

# **Budget Estimates**

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**2007-08**



**New South Wales**

**Budget Paper No. 3**

**Volume 3**



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# INTRODUCTION

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## BUDGET ESTIMATES – VOLUME 3

Following the March 2007 election, Ministerial portfolios and some of the agencies within those portfolios were restructured. These changes were gazetted in April 2007.

As a result of the administrative changes, the 2007-08 Budget Estimates published on 19 June did not include program statements for budget dependent agencies. The program statements are now presented in this third supplementary volume of the 2007-08 Budget Estimates. This volume also includes aggregate financial statements for Budget Dependent Agencies.

## PROGRAM STATEMENTS

Where agencies receive direct Budget support their activities are grouped into programs. Programs in turn are grouped into program areas. The underlying structure for these agencies is:

- Minister: highest level at which funds are appropriated (e.g. the Minister for Police).
- Agency: department or authority (e.g. the NSW Police Force).
- Program Area: grouping of programs with common goals (e.g. Policing Services).
- Program: individual program within a program area (e.g. Community Support).

*Program Statements* - The format of the statement varies depending on whether information is published on outputs and outcomes or activities for the program. Each program statement includes narrative material - program objectives and program description - as well as staffing and a detailed operating statement.

The program title is relatively concise, the intention being that it convey sufficient information to enable an interested reader to understand in general terms what government functions or responsibilities are included under the program.

Program objectives are statements of the broad aims of the program and indicate why the State is involved in the area.

The program description explains the activities which are grouped together within the program. The program description differs from the program objectives in that it indicates how the program is undertaken, rather than why.

From this point program statements vary, depending upon whether information on outputs (and in selected cases, outcomes) is being shown.

For those programs where information on outputs and outcomes is being shown, the program statement is presented on the following basis:

- ◆ *Outcomes* – the intended effects or impacts on the community, environment or economy which the Government is trying to influence through agency activities. Outcomes may be stated qualitatively or quantitatively and the information published is usually an indicator of the actual effect or impact on the community and reflects the degree of influence achieved. For example, an outcome for the Community Support program is the percentage of the community satisfied with police dealing with public order.
- ◆ *Outputs* – programs, goods and services or a response capacity produced by agencies to contribute to achieving the Government’s desired outcomes. Outputs can be described very specifically (individual outputs) or more collectively (output groups). In the Community Support example cited above, one group of outputs is calls for service acquitted by the NSW Police Force, with key outputs including urgent and non-urgent calls acquitted.
- ◆ Total average staffing for the program which represents the number of staff engaged on outputs produced by the program. These staff figures represent an estimate of annual average staffing, including temporary and short term “casual staffing”, expressed on an equivalent full-time (EFT) basis. They are a guide to the average number of staff who might be employed during the year on a particular program based on the funds intended to be spent on the program. The figures include staff charged both to recurrent services and to capital works and services. Where program costs consist of contributions to other bodies (e.g. transport authorities), staff figures for these bodies are not included.

Where outcome/output information is not shown, the total average staffing is dissected into major activities undertaken and the level of EFT staff involved in these activities. The activities have concise titles which follow logically from the program description. The full range of activities within the program is covered although relatively minor activities may not be discretely specified.

Also shown is the capital expenditure for each program, which details the total level of purchases of property, plant and equipment being planned by the agency.



# **THE LEGISLATURE**

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	55,160	58,889	<b>57,794</b>
Other operating expenses	23,176	24,273	<b>24,441</b>
Depreciation and amortisation	3,977	4,278	<b>3,948</b>
Other expenses	26,404	28,487	<b>29,990</b>
<b>Total Expenses Excluding Losses</b>	<b>108,717</b>	<b>115,927</b>	<b>116,173</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,810	4,779	<b>4,945</b>
Investment income	60	100	<b>105</b>
Grants and contributions	...	...	<b>780</b>
Other revenue	250	547	<b>270</b>
<b>Total Retained Revenue</b>	<b>5,120</b>	<b>5,426</b>	<b>6,100</b>
<b>NET COST OF SERVICES</b>	<b>103,597</b>	<b>110,501</b>	<b>110,073</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	42,733	47,200	47,333
Other	52,582	55,414	56,582
<b>Total Payments</b>	<b>95,315</b>	<b>102,614</b>	<b>103,915</b>
<b>Receipts</b>			
Sale of goods and services	4,810	5,112	4,945
Interest	50	100	95
Other	2,650	2,946	3,453
<b>Total Receipts</b>	<b>7,510</b>	<b>8,158</b>	<b>8,493</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(87,805)</b>	<b>(94,456)</b>	<b>(95,422)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	4	...
Purchases of property, plant and equipment	(3,267)	(3,289)	(4,020)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,267)</b>	<b>(3,285)</b>	<b>(4,020)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	87,805	94,245	96,844
Capital appropriation	3,267	3,267	3,240
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>91,072</b>	<b>97,512</b>	<b>100,084</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(229)</b>	<b>642</b>
Opening Cash and Cash Equivalents	175	803	574
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>175</b>	<b>574</b>	<b>1,216</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(103,597)	(110,501)	(110,073)
Non cash items added back	15,792	15,739	14,009
Change in operating assets and liabilities	...	306	642
<b>Net cash flow from operating activities</b>	<b>(87,805)</b>	<b>(94,456)</b>	<b>(95,422)</b>

**THE LEGISLATURE**  
**1 THE LEGISLATURE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	175	574	1,216
Receivables	771	1,191	1,197
Inventories	250	257	257
Other	370	...	...
<b>Total Current Assets</b>	<b>1,566</b>	<b>2,022</b>	<b>2,670</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	130,032	136,305	135,068
Plant and equipment	44,338	45,665	47,194
Intangibles	196	226	6
<b>Total Non Current Assets</b>	<b>174,566</b>	<b>182,196</b>	<b>182,268</b>
<b>Total Assets</b>	<b>176,132</b>	<b>184,218</b>	<b>184,938</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,012	4,737	5,185
Provisions	4,175	5,015	5,215
<b>Total Current Liabilities</b>	<b>9,187</b>	<b>9,752</b>	<b>10,400</b>
<b>Non Current Liabilities -</b>			
Provisions	677	37	37
<b>Total Non Current Liabilities</b>	<b>677</b>	<b>37</b>	<b>37</b>
<b>Total Liabilities</b>	<b>9,864</b>	<b>9,789</b>	<b>10,437</b>
<b>NET ASSETS</b>	<b>166,268</b>	<b>174,429</b>	<b>174,501</b>
<b>EQUITY</b>			
Reserves	24,797	33,186	33,186
Accumulated funds	141,471	141,243	141,315
<b>TOTAL EQUITY</b>	<b>166,268</b>	<b>174,429</b>	<b>174,501</b>

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## THE LEGISLATURE

### 1 THE LEGISLATURE

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#### **1.1 Parliamentary Government**

##### **1.1.1 Legislative Council**

**Program Objective(s):** To represent the people of New South Wales in the Upper House.  
To support the functions of the Legislative Council and its 42 Members.

**Program Description:** Consideration, review and passing of legislation for the good government of the State. Provision of procedural, administrative and committee support services to assist Members in the performance of their parliamentary and constituency duties.

#### Average Staffing (EFT)

2006-07	2007-08
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**Activities:**

Secretarial services for Members	52	56
Procedural and administrative support	31	28
Committee advisory, research and administrative support	15	17
	<hr/>	<hr/>
	98	101

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	11,964	12,074	<b>12,440</b>
Other operating expenses	2,224	3,489	<b>2,870</b>
Depreciation and amortisation	242	303	<b>273</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	3,900	4,240	<b>4,465</b>
Salaries and allowances of recognised office-holders of the Legislative Council	2,810	2,700	<b>2,845</b>
Salaries and allowances of Ministers of the Crown	1,460	1,880	<b>1,981</b>
Overseas delegation	3	2	<b>3</b>
<b>Total Expenses Excluding Losses</b>	<b>22,603</b>	<b>24,688</b>	<b>24,877</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases

Other revenue

400	401	<b>415</b>
50	46	<b>45</b>

**Total Retained Revenue**

<b>450</b>	<b>447</b>	<b>460</b>
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Gain/(loss) on disposal of non current assets

...	1	...
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**NET COST OF SERVICES**

<b>22,153</b>	<b>24,240</b>	<b>24,417</b>
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**CAPITAL EXPENDITURE**

<b>572</b>	<b>440</b>	<b>256</b>
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## THE LEGISLATURE

### 1 THE LEGISLATURE

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#### 1.1 Parliamentary Government

##### 1.1.2 Legislative Assembly

Program Objective(s): To represent the 93 electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and committee support services both within the electorate and Parliament House to assist Members in the performance of their parliamentary and constituency duties.

<u>Activities:</u>	Average Staffing (EFT)	
	2006-07	2007-08
Secretarial and research services for Members	209	220
Procedural and administrative support	41	39
Committee advisory, research and administrative support	26	23
	<hr/> 276	<hr/> 282

  

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	27,258	29,843	<b>29,081</b>
Other operating expenses	16,823	16,368	<b>17,118</b>
Depreciation and amortisation	1,279	1,390	<b>1,127</b>
Other expenses			
Salaries and allowances of Members of Parliament	8,340	9,150	<b>9,633</b>
Salaries and allowances of recognised office-holders of the Legislative Assembly	5,625	6,000	<b>6,315</b>
Salaries and allowances of Ministers of the Crown	3,946	4,200	<b>4,420</b>
Commonwealth Parliamentary Association	313	313	<b>321</b>
Overseas delegation	7	2	<b>7</b>
<b>Total Expenses Excluding Losses</b>	<hr/> <b>63,591</b>	<hr/> <b>67,266</b>	<hr/> <b>68,022</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases

Other revenue

	400	401	<b>415</b>
	85	331	<b>145</b>

**Total Retained Revenue**

	<b>485</b>	<b>732</b>	<b>560</b>
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**NET COST OF SERVICES**

	<b>63,106</b>	<b>66,534</b>	<b>67,462</b>
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**CAPITAL EXPENDITURE**

	<b>1,587</b>	<b>1,622</b>	<b>994</b>
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# THE LEGISLATURE

## 1 THE LEGISLATURE

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### 1.2 Parliamentary Support Services

#### 1.2.1 Joint Services

Program Objective(s): To provide support services to the Legislative Assembly and the Legislative Council.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

	Average Staffing (EFT)	
	2006-07	2007-08
<u>Activities:</u>		
Accounting and financial	13	14
Archives	2	2
Building	56	52
Catering	26	20
Education and Community Relations	2	2
Hansard	22	23
Information technology	13	16
Library	31	31
Security	19	19
Printing Services	2	2
	<hr/> 186	<hr/> 181

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

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### **OPERATING STATEMENT**

#### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	15,938	16,972	<b>16,273</b>
Other operating expenses	4,129	4,416	<b>4,453</b>
Depreciation and amortisation	2,456	2,585	<b>2,548</b>
<b>Total Expenses Excluding Losses</b>	<hr/> <b>22,523</b>	<hr/> <b>23,973</b>	<hr/> <b>23,274</b>

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**THE LEGISLATURE**  
**1 THE LEGISLATURE**

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	540	510	<b>510</b>
Functions	570	...	...
Minor sales of goods and services	2,900	3,467	<b>3,605</b>
Investment income	60	100	<b>105</b>
Grants and contributions	...	...	<b>780</b>
Other revenue	115	170	<b>80</b>
<b>Total Retained Revenue</b>	<b>4,185</b>	<b>4,247</b>	<b>5,080</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>18,338</b>	<b>19,727</b>	<b>18,194</b>

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<b>CAPITAL EXPENDITURE</b>	<b>1,108</b>	<b>1,205</b>	<b>2,770</b>
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## **PREMIER, AND MINISTER FOR CITIZENSHIP**

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	95,794	96,857	<b>100,938</b>
Other operating expenses	72,782	81,597	<b>67,058</b>
Depreciation and amortisation	2,808	4,679	<b>3,954</b>
Grants and subsidies	9,518	10,335	<b>6,400</b>
Other expenses	2,823	2,823	<b>2,498</b>
<b>Total Expenses Excluding Losses</b>	<b>183,725</b>	<b>196,291</b>	<b>180,848</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,216	1,816	<b>1,037</b>
Investment income	375	725	<b>678</b>
Grants and contributions	3,192	4,046	<b>3,667</b>
Other revenue	2,442	1,274	<b>800</b>
<b>Total Retained Revenue</b>	<b>7,225</b>	<b>7,861</b>	<b>6,182</b>
Gain/(loss) on disposal of non current assets	...	(9)	...
<b>NET COST OF SERVICES</b>	<b>176,500</b>	<b>188,439</b>	<b>174,666</b>

Note: The Department of Premier and Cabinet supports the Premier, the Minister for Women, the Minister for Volunteering and regional Ministers.

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

	2006-07		<b>2007-08</b> <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	90,881	90,517	<b>94,760</b>
Grants and subsidies	9,518	10,335	<b>6,400</b>
Other	78,414	94,321	<b>72,375</b>
<b>Total Payments</b>	<b>178,813</b>	<b>195,173</b>	<b>173,535</b>
<b>Receipts</b>			
Sale of goods and services	1,216	1,816	<b>1,037</b>
Interest	372	653	<b>678</b>
Other	8,453	15,998	<b>7,286</b>
<b>Total Receipts</b>	<b>10,041</b>	<b>18,467</b>	<b>9,001</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(168,772)</b>	<b>(176,706)</b>	<b>(164,534)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(1,611)	(3,239)	<b>(1,294)</b>
Other	(300)	(381)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,911)</b>	<b>(3,618)</b>	<b>(1,294)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	167,263	176,213	<b>162,972</b>
Capital appropriation	1,911	3,490	<b>1,294</b>
Cash transfers to Consolidated Fund	...	(1,326)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>169,174</b>	<b>178,377</b>	<b>164,266</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,509)</b>	<b>(1,947)</b>	<b>(1,562)</b>
Opening Cash and Cash Equivalents	3,549	13,670	<b>11,723</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,040</b>	<b>11,723</b>	<b>10,161</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(176,500)	(188,439)	<b>(174,666)</b>
Non cash items added back	7,675	10,426	<b>10,132</b>
Change in operating assets and liabilities	53	1,307	...
<b>Net cash flow from operating activities</b>	<b>(168,772)</b>	<b>(176,706)</b>	<b>(164,534)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,040	11,723	<b>10,161</b>
Receivables	4,870	4,454	<b>4,454</b>
Other	160	...	...
<b>Total Current Assets</b>	<b>7,070</b>	<b>16,177</b>	<b>14,615</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	14,268	11,507	<b>9,525</b>
Intangibles	2,336	3,101	<b>2,423</b>
<b>Total Non Current Assets</b>	<b>16,604</b>	<b>14,608</b>	<b>11,948</b>
<b>Total Assets</b>	<b>23,674</b>	<b>30,785</b>	<b>26,563</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,886	7,550	<b>7,550</b>
Provisions	8,860	10,273	<b>10,273</b>
<b>Total Current Liabilities</b>	<b>17,746</b>	<b>17,823</b>	<b>17,823</b>
<b>Non Current Liabilities -</b>			
Provisions	1,697	1,243	<b>1,243</b>
<b>Total Non Current Liabilities</b>	<b>1,697</b>	<b>1,243</b>	<b>1,243</b>
<b>Total Liabilities</b>	<b>19,443</b>	<b>19,066</b>	<b>19,066</b>
<b>NET ASSETS</b>	<b>4,231</b>	<b>11,719</b>	<b>7,497</b>
<b>EQUITY</b>			
Accumulated funds	4,231	11,719	<b>7,497</b>
<b>TOTAL EQUITY</b>	<b>4,231</b>	<b>11,719</b>	<b>7,497</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Executive Council meetings supported	no.	61	62	60	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	12	12	12	<b>12</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,123	959	<b>1,007</b>
Other operating expenses	714	889	<b>888</b>
Depreciation and amortisation	15	15	<b>15</b>
<b>Total Expenses Excluding Losses</b>	<b>1,852</b>	<b>1,863</b>	<b>1,910</b>
<b>NET COST OF SERVICES</b>	<b>1,852</b>	<b>1,863</b>	<b>1,910</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Average Staffing (EFT):</u>	17	17	17	<b>17</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,426	1,408	<b>1,486</b>
Other operating expenses	399	440	<b>413</b>
Depreciation and amortisation	21	7	<b>7</b>
<b>Total Expenses Excluding Losses</b>	<b>1,846</b>	<b>1,855</b>	<b>1,906</b>
<b>NET COST OF SERVICES</b>	<b>1,846</b>	<b>1,855</b>	<b>1,906</b>



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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.3 Performance Development**

Program Objective(s): To review and report on public sector performance and develop reform initiatives to improve quality and value for money, including service delivery initiatives related to the State Plan.

Program Description: Undertake performance and special functional reviews, assess performance against key service delivery indicators. Lead, facilitate and provide strategic input into the Government's service delivery agenda and manage key performance reform initiatives.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Review agencies, operations, programs and services - Agency, operations, programs and services review proposals endorsed by Cabinet	%	95	98	99	<b>95</b>
Establish sector-wide performance improvement initiatives - Whole-of-Government performance development initiatives published	no.	4	4	4	<b>4</b>
<u>Outputs:</u>					
Review agencies, operations, programs and services - Major reviews of agencies, functions, programs and services completed	no.	7	6	8	<b>8</b>
Other reviews of agencies, functions, programs and services completed	no.	...	7	4	<b>6</b>
Sector-wide performance improvement strategies developed/updated	no.	4	4	4	<b>4</b>
Service delivery priority projects undertaken	no.	3	3	4	<b>5</b>
<u>Average Staffing:</u>	EFT	22	26	25	<b>25</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.3 Performance Development (cont)**

	—2006-07—		<b>2007-08</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
 <b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	3,155	3,138	<b>3,430</b>
Other operating expenses	418	709	<b>538</b>
Depreciation and amortisation	103	106	<b>50</b>
<b>Total Expenses Excluding Losses</b>	<b>3,676</b>	<b>3,953</b>	<b>4,018</b>
<b>NET COST OF SERVICES</b>	<b>3,676</b>	<b>3,953</b>	<b>4,018</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.4 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions for the Premier's administration relating to Ministers' Offices, Parliamentary Services, Remuneration Tribunals, former Office Holders and Freedom of Information.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' Offices and Remuneration Tribunals.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Ministers' Offices supported	no.	21	21	21	<b>22</b>
Appointments to government boards and committees	no.	1,356	1,356	1,550	<b>1,550</b>
Remuneration tribunal determinations	no.	6	6	6	<b>6</b>
<u>Average Staffing:</u>	EFT	242	333	335	<b>335</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	38,855	36,892	<b>38,892</b>
Other operating expenses	24,132	26,076	<b>24,985</b>
Depreciation and amortisation	464	1,163	<b>1,107</b>
Other expenses			
Parliamentary Remuneration Tribunal	109	109	<b>112</b>
Special reports for the Premier and unforeseen expenses	315	315	<b>324</b>

<b>Total Expenses Excluding Losses</b>	<b>63,875</b>	<b>64,555</b>	<b>65,420</b>
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Less:

**Retained Revenue -**

Other revenue	1,400	800	<b>800</b>
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<b>Total Retained Revenue</b>	<b>1,400</b>	<b>800</b>	<b>800</b>
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<b>NET COST OF SERVICES</b>	<b>62,475</b>	<b>63,755</b>	<b>64,620</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.5 Public Sector Workforce Office**

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of strategic advice on employee relations issues and public sector management.

Program Description: Provision of strategic advice on public sector reform and assistance to agencies in resolving complex industrial and employee matters, workforce planning, workforce data collection, capability development, executive services, recruitment, ethics, occupational health and safety, redeployment and relocation and equity and diversity. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Formal determinations, awards, agreements made or varied	no.	160	160	160	<b>160</b>
Agencies incorporating workforce planning in their plans	%	70	80	90	<b>90</b>
<u>Outputs:</u>					
Major employee relations test cases/industrial matters and advice	no.	3,569	4,000	4,000	<b>4,000</b>
Public Sector Workforce Office policy circulars, memoranda and publications issued	no.	46	46	46	<b>46</b>
Training and development participants in workforce planning, development and equity programs	no.	220	220	250	<b>250</b>
Agency Equal Employment Opportunity annual reports and management plans evaluated	no.	85	85	90	<b>90</b>
Recruitment and redeployment advice to restructured and/or relocated agencies	no.	24	24	24	<b>24</b>
<u>Average Staffing:</u>	EFT	94	83	85	<b>83</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.5 Public Sector Workforce Office (cont)**

	—2006-07—		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
 <b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	7,970	8,016	<b>8,495</b>
Other operating expenses	10,883	10,792	<b>5,514</b>
Depreciation and amortisation	207	457	<b>320</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	1,374	1,492	<b>250</b>
<b>Total Expenses Excluding Losses</b>	<b>20,434</b>	<b>20,757</b>	<b>14,579</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	550	550	<b>50</b>
Training charges from general government agencies	531	531	<b>847</b>
Grants and contributions	1,163	1,163	<b>805</b>
Other revenue	130	130	...
<b>Total Retained Revenue</b>	<b>2,374</b>	<b>2,374</b>	<b>1,702</b>
<b>NET COST OF SERVICES</b>	<b>18,060</b>	<b>18,383</b>	<b>12,877</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.6 Strategic Projects**

Program Objective(s): To lead and contribute to the implementation of the State Plan, the resolution of complex issues and projects involving multiple stakeholders through strategic responses for the benefit of citizens and communities at state, regional and local levels.

Program Description: Lead and coordinate whole-of-government and multi-stakeholder approaches to State Plan implementation, projects and issues at state, regional and local levels in partnership with business, non-government and community sectors.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Issues identified by the Premier of significance to the Government and/or community managed	no.	150	150	150	<b>150</b>
Strategic and regional projects of significance to the Government and/or community managed	no.	175	175	175	<b>175</b>
Aboriginal Trust Fund Repayment Scheme claims registered	no.	...	1,241	1,507	<b>1,706</b>
<u>Average Staffing</u> :	EFT	121	70	69	<b>69</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	7,982	7,979	<b>8,268</b>
Other operating expenses	3,223	3,163	<b>4,415</b>
Depreciation and amortisation	519	522	<b>319</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	3,832	3,832	<b>1,400</b>
<b>Total Expenses Excluding Losses</b>	<b>15,556</b>	<b>15,496</b>	<b>14,402</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.6 Strategic Projects (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Grants and contributions	...	524	<b>524</b>
Other revenue	524	...	...
<b>Total Retained Revenue</b>	<b>524</b>	<b>524</b>	<b>524</b>
<b>NET COST OF SERVICES</b>	<b>15,032</b>	<b>14,972</b>	<b>13,878</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.7 State Administration Services**

Program Objective(s): To support the Premier in his role as Head of Government, manage State protocol, honours and diplomatic issues. To co-ordinate counter-terrorism planning and the response to major emergencies. To drive the Premier's agenda with regard to the State Plan, essential infrastructure and service delivery. To provide services in support of State administration.

