY</b>	<b>90,155</b>	<b>89,286</b>	<b>92,561</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

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**10.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**10.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters, the management of the State's eight cultural institutions and agencies, the allocation of the Cultural Grants Program and other assistance to the arts and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of the grants and other support to non-profit arts organisations and awards and fellowships to individuals.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed	\$m	21.3	39.5	31.5	<b>30.0</b>
Organisations/ individuals assisted	no.	344	314	299	...
Applications approved	no.	638	610	557	...
Applications processed	no.	2,156	1,937	1,575	...
Distribution of funds -					
General running costs/salaries/annual programs	%	62	35	62	<b>62</b>
Specific projects	%	38	65	38	<b>38</b>
Fellowships, scholarships and awards -					
Funds distributed	\$000	355	332	331	<b>372</b>
Individuals assisted	no.	33	32	26	...
Applications processed	no.	1,203	1,180	925	...
Sydney Opera House -					
Indoor events	no.	2,118	2,107	2,230	<b>2,250</b>
Indoor participants	mill	1.1	1.1	1.2	<b>1.3</b>
Outdoor events	no.	186	95	86	<b>90</b>
Outdoor participants	mill	0.43	0.39	0.32	<b>0.35</b>
Guided tour participants	thous	261	261	242	<b>250</b>
<u>Average Staffing:</u>	EFT	31	33	38	<b>40</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 MINISTRY FOR THE ARTS**

**10.1 Policy Formulation and Review, Cultural Grants Program and Other Arts  
Assistance**

**10.1.1 Policy Formulation and Review, Cultural Grants Program and Other  
Arts Assistance (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,674	3,300	<b>3,757</b>
Other operating expenses	3,236	9,649	<b>9,490</b>
Maintenance	570	570	<b>625</b>
Depreciation and amortisation	940	940	<b>625</b>
Grants and subsidies			
Museum of Contemporary Art	2,700	2,700	<b>2,700</b>
Arts development initiatives	758	838	<b>236</b>
Cultural Grant Program	26,741	31,536	<b>29,983</b>
Annual endowment Sydney Opera House Trust	9,972	9,972	<b>10,685</b>
Carnivale	555	555	<b>755</b>
Sydney Festival Ltd	1,816	2,000	<b>2,000</b>
Sydney Opera House - maintenance	6,293	6,293	<b>6,448</b>
Sydney Opera House - capital grants	12,978	13,718	<b>22,780</b>
<b>Total Expenses</b>	<b>70,233</b>	<b>82,071</b>	<b>90,084</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	1,200	1,250	<b>700</b>
Minor sales of goods and services	...	15	<b>10</b>
Investment income	200	330	<b>200</b>
Grants and contributions	...	6,926	<b>6,960</b>
Other revenue	60	1	...
<b>Total Retained Revenue</b>	<b>1,460</b>	<b>8,522</b>	<b>7,870</b>
<b>NET COST OF SERVICES</b>	<b>68,773</b>	<b>73,549</b>	<b>82,214</b>
<b>ASSET ACQUISITIONS</b>	<b>9,479</b>	<b>7,290</b>	<b>3,882</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,237	24,033	<b>26,018</b>
Other operating expenses	13,223	13,164	<b>12,724</b>
Maintenance	1,170	1,217	<b>1,200</b>
Depreciation and amortisation	10,382	10,381	<b>9,440</b>
Grants and subsidies	20,920	20,919	<b>21,988</b>
Borrowing costs	38	38	<b>38</b>
<b>Total Expenses</b>	<b>69,970</b>	<b>69,752</b>	<b>71,408</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,971	2,740	<b>2,027</b>
Investment income	1,864	1,679	<b>1,716</b>
Grants and contributions	4,005	3,997	<b>2,717</b>
Other revenue	...	38	<b>364</b>
<b>Total Retained Revenue</b>	<b>7,840</b>	<b>8,454</b>	<b>6,824</b>
Gain/(loss) on disposal of non current assets	...	472	...
<b>NET COST OF SERVICES</b>	<b>62,130</b>	<b>60,826</b>	<b>64,584</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	22,630	22,005	<b>24,266</b>
Grants and subsidies	20,920	20,919	<b>21,988</b>
Finance costs	38	38	<b>38</b>
Other	14,173	14,201	<b>14,054</b>
<b>Total Payments</b>	<b>57,761</b>	<b>57,163</b>	<b>60,346</b>
<b>Receipts</b>			
Sale of goods and services	1,967	2,718	<b>2,027</b>
Interest	1,864	1,679	<b>1,716</b>
Other	4,139	4,030	<b>3,215</b>
<b>Total Receipts</b>	<b>7,970</b>	<b>8,427</b>	<b>6,958</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(49,791)</b>	<b>(48,736)</b>	<b>(53,388)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	5,000	...
Purchases of property, plant and equipment	(10,349)	(10,349)	<b>(13,581)</b>
Purchases of investments	...	(4,493)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10,349)</b>	<b>(9,842)</b>	<b>(13,581)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	47,194	47,194	<b>50,059</b>
Capital appropriation	10,349	10,349	<b>13,581</b>
Cash reimbursements from the Consolidated Fund Entity	900	764	<b>958</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>58,443</b>	<b>58,307</b>	<b>64,598</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,697)</b>	<b>(271)</b>	<b>(2,371)</b>
Opening Cash and Cash Equivalents	1,764	2,751	<b>2,480</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>67</b>	<b>2,480</b>	<b>109</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

11 STATE LIBRARY OF NEW SOUTH WALES

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(62,130)	(60,826)	<b>(64,584)</b>
Non cash items added back	11,989	12,209	<b>11,192</b>
Change in operating assets and liabilities	350	(119)	<b>4</b>
<b>Net cash flow from operating activities</b>	<b>(49,791)</b>	<b>(48,736)</b>	<b>(53,388)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	67	2,480	<b>109</b>
Receivables	966	773	<b>769</b>
Other financial assets	215	551	...
Inventories	180	205	<b>205</b>
Other	...	26	<b>26</b>
<b>Total Current Assets</b>	<b>1,428</b>	<b>4,035</b>	<b>1,109</b>
<b>Non Current Assets -</b>			
Other financial assets	14,208	14,361	<b>14,912</b>
Property, plant and equipment -			
Land and building	169,694	171,760	<b>176,373</b>
Plant and equipment	1,500,724	1,497,940	<b>1,497,468</b>
<b>Total Non Current Assets</b>	<b>1,684,626</b>	<b>1,684,061</b>	<b>1,688,753</b>
<b>Total Assets</b>	<b>1,686,054</b>	<b>1,688,096</b>	<b>1,689,862</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,220	1,784	<b>1,784</b>
Interest bearing	68	69	<b>69</b>
Provisions	1,774	2,151	<b>2,151</b>
Other	200	...	...
<b>Total Current Liabilities</b>	<b>4,262</b>	<b>4,004</b>	<b>4,004</b>
<b>Non Current Liabilities -</b>			
Interest bearing	459	459	<b>459</b>
<b>Total Non Current Liabilities</b>	<b>459</b>	<b>459</b>	<b>459</b>
<b>Total Liabilities</b>	<b>4,721</b>	<b>4,463</b>	<b>4,463</b>
<b>NET ASSETS</b>	<b>1,681,333</b>	<b>1,683,633</b>	<b>1,685,399</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

11 STATE LIBRARY OF NEW SOUTH WALES

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	59,396	59,333	<b>59,333</b>
Accumulated funds	1,621,937	1,624,300	<b>1,626,066</b>
<b>TOTAL EQUITY</b>	<b>1,681,333</b>	<b>1,683,633</b>	<b>1,685,399</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

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**11.1 State Library**

**11.1.1 State Library**

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Design and provision of information services to the public including the delivery of reference, research, exhibition and education services. Preservation and maintenance of the documentary heritage of New South Wales. Leadership and administration of public library subsidies and grants.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Onsite services -					
Visitors (including exhibitions)	mill	1.1	0.7	0.6	<b>0.6</b>
Use of services	mill	3.5	3.4	3.5	<b>3.5</b>
Attendance at public programs	thous	7	10	15	<b>10</b>
Offsite and regional services -					
Use of services	mill	0.6	0.5	0.5	<b>0.5</b>
Attendance at public programs	thous	24	23	25	<b>25</b>
Visitors to travelling exhibitions	thous	19	29	9	<b>9</b>
Website visits	mill	20	36	60	<b>60</b>
Public libraries receiving Library					
Development Grants	no.	100	86	61	<b>50</b>
Local councils connected to NSW.net	no.	99	109	90	<b>90</b>
Collections -					
Additions to the collection	thous	432	486	490	<b>490</b>
<u>Average Staffing:</u>	EFT	397	400	393	<b>393</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 STATE LIBRARY OF NEW SOUTH WALES**

**11.1 State Library**

**11.1.1 State Library (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,237	24,033	<b>26,018</b>
Other operating expenses	13,223	13,164	<b>12,724</b>
Maintenance	1,170	1,217	<b>1,200</b>
Depreciation and amortisation	10,382	10,381	<b>9,440</b>
Grants and subsidies			
Library services by Councils and other organisations	20,920	20,919	<b>21,988</b>
Borrowing costs			
Interest on public sector borrowings and advances	38	38	<b>38</b>
<b>Total Expenses</b>	<b>69,970</b>	<b>69,752</b>	<b>71,408</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	57	...	<b>59</b>
Fees for services	799	977	<b>821</b>
Retail sales	520	619	<b>535</b>
Subscriptions	360	352	<b>370</b>
Minor sales of goods and services	235	792	<b>242</b>
Investment income	1,864	1,679	<b>1,716</b>
Grants and contributions	4,005	3,997	<b>2,717</b>
Other revenue	...	38	<b>364</b>
<b>Total Retained Revenue</b>	<b>7,840</b>	<b>8,454</b>	<b>6,824</b>
Gain/(loss) on disposal of non current assets	...	472	...
<b>NET COST OF SERVICES</b>	<b>62,130</b>	<b>60,826</b>	<b>64,584</b>
<b>ASSET ACQUISITIONS</b>	<b>10,349</b>	<b>10,349</b>	<b>13,581</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,648	19,050	<b>19,762</b>
Other operating expenses	9,744	11,393	<b>12,371</b>
Maintenance	1,420	1,240	<b>1,008</b>
Depreciation and amortisation	3,966	4,650	<b>4,667</b>
Grants and subsidies	20	140	<b>32</b>
<b>Total Expenses</b>	<b>34,798</b>	<b>36,473</b>	<b>37,840</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,382	7,267	<b>6,236</b>
Investment income	22	48	<b>32</b>
Grants and contributions	1,557	1,507	<b>2,362</b>
<b>Total Retained Revenue</b>	<b>7,961</b>	<b>8,822</b>	<b>8,630</b>
<b>NET COST OF SERVICES</b>	<b>26,837</b>	<b>27,651</b>	<b>29,210</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,523	18,075	<b>18,635</b>
Grants and subsidies	20	140	<b>32</b>
Other	12,808	14,657	<b>15,023</b>
<b>Total Payments</b>	<b>31,351</b>	<b>32,872</b>	<b>33,690</b>
<b>Receipts</b>			
Sale of goods and services	6,509	7,954	<b>6,300</b>
Interest	22	39	<b>40</b>
Other	3,209	2,792	<b>4,014</b>
<b>Total Receipts</b>	<b>9,740</b>	<b>10,785</b>	<b>10,354</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(21,611)</b>	<b>(22,087)</b>	<b>(23,336)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,588)	(4,420)	<b>(6,200)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,588)</b>	<b>(4,420)</b>	<b>(6,200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	20,942	20,942	<b>22,511</b>
Capital appropriation	3,588	5,665	<b>6,200</b>
Cash reimbursements from the Consolidated Fund Entity	989	980	<b>1,034</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>25,519</b>	<b>27,587</b>	<b>29,745</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>320</b>	<b>1,080</b>	<b>209</b>
Opening Cash and Cash Equivalents	513	797	<b>1,877</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>833</b>	<b>1,877</b>	<b>2,086</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(26,837)	(27,651)	<b>(29,210)</b>
Non cash items added back	5,091	5,760	<b>5,794</b>
Change in operating assets and liabilities	135	(196)	<b>80</b>
<b>Net cash flow from operating activities</b>	<b>(21,611)</b>	<b>(22,087)</b>	<b>(23,336)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	833	1,877	<b>2,086</b>
Receivables	1,171	1,223	<b>1,143</b>
Other financial assets	186	186	<b>186</b>
Inventories	242	242	<b>242</b>
Other	15	15	<b>15</b>
<b>Total Current Assets</b>	<b>2,447</b>	<b>3,543</b>	<b>3,672</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	192,625	192,975	<b>196,005</b>
Plant and equipment	18,818	18,568	<b>18,431</b>
Infrastructure systems	2,010	1,722	<b>362</b>
<b>Total Non Current Assets</b>	<b>213,453</b>	<b>213,265</b>	<b>214,798</b>
<b>Total Assets</b>	<b>215,900</b>	<b>216,808</b>	<b>218,470</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,120	1,220	<b>1,220</b>
Interest bearing	...	200	<b>200</b>
Provisions	1,083	1,283	<b>1,283</b>
Other	283	342	<b>342</b>
<b>Total Current Liabilities</b>	<b>2,486</b>	<b>3,045</b>	<b>3,045</b>
<b>Total Liabilities</b>	<b>2,486</b>	<b>3,045</b>	<b>3,045</b>
<b>NET ASSETS</b>	<b>213,414</b>	<b>213,763</b>	<b>215,425</b>
<b>EQUITY</b>			
Reserves	202,750	202,690	<b>202,690</b>
Accumulated funds	10,664	11,073	<b>12,735</b>
<b>TOTAL EQUITY</b>	<b>213,414</b>	<b>213,763</b>	<b>215,425</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

**12.1 Australian Museum**

**12.1.1 Australian Museum**

Program Objective(s): To increase and disseminate knowledge about, and encourage the understanding of our natural environment and cultural heritage, especially in the Australian region.

Program Description: Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, educational programs and research.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
College Street, Sydney -					
Total visitors/participants	thous	246	270	387	<b>300</b>
- paid	thous	164	205	320	<b>230</b>
- free	thous	54	40	45	<b>45</b>
- other users	thous	28	25	22	<b>25</b>
New exhibitions opened	no.	13	15	12	<b>16</b>
Regional New South Wales -					
Total visitors/participants	thous	189	130	150	<b>150</b>
Exhibitions/public programs	no.	280	395	400	<b>400</b>
Research and collections -					
Acquisitions	thous	202	121	156	<b>175</b>
Publications	no.	50	69	56	<b>50</b>
Research papers/abstracts	no.	276	231	200	<b>200</b>
Representation on scientific committees	no.	50	50	47	<b>45</b>
Information enquiries	thous	8	6	8	<b>8</b>
Website visits	mill	2.4	3.2	4.5	<b>4.5</b>
<u>Average Staffing</u> :	EFT	272	275	271	<b>n.a.</b>

—————2002-03—————		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	19,648	19,050	<b>19,762</b>
Other operating expenses	9,744	11,393	<b>12,371</b>
Maintenance	1,420	1,240	<b>1,008</b>
Depreciation and amortisation	3,966	4,650	<b>4,667</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 AUSTRALIAN MUSEUM**

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**12.1 Australian Museum**

**12.1.1 Australian Museum (cont)**

Grants and subsidies			
Research grants	20	140	32
<b>Total Expenses</b>	<b>34,798</b>	<b>36,473</b>	<b>37,840</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	4	125	125
Fees for services	2,353	2,604	2,736
Retail sales	1,680	1,819	1,496
Functions	340	254	260
Entry fees	1,820	2,250	1,345
Minor sales of goods and services	185	215	274
Investment income	22	48	32
Grants and contributions	1,557	1,507	2,362
<b>Total Retained Revenue</b>	<b>7,961</b>	<b>8,822</b>	<b>8,630</b>
<b>NET COST OF SERVICES</b>	<b>26,837</b>	<b>27,651</b>	<b>29,210</b>
<b>ASSET ACQUISITIONS</b>	<b>3,588</b>	<b>4,555</b>	<b>6,200</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,779	22,815	<b>24,519</b>
Other operating expenses	11,229	12,747	<b>11,297</b>
Maintenance	3,195	3,195	<b>3,278</b>
Depreciation and amortisation	4,727	3,972	<b>4,430</b>
<b>Total Expenses</b>	<b>41,930</b>	<b>42,729</b>	<b>43,524</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,453	7,253	<b>5,240</b>
Investment income	145	(97)	<b>235</b>
Grants and contributions	2,907	2,950	<b>3,697</b>
Other revenue	86	45	<b>49</b>
<b>Total Retained Revenue</b>	<b>7,591</b>	<b>10,151</b>	<b>9,221</b>
<b>NET COST OF SERVICES</b>	<b>34,339</b>	<b>32,578</b>	<b>34,303</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	20,131	20,603	<b>22,143</b>
Other	14,820	16,101	<b>15,395</b>
<b>Total Payments</b>	<b>34,951</b>	<b>36,704</b>	<b>37,538</b>
<b>Receipts</b>			
Sale of goods and services	4,453	7,253	<b>5,240</b>
Interest	145	9	<b>10</b>
Other	2,617	2,728	<b>3,685</b>
<b>Total Receipts</b>	<b>7,215</b>	<b>9,990</b>	<b>8,935</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(27,736)</b>	<b>(26,714)</b>	<b>(28,603)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	10,078	10,200	<b>7,124</b>
Purchases of property, plant and equipment	(5,501)	(5,501)	<b>(12,495)</b>
Purchases of investments	(9,883)	(10,125)	<b>(7,049)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,306)</b>	<b>(5,426)</b>	<b>(12,420)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	27,112	27,212	<b>28,092</b>
Capital appropriation	4,951	4,951	<b>11,458</b>
Cash reimbursements from the Consolidated Fund Entity	979	979	<b>1,071</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>33,042</b>	<b>33,142</b>	<b>40,621</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>734</b>	<b>(402)</b>
Opening Cash and Cash Equivalents	37	4	<b>738</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>37</b>	<b>738</b>	<b>336</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(34,339)	(32,578)	<b>(34,303)</b>
Non cash items added back	6,016	5,199	<b>4,969</b>
Change in operating assets and liabilities	587	665	<b>731</b>
<b>Net cash flow from operating activities</b>	<b>(27,736)</b>	<b>(26,714)</b>	<b>(28,603)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	37	738	<b>336</b>
Receivables	364	396	<b>396</b>
Other financial assets	2,459	...	...
Inventories	280	320	<b>280</b>
Other	33	33	<b>33</b>
<b>Total Current Assets</b>	<b>3,173</b>	<b>1,487</b>	<b>1,045</b>
<b>Non Current Assets -</b>			
Other financial assets	...	2,330	<b>2,480</b>
Property, plant and equipment -			
Land and building	92,502	92,460	<b>98,333</b>
Plant and equipment	382,747	384,166	<b>387,338</b>
<b>Total Non Current Assets</b>	<b>475,249</b>	<b>478,956</b>	<b>488,151</b>
<b>Total Assets</b>	<b>478,422</b>	<b>480,443</b>	<b>489,196</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,850	3,173	<b>3,807</b>
Provisions	2,266	2,083	<b>2,140</b>
<b>Total Current Liabilities</b>	<b>6,116</b>	<b>5,256</b>	<b>5,947</b>
<b>Total Liabilities</b>	<b>6,116</b>	<b>5,256</b>	<b>5,947</b>
<b>NET ASSETS</b>	<b>472,306</b>	<b>475,187</b>	<b>483,249</b>
<b>EQUITY</b>			
Reserves	92,828	92,828	<b>92,828</b>
Accumulated funds	379,478	382,359	<b>390,421</b>
<b>TOTAL EQUITY</b>	<b>472,306</b>	<b>475,187</b>	<b>483,249</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

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**13.1 Museum of Applied Arts and Sciences**

**13.1.1 Museum of Applied Arts and Sciences**

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Acquisition, conservation and research of artefacts relating to science, technology, design and society. Provision of knowledge and information through exhibitions, educational programs, publications, web based outreach programs and specialist advice.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Powerhouse & Observatory:					
Total visitors/participants	thous	593	584	600	<b>580</b>
Exhibitions visitors	thous	560	539	560	<b>540</b>
- paid	thous	364	357	380	<b>430</b>
- free	thous	186	182	180	<b>110</b>
Other users	thous	33	45	40	<b>40</b>
New exhibitions opened	no.	32	27	19	<b>20</b>
Public programs participants	thous	415	410	430	<b>410</b>
Public programs held	thous	6	6	6	<b>6</b>
Regional New South Wales:					
Total visitors/participants	thous	328	426	410	<b>294</b>
Exhibitions/public programs	no.	18	15	10	<b>13</b>
Research and collections:					
Acquisitions	no.	315	984	400	<b>320</b>
Publications	no.	32	49	30	<b>30</b>
Research papers/abstracts	no.	58	23	50	<b>67</b>
Information enquiries	thous	63	69	70	<b>71</b>
Website visits	thous	311	516	600	<b>650</b>
<u>Average Staffing:</u>	EFT	367	366	367	<b>369</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 MUSEUM OF APPLIED ARTS AND SCIENCES**

**13.1 Museum of Applied Arts and Sciences**

**13.1.1 Museum of Applied Arts and Sciences (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,779	22,815	<b>24,519</b>
Other operating expenses	11,229	12,747	<b>11,297</b>
Maintenance	3,195	3,195	<b>3,278</b>
Depreciation and amortisation	4,727	3,972	<b>4,430</b>
<b>Total Expenses</b>	<b>41,930</b>	<b>42,729</b>	<b>43,524</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	235	220	<b>266</b>
Publication sales	163	69	<b>220</b>
Fees for services	306	549	<b>518</b>
Retail sales	746	1,461	<b>820</b>
Functions	490	461	<b>530</b>
Entry fees	2,449	4,287	<b>2,800</b>
Minor sales of goods and services	64	206	<b>86</b>
Investment income	145	(97)	<b>235</b>
Grants and contributions	2,907	2,950	<b>3,697</b>
Other revenue	86	45	<b>49</b>
<b>Total Retained Revenue</b>	<b>7,591</b>	<b>10,151</b>	<b>9,221</b>
<b>NET COST OF SERVICES</b>	<b>34,339</b>	<b>32,578</b>	<b>34,303</b>
<b>ASSET ACQUISITIONS</b>	<b>5,501</b>	<b>5,769</b>	<b>12,495</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,111	10,519	<b>10,989</b>
Other operating expenses	5,911	5,853	<b>6,173</b>
Maintenance	3,366	3,016	<b>3,016</b>
Depreciation and amortisation	1,968	1,300	<b>1,330</b>
<b>Total Expenses</b>	<b>21,356</b>	<b>20,688</b>	<b>21,508</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,926	2,926	<b>2,926</b>
Investment income	296	326	<b>326</b>
Grants and contributions	348	318	<b>318</b>
<b>Total Retained Revenue</b>	<b>3,570</b>	<b>3,570</b>	<b>3,570</b>
<b>NET COST OF SERVICES</b>	<b>17,786</b>	<b>17,118</b>	<b>17,938</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,705	10,113	<b>10,583</b>
Other	10,084	9,477	<b>9,996</b>
<b>Total Payments</b>	<b>19,789</b>	<b>19,590</b>	<b>20,579</b>
<b>Receipts</b>			
Sale of goods and services	2,925	2,932	<b>2,925</b>
Interest	296	326	<b>326</b>
Other	1,156	920	<b>1,126</b>
<b>Total Receipts</b>	<b>4,377</b>	<b>4,178</b>	<b>4,377</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,412)</b>	<b>(15,412)</b>	<b>(16,202)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(6,322)	(6,828)	<b>(9,212)</b>
Purchases of investments	(37)	(125)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,359)</b>	<b>(6,953)</b>	<b>(9,212)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,904	14,904	<b>15,660</b>
Capital appropriation	6,322	6,322	<b>9,212</b>
Cash reimbursements from the Consolidated Fund Entity	609	609	<b>609</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>21,835</b>	<b>21,835</b>	<b>25,481</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>64</b>	<b>(530)</b>	<b>67</b>
Opening Cash and Cash Equivalents	5,204	5,380	<b>4,850</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,268</b>	<b>4,850</b>	<b>4,917</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,786)	(17,118)	<b>(17,938)</b>
Non cash items added back	2,374	1,706	<b>1,736</b>
<b>Net cash flow from operating activities</b>	<b>(15,412)</b>	<b>(15,412)</b>	<b>(16,202)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,268	4,850	4,917
Receivables	278	418	418
Other financial assets	659	737	737
Inventories	1,318	1,100	1,100
Other	23	...	...
<b>Total Current Assets</b>	<b>7,546</b>	<b>7,105</b>	<b>7,172</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	104,832	98,798	98,358
Plant and equipment	14,512	18,713	18,189
Infrastructure systems	...	6,911	15,757
<b>Total Non Current Assets</b>	<b>119,344</b>	<b>124,422</b>	<b>132,304</b>
<b>Total Assets</b>	<b>126,890</b>	<b>131,527</b>	<b>139,476</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,508	964	964
Provisions	694	682	682
<b>Total Current Liabilities</b>	<b>2,202</b>	<b>1,646</b>	<b>1,646</b>
<b>Non Current Liabilities -</b>			
Other	5	5	5
<b>Total Non Current Liabilities</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>2,207</b>	<b>1,651</b>	<b>1,651</b>
<b>NET ASSETS</b>	<b>124,683</b>	<b>129,876</b>	<b>137,825</b>
<b>EQUITY</b>			
Reserves	13,841	14,765	14,765
Accumulated funds	110,842	115,111	123,060
<b>TOTAL EQUITY</b>	<b>124,683</b>	<b>129,876</b>	<b>137,825</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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**14.1 Historic Houses Trust**

**14.1.1 Historic Houses Trust**

Program Objective(s): To conserve, interpret and manage key buildings and properties of cultural significance and inspire public understanding of the history of the State.

Program Description: Conservation, management and maintenance of the properties under the Trust's care, provision of school programs, exhibitions and advice to visiting public.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Properties managed	no.	13	13	13	<b>13</b>
Total visitors/participants	thous	1,993	2,422	2,540	<b>2,595</b>
Exhibition visitors	thous	428	490	540	<b>555</b>
- paid	thous	295	335	350	<b>360</b>
- free	thous	133	155	190	<b>195</b>
Other users	thous	1,565	1,932	2,000	<b>2,040</b>
New exhibitions opened	no.	9	10	10	<b>11</b>
Exhibition days	no.	1,427	1,270	1,570	<b>1,968</b>
Public programs participants	thous	36	32	58	<b>60</b>
Public programs held	no.	196	291	367	<b>300</b>
Regional New South Wales (non-HHT sites)					
Total visitors/participants	no.	40,000	47,000	35,000	<b>36,000</b>
Research and collections					
Acquisitions	no.	114	161	255	<b>350</b>
Publications	no.	5	...	3	<b>4</b>
Information inquiries					
- website hits	thous	1,411	1,591	2,000	<b>2,500</b>
- other	no.	1,257	2,003	2,000	<b>2,500</b>
<u>Average Staffing:</u>	EFT	147	160	160	<b>162</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**14.1 Historic Houses Trust**

**14.1.1 Historic Houses Trust (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,111	10,519	<b>10,989</b>
Other operating expenses	5,911	5,853	<b>6,173</b>
Maintenance	3,366	3,016	<b>3,016</b>
Depreciation and amortisation	1,968	1,300	<b>1,330</b>
<b>Total Expenses</b>	<b>21,356</b>	<b>20,688</b>	<b>21,508</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	403	403	<b>403</b>
Publication sales	102	102	<b>102</b>
Retail sales	674	674	<b>674</b>
Functions	378	378	<b>378</b>
Entry fees	838	838	<b>838</b>
Minor sales of goods and services	531	531	<b>531</b>
Investment income	296	326	<b>326</b>
Grants and contributions	348	318	<b>318</b>
<b>Total Retained Revenue</b>	<b>3,570</b>	<b>3,570</b>	<b>3,570</b>
<b>NET COST OF SERVICES</b>	<b>17,786</b>	<b>17,118</b>	<b>17,938</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>6,322</b>	<b>6,828</b>	<b>9,212</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,917	14,001	<b>15,065</b>
Other operating expenses	13,923	13,839	<b>13,662</b>
Maintenance	879	879	<b>919</b>
Depreciation and amortisation	944	944	<b>2,459</b>
<b>Total Expenses</b>	<b>29,663</b>	<b>29,663</b>	<b>32,105</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	8,054	7,254	<b>8,020</b>
Investment income	703	703	<b>748</b>
Grants and contributions	3,871	5,816	<b>4,200</b>
<b>Total Retained Revenue</b>	<b>12,628</b>	<b>13,773</b>	<b>12,968</b>
Gain/(loss) on disposal of non current assets	...	168	...
<b>NET COST OF SERVICES</b>	<b>17,035</b>	<b>15,722</b>	<b>19,137</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,681	11,765	<b>12,738</b>
Other	16,980	16,983	<b>16,148</b>
<b>Total Payments</b>	<b>28,661</b>	<b>28,748</b>	<b>28,886</b>
<b>Receipts</b>			
Sale of goods and services	8,054	7,254	<b>8,020</b>
Interest	703	703	<b>748</b>
Other	4,663	5,692	<b>4,397</b>
<b>Total Receipts</b>	<b>13,420</b>	<b>13,649</b>	<b>13,165</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,241)</b>	<b>(15,099)</b>	<b>(15,721)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	199	...
Purchases of property, plant and equipment	(12,686)	(15,177)	<b>(3,027)</b>
Purchases of investments	...	(685)	<b>(805)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,686)</b>	<b>(15,663)</b>	<b>(3,832)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,267	16,267	<b>16,799</b>
Capital appropriation	11,686	14,181	<b>2,027</b>
Cash reimbursements from the Consolidated Fund Entity	659	659	<b>748</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,612</b>	<b>31,107</b>	<b>19,574</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>685</b>	<b>345</b>	<b>21</b>
Opening Cash and Cash Equivalents	3,378	660	<b>1,005</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,063</b>	<b>1,005</b>	<b>1,026</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

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	———2002-03———		<b>2003-04</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,035)	(15,722)	<b>(19,137)</b>
Non cash items added back	1,790	790	<b>3,369</b>
Change in operating assets and liabilities	4	(167)	<b>47</b>
<b>Net cash flow from operating activities</b>	<b>(15,241)</b>	<b>(15,099)</b>	<b>(15,721)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,063	1,005	<b>1,026</b>
Receivables	1,343	852	<b>805</b>
Other financial assets	13,591	10,756	<b>11,561</b>
Inventories	1,562	1,379	<b>1,379</b>
Other	163	520	<b>520</b>
<b>Total Current Assets</b>	<b>20,722</b>	<b>14,512</b>	<b>15,291</b>
<b>Non Current Assets -</b>			
Other financial assets	1,319	7,755	<b>7,755</b>
Property, plant and equipment -			
Land and building	183,804	107,603	<b>106,106</b>
Plant and equipment	601,960	607,017	<b>609,081</b>
<b>Total Non Current Assets</b>	<b>787,083</b>	<b>722,375</b>	<b>722,942</b>
<b>Total Assets</b>	<b>807,805</b>	<b>736,887</b>	<b>738,233</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,260	3,059	<b>3,059</b>
Provisions	807	948	<b>948</b>
<b>Total Current Liabilities</b>	<b>3,067</b>	<b>4,007</b>	<b>4,007</b>
<b>Total Liabilities</b>	<b>3,067</b>	<b>4,007</b>	<b>4,007</b>
<b>NET ASSETS</b>	<b>804,738</b>	<b>732,880</b>	<b>734,226</b>
<b>EQUITY</b>			
Reserves	227,948	139,889	<b>139,889</b>
Accumulated funds	576,790	592,991	<b>594,337</b>
<b>TOTAL EQUITY</b>	<b>804,738</b>	<b>732,880</b>	<b>734,226</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

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**15.1 Art Gallery of New South Wales**

**15.1.1 Art Gallery of New South Wales**

Program Objective(s): To develop and maintain collections of works of art for the benefit of the community. To increase knowledge and appreciation of art.

Program Description: Acquisition and borrowing of art works for public exhibition, promotion of public appreciation of art through education programs and art competition awards.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
AGNSW and Whiteley Studio					
Total visitors	thous	1,261	1,171	1,182	<b>1,175</b>
Exhibition visitors	thous	1,004	1,010	1,152	<b>1,198</b>
- paid	thous	280	308	290	<b>296</b>
- free	thous	724	702	862	<b>902</b>
Public Programs Participants	thous	234	201	220	<b>241</b>
Other users (venue hire)	thous	41	40	40	<b>40</b>
New Exhibitions	no.	40	37	35	<b>37</b>
Exhibitions days	no.	3,213	2,864	3,000	<b>3,142</b>
Regional New South Wales					
Total exhibition visitors	thous	13	29	10	<b>10</b>
Exhibitions	no.	2	6	6	<b>6</b>
Research and collections					
Acquisitions	no.	946	572	500	<b>500</b>
Publications	no.	11	24	10	<b>11</b>
Research papers/abstracts	no.	40	52	50	<b>50</b>
Information enquiries	thous	11	7	10	<b>14</b>
Website visits	thous	322	548	800	<b>1,600</b>
<u>Average Staffing:</u>	EFT	193	193	200	<b>200</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 ART GALLERY OF NEW SOUTH WALES**

**15.1 Art Gallery of New South Wales**

**15.1.1 Art Gallery of New South Wales (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,917	14,001	<b>15,065</b>
Other operating expenses	13,923	13,839	<b>13,662</b>
Maintenance	879	879	<b>919</b>
Depreciation and amortisation	944	944	<b>2,459</b>
<b>Total Expenses</b>	<b>29,663</b>	<b>29,663</b>	<b>32,105</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	348	348	<b>270</b>
Fees for services	612	612	<b>650</b>
Retail sales	3,719	3,419	<b>3,600</b>
Functions	685	685	<b>600</b>
Entry fees	2,690	2,190	<b>2,900</b>
Investment income	703	703	<b>748</b>
Grants and contributions	3,871	5,816	<b>4,200</b>
<b>Total Retained Revenue</b>	<b>12,628</b>	<b>13,773</b>	<b>12,968</b>
Gain/(loss) on disposal of non current assets	...	168	...
<b>NET COST OF SERVICES</b>	<b>17,035</b>	<b>15,722</b>	<b>19,137</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>12,686</b>	<b>15,177</b>	<b>3,027</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,031	8,501	<b>8,512</b>
Other operating expenses	3,069	3,300	<b>3,161</b>
Maintenance	390	520	<b>390</b>
Depreciation and amortisation	1,300	1,700	<b>1,750</b>
<b>Total Expenses</b>	<b>12,790</b>	<b>14,021</b>	<b>13,813</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,653	7,603	<b>8,020</b>
Investment income	185	250	<b>200</b>
Grants and contributions	...	168	...
<b>Total Retained Revenue</b>	<b>7,838</b>	<b>8,021</b>	<b>8,220</b>
<b>NET COST OF SERVICES</b>	<b>4,952</b>	<b>6,000</b>	<b>5,593</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,728	8,241	<b>8,161</b>
Other	4,289	4,602	<b>4,407</b>
<b>Total Payments</b>	<b>12,017</b>	<b>12,843</b>	<b>12,568</b>
<b>Receipts</b>			
Sale of goods and services	7,653	7,603	<b>8,020</b>
Interest	185	250	<b>200</b>
Other	830	998	<b>808</b>
<b>Total Receipts</b>	<b>8,668</b>	<b>8,851</b>	<b>9,028</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,349)</b>	<b>(3,992)</b>	<b>(3,540)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(345)	(1,460)	<b>(4,780)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(345)</b>	<b>(1,460)</b>	<b>(4,780)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	100	...
Repayment of borrowings and advances	...	(22)	<b>(13)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>78</b>	<b>(13)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,150	5,150	<b>5,145</b>
Capital appropriation	345	345	<b>345</b>
Cash reimbursements from the Consolidated Fund Entity	140	140	<b>147</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,635</b>	<b>5,635</b>	<b>5,637</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,941</b>	<b>261</b>	<b>(2,696)</b>
Opening Cash and Cash Equivalents	4,838	6,154	<b>6,415</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,779</b>	<b>6,415</b>	<b>3,719</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

16 STATE RECORDS AUTHORITY

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,952)	(6,000)	<b>(5,593)</b>
Non cash items added back	1,588	1,993	<b>2,053</b>
Change in operating assets and liabilities	15	15	...
<b>Net cash flow from operating activities</b>	<b>(3,349)</b>	<b>(3,992)</b>	<b>(3,540)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,779	6,415	<b>3,719</b>
Receivables	2,103	1,490	<b>1,490</b>
Inventories	42	49	<b>49</b>
Other	44	90	<b>90</b>
<b>Total Current Assets</b>	<b>8,968</b>	<b>8,044</b>	<b>5,348</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	25,726	25,506	<b>29,141</b>
Plant and equipment	4,864	5,473	<b>4,868</b>
Other	276	358	<b>358</b>
<b>Total Non Current Assets</b>	<b>30,866</b>	<b>31,337</b>	<b>34,367</b>
<b>Total Assets</b>	<b>39,834</b>	<b>39,381</b>	<b>39,715</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	744	910	<b>910</b>
Interest bearing	...	78	<b>65</b>
Provisions	543	646	<b>646</b>
<b>Total Current Liabilities</b>	<b>1,287</b>	<b>1,634</b>	<b>1,621</b>
<b>Non Current Liabilities -</b>			
Provisions	226	303	<b>303</b>
<b>Total Non Current Liabilities</b>	<b>226</b>	<b>303</b>	<b>303</b>
<b>Total Liabilities</b>	<b>1,513</b>	<b>1,937</b>	<b>1,924</b>
<b>NET ASSETS</b>	<b>38,321</b>	<b>37,444</b>	<b>37,791</b>
<b>EQUITY</b>			
Reserves	1,250	1,250	<b>1,250</b>
Accumulated funds	37,071	36,194	<b>36,541</b>
<b>TOTAL EQUITY</b>	<b>38,321</b>	<b>37,444</b>	<b>37,791</b>



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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

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**16.1 State Records Authority**

**16.1.1 State Records Authority**

Program Objective(s): To meet the current and future needs of the people and Government for records of the business of the NSW public sector.

Program Description: Improving public sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's official archives and their context. Making the archives accessible and promoting their use by the public and Government. Providing records storage services to the public sector.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Total semi-active storage (metres)	thous	280	290	312	<b>340</b>
Total semi-active records accessioned (metres)	thous	26	30	27	<b>27</b>
Total retrieval operations performed	thous	318	338	370	<b>370</b>
Total archival holdings (metres)	thous	50	51	53	<b>54</b>
Disposal recommendations/appraisal reports	no.	31	28	35	<b>35</b>
Series/disposal classes covered in disposal authorities	no.	1,952	1,487	3,600	<b>2,800</b>
Records taken into archival control (metres)	no.	859	1,100	1,600	<b>1,400</b>
Users of uncopied material	thous	4	4	4	<b>4</b>
Total original items issued	thous	24	22	23	<b>23</b>
Written and telephone enquiries	thous	11	13	14	<b>14</b>
Public programs participants	no.	1,185	1,757	2,000	<b>2,200</b>
Photocopy/reader prints supplied	thous	55	39	40	<b>40</b>
Publications produced	no.	38	34	24	<b>35</b>
Agency training programs participants	no.	656	739	565	<b>600</b>
Research papers/abstracts	no.	6	6	4	<b>4</b>
Website hits	thous	474	596	765	<b>770</b>
<u>Average Staffing:</u>	EFT	101	115	120	<b>120</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 STATE RECORDS AUTHORITY**

**16.1 State Records Authority**

**16.1.1 State Records Authority (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,031	8,501	<b>8,512</b>
Other operating expenses	3,069	3,300	<b>3,161</b>
Maintenance	390	520	<b>390</b>
Depreciation and amortisation	1,300	1,700	<b>1,750</b>
<b>Total Expenses</b>	<b>12,790</b>	<b>14,021</b>	<b>13,813</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	150	300	<b>308</b>
Fees for services	7,470	7,270	<b>7,678</b>
Minor sales of goods and services	33	33	<b>34</b>
Investment income	185	250	<b>200</b>
Grants and contributions	...	168	...
<b>Total Retained Revenue</b>	<b>7,838</b>	<b>8,021</b>	<b>8,220</b>
<b>NET COST OF SERVICES</b>	<b>4,952</b>	<b>6,000</b>	<b>5,593</b>
<b>ASSET ACQUISITIONS</b>			
	<b>345</b>	<b>1,460</b>	<b>4,780</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,346	1,757	<b>1,646</b>
Other operating expenses	1,971	1,867	<b>1,747</b>
Maintenance	27	49	<b>28</b>
Depreciation and amortisation	142	142	<b>142</b>
Grants and subsidies	5,038	6,038	<b>6,007</b>
<b>Total Expenses</b>	<b>8,524</b>	<b>9,853</b>	<b>9,570</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	409	297	<b>420</b>
Investment income	249	300	<b>209</b>
Other revenue	...	400	...
<b>Total Retained Revenue</b>	<b>658</b>	<b>997</b>	<b>629</b>
<b>NET COST OF SERVICES</b>	<b>7,866</b>	<b>8,856</b>	<b>8,941</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,300	1,670	<b>1,596</b>
Grants and subsidies	5,038	6,038	<b>6,007</b>
Other	2,824	2,607	<b>2,605</b>
<b>Total Payments</b>	<b>9,162</b>	<b>10,315</b>	<b>10,208</b>
<b>Receipts</b>			
Sale of goods and services	409	297	<b>420</b>
Interest	249	300	<b>209</b>
Other	826	1,091	<b>830</b>
<b>Total Receipts</b>	<b>1,484</b>	<b>1,688</b>	<b>1,459</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,678)</b>	<b>(8,627)</b>	<b>(8,749)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(44)	(44)	<b>(44)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44)</b>	<b>(44)</b>	<b>(44)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,406	7,406	<b>7,427</b>
Capital appropriation	44	44	<b>44</b>
Cash reimbursements from the Consolidated Fund Entity	77	77	<b>85</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,527</b>	<b>7,527</b>	<b>7,556</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(195)</b>	<b>(1,144)</b>	<b>(1,237)</b>
Opening Cash and Cash Equivalents	6,172	8,034	<b>6,890</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,977</b>	<b>6,890</b>	<b>5,653</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,866)	(8,856)	<b>(8,941)</b>
Non cash items added back	188	229	<b>192</b>
<b>Net cash flow from operating activities</b>	<b>(7,678)</b>	<b>(8,627)</b>	<b>(8,749)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,977	6,890	<b>5,653</b>
Receivables	303	135	<b>135</b>
Other financial assets	2,268	1,174	<b>1,174</b>
<b>Total Current Assets</b>	<b>8,548</b>	<b>8,199</b>	<b>6,962</b>
<b>Non Current Assets -</b>			
Other financial assets	1,350	1,053	<b>1,053</b>
Property, plant and equipment -			
Land and building	110	9	<b>(101)</b>
Plant and equipment	7	87	<b>99</b>
<b>Total Non Current Assets</b>	<b>1,467</b>	<b>1,149</b>	<b>1,051</b>
<b>Total Assets</b>	<b>10,015</b>	<b>9,348</b>	<b>8,013</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	480	248	<b>248</b>
Provisions	92	108	<b>108</b>
Other	324	546	<b>546</b>
<b>Total Current Liabilities</b>	<b>896</b>	<b>902</b>	<b>902</b>
<b>Non Current Liabilities -</b>			
Other	1,082	453	<b>453</b>
<b>Total Non Current Liabilities</b>	<b>1,082</b>	<b>453</b>	<b>453</b>
<b>Total Liabilities</b>	<b>1,978</b>	<b>1,355</b>	<b>1,355</b>
<b>NET ASSETS</b>	<b>8,037</b>	<b>7,993</b>	<b>6,658</b>
<b>EQUITY</b>			
Accumulated funds	8,037	7,993	<b>6,658</b>
<b>TOTAL EQUITY</b>	<b>8,037</b>	<b>7,993</b>	<b>6,658</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**17.1 New South Wales Film and Television Office**

**17.1.1 New South Wales Film and Television Office**

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: The New South Wales Film and Television Office promotes, encourages and facilitates film and television production, invests in script development, provides grants for industry and audience development and new media and offers a liaison service between filmmakers and locations owners.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Script and Project Development -					
Projects supported	no.	82	75	89	<b>85</b>
Projects which went into production	no.	10	7	12	<b>12</b>
Assistance provided	\$m	1	1	1	<b>1</b>
Return on assistance	\$000	186	145	130	<b>150</b>
Production Investment -					
Productions supported	no.	17	23	22	<b>20</b>
Investment provided	\$m	1.8	2.7	2.1	<b>3.0</b>
Return on investment	\$m	0.2	0.4	0.3	<b>0.3</b>
Aggregate budgets of invested productions	\$m	33	31	30	<b>35</b>
FTO investment as a proportion of aggregate budgets	%	6	8	7	<b>8</b>
Industry and audience development -					
Organisations and events assisted	no.	62	55	43	<b>50</b>
Funds provided (excluding ACTF)	\$000	418	418	607	<b>648</b>
Young Filmmakers -					
Productions assisted	no.	5	8	4	<b>8</b>
Funds provided	\$000	105	230	120	<b>240</b>
Production Loan Fund -					
Productions assisted	no.	3	3	3	<b>3</b>
Loans provided	\$m	1.5	1.2	1.0	<b>1.5</b>
Government Productions -					
Productions assisted	no.	13	15	...	...
Aggregate budgets	\$m	568	297	...	...
Creative Initiatives -					
Fellowships	no.	7	12	10	...
Funds Provided	\$000	128	205	170	...
New Media -					
Funds provided	\$000	152	150	217	<b>136</b>
Regional Film Fund -					
Productions assisted	no.	3	8	6	<b>5</b>
Funds provided	\$000	150	425	384	<b>480</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**17.1 New South Wales Film and Television Office**

**17.1.1 New South Wales Film and Television Office (cont)**

Average Staffing: EFT 19 19 19 **19**

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	1,346	1,757	<b>1,646</b>
Other operating expenses	1,971	1,867	<b>1,747</b>
Maintenance	27	49	<b>28</b>
Depreciation and amortisation	142	142	<b>142</b>
Grants and subsidies			
Australian Children's Television Foundation	110	110	<b>110</b>
Promotion of the industry	4,928	5,928	<b>5,897</b>

<b>Total Expenses</b>	<b>8,524</b>	<b>9,853</b>	<b>9,570</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	409	297	<b>420</b>
Investment income	249	300	<b>209</b>
Other revenue	...	400	...

<b>Total Retained Revenue</b>	<b>658</b>	<b>997</b>	<b>629</b>
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<b>NET COST OF SERVICES</b>	<b>7,866</b>	<b>8,856</b>	<b>8,941</b>
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<b>ASSET ACQUISITIONS</b>	<b>44</b>	<b>44</b>	<b>44</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,325	9,948	<b>10,768</b>
Other operating expenses	2,351	2,636	<b>2,310</b>
Maintenance	24	41	<b>62</b>
Depreciation and amortisation	318	502	<b>863</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>13,564</b>	<b>14,673</b>	<b>15,549</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,892	3,117	<b>3,225</b>
Investment income	75	78	<b>77</b>
Grants and contributions	...	339	<b>528</b>
Other revenue	94	80	<b>93</b>
<b>Total Retained Revenue</b>	<b>3,061</b>	<b>3,614</b>	<b>3,923</b>
<b>NET COST OF SERVICES</b>	<b>10,503</b>	<b>11,059</b>	<b>11,626</b>



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,884	9,488	<b>10,054</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
Other	2,795	3,191	<b>2,418</b>
<b>Total Payments</b>	<b>13,225</b>	<b>14,225</b>	<b>14,018</b>
<b>Receipts</b>			
Sale of goods and services	2,445	3,117	<b>3,175</b>
Interest	70	78	<b>71</b>
Other	514	612	<b>1,065</b>
<b>Total Receipts</b>	<b>3,029</b>	<b>3,807</b>	<b>4,311</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,196)</b>	<b>(10,418)</b>	<b>(9,707)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,493)	(1,493)	<b>(458)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,493)</b>	<b>(1,493)</b>	<b>(458)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,635	9,635	<b>10,026</b>
Capital appropriation	1,493	1,493	<b>458</b>
Cash reimbursements from the Consolidated Fund Entity	453	492	<b>492</b>
Cash transfers to Consolidated Fund	...	(79)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,581</b>	<b>11,541</b>	<b>10,976</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(108)</b>	<b>(370)</b>	<b>811</b>
Opening Cash and Cash Equivalents	1,504	2,153	<b>1,783</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,396</b>	<b>1,783</b>	<b>2,594</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,503)	(11,059)	<b>(11,626)</b>
Non cash items added back	755	1,089	<b>1,442</b>
Change in operating assets and liabilities	(448)	(448)	<b>477</b>
<b>Net cash flow from operating activities</b>	<b>(10,196)</b>	<b>(10,418)</b>	<b>(9,707)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,396	1,783	<b>2,594</b>
Receivables	1,412	1,069	<b>831</b>
Other	92	30	<b>123</b>
<b>Total Current Assets</b>	<b>2,900</b>	<b>2,882</b>	<b>3,548</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,350	1,109	<b>909</b>
Plant and equipment	1,324	1,149	<b>944</b>
<b>Total Non Current Assets</b>	<b>2,674</b>	<b>2,258</b>	<b>1,853</b>
<b>Total Assets</b>	<b>5,574</b>	<b>5,140</b>	<b>5,401</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,201	917	<b>1,114</b>
Provisions	380	433	<b>568</b>
Other	78	61	<b>61</b>
<b>Total Current Liabilities</b>	<b>1,659</b>	<b>1,411</b>	<b>1,743</b>
<b>Total Liabilities</b>	<b>1,659</b>	<b>1,411</b>	<b>1,743</b>
<b>NET ASSETS</b>	<b>3,915</b>	<b>3,729</b>	<b>3,658</b>
<b>EQUITY</b>			
Accumulated funds	3,915	3,729	<b>3,658</b>
<b>TOTAL EQUITY</b>	<b>3,915</b>	<b>3,729</b>	<b>3,658</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.1 Community Support Services**

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Research and policy advice	18	18
Administration of grants	2	2
Administration	28	28
Community Projects	4	9
	52	57

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,879	4,065	<b>4,750</b>
Other operating expenses	1,886	2,106	<b>1,845</b>
Maintenance	23	39	<b>61</b>
Depreciation and amortisation	283	460	<b>821</b>
Grants and subsidies			
Grants and community outreach	1,546	1,546	<b>1,546</b>
<b>Total Expenses</b>	<b>7,617</b>	<b>8,216</b>	<b>9,023</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.1 Community Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	92	36	<b>90</b>
Investment income	75	78	<b>77</b>
Grants and contributions	...	339	<b>528</b>
Other revenue	94	80	<b>93</b>

<b>Total Retained Revenue</b>	<b>261</b>	<b>533</b>	<b>788</b>
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<b>NET COST OF SERVICES</b>	<b>7,356</b>	<b>7,683</b>	<b>8,235</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,493</b>	<b>1,493</b>	<b>458</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

**18.1 Services for Ethnic Communities**

**18.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Interpreting services booked (including cancellations)	thous	23.3	24.9	25.7	<b>25.5</b>
Interpreting assignments performed on a fee-for-service basis	thous	7.7	8.2	8.2	<b>8.2</b>
Interpreting assignments performed without charge	thous	10.9	11.7	11.2	<b>11.5</b>
Words booked for translation (including cancellations)	thous	2,105	2,252	2,950	<b>3,000</b>
Words translated on a fee-for-service basis	thous	1,776	1,900	2,507	<b>2,500</b>
Words translated without charge	thous	141	151	269	<b>260</b>
Words translated within 24 hours	thous	193	207	257	<b>260</b>
Languages provided by the Interpreting and Translation Unit Service	no.	88	75	75	<b>75</b>
Multi-lingual documents translated	no.	311	333	841	<b>840</b>
<u>Average Staffing</u> :	EFT	72	72	72	<b>72</b>

———2002-03———	<b>2003-04</b>
Budget	Revised
\$000	\$000
<b>Budget</b>	<b>Budget</b>
<b>\$000</b>	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,446	5,883	<b>6,018</b>
Other operating expenses	465	530	<b>465</b>
Maintenance	1	2	<b>1</b>
Depreciation and amortisation	35	42	<b>42</b>

<b>Total Expenses</b>	<b>5,947</b>	<b>6,457</b>	<b>6,526</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 COMMUNITY RELATIONS COMMISSION**

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**18.1 Services for Ethnic Communities**

**18.1.2 Interpreting and Translation Services (cont)**

Less:

**Retained Revenue -**

Sales of goods and services  
Language services

2,800            3,081            **3,135**

**Total Retained Revenue**

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**2,800            3,081            3,135**

**NET COST OF SERVICES**

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**3,147            3,376            3,391**

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget* \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	24,533	<b>25,300</b>
Investment income	...	243	<b>170</b>
<b>Total Retained Revenue</b>	...	<b>24,776</b>	<b>25,470</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	...	20,863	<b>21,815</b>
Other operating expenses	...	3,799	<b>4,485</b>
Maintenance	...	179	<b>183</b>
Depreciation and amortisation	...	355	<b>494</b>
<b>Total Expenses</b>	...	<b>25,196</b>	<b>26,977</b>
<b>SURPLUS/(DEFICIT)</b>	...	<b>(420)</b>	<b>(1,507)</b>

\* The Audit Office was not included in the 2002-03 Budget papers

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget*	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	24,533	<b>25,300</b>
Interest	...	243	<b>170</b>
Other	...	2,100	<b>2,100</b>
<b>Total Receipts</b>	...	<b>26,876</b>	<b>27,570</b>
<b>Payments</b>			
Employee Related	...	20,878	<b>21,815</b>
Other	...	6,078	<b>6,768</b>
<b>Total Payments</b>	...	<b>26,956</b>	<b>28,583</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>(80)</b>	<b>(1,013)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(276)	<b>(2,550)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(276)</b>	<b>(2,550)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>(356)</b>	<b>(3,563)</b>
Opening Cash and Cash Equivalents	...	4,747	<b>4,391</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>4,391</b>	<b>828</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	...	(420)	<b>(1,507)</b>
Non cash items added back	...	355	<b>494</b>
Change in operating assets and liabilities	...	(15)	...
<b>Net cash flow from operating activities</b>	...	<b>(80)</b>	<b>(1,013)</b>

\* The Audit Office was not included in the 2002-03 Budget papers.



**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget*	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	4,391	<b>828</b>
Receivables	...	4,603	<b>4,603</b>
Other	...	13	<b>13</b>
<b>Total Current Assets</b>	...	<b>9,007</b>	<b>5,444</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	69	<b>2,315</b>
Plant and equipment	...	680	<b>490</b>
Other	...	13,513	<b>13,513</b>
<b>Total Non Current Assets</b>	...	<b>14,262</b>	<b>16,318</b>
<b>Total Assets</b>	...	<b>23,269</b>	<b>21,762</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	1,290	<b>1,290</b>
Provisions	...	1,551	<b>1,551</b>
Other	...	866	<b>866</b>
<b>Total Current Liabilities</b>	...	<b>3,707</b>	<b>3,707</b>
<b>Non Current Liabilities -</b>			
Provisions	...	6,350	<b>6,350</b>
<b>Total Non Current Liabilities</b>	...	<b>6,350</b>	<b>6,350</b>
<b>Total Liabilities</b>	...	<b>10,057</b>	<b>10,057</b>
<b>NET ASSETS</b>	...	<b>13,212</b>	<b>11,705</b>
<b>EQUITY</b>			
Accumulated funds	...	13,212	<b>11,705</b>
<b>TOTAL EQUITY</b>	...	<b>13,212</b>	<b>11,705</b>

\* The Audit Office was not included in the 2002-03 Budget papers.

# MINISTER FOR AGRICULTURE AND FISHERIES

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Agriculture</b>			
Total Expenses .....	240.5	275.3	14.5
Asset Acquisitions .....	12.8	11.8	-7.4
<b>Rural Assistance Authority</b>			
Total Expenses .....	32.0	36.1	12.8
Asset Acquisitions .....	0.1	0.1	...
<b>New South Wales Fisheries</b>			
Total Expenses .....	58.1	60.2	3.5
Asset Acquisitions .....	2.6	1.8	-32.2
<b>Safe Food Production NSW</b>			
Total Expenses .....	13.1	17.7	35.1
Asset Acquisitions .....	6.0	1.1	-81.3
<b>Total, Minister for Agriculture and Fisheries</b>			
Total Expenses .....	<b>343.7</b>	<b>389.3</b>	<b>13.3</b>
Asset Acquisitions .....	<b>21.5</b>	<b>14.8</b>	<b>-31.1</b>

## DEPARTMENT OF AGRICULTURE

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be economically viable and environmentally sustainable.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Projected expenditure in 2002-03 is \$276.4 million. Some notable enhancements to the Department's expenditure and budget in recent years include assisting noxious weed control and providing science based solutions to problems with salinity, acid soils, water use efficiency and on-farm risk management. To support these initiatives, while improving productivity and efficiency, the Department has continued modernising and rationalising its internal corporate support services.

Due to the prolonged and widespread nature of the drought in 2002-03, initiatives to support affected farmers and rural communities have been extended into 2003-04. Projected drought expenditure in 2002-03 is \$28.5 million. Primary producers and rural communities are faced with another winter of supplementary feeding stock. Continuing assistance measures into 2003-04 will help farmers to manage this.

## **STRATEGIC DIRECTIONS**

The Department's primary mission is to assist the State's \$8 billion per annum agriculture industries. The New South Wales economy, farmers, rural and regional communities are the main beneficiaries of the Department's research, advisory, education and regulatory services.

The key thrust of the Department's 2001-04 Corporate Plan is to provide practical, economically viable solutions to current agricultural and environmental problems. These initiatives assist the profitable production, processing and marketing of high quality residue food and fibre products for increasingly discerning domestic and overseas markets, in synergy with the Government and the community's commitment to the long term care of the State's environmental assets.

The Department's key strategies to achieve these goals are to:

- ◆ provide innovative and internationally competitive production, marketing and management technologies to industry by strengthening research, extension, education and regulatory capabilities;
- ◆ develop environmentally and economically acceptable practices for industry;
- ◆ minimise the risk of plant and animal diseases to agriculture, the environment and the community through integrated regulatory, diagnostic, surveillance, research, advisory and education services; and
- ◆ provide policy advice, information and regulatory responses to natural disasters, animal welfare and national competition policy.

## 2003-04 BUDGET

### Total Expenses

Components of the Department's \$275.3 million total expenses for 2003-04 are:

- ◆ \$80.3 million for innovative and internationally competitive agricultural industries programs aimed at delivering credible science based research into productivity, efficiency and marketing, delivering accredited training and maintaining certification systems to ensure market access;
- ◆ \$99.5 million for sustainable natural resource management programs aimed at providing solutions for sustainable farm management practices through adult learning techniques and peer group support with farmer groups;
- ◆ \$31.9 million for animal and plant protection programs to deliver credible information on pest and disease control, chemical residues, disease surveillance and chemical contamination from agricultural practices; and
- ◆ \$63.6 million for serving the broader community programs to deliver and manage the State's animal welfare legislation, respond to natural emergencies, support regional and rural development and provide advice to the Government.

Major allocations in the 2003-04 Budget include:

- ◆ \$22 million as one part of the Government's response to the drought, which includes the transport of stock to sale or slaughter, to and from agistment, transport of domestic water, fodder, and honey bee nectar. Assistance will also be provided for a feral pig and fox eradication program, the employment of Drought Support Workers, special grants to Rural Financial Counselling Services and farm family gatherings;
- ◆ \$7.2 million to improve the delivery of noxious weed control programs across New South Wales through local government authorities;
- ◆ \$7 million for the Red Imported Fire Ant eradication campaign being undertaken by the Queensland Department of Primary Industries;
- ◆ \$4.5 million towards the establishment of Safe Food Production NSW to oversee and co-ordinate food safety regulations across all New South Wales' food industries;
- ◆ \$2.6 million to introduce a Mandatory Livestock Identification Scheme, \$5.4 million to be provided over four years;

- ◆ \$2.5 million under the Government's five-year water reform program as embodied in the *Water Management Act 2000*;
- ◆ \$2.2 million towards biotechnology projects, including the establishment of an agricultural genomics centre at Wagga Wagga and preservation of biological assets;
- ◆ \$1 million to assist the sheep industry combat Ovine Johne's disease;
- ◆ \$0.9 million to fund actions under the Government's four-year \$52 million salinity strategy. Approximately \$13 million is being spent on salinity in 2003-04 across several agencies; and
- ◆ \$0.8 million to facilitate start up of the NSW Game Council. Total funding of \$1.3 million will be allocated to the Council over two years, from 2002-03.

### **Asset Acquisitions**

In 2001, NSW Agriculture produced its first strategic asset plan to facilitate asset management planning within the Department.

A key component of the Department's capital strategy is delivering multiple services from the Department's centres of excellence. The program focuses on linking the Department's asset requirements to service delivery needs.

Major items of NSW Agriculture's \$11.8 million asset acquisition program for 2003-04 include:

- ◆ \$2.5 million to enhance and upgrade information technology infrastructure;
- ◆ \$0.7 million to construct a vocational education centre at Orange;
- ◆ \$0.7 million to correct occupational health and safety and environmentally related issues at various locations;
- ◆ \$0.5 million for construction of organic waste recycling facilities at Menangle; and
- ◆ \$0.5 million for a genetic plant research laboratory at Wagga Wagga.

## RURAL ASSISTANCE AUTHORITY

The Authority administers assistance schemes, loans and financial support including:

- ◆ assistance to primary producers under the Commonwealth's Advancing Australian Agriculture package;
- ◆ the Special Conservation Scheme, which provides concessional loans to assist farmers to implement improved land management practices;
- ◆ the Natural Disaster Relief Scheme, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ financial support for water use efficiency schemes under the water reform structural adjustment program, farmers' attendance at training programs under FarmBis, properties infected with Ovine Johne's Disease, and the future management of groundwater in the Namoi Valley;
- ◆ the *Farm Debt Mediation Act 1994*, which requires financiers to offer farmers mediation prior to commencing legal recovery action on secured debts; and
- ◆ other initiatives such as the Murrumbidgee Rural Partnership Program and West 2000 Plus program.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Projected expenditure in 2002-03 is \$56.8 million. Drought assistance under Exceptional Circumstances is expected to total \$16.5 million in 2002-03. Drought related initiatives will increase Special Conservation Scheme expenditure by \$4.5 million to \$12.3 million in 2002-03.

The FarmBis - Skilling Farmers for the Future Program, commenced on 1 July 2001. The program is an assistance scheme for farmers to undertake farm business management training. The New South Wales and Commonwealth Governments are providing joint funding of \$26.8 million over three years.

The Authority also manages the Water Use Efficiency Scheme, as part of the Water Reform Structural Adjustment Program. A total of \$25 million was allocated to the program over a five-year period. The scheme is designed to encourage irrigators to make optimal use of irrigation water by providing financial assistance to irrigators with the capacity to undertake capital improvements to increase on-farm water use efficiency and the adoption of water use monitoring technologies.

The West 2000 Plus program commenced in 2001-02. The scheme will allow farmers in the Western Division to improve their economic performance, business management skills and develop alternative industries. The region's natural resource base will also be better managed.

The Authority commenced administering Ovine Johne's Disease grant assistance in 2002-03. Grants are allocated from industry funds to owners of infected flocks, to manage and control the disease. The State and Commonwealth Governments are providing joint funding of \$11.8 million over three years.

In 2002-03 the Authority commenced administering structural adjustment for Namoi Groundwater users, by providing assistance to irrigators. Funding for the program is provided to the Authority by the Department of Infrastructure, Planning and Natural Resources.

## **STRATEGIC DIRECTIONS**

The Authority will continue to emphasise measures which improve performance in the areas of productivity, profitability, sustainability and farm financial management skills.

## **2003-04 BUDGET**

### **Total Expenses**

In 2003-04, total expenses of the Authority are budgeted at \$36.1 million. Increased expenditure is mainly due to drought related initiatives.

Key areas of expenditure include:

- ◆ \$14.8 million for the Advancing Australian Agriculture program, which includes FarmBis and Exceptional Circumstances provisions;
- ◆ \$5.4 million for the Water Use Efficiency scheme; and
- ◆ \$1.3 million in Commonwealth funding for the West 2000 and West 2000 Plus schemes.

### ***Special Conservation and Natural Disaster Schemes***

The Authority manages the Special Conservation Scheme which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works would have a beneficial impact on the land, the community and the environment. The scheme has been extended to include drought related initiatives such as stock and domestic water and dam desilting. An amount of \$7 million has been provided for the scheme in 2003-04.

The Authority also manages the Natural Disaster Relief Scheme on behalf of the State. Under this scheme, concessional interest rate loans are made available to assist eligible primary producers and small businesses recover from the effects of natural disasters, such as storms, floods or bushfires. In 2003-04, \$2 million has been notionally provided for this scheme.

### **Asset Acquisitions**

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities. An additional \$90,000 has been provided in 2003-04 to purchase replacement storage facilities.

## **NEW SOUTH WALES FISHERIES**

New South Wales Fisheries is the State's aquatic resource management agency. It conserves, develops and shares the fisheries resources of the State for the benefit of present and future generations. Its role involves developing strategies for the conservation and sustainable use of fisheries resources, undertaking research to underpin those strategies, and carrying out compliance activities.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During 2002-03, New South Wales Fisheries has achieved significant milestones in conserving the State's fisheries and fostering growth in the emerging aquaculture industry. Projected expenditure is \$59.1 million and key initiatives over the past year have included:

- ◆ completing the final year of the Government's three year \$3 million Aquaculture Initiative – which featured a series of business investment forums, the development of sustainable aquaculture strategies for regional areas, and key research initiatives;
- ◆ finalising environmental impact statements for three commercial fisheries – the estuary general fishery, the ocean hauling fishery and the estuary prawn trawl fishery;



- ◆ buying out 251 fishing businesses as a result of the establishment of 29 new recreational fishing havens in estuaries along the New South Wales coast, funded by a \$20 million loan to be repaid from recreational fishing fees;
- ◆ finalising recovery plan for the grey nurse shark and implementing a range of initiatives to protect the endangered Murray ecological community;
- ◆ implementing a control program for the pest weed *Caulerpa taxifolia* in affected estuaries;
- ◆ finalising an indigenous strategy; and
- ◆ finalising the zone plan for the Jervis Bay Marine Park and buying out 30 fishing businesses in the Solitary Islands Marine Park and 17 in the Jervis Bay Marine Park to ensure no transfer of fishing effort as a result of establishing sanctuary zones.

## **STRATEGIC DIRECTIONS**

New South Wales Fisheries' strategic direction includes:

- ◆ progressing the development of fishery management strategies and environmental impact statements for each of the State's significant commercial fisheries, recreational fishing and fish stocking;
- ◆ developing regional sustainable aquaculture strategies;
- ◆ providing certainty in the commercial fishing sector by progressing the issue of shares in the share management fisheries;
- ◆ working with local communities to expand the marine parks network;
- ◆ finalising zone and operational plans for the Lord Howe Island Marine Park; and
- ◆ developing recovery plans for listed threatened species, populations and ecological communities.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 will be \$60.2 million. This is an increase of over \$2 million on 2002-03 budget and includes:

- ◆ an additional \$0.8 million for the Indigenous Fishing Strategy – the second stage of a two year \$1.6 million funding package;
- ◆ an additional \$0.2 million to assist in the conservation of marine biodiversity at the Cape Byron Marine Park; and
- ◆ an additional \$4.4 million for the buy-out of commercial fishers from the Cape Byron Marine park.

### **Asset Acquisitions**

The Asset Acquisitions program for 2003-04 totals \$1.8 million. This includes:

- ◆ \$0.6 million to continue the upgrade the department's corporate information network and ongoing computer replacement, to allow more effective service delivery;
- ◆ \$0.5 million to maintain and replace essential operational and administrative equipment;
- ◆ an additional \$0.4 million for marine parks;
- ◆ \$0.2 million for an ongoing boat replacement program; and
- ◆ \$0.2 million for outboards and small marine craft in accordance with New South Wales Fisheries' replacement program.

## **SAFE FOOD PRODUCTION NSW**

Safe Food Production NSW (Safe Food) was established in December 1998 as a first step towards a single government agency responsible for food safety. Safe Food's coverage, which is being implemented in stages, extends from production, harvest or catch to the "back door of retail". Safe Food also covers retail butcher shops and supermarket meat departments.

Safe Food develops and manages food safety schemes. Each scheme is tailored to specific industries or sectors and is introduced by regulation. Dairy and meat food safety schemes have been implemented. A seafood safety scheme regulation was introduced in December 2001 and Safe Food is currently implementing a food safety program. Schemes are also being developed for plant products and goat and sheep milk. Regulations for these programs will shortly be introduced. Safe Food has commenced work with the egg industry to achieve regulation in late 2004.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In December 2000, the Hon. John Kerin was appointed to review these arrangements and related issues. The Government has since accepted all recommendations in the final report of the Kerin funding review. Under this framework, it was agreed that the funding of Safe Food would be shared by government and industry.

Safe Food was reviewed during 2002 under Section 73 of its legislation. The review recommended that Safe Food be merged with the food regulatory staff and resources of NSW Health to establish a single agency responsible for food safety and other food regulatory matters. The Government has accepted this recommendation. Safe Food and NSW Health are working on transitional arrangements with a view to launching the new agency by December 2003.

## **STRATEGIC DIRECTIONS**

Safe Food's mission is to protect consumers by developing scientifically robust food safety systems and ensuring their effective adoption by the New South Wales food industry.

Safe Food's key strategies are:

- ◆ ensuring that food safety scheme requirements are based on sound science, are proportionate to food safety risks, and are regularly reviewed;
- ◆ involving stakeholders, including industry and consumers in scheme development and review processes to ensure that food safety requirements are practical, effective and understood by industry;
- ◆ establishing robust mechanisms for consultation on the continuing operation of food safety schemes; and
- ◆ maintaining strong awareness of emerging food safety issues and regulatory developments.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenditure in 2003-04 is estimated at \$17.7 million. This mainly relates to the provision of food safety audit, enforcement, scheme development, implementation and licensing services.

Increased expenditure in 2003-04 is due to the establishment of a single agency responsible for food safety and other food regulatory matters.

### **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$1.1 million. This includes \$0.9 million towards the purchase of an office building to provide for Safe Food's future accommodation requirements at a total cost of \$7 million.

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	141,687	145,891	<b>151,460</b>
Other operating expenses	65,555	56,577	<b>59,487</b>
Maintenance	4,365	4,365	<b>5,211</b>
Depreciation and amortisation	9,770	10,961	<b>10,961</b>
Grants and subsidies	13,646	44,151	<b>38,113</b>
Borrowing costs	360	600	<b>500</b>
Other expenses	5,090	13,840	<b>9,586</b>
<b>Total Expenses</b>	<b>240,473</b>	<b>276,385</b>	<b>275,318</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23,758	23,758	<b>24,425</b>
Investment income	2,065	2,439	<b>1,973</b>
Grants and contributions	36,179	31,045	<b>34,035</b>
<b>Total Retained Revenue</b>	<b>62,002</b>	<b>57,242</b>	<b>60,433</b>
<b>NET COST OF SERVICES</b>	<b>178,471</b>	<b>219,143</b>	<b>214,885</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	128,453	132,591	139,837
Grants and subsidies	13,646	44,151	38,113
Other	83,111	81,509	84,381
<b>Total Payments</b>	<b>225,210</b>	<b>258,251</b>	<b>262,331</b>
<b>Receipts</b>			
Sale of goods and services	23,711	22,271	25,817
Interest	1,875	1,698	1,645
Other	44,129	38,995	41,985
<b>Total Receipts</b>	<b>69,715</b>	<b>62,964</b>	<b>69,447</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(155,495)</b>	<b>(195,287)</b>	<b>(192,884)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	200	...
Purchases of property, plant and equipment	(12,807)	(11,307)	(11,847)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,807)</b>	<b>(11,107)</b>	<b>(11,847)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1)	(1)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1)</b>	<b>(1)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	152,357	191,838	184,827
Capital appropriation	7,587	7,587	9,147
Cash reimbursements from the Consolidated Fund Entity	3,086	3,086	3,362
Cash transfers to Consolidated Fund	...	(45)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>163,030</b>	<b>202,466</b>	<b>197,336</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,273)</b>	<b>(3,929)</b>	<b>(7,395)</b>
Opening Cash and Cash Equivalents	36,452	45,096	41,167
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>31,179</b>	<b>41,167</b>	<b>33,772</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(178,471)	(219,143)	<b>(214,885)</b>
Non cash items added back	22,426	23,637	<b>23,999</b>
Change in operating assets and liabilities	550	219	<b>(1,998)</b>
<b>Net cash flow from operating activities</b>	<b>(155,495)</b>	<b>(195,287)</b>	<b>(192,884)</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	31,179	41,167	33,772
Receivables	5,701	9,245	7,591
Other financial assets	2,650	1,753	1,753
Inventories	7,800	7,250	7,321
Other	1,654	2,094	2,194
<b>Total Current Assets</b>	<b>48,984</b>	<b>61,509</b>	<b>52,631</b>
<b>Non Current Assets -</b>			
Other financial assets	9,179	8,588	8,630
Property, plant and equipment -			
Land and building	127,832	136,146	126,331
Plant and equipment	35,946	24,423	32,485
Infrastructure systems	31,034	30,694	33,383
<b>Total Non Current Assets</b>	<b>203,991</b>	<b>199,851</b>	<b>200,829</b>
<b>Total Assets</b>	<b>252,975</b>	<b>261,360</b>	<b>253,460</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,533	10,876	6,895
Interest bearing	2,650	1,753	1,753
Provisions	12,533	12,301	12,801
<b>Total Current Liabilities</b>	<b>23,716</b>	<b>24,930</b>	<b>21,449</b>
<b>Non Current Liabilities -</b>			
Interest bearing	8,651	8,097	8,097
<b>Total Non Current Liabilities</b>	<b>8,651</b>	<b>8,097</b>	<b>8,097</b>
<b>Total Liabilities</b>	<b>32,367</b>	<b>33,027</b>	<b>29,546</b>
<b>NET ASSETS</b>	<b>220,608</b>	<b>228,333</b>	<b>223,914</b>
<b>EQUITY</b>			
Reserves	49,709	49,709	49,709
Accumulated funds	170,899	178,624	174,205
<b>TOTAL EQUITY</b>	<b>220,608</b>	<b>228,333</b>	<b>223,914</b>



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## MINISTER FOR AGRICULTURE AND FISHERIES

### 19 DEPARTMENT OF AGRICULTURE

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#### **19.1 Agriculture Services**

##### **19.1.1 Innovative and Internationally Competitive Agricultural Industries**

Program Objective(s): To assist New South Wales agricultural industries and individual farmers to achieve product quality standards and productivity and management levels that are internationally competitive.

Program Description: Provides the unique capabilities of the Department of Agriculture in research, extension, education and regulation to integrate protection of the natural resource base with industry productivity and market focus.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Scientific publications produced	no.	346	404	404	<b>400</b>
Items on Department's website	no.	6,000	6,000	6,500	<b>8,000</b>
External visitors to Department's website	mill	12	25	30	<b>33</b>
NSW wheat crops sown using approved varieties	%	91	91	92	<b>92</b>
Broadleaf winter crops sown by optimal date	%	85	85	85	<b>85</b>
Merino rams sold in NSW, bred by clients of Department's sheep breeding program	%	50	50	50	<b>50</b>
Lamb marketing systems using market specifications to assist NSW lamb trade	no.	25	23	25	<b>30</b>
Beef producers using on-farm quality assurance schemes	no.	1,630	1,450	1,160	<b>1,800</b>
Dairy farmers using on-farm quality assurance schemes	no.	1,450	1,350	1,280	<b>1,200</b>
<u>Average Staffing:</u>	EFT	...	841	842	<b>828</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES****19 DEPARTMENT OF AGRICULTURE**

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**19.1 Agriculture Services****19.1.1 Innovative and Internationally Competitive Agricultural Industries  
(cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	51,250	52,770	<b>54,786</b>
Other operating expenses	20,178	17,416	<b>18,697</b>
Maintenance	1,468	1,468	<b>1,752</b>
Depreciation and amortisation	3,228	3,620	<b>3,620</b>
Other expenses			
Beekeepers Compensation	50	50	<b>50</b>
Australian Standing Committee on Agriculture	373	1,739	<b>1,387</b>
<b>Total Expenses</b>	<b>76,547</b>	<b>77,063</b>	<b>80,292</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	290	290	<b>298</b>
Sale of farm produce	1,075	1,274	<b>1,105</b>
Miscellaneous services	2,382	2,296	<b>2,449</b>
Publication sales	180	180	<b>185</b>
Fees for services	2,058	2,058	<b>2,116</b>
Training charges	574	623	<b>590</b>
Minor sales of goods and services	168	6	<b>172</b>
Investment income	512	552	<b>442</b>
Grants and contributions	9,091	7,604	<b>9,291</b>
<b>Total Retained Revenue</b>	<b>16,330</b>	<b>14,883</b>	<b>16,648</b>
<b>NET COST OF SERVICES</b>	<b>60,217</b>	<b>62,180</b>	<b>63,644</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,329</b>	<b>3,802</b>	<b>3,982</b>

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## MINISTER FOR AGRICULTURE AND FISHERIES

### 19 DEPARTMENT OF AGRICULTURE

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#### 19.1 Agriculture Services

##### **19.1.2 Sustainable Natural Resource Management for Agriculture and the Community**

Program Objective(s): To assist NSW agricultural industries, individual farmers, other agencies and the broader community to adopt practices and policies that improve the State's environmental sustainability and the health of its natural resource base.

Program Description: Provides development and promotion of economically and socially acceptable technologies and solutions to environmental degradation with agricultural systems.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Scientific publications produced	no.	134	140	150	<b>152</b>
Producers involved in farming systems groups	no.	760	800	600	<b>700</b>
Submissions to Commissions of Inquiry, court cases and reviews of Environmental Impact Statements and Development Applications	no.	495	500	500	<b>500</b>
Environmental plans reviewed, policy papers and briefings	no.	340	350	360	<b>360</b>
Education courses on sustainability issues	no.	18	20	20	<b>25</b>
Catchment and farm level models completed for natural resource assessment	no.	24	38	24	<b>25</b>
Biological agents released for control of weeds	no.	270	300	300	<b>300</b>
<u>Average Staffing</u> :	EFT	...	897	897	<b>881</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**

**19 DEPARTMENT OF AGRICULTURE**

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**19.1 Agriculture Services**

**19.1.2 Sustainable Natural Resource Management for Agriculture and the Community (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	54,546	56,167	<b>58,311</b>
Other operating expenses	26,098	22,525	<b>24,181</b>
Maintenance	1,677	1,678	<b>2,003</b>
Depreciation and amortisation	3,775	4,235	<b>4,235</b>
Grants and subsidies			
Noxious weeds control	7,035	7,035	<b>7,232</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	425	1,178	<b>1,867</b>
Other expenses			
Australian Standing Committee on Agriculture	440	2,052	<b>1,637</b>
Acid soil action	2,000	2,000	...
<b>Total Expenses</b>	<b>96,056</b>	<b>96,930</b>	<b>99,526</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	405	406	<b>418</b>
Sale of farm produce	1,507	1,786	<b>1,549</b>
Miscellaneous services	3,340	3,219	<b>3,433</b>
Publication sales	253	252	<b>260</b>
Fees for services	2,886	2,885	<b>2,966</b>
Training charges	803	873	<b>827</b>
Minor sales of goods and services	235	8	<b>242</b>
Investment income	536	579	<b>463</b>
Grants and contributions	20,324	17,577	<b>17,827</b>
<b>Total Retained Revenue</b>	<b>30,289</b>	<b>27,585</b>	<b>27,985</b>
<b>NET COST OF SERVICES</b>	<b>65,767</b>	<b>69,345</b>	<b>71,541</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,778</b>	<b>1,513</b>	<b>1,586</b>

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## MINISTER FOR AGRICULTURE AND FISHERIES

### 19 DEPARTMENT OF AGRICULTURE

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#### **19.1 Agriculture Services**

##### **19.1.3 Animal and Plant Protection**

**Program Objective(s):** To ensure adverse impacts of plant and animal diseases, agricultural pests, weeds and chemicals on agricultural industries, the environment and communities of New South Wales are minimised.

**Program Description:** To provide rapid detection and response to invasive agricultural pests, weeds and emergency diseases or emerging agricultural health situations.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Scientific publications produced	no.	269	255	260	<b>250</b>
Submissions to Government agencies on farm chemicals under review, new registrations and permits	no.	306	333	340	<b>345</b>
Tests on plant and animal samples at Departmental laboratories	\$000	348	277	300	<b>310</b>
Cattle dips decommissioned	no.	63	48	50	<b>50</b>
Inspections for control of noxious weeds	no.	56,142	66,298	50,000	<b>50,000</b>
Chemical residue tests with satisfactory results	%	99.8	99.8	99.9	<b>99.9</b>
Area of NSW under sheep footrot control/protected status	%	98.0	98.0	98.5	<b>98.5</b>
<b>Average Staffing:</b>	EFT	...	250	251	<b>247</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### ***OPERATING STATEMENT***

##### **Expenses -**

Operating expenses -			
Employee related	15,245	15,696	<b>16,297</b>
Other operating expenses	9,317	8,042	<b>8,005</b>
Maintenance	584	584	<b>697</b>
Depreciation and amortisation	1,481	1,661	<b>1,661</b>
Other expenses			
Australian Standing Committee on Agriculture	1,412	6,578	<b>5,247</b>
<b>Total Expenses</b>	<b>28,039</b>	<b>32,561</b>	<b>31,907</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

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**19.1 Agriculture Services**

**19.1.3 Animal and Plant Protection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	115	115	<b>118</b>
Sale of farm produce	427	505	<b>438</b>
Miscellaneous services	945	911	<b>971</b>
Publication sales	71	71	<b>73</b>
Fees for services	816	816	<b>839</b>
Training charges	228	247	<b>234</b>
Minor sales of goods and services	66	2	<b>68</b>
Investment income	373	403	<b>322</b>
Grants and contributions	2,461	2,059	<b>2,515</b>
<b>Total Retained Revenue</b>	<b>5,502</b>	<b>5,129</b>	<b>5,578</b>
<b>NET COST OF SERVICES</b>	<b>22,537</b>	<b>27,432</b>	<b>26,329</b>

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<b>ASSET ACQUISITIONS</b>	<b>4,380</b>	<b>4,346</b>	<b>4,553</b>
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## MINISTER FOR AGRICULTURE AND FISHERIES

### 19 DEPARTMENT OF AGRICULTURE

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#### **19.1 Agriculture Services**

##### **19.1.4 Serving the Broader Community**

Program Objective(s): To ensure policy advice, information and other appropriate responses to natural disasters and special community issues such as animal welfare are effectively delivered.

Program Description: To maintain effective response capabilities for managing the impact of natural disasters such as floods, bushfires and major storms on agricultural industries and the welfare of animals.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Scientific publications produced	no.	60	60	60	<b>60</b>
Rural properties assisted during natural disasters	no.	571	385	560	<b>400</b>
Animal Welfare licences issued (research and exhibited animals)	no.	951	414	420	<b>441</b>
Departmental Agricultural College fulltime, home study and short courses offered	no.	94	125	130	<b>130</b>
Enrolments in Agricultural College courses	no.	22,212	21,916	22,000	<b>22,000</b>
Aboriginal rural training enrolments	no.	132	132	140	<b>140</b>
Rural Women's Network workshops, forums and presentations	no.	24	28	30	<b>33</b>
Agsell facilitation of export business opportunities	no.	315	123	200	<b>200</b>
<u>Average Staffing:</u>	EFT	...	339	339	<b>333</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

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**19.1 Agriculture Services**

**19.1.4 Serving the Broader Community (cont)**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	20,646	21,258	<b>22,066</b>
Other operating expenses	9,962	8,594	<b>8,604</b>
Maintenance	636	635	<b>759</b>
Depreciation and amortisation	1,286	1,445	<b>1,445</b>
Grants and subsidies			
Animal welfare organisations	300	800	<b>300</b>
Rural financial counsellors	1,020	1,270	<b>1,047</b>
Recurrent grants to non-profit organisations	306	810	<b>1,083</b>
Drought Regional Initiatives Program	...	28,498	<b>22,024</b>
Safe Food Production grants to general government agencies	4,500	4,500	<b>4,500</b>
Borrowing costs			
Capitalised interest expense	360	600	<b>500</b>
Other expenses			
Support of agricultural courses	650	650	<b>650</b>
Australian Standing Committee on Agriculture	165	771	<b>615</b>
<b>Total Expenses</b>	<b>39,831</b>	<b>69,831</b>	<b>63,593</b>



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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**19 DEPARTMENT OF AGRICULTURE**

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**19.1 Agriculture Services**

**19.1.4 Serving the Broader Community (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	213	212	<b>218</b>
Sale of farm produce	789	935	<b>812</b>
Miscellaneous services	1,747	1,684	<b>1,797</b>
Publication sales	132	133	<b>136</b>
Fees for services	1,509	1,510	<b>1,552</b>
Training charges	421	457	<b>432</b>
Minor sales of goods and services	123	4	<b>127</b>
Investment income	284	305	<b>246</b>
Grants and contributions	4,303	3,805	<b>4,402</b>
<b>Total Retained Revenue</b>	<b>9,521</b>	<b>9,045</b>	<b>9,722</b>
<b>NET COST OF SERVICES</b>	<b>30,310</b>	<b>60,786</b>	<b>53,871</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,320</b>	<b>1,646</b>	<b>1,726</b>
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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**20 RURAL ASSISTANCE AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,338	2,337	<b>2,450</b>
Other operating expenses	1,454	2,050	<b>1,590</b>
Maintenance	21	35	<b>22</b>
Depreciation and amortisation	18	18	<b>18</b>
Grants and subsidies	14,228	48,318	<b>27,787</b>
Borrowing costs	...	4,045	<b>4,235</b>
Other expenses	13,973	...	...
<b>Total Expenses</b>	<b>32,032</b>	<b>56,803</b>	<b>36,102</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,727	3,727	<b>3,733</b>
Grants and contributions	...	10,700	<b>7,550</b>
Other revenue	53	1,426	<b>54</b>
<b>Total Retained Revenue</b>	<b>3,780</b>	<b>15,853</b>	<b>11,337</b>
<b>NET COST OF SERVICES</b>	<b>28,252</b>	<b>40,950</b>	<b>24,765</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**20 RURAL ASSISTANCE AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,294	2,080	2,301
Grants and subsidies	14,228	48,318	27,787
Finance costs	...	4,045	4,235
Other	15,221	2,085	2,483
<b>Total Payments</b>	<b>31,743</b>	<b>56,528</b>	<b>36,806</b>
<b>Receipts</b>			
Interest	247	197	203
Other	53	12,126	7,604
<b>Total Receipts</b>	<b>300</b>	<b>12,323</b>	<b>7,807</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(31,443)</b>	<b>(44,205)</b>	<b>(28,999)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	18,530	18,530	17,308
Purchases of property, plant and equipment	(50)	(50)	(140)
Advances made	(9,000)	(14,500)	(9,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>9,480</b>	<b>3,980</b>	<b>8,168</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	9,000	14,500	9,000
Repayment of borrowings and advances	(17,870)	(13,825)	(13,025)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(8,870)</b>	<b>675</b>	<b>(4,025)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	31,806	41,223	23,966
Capital appropriation	50	50	140
Cash reimbursements from the Consolidated Fund Entity	117	90	93
Cash transfers to Consolidated Fund	...	(653)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>31,973</b>	<b>40,710</b>	<b>24,199</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,140</b>	<b>1,160</b>	<b>(657)</b>
Opening Cash and Cash Equivalents	4,639	5,587	6,747
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,779</b>	<b>6,747</b>	<b>6,090</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**20 RURAL ASSISTANCE AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(28,252)	(40,950)	<b>(24,765)</b>
Non cash items added back	(3,446)	(3,312)	<b>(3,306)</b>
Change in operating assets and liabilities	255	57	<b>(928)</b>
<b>Net cash flow from operating activities</b>	<b>(31,443)</b>	<b>(44,205)</b>	<b>(28,999)</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**20 RURAL ASSISTANCE AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,779	6,747	6,090
Receivables	607	588	588
Other financial assets	6,727	5,417	5,717
Other	10	11	11
<b>Total Current Assets</b>	<b>13,123</b>	<b>12,763</b>	<b>12,406</b>
<b>Non Current Assets -</b>			
Other financial assets	75,587	81,153	76,075
Property, plant and equipment - Plant and equipment	94	55	177
<b>Total Non Current Assets</b>	<b>75,681</b>	<b>81,208</b>	<b>76,252</b>
<b>Total Assets</b>	<b>88,804</b>	<b>93,971</b>	<b>88,658</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,945	167	167
Interest bearing	6,977	17,288	16,788
Provisions	129	237	180
<b>Total Current Liabilities</b>	<b>11,051</b>	<b>17,692</b>	<b>17,135</b>
<b>Non Current Liabilities -</b>			
Interest bearing	27,058	69,691	66,166
<b>Total Non Current Liabilities</b>	<b>27,058</b>	<b>69,691</b>	<b>66,166</b>
<b>Total Liabilities</b>	<b>38,109</b>	<b>87,383</b>	<b>83,301</b>
<b>NET ASSETS</b>	<b>50,695</b>	<b>6,588</b>	<b>5,357</b>
<b>EQUITY</b>			
Accumulated funds	50,695	6,588	5,357
<b>TOTAL EQUITY</b>	<b>50,695</b>	<b>6,588</b>	<b>5,357</b>

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## MINISTER FOR AGRICULTURE AND FISHERIES

### 20 RURAL ASSISTANCE AUTHORITY

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#### **20.1 Assistance to Farmers**

##### **20.1.1 Assistance to Farmers**

**Program Objective(s):** To assist the rural industry to help rural people become independent of ongoing Government assistance. To promote an efficient and competitive rural sector and promote adjustment out of farming.

**Program Description:** Provide interest subsidies, loans and grants to farmers under various schemes. Assistance to farmers and small businesses affected by natural disasters. Initiatives to farmers to increase farm business management skills.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<b>Outputs:</b>					
Rural Adjustment Scheme	no.	62	2	1,250	<b>2,000</b>
Special Conservation Scheme	no.	175	150	1,150	<b>800</b>
Natural Disaster Relief Scheme	no.	403	470	48	<b>40</b>
West 2000 Plus Program	no.	n.a.	34	29	<b>40</b>
Field trips and meetings in rural areas to promote available assistance	no.	40	40	60	<b>50</b>
FarmBis Program	no.	8,226	6,438	6,880	<b>6,000</b>
Murrumbidgee Rural Partnership Program	no.	n.a.	340	245	<b>100</b>
Water Reform Program	no.	6	81	600	<b>300</b>
Sunrise 21 Program	no.	50	23	n.a.	<b>n.a.</b>
Ovine Johne's Disease Advances	no.	n.a.	n.a.	3	<b>n.a.</b>
Ovine Johne's Disease Grants	no.	n.a.	n.a.	650	<b>200</b>
Namoi Groundwater Scheme	no.	n.a.	n.a.	30	<b>100</b>
<b>Average Staffing:</b>	EFT	40	36	32	<b>37</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,338	2,337	<b>2,450</b>
Other operating expenses	1,454	2,050	<b>1,590</b>
Maintenance	21	35	<b>22</b>
Depreciation and amortisation	18	18	<b>18</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**20 RURAL ASSISTANCE AUTHORITY**

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**20.1 Assistance to Farmers**

**20.1.1 Assistance to Farmers (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Advancing Australian Agriculture (State)	5,820	7,320	<b>5,419</b>
Advancing Australian Agriculture (Commonwealth)	8,153	22,153	<b>8,108</b>
Murrumbidgee Rural Partnership Program	2,850	1,000	...
Ovine Johne's Disease grants	...	4,100	<b>4,200</b>
Water Use Efficiency Scheme	8,925	5,675	<b>5,395</b>
Namoi Valley groundwater	...	6,600	<b>3,350</b>
West 2000 program	400	400	<b>150</b>
West 2000 plus program	2,053	1,070	<b>1,165</b>
Borrowing costs			
Interest on public sector borrowings and advances	...	4,045	<b>4,235</b>
<b>Total Expenses</b>	<b>32,032</b>	<b>56,803</b>	<b>36,102</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	3,727	3,727	<b>3,733</b>
Grants and contributions	...	10,700	<b>7,550</b>
Other revenue	53	1,426	<b>54</b>
<b>Total Retained Revenue</b>	<b>3,780</b>	<b>15,853</b>	<b>11,337</b>
<b>NET COST OF SERVICES</b>	<b>28,252</b>	<b>40,950</b>	<b>24,765</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>140</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**21 NEW SOUTH WALES FISHERIES**

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	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	29,963	30,758	<b>31,715</b>
Other operating expenses	20,408	17,625	<b>17,706</b>
Maintenance	700	900	<b>900</b>
Depreciation and amortisation	1,650	2,000	<b>2,000</b>
Borrowing costs	1,200	1,502	<b>1,249</b>
Other expenses	4,200	6,330	<b>6,595</b>
<b>Total Expenses</b>	<b>58,121</b>	<b>59,115</b>	<b>60,165</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,000	5,300	<b>5,200</b>
Investment income	300	720	<b>450</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,500</b>
Grants and contributions	2,820	3,920	<b>3,320</b>
Other revenue	100	150	<b>150</b>
<b>Total Retained Revenue</b>	<b>16,720</b>	<b>18,590</b>	<b>17,620</b>
Gain/(loss) on disposal of non current assets	(200)	200	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>41,601</b>	<b>40,325</b>	<b>42,345</b>



**MINISTER FOR AGRICULTURE AND FISHERIES**  
**21 NEW SOUTH WALES FISHERIES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	28,082	28,669	30,090
Finance costs	1,200	1,718	1,249
Other	26,467	28,573	26,981
<b>Total Payments</b>	<b>55,749</b>	<b>58,960</b>	<b>58,320</b>
<b>Receipts</b>			
Sale of goods and services	4,926	5,065	5,180
Interest	300	585	450
Other	12,618	14,527	13,770
<b>Total Receipts</b>	<b>17,844</b>	<b>20,177</b>	<b>19,400</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(37,905)</b>	<b>(38,783)</b>	<b>(38,920)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	300	300	300
Purchases of property, plant and equipment	(2,590)	(3,055)	(1,755)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,290)</b>	<b>(2,755)</b>	<b>(1,455)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(830)	(498)	(750)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(830)</b>	<b>(498)</b>	<b>(750)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	36,089	36,232	35,251
Capital appropriation	2,590	3,055	1,755
Cash reimbursements from the Consolidated Fund Entity	1,326	1,400	1,450
Cash transfers to Consolidated Fund	...	(86)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>40,005</b>	<b>40,601</b>	<b>38,456</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,020)</b>	<b>(1,435)</b>	<b>(2,669)</b>
Opening Cash and Cash Equivalents	8,946	19,225	17,790
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>7,926</b>	<b>17,790</b>	<b>15,121</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**21 NEW SOUTH WALES FISHERIES**

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	2002-03		<b>2003-04</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(41,601)	(40,325)	<b>(42,345)</b>
Non cash items added back	3,330	3,700	<b>3,700</b>
Change in operating assets and liabilities	366	(2,158)	<b>(275)</b>
<b>Net cash flow from operating activities</b>	<b>(37,905)</b>	<b>(38,783)</b>	<b>(38,920)</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**21 NEW SOUTH WALES FISHERIES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	7,926	17,790	15,121
Receivables	2,137	2,135	2,135
Other	5	1	1
<b>Total Current Assets</b>	<b>10,068</b>	<b>19,926</b>	<b>17,257</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	19,828	19,339	18,789
Plant and equipment	4,634	5,191	5,396
Infrastructure systems	6,898	6,898	6,898
<b>Total Non Current Assets</b>	<b>31,360</b>	<b>31,428</b>	<b>31,083</b>
<b>Total Assets</b>	<b>41,428</b>	<b>51,354</b>	<b>48,340</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,420	1,695	1,500
Interest bearing	880	751	804
Provisions	3,150	3,005	3,115
<b>Total Current Liabilities</b>	<b>5,450</b>	<b>5,451</b>	<b>5,419</b>
<b>Non Current Liabilities -</b>			
Interest bearing	18,290	18,751	17,948
Provisions	160	160	170
<b>Total Non Current Liabilities</b>	<b>18,450</b>	<b>18,911</b>	<b>18,118</b>
<b>Total Liabilities</b>	<b>23,900</b>	<b>24,362</b>	<b>23,537</b>
<b>NET ASSETS</b>	<b>17,528</b>	<b>26,992</b>	<b>24,803</b>
<b>EQUITY</b>			
Reserves	18,630	18,641	18,641
Accumulated funds	(1,102)	8,351	6,162
<b>TOTAL EQUITY</b>	<b>17,528</b>	<b>26,992</b>	<b>24,803</b>

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## MINISTER FOR AGRICULTURE AND FISHERIES

### 21 NEW SOUTH WALES FISHERIES

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#### **21.1 Fisheries Conservation and Management**

##### **21.1.1 Fisheries Conservation and Management**

**Program Objective(s):** To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

**Program Description:** Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<b>Outputs:</b>					
Species protected	no.	23	25	27	<b>29</b>
Number of trout stocked	mill	4.4	4.2	4.2	<b>4.2</b>
Number of native fish stocked	mill	2.1	2.4	2.3	<b>2.0</b>
Habitat protection plans gazetted	no.	3	3	3	<b>3</b>
Educational publications produced	no.	65	105	129	<b>154</b>
Scientific publications produced	no.	51	40	46	<b>50</b>
Prosecutions	no.	440	454	410	<b>410</b>
SEINS penalty notices	no.	720	900	1,250	<b>1,100</b>
Fisheries assessments completed	no.	11	13	13	<b>13</b>
Fisheries under management	no.	9	10	10	<b>10</b>
Aquatic communities protected	no.	25	27	38	<b>41</b>
Habitat restoration sites	no.	55	69	100	<b>120</b>
Aquaculture Industry Development Plans	no.	1	1	1	<b>2</b>
Aquaculture production	\$m	44.0	45.8	49.3	<b>54.4</b>
Land-based fish farms	no.	298	274	263	<b>275</b>
Areas of submerged land leased	ha	4,282	4,286	4,432	<b>4,367</b>
<b>Average Staffing:</b>	EFT	401	425	435	<b>420</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	29,963	30,758	<b>31,715</b>
Other operating expenses	20,408	17,625	<b>17,706</b>
Maintenance	700	900	<b>900</b>
Depreciation and amortisation	1,650	2,000	<b>2,000</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**21 NEW SOUTH WALES FISHERIES**

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**21.1 Fisheries Conservation and Management**

**21.1.1 Fisheries Conservation and Management (cont)**

**OPERATING STATEMENT (cont)**

Borrowing costs			
Interest on public sector borrowings and advances	1,200	1,502	<b>1,249</b>
Other expenses			
Commercial fisheries buyout	...	2,000	<b>1,289</b>
Marine parks commercial fisheries buyout	3,600	3,600	<b>4,576</b>
Meshing for sharks	600	730	<b>730</b>
<b>Total Expenses</b>	<b>58,121</b>	<b>59,115</b>	<b>60,165</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fishery management charges	4,000	4,000	<b>4,100</b>
Minor sales of goods and services	1,000	1,300	<b>1,100</b>
Investment income	300	720	<b>450</b>
Retained taxes, fees and fines	8,500	8,500	<b>8,500</b>
Grants and contributions	2,820	3,920	<b>3,320</b>
Other revenue	100	150	<b>150</b>
<b>Total Retained Revenue</b>	<b>16,720</b>	<b>18,590</b>	<b>17,620</b>
Gain/(loss) on disposal of non current assets	(200)	200	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>41,601</b>	<b>40,325</b>	<b>42,345</b>
<b>ASSET ACQUISITIONS</b>	<b>2,590</b>	<b>3,055</b>	<b>1,755</b>

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**MINISTER FOR AGRICULTURE AND FISHERIES**  
**SAFE FOOD PRODUCTION NSW**

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	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	1,368	1,032	<b>991</b>
Investment income	100	900	<b>440</b>
Retained taxes, fees and fines	5,691	4,241	<b>5,664</b>
Grants and contributions	4,500	4,590	<b>4,500</b>
<b>Total Retained Revenue</b>	<b>11,659</b>	<b>10,763</b>	<b>11,595</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	7,611	8,028	<b>11,116</b>
Other operating expenses	4,552	4,549	<b>5,614</b>
Maintenance	61	41	...
Depreciation and amortisation	900	706	<b>1,000</b>
<b>Total Expenses</b>	<b>13,124</b>	<b>13,324</b>	<b>17,730</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(1,465)</b>	<b>(2,561)</b>	<b>(6,135)</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**SAFE FOOD PRODUCTION NSW**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	1,368	1,032	991
Retained taxes	2,352	1,053	2,078
Interest	100	900	440
Other	8,387	9,304	8,618
<b>Total Receipts</b>	<b>12,207</b>	<b>12,289</b>	<b>12,127</b>
<b>Payments</b>			
Employee Related	7,122	7,840	11,605
Other	5,161	6,116	3,474
<b>Total Payments</b>	<b>12,283</b>	<b>13,956</b>	<b>15,079</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(76)</b>	<b>(1,667)</b>	<b>(2,952)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	580	506	501
Proceeds from sale of investments	...	...	4,708
Purchases of property, plant and equipment	(6,000)	(5,806)	(1,120)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,420)</b>	<b>(5,300)</b>	<b>4,089</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,496)</b>	<b>(6,967)</b>	<b>1,137</b>
Opening Cash and Cash Equivalents	10,321	9,743	2,776
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,825</b>	<b>2,776</b>	<b>3,913</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(1,465)	(2,561)	(6,135)
Non cash items added back	900	706	1,000
Change in operating assets and liabilities	489	188	2,183
<b>Net cash flow from operating activities</b>	<b>(76)</b>	<b>(1,667)</b>	<b>(2,952)</b>

**MINISTER FOR AGRICULTURE AND FISHERIES**  
**SAFE FOOD PRODUCTION NSW**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,825	2,776	3,913
Receivables	1,857	1,816	1,816
Other financial assets	9,374	9,342	4,634
Other	4,279	2,336	2,336
<b>Total Current Assets</b>	<b>20,335</b>	<b>16,270</b>	<b>12,699</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,626	5,097	5,915
Plant and equipment	2,753	2,474	1,275
<b>Total Non Current Assets</b>	<b>8,379</b>	<b>7,571</b>	<b>7,190</b>
<b>Total Assets</b>	<b>28,714</b>	<b>23,841</b>	<b>19,889</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,864	2,022	3,738
Interest bearing	100	...	...
Provisions	1,182	992	992
Other	914	1,409	1,409
<b>Total Current Liabilities</b>	<b>7,060</b>	<b>4,423</b>	<b>6,139</b>
<b>Non Current Liabilities -</b>			
Provisions	3,032	2,533	2,044
<b>Total Non Current Liabilities</b>	<b>3,032</b>	<b>2,533</b>	<b>2,044</b>
<b>Total Liabilities</b>	<b>10,092</b>	<b>6,956</b>	<b>8,183</b>
<b>NET ASSETS</b>	<b>18,622</b>	<b>16,885</b>	<b>11,706</b>
<b>EQUITY</b>			
Reserves	72	72	72
Accumulated funds	18,550	16,813	11,634
<b>TOTAL EQUITY</b>	<b>18,622</b>	<b>16,885</b>	<b>11,706</b>



# ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Attorney General's Department</b>			
Total Expenses .....	508.1	534.2	5.1
Asset Acquisitions .....	36.3	58.2	60.4
<b>Judicial Commission of New South Wales</b>			
Total Expenses .....	3.7	3.9	4.4
Asset Acquisitions .....	...	...	...
<b>Legal Aid Commission of New South Wales</b>			
Total Expenses .....	122.3	141.8	15.9
Asset Acquisitions .....	3.1	3.7	19.4
<b>Office of the Director of Public Prosecutions</b>			
Total Expenses .....	66.6	72.0	8.1
Asset Acquisitions .....	4.9	1.8	-63.2
<b>Environment Protection Authority <sup>(a) (b)</sup></b>			
Total Expenses .....	171.1	124.3	-27.4
Asset Acquisitions .....	7.0	3.2	-54.3
<b>Environmental Trust</b>			
Total Expenses .....	25.8	19.3	-25.2
Asset Acquisitions .....	...	...	...
<b>National Parks and Wildlife Service <sup>(a) (b)</sup></b>			
Total Expenses .....	281.7	305.3	8.4
Asset Acquisitions .....	52.5	48.1	-8.4
<b>Royal Botanic Gardens and Domain Trust</b>			
Total Expenses .....	28.0	29.4	5.0
Asset Acquisitions .....	2.6	3.3	26.9
<b>Public Trust Office – Administration</b>			
Total Expenses .....	27.2	28.3	4.1
Asset Acquisitions .....	2.5	2.1	-15.8
<b>Registry of Births, Deaths and Marriages</b>			
Total Expenses .....	15.0	16.4	9.5
Asset Acquisitions .....	2.0	2.2	9.9

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Resource NSW</b>			
Total Expenses .....	31.8	24.2	-23.8
Asset Acquisitions .....	0.2	0.2	...
<b>Stormwater Trust</b>			
Total Expenses .....	15.1	8.1	-46.3
Asset Acquisitions .....	...	...	...
<b>Waste Fund</b>			
Total Expenses .....	44.9	30.0	-33.3
Asset Acquisitions .....	...	...	...
<b>Total, Attorney General and Minister for the Environment</b>			
Total Expenses .....	<b>1,341.3</b>	<b>1,337.2</b>	<b>-0.3</b>
Asset Acquisitions .....	<b>111.1</b>	<b>122.8</b>	<b>10.5</b>

(a) A number of Public Sector agencies have been restructured as at 2 April 2003. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) The 2002-03 figures are agency figures prior to the restructure.

## ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to administer the legal system of New South Wales and develop and implement programs which promote a safe and harmonious society.

The Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing support services to enable the fulfilment of the Attorney General's legislative and advisory responsibilities to Parliament and Cabinet.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Key initiatives and achievements in 2002-03 included:

- ◆ Continued support for the courts to achieve reform to further reduce delays and improve services. In partnership with the judiciary these reforms have led to an immense improvement in the time taken by the NSW Supreme Court to finalise criminal matters. In particular, the percentage of criminal matters finalised within 6 months has increased from 12 percent to 34 percent since 2000-01. The percentage of criminal matters finalised within 12 months has more than doubled since 2000-01, increasing from 38 percent to 79 percent.

- ◆ The Lawlink NSW website ([www.lawlink.nsw.gov.au](http://www.lawlink.nsw.gov.au)) experienced significant growth during the year, maintaining Lawlink's position as one of Australia's premier legal and government websites. For example, the *Caselaw* link now regularly receives in excess of 900,000 hits per month, an increase of 100 percent in 12 months.
- ◆ Drug crime diversion programs, such as the trial of the Youth Drug Court at Cobham and Campbelltown Children's Courts, and the NSW Adult Drug Court, were significantly enhanced and extended. In addition, the MERIT (Magistrates Early Referral Into Treatment) program is now operating in 31 Local Courts across New South Wales.
- ◆ Continued improvement in access to courts for people with disabilities. The Department has purchased 25 infra-red hearing assistance systems and 26 TTY (telephone typewriter) systems. The Department's Flexible Service Delivery Project has been completed at 38 sites within the Department. This Service provides training, resources and a management framework for frontline staff to provide better services to clients with a disability.
- ◆ Improved physical access for people with disabilities was achieved (via ramps, improved signage, and accessible counter designs) at a number of locations including Glen Innes, Kempsey, Kyogle, Tumut, Moree, Bombala, Gundagai, Penrith and Moruya.
- ◆ For victims of crime, service standards were reviewed and procedures for compensation were streamlined. New fact sheets for victims were developed, and information about the Charter of Victims Rights was translated into 24 community languages and made available on the Lawlink website. The Homeless Persons Project was established, and new payment options were provided to debtors, including Direct Debit and Direct Payment. Ninety-eight percent of applications for initial two-hour counselling sessions were processed within 48 hours.
- ◆ A review of the procedures in the Land and Environment Court was undertaken and resulted in a number of recommended reforms which were implemented during the year. These reforms included a merit planning appeals review, which has resulted in a significant improvement through the adoption of on-site hearings.
- ◆ Promotion and extension of the video conferencing infrastructure in the courts and justice agencies which included the addition of a tailored system to support the government initiative in managing child sexual assault cases.

- ◆ Major conservation and renovations at the historic King Street Court complex. The project has included the provision of new cells, new facilities for interviewing and transporting of prisoners, upgrading Court three and new accommodation for the Sheriff.
- ◆ Ongoing major upgrading of court facilities at Woy Woy, Grafton, Glebe Coroners Court, and completion of major upgrading of Moree Courthouse which included the provision of a new local court.

2002-03 enhancements:

- ◆ The Office of the Public Guardian has continued with the Early Discharge Strategy which involves the employment of additional guardians to better manage the needs of an increasing number of people requiring guardianship and advocacy services; and
- ◆ A project aimed at steering young people away from graffiti vandalism has been introduced through a \$0.4 million grant to the Beat Graffiti Scheme. The scheme funds legal art and other anti-graffiti projects which improve community spaces with art works and community events, as well as developing the artistic and personal skills of the participants. The projects also strengthen relationships between young people and their communities. The Crime Prevention Division is also continuing to develop partnerships with local and state government agencies and industry to find innovative solutions to graffiti vandalism on transport and public facilities such as schools.

## **STRATEGIC DIRECTIONS**

The key challenges driving the Department's strategies and business planning are excellence in client service, good management and working well with others. There is a strong commitment at all levels of the organisation to respond to these challenges to ensure client satisfaction, community confidence and a motivated and productive workforce.

Key priority areas include:

- ◆ implementing the CourtLink NSW system (formerly Courts Administration System) in the Supreme Court and District Court;
- ◆ implementing improved court security through the training and deployment of more Sheriff's Officers in key locations throughout NSW;
- ◆ continuing to progress and support reform in NSW courts;

- ◆ establishing the NSW Sentencing Council;
- ◆ establishing Child Sexual Assault Courts in Sydney, Western Sydney and Dubbo;
- ◆ continuing the enhancement of crime prevention responses, including expansion of drug crime diversion programs. These diversion programs are targeted at serious offenders who, without intervention, could face incarceration. They provide intensive supervision and appropriate treatment and rehabilitation services to eligible offenders with drug problems. The objective is to break the drug-crime cycle and thereby reduce re-offending by the participants;
- ◆ extending the trial implementation of Circle Sentencing for indigenous communities to Dubbo, Walgett and Brewarrina;
- ◆ continuing development of e-business and electronic service delivery;
- ◆ improving information sharing within the NSW justice sector through linkages between Local Courts and Police which allow electronic exchange of criminal histories and court outcomes. The Department is exploring new approaches to the sharing of information, including complementary work processes across traditional agency boundaries, and common tools to share information in the most efficient and effective manner;
- ◆ progressing the implementation of improved national key performance indicators for courts in the *Report on Government Services*; and
- ◆ continuing to develop and implement initiatives for Corporate Services Reform.

The Department will also continue to take lead responsibility for a wide range of key programs including:

- ◆ support for the Waterfall Inquiry;
- ◆ provide videoconferencing facilities for the justice sector; and
- ◆ provide core legal services to the State.

Due to changes to the workers compensation scheme, the Compensation Court did not accept claims lodged after 31 March 2002. The Court is expected to clear all matters that existed at 31 March 2002, and to cease operations by 31 December 2003. All claims are now lodged at the Workers' Compensation Commission.

## **2003-04 BUDGET**

### **Total Expenses**

In 2003-04, the total expenses of the Attorney General's Department are estimated to be \$534.2 million.

Funding of \$3 million has been provided to the Office of Protective Commissioner to provide services to those clients who cannot afford its services. Those funds will allow the Office to better assist its clients, particularly those that have less than \$50,000 in assets and cannot afford the fees.

Funding of \$1.7 million has been provided to the Public Trust Office to cover operating losses incurred by the Office on preparation, estate and trust administration costs of wills for estates valued at less than \$50,000.

Continuation of funding of \$4.3 million for video conferencing will allow current and new initiatives to be progressed improving operational efficiency and service delivery across the justice sector. Video conferencing has quickly gained acceptance as a key element in the service delivery strategies of participating agencies.

Over the next four years an additional amount of \$7.1 million will be provided to the Sheriff's Office to enhance existing capabilities to address risks in the State's system of courts. The various measures proposed are considered to be a balanced response to the changed global and domestic risk environment. Of the additional amount provided, \$1 million has been allocated in 2003-04.

The Government has established a Special Commission of Inquiry into the Waterfall Rail Accident. The Inquiry is expected to conclude in 2003-04, and \$6 million has been allocated in that year to meet the Inquiry's costs (\$3.7 million in 2002-03).

Funding of \$0.2 million will enable the Department to establish a pilot project to trial a specialist child sexual assault jurisdiction. The specialist jurisdiction will be staffed by trained judges, prosecutors and court staff to protect children from further trauma and victimisation, and to receive their evidence in the best possible way by using pre-recording and closed circuit television equipment.

Funding of \$0.3 million per annum is provided for the establishment of the NSW Sentencing Council to advise the Attorney General on sentencing matters. The Council will also monitor and report annually to the Attorney General on sentencing trends and practices, including the operation of standard non-parole periods and guideline judgements.

## Asset Acquisitions

The Attorney General's Department's asset acquisition program provides for the construction of new courthouses, expansion and modification of existing courthouses, development of major computing facilities, and the purchase and replacement of plant and equipment. The funding for the 2003-04 program is \$58.2 million.

The major new works, with their estimated total costs (ETCs), are:

- ◆ planning processes to construct a new Sydney West Trial Court facility at Parramatta. The project includes refurbishing the existing Parramatta Courthouse facility. The new trial court complex will feature nine trial courts, court registry, jury assembly rooms, conference and interview rooms and accommodation for support services. The courtroom will be designed to allow sittings of the Supreme Court, District Court and Local Courts for serious criminal matters as well as the NSW Parole Board (ETC \$58 million, \$1 million in 2003-04);
- ◆ accommodation fitout of the Industrial Relations Commission. This is included in the refurbishment of the Chief Secretary's Building being undertaken by the Department of Commerce at an estimated total cost of \$31.9 million. The Attorney General's Department's component is estimated at \$8.4 million over three years (\$3.3 million in 2003-04);
- ◆ establishment of a regionally based community residential centre for Aboriginal young people at risk of contact with the criminal justice system. This facility will provide drug and alcohol rehabilitation, life skills and cultural education for young people. It is aimed at reducing rates of offending and recidivism, and addressing concerns in regional towns about the level of juvenile offending (ETC \$2.3 million, \$2.1 million in 2003-04); and
- ◆ establish a new centralised information technology network infrastructure. This solution involves the provision of a modern, scalable and reliable network for user access to centralised mission-critical applications via intranet/internet portals. The project aligns the Department with the wider government initiatives related to the development of shared services, the NSW Bandwidth Plan and other objectives (ETC \$11.4 million, \$3.1 million in 2003-04).

Other components of the 2003-04 program are:

- ◆ continuation of implementation of the Courts Administration System (CourtLink). CourtLink will provide a “single counter” ability for the courts and provide seamless access to the Supreme, District and Local Courts together with other courts and tribunals such as the Coroner’s, Drug and Children’s Courts. The centralised database structure of the software will mean that matters can be easily transferred between courts and locations. The estimated total cost of the project is \$15.7 million (\$15.4 million in 2003-04);
- ◆ construction of six new children’s courts at Parramatta (ETC \$21.8 million, \$4.4 million in 2003-04);
- ◆ a new children’s court in the Hunter District at Broadmeadow (ETC \$7.6 million, \$2.5 million in 2003-04);
- ◆ construction of new local courts at Bankstown (rebuilding the existing three courts) and Mount Druitt (a two court complex) and upgrading and extending existing courts at Blacktown (one new courtroom) and Nowra (one new court). These projects will provide capacity for five additional local courts, and modernised support facilities to service the community needs with enhanced security and access (ETC \$35.1 million, \$9.8 million in 2003-04); and
- ◆ a building upgrade allocation of \$8.3 million in 2003-04 to correct non-compliance with current building codes and standards including fire safety.

## **JUDICIAL COMMISSION OF NEW SOUTH WALES**

The Commission's major functions are:

- ◆ organising and supervising the continuing education and training of judicial officers;
- ◆ assisting the courts to achieve consistency in imposing sentences; and
- ◆ examining complaints against judicial officers.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Over the last five years, the core responsibilities of the Judicial Commission have remained unchanged. Expenditure trends over that period have also not varied markedly.

In October 2002, the Commission launched a revised Criminal Trial Courts Bench Book for use by judges in directing juries in criminal trials. The standard directions contained in this publication will improve the efficiency of the administration of criminal justice and assist in eliminating error on the part of trial judges. For the first time the Commission has made the Bench Book generally available on its website.

During 2002-03 the Commission undertook a conduct inquiry at a cost of \$0.4 million.

## **STRATEGIC DIRECTIONS**

The Commission will continue to focus on providing high quality, relevant programs to help judicial officers perform their professional duties. These initiatives include various seminars, publications and the computerised Judicial Information Research System containing sentencing and other information.

An extensive range of conference and seminar programs will be offered to judicial officers in each court. These will range from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and technique. Regular seminars will address current developments and emerging trends in the law as well as areas in need of review.

The Commission will continue to promote judicial officers' awareness of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$3.9 million in 2003-04.

An amount of \$0.1 million has been provided to maintain the Lawcodes databases to meet current demands from the justice system and to re-engineer the databases to take advantage of new technologies.

## **Asset Acquisitions**

An amount of \$48,000 has been provided to meet the Commission's ongoing plant and equipment needs.

## **LEGAL AID COMMISSION OF NEW SOUTH WALES**

The Legal Aid Commission is established under the *Legal Aid Commission Act 1979*, and provides legal assistance in matters arising under New South Wales and Commonwealth law. The Commission promotes access to justice for disadvantaged people by providing legal information, advice, alternative dispute resolution and representation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The primary sources of funds for the Legal Aid Commission are the State and Commonwealth Governments and the Public Purpose Fund. The Commission is funded by the Commonwealth to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth.

The Commission's Criminal Law program continues to change rapidly as a result of initiatives introduced by other justice sector agencies. Higher expenditure is being incurred as a result of increased prisoner numbers, new laws, a higher incidence of complex and expensive criminal trials and increased courts activity. Additional funding has been allocated in the 2003-04 Budget to offset the cost to the Legal Aid Commission of these trends.

## **STRATEGIC DIRECTIONS**

In 2003-04, the Commission will improve service delivery and better manage costs through the following initiatives:

- ◆ implementation of panels of private legal practitioners in designated areas of legal practice to perform legal aid work;
- ◆ enhancement of equitable access to family law services across the State;
- ◆ enhanced delivery of quality, targeted civil law services across the State;
- ◆ increased use of electronic lodgement of applications and claims;
- ◆ improved business analysis and reporting tools, linking financial, human resource and operational information;

- ◆ implementation of the recommendations of the Commission's Criminal Law Review;
- ◆ development of a comprehensive recruitment strategy to attract multi-skilled entry level staff;
- ◆ enhancement of links with the Government, courts and partners in the justice system; and
- ◆ development of an on-line resource for private legal practitioners.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses of the Commission are projected to be \$141.8 million in 2003-04.

The Criminal Law Program has been allocated an additional \$4 million to offset the downstream effects of initiatives introduced by other justice sector agencies which are resulting in an increasing workload for the Commission.

The Commission will increase activity levels in the Family Law Program in 2003-04 to utilise additional funding made available by the Commonwealth under a four year agreement which commenced in 2000-01.

The Commission has allocated \$0.6 million for its new office at Dubbo. This will enable the Commission to provide the full range of legal aid services to clients in Dubbo and surrounding areas.

### **Asset Acquisitions**

The Commission's asset acquisition program of \$3.7 million in 2003-04 will enable:

- ◆ the ongoing replacement of its core business system, LA Office;
- ◆ continued implementation of electronic lodgement of applications and pro forma invoicing by the private profession and in-house solicitors; and
- ◆ improved access to the Commission by upgrading the existing communications network.

## OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain summary offences against New South Wales' laws, and the conduct of appeals in the Local, District, Supreme and High Courts.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Since 1999-2000, the Office has received additional recurrent funding of \$14.4 million as a result of increased workloads, including \$3.1 million per annum from 2001-02 to meet increased costs associated with the appointment of additional police officers.

The Drug Court pilot commenced in 1999 in Parramatta and continued through 2002-03. The Office will continue its commitment to the program during 2003-04.

The *Criminal Procedure Amendment (Pre-Trial Disclosure) Act 2001* commenced on 19 November 2001. The legislation allows the court, on a case-by-case basis, to impose pre-trial disclosure requirements on both the prosecution and the defence in order to reduce delays in complex criminal matters in both the District and Supreme Courts.

Under this legislation, strict limitations apply to the presentation and amendment of indictments in trials before the District Court and Supreme Court. In order to settle a final indictment within the limited timeframe allowed, and to avoid serious consequences of an unamendable error in the indictment, additional Crown Prosecutors were appointed and increased recurrent funding of \$1.3 million was provided to the Office in 2001-02 (\$2 million per annum thereafter). The Office has been involved in a review of the longer-term financial implications of the legislation during 2002-03.

In February 2002, the Office provided a substantial increase in resources to the Supreme Court to permit additional sittings in May and June 2002, mainly to address the increases in the pending caseload of the Court of Criminal Appeal. This trend of increased caseload is expected to continue in 2003-04.

The Chief Judge of the District Court has initiated two additional trial courts-sittings in Sydney West, to address both the increased number of registered criminal trials during the year and to maintain time standards for the disposition of criminal trials. Given the significant increases in serious criminal matters dealt with in Sydney West, these additional sittings are expected to continue during 2003-04.

## **STRATEGIC DIRECTIONS**

The Office will continue its commitment to improving the criminal justice system and to providing the people of New South Wales with an independent, fair and just prosecution service.

The Office and NSW Police have successfully implemented a system for electronic interchange of information relating to indictable charges. As a further development of this initiative, the two agencies are working closely to develop a project implementation plan for the electronic transfer of briefs of evidence.

The Reporting Service Branch of the Attorney General's Department provided facilities for the Office during 2002-03 to pilot the electronic provision of District and Supreme Court transcripts. The pilot has been successful, and further testing will be conducted in the first quarter of 2003-04.

Upgrading of the Office's information technology infrastructure will continue in 2003-04. This will provide an integrated document management system and improve the Office's capacity to report on performance. The upgrading will significantly improve the Office's efficiency and enable more effective communication with other criminal justice agencies.

The Office will implement an activity based costing system for recording and reporting the costs associated with the prosecution of indictable matters, to enable the Office to compare costs with similar services provided by other prosecuting agencies, and develop benchmarks for improved management of costs.

During 2003-04, the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve performance of the criminal justice system. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

## **2003-04 BUDGET**

### **Total Expenses**

In 2003-04, the Office's total expenses are estimated at \$72 million, which includes \$3 million for the reimbursement of witnesses' expenses, and \$2.1 million for the continuation of the pre-trial disclosure regime.

## Asset Acquisitions

The Office's asset acquisition program in 2003-04 is \$1.8 million.

The Office will implement an activity based costing system for recording and reporting the costs associated with the prosecution of indictable matters to enable the Office to compare costs with similar services provided by other prosecuting agencies, and develop benchmarks for improved management of costs. Capital funding of \$0.5 million has been allocated to this project.

Testing of the electronic provision of District and Supreme Court transcripts pilot project should be completed in the first quarter of 2003-04. The estimated cost is \$0.8 million.

In addition, the Office will spend its minor works allocation of \$0.6 million for various ongoing plant and equipment replacement, furniture and fittings.

## ENVIRONMENT PROTECTION AUTHORITY

The Environment Protection Authority has been restructured.

The Healthy Rivers Commission and its staff have moved from the Environment Protection Authority to the Department of Infrastructure, Planning, and Natural Resources.

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	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	138,471	95,621
Capital Appropriation .....	8,729	3,179
Total Expenses .....	171,432	124,292

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## STRATEGIC DIRECTIONS

The Environment Protection Authority's (EPA) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development. It also seeks to reduce environmental risks to human health and to prevent degradation of the environment.

The EPA's *1998 to 2003 Corporate Plan* sets its mission as that of guiding the community to achieve and maintain a healthy environment in a productive New South Wales.

The EPA has developed strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

Of particular importance have been recent legislative changes to the overall regulatory regime for environmental control in New South Wales. This has included the introduction of a system of load based licensing as a means of focusing on the total load of pollutants discharged into the environment rather than the concentration of pollutants in discharges. The system directly links the level of licence fee to the total load.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;
- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

## **2003-04 BUDGET**

### **Initiatives/Total Expenses**

Due to the estimated accumulated cash balance of \$57.4 million in the Waste Fund, the Government has decided to suspend contributions from the EPA into the Waste Fund until the existing cash balance has been utilised. This has reduced the EPA's expenses in 2003-04 by more than \$40 million.

Major initiatives for 2003-04 include:

- ◆ \$0.6 million in expenditure on the maintenance of the air quality monitoring network; and
- ◆ a contribution of \$23.8 million to the Zoological Parks Board for various purposes, including the continuing comprehensive program of rebuilding and modernisation of facilities, research and public education.

## Asset Acquisitions

Asset acquisitions in 2002-03 total \$3.2 million.

Capital expenditure of \$0.7 million will be incurred for the continuing upgrade of the air-quality monitoring network.

## ENVIRONMENTAL TRUST

The Environmental Trust operates under the *Environmental Trust Act 1998*. The objectives of the Trust are:

- ◆ to promote environmental education, encourage the development of education programs and increase the awareness of environmental issues;
- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund acquisition of land for national parks.

In addition, the *Forestry Restructuring and Nature Conservation Act 1995* provides access to the Trust's funds to meet various costs. This Act requires the Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund associated with the following objectives:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and
- ◆ implementing a range of high priority environment projects.

The Trust makes grants on an annual basis to projects and programs which often run over two or three years.



## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure from the Trust and its predecessor bodies has risen steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry Restructuring and Nature Conservation Act 1995*. Amendments to this Act have increased the total amount of forest industry restructuring payments from \$60 million to \$80 million and extended the scheme by a further five years to June 2006.

Since 1995-96, a total of \$56.4 million has been reimbursed from the Trust for forestry purposes.

Since July 2000, the *Environmental Trust Act 1998* empowered the Trust to fund larger grants programs, land acquisition and high priority environmental projects. These programs and projects commenced in 2000-01 and are still increasing in number and size.

## **STRATEGIC DIRECTIONS**

As the first round of high priority programs (commenced in July 2000) draws to a close, these are being replaced with new programs. For example, in 2003-04, significantly increased funds will go to land acquisition for national parks.

Under the *Environmental Trust Act 1989*, the Trust receives a standing appropriation from the Consolidated Fund to fund its programs (\$15.6 million in 2003-04).

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are projected to be \$19.3 million, an increase of \$3.3 million on actual expenses in 2002-03, and include the following:

- ◆ forest industry restructuring expenditure incurred under section 4 (1) (a) of the *Forestry Restructuring and Nature Conservation Act 1995*;
- ◆ new grants awarded to state and local government agencies, community groups and research organisations; and
- ◆ committed but unpaid instalments on grants from previous years.

## NATIONAL PARKS AND WILDLIFE SERVICE

The National Parks and Wildlife Service and the Department of Sport and Recreation are in the process of reviewing the administration and transfer of certain regional parks to the Department of Sport and Recreation.

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	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	187,439	198,792
Capital Appropriation .....	32,097	26,144
Total Expenses .....	342,440	305,305

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### STRATEGIC DIRECTIONS

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, and the conservation of the State's heritage.

The NPWS has adopted three key conservation themes that reflect a shift in focus towards greater community involvement:

- ◆ facilitating conservation outside of the formal reserve system;
- ◆ managing the reserve system within a regional landscape context; and
- ◆ introducing agreed conservation criteria to target further improvement to the reserve system.

Within this framework, specific initiatives focus on strategic additions to the reserve system in under-represented bioregions, especially in western New South Wales, as well as enhancing the conservation value of reserves and improving visitor facilities and education programs. The initiatives also provide improved protection of biodiversity and cultural heritage and foster working with Aboriginal communities in joint management arrangements for culturally significant lands.

The NPWS also works with the general community to promote conservation efforts on privately owned lands.

## **2003-04 BUDGET**

### **Initiatives/Total Expenses**

Total expenses in 2003-04 are estimated at \$305.3 million. Major expenditure areas include fire management, pest species management and the maintenance of essential infrastructure to facilitate management, access and enjoyment of the reserve system by the community. Emphasis will continue on community education and consultation to further engage stakeholders in the delivery of conservation programs.

Major new areas of expenditure include:

- ◆ additional funds for pest, animal and weed control;
- ◆ dedicated funds to establish and facilitate joint management of national parks with Aboriginal people from 2004-05;
- ◆ management of high conservation “icon areas” in North East New South Wales that have been transferred from NSW State Forests; and
- ◆ improvements in parks in the Blue Mountains and Central Coast areas from 2004-05.

### **Asset Acquisitions**

Total capital program for 2003-04 is estimated at \$48.1 million, which is a decrease of \$4.3 million from the 2002-03 capital program, due mainly to the near completion of a number of large projects and the high level of land purchases in 2002-03, which is not expected to recur in 2003-04.

For 2003-04 new major capital works projects will focus on:

- ◆ further land acquisitions, including \$2 million for purchases under specific government programs (for example the Dunphy Wilderness Fund), purchasing high conservation lands in Western New South Wales, and further reservations in North East New South Wales;
- ◆ additional funds for establishing parks on lands purchased in 2002-03; and
- ◆ upgrade of water, sewerage and road infrastructure at the Perisher resort within Kosciuszko National Park.

In addition, a number of projects are to commence in 2004-05 to work towards creating an unbroken chain of reserves stretching from the Victorian border, through the suburbs of Sydney, and on to the Hunter Valley.

## **ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

The Royal Botanic Gardens and Domain Trust maintains the Royal Botanic Gardens, Government House Grounds, the National Herbarium of New South Wales, the Domain, the Mount Tomah Botanic Garden and the Mount Annan Botanic Garden. The Trust also provides scientific and horticultural research, together with advice, and education on botanical, horticultural and biodiversity issues.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenses for 2002-03 were \$29 million, \$8 million of which was funded from earned revenue of the Trust. The cost of operations has increased over recent years from \$25 million in 1999-2000. Earned revenue of the Trust contributed \$7.2 million in 1999-00.

The Trust implemented a new program structure based on service costing during 2002-03. This change has limited the ability to make historic year on year comparisons in program areas, particularly for average EFT staffing. However, the change will enable a clearer understanding of the true costs and benefits of the Trust's core and commercial activities.

The asset acquisition program for 2002-03 included:

- ◆ improvements to the irrigation and drainage systems at the Royal Botanic Gardens and the Domain, the Mount Annan Botanic Garden and the Mount Tomah Botanic Garden;
- ◆ upgrade of the Tropical Centre at the Royal Botanic Gardens;
- ◆ completion of the vertical compost unit at the Royal Botanic Gardens;
- ◆ implementation of a booking management computer system to enable online tracking and processing of events bookings;
- ◆ commencement of a project to introduce an asset management computer system that will facilitate control over the assets of the Trust;
- ◆ completion of the Rathbourne Lodge refurbishment utilising funds provided through a private bequest; and
- ◆ upgrade of the computer network.

## **STRATEGIC DIRECTIONS**

The major priorities to be addressed by the Trust in the coming year include:

- ◆ managing and developing the horticultural displays and living collection of plants at the Royal Botanic Gardens, Mount Annan and Mount Tomah Botanic Garden;
- ◆ maintaining and developing all sites, including the Domain, to accommodate multiple uses including recreation, relaxation, celebration, events, education and the promotion of conservation;
- ◆ advancing knowledge and understanding of plant biodiversity, horticulture and conservation through scientific research, the Centre for Plant Conservation and a wide range of targeted school and community education programs; and
- ◆ managing and developing viable commercial businesses and hosting externally operated commercial services to increase and diversify the Trust's revenue base.

## **2003-04 BUDGET**

### **Total Expenses**

Budgeted expenses for the Trust total \$29.4 million. The Trust has a strong focus on generating additional revenue to offset increased expenses to ensure that services can be maintained and improved. The revenue target for 2003-04 is \$8.7 million, including commercial revenue of \$5.5 million.

The development of the State's node of the Australian Virtual Herbarium will continue in 2003-04. Commonwealth and private funds are matched by the State Government on a dollar-for-dollar basis. On completion in 2005-06, the one million collections held in the National Herbarium of New South Wales will be fully accessible to the general community via the internet.

## **Asset Acquisitions**

The Trust's asset acquisition program for 2003-04 includes:

- ◆ \$1 million to improve the water supply at the Royal Botanic Gardens;
- ◆ \$1.7 million for maintenance of all of the Trust's assets; and
- ◆ \$0.6 million for privately funded capital works including a pedestrian "cross-over" bridge at the Mount Tomah Botanic Garden and the redevelopment of the Rose Garden at the Royal Botanic Gardens.

## **PUBLIC TRUST OFFICE - ADMINISTRATION**

The Public Trust Office offers:

- ◆ will making, where it is appointed sole executor, co-executor or substitute executor;
- ◆ long term asset management in estates and trusts;
- ◆ general estate and trust management;
- ◆ private client services (asset management under a power of attorney); and
- ◆ document safe custody (eg title deeds to realty).

The Public Trust Office also attends to the management of assets seized and confiscated under the *Criminal Assets Recovery Act 1990* and the *Confiscation of Proceeds of Crime Act 1989*.

Total expenses and asset acquisitions are funded mostly through revenue generated from clients. The Public Trust Office has a statutory obligation to accept all estates regardless of their value. The 2003-04 Budget will provide for community service obligation payments from the Consolidated Fund to meet obligations for administering low value estates and trusts, and the preparation of small value wills.

The Public Trust Office's fee structure was reviewed in 2001 with a staged increase over two years to be implemented from 1 November 2001. The 2003-04 Budget reflects full implementation of the new fee structure.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The focus of expenditure continues to be on improving customer service, the consolidation and development of core business and technical support systems. Some savings are anticipated for 2002-03 against budget.

The significant reduction in surplus after distributions in the revised 2002-03 figures is due to dividends not previously included in the budget.

## **STRATEGIC DIRECTIONS**

The Public Trust Office continues to focus its business and marketing on widening entry points for clients to all products through an “ages and stages” approach. A beneficiary communication plan developed in the previous year is now being implemented, to enhance retention, referral and conversion to other products. Similar strategies will be developed and implemented for other client groups to enhance business development.

The reserves in the Interest Suspense Account of the Common Fund, the clients’ funds under management by the Public Trustee, have been reviewed by actuarial assessment. The review has determined the amount for use by the Corporation on its operations, and funds management.

A review of potential shared corporate services continues to be conducted in conjunction with the Attorney General’s Department.

## **2003-04 BUDGET**

### **Total Expenses**

The 2003-04 Budget provides for total expenses of \$28.3 million, an increase of 4 percent from the previous year. Salary and related items account for approximately 70 percent of total expenses, while working expenses are used to maintain agency structures and a State wide branch network, as well as plant and equipment items.

The Public Trust Office will commence paying cash dividends to government in 2003-04 and will be part of the income tax equivalent regime from July 2003.

### **Asset Acquisitions**

The 2003-04 asset acquisition program will cost approximately \$2.1 million. This includes expenditure on a wills production system, and systems to comply with the *State Records Act*.

## REGISTRY OF BIRTHS, DEATHS AND MARRIAGES

The New South Wales Registry of Births, Deaths and Marriages records in perpetuity all births, deaths and marriages occurring in New South Wales and provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for government and other organisations, performs civil marriages and undertakes searches of the records. It has been operating commercially since 1992.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Registry's operating profits for 2002-03 has been impacted by the inclusion of a retrospective adjustment to depreciation owing to changes in the treatment of costs associated with the digital imaging of paper records, and the inclusion of superannuation costs that were previously categorised as "abnormal items".

Total expenses projected for 2002-03 are expected to increase by 8.5 percent to \$16.3 million mostly due to the increase in operating costs associated with the employment of agency staff and contractors. The increases were approved in the Registry's 2002-03 Statement of Business Intent.

Achievements in 2002-03 included:

- ◆ the launch of online marriage registrations;
- ◆ the expansion of the online death registrations to now cover approximately 60 percent of all deaths registered;
- ◆ the start of a joint project with NSW Department of Health under the *connect.nsw* program to establish online systems for the notifications of births and transmission of cause of death information;
- ◆ a review of the BDM website (now receiving approx 3 million hits per month) to improve navigation and content;
- ◆ the development of specifications for a replacement registration system;
- ◆ targeted customer forums with Funeral Directors and Solicitors; and
- ◆ the relocation of the Wollongong office into new accommodation.



## **STRATEGIC DIRECTIONS**

The Registry's strategic priorities continue to be a focus on innovation, sustained growth, risk minimisation, increased electronic service delivery and better management of customer relationships.

Key priorities for 2003-04 will be:

- ◆ the continuation of the records conversion program with the digital imaging of the 1952-1994 marriage and death records;
- ◆ the continued development of the replacement registration and certificate production system;
- ◆ further development of the services available at [www.bdm.nsw.gov.au](http://www.bdm.nsw.gov.au);
- ◆ continued roll-out of the Fraud Minimisation Plan; and
- ◆ further development of joint national initiatives across all Australian births, deaths and marriages registries.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for 2003-04 are estimated at \$16.4 million. This represents an increase of 9.5 percent above the 2002-03 Budget. The increase is due mostly to employee related expenses as a result of the salary award increases from 1 July 2003 and superannuation costs. The rise in staffing costs is caused by the shift to more skilled staff as computerised data retrieval becomes prevalent and recognition of contractors and agency staff costs, which were previously included in other operating costs. Total operating revenue for 2003-04 is expected to increase by 13.8 percent from increased sales of Birth Cards.

From July 2003 the Registry will be part of the tax equivalent regime.

### **Asset Acquisitions**

The Registry's asset acquisition program in 2003-04 will be \$2.2 million. This includes \$0.8 million to convert the Registry's paper record to digital format and \$0.7 million to upgrade technological infrastructure and support service delivery. A further \$0.4 million has been allocated for the continued development of online registration services and the certificate validation service.

## **RESOURCE NSW**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Formed in October, 2001, Resource NSW was established under the *Waste Avoidance and Resource Recovery Act 2001* with a clear mission to change the focus of waste management in New South Wales from disposal to waste avoidance and resource recovery.

A key task for Resource NSW in its first year was to produce a Waste Avoidance and Resource Recovery Strategy in accordance with its legislation. A draft strategy was exhibited for public comment in September 2002 with the final document released by the Government in February 2003. At the same time, successful programs of the previous Waste Boards have been integrated and enhanced and a range of new programs developed. Resource NSW will also take over the WRAPP and Anti-Littering programs from the Environment Protection Authority (EPA) in 2003-04.

New programs implemented during 2002-03 include a Research and Development Fund and a Household Chemical Collection program designed to clean out stocks of unwanted chemicals from household storage. A program of Public Place Recycling centred on the State Rail network was taken over from the EPA during the year. A Regional Support program was introduced to encourage and assist the expansion of Waste Avoidance and Resource Recovery programs into rural areas utilising existing networks of councils and recovery facilities.

### **STRATEGIC DIRECTIONS**

The Waste Avoidance and Resource Recovery Strategy was released in February 2003 and is a first for Australia. New South Wales is the first State to develop targets for waste avoidance and resource recovery and a framework for action. The strategy is broadly supported by industry, community groups, environment groups, individuals and state and local governments, all of whom have expressed a commitment to working together to achieve its goals.

The strategy is designed to guide all sectors – to help them identify priorities for action and opportunities for partnerships. It will also enable policy and priority setting and delivery of a more co-ordinated approach across government and industry at all levels.

In 2003-04, Resource NSW will continue development of a detailed implementation plan to support the strategy in the following key outcome areas:

- ◆ avoiding and preventing waste;
- ◆ increased use of renewable and recovered materials;
- ◆ reducing toxicity in products and materials; and
- ◆ reducing litter and illegal dumping.

## **2003-04 BUDGET**

### **Total Expenses**

As programs continue to ramp up during 2003-04, total expenses are expected to be \$24.2 million which incorporates carry forward funding for Research and Development Grants, the State Rail Public Place Recycling program and take over of the WRAPP and Anti-Littering programs from the EPA. This is an increase of nearly \$480,000 on actual expenditure by Resource NSW in 2002-03.

## **STORMWATER TRUST**

In May 1997 the New South Wales Government released the Waterways Package, which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of urban stormwater. This is to be achieved by requiring councils to prepare Stormwater Management Plans, trialling innovative stormwater treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of the package.

## **STRATEGIC DIRECTIONS**

The Government has committed up to \$80 million over the years 1997-98 to 2001-02 for the Stormwater Trust Fund. This Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package.

This funding has been allocated to:

- ◆ assist councils and certain state government agencies to pilot innovative stormwater management techniques or to undertake remedial activities;
- ◆ provide assistance to councils for the preparation of Stormwater Management Plans;
- ◆ a statewide education program coordinated by the Environment Protection Authority; and
- ◆ engage nine officers to support council stormwater initiatives.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Government has provided a further \$2 million in 2002-03 to assist the Trust in continuing its grants program while it explores alternative methods of funding urban stormwater initiatives.

An evaluation of the stormwater grants and management plans found they have been successful in reducing waterway pollution and increasing the ability of local councils to manage urban stormwater. The evaluation also found that further efforts should be made to increase the capacity of councils to manage urban stormwater in a more sustainable way. The review recognized the need for sustainable sources of funding for stormwater management.

## **2003-04 BUDGET**

### **Total Expenses**

The program expenditure will focus on managing remaining grants for cost effective projects, tackling significant stormwater issues across New South Wales and developing the capacity of councils and council officers to manage stormwater issues.

Existing funding will be carried over to 2003-04 to make final part-payments of council grants and to finalise existing stormwater improvement projects. No new funding allocations have been made to date.

## WASTE FUND

The Waste Fund (formerly the Waste Planning and Management Fund) is established under the *Waste Avoidance and Resource Recovery Act 2001*.

Over the past eight years, the total funding allocated to the Waste Fund amounts to \$191 million. Most of this funding was provided for the establishment, operations and waste reduction programs of regional waste boards and their successor organisation, Resource NSW.

Other initiatives funded include a community waste reduction grants program, statewide waste and litter education initiatives, a series of rural pilot schemes to reduce waste, a range of programs to promote kerbside recycling, an industry partnership program of cleaner production grants, waste regulation compliance and enforcement (including illegal dumping), and support for New South Wales' commitments to national programs such as ChemCollect and the National Packaging Covenant.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Major expenditure has included:

- ◆ \$102 million to support Regional Waste Boards and their successor, Resource NSW, for establishment, recurrent and program funding;
- ◆ \$8 million to provide support for kerbside recycling, including emergency support and structural improvement programs and the Government's commitment to initiatives arising from the National Packaging Covenant;
- ◆ \$12 million for the Waste Challenge, litter and *It's a Living Thing* community awareness and education campaigns;
- ◆ \$6.7 million over five years for the annual Community Waste Reduction Grants program;
- ◆ \$2.5 million to support two important programs to tackle the problem of unwanted hazardous substances – farm chemicals and unwanted pharmaceuticals;
- ◆ \$1.7 million to support an Industry Partnership Program promoting cleaner production;
- ◆ \$2.1 million to initiatives addressing compliance and enforcement of waste laws (including illegal dumping);

- ◆ \$1 million to a public recycling initiative aimed at introducing recycling bins across a range of public precincts in Sydney and ultimately across the whole of New South Wales;
- ◆ \$0.9 million to support implementation of the Government's Waste Reduction and Purchasing Policy; and
- ◆ \$0.9 million to support an electronic service delivery initiative for the collection and analysis of waste data.

## **STRATEGIC DIRECTIONS**

The *Waste Avoidance and Resource Recovery Act 2001* established the new agency Resource NSW. A major driver for future waste funding is the NSW Waste Avoidance and Resource Recovery Strategy, developed by Resource NSW and released in February 2003. Its purpose is to develop a framework and to support implementation of statewide, regional and local programs to avoid waste and recover resources.

The establishment of Resource NSW and the Strategy will provide the framework for:

- ◆ increasing the focus on avoiding and preventing waste;
- ◆ increasing the use of renewable and recovered materials;
- ◆ reducing toxicity in products and materials; and
- ◆ reducing litter and illegal dumping.

## **2003-04 BUDGET**

### **Total Expenses**

It is estimated that by June 2003 the Waste Fund will have a cash balance of \$57.4 million. The Government has decided to suspend contributions into the Waste Fund until the existing cash balance has been utilised.

The Waste Fund forecasts to expend \$30 million in 2003-04, an increase of nearly \$1.2 million on actual expenses in 2002-03. A large proportion of this expenditure will be allocated to Resource NSW to fund major waste avoidance and resource recovery programs and initiatives arising out of the NSW waste strategy, released in February 2003. These include:

- ◆ development of a Waste Prevention Strategy;
- ◆ integration of, and improvement to, waste and resource recovery processes, systems, services and infrastructure;
- ◆ research and development grants supporting innovation in resource recovery;
- ◆ development of whole of system initiatives to prevent waste, recover resources, phase out toxic substances, improve product stewardship, and reduce litter and illegal dumping;
- ◆ ongoing support for regional illegal dumping initiatives;
- ◆ regional and rural support programs for groups (including councils) working co-operatively to tackle waste management issues; and
- ◆ establishment of a coordinated, statewide education strategy to support waste avoidance and resource recovery. This strategy will be consistent with the NSW Environmental Education Plan 2002-05.

In addition, ongoing funding will be provided to maintain the Government's commitments to the *It's a Living Thing* environment awareness and education campaign, the Industry Partnership Program, investigation, compliance and enforcement of waste and illegal dumping offences, and support for enhanced waste data collection and analysis capability.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	273,572	275,672	<b>285,477</b>
Other operating expenses	80,692	85,788	<b>81,441</b>
Maintenance	10,418	12,034	<b>9,885</b>
Depreciation and amortisation	28,688	29,212	<b>31,980</b>
Grants and subsidies	2,664	7,841	<b>7,343</b>
Other expenses	112,079	121,053	<b>118,119</b>
<b>Total Expenses</b>	<b>508,113</b>	<b>531,600</b>	<b>534,245</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	77,698	82,238	<b>81,621</b>
Investment income	287	244	<b>295</b>
Retained taxes, fees and fines	3,400	5,423	<b>3,400</b>
Grants and contributions	31,970	32,021	<b>29,165</b>
Other revenue	11,339	12,017	<b>10,949</b>
<b>Total Retained Revenue</b>	<b>124,694</b>	<b>131,943</b>	<b>125,430</b>
Gain/(loss) on disposal of non current assets	3	146	...
<b>NET COST OF SERVICES</b>	<b>383,416</b>	<b>399,511</b>	<b>408,815</b>



**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	237,779	237,516	245,345
Grants and subsidies	2,664	7,841	7,343
Finance costs	2,796	2,750	2,699
Other	199,505	230,088	217,245
<b>Total Payments</b>	<b>442,744</b>	<b>478,195</b>	<b>472,632</b>
<b>Receipts</b>			
Sale of goods and services	77,698	83,351	81,620
Interest	287	426	295
Other	46,709	65,201	52,014
<b>Total Receipts</b>	<b>124,694</b>	<b>148,978</b>	<b>133,929</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(318,050)</b>	<b>(329,217)</b>	<b>(338,703)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	3	223	...
Purchases of property, plant and equipment	(36,260)	(30,774)	(58,162)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(36,257)</b>	<b>(30,551)</b>	<b>(58,162)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1,300)	(1,300)	(1,457)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,300)</b>	<b>(1,300)</b>	<b>(1,457)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	312,411	328,577	336,826
Capital appropriation	36,260	30,774	59,487
Cash reimbursements from the Consolidated Fund Entity	7,528	8,460	9,720
Cash transfers to Consolidated Fund	...	(1,231)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>356,199</b>	<b>366,580</b>	<b>406,033</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>592</b>	<b>5,512</b>	<b>7,711</b>
Opening Cash and Cash Equivalents	2,731	(983)	4,529
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,323</b>	<b>4,529</b>	<b>12,240</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(383,416)	(399,511)	<b>(408,815)</b>
Non cash items added back	64,202	64,139	<b>69,607</b>
Change in operating assets and liabilities	1,164	6,155	<b>505</b>
<b>Net cash flow from operating activities</b>	<b>(318,050)</b>	<b>(329,217)</b>	<b>(338,703)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,323	4,529	12,240
Receivables	20,130	18,078	20,078
Other	903	1,749	1,761
<b>Total Current Assets</b>	<b>24,356</b>	<b>24,356</b>	<b>34,079</b>
<b>Non Current Assets -</b>			
Receivables	25,556	25,799	25,800
Property, plant and equipment -			
Land and building	557,670	551,994	570,492
Plant and equipment	43,722	47,055	54,739
Other	6,819	3,901	4,032
<b>Total Non Current Assets</b>	<b>633,767</b>	<b>628,749</b>	<b>655,063</b>
<b>Total Assets</b>	<b>658,123</b>	<b>653,105</b>	<b>689,142</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	12,005	16,480	18,559
Interest bearing	1,390	1,325	1,352
Provisions	20,646	15,310	15,749
Other	19,650	19,650	19,650
<b>Total Current Liabilities</b>	<b>53,691</b>	<b>52,765</b>	<b>55,310</b>
<b>Non Current Liabilities -</b>			
Interest bearing	39,965	40,030	38,546
Provisions	4,345	3,901	4,032
<b>Total Non Current Liabilities</b>	<b>44,310</b>	<b>43,931</b>	<b>42,578</b>
<b>Total Liabilities</b>	<b>98,001</b>	<b>96,696</b>	<b>97,888</b>
<b>NET ASSETS</b>	<b>560,122</b>	<b>556,409</b>	<b>591,254</b>
<b>EQUITY</b>			
Reserves	185,300	193,018	193,018
Accumulated funds	374,822	363,391	398,236
<b>TOTAL EQUITY</b>	<b>560,122</b>	<b>556,409</b>	<b>591,254</b>

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## ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

### 22 ATTORNEY GENERAL'S DEPARTMENT

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#### 22.1 Justice Services

##### 22.1.1 Justice Policy and Planning

Program Objective(s): To contribute to the development of a legal system and laws in New South Wales that further the principles of justice and contribute to the achievement of the goals of the Government.

Program Description: Conduct research and provide information to assist the Government in formulating and initiating new policies and developing legislation. Review laws and services in consultation with the community to ensure they are relevant to contemporary needs. Develop initiatives to promote a safer community.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Proposals for legislative reform passed by Parliament	no.	15	42	30	<b>33</b>
Advicings provided to the Attorney General and Director General	no.	1,050	3,880	4,100	<b>1,950</b>
Matters referred by communities to the Aboriginal Justice Advisory Council	no.	80	55	80	<b>60</b>
Local domestic violence committee grants	no.	75	72	72	<b>72</b>
Safer Communities Development Fund grants	no.	30	34	40	<b>40</b>
Beat graffiti grants	no.	30	56	50	<b>40</b>
<u>Average Staffing:</u>	EFT	113	129	145	<b>155</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	9,885	10,059	<b>11,052</b>
Other operating expenses	3,695	4,011	<b>3,920</b>
Maintenance	144	249	<b>144</b>
Depreciation and amortisation	410	419	<b>431</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Recurrent grants to non-profit organisations	2,176	2,407	<b>2,213</b>
Criminology Research	69	69	<b>69</b>
Australian Institute of Judicial Administration	66	66	<b>66</b>
<b>Total Expenses</b>	<b>16,445</b>	<b>17,280</b>	<b>17,895</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	65	77	<b>70</b>
Minor sales of goods and services	14	10	<b>14</b>
Investment income	13	9	<b>13</b>
Grants and contributions	2,809	3,188	<b>2,575</b>
Other revenue	75	54	<b>109</b>
<b>Total Retained Revenue</b>	<b>2,976</b>	<b>3,338</b>	<b>2,781</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>13,469</b>	<b>13,940</b>	<b>15,114</b>
<b>ASSET ACQUISITIONS</b>	<b>193</b>	<b>155</b>	<b>2,463</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.2 Regulatory Services**

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Telephone inquiries concerning dissatisfaction with legal practitioners	no.	9,550	9,981	12,625	<b>11,000</b>
Complaints and consumer disputes received	no.	2,950	2,963	3,050	<b>3,200</b>
Reviews undertaken by the Legal Profession Advisory Council	no.	4	4	4	<b>4</b>
Professional schemes approved	no.	4	...	1	<b>2</b>
<u>Average Staffing:</u>	EFT	20	26	27	<b>28</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,762	1,967	<b>1,995</b>
Other operating expenses	1,278	995	<b>1,341</b>
Maintenance	62	73	<b>62</b>
Depreciation and amortisation	58	36	<b>42</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	...	35	...
<b>Total Expenses</b>	<b>3,160</b>	<b>3,106</b>	<b>3,440</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.2 Regulatory Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Services provided to departmental commercial activities	2	3	2
Minor sales of goods and services	5	...	5
Investment income	1	...	...
Other revenue	3,218	3,074	3,487
<b>Total Retained Revenue</b>	<b>3,226</b>	<b>3,077</b>	<b>3,494</b>
<b>NET COST OF SERVICES</b>	<b>(66)</b>	<b>29</b>	<b>(54)</b>

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<b>ASSET ACQUISITIONS</b>	<b>36</b>	<b>62</b>	<b>40</b>
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## ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT

### 22 ATTORNEY GENERAL'S DEPARTMENT

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#### 22.1 Justice Services

##### 22.1.3 Legal and Support Services

Program Objective(s): To ensure members of the public have full access to the legal system and are adequately represented in legal matters affecting them and enhance the cost-effectiveness of the legal services used by the Government.

Program Description: Representation of and advice to members of the public granted legal aid and appearing before Coronial Inquiries, and persons called before the Police Integrity Commission and the Independent Commission Against Corruption. Provision of advice/consultancy services to Government departments/agencies on legal services.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
District Court matters completed by Public Defenders	no.	n.a	n.a	490	<b>490</b>
Supreme Court matters completed by Public Defenders	no.	n.a	n.a	95	<b>95</b>
Higher Court and Criminal Court of Appeal advices finalised by Public Defenders	no.	n.a	n.a	300	<b>300</b>
Legal management requests received from government departments and agencies	no.	25	41	25	<b>25</b>
Matters dealt with through the Community Justice Centres	no.	n.a	7,161	7,447	<b>7,745</b>
<u>Average Staffing:</u>	EFT	135	122	128	<b>135</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	10,705	11,379	<b>12,362</b>
Other operating expenses	4,898	5,659	<b>5,616</b>
Maintenance	99	278	<b>140</b>
Depreciation and amortisation	565	390	<b>594</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	39	19	<b>20</b>
Commercial Disputes Centre	86	88	<b>85</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Compensation for legal costs	460	668	<b>472</b>
Costs associated with the Criminal Cases Act	1,273	836	<b>1,305</b>
Costs awarded against the Crown in criminal matters	859	1,066	<b>868</b>
Legal Representation Office	1,800	1,551	<b>1,800</b>
Compensation - Crimes Act inquiries	289	...	<b>287</b>
Witnesses expenses	486	20	<b>484</b>
Special inquiries - expenses	...	5,045	<b>6,000</b>
Legal assistance claims	386	...	<b>383</b>
Dormant Funds on Public Trust	26	26	<b>26</b>
Crown Solicitor's Office fees	14,375	17,545	<b>14,713</b>
<b>Total Expenses</b>	<b>36,346</b>	<b>44,570</b>	<b>45,155</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	59	68	<b>61</b>
Minor sales of goods and services	64	67	<b>73</b>
Investment income	11	8	<b>12</b>
Grants and contributions	1,287	2,191	<b>2,530</b>
Other revenue	1,204	1,370	<b>774</b>
<b>Total Retained Revenue</b>	<b>2,625</b>	<b>3,704</b>	<b>3,450</b>
Gain/(loss) on disposal of non current assets	...	(24)	...
<b>NET COST OF SERVICES</b>	<b>33,721</b>	<b>40,890</b>	<b>41,705</b>
<b>ASSET ACQUISITIONS</b>	<b>173</b>	<b>849</b>	<b>295</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.4 Justice Support Services**

Program Objective(s): To promote the earliest, most effective and efficient resolution of proceedings.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Jury management - persons served on jury duty	no.	14,330	11,797	14,150	<b>13,500</b>
Court security - incidents reported	no.	973	1,276	1,100	<b>1,600</b>
Executory processes finalised	no.	78,000	122,684	125,000	<b>130,000</b>
Reporting service provided-court sittings	no.	27,350	25,245	28,400	<b>28,800</b>
<u>Average Staffing:</u>	EFT	768	809	831	<b>866</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	47,332	45,723	<b>49,211</b>
Other operating expenses	12,371	14,008	<b>13,242</b>
Maintenance	1,062	1,501	<b>668</b>
Depreciation and amortisation	4,025	3,793	<b>3,519</b>
Other expenses			
Jury costs	7,570	7,000	<b>7,200</b>
<b>Total Expenses</b>	<b>72,360</b>	<b>72,025</b>	<b>73,840</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.4 Justice Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sheriff's fees	5,239	4,535	<b>4,855</b>
Services provided to departmental commercial activities	433	516	<b>446</b>
Minor sales of goods and services	10	97	<b>19</b>
Investment income	73	71	<b>75</b>
Grants and contributions	263	366	<b>268</b>
Other revenue	1,009	918	<b>1,211</b>
<b>Total Retained Revenue</b>	<b>7,027</b>	<b>6,503</b>	<b>6,874</b>
Gain/(loss) on disposal of non current assets	1	11	...
<b>NET COST OF SERVICES</b>	<b>65,332</b>	<b>65,511</b>	<b>66,966</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,252</b>	<b>1,446</b>	<b>2,722</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.5 Human Rights Services**

Program Objective(s): To reduce social disharmony through programs which protect human rights.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeal.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Administrative Decisions Tribunal -					
Total cases finalised	no.	674	688	1,100	<b>1,500</b>
Anti-Discrimination Board-					
Complaints lodged	no.	1,450	1,625	1,600	<b>1,700</b>
Office of Public Guardian-					
People under public guardianship	no.	1,649	1,695	1,770	<b>1,765</b>
Privacy Committee-					
Privacy Complaints lodged	no.	220	182	200	<b>250</b>
Victims Compensation Tribunal-					
Applications registered	no.	8,500	6,204	6,000	<b>6,000</b>
Counselling hours approved	no.	20,200	18,958	20,000	<b>20,000</b>
<u>Average Staffing:</u>	EFT	137	164	163	<b>158</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related		6,436	7,275	<b>6,681</b>
Other operating expenses		4,222	4,030	<b>4,183</b>
Maintenance		101	167	<b>90</b>
Depreciation and amortisation		553	406	<b>504</b>
Grants and subsidies				
Office of The Protective Commissioner		...	5,000	<b>3,000</b>
Recurrent grants to non-profit organisations		146	147	<b>150</b>
Public Trust Office		...	...	<b>1,730</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.1 Justice Services**

**22.1.5 Human Rights Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Office of the Public Guardian	5,696	5,696	<b>5,844</b>
Compensation to victims of crimes	67,246	69,269	<b>67,246</b>
<b>Total Expenses</b>	<b>84,400</b>	<b>91,990</b>	<b>89,428</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	74	86	<b>71</b>
Minor sales of goods and services	577	696	<b>724</b>
Investment income	14	10	<b>14</b>
Retained taxes, fees and fines	3,400	5,423	<b>3,400</b>
Grants and contributions	...	13	...
Other revenue	1,053	1,040	<b>955</b>
<b>Total Retained Revenue</b>	<b>5,118</b>	<b>7,268</b>	<b>5,164</b>
Gain/(loss) on disposal of non current assets	...	3	...
<b>NET COST OF SERVICES</b>	<b>79,282</b>	<b>84,719</b>	<b>84,264</b>
<b>ASSET ACQUISITIONS</b>	<b>220</b>	<b>400</b>	<b>455</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.1 Supreme Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear appeals and conduct criminal and civil trials, and to administer deceased estates.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>																				
<u>Outputs:</u>																									
Civil cases finalised (including Court of Appeal)	no.	12,405	11,940	11,235	<b>11,235</b>																				
Criminal cases finalised (including Court of Appeal)	no.	1,087	1,132	810	<b>810</b>																				
<u>Average Staffing:</u>	EFT	320	336	345	<b>345</b>																				
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 10%; text-align: center;">Budget</th> <th style="width: 10%; text-align: center;">Revised</th> <th style="width: 10%;"></th> <th style="width: 10%; text-align: center;">Budget</th> </tr> <tr> <td></td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">2002-03</td> <td style="text-align: center;">2003-04</td> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Budget</td> </tr> <tr> <td></td> <td></td> <td></td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> </tr> </tbody> </table>							Budget	Revised		Budget		\$000	\$000	2002-03	2003-04				Budget	Budget				\$000	\$000
	Budget	Revised		Budget																					
	\$000	\$000	2002-03	2003-04																					
			Budget	Budget																					
			\$000	\$000																					

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	34,782	35,669		<b>36,764</b>
Other operating expenses	7,617	7,589		<b>7,210</b>
Maintenance	329	500		<b>330</b>
Depreciation and amortisation	2,293	2,427		<b>3,197</b>
Other expenses				
Law Courts Limited	3,518	3,658		<b>3,587</b>
Fees for the arbitration of civil claims	353	37		<b>52</b>
Ex gratia payments	...	19		...
<b>Total Expenses</b>	<b>48,892</b>	<b>49,899</b>		<b>51,140</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.1 Supreme Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	1,303	1,213	<b>1,339</b>
Supreme Court fees	27,143	31,000	<b>30,438</b>
Services provided to departmental commercial activities	155	182	<b>155</b>
Minor sales of goods and services	2	32	<b>35</b>
Investment income	30	21	<b>30</b>
Grants and contributions	...	28	...
Other revenue	599	535	<b>664</b>
<b>Total Retained Revenue</b>	<b>29,232</b>	<b>33,011</b>	<b>32,661</b>
Gain/(loss) on disposal of non current assets	1	6	...
<b>NET COST OF SERVICES</b>	<b>19,659</b>	<b>16,882</b>	<b>18,479</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>11,592</b>	<b>14,588</b>	<b>9,114</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.2 District Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide intermediate court services.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear indictable offences and civil matters up to a limit of \$750,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Civil cases finalised	no.	12,954	15,966	15,500	<b>16,000</b>
Criminal cases finalised	no.	9,230	9,349	9,000	<b>9,000</b>
<u>Average Staffing:</u>	EFT	267	262	282	<b>322</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	34,770	35,952	<b>42,160</b>
Other operating expenses	6,528	6,585	<b>9,262</b>
Maintenance	1,013	1,781	<b>1,114</b>
Depreciation and amortisation	3,747	3,516	<b>5,763</b>
Other expenses			
Fees for the arbitration of civil claims	1,963	2,202	<b>1,988</b>
Interest expenses - financing leases	1,030	1,013	<b>2,470</b>
<b>Total Expenses</b>	<b>49,051</b>	<b>51,049</b>	<b>62,757</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.2 District Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	1,122	<b>250</b>
Sale of transcripts	904	1,174	<b>960</b>
District Court fees	10,770	10,495	<b>11,219</b>
Arbitration fees	4,000	4,000	<b>4,005</b>
Services provided to departmental commercial activities	120	150	<b>145</b>
Minor sales of goods and services	2	4	<b>5</b>
Investment income	23	18	<b>28</b>
Grants and contributions	...	23	...
Contribution from Workcover Authority	...	...	<b>6,809</b>
Contribution from Dust Diseases Tribunal	...	...	<b>2,326</b>
Other revenue	1,109	952	<b>1,067</b>
<b>Total Retained Revenue</b>	<b>16,928</b>	<b>17,938</b>	<b>26,814</b>
Gain/(loss) on disposal of non current assets	...	4	...
<b>NET COST OF SERVICES</b>	<b>32,123</b>	<b>33,107</b>	<b>35,943</b>

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<b>ASSET ACQUISITIONS</b>	<b>4,506</b>	<b>1,137</b>	<b>12,594</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.3 Local Courts**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through statewide lower or magistrate court services.

Program Description: The provision of courts, magistrates, registry services and support staff to hear matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Civil claims	no.	9,714	13,333	15,000	<b>15,000</b>
Criminal disputes finalised	no.	243,697	232,442	250,000	<b>255,000</b>
Other matters (Family Law & Children's Court)	no.	29,334	28,641	30,000	<b>32,500</b>
<u>Average Staffing:</u>	EFT	1,192	1,200	1,220	<b>1,225</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	92,394	92,782	<b>96,220</b>
Other operating expenses	24,897	26,636	<b>25,780</b>
Maintenance	6,957	6,879	<b>6,813</b>
Depreciation and amortisation	14,989	15,401	<b>15,198</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	82	10	<b>10</b>
Other expenses			
Fees for the arbitration of civil claims	631	636	<b>398</b>
Fees for inquests and post mortems	1,719	2,178	<b>1,758</b>
Ex gratia payments	...	19	...
<b>Total Expenses</b>	<b>141,669</b>	<b>144,541</b>	<b>146,177</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	643	278	371
Family Law Court	1,831	1,630	1,882
Sale of transcripts	978	811	1,005
Local Court fees	18,701	18,134	18,975
Services provided to departmental commercial activities	550	647	552
Birth, death and marriage fees - other	375	410	385
Minor sales of goods and services	8	141	19
Investment income	106	96	107
Grants and contributions	...	101	...
Other revenue	2,042	1,907	1,910
<b>Total Retained Revenue</b>	<b>25,234</b>	<b>24,155</b>	<b>25,206</b>
Gain/(loss) on disposal of non current assets	1	142	...
<b>NET COST OF SERVICES</b>	<b>116,434</b>	<b>120,244</b>	<b>120,971</b>

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<b>ASSET ACQUISITIONS</b>	<b>17,765</b>	<b>11,020</b>	<b>26,620</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.4 Land and Environment Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of land and environment matters.

Program Description: The provision of courts, judicial officers, assessors, registry services and support staff to deal with local government appeals, land valuation, development, building and environment matters.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>																		
<u>Outputs:</u>																							
Total disputes finalised	no.	1,987	1,776	2,000	<b>2,000</b>																		
<u>Average Staffing:</u>	EFT	50	52	55	<b>58</b>																		
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 35%;"></th> <th style="width: 10%; text-align: center;">2002-03</th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> <th style="width: 10%;"></th> </tr> <tr> <td></td> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Budget</td> </tr> <tr> <td></td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> </tr> </thead> </table>							2002-03						Budget	Revised	Budget	Budget	Budget		\$000	\$000	\$000	\$000	\$000
	2002-03																						
	Budget	Revised	Budget	Budget	Budget																		
	\$000	\$000	\$000	\$000	\$000																		

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related		5,861	6,424		<b>6,934</b>
Other operating expenses		1,042	1,553		<b>1,106</b>
Maintenance		198	93		<b>156</b>
Depreciation and amortisation		885	1,077		<b>1,096</b>

<b>Total Expenses</b>		<b>7,986</b>	<b>9,147</b>		<b>9,292</b>
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Less:

**Retained Revenue -**

Sales of goods and services					
Sale of transcripts		55	57		<b>57</b>
Land and Environment Court fees		1,585	1,963		<b>1,835</b>
Services provided to departmental commercial activities		24	29		<b>26</b>
Minor sales of goods and services		...	...		<b>1</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.4 Land and Environment Court (cont)**

***OPERATING STATEMENT (cont)***

Investment income	5	3	5
Grants and contributions	...	5	...
Other revenue	108	335	120
<b>Total Retained Revenue</b>	<b>1,777</b>	<b>2,392</b>	<b>2,044</b>
<b>NET COST OF SERVICES</b>	<b>6,209</b>	<b>6,755</b>	<b>7,248</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>80</b>	<b>91</b>	<b>91</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.5 Industrial Relations Commission**

Program Objective(s): To promote the earliest, most effective and efficient resolution of industrial matters.

Program Description: The provision of courts, judicial officers, registry services and support services in an endeavour to settle industrial disputes and the hearing of certain criminal prosecutions for offences under industrial laws. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Total disputes finalised	no.	8,344	7,994	6,500	<b>6,500</b>
<u>Average Staffing:</u>	EFT	130	129	123	<b>123</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	12,116	12,188	<b>12,716</b>
Other operating expenses	4,895	4,771	<b>4,859</b>
Maintenance	319	388	<b>254</b>
Depreciation and amortisation	893	1,520	<b>1,509</b>
<b>Total Expenses</b>	<b>18,223</b>	<b>18,867</b>	<b>19,338</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Industrial Court fees	...	424	<b>436</b>
Sale of transcripts	419	523	<b>430</b>
Services provided to departmental commercial activities	58	65	<b>55</b>
Minor sales of goods and services	537	162	<b>116</b>
Investment income	11	8	<b>11</b>
Grants and contributions	...	11	<b>...</b>
Other revenue	215	288	<b>236</b>
<b>Total Retained Revenue</b>	<b>1,240</b>	<b>1,481</b>	<b>1,284</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.5 Industrial Relations Commission (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>16,983</b>	<b>17,384</b>	<b>18,054</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>194</b>	<b>962</b>	<b>3,518</b>
<hr/>			

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.6 Compensation Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of compensation matters.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear claims and appeals concerning compensation matters and dust diseases claims.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Compensation Court (includes Dust Diseases Tribunal)- Total cases finalised	no.	20,415	24,854	14,500	<b>8,488</b>
<u>Average Staffing</u> :	EFT	169	166	154	<b>76</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	17,529	16,254	<b>9,382</b>
Other operating expenses	9,249	9,951	<b>4,922</b>
Maintenance	134	125	<b>114</b>
Depreciation and amortisation	270	227	<b>127</b>
Other expenses			
Interest expenses - financing leases	2,399	2,569	<b>1,238</b>
<b>Total Expenses</b>	<b>29,581</b>	<b>29,126</b>	<b>15,783</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**22 ATTORNEY GENERAL'S DEPARTMENT**

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**22.2 Court Services**

**22.2.6 Compensation Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Dust Diseases Tribunal fees	...	942	<b>352</b>
Sale of transcripts	415	475	<b>208</b>
Compensation Court fees	528	13	...
Minor sales of goods and services	50	7	<b>25</b>
Contribution from Workcover Authority	24,000	22,484	<b>12,313</b>
Contribution from Dust Diseases Tribunal	3,611	3,611	<b>2,344</b>
Other revenue	707	1,544	<b>416</b>
<b>Total Retained Revenue</b>	<b>29,311</b>	<b>29,076</b>	<b>15,658</b>
<b>NET COST OF SERVICES</b>	<b>270</b>	<b>50</b>	<b>125</b>

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<b>ASSET ACQUISITIONS</b>	<b>249</b>	<b>64</b>	<b>250</b>
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Note: The Compensation Court is to cease operations from 1 January 2004. Thereafter, compensation matters will be dealt with by the new Workers' Compensation Commission, with residual matters transferring to the District Court.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,529	2,636	<b>2,644</b>
Other operating expenses	1,090	1,113	<b>1,140</b>
Maintenance	10	10	<b>10</b>
Depreciation and amortisation	115	140	<b>116</b>
Other expenses	...	270	...
<b>Total Expenses</b>	<b>3,744</b>	<b>4,169</b>	<b>3,910</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	50	95	<b>76</b>
Investment income	2	5	<b>2</b>
Other revenue	5	2	<b>5</b>
<b>Total Retained Revenue</b>	<b>57</b>	<b>102</b>	<b>83</b>
<b>NET COST OF SERVICES</b>	<b>3,687</b>	<b>4,067</b>	<b>3,827</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,398	2,464	2,451
Other	1,210	1,590	1,324
<b>Total Payments</b>	<b>3,608</b>	<b>4,054</b>	<b>3,775</b>
<b>Receipts</b>			
Sale of goods and services	50	120	51
Interest	2	5	2
Other	116	192	184
<b>Total Receipts</b>	<b>168</b>	<b>317</b>	<b>237</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,440)</b>	<b>(3,737)</b>	<b>(3,538)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(49)	(49)	(48)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(49)</b>	<b>(49)</b>	<b>(48)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,365	3,635	3,456
Capital appropriation	49	49	48
Cash reimbursements from the Consolidated Fund Entity	77	115	84
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,491</b>	<b>3,799</b>	<b>3,588</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2</b>	<b>13</b>	<b>2</b>
Opening Cash and Cash Equivalents	9	13	26
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11</b>	<b>26</b>	<b>28</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,687)	(4,067)	(3,827)
Non cash items added back	238	295	275
Change in operating assets and liabilities	9	35	14
<b>Net cash flow from operating activities</b>	<b>(3,440)</b>	<b>(3,737)</b>	<b>(3,538)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11	26	28
Receivables	39	46	46
Other	41	82	82
<b>Total Current Assets</b>	<b>91</b>	<b>154</b>	<b>156</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	422	348	280
<b>Total Non Current Assets</b>	<b>422</b>	<b>348</b>	<b>280</b>
<b>Total Assets</b>	<b>513</b>	<b>502</b>	<b>436</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	125	150	184
Provisions	165	189	194
Other	...	25	...
<b>Total Current Liabilities</b>	<b>290</b>	<b>364</b>	<b>378</b>
<b>Total Liabilities</b>	<b>290</b>	<b>364</b>	<b>378</b>
<b>NET ASSETS</b>	<b>223</b>	<b>138</b>	<b>58</b>
<b>EQUITY</b>			
Accumulated funds	223	138	58
<b>TOTAL EQUITY</b>	<b>223</b>	<b>138</b>	<b>58</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**23.1 Judicial Commission of New South Wales**

**23.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Sentencing consistency and judicial education/training	28	29
Complaints	2	2
Administration, management support and stenographic services	4	4
	34	35

  

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,529	2,636	<b>2,644</b>
Other operating expenses	1,090	1,113	<b>1,140</b>
Maintenance	10	10	<b>10</b>
Depreciation and amortisation	115	140	<b>116</b>
Other expenses			
Conduct Division	...	270	...
<b>Total Expenses</b>	<b>3,744</b>	<b>4,169</b>	<b>3,910</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**23 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**23.1 Judicial Commission of New South Wales**

**23.1.1 Judicial Commission of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	50	95	<b>76</b>
Investment income	2	5	<b>2</b>
Other revenue	5	2	<b>5</b>
<b>Total Retained Revenue</b>	<b>57</b>	<b>102</b>	<b>83</b>

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<b>NET COST OF SERVICES</b>	<b>3,687</b>	<b>4,067</b>	<b>3,827</b>
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<b>ASSET ACQUISITIONS</b>	<b>49</b>	<b>49</b>	<b>48</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	43,355	41,592	<b>46,782</b>
Other operating expenses	10,266	10,902	<b>10,796</b>
Maintenance	1,719	1,300	<b>1,300</b>
Depreciation and amortisation	2,171	2,171	<b>2,454</b>
Grants and subsidies	11,988	13,488	<b>13,500</b>
Other expenses	52,821	55,382	<b>66,972</b>
<b>Total Expenses</b>	<b>122,320</b>	<b>124,835</b>	<b>141,804</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	41,248	40,848	<b>43,396</b>
Investment income	1,650	1,650	<b>1,733</b>
Grants and contributions	18,955	20,242	<b>23,702</b>
Other revenue	150	200	<b>154</b>
<b>Total Retained Revenue</b>	<b>62,003</b>	<b>62,940</b>	<b>68,985</b>
Gain/(loss) on disposal of non current assets	...	(50)	...
<b>NET COST OF SERVICES</b>	<b>60,317</b>	<b>61,945</b>	<b>72,819</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	43,159	41,252	46,208
Grants and subsidies	11,988	13,488	13,500
Other	69,831	76,992	88,410
<b>Total Payments</b>	<b>124,978</b>	<b>131,732</b>	<b>148,118</b>
<b>Receipts</b>			
Sale of goods and services	40,885	39,340	42,759
Interest	1,650	1,650	1,733
Other	25,298	27,864	32,034
<b>Total Receipts</b>	<b>67,833</b>	<b>68,854</b>	<b>76,526</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(57,145)</b>	<b>(62,878)</b>	<b>(71,592)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	360	50	...
Purchases of property, plant and equipment	(3,118)	(2,883)	(3,691)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,758)</b>	<b>(2,833)</b>	<b>(3,691)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	61,230	62,536	67,499
Capital appropriation	1,762	2,147	2,179
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>62,992</b>	<b>64,683</b>	<b>69,678</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,089</b>	<b>(1,028)</b>	<b>(5,605)</b>
Opening Cash and Cash Equivalents	12,193	20,251	19,223
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,282</b>	<b>19,223</b>	<b>13,618</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(60,317)	(61,945)	(72,819)
Non cash items added back	2,171	2,171	2,454
Change in operating assets and liabilities	1,001	(3,104)	(1,227)
<b>Net cash flow from operating activities</b>	<b>(57,145)</b>	<b>(62,878)</b>	<b>(71,592)</b>



**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,282	19,223	<b>13,618</b>
Receivables	3,874	3,602	<b>4,062</b>
Other	511	469	<b>469</b>
<b>Total Current Assets</b>	<b>19,667</b>	<b>23,294</b>	<b>18,149</b>
<b>Non Current Assets -</b>			
Receivables	5,485	5,790	<b>5,790</b>
Property, plant and equipment -			
Land and building	4,425	3,475	<b>2,661</b>
Plant and equipment	3,393	4,797	<b>6,848</b>
Other	7,473	3,269	<b>3,269</b>
<b>Total Non Current Assets</b>	<b>20,776</b>	<b>17,331</b>	<b>18,568</b>
<b>Total Assets</b>	<b>40,443</b>	<b>40,625</b>	<b>36,717</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	9,300	12,177	<b>10,836</b>
Provisions	3,669	3,196	<b>3,770</b>
<b>Total Current Liabilities</b>	<b>12,969</b>	<b>15,373</b>	<b>14,606</b>
<b>Non Current Liabilities -</b>			
Provisions	5,643	7,477	<b>7,477</b>
Other	382	36	<b>36</b>
<b>Total Non Current Liabilities</b>	<b>6,025</b>	<b>7,513</b>	<b>7,513</b>
<b>Total Liabilities</b>	<b>18,994</b>	<b>22,886</b>	<b>22,119</b>
<b>NET ASSETS</b>	<b>21,449</b>	<b>17,739</b>	<b>14,598</b>
<b>EQUITY</b>			
Accumulated funds	21,449	17,739	<b>14,598</b>
<b>TOTAL EQUITY</b>	<b>21,449</b>	<b>17,739</b>	<b>14,598</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation. To promote the role of alternative dispute resolution in family law matters.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	63.6	65.1	64.7	<b>65.2</b>
Non-English speaking background	%	5.6	8.3	8.2	<b>8.8</b>
Aboriginal & Torres Strait Islander	%	2.3	2.8	4.6	<b>5.1</b>
Non-urban	%	32.6	42.2	42.0	<b>46.8</b>
Receiving Commonwealth benefits	%	52.2	68.6	68.1	<b>72.8</b>
Approval rate of applications for legal aid	%	70.2	75.9	76.2	<b>81.5</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	20,872	19,929	24,125	<b>24,130</b>
Telephone information services	no.	35,241	38,305	43,592	<b>47,700</b>
Alternative Dispute Resolution	no.	905	1,402	1,369	<b>1,500</b>
Case approvals	no.	8,279	10,277	10,823	<b>11,700</b>
Duty appearances	no.	7,495	4,859	4,889	<b>5,000</b>
<u>Average Staffing:</u>	EFT	150	136	149	<b>161</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,985	12,270	<b>14,778</b>
Other operating expenses	3,071	3,612	<b>3,444</b>
Maintenance	484	411	<b>411</b>
Depreciation and amortisation	621	720	<b>819</b>
Other expenses			
Payments to private practitioners	19,706	20,975	<b>28,795</b>
<b>Total Expenses</b>	<b>36,867</b>	<b>37,988</b>	<b>48,247</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	940	1,175	<b>985</b>
Legal aid services - Commonwealth matters	30,829	31,934	<b>34,000</b>
Investment income	820	990	<b>908</b>
Grants and contributions	907	973	<b>833</b>
Other revenue	30	75	<b>64</b>
<b>Total Retained Revenue</b>	<b>33,526</b>	<b>35,147</b>	<b>36,790</b>
Gain/(loss) on disposal of non current assets	...	(8)	...
<b>NET COST OF SERVICES</b>	<b>3,341</b>	<b>2,849</b>	<b>11,457</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>935</b>	<b>860</b>	<b>1,100</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	17.8	18.0	18.0	<b>18.0</b>
Non-English speaking background	%	13.2	14.8	14.8	<b>15.0</b>
Aboriginal & Torres Strait Islander	%	3.5	4.3	4.5	<b>4.7</b>
Non-urban	%	20.6	23.3	24.0	<b>25.4</b>
Receiving Commonwealth benefits	%	52.0	57.3	57.8	<b>58.8</b>
Approval rate of applications for legal aid	%	82.7	86.4	90.2	<b>93.0</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	9,187	15,458	20,340	<b>22,300</b>
Telephone information services	no.	22,582	24,904	30,228	<b>33,300</b>
Case approvals	no.	14,520	36,996	38,865	<b>38,900</b>
Duty appearances	no.	145,526	93,209	85,506	<b>86,000</b>
<u>Average Staffing:</u>	EFT	300	311	319	<b>344</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal Law Matters (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	23,787	23,523	<b>25,440</b>
Other operating expenses	5,490	5,595	<b>5,640</b>
Maintenance	974	703	<b>703</b>
Depreciation and amortisation	1,169	1,109	<b>1,235</b>
Other expenses			
Payments to private practitioners	27,105	31,052	<b>34,173</b>
<b>Total Expenses</b>	<b>58,525</b>	<b>61,982</b>	<b>67,191</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	590	580	<b>539</b>
Legal aid services - Commonwealth matters	3,806	3,197	<b>3,403</b>
Investment income	415	390	<b>517</b>
Grants and contributions	9,672	10,754	<b>13,639</b>
Other revenue	80	100	<b>75</b>
<b>Total Retained Revenue</b>	<b>14,563</b>	<b>15,021</b>	<b>18,173</b>
Gain/(loss) on disposal of non current assets	...	(47)	...
<b>NET COST OF SERVICES</b>	<b>43,962</b>	<b>47,008</b>	<b>49,018</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,710</b>	<b>1,532</b>	<b>2,024</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**24.1 Legal Aid and Other Legal Services**

**24.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	44.0	53.3	45.7	<b>46.9</b>
Non-English speaking background	%	16.4	13.4	19.0	<b>19.8</b>
Aboriginal & Torres Strait Islander	%	1.8	2.2	1.7	<b>1.8</b>
Non-urban	%	27.3	36.1	27.7	<b>27.4</b>
Receiving Commonwealth benefits	%	65.8	74.2	79.5	<b>82.1</b>
Approval rate of applications for legal aid	%	54.4	53.1	51.7	<b>50.7</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	13,456	14,382	18,960	<b>19,400</b>
Telephone information services	no.	36,020	43,416	59,138	<b>65,000</b>
Case approvals	no.	1,094	1,072	956	<b>900</b>
Duty appearances	no.	15,708	16,014	17,718	<b>19,000</b>
<u>Average Staffing:</u>	EFT	100	89	99	<b>106</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,335	5,503	<b>6,229</b>
Other operating expenses	1,629	1,603	<b>1,598</b>
Maintenance	254	179	<b>179</b>
Depreciation and amortisation	368	326	<b>370</b>
Other expenses			
Payments to private practitioners	6,010	3,355	<b>4,004</b>
<b>Total Expenses</b>	<b>14,596</b>	<b>10,966</b>	<b>12,380</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Contributions by legally assisted persons	670	45	<b>298</b>
Legal aid services - Commonwealth matters	4,321	3,917	<b>4,171</b>
Investment income	415	270	<b>308</b>
Grants and contributions	2,958	2,835	<b>3,688</b>
Other revenue	40	25	<b>15</b>
<b>Total Retained Revenue</b>	<b>8,404</b>	<b>7,092</b>	<b>8,480</b>
Gain/(loss) on disposal of non current assets	...	5	...
<b>NET COST OF SERVICES</b>	<b>6,192</b>	<b>3,869</b>	<b>3,900</b>

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<b>ASSET ACQUISITIONS</b>	<b>455</b>	<b>477</b>	<b>539</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.4 Funding for Community Legal Centres and other community legal services**

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Administration	4	4

  

	2002-03		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	248	296	<b>335</b>
Other operating expenses	76	92	<b>114</b>
Maintenance	7	7	<b>7</b>
Depreciation and amortisation	13	16	<b>30</b>
Grants and subsidies			
Grants to community legal centres	8,478	9,903	<b>9,903</b>
Women's domestic violence court assistance program	3,089	3,164	<b>3,164</b>
Domestic Violence Advocacy Service	279	279	<b>287</b>
Community Legal Centres Secretariat - NSW	142	142	<b>146</b>
<b>Total Expenses</b>	<b>12,332</b>	<b>13,899</b>	<b>13,986</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**24 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**24.1 Legal Aid and Other Legal Services**

**24.1.4 Funding for Community Legal Centres and other community legal services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Legal aid services - Commonwealth matters

Grants and contributions

92	...	...
5,418	5,680	<b>5,542</b>

**Total Retained Revenue**

<b>5,510</b>	<b>5,680</b>	<b>5,542</b>
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**NET COST OF SERVICES**

<b>6,822</b>	<b>8,219</b>	<b>8,444</b>
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**ASSET ACQUISITIONS**

<b>18</b>	<b>14</b>	<b>28</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	50,318	56,623	<b>55,614</b>
Other operating expenses	10,570	9,720	<b>10,311</b>
Maintenance	547	501	<b>561</b>
Depreciation and amortisation	2,130	2,432	<b>2,430</b>
Other expenses	3,057	3,057	<b>3,133</b>
<b>Total Expenses</b>	<b>66,622</b>	<b>72,333</b>	<b>72,049</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	175	120	<b>77</b>
Investment income	35	28	<b>36</b>
Other revenue	44	570	<b>263</b>
<b>Total Retained Revenue</b>	<b>254</b>	<b>718</b>	<b>376</b>
Gain/(loss) on disposal of non current assets	5	1	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>66,363</b>	<b>71,614</b>	<b>71,668</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	45,417	50,502	50,345
Other	15,263	14,388	14,418
<b>Total Payments</b>	<b>60,680</b>	<b>64,890</b>	<b>64,763</b>
<b>Receipts</b>			
Sale of goods and services	175	120	77
Interest	31	19	45
Other	1,133	2,573	1,164
<b>Total Receipts</b>	<b>1,339</b>	<b>2,712</b>	<b>1,286</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(59,341)</b>	<b>(62,178)</b>	<b>(63,477)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	1	5
Purchases of property, plant and equipment	(4,914)	(5,184)	(1,809)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,909)</b>	<b>(5,183)</b>	<b>(1,804)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	57,777	61,512	61,832
Capital appropriation	4,914	5,184	1,809
Cash reimbursements from the Consolidated Fund Entity	1,550	2,100	2,200
Cash transfers to Consolidated Fund	...	(286)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>64,241</b>	<b>68,510</b>	<b>65,841</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(9)</b>	<b>1,149</b>	<b>560</b>
Opening Cash and Cash Equivalents	180	190	1,339
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>171</b>	<b>1,339</b>	<b>1,899</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(66,363)	(71,614)	(71,668)
Non cash items added back	6,566	7,537	7,564
Change in operating assets and liabilities	456	1,899	627
<b>Net cash flow from operating activities</b>	<b>(59,341)</b>	<b>(62,178)</b>	<b>(63,477)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	171	1,339	1,899
Receivables	327	211	202
Inventories	2	2	2
Other	103	596	600
<b>Total Current Assets</b>	<b>603</b>	<b>2,148</b>	<b>2,703</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	12,610	13,378	12,757
<b>Total Non Current Assets</b>	<b>12,610</b>	<b>13,378</b>	<b>12,757</b>
<b>Total Assets</b>	<b>13,213</b>	<b>15,526</b>	<b>15,460</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,268	4,426	5,436
Provisions	4,151	4,241	4,076
Other	...	218	218
<b>Total Current Liabilities</b>	<b>6,419</b>	<b>8,885</b>	<b>9,730</b>
<b>Non Current Liabilities -</b>			
Provisions	...	724	724
Other	...	1,123	905
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>1,847</b>	<b>1,629</b>
<b>Total Liabilities</b>	<b>6,419</b>	<b>10,732</b>	<b>11,359</b>
<b>NET ASSETS</b>	<b>6,794</b>	<b>4,794</b>	<b>4,101</b>
<b>EQUITY</b>			
Reserves	551	551	551
Accumulated funds	6,243	4,243	3,550
<b>TOTAL EQUITY</b>	<b>6,794</b>	<b>4,794</b>	<b>4,101</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**25.1 Criminal Prosecutions**

**25.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Court.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	112	133	120	<b>120</b>
Trials completed	no.	113	120	120	<b>120</b>
District Court -					
Trials registered	no.	2,012	2,397	2,500	<b>2,600</b>
Trials completed	no.	2,368	1,954	2,400	<b>2,500</b>
Sentences registered	no.	1,224	1,708	1,400	<b>1,800</b>
Sentences completed	no.	1,220	1,456	1,400	<b>1,600</b>
All grounds appeals registered	no.	918	1,200	1,100	<b>1,200</b>
All grounds appeals completed	no.	1,301	1,207	1,300	<b>1,200</b>
Local Courts -					
Committals registered	no.	6,322	6,657	6,600	<b>6,800</b>
Committals completed	no.	5,580	6,381	6,400	<b>6,400</b>
<u>Average Staffing:</u>	EFT	540	559	586	<b>572</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	50,318	56,623	<b>55,614</b>
Other operating expenses	10,570	9,720	<b>10,311</b>
Maintenance	547	501	<b>561</b>
Depreciation and amortisation	2,130	2,432	<b>2,430</b>
Other expenses			
Allowances to witnesses	2,917	2,917	<b>2,993</b>
Ex gratia payments	50	50	<b>50</b>
Living expenses of non-Australian citizen defendants	90	90	<b>90</b>
<b>Total Expenses</b>	<b>66,622</b>	<b>72,333</b>	<b>72,049</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**25 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**25.1 Criminal Prosecutions**

**25.1.1 Crown Representation in Criminal Prosecutions (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	175	120	<b>77</b>
Investment income	35	28	<b>36</b>
Other revenue	44	570	<b>263</b>

<b>Total Retained Revenue</b>	<b>254</b>	<b>718</b>	<b>376</b>
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Gain/(loss) on disposal of non current assets	5	1	<b>5</b>
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<b>NET COST OF SERVICES</b>	<b>66,363</b>	<b>71,614</b>	<b>71,668</b>
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<b>ASSET ACQUISITIONS</b>	<b>4,914</b>	<b>5,184</b>	<b>1,809</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**26 ENVIRONMENT PROTECTION AUTHORITY**

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Financial data for this restructured agency will appear in Budget Paper No. 3 Volume 3 to be released on 26 August 2003.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**27 ENVIRONMENTAL TRUST**

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	2002-03		
	Budget	Revised	<b>2003-04</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	285	250	<b>315</b>
Other operating expenses	624	134	<b>182</b>
Grants and subsidies	24,916	15,641	<b>18,822</b>
<b>Total Expenses</b>	<b>25,825</b>	<b>16,025</b>	<b>19,319</b>
<hr/>			
Less:			
<b>Retained Revenue -</b>			
Investment income	938	1,622	<b>1,059</b>
Other revenue	2	56	<b>2</b>
<b>Total Retained Revenue</b>	<b>940</b>	<b>1,678</b>	<b>1,061</b>
<hr/>			
<b>NET COST OF SERVICES</b>	<b>24,885</b>	<b>14,347</b>	<b>18,258</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**27 ENVIRONMENTAL TRUST**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	285	259	<b>315</b>
Grants and subsidies	24,916	15,641	<b>18,822</b>
Other	624	1,764	<b>432</b>
<b>Total Payments</b>	<b>25,825</b>	<b>17,664</b>	<b>19,569</b>
<b>Receipts</b>			
Interest	938	1,974	<b>1,059</b>
Other	2	306	<b>252</b>
<b>Total Receipts</b>	<b>940</b>	<b>2,280</b>	<b>1,311</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(24,885)</b>	<b>(15,384)</b>	<b>(18,258)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,225	15,225	<b>15,603</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,225</b>	<b>15,225</b>	<b>15,603</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(9,660)</b>	<b>(159)</b>	<b>(2,655)</b>
Opening Cash and Cash Equivalents	39,143	41,166	<b>41,007</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>29,483</b>	<b>41,007</b>	<b>38,352</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(24,885)	(14,347)	<b>(18,258)</b>
Change in operating assets and liabilities	...	(1,037)	...
<b>Net cash flow from operating activities</b>	<b>(24,885)</b>	<b>(15,384)</b>	<b>(18,258)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**27 ENVIRONMENTAL TRUST**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	29,483	41,007	<b>38,352</b>
Receivables	407	438	<b>438</b>
Other	...	1	<b>1</b>
<b>Total Current Assets</b>	<b>29,890</b>	<b>41,446</b>	<b>38,791</b>
<b>Total Assets</b>	<b>29,890</b>	<b>41,446</b>	<b>38,791</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	443	443	<b>443</b>
Provisions	38	38	<b>38</b>
<b>Total Current Liabilities</b>	<b>481</b>	<b>481</b>	<b>481</b>
<b>Total Liabilities</b>	<b>481</b>	<b>481</b>	<b>481</b>
<b>NET ASSETS</b>	<b>29,409</b>	<b>40,965</b>	<b>38,310</b>
<b>EQUITY</b>			
Accumulated funds	29,409	40,965	<b>38,310</b>
<b>TOTAL EQUITY</b>	<b>29,409</b>	<b>40,965</b>	<b>38,310</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**27 ENVIRONMENTAL TRUST**

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**27.1 Support of the Environment**

**27.1.1 Support of the Environment**

Program Objective(s): To encourage and support environmental research, restoration and rehabilitation projects.

Program Description: Reducing environmental degradation of any kind. Research and education for the development of solutions to environmental problems within New South Wales. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	285	250	<b>315</b>
Other operating expenses	624	134	<b>182</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	7,956	2,385	<b>2,481</b>
Grants to agencies	16,960	13,256	<b>16,341</b>
<b>Total Expenses</b>	<b>25,825</b>	<b>16,025</b>	<b>19,319</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	938	1,622	<b>1,059</b>
Other revenue	2	56	<b>2</b>
<b>Total Retained Revenue</b>	<b>940</b>	<b>1,678</b>	<b>1,061</b>
<b>NET COST OF SERVICES</b>	<b>24,885</b>	<b>14,347</b>	<b>18,258</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**28 NATIONAL PARKS AND WILDLIFE SERVICE**

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Financial data for this restructured agency will appear in Budget Paper No. 3 Volume 3 to be released on 26 August 2003.

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,296	18,707	<b>18,645</b>
Other operating expenses	6,642	6,589	<b>6,934</b>
Maintenance	1,423	1,129	<b>1,029</b>
Depreciation and amortisation	2,554	2,554	<b>2,731</b>
Grants and subsidies	53	53	<b>52</b>
<b>Total Expenses</b>	<b>27,968</b>	<b>29,032</b>	<b>29,391</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,797	4,957	<b>5,545</b>
Investment income	120	96	<b>70</b>
Retained taxes, fees and fines	1,020	1,048	<b>1,152</b>
Grants and contributions	741	1,641	<b>1,752</b>
Other revenue	880	312	<b>163</b>
<b>Total Retained Revenue</b>	<b>7,558</b>	<b>8,054</b>	<b>8,682</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>20,360</b>	<b>20,928</b>	<b>20,659</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,033	17,343	17,164
Grants and subsidies	53	53	52
Other	10,322	9,453	7,783
<b>Total Payments</b>	<b>26,408</b>	<b>26,849</b>	<b>24,999</b>
<b>Receipts</b>			
Sale of goods and services	4,794	4,765	5,465
Interest	120	96	70
Other	4,901	2,968	3,067
<b>Total Receipts</b>	<b>9,815</b>	<b>7,829</b>	<b>8,602</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,593)</b>	<b>(19,020)</b>	<b>(16,397)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	50	50
Purchases of property, plant and equipment	(2,643)	(3,293)	(3,278)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,543)</b>	<b>(3,243)</b>	<b>(3,228)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,959	19,009	16,305
Capital appropriation	2,568	2,568	2,657
Cash reimbursements from the Consolidated Fund Entity	714	933	663
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,241</b>	<b>22,510</b>	<b>19,625</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>105</b>	<b>247</b>	...
Opening Cash and Cash Equivalents	1,851	1,264	1,511
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,956</b>	<b>1,511</b>	<b>1,511</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(20,360)	(20,928)	(20,659)
Non cash items added back	3,778	3,974	4,061
Change in operating assets and liabilities	(11)	(2,066)	201
<b>Net cash flow from operating activities</b>	<b>(16,593)</b>	<b>(19,020)</b>	<b>(16,397)</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,956	1,511	<b>1,511</b>
Receivables	968	860	<b>860</b>
Inventories	348	512	<b>512</b>
Other	50	620	<b>350</b>
<b>Total Current Assets</b>	<b>3,322</b>	<b>3,503</b>	<b>3,233</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	118,026	118,751	<b>117,932</b>
Plant and equipment	39,038	39,407	<b>38,618</b>
Infrastructure systems	30,455	31,097	<b>33,252</b>
<b>Total Non Current Assets</b>	<b>187,519</b>	<b>189,255</b>	<b>189,802</b>
<b>Total Assets</b>	<b>190,841</b>	<b>192,758</b>	<b>193,035</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	898	1,858	<b>1,776</b>
Interest bearing	...	19	<b>19</b>
Provisions	1,164	1,274	<b>1,337</b>
Other	250	94	<b>94</b>
<b>Total Current Liabilities</b>	<b>2,312</b>	<b>3,245</b>	<b>3,226</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	95	<b>95</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>95</b>	<b>95</b>
<b>Total Liabilities</b>	<b>2,312</b>	<b>3,340</b>	<b>3,321</b>
<b>NET ASSETS</b>	<b>188,529</b>	<b>189,418</b>	<b>189,714</b>
<b>EQUITY</b>			
Reserves	26,600	26,600	<b>26,600</b>
Accumulated funds	161,929	162,818	<b>163,114</b>
<b>TOTAL EQUITY</b>	<b>188,529</b>	<b>189,418</b>	<b>189,714</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.1 Research**

Program Objective(s): To investigate the systematics, ecology, horticulture and pathology of plants and related organisms and disseminate the results.

Program Description: Collecting, maintaining and studying the State collection of preserved plants, making information about plants available, researching the cultivation and pathology of plants, and contributing to plant related State, national and international policies.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Scientific publications	no.	35	75	60	<b>70</b>
Species and genera described	no.	34	50	20	<b>50</b>
Species reclassified	no.	100	52	45	<b>60</b>
Herbarium specimens databased	no.	18,000	17,000	92,000	<b>100,000</b>
Herbarium acquisitions	no.	23,000	23,000	24,000	<b>25,000</b>
Plant identifications	no.	n.a.	n.a.	23,000	<b>20,000</b>
Disease diagnosis	no.	n.a.	n.a.	190	<b>200</b>
Books and periodicals catalogued and accessioned	no.	2,500	2,400	1,500	<b>1,700</b>
<u>Average Staffing:</u>	EFT	58	60	67	<b>67</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	2,429	3,677	<b>3,863</b>	
Other operating expenses	1,069	658	<b>626</b>	
Maintenance	229	33	<b>18</b>	
Depreciation and amortisation	411	...	...	
<b>Total Expenses</b>	<b>4,138</b>	<b>4,368</b>	<b>4,507</b>	



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.1 Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	5	...	...
Publication sales	...	30	<b>21</b>
Retail sales	14	...	...
Entry fees	4	...	...
Use of recreation facilities	21	...	...
Minor sales of goods and services	5	22	<b>24</b>
Investment income	30	...	...
Grants and contributions	291	611	<b>67</b>
Other revenue	...	11	<b>3</b>
<b>Total Retained Revenue</b>	<b>370</b>	<b>674</b>	<b>115</b>
<b>NET COST OF SERVICES</b>	<b>3,768</b>	<b>3,694</b>	<b>4,392</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.2 Botanic Gardens and Parks**

Program Objective(s): To manage and develop garden sites to accommodate multiple uses including recreation, relaxation, celebrations, education and the promotion of conservation.

Program Description: Managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens. To maintain conservation collections and conserve and interpret the Aboriginal and contemporary heritage of the gardens.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Accessions of rare and endangered species at Mount Annan Seed Bank	no.	735	750	684	<b>729</b>
Number of hectares of turf maintained	no.	n.a.	n.a.	68.4	<b>68.4</b>
Number of hectares of garden beds maintained	no.	n.a.	n.a.	30.65	<b>30.65</b>
Number of plants propagated	no.	n.a.	n.a.	54,875	<b>54,000</b>
Number of visitors to Mount Tomah Botanic Gardens	no.	71,200	80,000	75,000	<b>79,000</b>
Number of visitors to Mount Annan Botanic Gardens	no.	85,000	100,000	80,000	<b>85,000</b>
Number of visitors to Royal Botanic Gardens	thous	3,300	3,200	3,100	<b>3,200</b>
Approximate number of visitors to the Domain	thous	n.a.	n.a.	4,000	<b>4,000</b>
<u>Average Staffing:</u>	EFT	176	180	171	<b>171</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	12,755	12,597	<b>12,217</b>
Other operating expenses	4,973	4,245	<b>4,560</b>
Maintenance	1,065	930	<b>908</b>
Depreciation and amortisation	1,911	2,554	<b>2,731</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	53	53	<b>52</b>
<b>Total Expenses</b>	<b>20,757</b>	<b>20,379</b>	<b>20,468</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.2 Botanic Gardens and Parks (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	201	...	...
Publication sales	9	...	...
Retail sales	562	...	...
Entry fees	154	454	<b>382</b>
Use of recreation facilities	870	...	...
Minor sales of goods and services	197	...	...
Investment income	90	96	<b>70</b>
Retained taxes, fees and fines	1,020	...	...
Grants and contributions	439	873	<b>1,678</b>
Other revenue	880	48	<b>15</b>
<b>Total Retained Revenue</b>	<b>4,422</b>	<b>1,471</b>	<b>2,145</b>
Gain/(loss) on disposal of non current assets	50	50	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>16,285</b>	<b>18,858</b>	<b>18,273</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,126</b>	<b>3,179</b>	<b>3,278</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.3 Public Programs**

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through on-site and off-site programs.

Program Description: Researching, designing and delivering plant related programs for specific groups of visitors, including school students, home gardeners and tourists. Also for non-visitors, including regional schools, disadvantaged communities, and garden centre customers.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Number of community gardens established	no.	n.a.	n.a.	42	<b>80</b>
Number of participants in school programs	no.	n.a.	n.a.	18,000	<b>20,000</b>
Number of participants in guided tours	no.	n.a.	n.a.	8,500	<b>9,500</b>
<u>Average Staffing:</u>	EFT	11	11	21	<b>21</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,112	1,289	<b>1,349</b>
Other operating expenses	600	532	<b>683</b>
Maintenance	129	106	<b>60</b>
Depreciation and amortisation	232	...	...
<b>Total Expenses</b>	<b>3,073</b>	<b>1,927</b>	<b>2,092</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.3 Public Programs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	278	...	...
Publication sales	12	...	...
Retail sales	777	...	...
Entry fees	212	...	...
Use of recreation facilities	1,203	1,755	<b>1,834</b>
Minor sales of goods and services	273	...	...
Grants and contributions	11	157	<b>7</b>
Other revenue	...	213	<b>132</b>
<b>Total Retained Revenue</b>	<b>2,766</b>	<b>2,125</b>	<b>1,973</b>
<b>NET COST OF SERVICES</b>	<b>307</b>	<b>(198)</b>	<b>119</b>

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<b>ASSET ACQUISITIONS</b>	<b>517</b>	...	...
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**29 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**29.1 Royal Botanic Gardens and Domain Trust**

**29.1.4 Commercial Services**

Program Objective(s): To manage and develop viable commercial businesses and to host externally operated commercial services that generate income to support the objectives of the Trust.