Program Description: Provide management and coordination of resources to support the Premier in undertaking his official duties. Deliver executive services to the Director General and manage official protocol, hospitality and events delivery and whole-of-government special events coordination on behalf of the State Government. Lead and coordinate a whole-of-government approach to counter-terrorism and response to major emergencies. Manage departmental administration and provide administrative support to the Office of the Inspector of the ICAC. Facilitate the delivery of the State Plan, essential major infrastructure projects and improve service delivery in key areas of Government.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Performance projects meet objectives	%	...	100	100	<b>100</b>
Bi-annual report on progress adopted by the Cabinet Committee on State Plan performance	%	...	...	90	<b>90</b>
Protocol and Special Events - Local councils participating in Australia Day events	%	83	86	86	<b>86</b>



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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.7 State Administration Services (cont)**

Outputs:

Service improvement projects supporting State Plan implementation completed	no.	...	...	4	<b>5</b>
Bi-annual report on the progress of State Plan performance prepared for Cabinet Committee	no.	...	...	2	<b>2</b>
State-significant issues and projects coordinated	no.	10	10	10	<b>10</b>
Major standing National and State counter-terrorism and emergency management meetings	no.	30	30	37	<b>24</b>
Chief Executive Committee meetings held	no.	11	11	11	<b>11</b>
Protocol and Special Events - Protocol and official hospitality events organised	no.	42	42	53	<b>62</b>
Official visits coordinated	no.	39	39	60	<b>63</b>
Special inquiries held	no.	2	3	1	<b>1</b>
<u>Average Staffing:</u>	EFT	77	88	101	<b>112</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	15,260	19,071	<b>18,608</b>
Other operating expenses	22,729	28,602	<b>20,103</b>
Depreciation and amortisation	397	1,327	<b>1,312</b>
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,977	1,977	<b>2,030</b>
Grants to agencies for recurrent purposes	885	1,584	<b>1,270</b>
Regional and rural miscellaneous recurrent grants	1,000	1,000	<b>1,000</b>
Other expenses			
Expenses involved in protocol	1,185	1,185	<b>1,217</b>
Australia Day Council	1,178	1,178	<b>809</b>
<b>Total Expenses Excluding Losses</b>	<b>44,611</b>	<b>55,924</b>	<b>46,349</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.7 State Administration Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	...	600	...
Investment income	300	650	<b>600</b>
Grants and contributions	2,029	2,359	<b>2,338</b>
Other revenue	388	344	...

<b>Total Retained Revenue</b>	<b>2,717</b>	<b>3,953</b>	<b>2,938</b>
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Gain/(loss) on disposal of non current assets	...	(9)	...
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<b>NET COST OF SERVICES</b>	<b>41,894</b>	<b>51,980</b>	<b>43,411</b>
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<b>CAPITAL EXPENDITURE</b>	<b>1,320</b>	<b>1,320</b>	<b>1,040</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.1 Services for Administration of Government**

**2.1.8 Office for Women**

Program Objective(s): To provide leadership on whole-of-government policy formulation, programs and initiatives for women, including implementation of the State Plan.

Program Description: Formulate policy advice; develop partnerships with NSW Government agencies, the community and private sectors and other levels of Government; and contribute to the development and delivery of programs to address issues of importance to women. The programs aim to improve the economic and social well being of NSW women.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Premier's Councils for Women meetings	no.	4	4	4	<b>4</b>
Women and girls participating in Office for Women projects	no.	1,376	1,700	1,700	<b>1,700</b>
<u>Average Staffing:</u>	EFT	14	14	14	<b>14</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,316	1,446	<b>1,448</b>
Other operating expenses	832	717	<b>757</b>
Depreciation and amortisation	52	52	<b>50</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	150	150	<b>150</b>
<b>Total Expenses Excluding Losses</b>	<b>2,350</b>	<b>2,365</b>	<b>2,405</b>
<b>NET COST OF SERVICES</b>	<b>2,350</b>	<b>2,365</b>	<b>2,405</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.2 General Counsel and Policy Development**

**2.2.1 General Counsel and Policy Development**

Program Objective(s): Advise the Premier and Cabinet on major policy issues, setting of whole-of-Government priorities, and implementation of government policy, including matters relating to legal policy, inter-governmental relations and regulatory reform; and assist the Cabinet in making collective decisions about Government policy.

Program Description: Provision of support to the Premier and Cabinet through the Cabinet process; advising on Government policy and priority setting; provision of legal and legal policy advice; coordination and development of cross-portfolio and cross-jurisdictional policy and legal initiatives; implementation of regulatory reform; and managing the Premier's correspondence.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Questions on Notice answers processed on time	%	100	100	100	<b>100</b>
<u>Outputs:</u>					
Cabinet and Cabinet Committee meetings held	no.	203	190	157	<b>n.a.</b>
Executive Council meetings held	no.	61	62	60	<b>n.a.</b>
Legislative Council calls for documents pursuant to Standing Order 52 processed	no.	43	43	38	<b>n.a.</b>
Freedom of Information applications processed	no.	85	85	101	<b>n.a.</b>
Items of Premier's correspondence handled	no.	79,900	97,800	59,800	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	120	124	114	<b>117</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.2 General Counsel and Policy Development**

**2.2.1 General Counsel and Policy Development (cont)**

	—2006-07—		<b>2007-08</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
 <b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	12,539	11,781	<b>12,873</b>
Other operating expenses	8,423	9,180	<b>8,127</b>
Depreciation and amortisation	720	720	<b>499</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	300	300	<b>300</b>
Other expenses			
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	<b>36</b>
<b>Total Expenses Excluding Losses</b>	<b>22,018</b>	<b>22,017</b>	<b>21,835</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	51	51	<b>53</b>
<b>Total Retained Revenue</b>	<b>51</b>	<b>51</b>	<b>53</b>
<b>NET COST OF SERVICES</b>	<b>21,967</b>	<b>21,966</b>	<b>21,782</b>
 <hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>290</b>	<b>290</b>	<b>204</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.3 Drafting and publishing of legislation**

**2.3.1 Parliamentary Counsel's Office**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: Responsible for drafting legislation (including Bills, statutory and environmental planning instruments) for Parliament or the Governor-in-Council; publishing the full range of legislative and information guides in printed form and online; and the provision of legal and administrative advice to government.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Bills drafted to the Government's legislative program	%	100	100	100	<b>100</b>
Statutory and environmental planning instruments drafted within 20 days (target)	%	70	70	70	<b>70</b>
Legislation accessible to Government and public	%	100	100	100	<b>100</b>
 <u>Outputs:</u>					
Bills drafted and introduced	no.	108	113	129	<b>n.a.</b>
Statutory instruments drafted (except staged repeal)	no.	814	827	700	<b>n.a.</b>
Statutory instruments drafted (staged repeal)	no.	36	78	35	<b>n.a.</b>
Environmental planning instruments drafted	no.	480	433	335	<b>n.a.</b>
Legislation website items added/updated	no.	3,917	4,719	3,250	<b>n.a.</b>
Legislation website updated within 3 days	%	80	85	90	<b>100</b>
Legislation website visits annually	thous	988	988	1,000	<b>1,000</b>
<u>Average Staffing:</u>	EFT	48	46	50	<b>51</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**2 DEPARTMENT OF PREMIER AND CABINET**

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**2.3 Drafting and publishing of legislation**

**2.3.1 Parliamentary Counsel's Office (cont)**

	—2006-07—		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,168	6,167	<b>6,431</b>
Other operating expenses	1,029	1,029	<b>1,318</b>
Depreciation and amortisation	310	310	<b>275</b>
<b>Total Expenses Excluding Losses</b>	<b>7,507</b>	<b>7,506</b>	<b>8,024</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Drafting and publication of legislation	135	135	<b>140</b>
Investment income	24	24	<b>25</b>
<b>Total Retained Revenue</b>	<b>159</b>	<b>159</b>	<b>165</b>
<b>NET COST OF SERVICES</b>	<b>7,348</b>	<b>7,347</b>	<b>7,859</b>
<b>CAPITAL EXPENDITURE</b>	<b>301</b>	<b>1,880</b>	<b>50</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**3 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	12,376	12,264	<b>12,968</b>
Other operating expenses	4,178	4,078	<b>4,361</b>
Depreciation and amortisation	568	574	<b>590</b>
<b>Total Expenses Excluding Losses</b>	<b>17,122</b>	<b>16,916</b>	<b>17,919</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	150	180	<b>293</b>
Investment income	35	91	<b>75</b>
Other revenue	30	76	<b>290</b>
<b>Total Retained Revenue</b>	<b>215</b>	<b>347</b>	<b>658</b>
Gain/(loss) on disposal of non current assets	...	1	1
<b>NET COST OF SERVICES</b>	<b>16,907</b>	<b>16,568</b>	<b>17,260</b>



**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**3 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	11,602	11,757	12,360
Other	4,688	4,552	4,801
<b>Total Payments</b>	<b>16,290</b>	<b>16,309</b>	<b>17,161</b>
<b>Receipts</b>			
Sale of goods and services	150	180	293
Interest	36	86	75
Other	725	503	730
<b>Total Receipts</b>	<b>911</b>	<b>769</b>	<b>1,098</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,379)</b>	<b>(15,540)</b>	<b>(16,063)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	1
Purchases of property, plant and equipment	(210)	(210)	(290)
Other	(30)	(30)	(877)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(240)</b>	<b>(239)</b>	<b>(1,166)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,986	15,986	16,239
Capital appropriation	240	240	1,167
Cash transfers to Consolidated Fund	...	(880)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,226</b>	<b>15,346</b>	<b>17,406</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>607</b>	<b>(433)</b>	<b>177</b>
Opening Cash and Cash Equivalents	858	1,741	1,308
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,465</b>	<b>1,308</b>	<b>1,485</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(16,907)	(16,568)	(17,260)
Non cash items added back	1,151	1,191	1,198
Change in operating assets and liabilities	377	(163)	(1)
<b>Net cash flow from operating activities</b>	<b>(15,379)</b>	<b>(15,540)</b>	<b>(16,063)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**3 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,465	1,308	1,485
Receivables	170	707	707
Other	310	...	...
<b>Total Current Assets</b>	<b>1,945</b>	<b>2,015</b>	<b>2,192</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	313	271	197
Plant and equipment	884	837	729
Intangibles	163	191	950
<b>Total Non Current Assets</b>	<b>1,360</b>	<b>1,299</b>	<b>1,876</b>
<b>Total Assets</b>	<b>3,305</b>	<b>3,314</b>	<b>4,068</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	104	212	212
Provisions	941	828	828
<b>Total Current Liabilities</b>	<b>1,045</b>	<b>1,040</b>	<b>1,040</b>
<b>Non Current Liabilities -</b>			
Provisions	155	97	97
<b>Total Non Current Liabilities</b>	<b>155</b>	<b>97</b>	<b>97</b>
<b>Total Liabilities</b>	<b>1,200</b>	<b>1,137</b>	<b>1,137</b>
<b>NET ASSETS</b>	<b>2,105</b>	<b>2,177</b>	<b>2,931</b>
<b>EQUITY</b>			
Reserves	428	428	428
Accumulated funds	1,677	1,749	2,503
<b>TOTAL EQUITY</b>	<b>2,105</b>	<b>2,177</b>	<b>2,931</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**3 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**3.1 Investigation, Community Education and Prevention of Corruption**

**3.1.1 Investigation, Community Education and Prevention of Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Matters received from -					
General public	no.	877	790	710	<b>740</b>
Employees (protected disclosures)	no.	257	235	180	<b>190</b>
Principal officers as defined under section 11 of Independent Commission Against Corruption Act 1988	no.	516	495	515	<b>520</b>
Formal investigations commenced	no.	7	8	10	<b>9</b>
<u>Average Staffing</u> :	EFT	113	105	110	<b>112</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	12,376	12,264	<b>12,968</b>
Other operating expenses	4,178	4,078	<b>4,361</b>
Depreciation and amortisation	568	574	<b>590</b>
<b>Total Expenses Excluding Losses</b>	<b>17,122</b>	<b>16,916</b>	<b>17,919</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**3 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**3.1 Investigation, Community Education and Prevention of Corruption**

**3.1.1 Investigation, Community Education and Prevention of Corruption  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	150	180	<b>293</b>
Investment income	35	91	<b>75</b>
Other revenue	30	76	<b>290</b>

<b>Total Retained Revenue</b>	<b>215</b>	<b>347</b>	<b>658</b>
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Gain/(loss) on disposal of non current assets	...	1	1
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<b>NET COST OF SERVICES</b>	<b>16,907</b>	<b>16,568</b>	<b>17,260</b>
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<b>CAPITAL EXPENDITURE</b>	<b>240</b>	<b>240</b>	<b>1,167</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	17,410	17,037	17,804
Other operating expenses	3,530	3,936	3,813
Depreciation and amortisation	737	743	698
<b>Total Expenses Excluding Losses</b>	<b>21,677</b>	<b>21,716</b>	<b>22,315</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	56	66	72
Investment income	31	31	50
Grants and contributions	...	58	...
Other revenue	...	15	68
<b>Total Retained Revenue</b>	<b>87</b>	<b>170</b>	<b>190</b>
<b>NET COST OF SERVICES</b>	<b>21,590</b>	<b>21,546</b>	<b>22,125</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	16,314	15,953	<b>16,588</b>
Other	4,085	4,411	<b>4,357</b>
<b>Total Payments</b>	<b>20,399</b>	<b>20,364</b>	<b>20,945</b>
<b>Receipts</b>			
Sale of goods and services	56	66	<b>72</b>
Interest	31	38	<b>45</b>
Other	520	591	<b>594</b>
<b>Total Receipts</b>	<b>607</b>	<b>695</b>	<b>711</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(19,792)</b>	<b>(19,669)</b>	<b>(20,234)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(245)	(237)	<b>(223)</b>
Other	...	(16)	<b>(80)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(245)</b>	<b>(253)</b>	<b>(303)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	19,654	19,610	<b>20,176</b>
Capital appropriation	245	253	<b>300</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,899</b>	<b>19,863</b>	<b>20,476</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(138)</b>	<b>(59)</b>	<b>(61)</b>
Opening Cash and Cash Equivalents	600	579	<b>520</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>462</b>	<b>520</b>	<b>459</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(21,590)	(21,546)	<b>(22,125)</b>
Non cash items added back	1,841	1,853	<b>1,617</b>
Change in operating assets and liabilities	(43)	24	<b>274</b>
<b>Net cash flow from operating activities</b>	<b>(19,792)</b>	<b>(19,669)</b>	<b>(20,234)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	462	520	459
Receivables	105	430	419
Other	200	...	...
<b>Total Current Assets</b>	<b>767</b>	<b>950</b>	<b>878</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	997	991	878
Intangibles	487	500	218
<b>Total Non Current Assets</b>	<b>1,484</b>	<b>1,491</b>	<b>1,096</b>
<b>Total Assets</b>	<b>2,251</b>	<b>2,441</b>	<b>1,974</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	215	245	336
Provisions	1,035	1,340	1,545
Other	34	34	34
<b>Total Current Liabilities</b>	<b>1,284</b>	<b>1,619</b>	<b>1,915</b>
<b>Non Current Liabilities -</b>			
Provisions	275	15	16
Other	43	43	9
<b>Total Non Current Liabilities</b>	<b>318</b>	<b>58</b>	<b>25</b>
<b>Total Liabilities</b>	<b>1,602</b>	<b>1,677</b>	<b>1,940</b>
<b>NET ASSETS</b>	<b>649</b>	<b>764</b>	<b>34</b>
<b>EQUITY</b>			
Accumulated funds	649	764	34
<b>TOTAL EQUITY</b>	<b>649</b>	<b>764</b>	<b>34</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**4 OMBUDSMAN'S OFFICE**

**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.1 Resolution of Complaints About Police**

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police Force.

Program Description: Keep under scrutiny NSW Police Force systems, investigate or oversight the investigation of complaints. Report and make recommendations for change.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	70	75	70	<b>70</b>
Written complaints:					
Received	no.	4,179	3,753	3,600	<b>3,600</b>
Finalised	no.	4,500	3,833	3,600	<b>3,600</b>
Legislative Reviews:					
Reviews in progress	no.	9	10	7	<b>9</b>
Final report completed	no.	5	6	2	<b>4</b>
Police records audited	no.	6,000	8,000	10,000	<b>5,500</b>
Direct investigations or reports	no.	25	25	12	<b>15</b>
Requests for review as a percent of total finalised	%	1.4	1.6	1.5	<b>1.5</b>
<u>Average Staffing:</u>	EFT	54	57	59	<b>55</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	5,614	5,367	<b>5,541</b>
Other operating expenses	1,073	1,209	<b>1,181</b>
Depreciation and amortisation	236	237	<b>223</b>
<b>Total Expenses Excluding Losses</b>	<b>6,923</b>	<b>6,813</b>	<b>6,945</b>



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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.1 Resolution of Complaints About Police (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	7	7	<b>3</b>
Investment income	10	10	<b>16</b>
Grants and contributions	...	19	...
Other revenue	...	...	<b>22</b>
<b>Total Retained Revenue</b>	<b>17</b>	<b>36</b>	<b>41</b>
<b>NET COST OF SERVICES</b>	<b>6,906</b>	<b>6,777</b>	<b>6,904</b>

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<b>CAPITAL EXPENDITURE</b>	<b>71</b>	<b>81</b>	<b>98</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**4 OMBUDSMAN'S OFFICE**

**4.1 Resolution of Complaints Against Government Agencies, Officials and Certain Non-Government Organisations and Individuals**

**4.1.2 Resolution of Local Government, Public Authority and Prison Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	90	90	85	<b>80</b>
Written complaints:					
Received	no.	3,554	3,579	3,200	<b>3,200</b>
Finalised	no.	3,261	3,545	3,050	<b>3,000</b>
Informal investigations	no.	1,552	1,927	1,730	<b>1,600</b>
Formal investigations	no.	11	20	14	<b>15</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	5.8	5.0	5.9	<b>5.5</b>
Freedom of Information	Weeks	17.9	11.2	11.6	<b>11.5</b>
Telephone complaints/inquiries	thous	24	23	22	<b>22</b>
<u>Average Staffing:</u>	EFT	42	42	43	<b>46</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	3,846	3,883	<b>4,042</b>
Other operating expenses	703	787	<b>847</b>
Depreciation and amortisation	163	164	<b>173</b>
<b>Total Expenses Excluding Losses</b>	<b>4,712</b>	<b>4,834</b>	<b>5,062</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Training charges	25	37	50
Minor sales of goods and services	5	5	2
Investment income	7	7	12
Grants and contributions	...	13	...
Other revenue	...	13	17
<b>Total Retained Revenue</b>	<b>37</b>	<b>75</b>	<b>81</b>
<b>NET COST OF SERVICES</b>	<b>4,675</b>	<b>4,759</b>	<b>4,981</b>

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<b>CAPITAL EXPENDITURE</b>	<b>62</b>	<b>56</b>	<b>44</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**4 OMBUDSMAN'S OFFICE**

**4.1 Resolution of Complaints Against Government Agencies, Officials and Certain Non-Government Organisations and Individuals**

**4.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate child protection related allegations. Investigate or oversight the investigation of complaints. Report and make recommendations for change.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	<b>100</b>
Inquiries, notifications and complaints:					
Written notifications	no.	1,892	1,786	1,980	<b>2,084</b>
Written complaints	no.	70	79	70	<b>70</b>
Agency audits completed	no.	24	32	20	<b>20</b>
Average days taken to assess complaints	days	3	2	3	<b>3</b>
Average days taken to assess notifications	days	4	3	5	<b>5</b>
Direct investigations completed	no.	5	5	3	<b>5</b>
Requests for review as a percent of total finalised	%	0.2	6.3	0.1	<b>0.2</b>
<u>Average Staffing:</u>	EFT	27	28	29	<b>32</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,829	2,857	<b>3,141</b>
Other operating expenses	510	536	<b>549</b>
Depreciation and amortisation	120	121	<b>114</b>
<b>Total Expenses Excluding Losses</b>	<b>3,459</b>	<b>3,514</b>	<b>3,804</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.3 Resolution of Child Protection Related Complaints (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	3	3	2
Investment income	5	5	8
Grants and contributions	...	9	...
Other revenue	...	...	11

<b>Total Retained Revenue</b>	<b>8</b>	<b>17</b>	<b>21</b>
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<b>NET COST OF SERVICES</b>	<b>3,451</b>	<b>3,497</b>	<b>3,783</b>
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<b>CAPITAL EXPENDITURE</b>	<b>44</b>	<b>41</b>	<b>49</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.4 Resolution of Complaints About the Provision of Community  
Services**

Program Objective(s): Provide for independent monitoring of community services and programs, keep under scrutiny complaint handling systems and provide for and encourage the resolution of complaints. Review the deaths of certain children and people with a disability and formulate recommendations for the prevention or reduction of deaths of children in care, children at risk of death due to abuse or neglect, children in detention and correctional centres or disabled people in residential care.

Program Description: Keep under scrutiny systems in place to investigate complaints. Investigate or oversight the investigations of complaints about community services and programs. Review the causes of death of certain children and persons with a disability. Report and make recommendations for change.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Informal complaints received	no.	1,184	1,088	1,200	<b>1,300</b>
Formal complaints received	no.	667	595	580	<b>650</b>
Community visits conducted	days	3,100	2,500	2,850	<b>3,000</b>
Deaths in care assessed	no.	108	70	105	<b>100</b>
Reviews of services complaint handling systems	no.	2	2	20	<b>40</b>
Child deaths notified	no.	559	598	623	<b>600</b>
Inquiries, monitoring, reviews and direct investigations	no.	13	13	15	<b>20</b>
Section 13 reviews of people in care	no.	30	27	40	<b>40</b>
<u>Average Staffing:</u>	EFT	45	42	46	<b>50</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP  
4 OMBUDSMAN'S OFFICE**

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**4.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**4.1.4 Resolution of Complaints About the Provision of Community  
Services (cont)**

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	5,121	4,930	<b>5,080</b>
Other operating expenses	1,244	1,404	<b>1,236</b>
Depreciation and amortisation	218	221	<b>188</b>
<b>Total Expenses Excluding Losses</b>	<b>6,583</b>	<b>6,555</b>	<b>6,504</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Training charges	10	8	<b>12</b>
Minor sales of goods and services	6	6	<b>3</b>
Investment income	9	9	<b>14</b>
Grants and contributions	...	17	...
Other revenue	...	2	<b>18</b>
<b>Total Retained Revenue</b>	<b>25</b>	<b>42</b>	<b>47</b>
<b>NET COST OF SERVICES</b>	<b>6,558</b>	<b>6,513</b>	<b>6,457</b>
<b>CAPITAL EXPENDITURE</b>	<b>68</b>	<b>75</b>	<b>112</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP  
5 NEW SOUTH WALES ELECTORAL COMMISSION**

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	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	4,481	5,314	<b>5,596</b>
Other operating expenses	1,903	2,149	<b>10,764</b>
Depreciation and amortisation	1,456	1,127	<b>1,576</b>
Other expenses	50,884	52,958	<b>11,639</b>
<b>Total Expenses Excluding Losses</b>	<b>58,724</b>	<b>61,548</b>	<b>29,575</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	462	1,212	<b>2,059</b>
Investment income	57	57	<b>59</b>
<b>Total Retained Revenue</b>	<b>519</b>	<b>1,269</b>	<b>2,118</b>
<b>NET COST OF SERVICES</b>	<b>58,205</b>	<b>60,279</b>	<b>27,457</b>



**PREMIER, AND MINISTER FOR CITIZENSHIP  
5 NEW SOUTH WALES ELECTORAL COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	4,257	6,122	5,187
Other	53,195	54,007	22,911
<b>Total Payments</b>	<b>57,452</b>	<b>60,129</b>	<b>28,098</b>
<b>Receipts</b>			
Sale of goods and services	462	1,174	2,109
Interest	57	58	59
Other	408	577	408
<b>Total Receipts</b>	<b>927</b>	<b>1,809</b>	<b>2,576</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(56,525)</b>	<b>(58,320)</b>	<b>(25,522)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,600)	(1,600)	(100)
Other	(1,750)	(1,750)	(2,300)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,350)</b>	<b>(3,350)</b>	<b>(2,400)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	55,915	57,989	25,211
Capital appropriation	3,350	3,350	2,400
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>59,265</b>	<b>61,339</b>	<b>27,611</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(610)</b>	<b>(331)</b>	<b>(311)</b>
Opening Cash and Cash Equivalents	1,864	1,585	1,254
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,254</b>	<b>1,254</b>	<b>943</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(58,205)	(60,279)	(27,457)
Non cash items added back	1,680	1,504	1,985
Change in operating assets and liabilities	...	455	(50)
<b>Net cash flow from operating activities</b>	<b>(56,525)</b>	<b>(58,320)</b>	<b>(25,522)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP  
5 NEW SOUTH WALES ELECTORAL COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,254	1,254	943
Receivables	3,440	407	357
<b>Total Current Assets</b>	<b>4,694</b>	<b>1,661</b>	<b>1,300</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	2,516	2,964	2,260
Intangibles	3,082	3,084	4,612
<b>Total Non Current Assets</b>	<b>5,598</b>	<b>6,048</b>	<b>6,872</b>
<b>Total Assets</b>	<b>10,292</b>	<b>7,709</b>	<b>8,172</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,211	1,402	1,402
Provisions	530	463	463
Other	412	883	783
<b>Total Current Liabilities</b>	<b>5,153</b>	<b>2,748</b>	<b>2,648</b>
<b>Non Current Liabilities -</b>			
Other	167	...	...
<b>Total Non Current Liabilities</b>	<b>167</b>	...	...
<b>Total Liabilities</b>	<b>5,320</b>	<b>2,748</b>	<b>2,648</b>
<b>NET ASSETS</b>	<b>4,972</b>	<b>4,961</b>	<b>5,524</b>
<b>EQUITY</b>			
Accumulated funds	4,972	4,961	5,524
<b>TOTAL EQUITY</b>	<b>4,972</b>	<b>4,961</b>	<b>5,524</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**5 NEW SOUTH WALES ELECTORAL COMMISSION**

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**5.1 Electoral Services**

**5.1.1 Management and Administration of Elections**

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct of Local Government and Statutory and industrial ballots on a cost recovery basis.

Average Staffing (EFT)

2006-07          2007-08

Activities:

Conduct and Administration of  
Elections

42

42

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,047	5,064	<b>5,296</b>
Other operating expenses	1,697	1,942	<b>10,514</b>
Depreciation and amortisation	1,310	1,014	<b>1,389</b>
Other expenses			
General election	36,376	38,378	<b>2,385</b>
Redistribution	2,575	2,575	...
Payments to Commonwealth	3,427	3,499	<b>3,425</b>
<b>Total Expenses Excluding Losses</b>	<b>49,432</b>	<b>52,472</b>	<b>23,009</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP  
5 NEW SOUTH WALES ELECTORAL COMMISSION**

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**5.1 Electoral Services**

**5.1.1 Management and Administration of Elections (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	420	1,170	<b>2,016</b>
Minor sales of goods and services	42	42	<b>43</b>
Investment income	57	57	<b>59</b>

<b>Total Retained Revenue</b>	<b>519</b>	<b>1,269</b>	<b>2,118</b>
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<b>NET COST OF SERVICES</b>	<b>48,913</b>	<b>51,203</b>	<b>20,891</b>
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<b>CAPITAL EXPENDITURE</b>	<b>3,350</b>	<b>3,350</b>	<b>2,400</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**5 NEW SOUTH WALES ELECTORAL COMMISSION**

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**5.1 Electoral Services**

**5.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditure.

Program Description: Administration of the public funding of election campaigns and the provision for the disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

Average Staffing (EFT)

2006-07                  2007-08

Activities:

Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure	2	2
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	2006-07		<b>2007-08</b>
Budget	Revised		<b>Budget</b>
\$000	\$000		<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	434	250	<b>300</b>
Other operating expenses	206	207	<b>250</b>
Depreciation and amortisation	146	113	<b>187</b>
Other expenses			
Payments to candidates, groups and parties	7,127	6,843	<b>4,166</b>
Political education	1,379	1,663	<b>1,663</b>
<b>Total Expenses Excluding Losses</b>	<b>9,292</b>	<b>9,076</b>	<b>6,566</b>
<b>NET COST OF SERVICES</b>	<b>9,292</b>	<b>9,076</b>	<b>6,566</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**6 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	8,817	9,020	10,265
Other operating expenses	7,447	7,706	7,377
Depreciation and amortisation	317	350	350
<b>Total Expenses Excluding Losses</b>	<b>16,581</b>	<b>17,076</b>	<b>17,992</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	517	940	1,200
Investment income	207	285	214
Other revenue	...	...	6
<b>Total Retained Revenue</b>	<b>724</b>	<b>1,225</b>	<b>1,420</b>
<b>NET COST OF SERVICES</b>	<b>15,857</b>	<b>15,851</b>	<b>16,572</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**6 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	8,507	9,019	9,875
Other	7,447	8,557	7,445
<b>Total Payments</b>	<b>15,954</b>	<b>17,576</b>	<b>17,320</b>
<b>Receipts</b>			
Sale of goods and services	517	1,114	1,026
Interest	207	285	214
Other	...	745	180
<b>Total Receipts</b>	<b>724</b>	<b>2,144</b>	<b>1,420</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,230)</b>	<b>(15,432)</b>	<b>(15,900)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(180)	(180)	(180)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(180)</b>	<b>(180)</b>	<b>(180)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,109	15,103	15,923
Capital appropriation	180	180	180
Cash transfers to Consolidated Fund	...	(23)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,289</b>	<b>15,260</b>	<b>16,103</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(121)</b>	<b>(352)</b>	<b>23</b>
Opening Cash and Cash Equivalents	4,138	4,856	4,504
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,017</b>	<b>4,504</b>	<b>4,527</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,857)	(15,851)	(16,572)
Non cash items added back	627	778	672
Change in operating assets and liabilities	...	(359)	...
<b>Net cash flow from operating activities</b>	<b>(15,230)</b>	<b>(15,432)</b>	<b>(15,900)</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**6 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,017	4,504	4,527
Receivables	842	448	448
<b>Total Current Assets</b>	<b>4,859</b>	<b>4,952</b>	<b>4,975</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	699	587	421
Intangibles	4	29	25
<b>Total Non Current Assets</b>	<b>703</b>	<b>616</b>	<b>446</b>
<b>Total Assets</b>	<b>5,562</b>	<b>5,568</b>	<b>5,421</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,075	728	728
Provisions	865	923	923
<b>Total Current Liabilities</b>	<b>1,940</b>	<b>1,651</b>	<b>1,651</b>
<b>Non Current Liabilities -</b>			
Provisions	115	46	46
<b>Total Non Current Liabilities</b>	<b>115</b>	<b>46</b>	<b>46</b>
<b>Total Liabilities</b>	<b>2,055</b>	<b>1,697</b>	<b>1,697</b>
<b>NET ASSETS</b>	<b>3,507</b>	<b>3,871</b>	<b>3,724</b>
<b>EQUITY</b>			
Accumulated funds	3,507	3,871	3,724
<b>TOTAL EQUITY</b>	<b>3,507</b>	<b>3,871</b>	<b>3,724</b>



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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**6 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**6.1 Pricing Regulation**

**6.1.1 Pricing Regulation**

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements. To investigate complaints about competitive neutrality referred by the Government. To administer licensing or authorisation of water, electricity and gas businesses and monitor compliance with license conditions, including full retail competition requirements. To administer the NSW Greenhouse Gas Abatement Scheme.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets. Maintenance of systems and procedures to administer and monitor licenses and investigate complaints. Provision of a compliance reporting framework and on-line registry to permit the creation and trading of greenhouse gas abatement certificates.

	Average Staffing (EFT)	
	2006-07	2007-08
<u>Activities</u> :		
Administration	8	8
Research and analysis	64	68
	<hr/> 72	<hr/> 76

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**6 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**6.1 Pricing Regulation**

**6.1.1 Pricing Regulation (cont)**

	—2006-07—		<b>2007-08</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
 <b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	8,817	9,020	<b>10,265</b>
Other operating expenses	7,447	7,706	<b>7,377</b>
Depreciation and amortisation	317	350	<b>350</b>
<b>Total Expenses Excluding Losses</b>	<b>16,581</b>	<b>17,076</b>	<b>17,992</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	517	940	<b>1,200</b>
Investment income	207	285	<b>214</b>
Other revenue	...	...	<b>6</b>
<b>Total Retained Revenue</b>	<b>724</b>	<b>1,225</b>	<b>1,420</b>
<b>NET COST OF SERVICES</b>	<b>15,857</b>	<b>15,851</b>	<b>16,572</b>
 <b>CAPITAL EXPENDITURE</b>			
	<b>180</b>	<b>180</b>	<b>180</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**7 NATURAL RESOURCES COMMISSION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	2,673	2,773	<b>2,876</b>
Other operating expenses	1,712	1,572	<b>1,598</b>
Depreciation and amortisation	282	322	<b>279</b>
<b>Total Expenses Excluding Losses</b>	<b>4,667</b>	<b>4,667</b>	<b>4,753</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	20	20	<b>21</b>
<b>Total Retained Revenue</b>	<b>20</b>	<b>20</b>	<b>21</b>
<b>NET COST OF SERVICES</b>	<b>4,647</b>	<b>4,647</b>	<b>4,732</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**7 NATURAL RESOURCES COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	2,543	2,721	2,817
Other	1,690	1,756	1,598
<b>Total Payments</b>	<b>4,233</b>	<b>4,477</b>	<b>4,415</b>
<b>Receipts</b>			
Interest	20	20	21
Other	...	170	...
<b>Total Receipts</b>	<b>20</b>	<b>190</b>	<b>21</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,213)</b>	<b>(4,287)</b>	<b>(4,394)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(300)	(300)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(300)</b>	<b>(300)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,373	4,373	4,457
Capital appropriation	300	300	...
Cash transfers to Consolidated Fund	...	(69)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,673</b>	<b>4,604</b>	<b>4,457</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>160</b>	<b>17</b>	<b>63</b>
Opening Cash and Cash Equivalents	197	27	44
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>357</b>	<b>44</b>	<b>107</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,647)	(4,647)	(4,732)
Non cash items added back	397	374	338
Change in operating assets and liabilities	37	(14)	...
<b>Net cash flow from operating activities</b>	<b>(4,213)</b>	<b>(4,287)</b>	<b>(4,394)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**7 NATURAL RESOURCES COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	357	44	107
Receivables	106	165	165
Other	14	...	...
<b>Total Current Assets</b>	<b>477</b>	<b>209</b>	<b>272</b>
<b>Non Current Assets -</b>			
Receivables	44	...	...
Property, plant and equipment - Plant and equipment	656	664	385
Other	...	30	30
<b>Total Non Current Assets</b>	<b>700</b>	<b>694</b>	<b>415</b>
<b>Total Assets</b>	<b>1,177</b>	<b>903</b>	<b>687</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	432	61	61
Provisions	107	232	232
Other	...	17	17
<b>Total Current Liabilities</b>	<b>539</b>	<b>310</b>	<b>310</b>
<b>Non Current Liabilities -</b>			
Provisions	50	32	32
<b>Total Non Current Liabilities</b>	<b>50</b>	<b>32</b>	<b>32</b>
<b>Total Liabilities</b>	<b>589</b>	<b>342</b>	<b>342</b>
<b>NET ASSETS</b>	<b>588</b>	<b>561</b>	<b>345</b>
<b>EQUITY</b>			
Accumulated funds	588	561	345
<b>TOTAL EQUITY</b>	<b>588</b>	<b>561</b>	<b>345</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**7 NATURAL RESOURCES COMMISSION**

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**7.1 Natural Resources Commission**

**7.1.1 Natural Resources Commission**

Program Objective(s): To provide independent advice on natural resource management issues; to recommend State-wide standards and targets; to review and recommend the approval of Catchment Action Plans; to undertake audits of those plans; to gather and disseminate information; to advise the Minister on priorities for research; to undertake assessments and inquiries requested by the Minister.

Program Description: Provision of research and advisory services to support natural resources management. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information. Maintenance of systems and procedures to administer and monitor Catchment Action Plans. Provision of a compliance reporting framework to monitor compliance with standards and targets.

Average Staffing (EFT)

2006-07                  2007-08

Activities:

Research, analysis and administration                  24                  24

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,673	2,773	<b>2,876</b>
Other operating expenses	1,712	1,572	<b>1,598</b>
Depreciation and amortisation	282	322	<b>279</b>

<b>Total Expenses Excluding Losses</b>	<b>4,667</b>	<b>4,667</b>	<b>4,753</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**7 NATURAL RESOURCES COMMISSION**

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**7.1 Natural Resources Commission**

**7.1.1 Natural Resources Commission (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	20	20	21
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<b>Total Retained Revenue</b>	<b>20</b>	<b>20</b>	<b>21</b>
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<b>NET COST OF SERVICES</b>	<b>4,647</b>	<b>4,647</b>	<b>4,732</b>
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<b>CAPITAL EXPENDITURE</b>	<b>300</b>	<b>300</b>	<b>...</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,283	11,377	<b>11,764</b>
Other operating expenses	2,360	2,360	<b>2,676</b>
Depreciation and amortisation	354	509	<b>415</b>
Grants and subsidies	1,546	1,546	<b>1,546</b>
<b>Total Expenses Excluding Losses</b>	<b>15,543</b>	<b>15,792</b>	<b>16,401</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,586	3,860	<b>4,174</b>
Investment income	80	150	<b>80</b>
Grants and contributions	...	165	...
Other revenue	...	30	...
<b>Total Retained Revenue</b>	<b>3,666</b>	<b>4,205</b>	<b>4,254</b>
<b>NET COST OF SERVICES</b>	<b>11,877</b>	<b>11,587</b>	<b>12,147</b>



**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	10,512	10,606	11,115
Grants and subsidies	1,546	1,546	1,546
Other	2,941	2,810	3,126
<b>Total Payments</b>	<b>14,999</b>	<b>14,962</b>	<b>15,787</b>
<b>Receipts</b>			
Sale of goods and services	3,581	3,660	4,461
Interest	80	150	80
Other	450	645	450
<b>Total Receipts</b>	<b>4,111</b>	<b>4,455</b>	<b>4,991</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,888)</b>	<b>(10,507)</b>	<b>(10,796)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(150)	(108)	(75)
Other	...	(42)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(150)</b>	<b>(150)</b>	<b>(75)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,232	11,232	11,526
Capital appropriation	150	150	75
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,382</b>	<b>11,382</b>	<b>11,601</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>344</b>	<b>725</b>	<b>730</b>
Opening Cash and Cash Equivalents	2,506	2,231	2,956
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,850</b>	<b>2,956</b>	<b>3,686</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,877)	(11,587)	(12,147)
Non cash items added back	993	1,148	1,064
Change in operating assets and liabilities	(4)	(68)	287
<b>Net cash flow from operating activities</b>	<b>(10,888)</b>	<b>(10,507)</b>	<b>(10,796)</b>

**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,850	2,956	3,686
Receivables	977	684	397
Other	10	...	...
<b>Total Current Assets</b>	<b>3,837</b>	<b>3,640</b>	<b>4,083</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	411	385	151
Plant and equipment	73	115	131
Intangibles	329	195	73
<b>Total Non Current Assets</b>	<b>813</b>	<b>695</b>	<b>355</b>
<b>Total Assets</b>	<b>4,650</b>	<b>4,335</b>	<b>4,438</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,868	737	737
Provisions	735	717	717
Other	255	...	...
<b>Total Current Liabilities</b>	<b>2,858</b>	<b>1,454</b>	<b>1,454</b>
<b>Non Current Liabilities -</b>			
Provisions	58	61	61
<b>Total Non Current Liabilities</b>	<b>58</b>	<b>61</b>	<b>61</b>
<b>Total Liabilities</b>	<b>2,916</b>	<b>1,515</b>	<b>1,515</b>
<b>NET ASSETS</b>	<b>1,734</b>	<b>2,820</b>	<b>2,923</b>
<b>EQUITY</b>			
Accumulated funds	1,734	2,820	2,923
<b>TOTAL EQUITY</b>	<b>1,734</b>	<b>2,820</b>	<b>2,923</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

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**8.1 Services for Ethnic Communities**

**8.1.1 Community Support Services**

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

	Average Staffing (EFT)	
	2006-07	2007-08
<u>Activities</u> :		
Research and policy advice	22	20
Administration of grants	2	2
Administration	17	17
Community projects	1	5
	42	44

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,684	4,766	<b>4,840</b>
Other operating expenses	1,860	1,861	<b>2,211</b>
Depreciation and amortisation	354	509	<b>415</b>
Grants and subsidies			
Grants and community outreach	1,546	1,546	<b>1,546</b>
<b>Total Expenses Excluding Losses</b>	<b>8,444</b>	<b>8,682</b>	<b>9,012</b>

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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

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**8.1 Services for Ethnic Communities**

**8.1.1 Community Support Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	90	60	<b>90</b>
Investment income	80	150	<b>80</b>
Grants and contributions	...	165	...
Other revenue	...	30	...
<b>Total Retained Revenue</b>	<b>170</b>	<b>405</b>	<b>170</b>
<b>NET COST OF SERVICES</b>	<b>8,274</b>	<b>8,277</b>	<b>8,842</b>

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<b>CAPITAL EXPENDITURE</b>	<b>150</b>	<b>150</b>	<b>75</b>
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**PREMIER, AND MINISTER FOR CITIZENSHIP**  
**8 COMMUNITY RELATIONS COMMISSION OF NEW SOUTH WALES**

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**8.1 Services for Ethnic Communities**

**8.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient, reliable and professional interpreting and translating services of community languages, in a form relevant to client needs, provided by appropriately trained interpreters and translators.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Interpreting					
Assignments performed	thous	18.8	18.5	19.0	<b>19.5</b>
Number of different languages	no.	63	67	67	<b>67</b>
Translations					
Assignments performed	thous	21.2	24.0	24.5	<b>25.5</b>
Words translated	thous	3,200	3,242	3,500	<b>3,800</b>
Number of different languages	no.	66	65	67	<b>68</b>
Languages available	no.	77	80	81	<b>82</b>
<u>Average Staffing:</u>	EFT	79	78	84	<b>84</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	6,599	6,611	<b>6,924</b>
Other operating expenses	500	499	<b>465</b>

<b>Total Expenses Excluding Losses</b>	<b>7,099</b>	<b>7,110</b>	<b>7,389</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Language services	3,496	3,800	<b>4,084</b>

<b>Total Retained Revenue</b>	<b>3,496</b>	<b>3,800</b>	<b>4,084</b>
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<b>NET COST OF SERVICES</b>	<b>3,603</b>	<b>3,310</b>	<b>3,305</b>
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**DEPUTY PREMIER, MINISTER FOR TRANSPORT,  
AND MINISTER FOR FINANCE**

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**9 WORLD YOUTH DAY CO-ORDINATION AUTHORITY**

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	2006-07		2007-08
	Budget*	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	820	2,278	<b>2,395</b>
Other operating expenses	1,052	1,445	<b>1,440</b>
Depreciation and amortisation	...	20	<b>100</b>
<b>Total Expenses Excluding Losses</b>	<b>1,872</b>	<b>3,743</b>	<b>3,935</b>
<b>NET COST OF SERVICES</b>	<b>1,872</b>	<b>3,743</b>	<b>3,935</b>

\* Staff involved with coordination of government services for World Youth Day were previously attached to the Department of Premier and Cabinet.

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**9 WORLD YOUTH DAY CO-ORDINATION AUTHORITY**

	———2006-07———		<b>2007-08</b>
	Budget*	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	820	2,163	<b>2,315</b>
Other	1,052	1,040	<b>1,640</b>
<b>Total Payments</b>	<b>1,872</b>	<b>3,203</b>	<b>3,955</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,872)</b>	<b>(3,203)</b>	<b>(3,955)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(770)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(770)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,872	3,743	<b>3,935</b>
Capital appropriation	...	770	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,872</b>	<b>4,513</b>	<b>3,935</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>540</b>	<b>(20)</b>
Opening Cash and Cash Equivalents	...	...	<b>540</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>540</b>	<b>520</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,872)	(3,743)	<b>(3,935)</b>
Non cash items added back	...	106	<b>180</b>
Change in operating assets and liabilities	...	434	<b>(200)</b>
<b>Net cash flow from operating activities</b>	<b>(1,872)</b>	<b>(3,203)</b>	<b>(3,955)</b>

\* Expenses and recurrent appropriation were included in the Premier's Department in the 2006-07 Budget.



**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**9 WORLD YOUTH DAY CO-ORDINATION AUTHORITY**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	...	540	<b>520</b>
Receivables	...	11	<b>11</b>
<b>Total Current Assets</b>	...	<b>551</b>	<b>531</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	...	767	<b>667</b>
<b>Total Non Current Assets</b>	...	<b>767</b>	<b>667</b>
<b>Total Assets</b>	...	<b>1,318</b>	<b>1,198</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	...	440	<b>240</b>
Provisions	...	5	<b>5</b>
<b>Total Current Liabilities</b>	...	<b>445</b>	<b>245</b>
<b>Total Liabilities</b>	...	<b>445</b>	<b>245</b>
<b>NET ASSETS</b>	...	<b>873</b>	<b>953</b>
<b>EQUITY</b>			
Accumulated funds	...	873	<b>953</b>
<b>TOTAL EQUITY</b>	...	<b>873</b>	<b>953</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**9 WORLD YOUTH DAY CO-ORDINATION AUTHORITY**

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**9.1 World Youth Day**

**9.1.1 World Youth Day**

Program Objective(s): To coordinate the delivery of integrated government services for World Youth Day events in July 2008 so as to enhance the international reputation of Sydney and New South Wales as excellent hosts and organisers for significant events of this nature. To maximise the tourism legacy for Sydney and New South Wales and minimise the impact of the events on NSW taxpayers.

Program Description: Coordinate and manage the delivery of integrated government services to ensure effective pedestrian and public transport access for participants and visitors, reliable public information, appropriate security measures and access to essential health services.