Program Description: Providing opportunities for commercial activities on the Trust's sites operated by licensees or by the Trust, and by exploiting commercial opportunities in other locations that relate to the Trust's objectives.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Number of premises serviced by commercial horticultural program	no.	n.a.	n.a.	9	<b>10</b>
Number of leases and licences	no.	n.a.	n.a.	43	<b>45</b>
<u>Average Staffing:</u>	EFT	21	21	22	<b>22</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

Maintenance

...	1,144	<b>1,216</b>
...	1,154	<b>1,065</b>
...	60	<b>43</b>

**Total Expenses**

...	<b>2,358</b>	<b>2,324</b>
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Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases

Retail sales

Use of recreation facilities

Minor sales of goods and services

Retained taxes, fees and fines

Other revenue

...	738	<b>954</b>
...	1,435	<b>1,722</b>
...	142	<b>188</b>
...	381	<b>420</b>
...	1,048	<b>1,152</b>
...	40	<b>13</b>

**Total Retained Revenue**

...	<b>3,784</b>	<b>4,449</b>
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**NET COST OF SERVICES**

...	<b>(1,426)</b>	<b>(2,125)</b>
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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**PUBLIC TRUST OFFICE - ADMINISTRATION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	24,031	24,025	<b>25,438</b>
Investment income	1,011	1,011	<b>1,413</b>
Social program policy payments	...	...	<b>1,730</b>
Other revenue	4,383	4,384	<b>4,059</b>
<b>Total Retained Revenue</b>	<b>29,425</b>	<b>29,420</b>	<b>32,640</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	18,300	18,300	<b>19,829</b>
Other operating expenses	6,053	6,198	<b>6,063</b>
Maintenance	817	674	<b>690</b>
Depreciation and amortisation	2,054	2,054	<b>1,761</b>
<b>Total Expenses</b>	<b>27,224</b>	<b>27,226</b>	<b>28,343</b>
Gain/(loss) on disposal of non current assets	...	(30)	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>2,201</b>	<b>2,164</b>	<b>4,297</b>
<b>Distributions -</b>			
Dividends and capital repatriations	...	1,515	<b>1,257</b>
Tax equivalents	...	...	<b>770</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>2,201</b>	<b>649</b>	<b>2,270</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**PUBLIC TRUST OFFICE - ADMINISTRATION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	24,031	25,152	25,438
Interest	1,261	1,339	1,778
Other	6,509	6,270	7,944
<b>Total Receipts</b>	<b>31,801</b>	<b>32,761</b>	<b>35,160</b>
<b>Payments</b>			
Employee Related	18,159	18,552	19,829
Other	9,303	9,172	8,906
<b>Total Payments</b>	<b>27,462</b>	<b>27,724</b>	<b>28,735</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>4,339</b>	<b>5,037</b>	<b>6,425</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,481)	(1,798)	(2,090)
Purchases of investments	(862)	(11,691)	(2,604)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,343)</b>	<b>(13,489)</b>	<b>(4,694)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	...	...	(1,515)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	...	<b>(1,515)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>996</b>	<b>(8,452)</b>	<b>216</b>
Opening Cash and Cash Equivalents	540	9,958	1,506
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,536</b>	<b>1,506</b>	<b>1,722</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	2,201	2,164	3,527
Non cash items added back	2,297	2,297	2,126
Change in operating assets and liabilities	(159)	576	772
<b>Net cash flow from operating activities</b>	<b>4,339</b>	<b>5,037</b>	<b>6,425</b>



**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
PUBLIC TRUST OFFICE - ADMINISTRATION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,536	1,506	1,722
Receivables	550	260	260
Other financial assets	1,000	...	...
Other	220	80	80
<b>Total Current Assets</b>	<b>3,306</b>	<b>1,846</b>	<b>2,062</b>
<b>Non Current Assets -</b>			
Other financial assets	18,516	27,444	29,683
Property, plant and equipment -			
Land and building	11,473	11,483	10,964
Plant and equipment	12,014	7,749	8,597
Other	2,791	2,034	2,034
<b>Total Non Current Assets</b>	<b>44,794</b>	<b>48,710</b>	<b>51,278</b>
<b>Total Assets</b>	<b>48,100</b>	<b>50,556</b>	<b>53,340</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	270	270	270
Tax	...	...	770
Provisions	1,425	2,915	2,657
Other	90	90	90
<b>Total Current Liabilities</b>	<b>1,785</b>	<b>3,275</b>	<b>3,787</b>
<b>Non Current Liabilities -</b>			
Provisions	5,800	10,903	10,903
Other	120	270	272
<b>Total Non Current Liabilities</b>	<b>5,920</b>	<b>11,173</b>	<b>11,175</b>
<b>Total Liabilities</b>	<b>7,705</b>	<b>14,448</b>	<b>14,962</b>
<b>NET ASSETS</b>	<b>40,395</b>	<b>36,108</b>	<b>38,378</b>
<b>EQUITY</b>			
Accumulated funds	40,395	36,108	38,378
<b>TOTAL EQUITY</b>	<b>40,395</b>	<b>36,108</b>	<b>38,378</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	15,336	16,034	<b>17,506</b>
Investment income	30	94	<b>30</b>
Other revenue	83	143	<b>45</b>
<b>Total Retained Revenue</b>	<b>15,449</b>	<b>16,271</b>	<b>17,581</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	8,474	9,412	<b>10,603</b>
Other operating expenses	3,454	3,493	<b>3,494</b>
Maintenance	282	430	<b>411</b>
Depreciation and amortisation	2,532	2,675	<b>1,687</b>
Borrowing costs	252	252	<b>225</b>
<b>Total Expenses</b>	<b>14,994</b>	<b>16,262</b>	<b>16,420</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>455</b>	<b>9</b>	<b>1,161</b>
<b>Distributions -</b>			
Dividends and capital repatriations	1,018	6	<b>569</b>
Tax equivalents	...	...	<b>348</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>(563)</b>	<b>3</b>	<b>244</b>

**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	15,334	16,052	17,501
Interest	30	173	30
Other	469	652	550
<b>Total Receipts</b>	<b>15,833</b>	<b>16,877</b>	<b>18,081</b>
<b>Payments</b>			
Employee Related	7,486	8,103	9,948
Finance costs	252	252	225
Equivalent Income Tax	...	...	261
Other	4,120	4,615	4,401
<b>Total Payments</b>	<b>11,858</b>	<b>12,970</b>	<b>14,835</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,975</b>	<b>3,907</b>	<b>3,246</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,038)	(1,418)	(2,240)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,038)</b>	<b>(1,418)</b>	<b>(2,240)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(450)	(450)	(450)
Dividends paid	(766)	(1,806)	(6)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,216)</b>	<b>(2,256)</b>	<b>(456)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>721</b>	<b>233</b>	<b>550</b>
Opening Cash and Cash Equivalents	1,155	2,150	2,383
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,876</b>	<b>2,383</b>	<b>2,933</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	455	9	813
Non cash items added back	2,532	2,477	1,687
Change in operating assets and liabilities	988	1,421	746
<b>Net cash flow from operating activities</b>	<b>3,975</b>	<b>3,907</b>	<b>3,246</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	2002-03	2003-04	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,876	2,383	2,933
Receivables	493	226	226
Other	365	227	227
<b>Total Current Assets</b>	<b>2,734</b>	<b>2,836</b>	<b>3,386</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	6,027	6,103	6,148
Plant and equipment	5,094	5,006	5,514
Other	2,033	1,870	1,101
<b>Total Non Current Assets</b>	<b>13,154</b>	<b>12,979</b>	<b>12,763</b>
<b>Total Assets</b>	<b>15,888</b>	<b>15,815</b>	<b>16,149</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	466	366	370
Interest bearing	450	450	1,200
Tax	...	...	87
Provisions	1,712	590	1,153
<b>Total Current Liabilities</b>	<b>2,628</b>	<b>1,406</b>	<b>2,810</b>
<b>Non Current Liabilities -</b>			
Interest bearing	3,600	3,600	2,400
Provisions	1,033	1,214	1,100
<b>Total Non Current Liabilities</b>	<b>4,633</b>	<b>4,814</b>	<b>3,500</b>
<b>Total Liabilities</b>	<b>7,261</b>	<b>6,220</b>	<b>6,310</b>
<b>NET ASSETS</b>	<b>8,627</b>	<b>9,595</b>	<b>9,839</b>
<b>EQUITY</b>			
Accumulated funds	8,627	9,595	9,839
<b>TOTAL EQUITY</b>	<b>8,627</b>	<b>9,595</b>	<b>9,839</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
RESOURCE NSW**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	415	...	...
Investment income	175	425	<b>436</b>
Grants and contributions	31,000	23,485	<b>22,500</b>
Other revenue	20	80	<b>21</b>
<b>Total Retained Revenue</b>	<b>31,610</b>	<b>23,990</b>	<b>22,957</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	7,152	6,707	<b>7,199</b>
Other operating expenses	22,139	9,883	<b>8,708</b>
Maintenance	33	33	<b>34</b>
Depreciation and amortisation	370	370	<b>379</b>
Grants and subsidies	2,081	6,745	<b>7,897</b>
<b>Total Expenses</b>	<b>31,775</b>	<b>23,738</b>	<b>24,217</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(165)</b>	<b>252</b>	<b>(1,260)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**RESOURCE NSW**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	415	...	...
Interest	175	425	436
Other	31,020	23,973	23,075
<b>Total Receipts</b>	<b>31,610</b>	<b>24,398</b>	<b>23,511</b>
<b>Payments</b>			
Employee Related	7,088	6,497	7,345
Grants and subsidies	2,081	6,745	7,897
Other	22,172	10,493	9,365
<b>Total Payments</b>	<b>31,341</b>	<b>23,735</b>	<b>24,607</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>269</b>	<b>663</b>	<b>(1,096)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(205)	(205)	(210)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(205)</b>	<b>(205)</b>	<b>(210)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>64</b>	<b>458</b>	<b>(1,306)</b>
Opening Cash and Cash Equivalents	5,097	8,685	9,143
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,161</b>	<b>9,143</b>	<b>7,837</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(165)	252	(1,260)
Non cash items added back	370	370	379
Change in operating assets and liabilities	64	41	(215)
<b>Net cash flow from operating activities</b>	<b>269</b>	<b>663</b>	<b>(1,096)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
RESOURCE NSW**

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	2002-03	2003-04	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,161	9,143	7,837
Receivables	466	915	961
Other	...	66	182
<b>Total Current Assets</b>	<b>5,627</b>	<b>10,124</b>	<b>8,980</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	810	933	764
<b>Total Non Current Assets</b>	<b>810</b>	<b>933</b>	<b>764</b>
<b>Total Assets</b>	<b>6,437</b>	<b>11,057</b>	<b>9,744</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	297	1,754	1,701
Provisions	558	918	873
<b>Total Current Liabilities</b>	<b>855</b>	<b>2,672</b>	<b>2,574</b>
<b>Non Current Liabilities -</b>			
Provisions	...	...	45
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>45</b>
<b>Total Liabilities</b>	<b>855</b>	<b>2,672</b>	<b>2,619</b>
<b>NET ASSETS</b>	<b>5,582</b>	<b>8,385</b>	<b>7,125</b>
<b>EQUITY</b>			
Accumulated funds	5,582	8,385	7,125
<b>TOTAL EQUITY</b>	<b>5,582</b>	<b>8,385</b>	<b>7,125</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
STORMWATER TRUST**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	182	575	<b>170</b>
Grants and contributions	2,000	2,000	...
Other revenue	...	24	...
<b>Total Retained Revenue</b>	<b>2,182</b>	<b>2,599</b>	<b>170</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	545	764	<b>538</b>
Other operating expenses	475	1,214	<b>1,898</b>
Grants and subsidies	14,048	9,376	<b>5,658</b>
<b>Total Expenses</b>	<b>15,068</b>	<b>11,354</b>	<b>8,094</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(12,886)</b>	<b>(8,755)</b>	<b>(7,924)</b>



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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
STORMWATER TRUST**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	222	745	403
Other	2,147	2,056	9
<b>Total Receipts</b>	<b>2,369</b>	<b>2,801</b>	<b>412</b>
<b>Payments</b>			
Employee Related	545	829	652
Grants and subsidies	14,048	9,376	5,658
Other	622	1,351	2,026
<b>Total Payments</b>	<b>15,215</b>	<b>11,556</b>	<b>8,336</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,846)</b>	<b>(8,755)</b>	<b>(7,924)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(12,846)</b>	<b>(8,755)</b>	<b>(7,924)</b>
Opening Cash and Cash Equivalents	15,346	17,623	8,868
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,500</b>	<b>8,868</b>	<b>944</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(12,886)	(8,755)	(7,924)
Change in operating assets and liabilities	40	...	...
<b>Net cash flow from operating activities</b>	<b>(12,846)</b>	<b>(8,755)</b>	<b>(7,924)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**STORMWATER TRUST**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,500	8,868	<b>944</b>
Receivables	242	242	...
Other	1	...	...
<b>Total Current Assets</b>	<b>2,743</b>	<b>9,110</b>	<b>944</b>
<b>Total Assets</b>	<b>2,743</b>	<b>9,110</b>	<b>944</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	32	132	...
Provisions	110	110	...
<b>Total Current Liabilities</b>	<b>142</b>	<b>242</b>	...
<b>Total Liabilities</b>	<b>142</b>	<b>242</b>	...
<b>NET ASSETS</b>	<b>2,601</b>	<b>8,868</b>	<b>944</b>
<b>EQUITY</b>			
Accumulated funds	2,601	8,868	<b>944</b>
<b>TOTAL EQUITY</b>	<b>2,601</b>	<b>8,868</b>	<b>944</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
WASTE FUND**

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	—2002-03—	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>OPERATING STATEMENT</b>		
<b>Retained Revenue -</b>		
Investment income	1,130	2,656
Grants and contributions	40,865	40,865
<b>Total Retained Revenue</b>	<b>41,995</b>	<b>43,521</b>
Less:		
<b>Expenses -</b>		
Operating Expenses -		
Employee related	171	61
Other operating expenses	27	13
Grants and subsidies	44,743	28,769
<b>Total Expenses</b>	<b>44,941</b>	<b>28,843</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(2,946)</b>	<b>14,678</b>
	<b>(28,494)</b>	

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT  
WASTE FUND**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	1,130	2,648	<b>1,506</b>
Other	40,865	40,942	<b>92</b>
<b>Total Receipts</b>	<b>41,995</b>	<b>43,590</b>	<b>1,598</b>
<b>Payments</b>			
Employee Related	171	60	<b>25</b>
Grants and subsidies	44,743	28,769	<b>29,967</b>
Other	27	192	<b>99</b>
<b>Total Payments</b>	<b>44,941</b>	<b>29,021</b>	<b>30,091</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,946)</b>	<b>14,569</b>	<b>(28,493)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,946)</b>	<b>14,569</b>	<b>(28,493)</b>
Opening Cash and Cash Equivalents	35,077	42,871	<b>57,440</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>32,131</b>	<b>57,440</b>	<b>28,947</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(2,946)	14,678	<b>(28,494)</b>
Change in operating assets and liabilities	...	(109)	<b>1</b>
<b>Net cash flow from operating activities</b>	<b>(2,946)</b>	<b>14,569</b>	<b>(28,493)</b>

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**ATTORNEY GENERAL AND MINISTER FOR THE ENVIRONMENT**  
**WASTE FUND**

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	———2002-03———	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	32,131	57,440
Receivables	47	47
Other	81	81
<b>Total Current Assets</b>	<b>32,259</b>	<b>57,568</b>
<b>Total Assets</b>	<b>32,259</b>	<b>57,568</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	11	11
Provisions	5	5
<b>Total Current Liabilities</b>	<b>16</b>	<b>16</b>
<b>Total Liabilities</b>	<b>16</b>	<b>16</b>
<b>NET ASSETS</b>	<b>32,243</b>	<b>57,552</b>
<b>EQUITY</b>		
Accumulated funds	32,243	57,552
<b>TOTAL EQUITY</b>	<b>32,243</b>	<b>57,552</b>

**MINISTER FOR COMMUNITY SERVICES,  
MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND  
MINISTER FOR YOUTH**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Community Services</b>			
Total Expenses .....	641.1	803.2	25.3
Asset Acquisitions .....	12.3	14.9	21.7
<b>Office of the Children's Guardian</b>			
Total Expenses .....	2.9	3.0	4.6
Asset Acquisitions .....	...	...	...
<b>Department of Ageing, Disability and Home Care</b>			
Total Expenses .....	1,166.8	1,275.5	9.3
Asset Acquisitions .....	12.5	14.1	13.3
<b>Home Care Service of New South Wales</b>			
Total Expenses .....	162.7	174.9	7.5
Asset Acquisitions .....	3.0	3.0	...
<b>Commission for Children and Young People</b>			
Total Expenses .....	6.2	6.5	4.7
Asset Acquisitions .....	0.3	0.1	-56.3
<b>Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Youth <sup>(a) (b)</sup></b>			
Total Expenses .....	<b>1,979.7</b>	<b>2,263.1</b>	<b>14.9</b>
Asset Acquisitions .....	<b>28.1</b>	<b>32.1</b>	<b>14.2</b>

(a) *The Ministerial totals have been reduced to exclude recurrent payments made by the Department of Ageing, Disability and Home Care to the Home Care Service of New South Wales.*

(b) *The Community Services Commission was merged with the Office of the Ombudsman and the Commission for Children and Young People transferred from the Premier's portfolio during 2002-03.*

## DEPARTMENT OF COMMUNITY SERVICES

The Department's primary role is to promote and enhance the wellbeing and development of children, young people, families and communities in need. Broadly, the Department's activities in support of this objective include:

- ◆ assisting families to protect and care for their children;
- ◆ child protection assessment;
- ◆ providing and funding accommodation and support services for children and young people who can no longer live with their families;
- ◆ funding the provision of services for people who are homeless or in crisis;
- ◆ regulating childcare; and
- ◆ co-ordinating services for people affected by disasters.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department has undergone a significant and prolonged period of change in recent years. This includes proclamation and implementation of the *Children and Young Persons (Care and Protection) Act 1998*, proclamation of the *Adoption Act 2000* and the establishment of the Helpline, a centralised intake service.

This period of legislative and structural change coincided with sharp increases in demand for the Department's core services. The number of child protection reports received increased by 119 percent between 1999-2000 and 2001-02. Reports have continued to increase steadily with an estimated total of 185,000 for 2003-04. Similarly, the number of children in out-of-home care at any point in the year increased by 40 percent between 1997-98 and 2001-02. These increases in demand significantly affected the Department's ability to deliver quality community services for children, families and communities in New South Wales.

In December 2002, the Government responded to this increase in community demand by announcing a \$1.2 billion five-year funding package to boost child and family services. This package included:

- ◆ 875 'frontline' staff positions (caseworkers) and associated managers at a cost of \$257.3 million, on top of the 130 announced by the Government in August 2002;

- ◆ \$186.2 million for new systems and other support for frontline workers;
- ◆ \$156.4 million for additional early intervention services designed to tackle problems before they become entrenched and/or intractable; and
- ◆ \$580.9 million to oversee children in out-of-home care, and set up new services.

The new funding package is part of a five-year strategy intended to address deficiencies and improve service delivery by the Department's frontline staff. The Department is currently engaged in detailed planning and consultation leading to deployment of the new funds from 1 July 2003.

For 2002-03 the Department received additional recurrent funding of \$76.9 million, including:

- ◆ increased funding for foster care and children with complex needs. Additional funding of \$31 million has provided funding flexibility to allow a range of initiatives for improved accommodation and care management of children requiring very costly services and foster care;
- ◆ \$5.9 million for additional frontline casework staff to offset the anticipated additional workload associated with proclamation of the 'permanency planning' provisions of the *Children and Young Persons (Care and Protection) Act 1998*;
- ◆ \$4.2 million to ensure that the new Client Information System is operational in 2003-04; and
- ◆ \$35.8 million for a number of programs including: provision of funding to the non-government sector for the Social and Community Services Award increase; the implementation of a range of administrative systems improvements; and disaster relief provisions to assist families disadvantaged by natural and other disasters.

The Department moved quickly to recruit the caseworkers and associated staff, which will improve service delivery.

## **STRATEGIC DIRECTIONS**

In 2003-04 the Department will commence the process of deploying these substantial new resources. This will involve:

- ◆ recruiting to full staff establishment;
- ◆ introducing new IT systems for client information and records management;



- ◆ establishing new procedures and systems for managing occupational health and safety issues, disaster recovery and performance management;
- ◆ building operational support for frontline staff;
- ◆ meeting demand for highest priority cases;
- ◆ modifying demand for expensive and intrusive child protection and out-of-home care services by boosting investment in preventative services;
- ◆ developing additional capacity and placement options in the NSW out-of-home care system;
- ◆ finding cost-effective solutions for children and young people with complex needs requiring expensive service responses;
- ◆ reviewing the role of the State Government in inter-country adoptions;
- ◆ reviewing external cost drivers for the Department's services;
- ◆ meeting the specialised needs of Aboriginal and Torres Strait Islander communities;
- ◆ progressing implementation of the *Children and Young Persons (Care and Protection) Act 1998* particularly in the area of out-of-home care; and
- ◆ further implementation of *NSW businesslink*, a shared corporate service provider to the Departments of Housing, Community Services, and Ageing, Disability and Home Care. The transfer of functions and staff to the new organisation commenced in December 2002 and will proceed during 2003-04.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Department in 2003-04 are estimated at \$803.2 million, an increase of \$162.1 million or 25.3 percent on the 2002-03 Budget. This increase is due primarily to the recently announced five-year funding package to boost child and family services.

The main service delivery initiatives from the package in 2003-04 include:

- ◆ \$13.9 million for new caseworkers, including \$2.3 million to strengthen Joint Investigation Response Teams working with the Police and Health Department;

- ◆ \$3 million for additional family support services to help those in need of advice and counselling;
- ◆ \$5.5 million for intensive early intervention support to high-risk families with children aged 0-3 years;
- ◆ \$37 million for growth in the number and needs of children in out-of-home care;
- ◆ \$9.6 million to provide a wider range of care options across out-of-home care that better addresses individual needs; and
- ◆ drought relief payments will be continued for households ineligible for Commonwealth assistance, with \$5.3 million provided to the Community Disaster Relief Fund.

In 2002 the Department redefined its program structure to more accurately reflect its business aims and improve managerial accountability generally. The new program structure has been retained for 2003-04, as follows:

- ◆ Prevention Services (\$183 million) – services whose focus is to prevent the emergence of a community service need;
- ◆ Early Intervention Services (\$187.9 million) – services whose focus is to intervene in the life of a family or individual whose needs have become manifest but before these needs have become acute;
- ◆ Intensive and Statutory Intervention Services (\$181.7 million) – services geared to meet the urgent or substantial needs of children and young persons once these have been identified; and
- ◆ Out of Home Care and Adoption Services (\$250.5 million) – services for children and young people who can no longer live with their birth families.

### **Asset Acquisitions**

The Department's 2003-04 asset acquisition program of \$14.9 million will fund the following major initiatives:

- ◆ relocation and/or expansion of Community Service Centres to meet the accommodation requirements for the additional caseworkers and associated staff (\$5.9 million);

- ◆ the Minimum Data Set – Data Exchange Project, designed to provide a common minimum data set model across government, and to position the model for monitoring the outcome of service delivery funding provided to non-government organisations (\$2.0 million); and
- ◆ enhancing out-of-home-care service options (\$3.8 million).

## **OFFICE OF THE CHILDREN'S GUARDIAN**

The Office of the Children's Guardian was established in December 2000 under Chapter 10 of the *Children and Young Persons (Care and Protection) Act 1998*.

The responsibilities of the Children's Guardian include:

- ◆ promoting the best interests of all children and young persons in out-of-home care and ensuring their rights are safeguarded;
- ◆ accrediting designated agencies and monitoring their responsibilities under the Act and the regulations; and
- ◆ auditing and reviewing the case files of children and young people in out-of-home care.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Proclamation of the remainder of Chapter 10 of the *Children and Young Persons (Care and Protection) Act 1998*, which sets out the functions of the Children's Guardian, is scheduled for 2003-04.

## **STRATEGIC DIRECTIONS**

In 2003-04 the major focus of the Office will be:

- ◆ implementing an accreditation and quality improvement program for government agencies and other organisations providing out-of-home care to children and young people; and
- ◆ developing and implementing a system for monitoring the responsibilities of designated agencies under the Act and regulations.

## **2003-04 BUDGET**

### **Total Expenses**

The Office's total expenses for 2003-04 are projected to be \$3 million.

### **Asset Acquisitions**

The total capital allocation for 2003-04 is \$40,000, which will be used for minor enhancements to the Office's information management systems and the purchase of minor plant and equipment.

## **DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

The Department of Ageing, Disability and Home Care Services (DADHC) is responsible for ensuring that older people, people with a disability and their carers have equitable opportunities to participate in community life. The Department does this through the provision of strategic policy and planning and direct community based support.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Departmental expenses are estimated at \$1,216.2 million in 2002-03, an increase of 4.2 percent over the 2002-03 Budget.

Allocations to the Department have increased by an estimated \$348 million between 1999-2000 and 2002-03 in response to growing demand for services for people with a disability, older people and their families.

During 2002-03, the New South Wales Government committed a five-year \$290 million package for non-government organisations to meet award wage increases for community-based staff. This level of assistance was necessary as a result of the Commonwealth Government not meeting its share of the award increases.

An additional \$1.5 million in recurrent funding and \$2 million in capital funding was provided in the 2002-03 Budget to allow the relocation of individuals with a disability from Licenced Residential Centres (Boarding Houses) to more appropriate living arrangements. Two closures have occurred and thirty-six clients have been moved to date in 2002-03, with a further twelve bed closures planned for June 2003.

An additional \$17 million (\$36 million over four years) was provided to the Adult Training and Learning System (ATLAS) program in 2002-03 to support improved transitional services for school leavers with a disability. In 2002-03 this funding will be used for reform initiatives around client assessment, industry training and transition to employment and establishing a number of pilot projects across the state. Further initiatives will be developed for improving the quality of day programs and ATLAS services in the coming year through this budget enhancement.

## **STRATEGIC DIRECTIONS**

The strategic directions of the Department of Ageing, Disability and Home Care focus on ensuring equitable opportunity for participation in community life by older people and people with a disability and their carers. Support for older people and people with a disability is, in the vast majority of circumstances, provided by family and carers, the community and mainstream services. Services funded or provided by DADHC play a specialist role in assisting with the support of people with high support needs and in early interventions and prevention strategies that maximise opportunities for people to be supported within the community.

Accordingly, DADHC will focus on three desired outcomes which are reflected in this year's program structure:

- ◆ community resources and relationships that facilitate older people, people with a disability and their carers to live independently;
- ◆ prevention, early intervention and basic support services that enable older people, people with a disability and their carers to remain in their own home environments; and
- ◆ equitable and sustainable assistance to older people and people with a disability who have higher support needs to increase their opportunities to participate in community life.

Five strategic priorities are to be implemented in the forthcoming year:

- ◆ achieve greater influence over the whole service support structure (not just DADHC provided services);
- ◆ strengthen clients' capacity to use community and mainstream government services;
- ◆ increase the emphasis on prevention and early intervention;

- ◆ increase the integrity of high intensity support services; and
- ◆ develop a responsive organisational capacity.

## **2003-04 BUDGET**

### **Total Expenses**

The Department's total expenses in 2003-04 are \$1,275.5 million, an increase of 9.3 percent over the 2002-03 Budget. This increase is mainly due to additional expenditure in both the Home and Community Care and the Disability Programs. These will be administered under three major programs that reflect the outcomes of the organisation: Community Resources and Relationships; Prevention, Early Intervention and Basic Support; and Higher Support Needs.

### **Community Resources and Relationships**

The Department undertakes and funds a range of advisory, facilitating and partnership activities to maximise opportunities for older people, people with a disability and their carers to participate in community life and to access mainstream services and supports.

Total expenses for the Community Resources and Relationships Program in 2003-04 are estimated at \$26.8 million, an increase of 7.6 percent over the 2002-03 Budget.

The program also includes funding to the Disability Council and the Guardianship Tribunal. The Disability Council is a body established through legislation that provides advice to the New South Wales Government on issues affecting people with disabilities, their families and carers. The Guardianship Tribunal is a statutory authority dealing with applications for guardianship and financial management orders.

### **Prevention, Early Intervention and Basic Support**

This program reflects the provision of services such as the delivery of intervention services, case management and therapy services, community access services, respite services and services which support older people, people with a disability and their carers with the objective of maintaining these persons in their own home environments.

Total expenses for the Prevention, Early Intervention and Basic Support Program in 2003-04 are estimated at \$596.4 million, an increase of 10.8 percent over the 2002-03 Budget.

Total expenditure under this program includes new funding for additional personal attendant care services that will be made available for people with physical disabilities to help them perform personal care activities. Additional funding of \$28.5 million has been allocated over four years, with \$2 million allocated in 2003-04.

A Transition Rehabilitation Pilot Project will be set up to assist people who have sustained major injury to move from acute care and rehabilitation into the community. The Motor Accidents Authority will contribute \$1 million per annum in 2003-04 and in 2004-05 to the Department for undertaking a pilot project that will focus initially on people with spinal cord injury.

Additionally, funding of \$1.6 million in 2003-04 and \$3.2 million per annum thereafter has been allocated for increased flexible respite care for people with a disability and their carers.

### **Higher Support Needs**

The Higher Support Needs program reflects provision of disability services by the Department and non-government organisations to people with a disability and higher support needs.

Total expenses for this program in 2003-04 are estimated at \$652.3 million, an increase of 8 percent over the 2002-03 Budget.

Funding of \$1.5 million in recurrent and \$2 million in capital has been provided in 2003-04 for further relocations of individuals with a disability from boarding houses into more appropriate community-based supported accommodation, and to provide additional support services such as personal care and recreational and training programs for people remaining in licensed boarding houses.

An additional \$2.8 million (\$8.4 million over three years), has been provided to allow the establishment of a comprehensive occupational health and safety function for the Department in order to improve OHS risk management systems and practices and to better deliver injury management and rehabilitation services.

## **Commonwealth and State Joint Funding Initiatives**

Expenditure across these programs includes two Commonwealth and State joint funding initiatives:

### ***Commonwealth-States/Territories Disability Agreement***

The Commonwealth is expected to provide \$190.9 million in 2003-04 as funding for persons with a disability under the Third Commonwealth-State/Territories Disability Agreement. This includes an estimated \$9.2 million in indexation and growth funding from 2002-03. The New South Wales Government's contribution for 2003-04 is estimated at \$698.6 million.

The Agreement provides services to people with a disability including grants to non-government organisations, assistance in transitioning individuals to employment, and accommodation and respite services.

Over the life of the Agreement, which covers the period 2002-03 to 2006-07, New South Wales will provide total growth funding of \$434.5 million, or 4 percent average annual growth. The Commonwealth is expected to provide total growth of \$106.9 million, or 3.7 percent average annual growth, over the same period.

Commonwealth and State funding are subject to the signing of the new Agreement which is being finalised.

### ***Home and Community Care Agreement***

The Home and Community Care (HACC) Program is a joint Commonwealth-State Program which has operated since 1986. The program provides funding to an extensive range of support services to assist frail older people and people with a disability, to continue to live independently and to minimise premature or inappropriate admission to permanent residential care.

The Department of Ageing, Disability and Home Care administers the program with assistance from the Departments of Health, Housing and Transport. One of the main service providers is the Home Care Service of New South Wales, which is shown separately as an agency within the Budget Papers.

Total estimated expenses for HACC in 2003-04, including funding allocated to the Department of Health and the Home Care Service, is estimated at \$405.4 million. This expenditure, after excluding some carry over of funding for previous year commitments, provides a 13.5 percent increase over the 2002-03 Budget.



The New South Wales Government's direct contribution to the 2003-04 HACC Program will be an estimated \$160.2 million, an increase of 13.8 percent over the 2002-03 Budget. This includes \$4 million provided to HACC services affected by changes to the Social and Community Services (State) Award.

The increased HACC expenditure will enable services to be maintained as well as expanded in areas such as domestic assistance, home help and personal care, home maintenance, food services, day activity centres, and services for Aboriginal and Torres Strait Islander people and people from cultural and linguistically diverse backgrounds.

### ***Non-Government and Other Providers***

Expenditure across these programs also includes funding for the non-government provision of community and accommodation support services to maximise the independence of older people, people with a disability and their carers. Total 2003-04 expenditure on non-government provision is estimated to be \$633.5 million (excluding grants to the Home Care Service of NSW). This includes an estimated \$11 million to assist non-government services with the cost increases stemming from changes to the Social and Community Services (State) Award.

### **Asset Acquisitions**

The Department's asset acquisition program of \$14.1 million includes \$6 million to develop a new Client Information System to integrate client service functions across the composite parts of the Department and to assist with the creation of a single intake and assessment process for clients of the Department.

## **HOME CARE SERVICE OF NEW SOUTH WALES**

The Home Care Service of New South Wales (Home Care) provides home-based assistance to frail, older people, younger people with a disability and their carers. Assistance is provided to maintain the independence of clients in a community setting and to avoid or delay their admission into institutional care. Home Care receives the bulk of its funding from the Home and Community Care (HACC) Program, but also receives funding from the New South Wales Disability Services Program and from the Commonwealth Department of Health and Ageing, and Department of Veterans' Affairs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Recent years have seen a steady increase in expenditure as Home Care has successfully bid for new funding under various community care programs, especially in rural New South Wales. Expenditure has risen from \$132.3 million in 1997-98 to \$174.9 million in 2003-04, representing an increase of 32 percent.

## **STRATEGIC DIRECTIONS**

In 2002-03, the Home Care Service continued to focus on:

- ◆ reducing administrative costs through improvements in occupational health and safety performance;
- ◆ re-engineering business processes in line with the Department of Ageing, Disability and Home Care's Strategic Plan;
- ◆ competing for new business opportunities in the field of home-based community care; and
- ◆ investing in the skills and competence of staff to ensure the delivery of high quality services.

Home Care is well placed to contribute to the development and operation of the Department of Ageing, Disability and Home Care, to ensure a continued focus on improved outcomes for older people, people with disability and their carers.

## **2003-04 BUDGET**

### **Total Expenses**

Home Care's total expenses are expected to be \$174.9 million for 2003-04, an increase of \$12.2 million, or 7.5 percent on the 2002-03 Budget.

### **Asset Acquisitions**

The Service's \$3 million asset acquisition program provides \$1.4 million for the replacement of plant and equipment, and \$1.6 million for motor vehicles.

## COMMISSION FOR CHILDREN AND YOUNG PEOPLE

The Commission aims to listen to children and young people and promote their interests by working with others in the government and community.

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2002-03, the Commission released its report from the inquiry into “Children who have no-one to turn to”, conducted community education activities to support the *Crimes Amendment (Child Protection – Physical Mistreatment) Act 2000*, released its research report into suicide and risk-taking behaviours, released a further annual report of the Child Death Review Team (CDRT) and continued research into sudden unexpected deaths of infants.

Legislative amendments were made to the *Commission for Children and Young People Act 1998* allowing implementation of employment screening for relevant Apprehended Violence Orders. Changes to the *Child Protection (Prohibited Employment) Act 1998* provided for the Commissioner to make orders exempting people from the provisions of the Act.

In 2002-03 the Commission received a Budget enhancement of \$0.5 million to fund a pilot program for employment screening and capacity building in the volunteer and student placement sectors. Screening of volunteers in high risk categories with targeted employers has commenced. The Commission is also developing a suite of tools to assist volunteer organisations implement child protection strategies and procedures.

### STRATEGIC DIRECTIONS

In 2003-2004, the major focus of the Commission will be:

- ◆ completing its research into sudden unexpected deaths of infants;
- ◆ releasing new modules for the ‘TAKING PARTicipation Seriously’ kit on Kids in Casework and Kids’ Participation in Research; and
- ◆ continuing to undertake Working With Children Checks for the volunteer and student placement program.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for the Commission in 2003-04 are \$6.5 million, a decrease of 1.4 percent on 2002-03. This decrease mainly reflects funding specifically provided in 2002-03 to conduct community education activities to support the *Crimes Amendment (Child Protection – Physical Mistreatment) Act 2000*.

### **Asset Acquisitions**

The capital allocation of \$0.1 million for 2003-04 is for enhancements to the Commission's employment screening system and the purchase of minor plant and equipment.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	142,854	162,026	<b>202,900</b>
Other operating expenses	52,705	60,161	<b>78,525</b>
Maintenance	1,636	1,636	<b>1,679</b>
Depreciation and amortisation	11,000	11,000	<b>11,000</b>
Grants and subsidies	340,384	381,777	<b>394,550</b>
Other expenses	92,546	108,069	<b>114,544</b>
<b>Total Expenses</b>	<b>641,125</b>	<b>724,669</b>	<b>803,198</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	354	354	<b>5,320</b>
Investment income	1,312	462	<b>912</b>
Grants and contributions	3,120	9,386	<b>7,937</b>
<b>Total Retained Revenue</b>	<b>4,786</b>	<b>10,202</b>	<b>14,169</b>
Gain/(loss) on disposal of non current assets	(412)	(2,212)	<b>1,796</b>
<b>NET COST OF SERVICES</b>	<b>636,751</b>	<b>716,679</b>	<b>787,233</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	133,530	152,430	188,610
Grants and subsidies	340,384	381,777	394,550
Other	185,862	208,770	244,953
<b>Total Payments</b>	<b>659,776</b>	<b>742,977</b>	<b>828,113</b>
<b>Receipts</b>			
Sale of goods and services	354	29,988	5,320
Interest	1,462	612	962
Other	42,095	48,290	54,282
<b>Total Receipts</b>	<b>43,911</b>	<b>78,890</b>	<b>60,564</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(615,865)</b>	<b>(664,087)</b>	<b>(767,549)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,800	1,124	5,370
Purchases of property, plant and equipment	(12,251)	(26,031)	(14,913)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,451)</b>	<b>(24,907)</b>	<b>(9,543)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	610,843	687,728	752,841
Capital appropriation	12,251	23,531	14,913
Cash reimbursements from the Consolidated Fund Entity	6,230	8,452	7,591
Cash transfers to Consolidated Fund	...	(2,959)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>629,324</b>	<b>716,752</b>	<b>775,345</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,008</b>	<b>27,758</b>	<b>(1,747)</b>
Opening Cash and Cash Equivalents	19,112	2,648	30,406
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>23,120</b>	<b>30,406</b>	<b>28,659</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(636,751)	(716,679)	<b>(787,233)</b>
Non cash items added back	19,589	19,861	<b>23,227</b>
Change in operating assets and liabilities	1,297	32,731	<b>(3,543)</b>
<b>Net cash flow from operating activities</b>	<b>(615,865)</b>	<b>(664,087)</b>	<b>(767,549)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	23,120	30,406	<b>28,659</b>
Receivables	5,627	7,662	<b>7,612</b>
Other financial assets	494	511	<b>511</b>
Other	606	737	<b>737</b>
<b>Total Current Assets</b>	<b>29,847</b>	<b>39,316</b>	<b>37,519</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	48,198	60,852	<b>64,317</b>
Plant and equipment	27,287	26,214	<b>23,088</b>
<b>Total Non Current Assets</b>	<b>75,485</b>	<b>87,066</b>	<b>87,405</b>
<b>Total Assets</b>	<b>105,332</b>	<b>126,382</b>	<b>124,924</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,822	17,287	<b>15,490</b>
Provisions	10,361	11,521	<b>11,521</b>
<b>Total Current Liabilities</b>	<b>17,183</b>	<b>28,808</b>	<b>27,011</b>
<b>Total Liabilities</b>	<b>17,183</b>	<b>28,808</b>	<b>27,011</b>
<b>NET ASSETS</b>	<b>88,149</b>	<b>97,574</b>	<b>97,913</b>
<b>EQUITY</b>			
Reserves	26,669	28,761	<b>28,761</b>
Accumulated funds	61,480	68,813	<b>69,152</b>
<b>TOTAL EQUITY</b>	<b>88,149</b>	<b>97,574</b>	<b>97,913</b>



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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.1 Prevention Services**

Program Objective(s): To support and assist people and families so as to be able to care for themselves and their children, to provide young people with opportunities for self-development, and to reduce the isolation of people in communities by increasing their ability to engage in community activities.

Program Description: Planning and provision of funds towards the delivery of early childhood and related services for children, including pre-schools and day care centres, vacation care, licensing of child care services, monitoring and evaluation of compliance with legislation and standards covering those services. Provision of support for community development and support services, and administration of essential concessions. Effective prevention services that support and educate families and assist communities to build their capacity for life management.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Total licensed places	thous	108	120	122	<b>124</b>
Total funded child care places (excluding vacation care)	thous	46	47	46	<b>46</b>
Total vacation care places	thous	15	15	12	<b>12</b>
Number of spectacles provided under the NSW Spectacles Program	thous	83	80	80	<b>80</b>
Energy Accounts Payment Assistance scheme					
Number of customers assisted	thous	91	84	87	<b>92</b>
Number of vouchers issued	thous	238	252	292	<b>307</b>
<u>Average Staffing:</u>	EFT	189	200	240	<b>242</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.1 Prevention Services (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,584	18,001	<b>19,518</b>
Other operating expenses	6,146	6,036	<b>7,812</b>
Maintenance	103	103	<b>106</b>
Depreciation and amortisation	923	923	<b>923</b>
Grants and subsidies			
Community development	26,195	28,592	<b>33,219</b>
Pre-schools and day care centres	87,760	86,848	<b>89,611</b>
Vacation care	2,433	2,670	<b>2,504</b>
Early childhood projects	4,329	5,273	<b>5,223</b>
Community youth projects and adolescent support programs	17,050	19,046	<b>19,678</b>
Energy accounts payment assistance	8,042	8,270	...*
Other expenses			
Financial assistance for vulnerable families	4,815	4,815	<b>4,446</b>
<b>Total Expenses</b>	<b>170,380</b>	<b>180,577</b>	<b>183,040</b>

\* Transferred to Ministry of Energy and Utilities

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.1 Prevention Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			<b>500</b>
Recoupment of administration costs	...	...	<b>2</b>
Accommodation and meals	9	2	<b>2</b>
Minor sales of goods and services	...	...	<b>2</b>
Investment income	394	136	<b>271</b>
Grants and contributions	299	3,483	<b>3,688</b>
<b>Total Retained Revenue</b>	<b>702</b>	<b>3,621</b>	<b>4,463</b>
<b>NET COST OF SERVICES</b>	<b>169,678</b>	<b>176,956</b>	<b>178,577</b>

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<b>ASSET ACQUISITIONS</b>	<b>613</b>	<b>3,311</b>	<b>...</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.2 Early Intervention**

Program Objective(s): Provide early intervention services that support families, men, women, children and young people, and prevent them moving into crisis.

Program Description: To provide support services to children, young people and families at risk of involvement with alcohol and drugs; early intervention support services to families, children and young people who are at risk of abuse or family breakdown; and a range of support services to women and children escaping domestic violence. To provide transitional support and accommodation services to children, young people, women and men. Provision of support for organisations that assist vulnerable children, young people, men and women; State wide co-ordination and provision of immediate and long-term disaster welfare assistance to families and communities that experience disadvantage due to natural and other disasters. Plan and monitor funding to non-government agencies to deliver a range of support services to children, young people and families across New South Wales.

Units      2000-01    2001-02    2002-03    **2003-04**

Outputs:

Clients receiving services under the Supported Accommodation Assistance Program	thous	25	26	26	<b>26</b>
<u>Average Staffing</u> :	EFT	72	80	114	<b>117</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,849	8,543	<b>9,460</b>
Other operating expenses	3,179	3,496	<b>4,123</b>
Maintenance	41	41	<b>42</b>
Depreciation and amortisation	155	155	<b>155</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.2 Early Intervention (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies

Refuges for men, women, youth, children and intoxicated persons	98,599	112,950	<b>109,603</b>
Family and individual support	45,400	42,579	<b>57,836</b>
Grants to agencies	...	752	...
Disaster welfare relief	1,400	8,160	<b>6,700</b>

<b>Total Expenses</b>	<b>153,623</b>	<b>176,676</b>	<b>187,919</b>
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Less:

**Retained Revenue -**

Sales of goods and services	...	...	<b>199</b>
Recoupment of administration costs	...	...	...
Accommodation and meals	2	...	...
Investment income	257	89	<b>177</b>
Grants and contributions	2,050	3,759	<b>2,131</b>

<b>Total Retained Revenue</b>	<b>2,309</b>	<b>3,848</b>	<b>2,507</b>
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Gain/(loss) on disposal of non current assets	...	(2,212)	...
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<b>NET COST OF SERVICES</b>	<b>151,314</b>	<b>175,040</b>	<b>185,412</b>
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<b>ASSET ACQUISITIONS</b>	<b>382</b>	<b>2,064</b>	...
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

**30.1 Child and Family Services**

**30.1.3 Intensive and Statutory Intervention Services**

Program Objective(s): To provide intensive intervention and statutory services to protect children from risk and harm. To implement a range of child protection initiatives that comply with requirements of new legislation for the care and protection of children. To support families in the care for their children.

Program Description: Receiving reports, undertaking assessments and investigations of cases, and undertaking intervention in respect of children in need of protection or at risk of harm.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Children receiving protective services	thous	33	41	45	<b>47</b>
Total number of children for whom the Department receives reports, under the age of 18 at time of report	thous	66	85	89	<b>94</b>
Reports concerning children and young people	thous	107	160	175	<b>185</b>
<u>Average Staffing:</u>	EFT	1,172	1,240	1,293	<b>1,501</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	88,846	95,957	<b>121,316</b>
Other operating expenses	29,991	35,875	<b>47,436</b>
Maintenance	1,197	1,197	<b>1,228</b>
Depreciation and amortisation	4,457	4,457	<b>4,457</b>
Grants and subsidies			
Child protection	4,193	4,356	<b>4,569</b>
Grants to agencies	...	50	...
Other expenses			
Financial assistance for vulnerable families	2,538	2,538	<b>2,598</b>
Child sexual assault program	116	116	<b>119</b>
<b>Total Expenses</b>	<b>131,338</b>	<b>144,546</b>	<b>181,723</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.3 Intensive and Statutory Intervention Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			<b>3,502</b>
Recoupment of administration costs	...	...	<b>103</b>
Accommodation and meals	86	135	...
Minor sales of goods and services	8	8	<b>211</b>
Investment income	298	109	<b>1,293</b>
Grants and contributions	243	1,786	<b>5,109</b>
<b>Total Retained Revenue</b>	<b>635</b>	<b>2,038</b>	<b>5,109</b>
<b>NET COST OF SERVICES</b>	<b>130,703</b>	<b>142,508</b>	<b>176,614</b>

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<b>ASSET ACQUISITIONS</b>	<b>10,591</b>	<b>17,119</b>	<b>9,903</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.4 Out of Home Care and Adoption Services**

Program Objective(s): To provide alternative care options for children and young people unable to live at home. To ensure that young people have the support and skills they need for independent living following a period in care. To assist people to adopt children and young people, from within and outside Australia. To provide information and assistance to people wishing to contact their natural parents.

Program Description: Provision of a range of out-of-home care options, such as foster care and residential care, for children separated from their parents; monitoring and review of placements, licensing and management of carers. Provision of support to young people who are leaving or who have left care. Provision of services to effect the adoption of children by families, that takes into account the needs of the child and legislative requirements. Provision of information about adoptions. Plan and monitor funding to non-government agencies to deliver a range of accommodation and support services to children and young people across New South Wales.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Children receiving substitute care services	thous	13	14	14	<b>15</b>
Children in substitute care at year end	thous	9	9	10	<b>10</b>
<u>Average Staffing</u> :	EFT	453	480	516	<b>651</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	36,575	39,525	<b>52,606</b>	
Other operating expenses	13,389	14,754	<b>19,154</b>	
Maintenance	295	295	<b>303</b>	
Depreciation and amortisation	5,465	5,465	<b>5,465</b>	



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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**30 DEPARTMENT OF COMMUNITY SERVICES**

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**30.1 Child and Family Services**

**30.1.4 Out of Home Care and Adoption Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Community based residential care	44,983	62,231	<b>65,607</b>
Other expenses			
Child support allowances and associated expenses for foster care	84,764	93,787	<b>100,373</b>
Crisis care allowance	...	6,500	<b>6,689</b>
Family group homes	313	313	<b>319</b>
<b>Total Expenses</b>	<b>185,784</b>	<b>222,870</b>	<b>250,516</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	...	...	<b>799</b>
Accommodation and meals	47	7	<b>5</b>
Minor sales of goods and services	202	202	<b>208</b>
Investment income	363	128	<b>253</b>
Grants and contributions	528	358	<b>825</b>
<b>Total Retained Revenue</b>	<b>1,140</b>	<b>695</b>	<b>2,090</b>
Gain/(loss) on disposal of non current assets	(412)	...	<b>1,796</b>
<b>NET COST OF SERVICES</b>	<b>185,056</b>	<b>222,175</b>	<b>246,630</b>
<b>ASSET ACQUISITIONS</b>	<b>665</b>	<b>3,537</b>	<b>5,010</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**31 OFFICE OF THE CHILDREN'S GUARDIAN**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,590	1,377	<b>1,641</b>
Other operating expenses	1,118	929	<b>1,133</b>
Maintenance	60	24	<b>62</b>
Depreciation and amortisation	125	190	<b>190</b>
<b>Total Expenses</b>	<b>2,893</b>	<b>2,520</b>	<b>3,026</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	20	20	<b>21</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>20</b>	<b>21</b>
<b>NET COST OF SERVICES</b>	<b>2,873</b>	<b>2,500</b>	<b>3,005</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**31 OFFICE OF THE CHILDREN'S GUARDIAN**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,538	1,266	1,518
Other	1,201	968	1,227
<b>Total Payments</b>	<b>2,739</b>	<b>2,234</b>	<b>2,745</b>
<b>Receipts</b>			
Interest	29	28	21
Other	23	155	23
<b>Total Receipts</b>	<b>52</b>	<b>183</b>	<b>44</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,687)</b>	<b>(2,051)</b>	<b>(2,701)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(8)	(40)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(8)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,576	2,095	2,667
Capital appropriation	40	8	40
Cash reimbursements from the Consolidated Fund Entity	121	47	42
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,737</b>	<b>2,150</b>	<b>2,749</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>10</b>	<b>91</b>	<b>8</b>
Opening Cash and Cash Equivalents	23	66	157
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>33</b>	<b>157</b>	<b>165</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,873)	(2,500)	(3,005)
Non cash items added back	177	310	304
Change in operating assets and liabilities	9	139	...
<b>Net cash flow from operating activities</b>	<b>(2,687)</b>	<b>(2,051)</b>	<b>(2,701)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**31 OFFICE OF THE CHILDREN'S GUARDIAN**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	33	157	<b>165</b>
Receivables	116	3	<b>4</b>
Other	11	105	<b>105</b>
<b>Total Current Assets</b>	<b>160</b>	<b>265</b>	<b>274</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	673	505	<b>355</b>
<b>Total Non Current Assets</b>	<b>673</b>	<b>505</b>	<b>355</b>
<b>Total Assets</b>	<b>833</b>	<b>770</b>	<b>629</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	159	53	<b>45</b>
Provisions	123	118	<b>127</b>
<b>Total Current Liabilities</b>	<b>282</b>	<b>171</b>	<b>172</b>
<b>Total Liabilities</b>	<b>282</b>	<b>171</b>	<b>172</b>
<b>NET ASSETS</b>	<b>551</b>	<b>599</b>	<b>457</b>
<b>EQUITY</b>			
Accumulated funds	551	599	<b>457</b>
<b>TOTAL EQUITY</b>	<b>551</b>	<b>599</b>	<b>457</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**31 OFFICE OF THE CHILDREN'S GUARDIAN**

**31.1 Office of the Children's Guardian**

**31.1.1 Office of the Children's Guardian**

Program Objective(s): To promote the best interests of all children and young people in out-of-home care and ensure their rights are safeguarded and promoted.

Program Description: Audit case plans, conduct reviews of children and young people in out-of-home care, accredit and monitor designated agencies.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Accreditations commenced	no.	n.a.	n.a.	32	<b>57</b>
Case plans audited	no.	n.a.	n.a.	6	<b>1,000</b>
Procedures and guidelines published	no.	n.a.	15	5	<b>5</b>
<u>Average Staffing:</u>	EFT	3	16	15	<b>20</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

Maintenance

Depreciation and amortisation

1,590	1,377	<b>1,641</b>
1,118	929	<b>1,133</b>
60	24	<b>62</b>
125	190	<b>190</b>

**Total Expenses**

<b>2,893</b>	<b>2,520</b>	<b>3,026</b>
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Less:

**Retained Revenue -**

Investment income

20	20	<b>21</b>
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**Total Retained Revenue**

<b>20</b>	<b>20</b>	<b>21</b>
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**NET COST OF SERVICES**

<b>2,873</b>	<b>2,500</b>	<b>3,005</b>
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**ASSET ACQUISITIONS**

<b>40</b>	<b>8</b>	<b>40</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	403,931	394,651	<b>405,290</b>
Other operating expenses	56,006	73,828	<b>75,850</b>
Maintenance	12,660	12,660	<b>5,086</b>
Depreciation and amortisation	4,931	5,632	<b>6,131</b>
Grants and subsidies	680,570	720,402	<b>774,384</b>
Other expenses	8,718	8,998	<b>8,718</b>
<b>Total Expenses</b>	<b>1,166,816</b>	<b>1,216,171</b>	<b>1,275,459</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25,162	27,034	<b>27,842</b>
Investment income	1,910	780	<b>469</b>
Grants and contributions	4,853	4,645	<b>7,585</b>
Other revenue	2,001	3,655	<b>2,111</b>
<b>Total Retained Revenue</b>	<b>33,926</b>	<b>36,114</b>	<b>38,007</b>
Gain/(loss) on disposal of non current assets	609	2,102	<b>2,102</b>
<b>NET COST OF SERVICES</b>	<b>1,132,281</b>	<b>1,177,955</b>	<b>1,235,350</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	371,278	383,607	<b>380,520</b>
Grants and subsidies	680,570	720,402	<b>774,384</b>
Other	80,997	139,325	<b>91,654</b>
<b>Total Payments</b>	<b>1,132,845</b>	<b>1,243,334</b>	<b>1,246,558</b>
<b>Receipts</b>			
Sale of goods and services	25,139	27,034	<b>27,842</b>
Interest	2,355	1,096	<b>469</b>
Other	9,583	35,296	<b>11,696</b>
<b>Total Receipts</b>	<b>37,077</b>	<b>63,426</b>	<b>40,007</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,095,768)</b>	<b>(1,179,908)</b>	<b>(1,206,551)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,000	3,500	<b>3,500</b>
Purchases of property, plant and equipment	(12,480)	(14,580)	<b>(14,135)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(7,480)</b>	<b>(11,080)</b>	<b>(10,635)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,075,683	1,161,556	<b>1,189,932</b>
Capital appropriation	12,480	14,580	<b>14,135</b>
Cash reimbursements from the Consolidated Fund Entity	20,718	20,914	<b>21,273</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,108,881</b>	<b>1,197,050</b>	<b>1,225,340</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>5,633</b>	<b>6,062</b>	<b>8,154</b>
Opening Cash and Cash Equivalents	44,062	21,266	<b>27,328</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>49,695</b>	<b>27,328</b>	<b>35,482</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(1,132,281)	(1,177,955)	<b>(1,235,350)</b>
Non cash items added back	36,664	27,088	<b>29,901</b>
Change in operating assets and liabilities	(151)	(29,041)	<b>(1,102)</b>
<b>Net cash flow from operating activities</b>	<b>(1,095,768)</b>	<b>(1,179,908)</b>	<b>(1,206,551)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	49,695	27,328	<b>35,482</b>
Receivables	4,209	16,586	<b>16,586</b>
Inventories	236	292	<b>292</b>
Other	113	4	<b>4</b>
<b>Total Current Assets</b>	<b>54,253</b>	<b>44,210</b>	<b>52,364</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	229,950	318,061	<b>312,768</b>
Plant and equipment	15,342	13,989	<b>25,888</b>
<b>Total Non Current Assets</b>	<b>245,292</b>	<b>332,050</b>	<b>338,656</b>
<b>Total Assets</b>	<b>299,545</b>	<b>376,260</b>	<b>391,020</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	19,543	22,387	<b>22,387</b>
Provisions	28,592	30,490	<b>31,490</b>
Other	75	63	<b>63</b>
<b>Total Current Liabilities</b>	<b>48,210</b>	<b>52,940</b>	<b>53,940</b>
<b>Non Current Liabilities -</b>			
Other	63	...	...
<b>Total Non Current Liabilities</b>	<b>63</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>48,273</b>	<b>52,940</b>	<b>53,940</b>
<b>NET ASSETS</b>	<b>251,272</b>	<b>323,320</b>	<b>337,080</b>
<b>EQUITY</b>			
Reserves	11,159	64,046	<b>64,046</b>
Accumulated funds	240,113	259,274	<b>273,034</b>
<b>TOTAL EQUITY</b>	<b>251,272</b>	<b>323,320</b>	<b>337,080</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**32.1 Community Resources and Relationships**

**32.1.1 Community Resources and Relationships**

Program Objective(s): To provide community resources and strengthen relationships that facilitate older people and people with disabilities to live independently. To enhance attitudes and initiatives supporting inclusion and participation and ensure access to culturally appropriate general community and other services across New South Wales. To improve access to mainstream services so that co-ordinated human services across government include older people, people with a disability and their carers in cross-government initiatives.

Program Description: Providing funding and services that assist older people, people with a disability and their carers, to maximise their independence and participation in the community. Investing in community and informal supports to facilitate working partnership with other agencies and communities to maximise participation by older people, people with a disability and their carers.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
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Outputs:

Number of senior card holders	no.	833,900	870,692	880,000	<b>893,000</b>
Local service co-ordinators	no.	n.a.	8	8	<b>28</b>

<u>Average Staffing</u> :	EFT	n.a.	64	70	<b>72</b>
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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,591	6,793	<b>7,040</b>
Other operating expenses	2,432	2,351	<b>3,018</b>
Maintenance	227	227	<b>101</b>
Depreciation and amortisation	32	36	<b>40</b>
Grants and subsidies			
Disability Services program	8,791	9,489	<b>9,394</b>
Home and Community Care program	6,625	6,020	<b>7,020</b>
Ageing program	130	130	<b>121</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**32.1 Community Resources and Relationships**

**32.1.1 Community Resources and Relationships (cont)**

***OPERATING STATEMENT (cont)***

Capital grants to non-profit organisations	46	46	<b>46</b>
Capital grants to general government agencies	5	5	...
<b>Total Expenses</b>	<b>24,879</b>	<b>25,097</b>	<b>26,780</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	67	28	<b>17</b>
Grants and contributions	172	165	<b>233</b>
Other revenue	286	523	<b>302</b>
<b>Total Retained Revenue</b>	<b>525</b>	<b>716</b>	<b>552</b>
<b>NET COST OF SERVICES</b>	<b>24,354</b>	<b>24,381</b>	<b>26,228</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

**32.2 Prevention, Early Intervention and Basic Support**

**32.2.1 Prevention, Early Intervention and Basic Support**

Program Objective(s): To provide prevention, early intervention and basic support services that enable older people and people with a disability to remain in their own home environments.

Program Description: Delivery of intervention services, case management and therapy services, community access services, low-level respite services and services which support older people, people with a disability and their carers to remain in their own home environments.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Domestic assistance provided (hours)	thous	n.a.	n.a.	1,983	<b>2,100</b>
Transport trips	thous	n.a.	n.a.	1,621	<b>1,700</b>
Meals provided	thous	n.a.	n.a.	3,394	<b>3,450</b>
<u>Average Staffing:</u>	EFT	n.a.	1,254	1,280	<b>1,268</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	100,140	87,040	<b>88,553</b>
Other operating expenses	31,938	49,983	<b>47,604</b>
Maintenance	2,697	2,697	<b>632</b>
Depreciation and amortisation	1,024	1,169	<b>1,273</b>
Grants and subsidies			
Disability Services program	226,462	244,419	<b>246,235</b>
Home and Community Care program	170,655	176,122	<b>207,088</b>
Ageing program	3,340	3,335	<b>3,122</b>
Capital grants	1,307	1,307	<b>1,179</b>
Other expenses			
Financial assistance for vulnerable families	...	23	...
Expenses for child support and departmental residential care	713	713	<b>713</b>
<b>Total Expenses</b>	<b>538,276</b>	<b>566,808</b>	<b>596,399</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**32.2 Prevention, Early Intervention and Basic Support**

**32.2.1 Prevention, Early Intervention and Basic Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Residential client fees	121	108	<b>100</b>
Investment income	1,115	456	<b>273</b>
Grants and contributions	2,832	2,710	<b>3,842</b>
Other revenue	1,422	2,598	<b>1,500</b>
<b>Total Retained Revenue</b>	<b>5,490</b>	<b>5,872</b>	<b>5,715</b>
Gain/(loss) on disposal of non current assets	183	1,053	<b>1,053</b>
<b>NET COST OF SERVICES</b>	<b>532,603</b>	<b>559,883</b>	<b>589,631</b>

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<b>ASSET ACQUISITIONS</b>	<b>3,744</b>	<b>3,444</b>	<b>6,900</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**32.3 Higher Support Needs**

**32.3.1 Higher Support Needs**

Program Objective(s): To provide equitable and sustainable assistance to older people and people with a disability who have higher support needs to increase their opportunities to participate in community life.

Program Description: The purchase and provision of accommodation services and intensive in-home support services such as personal care and home nursing by the Department and non-Government organisations to people with a disability and who have higher support needs.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Clients in Departmental residential centres	no.	n.a.	1,402	1,337	<b>1,205</b>
Clients in Departmental group homes	no.	n.a.	1,179	1,159	<b>1,241</b>
Number of group homes	no.	n.a.	282	282	<b>290</b>
<u>Average Staffing:</u>	EFT	n.a.	3,823	3,876	<b>3,879</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related	297,200	300,818			<b>309,697</b>
Other operating expenses	21,636	21,494			<b>25,228</b>
Maintenance	9,736	9,736			<b>4,353</b>
Depreciation and amortisation	3,875	4,427			<b>4,818</b>
Grants and subsidies					
Disability Services program	148,364	160,127			<b>160,608</b>
Home and Community Care program	111,801	116,359			<b>136,752</b>
Ageing program	2,187	2,186			<b>2,046</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**32 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**32.3 Higher Support Needs**

**32.3.1 Higher Support Needs (cont)**

**OPERATING STATEMENT (cont)**

Capital grants to non-profit organisations	772	772	773
Capital grants to general government agencies	85	85	...
Other expenses			
Financial assistance for vulnerable families	...	257	...
Expenses for child support and departmental residential care	8,005	8,005	8,005
<b>Total Expenses</b>	<b>603,661</b>	<b>624,266</b>	<b>652,280</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Residential client fees	24,992	26,372	26,380
Minor sales of goods and services	49	554	1,362
Investment income	728	296	179
Grants and contributions	1,849	1,770	3,510
Other revenue	293	534	309
<b>Total Retained Revenue</b>	<b>27,911</b>	<b>29,526</b>	<b>31,740</b>
Gain/(loss) on disposal of non current assets	426	1,049	1,049
<b>NET COST OF SERVICES</b>	<b>575,324</b>	<b>593,691</b>	<b>619,491</b>
<b>ASSET ACQUISITIONS</b>	<b>8,736</b>	<b>11,136</b>	<b>7,235</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**33 HOME CARE SERVICE OF NEW SOUTH WALES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	139,349	144,075	<b>153,342</b>
Other operating expenses	21,613	20,345	<b>19,378</b>
Maintenance	60	255	<b>426</b>
Depreciation and amortisation	1,715	1,784	<b>1,770</b>
<b>Total Expenses</b>	<b>162,737</b>	<b>166,459</b>	<b>174,916</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	26,400	28,170	<b>30,048</b>
Investment income	1,100	761	<b>800</b>
Grants and contributions	136,268	140,452	<b>144,220</b>
Other revenue	1,000	150	<b>280</b>
<b>Total Retained Revenue</b>	<b>164,768</b>	<b>169,533</b>	<b>175,348</b>
<b>NET COST OF SERVICES</b>	<b>(2,031)</b>	<b>(3,074)</b>	<b>(432)</b>



**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**33 HOME CARE SERVICE OF NEW SOUTH WALES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	138,950	150,831	<b>152,579</b>
Other	25,593	27,924	<b>20,460</b>
<b>Total Payments</b>	<b>164,543</b>	<b>178,755</b>	<b>173,039</b>
<b>Receipts</b>			
Sale of goods and services	26,050	29,623	<b>29,642</b>
Interest	1,100	761	<b>800</b>
Other	142,938	146,892	<b>149,570</b>
<b>Total Receipts</b>	<b>170,088</b>	<b>177,276</b>	<b>180,012</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>5,545</b>	<b>(1,479)</b>	<b>6,973</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	400	2,000	<b>400</b>
Purchases of property, plant and equipment	(3,044)	(4,611)	<b>(3,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,644)</b>	<b>(2,611)</b>	<b>(2,600)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,901</b>	<b>(4,090)</b>	<b>4,373</b>
Opening Cash and Cash Equivalents	7,444	9,858	<b>5,768</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,345</b>	<b>5,768</b>	<b>10,141</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	2,031	3,074	<b>432</b>
Non cash items added back	1,715	1,784	<b>1,770</b>
Change in operating assets and liabilities	1,799	(6,337)	<b>4,771</b>
<b>Net cash flow from operating activities</b>	<b>5,545</b>	<b>(1,479)</b>	<b>6,973</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**33 HOME CARE SERVICE OF NEW SOUTH WALES**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,345	5,768	<b>10,141</b>
Receivables	3,130	3,780	<b>3,890</b>
Other	200	5	<b>5</b>
<b>Total Current Assets</b>	<b>13,675</b>	<b>9,553</b>	<b>14,036</b>
<b>Non Current Assets -</b>			
Other financial assets	10,815	10,200	<b>10,800</b>
Property, plant and equipment -			
Land and building	1,527	1,181	<b>1,266</b>
Plant and equipment	7,207	6,046	<b>6,791</b>
Other	3,000	...	...
<b>Total Non Current Assets</b>	<b>22,549</b>	<b>17,427</b>	<b>18,857</b>
<b>Total Assets</b>	<b>36,224</b>	<b>26,980</b>	<b>32,893</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,920	1,530	<b>1,030</b>
Provisions	8,150	7,980	<b>8,365</b>
Other	3,100	3,638	<b>8,256</b>
<b>Total Current Liabilities</b>	<b>16,170</b>	<b>13,148</b>	<b>17,651</b>
<b>Non Current Liabilities -</b>			
Provisions	8,600	8,820	<b>9,198</b>
<b>Total Non Current Liabilities</b>	<b>8,600</b>	<b>8,820</b>	<b>9,198</b>
<b>Total Liabilities</b>	<b>24,770</b>	<b>21,968</b>	<b>26,849</b>
<b>NET ASSETS</b>	<b>11,454</b>	<b>5,012</b>	<b>6,044</b>
<b>EQUITY</b>			
Reserves	5,604	4,989	<b>5,589</b>
Accumulated funds	5,850	23	<b>455</b>
<b>TOTAL EQUITY</b>	<b>11,454</b>	<b>5,012</b>	<b>6,044</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**33 HOME CARE SERVICE OF NEW SOUTH WALES**

**33.1 Home Care Service**

**33.1.1 Home Care Service**

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Total hours of service provided for the year	thous	3,946	4,310	4,080	<b>4,039*</b>
Domestic Assistance hours	%	45	45	47	<b>47</b>
Personal Care hours	%	39	39	37	<b>37</b>
Respite Care hours	%	13	13	13	<b>13</b>
Other Care hours	%	3	3	3	<b>3</b>
Total number of customers serviced per year	thous	56	57	58	<b>58</b>
Average hours per customer per year	no.	70	75	70	<b>70</b>
<u>Average Staffing</u> :	EFT	3,109	2,982	2,832	<b>2,819</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	139,349	144,075	<b>153,342</b>
Other operating expenses	21,613	20,345	<b>19,378</b>
Maintenance	60	255	<b>426</b>
Depreciation and amortisation	1,715	1,784	<b>1,770</b>

<b>Total Expenses</b>	<b>162,737</b>	<b>166,459</b>	<b>174,916</b>
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\* Government funding for expenditure under the HACC Program will rise by an estimated \$46.8 million or 13.5 percent in 2003-04. This funding is allocated to the Department of Ageing, Disability and Home Care to maintain and purchase more HACC services. These services are provided by the Government's Home Care Service and non-government service providers. Hours of service provided through the Home Care Service could rise further if it successfully competes for a share of this funding. See programs under the Department of Ageing, Disability and Home Care.

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**33 HOME CARE SERVICE OF NEW SOUTH WALES**

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**33.1 Home Care Service**

**33.1.1 Home Care Service (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	26,400	28,170	<b>30,048</b>
Investment income	1,100	761	<b>800</b>
Grants and contributions	136,268	140,452	<b>144,220</b>
Other revenue	1,000	150	<b>280</b>
<b>Total Retained Revenue</b>	<b>164,768</b>	<b>169,533</b>	<b>175,348</b>
<b>NET COST OF SERVICES</b>	<b>(2,031)</b>	<b>(3,074)</b>	<b>(432)</b>

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<b>ASSET ACQUISITIONS</b>	<b>3,044</b>	<b>4,557</b>	<b>3,000</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**34 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,571	2,728	<b>2,926</b>
Other operating expenses	3,305	3,463	<b>3,205</b>
Maintenance	77	140	<b>111</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>6,163</b>	<b>6,541</b>	<b>6,452</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	12	12	<b>12</b>
Grants and contributions	12	...	...
Other revenue	61	72	<b>60</b>
<b>Total Retained Revenue</b>	<b>85</b>	<b>84</b>	<b>72</b>
<b>NET COST OF SERVICES</b>	<b>6,078</b>	<b>6,457</b>	<b>6,380</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**34 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,462	2,611	<b>2,765</b>
Other	3,634	3,920	<b>3,568</b>
<b>Total Payments</b>	<b>6,096</b>	<b>6,531</b>	<b>6,333</b>
<b>Receipts</b>			
Interest	12	12	<b>12</b>
Other	325	324	<b>312</b>
<b>Total Receipts</b>	<b>337</b>	<b>336</b>	<b>324</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,759)</b>	<b>(6,195)</b>	<b>(6,009)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(279)	(279)	<b>(122)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(279)</b>	<b>(279)</b>	<b>(122)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,950	6,142	<b>6,060</b>
Capital appropriation	279	279	<b>122</b>
Cash reimbursements from the Consolidated Fund Entity	134	116	<b>126</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,363</b>	<b>6,537</b>	<b>6,308</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>325</b>	<b>63</b>	<b>177</b>
Opening Cash and Cash Equivalents	387	397	<b>460</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>712</b>	<b>460</b>	<b>637</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,078)	(6,457)	<b>(6,380)</b>
Non cash items added back	319	338	<b>371</b>
Change in operating assets and liabilities	...	(76)	...
<b>Net cash flow from operating activities</b>	<b>(5,759)</b>	<b>(6,195)</b>	<b>(6,009)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**34 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	712	460	<b>637</b>
Receivables	55	176	<b>176</b>
Other	26	33	<b>33</b>
<b>Total Current Assets</b>	<b>793</b>	<b>669</b>	<b>846</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	579	608	<b>608</b>
Plant and equipment	145	116	<b>28</b>
<b>Total Non Current Assets</b>	<b>724</b>	<b>724</b>	<b>636</b>
<b>Total Assets</b>	<b>1,517</b>	<b>1,393</b>	<b>1,482</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	172	138	<b>138</b>
Provisions	141	259	<b>259</b>
<b>Total Current Liabilities</b>	<b>313</b>	<b>397</b>	<b>397</b>
<b>Total Liabilities</b>	<b>313</b>	<b>397</b>	<b>397</b>
<b>NET ASSETS</b>	<b>1,204</b>	<b>996</b>	<b>1,085</b>
<b>EQUITY</b>			
Accumulated funds	1,204	996	<b>1,085</b>
<b>TOTAL EQUITY</b>	<b>1,204</b>	<b>996</b>	<b>1,085</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**34 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

**34.1 Commission for Children and Young People**

**34.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well-being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Inquiries completed	no.	1	...	1	...
Employment screens completed	no.	11,000	15,000	22,000	<b>15,000</b>
Counsellor Accreditations granted	no.	n.a.	8	21	<b>30</b>
Reports and guidelines published	no.	5	5	5	<b>8</b>
Training courses and seminars conducted	no.	12	12	18	<b>10</b>
Research projects completed	no.	4	3	3	<b>5</b>
<u>Average Staffing:</u>	EFT	28	34	34	<b>34</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,571	2,728	<b>2,926</b>
Other operating expenses	3,305	3,463	<b>3,205</b>
Maintenance	77	140	<b>111</b>
Depreciation and amortisation	210	210	<b>210</b>
<b>Total Expenses</b>	<b>6,163</b>	<b>6,541</b>	<b>6,452</b>



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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND MINISTER FOR  
YOUTH**

**34 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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**34.1 Commission for Children and Young People**

**34.1.1 Commission for Children and Young People (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	12	12	12
Grants and contributions	12	...	...
Other revenue	61	72	60

<b>Total Retained Revenue</b>	<b>85</b>	<b>84</b>	<b>72</b>
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<b>NET COST OF SERVICES</b>	<b>6,078</b>	<b>6,457</b>	<b>6,380</b>
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<b>ASSET ACQUISITIONS</b>	<b>279</b>	<b>279</b>	<b>122</b>
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# MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR ABORIGINAL AFFAIRS

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Education and Training</b>			
Total Expenses .....	7,616.9	8,159.3	7.1
Asset Acquisitions .....	417.0	440.1	5.5
<b>Office of the Board of Studies</b>			
Total Expenses .....	89.8	91.4	1.8
Asset Acquisitions .....	2.8	0.7	-75.0
<b>Department of Aboriginal Affairs</b>			
Total Expenses .....	40.9	42.1	2.9
Asset Acquisitions .....	1.1	...	-96.4
<b>Total, Minister for Education and Training and Minister for Aboriginal Affairs</b>			
Total Expenses .....	<b>7,747.6</b>	<b>8,292.8</b>	<b>7.6</b>
Asset Acquisitions .....	<b>420.9</b>	<b>440.8</b>	<b>5.0</b>

## DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training is responsible for the provision of high quality public school education and vocational education and training services through an extensive network of government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non-Government schools and funds specialist training, employment and youth programs.

The key priorities in education and training for 2003-04 will be to:

- ◆ ensure that all children get the best possible start in school through initiatives such as the reduction of class sizes, the building of new public pre-schools and comprehensive early literacy and numeracy initiatives;
- ◆ support the provision of high quality teaching across the State through significant enhancements to school-based professional development, specific initiatives to attract and retain teachers and through the development of professional teaching standards;

- ◆ enhance the place of schools as safe and productive learning environments, through more effective management of student behaviour and discipline and school security initiatives;
- ◆ further develop the information and communications technology infrastructure of schools and TAFE NSW campuses;
- ◆ target resources to students and communities experiencing disadvantage through funding specific programs. Major initiatives such as class size reductions will first be targeted to schools serving the most disadvantaged communities; and
- ◆ continue to improve the amenity of Government schools and TAFE campuses through new capital works and maintenance.

## ***SCHOOL EDUCATION SERVICES***

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has a legislative responsibility to provide education services to public school students of New South Wales. These encompass core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services which address the range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$6,033.2 million in 2003-04, an increase of \$447.4 million on the 2002-03 budget and an increase of \$1,272.6 million since the 1999-2000 budget.

The Non-Government School Assistance program provides financial support of \$585.5 million in 2003-04 to non-Government schools.

### **2002-03 Budget Enhancements**

The Department's 2002-03 budget included additional funding of \$113 million for a range of Government initiatives, focussing on improving quality teaching and teacher supply, expanded information technology services in schools and TAFE campuses and additional resourcing to Government schools.

The programs implemented under these initiatives and achievements in 2002-03 include:

### ***Quality Teaching and Teacher Supply***

150 new teaching scholarships were offered in 2003, to attract students to train as teachers in technological and applied studies, mathematics, science and English.

18 teachers who commenced the full-time Secondary Mathematics Retraining Program, were appointed to schools in difficult to staff locations for the 2003 school year.

50 teacher mentors have been appointed in 2003 to schools with high proportions of newly appointed teachers.

The Interim Committee for a NSW Institute of Teachers has developed a draft framework of professional teaching standards, and draft processes for assessment, induction, and professional development. The Interim Committee is currently consulting on options for implementation with teachers and other stakeholders.

### ***Priority Action Schools Program***

This initiative which provides intensive support for specific schools has been implemented in 74 government primary, secondary and central schools. The program has resulted in improved student attendance, teacher morale, community-school interaction, enhanced focus on context based professional development, a renewed focus on aligning student welfare and curriculum planning and implementation and improved sharing and networking between schools.

### ***School Global Funding***

This initiative has resulted in increased global funding allocations to government schools, in socio-economically disadvantaged areas and remote locations. This additional funding has given these schools greater flexibility in meeting local service delivery requirements.

### ***Information Technology***

The provision of enhanced bandwidth services has resulted in 1,677 sites receiving upgraded services. These upgrades have enabled faster Internet access speeds for students and teachers in the classroom.

E-learning accounts for students and teachers have been piloted in 7 schools and one TAFE college. The pilot is part of the user acceptance testing process, which will lead to the rollout of e-learning accounts throughout 2003.

The technical support for schools project involved an initial local area network assessment and improvement program, and the subsequent development of models for improved technical support. All schools have been assessed and improvements recommended. Of those schools requiring local area network improvement, 243 have been completed.

An enterprise portal (gateway) is being developed to provide users with a secure, single point of entry to access services in a controlled environment when using the Department's network. The Request for Quotation process has been completed and a vendor recommended.

Additional funding for software licences has resulted in a revised Microsoft enterprise agreement, which allows students and staff access to the full suite of Microsoft products, including educational products.

### ***K-3 Class Size Pilot***

Funding under this initiative has resulted in the appointment of an additional 65 teachers to 63 schools, to reduce the size of approximately 200 classes. For schools included in the pilot, class sizes have been reduced to a maximum of 20 students for Kindergarten, 22 for Year 1, 24 for Year 2 and 26 for Year 3.

Following the announcement of the Government's commitment to reduce all class sizes in Kindergarten to Year 2 by 2007, the design of the pilot is being revised. Information gathered from the pilot will be used to inform the broader class size reduction program.

## **STRATEGIC DIRECTIONS**

The Department of Education and Training implements the strategic directions outlined in plans for NSW public schools, TAFE NSW, vocational education and training services, adult and community education and the Adult Migrant English Service. These plans reflect the NSW Government's commitment to public education and training.

The Department's 2003-04 budget allocates resources to new initiatives and existing services, to strengthen the provision of public education and to achieve the best outcomes for all students.

## **Class Size Reductions**

The first three years of schooling are critical in laying the foundations for success at school.

The Government has made a key commitment to significant reduction in class sizes from Kindergarten to Year 2. The investment in class size reduction will include \$107 million for additional classrooms as well as \$222 million in funding for additional teachers over the next four years.

By 2007, class sizes will be reduced to a statewide average of 20 in Kindergarten, 22 in Year 1 and 24 in Year 2. Class size reductions will begin with schools serving the most disadvantaged communities.

## **Pre-schools**

For many students, public pre-schools underpin a successful transition to school which in turn supports later learning.

The quality of early learning will be supported through the establishment of 21 new public pre-schools by 2005. This initiative will bring to 100, the total number of public pre-schools statewide.

## **Literacy and Numeracy**

Over the next four years almost \$492 million will be allocated to the Department's Literacy and Numeracy Strategy.

Literacy and numeracy programs such as *Reading Recovery* and *Count Me in Too* will continue to provide essential support in the early years of schooling to ensure that all students have sufficient basic skills to underpin success in later years. Programs such as the online discussion of books through *Book Raps* will be expanded across the State through the availability of expanded network bandwidth.

New South Wales has Australia's most rigorous program of assessment which carefully monitors the progress of each student through each stage of schooling from the Basic Skills Test in Year 3 to the Higher School Certificate in Year 12. This program will be further enhanced through computer skills testing in Year 6.

The success of the Department's programs is evident in the State's strong performance in national and international assessments of literacy and numeracy standards.

## **Quality Teaching**

A number of initiatives are focused on ensuring that NSW schools have the highest teaching standards in Australia. Over the next four years, \$139 million will be allocated specifically to initiatives which enhance the quality and availability of teaching.

A significant priority will be the development of professional teacher standards, including the establishment of a NSW Institute of Teachers.

There will also be a significant increase in resources provided for school-based professional development, which includes additional funding of \$39 million over the next four years.

Initiatives such as increased teaching scholarships to attract teachers to hard-to-staff schools, expanding teacher retention benefits and improving rental subsidies in isolated areas will ensure that all schools benefit from the availability of quality teaching.

## **Priority Schools Programs supporting disadvantaged communities**

The Government is committed to providing the opportunity for all students to develop the knowledge, skills, understanding and values they need for a productive and rewarding life.

The Government has made a significant commitment to providing additional support for schools to overcome high levels of disadvantage within their communities, through a range of Priority Schools Funding Programs.

This includes funding of over \$16 million in targeted funding for the Priority Action Schools Program in 2002-03 and 2003-04.

## **Behaviour and Discipline**

Over the next four years, \$56.4 million will be allocated to improving the range of placement and support options for disruptive students. This includes \$8 million new funding over four years for the establishment of 20 new suspension centres by 2007.

Eight new behaviour schools and seven new tutorial centres for secondary students will be established by 2007. This will bring the total number of behaviour schools to 35 and tutorial centres to 40.

Additional specialist teacher positions will be established to assist schools to manage difficult students.

## **School Security**

The safety of staff, students and school property will be improved through the provision of security fencing to at least 200 schools over the next four years at a cost of approximately \$20 million. New and upgraded security alarms will continue to be provided to at-risk schools.

## **Technology**

NSW schools lead Australia in their use of information and communications technology. The next four years will see recurrent funding of \$846.2 million for technology initiatives, which include:

- ◆ \$572.3 million for the continuing Computers in Schools program. This includes the provision of new computers, internet services and technology support in schools;
- ◆ \$172.3 million for the network bandwidth initiative. This initiative will progressively upgrade bandwidth in schools and TAFE NSW colleges, using available technology including government owned infrastructure and a range of telecommunication carriers;
- ◆ \$84.1 million for e-learning accounts for staff and students in schools and TAFE. This project will provide e-mail accounts to teachers and students, filtered access to the internet, discussion forums and web hosting facilities to all schools and colleges. Remote access will also be available from locations such as home or libraries; and
- ◆ \$17.6 million for Technology in Learning and Teacher Training. This program is continuing to provide teacher training in schools in the use of the latest computer technology.

## **Quality Learning Environments**

A further \$119 million in capital funding will be provided over the next three years to support technology initiatives. The Government will continue its significant investment in the expansion and upgrading of school accommodation, through the four year \$1.2 billion Schools Improvement Package.

An amount of \$107 million will be provided over the next four years, including \$18.7 million in 2003-04, on the provision of accommodation at schools to allow for reduced class sizes.



The amenity of Government schools will continue to be improved through the replacement of demountable buildings with permanent classrooms. Work will continue on the air conditioning of both demountable and permanent buildings, with an allocation of over \$10 million in 2003-04.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses on school education services for 2003-04 are estimated at \$6,033.2 million. This represents an increase of \$447.4 million, or 8 percent on last year's budget.

Key initiatives include:

- ◆ recurrent and capital funding of \$329 million will be provided over the next four years, to progressively reduce class sizes in Government schools for students enrolled in Kindergarten to Year 2;
- ◆ increased funding of \$39 million over the next four years, for initiatives to increase the quality of teaching in Government schools, ensure an adequate supply of teachers in key learning areas and enhance teacher professional development;
- ◆ over \$492 million over four years for the further expansion of the State Literacy and Numeracy Plan with \$126 million to be spent in 2003-04;
- ◆ over \$846.2 million over four years for technology initiatives, including \$172.3 million for upgrading bandwidth in schools and TAFE NSW colleges. In addition, \$84.1 million will be provided for the provision of e-mail and a range of other e-services for students and teachers in Government schools and TAFE NSW. \$572.3 million will be provided for the continuing Computers in Schools program;
- ◆ \$280.4 million will be provided in 2003-04 for global allocations to Government schools. This funding includes over \$10 million per annum for the initiative introduced in 2002-03, to increase allocations to Government schools which have specific needs in meeting service delivery requirements at the local level;
- ◆ \$2.6 million will be provided in targeted funding to continue the class sizes pilot of 20 students, in designated schools, in Kindergarten to Year 3 to provide early identification of, and intensive support to young students, leading to improved educational outcomes;

- ◆ \$8.4 million will be provided in targeted funding in 2003-04, as part of the \$16.1 million over 2 years provided in 2002-03, to continue the pilot programs to provide intensive support to specifically targeted primary, high and central schools;
- ◆ \$56.4 million over the next four years to continue to provide a wider range of placement and support options for students with disruptive behaviour, including \$8 million for the establishment of 20 new suspension centres;
- ◆ \$22.1 million over four years will be provided to prepare young people for work through the development of individual school to work plans for all students in Years 9 to 12; and
- ◆ \$186 million will be spent in 2003-04 to maintain public schools. This includes a funding component of \$15.4 million in school global funds to support school maintenance.

## **Asset Acquisitions**

### **Schools**

The capital allocation for school education provides for the construction of new and replacement schools, construction of additional facilities at existing schools and the upgrading of buildings to modern standards. The cost of sites for new schools, furniture and equipment and major information and communications technology projects are also funded under this program.

Capital funding of \$333 million has been allocated for the construction and enhancement of school facilities. The allocation is part of a four year \$1.2 billion Schools Improvement package, which will not only provide for a significant upgrade of school accommodation, but will also provide for a major thrust in the expansion of internet services for staff and students.

This year's program will provide for:

- ◆ the commencement of 27 new building projects including funds for continued upgrade of facilities at Callaghan College and Tuggerah Lakes College and the provision of secondary facilities at Jindabyne;
- ◆ work to commence on the second stages of new or redeveloped schools at Banora Point, Berala, Blakehurst and Harbord;

- ◆ commencement of a \$107 million program over four years for the provision of accommodation at schools to meet the Government's commitment to lower class sizes. \$18.7 million will be spent on this initiative in 2003-04; and
- ◆ pre-school accommodation at a number of existing schools at a cost of \$7.9 million in 2003-04.

Work will continue on over 70 projects commenced in previous years, including new or replacement schools at Bogangar, St George (Rockdale), Jerrabomberra and Banora Point as well as staged works at Auburn West, Blue Haven, Denistone East, James Ruse (Carlingford), Lightning Ridge, Mullumbimby and Westfields (Fairfield West). Work will also continue on the redevelopment of the Northern Beaches Secondary College, Brisbane Waters College, Tuggerah Lakes College and Callaghan College.

Sixteen of the 70 continuing projects are being undertaken as part of the Revitalisation of Inner Sydney Schools program. These include the redevelopment of facilities for Alexandria Park Community School, Cleveland Street Intensive English High School, Rose Bay Secondary College, and the Sydney Secondary College campuses at Balmain, Blackwattle Bay and Leichhardt. \$45 million will be spent on this program in 2003-04.

Work will continue on the \$96 million project to increase the capacity of the communications network to support online learning and teaching programs in schools and TAFE colleges. The Government's aim is to provide internet services and products to all staff and students, including email accounts. The project to standardise and link all education and training websites through a single point of entry will continue and be completed at a total cost of \$4 million. Students, teachers and staff will have customised profiles to access appropriate e-services and communicate with business and the community. Other information technology related projects costing \$47 million over three years will be commenced.

In addition \$1 million has been provided for the commencement of the upgrading of the National Art School at East Sydney at an estimated total cost of more than \$8 million.

\$34 million has also been provided to fund six new primary schools, two new secondary schools and a new specific purpose school constructed under a separate funding arrangement with the private sector.

The primary schools will be constructed at Horsley, Kellyville, Mungerie Park, Shell Cove, Stanhope Gardens and Wongarah. The secondary schools will be constructed at Glenwood and Horningsea Park and the special needs school will be constructed at Kellyville.

## **TAFE AND RELATED SERVICES**

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

TAFE NSW is the largest supplier of workforce training in Australia at a time of significant technological change in business, industry and government enterprises. TAFE NSW has an on-going commitment to ensure that programs and services are responsive to industry and community needs. TAFE NSW is also committed to improving access to education and training through the provision of more flexible delivery options, including workplace learning and online learning.

TAFE NSW is facing increasing demand for its programs and services. The changing skill requirements resulting from the need for NSW businesses to be competitive in the global economy and emerging skill needs of industries such as biotechnology are increasing the demands on TAFE NSW to provide relevant programs to support these developments.

TAFE NSW has a particular responsibility to assist with the economic development of regional communities. The development of an appropriately skilled workforce in regional areas is essential if those areas are to attract and retain industry.

TAFE NSW has a strong commitment to quality. By mid 2001, all TAFE institutes were externally validated as Quality Endorsed Training Organisations (QETO) by the NSW Vocational Education and Training Accreditation Board. In 2001, the TAFE Board and management decided that all TAFE Institutes would achieve International Standards Organisations (ISO) certification against the new quality management standard ISO 9001:2000. To date, 10 TAFE NSW Institutes and Open Training Education Network have been certified under the new ISO standard.

The State Government has successfully negotiated the 2001-2003 Australian National Training Agreement with the Commonwealth Government. This Agreement provides for the provision of growth funds of \$150.9 million over the life of the Agreement for vocational education and training in New South Wales. These funds are to be met equally by the State and Commonwealth governments.

Total expenses in 2003-04 on TAFE NSW and related services are estimated at \$1,540.6 million, an increase of \$52.4 million or 3.5 percent on the 2002-03 budget.

## **STRATEGIC DIRECTIONS**

The TAFE NSW strategic directions for 2002–2004 are to:

- ◆ grow the business of TAFE NSW for our customers;
- ◆ drive the integration of skill formation in social and economic development;
- ◆ empower TAFE students and teachers to excel;
- ◆ innovate to improve TAFE products and services; and
- ◆ be acclaimed for quality.

## **Total Expenses**

Major initiatives to be undertaken during 2003-04 include:

\$19.5 million over four years to support TAFE scholarships and students at risk programs with some \$4.9 million being allocated this year. This includes:

- ◆ \$1.9 million in 2003-04, for a joint TAFE and schools initiative through TAFE NSW outreach and school substitute care, to target youth and expand their access to vocational education and training. TAFE NSW will provide 100 places for students in juvenile centres;
- ◆ \$3 million in 2003-04, to assist students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to continue full-time study at TAFE NSW;
- ◆ the ongoing development of partnerships between TAFE and industry to deliver flexible training programs specific to client needs and at times and locations suitable to the client; and
- ◆ continuing the Government initiative to provide opportunities for city and country government school students in years 9, 10 and 11 to undertake learning activities, with a career path focus during the Christmas vacation period in TAFE NSW summer schools.

## **Asset Acquisitions**

The TAFE NSW asset acquisition program for 2003-04 is \$72 million. This program provides for the commencement of 14 new major projects in 2003-04, including facilities at Belmont, Blue Mountains, Chullora, Grafton, Granville, Meadowbank, Mount Druitt, Mudgee, Northern Beaches, Orange, Ultimo, Wagga Wagga and Wollongong.

Construction will continue on 23 major projects commenced in previous years at an estimated total cost of more than \$86 million. These projects include the construction of a multi-storey building at the Ultimo campus of TAFE NSW Sydney Institute at an estimated total cost of more than \$28 million. Other major works continuing in 2003-04 include projects at Albury, Cootamundra, Dubbo, Crafton, Lightning Ridge, Liverpool, Shellharbour, Wollongbar and Wyong.

## **OFFICE OF THE BOARD OF STUDIES**

The Office of the Board of Studies provides professional and administrative support to the Minister for Education and Training and the Board of Studies for their respective functions under the *Education Act 1990*. This includes the development of syllabuses and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-government schools, the administration of the home schooling program and the development and conduct of the School Certificate (SC), Higher School Certificate (HSC) examinations and Computing Skills Assessment for Year 10 students. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (NSW) and the Aboriginal Education Consultative Group.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In 2002-03 the Office's key activities involved:

- ◆ developing revised Years 7-10 syllabuses;
- ◆ developing and trialling Computing Skills Assessment for Year 10 students;
- ◆ implementing the recommendations of the 2002 Masters Review of the New HSC examinations in 2001, including the provision of additional support materials to assist teachers and students;
- ◆ statewide testing as part of the standards referenced School Certificate;
- ◆ releasing new K-6 Mathematics, Years 7-10 English and Years 7-10 Mathematics syllabuses;

- ◆ continuing the HSC Advice Line; and
- ◆ enhancing the range of online information services available for schools, teachers, students and parents.

### **Revised Years 7 to 10 Syllabuses**

The Government has allocated over \$27 million to the Office of the Board of Studies and the Department of Education and Training over the 2001-02 to 2004-05 period for the evaluation and re-development of Years 7-10 syllabuses within a standards framework. This revamp will complete the establishment of a standards based continuum of learning for students from Kindergarten through to Year 12 and closely follows the implementation of the New 'standards based' Higher School Certificate. The development of revised Years 7-10 English and Mathematics syllabuses released in 2002 was accompanied by an evaluation of the remaining Years 7-10 syllabuses and the distribution of revised syllabuses to schools during 2003.

### **Computing Skills Assessment for Year 10 Students**

A total of \$3.9 million in recurrent and capital funds over the 2001-02 to 2004-05 period (\$1.1 million in 2002-03) was allocated for the introduction of statewide external Computing Skills Assessment for all Year 10 students. This will determine their level of computing competency as an addition to the statewide 'standards based' testing already established in 1998 for the new School Certificate.

The Computing Skills Assessment for Year 10 students was trialled by 1,500 students across 20 government and non-government schools in 2001. The trial was extended to over 7,500 students in 160 schools during 2002 so that all schools can participate in 2003.

### **Vocational Education and Training**

The Office of the Board of Studies has been allocated \$1.1 million over the 2002-03 to 2005-06 period to support the maintenance and revision of existing Vocational Education and Training frameworks and the development of new frameworks. During 2002-03, new frameworks in Hospitality and Tourism were developed and revisions to the Information Technology and Retail frameworks were finalised.

## **STRATEGIC DIRECTIONS**

### **Syllabus Development and Support**

In 2002, the Office finalised the development of a Kindergarten to Year 10 curriculum framework. The framework takes into account current and emerging issues for the delivery of curriculum within schools, particularly the use of information and communications technology in the classroom and its impact on learning and assessment. The framework has supported the revision of Years 7 to 10 syllabuses.

In 2003, the Office will have completed the development of new up to date, standards based syllabuses for the K-6, 7-10 and 11-12 stages of schooling. The Office has begun the process of post implementation evaluation of the Years 11-12 syllabuses which were released in 1999. The Office is currently working with teachers and school systems to develop strategies and materials to support the implementation of the full set of K-12 syllabuses now completed.

### **Registration and Accreditation**

The Office of the Board of Studies is the regulator of non-government schools in New South Wales. In October 2000, the Government commissioned an independent Review of non-Government Schools in New South Wales conducted by Mr Warren Grimshaw, AM. The first report of the Grimshaw Review was released in April 2002 and addressed the issues of school registration, accreditation, administrative structures, school reporting and the planning of new schools. In December 2002, the Government announced that key recommendations of the Grimshaw Review would be implemented including those that address strengthened registration criteria and detailed school annual reporting requirements. The 2003-04 Budget provides funding to the Office to support the implementation process.

### **Information and Communications Technology**

The 2002-03 Budget included \$4.2 million to fund the introduction of new information and communications technology to assist the development of new syllabuses and support materials, online services and support for schools, a trial of computing skills assessments and further development in the broader use of computers in examinations. The Office of the Board of Studies was allocated \$0.7 million over 2 years (\$0.2 million in 2002-03 and \$0.5 million in 2003-04) to support the review, development and small scale trial of online testing for appropriate HSC and School Certificate courses.



## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for 2003-04 are estimated at \$91.4 million, an increase of \$1.6 million on 2002-03. Key expenditure initiatives in 2003-04 include:

- ◆ continuing revision of Years 7-10 syllabuses: \$2 million will be provided to complete the review and revision of Years 7 to 10 syllabuses for distribution to schools during 2003;
- ◆ Computing Skills Assessment for Year 10 students and online testing: \$1.1 million will be allocated to further develop and trial the assessment of the computing skills of Year 10 students and further development and small scale trailing of online testing;
- ◆ Vocational Education and Training: \$0.3 million has been provided to develop a new framework for Primary Industries for release in 2003 and to support new framework development and revisions to the Construction, Information Technology, Metal and Engineering, and Entertainment frameworks for release in 2004; and
- ◆ enhanced registration requirements for non-government schools: \$0.5 million has been allocated to the Office in 2003-04 to fund the establishment costs of the implementation of the Grimshaw Review.

### **Asset Acquisitions**

An amount of \$0.7 million will be provided to further develop computer systems to support the Computing Skills Assessment test for Year 10 students and for the Years 7 - 10 syllabus redevelopment project.

## **DEPARTMENT OF ABORIGINAL AFFAIRS**

The Department, through the partnership between the Government and the Aboriginal people of New South Wales, is the leading agency for positive change and achievements in Aboriginal affairs and for facilitating co-ordination of Aboriginal programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Aboriginal Communities Development Program (ACDP) will raise the health and living standards of 22 selected priority Aboriginal communities that have major environmental health needs. The ACDP began in 1998-99 with a budget of \$200 million over seven years. The Department works closely with the Aboriginal Housing Office in determining the housing strategy within this program. The program is now expected to be completed in 2007-08.

During 2002-03, expenditure on the ACDP was revised from \$33.8 million to \$29.2 million. Critical non-housing expenditure has been brought forward into 2002-03 to maintain momentum in the program due to delays in establishing accredited Aboriginal housing providers.

In 2002-03, the Department received additional funding of \$1 million per annum for four years for the Aboriginal Community Partnerships project. The project aims to give Aboriginal communities greater control over the planning, design and delivery of Government services. While the project is still in its infancy, significant work has gone into preparing the local communities and forming the stakeholder linkages necessary to ensure the project's success.

An additional \$0.3 million was allocated in 2002-03 to establish and operate an Aboriginal Languages Resource and Research Centre. The purpose of the Centre is to assist Aboriginal communities to revive and permanently preserve some of the 70 Indigenous languages once spoken across New South Wales. In April 2003 the Centre was opened at Tranby College, Glebe.

In 2002-03, the Department received an additional \$0.1 million to index the records of the Aboriginal Welfare Board. The objective of the indexing project is to assist Aboriginal people with researching family history when trying to reconnect with kin. Indexing began in January 2003 with approximately 15,000 records to date entered onto the database from the files held at State Records.

In 2002-03, the Department received \$1.65 million in relocation and fitout costs for new premises. New accommodation was required due to overcrowding in the existing location. The Department moved to its new location in April 2003.

## **STRATEGIC DIRECTIONS**

The Department has ongoing commitments to key initiatives that extend into the 2003-04 year and beyond. These include the development of the new policy for Aboriginal Affairs in New South Wales, *Two Ways Together, Partnerships: A New Way of Doing Business with Aboriginal People*. The Department continues to work closely with the New South Wales Aboriginal Land Council (NSWALC), to monitor and advise on the administration of Aboriginal Land Councils.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for 2003-04 are \$42.1 million. The major expense is \$33.5 million for the Aboriginal Communities Development Program of which \$19 million will be channelled through the Aboriginal Housing Office to procure housing in accord with the *Aboriginal Housing Act 1998*.

In 2003-04, additional funds of \$0.1 million will be provided to the New South Wales Reconciliation Council. The Council is the peak body for reconciliation in the State and will use the funds to:

- ◆ deliver information technology training to Local Reconciliation Groups;
- ◆ run a small grants program which will provide seed funding to local reconciliation projects;
- ◆ operate a local history project in one community in New South Wales; and
- ◆ employ a field officer to provide support to local reconciliation groups.

### **Asset Acquisitions**

Capital expenditure is budgeted at \$39,000 for 2003-04 for the upgrading of computer software and office equipment.