		2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Average Staffing</u> :	EFT	n.a.	n.a.	28	<b>28</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	820	2,278	<b>2,395</b>
Other operating expenses	1,052	1,445	<b>1,440</b>
Depreciation and amortisation	...	20	<b>100</b>
<b>Total Expenses Excluding Losses</b>	<b>1,872</b>	<b>3,743</b>	<b>3,935</b>
<b>NET COST OF SERVICES</b>	<b>1,872</b>	<b>3,743</b>	<b>3,935</b>

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<b>CAPITAL EXPENDITURE</b>	...	<b>770</b>	...
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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	36,580	37,342	<b>40,649</b>
Other operating expenses	13,746	19,943	<b>9,653</b>
Depreciation and amortisation	3,356	6,677	<b>17,179</b>
Grants and subsidies	3,360,066	3,395,368	<b>3,241,844</b>
Finance costs	...	5,579	<b>11,565</b>
Other expenses	17,938	18,673	<b>17,955</b>
<b>Total Expenses Excluding Losses</b>	<b>3,431,686</b>	<b>3,483,582</b>	<b>3,338,845</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,621	6,031	<b>5,809</b>
Investment income	1,284	5,000	<b>1,327</b>
Retained taxes, fees and fines	1,895	1,895	<b>1,958</b>
Grants and contributions	37,499	38,957	<b>40,207</b>
Other revenue	4,513	2,970	<b>3,172</b>
<b>Total Retained Revenue</b>	<b>50,812</b>	<b>54,853</b>	<b>52,473</b>
<b>NET COST OF SERVICES</b>	<b>3,380,874</b>	<b>3,428,729</b>	<b>3,286,372</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	34,452	35,052	<b>38,563</b>
Grants and subsidies	3,349,096	3,395,368	<b>3,241,844</b>
Finance costs	...	5,579	<b>11,565</b>
Other	83,191	82,735	<b>65,029</b>
<b>Total Payments</b>	<b>3,466,739</b>	<b>3,518,734</b>	<b>3,357,001</b>
<b>Receipts</b>			
Sale of goods and services	5,621	6,031	<b>5,809</b>
Interest	1,284	4,231	<b>1,327</b>
Other	82,311	83,572	<b>88,489</b>
<b>Total Receipts</b>	<b>89,216</b>	<b>93,834</b>	<b>95,625</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,377,523)</b>	<b>(3,424,900)</b>	<b>(3,261,376)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(11,331)	(401)	<b>(1,000)</b>
Other	(14,386)	(13,776)	<b>(2,510)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(25,717)</b>	<b>(14,177)</b>	<b>(3,510)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(3,323)	<b>(14,138)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(3,323)</b>	<b>(14,138)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,344,977	3,410,951	<b>3,268,549</b>
Capital appropriation	11,331	1,105	<b>3,510</b>
Cash transfers to Consolidated Fund	...	(168)	<b>...</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,356,308</b>	<b>3,411,888</b>	<b>3,272,059</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(46,932)</b>	<b>(30,512)</b>	<b>(6,965)</b>
Opening Cash and Cash Equivalents	63,945	77,608	<b>47,096</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>17,013</b>	<b>47,096</b>	<b>40,131</b>

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DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE

10 MINISTRY OF TRANSPORT

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,380,874)	(3,428,729)	<b>(3,286,372)</b>
Non cash items added back	11,891	5,606	<b>16,093</b>
Change in operating assets and liabilities	(8,540)	(1,777)	<b>8,903</b>
<b>Net cash flow from operating activities</b>	<b>(3,377,523)</b>	<b>(3,424,900)</b>	<b>(3,261,376)</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	17,013	47,096	<b>40,131</b>
Receivables	11,443	17,308	<b>12,884</b>
Other	6,804	...	...
<b>Total Current Assets</b>	<b>35,260</b>	<b>64,404</b>	<b>53,015</b>
<b>Non Current Assets -</b>			
Receivables	725	271	<b>271</b>
Property, plant and equipment -			
Land and building	420	272	<b>40</b>
Plant and equipment	808	146,380	<b>252,199</b>
Infrastructure systems	48,556	25,454	<b>29,626</b>
Intangibles	6,773	8,694	<b>9,148</b>
<b>Total Non Current Assets</b>	<b>57,282</b>	<b>181,071</b>	<b>291,284</b>
<b>Total Assets</b>	<b>92,542</b>	<b>245,475</b>	<b>344,299</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	23,739	27,055	<b>31,534</b>
Borrowings at amortised cost	...	14,804	<b>18,350</b>
Provisions	2,149	4,190	<b>4,190</b>
<b>Total Current Liabilities</b>	<b>25,888</b>	<b>46,049</b>	<b>54,074</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	...	130,522	<b>233,548</b>
Provisions	469	...	...
Other	33	31	<b>31</b>
<b>Total Non Current Liabilities</b>	<b>502</b>	<b>130,553</b>	<b>233,579</b>
<b>Total Liabilities</b>	<b>26,390</b>	<b>176,602</b>	<b>287,653</b>
<b>NET ASSETS</b>	<b>66,152</b>	<b>68,873</b>	<b>56,646</b>
<b>EQUITY</b>			
Accumulated funds	66,152	68,873	<b>56,646</b>
<b>TOTAL EQUITY</b>	<b>66,152</b>	<b>68,873</b>	<b>56,646</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

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**10.1 Transport Policy and Strategy**

**10.1.1 Transport Policy and Strategy**

Program Objective(s): To provide independent policy advice and financial and strategic coordination for the Transport Portfolio to improve transport service outcomes for the people of New South Wales.

Program Description: Deliver to the Minister and Government sound, impartial and independent advice on policy and related issues. Manage portfolio legislation and support the Minister in his statutory, parliamentary, cabinet and other roles. Maintain strong working relationships with external and other government agencies.

		Average Staffing (EFT)	
		2006-07	2007-08
<u>Activities</u> :	Policy and strategy staff*	85	94

2006-07		2007-08
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	11,198	14,799	<b>15,124</b>
Other operating expenses	8,157	7,031	<b>4,517</b>
Depreciation and amortisation	300	407	<b>364</b>
Grants and subsidies			
Urban Transport Statement Initiatives**	...	...	<b>2,000</b>
Other expenses			
Legal and other costs	265	770	<b>451</b>
<b>Total Expenses Excluding Losses</b>	<b>19,920</b>	<b>23,007</b>	<b>22,456</b>

\* From 2006-07 numbers include the transfer of 32 staff from the Department of Planning.

\*\* The 2007-08 number includes initiatives incorporated in the State Plan and Urban Transport Statement.

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

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**10.1 Transport Policy and Strategy**

**10.1.1 Transport Policy and Strategy**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	91	252	<b>103</b>
Grants and contributions	600	600	<b>600</b>
Other revenue	4,513	2,970	<b>3,172</b>
<b>Total Retained Revenue</b>	<b>5,204</b>	<b>3,822</b>	<b>3,875</b>
<b>NET COST OF SERVICES</b>	<b>14,716</b>	<b>19,185</b>	<b>18,581</b>



**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

**10.2 Contracting and Regulating Transport Services**

**10.2.1 Contracting and Regulating Transport Services**

Program Objective(s): To contract and regulate transport providers to provide high quality passenger and freight transport services to the community.

Program Description: Develop and improve regulated standards and monitoring/auditing of transport service providers. Provide efficient and effective regulation services for transport service providers. Undertake strategic coordination of the Transport Budget allocation. Contract and fund services from providers (e.g. Rail Corporation, State Transit Authority, private transport operators, Rail Infrastructure Corporation and freight providers) which would not otherwise be available at the current fare and/or service levels. Provide funding from Government for public transport improvements and to identified community groups and certain individuals to meet their particular transport service needs.

<u>Outputs</u> *	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<b>CityRail services</b>					
Total trips	mill	270.3	273.7	281.9	<b>283.3</b>
Average subsidy per trip	\$	3.41	3.73	4.11	<b>4.02</b>
Total concession trips	mill	77.8	77.6	79.2	<b>80.1</b>
Average subsidy per concession trip	\$	5.52	5.71	6.19	<b>6.10</b>
<b>CountryLink services</b>					
Total trips	mill	1.8	1.7	1.6	<b>1.6</b>
Average subsidy per trip	\$	50.52	53.24	66.83	<b>64.36</b>
Total concession trips	mill	0.9	1.0	0.9	<b>0.9</b>
Average subsidy per concession trip	\$	90.97	92.78	104.95	<b>102.11</b>
<b>State Transit (Sydney Buses and Newcastle Services)</b>					
Total trips	mill	200.1	199.3	201.6	<b>204.7</b>
Average subsidy per trip	\$	0.46	0.66	0.70	<b>0.74</b>
Total concession trips	mill	101.6	99.3	99.2	<b>99.6</b>
Average subsidy per concession trip	\$	1.89	1.91	1.97	<b>2.04</b>
<b>Sydney Ferry Services</b>					
Total trips	mill	14.1	14.4	14.5	<b>14.7</b>
Average subsidy per trip	\$	2.40	2.62	3.72	<b>3.29</b>
Total concession trips	mill	3.8	3.5	3.7	<b>3.7</b>
Average subsidy per concession trip	\$	4.92	5.80	6.82	<b>6.51</b>
<b>School Student Transport Scheme</b>					
Total beneficiaries	thous	660.5	661.6	662.4	<b>663.1</b>
Cost per beneficiary	\$	690.8	648.9	653.7	<b>676.9</b>
<u>Average Staffing</u> :	EFT	195	185	195	<b>198</b>

\* Historical data may vary from previously published figures where more accurate information has become available.

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

**10.2 Contracting and Regulating Transport Services**

**10.2.1 Contracting and Regulating Transport Services (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	25,382	22,543	<b>25,525</b>
Other operating expenses	5,589	12,912	<b>5,136</b>
Depreciation and amortisation	3,056	6,270	<b>16,815</b>
Grants and subsidies			
Urban Transport Statement Initiatives	...	...	<b>11,000</b>
RailCorp - CityRail and CountryLink services	1,482,969	1,482,969	<b>1,491,801</b>
RailCorp - capital grant	500,000	520,700	<b>390,000</b>
RailCorp - freight rail infrastructure improvement	30,970	30,226	<b>19,570</b>
Transport Infrastructure Development Corporation -			
Epping - Chatswood Rail Line capital grant	157,019	152,219	<b>18,894</b>
Metropolitan Rail Expansion Program	...	...	<b>56,000</b>
Rail Infrastructure Corporation (RIC) -			
Country network operations	130,000	130,000	<b>130,000</b>
Transitional payments	59,500	59,500	<b>21,000</b>
ARTC infrastructure grant	...	...	<b>50,000</b>
Freight Rail Services	1,721	1,721	<b>1,721</b>
Transitional payments	19,900	19,900	<b>29,000</b>
State Transit Authority Services*	267,550	262,398	<b>267,902</b>
Sydney Ferries Services	44,270	71,270	<b>60,244</b>
Private transport operators	554,513	548,288	<b>566,123</b>
Community groups and certain individuals	23,764	23,764	<b>26,082</b>
Home and Community Care – transport funding	26,214	30,700	<b>29,500</b>
Newcastle Transport Strategy	20,000	20,000	...
Newcastle Port Corporation – lease administration fee	150	150	<b>150</b>
Local Government - infrastructure grants	1,476	1,476	<b>1,476</b>
Road and Traffic Authority - transitway capital grant	21,200	21,200	<b>7,640</b>
Public Transport Infrastructure	10,810	10,810	<b>51,656</b>
Contribution to the National Transport Commission	771	808	<b>792</b>
Corridor Preservation**	...	...	<b>2,024</b>
Contribution for Integrated Ticketing Systems	7,269	7,269	<b>7,269</b>

\* Including contributions for new buses shown under "Depreciation and amortisation" and "Finance costs" line items, total funding to the State Transit Authority is \$281.3 million in 2007-08.

\*\* Further funding is also available to the Minister for Planning for corridor acquisitions.

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**10 MINISTRY OF TRANSPORT**

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**10.2 Contracting and Regulating Transport Services**

**10.2.1 Contracting and Regulating Transport Services (cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Finance lease interest charges to the public sector (excluding T-Corp)	...	2,470	<b>4,544</b>
Finance lease interest charges to the private sector - raised within Australia	...	3,109	<b>7,021</b>
Other expenses			
Integrated Transport Information Service	7,524	7,154	<b>7,524</b>
Refunds and remissions of Crown revenue	100	100	<b>100</b>
CityRail Connect Services	641	641	<b>658</b>
Taxi Advisory Council	1,895	2,200	<b>1,895</b>
Legal and other costs	513	808	<b>327</b>
Bus Services for Homebush Bay Major Events	7,000	7,000	<b>7,000</b>
<b>Total Expenses Excluding Losses</b>	<b>3,411,766</b>	<b>3,460,575</b>	<b>3,316,389</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Homebush Bay Major Events - sale of bus tickets	5,351	5,351	<b>5,530</b>
Minor sales of goods and services	179	428	<b>176</b>
Investment income	1,284	5,000	<b>1,327</b>
Retained taxes, fees and fines	1,895	1,895	<b>1,958</b>
Grants and contributions	36,899	38,357	<b>39,607</b>
<b>Total Retained Revenue</b>	<b>45,608</b>	<b>51,031</b>	<b>48,598</b>
<b>NET COST OF SERVICES</b>	<b>3,366,158</b>	<b>3,409,544</b>	<b>3,267,791</b>
<b>CAPITAL EXPENDITURE</b>	<b>11,331</b>	<b>116,545</b>	<b>124,220</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	13,050	12,995	<b>13,295</b>
Other operating expenses	2,093	2,115	<b>2,152</b>
Depreciation and amortisation	489	489	<b>594</b>
Other expenses	1,030	1,030	<b>1,030</b>
<b>Total Expenses Excluding Losses</b>	<b>16,662</b>	<b>16,629</b>	<b>17,071</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	25	<b>3</b>
Investment income	64	160	<b>100</b>
<b>Total Retained Revenue</b>	<b>64</b>	<b>185</b>	<b>103</b>
<b>NET COST OF SERVICES</b>	<b>16,598</b>	<b>16,444</b>	<b>16,968</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	12,299	12,284	<b>12,649</b>
Other	3,221	4,510	<b>3,782</b>
<b>Total Payments</b>	<b>15,520</b>	<b>16,794</b>	<b>16,431</b>
<b>Receipts</b>			
Sale of goods and services	...	25	<b>3</b>
Interest	64	160	<b>103</b>
Other	...	386	<b>600</b>
<b>Total Receipts</b>	<b>64</b>	<b>571</b>	<b>706</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,456)</b>	<b>(16,223)</b>	<b>(15,725)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(500)	(133)	<b>(50)</b>
Other	...	(449)	<b>(320)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(500)</b>	<b>(582)</b>	<b>(370)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,389	15,389	<b>15,771</b>
Capital appropriation	450	450	<b>320</b>
Cash transfers to Consolidated Fund	...	(481)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,839</b>	<b>15,358</b>	<b>16,091</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(117)</b>	<b>(1,447)</b>	<b>(4)</b>
Opening Cash and Cash Equivalents	1,083	3,281	<b>1,834</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>966</b>	<b>1,834</b>	<b>1,830</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(16,598)	(16,444)	<b>(16,968)</b>
Non cash items added back	1,240	1,077	<b>1,194</b>
Change in operating assets and liabilities	(98)	(856)	<b>49</b>
<b>Net cash flow from operating activities</b>	<b>(15,456)</b>	<b>(16,223)</b>	<b>(15,725)</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	966	1,834	<b>1,830</b>
Receivables	99	127	<b>124</b>
<b>Total Current Assets</b>	<b>1,065</b>	<b>1,961</b>	<b>1,954</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	290	429	<b>204</b>
Plant and equipment	478	256	<b>197</b>
Intangibles	826	1,071	<b>1,131</b>
<b>Total Non Current Assets</b>	<b>1,594</b>	<b>1,756</b>	<b>1,532</b>
<b>Total Assets</b>	<b>2,659</b>	<b>3,717</b>	<b>3,486</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	403	1,039	<b>1,085</b>
Provisions	601	1,420	<b>1,420</b>
<b>Total Current Liabilities</b>	<b>1,004</b>	<b>2,459</b>	<b>2,505</b>
<b>Non Current Liabilities -</b>			
Provisions	373	...	...
<b>Total Non Current Liabilities</b>	<b>373</b>	...	...
<b>Total Liabilities</b>	<b>1,377</b>	<b>2,459</b>	<b>2,505</b>
<b>NET ASSETS</b>	<b>1,282</b>	<b>1,258</b>	<b>981</b>
<b>EQUITY</b>			
Accumulated funds	1,282	1,258	<b>981</b>
<b>TOTAL EQUITY</b>	<b>1,282</b>	<b>1,258</b>	<b>981</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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**11.1 Independent Transport Safety and Reliability Regulator**

**11.1.1 Rail Safety Regulation**

Program Objective(s): To administer NSW rail safety legislation including accreditation of rail operators, undertaking compliance audits and investigations and conducting any enforcement action required.

Program Description: Accredite rail operators based on their safety management systems and monitor compliance with NSW rail safety legislation. Enforce compliance where necessary through the issue of notices and prosecutions. Provision of data analysis and policy advice to identify potential safety issues to operators and Government. Implement approved national safety regulatory reforms, including higher standards for rail safety.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Audited rail operators that implement improved safety frameworks (transition to new standards)	%	n.a.	n.a.	94	<b>85</b>
Enforceable actions required of rail operators that do not require escalation by ITSRR	%	n.a.	90	99	<b>95</b>
Rail operators who identified self-improvement initiatives in their Annual Safety Report	%	n.a.	n.a.	82	<b>80</b>
Waterfall recommendations verified by ITSRR as implemented	%	15	75	89	<b>91</b>
 <u>Outputs:</u>					
Required annual audits and annual safety inspections completed	%	n.a.	100	100	<b>100</b>
Safety actions required of rail operators by ITSRR that are verified for compliance	%	n.a.	75	85	<b>75</b>
Statutory notices issued	no.	46	83	13	<b>n.a.</b>
Website visits	no.	64,900	83,200	120,000	<b>95,000</b>
Attendees at ITSRR external seminars and workshops	no.	n.a.	300	300	<b>300</b>
<u>Average Staffing:</u>	EFT	63	61	64	<b>64</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

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**11.1 Independent Transport Safety and Reliability Regulator**

**11.1.1 Rail Safety Regulation (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,426	11,425	<b>11,686</b>
Other operating expenses	1,876	1,862	<b>1,892</b>
Depreciation and amortisation	438	431	<b>523</b>
Other expenses			
Legal and other costs	924	906	<b>906</b>
<b>Total Expenses Excluding Losses</b>	<b>14,664</b>	<b>14,624</b>	<b>15,007</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	25	<b>3</b>
Investment income	57	130	<b>88</b>
<b>Total Retained Revenue</b>	<b>57</b>	<b>155</b>	<b>91</b>
<b>NET COST OF SERVICES</b>	<b>14,607</b>	<b>14,469</b>	<b>14,916</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>500</b>	<b>582</b>	<b>370</b>

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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

**11.1 Independent Transport Safety and Reliability Regulator**

**11.1.2 Transport Service Reliability Advice**

Program Objective(s): To advise the Government, transport operators and the community on reliability issues relating to the rail, bus and ferry transport modes.

Program Description: To prepare reports primarily for the Minister as well as transport operators and the community on the extent to which publicly funded transport services are meeting the service reliability standards set by Government.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Major public reports prepared	no.	n.a.	5	5	<b>6</b>
Routine advices prepared for the Minister	no.	n.a.	15	17	<b>18</b>
Reports and advices provided to the Minister within scheduled time frames	%	n.a.	100	100	<b>100</b>
<u>Average Staffing:</u>	EFT	11	9	10	<b>10</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,447	1,422	<b>1,457</b>
Other operating expenses	217	233	<b>241</b>
Depreciation and amortisation	51	53	<b>65</b>
Other expenses			
Legal and other costs	106	113	<b>113</b>

<b>Total Expenses Excluding Losses</b>	<b>1,821</b>	<b>1,821</b>	<b>1,876</b>
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Less:

**Retained Revenue -**

Investment income	7	16	<b>10</b>
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<b>Total Retained Revenue</b>	<b>7</b>	<b>16</b>	<b>10</b>
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<b>NET COST OF SERVICES</b>	<b>1,814</b>	<b>1,805</b>	<b>1,866</b>
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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**11 INDEPENDENT TRANSPORT SAFETY AND RELIABILITY REGULATOR**

**11.1 Independent Transport Safety and Reliability Regulator**

**11.1.3 Strategic Coordination of Safety Across Transport Modes**

Program Objective(s): To work with NSW transport safety regulators to continue improving safety regulatory frameworks for the rail, bus and ferry sectors through the Transport Regulators' Executive Committee (TREC).

Program Description: To lead and support the NSW transport safety regulators' forum to share information and identify opportunities to apply safety improvements across the rail, bus and ferry sectors where practical and relevant.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes</u> :					
Safety and /or regulatory reforms identified and agreed to by regulators through the TREC forum	no.	n.a.	17	20	<b>n.a.</b>
<u>Outputs</u> :					
CEO/nominee attendance at TREC meetings	%	n.a.	100	100	<b>100</b>
TREC workplan implemented to schedule	%	n.a.	80	85	<b>85</b>
<u>Average Staffing</u> :	EFT	...	1	1	<b>1</b>

————2006-07————		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	177	148	<b>152</b>
Other operating expenses	...	20	<b>19</b>
Depreciation and amortisation	...	5	<b>6</b>
Other expenses			
Legal and other costs	...	11	<b>11</b>
<b>Total Expenses Excluding Losses</b>	<b>177</b>	<b>184</b>	<b>188</b>

Less:

**Retained Revenue -**

Investment income	...	14	<b>2</b>
<b>Total Retained Revenue</b>	<b>...</b>	<b>14</b>	<b>2</b>

**NET COST OF SERVICES**

<b>177</b>	<b>170</b>	<b>186</b>
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**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**12 OFFICE OF TRANSPORT SAFETY INVESTIGATIONS**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	1,719	1,691	<b>1,613</b>
Other operating expenses	473	544	<b>524</b>
Depreciation and amortisation	122	147	<b>147</b>
Other expenses	100	40	<b>100</b>
<b>Total Expenses Excluding Losses</b>	<b>2,414</b>	<b>2,422</b>	<b>2,384</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	1	<b>1</b>
Investment income	...	12	<b>12</b>
Grants and contributions	...	7	...
<b>Total Retained Revenue</b>	...	<b>20</b>	<b>13</b>
<b>NET COST OF SERVICES</b>	<b>2,414</b>	<b>2,402</b>	<b>2,371</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**12 OFFICE OF TRANSPORT SAFETY INVESTIGATIONS**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	1,561	1,583	<b>1,502</b>
Other	640	628	<b>674</b>
<b>Total Payments</b>	<b>2,201</b>	<b>2,211</b>	<b>2,176</b>
<b>Receipts</b>			
Sale of goods and services	...	1	<b>1</b>
Interest	...	5	<b>16</b>
Other	67	118	<b>50</b>
<b>Total Receipts</b>	<b>67</b>	<b>124</b>	<b>67</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,134)</b>	<b>(2,087)</b>	<b>(2,109)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(52)	...
Other	...	(12)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(64)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,134	2,134	<b>2,086</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,134</b>	<b>2,134</b>	<b>2,086</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>(17)</b>	<b>(23)</b>
Opening Cash and Cash Equivalents	80	302	<b>285</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>80</b>	<b>285</b>	<b>262</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,414)	(2,402)	<b>(2,371)</b>
Non cash items added back	280	255	<b>258</b>
Change in operating assets and liabilities	...	60	<b>4</b>
<b>Net cash flow from operating activities</b>	<b>(2,134)</b>	<b>(2,087)</b>	<b>(2,109)</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**12 OFFICE OF TRANSPORT SAFETY INVESTIGATIONS**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	80	285	<b>262</b>
Receivables	6	15	<b>11</b>
<b>Total Current Assets</b>	<b>86</b>	<b>300</b>	<b>273</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	464	498	<b>373</b>
Plant and equipment	24	112	<b>92</b>
Intangibles	...	10	<b>8</b>
<b>Total Non Current Assets</b>	<b>488</b>	<b>620</b>	<b>473</b>
<b>Total Assets</b>	<b>574</b>	<b>920</b>	<b>746</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6	140	<b>140</b>
Provisions	80	163	<b>163</b>
<b>Total Current Liabilities</b>	<b>86</b>	<b>303</b>	<b>303</b>
<b>Total Liabilities</b>	<b>86</b>	<b>303</b>	<b>303</b>
<b>NET ASSETS</b>	<b>488</b>	<b>617</b>	<b>443</b>
<b>EQUITY</b>			
Accumulated funds	488	617	<b>443</b>
<b>TOTAL EQUITY</b>	<b>488</b>	<b>617</b>	<b>443</b>

**DEPUTY PREMIER, MINISTER FOR TRANSPORT, AND MINISTER  
FOR FINANCE**

**12 OFFICE OF TRANSPORT SAFETY INVESTIGATIONS**

**12.1 Office of Transport Safety Investigations**

**12.1.1 Transport Safety Investigations**

Program Objective(s): To conduct independent and rigorous investigations into accidents and incidents involving transport services.

Program Description: Conduct investigations into rail, bus and ferry accidents and incidents and initiate investigations of systemic safety failures. Manage the Confidential Safety Information and Reporting Scheme. Notify industry of safety issues. Monitor national and overseas transport safety investigations.

<u>Average Staffing (EFT):</u>	2006-07	2007-08							
	12	12							
	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; text-align: center;">2006-07</td> <td style="width: 50%;"></td> </tr> <tr> <td style="text-align: center;">Budget</td> <td style="text-align: center;">Revised</td> </tr> <tr> <td style="text-align: center;">\$000</td> <td style="text-align: center;">\$000</td> </tr> </table>		2006-07		Budget	Revised	\$000	\$000	<b>2007-08 Budget \$000</b>
2006-07									
Budget	Revised								
\$000	\$000								

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,719	1,691	<b>1,613</b>
Other operating expenses	473	544	<b>524</b>
Depreciation and amortisation	122	147	<b>147</b>
Other expenses			
Legal and other costs	100	40	<b>100</b>

<b>Total Expenses Excluding Losses</b>	<b>2,414</b>	<b>2,422</b>	<b>2,384</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	1	<b>1</b>
Investment income	...	12	<b>12</b>
Grants and contributions	...	7	...

<b>Total Retained Revenue</b>	...	<b>20</b>	<b>13</b>
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<b>NET COST OF SERVICES</b>	<b>2,414</b>	<b>2,402</b>	<b>2,371</b>
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<b>CAPITAL EXPENDITURE</b>	...	<b>64</b>	...
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**MINISTER FOR AGEING, AND  
MINISTER FOR DISABILITY SERVICES**

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	553,579	511,905	<b>565,485</b>
Other operating expenses	109,902	127,882	<b>117,271</b>
Depreciation and amortisation	10,761	15,063	<b>16,783</b>
Grants and subsidies	1,068,927	1,088,546	<b>1,178,855</b>
Other expenses	14,422	14,422	<b>15,256</b>
<b>Total Expenses Excluding Losses</b>	<b>1,757,591</b>	<b>1,757,818</b>	<b>1,893,650</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	34,202	34,897	<b>37,033</b>
Investment income	3,271	6,500	<b>5,380</b>
Grants and contributions	5,721	6,649	<b>5,933</b>
Other revenue	1,344	5,930	<b>1,603</b>
<b>Total Retained Revenue</b>	<b>44,538</b>	<b>53,976</b>	<b>49,949</b>
Gain/(loss) on disposal of non current assets	(500)	(700)	<b>(500)</b>
Other gains/(losses)	(350)	(350)	<b>(362)</b>
<b>NET COST OF SERVICES</b>	<b>1,713,903</b>	<b>1,704,892</b>	<b>1,844,563</b>



**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	522,016	484,453	<b>543,493</b>
Grants and subsidies	1,068,927	1,088,546	<b>1,178,855</b>
Other	218,324	257,147	<b>245,626</b>
<b>Total Payments</b>	<b>1,809,267</b>	<b>1,830,146</b>	<b>1,967,974</b>
<b>Receipts</b>			
Sale of goods and services	34,202	34,897	<b>37,033</b>
Interest	3,771	7,000	<b>5,380</b>
Other	100,661	125,885	<b>117,174</b>
<b>Total Receipts</b>	<b>138,634</b>	<b>167,782</b>	<b>159,587</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,670,633)</b>	<b>(1,662,364)</b>	<b>(1,808,387)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,600	3,913	<b>2,600</b>
Advance repayments received	1,250	1,250	<b>1,250</b>
Purchases of property, plant and equipment	(68,460)	(62,680)	<b>(62,621)</b>
Other	(2,600)	(2,600)	<b>(1,620)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(67,210)</b>	<b>(60,117)</b>	<b>(60,391)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,681,647	1,653,621	<b>1,810,222</b>
Capital appropriation	71,060	65,210	<b>64,241</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,752,707</b>	<b>1,718,831</b>	<b>1,874,463</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>14,864</b>	<b>(3,650)</b>	<b>5,685</b>
Opening Cash and Cash Equivalents	40,569	58,888	<b>55,238</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>55,433</b>	<b>55,238</b>	<b>60,923</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,713,903)	(1,704,892)	<b>(1,844,563)</b>
Non cash items added back	39,341	36,181	<b>38,776</b>
Change in operating assets and liabilities	3,929	6,347	<b>(2,600)</b>
<b>Net cash flow from operating activities</b>	<b>(1,670,633)</b>	<b>(1,662,364)</b>	<b>(1,808,387)</b>

**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	55,433	55,238	<b>60,923</b>
Receivables	11,295	18,590	<b>18,590</b>
Inventories	266	257	<b>257</b>
Other	200	...	...
<b>Total Current Assets</b>	<b>67,194</b>	<b>74,085</b>	<b>79,770</b>
<b>Non Current Assets -</b>			
Other financial assets	1,250	1,250	...
Property, plant and equipment -			
Land and building	510,791	495,520	<b>546,561</b>
Plant and equipment	18,567	34,024	<b>31,739</b>
Intangibles	19,643	18,269	<b>13,871</b>
<b>Total Non Current Assets</b>	<b>550,251</b>	<b>549,063</b>	<b>592,171</b>
<b>Total Assets</b>	<b>617,445</b>	<b>623,148</b>	<b>671,941</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	24,640	27,873	<b>24,773</b>
Provisions*	33,147	48,114	<b>48,114</b>
Other	...	73	<b>73</b>
<b>Total Current Liabilities</b>	<b>57,787</b>	<b>76,060</b>	<b>72,960</b>
<b>Non Current Liabilities -</b>			
Provisions*	11,277	...	...
Other	...	7,350	<b>7,350</b>
<b>Total Non Current Liabilities</b>	<b>11,277</b>	<b>7,350</b>	<b>7,350</b>
<b>Total Liabilities</b>	<b>69,064</b>	<b>83,410</b>	<b>80,310</b>
<b>NET ASSETS</b>	<b>548,381</b>	<b>539,738</b>	<b>591,631</b>
<b>EQUITY</b>			
Reserves	135,259	136,281	<b>136,281</b>
Accumulated funds	413,122	403,457	<b>455,350</b>
<b>TOTAL EQUITY</b>	<b>548,381</b>	<b>539,738</b>	<b>591,631</b>

\* Reclassification between line items from the 2006-07 Budget is due to the introduction of Australian Equivalents to International Financial Reporting Standards.

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**13.1 Supported Accommodation**

**13.1.1 Supported Accommodation**

Program Objective(s): To assist people without adequate alternative support arrangements to live in suitable accommodation and to participate in the community.

Program Description: Providing supported accommodation for people with a disability and intensive personal care services to frail older people and people with a disability. Services are provided directly by the Department or through non-government organisations funded by the Department.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Supported accommodation places	no.	5,179	5,314	5,895	<b>6,130</b>
<u>Average Staffing:</u>	EFT	4,796	4,765	5,131	<b>5,217</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	388,095	404,405	<b>411,431</b>
Other operating expenses	57,801	82,176	<b>68,278</b>
Depreciation and amortisation	5,876	12,050	<b>13,425</b>
Grants and subsidies			
Disability Services program	384,482	328,329	<b>430,417</b>
Grants to agencies for recurrent purposes	223	206	<b>206</b>
Other expenses			
Expenses for child support and departmental residential care	14,422	14,422	<b>15,256</b>
<b>Total Expenses Excluding Losses</b>	<b>850,899</b>	<b>841,588</b>	<b>939,013</b>

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**13.1 Supported Accommodation**

**13.1.1 Supported Accommodation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs - general government agencies	4,311	4,598	<b>4,722</b>
Residential client fees	29,599	29,599	<b>32,009</b>
Investment income	1,876	3,575	<b>3,113</b>
Other revenue	...	1,203	...
<b>Total Retained Revenue</b>	<b>35,786</b>	<b>38,975</b>	<b>39,844</b>
Gain/(loss) on disposal of non current assets	(500)	(700)	<b>(500)</b>
Other gains/(losses)	(350)	(350)	<b>(362)</b>
<b>NET COST OF SERVICES</b>	<b>815,963</b>	<b>803,663</b>	<b>900,031</b>

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<b>CAPITAL EXPENDITURE</b>	<b>38,372</b>	<b>58,020</b>	<b>55,921</b>
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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**13.2 Community Support**

**13.2.1 Community Support**

Program Objective(s): To assist older people and people with a disability to live in their own home environment.

Program Description: Providing a range of services to older people and people with a disability including respite, community access and day programs, skill development, therapy and case management, and a wide range of personal assistance services. Services are provided directly by the Department or through non-government organisations funded by the Department.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Respite clients	no.	23,000	24,000	27,487	<b>29,823</b>
Post-school program places	no.	n.a.	3,931	4,290	<b>4,740</b>
Personal assistance services (hours)	thous	6,798	7,206	7,570	<b>7,948</b>
Attendant Care places	no.	314	314	425	<b>442</b>
<u>Average Staffing:</u>	EFT	1,053	1,065	1,095	<b>1,332</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	165,484	107,500	<b>154,054</b>
Other operating expenses	52,101	45,706	<b>48,993</b>
Depreciation and amortisation	4,885	3,013	<b>3,358</b>
Grants and subsidies			
Disability Services program	233,102	318,101	<b>275,124</b>
Community development	192	192	<b>199</b>
Financial Assistance for Veterans Access program	5,741	5,741	<b>5,956</b>
Ageing program	5,497	5,497	<b>5,548</b>
Grants to agencies for recurrent purposes	198	215	<b>216</b>
Home and Community Care program	439,492	430,265	<b>461,189</b>
<b>Total Expenses Excluding Losses</b>	<b>906,692</b>	<b>916,230</b>	<b>954,637</b>

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**13 DEPARTMENT OF AGEING, DISABILITY AND HOME CARE**

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**13.2 Community Support**

**13.2.1 Community Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	292	700	<b>302</b>
Investment income	1,395	2,925	<b>2,267</b>
Grants and contributions	5,721	6,649	<b>5,933</b>
Other revenue	1,344	4,727	<b>1,603</b>

<b>Total Retained Revenue</b>	<b>8,752</b>	<b>15,001</b>	<b>10,105</b>
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<b>NET COST OF SERVICES</b>	<b>897,940</b>	<b>901,229</b>	<b>944,532</b>
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<b>CAPITAL EXPENDITURE</b>	<b>32,688</b>	<b>7,260</b>	<b>8,320</b>
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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**14 HOME CARE SERVICE OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	149,444	153,809	<b>155,559</b>
Other operating expenses	35,346	38,795	<b>42,534</b>
Depreciation and amortisation	1,562	1,566	<b>1,620</b>
<b>Total Expenses Excluding Losses</b>	<b>186,352</b>	<b>194,170</b>	<b>199,713</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	28,322	29,520	<b>30,318</b>
Investment income	1,500	4,805	<b>4,966</b>
Grants and contributions	157,501	161,120	<b>165,383</b>
Other revenue	856	800	<b>800</b>
<b>Total Retained Revenue</b>	<b>188,179</b>	<b>196,245</b>	<b>201,467</b>
Gain/(loss) on disposal of non current assets	...	(73)	...
Other gains/(losses)	(202)	(202)	<b>(202)</b>
<b>NET COST OF SERVICES</b>	<b>(1,625)</b>	<b>(1,800)</b>	<b>(1,552)</b>

**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**14 HOME CARE SERVICE OF NEW SOUTH WALES**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	149,956	150,928	<b>154,869</b>
Other	52,846	56,254	<b>60,075</b>
<b>Total Payments</b>	<b>202,802</b>	<b>207,182</b>	<b>214,944</b>
<b>Receipts</b>			
Sale of goods and services	28,322	29,520	<b>30,318</b>
Interest	1,500	2,935	<b>3,033</b>
Other	175,655	179,218	<b>183,481</b>
<b>Total Receipts</b>	<b>205,477</b>	<b>211,673</b>	<b>216,832</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,675</b>	<b>4,491</b>	<b>1,888</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,200	1,827	<b>1,500</b>
Purchases of property, plant and equipment	(3,000)	(3,000)	<b>(3,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,800)</b>	<b>(1,173)</b>	<b>(1,500)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>875</b>	<b>3,318</b>	<b>388</b>
Opening Cash and Cash Equivalents	25,415	35,277	<b>38,595</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>26,290</b>	<b>38,595</b>	<b>38,983</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	1,625	1,800	<b>1,552</b>
Non cash items added back	1,562	(304)	<b>(313)</b>
Change in operating assets and liabilities	(512)	2,995	<b>649</b>
<b>Net cash flow from operating activities</b>	<b>2,675</b>	<b>4,491</b>	<b>1,888</b>



**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**14 HOME CARE SERVICE OF NEW SOUTH WALES**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	26,290	38,595	<b>38,983</b>
Receivables	5,465	5,481	<b>5,481</b>
Other	2	...	...
<b>Total Current Assets</b>	<b>31,757</b>	<b>44,076</b>	<b>44,464</b>
<b>Non Current Assets -</b>			
Other financial assets	15,000	15,977	<b>17,910</b>
Property, plant and equipment -			
Land and building	745	342	<b>342</b>
Plant and equipment	4,995	4,268	<b>4,148</b>
<b>Total Non Current Assets</b>	<b>20,740</b>	<b>20,587</b>	<b>22,400</b>
<b>Total Assets</b>	<b>52,497</b>	<b>64,663</b>	<b>66,864</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,210	6,132	<b>6,091</b>
Provisions*	7,595	21,830	<b>22,520</b>
Other	200	19	<b>19</b>
<b>Total Current Liabilities</b>	<b>13,005</b>	<b>27,981</b>	<b>28,630</b>
<b>Non Current Liabilities -</b>			
Provisions*	18,397	770	<b>770</b>
<b>Total Non Current Liabilities</b>	<b>18,397</b>	<b>770</b>	<b>770</b>
<b>Total Liabilities</b>	<b>31,402</b>	<b>28,751</b>	<b>29,400</b>
<b>NET ASSETS</b>	<b>21,095</b>	<b>35,912</b>	<b>37,464</b>
<b>EQUITY</b>			
Reserves	10,134	142	<b>142</b>
Accumulated funds	10,961	35,770	<b>37,322</b>
<b>TOTAL EQUITY</b>	<b>21,095</b>	<b>35,912</b>	<b>37,464</b>

\* Reclassification between line items from the 2006-07 Budget is due to the introduction of Australian Equivalents to International Financial Reporting Standards.

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**14 HOME CARE SERVICE OF NEW SOUTH WALES**

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**14.1 Home Care Service**

**14.1.1 Home Care Service**

Program Objective(s): To assist frail older people, younger people with a disability and their carers, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, domestic assistance, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Total hours of service provided for the year	thous	3,612	3,628	3,872	<b>3,990</b>
Domestic Assistance hours	%	47	48	48	<b>48</b>
Personal Care hours	%	38	38	35	<b>35</b>
Respite Care hours	%	13	12	10	<b>10</b>
Other Care hours	%	3	2	7	<b>7</b>
Total number of customers serviced per year	no.	52,000	50,000	52,500	<b>53,000</b>
Average hours per customer per year	no.	70	72	74	<b>75</b>
<u>Average Staffing:</u>	EFT	2,773	2,703	2,927	<b>2,977</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	149,444	153,809	<b>155,559</b>
Other operating expenses	35,346	38,795	<b>42,534</b>
Depreciation and amortisation	1,562	1,566	<b>1,620</b>
<b>Total Expenses Excluding Losses</b>	<b>186,352</b>	<b>194,170</b>	<b>199,713</b>

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**MINISTER FOR AGEING, AND MINISTER FOR DISABILITY  
SERVICES**

**14 HOME CARE SERVICE OF NEW SOUTH WALES**

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**14.1 Home Care Service**

**14.1.1 Home Care Service (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	28,322	29,520	<b>30,318</b>
Investment income	1,500	4,805	<b>4,966</b>
Grants and contributions	157,501	161,120	<b>165,383</b>
Other revenue	856	800	<b>800</b>
<b>Total Retained Revenue</b>	<b>188,179</b>	<b>196,245</b>	<b>201,467</b>
Gain/(loss) on disposal of non current assets	...	(73)	...
Other gains/(losses)	(202)	(202)	<b>(202)</b>
<b>NET COST OF SERVICES</b>	<b>(1,625)</b>	<b>(1,800)</b>	<b>(1,552)</b>

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<b>CAPITAL EXPENDITURE</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
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**ATTORNEY GENERAL, AND  
MINISTER FOR JUSTICE**

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	351,278	418,923	430,992
Other operating expenses	96,528	98,279	99,171
Depreciation and amortisation	43,806	50,512	53,940
Grants and subsidies	19,281	18,815	15,916
Finance costs	3,990	3,948	4,036
Other expenses	138,389	109,368	112,146
<b>Total Expenses Excluding Losses</b>	<b>653,272</b>	<b>699,845</b>	<b>716,201</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	125,821	194,171	195,662
Investment income	3,582	3,852	2,661
Retained taxes, fees and fines	8,500	7,202	7,500
Grants and contributions	10,303	12,021	9,192
Other revenue	11,874	12,436	13,015
<b>Total Retained Revenue</b>	<b>160,080</b>	<b>229,682</b>	<b>228,030</b>
Gain/(loss) on disposal of non current assets	10	(737)	10
Other gains/(losses)	(3,505)	(3,530)	(3,532)
<b>NET COST OF SERVICES</b>	<b>496,687</b>	<b>474,430</b>	<b>491,693</b>
<b>Distributions -</b>			
Dividends – Registry/Crown Solicitor’s Office	1,282	3,423	3,410
Tax Equivalents – Registry of Births, Deaths and Marriages	964	1,124	1,026
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>494,441</b>	<b>469,883</b>	<b>487,257</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	305,416	375,086	<b>384,153</b>
Grants and subsidies	19,281	18,815	<b>15,916</b>
Finance costs	3,990	3,948	<b>4,036</b>
Other	257,847	224,766	<b>233,869</b>
<b>Total Payments</b>	<b>586,534</b>	<b>622,615</b>	<b>637,974</b>
<b>Receipts</b>			
Sale of goods and services*	122,304	184,780	<b>189,717</b>
Interest	352	1,112	<b>718</b>
Other	57,163	60,687	<b>54,139</b>
<b>Total Receipts</b>	<b>179,819</b>	<b>246,579</b>	<b>244,574</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(406,715)</b>	<b>(376,036)</b>	<b>(393,400)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	10	13	<b>10</b>
Purchases of property, plant and equipment	(117,577)	(121,376)	<b>(95,684)</b>
Other	(10,602)	(8,355)	<b>(8,080)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(128,169)</b>	<b>(129,718)</b>	<b>(103,754)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	3,000	...	<b>3,800</b>
Repayment of borrowings and advances	(2,899)	(2,061)	<b>(1,817)</b>
Other	(782)	(2,665)	<b>(3,278)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(681)</b>	<b>(4,726)</b>	<b>(1,295)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	411,196	410,790	<b>404,284</b>
Capital appropriation	124,965	124,965	<b>98,202</b>
Cash transfers to Consolidated Fund	...	(1,918)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>536,161</b>	<b>533,837</b>	<b>502,486</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>596</b>	<b>23,357</b>	<b>4,037</b>
Opening Cash and Cash Equivalents	14,866	24,867	<b>48,224</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,462</b>	<b>48,224</b>	<b>52,261</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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	———2006-07———	
	Budget	Revised
	\$000	\$000

		<b>2007-08</b>
		<b>Budget</b>
		<b>\$000</b>

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(496,687)	(474,430)	<b>(491,693)</b>
Non cash items added back	88,825	89,919	<b>97,012</b>
Change in operating assets and liabilities	1,147	8,475	<b>1,281</b>
<b>Net cash flow from operating activities</b>	<b>(406,715)</b>	<b>(376,036)</b>	<b>(393,400)</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,462	48,224	52,261
Receivables*	24,053	51,445	53,586
Other	2,792	9,555	9,659
<b>Total Current Assets</b>	<b>42,307</b>	<b>109,224</b>	<b>115,506</b>
<b>Non Current Assets -</b>			
Receivables	24,969	36,988	37,302
Other financial assets	...	110,404	110,404
Property, plant and equipment -			
Land and building	823,373	819,851	875,808
Plant and equipment	50,680	47,770	37,158
Intangibles	43,177	45,063	48,986
Other	4,770	2,466	1,769
<b>Total Non Current Assets</b>	<b>946,969</b>	<b>1,062,542</b>	<b>1,111,427</b>
<b>Total Assets</b>	<b>989,276</b>	<b>1,171,766</b>	<b>1,226,933</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	20,674	25,700	26,870
Borrowings at amortised cost	2,817	1,857	1,943
Tax	241	...	...
Provisions*	24,437	51,360	54,509
Other	7,140	12,882	12,885
<b>Total Current Liabilities</b>	<b>55,309</b>	<b>91,799</b>	<b>96,207</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	39,021	37,819	39,716
Provisions	19,330	15,690	14,653
<b>Total Non Current Liabilities</b>	<b>58,351</b>	<b>53,509</b>	<b>54,369</b>
<b>Total Liabilities</b>	<b>113,660</b>	<b>145,308</b>	<b>150,576</b>
<b>NET ASSETS</b>	<b>875,616</b>	<b>1,026,458</b>	<b>1,076,357</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.



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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	318,388	418,647	<b>418,647</b>
Accumulated funds	557,228	607,811	<b>657,710</b>
<b>TOTAL EQUITY</b>	<b>875,616</b>	<b>1,026,458</b>	<b>1,076,357</b>

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## ATTORNEY GENERAL, AND MINISTER FOR JUSTICE

### 15 ATTORNEY GENERAL'S DEPARTMENT

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#### 15.1 Justice Services

##### 15.1.1 Justice Policy and Planning

Program Objective(s): To contribute to the development of a legal system and laws in New South Wales that further the principles of justice and contribute to the achievement of the goals of the Government.

Program Description: Conduct research and provide information to assist the Government in formulating and initiating new policies and developing legislation. Review laws and services in consultation with the community to ensure they are relevant to contemporary needs. Develop initiatives to promote a safer community.