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,199,686	5,606,225	<b>5,651,896</b>
Other operating expenses	853,027	875,656	<b>858,525</b>
Maintenance	205,046	211,046	<b>205,647</b>
Depreciation and amortisation	324,122	316,594	<b>329,582</b>
Grants and subsidies	774,061	798,240	<b>828,178</b>
Borrowing costs	1,700	566	<b>5,078</b>
Other expenses	259,277	275,176	<b>280,353</b>
<b>Total Expenses</b>	<b>7,616,919</b>	<b>8,083,503</b>	<b>8,159,259</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	193,723	224,391	<b>238,851</b>
Investment income	13,308	8,747	<b>8,540</b>
Grants and contributions	31,783	36,586	<b>32,739</b>
Other revenue	10,000	11,757	<b>10,280</b>
<b>Total Retained Revenue</b>	<b>248,814</b>	<b>281,481</b>	<b>290,410</b>
Gain/(loss) on disposal of non current assets	...	(33,932)	...
<b>NET COST OF SERVICES</b>	<b>7,368,105</b>	<b>7,835,954</b>	<b>7,868,849</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,712,101	5,071,280	<b>5,158,505</b>
Grants and subsidies	772,861	797,640	<b>827,578</b>
Finance costs	1,700	566	<b>5,078</b>
Other	1,463,707	1,579,595	<b>1,596,029</b>
<b>Total Payments</b>	<b>6,950,369</b>	<b>7,449,081</b>	<b>7,587,190</b>
<b>Receipts</b>			
Sale of goods and services	193,723	224,381	<b>238,851</b>
Interest	13,554	8,993	<b>8,540</b>
Other	191,371	261,196	<b>291,872</b>
<b>Total Receipts</b>	<b>398,648</b>	<b>494,570</b>	<b>539,263</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,551,721)</b>	<b>(6,954,511)</b>	<b>(7,047,927)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	27,970	35,786	<b>33,602</b>
Proceeds from sale of investments	...	71	...
Purchases of property, plant and equipment	(417,000)	(402,298)	<b>(405,750)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(389,030)</b>	<b>(366,441)</b>	<b>(372,148)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	51,300	45,000	<b>45,000</b>
Repayment of borrowings and advances	...	...	<b>(15,000)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>51,300</b>	<b>45,000</b>	<b>30,000</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

	———2002-03———		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,332,216	6,737,647	<b>6,831,745</b>
Capital appropriation	364,730	350,657	<b>357,148</b>
Cash reimbursements from the Consolidated Fund Entity	218,057	224,259	<b>244,167</b>
Cash transfers to Consolidated Fund	...	(20,374)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,915,003</b>	<b>7,292,189</b>	<b>7,433,060</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>25,552</b>	<b>16,237</b>	<b>42,985</b>
Opening Cash and Cash Equivalents	281,218	192,905	<b>209,142</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>306,770</b>	<b>209,142</b>	<b>252,127</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,368,105)	(7,835,954)	<b>(7,868,849)</b>
Non cash items added back	813,538	825,722	<b>795,493</b>
Change in operating assets and liabilities	2,846	55,721	<b>25,429</b>
<b>Net cash flow from operating activities</b>	<b>(6,551,721)</b>	<b>(6,954,511)</b>	<b>(7,047,927)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	306,770	209,142	<b>252,127</b>
Receivables	89,038	108,665	<b>110,716</b>
Other financial assets	65	8	<b>8</b>
Other	3,765	3,701	<b>3,701</b>
<b>Total Current Assets</b>	<b>399,638</b>	<b>321,516</b>	<b>366,552</b>
<b>Non Current Assets -</b>			
Other financial assets	2,198	530	<b>530</b>
Property, plant and equipment -			
Land and building	14,963,684	14,927,335	<b>14,957,984</b>
Plant and equipment	148,046	135,045	<b>181,280</b>
<b>Total Non Current Assets</b>	<b>15,113,928</b>	<b>15,062,910</b>	<b>15,139,794</b>
<b>Total Assets</b>	<b>15,513,566</b>	<b>15,384,426</b>	<b>15,506,346</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	203,055	236,075	<b>261,353</b>
Interest bearing	13,000	15,000	<b>50,000</b>
Provisions	45,773	68,159	<b>70,361</b>
Other	27,648	32,412	<b>32,412</b>
<b>Total Current Liabilities</b>	<b>289,476</b>	<b>351,646</b>	<b>414,126</b>
<b>Non Current Liabilities -</b>			
Interest bearing	41,000	33,000	<b>62,318</b>
Provisions	45,746	46,620	<b>46,620</b>
Other	6,797	8,149	<b>8,149</b>
<b>Total Non Current Liabilities</b>	<b>93,543</b>	<b>87,769</b>	<b>117,087</b>
<b>Total Liabilities</b>	<b>383,019</b>	<b>439,415</b>	<b>531,213</b>
<b>NET ASSETS</b>	<b>15,130,547</b>	<b>14,945,011</b>	<b>14,975,133</b>
<b>EQUITY</b>			
Reserves	3,208,430	3,206,311	<b>3,206,311</b>
Accumulated funds	11,922,117	11,738,700	<b>11,768,822</b>
<b>TOTAL EQUITY</b>	<b>15,130,547</b>	<b>14,945,011</b>	<b>14,975,133</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.1 Pre-School and Primary Education Services**

**35.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Pre-school students	no.	2,235	2,290	2,293	<b>2,293</b>
Pre-school classes	no.	111	111	112	<b>112</b>
<u>Average Staffing</u> :	EFT	269	269	273	<b>273</b>
		———2002-03———			<b>2003-04</b>
		Budget	Revised		
		\$000	\$000	<b>Budget</b>	
					<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	15,208	15,412	<b>15,697</b>	
Other operating expenses	1,439	1,451	<b>1,472</b>	
Maintenance	312	312	<b>334</b>	
Depreciation and amortisation	496	496	<b>511</b>	
Other expenses				
Funding towards school expenses	617	644	<b>655</b>	
<b>Total Expenses</b>	<b>18,072</b>	<b>18,315</b>	<b>18,669</b>	



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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.1 Pre-School and Primary Education Services**

**35.1.1 Pre-School Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Commissions	5	5	<b>5</b>
Fees for services	5	5	<b>5</b>
Pre-school fees	350	430	<b>360</b>
Investment income	35	23	<b>18</b>
Grants and contributions	25	46	<b>25</b>
<b>Total Retained Revenue</b>	<b>420</b>	<b>509</b>	<b>413</b>
<b>NET COST OF SERVICES</b>	<b>17,652</b>	<b>17,806</b>	<b>18,256</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.1 Pre-School and Primary Education Services**

**35.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
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Outputs:

Government students in programs provided through Distance Education Centres	no.	807	825	748	<b>745</b>
Aboriginal students	no.	19,522	20,000	21,698	<b>22,544</b>
Students of non-English speaking background at Government schools	no.	105,635	108,612	111,254	<b>114,260</b>
Students receiving support through the English as a Second Language program	no.	61,458	63,327	66,074	<b>68,700</b>
Total students in support classes and special schools	no.	6,682	6,600	6,968	<b>7,418</b>
Students in Government schools receiving special education support in integrated settings	no.	10,773	11,060	14,374	<b>14,861</b>
Students in Early Intervention programs	no.	1,460	1,730	1,910	<b>2,351</b>
Students	no.	455,914	452,599	449,734	<b>446,717</b>
<u>Average Staffing</u> :	EFT	34,993	35,128	35,638	<b>35,299</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.1 Pre-School and Primary Education Services**

**35.1.2 Primary Education Services in Government Schools (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,145,425	2,330,480	<b>2,358,040</b>
Other operating expenses	308,132	309,829	<b>307,121</b>
Maintenance	81,145	84,145	<b>84,432</b>
Depreciation and amortisation	117,703	116,083	<b>121,344</b>
Grants and subsidies			
Conveyance of school children	24,848	28,723	<b>29,707</b>
Recurrent grants to non-profit organisations	19,781	20,944	<b>21,800</b>
Grants to agencies	...	65	...
Contribution to Teacher Housing Authority	1,213	1,213	<b>1,117</b>
Back to School Allowance	22,727	22,727	<b>22,503</b>
State schools - capital grants - minor works	940	1,540	<b>1,140</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	231	117	<b>117</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	...	...	<b>1,258</b>
Other expenses			
Funding towards school expenses	127,856	137,398	<b>138,418</b>
<b>Total Expenses</b>	<b>2,850,001</b>	<b>3,053,264</b>	<b>3,086,997</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.1 Pre-School and Primary Education Services**

**35.1.2 Primary Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	343	342	<b>350</b>
Commissions	552	537	<b>571</b>
Miscellaneous services	...	...	<b>1,073</b>
Publication sales	4,373	5,116	<b>4,330</b>
Fees for services	606	656	<b>627</b>
Correspondence school fees	7	8	<b>2</b>
Overseas student fees	...	8,062	<b>5,045</b>
Course fees	1,875	...	...
Minor sales of goods and services	...	601	...
Investment income	4,266	2,840	<b>2,518</b>
Grants and contributions	6,003	7,514	<b>5,350</b>
Other revenue	3,899	4,777	<b>4,008</b>
<b>Total Retained Revenue</b>	<b>21,924</b>	<b>30,453</b>	<b>23,874</b>
Gain/(loss) on disposal of non current assets	...	(20,359)	...
<b>NET COST OF SERVICES</b>	<b>2,828,077</b>	<b>3,043,170</b>	<b>3,063,123</b>
<b>ASSET ACQUISITIONS</b>	<b>139,722</b>	<b>134,501</b>	<b>160,591</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.2 Secondary Education Services**

**35.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,410	2,394	2,412	<b>2,394</b>
Students attending Priority Action Schools Program schools	no.	52,634	55,066	55,830	<b>57,720</b>
Aboriginal students	no.	9,943	10,000	11,178	<b>11,614</b>
Students of non-English speaking background at Government schools	no.	77,249	78,894	80,564	<b>82,740</b>
Students receiving support through the English as a Second Language program	no.	22,188	21,913	21,090	<b>21,000</b>
Students attending selective schools	no.	19,663	19,700	19,637	<b>19,817</b>
Total students in support classes and special schools	no.	8,557	8,549	9,036	<b>9,634</b>
Students in Government schools receiving special education support in integrated settings	no.	4,077	4,098	6,967	<b>8,154</b>
Students	no.	305,880	304,153	305,449	<b>307,564</b>
<u>Average Staffing:</u>	EFT	33,390	33,361	34,063	<b>34,035</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

**35.2 Secondary Education Services**

**35.2.1 Secondary Education Services in Government Schools (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,069,087	2,251,505	<b>2,260,910</b>
Other operating expenses	273,446	278,781	<b>268,933</b>
Maintenance	82,533	85,533	<b>85,881</b>
Depreciation and amortisation	109,239	107,739	<b>112,618</b>
Grants and subsidies			
Conveyance of school children	9,373	10,718	<b>11,085</b>
Recurrent grants to non-profit organisations	18,755	20,045	<b>20,674</b>
Grants to agencies	...	60	...
Contribution to Teacher Housing Authority	5,087	5,087	<b>4,583</b>
Living away from home allowances	279	279	<b>279</b>
Back to School Allowance	15,442	15,442	<b>15,493</b>
State schools - capital grants - minor works	1,060	2,560	<b>1,460</b>
Teacher Housing Auth -capital payment for School Education owned bldgs	969	483	<b>483</b>
Borrowing costs			
Interest on public sector borrowings and advances	1,700	566	<b>3,400</b>
Finance lease interest charges to private sector - raised within Australia	...	...	<b>420</b>
Other expenses			
Funding towards school expenses	130,804	137,134	<b>141,280</b>
<b>Total Expenses</b>	<b>2,717,774</b>	<b>2,915,932</b>	<b>2,927,499</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

---

**35.2 Secondary Education Services**

**35.2.1 Secondary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	343	342	350
Commissions	536	518	548
Miscellaneous services	...	...	1,072
Publication sales	4,373	5,116	5,075
Fees for services	589	639	602
Correspondence school fees	38	43	19
Agricultural high school hostel fees	5,508	5,395	5,662
Overseas student fees	6,651	16,577	13,595
Course fees	1,875	...	...
Minor sales of goods and services	...	569	...
Investment income	4,079	2,693	2,361
Grants and contributions	3,503	5,293	3,574
Other revenue	4,095	4,974	4,210
<b>Total Retained Revenue</b>	<b>31,590</b>	<b>42,159</b>	<b>37,068</b>
Gain/(loss) on disposal of non current assets	...	(13,573)	...
<b>NET COST OF SERVICES</b>	<b>2,686,184</b>	<b>2,887,346</b>	<b>2,890,431</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>205,278</b>	<b>201,797</b>	<b>207,477</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

**35.3 Non-Government Schools Assistance**

**35.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Students	no.	339,100	347,109	352,532	<b>358,233</b>
Number of schools -					
Primary	no.	531	538	539	<b>539</b>
Secondary	no.	141	148	159	<b>159</b>
Combined primary/secondary	no.	196	206	229	<b>229</b>
Special	no.	33	33	33	<b>33</b>
<u>Average Staffing:</u>	EFT	3	5	5	<b>5</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	388	388	<b>395</b>
Other operating expenses	1,402	1,402	<b>1,435</b>
Grants and subsidies			
Interest subsidies on loans for approved building projects	38,044	41,444	<b>38,425</b>
Conveyance of school children	3,774	5,440	<b>5,626</b>
Recurrent grants to non-profit organisations	4,621	8,110	<b>7,652</b>
Per capita pupil allowances to non-Government primary schools	197,248	201,566	<b>214,583</b>
Textbook allowances to non-Government schools	8,689	8,536	<b>9,187</b>
Living away from home allowances	557	557	<b>557</b>
Per capita pupil allowances to non-Government secondary schools	270,352	275,234	<b>289,674</b>
Back to School Allowance	17,831	17,831	<b>18,004</b>
<b>Total Expenses</b>	<b>542,906</b>	<b>560,508</b>	<b>585,538</b>
<b>NET COST OF SERVICES</b>	<b>542,906</b>	<b>560,508</b>	<b>585,538</b>



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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.4 TAFE and Related Services**

**35.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>										
<u>Outputs:</u>															
Enrolments	thous	485.9	508.9	526.1	<b>528.0</b>										
Equivalent full-time students	thous	128.8	139.4	142.9	<b>144.4</b>										
<u>Average Staffing:</u>	EFT	16,670	16,746	16,992	<b>16,847</b>										
<table style="margin-left: auto; margin-right: 0;"> <tr> <td style="text-align: center; border: none;">———2002-03———</td> <td style="text-align: center; border: none;"><b>2003-04</b></td> </tr> <tr> <td style="text-align: center; border: none;">Budget</td> <td style="text-align: center; border: none;">Revised</td> </tr> <tr> <td style="text-align: center; border: none;">\$000</td> <td style="text-align: center; border: none;">\$000</td> </tr> <tr> <td style="text-align: center; border: none;"><b>2003-04</b></td> <td style="text-align: center; border: none;"><b>Budget</b></td> </tr> <tr> <td style="text-align: center; border: none;"><b>\$000</b></td> <td style="text-align: center; border: none;"><b>\$000</b></td> </tr> </table>						———2002-03———	<b>2003-04</b>	Budget	Revised	\$000	\$000	<b>2003-04</b>	<b>Budget</b>	<b>\$000</b>	<b>\$000</b>
———2002-03———	<b>2003-04</b>														
Budget	Revised														
\$000	\$000														
<b>2003-04</b>	<b>Budget</b>														
<b>\$000</b>	<b>\$000</b>														

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	938,283	972,061	<b>983,885</b>
Other operating expenses	221,729	231,476	<b>236,383</b>
Maintenance	41,056	41,056	<b>35,000</b>
Depreciation and amortisation	91,094	86,686	<b>89,346</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	...	557	...
<b>Total Expenses</b>	<b>1,292,162</b>	<b>1,331,836</b>	<b>1,344,614</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.4 TAFE and Related Services**

**35.4.1 TAFE Education Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	31	31	33
Miscellaneous services	50,287	51,260	50,360
Publication sales	683	682	652
Overseas student fees	14,069	22,540	19,000
Administration charge	45,533	45,404	72,900
Course fees	52,970	57,298	54,449
Commonwealth Labour Market Programs	828	828	873
Minor sales of goods and services	...	200	...
Investment income	4,198	2,718	3,293
Grants and contributions	360	643	404

<b>Total Retained Revenue</b>	<b>168,959</b>	<b>181,604</b>	<b>201,964</b>
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<b>NET COST OF SERVICES</b>	<b>1,123,203</b>	<b>1,150,232</b>	<b>1,142,650</b>
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<b>ASSET ACQUISITIONS</b>	<b>72,000</b>	<b>66,000</b>	<b>72,000</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.4 TAFE and Related Services**

**35.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities. Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services.

<u>Average Staffing (EFT):</u>	2002-03	2003-04
	434	426

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	31,295	36,379	<b>32,969</b>
Other operating expenses	46,879	52,717	<b>43,181</b>
Depreciation and amortisation	5,590	5,590	<b>5,763</b>
Grants and subsidies			
TAFE infrastructure facilities - capital grant	2,500	2,543	<b>2,500</b>
Industry Training Services	63,196	47,267	<b>57,924</b>
Education Access Services	21,596	25,359	<b>23,117</b>
Adult and Community Education Services	20,931	24,464	<b>20,761</b>
Recognition Services	4,017	9,329	<b>9,727</b>
<b>Total Expenses</b>	<b>196,004</b>	<b>203,648</b>	<b>195,942</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**35 DEPARTMENT OF EDUCATION AND TRAINING**

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**35.4 TAFE and Related Services**

**35.4.2 Grants for Education and Training Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	335	191	<b>201</b>
Miscellaneous services	...	...	<b>16</b>
Publication sales	27	86	<b>32</b>
Overseas student fees	...	20	...
Administration charge	297	245	<b>411</b>
Course fees	303	285	<b>293</b>
Minor sales of goods and services	331	360	<b>340</b>
Investment income	730	473	<b>350</b>
Grants and contributions	21,892	23,090	<b>23,386</b>
Other revenue	2,006	2,006	<b>2,062</b>
<b>Total Retained Revenue</b>	<b>25,921</b>	<b>26,756</b>	<b>27,091</b>
<b>NET COST OF SERVICES</b>	<b>170,083</b>	<b>176,892</b>	<b>168,851</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**36 OFFICE OF THE BOARD OF STUDIES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	66,277	67,630	<b>67,510</b>
Other operating expenses	21,822	21,872	<b>22,212</b>
Depreciation and amortisation	1,230	1,230	<b>1,230</b>
Grants and subsidies	470	490	<b>490</b>
<b>Total Expenses</b>	<b>89,799</b>	<b>91,222</b>	<b>91,442</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,247	3,988	<b>4,366</b>
Investment income	74	130	<b>76</b>
Grants and contributions	262	720	<b>262</b>
Other revenue	231	131	<b>237</b>
<b>Total Retained Revenue</b>	<b>4,814</b>	<b>4,969</b>	<b>4,941</b>
Gain/(loss) on disposal of non current assets	50	10	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>84,935</b>	<b>86,243</b>	<b>86,491</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**36 OFFICE OF THE BOARD OF STUDIES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	64,555	66,819	<b>66,116</b>
Grants and subsidies	470	490	<b>490</b>
Other	23,513	23,563	<b>23,903</b>
<b>Total Payments</b>	<b>88,538</b>	<b>90,872</b>	<b>90,509</b>
<b>Receipts</b>			
Sale of goods and services	4,247	3,988	<b>4,366</b>
Interest	157	122	<b>76</b>
Other	2,184	2,542	<b>2,190</b>
<b>Total Receipts</b>	<b>6,588</b>	<b>6,652</b>	<b>6,632</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(81,950)</b>	<b>(84,220)</b>	<b>(83,877)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	250	30	<b>30</b>
Purchases of property, plant and equipment	(2,800)	(2,800)	<b>(700)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,550)</b>	<b>(2,770)</b>	<b>(670)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	78,669	80,386	<b>80,033</b>
Capital appropriation	2,800	2,800	<b>700</b>
Cash reimbursements from the Consolidated Fund Entity	3,735	3,735	<b>3,629</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>85,204</b>	<b>86,921</b>	<b>84,362</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>704</b>	<b>(69)</b>	<b>(185)</b>
Opening Cash and Cash Equivalents	640	1,127	<b>1,058</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,344</b>	<b>1,058</b>	<b>873</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(84,935)	(86,243)	<b>(86,491)</b>
Non cash items added back	2,596	2,685	<b>2,574</b>
Change in operating assets and liabilities	389	(662)	<b>40</b>
<b>Net cash flow from operating activities</b>	<b>(81,950)</b>	<b>(84,220)</b>	<b>(83,877)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**36 OFFICE OF THE BOARD OF STUDIES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,344	1,058	<b>873</b>
Receivables	901	1,151	<b>1,151</b>
Inventories	647	992	<b>992</b>
Other	155	196	<b>196</b>
<b>Total Current Assets</b>	<b>3,047</b>	<b>3,397</b>	<b>3,212</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,012	1,009	<b>781</b>
Plant and equipment	4,843	5,025	<b>4,703</b>
<b>Total Non Current Assets</b>	<b>5,855</b>	<b>6,034</b>	<b>5,484</b>
<b>Total Assets</b>	<b>8,902</b>	<b>9,431</b>	<b>8,696</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,086	1,537	<b>1,537</b>
Provisions	1,272	1,252	<b>1,302</b>
<b>Total Current Liabilities</b>	<b>3,358</b>	<b>2,789</b>	<b>2,839</b>
<b>Total Liabilities</b>	<b>3,358</b>	<b>2,789</b>	<b>2,839</b>
<b>NET ASSETS</b>	<b>5,544</b>	<b>6,642</b>	<b>5,857</b>
<b>EQUITY</b>			
Accumulated funds	5,544	6,642	<b>5,857</b>
<b>TOTAL EQUITY</b>	<b>5,544</b>	<b>6,642</b>	<b>5,857</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**36 OFFICE OF THE BOARD OF STUDIES**

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**36.1 Office of the Board of Studies**

**36.1.1 Office of the Board of Studies**

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Candidates awarded the Higher School Certificate	no.	58,212	58,289	61,200	<b>61,400</b>
Candidates awarded the School Certificate	no.	78,108	79,245	80,600	<b>80,400</b>
Examinations conducted for Higher School Certificate and School Certificate candidates	no.	569,851	584,744	641,700	<b>643,600</b>
<u>Average Staffing:</u>	EFT	821	848	896	<b>877</b>

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—2002-03—		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	66,277	67,630	<b>67,510</b>
Other operating expenses	21,822	21,872	<b>22,212</b>
Depreciation and amortisation	1,230	1,230	<b>1,230</b>
Grants and subsidies			
Indigenous Education Projects	470	490	<b>490</b>
<b>Total Expenses</b>	<b>89,799</b>	<b>91,222</b>	<b>91,442</b>



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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**36 OFFICE OF THE BOARD OF STUDIES**

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**36.1 Office of the Board of Studies**

**36.1.1 Office of the Board of Studies (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,349	2,349	<b>2,415</b>
Minor sales of goods and services	1,898	1,639	<b>1,951</b>
Investment income	74	130	<b>76</b>
Grants and contributions	262	720	<b>262</b>
Other revenue	231	131	<b>237</b>

<b>Total Retained Revenue</b>	<b>4,814</b>	<b>4,969</b>	<b>4,941</b>
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Gain/(loss) on disposal of non current assets	50	10	<b>10</b>
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<b>NET COST OF SERVICES</b>	<b>84,935</b>	<b>86,243</b>	<b>86,491</b>
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<b>ASSET ACQUISITIONS</b>	<b>2,800</b>	<b>2,800</b>	<b>700</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,496	5,103	<b>5,368</b>
Other operating expenses	2,919	4,177	<b>3,930</b>
Maintenance	31	71	<b>32</b>
Depreciation and amortisation	70	70	<b>70</b>
Grants and subsidies	33,374	29,055	<b>32,672</b>
<b>Total Expenses</b>	<b>40,890</b>	<b>38,476</b>	<b>42,072</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	90	...
Investment income	12	45	<b>12</b>
Grants and contributions	18,965	9,431	<b>18,965</b>
<b>Total Retained Revenue</b>	<b>18,977</b>	<b>9,566</b>	<b>18,977</b>
<b>NET COST OF SERVICES</b>	<b>21,913</b>	<b>28,910</b>	<b>23,095</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,323	4,930	<b>5,192</b>
Grants and subsidies	33,374	29,055	<b>32,672</b>
Other	3,607	4,905	<b>4,769</b>
<b>Total Payments</b>	<b>41,304</b>	<b>38,890</b>	<b>42,633</b>
<b>Receipts</b>			
Sale of goods and services	...	86	...
Interest	8	45	<b>12</b>
Other	19,785	10,251	<b>19,785</b>
<b>Total Receipts</b>	<b>19,793</b>	<b>10,382</b>	<b>19,797</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(21,511)</b>	<b>(28,508)</b>	<b>(22,836)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,075)	(1,740)	<b>(39)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,075)</b>	<b>(1,740)</b>	<b>(39)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	21,519	27,719	<b>22,689</b>
Capital appropriation	1,075	1,740	<b>39</b>
Cash reimbursements from the Consolidated Fund Entity	153	153	<b>163</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,747</b>	<b>29,612</b>	<b>22,891</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>161</b>	<b>(636)</b>	<b>16</b>
Opening Cash and Cash Equivalents	219	902	<b>266</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>380</b>	<b>266</b>	<b>282</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(21,913)	(28,910)	<b>(23,095)</b>
Non cash items added back	243	243	<b>246</b>
Change in operating assets and liabilities	159	159	<b>13</b>
<b>Net cash flow from operating activities</b>	<b>(21,511)</b>	<b>(28,508)</b>	<b>(22,836)</b>

**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	380	266	<b>282</b>
Receivables	362	838	<b>826</b>
Other	...	33	<b>33</b>
<b>Total Current Assets</b>	<b>742</b>	<b>1,137</b>	<b>1,141</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	96	63	<b>43</b>
Plant and equipment	1,213	1,916	<b>1,905</b>
<b>Total Non Current Assets</b>	<b>1,309</b>	<b>1,979</b>	<b>1,948</b>
<b>Total Assets</b>	<b>2,051</b>	<b>3,116</b>	<b>3,089</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,757	545	<b>546</b>
Provisions	225	278	<b>278</b>
<b>Total Current Liabilities</b>	<b>1,982</b>	<b>823</b>	<b>824</b>
<b>Total Liabilities</b>	<b>1,982</b>	<b>823</b>	<b>824</b>
<b>NET ASSETS</b>	<b>69</b>	<b>2,293</b>	<b>2,265</b>
<b>EQUITY</b>			
Accumulated funds	69	2,293	<b>2,265</b>
<b>TOTAL EQUITY</b>	<b>69</b>	<b>2,293</b>	<b>2,265</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

---

**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Development, evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Administrative and policy support	40	43
Office of the Registrar	8	7
	48	50

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,889	4,496	<b>4,609</b>
Other operating expenses	2,316	3,434	<b>2,827</b>
Maintenance	31	71	<b>32</b>
Depreciation and amortisation	70	70	<b>70</b>
Grants and subsidies			
Indigenous Education Projects	800	800	<b>800</b>
Recurrent grants to non-profit organisations	...	111	<b>211</b>
Grants to agencies	...	263	...
<b>Total Expenses</b>	<b>7,106</b>	<b>9,245</b>	<b>8,549</b>

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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Investment income

...	90	...
12	45	<b>12</b>

**Total Retained Revenue**

<b>12</b>	<b>135</b>	<b>12</b>
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**NET COST OF SERVICES**

<b>7,094</b>	<b>9,110</b>	<b>8,537</b>
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**ASSET ACQUISITIONS**

<b>1,075</b>	<b>1,740</b>	<b>39</b>
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**MINISTER FOR EDUCATION AND TRAINING AND MINISTER FOR  
ABORIGINAL AFFAIRS**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.2 Aboriginal Communities Development Program**

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :	Policy advice and administration	3	4
	Community consultation	4	6
		7	10

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	607	607	<b>759</b>
Other operating expenses	603	743	<b>1,103</b>
Grants and subsidies			
Aboriginal infrastructure program - capital grant	32,574	27,881	<b>31,661</b>
<b>Total Expenses</b>	<b>33,784</b>	<b>29,231</b>	<b>33,523</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	18,965	9,431	<b>18,965</b>
<b>Total Retained Revenue</b>	<b>18,965</b>	<b>9,431</b>	<b>18,965</b>
<b>NET COST OF SERVICES</b>	<b>14,819</b>	<b>19,800</b>	<b>14,558</b>

# MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR SCIENCE AND MEDICAL RESEARCH\*

## OVERVIEW

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Ministry of Energy and Utilities <sup>(a)</sup></b>			
Total Expenses .....	n.a.	243.7	n.a.
Asset Acquisitions .....	n.a.	24.8	n.a.
<b>Payments for Water and Sewerage Assistance</b>			
Total Expenses .....	87.5	89.8	2.7
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Energy and Utilities, and Minister for Science and Medical Research <sup>(b)</sup></b>			
Total Expenses .....	<b>n.a.</b>	<b>333.5</b>	<b>n.a.</b>
Asset Acquisitions .....	<b>n.a.</b>	<b>24.8</b>	<b>n.a.</b>

(a) A number of Public Sector agencies have been restructured as at 2 April 2003. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) Total figures are not available due to the restructure of some agencies.

\* Funding to support the Minister for Science and Medical Research is shown under the Premier's portfolio within the Cabinet Office.



## MINISTRY OF ENERGY AND UTILITIES

The Ministry of Energy and Utilities (the Ministry) was expanded on 2 April 2003 to include the State Water and Town Water and Recycling Services Branches from the former Department of Land and Water Conservation.

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	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	152,716	166,737
Capital Appropriation .....	13,369	17,522
Total Expenses .....	224,941	243,679

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### STRATEGIC DIRECTIONS

The Ministry provides the Minister for Energy and Utilities with strategic policy, legislative and regulatory advice on the State's energy sector, urban and rural water utilities, and related social programs. The Ministry is also responsible for bulk water delivery services in non-urban areas through State Water.

The Ministry is focused on ongoing competition reform of the State's natural gas and electricity markets, the sustainable use of energy and water, integrated water cycle management, safety, and supply reliability.

### 2003-04 BUDGET

#### Initiatives/Total Expenses

Total expenses for the Ministry are estimated at \$243.7 million.

Expenditures include:

- ◆ commitments to deliver backlog water supply and sewerage projects in country towns;
- ◆ operating, maintenance, metering and other expenditures in delivering bulk water to rural and regional customers; and
- ◆ pensioner energy and life support rebates and energy accounts payment assistance program.

## **Asset Acquisitions**

Total asset acquisitions in 2003-04 are estimated at \$24.8 million. Major capital works include flood security and upgrade works at various dam sites, rehabilitation of river structures and periodic maintenance programs.

## **PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

Payments for Water and Sewerage Assistance provides social program funding, totalling \$89.8 million, to Sydney and Hunter Water Corporations for:

- ◆ concessions granted to pensioners on water and sewerage rates (\$77.9 million in 2003-04);
- ◆ concessions granted to properties exempt from water and sewerage rates (\$9.8 million in 2003-04);
- ◆ the connection of selected un-sewered areas to the sewerage network, based on public health and environmental priorities (\$1.3 million in 2003-04); and
- ◆ the Blue Mountains septic pump-out service (\$0.9 million in 2003-04).

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**  
**38 MINISTRY OF ENERGY AND UTILITIES**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**39 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies	87,461	87,461	<b>89,804</b>
<b>Total Expenses</b>	<b>87,461</b>	<b>87,461</b>	<b>89,804</b>
<b>NET COST OF SERVICES</b>	<b>87,461</b>	<b>87,461</b>	<b>89,804</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**39 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	87,461	87,461	<b>89,804</b>
<b>Total Payments</b>	<b>87,461</b>	<b>87,461</b>	<b>89,804</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(87,461)</b>	<b>(87,461)</b>	<b>(89,804)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	87,461	87,461	<b>89,804</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>87,461</b>	<b>87,461</b>	<b>89,804</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(87,461)	(87,461)	<b>(89,804)</b>
<b>Net cash flow from operating activities</b>	<b>(87,461)</b>	<b>(87,461)</b>	<b>(89,804)</b>

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**MINISTER FOR ENERGY AND UTILITIES AND MINISTER FOR  
SCIENCE AND MEDICAL RESEARCH**

**39 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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**39.1 Water and Sewerage Assistance**

**39.1.1 Water and Sewerage Assistance**

Program Objective(s): Provision of concessions to pensioners and properties exempt from water and sewerage rates and protection of the environment by supporting sewerage services.

Program Description: To fund community service obligations provided by Sydney and Hunter Water Corporations.

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Grants and subsidies

Water and sewerage rates rebates for pensioners	73,318	74,510	<b>77,867</b>
Properties exempt from water and sewerage rates	9,602	9,602	<b>9,814</b>
Priority sewerage program	3,857	2,529	<b>1,258</b>
Blue Mountains septic pump out service	684	820	<b>865</b>

**Total Expenses**

<b>87,461</b>	<b>87,461</b>	<b>89,804</b>
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**NET COST OF SERVICES**

<b>87,461</b>	<b>87,461</b>	<b>89,804</b>
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# MINISTER FOR FAIR TRADING

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The Minister for Fair Trading is responsible for:

- ◆ the protection of consumer rights and to advise business and traders on fair and ethical practice;
- ◆ the development and promotion of value and fairness in the New South Wales marketplace;
- ◆ the detection, remedy and discouragement of unfair trading practices in the marketplace;
- ◆ the registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems;
- ◆ the provision of advice and mediation services to consumers and traders;
- ◆ the administration of the Register of Encumbered Vehicles; and
- ◆ the resolution of disputes through the Consumer, Trader and Tenancy Tribunal and the Strata Schemes Board.

The Minister for Commerce is responsible for the following fair trading activities:

- ◆ home warranty insurance; and
- ◆ supporting the home building industry and maintaining confidence in the marketplace through the provision of building licensing services.

The expenditure associated with these responsibilities is contained in the financial information of the Office of Fair Trading operating within the Department of Commerce.

# MINISTER FOR GAMING AND RACING

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Gaming and Racing</b>			
Total Expenses .....	36.1	35.3	-2.2
Asset Acquisitions .....	2.6	0.4	-84.3
<b>Casino Control Authority</b>			
Total Expenses .....	7.2	7.0	-2.3
Asset Acquisitions .....	0.2	0.1	-58.8
<b>Total, Minister for Gaming and Racing</b>			
Total Expenses .....	<b>43.3</b>	<b>42.3</b>	<b>-2.3</b>
Asset Acquisitions .....	<b>2.8</b>	<b>0.5</b>	<b>-82.1</b>

## DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing are to ensure the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Department is currently implementing the Government's Gaming Reform Package that introduces a number of gambling harm minimisation strategies.

During 2002-03, the Department:

- ◆ commissioned research into specific regulatory measures to reduce gambling-related harm;
- ◆ commenced implementation of the five year policy framework that is guiding the effective provision and co-ordination of gambling treatment services and increasing awareness about problem gambling related harm;
- ◆ completed reviews of the gaming machine, casino gaming, lottery gaming and charitable fundraising legislation in accordance with National Competition Policy requirements;



- ◆ developed and progressed further initiatives to promote liquor harm minimisation and responsible service of alcohol;
- ◆ oversaw upgrades to the centralised monitoring system for gaming machine operations and the commencement of one statewide links jackpot system;
- ◆ revised and republished the Best Practice Guidelines for Charitable Organisations;
- ◆ tabled in Parliament recommendations made in a review of the Thoroughbred Racing Board legislation and amended shareholding restrictions in totalizator legislation;
- ◆ commissioned an automatic totalizator monitoring system;
- ◆ implemented new governance arrangements for the control and management of the harness and greyhound racing industries; and
- ◆ initiated a process leading to a national co-operative framework for cross-border betting.

## **STRATEGIC DIRECTIONS**

Specific initiatives that will be undertaken by the Department, in the short to medium term include:

- ◆ ongoing refinement of the outcomes from the Government's gaming machine policy reforms and examination of further regulatory measures to reduce gambling-related harm;
- ◆ progressive implementation of the five-year policy framework for gambling treatment services including the introduction of triennial funding and education initiatives to raise community awareness about gambling-related harm;
- ◆ implementation of new initiatives to promote liquor harm minimisation and responsible service of alcohol, in the context of the Alcohol Summit;
- ◆ finalisation of the reviews of the liquor, club management, gaming and charitable fundraising legislation in accordance with National Competition Policy requirements;
- ◆ delivery of further efficiencies from the implementation of the centralised monitoring system for gaming machine operations;
- ◆ further implementation of the restructured arrangements for control and management of the harness and greyhound racing industries;

- ◆ finalisation of a national co-operative framework for cross-border betting and Exchange Betting services;
- ◆ implementation of recommendations made in a review of the Thoroughbred Racing Board legislation;
- ◆ establishing a national co-operative framework for Exchange Betting services;
- ◆ finalisation of the project to upgrade the Department's information systems; and
- ◆ conducting a review of the totalizator legislation.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Department of Gaming and Racing in 2003-04 are estimated at \$35.3 million. This is a reduction of approximately 2.2 percent on the projected 2002-03 expenditure, attributed mainly to the finalisation of a redundancy program in 2002-03.

The estimated level of expenditure by the Casino Community Benefit Fund is maintained in 2003-04 at \$12.2 million. This funding is from a 2 percent levy on the casino operator which is used for problem gambling research, education, treatment, support and rehabilitation services and other community benefit projects.

The Department will continue to provide Central Monitoring Fee assistance of \$1.5 million to small clubs.

## **CASINO CONTROL AUTHORITY**

The main objectives of the New South Wales Casino Control Authority are to maintain and administer systems for the licensing, supervision and control of a casino in New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Authority is responsible for the supervision and control of Star City Casino in New South Wales and a number of investigations/inquiries (including the second and third statutory investigations into the casino operator).

Total expenses in 2001-02 and 2002-03 were significantly higher than previous years. This was primarily due to transfer of 29 positions from the Department of Gaming and Racing to the Casino Control Authority from 1 July 2001. The increase was also due to the recruitment of additional Government inspectors/surveillance staff in 2001-02 and 2002-03, but was funded by Star City Casino under an agreement between the Treasurer and the Casino.

## **STRATEGIC DIRECTIONS**

Following the transfer of the Casino Surveillance Division from the Department of Gaming and Racing to the Casino Control Authority on 1 July 2001, the Authority conducted a review of its organisational structure with a view to streamline its operations and to take advantage of efficiency synergies generated by the transfer. The review was completed in July 2002 and its recommendations were implemented during 2002-03. This resulted in a more efficient organisational structure and a reduction in the total number of positions.

In accordance with the recommendations of the McClellan Report, the Authority also conducted a review on the progress of Star City Casino towards achieving a "satisfactory culture". The review report was released in July 2002 and concluded that Star City had substantially commenced the process of implementing management procedures to deal with the issues raised in the McClellan Report. The Authority will continue to monitor Star City's progress.

The Authority has reduced its office accommodation requirements with its new lease in March 2003, achieving significant rental savings and improved service standards.

## **2003-04 BUDGET**

### **Total Expenses**

The Authority's total expenditure budget is \$7 million. This is 2.9 percent below the 2002-03 Budget. The decline is mainly due to the provision of only \$0.1 million in 2003-04 for the Authority's third Section 31 investigation. The bulk of the funding for the investigation (\$0.4 million) was provided in 2002-03.

### **Asset Acquisitions**

The capital allocation of \$70,000 is for replacing fully depreciated and obsolete computer and office equipment.

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,137	15,195	<b>15,482</b>
Other operating expenses	5,401	5,859	<b>5,338</b>
Maintenance	233	381	<b>206</b>
Depreciation and amortisation	1,672	931	<b>606</b>
Grants and subsidies	1,500	1,500	<b>1,500</b>
Other expenses	12,205	12,205	<b>12,205</b>
<b>Total Expenses</b>	<b>36,148</b>	<b>36,071</b>	<b>35,337</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,684	2,720	<b>2,607</b>
Investment income	786	786	<b>689</b>
Other revenue	618	1,975	<b>1,786</b>
<b>Total Retained Revenue</b>	<b>4,088</b>	<b>5,481</b>	<b>5,082</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>32,060</b>	<b>30,591</b>	<b>30,255</b>

**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,848	13,572	14,210
Grants and subsidies	1,500	1,500	1,500
Other	19,513	19,838	19,118
<b>Total Payments</b>	<b>34,861</b>	<b>34,910</b>	<b>34,828</b>
<b>Receipts</b>			
Sale of goods and services	2,665	2,721	2,607
Interest	766	766	656
Other	2,267	3,614	3,155
<b>Total Receipts</b>	<b>5,698</b>	<b>7,101</b>	<b>6,418</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(29,163)</b>	<b>(27,809)</b>	<b>(28,410)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,564)	(1,090)	(402)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,564)</b>	<b>(1,090)</b>	<b>(402)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	29,376	29,593	28,729
Capital appropriation	2,564	1,064	402
Cash reimbursements from the Consolidated Fund Entity	650	473	564
Cash transfers to Consolidated Fund	...	(31)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>32,590</b>	<b>31,099</b>	<b>29,695</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>863</b>	<b>2,200</b>	<b>883</b>
Opening Cash and Cash Equivalents	21,285	20,598	22,798
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>22,148</b>	<b>22,798</b>	<b>23,681</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(32,060)	(30,591)	(30,255)
Non cash items added back	2,884	2,257	1,786
Change in operating assets and liabilities	13	525	59
<b>Net cash flow from operating activities</b>	<b>(29,163)</b>	<b>(27,809)</b>	<b>(28,410)</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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	2002-03	2003-04
	Budget	Revised
	\$000	\$000
		<b>Budget</b>
		<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	22,148	22,798
Receivables	873	1,073
Other	75	124
<b>Total Current Assets</b>	<b>23,096</b>	<b>23,995</b>
<b>Non Current Assets -</b>		
Property, plant and equipment -		
Land and building	...	56
Plant and equipment	2,656	1,865
<b>Total Non Current Assets</b>	<b>2,656</b>	<b>1,921</b>
<b>Total Assets</b>	<b>25,752</b>	<b>25,916</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	550	760
Provisions	1,612	1,698
<b>Total Current Liabilities</b>	<b>2,162</b>	<b>2,458</b>
<b>Non Current Liabilities -</b>		
Provisions	108	150
<b>Total Non Current Liabilities</b>	<b>108</b>	<b>150</b>
<b>Total Liabilities</b>	<b>2,270</b>	<b>2,608</b>
<b>NET ASSETS</b>	<b>23,482</b>	<b>23,308</b>
<b>EQUITY</b>		
Accumulated funds	23,482	23,308
<b>TOTAL EQUITY</b>	<b>23,482</b>	<b>23,928</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.1 Policy and Development**

**40.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Initiation, development and review of legislation and administrative policies. Liaison with interest groups and provision of industry information and education. Provision of monies to the Casino Community Benefit Fund.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Industry bulletins issued	no.	5	6	6	<b>6</b>
Industry training courses evaluated	no.	...	...	15	<b>15</b>
Premises represented at workshops	no.	448	500	500	<b>500</b>
Enquiries received	no.	40,000	45,000	45,000	<b>60,000</b>
Grants approved by the Casino Community Benefit Fund	no.	23	67	120	<b>65</b>
Grants approved by the Casino Community Benefit Fund	\$m	2.1	3.7	10.9	<b>8.2</b>
Gaming machine applications reviewed	no.	...	...	1,046	<b>1,050</b>
Gaming machine related data requests processed	no.	...	...	189	<b>200</b>
<u>Average Staffing:</u>	EFT	38	44	41	<b>43</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,517	3,723	<b>3,797</b>
Other operating expenses	1,710	2,401	<b>1,824</b>
Maintenance	45	213	<b>44</b>
Depreciation and amortisation	415	262	<b>154</b>
Other expenses			
Community Benefit Fund	12,200	12,200	<b>12,200</b>
<b>Total Expenses</b>	<b>17,887</b>	<b>18,799</b>	<b>18,019</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.1 Policy and Development**

**40.1.1 Policy and Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	130	47	<b>59</b>
Minor sales of goods and services	777	643	<b>618</b>
Investment income	755	739	<b>646</b>
Other revenue	337	1,253	<b>760</b>

<b>Total Retained Revenue</b>	<b>1,999</b>	<b>2,682</b>	<b>2,083</b>
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<b>NET COST OF SERVICES</b>	<b>15,888</b>	<b>16,117</b>	<b>15,936</b>
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<b>ASSET ACQUISITIONS</b>	<b>523</b>	<b>989</b>	<b>88</b>
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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.2 Compliance**

**40.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries.

Program Description: Ensuring compliance by clubs/licensees of statutory responsibilities. Determining standards for gaming machines. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	24	50	50	<b>80</b>
Complaints received concerning the conduct of licensed and club premises	no.	750	2,170	2,400	<b>2,000</b>
Licence applications reviewed	no.	3,500	3,490	3,500	<b>4,000</b>
Compliance notices issued	no.	1,500	700	800	<b>1,500</b>
Penalty notices issued	no.	60	500	550	<b>600</b>
Inspections undertaken	no.	1,835	2,650	3,000	<b>3,000</b>
Function licences reviewed	no.	450	913	1,000	<b>1,200</b>
Gaming device applications approved	no.	475	900	600	<b>700</b>
Gaming systems models approved	no.	6	50	10	<b>50</b>
Field inspections undertaken (premises)	no.	130	370	200	<b>200</b>
Gaming devices inspected	no.	1,200	2,050	1,600	<b>1,600</b>
Liquor fees assessed	\$m	5	2	2	<b>5</b>
Liquor fee subsidy applications processed	no.	1,035	1,110	1,200	<b>1,020</b>
Reassessment of gaming tax	no.	...	542	290	<b>155</b>
Approved changes to gaming machines in clubs and hotels	no.	...	158,936	130,000	<b>130,000</b>
<u>Average Staffing:</u>	EFT	141	133	115	<b>111</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.2 Compliance**

**40.2.1 Liquor and Machine Gaming Compliance (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,557	8,192	<b>8,358</b>
Other operating expenses	2,696	2,429	<b>2,431</b>
Maintenance	138	122	<b>117</b>
Depreciation and amortisation	916	512	<b>319</b>
Grants and subsidies			
Central monitoring fee assistance for clubs	1,500	1,500	<b>1,500</b>
<b>Total Expenses</b>	<b>13,807</b>	<b>12,755</b>	<b>12,725</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	130	135	<b>149</b>
Device evaluation fees	1,400	1,425	<b>1,425</b>
Minor sales of goods and services	234	375	<b>282</b>
Investment income	20	34	<b>31</b>
Other revenue	73	485	<b>685</b>
<b>Total Retained Revenue</b>	<b>1,857</b>	<b>2,454</b>	<b>2,572</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>11,950</b>	<b>10,302</b>	<b>10,153</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,460</b>	<b>11</b>	<b>225</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.3 Public Charity Fundraising Standards**

**40.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Authorities to fundraise issued	no.	1,950	550	700	<b>1,500</b>
Authorities to fundraise revoked	no.	...	...	1	<b>1</b>
Education seminars conducted	no.	25	42	40	<b>40</b>
Complaints received	no.	500	580	575	<b>600</b>
Inspections and investigations conducted	no.	490	550	640	<b>610</b>
Breach/compliance notices issued	no.	445	505	590	<b>550</b>
Trade promotion competitions processed	no.	13,130	13,500	13,500	<b>13,500</b>
Community gaming permits processed	no.	490	500	435	<b>450</b>
<u>Average Staffing:</u>	EFT	33	31	31	<b>29</b>

—2002-03—		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,969	1,979	<b>2,029</b>
Other operating expenses	369	481	<b>444</b>
Maintenance	34	29	<b>30</b>
Depreciation and amortisation	199	78	<b>79</b>
<b>Total Expenses</b>	<b>2,571</b>	<b>2,567</b>	<b>2,582</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.3 Public Charity Fundraising Standards**

**40.3.1 Public Charity Fundraising Standards (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	...	35	<b>39</b>
Minor sales of goods and services	9	28	<b>11</b>
Investment income	7	9	<b>8</b>
Other revenue	46	41	<b>112</b>

<b>Total Retained Revenue</b>	<b>62</b>	<b>113</b>	<b>170</b>
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<b>NET COST OF SERVICES</b>	<b>2,509</b>	<b>2,454</b>	<b>2,412</b>
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<b>ASSET ACQUISITIONS</b>	<b>392</b>	<b>5</b>	<b>59</b>
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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.4 Sport and Recreation in the Community**

**40.4.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations. To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on- and off- course betting. Monitoring of totalizators' and bookmakers' operations. Administration of reimbursements to bookmakers and domestic totalisators for Goods and Services Tax.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Attendances at race meetings by inspectors	no.	700	500	500	<b>500</b>
<u>Average Staffing</u> :	EFT	23	15	15	<b>14</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,094	1,301	<b>1,298</b>
Other operating expenses	626	548	<b>639</b>
Maintenance	16	17	<b>15</b>
Depreciation and amortisation	142	79	<b>54</b>
Other expenses			
Bookmakers Revision Committee	5	5	<b>5</b>
<b>Total Expenses</b>	<b>1,883</b>	<b>1,950</b>	<b>2,011</b>

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**MINISTER FOR GAMING AND RACING**  
**40 DEPARTMENT OF GAMING AND RACING**

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**40.4 Sport and Recreation in the Community**

**40.4.1 Development, Control and Regulation of the Racing Industry (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	...	18	<b>20</b>
Minor sales of goods and services	4	14	<b>4</b>
Investment income	4	4	<b>4</b>
Other revenue	162	196	<b>229</b>
<b>Total Retained Revenue</b>	<b>170</b>	<b>232</b>	<b>257</b>
<b>NET COST OF SERVICES</b>	<b>1,713</b>	<b>1,718</b>	<b>1,754</b>

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<b>ASSET ACQUISITIONS</b>	<b>189</b>	<b>85</b>	<b>30</b>
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**MINISTER FOR GAMING AND RACING**  
**41 CASINO CONTROL AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,013	4,510	<b>5,227</b>
Other operating expenses	1,977	1,557	<b>1,675</b>
Depreciation and amortisation	180	180	<b>100</b>
<b>Total Expenses</b>	<b>7,170</b>	<b>6,247</b>	<b>7,002</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	204	290	<b>210</b>
Investment income	28	120	<b>29</b>
<b>Total Retained Revenue</b>	<b>232</b>	<b>410</b>	<b>239</b>
<b>NET COST OF SERVICES</b>	<b>6,938</b>	<b>5,837</b>	<b>6,763</b>

**MINISTER FOR GAMING AND RACING**  
**41 CASINO CONTROL AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,749	4,304	4,938
Other	2,184	1,764	1,817
<b>Total Payments</b>	<b>6,933</b>	<b>6,068</b>	<b>6,755</b>
<b>Receipts</b>			
Sale of goods and services	204	290	210
Interest	51	118	55
Other	207	207	165
<b>Total Receipts</b>	<b>462</b>	<b>615</b>	<b>430</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,471)</b>	<b>(5,453)</b>	<b>(6,325)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(170)	(594)	(70)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(170)</b>	<b>(594)</b>	<b>(70)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,282	6,282	6,158
Capital appropriation	170	570	70
Cash reimbursements from the Consolidated Fund Entity	221	221	241
Cash transfers to Consolidated Fund	...	(1,295)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,673</b>	<b>5,778</b>	<b>6,469</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>32</b>	<b>(269)</b>	<b>74</b>
Opening Cash and Cash Equivalents	2,410	3,049	2,780
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,442</b>	<b>2,780</b>	<b>2,854</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,938)	(5,837)	(6,763)
Non cash items added back	460	402	389
Change in operating assets and liabilities	7	(18)	49
<b>Net cash flow from operating activities</b>	<b>(6,471)</b>	<b>(5,453)</b>	<b>(6,325)</b>



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**MINISTER FOR GAMING AND RACING**  
**41 CASINO CONTROL AUTHORITY**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,442	2,780	2,854
Receivables	47	84	60
Other	46	61	61
<b>Total Current Assets</b>	<b>2,535</b>	<b>2,925</b>	<b>2,975</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	307	684	654
<b>Total Non Current Assets</b>	<b>307</b>	<b>684</b>	<b>654</b>
<b>Total Assets</b>	<b>2,842</b>	<b>3,609</b>	<b>3,629</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	102	176	202
Provisions	330	407	407
Other	40	89	88
<b>Total Current Liabilities</b>	<b>472</b>	<b>672</b>	<b>697</b>
<b>Total Liabilities</b>	<b>472</b>	<b>672</b>	<b>697</b>
<b>NET ASSETS</b>	<b>2,370</b>	<b>2,937</b>	<b>2,932</b>
<b>EQUITY</b>			
Accumulated funds	2,370	2,937	2,932
<b>TOTAL EQUITY</b>	<b>2,370</b>	<b>2,937</b>	<b>2,932</b>

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**MINISTER FOR GAMING AND RACING**  
**41 CASINO CONTROL AUTHORITY**

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**41.1 Casino Control**

**41.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming including the monitoring of the ongoing operations of the casino.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	...	1,370	1,050	<b>1,150</b>
Special audits conducted on casino operations	no.	...	8	12	<b>20</b>
Complaints relating to conduct of casino gaming received and investigated	no.	...	200	155	<b>140</b>
Applications for review of exclusion orders investigated and reported	no.	...	86	65	<b>70</b>
Prosecution of offences under Casino Control Act 1992	no.	...	50	50	<b>60</b>
Probity assessments of industry personnel	no.	...	20	30	<b>20</b>
<u>Average Staffing:</u>	EFT	19	44	48	<b>53</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,013	4,510	<b>5,227</b>
Other operating expenses	1,977	1,557	<b>1,675</b>
Depreciation and amortisation	180	180	<b>100</b>
<b>Total Expenses</b>	<b>7,170</b>	<b>6,247</b>	<b>7,002</b>

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**MINISTER FOR GAMING AND RACING**  
**41 CASINO CONTROL AUTHORITY**

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**41.1 Casino Control**

**41.1.1 Casino Control (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	204	290	<b>210</b>
Investment income	28	120	<b>29</b>
<b>Total Retained Revenue</b>	<b>232</b>	<b>410</b>	<b>239</b>
<b>NET COST OF SERVICES</b>	<b>6,938</b>	<b>5,837</b>	<b>6,763</b>

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<b>ASSET ACQUISITIONS</b>	<b>170</b>	<b>570</b>	<b>70</b>
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# MINISTER FOR HEALTH

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Health</b>			
Total Expenses .....	8,347.5	9,267.2	11.0
Asset Acquisitions .....	504.0	456.7	- 9.4
<b>Health Care Complaints Commission</b>			
Total Expenses .....	7.9	8.7	10.2
Asset Acquisitions .....	0.4	...	n.a.
<b>Total, Minister for Health</b>			
Total Expenses .....	<b>8,355.4</b>	<b>9,275.9</b>	<b>11.0</b>
Asset Acquisitions .....	<b>504.4</b>	<b>456.7</b>	<b>- 9.4</b>

## DEPARTMENT OF HEALTH

### EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The Government is meeting increasing demand for health services in New South Wales by delivering the largest ever State Health Budget with expenditure rising to nearly \$9.3 billion 2003-04. This is an increase of over \$900 million or 11 percent on the 2002-03 Budget. It continues the Government's commitment to significant real increases in health funding.

This funding is being delivered in an environment of uncertainty due to changes in Commonwealth health policy and the renegotiation of the Australian Health Care Agreements. These changes may not only affect the level of funding available from the Commonwealth for public hospitals, but may also impact on the demand for services provided by New South Wales. In particular, foreshadowed changes to Medicare have the potential to lead to increased demand on emergency departments as patients are faced with co-payments for general practitioner visits.

The Government's investment in the development of new models of care and in hospital technology and infrastructure is helping the State's health system meet rising demand. Many patients are now treated in ambulatory or community settings rather than hospitals, minimising the disruption caused to their lives. The average length of stay in public hospitals has declined from 6.1 days in 1993-94 to 4.8 days as at 30 April 2003, an improvement of 21 percent over this period.

The percentage of booked surgery performed where discharge occurs on the same day has increased from 49 percent in June 1996 to over 58 percent in April 2003. The number of overnight elective surgical patients that have their operation on the day they are admitted has risen from 50 percent in December 1997 to 88 percent in April 2003.

## **STRATEGIC DIRECTIONS**

The Government will continue to implement the Government Action Plan for Health and the NSW Rural Hospital and Health Services Program to deliver improved health services and outcomes to the people of New South Wales.

Implementation of the reform agenda has been through a number of strategies that focus on the coordination and optimisation of resources within and across clinical specialities. Clinicians, other health professionals, consumers and communities have been involved in the development of the reforms. A number of major initiatives will continue to be funded in 2003-04:

- ◆ The Government has invested heavily in Emergency Departments over the past four years. This includes building new or refurbishing Emergency Departments in several hospitals. In addition, to address the need for specialised care in the assessment and treatment of older people, the Government is allocating \$5.5 million in 2003-04 to provide 36 Aged Care Services Emergency Teams across metropolitan and rural New South Wales.
- ◆ The commencement of a major metropolitan service planning initiative has seen the rationalisation and improvement of service delivery across the metropolitan area. In 2003-04, \$64 million will be provided for a range of specific program initiatives including:
  - establishment of the State Spinal Cord Injury Service to coordinate spinal care across the State. The Transitional Care Service will see that patients are supported in their local community, reducing the need for readmission associated with the complications of spinal injury;

- development of clinical networks to provide greater clinical liaison between staff at metropolitan hospitals and principal referral hospitals. This will lead to a better integrated hospital system with a single point of entry to the health system;
  - the State Renal Network which has seen a significant increase in the rate of living kidney transplantation;
  - new bone marrow transplantation services commenced on the Central Coast and Wollongong, increasing access for patients;
  - new cardiac catheterisation services commenced at Nepean and Wollongong hospitals and access has been improved in the Hunter area;
  - new acute stroke units in 16 locations opened under the Stroke Initiative which also provides additional medical, nursing and allied health staff; and
  - new CT scanners being installed, with supporting staff recruited, at Ryde, Auburn, Mt Druitt, Katoomba and Wyong Hospitals. This has reduced the need for the transfer of acutely ill patients.
- ◆ Improved management of chronic and complex conditions is a focus of the Government's reforms and better coordination and provision of care in appropriate settings offers the opportunity to significantly improve patient quality of life. The continuation of \$15 million funding on an annual basis for the Chronic Care Program will initially focus on respiratory disease, cancer and cardiovascular disease.
  - ◆ Implementation of the Rural Health Plan will result in significant improvement in access to and the quality of health services in rural and remote areas. Ongoing initiatives that will receive funding in 2003-04 include:
    - funding of \$5 million for orthopaedic surgery to eight rural health services; and
    - the Transport for Health initiative which assists people living in rural New South Wales to gain access to health services. Funding of \$2.5 million continues to be allocated to support implementation of this program in rural areas.

- ◆ Improvements in information management and better availability of patient and clinical information can significantly improve clinical outcome, lead to better coordination of care and increase the efficiency of service provision. Ongoing projects that will receive funding in 2003-04 include:
  - the State Electronic Health Record being developed in association with the Commonwealth. The infrastructure has been prepared for two pilot projects, the Child Health Information Network in Greater Western Sydney and Chronic Disease Management in the Hunter;
  - implementation of the Integrated Clinical Information Program, including: roll out of the Replacement Patient Administration Systems; implementation of the Community Health Information System in four Areas; and planning for the implementation of a Point of Care Clinical solution will commence;
  - New South Wales Telehealth services being expanded with 51 new sites across the State (a total of 204 sites and 21 new or expanded services). Research projects have been established for critical care, renal and primary care; and
  - ‘Last mile’ telecommunications infrastructure and services being developed at 60 health and education facilities in 18 towns across rural and regional New South Wales. This \$8.4 million project is being carried out with the Department of Education and Training and the Office of Information Technology. The implementation of the new infrastructure will commence in July 2003.
  
- ◆ The Government remains committed to a range of health promotion programs that are designed to improve the overall level of health in the community and encourage people not to engage in lifestyles which might endanger their health. The following initiatives will continue in 2003-04:
  - reducing the prevalence of smoking in the community, particularly amongst high priority groups, with a budget of \$3.3 million. Funding of \$0.5 million for the Car and Home Smoke Free Zone campaign during 2003-04 will largely be spent on extending the reach of the campaign into Aboriginal and cultural communities with high rates of smoking; and
  - immunisation which remains a key strategy in preventing illness, particularly amongst vulnerable groups. In 2003-04 the National Meningococcal C Vaccination Program will commence and progressively immunise all high school and primary school students throughout New South Wales by June 2007.

- ◆ Health outcomes for indigenous communities continue to be lower than those for the remainder of the State. A number of projects designed to improve the health outcomes of indigenous communities will continue in 2003-04. These include:
  - the Aboriginal Vascular Health Program directed at the prevention and management of vascular disease in Aboriginal people in 20 locations across New South Wales. A move from a series of pilot programs to an ongoing program will see approximately \$1.6 million provided in 2003-04; and
  - the Aboriginal Family Health Strategy designed to address family violence, sexual assault and child abuse in Aboriginal communities in accordance with each community's unique local needs. In 2003-04, \$1.5 million has been allocated to support the program.
- ◆ The Oral Health Promotion Action Plan will provide a framework for a co-ordinated statewide approach to the promotion of oral health and the prevention and early intervention of oral disease and conditions. It is the first Action Plan for Oral Health Promotion in New South Wales and will build on other oral health strategies taking place in the State.
- ◆ \$8 million will be made available on an ongoing basis to fund the *Statewide Infant Screening – Hearing program (SWISH)*. Under this new initiative free hearing tests are available for all babies across New South Wales within the first few days of being born. This will enable the early identification of newborns with significant hearing impairment and thereby ensure early treatment.

## **2003-04 BUDGET**

### **Total Expenses**

Budgeted total expenditure in 2003-04 of \$9.3 billion is provided within the previously announced framework of budget certainty and growth funding. This level of funding reflects the cost of award increases to health staff under the Government's memorandum of understanding with public sector unions and the full annual cost of the Nurses' 6 percent increase granted by the Industrial Relations Commission effective 1 January 2003. The annual value of salary increases to health services' staff since 1 January 2003 is around \$530 million per year.



The Government's strategy for improved health care is being implemented through a range of strategies and plans including the Government Plan of Action for Health, the New South Wales Rural Hospital and Health Service Program, the New South Wales Aboriginal Health Strategic Plan and initiatives to improve mental health services across the State.

Additional expenditure in 2003-04 is being directed at:

- ◆ improving access to quality health care services;
- ◆ continued improvements in service delivery, including a focus on emergency departments and the treatment of cancer; and
- ◆ ensuring that the NSW Health system can attract and retain a highly skilled professional workforce.

The Government's commitment to improving the way that New South Wales deals with cancer is highlighted by the appointment of a Minister for Science and Medical Research, and a Minister Assisting the Minister for Health (Cancer). Major funding initiatives in relation to cancer are:

- ◆ \$5 million will be allocated to the newly created New South Wales Cancer Institute in 2003-04. The Institute will bring together cancer experts to find new ways to improve outcomes for cancer patients;
- ◆ increased funding of \$3.0 million for the operating cost for linear accelerators resulting from further enhancements to Radiation Oncology Services in New South Wales. The planning for these services resulted in the installation of a second linear accelerator at the Nepean Cancer Care Centre and a fourth linear accelerator at the Campbelltown Cancer Centre;
- ◆ funding of \$0.6 million for implementation of a five year training program to assist existing medical physicists; and
- ◆ the employment of radiation therapist tutors will assist in the recruitment and retention of radiation therapists, an area in which there are sustained high vacancy rates. Funding of \$0.4 million has been provided in 2003-04.

The Government continues to improve service delivery in public hospital Emergency Departments. In 2002-03, trials were introduced at a number of metropolitan hospitals aimed at providing better response times and patient care. The evaluation of the trials is scheduled for 2003-04 with future annual funding to be allocated at the optimal sites based on outcome of these evaluations. The annual commitment to providing funding for these initiatives is:

- ◆ An additional \$8 million for Rapid Emergency Assessment Teams (REATs) dedicated to improving triage waiting times in emergency departments. The teams make clinical decisions and start minor treatment prior to a full medical assessment.
- ◆ An additional \$23 million for the Emergency Medicine Units (EMUs) initiative aimed at improving the Emergency Department waiting times through the provision of observation or short term treatment beds. EMUs accept patients that require a stay of 23 to 48 hours in the Emergency Department for observation or diagnostic tests and treatment but do not require care in an inpatient bed.
- ◆ NSW Health and the Ambulance Services' ability to respond to large scale disasters and emergencies has been enhanced through increased training, purchase of specialist equipment, enhanced laboratory capacity and improved planning. Funding of \$4 million has been provided in 2003-04 for implementation and operating costs, plus a further \$4 million for capital related equipment.

Any health system is dependant on highly skilled and motivated professionals to deliver high quality patient care. Workforce development remains a major focus of the Government's reforms. The following workforce initiatives are being introduced in 2003-04:

- ◆ an additional \$0.5 million for the Nurses Scholarships program. Nursing Scholarships are provided to individual nurses to improve retention of nurses and increase skill levels and expertise;
- ◆ funding of \$3.0 million is being provided to enable more nurses to utilise study leave so that they may access further education; and
- ◆ accelerate the roll out of Nurse Practitioner Services. The scheme provides clinical career paths for experienced nurses and will improve retention of experienced nurses within the health system. This initiative is valued at up to \$1.1 million.

Significant investments have been made in providing improved access to health services in rural areas. In the coming year, funding is to be provided for the following additional measures to improve access to services in rural areas:

- ◆ A \$5 million medical indemnity package is to be offered to visiting medical officers and staff specialists who treat private patients in public hospitals in rural and regional areas. To be eligible for this coverage doctors will need to agree that private patients do not have to pay 'any gap fee'.
- ◆ An additional \$2.6 million has been allocated in 2003-04 for the recruitment of additional ambulance staff to be located in rural areas of New South Wales. This is the first stage of an overall recruitment initiative to employ an additional 230 Ambulance personnel across rural Ambulance Centres over the next four years.
- ◆ Funding of \$2.6 million for the trial of the Mobile Surgical Service which began in March 2003. Depending on the success of the trial will be extended to other locations throughout rural New South Wales. The service will not replace existing operating theatres but, because of the technology and equipment it contains, will be able to provide an extension of services.
- ◆ An additional \$2.0 million is to be provided to expand renal services in rural areas, in addition to the existing \$2.5 million allocation. This money is being spent establishing new dialysis centres in key rural areas, enhancing facilities already provided, and providing services to support people in rural areas on home dialysis.

NSW Health is also involved in a number of significant whole-of-government initiatives. Significant funding was provided to NSW Health under the BioFirst strategy, with \$36 million allocated over five years to NSW Health to implement initiatives. In 2003-04, a total of \$12 million has been allocated to:

- ◆ establishing the St Vincent's Research and Biotechnology Precinct;
- ◆ developing the Westmead Millennium Institute (Stage 2) as part of the Westmead Research Hub;
- ◆ enhancing existing research capabilities through the establishment of research clusters;
- ◆ implementing Converging Technologies;
- ◆ implementation of the New South Wales BioFirst Awards Program; and
- ◆ establishing Bio-Link, to facilitate the commercialisation of life sciences research in New South Wales.

The Government has announced a new four year Drug Budget that provides funding for new and ongoing initiatives commencing in 2003-04. Expenditure on these projects in 2003-04 will be \$34.9 million and will include:

- ◆ continued funding for the methadone program including both program places and case management of clients (\$13 million);
- ◆ treatment and rehabilitation programs to inmates and detainees conducted within adult correctional facilities and juvenile justice centres (\$4.2 million);
- ◆ continued funding for residential rehabilitation through non-Government organisations (\$1.5 million);
- ◆ augmentation of rural drug and alcohol counsellors and clinical nurse consultants (\$1.1 million);
- ◆ two new medicated detoxification facilities at Illawarra and Hunter (\$0.6 million);
- ◆ new cannabis intervention and treatment clinics to be established (\$0.2 million);
- ◆ heroin overdose and psycho-stimulant strategies (\$0.4 million);
- ◆ new residential rehabilitation places (20) for Methadone to Abstinence (\$0.1 million);
- ◆ continuation of inpatient and outpatient facilities at Nepean and Wyong; and
- ◆ establishment of a new Youth Detoxification Service to be established in Western Sydney.

As well, continued funding of \$2.3 million in 2003-04 will be spent on the Adult Drug Court Initiative to provide treatment alternatives for drug offenders to the criminal justice system.

### **Asset Acquisitions**

The Government has again provided NSW Health with funding for the next four years to build and upgrade health services. This future funding makes it possible for NSW Health to plan for long-term construction programs with certainty within an approved asset acquisition capped commitment. Major regional strategic projects have been commenced and include clinical and community participation in the planning and implementation of projects.

Provision has been made for the commencement of the following major new works in 2003-04:

<i>Project</i>	<i>2003-04 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Mental Health Stage 3A</b>	<b>1.0</b>	<b>12.0</b>
<ul style="list-style-type: none"> <li>◆ <i>Northern Mental Health Network</i> (Estimated Total Cost \$6 million): 15 bed Intensive Psychiatric Care Unit at Macquarie Hospital to serve both the acute secure inpatient needs of Northern Sydney and Central Coast Area Health Services.</li> <li>◆ <i>Western Mental Health Network</i>: (Estimated Total Cost \$6 million): This specialist 20 bed non-acute service will enable patients who require non-acute care to be discharged to more clinically appropriate services.</li> </ul>		
<b>Forensic Hospital</b>	<b>0.5</b>	<b>57.6</b>
<p>This project will deliver a new 135 bed Forensic Hospital consisting of 120 beds for forensic mental health patients and 15 high security non-forensic beds for difficult civilian patients who cannot be managed in the acute mental health system.</p> <p>The hospital will involve redevelopment and new extension of the existing Prison Hospital on land to be de-gazetted from the Long Bay Correctional Centre. The new facility will operate independently of the Long Bay complex and the Corrective Health Service will have custodial control of the forensic patients as well as providing mental health care services.</p>		
<b>Information Management and Technology Patient and Clinical Systems Implementation (Point of Care Clinical)</b>	<b>2.5</b>	<b>42.5</b>
<p>Clinical decision support information systems to complement the Patient Administration System already proceeding in works in progress.</p>		
<b>Information Management and Technology Infrastructure</b>	<b>1.0</b>	<b>15.0</b>
<p>Provision of the telecommunications network and consolidated data as required to support current system upgrade to patient, clinical and corporate services groups.</p>		
<b>Counter Terrorism</b>	<b>4.1</b>	<b>4.1</b>
<p>Funding for counter terrorism has been provided to upgrade NSW Health and the Ambulance Services' response and treatment capacity for victims of a terrorist attack involving chemical, radiological or biological weapons.</p>		

<i>Project</i>	<i>2003-04 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Rural Hospital and Health Services Program Planning</b>	<b>1.0</b>	<b>1.0</b>
Planning funds for Rural Hospital and Health Service Program projects to commence in future years. The projects are at Bingara, Bombala, Dunedoo, Guyra, Merriwa, Portland, Berrigan, Tullamore, Walcha and Warialda. Projects at Junee, Tottenham, Batlow and Tinga will commence planning in June 2004.		
<b>Major Projects Planning</b>	<b>1.0</b>	<b>1.0</b>
Planning funds for projects to commence in future years includes Mid North Coast Area Health Service Radiotherapy Service, Bathurst/Orange Hospital Redevelopment, Wagga Wagga Hospital and the Richmond Clinic at Lismore Base Hospital. These projects are high priority items in the Department's long-term infrastructure plan. Each is supported by separate Government commitments.		

The 2003-04 Asset Acquisition Program also provides for the continuation of major upgrading/redevelopment works at Gosford, Wyong, Royal Prince Alfred, Blue Mountains, Coledale, Prince of Wales, Liverpool, Royal North Shore, Milton-Ulladulla, Belmont, John Hunter, Hornsby, Sutherland, Westmead, St. George, Shoalhaven and Tweed Heads Hospitals, and ongoing implementation of works for Aboriginal and Mental Health Services.

The 2003-04 Program also provides for the continuation of Phase 2 of the Rural Hospital and Health Service Program which includes the redevelopment of hospitals at Bourke, Hay, Kyogle and Henty.

The Ambulance Service of New South Wales will continue receiving capital funding to support the ongoing infrastructure improvement program including the upgrade of medical equipment and the enhancements of clinical case and information systems, Computed Aided Dispatch communications, building works, co-location of ambulance stations with rural hospital facilities and fleet replacement.

## **HEALTH CARE COMPLAINTS COMMISSION**

The Health Care Complaints Commission is an independent statutory body reporting directly to the Minister for Health and to the Joint Parliamentary Committee on the Health Care Complaints Commission. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs in New South Wales.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses in the last five years have increased as public awareness and utilisation of the Commission's services have increased. Recent years have seen a strengthening of both the Patient Support Service and the Commission's formal investigative capacity. In addition, the evolution of alternative and flexible resolution strategies has enabled the Commission to provide a multi-faceted approach to complaint management and resolution.

### **STRATEGIC DIRECTIONS**

Over the past year, the Commission has expanded its complaint resolution staffing and re-focussed its activities on direct interaction with the parties to complaints. To support this, the Commission has moved to offices in the Sydney CBD which can accommodate its staff and which have a larger number of publicly accessible meeting and interview rooms. There is a much higher standard of access for people with disabilities in this new location than the Commission's previous accommodation.

The Commission is well placed to expand the service which it provides to people in rural and regional NSW with the appointment of Patient Support Officers located in Wollongong, Dubbo and Lismore.

### **2003-04 BUDGET**

#### **Total Expenses**

Total expenses in 2003-04 will be \$8.7 million. Expenses in 2003-04 will include \$0.25 million to establish Patient Support Service offices in the regions covered by the Illawarra, Macquarie and Northern Rivers Area Health Services.

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,001,067	5,316,168	<b>5,691,920</b>
Other operating expenses	2,094,424	2,184,605	<b>2,273,613</b>
Maintenance	214,093	241,093	<b>247,192</b>
Depreciation and amortisation	357,177	357,177	<b>376,501</b>
Grants and subsidies	581,070	589,011	<b>577,764</b>
Borrowing costs	8,648	8,648	<b>9,483</b>
Other expenses	90,984	87,984	<b>90,753</b>
<b>Total Expenses</b>	<b>8,347,463</b>	<b>8,784,686</b>	<b>9,267,226</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	833,936	908,936	<b>932,915</b>
Investment income	25,293	34,293	<b>40,661</b>
Grants and contributions	129,330	153,050	<b>157,335</b>
Other revenue	54,949	146,949	<b>76,020</b>
<b>Total Retained Revenue</b>	<b>1,043,508</b>	<b>1,243,228</b>	<b>1,206,931</b>
<b>NET COST OF SERVICES</b>	<b>7,303,955</b>	<b>7,541,458</b>	<b>8,060,295</b>



**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,813,440	5,025,604	5,539,826
Grants and subsidies	581,070	589,011	592,764
Finance costs	8,648	8,648	9,483
Other	2,692,952	2,767,732	2,856,862
<b>Total Payments</b>	<b>8,096,110</b>	<b>8,390,995</b>	<b>8,998,935</b>
<b>Receipts</b>			
Sale of goods and services	824,015	896,389	921,823
Interest	24,890	33,890	40,661
Other	444,511	502,262	458,691
<b>Total Receipts</b>	<b>1,293,416</b>	<b>1,432,541</b>	<b>1,421,175</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,802,694)</b>	<b>(6,958,454)</b>	<b>(7,577,760)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	39,060	28,420	85,100
Purchases of property, plant and equipment	(504,000)	(469,598)	(456,700)
Purchases of investments	(16,322)	...	(21,986)
Other	...	73,000	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(481,262)</b>	<b>(368,178)</b>	<b>(393,586)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(3,479)	(2,051)	(6,331)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(3,479)</b>	<b>(2,051)</b>	<b>(6,331)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,652,054	6,811,084	7,356,141
Capital appropriation	425,107	425,107	371,335
Cash reimbursements from the Consolidated Fund Entity	289,495	292,158	344,754
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,366,656</b>	<b>7,528,349</b>	<b>8,072,230</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>79,221</b>	<b>199,666</b>	<b>94,553</b>
Opening Cash and Cash Equivalents	286,316	250,186	449,852
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>365,537</b>	<b>449,852</b>	<b>544,405</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(7,303,955)	(7,541,458)	<b>(8,060,295)</b>
Non cash items added back	460,293	466,293	<b>473,716</b>
Change in operating assets and liabilities	40,968	116,711	<b>8,819</b>
<b>Net cash flow from operating activities</b>	<b>(6,802,694)</b>	<b>(6,958,454)</b>	<b>(7,577,760)</b>

**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	365,537	449,852	<b>544,405</b>
Receivables	167,829	159,395	<b>168,026</b>
Other financial assets	197,074	180,854	<b>202,840</b>
Inventories	65,001	64,662	<b>65,666</b>
Other	28,501	28,354	<b>28,354</b>
<b>Total Current Assets</b>	<b>823,942</b>	<b>883,117</b>	<b>1,009,291</b>
<b>Non Current Assets -</b>			
Receivables	213	5,908	<b>5,908</b>
Other financial assets	51,554	58,724	<b>58,724</b>
Property, plant and equipment -			
Land and building	5,936,560	6,069,044	<b>6,100,672</b>
Plant and equipment	577,778	565,643	<b>529,114</b>
Infrastructure systems	...	71,188	<b>71,188</b>
Other	10,443	11,983	<b>11,983</b>
<b>Total Non Current Assets</b>	<b>6,576,548</b>	<b>6,782,490</b>	<b>6,777,589</b>
<b>Total Assets</b>	<b>7,400,490</b>	<b>7,665,607</b>	<b>7,786,880</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	455,662	487,279	<b>492,061</b>
Interest bearing	5,247	4,681	<b>5,482</b>
Provisions	498,680	505,459	<b>523,531</b>
Other	11,578	39,093	<b>11,593</b>
<b>Total Current Liabilities</b>	<b>971,167</b>	<b>1,036,512</b>	<b>1,032,667</b>
<b>Non Current Liabilities -</b>			
Interest bearing	83,306	84,411	<b>77,279</b>
Provisions	720,691	841,110	<b>864,967</b>
Other	34,924	36,051	<b>35,294</b>
<b>Total Non Current Liabilities</b>	<b>838,921</b>	<b>961,572</b>	<b>977,540</b>
<b>Total Liabilities</b>	<b>1,810,088</b>	<b>1,998,084</b>	<b>2,010,207</b>
<b>NET ASSETS</b>	<b>5,590,402</b>	<b>5,667,523</b>	<b>5,776,673</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
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<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	808,410	1,058,095	<b>1,058,095</b>
Accumulated funds	4,781,992	4,609,428	<b>4,718,578</b>
<b>TOTAL EQUITY</b>	<b>5,590,402</b>	<b>5,667,523</b>	<b>5,776,673</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.1 Ambulatory, Primary and (General) Community Based Services**

**42.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to non-Government Organisations for community health purposes.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Dental Health non-inpatient occasions of service	thous	1,166	1,347	1,520	<b>1,600</b>
Drug and Alcohol non-inpatient occasions of service	thous	1,599	1,691	1,741	<b>1,794</b>
Notification of vaccine preventable diseases in children less than 16 years	no.	1,971	1,803	1,000	<b>1,500</b>
Infants aged 12-15 months fully immunised	%	80	90	91	<b>92</b>
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,165	2,225	2,293	<b>2,362</b>
Notifications of HIV attributable to injecting drug use	no.	10	19	14	<b>14</b>
Home nursing occasions of service	thous	204	212	236	<b>245</b>
<u>Average Staffing:</u>	EFT	7,227	7,258	6,745	<b>6,802</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.1 Ambulatory, Primary and (General) Community Based Services**

**42.1.1 Primary and Community Based Services (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	455,354	437,153	<b>459,398</b>
Other operating expenses	152,797	140,563	<b>147,224</b>
Maintenance	15,750	16,165	<b>16,931</b>
Depreciation and amortisation	21,535	22,490	<b>23,556</b>
Grants and subsidies			
Voluntary organisations	82,345	82,932	<b>85,337</b>
Grants to agencies	246	...	...
Third schedule hospitals	3,329	3,514	<b>3,681</b>
<b>Total Expenses</b>	<b>731,356</b>	<b>702,817</b>	<b>736,127</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	13,700	30,078	<b>31,054</b>
Investment income	2,028	2,205	<b>2,276</b>
Grants and contributions	10,548	15,748	<b>16,259</b>
Other revenue	1,698	4,462	<b>4,607</b>
<b>Total Retained Revenue</b>	<b>27,974</b>	<b>52,493</b>	<b>54,196</b>
<b>NET COST OF SERVICES</b>	<b>703,382</b>	<b>650,324</b>	<b>681,931</b>
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<b>ASSET ACQUISITIONS</b>	<b>10,446</b>	<b>10,553</b>	<b>20,487</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.1 Ambulatory, Primary and (General) Community Based Services**

**42.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Average Staffing</u>	EFT	253	256	303	308

—2002-03—		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	14,972	18,736	<b>19,411</b>
Other operating expenses	6,262	9,112	<b>9,442</b>
Maintenance	554	695	<b>720</b>
Depreciation and amortisation	727	366	<b>379</b>
Grants and subsidies			
Voluntary organisations	7,110	7,649	<b>7,924</b>
Grants to agencies	33	37	<b>38</b>
<b>Total Expenses</b>	<b>29,658</b>	<b>36,595</b>	<b>37,914</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	...	810	<b>836</b>
Investment income	25	109	<b>113</b>
Grants and contributions	946	2,259	<b>2,322</b>
Other revenue	24	123	<b>127</b>
<b>Total Retained Revenue</b>	<b>995</b>	<b>3,301</b>	<b>3,398</b>

<b>NET COST OF SERVICES</b>	<b>28,663</b>	<b>33,294</b>	<b>34,516</b>
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<b>ASSET ACQUISITIONS</b>	<b>984</b>	<b>...</b>	<b>...</b>
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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.1 Ambulatory, Primary and (General) Community Based Services**

**42.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	5,833	5,894	6,043	<b>6,148</b>
Diagnostics: occasions of service	thous	1,736	1,803	1,879	<b>1,950</b>
<u>Average Staffing:</u>	EFT	8,187	8,301	9,390	<b>9,428</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	478,651	551,183	<b>572,538</b>
Other operating expenses	205,493	237,155	<b>246,347</b>
Maintenance	23,623	29,059	<b>30,185</b>
Depreciation and amortisation	43,508	49,680	<b>51,607</b>
Grants and subsidies			
Grants to agencies	333	375	<b>389</b>
Third schedule hospitals	58,654	69,929	<b>72,638</b>
<b>Total Expenses</b>	<b>810,262</b>	<b>937,381</b>	<b>973,704</b>



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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.1 Ambulatory, Primary and (General) Community Based Services**

**42.1.3 Outpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	30,882	39,357	<b>40,634</b>
Department of Veterans' Affairs revenue	12,366	15,862	<b>16,377</b>
Investment income	2,301	2,320	<b>2,395</b>
Grants and contributions	11,815	12,720	<b>13,133</b>
Other revenue	1,786	15,092	<b>8,378</b>
<b>Total Retained Revenue</b>	<b>59,150</b>	<b>85,351</b>	<b>80,917</b>
<b>NET COST OF SERVICES</b>	<b>751,112</b>	<b>852,030</b>	<b>892,787</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Transport response times for emergency cases in metropolitan areas within 10 minutes	%	46.9	55.8	54.5	<b>61.0</b>
Transport response times for emergency cases in metropolitan areas within 15 minutes	%	79.5	85.5	84.7	<b>87.0</b>
Transport response times for emergency cases in rural districts within 20 minutes	%	85.5	86.1	87.0	<b>87.0</b>
 <u>Outputs:</u>					
Patient separations	thous	106	149	159	<b>166</b>
Number of attendances in Emergency Departments	thous	1,732	1,778	2,070	<b>2,143</b>
Attendances admitted	thous	430	494	517	<b>535</b>
Emergency road transport cases	thous	321	334	351	<b>368</b>
Emergency aircraft transport cases	no.	2,662	2,600	3,281	<b>3,300</b>
Emergency helicopter transport cases	no.	1,147	2,026	2,312	<b>2,400</b>
 <u>Average Staffing:</u>	 EFT	 8,494	 8,661	 9,273	 <b>9,557</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.1 Emergency Services (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	540,144	584,023	<b>631,402</b>
Other operating expenses	192,033	205,767	<b>222,457</b>
Maintenance	18,236	27,143	<b>29,346</b>
Depreciation and amortisation	34,821	35,899	<b>38,812</b>
Grants and subsidies			
Grants to agencies	69	263	<b>284</b>
Third schedule hospitals	6,288	22,503	<b>24,328</b>
<b>Total Expenses</b>	<b>791,591</b>	<b>875,598</b>	<b>946,629</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	12,454	23,847	<b>24,755</b>
Ambulance transport charges	19,699	20,547	<b>21,094</b>
Other ambulance user charges	1,945	1,783	<b>1,826</b>
Motor vehicle third party payments	3,121	4,226	<b>4,363</b>
Department of Veterans' Affairs revenue	14,885	20,130	<b>20,783</b>
Investment income	1,168	1,229	<b>1,269</b>
Grants and contributions	2,027	2,228	<b>2,301</b>
Other revenue	3,929	2,843	<b>2,935</b>
<b>Total Retained Revenue</b>	<b>59,228</b>	<b>76,833</b>	<b>79,326</b>
<b>NET COST OF SERVICES</b>	<b>732,363</b>	<b>798,765</b>	<b>867,303</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>23,608</b>	<b>46,814</b>	<b>27,651</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Patient separations	thous	691	690	678	<b>680</b>
Patients charged for admission	%	16.9	18.0	17.3	<b>16.7</b>
<u>Average Staffing:</u>	EFT	31,136	31,727	32,051	<b>32,271</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,944,550	2,082,475	<b>2,299,875</b>
Other operating expenses	937,946	982,835	<b>1,011,242</b>
Maintenance	84,415	88,707	<b>87,125</b>
Depreciation and amortisation	160,516	147,698	<b>156,972</b>
Grants and subsidies			
Grants to agencies	867	815	<b>801</b>
Third schedule hospitals	165,029	114,544	<b>129,956</b>
Blood transfusion services	55,982	64,787	<b>32,888</b>
Third Schedule hospitals - capital grant	6,000	12,000	...
Borrowing costs			
Finance lease interest charges	8,648	8,648	<b>9,483</b>
Other expenses			
Cross border payments	82,428	79,165	<b>81,617</b>
<b>Total Expenses</b>	<b>3,446,381</b>	<b>3,581,674</b>	<b>3,809,959</b>

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**MINISTER FOR HEALTH  
42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	318,524	273,058	<b>279,211</b>
Ambulance transport charges	1,625	1,409	<b>1,455</b>
Other ambulance user charges	720	626	<b>647</b>
Motor vehicle third party payments	24,970	23,865	<b>23,060</b>
Cross border revenues	859	859	<b>854</b>
Department of Veterans' Affairs revenue	156,209	179,693	<b>184,330</b>
Investment income	6,178	11,126	<b>16,742</b>
Grants and contributions	39,111	29,059	<b>29,322</b>
Other revenue	38,983	75,710	<b>28,849</b>
<b>Total Retained Revenue</b>	<b>587,179</b>	<b>595,405</b>	<b>564,470</b>
<b>NET COST OF SERVICES</b>	<b>2,859,202</b>	<b>2,986,269</b>	<b>3,245,489</b>

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<b>ASSET ACQUISITIONS</b>	<b>449,805</b>	<b>375,630</b>	<b>362,748</b>
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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Patient separations	thous	417	417	428	<b>440</b>
<u>Average Staffing:</u>	EFT	4,957	5,032	5,280	<b>5,329</b>
		———2002-03——— Budget Revised \$000 \$000			<b>2003-04</b> <b>Budget</b> <b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related		305,602	330,435		<b>342,336</b>
Other operating expenses		121,036	123,978		<b>128,444</b>
Maintenance		16,206	15,562		<b>16,123</b>
Depreciation and amortisation		28,146	28,012		<b>29,020</b>
Grants and subsidies					
Grants to agencies		106	...		...
Third schedule hospitals		6,288	11,931		<b>12,361</b>
Other expenses					
Cross border payments		8,556	8,819		<b>9,136</b>
<b>Total Expenses</b>		<b>485,940</b>	<b>518,737</b>		<b>537,420</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.2 Acute Health Services**

**42.2.3 Same Day Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	46,882	22,417	<b>23,144</b>
Department of Veterans' Affairs revenue	17,877	8,564	<b>8,842</b>
Investment income	797	648	<b>669</b>
Grants and contributions	7,248	4,632	<b>4,792</b>
Other revenue	2,352	6,035	<b>2,766</b>
<b>Total Retained Revenue</b>	<b>75,156</b>	<b>42,296</b>	<b>40,213</b>
<b>NET COST OF SERVICES</b>	<b>410,784</b>	<b>476,441</b>	<b>497,207</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.3 Mental Health Services**

**42.3.1 Mental Health Services**

Program Objective(s): To improve the health, well-being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	21,594	22,800	23,500	<b>24,000</b>
Non-acute mental health inpatient days	thous.	248	249	249	<b>257</b>
<u>Average Staffing:</u>	EFT	6,735	7,021	7,544	<b>7,634</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	442,158	495,476	<b>514,124</b>
Other operating expenses	138,970	141,295	<b>146,587</b>
Maintenance	12,867	17,231	<b>17,876</b>
Depreciation and amortisation	21,077	24,812	<b>25,742</b>
Grants and subsidies			
Voluntary organisations	9,724	10,145	<b>10,441</b>
Grants to agencies	99	276	<b>286</b>
<b>Total Expenses</b>	<b>624,895</b>	<b>689,235</b>	<b>715,056</b>



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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.3 Mental Health Services**

**42.3.1 Mental Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	27,401	52,000	<b>53,687</b>
Investment income	502	1,513	<b>1,562</b>
Grants and contributions	2,027	4,479	<b>4,625</b>
Other revenue	594	11,060	<b>5,591</b>

<b>Total Retained Revenue</b>	<b>30,524</b>	<b>69,052</b>	<b>65,465</b>
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<b>NET COST OF SERVICES</b>	<b>594,371</b>	<b>620,183</b>	<b>649,591</b>
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<b>ASSET ACQUISITIONS</b>	<b>14,146</b>	<b>25,734</b>	<b>39,350</b>
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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.4 Rehabilitation and Extended Care Services**

**42.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long-term physical and psycho-physical disabilities and for the frail-aged. Co-ordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Admitted patients discharged to home/hostel care	%	64.5	64.0	62.4	<b>61.6</b>
Admitted patients discharged to a nursing home	%	10.0	9.5	9.5	<b>9.1</b>
Total non-admitted occasions of service	thous	2,737	2,240	2,250	<b>2,250</b>
<u>Average Staffing:</u>	EFT	10,323	10,360	9,280	<b>9,280</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	531,961	495,746	<b>513,600</b>
Other operating expenses	189,345	174,226	<b>180,502</b>
Maintenance	21,831	22,725	<b>23,544</b>
Depreciation and amortisation	29,018	28,617	<b>29,648</b>
Grants and subsidies			
Grants to agencies	574	589	<b>610</b>
Third schedule hospitals	124,675	119,770	<b>124,084</b>
<b>Total Expenses</b>	<b>897,404</b>	<b>841,673</b>	<b>871,988</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.4 Rehabilitation and Extended Care Services**

**42.4.1 Rehabilitation and Extended Care Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	79,675	110,767	<b>114,361</b>
Ambulance transport charges	3,676	5,044	<b>5,207</b>
Other ambulance user charges	714	970	<b>1,001</b>
Department of Veterans' Affairs revenue	33,663	46,751	<b>48,268</b>
Investment income	7,185	8,341	<b>8,612</b>
Grants and contributions	11,125	14,550	<b>15,021</b>
Other revenue	2,848	7,566	<b>7,811</b>
<b>Total Retained Revenue</b>	<b>138,886</b>	<b>193,989</b>	<b>200,281</b>
<b>NET COST OF SERVICES</b>	<b>758,518</b>	<b>647,684</b>	<b>671,707</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,011</b>	<b>5,011</b>	<b>4,000</b>
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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.5 Population Health Services**

**42.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Adult male smokers (current)	%	26.8	26.8	24.0	<b>24.0</b>
Adult female smokers (current)	%	21.4	21.4	18.8	<b>18.5</b>
Age standardised mortality rate in females aged 50-69 for breast cancer per 100,000	no.	55.6	52.0	52.6	<b>50.5</b>
Age standardised mortality rate in females aged 20-69 for cervical cancer per 100,000	no.	2.3	2.4	2.3	<b>2.2</b>
Two-yearly participation rate of women within breast cancer screening target group (50-69 years) per 100,000	%	60	55	53	<b>57</b>
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years) per 100,000	%	60.2	60.5	62.0	<b>62.5</b>
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	8,291	7,693	6,581	<b>6,600</b>
<u>Average Staffing:</u>	EFT	1,545	1,572	1,743	<b>1,785</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.5 Population Health Services**

**42.5.1 Population Health Services (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	98,411	113,178	<b>122,350</b>
Other operating expenses	87,306	101,165	<b>109,368</b>
Maintenance	9,445	10,856	<b>11,736</b>
Depreciation and amortisation	6,219	5,543	<b>5,993</b>
Grants and subsidies			
Grants to agencies	265	231	<b>250</b>
<b>Total Expenses</b>	<b>201,646</b>	<b>230,973</b>	<b>249,697</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	5,641	5,126	<b>5,293</b>
Investment income	1,063	1,259	<b>1,300</b>
Grants and contributions	119	238	<b>244</b>
Other revenue	374	785	<b>811</b>
<b>Total Retained Revenue</b>	<b>7,197</b>	<b>7,408</b>	<b>7,648</b>
<b>NET COST OF SERVICES</b>	<b>194,449</b>	<b>223,565</b>	<b>242,049</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	...	<b>3,796</b>	<b>2,464</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.6 Teaching and Research**

**42.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well-being of the people of New South Wales.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Interns	no.	484	453	509	<b>535</b>
First year Resident Medical Officers	no.	365	360	319	<b>373</b>
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	83	83	76	<b>79</b>
<u>Average Staffing:</u>	EFT	3,107	3,115	3,507	<b>3,630</b>

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—2002-03—		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	189,264	207,763	<b>216,886</b>
Other operating expenses	64,287	69,560	<b>73,081</b>
Maintenance	11,166	12,950	<b>13,606</b>
Depreciation and amortisation	11,610	14,060	<b>14,772</b>
Grants and subsidies			
Voluntary organisations	17,838	17,838	<b>17,413</b>
Research grants	21,735	21,735	<b>27,365</b>
Grants to agencies	142	148	<b>155</b>
Third schedule hospitals	12,288	25,949	<b>25,454</b>
<b>Total Expenses</b>	<b>328,330</b>	<b>370,003</b>	<b>388,732</b>

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**MINISTER FOR HEALTH**  
**42 DEPARTMENT OF HEALTH**

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**42.6 Teaching and Research**

**42.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	6,448	21,147	<b>21,833</b>
Investment income	4,046	5,543	<b>5,723</b>
Grants and contributions	44,364	67,137	<b>69,316</b>
Other revenue	2,361	23,273	<b>14,145</b>

<b>Total Retained Revenue</b>	<b>57,219</b>	<b>117,100</b>	<b>111,017</b>
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<b>NET COST OF SERVICES</b>	<b>271,111</b>	<b>252,903</b>	<b>277,715</b>
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<b>ASSET ACQUISITIONS</b>	...	<b>2,060</b>	...
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**MINISTER FOR HEALTH**  
**43 HEALTH CARE COMPLAINTS COMMISSION**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,788	5,970	<b>6,199</b>
Other operating expenses	2,036	2,590	<b>2,433</b>
Maintenance	5	5	<b>10</b>
Depreciation and amortisation	74	74	<b>67</b>
<b>Total Expenses</b>	<b>7,903</b>	<b>8,639</b>	<b>8,709</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	15	<b>15</b>
Investment income	10	10	<b>10</b>
Other revenue	202	773	<b>823</b>
<b>Total Retained Revenue</b>	<b>227</b>	<b>798</b>	<b>848</b>
<b>NET COST OF SERVICES</b>	<b>7,676</b>	<b>7,841</b>	<b>7,861</b>



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**MINISTER FOR HEALTH**  
**43 HEALTH CARE COMPLAINTS COMMISSION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,449	5,627	5,893
Other	2,202	2,756	2,605
<b>Total Payments</b>	<b>7,651</b>	<b>8,383</b>	<b>8,498</b>
<b>Receipts</b>			
Sale of goods and services	15	15	15
Interest	4	16	10
Other	374	945	985
<b>Total Receipts</b>	<b>393</b>	<b>976</b>	<b>1,010</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,258)</b>	<b>(7,407)</b>	<b>(7,488)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(400)	(400)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(400)</b>	<b>(400)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,040	7,450	7,213
Cash reimbursements from the Consolidated Fund Entity	230	230	250
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,270</b>	<b>7,680</b>	<b>7,463</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(388)</b>	<b>(127)</b>	<b>(25)</b>
Opening Cash and Cash Equivalents	757	923	796
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>369</b>	<b>796</b>	<b>771</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,676)	(7,841)	(7,861)
Non cash items added back	371	375	373
Change in operating assets and liabilities	47	59	...
<b>Net cash flow from operating activities</b>	<b>(7,258)</b>	<b>(7,407)</b>	<b>(7,488)</b>

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**MINISTER FOR HEALTH**  
**43 HEALTH CARE COMPLAINTS COMMISSION**

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	2002-03	2003-04	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	369	796	771
Receivables	126	139	139
Other	30	32	32
<b>Total Current Assets</b>	<b>525</b>	<b>967</b>	<b>942</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	373	373	324
Plant and equipment	48	49	31
<b>Total Non Current Assets</b>	<b>421</b>	<b>422</b>	<b>355</b>
<b>Total Assets</b>	<b>946</b>	<b>1,389</b>	<b>1,297</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	410	444	444
Provisions	360	394	394
<b>Total Current Liabilities</b>	<b>770</b>	<b>838</b>	<b>838</b>
<b>Total Liabilities</b>	<b>770</b>	<b>838</b>	<b>838</b>
<b>NET ASSETS</b>	<b>176</b>	<b>551</b>	<b>459</b>
<b>EQUITY</b>			
Accumulated funds	176	551	459
<b>TOTAL EQUITY</b>	<b>176</b>	<b>551</b>	<b>459</b>

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**MINISTER FOR HEALTH**  
**43 HEALTH CARE COMPLAINTS COMMISSION**

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**43.1 Health Care Complaints**

**43.1.1 Health Care Complaints**

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To work with stakeholders to improve the safety and quality of health care services and to ensure that professional standards are met by health care providers.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	2,888	2,673	2,350	<b>2,300</b>
Complaints finalised	no.	2,991	2,780	2,830	<b>2,800</b>
Investigations finalised	no.	284	363	360	<b>350</b>
Formal review of investigations undertaken by other agencies	no.	172	262	200	<b>200</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	82	86	70	<b>70</b>
Health Practitioners referred for disciplinary proceedings on finalisation of investigations	no.	75	94	90	<b>90</b>
Health care policy recommendations made to providers and institutions	no.	40	22	20	<b>20</b>
Telephone inquiries	no.	6,635	5,310	4,000	<b>4,000</b>
Patient Support Service clients	no.	4,056	3,842	3,410	<b>4,300</b>
<u>Average Staffing:</u>	EFT	70	63	80	<b>88</b>

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**MINISTER FOR HEALTH**  
**43 HEALTH CARE COMPLAINTS COMMISSION**

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**43.1 Health Care Complaints**

**43.1.1 Health Care Complaints (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,788	5,970	<b>6,199</b>
Other operating expenses	2,036	2,590	<b>2,433</b>
Maintenance	5	5	<b>10</b>
Depreciation and amortisation	74	74	<b>67</b>
<b>Total Expenses</b>	<b>7,903</b>	<b>8,639</b>	<b>8,709</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	15	15	<b>15</b>
Investment income	10	10	<b>10</b>
Other revenue	202	773	<b>823</b>
<b>Total Retained Revenue</b>	<b>227</b>	<b>798</b>	<b>848</b>
<b>NET COST OF SERVICES</b>	<b>7,676</b>	<b>7,841</b>	<b>7,861</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>400</b>	<b>400</b>	<b>...</b>

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# MINISTER FOR INFRASTRUCTURE AND PLANNING AND MINISTER FOR NATURAL RESOURCES

## OVERVIEW

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Heritage Office</b>			
Total Expenses .....	7.7	7.6	-0.5
Asset Acquisitions .....	3.2	...	-99.4
<b>Department of Infrastructure, Planning and Natural Resources <sup>(a)</sup></b>			
Total Expenses .....	n.a.	552.8	n.a.
Asset Acquisitions .....	n.a.	18.1	n.a.
<b>Department of Lands <sup>(a)</sup></b>			
Total Expenses .....	n.a.	58.3	n.a.
Asset Acquisitions .....	n.a.	1.3	n.a.
<b>Environmental Planning and Assessment Act</b>			
Total Expenses .....	19.6	23.4	19.3
Asset Acquisitions .....	20.0	35.0	75.0
<b>Honeysuckle Development Corporation</b>			
Total Expenses .....	10.5	10.6	1.0
Asset Acquisitions .....	...	0.2	n.a.
<b>Land and Property Information New South Wales</b>			
Total Expenses .....	104.4	121.9	16.7
Asset Acquisitions .....	14.2	11.9	-16.0
<b>Total, Minister for Infrastructure and Planning and Minister for Natural Resources</b>			
Total Expenses <sup>(b)</sup> .....	n.a.	<b>774.6</b>	n.a.
Asset Acquisitions .....	n.a.	<b>66.5</b>	n.a.

(a) A number of Public Sector agencies have been restructured. At this stage only high level aggregates are available for the 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) Total figures are not available due to the restructure of some agencies.

## **HERITAGE OFFICE**

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Heritage Office's expenses include the conservation of heritage assets through policy advice and the administration of heritage grants. Expenditure levels are relatively consistent from year to year. In 2003-04, total expenses are projected to be \$7.6 million compared to total expenses of \$7.8 million in 2002-03.

### **STRATEGIC DIRECTIONS**

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ achieve best practice standards in the conservation and re-use of heritage items;
- ◆ assist local councils and state government agencies to perform their heritage responsibilities;
- ◆ streamline heritage approvals processes; and
- ◆ demonstrate the economic benefits of the conservation of the State's heritage resources.

### **2003-04 BUDGET**

#### **Total Expenses**

Total expenses of \$7.6 million in 2003-04 include \$2.4 million for Heritage Assistance Grants.

#### **Asset Acquisitions**

An allocation of \$19,000 is provided for minor equipment purchases only.

## DEPARTMENT OF INFRASTRUCTURE, PLANNING AND NATURAL RESOURCES

The establishment of the Department of Infrastructure, Planning and Natural Resources was announced on 29 May 2003 to co-ordinate and streamline planning and natural resource management in New South Wales. The new Department combines many of the functions of the previous Department of Planning and Department of Land and Water Conservation, and incorporates the planning functions of the Department of Transport. Commercial and service elements of previous departments will be relocated to ensure a focus on an integrated framework for natural resource management and land use planning.

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	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	n.a.	461,435
Capital Appropriation .....	n.a.	16,096
Total Expenses .....	n.a.	552,820

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### STRATEGIC DIRECTIONS

The objectives of the new Department are to:

- ◆ better link natural resource management and urban development, particularly in coastal areas;
- ◆ simplify government structure, policy and regulation to resolve issues of complexity and duplication;
- ◆ improve service levels by reinforcing the concept of one-stop shops for information, applications and approvals;
- ◆ reduce the costs of administration to enable resources to be redirected to service delivery; and
- ◆ better link vital infrastructure such as transport and other facilities and services to the needs of communities now and in the future.

Priorities for the new Department include:

- ◆ increasing the involvement of the community in land use and natural resource decision-making;
- ◆ strengthening of catchment management processes;

- ◆ implementation of native vegetation reform;
- ◆ a comprehensive plan for the Salinity Reforestation project;
- ◆ commencement of water sharing plans and new water licensing system;
- ◆ a strategic approach to urban water efficiency and conservation;
- ◆ enhanced governance arrangements and the strategic allocation of funds;
- ◆ simplification of the planning process;
- ◆ better management of coastal development; and
- ◆ co-ordination and strategic planning for major infrastructure development.

The Department of Infrastructure, Planning and Natural Resources will work towards a better balance between the environmental, economic and social needs of our communities and natural resources, with the ultimate aim of achieving sustainability of our natural resources and environments.

## **2003-04 BUDGET**

### **Initiatives/Total Expenses**

Total expenses in 2003-04 are estimated at \$552.8 million. A major part of this expenditure and that of future years will be directed towards a better integration of natural resource management and balanced and sustainable development. The integration of the vital areas of infrastructure, planning and natural resources will deliver infrastructure and policy that aligns with the changes that are taking place in the community.

Key initiatives that are ongoing or commencing in 2003-04 will be expenditure, in some cases spread across several agencies, of \$64.7 million over four years to meet implementation costs of the Water Management Act; \$52 million towards the implementation of the NSW Salinity Strategy program over four years; \$44.4 million as the State's share of operating costs and works programs for irrigation areas in 2003-04 with similar ongoing expenditure; \$2.5 million in 2003-04 as part of a \$5 million Aboriginal Water Trust to assist the Aboriginal community in the development of water-based farming and aquaculture enterprises; \$13.7 million for the Coastal Protection Package and Area Assistance Scheme grants; substantial support for local government in the areas of coastal bikeways, floodplain management, estuary and coastal management, with particular support for improvement to Lake Illawarra, Lake Macquarie, planning in Kosciuszko National Park and Georges River.



Expenditure on the Salinity Strategy is recognised as part of New South Wales' contribution of \$198 million to the \$396 million National Action Plan on Salinity and Water Quality, which is a joint State/Commonwealth program. A new Natural Heritage Trust program between the State and the Commonwealth will commence in 2003-04 which will also direct substantial funding through Catchment Management Boards to address New South Wales' most pressing salinity and water quality problems.

### Asset Acquisitions

Total asset acquisitions in 2003-04 are estimated at \$18.1 million, which includes expenditure on building infrastructure works at Dubbo, Wellington and Bridge St Sydney and coastal land acquisitions. Increased funding will be directed at advancing electronic information systems.

## DEPARTMENT OF LANDS

The Department of Lands comprises Crown Estate Management, Soil Conservation Service, Native Title and Aboriginal Land Claims Units and Land and Property Information. Land and Property Information is a non-budget dependent component of the Department with separate financial statements.

The Department's role covers the sustainable management of public lands, the provision of spatial information and the provision of land and property related information, including the registration of ownership in land.

	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	33,269	39,584
Capital Appropriation .....	597	1,000
Total Expenses .....	51,956	58,271

### STRATEGIC DIRECTIONS

There are opportunities to manage the Crown Estate in a more efficient, effective and sustainable way through a public trading enterprise framework. The Department of Lands will concentrate on identifying commercial opportunities that are contained within its stewardship while managing and scoping community service programs.

## **2003-04 BUDGET**

### **Initiatives/Total Expenses**

Total expenses for 2003-04 are \$58.3 million. This includes \$26.8 million for the maintenance and management of Crown Lands, \$16.3 million for soil conservation activity and \$13.5 million paid to Land and Property Information to continue community service programs such as maintenance of topographical data, survey marks, aerial photography and the Geographic Names Board.

An additional \$1 million will be provided in 2003-04 for bushfire hazard reduction and weed and pest management on Crown Land.

### **Asset Acquisitions**

The capital program is \$1.3 million. This provides for the continued development of the Land Direct information system and minor works.

## **ENVIRONMENTAL PLANNING AND ASSESSMENT ACT**

Under the *Environmental Planning and Assessment Act 1979*, the Sydney Region Development Fund was established with the specific objective of acquiring land for planning purposes within the Sydney region. The program facilitates the acquisition of regionally significant land for open space, and of vacant land for future freeway and transport corridor construction purposes, and regional projects such as Rouse Hill Regional Centre.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on land acquisition, administration, loan servicing costs, and grants for ongoing improvements to open space land, in partnership with local councils through the Greenspace program and with Greening Australia for projects in Western Sydney. New initiatives include funding for the Cooks River Foreshore Improvement Program, Central Coast Open Space System and, as a Government partner, the Sydney Harbour Foreshore Access Program.

The Rouse Hill Regional Centre is a major project that will generate substantial future revenues from sale of land. This major Centre will include retail, commercial, community, educational, recreational, transport and residential uses. It will be developed in association with Landcom as a joint venture with the private sector at an estimated development cost of \$1 billion.

As required under the Heritage Act, the Fund has completed a heritage asset management program. This program provides a systematic basis for assessing the significance of historic places owned by the Fund and directing the course of their future conservation and management.

A five-year lease has been negotiated with Waste Service NSW for a waste processing and recycling facility at Eastern Creek on land owned by the Fund. The Department of Infrastructure, Planning and Natural Resources is continuing to work with the Department of Sport and Recreation and the Department of Commerce on the development of the Western Sydney International Dragway and a business park on land owned by the Fund at Eastern Creek. The business park will be developed by 2004-05, with the land to be rezoned and sold to the private sector.

## **STRATEGIC DIRECTIONS**

The Sydney Region Development Fund has a range of key strategies for the future including:

- ◆ prudent financial management to meet the objectives and commitments of the Fund including achieving an optimal return on surplus assets;
- ◆ ongoing reviews of surplus land and acquisition commitments to ensure the objectives of the Fund are achieved and the Fund is financially sustainable;
- ◆ enhanced focus on the implementation of planning outcomes, including open space strategies and land purchased for planning purposes; and
- ◆ completion of a major review of the past performance, future direction and priorities of the Fund and the supporting implementation and funding strategies.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for 2003-04 of \$23.4 million include \$6.9 million for loan servicing costs, \$5.4 million for grants for improvements to open space land, and \$5 million for lands transferred to other government bodies. Expenses involved in administration, selling, acquiring and developing land total to \$6 million.

Revenue for 2003-04 is estimated at \$21.9 million, including net rental income of \$6.2 million, investment income of \$2.5 million and contributions from local government and the State Government of \$10.9 million.

## **Asset Acquisitions**

The asset acquisition program provides for the purchase and development of land required for planning purposes such as regional open space and major road reservations, as well as the cost of planning studies for redevelopment sites and surplus land disposals. In 2003-04, asset acquisitions are estimated at \$35 million, with estimated land disposals of \$25 million.

Asset acquisition levels can vary from year to year and are difficult to accurately predict. Purchases depend on the timing of approaches from owners to acquire their land, completion of negotiations including a vendor's agreement to sell, and property settlements.

## **HONEYSUCKLE DEVELOPMENT CORPORATION**

The Corporation assists in the revitalisation of inner Newcastle. The area being revitalised is situated adjacent to the Newcastle Central Business District (CBD) and comprises 4 kilometres of waterfront real estate located on the shores of Newcastle Harbour.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Until 1996-97, the Corporation was funded through budget contributions from the Building Better Cities program. Since that time, the Corporation has been funded through land sales and borrowings.

In the last nine years, the Corporation has made community contributions of \$58.3 million in the form of grants to other organisations, housing, public domain and open space landscaping. In recognition of the significant level of community contributions, \$13.9 million is being provided to the Corporation from the Government.

Some 36 sites have been released to the market with 32 settled, two under conditional contract, and two where terms have been agreed. The total end value of works associated with the sites is estimated to be over \$522 million.

## **STRATEGIC DIRECTIONS**

The Corporation undertakes programs to fulfil its role in assisting the revitalisation of inner Newcastle. The major features of the Corporation's strategic directions are to:

- ◆ develop the city into an effective capital of the Hunter region;
- ◆ develop a mix of affordable and other housing choices;
- ◆ improve the quality of life within the CBD and inner suburbs and to open community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ manage the acquisition and disposal of surplus government land holdings; and
- ◆ facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for the Corporation for 2003-04 are budgeted at \$10.6 million. The primary components are the cost of selling land and property of \$1.8 million and community contributions of \$6.1 million.

The level of expenses between the 2002-03 and 2003-04 Budgets is expected to be constant in real terms but with an increase of \$2.2 million in contributions to the community (grants and subsidies).

The deficit in 2003-04 is due to decreased land sales in that year and an increase in community contributions.

### **Asset Acquisitions**

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets.

## **LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

The role of Land and Property Information (LPI) is to operate the State's land and property registration and information services, to provide land valuation and survey services, and to create value through the integration of land, spatial and property information.

LPI has offices throughout New South Wales with its principal offices located in Sydney and Bathurst. LPI offers customers convenient access to services irrespective of location through the innovative use of information and communications technology.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

LPI's business activity continues to grow in line with the State economy generally and the level of property transactions in particular. LPI continues to invest in technological solutions to improve efficiency and create value for the convenience of its customers.

### **STRATEGIC DIRECTIONS**

In 2003-04, LPI will consolidate the gains made in its first three years by concentrating on its core activities. Its major focus will include continuing to integrate spatial data with all LPI information sets, whole of government spatial information initiatives and upgrading its information systems to meet public and private sector spatial information needs.

### **2003-04 BUDGET**

#### **Total Expenses**

During 2002-03 an accounting policy change resulted in a write-down of heritage assets by \$13 million. This is a one-off, non-cash impact. Superannuation expense significantly increased (\$17.2 million) over budget.

Total expenses for 2003-04 are estimated to be \$121.9 million. The majority of this expenditure is required to provide statutory land valuations, land title creation and registration services, spatial information, survey and mapping services and technical support.

## **Asset Acquisitions**

The 2003-04 Budget for asset acquisitions is \$11.9 million. The program for LPI includes consolidating and enhancing computerised land information systems; maintenance of buildings, including the heritage listed building at Queens Square and the renewal of plant and equipment. Specific projects include integrating the databases, improving the State's cadastre, replacing the spatial maintenance engine and increasing web access to information.

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**44 HERITAGE OFFICE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,071	3,078	<b>3,271</b>
Other operating expenses	1,952	2,012	<b>1,586</b>
Maintenance	48	54	<b>161</b>
Depreciation and amortisation	145	145	<b>100</b>
Grants and subsidies	2,467	2,467	<b>2,528</b>
<b>Total Expenses</b>	<b>7,683</b>	<b>7,756</b>	<b>7,646</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	298	252	<b>307</b>
Investment income	152	189	<b>68</b>
Grants and contributions	58	31	<b>60</b>
<b>Total Retained Revenue</b>	<b>508</b>	<b>472</b>	<b>435</b>
<b>NET COST OF SERVICES</b>	<b>7,175</b>	<b>7,284</b>	<b>7,211</b>



**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**44 HERITAGE OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,893	2,896	<b>3,093</b>
Grants and subsidies	2,467	2,467	<b>2,528</b>
Other	2,450	2,516	<b>2,187</b>
<b>Total Payments</b>	<b>7,810</b>	<b>7,879</b>	<b>7,808</b>
<b>Receipts</b>			
Sale of goods and services	298	252	<b>307</b>
Interest	162	199	<b>68</b>
Other	546	481	<b>500</b>
<b>Total Receipts</b>	<b>1,006</b>	<b>932</b>	<b>875</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,804)</b>	<b>(6,947)</b>	<b>(6,933)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	1,890	1,000	<b>473</b>
Purchases of property, plant and equipment	(3,152)	(3,933)	<b>(19)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,262)</b>	<b>(2,933)</b>	<b>454</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,907	5,007	<b>6,215</b>
Capital appropriation	772	1,454	<b>19</b>
Cash reimbursements from the Consolidated Fund Entity	122	122	<b>137</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,801</b>	<b>6,583</b>	<b>6,371</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,265)</b>	<b>(3,297)</b>	<b>(108)</b>
Opening Cash and Cash Equivalents	3,623	4,084	<b>787</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,358</b>	<b>787</b>	<b>679</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,175)	(7,284)	<b>(7,211)</b>
Non cash items added back	318	327	<b>278</b>
Change in operating assets and liabilities	53	10	<b>...</b>
<b>Net cash flow from operating activities</b>	<b>(6,804)</b>	<b>(6,947)</b>	<b>(6,933)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**44 HERITAGE OFFICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,358	787	<b>679</b>
Receivables	368	308	<b>308</b>
Other financial assets	524	1,029	<b>556</b>
<b>Total Current Assets</b>	<b>2,250</b>	<b>2,124</b>	<b>1,543</b>
<b>Non Current Assets -</b>			
Other financial assets	980	926	<b>926</b>
Property, plant and equipment -			
Land and building	11,298	10,233	<b>10,223</b>
Plant and equipment	612	626	<b>555</b>
Infrastructure systems	...	1,733	<b>1,733</b>
<b>Total Non Current Assets</b>	<b>12,890</b>	<b>13,518</b>	<b>13,437</b>
<b>Total Assets</b>	<b>15,140</b>	<b>15,642</b>	<b>14,980</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	314	491	<b>491</b>
Provisions	224	228	<b>228</b>
<b>Total Current Liabilities</b>	<b>538</b>	<b>719</b>	<b>719</b>
<b>Total Liabilities</b>	<b>538</b>	<b>719</b>	<b>719</b>
<b>NET ASSETS</b>	<b>14,602</b>	<b>14,923</b>	<b>14,261</b>
<b>EQUITY</b>			
Reserves	720	720	<b>720</b>
Accumulated funds	13,882	14,203	<b>13,541</b>
<b>TOTAL EQUITY</b>	<b>14,602</b>	<b>14,923</b>	<b>14,261</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**44 HERITAGE OFFICE**

**44.1 Heritage Policy and Assistance**

**44.1.1 Heritage Policy and Assistance**

Program Objective(s): To enhance the community's understanding of heritage and to improve the conservation of heritage items.

Program Description: Provision of specialist education and promotional programs and financial assistance towards heritage. Implement the regulatory functions of the Heritage Act and maintain the State Heritage Register and Inventory. Provision of heritage management advice to relevant authorities and the community.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Aboriginal heritage projects completed	no.	5	5	10	<b>12</b>
Councils to whom certain heritage powers have been delegated	no.	n.a.	172	172	<b>172</b>
Local Government, Government agencies and community groups trained in State Heritage Inventory software and criteria	no.	30	30	23	<b>25</b>
Items included in the State Heritage Register	no.	1,356	1,391	1,509	<b>1,560</b>
<u>Average Staffing</u> :	EFT	39	39	39	<b>39</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,071	3,078	<b>3,271</b>
Other operating expenses	1,952	2,012	<b>1,586</b>
Maintenance	48	54	<b>161</b>
Depreciation and amortisation	145	145	<b>100</b>
Grants and subsidies			
Financial assistance for heritage projects	2,353	2,353	<b>2,414</b>
Environment and conservation organisations	44	44	<b>44</b>
Heritage Week	70	70	<b>70</b>
<b>Total Expenses</b>	<b>7,683</b>	<b>7,756</b>	<b>7,646</b>

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**44 HERITAGE OFFICE**

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**44.1 Heritage Policy and Assistance**

**44.1.1 Heritage Policy and Assistance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	31	10	<b>32</b>
Fees for services	235	210	<b>242</b>
Minor sales of goods and services	32	32	<b>33</b>
Investment income	152	189	<b>68</b>
Grants and contributions	58	31	<b>60</b>

<b>Total Retained Revenue</b>	<b>508</b>	<b>472</b>	<b>435</b>
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<b>NET COST OF SERVICES</b>	<b>7,175</b>	<b>7,284</b>	<b>7,211</b>
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<b>ASSET ACQUISITIONS</b>	<b>3,152</b>	<b>3,933</b>	<b>19</b>
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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**45 DEPARTMENT OF INFRASTRUCTURE, PLANNING AND NATURAL  
RESOURCES**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**46 DEPARTMENT OF LANDS**

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Financial data for this restructured agency will appear in Budget Paper No. 3 Volume 3 to be released on 26 August 2003.

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**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5,825	6,630	<b>6,363</b>
Investment income	2,116	2,456	<b>2,465</b>
Retained taxes, fees and fines	5,750	5,750	<b>5,894</b>
Grants and contributions	5,034	7,520	<b>6,779</b>
Other revenue	...	317	<b>446</b>
<b>Total Retained Revenue</b>	<b>18,725</b>	<b>22,673</b>	<b>21,947</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,881	2,243	<b>2,834</b>
Other operating expenses	1,890	3,661	<b>2,394</b>
Maintenance	9	750	<b>762</b>
Depreciation and amortisation	9	56	<b>56</b>
Grants and subsidies	8,892	9,347	<b>10,410</b>
Borrowing costs	6,898	6,898	<b>6,898</b>
<b>Total Expenses</b>	<b>19,579</b>	<b>22,955</b>	<b>23,354</b>
Gain/(loss) on disposal of non current assets	3,750	7,300	<b>8,300</b>
<b>SURPLUS/(DEFICIT)</b>	<b>2,896</b>	<b>7,018</b>	<b>6,893</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5,825	4,597	8,396
Interest	1,139	1,707	1,488
Other	11,779	15,297	14,114
<b>Total Receipts</b>	<b>18,743</b>	<b>21,601</b>	<b>23,998</b>
<b>Payments</b>			
Employee Related	1,890	2,380	2,827
Grants and subsidies	3,892	4,347	5,410
Finance costs	6,898	6,718	6,898
Other	2,886	3,945	6,363
<b>Total Payments</b>	<b>15,566</b>	<b>17,390</b>	<b>21,498</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,177</b>	<b>4,211</b>	<b>2,500</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	15,000	19,455	10,000
Proceeds from sale of investments	977	20,977	15,977
Purchases of property, plant and equipment	(20,000)	(46,200)	(35,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,023)</b>	<b>(5,768)</b>	<b>(9,023)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(846)</b>	<b>(1,557)</b>	<b>(6,523)</b>
Opening Cash and Cash Equivalents	34,473	49,404	47,847
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>33,627</b>	<b>47,847</b>	<b>41,324</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	2,896	7,018	6,893
Non cash items added back	4,032	4,307	4,079
Change in operating assets and liabilities	(3,751)	(7,114)	(8,472)
<b>Net cash flow from operating activities</b>	<b>3,177</b>	<b>4,211</b>	<b>2,500</b>



**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	———2002-03———		<b>2003-04</b>
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	33,627	47,847	<b>41,324</b>
Receivables	2,088	3,914	<b>1,881</b>
Other financial assets	20,500	14,351	<b>14,351</b>
Surplus land and buildings	15,033	32,023	<b>32,023</b>
Other	800	1,754	<b>1,754</b>
<b>Total Current Assets</b>	<b>72,048</b>	<b>99,889</b>	<b>91,333</b>
<b>Non Current Assets -</b>			
Surplus land and buildings	...	141,449	<b>126,449</b>
Property, plant and equipment -			
Land and building	638,653	542,211	<b>570,510</b>
Plant and equipment	151	143	<b>88</b>
<b>Total Non Current Assets</b>	<b>638,804</b>	<b>683,803</b>	<b>697,047</b>
<b>Total Assets</b>	<b>710,852</b>	<b>783,692</b>	<b>788,380</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,888	7,985	<b>5,773</b>
Provisions	123	187	<b>194</b>
Other	20,500	13,783	<b>13,783</b>
<b>Total Current Liabilities</b>	<b>23,511</b>	<b>21,955</b>	<b>19,750</b>
<b>Non Current Liabilities -</b>			
Interest bearing	96,169	95,218	<b>95,218</b>
<b>Total Non Current Liabilities</b>	<b>96,169</b>	<b>95,218</b>	<b>95,218</b>
<b>Total Liabilities</b>	<b>119,680</b>	<b>117,173</b>	<b>114,968</b>
<b>NET ASSETS</b>	<b>591,172</b>	<b>666,519</b>	<b>673,412</b>
<b>EQUITY</b>			
Reserves	373,747	374,711	<b>374,711</b>
Accumulated funds	217,425	291,808	<b>298,701</b>
<b>TOTAL EQUITY</b>	<b>591,172</b>	<b>666,519</b>	<b>673,412</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	3,962	9,780	<b>2,800</b>
Investment income	83	668	...
Grants and contributions	802	155	<b>631</b>
<b>Total Retained Revenue</b>	<b>4,847</b>	<b>10,603</b>	<b>3,431</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,028	1,086	<b>1,002</b>
Other operating expenses	4,541	5,280	<b>3,382</b>
Depreciation and amortisation	19	18	<b>19</b>
Grants and subsidies	3,551	3,884	<b>6,143</b>
Borrowing costs	1,349	257	<b>83</b>
<b>Total Expenses</b>	<b>10,488</b>	<b>10,525</b>	<b>10,629</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,641)</b>	<b>78</b>	<b>(7,198)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	———2002-03———		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	3,962	9,556	<b>3,055</b>
Interest	83	668	...
Other	802	155	<b>663</b>
<b>Total Receipts</b>	<b>4,847</b>	<b>10,379</b>	<b>3,718</b>
<b>Payments</b>			
Employee Related	1,028	1,101	<b>977</b>
Grants and subsidies	3,551	3,884	<b>5,563</b>
Finance costs	1,461	309	<b>83</b>
Other	4,755	3,834	<b>5,127</b>
<b>Total Payments</b>	<b>10,795</b>	<b>9,128</b>	<b>11,750</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,948)</b>	<b>1,251</b>	<b>(8,032)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	107	<b>(240)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>107</b>	<b>(240)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(4,161)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(4,161)</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,948)</b>	<b>(2,803)</b>	<b>(8,272)</b>
Opening Cash and Cash Equivalents	7,376	12,377	<b>9,574</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,428</b>	<b>9,574</b>	<b>1,302</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,641)	78	<b>(7,198)</b>
Non cash items added back	86	93	<b>599</b>
Change in operating assets and liabilities	(393)	1,080	<b>(1,433)</b>
<b>Net cash flow from operating activities</b>	<b>(5,948)</b>	<b>1,251</b>	<b>(8,032)</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,428	9,574	<b>1,302</b>
Receivables	...	311	...
Inventories	2,001	3,335	<b>3,335</b>
Other	...	244	...
<b>Total Current Assets</b>	<b>3,429</b>	<b>13,464</b>	<b>4,637</b>
<b>Non Current Assets -</b>			
Inventories	17,753	13,006	<b>13,605</b>
Property, plant and equipment - Plant and equipment	147	44	<b>265</b>
<b>Total Non Current Assets</b>	<b>17,900</b>	<b>13,050</b>	<b>13,870</b>
<b>Total Assets</b>	<b>21,329</b>	<b>26,514</b>	<b>18,507</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,100	1,298	<b>928</b>
Provisions	47	1,843	<b>357</b>
<b>Total Current Liabilities</b>	<b>1,147</b>	<b>3,141</b>	<b>1,285</b>
<b>Non Current Liabilities -</b>			
Interest bearing	11,392	...	...
Other	...	...	<b>1,047</b>
<b>Total Non Current Liabilities</b>	<b>11,392</b>	...	<b>1,047</b>
<b>Total Liabilities</b>	<b>12,539</b>	<b>3,141</b>	<b>2,332</b>
<b>NET ASSETS</b>	<b>8,790</b>	<b>23,373</b>	<b>16,175</b>
<b>EQUITY</b>			
Accumulated funds	8,790	23,373	<b>16,175</b>
<b>TOTAL EQUITY</b>	<b>8,790</b>	<b>23,373</b>	<b>16,175</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	111,692	120,986	<b>113,650</b>
Investment income	307	1,207	<b>1,530</b>
Grants and contributions	10,869	9,910	<b>13,468</b>
Other revenue	1,894	...	...
<b>Total Retained Revenue</b>	<b>124,762</b>	<b>132,103</b>	<b>128,648</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	63,348	82,970	<b>80,560</b>
Other operating expenses	28,749	27,584	<b>27,677</b>
Maintenance	2,820	2,820	<b>3,203</b>
Depreciation and amortisation	9,193	9,193	<b>9,845</b>
Grants and subsidies	...	...	<b>363</b>
Borrowing costs	332	332	<b>282</b>
Other expenses	...	13,000	...
<b>Total Expenses</b>	<b>104,442</b>	<b>135,899</b>	<b>121,930</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>20,320</b>	<b>(3,796)</b>	<b>6,718</b>
<b>Distributions -</b>			
Dividends and capital repatriations	12,090	...	<b>3,400</b>
Tax equivalents	6,096	...	<b>1,715</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>2,134</b>	<b>(3,796)</b>	<b>1,603</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES  
LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	———2002-03———		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	111,496	121,790	<b>114,644</b>
Interest	480	1,380	<b>1,530</b>
Other	16,563	13,710	<b>17,368</b>
<b>Total Receipts</b>	<b>128,539</b>	<b>136,880</b>	<b>133,542</b>
<b>Payments</b>			
Employee Related	60,244	71,486	<b>73,722</b>
Grants and subsidies	...	...	<b>363</b>
Finance costs	332	332	<b>282</b>
Equivalent Income Tax	5,854	(3,760)	<b>858</b>
Other	34,793	34,629	<b>36,193</b>
<b>Total Payments</b>	<b>101,223</b>	<b>102,687</b>	<b>111,418</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>27,316</b>	<b>34,193</b>	<b>22,124</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(14,175)	(14,174)	<b>(11,900)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(14,175)</b>	<b>(14,174)</b>	<b>(11,900)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(133)	...
Dividends paid	(9,943)	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(9,943)</b>	<b>(133)</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,198</b>	<b>19,886</b>	<b>10,224</b>
Opening Cash and Cash Equivalents	7,371	13,654	<b>33,540</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,569</b>	<b>33,540</b>	<b>43,764</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	14,224	(3,796)	<b>5,003</b>
Non cash items added back	9,193	22,193	<b>9,845</b>
Change in operating assets and liabilities	3,899	15,796	<b>7,276</b>
<b>Net cash flow from operating activities</b>	<b>27,316</b>	<b>34,193</b>	<b>22,124</b>

**MINISTER FOR INFRASTRUCTURE AND PLANNING AND  
MINISTER FOR NATURAL RESOURCES**

**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,569	33,540	<b>43,764</b>
Receivables	26,797	7,747	<b>7,998</b>
Inventories	1,452	360	<b>360</b>
Other	...	1,683	<b>1,683</b>
<b>Total Current Assets</b>	<b>38,818</b>	<b>43,330</b>	<b>53,805</b>
<b>Non Current Assets -</b>			
Inventories	724	1,314	<b>1,314</b>
Property, plant and equipment -			
Land and building	67,260	54,698	<b>54,596</b>
Plant and equipment	27,896	28,066	<b>30,223</b>
<b>Total Non Current Assets</b>	<b>95,880</b>	<b>84,078</b>	<b>86,133</b>
<b>Total Assets</b>	<b>134,698</b>	<b>127,408</b>	<b>139,938</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,333	5,869	<b>5,741</b>
Interest bearing	446	446	<b>446</b>
Tax	1,495	...	<b>857</b>
Provisions	25,150	13,656	<b>17,890</b>
<b>Total Current Liabilities</b>	<b>35,424</b>	<b>19,971</b>	<b>24,934</b>
<b>Non Current Liabilities -</b>			
Interest bearing	2,532	2,496	<b>2,496</b>
Provisions	41,732	58,469	<b>64,433</b>
<b>Total Non Current Liabilities</b>	<b>44,264</b>	<b>60,965</b>	<b>66,929</b>
<b>Total Liabilities</b>	<b>79,688</b>	<b>80,936</b>	<b>91,863</b>
<b>NET ASSETS</b>	<b>55,010</b>	<b>46,472</b>	<b>48,075</b>
<b>EQUITY</b>			
Accumulated funds	55,010	46,472	<b>48,075</b>
<b>TOTAL EQUITY</b>	<b>55,010</b>	<b>46,472</b>	<b>48,075</b>

# MINISTER FOR JUSTICE

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## OVERVIEW

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<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Corrective Services</b>			
Total Expenses .....	612.1	665.5	8.7
Asset Acquisitions .....	117.1	109.6	-6.5
<b>Total, Minister for Justice</b>			
Total Expenses .....	<b>612.1</b>	<b>665.5</b>	<b>8.7</b>
Asset Acquisitions .....	<b>117.1</b>	<b>109.6</b>	<b>-6.5</b>

## DEPARTMENT OF CORRECTIVE SERVICES

The mission of the Department is to “reduce re-offending through secure, safe and humane management of offenders”.

Custody and security of inmates in correctional facilities, the provision of a court escort and security service and the supervision of offenders in the community are key elements of the criminal justice system.

The core business objective of the Department is to provide custodial and offender management services in carrying out orders of the court. The Department adds value by delivering offender development programs which seek to reduce rates of re-offending.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Expenditure trends within the Department are impacted by both the level of the full-time inmate population and the number of offenders managed under community based programs. The full-time inmate population of correctional centres averaged 5,002 in 1990-91 and has increased to more than 8,100 as at March 2003.

Following introduction of the *Bail Amendment (Repeat Offenders) Act 2002*, the number of people on remand has increased from around 1,500 in June 2002 to around 1,800 in May 2003.



The Department expects significant growth in the community corrections area. The Community Offender Service, which provides offender management programs and services within the community and pre-sentence reports to the judiciary, has seen a marked increase in workload in recent years.

## **STRATEGIC DIRECTIONS**

Key future strategic issues for the Department include;

- ◆ reducing the risk of re-offending by establishing a standardised instrument for assessment of the risk of re-offending and of the priorities to reduce that risk;
- ◆ providing rehabilitation programs for targeted high risk offenders which have been shown to be effective at reducing the risk of re-offending;
- ◆ requiring the Parole Board to give reasons for all of its decisions relating to parole;
- ◆ providing transitional residential programs for inmates who have a high risk of re-offending because of complex social and health needs. Transitional centres will be established for male indigenous offenders, and male offenders with significant mental health problems;
- ◆ establishing half-way houses for parolees assessed as being at risk of re-offending due to lack of accommodation and program places in the community;
- ◆ continue to implement “Throughcare“ and “Electronic Case Management” throughout the Department;
- ◆ improve services and programs for offenders with significant mental health disorders, including those with an intellectual disability and/or dual diagnosis;
- ◆ improve strategies for dealing with female offenders who present challenging, self-destructive or violent behaviours, including establishing alternatives to imprisonment for women with dual diagnosis;
- ◆ enhance the Department’s assistance to victims and involvement with victims support groups;
- ◆ increase inmate accommodation and custodial staffing to meet the expected increased demand for correctional centre beds; and
- ◆ resource the Community Offender Service to meet increased demands for supervision and program provision for offenders in the community.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses of \$665.5 million in 2003-04 will be incurred by the Department. Services provided will include management of offenders in the community and within institutions, delivery of developmental programs and the provision of secure offender management within selected court and police cells.

Additional funding of \$0.5 million has been provided in 2003-04 for the supervision of previously unsupervised parolees.

Provision has been made in 2003-04 for the following:

### ***Increased Inmate Numbers***

Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers arising from population growth and the introduction of the *Bail Amendment (Repeat Offenders) Act 2002*.

### ***Community Supervision***

An additional 2003-04 allocation of \$1 million per annum addresses the projected growth in offenders under community supervision. The number of new orders for offenders under community supervision is expected to rise from 21,573 in 2001-02 to 22,850 in 2003-04. In addition, the number of reports (pre-sentence, post-sentence for home detention and pre-release) requested by courts is expected to rise from 29,443 in 2001-02 to 35,000 in 2003-04.

### **Asset Acquisitions – New Works**

The 2003-04 capital program, which totals \$109.6 million, will include commencement of eight major new works. Highlights of the major new works program of \$23.7 million are detailed below:

### ***Mulawa Redevelopment***

This project involves the upgrade of site infrastructure to improve the accommodation for female inmates within the State. Mulawa has been identified as a pivotal facility in the management of female inmates in New South Wales. The maximum security facility will cater for both the operational and medical requirements of high need female inmates.

The project will be completed over several stages due to the ongoing use of the facility during construction. The estimated total cost of the project is \$48 million (\$3 million in 2003-04).

### ***Mid North Coast Second Chance Facility***

Following the success of the Second Chance Program for predominantly indigenous offenders in Western New South Wales, a similar program will be commenced on the Mid North Coast.

The project provides meaningful vocational training and re-establishes important cultural links for indigenous offenders. The project will provide accommodation for 80 offenders and has an estimated total cost of \$9 million.

### ***Head Office Corporate Support Relocation***

It is planned to relocate 109 corporate support positions from Sydney to Goulburn. Accommodation for the remaining Sydney staff will be rationalised. Facility plans for both locations are being prepared. An Expression of Interest is also being prepared seeking suitable accommodation in Goulburn.

The project has an Estimated Total Cost of \$17.7 million (\$0.6 million in 2003-04.)

### ***Community Offender Services Program Accommodation***

Community Offender Services (formerly Probation and Parole Service) accommodation will be progressively upgraded. The Parramatta Community Offender Services Office will be upgraded in 2003-04 at a total cost of \$1.5 million. Another \$1 million has been allocated in 2003-04 as part of a \$12 million program for fit-outs and essential fire and safety requirements at other Community Offender Services Offices.

### ***Information Management System (TRIM)***

A standard enterprise-wide system will be acquired to manage corporate and organisational information. A number of locally based records management systems will be amalgamated.

The estimated total cost of the project is \$1.8 million (\$1.3 million in 2003-04).

### ***Mid North Coast Remand Extension***

The project involves expansion of the Mid North Coast Correctional Centre from 350 beds to 500 beds to address the increasing inmate population. Planning for the expansion had been allowed for in the initial design of the correctional centre.

The project has an estimated total cost of \$25 million (\$16.1 million in 2003-04) and will be completed in 2006.

### ***Parklea Remand Extension***

The project involves the expansion of Parklea Correctional Centre by 200 beds to address the expected growth in the remand population. The project will provide associated infrastructure for programs and vocational training.

The project has an estimated total cost of \$30 million and will be completed in 2007.

### **Asset Acquisitions – Works in Progress**

#### ***Western Region Correctional Centre***

This project will provide for a 500-bed multi-classification correctional facility, including components for female and remand inmates, similar to the model developed for the Mid North Coast Correctional Centre at Kempsey.

The Department is assessing the project for development as a Privately Funded Project under existing Government guidelines.

The estimated total cost of the 500-bed project is \$115 million (\$20 million in 2003-04) with completion anticipated in 2005-06.

#### ***Mental Health Assessment Units***

This project will provide 40 new beds for men in a Mental Health Assessment Unit at the Metropolitan Remand and Reception Centre at Silverwater. A similar unit with 10 beds for women will be constructed at Mulawa Correctional Centre, Silverwater as part of a women's health facility upgrade.

The estimated total cost of the project is \$24 million (\$10 million in 2003-04) with completion anticipated in 2004-05.

#### ***Electronic Case Management***

This project will allow for initiatives in case management and risk assessment and will consolidate an information base in order to deliver quality services to high risk offenders. The project supports the Corrective Services Throughcare Model which provides a framework to support the case management of offenders before, during and after custody, in both custodial and community contexts.

The estimated total cost for the project is \$8.5 million (\$2.5 million in 2003-04) with completion anticipated in 2005-06.

### ***Integrated Management System Upgrade***

This project covers a three phased upgrade of the Department's Integrated Management System to the latest available software release (called Ellipse).

The estimated total cost for the project is \$3.9 million (\$2.3 million in 2003-04) with completion anticipated in 2004-05.

### ***Long Bay Redevelopment***

The redevelopment will cater for therapeutic special needs programs for sex offenders, violent offenders, inmates with intellectual disabilities, those at high risk of suicide, medical transients and offenders with major drug and/or alcohol problems.

The estimated total cost of the project is \$43.7 million (\$3 million in 2003-04) and the redevelopment is scheduled for completion in June 2005.

### ***Long Bay Hospital Redevelopment***

This project involves the development of a new 85-bed prison hospital to provide inpatient health care to inmates who require admission to hospital. The new prison hospital will replace the existing hospital which has only 54 beds available for the general inmate population. The existing facilities will be inadequate for projected correctional system requirements in the future.

The estimated total cost of the project is \$50.5 million (\$7.9 million in 2003-04) with completion anticipated in 2005-06.

### ***350-Bed Mid North Coast Correctional Centre at Kempsey***

This project involves the construction of a purpose built multi-classification Correctional Centre for male and female inmates. The Centre will provide 350 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation on the Mid North Coast.

The estimated total cost for the project is \$81.6 million (\$18.3 million in 2003-04) with completion anticipated in 2004-05.

### ***200-Bed Metropolitan Women's Correctional Centre***

This project involves construction of Dillwynia Correctional Centre for female inmates at South Windsor. The Centre will provide 200 new beds and operate as a multi-classification Centre.

The estimated total cost for the project is \$53.6 million (\$2.6 million in 2003-04) with completion anticipated in August 2003.

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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	439,769	434,405	<b>477,262</b>
Other operating expenses	125,785	130,190	<b>126,986</b>
Maintenance	17,383	15,872	<b>19,784</b>
Depreciation and amortisation	24,800	36,045	<b>36,978</b>
Grants and subsidies	3,743	3,589	<b>3,891</b>
Other expenses	615	563	<b>627</b>
<b>Total Expenses</b>	<b>612,095</b>	<b>620,664</b>	<b>665,528</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	27,315	24,870	<b>28,079</b>
Investment income	1,328	1,317	<b>1,365</b>
Grants and contributions	1,589	3,331	<b>3,911</b>
Other revenue	74	88	<b>76</b>
<b>Total Retained Revenue</b>	<b>30,306</b>	<b>29,606</b>	<b>33,431</b>
Gain/(loss) on disposal of non current assets	...	1,830	...
<b>NET COST OF SERVICES</b>	<b>581,789</b>	<b>589,228</b>	<b>632,097</b>

**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	410,995	407,304	458,490
Grants and subsidies	3,743	3,589	3,891
Other	164,230	170,929	170,344
<b>Total Payments</b>	<b>578,968</b>	<b>581,822</b>	<b>632,725</b>
<b>Receipts</b>			
Sale of goods and services	27,291	24,654	28,079
Interest	1,202	1,506	1,365
Other	21,610	29,307	26,934
<b>Total Receipts</b>	<b>50,103</b>	<b>55,467</b>	<b>56,378</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(528,865)</b>	<b>(526,355)</b>	<b>(576,347)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	5,621	...
Purchases of property, plant and equipment	(117,122)	(126,029)	(109,551)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(117,122)</b>	<b>(120,408)</b>	<b>(109,551)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	515,362	504,150	553,368
Capital appropriation	117,122	120,008	107,270
Cash reimbursements from the Consolidated Fund Entity	17,774	17,397	19,043
Cash transfers to Consolidated Fund	...	(1,432)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>650,258</b>	<b>640,123</b>	<b>679,681</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,271</b>	<b>(6,640)</b>	<b>(6,217)</b>
Opening Cash and Cash Equivalents	23,940	19,213	12,573
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>28,211</b>	<b>12,573</b>	<b>6,356</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(581,789)	(589,228)	(632,097)
Non cash items added back	53,574	63,146	66,615
Change in operating assets and liabilities	(650)	(273)	(10,865)
<b>Net cash flow from operating activities</b>	<b>(528,865)</b>	<b>(526,355)</b>	<b>(576,347)</b>

**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	28,211	12,573	<b>6,356</b>
Receivables	7,851	10,413	<b>10,413</b>
Inventories	3,435	5,627	<b>5,627</b>
Other	913	1,727	<b>1,727</b>
<b>Total Current Assets</b>	<b>40,410</b>	<b>30,340</b>	<b>24,123</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	824,525	1,105,789	<b>1,161,185</b>
Plant and equipment	68,462	62,172	<b>79,349</b>
<b>Total Non Current Assets</b>	<b>892,987</b>	<b>1,167,961</b>	<b>1,240,534</b>
<b>Total Assets</b>	<b>933,397</b>	<b>1,198,301</b>	<b>1,264,657</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	27,829	32,137	<b>21,272</b>
Provisions	22,581	25,692	<b>25,692</b>
<b>Total Current Liabilities</b>	<b>50,410</b>	<b>57,829</b>	<b>46,964</b>
<b>Non Current Liabilities -</b>			
Provisions	16,703	20,916	<b>20,916</b>
Other	4,380	...	...
<b>Total Non Current Liabilities</b>	<b>21,083</b>	<b>20,916</b>	<b>20,916</b>
<b>Total Liabilities</b>	<b>71,493</b>	<b>78,745</b>	<b>67,880</b>
<b>NET ASSETS</b>	<b>861,904</b>	<b>1,119,556</b>	<b>1,196,777</b>
<b>EQUITY</b>			
Reserves	84,668	368,748	<b>368,748</b>
Accumulated funds	777,236	750,808	<b>828,029</b>
<b>TOTAL EQUITY</b>	<b>861,904</b>	<b>1,119,556</b>	<b>1,196,777</b>



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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.1 Containment and Care of Inmates**

**47.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Escapes from full time custody -					
Maximum security	no.	...	4	...*	<b>n.a.</b>
Medium security	no.	1	...	...*	<b>n.a.</b>
Minimum security	no.	43	47	15*	<b>n.a.</b>
Escorted (external) work party	no.	1	1	4*	<b>n.a.</b>
Escorted (external) sports/educational excursion	no.	...	4	1*	<b>n.a.</b>
Escorted - other (e.g. transfers, hospital etc)	no.	6	3	...*	<b>n.a.</b>
Day/weekend leave	no.	...	2	...*	<b>n.a.</b>
Unescorted education programs	no.	...	2	1*	<b>n.a.</b>
Work release program	no.	3	2	...*	<b>n.a.</b>
Other unescorted authorised absence	no.	1	...	...*	<b>n.a.</b>
Court complex	no.	12	9	5*	<b>n.a.</b>
Periodic detention	no.	3	4	...*	<b>n.a.</b>
Transport (including transfers)	no.	...	1	...*	<b>n.a.</b>
Total escapes	no.	70	79	26*	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	0.9	1	0.4	<b>n.a.</b>
Deaths in custody -					
Natural causes	no.	7	5	4*	<b>n.a.</b>
Other causes	no.	13	11	12*	<b>n.a.</b>
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	75	91	82 <sup>#</sup>	<b>82</b>
Protection segregation	no.	1,339	1,337	1,300 <sup>#</sup>	<b>1,300</b>
Assaults -					
On staff	no.	139	115	120**	<b>n.a.</b>
On inmates (serious)	no.	70	82	80**	<b>n.a.</b>
On inmates (minor)	no.	1,699	1,276	1,450**	<b>n.a.</b>

\* actual data to 7 May 2003

# average figures for financial year to 4 May 2003

\*\* estimates based on projected trends from previous years

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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.1 Containment and Care of Inmates**

**47.1.1 Containment and Care of Inmates (cont)**

Outputs:

Sentenced receptions during year	no.	9,668	9,336	9,200*	<b>9,200</b>
Daily average inmate population <sup>#</sup>	no.	7,531	7,667	7,937*	<b>8,300</b>
Unsentenced and appellants in custody	no.	2,165	2,230	2,185*	<b>2,300</b>
Average number under sentence to periodic detention	no.	1,110	987	873*	<b>830</b>
Working days lost due to industrial disputes	no.	747	1,252	2,253**	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	3,760	4,025	4,134	<b>4,340</b>

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2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	321,883	313,487	<b>345,579</b>
Other operating expenses	83,985	87,432	<b>92,158</b>
Maintenance	14,173	12,684	<b>16,044</b>
Depreciation and amortisation	17,955	28,708	<b>29,845</b>
Other expenses			
Inspector General's Office operating expenses	266	222	<b>266</b>
Settlement of claims for damages and compensation to inmates	101	111	<b>73</b>
Expenses of Parole Board	43	34	<b>32</b>
Serious Offenders Review Council	...	...	<b>13</b>
Official Visitors Scheme	...	82	<b>58</b>
Drug and Alcohol Program for Aboriginal inmates	...	4	<b>17</b>
<b>Total Expenses</b>	<b>438,406</b>	<b>442,764</b>	<b>484,085</b>

\* estimate based on the average for 2002-03 up to 4 May 2003

\*\* actual data to 30 April 2003

<sup>#</sup> Counting rules have changed to comply with requirements of the Productivity Commission "Report on Government Services". Figures now include Transitional Centres and 24 hour court cell complexes.

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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.1 Containment and Care of Inmates**

**47.1.1 Containment and Care of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	225	176	<b>167</b>
Canteen sales	676	454	<b>569</b>
Accommodation work release	659	166	<b>490</b>
ACT inmates	9,578	7,776	<b>9,846</b>
Maintenance of prohibited immigrants	1,078	46	<b>1,108</b>
Minor sales of goods and services	1,236	1,438	<b>305</b>
Investment income	1,137	959	<b>988</b>
Grants and contributions	...	177	<b>2,514</b>
Other revenue	38	88	<b>55</b>

<b>Total Retained Revenue</b>	<b>14,627</b>	<b>11,280</b>	<b>16,042</b>
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Gain/(loss) on disposal of non current assets	...	1,467	...
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<b>NET COST OF SERVICES</b>	<b>423,779</b>	<b>430,017</b>	<b>468,043</b>
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<b>ASSET ACQUISITIONS</b>	<b>112,122</b>	<b>125,669</b>	<b>105,051</b>
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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.2 Assessment, Classification and Development of Inmates**

**47.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Percentage of inmates employed full-time -					
Corrective Services Industries	%	30	32	30	<b>30</b>
Domestic and services	%	34	33	32	<b>32</b>
Full time education	%	4	4	4	<b>4</b>
<u>Outputs:</u>					
Inmate employment positions available	no.	5,011	5,758	5,654	<b>5,500</b>
Inmate enrolments -					
Literacy/numeracy	no.	3,972	4,130	4,295	<b>4,470*</b>
Additional education programs	no.	3,180	3,307	3,439	<b>3,580*</b>
Therapeutic Program participants	no.	2,372	2,466	2,564	<b>2,670*</b>
<u>Average Staffing:</u>	EFT	830	875	950	<b>1,028</b>

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—2002-03—	<b>2003-04</b>
Budget	Revised
\$000	\$000
	<b>Budget</b>
	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	72,274	76,178	<b>86,544</b>
Other operating expenses	32,329	31,218	<b>22,891</b>
Maintenance	3,110	3,083	<b>3,587</b>
Depreciation and amortisation	6,646	6,976	<b>6,706</b>

\* 2003-04 estimates escalated for anticipated growth in inmate numbers

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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.2 Assessment, Classification and Development of Inmates**

**47.2.1 Assessment, Classification and Development of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Inmates' after-care	2,443	2,192	<b>2,591</b>
Clergy attending centres	1,300	1,397	<b>1,300</b>
Other expenses			
Inspector General's Office operating expenses	60	50	<b>66</b>
Settlement of claims for damages and compensation to inmates	...	12	<b>18</b>
Expenses of Parole Board	...	4	<b>8</b>
Serious Offenders Review Council	13	...	...
Official Visitors Scheme	77	9	<b>14</b>
Drug and Alcohol Program for Aboriginal inmates	23	...	<b>4</b>
<b>Total Expenses</b>	<b>118,275</b>	<b>121,119</b>	<b>123,729</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	202	<b>42</b>
Canteen sales	...	520	<b>126</b>
Accommodation work release	...	189	<b>123</b>
Corrective Services Industries	13,465	12,241	<b>13,842</b>
Minor sales of goods and services	332	1,647	<b>1,216</b>
Investment income	191	233	<b>248</b>
Grants and contributions	1,269	2,069	<b>1,112</b>
Other revenue	8	...	<b>14</b>
<b>Total Retained Revenue</b>	<b>15,265</b>	<b>17,101</b>	<b>16,723</b>
Gain/(loss) on disposal of non current assets	...	358	...
<b>NET COST OF SERVICES</b>	<b>103,010</b>	<b>103,660</b>	<b>107,006</b>
<b>ASSET ACQUISITIONS</b>	<b>3,000</b>	<b>360</b>	<b>3,000</b>

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**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

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**47.3 Alternatives to Custody**

**47.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide sentencers with alternatives to full-time custody. To provide a statewide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offender's suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Pre-sentence reports	no.	26,134	29,443	30,952*	<b>35,000</b>
New registrations (caseload intake) -					
Probation	no.	12,984	13,527	13,745*	<b>14,140</b>
Post custodial	no.	3,167	3,770	4,217*	<b>4,870</b>
Community service orders	no.	6,423	5,839	5,358*	<b>4,890</b>
Fine default orders	no.	4	3	5*	<b>5</b>
Home detention	no.	418	439	474*	<b>505</b>
Total registrations <sup>#</sup>	no.	20,850	21,573	22,163*	<b>22,850</b>
Average monthly offender population (caseload) -					
Probation	no.	11,278	11,280	11,093*	<b>11,004</b>
Post custodial	no.	3,104	3,307	3,929*	<b>4,428</b>
Community service orders	no.	5,225	4,632	4,499*	<b>4,180</b>
Fine default orders	no.	...	...	3*	<b>3</b>
Home detention	no.	178	175	234*	<b>272</b>
Total cases <sup>#</sup>	no.	17,618	17,487	17,532*	<b>17,500</b>
<u>Average Staffing:</u>	EFT	665	691	734	<b>740</b>

\* estimates based on actual data to 1 May 2003

# as some offenders are subject to court orders in more than one category, the total numbers are always less than the sum of persons in each order category

**MINISTER FOR JUSTICE**  
**47 DEPARTMENT OF CORRECTIVE SERVICES**

**47.3 Alternatives to Custody**

**47.3.1 Alternatives to Custody (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	45,612	44,740	<b>45,139</b>
Other operating expenses	9,471	11,540	<b>11,937</b>
Maintenance	100	105	<b>153</b>
Depreciation and amortisation	199	361	<b>427</b>
Other expenses			
Inspector General's Office operating expenses	32	27	<b>35</b>
Settlement of claims for damages and compensation to inmates	...	4	<b>10</b>
Expenses of Parole Board	...	1	<b>4</b>
Official Visitors Scheme	...	3	<b>7</b>
Drug and Alcohol Program for Aboriginal inmates	...	...	<b>2</b>
<b>Total Expenses</b>	<b>55,414</b>	<b>56,781</b>	<b>57,714</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	1	<b>22</b>
Canteen sales	...	3	...
Accommodation work release	...	1	<b>64</b>
Minor sales of goods and services	66	10	<b>159</b>
Investment income	...	125	<b>129</b>
Grants and contributions	320	1,085	<b>285</b>
Other revenue	28	...	<b>7</b>
<b>Total Retained Revenue</b>	<b>414</b>	<b>1,225</b>	<b>666</b>
Gain/(loss) on disposal of non current assets	...	5	...
<b>NET COST OF SERVICES</b>	<b>55,000</b>	<b>55,551</b>	<b>57,048</b>
<b>ASSET ACQUISITIONS</b>	<b>2,000</b>	...	<b>1,500</b>

# MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR WESTERN SYDNEY

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Juvenile Justice</b>			
Total Expenses .....	119.7	122.7	2.5
Asset Acquisitions .....	22.8	45.4	99.1
<b>Total, Minister for Juvenile Justice and Minister for Western Sydney</b>			
Total Expenses .....	<b>119.7</b>	<b>122.7</b>	<b>2.5</b>
Asset Acquisitions .....	<b>22.8</b>	<b>45.4</b>	<b>99.1</b>

## DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility, in conjunction with a number of other government agencies, for breaking the cycle of juvenile crime. The Department provides a range of custodial and non-custodial programs for the rehabilitation of young offenders.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

In 2002-03, the Department received \$0.8 million to assume responsibility from NSW Police for the transport and court supervision of juvenile detainees in the Hunter region. The pilot project has been successful and will now be progressively implemented on a statewide basis. In 2003-04, the Department will take over this function in respect of the North Coast region. The full transfer of the function will be completed over a four-year period.

The introduction of electronic case management will significantly improve the collection, storage and access to client information. This will provide for a proper tracking and mapping of the complete interaction with clients from entry to exit.



Other developments include:

- ◆ introduction of offence focused and evidence based programs for young people in custody and under community supervision;
- ◆ development of appropriate management strategies for serious high-risk young offenders; and
- ◆ enhanced co-ordination of strategies aimed at preventing illicit drugs from entering juvenile justice centres.

## **STRATEGIC DIRECTIONS**

The Department's case management framework has been reviewed in light of new trends in working with young offenders. The new policy streamlines communication between community services and detention centres and defines the expanded casework roles of staff under the new detention centre structure.

During 2003-04, the Department will implement a new framework for the training of staff. In addition to its existing Drug Summit initiatives, the Department will be developing alcohol and drug programs for indigenous clients including increasing the number of drug and alcohol counsellors in rural and regional New South Wales.

Funding will continue for Youth Justice Conferencing under the *Young Offenders Act*. Conferencing provides an opportunity for victims to attend conferences and have a direct say in outcome plans and ensuring young offenders take responsibility for their action.

## **2003-04 BUDGET**

### **Total Expenses**

The Department's total expenses for 2003-04 are estimated at \$122.7 million, allowing existing programs to be maintained at current levels of expenditure.

In 2003-04, \$3.6 million has been provided under the Government Plan of Action on Drugs. A further \$1 million has been provided for the Department to assume responsibility from the Police Service for the escorting and transporting of juveniles in the North Coast region

Cyclic maintenance programs at Juvenile Justice Centres are ongoing with maintenance expenditure in 2003-04 estimated at \$3.1 million.

## **Asset Acquisitions**

The Department is continuing to implement its strategic capital plan to improve the standard of accommodation for juveniles held in detention. The Department will be continuing to improve its IT infrastructure including upgrades to the Client Information Data System and the Management Information System.

A total of \$34.5 million has been allocated in 2003-04 for major capital projects at Reiby and Cobham detention centres, together with the new young women's centre at Lidcombe. Following the acquisition of the Worimi site by the Attorney General's Department to build a new Children's Court, the Department of Juvenile Justice has allocated \$1.1 million to acquire another property to accommodate the Broadmeadow Juvenile Justice Community Service and Newcastle Youth Justice Conferencing offices.

Capital expenditure on IT infrastructure, major systems upgrade and the juvenile escort program is estimated at \$5.5 million.

A total of \$4.3 million has been allocated to minor capital works program. Included in this program are an annual provision (\$1.5 million) for various minor capital works and \$1.5 million for design improvements to Dubbo and Frank Baxter (Central Coast) detention centres. An amount of \$0.5 million has been provided for reserve installations against electrical storms and other emergency situations, \$0.4 million for a drainage interception project and \$0.5 million for preliminary design study at Riverina detention centre (Wagga Wagga).

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
WESTERN SYDNEY**

**48 DEPARTMENT OF JUVENILE JUSTICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	84,733	85,661	<b>88,778</b>
Other operating expenses	17,168	16,474	<b>17,462</b>
Maintenance	3,000	3,100	<b>3,078</b>
Depreciation and amortisation	5,819	4,396	<b>4,600</b>
Grants and subsidies	4,993	5,593	<b>6,085</b>
Other expenses	3,938	2,475	<b>2,743</b>
<b>Total Expenses</b>	<b>119,651</b>	<b>117,699</b>	<b>122,746</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	61	45	<b>63</b>
Investment income	250	250	<b>250</b>
Grants and contributions	1,400	1,350	<b>3,370</b>
Other revenue	450	662	<b>463</b>
<b>Total Retained Revenue</b>	<b>2,161</b>	<b>2,307</b>	<b>4,146</b>
Gain/(loss) on disposal of non current assets	...	(232)	...
<b>NET COST OF SERVICES</b>	<b>117,490</b>	<b>115,624</b>	<b>118,600</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
WESTERN SYDNEY**

**48 DEPARTMENT OF JUVENILE JUSTICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	81,068	81,996	<b>85,004</b>
Grants and subsidies	4,993	5,593	<b>6,085</b>
Other	28,191	26,134	<b>27,368</b>
<b>Total Payments</b>	<b>114,252</b>	<b>113,723</b>	<b>118,457</b>
<b>Receipts</b>			
Sale of goods and services	61	45	<b>63</b>
Interest	235	235	<b>250</b>
Other	5,735	6,505	<b>7,790</b>
<b>Total Receipts</b>	<b>6,031</b>	<b>6,785</b>	<b>8,103</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(108,221)</b>	<b>(106,938)</b>	<b>(110,354)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	67	<b>1,100</b>
Purchases of property, plant and equipment	(22,766)	(11,698)	<b>(45,413)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(22,766)</b>	<b>(11,631)</b>	<b>(44,313)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	104,533	104,653	<b>108,249</b>
Capital appropriation	22,766	11,698	<b>42,349</b>
Cash reimbursements from the Consolidated Fund Entity	4,299	4,299	<b>4,680</b>
Cash transfers to Consolidated Fund	...	(22)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>131,598</b>	<b>120,628</b>	<b>155,278</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>611</b>	<b>2,059</b>	<b>611</b>
Opening Cash and Cash Equivalents	8,955	3,137	<b>5,196</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,566</b>	<b>5,196</b>	<b>5,807</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(117,490)	(115,624)	<b>(118,600)</b>
Non cash items added back	9,484	8,061	<b>8,374</b>
Change in operating assets and liabilities	(215)	625	<b>(128)</b>
<b>Net cash flow from operating activities</b>	<b>(108,221)</b>	<b>(106,938)</b>	<b>(110,354)</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
WESTERN SYDNEY**

**48 DEPARTMENT OF JUVENILE JUSTICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,566	5,196	<b>5,807</b>
Receivables	1,552	1,695	<b>1,823</b>
Other	120	495	<b>495</b>
<b>Total Current Assets</b>	<b>11,238</b>	<b>7,386</b>	<b>8,125</b>
<b>Non Current Assets -</b>			
Property, plant and equipment –			
Land and building	131,868	131,430	<b>165,230</b>
Plant and equipment	9,037	6,011	<b>12,347</b>
Infrastructure systems	...	12,794	<b>12,371</b>
<b>Total Non Current Assets</b>	<b>140,905</b>	<b>150,235</b>	<b>189,948</b>
<b>Total Assets</b>	<b>152,143</b>	<b>157,621</b>	<b>198,073</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,234	4,816	<b>4,816</b>
Provisions	5,576	1,333	<b>1,333</b>
Other	27	240	<b>240</b>
<b>Total Current Liabilities</b>	<b>10,837</b>	<b>6,389</b>	<b>6,389</b>
<b>Non Current Liabilities -</b>			
Provisions	...	4,898	<b>4,898</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>4,898</b>	<b>4,898</b>
<b>Total Liabilities</b>	<b>10,837</b>	<b>11,287</b>	<b>11,287</b>
<b>NET ASSETS</b>	<b>141,306</b>	<b>146,334</b>	<b>186,786</b>
<b>EQUITY</b>			
Reserves	7,214	31,727	<b>31,727</b>
Accumulated funds	134,092	114,607	<b>155,059</b>
<b>TOTAL EQUITY</b>	<b>141,306</b>	<b>146,334</b>	<b>186,786</b>

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
WESTERN SYDNEY**

**48 DEPARTMENT OF JUVENILE JUSTICE**

**48.1 Juvenile Justice**

**48.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Custodial Services-					
Custodial orders (as a % of Children's Court outcomes)	%	6.5	6.7	6.0	<b>6.4</b>
Escapes per 1,000 admissions	no.	9.3	10.2	5.0	<b>3.0</b>
Deaths in custody	no.	1	...	...	...
Self harm incidents	no.	125	92	133	<b>116</b>
Community Based Services-					
Supervised orders as a % of court outcomes (excluding CSOs)	%	14.6	17.1	19.6	<b>17.1</b>
Community based orders completed	%	76	79	85	<b>80</b>
Youth Justice Conferencing					
% of outcome plans completed	%	91.2	89.3	78.9	<b>86.5</b>
<u>Outputs:</u>					
Custodial Services-					
Custodial orders	no.	634	652	596	<b>627</b>
Total admissions	no.	4,509	4,296	4,416	<b>4,407</b>
Daily average detainee population					
Total	no.	306	298	289	<b>298</b>
Aboriginal & Torres Strait Islander	no.	117	122	111	<b>117</b>
Non-English speaking background	no.	82	85	85	<b>84</b>
Average length of committals (months)	no.	5.8	6.2	8.9	<b>8.9</b>
Community Based Services-					
Background Reports	no.	4,645	4,782	4,206	<b>4,544</b>
Community based orders	no.	1,216	1,281	1,286	<b>1,261</b>
Average caseload - Community staff					
Metropolitan	no.	13.5	12.4	12.6	<b>12.8</b>
Non-metropolitan	no.	14.3	13.1	12.4	<b>11.8</b>
Youth Justice Conferencing					
Conferences held	no.	1,460	1,355	1,432	<b>1,483</b>
<u>Average Staffing:</u>	EFT	1,132	1,106	1,120	<b>1,190*</b>

\* Reflects additional staffing for the ongoing transfer of the juvenile transport function from NSW Police and the staffing required to fully implement the new staff structure at the Juvenile Justice detention centres.

**MINISTER FOR JUVENILE JUSTICE AND MINISTER FOR  
WESTERN SYDNEY**

**48 DEPARTMENT OF JUVENILE JUSTICE**

**48.1 Juvenile Justice**

**48.1.1 Juvenile Justice (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	84,733	85,661	<b>88,778</b>
Other operating expenses	17,168	16,474	<b>17,462</b>
Maintenance	3,000	3,100	<b>3,078</b>
Depreciation and amortisation	5,819	4,396	<b>4,600</b>
Grants and subsidies			
Clergy attending centres	287	287	<b>287</b>
Recurrent grants to non-profit organisations	4,706	5,306	<b>5,798</b>
Other expenses			
Supervised travel of children	222	200	<b>228</b>
Professional reports, assessments and consultations	272	235	<b>279</b>
Expenses for child support and departmental residential care	3,444	2,040	<b>2,236</b>
<b>Total Expenses</b>	<b>119,651</b>	<b>117,699</b>	<b>122,746</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	61	45	<b>63</b>
Investment income	250	250	<b>250</b>
Grants and contributions	1,400	1,350	<b>3,370</b>
Other revenue	450	662	<b>463</b>
<b>Total Retained Revenue</b>	<b>2,161</b>	<b>2,307</b>	<b>4,146</b>
Gain/(loss) on disposal of non current assets	...	(232)	...
<b>NET COST OF SERVICES</b>	<b>117,490</b>	<b>115,624</b>	<b>118,600</b>
<b>ASSET ACQUISITIONS</b>			
	<b>22,766</b>	<b>11,698</b>	<b>45,413</b>

# MINISTER FOR MINERAL RESOURCES

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Mineral Resources</b>			
Total Expenses .....	52.5	53.7	2.2
Asset Acquisitions .....	1.5	13.6	804.8
<b>Coal Compensation Board</b>			
Total Expenses .....	3.8	3.9	2.6
Asset Acquisitions .....	...	0.1	n.a.
<b>Total, Minister for Mineral Resources</b>			
Total Expenses .....	<b>56.3</b>	<b>57.6</b>	<b>2.2</b>
Asset Acquisitions .....	<b>1.5</b>	<b>13.7</b>	<b>811.5</b>

## DEPARTMENT OF MINERAL RESOURCES

The Department's mission is to ensure that the people of New South Wales benefit from the responsible assessment, development and regulation of their mineral wealth. This is accomplished through the assessment of the State's geology and mineral resources, allocating those resources for exploration and mining, and regulating for the safety and environmental performance of mines.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Global competition, commodity prices and developments in financial markets continue to impact on the level of exploration and development investment in the State. New South Wales maintained its share of Australian exploration investment and with increased production has achieved a significant improvement in export earnings. The total value of production was around \$7.9 billion in 2001-02, an increase of 11 percent on the previous year. Total value of production for 2002-03 is expected to be around \$7.1 billion reflecting lower coal prices and a weaker mineral market.

In this context, the Department has maintained a strong focus on attracting investment and facilitating responsible development to ensure that New South Wales continues to have a viable exploration and mining industry in the future.



Recent major developments affecting the Department were:

- ◆ implementation of the Government's \$30 million Exploration NSW initiative with funding of \$5 million in 2002-03. The focus of the initiative is on attracting exploration investment to the State by providing advanced and high quality geo-scientific data to industry and government. The 2002-03 funding was expended mainly in Broken Hill, the Murray Basin, the Central West and northern regions of the State. The geological information obtained is also important to Government in improving land use decision making;
- ◆ development consent and petroleum production leases have been granted for the first large scale commercial gas production in the State. The approvals are for the production of coal seam methane in an area near Camden in the Sydney Basin. Major mine developments include Mt Arthur North and Dendrobium coal mines;
- ◆ expenditure of \$3 million in 2002-03 on the reform of mine safety brought the total expenditure over five years to \$14.9 million. A major achievement of the reforms was the passage through Parliament of the new *Coal Mines Health and Safety Act* in December 2002. New legislation covering the non-coal sector was also tabled in Parliament as a public exposure draft;
- ◆ the Government's continued commitment to restoring derelict mine sites with funding for the rehabilitation program of \$1.6 million in 2002-03. In addition, \$2 million of a three year \$2.8 million Environmental Trust grant provided in 2001-02 was spent in 2002-03. The grant has enabled major works to be planned and undertaken on 13 significant sites across the State and minor works on a further 15 sites to reduce safety hazards and increase environmental sustainability; and
- ◆ the Government's announcement in February 2003 of the construction of the Department's new offices in Maitland to accommodate its staff, including the bulk of the Department's Sydney based positions. The relocation is planned for 2004 and will significantly boost the economy and profile of the region.

## STRATEGIC DIRECTIONS

The key issues that the Department continues to address are:

- ◆ the need to ensure that New South Wales continues to attract mineral and petroleum exploration investment;
- ◆ facilitation of new mine development that achieves the Government's economic, environmental and social objectives. The focus is on maximising social and economic benefits and minimising adverse environmental impacts;
- ◆ regulation and continuing reform of mine safety to achieve the Government's aim of ensuring the health and safety of mine workers; and
- ◆ regulation and further improvement of the environmental performance of the NSW mining industry.

The Department is implementing long-term strategies to address these issues, including:

- ◆ continuing the implementation of Exploration NSW, with \$5 million allocated in 2003-04 for work programs focusing again on Broken Hill, the Murray Basin the Central West and northern regions of the State;
- ◆ implementing the new legislation for health and safety in mines. A particular focus in 2003-04 will be on developing the regulations, guidelines, policies and procedures associated with the implementation of the new legislation. A further \$2.5 million has been allocated for continuation of safety reforms;
- ◆ working with the industry to improve the environmental performance of mining operations so that they achieve best practice standards. A further four environmental field officers will be appointed; and
- ◆ continuing focus on the rehabilitation of derelict mine sites, particularly in water catchment areas.

## 2003-04 BUDGET

### Total Expenses

Total expenses of \$53.7 million for 2003-04 include:

- ◆ \$18.8 million to provide a comprehensive information and knowledge framework on the State's geology and mineral and energy resources:
  - to optimise responsible exploration and development of the State's mineral and energy resources; and
  - to ensure that informed decisions can be made on land use, infrastructure planning, and the sustainable development of the State's resources.
- ◆ \$8.4 million to advance sustainable mineral development in the State for the benefit of the community by:
  - providing stewardship of mineral resources and ensuring sound resource utilisation;
  - encouraging and facilitating well planned, responsible mineral exploration, mining and minerals processing development;
  - allocating and managing exploration and mining titles in a timely and efficient manner;
  - ensuring a fair and equitable royalty return to the community for the development of its mineral resources; and
- ◆ \$25.2 million to ensure that mining and exploration industry satisfies community and Government expectations for health and safety, environmental management and rehabilitation and mineral resource extraction. The regulatory and educational framework involved will continue to be supported by an active regime of audits, inspections and investigations and a clear and effective enforcement policy.

## **Asset Acquisitions**

A total of \$13.6 million has been allocated for asset acquisition. The allocation includes \$5.7 million for improving the Department's information systems and relevant processes through the Process and Systems Improvement Project and \$7.1 million for facilitating the Department's relocation to Maitland. The allocation also includes capital expenditure associated with the Exploration NSW initiative (\$0.3 million), works at the Broken Hill Core Library (\$0.2 million), fire control facilities at Londonderry Core Library (\$0.2 million) and the replacement of minor plant and equipment (\$0.2 million).

## **COAL COMPENSATION BOARD**

The Coal Compensation Board is involved in a program of purchasing coal rights from owners who wish to sell their rights to the State. The Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981*. Additionally, the Board assess applications for compensation for re-acquired coal under the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The State receives royalties on re-acquired coal and has an obligation to pay compensation to former owners.

Compensation payments made by the Board totalled \$25.1 million in 2000-01 and \$9.4 million in 2001-02. For 2002-03, the Board estimates that it will pay out \$10 million in coal compensation. As at March 2003, the total compensation paid since the inception of the Board was \$619.4 million.

The Board has completed the determination of most claims and applications for compensation. The remaining work substantially involves the management of litigation. The principal litigation issue is a test case for approximately 100 appeals on the meaning of "just and equitable" in the 1997 Reacquisition Arrangements.

The Board received a capital funding supplementation of \$0.1 million in 2002-03 for the replacement of obsolete computer equipment.

## **STRATEGIC DIRECTIONS**

The Board's focus in 2003-04 will be on management of appeals to the Coal Compensation Review Tribunal against determinations by the Board. Proceedings in the Supreme Court were commenced to obtain judicial review of decisions of the Tribunal including a test case in which the outcome will have direct implication on 84 current appeals and future assessments by the Board of remaining compensation applications.

## **2003-04 BUDGET**

### **Total Expenses**

The Board estimates that it will pay \$35 million in coal compensation during 2003-04 to reduce liabilities raised in prior years. No new liabilities to pay coal compensation are currently anticipated.

Administrative expenses in 2003-04 are estimated at \$3.9 million.

### **Asset Acquisitions**

\$0.1 million has been allocated to the Board for developing a graphical database of restored coal titles and replacing obsolete office equipment.

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	31,566	31,529	<b>32,646</b>
Other operating expenses	16,103	19,138	<b>16,565</b>
Maintenance	1,175	1,729	<b>1,529</b>
Depreciation and amortisation	1,466	1,438	<b>1,241</b>
Other expenses	2,197	3,309	<b>1,672</b>
<b>Total Expenses</b>	<b>52,507</b>	<b>57,143</b>	<b>53,653</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,020	2,092	<b>2,296</b>
Investment income	300	404	<b>250</b>
Grants and contributions	595	764	<b>300</b>
<b>Total Retained Revenue</b>	<b>2,915</b>	<b>3,260</b>	<b>2,846</b>
<b>NET COST OF SERVICES</b>	<b>49,592</b>	<b>53,883</b>	<b>50,807</b>

**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	28,812	28,976	<b>28,985</b>
Grants and subsidies	(81)	...	...
Other	19,450	24,468	<b>20,152</b>
<b>Total Payments</b>	<b>48,181</b>	<b>53,444</b>	<b>49,137</b>
<b>Receipts</b>			
Sale of goods and services	2,020	2,092	<b>2,296</b>
Interest	300	404	<b>260</b>
Other	737	1,341	<b>942</b>
<b>Total Receipts</b>	<b>3,057</b>	<b>3,837</b>	<b>3,498</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(45,124)</b>	<b>(49,607)</b>	<b>(45,639)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,508)	(1,208)	<b>(13,645)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,508)</b>	<b>(1,208)</b>	<b>(13,645)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	43,899	46,718	<b>45,735</b>
Capital appropriation	1,508	1,508	<b>13,645</b>
Cash reimbursements from the Consolidated Fund Entity	1,013	954	<b>954</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>46,420</b>	<b>49,180</b>	<b>60,334</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(212)</b>	<b>(1,635)</b>	<b>1,050</b>
Opening Cash and Cash Equivalents	6,012	7,792	<b>6,157</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,800</b>	<b>6,157</b>	<b>7,207</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(49,592)	(53,883)	<b>(50,807)</b>
Non cash items added back	4,370	4,026	<b>4,180</b>
Change in operating assets and liabilities	98	250	<b>988</b>
<b>Net cash flow from operating activities</b>	<b>(45,124)</b>	<b>(49,607)</b>	<b>(45,639)</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,800	6,157	7,207
Receivables	695	1,939	1,846
Inventories	528	498	498
Other	490	774	774
<b>Total Current Assets</b>	<b>7,513</b>	<b>9,368</b>	<b>10,325</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	10,883	10,916	18,120
Plant and equipment	5,747	5,899	11,099
<b>Total Non Current Assets</b>	<b>16,630</b>	<b>16,815</b>	<b>29,219</b>
<b>Total Assets</b>	<b>24,143</b>	<b>26,183</b>	<b>39,544</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	664	1,155	1,178
Provisions	2,912	2,857	3,729
<b>Total Current Liabilities</b>	<b>3,576</b>	<b>4,012</b>	<b>4,907</b>
<b>Non Current Liabilities -</b>			
Provisions	350	264	264
<b>Total Non Current Liabilities</b>	<b>350</b>	<b>264</b>	<b>264</b>
<b>Total Liabilities</b>	<b>3,926</b>	<b>4,276</b>	<b>5,171</b>
<b>NET ASSETS</b>	<b>20,217</b>	<b>21,907</b>	<b>34,373</b>
<b>EQUITY</b>			
Reserves	5,929	5,944	5,944
Accumulated funds	14,288	15,963	28,429
<b>TOTAL EQUITY</b>	<b>20,217</b>	<b>21,907</b>	<b>34,373</b>



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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.1 Resource Assessment**

Program Objective(s): To provide a comprehensive information and knowledge framework on the State's geology and mineral and energy resources. To optimise responsible exploration and development of the State's mineral and energy resources. To ensure that informed decisions can be made on land use, infrastructure planning, and the sustainable development of the State's resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral and energy resources.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
NSW share of private mineral exploration in Australia	%	8.3	8.3	8.5	<b>8.3</b>
Private mineral exploration expenditure	\$m	57	58	62	<b>60</b>
Private petroleum exploration expenditure	\$m	15	20	20	<b>18</b>
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	2,765	3,543	3,700	<b>3,500</b>
Average number of 3 square km units covered by new Exploration Licence applications	no.	800	800	800	<b>800</b>
Additional areas of the State covered by new -					
Geological and resource maps	%	1.7	1.7	1.7	<b>3.0</b>
Geophysical maps	%	5	4	5	<b>3</b>
Defined coal resource areas for tendering	no.	1	1	1	<b>1</b>
<u>Outputs:</u>					
Major geoscience products	no.	50	48	45	<b>35</b>
Provision of land use information and analysis	no.	850	850	900	<b>1,000</b>
Regional land use and prospectivity analysis studies	no.	1	1	1	<b>1</b>
Promotional data packages for minerals and petroleum	no.	5	5	5	<b>5</b>
Conversion of geoscience exploration and mining legacy system to digital imaging	%	5	20	20	<b>20</b>
<u>Average Staffing:</u>	EFT	126	135	140	<b>140</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.1 Resource Assessment (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,566	10,465	<b>10,773</b>
Other operating expenses	7,126	8,307	<b>7,072</b>
Maintenance	391	569	<b>503</b>
Depreciation and amortisation	488	474	<b>408</b>
<b>Total Expenses</b>	<b>18,571</b>	<b>19,815</b>	<b>18,756</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	8	4	<b>4</b>
Commissions	2	1	<b>1</b>
Publication sales	120	112	<b>125</b>
Recoupment of administration costs	357	120	<b>138</b>
Geophysical data	115	134	<b>108</b>
Investment income	100	133	<b>82</b>
Grants and contributions	514	764	<b>300</b>
<b>Total Retained Revenue</b>	<b>1,216</b>	<b>1,268</b>	<b>758</b>
<b>NET COST OF SERVICES</b>	<b>17,355</b>	<b>18,547</b>	<b>17,998</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>656</b>	<b>332</b>	<b>4,729</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.2 Resource Allocation**

Program Objective(s): To advance sustainable mineral development in the State for the benefit of the community. To provide custodianship of mineral resources and ensure sound resource utilisation. To encourage and facilitate well planned responsible mineral exploration, mining and mineral processing development. To allocate and manage exploration and mining titles in a timely and efficient manner. To ensure a fair and equitable royalty return to the community from development of its mineral resources.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales. Facilitation of new developments, including consultation with Government agencies. Administration and development of the royalty regime.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Value of NSW mineral production	\$m	7,022	7,854	7,144	<b>7,840</b>
NSW share of Australia's coal export tonnage	%	39	39	38	<b>38</b>
Private new capital expenditure in NSW mining sector	\$m	483	804	950	<b>900</b>
Investment in new mines/expansions	\$m	1,000	1,000	1,000	<b>1,000</b>
Percentage of outstanding debts to royalties payable	%	1.70	0.85	2.50	<b>2.50</b>
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	96	98	90	<b>90</b>
Mining Lease Application processing times (offers made 2 months from development consent)	%	90	90	90	<b>90</b>
 <u>Outputs:</u>					
Exploration licence renewals	no.	227	192	170	<b>150</b>
Mining lease renewals	no.	150	104	110	<b>110</b>
Mineral claims granted/renewed at Lightning Ridge	no.	5,600	6,098	5,967	<b>5,700</b>
Mining leases granted	no.	15	31	22	<b>15</b>
Exploration licences granted	no.	110	91	132	<b>100</b>
Conceptual Project Development Plans accepted	no.	9	6	6	<b>4</b>
Royalties collected	\$m	219.6	216.2	224.6	<b>231.8</b>
 <u>Average Staffing:</u>	EFT	82	76	76	<b>76</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.2 Resource Allocation (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,403	5,536	<b>5,788</b>
Other operating expenses	1,962	2,404	<b>2,124</b>
Maintenance	199	306	<b>270</b>
Depreciation and amortisation	248	265	<b>220</b>
<b>Total Expenses</b>	<b>7,812</b>	<b>8,511</b>	<b>8,402</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	4	2	<b>2</b>
Commissions	1	1	<b>1</b>
Publication sales	78	74	<b>83</b>
Consulting services	95	90	<b>147</b>
Recoupment of administration costs	181	331	<b>340</b>
Investment income	51	71	<b>44</b>
<b>Total Retained Revenue</b>	<b>410</b>	<b>569</b>	<b>617</b>
<b>NET COST OF SERVICES</b>	<b>7,402</b>	<b>7,942</b>	<b>7,785</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>271</b>	<b>237</b>	<b>2,327</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.3 Resource Management**

Program Objective(s): To ensure the safety culture and environmental management and integrated rehabilitation performance of the mining and exploration industry to meet outcomes expected by the community and the Government for safety, health and resource management.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Lost time injury rate (accidents per million hours worked) -					
Coal	no.	34	31	29	<b>26</b>
Non coal	no.	10	11	13	<b>13</b>
Fatal injury (fatal injuries per million hours worked) -					
Coal	no.	0.10	0.10	0.05	<b>0.02</b>
Non-coal	no.	0.16	0.29	0.08	<b>0.04</b>
Mines operating to acceptable Mining Operation Plans	%	80	85	90	<b>90</b>
Mines that have submitted Annual Environmental Management Reports	no.	140	180	200	<b>200</b>
Derelict mines - Regional site investigations / assessments	no.	n.a.	n.a.	n.a.	<b>6</b>
Operating or active sites with security deposits > 80% of estimated rehabilitation costs	%	60	85	90	<b>90</b>
 <u>Outputs:</u>					
Total physical inspections -					
Coal mines underground	no.	510	455	459	<b>455</b>
Coal mines open cut	no.	100	134	105	<b>105</b>
Non coal mines underground	no.	70	71	67	<b>65</b>
Non coal mines continuous surface operation	no.	260	411	380	<b>380</b>
Non coalmine surface intermittent operation	no.	100	186	195	<b>195</b>
Physical inspections unannounced (% of total inspections)	%	30	33	25	<b>25</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.3 Resource Management (cont)**

Investigations of fatal/serious accidents -					
Inspectorate	no.	40	33	27	<b>25</b>
Investigations Unit	no.	5	12	4	<b>5</b>
Investigations of non-fatal serious incidents	no.	260	343	257	<b>244</b>
Certificates of competency/permits issued	no.	150	202	202	<b>192</b>
Enforcement of breaches of Acts -					
Prosecutions	no.	4	11	2	<b>4</b>
Notices/Directions	no.	340	276	305	<b>300</b>
Reviews of applications for secondary workings in coalmines	no.	70	46	42	<b>40</b>
Environmental audits, reviews, investigations and assessment	no.	450	450	450	<b>450</b>
Review of Annual Environmental Management Reports	no.	120	138	140	<b>140</b>
Reviews of security deposits	no.	100	100	100	<b>100</b>
Amount of environmental security deposits held	\$m	271	301	295	<b>310</b>
Environmental Impact Assessments required under the Environmental Planning and Assessment Act	no.	30	50	50	<b>45</b>
<u>Average Staffing:</u>	EFT	158	166	168	<b>168</b>

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2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	14,780	14,689	<b>15,171</b>
Other operating expenses	6,646	8,075	<b>7,063</b>
Maintenance	555	806	<b>713</b>
Depreciation and amortisation	692	666	<b>579</b>
Other expenses			
Remedial works to mined areas	2,197	3,309	<b>1,672</b>
<b>Total Expenses</b>	<b>24,870</b>	<b>27,545</b>	<b>25,198</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.3 Resource Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	12	6	<b>6</b>
Commissions	2	2	<b>2</b>
Publication sales	215	203	<b>257</b>
Consulting services	285	365	<b>395</b>
Recoupment of administration costs	508	628	<b>666</b>
Investment income	141	189	<b>117</b>
Grants and contributions	81	...	...
<b>Total Retained Revenue</b>	<b>1,244</b>	<b>1,393</b>	<b>1,443</b>
<b>NET COST OF SERVICES</b>	<b>23,626</b>	<b>26,152</b>	<b>23,755</b>
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<b>ASSET ACQUISITIONS</b>	<b>554</b>	<b>575</b>	<b>6,222</b>

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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.4 Resource Policy and Executive Support**

Program Objective(s): To provide effective, accurate, timely liaison and support services to the Minister and the Director-General. To provide a policy and regulatory environment which promotes the sustainable development of the State's mineral resources.

Program Description: Development of policies that advance the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate, timely liaison and support services to the Minister, the Director-General and stakeholder committees.

<u>Activities</u> :	Average Staffing (EFT)										
	2002-03	2003-04									
Policy development and review and contracted services to Ministry of Energy and Utilities	15	15									
	<table style="margin: auto; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2002-03</th> <th style="text-align: center; border-bottom: 1px solid black;">2003-04</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>		2002-03		2003-04	Budget	Revised	Budget	\$000	\$000	\$000
2002-03		2003-04									
Budget	Revised	Budget									
\$000	\$000	\$000									

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	817	839	<b>914</b>
Other operating expenses	369	352	<b>306</b>
Maintenance	30	48	<b>43</b>
Depreciation and amortisation	38	33	<b>34</b>
<b>Total Expenses</b>	<b>1,254</b>	<b>1,272</b>	<b>1,297</b>



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**MINISTER FOR MINERAL RESOURCES**  
**49 DEPARTMENT OF MINERAL RESOURCES**

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**49.1 Mineral Resources**

**49.1.4 Resource Policy and Executive Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	1	...	...
Publication sales	9	9	<b>10</b>
Recoupment of administration costs	27	10	<b>11</b>
Investment income	8	11	<b>7</b>

<b>Total Retained Revenue</b>	<b>45</b>	<b>30</b>	<b>28</b>
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<b>NET COST OF SERVICES</b>	<b>1,209</b>	<b>1,242</b>	<b>1,269</b>
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<b>ASSET ACQUISITIONS</b>	<b>27</b>	<b>64</b>	<b>367</b>
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**MINISTER FOR MINERAL RESOURCES**  
**50 COAL COMPENSATION BOARD**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,414	2,417	<b>2,665</b>
Other operating expenses	1,357	1,235	<b>1,204</b>
Maintenance	20	20	<b>21</b>
Depreciation and amortisation	40	40	<b>40</b>
<b>Total Expenses</b>	<b>3,831</b>	<b>3,712</b>	<b>3,930</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	10	<b>10</b>
Investment income	10	19	<b>10</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>29</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>3,811</b>	<b>3,683</b>	<b>3,910</b>

**MINISTER FOR MINERAL RESOURCES**  
**50 COAL COMPENSATION BOARD**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,221	2,220	2,472
Other	11,497	11,375	36,374
<b>Total Payments</b>	<b>13,718</b>	<b>13,595</b>	<b>38,846</b>
<b>Receipts</b>			
Sale of goods and services	10	10	10
Interest	15	24	13
Other	117	117	120
<b>Total Receipts</b>	<b>142</b>	<b>151</b>	<b>143</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,576)</b>	<b>(13,444)</b>	<b>(38,703)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(125)	(100)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(125)</b>	<b>(100)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,491	13,491	38,616
Capital appropriation	...	125	100
Cash reimbursements from the Consolidated Fund Entity	105	105	113
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,596</b>	<b>13,721</b>	<b>38,829</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>20</b>	<b>152</b>	<b>26</b>
Opening Cash and Cash Equivalents	91	181	333
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>111</b>	<b>333</b>	<b>359</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,811)	(3,683)	(3,910)
Non cash items added back	241	245	262
Change in operating assets and liabilities	(10,006)	(10,006)	(35,055)
<b>Net cash flow from operating activities</b>	<b>(13,576)</b>	<b>(13,444)</b>	<b>(38,703)</b>

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**MINISTER FOR MINERAL RESOURCES**  
**50 COAL COMPENSATION BOARD**

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	2002-03	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	111	333
Receivables	20	30
Other	10	40
<b>Total Current Assets</b>	<b>141</b>	<b>403</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Plant and equipment	65	189
<b>Total Non Current Assets</b>	<b>65</b>	<b>189</b>
<b>Total Assets</b>	<b>206</b>	<b>592</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	35,100	35,073
Provisions	160	146
<b>Total Current Liabilities</b>	<b>35,260</b>	<b>35,219</b>
<b>Non Current Liabilities -</b>		
Provisions	37,390	37,390
<b>Total Non Current Liabilities</b>	<b>37,390</b>	<b>7,390</b>
<b>Total Liabilities</b>	<b>72,650</b>	<b>72,609</b>
<b>NET ASSETS</b>	<b>(72,444)</b>	<b>(72,017)</b>
<b>EQUITY</b>		
Accumulated funds	(72,444)	(72,017)
<b>TOTAL EQUITY</b>	<b>(72,444)</b>	<b>(72,017)</b>

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**MINISTER FOR MINERAL RESOURCES**  
**50 COAL COMPENSATION BOARD**

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**50.1 Compensation for Repurchase of Property Rights**

**50.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigates and determines claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Re-acquisition Arrangements) Order 1997.

	Average Staffing (EFT)	
	2002-03	2003-04
Modelling of coal areas	9	10
Assessment of compensation and restitution	5	5
Executive and managerial support	7	7
Legal and administrative services	11	10
	32	32

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,414	2,417	<b>2,665</b>
Other operating expenses	1,357	1,235	<b>1,204</b>
Maintenance	20	20	<b>21</b>
Depreciation and amortisation	40	40	<b>40</b>
<b>Total Expenses</b>	<b>3,831</b>	<b>3,712</b>	<b>3,930</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	10	10	<b>10</b>
Investment income	10	19	<b>10</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>29</b>	<b>20</b>

<b>NET COST OF SERVICES</b>	<b>3,811</b>	<b>3,683</b>	<b>3,910</b>
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<b>ASSET ACQUISITIONS</b>	...	<b>125</b>	<b>100</b>
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# MINISTER FOR POLICE

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	5.5	5.7	3.3
Asset Acquisitions .....	1.0	0.3	-72.9
<b>NSW Police</b>			
Total Expenses.....	1,672.8	1,816.0	8.6
Asset Acquisitions .....	84.9	256.9	202.5
<b>New South Wales Crime Commission</b>			
Total Expenses .....	11.9	13.0	9.2
Asset Acquisitions .....	1.2	2.6	118.5
<b>Police Integrity Commission</b>			
Total Expenses.....	17.1	17.8	3.8
Asset Acquisitions .....	0.6	1.1	87.5
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,707.3</b>	<b>1,852.5</b>	<b>8.5</b>
Asset Acquisitions .....	<b>87.7</b>	<b>260.9</b>	<b>197.5</b>

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial and Parliamentary functions. The Ministry develops and assists the passage of legislation to meet the Government's law and order objectives for the portfolio.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

Employee related expenses have increased slightly in recent years due to the establishment of the Innocence Panel and a rise in costs for the Office of the Inspector of the Police Integrity Commission.

For 2002-03, expenses will be \$0.4 million lower than the Budget due to a delay in the planned relocation of the Ministry and some under-expenditure on enhancements.

## **2002-03 Enhancements**

In 2002-03, the Ministry was allocated funds to continue the work of the Innocence Panel.

The Innocence Panel was established on 17 October 2001. Its primary role is to facilitate DNA testing for people who have been convicted of crimes and believe that DNA evidence may assist them to prove their innocence. The Panel provides an independent process permitting persons to apply for a post-conviction comparison of their DNA with any DNA that can be found from the crime scene. The Panel also provides the Minister with advice on systems, policies and strategies for using DNA technology to assess claims of innocence.

A review of the Panel's operations will occur in November 2003 to determine, amongst other things, whether it should be given a legislative base.

## **STRATEGIC DIRECTIONS**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. It also supports the Minister's legislative program which covers a wide range of issues. These include police reform, police powers, confiscation of proceeds of crime, firearms, the security industry and registration of child sex offenders. The Ministry is also involved in wider policy issues arising from, and impacting on, the criminal justice system.

Issues of resource allocation and management continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

In 2003-04, the Ministry will continue to support the Innocence Panel, and will co-ordinate the review to be conducted in November 2003.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for the Ministry for Police in 2003-04 are \$5.7 million. This includes expenses of the Office of the Inspector of the Police Integrity Commission, the Minister's Office and the Innocence Panel.

## **Asset Acquisitions**

The Ministry will spend \$29,000 in 2003-04 on purchasing minor equipment and on general office maintenance.

An amount of \$0.3 million has been allocated to finalise the fit-out of new offices for the Ministry (\$1 million was allocated in 2002-03) as part of the Police Portfolio Corporate Accommodation Strategy.

## **NSW POLICE**

NSW Police protects and serves the community by preventing, detecting and investigating crime, maintaining public order, promoting orderly and safe road use and undertaking and coordinating emergency and rescue functions.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Police's recurrent expenses and asset acquisitions total \$2,072.9 million in 2003-04, an increase of \$315.2 million or 17.9 percent on last year's budget. After excluding capital provisions related to Police's relocation to its new corporate headquarters at Parramatta, the increase over last year's Budget is 8.3 percent.

Significant recent developments include:

### **Increasing Police Numbers to Make the Streets Safer and Reduce the Fear of Crime**

Recruit training has been redesigned to improve its relevance to modern day policing, to make a police career more attractive and to get larger numbers of highly skilled police on the streets. The Government will more than meet its commitment to increase sworn police numbers by 1,000 by December 2003 as a result of these recent recruitment initiatives.

This increase in police numbers has assisted in the implementation of Operation Vikings, which was designed to provide a highly visible police presence across New South Wales. Police are deployed to these Operations on the basis of criminal intelligence and/or community perception. All sworn NSW Police officers, except those performing restricted or covert duties, will take part in Operation Vikings.



High visibility policing assists in:

- ◆ reducing crime and anti-social behaviour;
- ◆ increasing community and business confidence; and
- ◆ strengthening relationships between Local Area Commands and the communities they serve.

### **Greater Preparedness against Terrorist Activity**

Following September 11, the Bali bombing and the Iraq war, New South Wales continues to increase its preparedness to respond to any threat of terrorism.

NSW Police has updated its anti-terrorist strategies and formed a new command, the Counter-Terrorist Coordination Command. This command co-ordinates police responses to politically motivated violence and terrorism consistent with the National Counter-Terrorist Plan and the NSW Police Counter-Terrorist Plan.

The command also gathers tactical intelligence for analysis and investigation in areas such as politically motivated violence, terrorist activity, dignitary protection, consequence management, the protection of critical infrastructure and national icons, threats to high office holders, threats to the diplomatic and consular corps, and public order issues more generally.

### **Policing the Rugby World Cup**

Australia has the sole hosting rights for the Rugby World Cup 2003, with New South Wales hosting 17 of the 48 matches. Providing security for the World Cup is a major challenge in the current world climate.

Police has established the Rugby World Cup Command with responsibility for planning and executing the policing of World Cup events in New South Wales. This includes providing security at games, players accommodation, training venues, official functions, urban domain events, and at Sydney Kingsford-Smith airport.

NSW Police is liaising with police agencies in the other States and Territories in planning for this event.

## **Preparing for New Local Courts Legislation**

In 1999 the Attorney General's Department coordinated a review of Local Court procedures and produced a package of draft legislation to repeal the *Justices Act 1902* and simplify Local Court processes. The reform package consists of three pieces of legislation:

- ◆ the *Crimes (Local Court Appeal and Review) Act 2001*;
- ◆ the *Criminal Procedure (Justices and Local Courts) Act 2001*; and
- ◆ the *Criminal Procedures Amendment (Justice and Local Courts) Act 2001*.

Under the new arrangements police will no longer need to serve thousands of summonses that are not directly related to criminal cases. This means that officers will have more time to perform operational front line duties. The new legislation will also impact on the way in which police operate in the field.

All summonses, subpoenas, warrants and charging process will be dealt with by a single process, and the planned electronic document exchange between Local Courts and Police will significantly reduce paperwork.

## **Implementing Firearms Legislation**

New South Wales continues to enforce the toughest firearms legislation in Australia. This commitment was strengthened by the introduction of the *Firearms Amendment (Trafficking) Act 2001*, which established new powers to target the trade in illegal firearms.

State Premiers also agreed to further significant reforms for regulating handguns throughout Australia, including a national handgun buyback program, at the Council of Australian Governments (COAG) meeting in December 2002.

The NSW Police Firearms Trafficking and Regulated Industry Crime Squad focuses on organised crime in licensed premises, the security industry, gaming and racing. The Squad also conducts probity checks of proposed employees for the Casino Control Authority, the Department of Gaming and Racing, and poker machine mechanics.

Legislation to enable implementation of the *COAG Agreement* is due to be in force by 1 July 2003. New South Wales proposes to start the handgun buyback from 1 October 2003. This will allow NSW Police sufficient time to implement the efficient collection of newly prohibited pistols, for which \$29.4 million has been allocated in 2003-04.

### **Fighting Rural Crime**

The Government has created 32 Rural Crime Investigator positions located in regional Local Area Commands.

Rural Crime Investigators have been trained in specialist techniques to better investigate the theft of livestock, machinery, pesticides and fuels. Rural Crime Investigators are also being trained to provide safety and security advice to businesses and families in regional communities.

### **Relocating NSW Police Headquarters**

The Government has approved the relocation of 2,200 staff from Sydney CBD, Parramatta and Redfern to a new 33,000 square metre twin tower building in Parramatta. Construction of the new Parramatta building began in December 2001 and is expected to be completed on time.

The building has been designed by NSW Police to meet both its operational needs and greatly improve working conditions for staff. About 900 staff will move into the first tower of the new building in August 2003, while the remaining 1,300 staff will occupy the second tower in mid-2004.

The Commissioner and his Executive will relocate to new Sydney CBD accommodation.

## **STRATEGIC DIRECTIONS**

The overall goal of NSW Police is to create a safe State with a respected police force that works with the community to reduce violence, crime and the fear of crime. NSW Police is aiming to generate a high level of public trust and confidence through:

- ◆ reducing crime and violence;
- ◆ improving public safety;
- ◆ motivating its workforce; and
- ◆ improving its work practices.

This will be achieved through promoting strong partnerships with the community, other government agencies, business entities and various domestic and international policing jurisdictions. These partnerships will be underpinned by improved organisational systems and practices designed to improve the morale, occupational safety and motivation of all those who work for Police.

A renewed focus on people management practices, including leadership, compliance, updated promotional systems and accountability, will form the foundation for improving policing practices across the State. NSW Police will also continue to promote the use of cutting edge technologies to reduce and solve crime.

Policing services continue to be delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

This program structure provides a comprehensive and meaningful grouping of services aimed at improving community outcomes, providing value for money and ensuring efficient resource allocation.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses are expected to increase by \$143.2 million to \$1,816 million in 2003-04, an increase of 8.6 percent compared to last year's allocation.

Additional funding has been provided for a number of initiatives announced during the recent Election, including:

- ◆ \$3 million to continue the high visibility policing strategy Operation Vikings, which commenced in 2002-03;
- ◆ \$1.4 million to implement legislative amendments to the *Security Industry Act*;

- ◆ \$0.9 million for an incentive package to attract officers to serve in remote areas of the State;
- ◆ \$1.2 million to commence supplying new police uniforms;
- ◆ \$0.3 million to increase the number of bicycle units; and
- ◆ \$0.3 million for financial investigators to work in areas of commercial crime.

Funding of \$2.5 million has also been provided for capital related enhancements, while \$5 million has been allocated for the ongoing maintenance of computer systems introduced over recent years and to meet the operational needs of the extra Scene of Crime Officers appointed under Police's civilianisation program.

### **Asset Acquisitions**

NSW Police's capital program is targeted at:

- ◆ providing functional and cost effective police accommodation where it is needed;
- ◆ improving the safety of operational police;
- ◆ equipping police to enable them to perform their role effectively; and
- ◆ supporting the efficient processing and use of operational and administrative data.

Police's asset acquisition program totals \$256.9 million in 2003-04. This represents an increase of 1.7 percent over last year's budget after capital provisions related to Police's relocation to its new corporate headquarters at Parramatta are excluded.

### **Major New Works**

The capital program allows for the commencement of major new works with a total estimated cost of \$49 million, of which \$21.4 million is allocated in 2003-04.

A total of \$6.5 million has been provided towards the replacement of police stations at St Mary's, Armidale and Redfern, while \$3.6 million has been provided to establish a new Forensic Research and Investigative Science Centre. Establishment of this new centre will improve both the quality and quantity of forensic science services available to NSW Police.

The integration of field and laboratory forensic investigators and scientists will also greatly enhance the research and training capabilities of NSW Police in the area of forensic investigation.

The new works program also includes:

- ◆ \$1 million to provide additional in-car video units to improve officer safety;
- ◆ \$1.3 million for prisoner modules and screens for police vehicles; and
- ◆ \$3 million for the upgrade of educational facilities, including the Goulburn Police Academy.

NSW Police will continue the roll-out of Livescan fingerprint equipment across the State, with \$0.9 million being provided for this purpose in 2003-04. An amount of \$4.2 million has also been allocated for Police's Integrated Business Information Solution (IBIZ) project to improve the delivery of resource management and rostering services.

### ***Works-in-Progress***

The budget impact of works-in-progress totals \$218.5 million in 2003-04. This includes \$187.3 million for Police's new corporate headquarters at Parramatta, which is being accounted for as a finance lease.

The balance of \$31.2 million provided for works-in-progress includes:

- ◆ \$9.5 million to complete the relocation of the Sydney Water Police to Balmain and to provide new police accommodation at Cabramatta, Griffith, Muswellbrook and Thirroul;
- ◆ \$2.3 million to continue work on the new Chatswood police station; and
- ◆ \$3.9 million to complete the purchase of additional counter-terrorism equipment approved by the Government during 2002-03.

In addition, a total of \$14.1 million has been provided for ongoing technology developments to improve operational and organisational efficiency. This includes \$8.8 million for the continuing development of NSW Police's Country Radio Communications Network; \$2.7 million to complete the PhotoTrac project; and \$2.6 million to complete work on the Enforcement Notices (e-Notices) Database.

Completion of PhotoTrac will enable operational police to access both offenders photos and related charge information within minutes of processing, while the e-Notices database will considerably improve the management and service of warrants, AVOs, summonses and subpoenas.

### **Minor Works**

The Minor Works allocation of \$17 million will be used for the upgrading of police accommodation and facilities, including prisoner handling and security, the purchase of smaller items of operational plant and equipment, the replacement of road safety equipment and for minor computer works.

## **NEW SOUTH WALES CRIME COMMISSION**

The New South Wales Crime Commission combats illegal drug trafficking and organised crime in New South Wales.

The Commission's activities include:

- ◆ gathering evidence to enable the prosecution of offenders and confiscation of criminal assets;
- ◆ reporting on illegal drug trafficking and organised criminal activity; and
- ◆ disseminating investigatory, technological and analytical expertise.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Since 1990, the Crime Commission has confiscated assets in excess of \$66 million and contributed to a number of major arrests.

In 2002-03 the Commission has been particularly successful, confiscating over \$15 million in assets. Many of the extra expenses incurred by the Commission to achieve this result have been offset by an increase in legal costs recovered by court order.

The Commission has also responded to the need to embrace new technology. An amount of \$0.3 million annually has been provided to expand the telephone interception system. In 2002-03, the Commission doubled the capacity of the Storage Network and improved the reliability and security of the system. These enhancements have allowed the Commission to provide greater support to investigators and other law enforcement agencies.

Staff numbers have increased in the last twelve months due to the adoption of new technology and an expansion in the Commission's areas of operations.

## **STRATEGIC DIRECTIONS**

The Commission remains at the forefront of new technology, particularly in the area of telecommunication interception. Investment in new technology will continue to be a significant aspect of the Commission's operations.

The Commission expects to extend the functionality and capacity of its interception system in the coming year. This technology has been applied to new and emerging areas of crime such as cybercrime.

## **2003-04 BUDGET**

### **Total Expenses**

The Commission estimates total expenses of \$13 million in 2003-04. This represents an increase of 9.2 percent on last year's budget allocation. The increase is primarily due to the cost of telecommunications interception and is met in part by increased revenue.

### **Asset Acquisitions**

In recent years, the Commission has made significant investments to increase its use of technology in combating drug trafficking and organised crime. In 2002-03, the Commission also purchased additional office accommodation at a cost of \$2.8 million.

In 2003-04, \$2.6 million has been allocated for capital purchases. The funds will be used to increase the capacity of the telephone interception system and expand its functionality to include electronic video transmissions.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct. It also oversees and manages other agencies involved with investigating police misconduct.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses have increased over the last five years in line with the Commission's additional operational responsibilities. Recently, the Commission has been responsible for establishing a telecommunications interception facility and responding to matters arising from the Royal Commission into the NSW Police.



The Commission is currently implementing the Police Oversight Data Store (PODS), a component of the Police Complaints Case Management System. The system provides police officer profiles, statistical and trend analysis reports to the Ombudsman's Office and the Special Crimes and Internal Affairs units within the NSW Police.

## **STRATEGIC DIRECTIONS**

The Commission will develop and apply innovative investigation strategies to expose serious police misconduct. It will also take an active role in preventing and deterring misconduct and providing high quality advice on police reform.

## **2003-04 BUDGET**

### **Total Expenses**

The Commission estimates total expenses of \$17.8 million in 2003-04. This represents an increase of \$0.7 million on last year's budget.

### **Asset Acquisitions**

The Commission will spend \$1.1 million to develop its electronic surveillance technology capabilities to support complex investigations. This will also involve improving the functionality of the Police Oversight Data Store.

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**MINISTER FOR POLICE**  
**51 MINISTRY FOR POLICE**

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	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,399	3,394	<b>3,717</b>
Other operating expenses	1,748	1,434	<b>1,547</b>
Depreciation and amortisation	92	36	<b>158</b>
Grants and subsidies	250	210	<b>250</b>
<b>Total Expenses</b>	<b>5,489</b>	<b>5,074</b>	<b>5,672</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1	1	<b>1</b>
Investment income	19	21	<b>22</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>22</b>	<b>23</b>
<b>NET COST OF SERVICES</b>	<b>5,469</b>	<b>5,052</b>	<b>5,649</b>

**MINISTER FOR POLICE**  
**51 MINISTRY FOR POLICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,249	3,325	3,585
Grants and subsidies	250	210	250
Other	1,833	1,542	1,651
<b>Total Payments</b>	<b>5,332</b>	<b>5,077</b>	<b>5,486</b>
<b>Receipts</b>			
Sale of goods and services	1	1	1
Interest	19	16	22
Other	85	105	105
<b>Total Receipts</b>	<b>105</b>	<b>122</b>	<b>128</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,227)</b>	<b>(4,955)</b>	<b>(5,358)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,029)	(1,029)	(279)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,029)</b>	<b>(1,029)</b>	<b>(279)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,167	4,967	5,349
Capital appropriation	1,029	1,029	279
Cash reimbursements from the Consolidated Fund Entity	149	181	185
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,345</b>	<b>6,177</b>	<b>5,813</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>89</b>	<b>193</b>	<b>176</b>
Opening Cash and Cash Equivalents	144	61	254
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>233</b>	<b>254</b>	<b>430</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,469)	(5,052)	(5,649)
Non cash items added back	233	132	246
Change in operating assets and liabilities	9	(35)	45
<b>Net cash flow from operating activities</b>	<b>(5,227)</b>	<b>(4,955)</b>	<b>(5,358)</b>

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**MINISTER FOR POLICE**  
**51 MINISTRY FOR POLICE**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	233	254	430
Receivables	20	36	36
Other	4	10	10
<b>Total Current Assets</b>	<b>257</b>	<b>300</b>	<b>476</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	950	1,000	1,130
Plant and equipment	128	135	126
<b>Total Non Current Assets</b>	<b>1,078</b>	<b>1,135</b>	<b>1,256</b>
<b>Total Assets</b>	<b>1,335</b>	<b>1,435</b>	<b>1,732</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	159	174	198
Provisions	339	322	343
<b>Total Current Liabilities</b>	<b>498</b>	<b>496</b>	<b>541</b>
<b>Non Current Liabilities -</b>			
Provisions	25	16	16
<b>Total Non Current Liabilities</b>	<b>25</b>	<b>16</b>	<b>16</b>
<b>Total Liabilities</b>	<b>523</b>	<b>512</b>	<b>557</b>
<b>NET ASSETS</b>	<b>812</b>	<b>923</b>	<b>1,175</b>
<b>EQUITY</b>			
Accumulated funds	812	923	1,175
<b>TOTAL EQUITY</b>	<b>812</b>	<b>923</b>	<b>1,175</b>

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**MINISTER FOR POLICE**  
**51 MINISTRY FOR POLICE**

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**51.1 Policy Advice Co-ordination and Support**

**51.1.1 Policy Advice, Co-ordination and Support**

Program Objective(s): To independently advise the Minister and co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio. To provide administrative support to the Inspector of the Police Integrity Commission and the Innocence Panel.