	Units	2004-05	2005-06	2006-07	2007-08
<u>Outputs:</u>					
Proposals for legislative reform considered by Parliament	no.	31	33	35	<b>35</b>
Advisings provided to the Attorney General and Director General	no.	2,241	2,250	2,350	<b>2,350</b>
<u>Average Staffing:</u>	EFT	117	130	142	<b>149</b>

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2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	13,842	13,494	<b>16,037</b>
Other operating expenses	4,416	4,380	<b>4,651</b>
Depreciation and amortisation	632	816	<b>865</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	5,333	4,844	<b>5,149</b>
Grants to agencies for recurrent purposes	...	...	<b>1,461</b>
Criminology Research	65	60	<b>65</b>
Australian Institute of Judicial Administration	63	68	<b>68</b>
<b>Total Expenses Excluding Losses</b>	<b>24,351</b>	<b>23,662</b>	<b>28,296</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Services provided to departmental commercial activities	84	73	<b>84</b>
Minor sales of goods and services	11	8	<b>3</b>
Investment income	52	110	<b>55</b>
Grants and contributions	1,705	1,741	<b>1,358</b>
Other revenue	32	98	<b>72</b>
<b>Total Retained Revenue</b>	<b>1,884</b>	<b>2,030</b>	<b>1,572</b>
Gain/(loss) on disposal of non current assets	...	(19)	...
<b>NET COST OF SERVICES</b>	<b>22,467</b>	<b>21,651</b>	<b>26,724</b>

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<b>CAPITAL EXPENDITURE</b>	<b>1,076</b>	<b>1,267</b>	<b>1,162</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.2 Regulatory Services**

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Telephone inquiries concerning dissatisfaction with legal practitioners	no.	9,087	8,591	9,400	<b>9,400</b>
Complaints and consumer disputes received	no.	2,694	2,780	2,800	<b>2,800</b>
Admissions to legal practice	no.	1,931	1,951	2,100	<b>2,100</b>
<u>Average Staffing:</u>	EFT	27	35	32	<b>32</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,762	2,747	<b>2,920</b>
Other operating expenses	1,000	976	<b>1,156</b>
Depreciation and amortisation	71	98	<b>114</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	54	...	<b>54</b>
<b>Total Expenses Excluding Losses</b>	<b>3,887</b>	<b>3,821</b>	<b>4,244</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.2 Regulatory Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Services provided to departmental commercial activities	4	2	<b>6</b>
Minor sales of goods and services	43	13	<b>6</b>
Investment income	3	4	<b>4</b>
Other revenue	3,782	4,192	<b>3,924</b>
<b>Total Retained Revenue</b>	<b>3,832</b>	<b>4,211</b>	<b>3,940</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>55</b>	<b>(389)</b>	<b>304</b>

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<b>CAPITAL EXPENDITURE</b>	<b>439</b>	<b>520</b>	<b>457</b>
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## ATTORNEY GENERAL, AND MINISTER FOR JUSTICE

### 15 ATTORNEY GENERAL'S DEPARTMENT

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#### 15.1 Justice Services

##### 15.1.3 Legal and Support Services

Program Objective(s): To ensure members of the public have full access to the legal system and are adequately represented in legal matters affecting them and enhance the cost-effectiveness of the legal services used by the Government.

Program Description: Representation of and advice to members of the public granted legal aid and appearing before Coronial Inquiries, and persons called before the Police Integrity Commission and the Independent Commission Against Corruption. Provision of advice/consultancy services to Government agencies on legal services.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Higher Court matters completed by Public Defenders	no.	525	486	450	<b>450</b>
Higher Court and Criminal Court of Appeal written advices/ appeals finalised by Public Defenders	no.	429	394	390	<b>390</b>
Matters dealt with through the Community Justice Centres	no.	7,321	7,193	7,400	<b>7,500</b>
<u>Average Staffing</u> :	EFT	145	152	161	<b>162</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	18,317	17,158	<b>18,666</b>
Other operating expenses	7,451	6,542	<b>7,253</b>
Depreciation and amortisation	1,041	1,220	<b>1,337</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	54	23	<b>31</b>
Commercial Disputes Centre	81	72	<b>81</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Compensation for legal costs	462	1,232	<b>1,027</b>
Costs associated with the Criminal Cases Act	1,407	1,940	<b>1,445</b>
Costs awarded against the Crown in criminal matters	1,196	1,950	<b>1,228</b>
Legal Representation Office	967	200	<b>967</b>
Witnesses expenses	100	90	<b>100</b>
Special inquiries - expenses	...	375	...
Legal assistance claims	45	100	<b>45</b>
Dormant Funds on Public Trust	28	28	<b>29</b>
Crown Solicitor's Office*	23,240	...	...
<b>Total Expenses Excluding Losses</b>	<b>54,389</b>	<b>30,930</b>	<b>32,209</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	3,603	77	<b>91</b>
Minor sales of goods and services	11	1,743	<b>1,236</b>
Investment income	64	172	<b>103</b>
Grants and contributions	3,109	2,029	<b>2,033</b>
Other revenue	904	975	<b>862</b>
<b>Total Retained Revenue</b>	<b>7,691</b>	<b>4,996</b>	<b>4,325</b>
Gain/(loss) on disposal of non current assets	...	(16)	<b>1</b>
<b>NET COST OF SERVICES</b>	<b>46,698</b>	<b>25,950</b>	<b>27,883</b>
<b>CAPITAL EXPENDITURE</b>	<b>2,055</b>	<b>1,452</b>	<b>1,278</b>

\* The expenses of the core legal work of the Crown Solicitor's Office are now included in Program 15.3.2 Crown Solicitor's Office.

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.4 Justice Support Services**

Program Objective(s): To promote the earliest, most effective and efficient resolution of proceedings.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security, and enforcement of court orders.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Court security hours provided	no.	209,036	214,674	235,000	<b>247,000</b>
Court hours recorded	no.	97,214	99,601	99,000	<b>101,000</b>
Court hours transcribed	no.	67,306	62,198	70,000	<b>71,000</b>
Executory processes actioned	no.	94,574	85,872	80,000	<b>84,000</b>
<u>Average Staffing:</u>	EFT	839	837	776	<b>801</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	59,690	56,898	<b>58,830</b>
Other operating expenses	16,173	15,954	<b>15,491</b>
Depreciation and amortisation	4,867	5,186	<b>4,974</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	2	2	<b>2</b>
Other expenses			
Jury costs	7,230	7,800	<b>8,216</b>
Ex gratia payments	...	2	<b>6</b>
<b>Total Expenses Excluding Losses</b>	<b>87,962</b>	<b>85,842</b>	<b>87,519</b>



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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.4 Justice Support Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	...	40	...
Sheriff's fees	4,191	4,516	<b>4,427</b>
Services provided to departmental commercial activities	619	396	<b>482</b>
Minor sales of goods and services	19	73	<b>80</b>
Investment income	343	599	<b>310</b>
Grants and contributions	937	823	<b>845</b>
Other revenue	451	382	<b>716</b>
<b>Total Retained Revenue</b>	<b>6,560</b>	<b>6,829</b>	<b>6,860</b>
Gain/(loss) on disposal of non current assets	3	(81)	<b>2</b>
<b>NET COST OF SERVICES</b>	<b>81,399</b>	<b>79,094</b>	<b>80,657</b>

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<b>CAPITAL EXPENDITURE</b>	<b>7,001</b>	<b>6,664</b>	<b>4,701</b>
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## ATTORNEY GENERAL, AND MINISTER FOR JUSTICE

### 15 ATTORNEY GENERAL'S DEPARTMENT

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#### **15.1 Justice Services**

##### **15.1.5 Human Rights Services**

Program Objective(s): To reduce social disharmony through programs which protect human rights.

Program Description: Provision of advice and education to the community about discrimination and privacy. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeal.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Administrative Decisions Tribunal- Total cases finalised	no.	1,100	1,011	1,150	<b>1,150</b>
Anti-Discrimination Board- Complaints lodged	no.	1,051	1,075	1,075	<b>1,075</b>
Office of Public Guardian- Clients assisted by the Public Guardian	no.	1,672	1,735	1,785	<b>1,835</b>
Privacy NSW- Privacy complaints, advices and reviews	no.	n.a.	n.a.	1,580	<b>1,580</b>
Victims Compensation Tribunal- Applications received	no.	5,100	5,200	5,100	<b>5,100</b>
Counselling hours funded	no.	22,802	23,020	23,500	<b>24,000</b>
<u>Average Staffing:</u>	EFT	147	130	142	<b>143</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses - Employee related	7,687	7,428	<b>7,718</b>
Other operating expenses	4,141	3,897	<b>4,599</b>
Depreciation and amortisation	673	817	<b>1,247</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.1 Justice Services**

**15.1.5 Human Rights Services (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Office of the Protective Commissioner	7,432	7,432	<b>2,825</b>
Recurrent grants to non-profit organisations	43	43	<b>43</b>
Grants to organisations - other general government agencies	2,480	2,480	<b>2,390</b>
Other expenses			
Office of the Public Guardian	6,751	6,751	<b>7,008</b>
Compensation to victims of crimes	71,346	71,048	<b>71,446</b>
<b>Total Expenses Excluding Losses</b>	<b>100,553</b>	<b>99,896</b>	<b>97,276</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Services provided to departmental commercial activities	87	71	<b>84</b>
Minor sales of goods and services	728	597	<b>750</b>
Investment income	53	110	<b>56</b>
Retained taxes, fees and fines	8,500	7,202	<b>7,500</b>
Other revenue	1,158	947	<b>1,237</b>
<b>Total Retained Revenue</b>	<b>10,526</b>	<b>8,927</b>	<b>9,627</b>
Gain/(loss) on disposal of non current assets	...	(15)	<b>1</b>
Other gains/(losses)	(227)	(227)	<b>(227)</b>
<b>NET COST OF SERVICES</b>	<b>90,254</b>	<b>91,211</b>	<b>87,875</b>
<b>CAPITAL EXPENDITURE</b>	<b>5,528</b>	<b>6,790</b>	<b>5,754</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.1 Supreme Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear appeals and conduct criminal and civil trials, and to administer deceased estates.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Civil cases finalised (including Court of Appeal)	no.	12,850	13,630	14,740	<b>15,000</b>
Criminal cases finalised (including Court of Criminal Appeal)	no.	725	607	587	<b>560</b>
<u>Average Staffing:</u>	EFT	328	337	336	<b>337</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	46,783	46,656	<b>48,065</b>
Other operating expenses	7,512	7,634	<b>7,080</b>
Depreciation and amortisation	3,521	3,782	<b>3,802</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	1	1	<b>1</b>
Grants to agencies for recurrent purposes	664	638	<b>669</b>
Other expenses			
Law Courts Limited	19,820	4,000	<b>10,340</b>
Fees for the arbitration of civil claims	32	...	<b>...</b>
Ex gratia payments	...	120	<b>43</b>
<b>Total Expenses Excluding Losses</b>	<b>78,333</b>	<b>62,831</b>	<b>70,000</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.1 Supreme Court (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	1,542	1,650	<b>1,593</b>
Supreme Court fees	38,907	44,353	<b>41,795</b>
Services provided to departmental commercial activities	220	159	<b>190</b>
Minor sales of goods and services	37	11	<b>34</b>
Investment income	136	259	<b>132</b>
Other revenue	554	583	<b>547</b>
<b>Total Retained Revenue</b>	<b>41,396</b>	<b>47,015</b>	<b>44,291</b>
Gain/(loss) on disposal of non current assets	1	(39)	<b>1</b>
Other gains/(losses)	(468)	(468)	<b>(468)</b>
<b>NET COST OF SERVICES</b>	<b>37,404</b>	<b>16,323</b>	<b>26,176</b>

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<b>CAPITAL EXPENDITURE</b>	<b>9,128</b>	<b>10,362</b>	<b>7,849</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.2 District Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through State-wide intermediate court services.

Program Description: The provision of courts, judicial officers, registry services and support staff to hear indictable offences and civil matters up to a limit of \$750,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Civil cases finalised	no.	8,299	8,452	8,200	<b>8,200</b>
Civil cases determined by Court hearings	no.	1,951	1,957	1,900	<b>1,900</b>
Criminal cases finalised	no.	9,986	9,661	9,600	<b>9,600</b>
<u>Average Staffing:</u>	EFT	309	288	235	<b>225</b>

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——2006-07——		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	47,012	47,784	<b>48,968</b>
Other operating expenses	9,756	7,752	<b>8,396</b>
Depreciation and amortisation	5,081	7,240	<b>8,787</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	1	1	<b>1</b>
Grants to agencies for recurrent purposes	503	448	<b>441</b>
Finance costs			
Finance lease interest charges to private sector - raised within Australia	3,770	3,848	<b>3,806</b>
Other expenses			
Fees for the arbitration of civil claims	234	52	<b>117</b>
Ex gratia payments	...	1	<b>2</b>
<b>Total Expenses Excluding Losses</b>	<b>66,357</b>	<b>67,126</b>	<b>70,518</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.2 District Court (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Dust Diseases Tribunal fees	320	320	<b>320</b>
Sale of transcripts	1,363	1,332	<b>1,438</b>
Transcription services	...	5	<b>13</b>
District Court fees	10,237	10,101	<b>10,481</b>
Arbitration fees	170	109	<b>155</b>
Services provided to departmental commercial activities	166	107	<b>113</b>
Minor sales of goods and services	5	15	<b>2</b>
Investment income	2,168	965	<b>944</b>
Grants and contributions	4,552	6,282	<b>4,956</b>
Other revenue	2,551	2,737	<b>2,741</b>
<b>Total Retained Revenue</b>	<b>21,532</b>	<b>21,973</b>	<b>21,163</b>
Gain/(loss) on disposal of non current assets	1	(25)	1
<b>NET COST OF SERVICES</b>	<b>44,824</b>	<b>45,178</b>	<b>49,354</b>
<b>CAPITAL EXPENDITURE</b>	<b>48,275</b>	<b>47,764</b>	<b>44,723</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.3 Local Courts**

Program Objective(s): To promote the earliest, most effective and efficient resolution of criminal matters and civil disputes through State-wide lower or magistrate court services.

Program Description: The provision of courts, magistrates, registry services and support staff to hear matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Civil claims finalised by judicial officers	no.	10,842	10,263	9,400	<b>9,400</b>
Criminal matters finalised	no.	243,022	277,025	270,500	<b>270,500</b>
Other matters (Family Law and Children's Court) finalised	no.	24,619	27,753	29,000	<b>29,000</b>
<u>Average Staffing:</u>	EFT	1,245	1,270	1,297	<b>1,278</b>

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—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	120,736	121,465	<b>122,806</b>
Other operating expenses	30,644	33,048	<b>31,000</b>
Depreciation and amortisation	23,563	24,995	<b>26,485</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	121	238	<b>124</b>
Grants to agencies for recurrent purposes	2,384	2,465	<b>2,511</b>
Other expenses			
Fees for the arbitration of civil claims	449	223	<b>462</b>
Fees for inquests and post mortems	4,118	3,300	<b>4,229</b>
Ex gratia payments	...	6	<b>20</b>
<b>Total Expenses Excluding Losses</b>	<b>182,015</b>	<b>185,740</b>	<b>187,637</b>



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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Family Law Court	1,603	1,181	<b>1,124</b>
Sale of transcripts	883	892	<b>934</b>
Local Court fees	31,214	32,622	<b>33,862</b>
Arbitration fees	...	3	...
Services provided to departmental commercial activities	790	648	<b>732</b>
Birth, death and marriage fees - other	491	498	<b>485</b>
Minor sales of goods and services	83	223	<b>224</b>
Investment income	642	1,123	<b>613</b>
Grants and contributions	...	1,146	...
Other revenue	2,076	2,112	<b>2,325</b>
<b>Total Retained Revenue</b>	<b>37,782</b>	<b>40,448</b>	<b>40,299</b>
Gain/(loss) on disposal of non current assets	5	(517)	<b>4</b>
Other gains/(losses)	(2,805)	(2,805)	<b>(2,805)</b>
<b>NET COST OF SERVICES</b>	<b>147,033</b>	<b>148,614</b>	<b>150,139</b>

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<b>CAPITAL EXPENDITURE</b>	<b>48,120</b>	<b>49,911</b>	<b>30,042</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.4 Land and Environment Court**

Program Objective(s): To promote the earliest, most effective and efficient resolution of land and environment matters.

Program Description: The provision of courts, judicial officers, assessors, registry services and support staff to deal with local government appeals, land valuation, development, building and environment matters.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Total disputes finalised	no.	1,726	1,720	2,100	<b>2,100</b>
<u>Average Staffing:</u>					
	EFT	54	52	59	<b>56</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	8,497	8,381	<b>8,093</b>
Other operating expenses	1,060	1,311	<b>1,262</b>
Depreciation and amortisation	838	871	<b>595</b>

<b>Total Expenses Excluding Losses</b>	<b>10,395</b>	<b>10,563</b>	<b>9,950</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	92	164	<b>71</b>
Land and Environment Court fees	2,171	2,311	<b>2,140</b>
Services provided to departmental commercial activities	32	32	<b>33</b>
Minor sales of goods and services	1	3	<b>5</b>
Investment income	20	45	<b>22</b>
Other revenue	119	138	<b>144</b>

<b>Total Retained Revenue</b>	<b>2,435</b>	<b>2,693</b>	<b>2,415</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.4 Land and Environment Court (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(7)	...
<b>NET COST OF SERVICES</b>	<b>7,960</b>	<b>7,877</b>	<b>7,535</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>149</b>	<b>189</b>	<b>176</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.5 Industrial Relations Commission**

Program Objective(s): To promote the earliest, most effective and efficient resolution of industrial matters.

Program Description: The provision of courts, judicial officers, registry services and support services in an endeavour to settle industrial disputes and the hearing of certain criminal prosecutions for offences under industrial laws. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Total disputes finalised	no.	8,669	6,540	2,850	<b>2,500</b>
<u>Average Staffing:</u>	EFT	116	113	103	<b>100</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	14,766	14,653	<b>15,495</b>
Other operating expenses	5,208	4,656	<b>4,966</b>
Depreciation and amortisation	2,206	2,374	<b>2,562</b>
<b>Total Expenses Excluding Losses</b>	<b>22,180</b>	<b>21,683</b>	<b>23,023</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Industrial Court fees	402	412	<b>416</b>
Sale of transcripts	509	276	<b>310</b>
Services provided to departmental commercial activities	67	49	<b>53</b>
Minor sales of goods and services	127	107	<b>109</b>
Investment income	41	80	<b>38</b>
Other revenue	193	93	<b>277</b>
<b>Total Retained Revenue</b>	<b>1,339</b>	<b>1,017</b>	<b>1,203</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.2 Court Services**

**15.2.5 Industrial Relations Commission (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(17)	...
<b>NET COST OF SERVICES</b>	<b>20,841</b>	<b>20,683</b>	<b>21,820</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>1,573</b>	<b>685</b>	<b>326</b>
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## ATTORNEY GENERAL, AND MINISTER FOR JUSTICE

### 15 ATTORNEY GENERAL'S DEPARTMENT

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#### **15.3 Business Services**

##### **15.3.1 Registry of Births, Deaths and Marriages**

**Program Objective(s):** To protect the legal entitlements of New South Wales' citizens and residents through accurate records of all births, deaths and marriages occurring in New South Wales.

**Program Description:** The provision of an accurate, consistent, equitable and secure system for the registration of births, deaths and marriages in New South Wales. The information recorded in the system is used to provide a range of certificates, products and information services, including accurate and reliable data for planning and research.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<b>Outputs:</b>					
Customer transaction volumes (applications and registrations)	no.	706,679	705,009	706,800	<b>707,000</b>
Compliance with Guarantee of Service (standard certificate applications)	%	81.8	98.6	98.0	<b>98.0</b>
<b>Average Staffing:</b>	EFT	142	141	139	<b>139</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	11,186	11,424	<b>12,746</b>
Other operating expenses	9,167	4,053	<b>4,936</b>
Depreciation and amortisation	1,313	1,313	<b>1,345</b>
Finance costs			
Interest on public sector borrowings and advances	220	100	<b>230</b>
Other expenses			
equivalent income tax on operations (general government)	964	...	...
<b>Total Expenses Excluding Losses</b>	<b>22,850</b>	<b>16,890</b>	<b>19,257</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.3 Business Services**

**15.3.1 Registry of Births, Deaths and Marriages (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Birth, death and marriage fees	24,989	24,376	<b>26,650</b>
Investment income	60	85	<b>100</b>
Other revenue	54	54	<b>44</b>
<b>Total Retained Revenue</b>	<b>25,103</b>	<b>24,515</b>	<b>26,794</b>
Other gains/(losses)	(5)	(5)	(5)
<b>NET COST OF SERVICES</b>	<b>(2,248)</b>	<b>(7,620)</b>	<b>(7,532)</b>

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<b>CAPITAL EXPENDITURE</b>	<b>4,835</b>	<b>2,078</b>	<b>5,298</b>
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Note: The Registry of Births, Deaths and Marriages was consolidated into the Attorney General's Department during 2006-07.

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.3 Business Services**

**15.3.2 Crown Solicitor's Office**

Program Objective(s): To provide the NSW Government and its agencies with legal advice and representation.

Program Description: To undertake core and non-core (general) legal work for the NSW Government. The Crown Solicitor must be engaged by government agencies to perform core legal services for matters that have implications for government beyond an individual Minister's portfolio, involve the constitutional powers and privileges of the State or raise issues which are fundamental to the responsibilities of government. The Crown Solicitor's Office competes with the private legal profession for non-core legal work.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Average daily billable hours per solicitor	no.	4.9	4.8	4.8	<b>4.9</b>
Proportion of core work to total work for NSW Crown Solicitor	%	46.2	51.5	53.3	<b>53.5</b>
<u>Average Staffing:</u>	EFT	275	295	314	<b>315</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	...	24,201	<b>24,525</b>
Other operating expenses	...	8,076	<b>8,381</b>
Depreciation and amortisation	...	1,800	<b>1,827</b>
Other expenses			
Core Legal Disbursements	...	10,150	<b>5,416</b>
<b>Total Expenses Excluding Losses</b>	...	<b>44,227</b>	<b>40,149</b>



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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.3 Business Services**

**15.3.2 Crown Solicitor's Office (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	17,969	<b>19,008</b>
Investment income	...	300	<b>284</b>
Other revenue	...	125	<b>126</b>
<b>Total Retained Revenue</b>	...	<b>18,394</b>	<b>19,418</b>
Other gains/(losses)	...	(25)	<b>(27)</b>
<b>NET COST OF SERVICES</b>	...	<b>25,858</b>	<b>20,758</b>

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<b>CAPITAL EXPENDITURE</b>	...	<b>2,050</b>	<b>1,998</b>
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Note: The Crown Solicitor's Office was consolidated within the Attorney General's Department during 2006-07. Funding for core legal work (\$23.2 million in the 2006-07 Budget) is distributed across the Office's expenses.

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**15 ATTORNEY GENERAL'S DEPARTMENT**

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**15.3 Business Services**

**15.3.3 Personnel Services**

Program Objective(s): To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

Program Description: Personnel services are provided to the Public Trustee NSW, the Office of the Protective Commissioner, the Office of the Public Guardian and the Legal Profession Admission Board.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Personnel services -					
Public Trustee NSW	EFT	n.a.	n.a.	263	<b>263</b>
Office of the Protective Commissioner	EFT	n.a.	n.a.	237	<b>235</b>
Office of the Public Guardian	EFT	n.a.	n.a.	63	<b>69</b>
Legal Profession Admission Board	EFT	n.a.	n.a.	10	<b>10</b>

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—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

  Operating expenses -  
  Employee related

... 46,634 **46,123**

**Total Expenses Excluding Losses**

... **46,634** **46,123**

Less:

**Retained Revenue -**

  Sales of goods and services  
  Personnel Services Revenue

... 46,634 **46,123**

**Total Retained Revenue**

... **46,634** **46,123**

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**16 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	3,475	3,666	<b>3,664</b>
Other operating expenses	1,310	1,359	<b>1,555</b>
Depreciation and amortisation	80	87	<b>74</b>
Other expenses	...	110	...
<b>Total Expenses Excluding Losses</b>	<b>4,865</b>	<b>5,222</b>	<b>5,293</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	141	485	<b>655</b>
Investment income	8	48	<b>21</b>
Other revenue	5	24	<b>4</b>
<b>Total Retained Revenue</b>	<b>154</b>	<b>557</b>	<b>680</b>
<b>NET COST OF SERVICES</b>	<b>4,711</b>	<b>4,665</b>	<b>4,613</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**16 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	3,241	3,490	<b>3,426</b>
Other	1,489	1,648	<b>1,734</b>
<b>Total Payments</b>	<b>4,730</b>	<b>5,138</b>	<b>5,160</b>
<b>Receipts</b>			
Sale of goods and services	141	474	<b>655</b>
Interest	8	48	<b>21</b>
Other	184	203	<b>183</b>
<b>Total Receipts</b>	<b>333</b>	<b>725</b>	<b>859</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,397)</b>	<b>(4,413)</b>	<b>(4,301)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(150)	(139)	<b>(150)</b>
Other	...	(11)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(150)</b>	<b>(150)</b>	<b>(150)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,400	4,600	<b>4,388</b>
Capital appropriation	150	150	<b>150</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,550</b>	<b>4,750</b>	<b>4,538</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3</b>	<b>187</b>	<b>87</b>
Opening Cash and Cash Equivalents	227	680	<b>867</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>230</b>	<b>867</b>	<b>954</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,711)	(4,665)	<b>(4,613)</b>
Non cash items added back	299	248	<b>301</b>
Change in operating assets and liabilities	15	4	<b>11</b>
<b>Net cash flow from operating activities</b>	<b>(4,397)</b>	<b>(4,413)</b>	<b>(4,301)</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**16 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	230	867	954
Receivables	57	398	398
Other	56	...	...
<b>Total Current Assets</b>	<b>343</b>	<b>1,265</b>	<b>1,352</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	346	334	410
Intangibles	...	9	9
<b>Total Non Current Assets</b>	<b>346</b>	<b>343</b>	<b>419</b>
<b>Total Assets</b>	<b>689</b>	<b>1,608</b>	<b>1,771</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	104	173	175
Provisions	204	275	284
Other	10	6	6
<b>Total Current Liabilities</b>	<b>318</b>	<b>454</b>	<b>465</b>
<b>Non Current Liabilities -</b>			
Provisions	124	79	79
<b>Total Non Current Liabilities</b>	<b>124</b>	<b>79</b>	<b>79</b>
<b>Total Liabilities</b>	<b>442</b>	<b>533</b>	<b>544</b>
<b>NET ASSETS</b>	<b>247</b>	<b>1,075</b>	<b>1,227</b>
<b>EQUITY</b>			
Accumulated funds	247	1,075	1,227
<b>TOTAL EQUITY</b>	<b>247</b>	<b>1,075</b>	<b>1,227</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**16 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**16.1 Judicial Commission of New South Wales**

**16.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

Average Staffing (EFT)

2006-07                  2007-08

Activities:

Sentencing consistency and judicial education/training	29	29	
Complaints	2	2	
Administration, management support and stenographic services	4	4	
	35	35	

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	3,475	3,666	<b>3,664</b>
Other operating expenses	1,310	1,359	<b>1,555</b>
Depreciation and amortisation	80	87	<b>74</b>
Other expenses			
Conduct Division	...	110	...
<b>Total Expenses Excluding Losses</b>	<b>4,865</b>	<b>5,222</b>	<b>5,293</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**16 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**16.1 Judicial Commission of New South Wales**

**16.1.1 Judicial Commission of New South Wales (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	141	485	<b>655</b>
Investment income	8	48	<b>21</b>
Other revenue	5	24	<b>4</b>
<b>Total Retained Revenue</b>	<b>154</b>	<b>557</b>	<b>680</b>
<b>NET COST OF SERVICES</b>	<b>4,711</b>	<b>4,665</b>	<b>4,613</b>

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<b>CAPITAL EXPENDITURE</b>	<b>150</b>	<b>150</b>	<b>150</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	60,493	59,122	<b>64,565</b>
Other operating expenses	14,028	14,042	<b>14,623</b>
Depreciation and amortisation	3,177	3,125	<b>2,978</b>
Grants and subsidies	14,414	15,964	<b>15,855</b>
Other expenses	78,256	77,594	<b>88,531</b>
<b>Total Expenses Excluding Losses</b>	<b>170,368</b>	<b>169,847</b>	<b>186,552</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	47,155	50,469	<b>50,464</b>
Investment income	2,500	4,569	<b>4,904</b>
Grants and contributions	34,570	41,184	<b>42,531</b>
Other revenue	221	143	<b>221</b>
<b>Total Retained Revenue</b>	<b>84,446</b>	<b>96,365</b>	<b>98,120</b>
<b>NET COST OF SERVICES</b>	<b>85,922</b>	<b>73,482</b>	<b>88,432</b>



**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	62,693	59,677	<b>64,565</b>
Grants and subsidies	14,414	15,964	<b>15,855</b>
Other	98,556	98,120	<b>111,562</b>
<b>Total Payments</b>	<b>175,663</b>	<b>173,761</b>	<b>191,982</b>
<b>Receipts</b>			
Sale of goods and services	47,157	50,471	<b>50,464</b>
Interest	2,500	4,569	<b>4,904</b>
Other	43,700	50,236	<b>51,160</b>
<b>Total Receipts</b>	<b>93,357</b>	<b>105,276</b>	<b>106,528</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(82,306)</b>	<b>(68,485)</b>	<b>(85,454)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,906)	(1,853)	<b>(3,268)</b>
Other	(4,500)	(4,500)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,406)</b>	<b>(6,353)</b>	<b>(3,268)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	87,125	87,125	<b>88,432</b>
Capital appropriation	4,356	4,356	<b>2,411</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>91,481</b>	<b>91,481</b>	<b>90,843</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,769</b>	<b>16,643</b>	<b>2,121</b>
Opening Cash and Cash Equivalents	46,566	52,003	<b>68,646</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>49,335</b>	<b>68,646</b>	<b>70,767</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(85,922)	(73,482)	<b>(88,432)</b>
Non cash items added back	3,177	3,125	<b>2,978</b>
Change in operating assets and liabilities	439	1,872	...
<b>Net cash flow from operating activities</b>	<b>(82,306)</b>	<b>(68,485)</b>	<b>(85,454)</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	49,335	68,646	<b>70,767</b>
Receivables	3,035	5,717	<b>5,717</b>
Other	1,206	...	...
<b>Total Current Assets</b>	<b>53,576</b>	<b>74,363</b>	<b>76,484</b>
<b>Non Current Assets -</b>			
Receivables	2,554	2,391	<b>2,391</b>
Property, plant and equipment -			
Land and building	6,070	6,772	<b>7,433</b>
Plant and equipment	5,356	2,758	<b>2,872</b>
Intangibles	5,447	5,353	<b>4,868</b>
Other	...	2,530	<b>2,861</b>
<b>Total Non Current Assets</b>	<b>19,427</b>	<b>19,804</b>	<b>20,425</b>
<b>Total Assets</b>	<b>73,003</b>	<b>94,167</b>	<b>96,909</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	16,522	14,028	<b>14,028</b>
Provisions	3,955	16,444	<b>16,444</b>
<b>Total Current Liabilities</b>	<b>20,477</b>	<b>30,472</b>	<b>30,472</b>
<b>Non Current Liabilities -</b>			
Provisions	22,986	2,921	<b>3,252</b>
Other	33	2,511	<b>2,511</b>
<b>Total Non Current Liabilities</b>	<b>23,019</b>	<b>5,432</b>	<b>5,763</b>
<b>Total Liabilities</b>	<b>43,496</b>	<b>35,904</b>	<b>36,235</b>
<b>NET ASSETS</b>	<b>29,507</b>	<b>58,263</b>	<b>60,674</b>
<b>EQUITY</b>			
Accumulated funds	29,507	58,263	<b>60,674</b>
<b>TOTAL EQUITY</b>	<b>29,507</b>	<b>58,263</b>	<b>60,674</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
 Arising from Family Relationships**

Program Objective(s): To provide legal services for eligible persons under Commonwealth family law and relevant State legislation. To promote the role of alternative dispute resolution in family law matters.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the Property (Relationships) Act and the Adoption Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	62.9	62.3	61.7	<b>61.1</b>
Non-English speaking background	%	9.1	10.0	10.4	<b>10.8</b>
Aboriginal and Torres Strait Islander	%	7.3	7.4	8.0	<b>8.9</b>
Non-urban	%	40.6	38.8	39.0	<b>39.1</b>
Receiving Commonwealth benefits	%	68.8	69.7	66.6	<b>66.2</b>
Approval rate of applications for legal aid	%	72.8	75.9	75.0	<b>75.5</b>
<u>Outputs:</u>					
Advice and minor assistance	no.	29,460	30,610	31,165	<b>32,117</b>
Information services	no.	54,237	81,992	85,137	<b>88,283</b>
Alternative dispute resolution	no.	2,022	2,135	2,208	<b>2,308</b>
Case approvals	no.	11,719	12,837	13,817	<b>14,889</b>
Duty appearances	no.	5,479	6,288	6,311	<b>6,333</b>
<u>Average Staffing:</u>	EFT	203	200	209	<b>209</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes  
Arising from Family Relationships (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	18,531	17,517	<b>20,453</b>
Other operating expenses	4,254	4,454	<b>4,508</b>
Depreciation and amortisation	1,057	990	<b>989</b>
Other expenses			
Payments to private practitioners	24,540	31,990	<b>27,452</b>
<b>Total Expenses Excluding Losses</b>	<b>48,382</b>	<b>54,951</b>	<b>53,402</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	1,148	1,119	<b>1,148</b>
Legal aid services - Commonwealth matters	37,151	38,535	<b>38,618</b>
Investment income	614	1,085	<b>650</b>
Grants and contributions	1,365	2,195	<b>2,297</b>
Other revenue	...	20	...
<b>Total Retained Revenue</b>	<b>40,278</b>	<b>42,954</b>	<b>42,713</b>
<b>NET COST OF SERVICES</b>	<b>8,104</b>	<b>11,997</b>	<b>10,689</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>2,644</b>	<b>2,613</b>	<b>1,284</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	18.3	18.1	18.4	<b>18.4</b>
Non-English speaking background	%	14.6	14.2	13.5	<b>13.7</b>
Aboriginal and Torres Strait Islander	%	5.7	6.7	7.9	<b>8.2</b>
Non-urban	%	23.6	23.9	25.2	<b>25.8</b>
Receiving Commonwealth benefits	%	54.4	58.1	57.9	<b>57.5</b>
Approval rate of applications for legal aid					
<u>Outputs:</u>					
Advice and minor assistance	no.	26,461	29,198	32,101	<b>33,064</b>
Information services	no.	35,152	65,774	93,243	<b>96,040</b>
Case approvals	no.	41,115	42,482	44,915	<b>46,710</b>
Duty appearances	no.	88,088	90,244	90,293	<b>91,746</b>
<u>Average Staffing:</u>	EFT	365	375	395	<b>395</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal  
Law Matters (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	33,075	33,012	<b>33,604</b>
Other operating expenses	7,436	7,382	<b>7,613</b>
Depreciation and amortisation	1,596	1,644	<b>1,493</b>
Other expenses			
Payments to private practitioners	48,734	38,645	<b>54,325</b>
Payments to Public Defenders	...	1,493	<b>1,225</b>
<b>Total Expenses Excluding Losses</b>	<b>90,841</b>	<b>82,176</b>	<b>98,260</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	589	1,038	<b>1,050</b>
Legal aid services - Commonwealth matters	3,821	4,676	<b>4,578</b>
Investment income	1,683	3,048	<b>3,622</b>
Grants and contributions	21,407	25,781	<b>26,704</b>
Other revenue	155	57	<b>155</b>
<b>Total Retained Revenue</b>	<b>27,655</b>	<b>34,600</b>	<b>36,109</b>
<b>NET COST OF SERVICES</b>	<b>63,186</b>	<b>47,576</b>	<b>62,151</b>
<b>CAPITAL EXPENDITURE</b>	<b>3,207</b>	<b>3,193</b>	<b>1,661</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**17.1 Legal Aid and Other Legal Services**

**17.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Grants to Access and Equity Target					
Group clients -					
Female	%	43.0	42.6	43.9	<b>43.4</b>
Non-English speaking background	%	19.3	20.8	20.9	<b>21.4</b>
Aboriginal and Torres Strait Islander	%	2.0	2.0	3.1	<b>3.5</b>
Non-urban	%	27.7	26.9	27.2	<b>27.5</b>
Receiving Commonwealth benefits	%	79.8	94.9	94.9	<b>94.9</b>
Approval rate of applications for legal aid					

Outputs:

Advice and minor assistance	no.	18,560	20,244	20,628	<b>21,404</b>
Information services	no.	68,579	94,245	112,111	<b>114,353</b>
Case approvals	no.	1,222	1,502	1,530	<b>1,644</b>
Duty appearances	no.	24,406	26,492	26,944	<b>27,396</b>

Average Staffing: EFT                      105                      109                      119                      **119**

2006-07		<b>2007-08</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	8,404	8,269	<b>10,024</b>
Other operating expenses	2,177	2,099	<b>2,358</b>
Depreciation and amortisation	491	467	<b>459</b>
Other expenses			
Payments to private practitioners	4,982	5,466	<b>5,529</b>
<b>Total Expenses Excluding Losses</b>	<b>16,054</b>	<b>16,301</b>	<b>18,370</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.3 Legal Aid and Other Legal Services for Eligible Persons in Civil Law  
Matters (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Contributions by legally assisted persons	364	941	<b>964</b>
Legal aid services - Commonwealth matters	4,082	4,160	<b>4,106</b>
Investment income	203	436	<b>632</b>
Grants and contributions	5,159	5,500	<b>5,755</b>
Other revenue	66	66	<b>66</b>

<b>Total Retained Revenue</b>	<b>9,874</b>	<b>11,103</b>	<b>11,523</b>
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<b>NET COST OF SERVICES</b>	<b>6,180</b>	<b>5,198</b>	<b>6,847</b>
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<b>CAPITAL EXPENDITURE</b>	<b>555</b>	<b>547</b>	<b>323</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**17 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**17.1 Legal Aid and Other Legal Services**

**17.1.4 Funding for Community Legal Centres and Other Community Legal Services**

Program Objective(s): To provide community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education and provide advice to the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes.

		Average Staffing (EFT)	
		2006-07	2007-08
<u>Activities</u> :	Administration	5	5

  

		2006-07	2007-08
Budget	Revised	Budget	Budget
\$000	\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	483	324	<b>484</b>
Other operating expenses	161	107	<b>144</b>
Depreciation and amortisation	33	24	<b>37</b>
Grants and subsidies			
Grants to community legal centres	9,886	11,253	<b>11,158</b>
Women's domestic violence court assistance program	3,917	4,097	<b>4,063</b>
Domestic Violence Advocacy Service	373	375	<b>387</b>
Community Legal Centres Secretariat - NSW	238	239	<b>247</b>
<b>Total Expenses Excluding Losses</b>	<b>15,091</b>	<b>16,419</b>	<b>16,520</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	6,639	7,708	<b>7,775</b>
<b>Total Retained Revenue</b>	<b>6,639</b>	<b>7,708</b>	<b>7,775</b>
<b>NET COST OF SERVICES</b>	<b>8,452</b>	<b>8,711</b>	<b>8,745</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	76,181	75,918	<b>73,974</b>
Other operating expenses	13,965	13,433	<b>13,245</b>
Depreciation and amortisation	4,259	4,497	<b>3,877</b>
Other expenses	3,323	3,323	<b>3,410</b>
<b>Total Expenses Excluding Losses</b>	<b>97,728</b>	<b>97,171</b>	<b>94,506</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	34	160	<b>67</b>
Investment income	103	200	<b>207</b>
Grants and contributions	...	107	...
Other revenue	235	272	<b>260</b>
<b>Total Retained Revenue</b>	<b>372</b>	<b>739</b>	<b>534</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>97,351</b>	<b>96,427</b>	<b>93,967</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	68,876	68,480	<b>66,679</b>
Other	19,217	18,438	<b>18,100</b>
<b>Total Payments</b>	<b>88,093</b>	<b>86,918</b>	<b>84,779</b>
<b>Receipts</b>			
Sale of goods and services	34	160	<b>67</b>
Interest	91	188	<b>207</b>
Other	1,784	1,632	<b>1,495</b>
<b>Total Receipts</b>	<b>1,909</b>	<b>1,980</b>	<b>1,769</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(86,184)</b>	<b>(84,938)</b>	<b>(83,010)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	5	<b>5</b>
Purchases of property, plant and equipment	(1,208)	(1,208)	<b>(1,252)</b>
Other	(50)	(50)	<b>(50)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,253)</b>	<b>(1,253)</b>	<b>(1,297)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	86,537	86,537	<b>82,866</b>
Capital appropriation	1,258	1,258	<b>1,302</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>87,795</b>	<b>87,795</b>	<b>84,168</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>358</b>	<b>1,604</b>	<b>(139)</b>
Opening Cash and Cash Equivalents	3,704	2,421	<b>4,025</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,062</b>	<b>4,025</b>	<b>3,886</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(97,351)	(96,427)	<b>(93,967)</b>
Non cash items added back	11,366	11,654	<b>10,850</b>
Change in operating assets and liabilities	(199)	(165)	<b>107</b>
<b>Net cash flow from operating activities</b>	<b>(86,184)</b>	<b>(84,938)</b>	<b>(83,010)</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,062	4,025	3,886
Receivables	423	1,747	1,696
Inventories	2	...	...
Other	1,326	...	...
<b>Total Current Assets</b>	<b>5,813</b>	<b>5,772</b>	<b>5,582</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Plant and equipment	12,809	10,784	9,399
Intangibles	322	2,064	874
<b>Total Non Current Assets</b>	<b>13,131</b>	<b>12,848</b>	<b>10,273</b>
<b>Total Assets</b>	<b>18,944</b>	<b>18,620</b>	<b>15,855</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,548	1,670	2,019
Provisions	5,179	6,706	6,691
Other	203	225	90
<b>Total Current Liabilities</b>	<b>7,930</b>	<b>8,601</b>	<b>8,800</b>
<b>Non Current Liabilities -</b>			
Provisions	1,762	161	233
Other	345	649	439
<b>Total Non Current Liabilities</b>	<b>2,107</b>	<b>810</b>	<b>672</b>
<b>Total Liabilities</b>	<b>10,037</b>	<b>9,411</b>	<b>9,472</b>
<b>NET ASSETS</b>	<b>8,907</b>	<b>9,209</b>	<b>6,383</b>
<b>EQUITY</b>			
Reserves	551	356	356
Accumulated funds	8,356	8,853	6,027
<b>TOTAL EQUITY</b>	<b>8,907</b>	<b>9,209</b>	<b>6,383</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**18.1 Criminal Prosecutions**

**18.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an efficient, fair and just prosecution service.

Program Description: The prosecution of all indictable and certain summary offences against New South Wales' laws, and the conduct of appeals in the Local, District, Supreme and High Courts.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Supreme Court -					
Trials registered	no.	62	79	85	<b>85</b>
Trials completed	no.	111	72	87	<b>87</b>
District Court -					
Trials registered	no.	1,867	1,820	1,731	<b>1,700</b>
Trials completed	no.	2,156	2,134	1,881	<b>1,750</b>
Sentences registered	no.	1,342	1,448	1,453	<b>1,500</b>
Sentences completed	no.	1,504	1,514	1,385	<b>1,500</b>
All grounds appeals registered	no.	1,434	1,491	1,373	<b>1,450</b>
All grounds appeals completed	no.	1,299	1,512	1,524	<b>1,500</b>
Local Courts -					
Committals registered	no.	5,485	5,473	5,472	<b>5,350</b>
Committals completed	no.	5,781	5,628	5,629	<b>5,700</b>
<u>Average Staffing</u> :	EFT	635	652	641	<b>603</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	76,181	75,918	<b>73,974</b>
Other operating expenses	13,965	13,433	<b>13,245</b>
Depreciation and amortisation	4,259	4,497	<b>3,877</b>
Other expenses			
Allowances to witnesses	3,233	3,233	<b>3,320</b>
Living expenses of non-Australian citizen defendants	90	90	<b>90</b>
<b>Total Expenses Excluding Losses</b>	<b>97,728</b>	<b>97,171</b>	<b>94,506</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**18.1 Criminal Prosecutions**

**18.1.1 Crown Representation in Criminal Prosecutions (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	34	160	<b>67</b>
Investment income	103	200	<b>207</b>
Grants and contributions	...	107	...
Other revenue	235	272	<b>260</b>

<b>Total Retained Revenue</b>	<b>372</b>	<b>739</b>	<b>534</b>
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Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
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<b>NET COST OF SERVICES</b>	<b>97,351</b>	<b>96,427</b>	<b>93,967</b>
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<b>CAPITAL EXPENDITURE</b>	<b>1,258</b>	<b>1,258</b>	<b>1,302</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	564,638	604,407	<b>613,635</b>
Other operating expenses	173,342	176,595	<b>185,669</b>
Depreciation and amortisation	54,148	56,896	<b>63,800</b>
Grants and subsidies	3,900	4,721	<b>4,522</b>
Other expenses	665	240	<b>342</b>
<b>Total Expenses Excluding Losses</b>	<b>796,693</b>	<b>842,859</b>	<b>867,968</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	26,506	29,159	<b>27,826</b>
Investment income	1,003	792	<b>1,037</b>
Grants and contributions	4,588	6,353	<b>5,172</b>
Other revenue	551	3,762	<b>569</b>
<b>Total Retained Revenue</b>	<b>32,648</b>	<b>40,066</b>	<b>34,604</b>
Gain/(loss) on disposal of non current assets	...	(18)	...
Other gains/(losses)	(9)	(130)	<b>(9)</b>
<b>NET COST OF SERVICES</b>	<b>764,054</b>	<b>802,941</b>	<b>833,373</b>

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	527,276	568,185	570,772
Grants and subsidies	3,900	4,721	4,522
Other	197,025	213,797	207,011
<b>Total Payments</b>	<b>728,201</b>	<b>786,703</b>	<b>782,305</b>
<b>Receipts</b>			
Sale of goods and services	26,506	27,675	29,310
Interest	1,003	792	1,037
Other	28,130	40,985	28,732
<b>Total Receipts</b>	<b>55,639</b>	<b>69,452</b>	<b>59,079</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(672,562)</b>	<b>(717,251)</b>	<b>(723,226)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1	...
Purchases of property, plant and equipment	(128,095)	(118,114)	(97,070)
Other	...	(130)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(128,095)</b>	<b>(118,243)</b>	<b>(97,070)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	679,793	701,344	737,697
Capital appropriation	128,095	118,095	97,070
Cash transfers to Consolidated Fund	...	(6,543)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>807,888</b>	<b>812,896</b>	<b>834,767</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7,231</b>	<b>(22,598)</b>	<b>14,471</b>
Opening Cash and Cash Equivalents	26,271	24,317	1,719
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>33,502</b>	<b>1,719</b>	<b>16,190</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(764,054)	(802,941)	(833,373)
Non cash items added back	88,561	91,919	95,769
Change in operating assets and liabilities	2,931	(6,229)	14,378
<b>Net cash flow from operating activities</b>	<b>(672,562)</b>	<b>(717,251)</b>	<b>(723,226)</b>