Program Description: To advise the Minister on policies, resource allocation and other portfolio issues. Co-ordination of advice from, and action by, portfolio agencies and co-ordination of other specific issues. To advise and assist portfolio agencies and support for the Offices of the Minister, the Inspector of the Police Integrity Commission and the Innocence Panel.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Minister's Office	13	11
Policy advice and co-ordination	23	24
Police Integrity Commission Inspector	1	1
	37	36

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	3,399	3,394	<b>3,717</b>
Other operating expenses	1,748	1,434	<b>1,547</b>
Depreciation and amortisation	92	36	<b>158</b>
Grants and subsidies			
Voluntary organisations	150	110	<b>150</b>
Grants to agencies	100	100	<b>100</b>
<b>Total Expenses</b>	<b>5,489</b>	<b>5,074</b>	<b>5,672</b>

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**MINISTER FOR POLICE**  
**51 MINISTRY FOR POLICE**

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**51.1 Policy Advice Co-ordination and Support**

**51.1.1 Policy Advice, Co-ordination and Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	1	1	1
Investment income	19	21	22
<b>Total Retained Revenue</b>	<b>20</b>	<b>22</b>	<b>23</b>
<b>NET COST OF SERVICES</b>	<b>5,469</b>	<b>5,052</b>	<b>5,649</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,029</b>	<b>1,029</b>	<b>279</b>
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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,286,856	1,312,421	<b>1,358,618</b>
Other operating expenses	315,173	319,119	<b>329,407</b>
Maintenance	12,228	12,228	<b>12,546</b>
Depreciation and amortisation	56,917	61,571	<b>75,690</b>
Grants and subsidies	...	5	...
Borrowing costs	...	...	<b>8,671</b>
Other expenses	1,621	1,755	<b>31,045</b>
<b>Total Expenses</b>	<b>1,672,795</b>	<b>1,707,099</b>	<b>1,815,977</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	41,993	36,289	<b>48,006</b>
Investment income	1,389	1,200	<b>1,234</b>
Grants and contributions	6,000	10,527	<b>6,587</b>
Other revenue	1,161	2,486	<b>500</b>
<b>Total Retained Revenue</b>	<b>50,543</b>	<b>50,502</b>	<b>56,327</b>
Gain/(loss) on disposal of non current assets	(1,359)	(1,359)	<b>(2,322)</b>
<b>NET COST OF SERVICES</b>	<b>1,623,611</b>	<b>1,657,956</b>	<b>1,761,972</b>

**MINISTER FOR POLICE**  
**52 NSW POLICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,138,625	1,165,601	1,205,827
Grants and subsidies	...	5	...
Finance costs	...	...	8,671
Other	369,581	376,185	409,187
<b>Total Payments</b>	<b>1,508,206</b>	<b>1,541,791</b>	<b>1,623,685</b>
<b>Receipts</b>			
Sale of goods and services	42,001	40,253	44,025
Interest	1,304	1,356	1,234
Other	47,948	45,883	43,276
<b>Total Receipts</b>	<b>91,253</b>	<b>87,492</b>	<b>88,535</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,416,953)</b>	<b>(1,454,299)</b>	<b>(1,535,150)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,357	5,357	7,000
Purchases of property, plant and equipment*	(84,929)	(104,300)	(69,592)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(79,572)</b>	<b>(98,943)</b>	<b>(62,592)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	...	(374)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>(374)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,401,320	1,430,364	1,501,903
Capital appropriation	75,264	85,364	66,492
Asset sale proceeds transferred to the Consolidated Fund Entity	(1,621)	(1,621)	(3,150)
Cash reimbursements from the Consolidated Fund Entity	34,527	39,474	37,611
Cash transfers to Consolidated Fund	...	(866)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,509,490</b>	<b>1,552,715</b>	<b>1,602,856</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>12,965</b>	<b>(527)</b>	<b>4,740</b>

\* Excludes financing transactions associated with the relocation of Police's corporate headquarters to Parramatta.



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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	22,600	13,296	<b>12,769</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>35,565</b>	<b>12,769</b>	<b>17,509</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,623,611)	(1,657,956)	<b>(1,761,972)</b>
Non cash items added back	190,378	187,673	<b>208,001</b>
Change in operating assets and liabilities	16,280	15,984	<b>18,821</b>
<b>Net cash flow from operating activities</b>	<b>(1,416,953)</b>	<b>(1,454,299)</b>	<b>(1,535,150)</b>

**MINISTER FOR POLICE**  
**52 NSW POLICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	35,565	12,769	<b>17,509</b>
Receivables	13,642	14,000	<b>17,981</b>
Inventories	1,002	2,256	<b>2,256</b>
Other	4,910	7,636	<b>7,636</b>
<b>Total Current Assets</b>	<b>55,119</b>	<b>36,661</b>	<b>45,382</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	590,828	597,624	<b>808,972</b>
Plant and equipment	214,546	225,870	<b>208,235</b>
<b>Total Non Current Assets</b>	<b>805,374</b>	<b>823,494</b>	<b>1,017,207</b>
<b>Total Assets</b>	<b>860,493</b>	<b>860,155</b>	<b>1,062,589</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	53,808	49,297	<b>57,777</b>
Interest bearing	...	...	<b>910</b>
Provisions	140,643	151,154	<b>163,154</b>
Other	6,301	7,700	<b>7,700</b>
<b>Total Current Liabilities</b>	<b>200,752</b>	<b>208,151</b>	<b>229,541</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	...	<b>186,044</b>
Provisions	8,966	8,585	<b>8,585</b>
<b>Total Non Current Liabilities</b>	<b>8,966</b>	<b>8,585</b>	<b>194,629</b>
<b>Total Liabilities</b>	<b>209,718</b>	<b>216,736</b>	<b>424,170</b>
<b>NET ASSETS</b>	<b>650,775</b>	<b>643,419</b>	<b>638,419</b>
<b>EQUITY</b>			
Reserves	121,276	117,741	<b>139,546</b>
Accumulated funds	529,499	525,678	<b>498,873</b>
<b>TOTAL EQUITY</b>	<b>650,775</b>	<b>643,419</b>	<b>638,419</b>

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## MINISTER FOR POLICE

### 52 NSW POLICE

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<u>Average Staffing across all Programs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Total Police Service	EFT	17,170	17,180	17,890	<b>18,195</b>
Operational police as % of total actual Police Numbers	%	90	93	95	<b>95</b>

#### **52.1 Policing Services**

##### **52.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of incentives and opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Satisfaction with police services based on personal contact	%	77	79	79	<b>80</b>
Strongly agree that police perform job professionally	%	77	73	77	<b>78</b>
Strongly agree that most police are honest	%	70	72	73	<b>75</b>
Incidents reported - major personal and property crime	thous	510	488	447	<b>445</b>

##### Outputs:

Calls responded to across the State	mill	2.7	2.7	2.7	<b>2.5</b>
Response time for urgent calls - Number of minutes taken to attend 50% of calls	no.	6	5	6	<b>5</b>
Number of minutes taken to attend 80% of calls	no.	12	13	13	<b>13</b>
Major State emergencies	no.	11	9	9	<b>9</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

**MINISTER FOR POLICE**  
**52 NSW POLICE**

**52.1 Policing Services**

**52.1.1 Community Support (cont)**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	774,688	794,019	<b>821,965</b>
Other operating expenses	189,736	193,069	<b>199,290</b>
Maintenance	7,361	7,398	<b>7,590</b>
Depreciation and amortisation	34,264	37,251	<b>45,120</b>
Grants and subsidies			
Community youth projects and adolescent support programs	...	5	...
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	...	...	<b>5,246</b>
Other expenses			
Other expenses	...	32	...
Firearms purchase scheme	...	1	<b>29,424</b>
<b>Total Expenses</b>	<b>1,006,049</b>	<b>1,031,775</b>	<b>1,108,635</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	3,500	3,770	<b>3,598</b>
Officers on loan	...	...	<b>8,200</b>
Academy operations	2,767	1,205	<b>1,210</b>
Inventory sales to other agencies	2,735	758	<b>1,000</b>
Minor sales of goods and services	3,818	4,345	<b>4,356</b>
Investment income	836	726	<b>747</b>
Grants and contributions	2,162	4,236	<b>1,928</b>
Other revenue	699	1,504	<b>303</b>
<b>Total Retained Revenue</b>	<b>16,517</b>	<b>16,544</b>	<b>21,342</b>
Gain/(loss) on disposal of non current assets	(818)	(822)	<b>(1,405)</b>
<b>NET COST OF SERVICES</b>	<b>990,350</b>	<b>1,016,053</b>	<b>1,088,698</b>
<b>ASSET ACQUISITIONS</b>	<b>51,127</b>	<b>63,102</b>	<b>155,436</b>

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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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**52.1 Policing Services**

**52.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Incidents reported - major personal and property crime	thous	510	488	447	<b>445</b>
<u>Outputs:</u>					
Crime scenes attended	thous	67	63	88	<b>95</b>
Scenes where latent prints taken	thous	24	19	24	<b>25</b>
Alleged offenders -					
Proceeded against	thous	178	188	206	<b>210</b>
Not proceeded against	thous	113	134	149	<b>150</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	257,377	288,732	<b>298,896</b>
Other operating expenses	63,034	70,208	<b>72,470</b>
Maintenance	2,446	2,690	<b>2,760</b>
Depreciation and amortisation	11,384	13,546	<b>16,652</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	...	...	<b>1,908</b>
<b>Total Expenses</b>	<b>334,241</b>	<b>375,176</b>	<b>392,686</b>

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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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**52.1 Policing Services**

**52.1.2 Criminal Investigation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Officers on loan	3,598	4,142	<b>3,699</b>
Academy operations	919	438	<b>440</b>
Minor sales of goods and services	1,269	1,580	<b>1,584</b>
Investment income	278	264	<b>271</b>
Grants and contributions	276	1,539	<b>701</b>
Other revenue	232	547	<b>110</b>
<b>Total Retained Revenue</b>	<b>6,572</b>	<b>8,510</b>	<b>6,805</b>
Gain/(loss) on disposal of non current assets	(272)	(299)	<b>(511)</b>
<b>NET COST OF SERVICES</b>	<b>327,941</b>	<b>366,965</b>	<b>386,392</b>

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<b>ASSET ACQUISITIONS</b>	<b>16,986</b>	<b>22,945</b>	<b>56,522</b>
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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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**52.1 Policing Services**

**52.1.3 Traffic**

Program Objective(s): To minimise road trauma, promote orderly and safe road use and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, investigating major vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and Government bodies concerned with road safety and traffic management.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Road fatalities and injury crashes per 100,000 vehicles (RTA data)	no.	601	606	610	<b>610</b>
Persons who do not wear a seatbelt always/most of the time	%	n.a.	1	1	<b>1</b>
Persons who never drive - Over the speed limit by 10 kilometres per hour or more	%	24	25	31	<b>31</b>
When possibly over the 0.05% blood alcohol limit	%	74	75	77	<b>78</b>

Outputs:

Prescribed concentration of alcohol incidents	thous	23	24	26	<b>26</b>
Proportion of drivers charged after testing	%	1	1	1	<b>1</b>
Traffic infringement notices issued	mill	1.1	1.1	1.0	<b>1.0</b>

Note: Historical data shown for outcomes and outputs may vary from previously published figures where more accurate information has become available.

**MINISTER FOR POLICE**  
**52 NSW POLICE**

**52.1 Policing Services**

**52.1.3 Traffic (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	122,252	104,992	<b>108,689</b>
Other operating expenses	29,944	25,530	<b>26,353</b>
Maintenance	1,162	978	<b>1,004</b>
Depreciation and amortisation	5,407	4,925	<b>6,055</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	...	...	<b>694</b>
<b>Total Expenses</b>	<b>158,765</b>	<b>136,425</b>	<b>142,795</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Interviews regarding accidents	1,181	682	<b>1,000</b>
Insurance reports	787	787	<b>809</b>
Academy operations	437	159	<b>160</b>
Commercial Infringement Bureau	19,252	16,976	<b>20,500</b>
Minor sales of goods and services	603	575	<b>576</b>
Investment income	132	96	<b>99</b>
Grants and contributions	3,350	4,087	<b>3,655</b>
Other revenue	110	199	<b>40</b>
<b>Total Retained Revenue</b>	<b>25,852</b>	<b>23,561</b>	<b>26,839</b>
Gain/(loss) on disposal of non current assets	(129)	(109)	<b>(186)</b>
<b>NET COST OF SERVICES</b>	<b>133,042</b>	<b>112,973</b>	<b>116,142</b>
<b>ASSET ACQUISITIONS</b>			
	<b>8,069</b>	<b>8,344</b>	<b>20,553</b>



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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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**52.1 Policing Services**

**52.1.4 Judicial Support**

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support to victims and witnesses.

<u>Outputs</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Persons proceeded against	thous	178	188	206	<b>210</b>
Cases diverted from court by -					
Caution or youth conference	%	8	8	7	<b>7</b>
Other (warnings, infringement notices and cannabis cautions)	%	13	19	25	<b>25</b>
Cases directed to court by -					
Arrests and charges	%	33	32	30	<b>30</b>
Other (eg. Court Attendance Notices or summonses)	%	47	42	38	<b>38</b>

Note: Historical data shown for outputs may vary from previously published figures where more accurate information has become available.

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—2002-03—		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	132,539	124,678	<b>129,068</b>
Other operating expenses	32,459	30,312	<b>31,294</b>
Maintenance	1,259	1,162	<b>1,192</b>
Depreciation and amortisation	5,862	5,849	<b>7,863</b>
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	...	...	<b>823</b>
Other expenses			
Witnesses expenses	1,621	1,722	<b>1,621</b>
<b>Total Expenses</b>	<b>173,740</b>	<b>163,723</b>	<b>171,861</b>

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**MINISTER FOR POLICE**  
**52 NSW POLICE**

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**52.1 Policing Services**

**52.1.4 Judicial Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Academy operations	474	190	<b>190</b>
Minor sales of goods and services	653	682	<b>684</b>
Investment income	143	114	<b>117</b>
Grants and contributions	212	665	<b>303</b>
Other revenue	120	236	<b>47</b>
<b>Total Retained Revenue</b>	<b>1,602</b>	<b>1,887</b>	<b>1,341</b>
Gain/(loss) on disposal of non current assets	(140)	(129)	<b>(220)</b>
<b>NET COST OF SERVICES</b>	<b>172,278</b>	<b>161,965</b>	<b>170,740</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>8,747</b>	<b>9,909</b>	<b>24,409</b>

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**MINISTER FOR POLICE**  
**53 NEW SOUTH WALES CRIME COMMISSION**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,308	7,733	<b>8,144</b>
Other operating expenses	2,919	3,393	<b>3,457</b>
Maintenance	102	87	<b>105</b>
Depreciation and amortisation	1,576	1,830	<b>1,296</b>
Other expenses	18	36	<b>18</b>
<b>Total Expenses</b>	<b>11,923</b>	<b>13,079</b>	<b>13,020</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	25	<b>5</b>
Investment income	51	38	<b>52</b>
Other revenue	570	2,210	<b>1,162</b>
<b>Total Retained Revenue</b>	<b>626</b>	<b>2,273</b>	<b>1,219</b>
<b>NET COST OF SERVICES</b>	<b>11,297</b>	<b>10,806</b>	<b>11,801</b>

**MINISTER FOR POLICE**  
**53 NEW SOUTH WALES CRIME COMMISSION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,932	7,407	7,703
Other	3,444	4,088	3,817
<b>Total Payments</b>	<b>10,376</b>	<b>11,495</b>	<b>11,520</b>
<b>Receipts</b>			
Sale of goods and services	5	25	5
Interest	51	38	52
Other	975	2,615	1,567
<b>Total Receipts</b>	<b>1,031</b>	<b>2,678</b>	<b>1,624</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,345)</b>	<b>(8,817)</b>	<b>(9,896)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,175)	(4,490)	(2,567)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,175)</b>	<b>(4,490)</b>	<b>(2,567)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	8,662	8,853	9,436
Capital appropriation	1,175	3,975	2,567
Cash reimbursements from the Consolidated Fund Entity	413	440	452
Cash transfers to Consolidated Fund	...	(280)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>10,250</b>	<b>12,988</b>	<b>12,455</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(270)</b>	<b>(319)</b>	<b>(8)</b>
Opening Cash and Cash Equivalents	1,029	1,067	748
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>759</b>	<b>748</b>	<b>740</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,297)	(10,806)	(11,801)
Non cash items added back	1,952	2,210	1,683
Change in operating assets and liabilities	...	(221)	222
<b>Net cash flow from operating activities</b>	<b>(9,345)</b>	<b>(8,817)</b>	<b>(9,896)</b>

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**MINISTER FOR POLICE**  
**53 NEW SOUTH WALES CRIME COMMISSION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	759	748	740
Receivables	416	1,145	1,145
Other	53	65	94
<b>Total Current Assets</b>	<b>1,228</b>	<b>1,958</b>	<b>1,979</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	6,638	9,100	8,985
Plant and equipment	3,346	3,896	5,282
<b>Total Non Current Assets</b>	<b>9,984</b>	<b>12,996</b>	<b>14,267</b>
<b>Total Assets</b>	<b>11,212</b>	<b>14,954</b>	<b>16,246</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	332	273	554
Provisions	506	464	434
<b>Total Current Liabilities</b>	<b>838</b>	<b>737</b>	<b>988</b>
<b>Total Liabilities</b>	<b>838</b>	<b>737</b>	<b>988</b>
<b>NET ASSETS</b>	<b>10,374</b>	<b>14,217</b>	<b>15,258</b>
<b>EQUITY</b>			
Reserves	2,183	2,183	2,183
Accumulated funds	8,191	12,034	13,075
<b>TOTAL EQUITY</b>	<b>10,374</b>	<b>14,217</b>	<b>15,258</b>

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**MINISTER FOR POLICE**  
**53 NEW SOUTH WALES CRIME COMMISSION**

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**53.1 Combating Crime**

**53.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Commission	1	1
Operations Division	81	83
Operations Support Division	16	23
Casual Staff*	24	30
	122	137

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,308	7,733	<b>8,144</b>
Other operating expenses	2,919	3,393	<b>3,457</b>
Maintenance	102	87	<b>105</b>
Depreciation and amortisation	1,576	1,830	<b>1,296</b>
Other expenses			
Witness protection expenses	18	36	<b>18</b>
<b>Total Expenses</b>	<b>11,923</b>	<b>13,079</b>	<b>13,020</b>

\* Casual staff numbers have not previously been reported. Some casual staff costs are reimbursed by NSW Police and other law enforcement agencies.

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**MINISTER FOR POLICE**  
**53 NEW SOUTH WALES CRIME COMMISSION**

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**53.1 Combating Crime**

**53.1.1 Combating Crime (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	25	<b>5</b>
Investment income	51	38	<b>52</b>
Other revenue	570	2,210	<b>1,162</b>

<b>Total Retained Revenue</b>	<b>626</b>	<b>2,273</b>	<b>1,219</b>
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<b>NET COST OF SERVICES</b>	<b>11,297</b>	<b>10,806</b>	<b>11,801</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,175</b>	<b>4,210</b>	<b>2,567</b>
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**MINISTER FOR POLICE**  
**54 POLICE INTEGRITY COMMISSION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	10,393	10,617	11,291
Other operating expenses	4,954	4,233	4,572
Maintenance	200	200	215
Depreciation and amortisation	1,572	2,343	1,685
<b>Total Expenses</b>	<b>17,119</b>	<b>17,393</b>	<b>17,763</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	70	14
Grants and contributions	...	478	...
<b>Total Retained Revenue</b>	<b>14</b>	<b>548</b>	<b>14</b>
<b>NET COST OF SERVICES</b>	<b>17,105</b>	<b>16,845</b>	<b>17,749</b>



**MINISTER FOR POLICE**  
**54 POLICE INTEGRITY COMMISSION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	10,123	10,160	10,853
Other	5,734	5,103	5,457
<b>Total Payments</b>	<b>15,857</b>	<b>15,263</b>	<b>16,310</b>
<b>Receipts</b>			
Interest	14	50	14
Other	580	1,148	670
<b>Total Receipts</b>	<b>594</b>	<b>1,198</b>	<b>684</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,263)</b>	<b>(14,065)</b>	<b>(15,626)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(560)	(1,695)	(1,050)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(560)</b>	<b>(1,695)</b>	<b>(1,050)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,398	14,398	14,774
Capital appropriation	560	560	1,050
Cash reimbursements from the Consolidated Fund Entity	720	720	789
Cash transfers to Consolidated Fund	...	(126)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,678</b>	<b>15,552</b>	<b>16,613</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(145)</b>	<b>(208)</b>	<b>(63)</b>
Opening Cash and Cash Equivalents	977	1,538	1,330
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>832</b>	<b>1,330</b>	<b>1,267</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,105)	(16,845)	(17,749)
Non cash items added back	1,842	2,737	2,092
Change in operating assets and liabilities	...	43	31
<b>Net cash flow from operating activities</b>	<b>(15,263)</b>	<b>(14,065)</b>	<b>(15,626)</b>

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**MINISTER FOR POLICE**  
**54 POLICE INTEGRITY COMMISSION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	832	1,330	1,267
Receivables	118	129	129
Other	48	250	250
<b>Total Current Assets</b>	<b>998</b>	<b>1,709</b>	<b>1,646</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	60	108	56
Plant and equipment	4,507	4,623	4,040
<b>Total Non Current Assets</b>	<b>4,567</b>	<b>4,731</b>	<b>4,096</b>
<b>Total Assets</b>	<b>5,565</b>	<b>6,440</b>	<b>5,742</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	344	419	450
Provisions	660	721	721
<b>Total Current Liabilities</b>	<b>1,004</b>	<b>1,140</b>	<b>1,171</b>
<b>Total Liabilities</b>	<b>1,004</b>	<b>1,140</b>	<b>1,171</b>
<b>NET ASSETS</b>	<b>4,561</b>	<b>5,300</b>	<b>4,571</b>
<b>EQUITY</b>			
Accumulated funds	4,561	5,300	4,571
<b>TOTAL EQUITY</b>	<b>4,561</b>	<b>5,300</b>	<b>4,571</b>

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**MINISTER FOR POLICE**  
**54 POLICE INTEGRITY COMMISSION**

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**54.1 Prevention of Serious Police Misconduct**

**54.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

		Average Staffing (EFT)	
		2002-03	2003-04
<u>Activities</u> :			
	Commission	4	4
	Operations	80	91
	Support Services	24	17
		108	112

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	10,393	10,617	11,291
Other operating expenses	4,954	4,233	4,572
Maintenance	200	200	215
Depreciation and amortisation	1,572	2,343	1,685

<b>Total Expenses</b>	<b>17,119</b>	<b>17,393</b>	<b>17,763</b>
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Less:

**Retained Revenue -**

Investment income	14	70	14
Grants and contributions	...	478	...

<b>Total Retained Revenue</b>	<b>14</b>	<b>548</b>	<b>14</b>
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<b>NET COST OF SERVICES</b>	<b>17,105</b>	<b>16,845</b>	<b>17,749</b>
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<b>ASSET ACQUISITIONS</b>	<b>560</b>	<b>1,695</b>	<b>1,050</b>
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# **MINISTER FOR REGIONAL DEVELOPMENT, MINISTER FOR THE ILLAWARRA AND MINISTER FOR SMALL BUSINESS**

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The Department of State and Regional Development is responsible to the Minister for State Development, Minister for Regional Development and Minister for Small Business.

The Department provides the Minister with expert advice and delivers quality services to the community in order to advance the Government's regional development and small business objectives.

The Department adopts a whole-of-government perspective in its approach and actively encourages and supports the interests of the business sector and the community in its work.

During 2003-04 initiatives will include:

- ◆ small business development programs to support and assist people who are intending to start a business as well as those who are already in business. Tailored programs and services will be delivered across the State to meet the needs of firms at different stages of the business cycle, or with particular needs and opportunities; and
- ◆ regional development assistance supporting a range of programs specifically directed at fostering business and economic growth in regional New South Wales.

The Premier's Department supports the Minister for the Illawarra as part of the Government's commitment to:

- ◆ encourage the development of the Illawarra region; and
- ◆ ensure a whole-of-government approach to issues of a strategic regional nature.

# MINISTER FOR ROADS AND MINISTER FOR HOUSING

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Roads and Traffic Authority</b>			
Total Expenses .....	1,542.7	1,812.0	17.5
Asset Acquisitions .....	1,196.4	1,208.6	1.0
<b>Payments to Other Government Bodies Under the Control of the Minister</b>			
Total Expenses .....	494.0	467.6	-5.3
Asset Acquisitions .....	...	...	...
<b>Aboriginal Housing Office</b>			
Total Expenses .....	86.8	89.9	3.6
Asset Acquisitions .....	13.9	9.8	-29.5
<b>Home Purchase Assistance Fund</b>			
Total Expenses .....	25.9	27.2	5.0
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Roads and Minister for Housing</b>			
Total Expenses .....	<b>2,149.4</b>	<b>2,396.7</b>	<b>11.5</b>
Asset Acquisitions .....	<b>1,210.3</b>	<b>1,218.4</b>	<b>0.7</b>

## ROADS AND TRAFFIC AUTHORITY

The Roads and Traffic Authority (RTA) is responsible for:

- ◆ testing and licensing drivers and registering and inspecting vehicles;
- ◆ managing road usage to achieve consistent travel times, particularly during peak periods, by reducing congestion delays and helping the community use the road system more effectively;
- ◆ improving road safety by encouraging better road user behaviour, ensuring compliance with regulations, improving roads and enhancing vehicle standards; and

- ◆ arterial road development, construction and maintenance, to meet community, environmental, regulatory and economic needs.

The road system comprises:

- ◆ approximately 17,600km of RTA managed major arterial roads, known as State Roads, which includes approximately 3,100 km of Commonwealth funded National Highways;
- ◆ approximately 18,400km of local council managed minor arterials, known as Regional Roads, funded primarily by the RTA;
- ◆ approximately 142,800km of local council managed access roads, funded by local rate-payers and Federal road assistance grants; and
- ◆ road and bridge infrastructure in the unincorporated area of New South Wales, managed by the RTA.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Operating expenses for 2002-03 are estimated at \$1,823.8 million and include \$502 million for depreciation of infrastructure assets. Projected capital expenditure, including asset acquisitions of \$1,245.1 million, is \$1,399.3 million. The total Capital and Maintenance Program is projected to be \$2,250.7 million.

Expenditure under the M4/M5 Cashback Scheme to reimburse tolls paid is expected to be \$65 million in 2002-03.

## **STRATEGIC DIRECTIONS**

The RTA's strategic directions and priorities are consistent with key New South Wales Government strategic plans.

A combination of government funded and public/private sector partnerships are pursued, where appropriate, for the development and management of the road network. The RTA is currently at various stages of negotiation with the private sector for the provision of about \$3 billion worth of infrastructure.

In December 2001, the Government announced a range of revenue measures (including an increase in the Sydney Harbour Bridge toll) to fund an enhanced rebuilding program, primarily for regional and rural New South Wales. All of the \$60 million raised each year will be reinvested in the State's roads. This is additional to the Government's existing \$100 million per annum Rebuilding Country Roads Program.

In conjunction with the Attorney General's Department, the RTA is expanding the Government Access Centre network to increase access to vehicle registration, driver licensing and services for 7 other government agencies for people in rural and remote areas. A total of 45 Government Access Centres will be operating by 1 July 2003, along with 22 outreach sites that will provide periodic services to remote communities.

In the Sydney region, the Orbital Strategy will improve road links between key business and residential areas and reduce congestion and travel times. Key orbital road projects continuing in 2003-04 include:

- ◆ Western Sydney Orbital link - 39 km of divided carriageway between the M5/Hume Highway at Prestons and the M2 at west Baulkham Hills; and
- ◆ Lane Cove Tunnel – a 3.4 km long twin-tunnel between the M2 and the Gore Hill Freeway. The tunnel will complete the Sydney Orbital Motorway connecting the north-west with the CBD. It will also include bus lanes along Epping Road and transit lanes on the widened Gore Hill Freeway.

A major project for Sydney is the Cross City Tunnel – a 2.1 km tunnel between Darling Harbour and Kings Cross linking the Western and Eastern Distributors. This project will remove 95,000 car and truck trips per day from city streets and improve travel times and amenity in central Sydney.

Other continuing key road projects include the \$323 million upgrade of Old Windsor Road and Windsor Road in north-western Sydney and the upgrade of Cowpasture Road and Hoxton Park Road in south-western Sydney.

Traffic and transport management priorities include the bus only Transitway network in Western Sydney. The Liverpool to Parramatta Transitway commenced operations in 2003. Other urban bus network priority initiatives include red bus lanes, bus priority 'B' signals at traffic lights and bus lane monitoring systems using camera surveillance.

Electronic tolling is now available on all Sydney tollways and tags issued for each of the systems can be used on all of the others. The next phase in the implementation is to take further advantage of increasing toll tag usage to improve traffic flow efficiency at the Sydney Harbour Bridge and Tunnel toll plazas.

Cycling and walking priorities include expanding the cycleway network, promoting easier, safer cycling and providing pedestrian overbridge.

Road safety strategies address speed management, drink driving, seat belt usage, fatigue management, motorcyclist and cyclist safety, school and youth programs, and educational programs for repeat traffic offenders. Areas which are receiving new or increased focus include: heavy vehicle safety; road safety of pedestrians; and a rollout to other areas of the successful Operation Westsafe.

The RTA will continue to combat speeding. There are now 100 fixed digital speed cameras at high-risk locations, and a further 11 cameras in selected school 40 km/h speed zones.

Customer service delivery improvements will include expansion of the RTA's online booking system to include the Driver Qualification Test.

The RTA's community support programs include the Aboriginal Action Plan, early childhood, primary and secondary school road safety education programs, and youth road safety programs including parent support workshops for the Graduated Licensing Scheme.

## **2003-04 BUDGET**

The RTA's 2003-04 Roads Program Budget is \$2,684 million.

### **Total Expenses**

Total operating expenses are estimated at \$1,812 million.

Road safety programs will remain a priority. Key initiatives include:

- ◆ Driver Qualification Test;
- ◆ continuing the road safety school education programs and the Safety Around Schools Program;
- ◆ enhancing the Graduated Licensing Scheme Parent Workshops through delivery in high schools;
- ◆ an alcohol interlock program targeting serious drink drive offenders, as a whole-of-government initiative;
- ◆ an education program for repeat drink drive offenders, as a whole-of-government initiative;
- ◆ a heavy vehicle safety strategy including developing a revised fatigue management regime for heavy vehicle drivers, and increasing their seat belt wearing rates;



- ◆ *Operation Westroads*, a joint RTA/Police road safety crackdown in western New South Wales similar to a the strategy successfully used in Western Sydney;
- ◆ an integrated program to counter excessive speeding; continuing the Accident Reduction Program including the Road Blackspot Program; and
- ◆ continuing to upgrade railway level crossings with flashing lights or boom gates as part of an accelerated four year program commencing 2003-04.

Funding of \$38.3 million will be allocated to the Transport Management Centre for improving traffic incident management.

The M4/M5 Cashback Scheme payments will continue with total costs estimated at \$71 million.

### **Asset Acquisitions**

The total Roads Program capital expenditure, including asset acquisitions of \$1,208.6 million is estimated at \$1,374 million.

The 10-year \$2.2 billion Pacific Highway Upgrade Program comprises \$1.6 billion funded by the RTA and \$600 million by the Federal Government. Major works in 2003-04 will include:

- ◆ State-funded construction of the Coopernook Bypass and Halfway Creek Upgrade; and
- ◆ State/Federal funded construction of Brunswick Heads to Yelgun, Karuah Bypass, Taree to Coopernook and Bundacree Creek to Possum Brush.

The Government will continue to invest annually an average of \$160 million in western and south-western Sydney roads. Key projects in progress include:

- ◆ completing ancillary works on the Liverpool to Parramatta Transitway;
- ◆ commencing stage one of the North West Transitway linking Parramatta, Rouse Hill and Blacktown;
- ◆ widening Windsor Road from Mile End Road to Boundary Road and from Roxborough Park Road to Showground Road;
- ◆ commencing construction of a new crossing of South Creek at Windsor; and
- ◆ continuing the Cowpasture Road upgrade and widening Hoxton Park Road.

Other major works within the Sydney area include:

- ◆ the Bangor Bypass; and
- ◆ a pedestrian overbridge at Leichhardt.

A 12-year \$460 million program to upgrade the Penrith to Orange route will continue by:

- ◆ widening the Great Western Highway to four lanes with divided carriageways between Leura and Katoomba;
- ◆ widening and realignment at Shell Corner west of Katoomba;
- ◆ improving the Great Western Highway from Hazelbrook to Lawson; and
- ◆ realignment and a new railway overbridge at Medlow Bath.

The RTA will continue the Hawkesbury Nepean Flood Plain Management Strategy co-ordinated by the Department of Infrastructure, Planning and Natural Resources.

In the Hunter and Central Coast, work will continue on:

- ◆ The Entrance Road, Terrigal Drive intersection improvements;
- ◆ The Entrance Road, Avoca Drive intersection upgrade;
- ◆ upgrading Avoca Drive at Empire Bay Road; and
- ◆ a pedestrian overbridge at East Gosford.

In the Illawarra, South Coast and Southern Highlands work will include:

- ◆ continuing the Government's ten year Princes Highway upgrade; including constructing the North Kiama Bypass and a Milton to Ulladulla overtaking lane;
- ◆ intersection improvements at the Princes Highway and O'Brien's Road, Figtree;
- ◆ the Queanbeyan northern upgrade for heavy vehicles, and
- ◆ continuing the Main Road 92 upgrade between Nowra and Nerriga.

Capital expenditure on traffic management improvements will target principal transport routes, including intersection improvements, upgrading and enhancing the co-ordinated traffic signal system and providing a range of bus priority initiatives.

Cycleway expansion will include the Homebush Bay to Fairfield, Prospect to Blacktown and Parramatta to Windsor routes.

Work will continue on the National Highways system, including:

- ◆ widening the F3 north of the Hawkesbury River;
- ◆ Hume Highway remediation at Mittagong; and
- ◆ Devils Pinch on the New England Highway.

With Federal funding, planning and property acquisition will continue for the Western Sydney Orbital and Hume Highway at Albury-Wodonga.

## **PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER**

In 2003-04, a total of \$642.9 million from the Commonwealth, State and other sources will assist an estimated 500,000 people on low incomes in housing need. The Department of Housing will receive \$565.5 million and the Aboriginal Housing Office \$77.4 million. Housing assistance in 2003-04 will provide support to:

- ◆ approximately 350,000 people accommodated in Government-subsidised housing managed by public, community or Aboriginal housing providers;
- ◆ around 4,100 places available in crisis accommodation for nearly 60,000 people; and
- ◆ financial help to around 76,000 private renters and home buyers.

## **STRATEGIC DIRECTIONS**

The Commonwealth and New South Wales have negotiated a new five-year multilateral Commonwealth-State Housing Agreement (the Agreement), commencing in 2003-04, and it is expected that negotiations will conclude on a new bilateral agreement by October 2003. The bilateral agreement will underpin the strategic priorities of the Department of Housing over the next five years. These priorities will build on the existing directions to:

- ◆ continue to assist those with priority needs, including the homeless, those in housing crisis or with support needs;
- ◆ build successful communities, in particular, to continue the emphasis on renewing the most disadvantaged communities. A key focus is improving the social amenity and physical environment of estates and improving older social housing stock; and
- ◆ increase the diversity and improve the viability of housing assistance services provided by the public, community and Aboriginal housing sectors.

## **2003-04 BUDGET**

In 2003-04, total expenditure of \$642.9 million on housing assistance is funded by \$467.6 million from the Consolidated Fund, consisting of \$295.5 million from the Commonwealth and \$172.1 million from the State and \$175.3 million which is predominantly internal sources of the Department of Housing.

This expenditure is broadly applied in three areas: asset management for existing dwellings, housing supply and other housing assistance for people on low incomes.

### ***Asset Management***

Continuing the Government's emphasis on improving older stock, allocations of \$244.7 million, \$6.5 million and \$25 million will respectively be given to public, community (including crisis) and Aboriginal housing, for improvements to approximately 61,000 dwellings. This includes improvements ranging from painting to major upgrading works and will bring properties up to agreed standards. It also contributes to the community renewal of public housing estates.

## ***Housing Supply Program***

The supply program of \$221.4 million will fund works-in-progress, new capital works and existing and new leased dwellings as follows:

- ◆ \$85.7 million to public housing to acquire 298 new dwellings, provide subsidies for 2,617 existing leases and to lease a further 40 dwellings from the private market;
- ◆ \$103.7 million to community housing (excluding crisis accommodation) to acquire 266 new dwellings, provide subsidies for 5,651 existing leases and to lease a further 40 dwellings from the private market;
- ◆ \$22 million to the Aboriginal Housing Office (AHO), with \$9.6 million available to acquire 42 new dwellings and complete works-in-progress of AHO properties and \$12.4 million available to acquire 40 new dwellings and complete works-in-progress for community-owned properties under the Housing for Aboriginal Communities Program; and
- ◆ \$10 million from the Crisis Accommodation Program to acquire 25 new dwellings, provide subsidies for 173 existing leases and to lease a further 15 dwellings from the private market to support homeless people and those in crisis.

In total 766 new dwellings will be available, of which 671 dwellings will be purchased or constructed and 95 dwellings will be leased from the private market.

## ***Other Assistance***

The Government also helps disadvantaged and lower income people rent in the private rental market. In 2003-04, \$25.8 million will be provided to fund Rentstart, a program that provides financial assistance such as payment of bond for private renters. The Government will also provide \$10.9 million to fund special assistance subsidies to eligible people with disabilities and people living with HIV/AIDS to enable them to access the private rental market, and \$1 million to help home owners maintain their mortgage in times of financial crisis.

Other programs for public and community housing funded in this budget (total \$77.1 million) include:

- ◆ \$25.8 million for new products and service initiatives such as intensive tenancy management on high need estates, tenant employment and training programs and new programs for homeless people;
- ◆ \$22 million for loan repayments to the Commonwealth;

- ◆ \$10.4 million for contributions to Department of Housing operating costs;
- ◆ \$4.9 million for affordable housing;
- ◆ \$3 million for research and services provided by peak and resourcing bodies;
- ◆ \$2 million for the Social Housing Subsidy Program;
- ◆ \$1.8 million for tenant participation initiatives such as regional tenant resource services and public tenant representative councils;
- ◆ \$1.5 million for programs under the Partnerships Against Homelessness;
- ◆ \$0.9 million for the Housing Appeals Committee;
- ◆ \$0.3 million for the Local Government Housing Initiatives Program;
- ◆ \$0.2 million for boarding house upgrades; and
- ◆ other assistance of \$4.3 million.

The Aboriginal Housing Office will allocate \$11.5 million to fund other non asset related programs and \$19 million will be provided for the Aboriginal Communities Development Program.

Information on the planned asset acquisition program of each housing agency is in Budget Paper No. 4.

## **ABORIGINAL HOUSING OFFICE**

The Aboriginal Housing Office (AHO) is a statutory authority established in 1998 pursuant to the *Aboriginal Housing Act 1998*. The AHO plans and administers the policies, programs and asset base for Aboriginal housing in New South Wales. This includes resource allocation, sector-wide policy, strategic planning and monitoring outcomes and performance in the Aboriginal housing sector.

The AHO manages and coordinates a substantial annual capital works program, and develops and implements a range of financial and resourcing strategies. In addition, the AHO has an important role in facilitating and improving training and employment opportunities for Aboriginal people.

In carrying out its functions, the AHO is guided by the principles of self-determination and self-management by Aboriginal people. The AHO aims to maximise the involvement of Aboriginal housing providers and the Aboriginal community (including tenants and housing applicants) in the development of housing policy and standards and the delivery of housing programs.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Significant policy developments that will impact on AHO's expenditure and activities in 2003-04 include:

- ◆ renewal of the bilateral agreement between the New South Wales Government, Commonwealth Government and Aboriginal and Torres Strait Islanders Commission (ATSIC) on the provision and management of housing and housing-related infrastructure for Aboriginal and Torres Strait Islander people in New South Wales. This agreement achieves a single point of planning and program delivery by pooling ATSIC funds from the Community Housing and Infrastructure Program with Aboriginal Housing Program funds;
- ◆ continuation of the strategy to achieve viability of community housing providers and the stock they manage. Funds and support are provided to the relevant Registered Aboriginal Housing Organisations to improve their management skills, trial new management arrangements such as engaging a single administrator for several providers, and repair and maintain community-owned assets; and
- ◆ introduction of the AHO Home Ownership Program to enhance the existing Home Ownership Program (HOP) of ATSIC by pooling and matching additional funding in partnership. The program will target Aboriginal people who are currently residing in AHO homes and who meet the HOP criteria and wish to purchase their homes.

## **STRATEGIC DIRECTIONS**

The *NSW Aboriginal Housing Office Strategic Plan 2001-02 to 2003-04* outlines the strategic directions for Aboriginal housing and housing-related assistance administered by the AHO. The four key strategic areas are:

- ◆ developing a sustainable Aboriginal housing sector;
- ◆ increased focus on asset management;

- ◆ increased access to safe, affordable, culturally appropriate housing; and
- ◆ promoting employment opportunities for Aboriginal people.

The Strategic Plan was developed in consultation with Aboriginal people and Aboriginal Housing Organisations as well as other key stakeholders. The Strategic Plan has been endorsed by the Board of the Aboriginal Housing Office, New South Wales Minister for Housing, the Chair of ATSIC and the Commonwealth Minister of Family and Community Services.

The strategic directions in the Strategic Plan are linked to:

- ◆ the *Aboriginal Housing Act 1998*;
- ◆ the Housing Ministers' *Building a Better Future: Indigenous Housing to 2010*; and
- ◆ the Commonwealth/State Bilateral Agreement.

## **2003-04 BUDGET**

### **Total Expenses**

In addition to AHO operating costs and rental property expenses for AHO properties, total expenses of \$89.9 million include:

- ◆ grants of \$12.4 million to Aboriginal communities for the acquisition of community-owned dwellings, with an expected commencement of 40 units;
- ◆ repairs and maintenance backlog expenditure on stock owned by AHO (\$10.9 million) and Aboriginal community-owned properties (\$11.2 million);
- ◆ housing component of the Aboriginal Communities Development Program (\$19 million); and
- ◆ resourcing community organisations, sector support and training.

The AHO will receive grant funding of \$43.8 million under the Commonwealth-State Housing Agreement, State funding of \$19 million for housing under the Aboriginal Communities Development Program and \$12.6 million from the ATSIC under its Community Housing and Infrastructure Program. The remainder of the AHO's funds are derived from asset sales, interest income and net rental income after rental expenses.



## **Asset Acquisitions**

The AHO housing program provides public rental housing for Aboriginal people. In 2003-04, asset acquisitions total \$9.8 million with \$9.6 million provided for the commencement of 42 units of accommodation. These units are in addition to those financed by grants to Aboriginal communities referred to above.

## **HOME PURCHASE ASSISTANCE FUND**

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme and other programs supporting home purchase. The Department of Housing oversees the management of the Fund.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

There was a significant, further reduction in HomeFund Scheme costs in 2002-03. This was due to the refinancing of some FANMAC Trusts at lower cost and the contraction in the size of the underlying mortgage portfolio. Overall, the costs of the restructured HomeFund Scheme have been maintained broadly in line with original projections.

In early 2002, the Government approved new lending of \$75 million for the Government Guaranteed Loan Scheme. The scheme provides commercial banks with a guarantee to encourage lending to housing societies for on-lending to retail customers.

## **STRATEGIC DIRECTIONS**

Management is focused on risk containment, prudent asset investment, cost minimisation and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations.

## **2003-04 BUDGET**

Total expenses are budgeted at \$27.2 million in 2003-04 with major components being interest on borrowings (\$16.3 million) and funding of FANMAC Trust shortfalls (\$6.9 million).

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**PROGRAM SUMMARY**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>TOTAL ROADS PROGRAM</b>			
Operating expenses *	1,237,714	1,321,755	1,309,989
Capital expenditure	1,366,808	1,399,313	1,373,967
<b>Total Roads Program</b>	<b>2,604,522</b>	<b>2,721,068</b>	<b>2,683,956</b>

\* (excludes depreciation charge)

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**Consolidated Fund Appropriations to  
the Total Roads Program**

Commonwealth road funds	382,810	372,706	396,950
Blackspots	14,000	14,290	14,287
Federation Fund	16,900	...	17,000
Interstate vehicle registration fees	12,450	16,450	17,522
Motor vehicle taxation	847,000	878,000	914,000
Heavy vehicle overloading fines	2,500	2,500	2,500
Untied Commonwealth roads funds	133,800	133,800	137,200
M4/M5 cashback rebates	65,000	65,000	71,000
Consolidated Fund	711,095	714,487	732,872
<b>Total</b>	<b>2,185,555</b>	<b>2,197,233</b>	<b>2,303,331</b>

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**SUMMARY OF AVERAGE STAFFING**

	Average Staffing (EFT)	
	2002-03	2003-04
<b>AUTHORITY TOTAL</b>	6,625	7,142

(Details of average staffing for the Authority are not available across programs. The increase in average staffing in 2003-04 is mainly due to the inclusion of school crossing supervisors (previously contractors) and additional hours worked by part-time staff in motor registries)

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	244,203	213,720	<b>224,779</b>
Other operating expenses	291,132	405,229	<b>369,222</b>
Maintenance	583,095	595,992	<b>600,649</b>
Depreciation and amortisation	312,380	509,380	<b>511,859</b>
Grants and subsidies	34,456	19,254	<b>33,442</b>
Borrowing costs	77,448	80,180	<b>72,038</b>
<b>Total Expenses</b>	<b>1,542,714</b>	<b>1,823,755</b>	<b>1,811,989</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	264,588	222,034	<b>226,196</b>
Investment income	1,435	1,449	<b>1,488</b>
Grants and contributions	37,604	37,604	<b>34,004</b>
Other revenue	50,832	344,933	<b>45,238</b>
<b>Total Retained Revenue</b>	<b>354,459</b>	<b>606,020</b>	<b>306,926</b>
Gain/(loss) on disposal of non current assets	3,600	3,701	<b>3,433</b>
<b>NET COST OF SERVICES</b>	<b>1,184,655</b>	<b>1,214,034</b>	<b>1,501,630</b>

**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	237,028	206,545	217,424
Grants and subsidies	34,456	19,254	33,442
Finance costs	71,800	74,800	66,507
Other	1,041,818	1,179,201	1,153,073
<b>Total Payments</b>	<b>1,385,102</b>	<b>1,479,800</b>	<b>1,470,446</b>
<b>Receipts</b>			
Sale of goods and services	266,540	223,884	228,097
Interest	1,435	1,449	1,488
Other	193,031	501,096	198,575
<b>Total Receipts</b>	<b>461,006</b>	<b>726,429</b>	<b>428,160</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(924,096)</b>	<b>(753,371)</b>	<b>(1,042,286)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	36,527	49,059	37,111
Advance repayments received	...	...	789
Purchases of property, plant and equipment	(1,199,251)	(1,250,149)	(1,216,745)
Advances made	(535)	(7,852)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,163,259)</b>	<b>(1,208,942)</b>	<b>(1,178,845)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(98,200)	(98,200)	(82,200)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(98,200)</b>	<b>(98,200)</b>	<b>(82,200)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,157,200	1,187,592	1,258,738
Capital appropriation	1,028,355	1,009,641	1,044,593
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,185,555</b>	<b>2,197,233</b>	<b>2,303,331</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>136,720</b>	<b>...</b>
Opening Cash and Cash Equivalents	42,794	93,774	230,494
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>42,794</b>	<b>230,494</b>	<b>230,494</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(1,184,655)	(1,214,034)	<b>(1,501,630)</b>
Non cash items added back	268,244	468,740	<b>472,245</b>
Change in operating assets and liabilities	(7,685)	(8,077)	<b>(12,901)</b>
<b>Net cash flow from operating activities</b>	<b>(924,096)</b>	<b>(753,371)</b>	<b>(1,042,286)</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	42,794	230,494	<b>230,494</b>
Receivables	49,568	82,730	<b>81,680</b>
Inventories	7,340	7,244	<b>6,718</b>
Other	1,992	1,681	<b>1,681</b>
<b>Total Current Assets</b>	<b>101,694</b>	<b>322,149</b>	<b>320,573</b>
<b>Non Current Assets -</b>			
Receivables	617	1,548	<b>1,904</b>
Other financial assets	54,910	67,610	<b>66,821</b>
Property, plant and equipment -			
Land and building	2,671,448	2,830,301	<b>2,830,302</b>
Plant and equipment	90,131	50,950	<b>21,987</b>
Infrastructure systems	49,523,743	51,577,828	<b>52,277,472</b>
Other	804,976	799,788	<b>845,459</b>
<b>Total Non Current Assets</b>	<b>53,145,825</b>	<b>55,328,025</b>	<b>56,043,945</b>
<b>Total Assets</b>	<b>53,247,519</b>	<b>55,650,174</b>	<b>56,364,518</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	278,607	380,072	<b>377,445</b>
Interest bearing	129,917	92,820	<b>76,669</b>
Provisions	96,541	85,263	<b>92,618</b>
Other	44,003	45,245	<b>46,065</b>
<b>Total Current Liabilities</b>	<b>549,068</b>	<b>603,400</b>	<b>592,797</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	854,343	882,739	<b>822,221</b>
Provisions	284,943	368,561	<b>368,561</b>
Other	398,471	398,504	<b>382,268</b>
<b>Total Non Current Liabilities</b>	<b>1,537,757</b>	<b>1,649,804</b>	<b>1,573,050</b>
<b>Total Liabilities</b>	<b>2,086,825</b>	<b>2,253,204</b>	<b>2,165,847</b>
<b>NET ASSETS</b>	<b>51,160,694</b>	<b>53,396,970</b>	<b>54,198,671</b>
<b>EQUITY</b>			
Reserves	11,185,044	13,138,969	<b>13,138,969</b>
Accumulated funds	39,975,650	40,258,001	<b>41,059,702</b>
<b>TOTAL EQUITY</b>	<b>51,160,694</b>	<b>53,396,970</b>	<b>54,198,671</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.1 Road Network Infrastructure**

**55.1.1 Network Development**

Program Objective(s): To develop the State's road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of road and bridge works.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Value of benefit of annual development program	\$m	2,326	2,566	2,382	<b>2,438</b>
Community satisfaction with road network development	%	61	58	61	<b>61</b>

Outputs:

Major works completed within - 10% of planned duration after approved date	%	78	84	90	<b>90</b>
10% over authorised cost	%	83	79	85	<b>90</b>

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2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,914	4,414	<b>5,414</b>
Other operating expenses	44,951	40,728	<b>42,791</b>
Depreciation and amortisation	305,000	502,000	<b>502,000</b>
Grants and subsidies			
Local Government - capital grants	27,669	12,261	<b>26,470</b>
Borrowing costs			
Interest on T-Corp loans	68,800	71,800	<b>63,507</b>
Guarantee fee payments	3,000	3,000	<b>3,000</b>
Amortisation of discount on borrowings with T-Corp	5,648	5,380	<b>5,531</b>
<b>Total Expenses</b>	<b>459,982</b>	<b>639,583</b>	<b>648,713</b>



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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.1 Road Network Infrastructure**

**55.1.1 Network Development (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	3,108	3,105	<b>3,105</b>
Road tolls	30,467	28,268	<b>30,288</b>
Minor sales of goods and services	22,874	14,338	<b>14,645</b>
Investment income	716	725	<b>744</b>
Grants and contributions	21,950	28,700	<b>25,100</b>
Other revenue	50,832	344,933	<b>45,238</b>
<b>Total Retained Revenue</b>	<b>129,947</b>	<b>420,069</b>	<b>119,120</b>
Gain/(loss) on disposal of non current assets	3,600	3,701	<b>3,433</b>
<b>NET COST OF SERVICES</b>	<b>326,435</b>	<b>215,813</b>	<b>526,160</b>

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<b>ASSET ACQUISITIONS</b>	<b>861,439</b>	<b>946,283</b>	<b>966,893</b>
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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.1 Road Network Infrastructure**

**55.1.2 Maintenance**

Program Objective(s): To maintain the RTA's roads and bridges as the first priority at a minimum whole of life cost to ensure reliability, safety and retained value. Support Councils' management of their secondary arterial road network.

Program Description: Manage the primary arterial road network infrastructure as a long-term renewable asset through a program of maintenance and reconstruction works. Provide financial assistance grants to Local Government to assist Councils manage their secondary arterial road network. Manage the provision of disaster repairs for public roads.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Pavement durability -					
Good	%	75	79	79	<b>78</b>
Fair	%	21	16	16	<b>16</b>
Poor	%	4	5	5	<b>6</b>
Ride Quality -					
Good	%	90	90	90	<b>89</b>
Fair	%	8	8	8	<b>9</b>
Poor	%	2	2	2	<b>2</b>

Outputs:

Maintenance and reconstruction expenditure on National Highways and State roads					
- per kilometre of roadway	\$000	25	29	31	<b>29</b>
- per million vehicle kilometres travelled	\$000	10	13	14	<b>13</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.1 Road Network Infrastructure**

**55.1.2 Maintenance (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,624	6,893	<b>7,393</b>
Other operating expenses	14,424	17,966	<b>17,772</b>
Maintenance	498,841	503,701	<b>509,627</b>
Depreciation and amortisation	2,460	2,460	<b>3,287</b>
<b>Total Expenses</b>	<b>523,349</b>	<b>531,020</b>	<b>538,079</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	13,197	13,246	<b>13,503</b>
Permits	623	800	<b>800</b>
Road tolls	46,905	49,104	<b>47,786</b>
Minor sales of goods and services	34,313	21,507	<b>21,968</b>
Investment income	431	435	<b>447</b>
Grants and contributions	7,500	4,104	<b>4,904</b>
<b>Total Retained Revenue</b>	<b>102,969</b>	<b>89,196</b>	<b>89,408</b>
<b>NET COST OF SERVICES</b>	<b>420,380</b>	<b>441,824</b>	<b>448,671</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>195,099</b>	<b>199,218</b>	<b>169,207</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.2 Road Safety and Road User Management**

**55.2.1 Road Safety and Road User Management**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To reduce adverse impacts of vehicles on roads and on the environment. To ensure compliance with driver licensing and vehicle registration requirements.

Program Description: Implementing initiatives to increase safe road use behaviour, ensure that drivers and cyclists are eligible and competent, ensure that vehicles meet road worthiness and emission standards, and ensure that a high standard of customer service is maintained.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Fatalities	no.	549	567	536	<b>504</b>
Fatalities per 100,000 population	no.	8.4	8.6	8.0	<b>7.4</b>
Customers rating service as "good or very good"	%	92	93	93	<b>90</b>
 <u>Outputs:</u>					
Driver/rider tests	thous	205.0	187.0	187.1	<b>190.0</b>
New licences issued	thous	169.4	164.8	166.3	<b>167.9</b>
Licences on issue	mill	4.5	4.6	4.7	<b>4.8</b>
Registered vehicles	mill	4.4	4.5	4.6	<b>4.7</b>
Motor Registries -					
Cost per transaction	\$	5.1	5.3	6.0	<b>6.3</b>
Weighted transactions per net hour worked	no.	14.7	14.9	15.1	<b>15.5</b>
School zones created at eligible sites	no.	92	150	3,153	<b>3,153</b>
State funded Accident Blackspot treatments	no.	185	164	127	<b>127</b>
School crossing supervisor sites	no.	545	580	600	<b>610</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.2 Road Safety and Road User Management**

**55.2.1 Road Safety and Road User Management (cont)**

	—2002-03—		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	205,050	179,240	<b>187,403</b>
Other operating expenses	125,632	202,111	<b>182,917</b>
Depreciation and amortisation	4,305	4,305	<b>5,750</b>
Grants and subsidies			
Road safety programs - payments to general government agencies	6,787	6,993	<b>6,972</b>
<b>Total Expenses</b>	<b>341,774</b>	<b>392,649</b>	<b>383,042</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Plate fees	41,360	41,360	<b>42,797</b>
Third party insurance data access fees	9,420	9,420	<b>9,420</b>
Fine default fees - commission	5,133	5,041	<b>5,270</b>
Minor sales of goods and services	45,750	28,676	<b>29,291</b>
Investment income	144	132	<b>136</b>
Grants and contributions	4,250	2,500	<b>2,250</b>
<b>Total Retained Revenue</b>	<b>106,057</b>	<b>87,129</b>	<b>89,164</b>
<b>NET COST OF SERVICES</b>	<b>235,717</b>	<b>305,520</b>	<b>293,878</b>
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<b>ASSET ACQUISITIONS</b>	<b>56,174</b>	<b>37,353</b>	<b>24,173</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.3 Traffic and Transport**

**55.3.1 Traffic and Transport**

Program Objective(s): To maximise the efficiency of moving people and goods by better managing the road network and encouraging the use of alternatives to the motor car.

Program Description: Improving road network performance through traffic control systems, managing incidents and route management strategies. Providing priority for buses, improving facilities for cyclists and pedestrians and maintaining traffic facilities assets.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Average peak hour speed on seven major routes in Sydney -					
Morning peak	kmh	33	33	32	<b>32</b>
Afternoon peak	kmh	38	38	38	<b>38</b>
<u>Outputs</u> :					
Traffic signals in operation	no.	3,200	3,190	3,330	<b>3,400</b>
Pedestrian Access and Mobility Plans	no.	26	43	48	<b>54</b>
Railway Level Crossings –					
Major upgrades	no.	6	10	10	<b>12</b>
Cycleway length -					
Off-road cycleways	KM.	844	920	1,025	<b>1,130</b>
On-road cycleways	KM.	1,725	1,850	1,975	<b>2,100</b>
Bus and transit lane length -					
Bus lanes	KM.	54	56	75	<b>77</b>
Transit lanes	KM.	106	106	106	<b>110</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	26,615	23,173	<b>24,569</b>
Other operating expenses	41,125	79,424	<b>54,742</b>
Maintenance	84,254	92,291	<b>91,022</b>
Depreciation and amortisation	615	615	<b>822</b>
<b>Total Expenses</b>	<b>152,609</b>	<b>195,503</b>	<b>171,155</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.3 Traffic and Transport**

**55.3.1 Traffic and Transport (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	11,438	7,169	<b>7,323</b>
Investment income	144	157	<b>161</b>
Grants and contributions	3,904	2,300	<b>1,750</b>

<b>Total Retained Revenue</b>	<b>15,486</b>	<b>9,626</b>	<b>9,234</b>
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<b>NET COST OF SERVICES</b>	<b>137,123</b>	<b>185,877</b>	<b>161,921</b>
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<b>ASSET ACQUISITIONS</b>	<b>83,656</b>	<b>62,256</b>	<b>48,344</b>
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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**55 ROADS AND TRAFFIC AUTHORITY**

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**55.4 M4/M5 Cashback Scheme**

**55.4.1 M4/M5 Cashback Rebates**

Program Objective(s): To reimburse tolls to motorists driving New South Wales privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for the toll component paid using Cashback Cards and Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

Units      2000-01    2001-02    2002-03    **2003-04**

Outputs:

M4/M5 cashback claims paid                      no.      264,000    303,000    334,000    **375,000**

	———2002-03———	
Budget	Revised	<b>2003-04</b>
\$000	\$000	<b>Budget</b>
		<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

    Operating expenses -

        Other operating expenses

65,000            65,000            **71,000**

**Total Expenses**

**65,000            65,000            71,000**

**NET COST OF SERVICES**

**65,000            65,000            71,000**



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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**56 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<hr/>			
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Grants and subsidies	494,027	485,240	<b>467,558</b>
<b>Total Expenses</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>
<b>NET COST OF SERVICES</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**56 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	494,027	485,240	<b>467,558</b>
<b>Total Payments</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(494,027)</b>	<b>(485,240)</b>	<b>(467,558)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	494,027	485,240	<b>467,558</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(494,027)	(485,240)	<b>(467,558)</b>
<b>Net cash flow from operating activities</b>	<b>(494,027)</b>	<b>(485,240)</b>	<b>(467,558)</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**56 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**56.1 Housing Policy and Assistance**

**56.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Provision of rent assistance - occasions of assistance	no.	57,176	62,800	60,100	<b>61,900</b>
New clients provided with mortgage assistance	no.	131	200	150	<b>200</b>
Households assisted with special rent subsidies	no.	1,841	1,818	1,800	<b>1,730</b>
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	15,172	15,678	14,710	<b>15,166</b>
Total households receiving ongoing housing assistance	no.	140,387	142,228	143,514	<b>143,859</b>
Units of accommodation managed by public housing	no.	129,131	129,289	129,474	<b>128,241</b>
Units of accommodation managed by community housing	no.	10,522	11,835	12,940	<b>14,215</b>
Units of accommodation managed by Aboriginal housing	no.	5,334	5,508	5,718	<b>5,798</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	144,987	146,632	148,132	<b>148,254</b>
Units of public and community housing completed	no.	1,323	1,182	825	<b>644</b>
Crisis accommodation places available for financial year	no.	3,118	3,635	3,841	<b>4,100</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**56 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**56.1 Housing Policy and Assistance**

**56.1.1 Housing Policy and Assistance (cont)**

Units of accommodation for other housing programs	no.	n.a.	n.a.	18	<b>36</b>
Public housing tenants receiving subsidies	%	91	90	90	<b>90</b>

Note: Community housing figures include Crisis Accommodation unless otherwise stated.

	———2002-03———		<b>2003-04</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies			
Public Housing Supply	29,038	29,038	27,865
Public Housing Asset Management	186,000	185,880	179,172
Community Housing Program	124,835	124,834	117,604
Aboriginal Housing Program	44,346	41,346	30,405
Aboriginal Communities Development Program	18,965	9,300	18,965
Other Housing Programs	90,843	94,842	93,547
<b>Total Expenses</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>
<b>NET COST OF SERVICES</b>	<b>494,027</b>	<b>485,240</b>	<b>467,558</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**ABORIGINAL HOUSING OFFICE**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	14,836	16,244	<b>16,498</b>
Investment income	500	1,000	<b>1,000</b>
Grants and contributions	79,431	63,766	<b>75,425</b>
<b>Total Retained Revenue</b>	<b>94,767</b>	<b>81,010</b>	<b>92,923</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	2,878	3,000	<b>3,520</b>
Other operating expenses	9,967	10,548	<b>10,939</b>
Maintenance	5,756	6,585	<b>7,348</b>
Depreciation and amortisation	4,749	5,066	<b>5,296</b>
Grants and subsidies	63,440	47,521	<b>62,829</b>
<b>Total Expenses</b>	<b>86,790</b>	<b>72,720</b>	<b>89,932</b>
Gain/(loss) on disposal of non current assets	100	100	<b>200</b>
<b>SURPLUS/(DEFICIT)</b>	<b>8,077</b>	<b>8,390</b>	<b>3,191</b>

**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
ABORIGINAL HOUSING OFFICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	14,465	15,852	16,110
Interest	365	1,000	1,000
Other	77,496	64,772	63,536
<b>Total Receipts</b>	<b>92,326</b>	<b>81,624</b>	<b>80,646</b>
<b>Payments</b>			
Employee Related	2,848	3,116	3,438
Grants and subsidies	59,955	47,036	49,409
Other	16,902	23,315	16,298
<b>Total Payments</b>	<b>79,705</b>	<b>73,467</b>	<b>69,145</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>12,621</b>	<b>8,157</b>	<b>11,501</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	600	1,450	2,000
Purchases of property, plant and equipment	(13,940)	(14,425)	(9,785)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(13,340)</b>	<b>(12,975)</b>	<b>(7,785)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(719)</b>	<b>(4,818)</b>	<b>3,716</b>
Opening Cash and Cash Equivalents	19,257	39,197	34,379
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>18,538</b>	<b>34,379</b>	<b>38,095</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	8,077	8,390	3,191
Non cash items added back	4,749	5,066	5,296
Change in operating assets and liabilities	(205)	(5,299)	3,014
<b>Net cash flow from operating activities</b>	<b>12,621</b>	<b>8,157</b>	<b>11,501</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING**  
**ABORIGINAL HOUSING OFFICE**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	18,538	34,379	<b>38,095</b>
Receivables	1,065	2,036	<b>2,063</b>
Other	...	128	<b>128</b>
<b>Total Current Assets</b>	<b>19,603</b>	<b>36,543</b>	<b>40,286</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	417,429	545,721	<b>550,691</b>
Plant and equipment	1,062	967	<b>798</b>
Infrastructure systems	6,729	6,930	<b>4,818</b>
<b>Total Non Current Assets</b>	<b>425,220</b>	<b>553,618</b>	<b>556,307</b>
<b>Total Assets</b>	<b>444,823</b>	<b>590,161</b>	<b>596,593</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	600	2,300	<b>2,304</b>
Provisions	340	618	<b>700</b>
Other	4,000	12,312	<b>15,467</b>
<b>Total Current Liabilities</b>	<b>4,940</b>	<b>15,230</b>	<b>18,471</b>
<b>Total Liabilities</b>	<b>4,940</b>	<b>15,230</b>	<b>18,471</b>
<b>NET ASSETS</b>	<b>439,883</b>	<b>574,931</b>	<b>578,122</b>
<b>EQUITY</b>			
Reserves	...	126,048	<b>126,048</b>
Accumulated funds	439,883	448,883	<b>452,074</b>
<b>TOTAL EQUITY</b>	<b>439,883</b>	<b>574,931</b>	<b>578,122</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	60	50	24
Investment income	26,871	26,731	27,249
Other revenue	...	42	30
<b>Total Retained Revenue</b>	<b>26,931</b>	<b>26,823</b>	<b>27,303</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	337	282	284
Grants and subsidies	3,681	3,378	3,500
Borrowing costs	14,588	14,709	16,302
Other expenses	7,255	6,722	7,148
<b>Total Expenses</b>	<b>25,861</b>	<b>25,091</b>	<b>27,234</b>
<b>SURPLUS/(DEFICIT)</b>	<b>1,070</b>	<b>1,732</b>	<b>69</b>



**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	60	92	54
Interest	32,132	32,064	29,481
Other	304	404	300
<b>Total Receipts</b>	<b>32,496</b>	<b>32,560</b>	<b>29,835</b>
<b>Payments</b>			
Grants and subsidies	3,681	3,378	3,500
Finance costs	14,588	14,709	16,308
Other	8,281	7,793	6,395
<b>Total Payments</b>	<b>26,550</b>	<b>25,880</b>	<b>26,203</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>5,946</b>	<b>6,680</b>	<b>3,632</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	46,736	...	155,547
Advance repayments received	22,650	22,650	2,567
Purchases of investments	(71,428)	(25,426)	(162,347)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,042)</b>	<b>(2,776)</b>	<b>(4,233)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	3,719	3,719	8,659
Repayment of borrowings and advances	(7,623)	(7,623)	(7,958)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(3,904)</b>	<b>(3,904)</b>	<b>701</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>...</b>	<b>100</b>
Opening Cash and Cash Equivalents	103	4	4
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>103</b>	<b>4</b>	<b>104</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	1,070	1,732	69
Non cash items added back	3,401	3,607	1,402
Change in operating assets and liabilities	1,475	1,341	2,161
<b>Net cash flow from operating activities</b>	<b>5,946</b>	<b>6,680</b>	<b>3,632</b>

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**MINISTER FOR ROADS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

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	2002-03	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	103	4
Receivables	10,725	10,091
Other financial assets	236,347	226,191
<b>Total Current Assets</b>	<b>247,175</b>	<b>236,286</b>
<b>Non Current Assets -</b>		
Other financial assets	227,484	240,041
<b>Total Non Current Assets</b>	<b>227,484</b>	<b>240,041</b>
<b>Total Assets</b>	<b>474,659</b>	<b>476,327</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	3,600	3,448
Interest bearing	28,917	27,299
<b>Total Current Liabilities</b>	<b>32,517</b>	<b>30,747</b>
<b>Non Current Liabilities -</b>		
Interest bearing	293,831	293,831
Provisions	6,000	4,517
<b>Total Non Current Liabilities</b>	<b>299,831</b>	<b>298,348</b>
<b>Total Liabilities</b>	<b>332,348</b>	<b>329,095</b>
<b>NET ASSETS</b>	<b>142,311</b>	<b>147,232</b>
<b>EQUITY</b>		
Accumulated funds	142,311	147,232
<b>TOTAL EQUITY</b>	<b>142,311</b>	<b>147,301</b>

# MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Local Government</b>			
Total Expenses .....	91.8	90.3	-1.6
Asset Acquisitions .....	0.8	0.3	-59.4
<b>New South Wales Fire Brigades</b>			
Total Expenses .....	365.1	401.8	10.1
Asset Acquisitions .....	42.3	37.9	-10.5
<b>Department of Rural Fire Service</b>			
Total Expenses .....	125.8	129.4	2.9
Asset Acquisitions .....	1.5	14.4	858.4
<b>State Emergency Service</b>			
Total Expenses .....	25.0	28.5	14.0
Asset Acquisitions .....	4.9	4.3	-13.9
<b>Total, Minister for Rural Affairs, Minister for Local Government and Minister for Emergency Services</b>			
Total Expenses .....	<b>607.7</b>	<b>650.0</b>	<b>7.0</b>
Asset Acquisitions .....	<b>49.5</b>	<b>56.9</b>	<b>14.9</b>

## DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's primary functions are to:

- ◆ provide strategic direction to the local government sector;
- ◆ develop and oversight the legislative and policy framework within which local councils operate;
- ◆ examine and investigate issues affecting local government performance and operations;

- ◆ improve accountability for performance of local government to their residents and ratepayers; and
- ◆ manage the State's relationship with local government.

The Department provides an overall framework for the system of local government. Major service delivery outputs are generally in the form of legislation, policies, programs, publications, training, mediation and strategic advice.

Current operations focus on meeting the ongoing needs of the community, improving accountability for performance of local government, and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

During the last five years, the Department has adopted a more proactive role in fostering improvements in the performance of the local government sector.

Over the same period, rate rebates for pensioners increased by nearly \$4 million to \$74 million and payments from the Companion Animals Fund established in 1998 have increased to a total of \$7.7 million in 2002-03.

During the 2002-03 financial year, the Department of Local Government relocated successfully from Bankstown to Nowra, opening for business in the new Government Office Block in January 2003.

## **STRATEGIC DIRECTIONS**

The Department of Local Government provides a high-level analytical and intervention capacity, concentrating on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ performance management; and
- ◆ assisting councils with the process of structural reform.

The Department continues to promote the structural reform of councils and encourages councils to review their operations to better meet the needs of current and future communities.

## **2003-04 BUDGET**

### **Total Expenses**

Estimated total expenses for the Department in 2003-04 are \$90.3 million, including:

- ◆ \$77.5 million for the pensioner council rates rebate scheme; and
- ◆ \$0.6 million for the On-site Sewage Management Program

The Companion Animals budget for 2003-04 is \$4.6 million. The large one-off increase in 2002-03 occurred because all companion animals had to be registered by October 2002.

The total expenses in 2003-04 are lower than in 2002-03 because the 2002-03 Budget and revised expenses include one-off staff relocation and fit-out costs associated with the Department's move to Nowra.

### **Asset Acquisitions**

The Department's asset acquisition program of \$0.3 million provides for plant and equipment, including replacement of the records and document management systems and upgrading of computer systems.

## **NEW SOUTH WALES FIRE BRIGADES**

The New South Wales Fire Brigades serves and works with the community to prevent fire and to respond to fire, hazardous material and rescue incidents in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State. In times of emergency, such as a bush fire crisis or other natural disaster, the Brigades also supports the other emergency services in both urban and non-urban areas.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

The New South Wales Fire Brigades is funded 73.7 percent by the insurance industry, 12.3 percent by local government with a net cost to the State of 14 percent.

Between 1998-99 and 2001-02, there has been a 13 percent growth in the number of incidents attended by the Brigades. In 2002-03, the Brigades are expected to respond to 134,000 incidents, a response on average every four minutes.

The Brigades has received significant funding increases over the past nine financial years. In 1994-95, expenses and asset acquisitions totalled \$241.5 million. In 2003-04, \$439.7 million will be allocated for these items, an increase of 82 percent over this period. Since 1994-95 almost \$3 billion has been injected into the Brigades including more than \$130 million for state-of-the-art fire appliances.

In 1997, the Government embarked on the first major fire station building program in 75 years. Strategic programs in the greater Sydney area, Central Coast, the Hunter Valley and regional New South Wales, have seen 22 new stations built and made operational. Seventeen stations have been significantly refurbished including a significant rebuild of No 1 Fire Station in Sydney.

Since 1994-95, \$1.9 million has been committed to establish 224 Community Fire Units. The units operate in residential areas with a high level of bushland nearby. To date, approximately 3,500 volunteers attached to the various units have received training. These units and volunteers are an integral part of the Brigades' public education and fuel reduction strategies in bushfire affected areas.

The New South Wales Fire Brigades deployed significant resources in response to the 2002-03 bushfire emergency. Overall the Brigades incurred \$6.2 million of additional costs in responding to this emergency.

In 2002-03, enhancements of \$7 million were approved enabling the Brigades to;

- ◆ establish a further 97 Community Fire Units;
- ◆ purchase new helmets, gloves and other equipment for firefighters;
- ◆ provide staff for two new fire stations at Schofields and Shellharbour that were opened in December 2002; and
- ◆ commence the rollout of additional computing resources to all retained fire stations.

## **STRATEGIC DIRECTIONS**

The New South Wales Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades continues to develop initiatives to maximise the effectiveness and efficiency of core business processes including incident prevention, fire suppression, management of hazardous material incidents, the provision of rescue services and response to natural hazards.

The Brigades will receive an additional \$17.1 million over the next four years to fund an additional 58 staff. This includes 33 permanent firefighters, ten positions for training instructors, eight for operational communications and seven for a Health and Fitness Assessment and Support Program.

Over the next four years, the Brigades will also receive nearly \$72 million to purchase 145 state-of-the-art fire appliances, and \$8 million for improved communications and \$12 million to improve the Brigades' information technology capability.

Since 1997 new stations have been completed at St Andrews, Blacktown, Kellyville, Horningsea Park, Rosemeadow, Narellan, Huntingwood, Regentville, Bonnyrigg Heights, Kariong, Bateau Bay, Berkeley Vale, Umina, Dubbo, Kelso, Doyalson, Toronto, Lawson, Schofields, East Maitland, Shellharbour and Portland.

The Brigades will receive \$4.7 million over the next four years in total funding for counter terrorism activities and will share a helicopter with the NSW Police, increasing the Brigades' capability for counter terrorism and hazardous materials response.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$401.8 million. In 2003-04, the Brigades will receive additional funding to:

- ◆ commence the implementation of the provisions of the Death and Disability Settlement (\$8.8 million);
- ◆ meet superannuation and long service leave costs (\$5.1 million);
- ◆ provide additional relieving firefighters, training instructors, communications operators and health and fitness support personnel (\$3.3 million);
- ◆ train new recruits (\$1 million);

- ◆ enhance counter terrorism preparedness (\$0.7 million);
- ◆ meet retained firefighter callout costs (\$0.2 million);
- ◆ establish a health and fitness program (\$1.6 million); and
- ◆ staff and operate new fire stations (\$1.3 million).

### **Asset Acquisitions**

The New South Wales Fire Brigades' 2003-04 asset acquisition program of \$37.9 million includes provision for the following projects:

- ◆ continuation of an ongoing program to acquire and replace firefighting appliances (\$18 million);
- ◆ upgrading of the Brigades' information technology assets (\$5 million) and communications network (\$2 million);
- ◆ maintenance and renovation of fire stations (\$3.6 million);
- ◆ the Sydney No 1 Fire Station redevelopment (\$2.8 million);
- ◆ acquisition of Hazmat and rescue equipment (\$1.7 million);
- ◆ acquisition of counter terrorism equipment (\$1.7 million);
- ◆ a new fire station at Warnervale (\$1.4 million); and
- ◆ other minor works (\$1.7 million).

These asset acquisitions will be of particular benefit to both city and rural areas of New South Wales and will continue to address the need for additional facilities in growth areas.

## **DEPARTMENT OF RURAL FIRE SERVICE**

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bushfire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and executive and administrative support to the State Emergency Management Committee and the State Rescue Board.



The prevention and containment of bushfires would not be possible without the unpaid work of some 66,000 volunteers, who operate through 2,259 community based bushfire brigades attached to 142 local councils.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure by the Rural Fire Service on bushfire fighting activities is financed from the Consolidated Fund (13 percent), local government (13.3 percent) and the insurance industry (73.7 percent).

The State's contribution towards fire-fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The level of funding provided to the RFFF has increased significantly over the past eight financial years. The total amount provided to the RFFF in 1995-96 was \$65.8 million. In comparison, the total amount to be provided in 2003-04 will be \$125 million, an increase of 90 percent over this period.

The Rural Fire Service deployed an unprecedented level of resources towards fighting fire during the 2002-03 fire season. Significant and widespread drought conditions throughout the State resulted in one of the worst and prolonged bushfire seasons experienced since European Settlement.

In the period July 2002 to February 2003 nearly 1.5 million hectares of the State was burnt, particularly in and around the Snowy Mountains.

Unprecedented levels of firefighting resources were deployed to combat the bushfires which included many thousands of the State's volunteer fire fighters. The Service's projected level of operating expenses and grants and contributions revenue is significantly above budget in 2002-03 reflecting this effort.

Total fire bans were declared on 97 days, thirteen of which were statewide, involving the deployment of up to 485 task forces on any day. The use of aerial firefighting resources was also significant.

In 2002-03, enhancements of \$9.4 million were provided, largely enabling the Rural Fire Service to;

- ◆ employ 35 additional district staff to enhance the Service's ability in fire control management;

- ◆ employ 18 staff to meet the Service's commitment in relation to the amendments to the Environmental Planning and Assessment Act and the Rural Fires Act;
- ◆ acquire a Geographical Information System; and
- ◆ increase grants to local councils.

## **STRATEGIC DIRECTIONS**

The Department of Rural Fire Service is an integral part of a complex bushfire management infrastructure comprising volunteer rural fire brigades, local government councils, land management agencies and other fire authorities.

In recent years the agency has focussed on replacing aged tankers and developing an appropriate management structure to minimise fire hazards and improve response to fire emergencies. These arrangements have proved successful in providing a cohesive emergency service and have assisted greatly in the Rural Fire Service's successful response to recent bush fire emergencies.

The Service is planning to relocate its headquarters from Rosehill to new premises at Homebush Bay in April 2004. A new Emergency Command Centre will be established at the new headquarters. The new command centre will incorporate state of the art fire meteorological and mapping technology.

## **2003-04 BUDGET**

### **Total Expenses**

Department of Rural Fire Service 2003-04 expenses are estimated at \$129.4 million, representing an increase of 2.9 percent over the 2002-03 Budget. This level of funding will allow the Rural Fire Service to:

- ◆ continue to purchase new and refurbished tankers for local brigades (\$26.9 million);
- ◆ fund maintenance and equipment grants to local brigades (\$30.2 million);
- ◆ continue subsidies to local brigades for brigade stations (\$3 million);
- ◆ establish a statewide Fire Mitigation Unit of 40 personnel to issue hazard reduction approval certificates and audit local hazard reduction work (\$3.9 million);

- ◆ continue to provide local councils with advice about appropriate bushfire safety measures for residential buildings and other developments in bushfire prone lands;
- ◆ upgrade the Fire Investigations Unit (\$0.3 million). This unit seeks to detect bushfire arson in collaboration with the police and the community via crime stoppers; and
- ◆ meet the recurrent costs of the relocation to Homebush Bay including relocation, make good, contingency and project management costs (\$1.6 million).

Additional funds have been made available to the Office for Emergency Services to:

- ◆ enable the State Emergency Management Committee to review arrangements for the protection of Critical Infrastructure (\$0.8 million); and
- ◆ increase grants to, the Volunteer Rescue Association (\$0.1 million), following on from last years additional funding of \$0.3 million, in further recognition of the significant contribution of volunteer rescue units.

### **Asset Acquisitions**

The budget for the New South Wales Rural Fire Service's 2003-04 asset acquisition program of \$14.4 million includes provision for the following projects:

- ◆ acquisition of motor vehicles (\$7.5 million). This purchase will be partly offset from sales of motor vehicles (\$5.1 million);
- ◆ fitout of new headquarters at Homebush Bay (\$5.1 million);
- ◆ purchase of computers and other small items of equipment (\$1.5 million); and
- ◆ an allocation to the Office for Emergency Services to upgrade the State Emergency Operations Centre (\$0.3 million).

## **STATE EMERGENCY SERVICE**

The State Emergency Service (SES) is a volunteer based organisation dedicated to providing timely assistance in times of natural or man-made incidents or emergencies. While its main responsibilities reflect its role as the combat agency for floods and storms, the SES is also the major provider of land and inland water search and rescue throughout the State. Additionally, the SES provides significant support to NSW Police, the Rural Fire Service and other emergency services in a wide range of emergency situations. Currently there are around 9,000 SES volunteers responding to 30,000 incidents per year.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The SES has received significant funding increases over the past five financial years.

Since 1999-2000, funding provided to the SES has increased from \$17.4 million to \$32.7 million representing an increase of 88 percent. This additional funding has enabled the SES to address major priorities in the area of rescue equipment, improve protective clothing for all 9,000 volunteers, provide nationally recognised competency based training, purchase and maintain communication equipment, construct new division headquarters, and employ paid divisional controllers, learning and development officers, flood planners and public education officers.

Additional funding in 2002-03 included:

- ◆ \$0.8 million to meet day to day expenses of SES volunteer units;
- ◆ \$0.3 million for vaccination of all SES volunteers against Hepatitis B;
- ◆ \$0.3 million for the upgrade and maintenance of radio communications equipment; and
- ◆ \$0.1 million for employment of two additional part-time divisional controllers.

Total funding of \$2.6 million was used to purchase protective clothing and personal protective equipment. This ensured each volunteer was provided with world class protective clothing that conformed to Occupational Health and Safety standards for safety and visibility.

An amount of \$0.3 million was allocated for the supply and installation of computers to each SES volunteer unit. The 2002-03 financial year was the final year of a three year \$0.8 million Government election promise for the installation of a computer in every volunteer unit.

In 2002-03 funds totalling \$2.4 million were provided for the purchase of radio equipment. The Lachlan, Lower Hunter, Murrumbidgee and Richmond Tweed Divisions received new radio systems.

## **STRATEGIC DIRECTIONS**

The State Emergency Service will continue to improve its capability to deal with floods, storms, tempests and other incidents and emergencies.

This will be achieved through developing public communication and flood planning programs to ensure that communities at risk are aware of the nature of the risks and how to protect themselves and their property.

State Emergency Service volunteers will continue to be trained in emergency operation and rescue procedures which are of world class standard. The volunteers are also provided with protective clothing and equipment that meet Occupational Health and Safety requirements. These factors are essential in providing the community with a combat agency that will assist them during flood, storm and tempest operations.

## **2003-04 BUDGET**

### **Total Expenses**

The State Emergency Service's total expenses for 2003-04 are projected to be \$28.5 million.

Additional funding of \$0.2 million has been provided to meet day to day operating costs of SES Volunteer Units, increasing the program to \$1 million for 2003-04. This will benefit all 231 Volunteer Units located across New South Wales and reduce the need for volunteers to utilise their own time in fund raising activities.

The Rescue Vehicle Subsidy program will receive \$0.8 million. The funding will be used in partnership with local councils to purchase fifty modern, well equipped rescue vehicles.

An amount of \$0.6 million has been allocated for paging transmission and maintenance expenses incurred by the SES. Paging, in conjunction with radios and mobile telephones, provides the communication link essential for volunteers to conduct operational activities.

The SES component of the Hawkesbury-Nepean Floodplain Management project has been provided \$0.8 million. The project has improved public awareness, flood warning systems and SES flood response capability in the Hawkesbury-Nepean area.

Additional funding of \$0.2 million will be used to increase the number of hours worked by part-time divisional controllers as part of the Paid Divisional Controllers program.

### **Asset Acquisitions**

In 2003-04 the total capital acquisition program is estimated at \$4.3 million.

Funding will continue for the provision of rescue equipment and radio systems, with \$2.2 million being allocated to install new radio systems in divisions as well as maintaining a repair pool for all radios across New South Wales.

An amount of \$1.3 million will be used to continue to purchase essential rescue equipment, including road rescue equipment, flood rescue boats, emergency lighting, vertical rescue equipment and rescue call out systems.

Volunteer units, division headquarters and state headquarters will receive \$0.2 million to purchase paging hardware and paging facilities to assist during emergency operations.

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,360	7,002	<b>5,559</b>
Other operating expenses	8,869	10,990	<b>6,421</b>
Maintenance	29	36	<b>40</b>
Depreciation and amortisation	136	160	<b>136</b>
Grants and subsidies	76,400	74,400	<b>78,143</b>
<b>Total Expenses</b>	<b>91,794</b>	<b>92,588</b>	<b>90,299</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	50	20	<b>51</b>
Investment income	150	200	<b>154</b>
Retained taxes, fees and fines	4,500	7,600	<b>4,500</b>
<b>Total Retained Revenue</b>	<b>4,700</b>	<b>7,820</b>	<b>4,705</b>
<b>NET COST OF SERVICES</b>	<b>87,094</b>	<b>84,768</b>	<b>85,594</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,871	6,508	5,171
Grants and subsidies	76,400	74,400	78,143
Other	9,118	11,246	6,681
<b>Total Payments</b>	<b>91,389</b>	<b>92,154</b>	<b>89,995</b>
<b>Receipts</b>			
Sale of goods and services	50	20	51
Interest	150	200	154
Other	4,840	7,815	5,006
<b>Total Receipts</b>	<b>5,040</b>	<b>8,035</b>	<b>5,211</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(86,349)</b>	<b>(84,119)</b>	<b>(84,784)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	26	...
Purchases of property, plant and equipment	(838)	(888)	(340)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(838)</b>	<b>(862)</b>	<b>(340)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	86,346	83,346	84,974
Capital appropriation	838	838	340
Cash reimbursements from the Consolidated Fund Entity	199	195	215
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>87,383</b>	<b>84,379</b>	<b>85,529</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>196</b>	<b>(602)</b>	<b>405</b>
Opening Cash and Cash Equivalents	2,883	4,088	3,486
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,079</b>	<b>3,486</b>	<b>3,891</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(87,094)	(84,768)	(85,594)
Non cash items added back	625	654	548
Change in operating assets and liabilities	120	(5)	262
<b>Net cash flow from operating activities</b>	<b>(86,349)</b>	<b>(84,119)</b>	<b>(84,784)</b>



**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,079	3,486	<b>3,891</b>
Receivables	654	1,016	<b>750</b>
Other	55	53	<b>53</b>
<b>Total Current Assets</b>	<b>3,788</b>	<b>4,555</b>	<b>4,694</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,007	1,038	<b>1,242</b>
<b>Total Non Current Assets</b>	<b>1,007</b>	<b>1,038</b>	<b>1,242</b>
<b>Total Assets</b>	<b>4,795</b>	<b>5,593</b>	<b>5,936</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,136	1,821	<b>1,841</b>
Provisions	542	603	<b>579</b>
<b>Total Current Liabilities</b>	<b>1,678</b>	<b>2,424</b>	<b>2,420</b>
<b>Total Liabilities</b>	<b>1,678</b>	<b>2,424</b>	<b>2,420</b>
<b>NET ASSETS</b>	<b>3,117</b>	<b>3,169</b>	<b>3,516</b>
<b>EQUITY</b>			
Accumulated funds	3,117	3,169	<b>3,516</b>
<b>TOTAL EQUITY</b>	<b>3,117</b>	<b>3,169</b>	<b>3,516</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

**57.1 Development, Oversight and Assistance to Local Government**

**57.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To provide a framework for local government which facilitates high quality local government services for New South Wales' citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Amendments to legislation and regulations	no.	5	6	10	<b>8</b>
Circulars and guidelines issued to councils	no.	97	80	54	<b>85</b>
Councils that attended education seminars	no.	80	90	90	<b>90</b>
Complaints processed	no.	840	1,030	1,050	<b>1,100</b>
Regulatory determinations made	no.	92	106	115	<b>120</b>
<u>Average Staffing</u> :	EFT	66	65	63	<b>53</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,040	6,602	<b>5,235</b>
Other operating expenses	4,519	3,590	<b>2,071</b>
Maintenance	29	36	<b>40</b>
Depreciation and amortisation	136	160	<b>136</b>
Grants and subsidies			
On-site Sewerage Management Program	400	400	<b>643</b>
<b>Total Expenses</b>	<b>11,124</b>	<b>10,788</b>	<b>8,125</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

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**57.1 Development, Oversight and Assistance to Local Government**

**57.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	50	20	<b>51</b>
Investment income	50	70	<b>54</b>

<b>Total Retained Revenue</b>	<b>100</b>	<b>90</b>	<b>105</b>
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<b>NET COST OF SERVICES</b>	<b>11,024</b>	<b>10,698</b>	<b>8,020</b>
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<b>ASSET ACQUISITIONS</b>	<b>838</b>	<b>888</b>	<b>340</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

**57.2 Rate Rebates for Pensioners**

**57.2.1 Rate Rebates for Pensioners**

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 50 percent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Pensioner households assisted across the rating categories -					
General	thous	403.2	413.2	425.1	<b>446.4</b>
Water	thous	128.5	131.6	238.1	<b>250.0</b>
Sewerage	thous	118.9	121.9	159.6	<b>167.6</b>
 <u>Outputs:</u>					
Rebate claims processed	no.	410	426	400	<b>420</b>
<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	70	70	<b>74</b>
Grants and subsidies			
Pensioner rate rebates	76,000	74,000	<b>77,500</b>
<b>Total Expenses</b>	<b>76,070</b>	<b>74,070</b>	<b>77,574</b>
<b>NET COST OF SERVICES</b>	<b>76,070</b>	<b>74,070</b>	<b>77,574</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**57 DEPARTMENT OF LOCAL GOVERNMENT**

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**57.3 Companion Animals**

**57.3.1 Companion Animals**

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Number of new animals registered	thous	238	248	319	<b>190</b>
Education - visits	no.	4	4	8	<b>10</b>
- funded projects	no.	...	...	24	<b>25</b>
<u>Average Staffing</u> :	EFT	4	4	4	<b>4</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	Budget
\$000	\$000	\$000

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**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

250	330	<b>250</b>
4,350	7,400	<b>4,350</b>

**Total Expenses**

<b>4,600</b>	<b>7,730</b>	<b>4,600</b>
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Less:

**Retained Revenue -**

Investment income

Retained taxes, fees and fines

100	130	<b>100</b>
4,500	7,600	<b>4,500</b>

**Total Retained Revenue**

<b>4,600</b>	<b>7,730</b>	<b>4,600</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	291,690	296,677	<b>321,857</b>
Other operating expenses	40,587	46,287	<b>42,255</b>
Maintenance	10,316	10,400	<b>13,798</b>
Depreciation and amortisation	22,490	22,299	<b>23,909</b>
<b>Total Expenses</b>	<b>365,083</b>	<b>375,663</b>	<b>401,819</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,150	11,301	<b>7,792</b>
Investment income	1,339	1,787	<b>1,500</b>
Retained taxes, fees and fines	2,150	2,500	<b>2,000</b>
Grants and contributions	...	6,155	...
Other revenue	1,098	171	<b>208</b>
<b>Total Retained Revenue</b>	<b>10,737</b>	<b>21,914</b>	<b>11,500</b>
Gain/(loss) on disposal of non current assets	4,500	690	...
<b>NET COST OF SERVICES</b>	<b>349,846</b>	<b>353,059</b>	<b>390,319</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	291,690	296,161	<b>321,857</b>
Other	59,802	65,387	<b>64,753</b>
<b>Total Payments</b>	<b>351,492</b>	<b>361,548</b>	<b>386,610</b>
<b>Receipts</b>			
Sale of goods and services	5,849	10,961	<b>10,447</b>
Retained taxes	2,150	2,500	<b>2,000</b>
Interest	1,422	2,017	<b>1,627</b>
Other	10,298	15,526	<b>9,408</b>
<b>Total Receipts</b>	<b>19,719</b>	<b>31,004</b>	<b>23,482</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(331,773)</b>	<b>(330,544)</b>	<b>(363,128)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,859	1,113	...
Purchases of property, plant and equipment	(42,348)	(37,087)	<b>(37,905)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(37,489)</b>	<b>(35,974)</b>	<b>(37,905)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	350,584	350,954	<b>386,193</b>
Capital appropriation	19,858	19,858	<b>13,996</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>370,442</b>	<b>370,812</b>	<b>400,189</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,180</b>	<b>4,294</b>	<b>(844)</b>
Opening Cash and Cash Equivalents	4,140	14,510	<b>18,804</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,320</b>	<b>18,804</b>	<b>17,960</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(349,846)	(353,059)	<b>(390,319)</b>
Non cash items added back	22,490	22,299	<b>23,909</b>
Change in operating assets and liabilities	(4,417)	216	<b>3,282</b>
<b>Net cash flow from operating activities</b>	<b>(331,773)</b>	<b>(330,544)</b>	<b>(363,128)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,320	18,804	<b>17,960</b>
Receivables	4,629	7,415	<b>4,133</b>
Inventories	696	566	<b>566</b>
Other	408	1,033	<b>1,033</b>
<b>Total Current Assets</b>	<b>11,053</b>	<b>27,818</b>	<b>23,692</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	200,999	190,806	<b>223,875</b>
Plant and equipment	125,666	126,638	<b>137,565</b>
<b>Total Non Current Assets</b>	<b>326,665</b>	<b>317,444</b>	<b>361,440</b>
<b>Total Assets</b>	<b>337,718</b>	<b>345,262</b>	<b>385,132</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	12,652	12,614	<b>12,614</b>
Provisions	17,028	18,676	<b>18,676</b>
<b>Total Current Liabilities</b>	<b>29,680</b>	<b>31,290</b>	<b>31,290</b>
<b>Non Current Liabilities -</b>			
Provisions	3,554	5,352	<b>5,352</b>
<b>Total Non Current Liabilities</b>	<b>3,554</b>	<b>5,352</b>	<b>5,352</b>
<b>Total Liabilities</b>	<b>33,234</b>	<b>36,642</b>	<b>36,642</b>
<b>NET ASSETS</b>	<b>304,484</b>	<b>308,620</b>	<b>348,490</b>
<b>EQUITY</b>			
Reserves	121,006	116,780	<b>146,480</b>
Accumulated funds	183,478	191,840	<b>202,010</b>
<b>TOTAL EQUITY</b>	<b>304,484</b>	<b>308,620</b>	<b>348,490</b>



**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and firefighting appliances and equipment to enable prompt response to fire incidents.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outcomes:</u>					
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	75	75	72	<b>72</b>
Structure of origin	%	96	96	95	<b>98</b>
<u>Outputs:</u>					
Total attendance at incidents	no.	126,302	127,703	134,088	<b>142,133</b>
All calls attended within 10 minutes -					
Sydney	%	94	92	92	<b>92</b>
Newcastle	%	79	81	78	<b>78</b>
Wollongong	%	70	70	67	<b>67</b>
Rest of State	%	75	76	73	<b>73</b>
<u>Average Staffing:</u>	EFT	3,739	3,723	3,792	<b>3,839</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	276,212	283,030	<b>306,689</b>
Other operating expenses	32,824	40,019	<b>36,043</b>
Maintenance	9,956	10,051	<b>13,335</b>
Depreciation and amortisation	19,460	21,450	<b>22,994</b>
<b>Total Expenses</b>	<b>338,452</b>	<b>354,550</b>	<b>379,061</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

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**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	341	<b>286</b>
Automatic fire alarm monitoring	4,719	7,779	<b>4,960</b>
Public education course fees	483	1,213	<b>1,213</b>
False alarm charges	546	1,431	<b>954</b>
Minor sales of goods and services	94	15	<b>19</b>
Investment income	1,272	1,705	<b>1,431</b>
Retained taxes, fees and fines	2,042	2,385	<b>1,908</b>
Grants and contributions	...	5,872	...
Other revenue	1,043	163	<b>198</b>
<b>Total Retained Revenue</b>	<b>10,199</b>	<b>20,904</b>	<b>10,969</b>
Gain/(loss) on disposal of non current assets	4,294	690	...
<b>NET COST OF SERVICES</b>	<b>323,959</b>	<b>332,956</b>	<b>368,092</b>

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<b>ASSET ACQUISITIONS</b>	<b>40,231</b>	<b>35,233</b>	<b>36,010</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

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**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of firefighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Meantime to control incidents -					
Building fires	mins.	53	43	35	<b>30</b>
Non-fire rescue calls	mins.	77	55	39	<b>28</b>
Hazardous material incidents	mins.	69	43	35	<b>22</b>
 <u>Outputs</u> :					
Recruit firefighters trained	no.	60	140	140	<b>200</b>
Number of firefighters qualified for Senior Firefighter rank	no.	75	102	142	<b>265</b>
Number qualified for Station Officer rank and above	no.	96	62	61	<b>110</b>
Firefighters qualified as pumper/aerial appliance operators	no.	350	340	295	<b>315</b>
Breathing apparatus training/accreditation	no.	5,000	5,600	5,840	<b>6,000</b>
 <u>Average Staffing</u> :	EFT	103	100	108	<b>119</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.2 Fire Brigade Training and Development (cont)**

	————2002-03————		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,801	6,473	<b>7,612</b>
Other operating expenses	2,628	2,964	<b>3,407</b>
Maintenance	180	236	<b>313</b>
Depreciation and amortisation	485	499	<b>538</b>
<b>Total Expenses</b>	<b>11,094</b>	<b>10,172</b>	<b>11,870</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	7	<b>7</b>
Automatic fire alarm monitoring	149	180	<b>115</b>
Public education course fees	15	28	<b>28</b>
False alarm charges	17	33	<b>22</b>
Minor sales of goods and services	3	1	...
Investment income	40	39	<b>33</b>
Retained taxes, fees and fines	65	55	<b>44</b>
Grants and contributions	...	135	...
Other revenue	33	4	<b>5</b>
<b>Total Retained Revenue</b>	<b>322</b>	<b>482</b>	<b>254</b>
Gain/(loss) on disposal of non current assets	120	...	...
<b>NET COST OF SERVICES</b>	<b>10,652</b>	<b>9,690</b>	<b>11,616</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,270</b>	<b>1,113</b>	<b>1,137</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

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**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Fires/100,000 population	no.	629	520	547	<b>568</b>
Incendiary/suspicious fires/100,000 population	no.	311	305	300	<b>300</b>
Malicious calls/100,000 population	no.	97	97	92	<b>92</b>
Building fires/100,000 population	no.	110	112	92	<b>88</b>
 <u>Outputs:</u>					
Number of building inspections completed	no.	1,079	1,600	1,422	<b>1,500</b>
Total time spent on inspection of premises (in officer hours)	no.	3,777	5,100	4,521	<b>4,770</b>
Total incidents investigated -	no.	503	494	472	<b>472</b>
Accidental	no.	190	168	161	<b>161</b>
Suspicious/deliberate	no.	218	242	236	<b>236</b>
Undetermined	no.	95	84	75	<b>75</b>
Number of automatic fire alarms connected to various types of premises (including third party service providers) in -					
Sydney	no.	6,849	8,500	7,221	<b>7,582</b>
Newcastle	no.	332	280	342	<b>359</b>
Wollongong	no.	169	160	168	<b>176</b>
<u>Average Staffing:</u>	EFT	66	66	68	<b>68</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**58 NEW SOUTH WALES FIRE BRIGADES**

**58.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**58.1.3 Investigations, Research and Advisory Services (cont)**

	————2002-03————		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,677	7,174	<b>7,556</b>
Other operating expenses	5,135	3,304	<b>2,805</b>
Maintenance	180	113	<b>150</b>
Depreciation and amortisation	2,545	350	<b>377</b>
<b>Total Expenses</b>	<b>15,537</b>	<b>10,941</b>	<b>10,888</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	...	9	<b>7</b>
Automatic fire alarm monitoring	100	196	<b>125</b>
Public education course fees	10	31	<b>31</b>
False alarm charges	12	36	<b>24</b>
Minor sales of goods and services	2	1	<b>1</b>
Investment income	27	43	<b>36</b>
Retained taxes, fees and fines	43	60	<b>48</b>
Grants and contributions	...	148	...
Other revenue	22	4	<b>5</b>
<b>Total Retained Revenue</b>	<b>216</b>	<b>528</b>	<b>277</b>
Gain/(loss) on disposal of non current assets	86	...	...
<b>NET COST OF SERVICES</b>	<b>15,235</b>	<b>10,413</b>	<b>10,611</b>
<b>ASSET ACQUISITIONS</b>			
	<b>847</b>	<b>741</b>	<b>758</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

	———2002-03———		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	37,138	37,138	<b>45,960</b>
Other operating expenses	13,861	11,506	<b>9,985</b>
Depreciation and amortisation	1,000	1,000	<b>1,990</b>
Grants and subsidies	69,646	168,706	<b>67,668</b>
Other expenses	4,156	4,156	<b>3,810</b>
<b>Total Expenses</b>	<b>125,801</b>	<b>222,506</b>	<b>129,413</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	88,979	88,979	<b>92,155</b>
Grants and contributions	16,057	116,057	<b>16,631</b>
Other revenue	1,387	2,387	<b>2,350</b>
<b>Total Retained Revenue</b>	<b>106,423</b>	<b>207,423</b>	<b>111,136</b>
<b>NET COST OF SERVICES</b>	<b>19,378</b>	<b>15,083</b>	<b>18,277</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	36,118	36,898	<b>44,097</b>
Grants and subsidies	55,454	154,514	<b>53,701</b>
Other	37,809	45,869	<b>32,344</b>
<b>Total Payments</b>	<b>129,381</b>	<b>237,281</b>	<b>130,142</b>
<b>Receipts</b>			
Retained taxes	88,979	88,979	<b>92,155</b>
Other	23,044	134,459	<b>24,081</b>
<b>Total Receipts</b>	<b>112,023</b>	<b>223,438</b>	<b>116,236</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,358)</b>	<b>(13,843)</b>	<b>(13,906)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	500	500	<b>5,120</b>
Purchases of property, plant and equipment	(1,500)	(6,515)	<b>(14,376)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,000)</b>	<b>(6,015)</b>	<b>(9,256)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,378	18,023	<b>18,632</b>
Capital appropriation	...	75	<b>311</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>17,378</b>	<b>18,098</b>	<b>18,943</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(980)</b>	<b>(1,760)</b>	<b>(4,219)</b>
Opening Cash and Cash Equivalents	19,062	19,027	<b>17,267</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>18,082</b>	<b>17,267</b>	<b>13,048</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(19,378)	(15,083)	<b>(18,277)</b>
Non cash items added back	1,000	1,000	<b>1,990</b>
Change in operating assets and liabilities	1,020	240	<b>2,381</b>
<b>Net cash flow from operating activities</b>	<b>(17,358)</b>	<b>(13,843)</b>	<b>(13,906)</b>



**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	18,082	17,267	<b>13,048</b>
Receivables	465	2,232	<b>2,232</b>
Other	1,621	263	<b>100</b>
<b>Total Current Assets</b>	<b>20,168</b>	<b>19,762</b>	<b>15,380</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,531	7,244	<b>14,510</b>
<b>Total Non Current Assets</b>	<b>1,531</b>	<b>7,244</b>	<b>14,510</b>
<b>Total Assets</b>	<b>21,699</b>	<b>27,006</b>	<b>29,890</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,202	3,495	<b>4,013</b>
Provisions	2,397	3,436	<b>3,736</b>
<b>Total Current Liabilities</b>	<b>6,599</b>	<b>6,931</b>	<b>7,749</b>
<b>Non Current Liabilities -</b>			
Provisions	2,988	4,549	<b>5,949</b>
<b>Total Non Current Liabilities</b>	<b>2,988</b>	<b>4,549</b>	<b>5,949</b>
<b>Total Liabilities</b>	<b>9,587</b>	<b>11,480</b>	<b>13,698</b>
<b>NET ASSETS</b>	<b>12,112</b>	<b>15,526</b>	<b>16,192</b>
<b>EQUITY</b>			
Accumulated funds	12,112	15,526	<b>16,192</b>
<b>TOTAL EQUITY</b>	<b>12,112</b>	<b>15,526</b>	<b>16,192</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

**59.1 Funding and Administration of Rural Firefighting Services**

**59.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bushfire brigades. The State contributes 13 percent, councils contribute 13.3 percent and insurance companies contribute 73.7 percent.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>									
<u>Outputs:</u>														
Provision and maintenance of new and second-hand tankers	\$m	24.5	26.5	27.4	<b>26.9</b>									
Subsidies to local government for brigade stations	\$m	2.1	2.2	3.8	<b>3.0</b>									
Provision of maintenance grants to local government	\$m	18.1	18.2	11.3	<b>11.0</b>									
Provision of equipment grants to local government	\$m	25.6	25.7	28.5	<b>30.2</b>									
District management costs	\$m	...	18.3	22.2	<b>32.2</b>									
<u>Average Staffing:</u>	EFT	118	463	495	<b>556</b>									
<table border="0" style="margin-left: auto;"> <tr> <td colspan="2" style="text-align: center;">—2002-03—</td> <td style="text-align: center;"><b>2003-04</b></td> </tr> <tr> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> <td style="text-align: center;">Budget</td> </tr> <tr> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> </tr> </table>						—2002-03—		<b>2003-04</b>	Budget	Revised	Budget	\$000	\$000	\$000
—2002-03—		<b>2003-04</b>												
Budget	Revised	Budget												
\$000	\$000	\$000												

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	35,276	34,956	<b>43,250</b>
Other operating expenses	11,702	9,061	<b>7,352</b>
Depreciation and amortisation	1,000	1,000	<b>1,990</b>
Grants and subsidies			
Firefighting equipment - capital grants	50,320	49,380	<b>48,465</b>
Payments to Regional Fire Associations	700	700	<b>800</b>
Costs associated with bushfire fighting activities - payments to Local Councils	13,322	13,322	<b>13,167</b>
Disaster welfare relief	4,286	104,286	<b>4,286</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

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**59.1 Funding and Administration of Rural Firefighting Services**

**59.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Aerial support	1,000	1,000	<b>1,000</b>
Insurance costs - firefighting	756	756	<b>810</b>
Workers compensation - Bushfire Fund	2,400	2,400	<b>2,000</b>
<b>Total Expenses</b>	<b>120,762</b>	<b>216,861</b>	<b>123,120</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	88,979	88,979	<b>92,155</b>
Grants and contributions	16,057	116,057	<b>16,631</b>
Other revenue	669	1,669	<b>1,400</b>
<b>Total Retained Revenue</b>	<b>105,705</b>	<b>206,705</b>	<b>110,186</b>
<b>NET COST OF SERVICES</b>	<b>15,057</b>	<b>10,156</b>	<b>12,934</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,500</b>	<b>6,515</b>	<b>14,065</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

**59.2 Support of Rural Firefighting Services**

**59.2.1 Training of Volunteer Bushfire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Certified bushfire instructors (at 30 June)	no.	1,300	1,460	1,579	<b>1,700</b>
Bushfire assessors (at 30 June)	no.	280	320	432	<b>500</b>
Hours of training, regional and State	thous	30	30	30	<b>30</b>
Hours of training, local district/brigade level	thous	364	370	370	<b>370</b>
<u>Average Staffing:</u>	EFT	8	8	8	<b>8</b>

———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

472

472

**519**

Other operating expenses

532

518

**690**

Grants and subsidies

Costs associated with bushfire fighting activities - payments to Local Councils

110

110

...

**Total Expenses**

**1,114**

**1,100**

**1,209**

**NET COST OF SERVICES**

**1,114**

**1,100**

**1,209**

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

**59.2 Support of Rural Firefighting Services**

**59.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
BushFire Bulletin circulation	no.	36,000	36,000	36,000	<b>36,000</b>
Public skills displays and competitions for bushfire fighters	no.	20	20	20	<b>20</b>
Community fireguard courses	no.	10	10	10	<b>10</b>
Number of Rural Education Programs delivered	no.	5	8	10	<b>10</b>
Number of School Education Programs delivered	no.	3	4	4	<b>4</b>
<u>Average Staffing:</u>	EFT	6	6	7	<b>8</b>

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

452	452	<b>597</b>
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Other operating expenses

1,016	991	<b>1,160</b>
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Grants and subsidies

Costs associated with bushfire fighting activities - payments to Local Councils

60	60	...
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**Total Expenses**

<b>1,528</b>	<b>1,503</b>	<b>1,757</b>
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**NET COST OF SERVICES**

<b>1,528</b>	<b>1,503</b>	<b>1,757</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

**59.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**59.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues.

<u>Activities:</u>	Average Staffing (EFT)	
	2002-03	2003-04
Training	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	4	8
Planning and Operations	3	3
Policy advice and co-ordination	6	5
	14	17

2002-03		2003-04
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	938	1,258	<b>1,594</b>
Other operating expenses	611	936	<b>783</b>
Grants and subsidies			
Grants to volunteer rescue units	848	848	<b>950</b>
<b>Total Expenses</b>	<b>2,397</b>	<b>3,042</b>	<b>3,327</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**59 DEPARTMENT OF RURAL FIRE SERVICE**

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**59.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**59.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue	718	718	<b>950</b>
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<b>Total Retained Revenue</b>	<b>718</b>	<b>718</b>	<b>950</b>
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<b>NET COST OF SERVICES</b>	<b>1,679</b>	<b>2,324</b>	<b>2,377</b>
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<b>ASSET ACQUISITIONS</b>	...	...	<b>311</b>
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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**60 STATE EMERGENCY SERVICE**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,732	6,866	<b>7,502</b>
Other operating expenses	10,270	10,473	<b>8,526</b>
Maintenance	74	74	<b>76</b>
Depreciation and amortisation	2,510	2,510	<b>2,600</b>
Grants and subsidies	5,385	14,059	<b>9,756</b>
<b>Total Expenses</b>	<b>24,971</b>	<b>33,982</b>	<b>28,460</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25	55	<b>26</b>
Investment income	77	47	<b>79</b>
Grants and contributions	4,210	12,271	<b>5,481</b>
Other revenue	68	69	<b>70</b>
<b>Total Retained Revenue</b>	<b>4,380</b>	<b>12,442</b>	<b>5,656</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>20,591</b>	<b>21,541</b>	<b>22,804</b>



**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**60 STATE EMERGENCY SERVICE**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,349	6,339	<b>6,952</b>
Grants and subsidies	5,385	14,059	<b>9,756</b>
Other	11,954	14,067	<b>10,112</b>
<b>Total Payments</b>	<b>23,688</b>	<b>34,465</b>	<b>26,820</b>
<b>Receipts</b>			
Sale of goods and services	25	55	<b>26</b>
Interest	89	47	<b>79</b>
Other	5,788	15,860	<b>7,061</b>
<b>Total Receipts</b>	<b>5,902</b>	<b>15,962</b>	<b>7,166</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,786)</b>	<b>(18,503)</b>	<b>(19,654)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,874)	(3,925)	<b>(4,280)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,874)</b>	<b>(3,925)</b>	<b>(4,280)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,351	17,351	<b>19,419</b>
Capital appropriation	4,874	4,874	<b>4,280</b>
Cash reimbursements from the Consolidated Fund Entity	212	212	<b>231</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,437</b>	<b>22,437</b>	<b>23,930</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(223)</b>	<b>9</b>	<b>(4)</b>
Opening Cash and Cash Equivalents	1,687	56	<b>65</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,464</b>	<b>65</b>	<b>61</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(20,591)	(21,541)	<b>(22,804)</b>
Non cash items added back	3,037	3,037	<b>3,150</b>
Change in operating assets and liabilities	(232)	1	...
<b>Net cash flow from operating activities</b>	<b>(17,786)</b>	<b>(18,503)</b>	<b>(19,654)</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**60 STATE EMERGENCY SERVICE**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,464	65	<b>61</b>
Receivables	566	318	<b>318</b>
Inventories	4,032	3,251	<b>3,251</b>
Other	117	130	<b>130</b>
<b>Total Current Assets</b>	<b>6,179</b>	<b>3,764</b>	<b>3,760</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	5,844	5,276	<b>5,628</b>
Plant and equipment	13,057	14,059	<b>15,387</b>
<b>Total Non Current Assets</b>	<b>18,901</b>	<b>19,335</b>	<b>21,015</b>
<b>Total Assets</b>	<b>25,080</b>	<b>23,099</b>	<b>24,775</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	358	290	<b>290</b>
Provisions	632	585	<b>585</b>
<b>Total Current Liabilities</b>	<b>990</b>	<b>875</b>	<b>875</b>
<b>Total Liabilities</b>	<b>990</b>	<b>875</b>	<b>875</b>
<b>NET ASSETS</b>	<b>24,090</b>	<b>22,224</b>	<b>23,900</b>
<b>EQUITY</b>			
Reserves	820	870	<b>870</b>
Accumulated funds	23,270	21,354	<b>23,030</b>
<b>TOTAL EQUITY</b>	<b>24,090</b>	<b>22,224</b>	<b>23,900</b>

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**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**60 STATE EMERGENCY SERVICE**

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**60.1 Provision of Emergency Services**

**60.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs</u> :					
Number of volunteers trained -					
Disaster rescue	no.	350	400	400	<b>400</b>
Flood boat rescue	no.	300	350	350	<b>340</b>
First aid	no.	1,500	1,700	1,850	<b>1,800</b>
Vertical rescue	no.	100	100	100	<b>80</b>
Flood plans completed or reviewed	no.	15	16	25	<b>18</b>
Flood plans tested	no.	5	15	15	<b>8</b>
River action guides completed	no.	8	24	30	<b>13</b>
Flood intelligence cards completed	no.	40	20	25	<b>11</b>
Operational training sessions conducted	no.	10	10	n.a.	<b>15</b>
Field radio communications systems installed	no.	2	4	4	<b>4</b>
Protective clothing supplied	thous	30	30	30	<b>30</b>
Flood boats provided	no.	12	15	12	<b>17</b>
General rescue equipment provided	no.	900	1,200	1,000	<b>1,900</b>
Radio stations receiving community service announcements	no.	140	140	140	<b>150</b>
Public awareness workshops conducted	no.	12	12	8	<b>12</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	12	28	n.a.	<b>12</b>
Responses to support for communities, bushfires and other agencies	thous	2	7	n.a.	<b>4</b>
<u>Average Staffing</u> :	EFT	83	85	87	<b>87</b>

**MINISTER FOR RURAL AFFAIRS, MINISTER FOR LOCAL  
GOVERNMENT AND MINISTER FOR EMERGENCY SERVICES**

**60 STATE EMERGENCY SERVICE**

**60.1 Provision of Emergency Services**

**60.1.1 Provision of Emergency Services (cont)**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,732	6,866	<b>7,502</b>
Other operating expenses	10,270	10,473	<b>8,526</b>
Maintenance	74	74	<b>76</b>
Depreciation and amortisation	2,510	2,510	<b>2,600</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	2,000	2,000	<b>2,500</b>
Grants to volunteer rescue units	125	778	<b>975</b>
Volunteer rescue units - capital grants	1,260	1,281	<b>1,281</b>
Disaster welfare relief	2,000	10,000	<b>5,000</b>
<b>Total Expenses</b>	<b>24,971</b>	<b>33,982</b>	<b>28,460</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	25	55	<b>26</b>
Investment income	77	47	<b>79</b>
Grants and contributions	4,210	12,271	<b>5,481</b>
Other revenue	68	69	<b>70</b>
<b>Total Retained Revenue</b>	<b>4,380</b>	<b>12,442</b>	<b>5,656</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>20,591</b>	<b>21,541</b>	<b>22,804</b>
<b>ASSET ACQUISITIONS</b>	<b>4,874</b>	<b>3,925</b>	<b>4,280</b>

**SPECIAL MINISTER OF STATE  
MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND  
MINISTER FOR THE CENTRAL COAST**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Department of Commerce <sup>(a)</sup></b>			
Total Expenses .....	n.a.	266.8	n.a.
Asset Acquisitions .....	n.a.	22.2	n.a.
<b>Office of the Minister for Public Works and Services</b>			
Total Expenses .....	31.2	n.a.	n.a.
Asset Acquisitions .....	0.0	n.a.	n.a.
<b>Superannuation Administration Corporation</b>			
Total Expenses .....	50.0	47.7	-4.7
Asset Acquisitions .....	3.8	4.0	4.1
<b>Motor Accidents Authority</b>			
Total Expenses .....	18.3	32.6	78.5
Asset Acquisitions .....	0.1	0.2	39.5
<b>Offices of Government Business/Government Procurement</b>			
Total Expenses .....	n.a.	427.4	n.a.
Asset Acquisitions .....	n.a.	19.1	n.a.
<b>Rental Bond Board</b>			
Total Expenses .....	27.4	31.0	13.4
Asset Acquisitions .....	...	...	...
<b>WorkCover Authority</b>			
Total Expenses .....	219.7	241.6	10.0
Asset Acquisitions .....	30.1	18.4	-38.9
<b>Workers' Compensation (Dust Diseases) Board</b>			
Total Expenses .....	85.3	74.4	-12.8
Asset Acquisitions .....	0.6	0.4	-43.5

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Building and Construction Industry Long Service Payments Corporation</b>			
Total Expenses .....	77.7	80.2	3.2
Asset Acquisitions .....	2.1	1.5	-26.8
<b>Total, Special Minister of State, Minister for Commerce, Minister for Industrial Relations and Minister for the Central Coast <sup>(b)</sup></b>			
Total Expenses .....	n.a.	1,201.7	n.a.
Asset Acquisitions .....	n.a.	65.8	n.a.

(a) A number of Public Sector agencies have been restructured as at 2 April 2003. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) Total figures are not available due to the restructure of some agencies.

## DEPARTMENT OF COMMERCE

The Department of Commerce has been created to support a climate that makes doing business in New South Wales simple, accessible and fair for employees, consumers and industry. A number of government services have been brought under one umbrella. The Department comprises the Office of Fair Trading, Office of Industrial Relations, Office of Best Practice Information Technology and Corporate Services, and Policy Development and Risk Management Services. The Office of Government Procurement and the Office of Government Business are also within the Department of Commerce but will operate on a commercial basis without direct budget funding.

	2002-03 Revised \$000	2003-04 Budget \$000
Recurrent Appropriation .....	133,774	148,705
Capital Appropriation .....	25,402	16,377
Total Expenses .....	241,715	266,847

## STRATEGIC DIRECTIONS

### Office of Industrial Relations

The Office of Industrial Relations works towards productive workplace relations under New South Wales industrial laws. The Office seeks to ensure that employers and employees are informed of their rights and obligations.

The Office provides education and information to assist employers, especially those in small business, achieve compliance with industrial legislation and awards. It targets inspectorial services at industries where compliance may be low. Where necessary, the Office takes action through the courts, to either protect the rights of participants or to ensure the smooth operation of the industrial relations system.

### **Office of Fair Trading**

The Office of Fair Trading works towards fairness in the marketplace. The Office will develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders. The Office encourages compliance with regulatory requirements through information and education for consumers and traders, compliance monitoring and enforcement, complaint handling and dispute resolution, and licensing registration and certification.

### **Office of Best Practice Information Technology and Corporate Services**

The Office of Best Practice Information Technology & Corporate Services has a focus on electronic government service delivery. It will also incorporate the Corporate Services Reform Unit to reflect a shared services focus on implementation of government-wide agendas for process improvement. The Office will continue its role in the assessment of business cases for government ICT projects and will be involved in monitoring the progress and implementation of large projects. The ultimate aim of e-government is to deliver accessible and secure electronic services that are supported by efficient and customer focussed government business practices.

### **Policy Development and Risk Management Services**

This covers the development of operational policy and risk management for government to ensure the effective utilisation of resources and reduce government's risk exposure across its total procurement activities. The services include advice to agencies on procurement, risk management, total asset management, management of government-wide contracts and the provision of maintenance services for key heritage buildings.

## 2003-04 BUDGET

### Initiatives/Total Expenses

Total expenses for 2003-04 are \$266.8 million which will be applied to:

- ◆ Office of Industrial Relations – continuation of the office’s efforts to improve efficiency and compliance with NSW Industrial legislation in the clothing outworker industry and targeted inspectorate activities as areas of major focus, the operation of Government and Related Employees Appeals Tribunal (GREAT) and Transport Appeals Board.
- ◆ Office of Fair Trading:
  - the operation of the Consumer, Trader and Tenancy Tribunal;
  - licensing of real estate agents, valuers, conveyancers and private employment agents and the registration of business names, co-operatives, associations and co-operative housing societies; and
  - operation of the new Home Building Service which will provide strategic direction for NSW builders and consumers on residential building matters;
- ◆ Office of Best Practice Information Technology and Corporate Services – targeted use of information technology to improve service delivery including funding for the Online Licensing Project and Human Services Better Services Delivery Project; and
- ◆ Policy Development and Risk Management Services – maintenance of significant government buildings and the provision to agencies of policy advice and procurement risk management services. Funding is also provided for stone work and heritage maintenance projects.

### Asset Acquisitions

The 2003-04 Asset Acquisitions program is \$22.2 million. Major projects within this program are \$12.45 million to improve coverage and the mobile data network for the Government Radio Network, and \$3.2 million to amalgamate the Office of Fair Trading Call Centres into a single integrated, multi-channel contact centre.



## **OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

From 1 July 2003, the Office of the Minister for Public Works and Services will become part of the new Department of Commerce. It will be renamed Policy Development and Risk Management Services.

The Office of the Minister for Public Works and Services provided for the development of operational policy and the risk management framework for government to ensure the effective utilisation of resources and reduce government's risk exposure across its total procurement activities.

The services included advice on procurement, risk management, total asset management, management of Government wide contracts and the provision of maintenance services for key heritage buildings.

## **SUPERANNUATION ADMINISTRATION CORPORATION** (TRADING AS PILLAR ADMINISTRATION)

The former Superannuation Administration Authority became a statutory State Owned Corporation, the Superannuation Administration Corporation, on 26 July 1999. In November 2001, the Corporation's trading name became Pillar Administration (Pillar).

The business of the corporation as prescribed in the *Superannuation Administration Authority Corporatisation Act 1999* is the provision of superannuation scheme administration services and related services in both the public and private sectors. Pillar's clients include the trustees of the First State Superannuation Fund, the Pooled Fund, and the Parliamentary Contributory Superannuation Fund. The services provided include collecting contributions and paying benefits, maintaining member records, inquiry services, accounting and finance, and statutory reporting.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

As a State Owned Corporation, Pillar operates on a fully commercial basis. The major corporate objectives in recent years have been:

- ◆ quality of service and compliance for existing clients;
- ◆ system development;

- ◆ market competitiveness and business expansion;
- ◆ profitability; and
- ◆ completing the relocation to Wollongong.

The relocation to Wollongong was a Government funded initiative. By the end of 2002, 300 positions had been located in the Coniston premises and further staff will be located in Wollongong in accordance with business needs.

Pillar has been successful in tendering for additional business, continues to market its services, and expects further success in winning new business. Business expansion will enable it to improve the returns it has from past expenditure on systems development and to spread the costs of general overheads.

## **STRATEGIC DIRECTIONS**

### **2003-04 BUDGET**

As a statutory State Owned Corporation, Pillar is subject to the commercial monitoring regime that provides accountability and reporting requirements to the New South Wales Government as shareholder.

The 2003-04 Statement of Corporate Intent is expected to focus on:

- ◆ maintaining existing clients;
- ◆ quality of service and compliance;
- ◆ system enhancements in line with statutory and market needs;
- ◆ profitability; and
- ◆ business expansion.

### **Total Expenses**

Estimated operating expenses for 2003-04 are forecast at \$47.7million.

### **Asset Acquisitions**

Asset acquisitions include the settlement on the \$3.5 million purchase of the Coniston property. Some additional expenditure is also likely for system enhancements to meet statutory and market needs, and for building modifications.

## **MOTOR ACCIDENTS AUTHORITY**

The Motor Accidents Authority of New South Wales (MAA) monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as the 'Green Slip') to the public in New South Wales. The MAA services the community by undertaking the following tasks:

- ◆ review and monitor premiums, handle claims enquiries and complaints, manage the Nominal Defendant Scheme, collect and analyse statistics, monitor solvency and financial performance of insurers;
- ◆ educate and advise key groups, identify special needs, support and fund awareness and prevention, injury management and research projects;
- ◆ develop and implement public education in relation to the Green Slip and road safety initiatives;
- ◆ monitor and review legislation and legal developments as well as develop and coordinate policy; and
- ◆ operate medical and claim assessment services for claimants.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The MAA has been delivering cost-effective programs without any significant change in the cost of delivery. The average CTP insurance premium has been reduced and kept under control through appropriate legislative reforms and a close scrutiny of premium filings.

The MAA manages HIH payments to claimants and service providers through its agent Allianz. The actuarial valuation of HIH liabilities has been revised from \$423 million at 30 June 2002 to \$313 million in 2002-03.

From 1 July 2003 the CTP levy increased from 1.4 percent to 1.6 percent. The increase, combined with a small rise in average motor vehicle insurance premiums, is expected to increase retained fees by 18 per cent for 2003-04.

Other operating expenses are projected to increase to \$14.5 million in 2002-03 due to a significant rise in the volume of work for the MAA's medical and claims assessment services. The MAA has a statutory obligation to assess the claims.

## **STRATEGIC DIRECTIONS**

The MAA aims to administer the programs in an effective, efficient and economical manner, whilst ensuring compliance with all relevant statutory requirements.

The MAA aims to keep Green Slips affordable, lower the level of litigation in resolving claims and improve the timeliness and effectiveness of medical treatment to injured persons through:

- ◆ regulating the CTP scheme and its participants;
- ◆ providing education and information to stakeholders and service providers;
- ◆ operating medical and claims assessment services; and
- ◆ supporting injury prevention and improved management of claimants' injuries.

## **2003-04 BUDGET**

### **Total Expenses**

The MAA's total expenses in 2003-04 are estimated to be \$32.6 million representing an increase of 78 percent over the 2002-03 budget. The sharp increase in expenses in 2003-04 results from an additional \$9.8 million in grants for road safety and rehabilitation projects, and for improvements to the medical and claims assessment services.

Most of MAA's income is derived from the CTP levy (1.6 percent in 2003-04) on gross CTP insurance premiums collected by the licensed insurers. In 2003-04, the MAA is projecting a deficit of \$8.8 million, to be funded from retained earnings, as a result of the additional \$9.8 million grant funding.

### **Asset Acquisitions**

The Authority's asset acquisition program relates solely to office equipment such as computers, office machines and furniture and is budgeted at \$95,000 for 2003-04.

## OFFICE OF GOVERNMENT BUSINESS AND OFFICE OF GOVERNMENT PROCUREMENT

The Office of Government Business and Office of Government Procurement have been restructured from the former Department of Public Works and Services. Both offices operate on a commercial basis.

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	<i>2002-03 Revised \$m</i>	<i>2003-04 Budget \$m</i>
Surplus/(Deficit) .....	6.9	24.2

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### STRATEGIC DIRECTIONS

The revised structure realigns the commercial services provided by the Department of Commerce into two discrete entities that will improve accessibility for clients, customers and the community and provide real value to the Government.

The Office of Government Business brings together the primarily contestable commercial services provided on a fee-for-service basis, while the Office of Government Procurement brings together the procurement functions and services as well as other functions which are mandated across the NSW Public Service.

The Central Corporate Services Unit forms part of the Office of Government Business to better reflect its commercial focus and a state and regional service group has been formed to better deliver regionally based services.

### 2003-04 BUDGET

#### Initiatives/Total Expenses

Total expenses of the Office of Government Business and the Office of Government Procurement are budgeted at \$427.4 million in 2003-04. Key expenditure items and initiatives include:

- ◆ the ongoing roll out of smartbuy which is the Government's strategy to achieve better value for money in the procurement of goods and services;
- ◆ the rationalisation and review of operating and shared services costs; and
- ◆ a review of products and service delivery to improve value for clients and government.

## **Asset Acquisitions**

The Offices will spend \$19.1 million in 2003-04, mostly on information technology projects. Major projects included are information technology infrastructure (\$8.3m), Central Corporate Services Unit's information systems (\$3.5 million) and smartbuy (\$2.3m) which is a computerised procurement system.

## **RENTAL BOND BOARD**

The Rental Bond Board is a statutory corporation, established under the *Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Commissioner of the Office of Fair Trading.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Office of Fair Trading, part of the Department of Commerce, undertakes the administrative functions of the Board on a user pays basis. The Board is a self-funding body, and derives its income mainly from net earnings earned on rental bond deposits.

The Board estimates that it will administer \$530 million of rental bond deposits on behalf of landlords in 2003-04. These administered funds do not form part of the assets reported within the balance sheet of the Board.

## **2003-04 BUDGET**

Total expenses are estimated at \$31 million in 2003-04 (\$29.2 million in 2002-03). The Board estimates that it will earn \$33.6 million in revenue to support its activities. The Board's expenses include provision for:

- ◆ \$14.1 million to administer the rental bond scheme;
- ◆ \$7.6 million in grants supporting 50 percent of the costs of the residential tenancy functions of the Consumer Trader and Tenancy Tribunal. The Consumer, Trader and Tenancy Tribunal has power to determine matters in relation to the termination of tenancy agreements, payment of rental bonds on termination of tenancies, breaches relating to terms of tenancy agreements and payment of compensation;

- ◆ \$3.8 million in grants including support of 50 percent of the costs of the Tenancy Advice and Advocacy Program. This program provides advice, information and advocacy services to public and private tenants and, where appropriate, people seeking to become tenants. The services are provided in accordance with the *Landlord and Tenant (Rental Bonds) Act 1997*;
- ◆ \$4.2 million to meet the operating costs of providing information, education and mediation services within the framework of the *Retirement Villages Act 1989* to tenants, village residents, landlords, their agents and village managements; and
- ◆ \$1.3 million to meet operating costs of strata schemes and mediation services.

## **WORKCOVER AUTHORITY**

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of the return to work of persons injured at work; and
- ◆ regulates the operation of workers' compensation insurance arrangements.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

To meet the Authority's key corporate objectives, expenditure in recent years reflects on-going activities in the review and reform of workers' compensation and occupational health and safety legislation. Recent legislative reform has introduced new occupational health and safety requirements.

The revised 2002-03 Budget and 2003-04 Budget data mainly reflects funding of the recently enacted reform measures in occupational health and safety and workers compensation.

As an outcome of the recent Workplace Safety Summit, the Government has dedicated \$13 million over three years to implement the recommendations of supporting industry attainment of NSW injury and fatality prevention targets, and enhance the development of government-wide initiatives to improve safety outcomes in the private and public sectors.

## **STRATEGIC DIRECTIONS**

The reforms to workers' compensation have significantly improved the position of the Work Cover scheme. An independent actuarial report on the New South Wales workers compensation scheme's financial position as at 31 December 2002 shows that accumulated deficit would have been \$919 million higher without the reforms to date.

A series of reform initiatives to further improve the operation of the scheme and reduce the deficit will continue. These reforms include an increased emphasis on injury management and return to work strategies, improvements to dispute resolution mechanisms and further compliance measures. An independent review of the Scheme design is also underway.

Major community education and awareness programs will also continue to promote improvements in occupational health and safety, injury management and delivery of benefits to injured workers.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses for 2003-04 are estimated at \$242 million, including:

- ◆ \$58 million for the safety inspectorate and activities engaged in the prevention of injuries and diseases at workplaces;
- ◆ \$45.5 million for the resolution of workers' compensation disputes being funding of the Compensation Court and the new Workers' Compensation Commission;
- ◆ \$31.1 million to meet the cost of workers' compensation related claims made in respect of uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities;
- ◆ \$34.8 million for regulation of the workers' compensation insurance scheme including the support of employers and employees with injury management;



- ◆ \$7 million to fund industry reference groups and support employer and employee organisations to implement recent legislative reforms through the “Workcover Assist” initiative; and
- ◆ \$5.5 million for an education campaign to raise community awareness on occupational health and safety.

### **Asset Acquisitions**

The capital program of \$18.4 million in 2003-04 provides for:

- ◆ \$9.9 million for a range of software applications to deliver the business of WorkCover, meet the requirements of WorkCover Scheme reform and related occupational health and safety legislative changes. The information management and technology strategic plan is consistent with the Government’s blueprint on information management and technology;
- ◆ \$3m for the implementation and enhancement of infrastructure solutions to provide the technology platform with which the core business activities of WorkCover are based;
- ◆ \$4.2 million for the ongoing program of fit-outs of a number of regional and district offices including Sydney District Office, Newcastle, Liverpool and Albury offices; and
- ◆ \$1.3 million for the purchase of minor technical and computer equipment.

### **WORKERS’ COMPENSATION (DUST DISEASES) BOARD**

The Workers’ Compensation (Dust Diseases) Board was established under the *Workers’ Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and to dependants of deceased workers. The Board is also responsible for administering the Workers’ Compensation (Dust Diseases) Fund and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administering the Act, including the operating expenses of the Dust Diseases Tribunal.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Board's actuaries have calculated the outstanding claims liability as at 30 June 2003, to include incurred but not reported claims (IBNR). This approach is consistent with the guidance received from the Australian Accounting Standards Board (Urgent Issues Group Abstract 47). The Board previously recorded its claims liability on the basis of known claims, in accordance with the (Dust Diseases) Act.

This change has increased the Board's outstanding claims liability by \$808.9 million.

The Board has projected investment income of \$10.2 million in 2002-03, reflecting lower investment market returns. The Board's actuary has projected investment income of \$15.2 million in 2003-04.

## **STRATEGIC DIRECTIONS**

The Board's fundamental objective is to compensate and improve the care, dignity and health of workers suffering from dust diseases. Recent initiatives include the introduction of a mobile respiratory screening service for industry. The Board also funds numerous research programs and promotes awareness in occupational respiratory health.

The Board is projecting to have \$419 million of cash and other financial assets as at June 2003 to offset, together with future levy income, total liabilities of \$1.3 million.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$74.3 million including payments of claims liabilities of \$51.9 million and other operating expenditure of \$22.4 million.

Other operating expenditure includes administrative costs of \$6.4 million, a grant to meet the operating costs of the Dust Disease Tribunal of \$4.7 million and research grants of \$1.3 million.

### **Asset Acquisitions**

The Board is budgeting to acquire \$0.4 million of assets in 2003-04, comprising information technology, office refurbishment and scientific equipment upgrades, including a mobile respiratory testing unit.

## **BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION**

The Corporation administers the *Building and Construction Industry Long Service Payments Act 1986*. The Act provides workers in the building and construction industry with an industry-based, portable long-service benefit scheme.

The Corporation earns its revenue through:

- ◆ a 0.2 percent levy on the cost of prescribed building and construction work in New South Wales; and
- ◆ investment earnings on scheme funds.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Corporation administers long service benefits, which are required to be readily available when members decide to claim them. The Corporation cannot control the number of claims that may be made in any year, and therefore disbursements and cash flows may vary significantly from year to year.

Over recent years, the Corporation's levy and investment income has been volatile. Investments returns in 2002-03 are projected to be a loss of \$4.9 million due to poor market conditions.

Forward projections of scheme liabilities, long service payments, investment and levy income are based on actuarial advice and current market conditions. The levy rate of 0.2 percent is based on the latest actuarial investigation undertaken at 30 June 2001.

### **STRATEGIC DIRECTIONS**

The Corporation is continuing to examine and implement ways in which customer service and the effectiveness and efficiency of the organisation's operations may be improved.

Relocations of the Corporation to Gosford and Lidcombe were undertaken in 2002-03.

## **2003-04 BUDGET**

Total expenses in 2003-04 are estimated to be \$80.2 million, of which \$69.7 million relates to scheme liabilities. This comprises long service payments which are made to beneficiaries and a long service payments liability expense, which encompasses new liabilities accumulating during the year and any changes in the accumulated liability.

Total income in 2003-04 is estimated at \$57.8 million, of which \$30 million is income from the long service levy and \$27.8 million is investment earnings from funds invested through New South Wales Treasury Corporation.

### **Asset Acquisitions**

An amount of \$1 million has been budgeted for the redesign and enhancement of the Corporation's core workers' entitlements and levy payment systems.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**61 DEPARTMENT OF COMMERCE**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**62 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	908	929	...
Other operating expenses	529	529	...
Depreciation and amortisation	96	96	...
Grants and subsidies	5,495	5,285	...
Other expenses	24,164	23,374	...
<b>Total Expenses</b>	<b>31,192</b>	<b>30,213</b>	...
Less:			
<b>Retained Revenue -</b>			
Investment income	170	170	...
<b>Total Retained Revenue</b>	<b>170</b>	<b>170</b>	...
<b>NET COST OF SERVICES</b>	<b>31,022</b>	<b>30,043</b>	...

Note: From 1 July, 2003 funding for this program has been transferred to the Department of Commerce.

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**62 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	897	918	...
Grants and subsidies	7,785	6,575	...
Other	22,403	22,608	...
<b>Total Payments</b>	<b>31,085</b>	<b>30,101</b>	...
<b>Receipts</b>			
Interest	170	160	...
Other	...	14	...
<b>Total Receipts</b>	<b>170</b>	<b>174</b>	...
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(30,915)</b>	<b>(29,927)</b>	...
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(10)	(39)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(10)</b>	<b>(39)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	30,999	29,999	...
Capital appropriation	10	10	...
Cash reimbursements from the Consolidated Fund Entity	29	50	...
Cash transfers to Consolidated Fund	...	(55)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>31,038</b>	<b>30,004</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>113</b>	<b>38</b>	...
Opening Cash and Cash Equivalents	880	820	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>993</b>	<b>858</b>	...
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(31,022)	(30,043)	...
Non cash items added back	107	107	...
Change in operating assets and liabilities	...	9	...
<b>Net cash flow from operating activities</b>	<b>(30,915)</b>	<b>(29,927)</b>	...

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**62 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	993	858	...
Receivables	78	78	...
Inventories	6,876	272	...
Other	3,600	1,408	...
<b>Total Current Assets</b>	<b>11,547</b>	<b>2,616</b>	...
<b>Non Current Assets -</b>			
Inventories	...	6,619	...
Property, plant and equipment -			
Land and building	269	273	...
Plant and equipment	16	26	...
<b>Total Non Current Assets</b>	<b>285</b>	<b>6,918</b>	...
<b>Total Assets</b>	<b>11,832</b>	<b>9,534</b>	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	15	25	...
Provisions	33	47	...
<b>Total Current Liabilities</b>	<b>48</b>	<b>72</b>	...
<b>Total Liabilities</b>	<b>48</b>	<b>72</b>	...
<b>NET ASSETS</b>	<b>11,784</b>	<b>9,462</b>	...
<b>EQUITY</b>			
Accumulated funds	11,784	9,462	...
<b>TOTAL EQUITY</b>	<b>11,784</b>	<b>9,462</b>	...



**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**62 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

**62.1 Risk Management and Policy Development**

**62.1.1 Risk Management and Policy Development**

Program Objective(s): Effective utilisation of resources and minimal risk exposure of government procurement activities.

Program Description: Provide advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

Average Staffing (EFT)

2002-03                      2003-04

Activities:

10                              ...\*

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	908	929	...
Other operating expenses	529	529	...
Depreciation and amortisation	96	96	...
Grants and subsidies			
Grants to agencies	...	140	...
Government Cleaning Service - sick leave liability	85	85	...
Heritage buildings programs	4,850	4,500	...
Purchase of sandstone	560	560	...
Other expenses			
Parliament House maintenance	2,173	2,173	...
Government House maintenance	520	870	...
Parramatta Government Property Strategy	2,290	1,290	...
Public building maintenance	312	172	...
Whole-of-Government procurement	2,296	3,347	...

\* From 1 July, 2003 funding for this program has been transferred to the Department of Commerce.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**62 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**62.1 Risk Management and Policy Development**

**62.1.1 Risk Management and Policy Development (cont)**

**OPERATING STATEMENT (cont)**

Information services	2,192	2,192	...
Procurement risk management	5,336	5,911	...
Total Asset Management	450	425	...
Construction industry development	3,297	2,421	...
Specialist policy advice and investigations	4,544	3,914	...
Regulatory compliance	754	659	...
<b>Total Expenses</b>	<b>31,192</b>	<b>30,213</b>	<b>...</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	170	170	...
<b>Total Retained Revenue</b>	<b>170</b>	<b>170</b>	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>31,022</b>	<b>30,043</b>	<b>...</b>
<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>39</b>	<b>...</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	50,704	50,245	<b>49,155</b>
Investment income	...	163	<b>167</b>
Other revenue	988	708	<b>1,121</b>
<b>Total Retained Revenue</b>	<b>51,692</b>	<b>51,116</b>	<b>50,443</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	25,230	28,836	<b>25,090</b>
Other operating expenses	15,834	11,442	<b>15,382</b>
Maintenance	1,061	2,333	<b>1,062</b>
Depreciation and amortisation	7,070	6,361	<b>5,932</b>
Borrowing costs	838	3	<b>209</b>
<b>Total Expenses</b>	<b>50,033</b>	<b>48,975</b>	<b>47,675</b>
Gain/(loss) on disposal of non current assets	...	15	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>1,659</b>	<b>2,156</b>	<b>2,768</b>
<b>Distributions -</b>			
Dividends and capital repatriations	517	862	<b>775</b>
Tax equivalents	554	647	<b>831</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>588</b>	<b>647</b>	<b>1,162</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	50,519	49,513	<b>49,155</b>
Interest	...	163	<b>167</b>
Other	4,988	5,747	<b>5,121</b>
<b>Total Receipts</b>	<b>55,507</b>	<b>55,423</b>	<b>54,443</b>
<b>Payments</b>			
Employee Related	25,179	27,912	<b>24,965</b>
Finance costs	838	3	<b>209</b>
Equivalent Income Tax	251	...	<b>647</b>
Other	21,547	26,453	<b>20,444</b>
<b>Total Payments</b>	<b>47,815</b>	<b>54,368</b>	<b>46,265</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>7,692</b>	<b>1,055</b>	<b>8,178</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	45	30	<b>48</b>
Purchases of property, plant and equipment	(3,842)	(6,564)	<b>(4,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,797)</b>	<b>(6,534)</b>	<b>(3,952)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	5,186	...
Repayment of borrowings and advances	(500)	(10,186)	...
Dividends paid	(235)	...	<b>(862)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(735)</b>	<b>(5,000)</b>	<b>(862)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,160</b>	<b>(10,479)</b>	<b>3,364</b>
Opening Cash and Cash Equivalents	3,029	16,172	<b>5,693</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,189</b>	<b>5,693</b>	<b>9,057</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1,105	1,509	<b>1,937</b>
Non cash items added back	7,070	6,361	<b>5,932</b>
Change in operating assets and liabilities	(483)	(6,815)	<b>309</b>
<b>Net cash flow from operating activities</b>	<b>7,692</b>	<b>1,055</b>	<b>8,178</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**SUPERANNUATION ADMINISTRATION CORPORATION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	6,189	5,693	<b>9,057</b>
Receivables	3,885	5,650	<b>5,650</b>
Other	134	324	<b>324</b>
<b>Total Current Assets</b>	<b>10,208</b>	<b>11,667</b>	<b>15,031</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	22,261	14,087	<b>12,107</b>
Tax	3	2,345	<b>2,345</b>
<b>Total Non Current Assets</b>	<b>22,264</b>	<b>16,432</b>	<b>14,452</b>
<b>Total Assets</b>	<b>32,472</b>	<b>28,099</b>	<b>29,483</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,300	1,813	<b>1,813</b>
Interest bearing	500	...	...
Tax	554	647	<b>831</b>
Provisions	6,791	5,391	<b>5,429</b>
<b>Total Current Liabilities</b>	<b>11,145</b>	<b>7,851</b>	<b>8,073</b>
<b>Non Current Liabilities -</b>			
Interest bearing	8,686	5,186	<b>5,186</b>
Tax	234	97	<b>97</b>
Provisions	2,224	4,739	<b>4,739</b>
Other	619	109	<b>109</b>
<b>Total Non Current Liabilities</b>	<b>11,763</b>	<b>10,131</b>	<b>10,131</b>
<b>Total Liabilities</b>	<b>22,908</b>	<b>17,982</b>	<b>18,204</b>
<b>NET ASSETS</b>	<b>9,564</b>	<b>10,117</b>	<b>11,279</b>
<b>EQUITY</b>			
Accumulated funds	9,564	10,117	<b>11,279</b>
<b>TOTAL EQUITY</b>	<b>9,564</b>	<b>10,117</b>	<b>11,279</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	996	996	1,253
Retained taxes, fees and fines	18,774	18,775	22,123
Other revenue	379	27,261	390
<b>Total Retained Revenue</b>	<b>20,149</b>	<b>47,032</b>	<b>23,766</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	6,079	6,893	7,224
Other operating expenses	12,088	14,496	24,248
Depreciation and amortisation	88	138	114
Grants and subsidies	...	26,882	1,000
<b>Total Expenses</b>	<b>18,255</b>	<b>48,409</b>	<b>32,586</b>
<b>SURPLUS/(DEFICIT)</b>	<b>1,894</b>	<b>(1,377)</b>	<b>(8,820)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	19,209	18,935	<b>21,844</b>
Interest	996	1,594	<b>1,253</b>
Other*	1,801	136,529	<b>100,263</b>
<b>Total Receipts</b>	<b>22,006</b>	<b>157,058</b>	<b>123,360</b>
<b>Payments</b>			
Employee Related	6,048	6,919	<b>7,061</b>
Grants and subsidies**	...	26,882	<b>1,000</b>
Other*	14,415	127,545	<b>123,303</b>
<b>Total Payments</b>	<b>20,463</b>	<b>161,346</b>	<b>131,364</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,543</b>	<b>(4,288)</b>	<b>(8,004)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(129)	(180)	<b>(95)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(129)</b>	<b>(180)</b>	<b>(95)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(15)	(7)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(15)</b>	<b>(7)</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,399</b>	<b>(4,475)</b>	<b>(8,099)</b>
Opening Cash and Cash Equivalents	23,136	27,008	<b>22,533</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>24,535</b>	<b>22,533</b>	<b>14,434</b>

\* There were no estimates available at the time of preparation of the 2002-03 Budget of expected claims payments of outstanding HIH "run-off" claims liabilities.

\*\* Taylor Fry Consulting Actuaries revalued the third party motor accidents HIH claims by \$26.9 million during 2002-03. This increased MAA expenses by an equivalent amount. Funds for the claims payments are received from the Crown Finance Entity. Accordingly, an accrued revenue item has also been raised to reflect the additional Crown future funding obligations.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1,894	(1,327)	<b>(8,820)</b>
Non cash items added back	88	88	<b>114</b>
Change in operating assets and liabilities	(439)	(3,049)	<b>702</b>
<b>Net cash flow from operating activities</b>	<b>1,543</b>	<b>(4,288)</b>	<b>(8,004)</b>



**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**MOTOR ACCIDENTS AUTHORITY**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	24,535	22,533	<b>14,434</b>
Receivables*	1,713	101,432	<b>77,602</b>
Other	721	300	<b>300</b>
<b>Total Current Assets</b>	<b>26,969</b>	<b>124,265</b>	<b>92,336</b>
<b>Non Current Assets -</b>			
Receivables*	...	214,090	<b>138,482</b>
Other financial assets	109	...	...
Property, plant and equipment - Plant and equipment	245	245	<b>226</b>
<b>Total Non Current Assets</b>	<b>354</b>	<b>214,335</b>	<b>138,708</b>
<b>Total Assets</b>	<b>27,323</b>	<b>338,600</b>	<b>231,044</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	113	113	<b>955</b>
Provisions	284	452	<b>500</b>
Other*	93	99,812	<b>75,701</b>
<b>Total Current Liabilities</b>	<b>490</b>	<b>100,377</b>	<b>77,156</b>
<b>Non Current Liabilities -</b>			
Provisions	501	707	<b>800</b>
Other*	...	214,090	<b>138,482</b>
<b>Total Non Current Liabilities</b>	<b>501</b>	<b>214,797</b>	<b>139,282</b>
<b>Total Liabilities</b>	<b>991</b>	<b>315,174</b>	<b>216,438</b>
<b>NET ASSETS</b>	<b>26,332</b>	<b>23,426</b>	<b>14,606</b>
<b>EQUITY</b>			
Accumulated funds	26,332	23,426	<b>14,606</b>
<b>TOTAL EQUITY</b>	<b>26,332</b>	<b>23,426</b>	<b>14,606</b>

\* There were no figures available at the time of preparation of the 2002-03 Budget of HIH "run-off" claims liabilities.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**OFFICE OF GOVERNMENT BUSINESS**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**OFFICE OF GOVERNMENT PROCUREMENT**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	30,608	33,336	<b>33,620</b>
<b>Total Retained Revenue</b>	<b>30,608</b>	<b>33,336</b>	<b>33,620</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	16,376	18,140	<b>19,677</b>
Grants and subsidies	11,000	11,019	<b>11,364</b>
<b>Total Expenses</b>	<b>27,376</b>	<b>29,159</b>	<b>31,041</b>
<b>SURPLUS/(DEFICIT)</b>	<b>3,232</b>	<b>4,177</b>	<b>2,579</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

	———2002-03———		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	29,951	31,339	<b>31,820</b>
Other	16	65	<b>16</b>
<b>Total Receipts</b>	<b>29,967</b>	<b>31,404</b>	<b>31,836</b>
<b>Payments</b>			
Grants and subsidies	11,000	11,019	<b>11,364</b>
Other	22,792	24,811	<b>19,693</b>
<b>Total Payments</b>	<b>33,792</b>	<b>35,830</b>	<b>31,057</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,825)</b>	<b>(4,426)</b>	<b>779</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	6,450	6,400	<b>50</b>
Advance repayments received	...	100	<b>50</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>6,450</b>	<b>6,500</b>	<b>100</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,625</b>	<b>2,074</b>	<b>879</b>
Opening Cash and Cash Equivalents	15,233	16,649	<b>18,723</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,858</b>	<b>18,723</b>	<b>19,602</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	3,232	4,177	<b>2,579</b>
Non cash items added back	(657)	(1,808)	<b>(1,800)</b>
Change in operating assets and liabilities	(6,400)	(6,795)	...
<b>Net cash flow from operating activities</b>	<b>(3,825)</b>	<b>(4,426)</b>	<b>779</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
RENTAL BOND BOARD**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,858	18,723	<b>19,602</b>
Receivables	626	335	<b>335</b>
Other financial assets	14,530	15,809	<b>17,549</b>
<b>Total Current Assets</b>	<b>33,014</b>	<b>34,867</b>	<b>37,486</b>
<b>Non Current Assets -</b>			
Other financial assets	364	231	<b>191</b>
<b>Total Non Current Assets</b>	<b>364</b>	<b>231</b>	<b>191</b>
<b>Total Assets</b>	<b>33,378</b>	<b>35,098</b>	<b>37,677</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Other	807	85	<b>85</b>
<b>Total Current Liabilities</b>	<b>807</b>	<b>85</b>	<b>85</b>
<b>Total Liabilities</b>	<b>807</b>	<b>85</b>	<b>85</b>
<b>NET ASSETS</b>	<b>32,571</b>	<b>35,013</b>	<b>37,592</b>
<b>EQUITY</b>			
Accumulated funds	32,571	35,013	<b>37,592</b>
<b>TOTAL EQUITY</b>	<b>32,571</b>	<b>35,013</b>	<b>37,592</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	183,524	206,533	<b>203,478</b>
Investment income	14,645	3,938	<b>8,575</b>
Other revenue	1,520	2,623	<b>1,520</b>
<b>Total Retained Revenue</b>	<b>199,689</b>	<b>213,094</b>	<b>213,573</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	70,090	73,657	<b>77,465</b>
Other operating expenses	85,841	100,881	<b>103,354</b>
Maintenance	550	550	<b>550</b>
Depreciation and amortisation	8,623	7,904	<b>13,703</b>
Grants and subsidies*	54,596	35,894	<b>46,490</b>
<b>Total Expenses</b>	<b>219,700</b>	<b>218,886</b>	<b>241,562</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(20,011)</b>	<b>(5,792)</b>	<b>(27,989)</b>

\* Includes the Workers Compensation Commission and the operation of the Compensation Court until 2004-05.

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	15,577	24,570	19,830
Retained taxes	167,947	181,963	183,648
Interest	13,045	3,330	8,295
Other	4,626	4,091	1,532
<b>Total Receipts</b>	<b>201,195</b>	<b>213,954</b>	<b>213,305</b>
<b>Payments</b>			
Employee Related	65,880	68,919	76,255
Grants and subsidies	25,600	24,084	19,943
Other	116,519	109,464	129,037
<b>Total Payments</b>	<b>207,999</b>	<b>202,467</b>	<b>225,235</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,804)</b>	<b>11,487</b>	<b>(11,930)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	44,899	25,171	30,353
Purchases of property, plant and equipment	(30,143)	(38,520)	(18,423)
Purchases of investments	(8,552)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>6,204</b>	<b>(13,349)</b>	<b>11,930</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(600)</b>	<b>(1,862)</b>	...
Opening Cash and Cash Equivalents	12,439	30,133	28,271
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11,839</b>	<b>28,271</b>	<b>28,271</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(20,011)	(5,792)	(27,989)
Non cash items added back	7,023	7,296	13,423
Change in operating assets and liabilities	6,184	9,983	2,636
<b>Net cash flow from operating activities</b>	<b>(6,804)</b>	<b>11,487</b>	<b>(11,930)</b>



**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKCOVER AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11,839	28,271	<b>28,271</b>
Receivables	21,835	17,602	<b>17,618</b>
Other financial assets	27,606	33,554	<b>29,013</b>
Inventories	96	182	<b>182</b>
Other	9,502	1,698	<b>1,698</b>
<b>Total Current Assets</b>	<b>70,878</b>	<b>81,307</b>	<b>76,782</b>
<b>Non Current Assets -</b>			
Receivables	15,962	17,566	<b>17,566</b>
Other financial assets	166,808	188,658	<b>163,126</b>
Property, plant and equipment -			
Land and building	36,718	29,127	<b>33,385</b>
Plant and equipment	36,268	42,642	<b>43,104</b>
<b>Total Non Current Assets</b>	<b>255,756</b>	<b>277,993</b>	<b>257,181</b>
<b>Total Assets</b>	<b>326,634</b>	<b>359,300</b>	<b>333,963</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,723	21,537	<b>21,549</b>
Provisions	10,606	11,417	<b>12,627</b>
Other	25,482	25,755	<b>25,913</b>
<b>Total Current Liabilities</b>	<b>44,811</b>	<b>58,709</b>	<b>60,089</b>
<b>Non Current Liabilities -</b>			
Provisions	212,168	220,160	<b>221,432</b>
Other	8,168	1,995	<b>1,995</b>
<b>Total Non Current Liabilities</b>	<b>220,336</b>	<b>222,155</b>	<b>223,427</b>
<b>Total Liabilities</b>	<b>265,147</b>	<b>280,864</b>	<b>283,516</b>
<b>NET ASSETS</b>	<b>61,487</b>	<b>78,436</b>	<b>50,447</b>

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**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST  
WORKCOVER AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	7,673	14,934	<b>14,934</b>
Accumulated funds	53,814	63,502	<b>35,513</b>
<b>TOTAL EQUITY</b>	<b>61,487</b>	<b>78,436</b>	<b>50,447</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	80	190	<b>202</b>
Investment income	24,015	10,215	<b>15,220</b>
Other revenue	61,165	95,034	<b>58,872</b>
<b>Total Retained Revenue</b>	<b>85,260</b>	<b>105,439</b>	<b>74,294</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	2,064	2,473	<b>3,011</b>
Other operating expenses	77,340	97,920	<b>65,060</b>
Maintenance	160	70	<b>80</b>
Depreciation and amortisation	215	245	<b>261</b>
Grants and subsidies	5,511	4,811	<b>5,970</b>
<b>Total Expenses</b>	<b>85,290</b>	<b>105,519</b>	<b>74,382</b>
Gain/(loss) on disposal of non current assets	30	80	<b>88</b>
<b>SURPLUS/(DEFICIT)</b>	...	...	...

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	———2002-03———		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	101	211	224
Retained taxes	65,734	68,046	51,919
Interest	11,015	5,215	8,220
Other	485	315	605
<b>Total Receipts</b>	<b>77,335</b>	<b>73,787</b>	<b>60,968</b>
<b>Payments</b>			
Employee Related	2,033	2,446	2,972
Grants and subsidies	5,511	4,811	5,970
Other	58,130	52,012	55,652
<b>Total Payments</b>	<b>65,674</b>	<b>59,269</b>	<b>64,594</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>11,661</b>	<b>14,518</b>	<b>(3,626)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	80	130	140
Proceeds from sale of investments	145,000	130,000	155,000
Purchases of property, plant and equipment	(625)	(424)	(353)
Purchases of investments	(158,806)	(137,443)	(147,994)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(14,351)</b>	<b>(7,737)</b>	<b>6,793</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,690)</b>	<b>6,781</b>	<b>3,167</b>
Opening Cash and Cash Equivalents	27,926	14,267	21,048
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>25,236</b>	<b>21,048</b>	<b>24,215</b>
<b>CASH FLOW RECONCILIATION</b>			
Non cash items added back	(12,785)	(4,785)	(6,779)
Change in operating assets and liabilities	24,446	19,303	3,153
<b>Net cash flow from operating activities</b>	<b>11,661</b>	<b>14,518</b>	<b>(3,626)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	25,236	21,048	<b>24,215</b>
Receivables	3,509	52,439	<b>57,863</b>
Other financial assets	41,207	110,082	<b>75,851</b>
Other	238	126	<b>126</b>
<b>Total Current Assets</b>	<b>70,190</b>	<b>183,695</b>	<b>158,055</b>
<b>Non Current Assets -</b>			
Receivables	(29,586)	776,044	<b>777,513</b>
Other financial assets	375,055	288,202	<b>322,427</b>
Property, plant and equipment -			
Land and building	2,815	2,815	<b>2,815</b>
Plant and equipment	1,130	880	<b>920</b>
<b>Total Non Current Assets</b>	<b>349,414</b>	<b>1,067,941</b>	<b>1,103,675</b>
<b>Total Assets</b>	<b>419,604</b>	<b>1,251,636</b>	<b>1,261,730</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,375	1,025	<b>1,080</b>
Provisions	47,699	52,348	<b>57,801</b>
<b>Total Current Liabilities</b>	<b>49,074</b>	<b>53,373</b>	<b>58,881</b>
<b>Non Current Liabilities -</b>			
Provisions	370,530	1,198,263	<b>1,202,849</b>
<b>Total Non Current Liabilities</b>	<b>370,530</b>	<b>1,198,263</b>	<b>1,202,849</b>
<b>Total Liabilities</b>	<b>419,604</b>	<b>1,251,636</b>	<b>1,261,730</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	32,500	(4,878)	27,800
Retained taxes, fees and fines	33,400	32,500	30,000
Other revenue	16	3	16
<b>Total Retained Revenue</b>	<b>65,916</b>	<b>27,625</b>	<b>57,816</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	5,265	5,210	5,527
Other operating expenses	4,757	4,310	4,386
Maintenance	70	64	72
Depreciation and amortisation	731	300	492
Other expenses	66,900	66,100	69,700
<b>Total Expenses</b>	<b>77,723</b>	<b>75,984</b>	<b>80,177</b>
Gain/(loss) on disposal of non current assets	13	(45)	23
<b>SURPLUS/(DEFICIT)</b>	<b>(11,794)</b>	<b>(48,404)</b>	<b>(22,338)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	———2002-03———		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	33,400	33,045	<b>30,000</b>
Interest	200	128	<b>200</b>
Other	312	289	<b>342</b>
<b>Total Receipts</b>	<b>33,912</b>	<b>33,462</b>	<b>30,542</b>
<b>Payments</b>			
Employee Related	5,255	4,350	<b>5,607</b>
Other	57,323	36,718	<b>41,229</b>
<b>Total Payments</b>	<b>62,578</b>	<b>41,068</b>	<b>46,836</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,666)</b>	<b>(7,606)</b>	<b>(16,294)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	240	22	<b>60</b>
Proceeds from sale of investments	30,476	6,000	<b>17,734</b>
Purchases of property, plant and equipment	(2,050)	(597)	<b>(1,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>28,666</b>	<b>5,425</b>	<b>16,294</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>(2,181)</b>	...
Opening Cash and Cash Equivalents	3,001	3,931	<b>1,750</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,001</b>	<b>1,750</b>	<b>1,750</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(11,794)	(48,404)	<b>(22,338)</b>
Non cash items added back	(31,569)	5,300	<b>(27,108)</b>
Change in operating assets and liabilities	14,697	35,498	<b>33,152</b>
<b>Net cash flow from operating activities</b>	<b>(28,666)</b>	<b>(7,606)</b>	<b>(16,294)</b>

**SPECIAL MINISTER OF STATE, MINISTER FOR COMMERCE,  
MINISTER FOR INDUSTRIAL RELATIONS AND MINISTER FOR THE  
CENTRAL COAST**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	2002-03		2003-04 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,001	1,750	1,750
Receivables	2,120	2,150	2,120
Other	30	175	30
<b>Total Current Assets</b>	<b>5,151</b>	<b>4,075</b>	<b>3,900</b>
<b>Non Current Assets -</b>			
Other financial assets	384,123	355,487	365,353
Property, plant and equipment - Plant and equipment	1,755	748	1,719
Other	1,925	...	...
<b>Total Non Current Assets</b>	<b>387,803</b>	<b>356,235</b>	<b>367,072</b>
<b>Total Assets</b>	<b>392,954</b>	<b>360,310</b>	<b>370,972</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	580	795	695
Provisions	52,480	36,930	40,530
<b>Total Current Liabilities</b>	<b>53,060</b>	<b>37,725</b>	<b>41,225</b>
<b>Non Current Liabilities -</b>			
Provisions	295,000	357,199	386,699
<b>Total Non Current Liabilities</b>	<b>295,000</b>	<b>357,199</b>	<b>386,699</b>
<b>Total Liabilities</b>	<b>348,060</b>	<b>394,924</b>	<b>427,924</b>
<b>NET ASSETS</b>	<b>44,894</b>	<b>(34,614)</b>	<b>(56,952)</b>
<b>EQUITY</b>			
Accumulated funds	44,894	(34,614)	(56,952)
<b>TOTAL EQUITY</b>	<b>44,894</b>	<b>(34,614)</b>	<b>(56,952)</b>



# MINISTER FOR TOURISM AND SPORT AND RECREATION AND MINISTER FOR WOMEN

## OVERVIEW

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Tourism New South Wales</b>			
Total Expenses .....	54.1	52.4	-3.1
Asset Acquisitions .....	1.4	0.8	-40.4
<b>Sydney Olympic Park Authority</b>			
Total Expenses .....	88.6	110.9	25.1
Asset Acquisitions .....	18.1	10.8	-40.5
<b>Department of Sport and Recreation <sup>(a)</sup></b>			
Total Expenses .....	n.a.	82.9	n.a.
Asset Acquisitions .....	n.a.	11.2	n.a.
<b>Centennial Park and Moore Park Trust</b>			
Total Expenses .....	17.6	18.8	6.8
Asset Acquisitions .....	6.1	6.9	13.1
<b>Department for Women</b>			
Total Expenses .....	5.5	5.7	2.5
Asset Acquisitions .....	0.2	0.1	-63.8
<b>Luna Park Reserve Trust</b>			
Total Expenses .....	0.8	0.7	-12.5
Asset Acquisitions .....	...	...	...
<b>State Sports Centre Trust</b>			
Total Expenses .....	3.7	4.1	13.4
Asset Acquisitions .....	0.1	0.1	0.0
<b>Total, Minister for Tourism and Sport and Recreation and Minister for Women <sup>(b)</sup></b>			
Total Expenses .....	n.a.	<b>275.5</b>	n.a.
Asset Acquisitions .....	n.a.	<b>29.9</b>	n.a.

(a) A number of Public Sector agencies have been restructured as at 2 April 2003. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) Total figures are not available due to the restructure of some agencies.

## **TOURISM NEW SOUTH WALES**

Tourism New South Wales is responsible for the marketing of New South Wales as a holiday destination in the Australian domestic market and in international markets.

The organisation also provides strategic direction and leadership to the New South Wales tourism industry to ensure a wide range of tourism products and holiday experiences are available in the marketplace.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

#### **Response to International and Domestic Events**

Tourism New South Wales has continued to play a leading role in implementing the two year \$15 million government assistance package announced in 2001-02 in response to the September 11 terrorist attacks and the collapse of Ansett Airlines. In 2002-03, \$5.5 million of the package was utilised to provide assistance and support measures to aid the recovery of the tourism industry.

Tourism New South Wales has also continued to implement a special \$1 million government funded initiative to assist tourism regions impacted by the December/January 2001-02 bushfires. In 2002-03, the final \$0.3 million was utilised to promote the Blue Mountains and Shoalhaven regions.

Drought and further bushfires in 2002-03 resulted in additional marketing expenditure to assist regional New South Wales generally and, in the case of the bushfires, \$0.4 million was used to promote the Snowy Mountains and Capital Country regions.

In response to the Iraq War and Severe Acute Respiratory Syndrome (SARS), Tourism New South Wales has been coordinating with other State and Commonwealth agencies in the development and implementation of a National Tourism Crisis Response Plan. The plan aims to co-ordinate policy and marketing responses that will help the tourism industry recover from the negative impacts of these events.

#### **Domestic Marketing**

*Brand New South Wales* - The "Feel free" unifying brand identity for the State as a tourist destination was updated and enhanced in consultation with industry and relaunched in October 2002.

*Drive touring campaigns and short breaks campaigns* – These successfully raised awareness of the extensive range of driving based tourism options and easy getaway holidays available in the State.

*Farmhand* - A special campaign was undertaken to assist drought stricken regional New South Wales through promoting farm and country holidays. A kit was also developed to guide land owners and potential tourism operators interested in further involvement in the tourism industry.

*Tourism Sydney* - Tourism New South Wales, the Sydney Harbour Foreshore Authority and the Department of State and Regional Development have collaborated in a joint initiative focussed on branding and promotion of Sydney as a tourism leisure destination.

*New South Wales Holidays* - New South Wales Holidays entered its eighth year as a tourism-wholesaling program targeting Australian consumers, enabling exposure of more than 400 tourism products through the travel agency network.

## **International Marketing**

Tourism New South Wales continues to focus on trade marketing with some selected consumer campaigns in the primary markets of United Kingdom, United States of America, New Zealand, China, Japan, South Korea, Hong Kong, Germany, Malaysia and Singapore.

Activity in China, Hong Kong and Singapore is being closely monitored in line with developments in the management of SARS in these markets.

## **Development**

*Towards 2020 – New South Wales Tourism Masterplan* – The masterplan was released outlining the development of the tourism industry in New South Wales over the next twenty years.

*Regional Tourism Action Plan* – Assistance was provided in the creation of tourism marketing and development plans for South Coast, Northern Rivers Tropical New South Wales and Riverina regions. These were in addition to the already established plans for the New England, North West and Snowy Mountains regions and the Coffs Coast area.

*Infrastructure Development* – Potential investors in New South Wales tourism infrastructure are being assisted with information and advice. A signposting strategy to ensure the integration of signage and a tourism aviation strategy focussing on increasing international capacity are also being developed.

## **STRATEGIC DIRECTIONS**

The New South Wales tourism masterplan provides the framework for the new *Tourism New South Wales' Strategic Plan 2002-2005*. Key objectives are:

- ◆ Marketing - Partner with industry to attract more visitors who spend more money;
- ◆ Industry Development - Partner with industry to help improve its viability and service delivery; and
- ◆ Government Co-ordination - Partner with government organisations to help disperse the net benefits from tourism.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$52.4 million. The focus of work will include:

- ◆ \$47.9 million to grow tourism in New South Wales to achieve economic benefit throughout the State; and
- ◆ \$4.5 million to develop a sustainable tourism industry through long term government planning for tourism and initiatives assisting industry viability.

### **Asset Acquisitions**

The asset acquisition program of Tourism New South Wales is \$0.8 million in 2003-04. The work will include the introduction of electronic information management, improving information technology infrastructure and enhancing the Tourism New South Wales consumer website.

## **SYDNEY OLYMPIC PARK AUTHORITY**

The Sydney Olympic Park Authority (SOPA) was established under the *Sydney Olympic Park Authority Act, 2001* to manage the long-term future of Sydney Olympic Park and commenced operations from 1 July 2001.

SOPA is responsible for the management and orderly economic development and use of Sydney Olympic Park and for the promotion and co-ordination of sporting, educational, recreational, cultural, commercial and tourist activities.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

New residential and commercial development by the private sector is to be undertaken on four sites over the next 5-7 years. The development will be at a cost of approximately \$470 million. This level of investment confirms private sector confidence in the unique living and working environment that Sydney Olympic Park has to offer. The sale and development of the land will also realise a return of some \$70 million to the Government.

Together, the projects constitute approximately 116,000 square metres in seven individual buildings – they represent the first phase in the development of Sydney Olympic Park's Town Centre and will become home for some 1,500 residents, 3,000 employees as well as a variety of restaurants, shops and town facilities such as a library and childcare centre.

SOPA has also prepared a Plan of Management for the 430 hectares of surrounding parklands.

SOPA is now responsible for the budget funding of the Sydney Aquatic and Athletic Centre and asset management of the State Sport Centre.

## **STRATEGIC DIRECTIONS**

The aims for Sydney Olympic Park are to:

- ◆ increase visitors, participation and activity;
- ◆ achieve long term economic, environmental and social viability; and
- ◆ to be internationally recognised as an 'intelligent' example of place making.

These will be achieved through focusing on a number of development themes. Sport will continue to be important. The intention is to build on Sydney Olympic Park's position as Australia's premier sports destination and to create a totally integrated sports industry model.

Opportunities to become a centre for excellence in education and training will be pursued. A new 'college town' model featuring a diverse student and institutional base will be developed.

Sydney Olympic Park will also take opportunities to become a regional centre for culture, the arts, food and entertainment. The aim is to offer a distinctive array of social and cultural opportunities.

## 2003-04 BUDGET

### Total Expenses

Operating expenses in 2003-04 are estimated at \$110.9 million. The majority of the increase over last year's Budget relates to depreciation for transferred and new assets.

Expenses include:

- ◆ maintenance, security and operation of facilities at Sydney Olympic Park;
- ◆ supporting the infrastructure and ongoing land remediation works at Sydney Olympic Park;
- ◆ marketing and customer services including the staging of festivals and events; and,
- ◆ operation of Millennium and Bicentennial Parklands under the Parklands Plan of Management.

### Asset Acquisitions

The Authority's 2003-04 asset acquisition program is \$10.8 million. The major component of the program is a \$6 million injection to the Millennium Parklands for additional landscaping, picnic facilities, shade structures, cycle ways, educational technology and supporting infrastructure.

## DEPARTMENT OF SPORT AND RECREATION

The Department of Sport and Recreation has been restructured to take responsibility for a number of urban parks including Centennial Park and Moore Park Trust, Parramatta Park Trust and a number of Regional Parks previously part of the National Parks and Wildlife Service. The transfer will be effective from 1 July 2003.

	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	62,121	48,942
Capital Appropriation .....	26,971	11,246
Total Expenses .....	94,421	82,911

## **STRATEGIC DIRECTIONS**

The purpose of the Department of Sport and Recreation is to create opportunities and facilitate active involvement so that people benefit from participating in sport, recreation and physical activity.

Assuming responsibility for the urban parks will provide increased scope for the Department to achieve its new Corporate Plan for 2003-2007. The vision of this plan is for a community using sport and recreation to improve its wellbeing: *more people, more active, more often.*

## **2003-04 BUDGET**

### **Initiatives/Total Expenses**

The key initiatives for 2003-04 are \$1.5 million to establish the NSW Soccer Foundation and \$1 million per annum in support of Surf Life Saving NSW.

The Department will spend \$82.9 million in 2003-04 mostly on sport and recreation programs (\$31.8 million), grants for community participation, facilities and sports and athlete development (\$15.5 million) and grant funding of \$5.7 million towards the operation of the NSW Institute of Sport. The Department will also spend \$0.5 million on the newly transferred regional parks.

### **Asset Acquisitions**

A total of \$11.2 million will be spent in 2003-04. The major components of the asset acquisition program are:

- ◆ \$10.4 million on works at Sport and Recreation Centres and Academies of Sport and Recreation; and
- ◆ \$0.8 million for projects at Regional Parks.

## **CENTENNIAL PARK AND MOORE PARK TRUST**

The Centennial Park and Moore Park Trust is responsible for the open space in Sydney, known as the Centennial Parklands. The Parklands comprise Centennial Park, Moore Park, Queens Park, Fox Studios Australia, the Hordern Pavilion, Royal Hall of Industries, and the Centennial Parklands Equestrian Centre. The Trust operates in a complex and changing business environment, balancing conflicting demands for recreational use, protection of parklands, financial sustainability, and equity of access.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Total expenses for the Trust have increased during the last five years from \$11.3 million in 1998-99 to \$17.6 million in 2002-03. This reflects additional costs for the maintenance of the Parklands, services to address public safety and environmental issues and a range of business activities to improve financial viability. In addition, there have been significant increases in the depreciation expense as a result of the large capital program in recent years. During the same period, retained revenues have grown from \$8 million to \$11.3 million.

In 2002-03, the Trust was provided with \$1 million each year for 4 years for a catch-up maintenance program for building and infrastructure assets.

This is targeted to achieve the following benefits:

- ◆ reduction of risk and liability issues, such as the repair of the running track at ES Marks Athletic Field and stabilisation works on the Kensington Culvert;
- ◆ addressing areas of public concern, including the refurbishment of amenities facilities across the Parklands and the upgrade of the Golf Course and Equestrian Centre;
- ◆ addressing compliance issues, including heritage, environmental, Building Code of Australia and Sydney Water requirements; and
- ◆ restoration of high use/visibility assets, including the heritage stone program for fences, gates and statues and the maintenance of the toll house.

Capital expenditure has increased significantly during the last four years due to the restoration of the Hordern Pavilion and Royal Hall of Industries, ponds restoration, rehabilitation of Moore Park, Centenary of Federation projects and the first year of the seven year Park Improvement Plan.

## **STRATEGIC DIRECTIONS**

The Trust's corporate strategy aims to achieve the following outcomes in six key result areas:

- ◆ maintaining and enhancing business viability;
- ◆ enhancing the integrity of Centennial Parklands;
- ◆ improving relationships with stakeholders;



- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands; and
- ◆ securing opportunities for diversity of cultural expression.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are estimated at \$18.8 million. This includes the additional \$1 million for the asset maintenance program for buildings and infrastructure in Centennial Parklands.

### **Asset Acquisitions**

The Trust's asset acquisition program for 2003-04, estimated at \$6.9 million, is the second year of the planned seven-year Park Improvement Plan. The Plan, estimated at \$49.5 million in total, addresses the following key issues:

- ◆ improvement to the park environment - including ponds and landscape restoration, tree planting and the horticulture master plan;
- ◆ enhancing transport and access to the park- including new bridges, paths, signage, and the resurfacing and line marking of the Grand Drive cycle lane;
- ◆ improving visitor information and services - including visitor signage, restoration of public amenities buildings, new picnic facilities and the development of visitor service centres;
- ◆ heritage conservation - including restoration of heritage buildings, infrastructure and monuments;
- ◆ enhancing leisure facilities – including the upgrade of equestrian grounds and sporting fields, new playgrounds, community and sports club facilities, and enhancements to the golf course and its facilities; and
- ◆ upgrading of utilities and services - including upgrades to stormwater, water supply and sewerage, electricity and lighting systems, and security improvements.

Projects planned for 2003-04 including works carried over from 2002-03 are:

- ◆ continuation of the ponds improvement program;
- ◆ Eastern Suburbs Banksia Scrub regeneration;
- ◆ new directional signage;
- ◆ creating new cycleways;
- ◆ refurbishment of the Rotunda; and
- ◆ upgrading major new amenities buildings.

## **DEPARTMENT FOR WOMEN**

The Department for Women was established in April 1995 to improve opportunities for women in New South Wales. The Department's purpose is to act as a key agent in improving the economic and social well-being of women through capacity building, information provision, policy advice and the development of strategic alliances.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Department has established the Aboriginal and Torres Strait Island Women's Unit to work with communities across New South Wales. The Department continues to work with women across regional and rural New South Wales to develop programs, build capacity and strengthen communities. The innovative work of the Department around accessing information through the Women's Gateway and the website continued with the Women's Lives On Line project.

### **STRATEGIC DIRECTIONS**

The Department for Women provides advice, leadership and direction in shaping whole-of-government policy, programs and services for women in line with the objectives of the Department and the Premier's Council for Women. This work is complemented by the Department's role in the provision of information services, capacity building initiatives, regional development projects and partnerships through the Women's Grants Program.

## **2003-04 BUDGET**

### **Total Expenses**

The Department has estimated total expenses of \$5.7 million in 2003-04, which includes funding of \$1 million for the Women's Grants Program. The Department will continue to implement the whole-of-government framework in the areas that impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives.

### **Asset Acquisitions**

The total capital allocation in 2003-04 is \$68,000, which will be used for the ongoing upgrade of general office equipment.

## **LUNA PARK RESERVE TRUST**

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In February 2001, the Sydney Harbour Foreshore Authority (SHFA) was appointed to manage the affairs of the Luna Park Reserve Trust. The Trust's expenditure has historically been for administration, legal and consultancy fees.

Future expenditure will be driven by the Trustee's role in managing contractual arrangements with the long term operator of Luna Park, Metro Edgley Pty Limited. Metro Edgley presently occupies and operates the site under a license from the Trust. Future expenditure will also include the maintenance of heritage infrastructure on the site from the Heritage Infrastructure Fund.

### **STRATEGIC DIRECTIONS**

Metro Edgley prepared a Master Plan Development Application for the Luna Park site which was approved by the then Minister for Planning in January 2002. Detailed Development Applications were approved in February 2003 and construction is now underway.

## **2003-04 BUDGET**

### **Total Expenses**

The level of expenditure for administering the Trust is expected to decrease to \$0.7 million in 2003-04, as the expenditure will be administrative costs only.

## **STATE SPORTS CENTRE TRUST**

The State Sports Centre Trust provides affordable world-class facilities to the sporting community and assists NSW Institute of Sport athletes. To assist the Trust to discharge its community service obligations, the Sydney Olympic Park Authority provides an operating subsidy.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Trust is increasing its expenditure on safety and security and allocating a higher proportion to information technology to stay abreast of customer demands.

The Trust is able to cover increased costs in 2003-04 through a one-off increase in revenue resulting from activities staged in association with the Rugby World Cup.

### **STRATEGIC DIRECTIONS**

The Trust's objective is to provide the highest possible level of service to sport through its outdoor and indoor facilities and associated services. The Trust is concentrating on consolidating and co-ordinating its activities with those of the Sydney Olympic Park Authority to optimise the benefits available to its customers.

## **2003-04 BUDGET**

### **Total Expenses**

Total Trust expenses, estimated at \$4.1 million in 2003-04, will be used to operate and maintain the Centre's sporting facilities and facilitate increased usage wherever possible.

### **Asset Acquisitions**

The Trust will spend up to \$50,000 on replacement sporting equipment in 2003-04.

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	12,874	13,070	<b>13,977</b>
Other operating expenses	39,623	42,409	<b>37,585</b>
Depreciation and amortisation	985	820	<b>853</b>
Grants and subsidies	619	653	...
<b>Total Expenses</b>	<b>54,101</b>	<b>56,952</b>	<b>52,415</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	790	851	<b>911</b>
Investment income	200	135	<b>135</b>
Grants and contributions	7,999	9,874	<b>9,550</b>
Other revenue	100	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>9,089</b>	<b>10,960</b>	<b>10,696</b>
<b>NET COST OF SERVICES</b>	<b>45,012</b>	<b>45,992</b>	<b>41,719</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	12,000	12,230	<b>13,025</b>
Grants and subsidies	619	653	...
Other	40,918	45,123	<b>39,505</b>
<b>Total Payments</b>	<b>53,537</b>	<b>58,006</b>	<b>52,530</b>
<b>Receipts</b>			
Sale of goods and services	790	845	<b>911</b>
Interest	200	141	<b>135</b>
Other	9,154	12,820	<b>11,240</b>
<b>Total Receipts</b>	<b>10,144</b>	<b>13,806</b>	<b>12,286</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(43,393)</b>	<b>(44,200)</b>	<b>(40,244)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,360)	(1,360)	<b>(810)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,360)</b>	<b>(1,360)</b>	<b>(810)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	42,748	42,998	<b>39,518</b>
Capital appropriation	1,360	1,360	<b>810</b>
Cash reimbursements from the Consolidated Fund Entity	610	565	<b>735</b>
Cash transfers to Consolidated Fund	...	(6)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>44,718</b>	<b>44,917</b>	<b>41,063</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(35)</b>	<b>(643)</b>	<b>9</b>
Opening Cash and Cash Equivalents	1,020	1,775	<b>1,132</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>985</b>	<b>1,132</b>	<b>1,141</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(45,012)	(45,992)	<b>(41,719)</b>
Non cash items added back	1,779	1,525	<b>1,598</b>
Change in operating assets and liabilities	(160)	267	<b>(123)</b>
<b>Net cash flow from operating activities</b>	<b>(43,393)</b>	<b>(44,200)</b>	<b>(40,244)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	985	1,132	1,141
Receivables	1,866	1,707	1,762
Other	150	400	350
<b>Total Current Assets</b>	<b>3,001</b>	<b>3,239</b>	<b>3,253</b>
<b>Non Current Assets -</b>			
Other financial assets	150	346	346
Property, plant and equipment -			
Land and building	420	493	358
Plant and equipment	2,363	2,673	2,765
<b>Total Non Current Assets</b>	<b>2,933</b>	<b>3,512</b>	<b>3,469</b>
<b>Total Assets</b>	<b>5,934</b>	<b>6,751</b>	<b>6,722</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,250	1,780	1,702
Provisions	850	920	950
Other	170	280	330
<b>Total Current Liabilities</b>	<b>2,270</b>	<b>2,980</b>	<b>2,982</b>
<b>Non Current Liabilities -</b>			
Other	300	300	180
<b>Total Non Current Liabilities</b>	<b>300</b>	<b>300</b>	<b>180</b>
<b>Total Liabilities</b>	<b>2,570</b>	<b>3,280</b>	<b>3,162</b>
<b>NET ASSETS</b>	<b>3,364</b>	<b>3,471</b>	<b>3,560</b>
<b>EQUITY</b>			
Reserves	...	18	18
Accumulated funds	3,364	3,453	3,542
<b>TOTAL EQUITY</b>	<b>3,364</b>	<b>3,471</b>	<b>3,560</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

**63.1 Development of the Tourism Industry**

**63.1.1 Tourism Growth**

Program Objective(s): To grow tourism in New South Wales to achieve economic benefit throughout the State.

Program Description: Promotion of tourism to New South Wales through packaging and marketing existing tourism products and holiday experiences which match consumers' needs, with the aim of attracting high spending visitors.

<u>Outcomes</u> :	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Marketing funds contributed by the tourist industry -					
In-kind	\$m	1.9	2.0	2.0	<b>2.0</b>
Cash	\$m	5.0	5.7	7.8	<b>7.5</b>
Product sales wholesale	\$m	18.0	15.9	14.0	<b>14.6</b>
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	122	141	145	<b>150</b>
Domestic	\$m	10.2	7.5	8.0	<b>8.0</b>
Conference bids won for Sydney (Sydney Convention and Visitors Bureau)					
Events	no.	36	32	42	<b>42</b>
Delegates	thous	58	30	64	<b>41</b>
Delegate days (rooms)	thous	233	131	313	<b>189</b>
<u>Outputs</u> :					
Visiting journalists hosted -					
International	no.	127	135	140	<b>145</b>
Domestic	no.	154	50*	45	<b>45</b>
Consumer website (visitnsw) -					
User sessions	thous	283	990	1,400	<b>1,800</b>
International tailored websites	no.	6	7	10	<b>10</b>
Regional 'Team NSW Agreements' met (% of targeted actions initiated)	%	n.a.	75	80	<b>80</b>
<u>Average Staffing</u> :	EFT	162	161	151	<b>156</b>

\* Previous figures were based on all assistance to journalists. The revised measurement is now restricted to media familiarisation visits fully hosted by Tourism New South Wales.



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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

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**63.1 Development of the Tourism Industry**

**63.1.1 Tourism Growth (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,390	11,127	<b>11,797</b>
Other operating expenses	38,094	39,655	<b>35,458</b>
Depreciation and amortisation	878	650	<b>676</b>
<b>Total Expenses</b>	<b>50,362</b>	<b>51,432</b>	<b>47,931</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	67	62	<b>62</b>
Publication sales	30	...	...
Travel Centre commissions	685	776	<b>836</b>
Investment income	178	111	<b>111</b>
Grants and contributions	7,899	9,827	<b>9,380</b>
Other revenue	97	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>8,956</b>	<b>10,876</b>	<b>10,489</b>
<b>NET COST OF SERVICES</b>	<b>41,406</b>	<b>40,556</b>	<b>37,442</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,210</b>	<b>1,147</b>	<b>664</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

**63.1 Development of the Tourism Industry**

**63.1.2 A Sustainable Tourism Industry**

Program Objective(s): To develop a sustainable tourism industry through co-ordination of long term Government planning for tourism and initiatives assisting industry viability.

Program Description: The New South Wales Tourism Masterplan co-ordinates Government action, and regional development and marketing plans set future directions for tourism. Other activities include working with industry and industry associations to encourage investment in infrastructure and continuously improve business skills and service standards.

<u>Outputs:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Tourism Masterplan actions initiated	%	71	n.a.*	70	<b>75</b>
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	17	17	36	<b>36</b>
Regional tourism plans completed	no.	n.a.	3	3	<b>6</b>
Sydney and Regional Events supported	no.	33	30	47	<b>54</b>
<u>Average Staffing:</u>	EFT	14	15	21	<b>23</b>

\* There were no new initiatives in 2001-02 pending completion of the new Tourism New South Wales Masterplan. Initiatives commenced in previous years continued in 2001-02.

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,484	1,943	<b>2,180</b>
Other operating expenses	1,529	2,754	<b>2,127</b>
Depreciation and amortisation	107	170	<b>177</b>
Grants and subsidies			
Local Government - current grants	619	653	...
<b>Total Expenses</b>	<b>3,739</b>	<b>5,520</b>	<b>4,484</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**63 TOURISM NEW SOUTH WALES**

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**63.1 Development of the Tourism Industry**

**63.1.2 A Sustainable Tourism Industry (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	8	13	13
Investment income	22	24	24
Grants and contributions	100	47	170
Other revenue	3	...	...
<b>Total Retained Revenue</b>	<b>133</b>	<b>84</b>	<b>207</b>
<b>NET COST OF SERVICES</b>	<b>3,606</b>	<b>5,436</b>	<b>4,277</b>

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<b>ASSET ACQUISITIONS</b>	<b>150</b>	<b>213</b>	<b>146</b>
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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,330	15,955	<b>17,404</b>
Other operating expenses	34,492	38,933	<b>32,603</b>
Maintenance	10,235	9,760	<b>10,459</b>
Depreciation and amortisation	26,573	44,492	<b>45,333</b>
Grants and subsidies	...	3,240	<b>5,105</b>
<b>Total Expenses</b>	<b>88,630</b>	<b>112,380</b>	<b>110,904</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	13,619	14,103	<b>14,654</b>
Investment income	1,440	8,347	<b>7,904</b>
Retained taxes, fees and fines	500	350	<b>210</b>
Grants and contributions	2,757	4,416	<b>420</b>
Other revenue	67,695	25,873	<b>57,162</b>
<b>Total Retained Revenue</b>	<b>86,011</b>	<b>53,089</b>	<b>80,350</b>
Gain/(loss) on disposal of non current assets	10,922	...	...
<b>NET COST OF SERVICES</b>	<b>(8,303)</b>	<b>59,291</b>	<b>30,554</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,372	14,706	<b>16,022</b>
Grants and subsidies	...	3,240	<b>5,105</b>
Other	53,529	(23,600)	<b>43,752</b>
<b>Total Payments</b>	<b>69,901</b>	<b>(5,654)</b>	<b>64,879</b>
<b>Receipts</b>			
Sale of goods and services	13,619	12,397	<b>12,654</b>
Interest	1,440	7,190	<b>6,670</b>
Other	10,982	19,325	<b>9,008</b>
<b>Total Receipts</b>	<b>26,041</b>	<b>38,912</b>	<b>28,332</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(43,860)</b>	<b>44,566</b>	<b>(36,547)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	14,922	(85,374)	<b>16,689</b>
Advance repayments received	376	...	...
Purchases of property, plant and equipment	(26,899)	(27,719)	<b>(17,789)</b>
Purchases of investments	...	(3,118)	<b>(1,300)</b>
Advances made	(1,500)	(1,479)	...
Other	...	5,430	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(13,101)</b>	<b>(112,260)</b>	<b>(2,400)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,422	40,922	<b>42,620</b>
Capital appropriation	18,149	27,877	<b>10,789</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(16,013)	...	<b>(20,694)</b>
Cash reimbursements from the Consolidated Fund Entity	560	660	<b>690</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,118</b>	<b>69,459</b>	<b>33,405</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(14,843)</b>	<b>1,765</b>	<b>(5,542)</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	24,356	20,359	<b>22,124</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,513</b>	<b>22,124</b>	<b>16,582</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	8,303	(59,291)	<b>(30,554)</b>
Non cash items added back	(36,689)	25,228	<b>(7,469)</b>
Change in operating assets and liabilities	(15,474)	78,629	<b>1,476</b>
<b>Net cash flow from operating activities</b>	<b>(43,860)</b>	<b>44,566</b>	<b>(36,547)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,513	22,124	<b>16,582</b>
Receivables	4,587	88,636	<b>73,031</b>
Other financial assets	...	3,118	<b>4,568</b>
Inventories	35	5,936	<b>5,936</b>
Other	22	...	...
<b>Total Current Assets</b>	<b>14,157</b>	<b>119,814</b>	<b>100,117</b>
<b>Non Current Assets -</b>			
Receivables	...	...	<b>(1,664)</b>
Other financial assets	11,624	...	...
Inventories	...	13,085	<b>14,035</b>
Property, plant and equipment -			
Land and building	1,177,159	1,113,336	<b>1,096,348</b>
Plant and equipment	6,974	6,123	<b>5,233</b>
Infrastructure systems	576,408	590,314	<b>572,698</b>
Other	258,909	216,762	<b>270,746</b>
<b>Total Non Current Assets</b>	<b>2,031,074</b>	<b>1,939,620</b>	<b>1,957,396</b>
<b>Total Assets</b>	<b>2,045,231</b>	<b>2,059,434</b>	<b>2,057,513</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,180	12,420	<b>5,470</b>
Provisions	1,263	880	<b>880</b>
Other	2,200	8,481	<b>9,327</b>
<b>Total Current Liabilities</b>	<b>7,643</b>	<b>21,781</b>	<b>15,677</b>
<b>Total Liabilities</b>	<b>7,643</b>	<b>21,781</b>	<b>15,677</b>
<b>NET ASSETS</b>	<b>2,037,588</b>	<b>2,037,653</b>	<b>2,041,836</b>
<b>EQUITY</b>			
Accumulated funds	2,037,588	2,037,653	<b>2,041,836</b>
<b>TOTAL EQUITY</b>	<b>2,037,588</b>	<b>2,037,653</b>	<b>2,041,836</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

**64.1 Administration**

**64.1.1 Administration**

Program Objective(s): To establish Sydney Olympic Park as a dynamic and diverse township for living, working, learning and leisure.

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Property	48	43
Marketing & Corporate Communications	30	30
Planning & Urban Design	14	14
Corporate Services	21	20
Finance	13	13
Business Development	...	6
Parklands	31	41
	157	167

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	17,330	15,955	<b>17,404</b>
Other operating expenses	34,492	38,933	<b>32,603</b>
Maintenance	10,235	9,760	<b>10,459</b>
Depreciation and amortisation	26,573	44,492	<b>45,333</b>
Grants and subsidies			
Sydney Aquatic and Athletic Centres		3,240	<b>5,105</b>
<b>Total Expenses</b>	<b>88,630</b>	<b>112,380</b>	<b>110,904</b>



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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**64 SYDNEY OLYMPIC PARK AUTHORITY**

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**64.1 Administration**

**64.1.1 Administration (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases from general government	1,016	1,045	...
Rents and leases - other	5,418	6,208	<b>7,629</b>
Carparking	6,500	5,700	<b>5,768</b>
Minor sales of goods and services	685	1,150	<b>1,257</b>
Investment income	1,440	8,347	<b>7,904</b>
Retained taxes, fees and fines	500	350	<b>210</b>
Grants and contributions	2,757	4,416	<b>420</b>
Other revenue	67,695	25,873	<b>57,162</b>
<b>Total Retained Revenue</b>	<b>86,011</b>	<b>53,089</b>	<b>80,350</b>
Gain/(loss) on disposal of non current assets	10,922	...	...
<b>NET COST OF SERVICES</b>	<b>(8,303)</b>	<b>59,291</b>	<b>30,554</b>

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<b>ASSET ACQUISITIONS</b>	<b>18,149</b>	<b>27,877</b>	<b>10,789</b>
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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**65 DEPARTMENT OF SPORT AND RECREATION**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,415	4,616	<b>5,023</b>
Other operating expenses	5,309	5,135	<b>5,704</b>
Maintenance	3,653	3,679	<b>3,769</b>
Depreciation and amortisation	4,206	4,205	<b>4,334</b>
<b>Total Expenses</b>	<b>17,583</b>	<b>17,635</b>	<b>18,830</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	9,150	9,893	<b>10,560</b>
Investment income	272	568	<b>334</b>
Retained taxes, fees and fines	200	247	<b>200</b>
Grants and contributions	26	526	<b>914</b>
Other revenue	20	60	<b>20</b>
<b>Total Retained Revenue</b>	<b>9,668</b>	<b>11,294</b>	<b>12,028</b>
<b>NET COST OF SERVICES</b>	<b>7,915</b>	<b>6,341</b>	<b>6,802</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,176	4,156	<b>4,748</b>
Other	11,545	11,745	<b>12,519</b>
<b>Total Payments</b>	<b>15,721</b>	<b>15,901</b>	<b>17,319</b>
<b>Receipts</b>			
Sale of goods and services	9,150	10,143	<b>10,710</b>
Interest	272	322	<b>160</b>
Other	2,217	2,903	<b>3,638</b>
<b>Total Receipts</b>	<b>11,639</b>	<b>13,368</b>	<b>14,508</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,082)</b>	<b>(2,533)</b>	<b>(2,811)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	25	25	<b>25</b>
Proceeds from sale of investments	3,517	...	<b>...</b>
Purchases of property, plant and equipment	(6,137)	(5,000)	<b>(6,867)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,595)</b>	<b>(4,975)</b>	<b>(6,842)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,664	3,664	<b>3,668</b>
Capital appropriation	2,156	2,156	<b>5,953</b>
Cash reimbursements from the Consolidated Fund Entity	166	207	<b>171</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,986</b>	<b>6,027</b>	<b>9,792</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(691)</b>	<b>(1,481)</b>	<b>139</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	5,941	6,277	<b>4,796</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,250</b>	<b>4,796</b>	<b>4,935</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,915)	(6,341)	<b>(6,802)</b>
Non cash items added back	4,401	3,732	<b>4,361</b>
Change in operating assets and liabilities	(568)	76	<b>(370)</b>
<b>Net cash flow from operating activities</b>	<b>(4,082)</b>	<b>(2,533)</b>	<b>(2,811)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,250	4,796	<b>4,935</b>
Receivables	827	989	<b>839</b>
Other financial assets	150	3,957	<b>4,131</b>
Other	7	2	<b>2</b>
<b>Total Current Assets</b>	<b>6,234</b>	<b>9,744</b>	<b>9,907</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	357,374	413,770	<b>412,691</b>
Plant and equipment	655	1,232	<b>1,271</b>
Infrastructure systems	173,629	176,206	<b>179,754</b>
Other	160	163	<b>163</b>
<b>Total Non Current Assets</b>	<b>531,818</b>	<b>591,371</b>	<b>593,879</b>
<b>Total Assets</b>	<b>538,052</b>	<b>601,115</b>	<b>603,786</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,859	1,581	<b>1,637</b>
Provisions	246	436	<b>451</b>
<b>Total Current Liabilities</b>	<b>2,105</b>	<b>2,017</b>	<b>2,088</b>
<b>Non Current Liabilities -</b>			
Other	8,920	8,920	<b>8,329</b>
<b>Total Non Current Liabilities</b>	<b>8,920</b>	<b>8,920</b>	<b>8,329</b>
<b>Total Liabilities</b>	<b>11,025</b>	<b>10,937</b>	<b>10,417</b>
<b>NET ASSETS</b>	<b>527,027</b>	<b>590,178</b>	<b>593,369</b>
<b>EQUITY</b>			
Reserves	8,400	69,266	<b>69,266</b>
Accumulated funds	518,627	520,912	<b>524,155</b>
<b>TOTAL EQUITY</b>	<b>527,027</b>	<b>590,178</b>	<b>593,369</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

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**66.1 Centennial Park and Moore Park Trust**

**66.1.1 Centennial Park and Moore Park Trust**

Program Objective(s): Sustainable management of parkland and leisure facilities on behalf of the community.

Program Description: To protect and enhance the Centennial Parklands. To provide recreational and cultural opportunities for the community enjoyment. To promote the recreational, historical, scientific, educational, cultural and environmental values of the Centennial Parklands.

<u>Activities</u> :	Average Staffing (EFT)	
	2002-03	2003-04
Administration and maintenance	67	67

2002-03		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,415	4,616	<b>5,023</b>
Other operating expenses	5,309	5,135	<b>5,652</b>
Maintenance	3,653	3,679	<b>3,769</b>
Depreciation and amortisation	4,206	4,205	<b>4,334</b>

<b>Total Expenses</b>	<b>17,583</b>	<b>17,635</b>	<b>18,830</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	6,433	6,965	<b>7,414</b>
Use of recreation facilities	2,717	2,927	<b>3,146</b>
Minor sales of goods and services	...	1	...
Investment income	272	568	<b>334</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**66 CENTENNIAL PARK AND MOORE PARK TRUST**

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**66.1 Centennial Park and Moore Park Trust**

**66.1.1 Centennial Park and Moore Park Trust (cont)**

**OPERATING STATEMENT (cont)**

Retained taxes, fees and fines	200	247	<b>200</b>
Grants and contributions	26	526	<b>914</b>
Other revenue	20	60	<b>20</b>
<b>Total Retained Revenue</b>	<b>9,668</b>	<b>11,294</b>	<b>12,028</b>
<b>NET COST OF SERVICES</b>	<b>7,915</b>	<b>6,341</b>	<b>6,802</b>
<b>ASSET ACQUISITIONS</b>	<b>6,137</b>	<b>5,000</b>	<b>6,867</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,967	2,967	<b>3,062</b>
Other operating expenses	866	1,473	<b>1,287</b>
Maintenance	26	26	<b>27</b>
Depreciation and amortisation	140	140	<b>140</b>
Grants and subsidies	1,139	1,261	<b>1,155</b>
Other expenses	392	...	...
<b>Total Expenses</b>	<b>5,530</b>	<b>5,867</b>	<b>5,671</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	1	<b>15</b>
Investment income	25	25	<b>20</b>
Grants and contributions	...	363	...
Other revenue	1	...	...
<b>Total Retained Revenue</b>	<b>26</b>	<b>389</b>	<b>35</b>
<b>NET COST OF SERVICES</b>	<b>5,504</b>	<b>5,478</b>	<b>5,636</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,872	2,880	<b>2,979</b>
Grants and subsidies	1,139	1,261	<b>1,155</b>
Other	1,511	1,726	<b>1,538</b>
<b>Total Payments</b>	<b>5,522</b>	<b>5,867</b>	<b>5,672</b>
<b>Receipts</b>			
Sale of goods and services	...	1	<b>15</b>
Interest	27	27	<b>20</b>
Other	223	587	<b>224</b>
<b>Total Receipts</b>	<b>250</b>	<b>615</b>	<b>259</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,272)</b>	<b>(5,252)</b>	<b>(5,413)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(188)	(188)	<b>(68)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(188)</b>	<b>(188)</b>	<b>(68)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,103	5,113	<b>5,257</b>
Capital appropriation	188	188	<b>68</b>
Cash reimbursements from the Consolidated Fund Entity	163	175	<b>190</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,454</b>	<b>5,476</b>	<b>5,515</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6)</b>	<b>36</b>	<b>34</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

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	—2002-03—	
	Budget	Revised
	\$000	\$000
	2003-04	
	Budget	
	\$000	
<b>CASH FLOW STATEMENT (cont)</b>		
Opening Cash and Cash Equivalents	231	215
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>225</b>	<b>251</b>
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	(5,504)	(5,478)
Non cash items added back	254	227
Change in operating assets and liabilities	(22)	(1)
<b>Net cash flow from operating activities</b>	<b>(5,272)</b>	<b>(5,252)</b>
	<b>(5,413)</b>	<b>...</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	225	251	<b>285</b>
Receivables	123	276	<b>276</b>
Other	...	2	<b>2</b>
<b>Total Current Assets</b>	<b>348</b>	<b>529</b>	<b>563</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	891	890	<b>818</b>
<b>Total Non Current Assets</b>	<b>891</b>	<b>890</b>	<b>818</b>
<b>Total Assets</b>	<b>1,239</b>	<b>1,419</b>	<b>1,381</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	168	594	<b>594</b>
Provisions	256	272	<b>272</b>
<b>Total Current Liabilities</b>	<b>424</b>	<b>866</b>	<b>866</b>
<b>Total Liabilities</b>	<b>424</b>	<b>866</b>	<b>866</b>
<b>NET ASSETS</b>	<b>815</b>	<b>553</b>	<b>515</b>
<b>EQUITY</b>			
Accumulated funds	815	553	<b>515</b>
<b>TOTAL EQUITY</b>	<b>815</b>	<b>553</b>	<b>515</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

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**67.1 Policy Development and Projects Affecting the Status of Women**

**67.1.1 Policy Development and Projects Affecting the Status of Women**

Program Objective(s): Provision of leadership and strategic policy advice to achieve justice and equity for women.

Program Description: Formulate policy advice; develop strategic partnerships with government agencies, community organisations and the private sector; manage women's grants programs; maintain and deliver relevant co-ordinated women's interactive information services; contribute to the development and delivery of community programs to target audiences aimed at addressing issues of importance to women; and develop and deliver programs with Aboriginal and Torres Strait Island women across the state through the Aboriginal and Torres Strait Island Women's Unit.

	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
<u>Outputs:</u>					
Women's Information and Referral Service - total calls	no.	9,700	9,500	12,000	<b>8,000</b>
Women's Information and Referral Service - total referrals	no.	9,500	10,500	10,500	<b>9,500</b>
Major publications issued	no.	20	20	20	<b>17</b>
Publications designed for website only	no.	n.a.	n.a.	n.a.	<b>2</b>
Participation in community events	no.	50	55	70	<b>70</b>
Department for Women website visits	no.	n.a.	96,000	110,000	<b>120,000</b>
Women's Gateway visits	no.	n.a.	50,000	75,000	<b>95,000</b>
<u>Average Staffing:</u>	EFT	48	48	48	<b>48</b>

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———2002-03———		<b>2003-04</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,967	2,967	<b>3,062</b>
Other operating expenses	866	1,473	<b>1,287</b>
Maintenance	26	26	<b>27</b>
Depreciation and amortisation	140	140	<b>140</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**67 DEPARTMENT FOR WOMEN**

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**67.1 Policy Development and Projects Affecting the Status of Women**

**67.1.1 Policy Development and Projects Affecting the Status of Women  
(cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Women's Services Grants Program	1,139	1,261	<b>1,155</b>
Other expenses			
Special projects	392	...	...
<b>Total Expenses</b>	<b>5,530</b>	<b>5,867</b>	<b>5,671</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	1	<b>15</b>
Investment income	25	25	<b>20</b>
Grants and contributions	...	363	...
Other revenue	1	...	...
<b>Total Retained Revenue</b>	<b>26</b>	<b>389</b>	<b>35</b>
<b>NET COST OF SERVICES</b>	<b>5,504</b>	<b>5,478</b>	<b>5,636</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>188</b>	<b>188</b>	<b>68</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5	502	...
Investment income	30	48	<b>25</b>
<b>Total Retained Revenue</b>	<b>35</b>	<b>550</b>	<b>25</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	300	300	<b>182</b>
Depreciation and amortisation	500	520	<b>500</b>
<b>Total Expenses</b>	<b>800</b>	<b>820</b>	<b>682</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(765)</b>	<b>(270)</b>	<b>(657)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5	502	...
Interest	30	48	<b>25</b>
Other	...	1,882	...
<b>Total Receipts</b>	<b>35</b>	<b>2,432</b>	<b>25</b>
<b>Payments</b>			
Other	300	300	<b>182</b>
<b>Total Payments</b>	<b>300</b>	<b>300</b>	<b>182</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(265)</b>	<b>2,132</b>	<b>(157)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(265)</b>	<b>2,132</b>	<b>(157)</b>
Opening Cash and Cash Equivalents	1,394	924	<b>3,056</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,129</b>	<b>3,056</b>	<b>2,899</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(765)	(270)	<b>(657)</b>
Non cash items added back	500	520	<b>500</b>
Change in operating assets and liabilities	...	1,882	...
<b>Net cash flow from operating activities</b>	<b>(265)</b>	<b>2,132</b>	<b>(157)</b>



**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**LUNA PARK RESERVE TRUST**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,129	3,056	<b>2,899</b>
Receivables	1,300	11	<b>11</b>
<b>Total Current Assets</b>	<b>2,429</b>	<b>3,067</b>	<b>2,910</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	15,232	17,820	<b>17,570</b>
Plant and equipment	19	23	<b>21</b>
Infrastructure systems	8,052	8,628	<b>8,380</b>
<b>Total Non Current Assets</b>	<b>23,303</b>	<b>26,471</b>	<b>25,971</b>
<b>Total Assets</b>	<b>25,732</b>	<b>29,538</b>	<b>28,881</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	133	30	<b>30</b>
<b>Total Current Liabilities</b>	<b>133</b>	<b>30</b>	<b>30</b>
<b>Total Liabilities</b>	<b>133</b>	<b>30</b>	<b>30</b>
<b>NET ASSETS</b>	<b>25,599</b>	<b>29,508</b>	<b>28,851</b>
<b>EQUITY</b>			
Reserves	11,047	14,235	<b>14,235</b>
Accumulated funds	14,552	15,273	<b>14,616</b>
<b>TOTAL EQUITY</b>	<b>25,599</b>	<b>29,508</b>	<b>28,851</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,568	2,674	<b>2,605</b>
Investment income	18	33	<b>21</b>
Grants and contributions	935	1,090	<b>1,090</b>
Other revenue	40	33	<b>31</b>
<b>Total Retained Revenue</b>	<b>3,561</b>	<b>3,830</b>	<b>3,747</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee related	1,803	1,924	<b>1,883</b>
Other operating expenses	1,433	1,469	<b>1,455</b>
Maintenance	320	271	<b>350</b>
Depreciation and amortisation	97	487	<b>456</b>
<b>Total Expenses</b>	<b>3,653</b>	<b>4,151</b>	<b>4,144</b>
Gain/(loss) on disposal of non current assets	...	13	...
<b>SURPLUS/(DEFICIT)</b>	<b>(92)</b>	<b>(308)</b>	<b>(397)</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	2,520	2,647	<b>2,600</b>
Interest	17	31	<b>21</b>
Other	1,066	1,387	<b>1,385</b>
<b>Total Receipts</b>	<b>3,603</b>	<b>4,065</b>	<b>4,006</b>
<b>Payments</b>			
Employee Related	1,792	1,842	<b>1,823</b>
Other	1,885	2,161	<b>2,072</b>
<b>Total Payments</b>	<b>3,677</b>	<b>4,003</b>	<b>3,895</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(74)</b>	<b>62</b>	<b>111</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	42	...
Purchases of property, plant and equipment	(50)	(79)	<b>(50)</b>
Purchases of investments	(5)	(4)	<b>(2)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(55)</b>	<b>(41)</b>	<b>(52)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	18	...
Repayment of borrowings and advances	...	(6)	<b>(6)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>12</b>	<b>(6)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(129)</b>	<b>33</b>	<b>53</b>
Opening Cash and Cash Equivalents	137	466	<b>499</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8</b>	<b>499</b>	<b>552</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(92)	(308)	<b>(397)</b>
Non cash items added back	77	482	<b>444</b>
Change in operating assets and liabilities	(59)	(112)	<b>64</b>
<b>Net cash flow from operating activities</b>	<b>(74)</b>	<b>62</b>	<b>111</b>

**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

	2002-03		<b>2003-04 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8	499	<b>552</b>
Receivables	228	303	<b>311</b>
Other financial assets	130	130	<b>132</b>
Inventories	54	25	<b>25</b>
Other	...	20	<b>21</b>
<b>Total Current Assets</b>	<b>420</b>	<b>977</b>	<b>1,041</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	...	823	<b>489</b>
Plant and equipment	318	299	<b>227</b>
Other	...	399	<b>350</b>
<b>Total Non Current Assets</b>	<b>318</b>	<b>1,521</b>	<b>1,066</b>
<b>Total Assets</b>	<b>738</b>	<b>2,498</b>	<b>2,107</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	162	242	<b>236</b>
Interest bearing	...	6	<b>6</b>
Provisions	171	130	<b>136</b>
Other	...	65	<b>67</b>
<b>Total Current Liabilities</b>	<b>333</b>	<b>443</b>	<b>445</b>

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**MINISTER FOR TOURISM AND SPORT AND RECREATION AND  
MINISTER FOR WOMEN**

**STATE SPORTS CENTRE TRUST**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Interest bearing	...	6	...
Provisions	112	288	<b>298</b>
<b>Total Non Current Liabilities</b>	<b>112</b>	<b>294</b>	<b>298</b>
<b>Total Liabilities</b>	<b>445</b>	<b>737</b>	<b>743</b>
<b>NET ASSETS</b>	<b>293</b>	<b>1,761</b>	<b>1,364</b>
<b>EQUITY</b>			
Accumulated funds	293	1,761	<b>1,364</b>
<b>TOTAL EQUITY</b>	<b>293</b>	<b>1,761</b>	<b>1,364</b>

# MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE HUNTER

## OVERVIEW

Agency	Budget 2002-03 \$m	Budget 2003-04 \$m	Variation %
<b>Ministry of Transport <sup>(a)</sup></b>			
Total Expenses .....	2,278.8	2,487.9	9.2
Asset Acquisitions .....	39.7	40.8	2.7
<b>Office of Co-ordinator General of Rail</b>			
Total Expenses .....	3.5	1.7	-51.4
Asset Acquisitions .....	...	...	...
<b>Waterways Authority</b>			
Total Expenses .....	65.7	80.4	22.4
Asset Acquisitions .....	25.5	15.3	-40.0
<b>Total, Minister for Transport Services and Minister for the Hunter</b>			
Total Expenses .....	<b>2,348.0</b>	<b>2,570.0</b>	<b>9.5</b>
Asset Acquisitions .....	<b>65.2</b>	<b>56.1</b>	<b>-14.0</b>

*(a) A number of Public Sector agencies have been restructured. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.*

## RESTRUCTURING OF THE TRANSPORT PORTFOLIO

The Minister for Transport Services has announced important reforms for the transport portfolio. The changes focus on improving the safety, reliability and cleanliness of the transport system within New South Wales.

### Stage 1 – The Transport Safety and Reliability Regulator:

- ◆ the setting up, from 1 January 2004, of the Transport Safety and Reliability Regulator, as an independent authority responsible for investigating transport accidents, setting safety and performance standards and conducting safety and performance audits. Until that time the current Rail Safety Regulator will remain responsible;

- ◆ replacing the former Department of Transport with a Ministry of Transport from 1 July 2003, to provide strategic policy advice to the Minister; and
- ◆ the transfer of transport master planning and infrastructure to the Minister for Infrastructure and Planning.

### **Stage 2 - Reliability:**

- ◆ from 1 January 2004 the integration of the greater metropolitan region functions of the Rail Infrastructure Corporation with passenger operations of the State Rail Authority, to provide greater co-ordination between infrastructure delivery and service planning than currently exists and to increase reliability of rail services;
- ◆ formulation of a New South Wales Government position on a proposal by the Commonwealth for the Australian Rail Track Corporation to lease, operate and manage certain non-metropolitan and interstate rail lines; and
- ◆ continuation of Rail Infrastructure Corporation's management of the country and Hunter Valley rail networks pending determination of the New South Wales Government position.

### **Stage 3 - Community Consultation and Fares:**

- ◆ an Inquiry by Professor Tom Parry into the current funding arrangements for passenger and community transport, fare structures and investment options for train, bus and ferry services. The Inquiry will also look at ways of attracting more people onto the public transport network. In line with the Government's commitment to a safe and reliable public passenger transport system, the Inquiry will consider and report on:
  - the likely revenue needs of CityRail and the State Transit Authority bus and ferry operations;
  - funding options to meet these revenue needs as well as funding options for any future expansion of the public passenger transport system;
  - options for enhancing the optimum use of public passenger transport relative to other transport modes;
  - possible arrangements for incentive mechanisms which better link fares and service standards, including safety; and

- options for better targeting the funding and delivery of transport services to meet the needs of different groups in the metropolitan and non-metropolitan communities, including rural, community and health transport needs.

The Ministry of Transport will serve as a secretariat to the Inquiry during 2003-04.

#### **Stage 4 – Safety:**

- ◆ a review of security arrangements to be conducted by StateRail, in consultation with NSW Police, to address community concerns about safety and security on rail services. The review will include:
  - evaluation of the role of contract security guards on the rail network;
  - reviewing the rail safety regulation to increase penalties for anti-social behaviour on trains; and
  - using intelligence to identify problem rail stations and lines.

To boost the safety on trains, 300 transit officers will be employed by StateRail by the end of June 2003, with an additional 200 transit officers progressively deployed up to December 2004. This will bring the number of transit officers patrolling trains and stations to 500.

## **MINISTRY OF TRANSPORT**

The role of the Ministry of Transport is to provide independent, considered policy advice and strategic, financial and budgetary coordination for the transport portfolio and general support for the Minister for Transport Services. The Ministry will continue to play a lead role in strategic advice on bus and ferry operations, including management and reform of the school student and community transport services.

In view of the restructure, it is only possible at this stage to provide a high level financial summary for the Ministry of Transport.

	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	2,401,693	2,403,716
Capital Appropriation .....	39,253	40,786
Total Expenses .....	2,489,154	2,487,911



## **STRATEGIC DIRECTIONS**

Increased accountability and transparency at all levels of the transport system is an essential element in further improving the public transport system. From a structural perspective, the recent reforms are designed to separate policy from operations. The Ministry's success will be measured in the efficient, reliable, safe, clean and cost effective public transport solutions that meet the community's passenger and freight needs.

### **2003-04 BUDGET**

#### **Initiatives/Total Expenses**

A key initiative for the Ministry in 2003-04 will be the management of the Integrated Ticketing System for the public transport network of the Greater Metropolitan region. This includes all rail, light rail, monorail, bus and ferry services in the urban areas of the Hunter, Central Coast, Illawarra, Blue Mountains and metropolitan Sydney. The System's capital and development costs are estimated at \$167.5 million, with \$11.4 million to be spent in 2003-04.

#### ***Safe, Reliable and Clean Rail Services***

The Government is investing significant recurrent and capital funding in the rail sector. In 2000-01 the Government began a four year rail improvement package including:

- ◆ accelerated maintenance of tracks and trains and the replacement of old infrastructure;
- ◆ new major track construction aimed at increasing flexibility on the system and allowing faster recovery from disruptions; and
- ◆ new trains for CityRail's metropolitan, outer suburban and Hunter operations.

StateRail will receive a total of \$959.2 million from the Ministry of Transport in 2003-04 in recurrent grants to fund CityRail and CountryLink rail services. This is an increase of \$150 million, or nearly 20 percent, on last years' Budget. In line with the Government's commitment to improve the safety, security, reliability and cleanliness of the rail network, the additional funding will be used to enhance operational performance of StateRail.

Capital grants to StateRail from the Ministry of Transport will be \$402.6 million in 2003-04, an increase of \$14 million on 2002-03. This includes \$119.4 million towards the Parramatta Rail Link project - a key addition to the public transport network and to supporting Sydney's growth.

StateRail's asset acquisition program of \$336.9 million is financed by \$283.2 million in grants and \$53.7 million from sale of surplus assets and other available funds. The program includes ongoing funding of both additional and replacement rolling stock, enhancements to rail infrastructure to improve service reliability and capacity, station upgrading to improve easy access, security and the provision of information to passengers.

Key capital projects include:

- ◆ \$152.4 million for the ongoing delivery of Millennium train rail carriages;
- ◆ \$18.5 million Easy Access station upgrades across the CityRail network including the completion of 7 locations currently in progress as well as the addition of 5 new sites in 2003-04;
- ◆ \$10.3 million for continuation of works on 14 new Hunter Valley rail carriages;
- ◆ \$6.9 million for continuation of works on 41 new outer suburban carriages to service the Blue Mountains, Illawarra, South Coast and Central Coast; and
- ◆ continuation of development works on amplification of the Cronulla line.

The Rail Infrastructure Corporation (RIC) will receive \$285.5 million to support rail line works throughout rural New South Wales. During 2003-04 RIC will undertake work on renewal of wrought iron bridges at various locations throughout New South Wales. This will include work on the bridge at Menangle, over the Nepean River.

In 2002-03 construction commenced on the Chatswood to Epping section of the Parramatta Rail Link. The \$1.6 billion project (2000 dollars), due for completion in 2008, will represent a major transport improvement. In 2003-04 \$420 million will be spent on project works.

### ***Safe, Reliable and Clean Bus and Ferry Services***

Recurrent funding payments to the State Transit Authority, including the School Student Transport Scheme and concessions, are estimated at \$242 million in 2003-04. This is a \$27 million increase over funding provided in the 2002-03 Budget. This increase will enable State Transit to continue its high level of operational performance.

State Transit Authority's \$69.7 million capital works program includes:

- ◆ \$24.1 million for 60 new diesel buses;
- ◆ \$17.4 million for the first 24 of 80 new high capacity compressed natural gas (CNG) buses; and
- ◆ \$3.5 million to complete the contract of 30 new Volvo buses for Newcastle.

All new buses will be wheelchair accessible, increasing the number of wheelchair accessible buses to 616, or 32 percent of the fleet, making bus travel easier for seniors, the disabled and children.

### ***Private Operators and Community Groups***

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State to provide equity of access to services, education and employment to the community, particularly those with the greatest need.

Payments to private transport operators and community groups are estimated at \$443.9 million in 2003-04. This represents an increase of \$11 million over the 2002-03 Budget. The payments include funding for concessions and subsidies such as half-fare concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care Program and subsidies for half-fare taxi transport for persons unable to use public transport because of a severe and permanent disability and for school student transport payments to private operators.

### ***School Student Transport Scheme***

The School Student Transport Scheme provides free travel to and from school for eligible students on government and private bus, rail, and ferry services, long distance coaches and in private vehicles where no public transport services exist.

School Student Transport Scheme payments in 2003-04 (including those to private operators, StateRail and STA) are estimated to total \$446.8 million.

The six year costs and trends under this Scheme are as follows:

**Table 21.2: School Student Transport Scheme Costs**

		1998-99	1999-2000	2000-01	2001-02	2002-03 Estimate	2003-04 Budget
Total student population <sup>(a)</sup>	'000	1,096.5	1,099.7	1,104.8	1,109.7	1,110.3	1,117.9
Beneficiaries	'000	654.0	664.9	671.8	674.8	675.2	678.8
Total costs <sup>(b)</sup>	\$m	360.3	378.1	385.1	406.1	427.2	446.8
Total cost per beneficiary	\$	550.9	568.7	574.1	601.8	632.7	658.2

(a) Source data from the Department of Education and Training

(b) Inclusive of payments to SRA and STA

### **Other Programs**

The Ministry of Transport's infrastructure improvement program, funded from the Parking Space Levy, will continue during 2003-04. The program, which provides for the construction of infrastructure, interchanges and commuter facilities such as car parks, will spend \$25 million for continuing capital works in 2003-04. Works under that program include an interchange at Mt Druitt and Bus Transit stop signage and car parks at Emu Plains and Wentworthville. In addition, \$20.6 million from Parking Space Levy funds has been provided towards the cost of bus stations on transitways.

## **OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

The Office of Co-ordinator General of Rail was established in June 2000, following the Glenbrook rail accident and the subsequent establishment of Justice McInerney's Inquiry. The Co-ordinator General of Rail was appointed to:

- ◆ manage and co-ordinate the functions of the Rail Access Corporation (RAC), the State Rail Authority (SRA) and the Rail Services Australia (RSA) for the New South Wales rail network; and
- ◆ review the effectiveness of existing arrangements including contractual arrangements between RAC, SRA and RSA in achieving reliable service standards for CityRail services.

Since the establishment of the Office, numerous reforms have been put in place to address the safety and reliability of the system. Notably, the Rail Infrastructure Corporation (RIC) was created in January 2001 from the merger of the Rail Access Corporation and Rail Services Australia.

In April 2003, the Minister for Transport Services announced further reforms to the rail sector including the establishment of a Transport Safety and Reliability Regulator and the merger of the metropolitan operations of the Rail Infrastructure Corporation and State Rail Authority. Upon completion of these reforms the term of the Office of Co-ordinator General of Rail will expire on 31 December 2003. Total budgeted expenses in 2003-04 are \$1.7 million.

## **WATERWAYS AUTHORITY**

Waterways provides a range of services and funding to ensure the safety of the boating public and broader community. This includes the issue of recreational boating licences, registration of recreational, commercial and hire and drive vessels, commercial vessel surveys, on-water events, mooring management as well as promotion and education programs for the safety and protection of the marine environment. Waterways plays a key role in the provision of marine infrastructure, boat ramps and public wharves and jetties through the Waterways Assets Development and Management Program, removal of rubbish from Sydney Harbour and nearby waterways and provision of sewage pump-out facilities in Sydney Harbour and Myall Lakes.

Waterways also manages assets including the bed of the harbour in Sydney, Botany Bay, Port Kembla and Newcastle and a number of significant maritime properties such as Homebush Bay, Rozelle and King Street Wharf. Further responsibilities include the management of the regional ports of Eden and Yamba.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Waterways' core business revenues are derived from charges collected from boating clients and property and wetland management.

## **STRATEGIC DIRECTIONS**

Waterways is committed to working with all sectors of the boating community, marine industry, all levels of government and the general community to strive for equity, safety and environmental sustainability in the use of our waterways.

Waterways has developed a number of strategies to meet its objectives of promoting safety on all navigable waterways and minimising the impact of waterways users on the marine environment, including:

- ◆ improving the knowledge of waterways users regarding the safe operation of recreational vessels through the issue of licences, educational programs (including boating safety seminars and advertising campaigns), the provision of waterways information on the internet and the establishment and support of user groups;
- ◆ licensing commercial vessels and operators and, where applicable, providing appropriate conditions under which an operation is to be carried out;
- ◆ installing and maintaining navigation aids and signs;
- ◆ licensing on-water events and providing conditions to be met by licensees;
- ◆ undertaking environmental assessments of on-water events prior to approval in order to minimise adverse environmental impacts;
- ◆ undertaking environmental services that contribute to clean waters;
- ◆ participating in government environmental and open space improvement initiatives designed to protect and enhance the natural cultural elements of the seabed and foreshores; and
- ◆ reducing sewage pollution from vessels.

Strategies developed in relation to Waterways' property assets are:

- ◆ developing and maintaining maritime facilities or renewing existing assets through the capital works program and, where possible, facilitating private sector development;
- ◆ managing disposal of non-core assets and ensuring a sound financial return to Government;
- ◆ managing the regional ports of Eden and Yamba to optimise their contribution to the economic development of their respective regions and the State;
- ◆ providing advice on major planning and environmental matters involving wetland development and usage;

- ◆ assessing foreshore development plans and applications through balanced consideration of community and commercial needs; and
- ◆ managing the residual responsibilities of the former Maritime Services Board.

## **2003-04 BUDGET**

### **Total Expenses**

Total expenses in 2003-04 are expected to be \$80.4 million. This includes providing recreational boating functions involving the promotion of safety and environmental protection on the water through boat licences and registrations, patrols, education, seminars, publications, compliance and enforcement activities.

Funds will be spent conducting commercial vessel surveys, environmental services in Sydney Harbour and Myall Lakes, navigation aid maintenance, accident investigation and the construction of key waterway infrastructure.

There will also be expenditure on place management of maritime precincts and on maintenance of key assets such as commuter wharves and the remediation of Homebush Bay.

### **Asset Acquisitions**

The total capital program for 2003-04 is \$15.3 million. This includes refurbishment and enhancement of Manly Wharf, new infrastructure for the Rozelle Bay maritime precinct, restoration of the Dawes Point seawall and completion of the redevelopment of Walsh Bay 2/3.

The renewal of assets such as vehicles and vessels to support the regulatory compliance and operational requirements is a priority commitment. This includes the acquisition of vessels and outboard engines, the continued development of the computerised integrated management system and graphical leasing system, installation of navigation aids and waterway signage improvements.

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**68 MINISTRY OF TRANSPORT**

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Financial data for this restructured agency will appear in Budget Paper No. 3  
Volume 3 to be released on 26 August 2003.



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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**69 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,207	3,817	1,423
Other operating expenses	246	380	268
Maintenance	10	10	2
<b>Total Expenses</b>	<b>3,463</b>	<b>4,207</b>	<b>1,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	...	1
Investment income	...	...	3
<b>Total Retained Revenue</b>	...	...	<b>4</b>
<b>NET COST OF SERVICES</b>	<b>3,463</b>	<b>4,207</b>	<b>1,689</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**69 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

	—2002-03—		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,794	3,755	1,430
Other	347	456	662
<b>Total Payments</b>	<b>3,141</b>	<b>4,211</b>	<b>2,092</b>
<b>Receipts</b>			
Sale of goods and services	...	(36)	243
Interest	...	25	3
Other	80	80	80
<b>Total Receipts</b>	<b>80</b>	<b>69</b>	<b>326</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,061)</b>	<b>(4,142)</b>	<b>(1,766)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,061	4,086	1,573
Cash reimbursements from the Consolidated Fund Entity	...	45	36
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,061</b>	<b>4,131</b>	<b>1,609</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(11)</b>	<b>(157)</b>
Opening Cash and Cash Equivalents	2	168	157
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2</b>	<b>157</b>	<b>...</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,463)	(4,207)	(1,689)
Non cash items added back	402	76	68
Change in operating assets and liabilities	...	(11)	(145)
<b>Net cash flow from operating activities</b>	<b>(3,061)</b>	<b>(4,142)</b>	<b>(1,766)</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**69 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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	<u>2002-03</u>	<u>2002-03</u>	<b>2003-04</b>
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2	157	...
Receivables	152	80	...
Other	...	12	...
<b>Total Current Assets</b>	<b>154</b>	<b>249</b>	...
<b>Non Current Assets -</b>			
Receivables	...	242	...
<b>Total Non Current Assets</b>	...	<b>242</b>	...
<b>Total Assets</b>	<b>154</b>	<b>491</b>	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	258	440	...
Provisions	416	75	...
<b>Total Current Liabilities</b>	<b>674</b>	<b>515</b>	...
<b>Total Liabilities</b>	<b>674</b>	<b>515</b>	...
<b>NET ASSETS</b>	<b>(520)</b>	<b>(24)</b>	...
<b>EQUITY</b>			
Accumulated funds	(520)	(24)	...
<b>TOTAL EQUITY</b>	<b>(520)</b>	<b>(24)</b>	...

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**69 OFFICE OF CO-ORDINATOR GENERAL OF RAIL**

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**69.1 Office of Co-ordinator General of Rail**

**69.1.1 Office of Co-ordinator General of Rail**

Program Objective(s): To manage and co-ordinate the functions of the State Rail Authority and Rail Infrastructure Corporation for the New South Wales rail network.

Program Description: Review the effectiveness of existing arrangements, including contractual arrangements, between the State Rail Authority and Rail Infrastructure Corporation in achieving reliable service standards for CityRail services.

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,207	3,817	1,423
Other operating expenses	246	380	268
Maintenance	10	10	2
<b>Total Expenses</b>	<b>3,463</b>	<b>4,207</b>	<b>1,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	...	1
Investment income	...	...	3
<b>Total Retained Revenue</b>	...	...	<b>4</b>
<b>NET COST OF SERVICES</b>	<b>3,463</b>	<b>4,207</b>	<b>1,689</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
70 WATERWAYS AUTHORITY**

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	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	25,903	22,951	<b>27,273</b>
Other operating expenses	9,240	10,783	<b>18,587</b>
Maintenance	9,496	11,542	<b>10,706</b>
Depreciation and amortisation	7,592	9,217	<b>8,689</b>
Grants and subsidies	1,624	2,216	<b>2,122</b>
Borrowing costs	11,826	11,657	<b>12,976</b>
<b>Total Expenses</b>	<b>65,681</b>	<b>68,366</b>	<b>80,353</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	52,744	52,228	<b>52,472</b>
Investment income	1,600	3,775	<b>2,125</b>
Retained taxes, fees and fines	27,019	27,571	<b>28,807</b>
Grants and contributions	15,650	11,746	<b>21,390</b>
Other revenue	13,451	13,012	<b>1,508</b>
<b>Total Retained Revenue</b>	<b>110,464</b>	<b>108,332</b>	<b>106,302</b>
Gain/(loss) on disposal of non current assets	264	535	<b>5,011</b>
<b>NET COST OF SERVICES</b>	<b>(45,047)</b>	<b>(40,501)</b>	<b>(30,960)</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,934	19,756	<b>25,334</b>
Grants and subsidies	1,624	2,216	<b>2,122</b>
Finance costs	11,826	11,657	<b>12,976</b>
Other	21,621	(12,155)	<b>80,824</b>
<b>Total Payments</b>	<b>60,005</b>	<b>21,474</b>	<b>121,256</b>
<b>Receipts</b>			
Sale of goods and services	51,264	49,728	<b>52,472</b>
Interest	2,984	3,657	<b>2,215</b>
Other	48,419	52,360	<b>57,744</b>
<b>Total Receipts</b>	<b>102,667</b>	<b>105,745</b>	<b>112,431</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>42,662</b>	<b>84,271</b>	<b>(8,825)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	153,397	3,045	<b>136,075</b>
Proceeds from sale of investments	3,814	3,814	...
Purchases of property, plant and equipment	(25,479)	(17,951)	<b>(15,308)</b>
Purchases of investments	...	(4,564)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>131,732</b>	<b>(15,656)</b>	<b>120,767</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(24,920)	...	<b>(22,166)</b>
Other	(158,058)	(20,158)	<b>(149,790)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(182,978)</b>	<b>(20,158)</b>	<b>(171,956)</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER  
70 WATERWAYS AUTHORITY**

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	———2002-03———		<b>2003-04</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Capital appropriation	16,419	16,419	<b>500</b>
Cash transfers to Consolidated Fund	...	(7,588)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,419</b>	<b>8,831</b>	<b>500</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7,835</b>	<b>57,288</b>	<b>(59,514)</b>
Opening Cash and Cash Equivalents	2,025	54,930	<b>112,218</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,860</b>	<b>112,218</b>	<b>52,704</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	45,047	40,501	<b>30,960</b>
Non cash items added back	(4,032)	(2,407)	<b>8,689</b>
Change in operating assets and liabilities	1,647	46,177	<b>(48,474)</b>
<b>Net cash flow from operating activities</b>	<b>42,662</b>	<b>84,271</b>	<b>(8,825)</b>

**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,860	112,218	<b>52,704</b>
Receivables	3,488	8,146	<b>8,056</b>
Other financial assets	43,593	5,101	<b>5,101</b>
Inventories	56	150	<b>150</b>
Other	184	350	<b>350</b>
<b>Total Current Assets</b>	<b>57,181</b>	<b>125,965</b>	<b>66,361</b>
<b>Non Current Assets -</b>			
Receivables	...	12,814	...
Property, plant and equipment -			
Land and building	56,261	195,209	<b>78,286</b>
Plant and equipment	21,951	15,982	<b>16,120</b>
Infrastructure systems	266,974	256,033	<b>261,187</b>
Other	6,761	6,970	<b>7,970</b>
<b>Total Non Current Assets</b>	<b>351,947</b>	<b>487,008</b>	<b>363,563</b>
<b>Total Assets</b>	<b>409,128</b>	<b>612,973</b>	<b>429,924</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,809	51,366	<b>3,761</b>
Interest bearing	...	2,608	...
Provisions	2,267	11,411	<b>12,411</b>
Other	28,238	25,390	<b>27,503</b>
<b>Total Current Liabilities</b>	<b>36,314</b>	<b>90,775</b>	<b>43,675</b>
<b>Non Current Liabilities -</b>			
Interest bearing	...	19,558	...
Provisions	10,262	11,265	<b>14,204</b>
Other	7,539	6,787	<b>6,787</b>
<b>Total Non Current Liabilities</b>	<b>17,801</b>	<b>37,610</b>	<b>20,991</b>
<b>Total Liabilities</b>	<b>54,115</b>	<b>128,385</b>	<b>64,666</b>
<b>NET ASSETS</b>	<b>355,013</b>	<b>484,588</b>	<b>365,258</b>



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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	66,457	72,305	<b>72,305</b>
Accumulated funds	288,556	412,283	<b>292,953</b>
<b>TOTAL EQUITY</b>	<b>355,013</b>	<b>484,588</b>	<b>365,258</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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**70.1 Waterways Management**

**70.1.1 Marine Safety and Environment**

Program Objective(s): To promote safety on all navigable waters and minimise the impact of waterways users on the marine environment.

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Education and licensing of vessel operators. Licensing of commercial and recreational vessels. Mooring management and Sydney Harbour cleaning. Licensing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Safety compliance rate -					
Recreational	%	92.7	93.8	94.0	<b>94.0</b>
Commercial	%	92.9	94.5	94.0	<b>94.0</b>
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	5.6	8.7	6.8	<b>6.8</b>
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	5.8	...	2.8	<b>2.8</b>
 <u>Outputs:</u>					
Registered vessels -					
Recreational	thous	180	185	192	<b>197</b>
Commercial	thous	6.8	7.0	5.5	<b>5.7</b>
Boat licences on issue	thous	424	448	470	<b>471</b>
Safety checks of vessels	thous	45	47	49	<b>50</b>
Educational seminars presented	no.	447	497	500	<b>500</b>
Solar Navigation Aids installed and maintained	no.	1,020	1,064	1,094	<b>1,131</b>
Environmental assessments	no.	2,838	3,286	3,400	<b>3,400</b>
Volume of solid waste recovered from Sydney Harbour (tonnes)	thous	3.5	3.9	4.0	<b>4.2</b>
Public sewerage pump out stations	no.	35	37	65	<b>67</b>
 <u>Average Staffing:</u>	 EFT	 218	 228	 280	 <b>280</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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**70.1 Waterways Management**

**70.1.1 Marine Safety and Environment (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	19,004	17,426	<b>19,519</b>
Other operating expenses	5,200	6,276	<b>5,598</b>
Maintenance	4,509	3,034	<b>6,567</b>
Depreciation and amortisation	2,627	2,916	<b>3,128</b>
Grants and subsidies			
Marine Rescue Contribution	624	624	<b>622</b>
Waterways Asset Development and Management Program	500	500	<b>1,000</b>
<b>Total Expenses</b>	<b>32,464</b>	<b>30,776</b>	<b>36,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	...	<b>78</b>
Mooring fees	5,713	5,900	<b>6,161</b>
Minor sales of goods and services	363	...	<b>414</b>
Investment income	570	875	<b>620</b>
Retained taxes, fees and fines	27,019	27,571	<b>28,807</b>
Grants and contributions	...	578	...
Other revenue	1,231	127	<b>420</b>
<b>Total Retained Revenue</b>	<b>34,896</b>	<b>35,051</b>	<b>36,500</b>
Gain/(loss) on disposal of non current assets	64	50	...
<b>NET COST OF SERVICES</b>	<b>(2,496)</b>	<b>(4,325)</b>	<b>(66)</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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**70.1 Waterways Management**

**70.1.2 Property and Wetlands Management**

Program Objective(s): To ensure the State's significant wetland assets are developed and used in accordance with clients' expectations and relevant legal, environmental, economic and safety requirements.

Program Description: Management and maintenance of wetlands - land below the mean high water mark, including foreshore developments applications, landowner's consent and construction approval. Manage the regional ports of Eden and Yamba. Fund the provision of boating infrastructure through the Waterways Asset Development and Management Program (WADAMP).

<u>Outcomes:</u>	Units	2000-01	2001-02	2002-03	<b>2003-04</b>
Government support for major development (>\$5m)	no.	2	3	2	<b>1</b>
Trade through the regional ports of Eden and Yamba (tonnes)	thous	805	817	600	<b>800</b>
Vessel visits to regional ports	no.	83	77	52	<b>80</b>
Residual worker's compensation exposure	\$m	1.8	1.7	1.6	<b>1.6</b>
 <u>Outputs:</u>					
Foreshore development applications determined	no.	78	42	101	<b>110</b>
Integrated development applications finalised	no.	205	217	206	<b>210</b>
Properties sold or divested for community or open space	no.	...	1	1	<b>2</b>
Properties sold or divested	no.	3	8	4	<b>2</b>
Income from wetland leases (excluding Circular Quay)	\$m	5.4	5.5	5.9	<b>6.1</b>
WADAMP grant funds committed	%	100	94	97	<b>100</b>
 <u>Average Staffing:</u>	 EFT	 64	 64	 52	 <b>52</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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**70.1 Waterways Management**

**70.1.2 Property and Wetlands Management (cont)**

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,899	5,525	<b>7,754</b>
Other operating expenses	4,040	4,507	<b>12,989</b>
Maintenance	4,987	8,508	<b>4,139</b>
Depreciation and amortisation	4,965	6,301	<b>5,561</b>
Grants and subsidies			
Waterways Asset Development and Management Program	500	500	<b>500</b>
Grants for capital purposes - public trading enterprises	...	592	...
Borrowing costs			
Finance lease interest charges to private sector - raised within Australia	11,826	11,657	<b>12,976</b>
<b>Total Expenses</b>	<b>33,217</b>	<b>37,590</b>	<b>43,919</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	7,301	6,266	<b>6,009</b>
Channel fee from Sydney Port Corporation	2,882	2,882	<b>2,882</b>
Channel fee from Newcastle Port Corporation	2,764	2,764	<b>2,764</b>
Channel fee from Port Kembla Port Corporation	1,208	1,208	<b>1,208</b>
Property income - land - Maritime Centre	11,543	11,543	<b>12,645</b>
Property income - buildings - Maritime Centre	11,109	11,109	<b>9,909</b>
Property income - land - other	6,258	6,258	<b>3,985</b>
Property income - buildings - other	2,465	2,890	<b>5,193</b>
Property income managed by Port Corporations	511	511	<b>416</b>
Minor sales of goods and services	627	897	<b>808</b>
Investment income	1,030	2,900	<b>1,505</b>
Grants and contributions	15,650	11,168	<b>21,390</b>
Other revenue	12,220	12,885	<b>1,088</b>
<b>Total Retained Revenue</b>	<b>75,568</b>	<b>73,281</b>	<b>69,802</b>

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**MINISTER FOR TRANSPORT SERVICES AND MINISTER FOR THE  
HUNTER**

**70 WATERWAYS AUTHORITY**

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**70.1 Waterways Management**

**70.1.2 Property and Wetlands Management (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	200	485	<b>5,011</b>
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<b>NET COST OF SERVICES</b>	<b>(42,551)</b>	<b>(36,176)</b>	<b>(30,894)</b>
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<b>ASSET ACQUISITIONS</b>	<b>31,503</b>	<b>23,975</b>	<b>9,708</b>
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# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 2002-03 \$m</i>	<i>Budget 2003-04 \$m</i>	<i>Variation %</i>
<b>Treasury <sup>(a)</sup></b>			
Total Expenses .....	n.a.	361.2	n.a.
Asset Acquisitions .....	n.a.	8.4	n.a.
<b>Crown Finance Entity</b>			
Total Expenses .....	3,873.9	3,918.6	1.2
Asset Acquisitions .....	...	...	n.a.
<b>Crown Leaseholds Entity</b>			
Total Expenses .....	5.8	5.0	-13.8
Asset Acquisitions .....	...	...	n.a.
<b>Department of State and Regional Development <sup>(a)</sup></b>			
Total Expenses .....	n.a.	106.0	n.a.
Asset Acquisitions .....	n.a.	0.1	n.a.
<b>New South Wales Insurance Ministerial Corporation</b>			
Total Expenses .....	1,070.3	1,176.8	10.0
Asset Acquisitions .....	...	...	...
<b>Liability Management Ministerial Corporation</b>			
Total Expenses .....	...	1.0	n.a.
Asset Acquisitions .....	...	...	n.a.
<b>Electricity Tariff Equalisation Ministerial Corporation</b>			
Total Expenses .....	0.1	0.1	...
Asset Acquisitions .....	...	...	n.a.
<b>Crown Property Portfolio</b>			
Total Expenses .....	269.7	165.6	-38.6
Asset Acquisitions .....	13.9	20.4	46.8

Agency	<i>Budget</i> 2002-03 \$m	<i>Budget</i> 2003-04 \$m	Variation %
<b>Advance to the Treasurer</b>			
Total Expenses.....	250.0	240.0	-4.0
Asset Acquisitions .....	40.0	60.0	50.0
<b>Total, Treasurer and Minister for State Development <sup>(b)</sup></b>			
Total Expenses .....	<b>n.a.</b>	<b>5,974.3</b>	<b>n.a.</b>
Asset Acquisitions .....	<b>n.a.</b>	<b>88.9</b>	<b>n.a.</b>

(a) A number of Public Sector agencies have been restructured as at 2 April 2003. At this stage only high level aggregates are available for the 2002-03 year and 2003-04 Budget. Detailed Financial Statements and program statements for these agencies will be published on 26 August 2003.

(b) Total figures are not available due to the restructure of some agencies.

## TREASURY

As part of the Government's organisational changes, asset and procurement policy functions of the former Department of Public Works and Services have been transferred to Treasury.

The primary objectives of the transfer are to enhance Treasury's capability to:

- ◆ assess and monitor capital investment proposals;
- ◆ adopt responsibility for asset management policy and compliance; and
- ◆ adopt responsibility for procurement policy for goods and services.

Treasury will have overall responsibility for policy and regulation concerning asset management and procurement of capital works, goods and services. Treasury's focus will be on setting the high-level policy direction, initiating and overseeing development of detailed policy proposals and approving new guidelines, codes and other whole-of-government policy documents.

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). The new functions being taken over by Treasury will be integrated into OFM.

	<i>2002-03</i> <i>Revised</i> \$000	<i>2003-04</i> <i>Budget</i> \$000
Recurrent Appropriation .....	409,847	335,721
Capital Appropriation .....	10,134	8,427
Total Expenses .....	440,669	361,223



## STRATEGIC DIRECTIONS

OFM's strategic management framework continues to be based on:

- ◆ microeconomic reform – facilitating implementation of competition policy and achieving better value for money in infrastructure-based service delivery;
- ◆ a general government financial management framework – developing and implementing a framework that assists Government agencies deliver value for money programs and services;
- ◆ a commercial policy framework – ensuring competitive neutrality, enhanced accountability for commercial performance and increased value of Government businesses;
- ◆ State balance sheet management – optimising balance sheet structure by prudent investment and asset management, efficient management of debt, unfunded superannuation and other liabilities; and
- ◆ the Government's fiscal strategy – achieving Budget and debt targets, maintaining the AAA rating, keeping taxes competitive and obtaining a fairer share of Commonwealth funding.

Integration of new functions into OFM is to strengthen its ability to undertake microeconomic reform, specifically to enhance our policy capability in regard to whole-of-government capital investment, asset management and procurement.

OSR's strategic direction is based on four business focus areas:

- ◆ stronger revenue base – providing better management of Government revenue;
- ◆ skilled and committed people – strengthen organisational capability by developing the skills and talent of OSR employees;
- ◆ powerful systems – using technology to streamline business processes and be more responsive to client needs; and
- ◆ expanded revenue – providing an increased whole-of-government approach to revenue administration.

## **Initiatives/Total Expenses**

OFM will be reviewing functions to determine the structure required to achieve appropriate alignment of existing functions with the new functions. An enhanced capital assessment and monitoring function will be established.

Key initiatives in 2003-04 include the relocation of the State Debt Recovery Office, a division of OSR, from Sydney to Lithgow.

Treasury's estimated total expenses in 2003-04 amount to \$361.2 million. This is a reduction of \$79 million compared to 2002-03, due mainly to an expected significant decline in applications for First Home Owner Grants. Excluding this factor, Treasury expenses are the same level as in 2002-03.

## **Asset Acquisitions**

For 2003-04, anticipated capital expenditure is \$8.4 million. This includes \$3.7 million associated with fitout of new premises in Lithgow for the State Debt Recovery Office.

## **CROWN FINANCE ENTITY**

The Crown Finance Entity is responsible for service-wide assets, liabilities and their related transactions for which individual agencies are not directly accountable. The major components relate to employer contributions to the First State Superannuation Scheme and the Crown funding plan contributions for the defined benefit superannuation schemes, long service leave payments on behalf of general government budget dependent agencies, interest payments on government debt to New South Wales Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by general government agencies in the Treasury Banking System.

In addition, the State is required by the Commonwealth to contribute to the administration of the GST. Other payments include HIH policyholder claims, State Bank post sale management costs, refunds and remissions of Crown revenue, natural disasters assistance, contributions to the Treasury Managed Fund, debt and investment management costs, and payments for community service obligations to Australian Inland Energy and the Hunter Water Corporation.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

For detailed commentary on asset and liability management refer to Chapter 4 in Budget Paper No. 2.

## 2003-04 BUDGET

### Total Expenses

Estimated total expenses in 2003-04 are \$3,918.6 million, with the major components being:

- ◆ \$2,356.7 million incurred on behalf of general government budget dependent agencies for employer superannuation expenses and associated payroll tax. This expense compares to a budget of \$2,042 million and forecast expense of \$4,341.7 million in 2002-03. The increase in forecast expense for 2002-03 was largely due to actuarial adjustments of \$2,100.4 million reflecting lower than expected investment returns and longer life expectancies of members;
- ◆ \$663.1 million for interest expenses on existing debt held with New South Wales Treasury Corporation, the Commonwealth and other organisations. This is a 5.4 percent decrease on forecast 2002-03 expenses, reflecting savings generated from matured long term debt being refinanced in a lower interest rate environment and a lower level of debt. The increase in the 2002-03 revised expense is due to costs associated with retirement of high coupon loans during 2002-03;
- ◆ \$306.3 million for long service leave expenses of general government budget dependent agencies;
- ◆ \$192.9 million as reimbursement to the Australian Taxation Office for GST administration and related payments;
- ◆ \$38 million to subsidise petroleum products for on-road use near the Queensland border and \$5 million to subsidise the sale of low alcohol beer in New South Wales;
- ◆ \$35 million as a grant to the Transport Accident Compensation Fund, created as a replacement for third party motor vehicle registration levy concessions granted in 1998-99;
- ◆ \$30 million to be invested in projects with the aim of increasing the flow of water in the Snowy River; and
- ◆ \$15 million as a provision for natural disaster grants. Natural disaster relief expenditure for 2002-03 was greater than expected due to the extreme bushfire season from October 2002 to February 2003. Total expenditure for fighting the fires over this period was approximately \$111 million.

In addition \$113.7 million of HIH motor vehicle third party and building warranty insurance claims will be paid out in 2003-04. These were expensed in prior years.

### **Total Retained Revenue**

Estimated total retained revenue in 2003-04 is \$244 million, with the major components being:

- ◆ \$117 million as interest on Crown advances to public sector agencies;
- ◆ \$56.7 million as a return on the State's equity investment in Snowy Hydro Limited;
- ◆ \$48.4 million in contributions for superannuation and long service leave;
- ◆ \$15.6 million as proceeds from land sales; and
- ◆ \$5 million as interest on Treasury Banking System funds held in the Treasury Corporation Hour Glass Facility;

### **CROWN LEASEHOLDS ENTITY**

The Crown Leaseholds Entity was previously incorporated within the Crown Finance Entity, and, as from 1 July 2003, will be administered by the Department of Lands under the *Crown Lands Act 1989*.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown land and generates revenue from leases, licences and permissive occupancies of Crown land and is the accounting entity that reports the value of vacant Crown land.

Vacant Crown land is all Crown Entity land not included in the Leasehold Estate. This land includes land on the continental shelf within the three Nautical mile zone.

Total cash transfers to the Consolidated Fund in the 2002-03 Budget were estimated to be \$40.8 million. The 2002-03 revised amount is reduced by 13 percent to \$35.6 million and the amount for the 2003-04 budget is reduced by 15 percent to \$34.6 million. These reductions are due to lower revenue from sales of goods and services and lower investment income.

The operating expense has decreased from \$5.8 million in 2002-03 to \$5 million in 2003-04 due to fewer waivers and rebates associated with lease payments. Investment income has been reduced from the 2002-03 Budget amount of \$4.1 million to \$3.2 million in 2003-04. This reduction is due to lower interest revenue associated with late rental payments.

## DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

The Department of State and Regional Development has been restructured. During 2002-03, the Office of Western Sydney (formerly part of the Department of Information Technology and Management) was integrated as a branch of the Department.

	<i>2002-03 Revised \$000</i>	<i>2003-04 Budget \$000</i>
Recurrent Appropriation .....	89,016	100,623
Capital Appropriation .....	893	110
Total Expenses .....	96,563	105,991

## STRATEGIC DIRECTIONS

The Department of State and Regional Development supports the Government by providing expert advice and quality services to advance the economic development of both metropolitan and regional New South Wales.

The Department's activities are encompassed in four strategies. These are:

- ◆ promoting investment;
- ◆ boosting exports;
- ◆ encouraging innovation; and
- ◆ improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within government, and explains and implements government policies applying to industry.

## 2003-04 BUDGET

### Initiatives/Total Expenses

The Department's estimated total expenses for 2003-04 are \$106 million.

During 2003-04 the Department's initiatives will include:

- ◆ implementation of programs to assist the commercialisation of biotechnology and actively market and promote New South Wales biotechnology companies internationally at events such as Bio2004 and Medica in Dusseldorf;
- ◆ the Australian Technology Showcase (ATS), which includes over 350 innovative NSW technologies and provides an extensive range of promotional activities. Activities will include web site promotion, business growth workshops, local and international networking events and trade missions; media promotion; special exhibitions and business matching services with incoming business groups, and the introduction of the ATS Technology Demonstration program;
- ◆ coordination of a comprehensive business program in conjunction with the staging of the Rugby World Cup 2003 in Australia. The program will include international investment forums, technology site visits, country themed networking events, economic and industry briefings and a technology exhibition. The program will focus on Sydney and the regional venues of Gosford and Wollongong;
- ◆ regional development assistance delivering programs and services specifically aimed at helping the establishment and growth of regional businesses. Funding has been provided to continue the New Market Expansion and Towns and Villages Futures Programs. These initiatives assist regional firms to pursue new domestic markets, as well as confirm the commitment to proactively assisting communities with populations of less than 2,500 people pursue business opportunities;
- ◆ small business development programs which support and assist people who are intending to start a business as well as those who are already in business. The Small Business Expansion and High Growth Business programs offer fast growing businesses the opportunity to access external support to assist innovation and growth. Programs also assist small and medium firms to accelerate the adoption of new technologies through the Technology Diffusion program and access to Innovation Advisory Centres;

- ◆ customised business assistance for Aboriginal people engaged in business or intending to start a business. Support will also be provided for Indigenous community based enterprises to engage in organisational building, management skilling and business development. These services will be delivered in conjunction with other government agencies with the aim of supporting the development of sustainable business operations; and
- ◆ implementation of the New Export Opportunities Program which aims to assist small and medium companies into export and/or new overseas markets through trade missions and market visits, export advisory services and access to information and networking support.

### **Asset Acquisitions**

The Department's asset acquisition program for 2003-04 includes \$0.1 million for essential building works and the replacement of plant and equipment.

## **NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

The Insurance Ministerial Corporation (IMC) was created in 1992 to accept the assets, liabilities, rights and obligations of government insurance activities.

The activities are:

- ◆ the Treasury Managed Fund (TMF), which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and
- ◆ the management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

### **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

In addition to normal funding, the TMF received additional grants from the Crown of \$524 million, to a total of \$604 million, and an asset transfer of \$300 million during 2002-03. These amounts funded additional liabilities primarily due to a change in accounting policy (\$519 million) and a shortfall in investment earnings. These payments ensured that the TMF remained in a fully funded position.

New South Wales is the only State to offer full workers' compensation coverage to employers of trainees. However, employers of apprentices in New South Wales do pay their workers' compensation premiums.

This policy has achieved its aim. In 1997 there were 15,202 trainee approvals. In 2002 there were 55,911. Moreover, the system is open to abuse, whereby some employers enrol existing, and in some cases long-term, employees as new trainees.

In addition, as employers are not responsible for the cost of workers' compensation premiums there is less incentive to maintain workplace safety. There has been a rapid increase in the cost of premiums met by Government, rising from \$4 million in 1997-98 to a projected \$47 million in 2003-04.

From the beginning of 2004 the cost of workers' compensation cover for new trainees will be met by employers. This will bring New South Wales into line with other States and will ensure the same workers' compensation treatment for trainees and apprentices.

## **STRATEGIC DIRECTIONS**

A continuing emphasis will be placed on reducing claim costs of the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender. GIO General Ltd was successful in securing a three year tenure from 1 July 2000 with an option at the Government's discretion for further extension of two years. The option period up to 30 June 2005 has been taken up by the Government.

In September 2001 the Auditor-General reported to Parliament on the collapse of HIH Insurance. The Auditor-General noted that agencies covered outside of the TMF had incurred an estimated \$30 million exposure through the HIH collapse. A key recommendation of this report was:

“The current structure of the Treasury Managed Fund should be reviewed to determine whether it is beneficial to include all non-budget dependent agencies under the cover provided.”

Twelve new agencies have now joined the TMF and discussions are ongoing with other agencies.



## **2003-04 BUDGET**

The estimated operating surplus of \$124.9 million for 2003-04 compares with a forecast budget surplus of \$122.2 million in 2002-03.

The forecast reflects a general increase in premiums mainly due to the inclusion of claims 'incurred but not reported' in liability exposure. A return to more normal long-term investment returns is also expected.

More information on the management of insurance claims is included in Chapter 4 of Budget Paper No. 2.

## **LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

The Liability Management Ministerial Corporation was established by legislation in July 2002.

The Liability Management Ministerial Corporation controls the General Government Liability Management Fund, which accumulates financial assets to improve the financial management of the general government sector's balance sheet.

The accumulation of financial assets in an investment fund will help to minimise the cost of servicing superannuation by providing flexibility in the timing of superannuation contributions to the public sector defined benefit schemes. The legislation establishing the General Government Liability Management Fund provides that the balance in the Fund can initially only be used to meet superannuation liabilities. In the case where unfunded superannuation liabilities are extinguished, the balance can be applied to debt.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Government payments to the General Government Liability Management Fund will be made in accordance with the funding profile established under the Crown Funding Plan for the elimination of unfunded superannuation liabilities. The Crown Funding Plan was developed through actuarial assessment of the minimum level of contributions necessary to meet the funding target of 2030 under actuarial assumptions then held on long term investment returns and growth in liabilities.

A primary purpose in establishing the General Government Liability Management Fund was to provide a mechanism to afford the Government greater flexibility in achieving the fiscal targets of eliminating net debt by 2020 and fully funding superannuation liabilities by 2030. As the reduction in net debt is well ahead of projections, higher contributions will be made to the General Government Liability Management Fund from the cash surpluses estimated over the forward estimates period.

In 2002-03 the contribution to the Fund has been increased from \$929 million to \$1,629 million. Further contributions to the Fund over the forward estimates period are estimated at \$751 million in 2003-04, \$1,475 million in 2004-05, \$1,750 million in 2005-06 and \$2,025 million in 2006-07.

Part of the additional contribution in 2002-03 was made possible by the Commonwealth remitting \$200 million in Budget Balancing Payments in excess of the State's entitlement. This amount will be recovered by the Commonwealth in 2003-04, resulting in a comparable reduction in the originally planned 2003-04 contribution to Fund.

## **STRATEGIC DIRECTIONS**

The Government will continue to exercise flexibility in the management of its financial assets to optimise the manner in which it achieves the fiscal targets of eliminating net debt by 2020 and fully funding superannuation liabilities by 2030.

Actuaries to the Pooled Fund for public sector defined benefit superannuation schemes have been requested to review the Crown Funding Plan in the light of the additional contributions planned to be made to the General Government Liability Management Fund. As part of the review, the actuaries will also have regard to the outcome of the current triennial actuarial review of the superannuation funds, scheduled for completion in December 2003.

In accordance with the provisions of the *General Government Liability Management Fund Act 2002*, a Management Committee has been established to advise the Secretary of Treasury on matters relating to the management of the Fund, including:

- ◆ investment strategy;
- ◆ appointment of asset custodians, consultants, investment managers and other service providers; and
- ◆ monitoring and reviewing the performance of assets, investments and service providers.

The Management Committee is also required by the Act to review from time to time the long term fiscal target to eliminate total State sector unfunded superannuation liabilities by 30 June 2030.

The assets of the Fund are currently held in cash, managed by the NSW Treasury Corporation which has been appointed as investment manager to the Fund. Returns on investments are in line with the original budget estimate.

A longer term strategic investment strategy is currently being developed in conjunction with the Management Committee in the light of investment advice provided by InTech Financial Services.

## **2003-04 BUDGET**

### **Total Expenses**

The Ministerial Corporation has budgeted \$1 million for operating expenses in 2003-04.

### **Asset Acquisitions**

The purpose of the investment fund is to acquire financial assets. The Ministerial Corporation will not acquire non-financial assets.

## **ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

The Electricity Tariff Equalisation Ministerial Corporation commenced administration of the Electricity Tariff Equalisation Fund (ETEF) on 1 January 2001. The Fund is designed to manage wholesale electricity pool purchase cost risk for those standard government owned retail suppliers that are required to supply electricity to small retail customers at tariffs determined by the Independent Pricing and Regulatory Tribunal (IPART).

Small retail customers are those residential and small business customers consuming less than 160 MWh per annum who have not elected to enter into a negotiated supply contract. There are four standard retail suppliers in New South Wales – EnergyAustralia, Integral Energy, Country Energy and Australian Inland Energy Water Infrastructure.

Standard retail suppliers are required to pay money into the Fund when wholesale prices are lower than the energy cost component they charge customers buying their power under regulated tariffs. When wholesale prices are higher than the energy cost component in the regulated tariff, the ETEF makes payments to the standard retail suppliers from the Fund to ensure they earn a regulated return.

In this way, the Fund is able to smooth out the volatility in wholesale prices for those government retailers that are required to sell at regulated tariffs. At the same time, the Fund ensures that the standard retail suppliers do not face a commercial advantage or disadvantage because they supply regulated customers.

In the event there is a sustained rise in pool prices and there are insufficient funds, New South Wales state-owned electricity generators are well placed to 'top-up' the ETEF as they have benefited from the high wholesale prices that caused the Fund to be depleted. Generator payments to the Fund are repaid to generators whenever standard retail suppliers make a payment into the Fund. The involvement of generators ensures that the Fund can never be in deficit.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Standard retail suppliers and state-owned generators make payments into the Fund and receive payments from the Fund in accordance with the payment rules established by legislation. The direction and level of payments is dependent on movements in average wholesale electricity prices.

The average NSW wholesale electricity price for 2001-02 was \$35 MWh. Average monthly prices varied from \$21 MWh to \$74 MWh. The Fund balance at 30 June 2002 was \$48.3 million.

The forecast ETEF balance at 30 June 2003 is approximately \$50 million.

While for accounting reasons the ETEF year end balance is treated as revenue, in practice it is managed as a separate fund which can be called upon in periods of high prices.

## **STRATEGIC DIRECTIONS**

The ETEF arrangement is designed to offer price protection for small retail customers on regulated arrangements by managing the purchase risk of standard retail suppliers. The Fund has demonstrated its effectiveness in managing ongoing price volatility in the National Electricity Market.

The Treasurer has initiated an annual audit of the standard retail suppliers. The focus of the audit is a review of the data provided by the standard retail suppliers to the Fund Administrator.

## **2003-04 BUDGET**

The Fund is an equalisation mechanism in that surpluses resulting from low prices in one period are paid out in future periods to offset higher prices. The regulated energy allowance set by IPART, which is based on the long run generation costs, provides perhaps the best guide for the most likely long term trend in the wholesale purchase costs for standard retail suppliers. On this basis, the Fund has not been forecast to accrue further net reserves in 2003-04.

## **CROWN PROPERTY PORTFOLIO**

The Crown Property Portfolio (CPP) mainly comprises New South Wales Government owned and leased multi-occupied office buildings located throughout New South Wales. The Portfolio also contains a diverse range of non-office properties that are outside the core activities of other agencies and/or have entered the Portfolio as a result of a strategic decision to restructure particular agencies.

The Department of Commerce manages the Portfolio under a management agreement with the New South Wales Treasury, and is responsible for the collection of rents and other associated activities. Day-to-day property management of the office buildings is contracted to a private sector agent.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Expenditure is mainly incurred on office building head lease payments and finance lease interest payments.

The transfer of properties and disposal of assets significantly impacts on gross revenue. During 2002-03, former BHP land and land at Tomago were transferred into the CPP on a temporary basis. These lands were subsequently transferred to the control and management of the Regional Land Management Corporation (RLMC), which is an incorporated subsidiary of the Hunter Water Corporation, on 1 April 2003. The Kooragang Island Industrial Estate was also transferred to the RLMC. The RLMC's role is to undertake interim management tasks for these lands in the lower Hunter Region.

Construction of a regional office building in Nowra was completed in 2002-03 to house the Department of Local Government. This building has been added to the Portfolio. Construction of a regional office in Lithgow commenced in 2002-03. This building will house the State Debt Recovery Office and the Police Assistance Line and upon completion will also be added to the Portfolio.

## **STRATEGIC DIRECTIONS**

The Portfolio's strategic focus centres on effectively managing the Crown's assets so as to optimise their value and maintain their operational utility. This will be achieved by:

- ◆ using the Portfolio's purchasing and negotiating power to secure improved lease rentals and terms for government agency accommodation;
- ◆ measuring performance against key performance indicators to develop, implement and monitor strategies for improved performance;
- ◆ maximising the efficiency and effectiveness of tenants' accommodation; and
- ◆ maintaining expenditure in line with industry standards/benchmarks.

## **2003-04 BUDGET**

### **Total Expenses**

The budgeted expenditure for 2003-04 is \$165.6 million, a decrease of \$129.9 million over projected 2002-03 expenditure of \$295.5 million.

The decrease was primarily associated with the transfer of the former BHP lands at Newcastle. In consideration for the transfer of these lands, the CPP received \$109 million from BHP mostly for remediation of the main steel site. This is a one-off provision which is not applicable in 2003-04.

The balance of the decrease in expenditure results from granting of lands to various Councils during 2002-03. The most significant of these sites was land at Waverton. It is not expected that such grants will occur in 2003-04.

The transfer of the Sydney Fish Market to Sydney Harbour Foreshore Authority did not take place in 2002-03, but is forecast to occur in 2003-04. Similarly, the sale of the Sheas Creek Wool Stores site in Alexandria is expected in 2003-04.

### **Asset Acquisitions**

The Portfolio has an allocation of \$20.4 million in 2003-04 to fund major Government office building construction works as follows:

- ◆ \$12.7 million to refurbish and upgrade the services in the historic Chief Secretary's Building to accommodate the NSW Industrial Courts and the State Governor;

- ◆ \$6.6 million to complete the construction of an office building in Lithgow to accommodate the State Debt Recovery Office and the Police Assistance Line; and
- ◆ \$1.1 million for Crown Property Portfolio building refurbishments.

## **ADVANCE TO THE TREASURER**

\$300 million has been allocated in 2003-04 to the Treasurer as an advance to allow for supplementary expenses - \$240 million for recurrent services and \$60 million for capital works and services. Actual expenses will be recorded in the expenses of the appropriate agencies.

At \$240 million the advance represents a contingency of less than 1 percent of budgeted operating expenses.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 TREASURY**

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Financial data for this restructured agency will appear in Budget Paper No. 3 Volume 3 to be released on 26 August 2003.



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,663,107	4,656,281	<b>2,818,981</b>
Other operating expenses	26,625	25,132	<b>25,748</b>
Grants and subsidies	134,410	797,701	<b>127,213</b>
Borrowing costs	673,695	701,116	<b>663,135</b>
Other expenses	376,102	288,445	<b>283,489</b>
<b>Total Expenses</b>	<b>3,873,939</b>	<b>6,468,675</b>	<b>3,918,566</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	14,028	17,843	<b>26,628</b>
Investment income	174,981	146,970	<b>178,663</b>
Other revenue	29,191	53,738	<b>38,674</b>
<b>Total Retained Revenue</b>	<b>218,200</b>	<b>218,551</b>	<b>243,965</b>
<b>NET COST OF SERVICES</b>	<b>3,655,739</b>	<b>6,250,124</b>	<b>3,674,601</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,351,740	1,023,545	<b>1,190,161</b>
Grants and subsidies	286,790	863,232	<b>209,502</b>
Finance costs	677,877	688,630	<b>681,216</b>
Other	391,980	300,392	<b>375,345</b>
<b>Total Payments</b>	<b>2,708,387</b>	<b>2,875,799</b>	<b>2,456,224</b>
<b>Receipts</b>			
Sale of goods and services	12,707	8,831	<b>24,633</b>
Interest	175,345	128,381	<b>151,159</b>
Other	37,484	62,155	<b>52,145</b>
<b>Total Receipts</b>	<b>225,536</b>	<b>199,367</b>	<b>227,937</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,482,851)</b>	<b>(2,676,432)</b>	<b>(2,228,287)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	36,509	(20,723)	<b>26,501</b>
Advance repayments received	85,637	84,966	<b>127,100</b>
Purchases of investments	(30,509)	...	<b>(60,801)</b>
Advances made	(145,492)	(127,494)	<b>(98,500)</b>
Other	(929,000)	(1,629,000)	<b>(751,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(982,855)</b>	<b>(1,692,251)</b>	<b>(756,700)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	30,000	40,000	<b>40,000</b>
Repayment of borrowings and advances	(514,523)	(620,792)	<b>(263,191)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(484,523)</b>	<b>(580,792)</b>	<b>(223,191)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,731,444	2,903,579	<b>2,366,091</b>
Capital appropriation	1,503,828	2,360,920	<b>1,188,492</b>
Asset sale proceeds transferred to the Consolidated Fund	(302,827)	(314,022)	<b>(345,890)</b>
Cash transfers to Consolidated Fund	...	(27,590)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,932,445</b>	<b>4,922,887</b>	<b>3,208,693</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(17,784)</b>	<b>(26,588)</b>	<b>515</b>
Opening Cash and Cash Equivalents	63,228	78,526	<b>51,937</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>45,444</b>	<b>51,938</b>	<b>52,452</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,655,739)	(6,250,124)	<b>(3,674,601)</b>
Non cash items added back	8,004	5,040	<b>(19,475)</b>
Change in operating assets and liabilities	1,164,884	3,568,652	<b>1,465,789</b>
<b>Net cash flow from operating activities</b>	<b>(2,482,851)</b>	<b>(2,676,432)</b>	<b>(2,228,287)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	45,444	51,937	<b>52,452</b>
Receivables	67,996	71,941	<b>62,496</b>
Other financial assets	110,833	128,681	<b>146,621</b>
Other	...	12	<b>12</b>
<b>Total Current Assets</b>	<b>224,273</b>	<b>252,571</b>	<b>261,581</b>
<b>Non Current Assets -</b>			
Investments accounted for using the equity method	386,000	473,329	<b>473,329</b>
Other financial assets	2,457,820	3,273,711	<b>4,006,044</b>
Property, plant and equipment - Land and building	4,600	4,600	<b>4,600</b>
<b>Total Non Current Assets</b>	<b>2,848,420</b>	<b>3,751,640</b>	<b>4,483,973</b>
<b>Total Assets</b>	<b>3,072,693</b>	<b>4,004,211</b>	<b>4,745,554</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	152,370	206,794	<b>150,659</b>
Interest bearing	1,859,111	2,912,705	<b>1,534,211</b>
Provisions	1,576,439	251,882	<b>265,454</b>
Other	253,764	279,524	<b>237,539</b>
<b>Total Current Liabilities</b>	<b>3,841,684</b>	<b>3,650,905</b>	<b>2,187,863</b>
<b>Non Current Liabilities -</b>			
Interest bearing	8,301,829	7,125,750	<b>8,289,451</b>
Provisions	11,542,528	16,616,006	<b>18,233,252</b>
Other	536,942	665,715	<b>555,061</b>
<b>Total Non Current Liabilities</b>	<b>20,381,299</b>	<b>24,407,471</b>	<b>27,077,764</b>
<b>Total Liabilities</b>	<b>24,222,983</b>	<b>28,058,376</b>	<b>29,265,627</b>
<b>NET ASSETS</b>	<b>(21,150,290)</b>	<b>(24,054,165)</b>	<b>(24,520,073)</b>
<b>EQUITY</b>			
Reserves	10,100	10,100	<b>10,100</b>
Accumulated funds	(21,160,390)	(24,064,265)	<b>(24,530,173)</b>
<b>TOTAL EQUITY</b>	<b>(21,150,290)</b>	<b>(24,054,165)</b>	<b>(24,520,073)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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**72.1 Service Wide Payments and Services**

**72.1.1 Debt Servicing Costs**

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on NSW Treasury Corporation loans. Payment of interest to Treasury banking system member agencies.

Program Description: Debt administration management of the Crown portfolio and cash management of the Treasury Banking System in conjunction with the NSW Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

Activities: All debt servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

	—2002-03—		
	Budget	Revised	<b>2003-04</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	359	731	<b>613</b>
Borrowing costs			
Interest	673,695	701,116	<b>663,135</b>
Other expenses			
Asset / liability management costs	1,003	550	<b>550</b>
Debt / investment management fees	7,000	7,000	<b>7,000</b>
<b>Total Expenses</b>	<b>682,057</b>	<b>709,397</b>	<b>671,298</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	74	1,574	<b>1,523</b>
Other revenue	480	420	<b>420</b>
<b>Total Retained Revenue</b>	<b>554</b>	<b>1,994</b>	<b>1,943</b>
<b>NET COST OF SERVICES</b>	<b>681,503</b>	<b>707,403</b>	<b>669,355</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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**72.1 Service Wide Payments and Services**

**72.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): Provision of petrol and alcohol subsidy payments and refunds to provide relief from certain Crown revenues

Program Description: The payment of petrol, alcohol subsidies and remission and refund, under certain circumstances, in regard to State taxation and other Crown revenues.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	87	177	<b>148</b>
Other expenses			
Petrol subsidy payments	38,700	37,000	<b>38,000</b>
Alcohol subsidy payments	7,000	9,000	<b>5,000</b>
Refunds and remissions of Crown revenue	3,000	3,000	<b>3,000</b>
Payments, as Acts of Grace, in respect of claims for compensation, etc.	...	327	<b>150</b>
Refunds of unclaimed moneys	...	230	<b>400</b>
<b>Total Expenses</b>	<b>48,787</b>	<b>49,734</b>	<b>46,698</b>
<b>NET COST OF SERVICES</b>	<b>48,787</b>	<b>49,734</b>	<b>46,698</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 72 CROWN FINANCE ENTITY

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#### 72.1 Service Wide Payments and Services

##### 72.1.3 Other Asset and Liability Management Activities

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management services for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued defined benefit employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2002-03		2003-04
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,663,107	4,656,281	<b>2,818,981</b>
Shortfall in Non Budget Long Service Leave Pool	14,579	12,264	<b>12,571</b>
Reimbursement of Treasury employee related and other operating expenses	11,600	11,960	<b>12,416</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(19,000)	(16,976)	<b>(13,353)</b>
Actuarial adjustments - Liability to Insurance Ministerial Corporation	(13,580)	(2,555)	<b>(25,936)</b>
Assumption of HIH liability	...	49,535	...
Property management - Crown Property Portfolio	19,690	18,858	<b>27,252</b>
Contribution to Treasury Managed Fund	21,000	524,000	<b>15,000</b>
Contribution to Treasury Managed Fund for hindsight adjustment	50,000	40,000	<b>35,000</b>
Grants to agencies	...	7,724	<b>950</b>
Contribution to Transport Accident Compensation Fund	40,000	40,000	<b>35,000</b>
Snowy Scheme reform	15,000	...	<b>30,000</b>
Reimbursement to Hunter Water for land management activities	...	...	<b>3,000</b>
Australian Inland Energy - pensioner subsidy	5,300	5,300	<b>5,300</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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**72.1 Service Wide Payments and Services**

**72.1.3 Other Liability Management Activities (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Payments to Audit Office for performance audits	1,400	1,400	<b>1,450</b>
Production of Auditor-General's Reports	1,275	1,275	<b>1,310</b>
State's share of higher education superannuation costs	10,000	12,000	<b>10,000</b>
FreightCorp privatisation costs	...	281	<b>650</b>
Pacific Power International privatisation costs	...	6,500	<b>500</b>
Power Coal privatisation costs	6,000	6,000	...
Pacific Power wind up costs	...	1,900	<b>300</b>
Payments to ex FreightCorp employees for loss of public sector benefits	1,875	979	...
State Bank post-sale costs	15,250	5,000	<b>3,800</b>
Compensation to the Aust Tax Office for GST administration	187,900	189,000	<b>192,900</b>
Other	95,699	7,003	<b>18,479</b>
<b>Total Expenses</b>	<b>3,127,095</b>	<b>5,577,729</b>	<b>3,185,570</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale proceeds from land	5,717	6,929	<b>15,557</b>
Recoupment of administration costs	...	150	...
Contributions to long service leave pool	8,311	10,764	<b>11,071</b>
Investment income	174,907	145,396	<b>177,140</b>
Other revenue	28,711	53,318	<b>38,254</b>
<b>Total Retained Revenue</b>	<b>217,646</b>	<b>216,557</b>	<b>242,022</b>
<b>NET COST OF SERVICES</b>	<b>2,909,449</b>	<b>5,360,499</b>	<b>2,943,548</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 CROWN FINANCE ENTITY**

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**72.2 Natural Disasters Relief**

**72.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies			
Natural Disasters Relief	4,000	119,815	<b>7,000</b>
Natural Disaster Relief capital grants	12,000	12,000	<b>8,000</b>
<b>Total Expenses</b>	<b>16,000</b>	<b>131,815</b>	<b>15,000</b>
<b>NET COST OF SERVICES</b>	<b>16,000</b>	<b>131,815</b>	<b>15,000</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	5,793	5,574	<b>5,001</b>
<b>Total Expenses</b>	<b>5,793</b>	<b>5,574</b>	<b>5,001</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	37,526	31,564	<b>31,816</b>
Investment income	4,126	3,432	<b>3,219</b>
<b>Total Retained Revenue</b>	<b>41,652</b>	<b>34,996</b>	<b>35,035</b>
Gain/(loss) on disposal of non current assets	(1,221)	(1,221)	<b>(1,252)</b>
<b>NET COST OF SERVICES</b>	<b>(34,638)</b>	<b>(28,201)</b>	<b>(28,782)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Other	(84)	(2,682)	(101)
<b>Total Payments</b>	<b>(84)</b>	<b>(2,682)</b>	<b>(101)</b>
<b>Receipts</b>			
Sale of goods and services	37,526	31,564	31,816
Interest	4,126	3,432	3,219
Other	(438)	(3,084)	(471)
<b>Total Receipts</b>	<b>41,214</b>	<b>31,912</b>	<b>34,564</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>41,298</b>	<b>34,594</b>	<b>34,665</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	(382)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(382)</b>	...	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(40,827)	(35,613)	(34,572)
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(40,827)</b>	<b>(35,613)</b>	<b>(34,572)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>89</b>	<b>(1,019)</b>	<b>93</b>
Opening Cash and Cash Equivalents	2,989	4,719	3,700
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,078</b>	<b>3,700</b>	<b>3,793</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	34,638	28,201	28,782
Change in operating assets and liabilities	6,660	6,393	5,883
<b>Net cash flow from operating activities</b>	<b>41,298</b>	<b>34,594</b>	<b>34,665</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

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	2002-03	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	3,078	3,700
Receivables	12,535	12,535
<b>Total Current Assets</b>	<b>15,613</b>	<b>16,235</b>
<b>Non Current Assets -</b>		
Receivables	28,914	26,904
Property, plant and equipment - Land and building	388,989	4,541,833
<b>Total Non Current Assets</b>	<b>417,903</b>	<b>4,568,737</b>
<b>Total Assets</b>	<b>433,516</b>	<b>4,584,972</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	84	4,022
Other	17,245	13,929
<b>Total Current Liabilities</b>	<b>17,329</b>	<b>17,951</b>
<b>Total Liabilities</b>	<b>17,329</b>	<b>17,951</b>
<b>NET ASSETS</b>	<b>416,187</b>	<b>4,567,021</b>
<b>EQUITY</b>		
Reserves	388,988	541,833
Accumulated funds	27,199	4,025,188
<b>TOTAL EQUITY</b>	<b>416,187</b>	<b>4,567,021</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

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**73.1 Administration of Crown Leases**

**73.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licenses and permissive occupancies of Crown Land.

	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	5,793	5,574	<b>5,001</b>
<b>Total Expenses</b>	<b>5,793</b>	<b>5,574</b>	<b>5,001</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Crown Land leases	37,526	31,564	<b>31,816</b>
Investment income	4,126	3,432	<b>3,219</b>
<b>Total Retained Revenue</b>	<b>41,652</b>	<b>34,996</b>	<b>35,035</b>
Gain/(loss) on disposal of non current assets	(1,221)	(1,221)	<b>(1,252)</b>
<b>NET COST OF SERVICES</b>	<b>(34,638)</b>	<b>(28,201)</b>	<b>(28,782)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**74 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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Financial data for this restructured agency will appear in Budget Paper No. 3 Volume 3 to be released on 26 August 2003.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	2002-03		2003-04
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	835,719	789,718	<b>953,615</b>
Investment income	245,817	94,983	<b>263,076</b>
Grants and contributions	111,000	604,000	<b>85,000</b>
Other revenue	...	333	...
<b>Total Retained Revenue</b>	<b>1,192,536</b>	<b>1,489,034</b>	<b>1,301,691</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	1,070,303	1,097,206	<b>1,176,792</b>
<b>Total Expenses</b>	<b>1,070,303</b>	<b>1,097,206</b>	<b>1,176,792</b>
<b>SURPLUS/(DEFICIT)</b>	<b>122,233</b>	<b>391,828</b>	<b>124,899</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	853,459	793,940	<b>977,929</b>
Interest	3,730	3,537	<b>3,898</b>
Other	177,512	722,837	<b>192,457</b>
<b>Total Receipts</b>	<b>1,034,701</b>	<b>1,520,314</b>	<b>1,174,284</b>
<b>Payments</b>			
Other	902,988	910,917	<b>990,073</b>
<b>Total Payments</b>	<b>902,988</b>	<b>910,917</b>	<b>990,073</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>131,713</b>	<b>609,397</b>	<b>184,211</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of investments	(135,211)	(668,438)	<b>(199,758)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(135,211)</b>	<b>(668,438)</b>	<b>(199,758)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,498)</b>	<b>(59,041)</b>	<b>(15,547)</b>
Opening Cash and Cash Equivalents	67,298	106,072	<b>47,031</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>63,800</b>	<b>47,031</b>	<b>31,484</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	122,233	391,828	<b>124,899</b>
Non cash items added back	(242,087)	(91,118)	<b>(258,990)</b>
Change in operating assets and liabilities	251,567	308,687	<b>318,302</b>
<b>Net cash flow from operating activities</b>	<b>131,713</b>	<b>609,397</b>	<b>184,211</b>



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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	—2002-03—	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	67,493	62,031
Receivables	213,714	246,428
Other	16,400	475
<b>Total Current Assets</b>	<b>297,607</b>	<b>308,934</b>
<b>Non Current Assets -</b>		
Receivables	382,510	429,303
Other financial assets	3,035,634	3,610,634
<b>Total Non Current Assets</b>	<b>3,418,144</b>	<b>4,039,937</b>
<b>Total Assets</b>	<b>3,715,751</b>	<b>4,348,871</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	76,000	90,500
Interest bearing	3,693	15,000
Provisions for outstanding claims	662,390	682,998
Other	57,084	31,343
<b>Total Current Liabilities</b>	<b>799,167</b>	<b>819,841</b>
<b>Non Current Liabilities -</b>		
Provisions for outstanding claims	2,641,084	3,237,873
<b>Total Non Current Liabilities</b>	<b>2,641,084</b>	<b>3,237,873</b>
<b>Total Liabilities</b>	<b>3,440,251</b>	<b>4,057,714</b>
<b>NET ASSETS</b>	<b>275,500</b>	<b>291,157</b>
<b>EQUITY</b>		
Accumulated funds	275,500	291,157
<b>TOTAL EQUITY</b>	<b>275,500</b>	<b>291,157</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

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	2002-03		
	Budget	Revised	2003-04
	\$000	\$000	Budget
			\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	22,000	14,371	<b>96,249</b>
Grants and contributions	...	7,429	<b>950</b>
<b>Total Retained Revenue</b>	<b>22,000</b>	<b>21,800</b>	<b>97,199</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	...	...	<b>950</b>
<b>Total Expenses</b>	<b>...</b>	<b>...</b>	<b>950</b>
<b>SURPLUS/(DEFICIT)</b>	<b>22,000</b>	<b>21,800</b>	<b>96,249</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	...	...	14,371
Other	...	7,429	950
<b>Total Receipts</b>	...	<b>7,429</b>	<b>15,321</b>
<b>Payments</b>			
Other	...	...	950
<b>Total Payments</b>	...	...	<b>950</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>7,429</b>	<b>14,371</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of investments	(929,000)	...	(2,401,800)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(929,000)</b>	...	<b>(2,401,800)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Other	929,000	1,629,000	751,000
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>929,000</b>	<b>1,629,000</b>	<b>751,000</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>1,636,429</b>	<b>(1,636,429)</b>
Opening Cash and Cash Equivalents	...	...	1,636,429
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>1,636,429</b>	...
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	22,000	21,800	96,249
Non cash items added back	(22,000)	...	(96,249)
Change in operating assets and liabilities	...	(14,371)	14,371
<b>Net cash flow from operating activities</b>	...	<b>7,429</b>	<b>14,371</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**LIABILITY MANAGEMENT MINISTERIAL CORPORATION**

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	2002-03	
	Budget	Revised
	\$000	\$000
		<b>2003-04</b>
		<b>Budget</b>
		<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	...	1,636,429
Receivables	...	14,371
Other financial assets	47,550	...
		<b>124,902</b>
<b>Total Current Assets</b>	<b>47,550</b>	<b>1,650,800</b>
		<b>124,902</b>
<b>Non Current Assets -</b>		
Other financial assets	903,450	...
		<b>2,373,147</b>
<b>Total Non Current Assets</b>	<b>903,450</b>	<b>...</b>
		<b>2,373,147</b>
<b>Total Assets</b>	<b>951,000</b>	<b>1,650,800</b>
		<b>2,498,049</b>
<b>LIABILITIES -</b>		
<b>Non Current Liabilities -</b>		
Other	929,000	1,629,000
		<b>2,380,000</b>
<b>Total Non Current Liabilities</b>	<b>929,000</b>	<b>1,629,000</b>
		<b>2,380,000</b>
<b>Total Liabilities</b>	<b>929,000</b>	<b>1,629,000</b>
		<b>2,380,000</b>
<b>NET ASSETS</b>	<b>22,000</b>	<b>21,800</b>
		<b>118,049</b>
<b>EQUITY</b>		
Accumulated funds	22,000	21,800
		<b>118,049</b>
<b>TOTAL EQUITY</b>	<b>22,000</b>	<b>21,800</b>
		<b>118,049</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2002-03	
	Budget	Revised
	\$000	\$000
	<b>2003-04</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<hr/>		
<b>OPERATING STATEMENT</b>		
<b>Retained Revenue -</b>		
Investment income	14,400	3,000
	<b>14,400</b>	<b>3,200</b>
<b>Total Retained Revenue</b>	<b>14,400</b>	<b>3,000</b>
	<b>14,400</b>	<b>3,200</b>
Less:		
<b>Expenses -</b>		
Operating Expenses -		
Other operating expenses	105	105
	<b>105</b>	<b>105</b>
<b>Total Expenses</b>	<b>105</b>	<b>105</b>
	<b>105</b>	<b>105</b>
<b>SURPLUS/(DEFICIT)</b>	<b>14,295</b>	<b>2,895</b>
	<b>14,295</b>	<b>3,095</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	14,400	3,000	3,200
Other	...	22	...
<b>Total Receipts</b>	<b>14,400</b>	<b>3,022</b>	<b>3,200</b>
<b>Payments</b>			
Other	105	105	105
<b>Total Payments</b>	<b>105</b>	<b>105</b>	<b>105</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>14,295</b>	<b>2,917</b>	<b>3,095</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>14,295</b>	<b>2,917</b>	<b>3,095</b>
Opening Cash and Cash Equivalents	270,000	217,002	219,919
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>284,295</b>	<b>219,919</b>	<b>223,014</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	14,295	2,895	3,095
Change in operating assets and liabilities	...	22	...
<b>Net cash flow from operating activities</b>	<b>14,295</b>	<b>2,917</b>	<b>3,095</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**ELECTRICITY TARIFF EQUALISATION MINISTERIAL CORPORATION**

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	2002-03	
	Budget	Revised
	\$000	\$000
		<b>2003-04</b>
		<b>Budget</b>
		<b>\$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash assets	284,295	219,919
Receivables	...	5,327
<b>Total Current Assets</b>	<b>284,295</b>	<b>225,246</b>
<b>Total Assets</b>	<b>284,295</b>	<b>228,341</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Payables	...	176,984
<b>Total Current Liabilities</b>	...	<b>176,984</b>
<b>Total Liabilities</b>	...	<b>176,984</b>
<b>NET ASSETS</b>	<b>284,295</b>	<b>48,262</b>
<b>EQUITY</b>		
Accumulated funds	284,295	48,262
<b>TOTAL EQUITY</b>	<b>284,295</b>	<b>51,357</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

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	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	148,739	152,782	<b>153,925</b>
Investment income	...	85	...
Grants and contributions	131,549	132,465	<b>30,252</b>
Other revenue	9,169	6,294	<b>5,786</b>
<b>Total Retained Revenue</b>	<b>289,457</b>	<b>291,626</b>	<b>189,963</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	237,508	242,629	<b>134,077</b>
Maintenance	7,664	8,635	<b>8,747</b>
Depreciation and amortisation	7,820	8,189	<b>5,974</b>
Grants and subsidies	...	19,363	...
Borrowing costs	16,660	16,660	<b>16,771</b>
<b>Total Expenses</b>	<b>269,652</b>	<b>295,476</b>	<b>165,569</b>
Gain/(loss) on disposal of non current assets	(20,702)	2	<b>(839)</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>(897)</b>	<b>(3,848)</b>	<b>23,555</b>
<b>Distributions -</b>			
Dividends and capital repatriations	125,615	87,534	<b>43,574</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>(126,512)</b>	<b>(91,382)</b>	<b>(20,019)</b>



**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	151,139	152,677	<b>153,671</b>
Interest	...	85	...
Other	146,551	156,120	<b>50,147</b>
<b>Total Receipts</b>	<b>297,690</b>	<b>308,882</b>	<b>203,818</b>
<b>Payments</b>			
Grants and subsidies	8,199	9,584	<b>8,958</b>
Finance costs	16,660	16,660	<b>16,771</b>
Other	181,875	157,131	<b>152,666</b>
<b>Total Payments</b>	<b>206,734</b>	<b>183,375</b>	<b>178,395</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>90,956</b>	<b>125,507</b>	<b>25,423</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	122,715	83,567	<b>38,695</b>
Purchases of property, plant and equipment	(13,933)	(12,257)	<b>(20,429)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>108,782</b>	<b>71,310</b>	<b>18,266</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	1,127	1,127	<b>315</b>
Repayment of borrowings and advances	(363)	(363)	<b>(395)</b>
Dividends paid	(125,615)	(87,534)	<b>(43,574)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(124,851)</b>	<b>(86,770)</b>	<b>(43,654)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>74,887</b>	<b>110,047</b>	<b>35</b>
Opening Cash and Cash Equivalents	13,871	13,329	<b>123,376</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>88,758</b>	<b>123,376</b>	<b>123,411</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(897)	(3,848)	<b>23,555</b>
Non cash items added back	7,820	25,932	<b>5,974</b>
Change in operating assets and liabilities	84,033	103,423	<b>(4,106)</b>
<b>Net cash flow from operating activities</b>	<b>90,956</b>	<b>125,507</b>	<b>25,423</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN PROPERTY PORTFOLIO**

	2002-03		2003-04
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	88,758	123,376	123,411
Receivables	3,740	4,121	3,880
Other	50	100	100
<b>Total Current Assets</b>	<b>92,548</b>	<b>127,597</b>	<b>127,391</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	432,394	399,102	374,036
Plant and equipment	...	28	15
<b>Total Non Current Assets</b>	<b>432,394</b>	<b>399,130</b>	<b>374,051</b>
<b>Total Assets</b>	<b>524,942</b>	<b>526,727</b>	<b>501,442</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,700	3,700	4,300
Interest bearing	16,852	16,852	17,869
Provisions	70,000	109,022	109,022
Other	12,711	7,786	7,504
<b>Total Current Liabilities</b>	<b>103,263</b>	<b>137,360</b>	<b>138,695</b>
<b>Non Current Liabilities -</b>			
Interest bearing	78,860	78,860	77,763
Other	17,947	14,389	8,885
<b>Total Non Current Liabilities</b>	<b>96,807</b>	<b>93,249</b>	<b>86,648</b>
<b>Total Liabilities</b>	<b>200,070</b>	<b>230,609</b>	<b>225,343</b>
<b>NET ASSETS</b>	<b>324,872</b>	<b>296,118</b>	<b>276,099</b>
<b>EQUITY</b>			
Reserves	126,074	119,828	117,334
Accumulated funds	198,798	176,290	158,765
<b>TOTAL EQUITY</b>	<b>324,872</b>	<b>296,118</b>	<b>276,099</b>

# I N D E X

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## A

Aboriginal Affairs, Department of	6-16, 6-19
Aboriginal and Torres Strait Island Women's Unit	20-10, 20-37
Aboriginal Communities Development Program	6-17, 17-12
Aboriginal health services	10-20
Aboriginal Housing Office	17-9, 17-10, 17-33
Aboriginal Justice Advisory Council	4-36
Aboriginal Land Claims Unit	11-5
Aboriginal students	6-28
Activities	iii
Adoption Act 2000	5-2
Adult Training and Learning System (ATLAS)	5-8
Advancing Australian Agriculture	3-30
Ageing, Disability and Home Care, Department of	5-7, 5-33
Agency Risk Management	v
Agriculture, Department of	3-1, 3-12
Ambulance response times	10-23
Animal Welfare organisations	3-23
Anti-Discrimination Board	4-44
Art Gallery of New South Wales	2-24, 2-119
ATLAS	5-8
Attorney General and Minister for the Environment	4-1
Attorney General's Department	4-2, 4-32
Audit Office of New South Wales	2-31, 2-143
Australia Day Council	2-57
Australia Inland Energy Water Infrastructure	22-4
Australian Children's Television Foundation	2-135
Australian Institute of Judicial Administration	4-37
Australian Museum	2-19, 2-104
Australian Technology Showcase	22-8
Average staffing, total	iii, v

## B

Back to School Allowance	6-26, 6-29
Back to School Allowance (Non-Government Schools)	6-31
Beat Graffiti Scheme	4-4
Beekeepers compensation	3-17
Better Futures program	2-3
Bicentennial Parklands	20-6
Biotechnology Unit	2-3
Blackspots Program, roads	17-5, 17-14, 17-24
Blood Transfusion Service	10-25
Blue Mountains Septic Pumpout Service	7-7
Board of Studies, Office of the	6-13, 6-36
Boat drivers licences	21-21
Botanic Gardens	4-20, 4-85
Budget Outcome Statements	iv
Building and Construction Industry Long Service Payments Corporation	19-15, 19-42
Bushfire Brigades	18-7, 18-32

## C

Cabinet Office	2-2, 2-33
Cash Flow Statement	i
Casino Community Benefit Fund	9-3, 9-8
Casino Control Authority	9-3, 9-16
Centenary of Federation	2-56
Centennial Parklands	20-7, 20-31
Centennial Park and Moore Park Trust	20-6, 20-7, 20-27
Child and family support services	5-2, 5-20
Child care centres	5-20
Child protection	5-25
Child protection, related complaints	2-70
Children and Young People, Commission for	5-14, 5-48
Children and Young People, Office of	2-3
Children and Young Persons (Care and Protection) Act 1998	5-3



# I N D E X

Emergency Rescue Workers Insurance	18-42	Government Procurement, Office of	19-9, 19-31
Emergency services	18-41	Government Radio Network	19-4
Emergency Services, Office for	18-6	Governor, Her Excellency the	2-46
Energy Accounts Payment Assistance Scheme	5-20, 5-21	Greenhouse Gas Abatement Scheme	2-11, 2-83
Enrolments in Technical and Further Education courses	6-32	Guardianship Tribunal	5-9
Enrolments, Government Schools	6-2, 6-25, 6-28		
Enrolments, Non-Government Schools	6-31	<b>H</b>	
Environment Protection Authority	4-14, 4-79	Harbour cleaning	21-21
Environmental Planning and Assessment Act	11-6, 11-27	Health Care Complaints Commission	10-12, 10-37
Environmental Trust	4-16, 4-80	Health transport	10-23
Equal opportunity in public employment	2-49	Health, assistance at home	10-18
Equivalent Full-Time (EFT)	iii	Health, community based services	10-18
Estate management	11-5	Health, Department of	10-1, 10-13
		Health, emergency services	10-23
		Health, mental health services	10-29
		Health, nurses	10-5, 10-7
		Health, outpatients services	10-21
		Health, same day acute in-patient services	10-27
		Health, teaching and research	10-35
		Health, visiting medical officers	10-8
		Heavy vehicles overload fines	17-14
		Heritage building program	19-21
		Heritage Office	11-2, 11-12
		Heritage week	11-15
		HIH	19-7, 19-27, 19-29, 22-4, 22-6, 22-10
		Historic Houses Trust	2-22, 2-114
		Home and Community Care program	5-12, 5-46
		Home Building Service	19-4
		Home Care Service of New South Wales	5-12, 5-43
		Home Owner Grants	22-4
		Home Purchase Assistance Fund	17-13, 17-36
		Honeysuckle Development Corporation	11-8, 11-22
		Hospital admittances	10-25, 10-27
		Hospital admittances, psychiatric	10-29
		Housing Policy and Housing Assistance	17-31
		Human Rights Services	4-44
<b>F</b>			
Fair Trading Centres	19-4		
Fair Trading, Office of	19-3		
Families First	2-36		
FarmBis	3-5, 3-29		
Federation Fund	17-14		
Film and Television Office, NSW	2-27, 2-131		
Fire Brigades - attendance at incidents	18-23		
Fire Brigades, NSW	18-3, 18-20		
First Home Owner Grant Scheme	22-4		
Fisheries, NSW	3-7, 3-31		
Food and poisons regulation	10-33		
Fundraising - charities	9-12		
<b>G</b>			
Gaming and Racing, Department of	9-1, 9-5		
Gaming devices inspected	9-10		
Government Actuary	2-56		
Government and Related Employees Appeals Tribunal	19-4		
Government Business, Office of	19-9, 19-30		
Government House	2-46		

# I N D E X

Hunter Water Corporation	22-4, 22-15	Legal Aid Commission of New South Wales	4-10, 4-63
<b>I</b>			
Independent Commission Against Corruption	2-7, 2-58	Legal assistance claims	4-41
Independent Pricing and Regulatory Tribunal	2-11, 2-80	Legal Representation Office	4-41
Industrial Relations Commission	4-54	Legislation, drafting of Government	2-41
Industrial Relations, Office of	19-2	Legislative Assembly	1-1, 1-2, 1-8
Industry training services	6-34	Legislative Council	1-1, 1-6
Information Technology, Office of Best Practice	19-3	Legislature, The	1-1, 1-3
Infrastructure Co-ordination Unit	2-54	Liability Management Fund	22-11
Infrastructure, Planning and Natural Resources, Department of	11-3, 11-18	Liability Management Ministerial Corporation	22-11, 22-36
Innocence Panel	15-1, 15-2, 15-16	Library grants	2-103
Inputs	v	Licensed and club premises, complaints against	9-10
Institute of Sport, NSW	20-7	Life support rebate scheme	7-2
Insurance Ministerial Corporation	22-9, 22-33	Liquor and machine gaming compliance	9-10
Interest on State debt	22-5	Liquor and machine gaming revenue	9-10
Interpreting and translating services	2-141	Local Courts	4-50
<b>J</b>			
Judicial Commission of New South Wales	4-8, 4-58	Local Government, Department of	18-1, 18-13
Justice Policy and Planning	13-1	Luna Park Reserve Trust	20-11, 20-39
Juvenile Justice Centres	13-3	<b>M</b>	
Juvenile Justice, Department of	13-1, 13-4	M4/M5 cashback scheme	17-2, 17-14, 17-28
<b>L</b>			
Land and Environment Court	4-52	Marine safety and environment	21-21
Land and Water Conservation, Department of	11-3	Mental illness, services for	10-29
Land development (Crown)	11-6, 22-15	MERIT System	4-3
Land Development Contribution Fund	11-19	Millennium Parklands	20-6
Land and Property Information NSW	11-10, 11-25	Mine safety	14-2, 14-14
Lands, Department of	11-5	Mineral Resources, Department of	14-1, 14-7
Law Courts Limited	4-46	Mining investment	14-10
Leaders of the Opposition	2-47	Minister for Agriculture and Fisheries	3-1
		Minister for Community Services, Minister for Ageing, Minister for Disability Services and Minister for Youth	5-1
		Minister for Education and Training and Minister for Aboriginal Affairs	6-1
		Minister for Energy and Utilities and Minister for Science and Medical Research	7-1
		Minister for Fair Trading	8-1

# I N D E X

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Minister for Gaming and Racing	9-1	Native Title Unit	11-5
Minister for Health	10-1	Natural disasters relief	22-5, 22-27
Minister for Infrastructure and Planning and Minister for Natural Resources	11-1	Natural Disasters Scheme	3-5, 22-27
Minister for Justice	12-1	Needles and syringes distributed	10-33
Minister for Juvenile Justice and Minister for Western Sydney	13-1	New South Wales Film and Television Office	2-27, 2-131
Minister for Mineral Resources	14-1	New South Wales Fisheries	3-7, 3-31
Minister for Police	15-1	New South Wales Institute of Sport	20-7
Minister for Regional Development, Minister for the Illawarra and Minister for Small Business	16-1	Non-Government Schools Assistance	6-31
Minister for Roads and Minister for Housing	17-1	Noxious weeds control	3-3, 3-19
Minister for Rural Affairs, Minister for Local Government and Minister for Emergency Services	18-1	NSW Crime Commission	15-10, 15-30
Minister for Tourism and Sport and Recreation and Minister for Women	20-1	NSW Police	15-3, 15-18
Minister for Transport Services and Minister for the Hunter	21-1	NSW Reconciliation Council	6-18
Ministerial and Parliamentary Services	2-51	NSW Sentencing Council	4-5
Ministry for Police	15-1, 15-13	Nurses wage rise	10-5
Ministry for the Arts	2-15, 2-91		
Ministry of Energy and Utilities	7-1	<b>O</b>	
Ministry of Transport	21-3, 21-11	Office for Emergency Services	18-6
Mooring fees	21-22	Office of Best Practice Information Technology and Corporate Services	19-3
Motor Accidents Authority	19-7, 19-26	Office of Children and Young People	2-3
Motor Registries	17-24	Office of Drug Policy	2-3
Motor vehicle taxation	17-14	Office of Fair Trading	19-3
Mount Annan Botanic Gardens	4-20, 4-90	Office of Financial Management	22-12, 22-3
Mount Tomah Botanic Gardens	4-20, 4-90	Office of Government Business	19-9, 19-30
Murrumbidgee Rural Partnership Program	3-5, 3-29	Office of Government Procurement	19-9, 19-31
Museum, Australian	2-19, 2-104	Office of Industrial Relations	19-2
Museum of Applied Arts and Sciences	2-20, 2-109	Office of State Revenue	22-2, 22-3
Music Examinations Advisory Board	6-39	Office of the Board of Studies	6-13, 6-36
		Office of the Children's Guardian	5-6, 5-29
		Office of the Co-ordinator General of Rail	21-7, 21-12
		Office of the Director of Public Prosecutions	4-12, 4-74
		Office of the Minister for Public Works and Services	19-5, 19-18
		Office of the Protective Commissioner	4-44
		Office of the Public Guardian	4-45
		Office of Western Sydney	22-7
		Olympic Park Authority, Sydney	20-4, 20-20
		Ombudsman's Office	2-8, 2-63
<b>N</b>			
National Action Plan on Salinity and Water Quality	11-5		
National Parks and Wildlife Service	4-18, 4-84		

# I N D E X

On-site Sewage Management Program	18-16	Pre-school education in government schools	6-23
Operating Statement	i	Pricing regulation	2-11, 2-83
Operation Vikings	15-3, 15-7	Primary Education Services	6-25
Operation Westroads	17-5	Priority Action Schools Program	6-28
Outcomes	iii, iv	Priority Sewerage Program	7-7
Out-of-home care	5-2, 5-27	Prison populations	12-10
Outpatient clinics	10-21	Privacy Committee	4-44
Outputs	iii, iv	Program Statements	ii, iv
		Program Title	ii, iv
		Program Objectives	ii, iv
		Program Description	ii, iv
		Protection of children	5-14
		Protective Commissioner, Office of the	4-44
		Protocol	2-56
		Public Charity Fundraising Standards	9-12
		Public Defender	4-40
		Public Prosecutions, Office of the Director of	4-12, 4-74
		Public sector appeals	19-4
		Public Sector Management	2-52
		Public Trust Office - Administration	4-22, 4-95
		Public Works and Services, Department of	19-19, 22-2
		<b>R</b>	
		Racecourse facilities, development of	9-14
		Rail Infrastructure Corporation	21-2, 21-5
		Rate rebates for pensioners - Local Government	18-3
		Rate rebates for pensioners - water and sewerage	7-3, 7-7
		Rebuilding Country Roads Program	17-2
		Recognition services	6-34
		Reconciliation Council, NSW	6-18
		Refunds and remissions of Crown revenue	22-24
		Regional development assistance	16-1
		Register of Encumbered Vehicles	8-1
		Registry of Births, Deaths and Marriages	4-24, 4-98
		Rental Bond Board	19-10, 19-32
Parking Space Levy	21-7		
Parliamentary Counsel's Office	2-4, 2-38		
Parliamentary elections, management and administration of	2-77, 2-79		
Parliamentary Remuneration Tribunal	2-51		
Parramatta Park Trust	20-6		
Parramatta Rail Link	21-5		
Patients discharged, rehabilitation and extended care	10-31		
Payments for Water and Sewerage Assistance	7-3, 7-5		
Payments to other Government Bodies under the Control of the Minister	17-7, 17-29		
Pensioner Council Rates Rebate Scheme	18-3		
Pensioner Energy Rebate Scheme	7-2		
Per capita pupil allowances to primary and secondary non-government schools	6-31		
Pillar Administration	19-5		
Planning, Department of	11-3		
Poisons regulation	10-33		
Police Integrity Commission	15-11, 15-35		
Police, resolution of complaints against	2-66		
Police, NSW	15-3, 15-18		
Political Education Fund	2-10, 2-79		
Population health services	10-33		
Powerhouse Museum	2-20, 2-109, 2-112		
Premier, Minister for the Arts and Minister for Citizenship	2-2		
Premier's Department	2-5, 2-42		
Pre-school and day care centres	6-23		



# I N D E X

Resident Medical Officers	10-35	Snowy Hydro Limited	22-6
Residential client fees, disability services	5-40, 5-42	Socio-Economically Disadvantaged students, programs for	6-25, 6-28
Resolution of child protection complaints	2-70	Soil conservation activity	11-6
Resolution of complaints about police	2-66	Soil Conservation Service	11-5
Resolution of local government, public authority and prison complaints and review of freedom of information complaints	2-68	Special Conservation Scheme	3-29
Resource NSW	4-26, 4-101	Special Minister of State, Minister for Commerce, Minister for Industrial Relations and Minister for the Central Coast	19-1
Respite care services	5-46	Spectacles program	5-20
Restructured agencies	vi	Spinal Injuries program	2-4, 5-10
Risk management	v, 19-21	Sport and Recreation, Department of	20-6, 20-26
Road fatalities	17-24	State Administration Services	2-56
Road maintenance	17-2, 17-22	State and Regional Development, Department of	22-7, 22-32
Road network development	17-20	State debt, interest on	22-5
Road quality	17-22	State Debt Recovery Office	22-4
Road safety and road user management	17-24	State Electoral Office	2-10, 2-74
Road tolls	17-3, 17-21, 17-23	State Emergency Service	18-10, 18-38
Roads and Traffic Authority	17-1, 17-15	State Governor's office	2-46
Royal Botanic Gardens and Domain Trust	4-20, 4-85	State Library of New South Wales	2-17, 2-97
Rural adjustment scheme	3-29	Statement of financial position	ii
Rural Assistance Authority	3-5, 3-25	StateRail – subsidies	21-4
Rural financial counsellors	3-23	State Records Authority	2-26, 2-125
Rural Fire Service, Department of	18-6, 18-29	State Sport Centre	20-5
Rural Fire Fighting Fund	18-7	State Sports Centre Trust	20-12, 20-42
Rural Lands Protection Boards	3-19	State Transit Authority - subsidies	21-5
		State Water	7-2
		Strata Schemes Board	8-1
		Stormwater Trust	4-27, 4-104
		Students attending Aboriginal education programs	6-25, 6-28
		Students attending disadvantaged schools	6-25, 6-28
		Students attending non-Government schools	6-31
		Students attending selective schools	6-28
		Students in support classes and special schools	6-25, 6-28
		Students in Primary Education - Government Schools	6-25
		Students in Secondary Education - Government schools	6-28
<b>S</b>			
Safe Food Production NSW	3-9, 3-37		
Safer Communities Development Fund	4-36		
Salinity Strategy program	11-4		
School student transport scheme	21-5, 21-6, 21-7		
Secondary Education Services	6-28		
Sentencing Council, NSW	4-5		
Service & Resource Allocation (SRAAs) Agreements	iv		
Small business development programs	16-1		
Smoking - percentage of population	8-32		

# I N D E X

---

Students of non-English speaking background at Government schools	6-25, 6-28	Treasury Managed Fund	22-9
Students receiving support through English as a Second Language Program	6-25, 6-28		
Substitute care of children	5-23	<b>U</b>	
Superannuation, State costs	22-4, 22-6	Unclaimed money	22-24
Superannuation Administration Corporation	19-5, 19-23		
Supreme Court	4-46	<b>V</b>	
Sustainable Energy Development Authority	2-13, 2-85	Vacation care of children	5-20
Sydney Aquatic and Athletic Centre	20-5	Victims Compensation Tribunal	4-45
Sydney Festival Limited	2-96	Voluntary health organisations, grants to	10-18, 10-19, 10-29
Sydney Observatory	2-20, 2-112	Volunteers engaged in emergency services	18-41
Sydney Olympic Park Authority	20-4, 20-20		
Sydney Region Development Fund	11-7	<b>W</b>	
		Waste Fund	4-29, 4-107
<b>T</b>		Water and sewerage assistance	7-3
TAFE Education Services	6-11, 6-32	Water Use Efficiency Scheme	3-5
Teacher Housing Authority - contribution to	6-26	Waterways Authority	21-8, 21-16
Tenancy Advise and Advocacy Program	19-11	West 2000 Plus Program	3-29
Textbook allowances to non-Government schools	6-31	Western Sydney, Office of	22-7
Tourism New South Wales	20-2, 20-13	Whiteley Studio	2-123
Total average staffing	iii, v	Wild Dog Destruction Board	3-19
Town Water Treatment and Recycling Branch	7-2	Women, Department for	20-10, 20-33
Traffic services	17-26	Women's Services Grants Program	20-38
Traffic policing	15-26	Women's Information and Referral Service	20-37
Transport Accidents Compensation Fund, Contribution	22-5, 22-9	Women's Gateway	20-37
Transport Appeals Board	19-4	WorkCover Authority	19-11, 19-35
Transport, Department of	11-3, 21-2	Workers Compensation Commission	4-5, 4-57, 19-12
Transport, Ministry of	21-3, 21-11	Workers Compensation (Dust Diseases) Board	19-13, 19-39
Transport Safety and Reliability Regulator	21-1		
Treasurer and Minister for State Development	22-1	<b>Y</b>	
Treasurer's Advance	22-17	Young Filmmakers Fund	2-134
Treasury	22-2, 22-18	Youth Justice Conferencing	13-2
		<b>Z</b>	
		Zoological Parks Board	4-15