**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	33,502	1,719	<b>16,190</b>
Receivables	10,611	12,689	<b>11,205</b>
Inventories	5,526	6,869	<b>6,869</b>
Other	1,450	...	...
<b>Total Current Assets</b>	<b>51,089</b>	<b>21,277</b>	<b>34,264</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,549,002	1,425,292	<b>1,457,859</b>
Plant and equipment	52,818	71,084	<b>73,787</b>
Intangibles	1,328	3,178	<b>1,178</b>
<b>Total Non Current Assets</b>	<b>1,603,148</b>	<b>1,499,554</b>	<b>1,532,824</b>
<b>Total Assets</b>	<b>1,654,237</b>	<b>1,520,831</b>	<b>1,567,088</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	25,959	31,121	<b>34,949</b>
Provisions	44,592	77,654	<b>86,720</b>
Other	...	2,000	<b>2,000</b>
<b>Total Current Liabilities</b>	<b>70,551</b>	<b>110,775</b>	<b>123,669</b>
<b>Non Current Liabilities -</b>			
Provisions	34,308	...	...
Other	2,500	...	...
<b>Total Non Current Liabilities</b>	<b>36,808</b>	...	...
<b>Total Liabilities</b>	<b>107,359</b>	<b>110,775</b>	<b>123,669</b>
<b>NET ASSETS</b>	<b>1,546,878</b>	<b>1,410,056</b>	<b>1,443,419</b>
<b>EQUITY</b>			
Reserves	582,757	497,834	<b>497,834</b>
Accumulated funds	964,121	912,222	<b>945,585</b>
<b>TOTAL EQUITY</b>	<b>1,546,878</b>	<b>1,410,056</b>	<b>1,443,419</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

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**19.1 Containment and Care of Inmates**

**19.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Escapes from custody -					
Maximum security	no.	...	1	...	<b>n.a.</b>
Medium security	no.	...	1	...	<b>n.a.</b>
Minimum security	no.	24	12	6*	<b>n.a.</b>
Escorted (external) work party	no.	1	5	1*	<b>n.a.</b>
Escorted (external) sports/educational excursion	no.	...	...	...	<b>n.a.</b>
Escorted - other (e.g. transfers, hospital etc)	no.	3	3	...	<b>n.a.</b>
Day/weekend leave	no.	...	...	...	<b>n.a.</b>
Unescorted education programs	no.	...	...	...	<b>n.a.</b>
Work release program	no.	2	2	2*	<b>n.a.</b>
Other unescorted authorised absence	no.	...	...	1*	<b>n.a.</b>
Court complex	no.	2	2	...	<b>n.a.</b>
Periodic detention	no.	...	1	...	<b>n.a.</b>
Transport (including transfers)	no.	...	...	...	<b>n.a.</b>
Total escapes	no.	32	27	10*	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	0.3	0.3	0.1*	<b>n.a.</b>
Deaths in custody (rate per 100 inmates) -					
Apparent unnatural deaths	no.	0.09	0.05	0.03*	<b>n.a.</b>
Inmates segregated (daily average) -					
Segregation	no.	70	63	80*	<b>n.a.</b>
Protection	no.	1,378	1,446	1,464*	<b>n.a.</b>
Assaults (rate per 100 inmates) -					
Inmates on staff (serious)	no.	...	...	...	<b>n.a.</b>
Inmate on staff	no.	1.13	0.69	0.90**	<b>n.a.</b>
Inmates on inmates (serious)	no.	0.75	0.36	0.50**	<b>n.a.</b>
Inmate on inmates	no.	11.88	14.97	10.60**	<b>n.a.</b>

\* Actual data to 20 April 2007.

\*\* Estimates based on current information and projected trends from previous years.

**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

**19.1 Containment and Care of Inmates**

**19.1.1 Containment and Care of Inmates (cont)**

Outputs:

Sentenced receptions during year (incl. periodic detention)	no.	9,063	8,701	8,700*	<b>8,700*</b>
Inmate population - Daily average full time custody population	no.	8,926	9,101	9,472*	<b>9,842*</b>
Highest full-time population achieved during year (actual)	no.	9,160	9,354	9,729 <sup>#</sup>	<b>10,100*</b>
Average unsentenced and appellants population	no.	2,551	2,659	2,725*	<b>2,830*</b>
Average number under sentence to periodic detention	no.	791	802	740*	<b>750*</b>
Video Conferences - Court appearances	no.	18,884	19,000	20,000	<b>25,000</b>
<u>Average Staffing:</u>	EFT	4,340	4,226	4,373	<b>4,520</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	379,005	410,069	<b>404,793</b>
Other operating expenses	138,788	135,899	<b>143,008</b>
Depreciation and amortisation	51,077	50,138	<b>56,398</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	148	60	<b>135</b>
Expenses of the State Parole Authority**	347	28	<b>14</b>
Official Visitors Scheme	84	89	<b>78</b>
Drug and Alcohol Program for Aboriginal inmates	15	7	<b>15</b>

<b>Total Expenses Excluding Losses</b>	<b>569,464</b>	<b>596,290</b>	<b>604,441</b>
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\* Estimates are based on projected trends from previous years and year to date.

# Actual data to 15 April 2007.

\*\* The 2006-07 Revised Budget and 2007-08 Budget reflect the operating expenses of the Authority.

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

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**19.1 Containment and Care of Inmates**

**19.1.1 Containment and Care of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	331	267	<b>348</b>
Canteen sales	893	1,054	<b>897</b>
Accommodation work release	261	354	<b>413</b>
ACT inmates	5,905	6,143	<b>5,988</b>
Maintenance of prohibited immigrants	89	3	<b>14</b>
Minor sales of goods and services	1,854	1,772	<b>2,083</b>
Investment income	700	543	<b>711</b>
Grants and contributions	1,777	2,307	<b>1,858</b>
Other revenue	385	2,578	<b>390</b>
<b>Total Retained Revenue</b>	<b>12,195</b>	<b>15,021</b>	<b>12,702</b>
Gain/(loss) on disposal of non current assets	...	(12)	...
Other gains/(losses)	(6)	...	...
<b>NET COST OF SERVICES</b>	<b>557,275</b>	<b>581,281</b>	<b>591,739</b>

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<b>CAPITAL EXPENDITURE</b>	<b>114,670</b>	<b>106,661</b>	<b>88,192</b>
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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
**19 DEPARTMENT OF CORRECTIVE SERVICES**

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**19.2 Assessment, Classification and Development of Inmates**

**19.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Inmate employment* -					
Commercial industries	%	35.1	39.4	39.4	<b>39.4</b>
Services industries	%	35.3	33.2	33.2	<b>33.2</b>
Works release	%	1.4	1.5	1.5	<b>1.5</b>
Periodic detainee employment	%	78.3	82.0	82.0	<b>82.0</b>
Inmate education*					
Pre-certificate level*	%	3.4	3.1	3.1	<b>3.1</b>
Secondary school	%	17.9	15.5	15.5	<b>15.5</b>
Vocational	%	28.0	28.9	28.9	<b>28.9</b>
Higher education	%	1.5	1.3	1.3	<b>1.3</b>
 <u>Outputs:</u>					
Inmate employment positions available	no.	6,038	6,000	6,000	<b>6,400</b>
Inmate Course / Module completion -					
Inmate course completion	no.	144	127	130	<b>135</b>
Inmate Module completions	no.	5,930	5,526	5,600	<b>5,800</b>
Therapeutic Program participants**	no.	2,800	3,367	7,600	<b>8,250</b>
 <u>Average Staffing:</u>	EFT	1,109	1,118	1,134	<b>1,151</b>

\* The revised counting rules developed for the Productivity Commission's "Report on Government Services" have been adopted for this indicator.

\*\* In 2006-07, the definition of Therapeutic Program participants has been expanded to include inmates undergoing detoxification programs.

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**19 DEPARTMENT OF CORRECTIVE SERVICES**

**19.2 Assessment, Classification and Development of Inmates**

**19.2.1 Assessment, Classification and Development of Inmates (cont)**

	————2006-07————		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	107,299	114,030	<b>118,606</b>
Other operating expenses	17,380	21,408	<b>22,283</b>
Depreciation and amortisation	1,367	3,311	<b>3,652</b>
Grants and subsidies			
Inmates' after-care	2,645	2,833	<b>2,928</b>
Clergy attending centres	1,255	1,888	<b>1,594</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	28	16	<b>37</b>
Expenses of the State Parole Authority	...	8	<b>4</b>
Serious Offenders Review Council	13	...	<b>13</b>
Official Visitors Scheme	1	8	<b>7</b>
Drug and Alcohol Program for Aboriginal inmates	4	2	<b>4</b>
<b>Total Expenses Excluding Losses</b>	<b>129,992</b>	<b>143,504</b>	<b>149,128</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	72	60	<b>78</b>
Canteen sales	77	113	<b>96</b>
ACT inmates	1,500	1,687	<b>1,645</b>
Maintenance of prohibited immigrants	23	1	<b>4</b>
Corrective Services Industries	12,965	15,401	<b>13,800</b>
Minor sales of goods and services	1,224	923	<b>1,086</b>
Investment income	178	149	<b>195</b>
Grants and contributions	1,783	2,911	<b>2,308</b>
Other revenue	98	708	<b>107</b>
<b>Total Retained Revenue</b>	<b>17,920</b>	<b>21,953</b>	<b>19,319</b>

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**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
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**19.2 Assessment, Classification and Development of Inmates**

**19.2.1 Assessment, Classification and Development of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	(4)	...
Other gains/(losses)	(2)	...	(9)
<b>NET COST OF SERVICES</b>	<b>112,074</b>	<b>121,555</b>	<b>129,818</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>10,379</b>	<b>5,731</b>	<b>5,118</b>
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## ATTORNEY GENERAL, AND MINISTER FOR JUSTICE

### 19 DEPARTMENT OF CORRECTIVE SERVICES

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#### **19.3 Alternatives to Custody**

##### **19.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide a State-wide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offender's suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	2004-05	2005-06	2006-07*	<b>2007-08*</b>
<u>Outputs:</u>					
Reports for courts/releasing authorities	no.	31,462	32,186	31,898	<b>32,483</b>
New registrations (caseload intake) -					
Probation	no.	15,402	15,235	14,950	<b>15,000</b>
Post custodial	no.	4,549	5,110	5,171	<b>5,400</b>
Community service orders	no.	5,942	5,806	5,422	<b>5,150</b>
Fine default orders	no.	197	131	96	<b>100</b>
Home detention	no.	453	446	452	<b>470</b>
Total registrations**	no.	26,754	25,784	24,312	<b>24,500</b>
Average monthly offender population (caseload) -					
Probation	no.	10,568	10,884	11,043	<b>10,800</b>
Post custodial	no.	3,638	3,850	3,998	<b>4,300</b>
Community service orders	no.	4,631	4,753	4,253	<b>4,150</b>
Fine default orders	no.	139	100	73	<b>20</b>
Home detention	no.	193	211	213	<b>220</b>
Total cases**	no.	17,676	18,047	17,861	<b>17,750</b>
<u>Average Staffing:</u>	EFT	825	891	908	<b>925</b>

\* Estimates based on projected trends from previous years and year to date (where applicable).

\*\* Some offenders are subject to more than one court order in more than one category (e.g. Community Service Order plus Probation) hence the total number of new registrations or total average offender population is always less than the sum of persons in each order category.



**ATTORNEY GENERAL, AND MINISTER FOR JUSTICE**  
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**19.3 Alternatives to Custody**

**19.3.1 Alternatives to Custody (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	78,334	80,308	<b>90,236</b>
Other operating expenses	17,174	19,288	<b>20,378</b>
Depreciation and amortisation	1,704	3,447	<b>3,750</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	22	11	<b>26</b>
Expenses of the State Parole Authority	...	6	<b>3</b>
Official Visitors Scheme	...	4	<b>3</b>
Drug and Alcohol Program for Aboriginal inmates	3	1	<b>3</b>
<b>Total Expenses Excluding Losses</b>	<b>97,237</b>	<b>103,065</b>	<b>114,399</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	27	14	<b>18</b>
Canteen sales	56	79	<b>67</b>
ACT inmates	1,051	1,135	<b>1,106</b>
Maintenance of prohibited immigrants	16	...	<b>3</b>
Minor sales of goods and services	162	153	<b>180</b>
Investment income	125	100	<b>131</b>
Grants and contributions	1,028	1,135	<b>1,006</b>
Other revenue	68	476	<b>72</b>
<b>Total Retained Revenue</b>	<b>2,533</b>	<b>3,092</b>	<b>2,583</b>
Gain/(loss) on disposal of non current assets	...	(2)	...
Other gains/(losses)	(1)	(130)	...
<b>NET COST OF SERVICES</b>	<b>94,705</b>	<b>100,105</b>	<b>111,816</b>
<b>CAPITAL EXPENDITURE</b>	<b>3,046</b>	<b>5,852</b>	<b>3,760</b>

**MINISTER FOR CLIMATE CHANGE,  
ENVIRONMENT AND WATER**

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	278,257	373,965	<b>373,804</b>
Other operating expenses	175,523	176,650	<b>175,557</b>
Depreciation and amortisation	56,711	59,744	<b>57,117</b>
Grants and subsidies	423,027	371,245	<b>369,027</b>
Finance costs	...	2,000	...
Other expenses	850	850	<b>1,890</b>
<b>Total Expenses Excluding Losses</b>	<b>934,368</b>	<b>984,454</b>	<b>977,395</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	48,021	112,033	<b>113,455</b>
Investment income	6,227	7,836	<b>6,884</b>
Retained taxes, fees and fines	2,730	3,000	<b>3,000</b>
Grants and contributions	133,899	129,033	<b>125,867</b>
Other revenue	7,595	32,078	<b>8,549</b>
<b>Total Retained Revenue</b>	<b>198,472</b>	<b>283,980</b>	<b>257,755</b>
Gain/(loss) on disposal of non current assets	(840)	130	<b>(840)</b>
Other gains/(losses)	(100)	(100)	<b>(100)</b>
<b>NET COST OF SERVICES</b>	<b>736,836</b>	<b>700,444</b>	<b>720,580</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	253,847	341,400	<b>339,757</b>
Grants and subsidies	423,027	371,245	<b>369,097</b>
Finance costs	...	2,000	...
Other	194,654	212,908	<b>196,099</b>
<b>Total Payments</b>	<b>871,528</b>	<b>927,553</b>	<b>904,953</b>
<b>Receipts</b>			
Sale of goods and services*	48,102	98,646	<b>113,355</b>
Retained taxes	(210)	9	...
Interest	6,227	6,839	<b>6,884</b>
Other	166,104	200,437	<b>155,431</b>
<b>Total Receipts</b>	<b>220,223</b>	<b>305,931</b>	<b>275,670</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(651,305)</b>	<b>(621,622)</b>	<b>(629,283)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,495	1,965	<b>4,495</b>
Advance repayments received	913	937	<b>50</b>
Purchases of property, plant and equipment	(67,558)	(62,640)	<b>(62,225)</b>
Other	...	(10,961)	<b>(18,030)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(62,150)</b>	<b>(70,699)</b>	<b>(75,710)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	2,481	3,925	<b>4,495</b>
Repayment of borrowings and advances	(7,900)	(7,510)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(5,419)</b>	<b>(3,585)</b>	<b>4,495</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	681,498	664,002	<b>650,315</b>
Capital appropriation	49,360	52,013	<b>50,312</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>730,858</b>	<b>716,015</b>	<b>700,627</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>11,984</b>	<b>20,109</b>	<b>129</b>
Opening Cash and Cash Equivalents	110,822	147,371	<b>167,480</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>122,806</b>	<b>167,480</b>	<b>167,609</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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	2006-07	
	Budget	Revised
	\$000	\$000

		2007-08
		Budget
		\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(736,836)	(700,444)	<b>(720,580)</b>
Non cash items added back	81,564	88,031	<b>90,016</b>
Change in operating assets and liabilities	3,967	(9,209)	<b>1,281</b>
<b>Net cash flow from operating activities</b>	<b>(651,305)</b>	<b>(621,622)</b>	<b>(629,283)</b>

**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	122,806	167,480	<b>167,609</b>
Receivables	24,736	32,368	<b>32,933</b>
Other financial assets	576	66	<b>66</b>
Inventories	1,300	1,001	<b>1,001</b>
Other	1,000	...	...
<b>Total Current Assets</b>	<b>150,418</b>	<b>200,915</b>	<b>201,609</b>
<b>Non Current Assets -</b>			
Other financial assets	2,425	1,863	<b>1,813</b>
Property, plant and equipment -			
Land and building	2,032,586	2,158,323	<b>2,175,389</b>
Plant and equipment	46,693	50,302	<b>52,420</b>
Infrastructure systems	711,625	699,868	<b>682,457</b>
Intangibles	4,000	24,186	<b>40,216</b>
Other	26	...	...
<b>Total Non Current Assets</b>	<b>2,797,355</b>	<b>2,934,542</b>	<b>2,952,295</b>
<b>Total Assets</b>	<b>2,947,773</b>	<b>3,135,457</b>	<b>3,153,904</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	30,149	31,986	<b>32,840</b>
Provisions	29,550	43,389	<b>43,542</b>
Other	500	...	...
<b>Total Current Liabilities</b>	<b>60,199</b>	<b>75,375</b>	<b>76,382</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	27,023	27,882	<b>32,377</b>
Provisions	4,574	2,179	<b>2,178</b>
<b>Total Non Current Liabilities</b>	<b>31,597</b>	<b>30,061</b>	<b>34,555</b>
<b>Total Liabilities</b>	<b>91,796</b>	<b>105,436</b>	<b>110,937</b>
<b>NET ASSETS</b>	<b>2,855,977</b>	<b>3,030,021</b>	<b>3,042,967</b>
<b>EQUITY</b>			
Reserves	1,028,765	1,110,025	<b>1,110,025</b>
Accumulated funds	1,827,212	1,919,996	<b>1,932,942</b>
<b>TOTAL EQUITY</b>	<b>2,855,977</b>	<b>3,030,021</b>	<b>3,042,967</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.1 Climate Change and Environment Protection and Regulation**

**20.1.1 Climate Change and Environment Protection and Regulation**

Program Objective(s): To require and encourage environment protection, efficient resource use and prudent responses to climate change across industry, government and the broader community.

Program Description: Leading the State's policy on climate change. Delivering water, energy and waste sustainability programs. Delivering credible, targeted and cost effective regulation and enforcement across a range of environment protection, conservation, native vegetation and Aboriginal heritage areas. Implementing market-based and regulatory programs for industry and local government to reduce environmental impacts.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Successful prosecutions under EPA legislation	%	98	98	96	<b>n.a.</b>
Beachwatch and Harbourwatch sites with over 90% compliance with Beachwatch swimming water quality guidelines					
Summer	%	73	90	90	<b>90</b>
Winter	%	80	87	87	<b>87</b>
 <u>Outputs:</u>					
Penalty Infringement Notices issued	no.	3,539	3,300	3,200	<b>2,800</b>
Completed audits for compliance with EPA legislation	no.	126	95	120	<b>90</b>
Completed prosecutions under EPA legislation	no.	127	75	33	<b>n.a.</b>
Licences under POEO legislation in effect	no.	3,173	3,166	3,220	<b>3,080</b>
Hazardous materials incidents where the Department provides technical advice on clean-up	no.	73	50	50	<b>42</b>
Regulatory actions on contaminated sites	no.	102	120	140	<b>110</b>
Beachwatch and Harbourwatch daily reports timely and accurate data	%	97	97	97	<b>97</b>
Businesses participating with DECC to improve resource recovery	no.	78	80	120	<b>200</b>
<u>Average Staffing:</u>	EFT	...	753	753	<b>753</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
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**20.1 Climate Change and Environment Protection and Regulation**

**20.1.1 Climate Change and Environment Protection and Regulation (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	59,323	73,628	<b>72,349</b>
Other operating expenses	43,076	34,187	<b>35,088</b>
Depreciation and amortisation	1,687	2,422	<b>1,785</b>
Grants and subsidies			
Waste Levy Rebates to Local Councils	4,790	4,190	<b>10,200</b>
Government recurrent contribution to Zoological Parks Board	14,676	14,676	<b>15,168</b>
Recurrent grants to non-profit organisations	439	560	<b>124</b>
Grants to agencies for recurrent purposes	5,091	3,988	<b>1,744</b>
NWI's Living Murray (recurrent grants and subsidies)	29,000	29,000	<b>23,000</b>
Current grants paid to other organisations	485	485	<b>485</b>
Zoological Parks Board - capital grants	20,299	20,299	<b>20,471</b>
Grants from the Energy Savings Funds	41,500	22,377	<b>37,151</b>
Grants from the Water Savings Funds	37,950	38,119	<b>37,299</b>
Grants to organisations - other general government agencies	121	121	<b>121</b>
Native vegetation structural adjustment	12,300	...	...
Finance costs			
Interest on public sector borrowings and advances	...	485	...
Other expenses			
Fee for services for program delivery	206	206	<b>206</b>
Land and water management plans – private sector	...	...	<b>252</b>
<b>Total Expenses Excluding Losses</b>	<b>270,943</b>	<b>244,743</b>	<b>255,443</b>



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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
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**20.1 Climate Change and Environment Protection and Regulation**

**20.1.1 Climate Change and Environment Protection and Regulation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	538	433	<b>479</b>
Solicitors' enquiry fees	81	81	<b>84</b>
Investment income	1,721	1,956	<b>1,726</b>
Retained taxes, fees and fines	698	393	<b>393</b>
Grants and contributions	103,954	101,013	<b>94,200</b>
Other revenue	426	125	<b>118</b>

<b>Total Retained Revenue</b>	<b>107,418</b>	<b>104,001</b>	<b>97,000</b>
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<b>NET COST OF SERVICES</b>	<b>163,525</b>	<b>140,742</b>	<b>158,443</b>
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<b>CAPITAL EXPENDITURE</b>	<b>12,278</b>	<b>7,098</b>	<b>3,391</b>
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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.2 Conservation and Landscape Policy and Programs**

**20.2.1 Conservation and Landscape Policy and Programs**

Program Objective(s): To develop sound policy, technical frameworks and programs for natural resource management, environmental protection, biodiversity, conservation and coastal protection to enhance efforts by government, industry and the community.

Program Description: Developing, implementing and reviewing policies, programs and procedures pertaining to threatened species, native vegetation, biodiversity, conservation and air, water, noise and chemicals. Developing and managing private land conservation programs. Supporting Catchment Management Authorities.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Rural landholders with voluntary native vegetation management contracts and property agreements (cumulative)	no.	890	953	953	<b>953</b>
Landcare groups supported	no.	1,790	1,820	1,828	<b>1,828</b>
<u>Outputs:</u>					
Major legislative/regulatory reviews undertaken	no.	25	14	2	<b>3</b>
Floodplain Management Plans adopted by councils (cumulative)	no.	87	89	106	<b>109</b>
Coastal and Estuary Management Plans completed (cumulative)	no.	68	76	82	<b>86</b>
<u>Average Staffing:</u>	EFT	...	291	291	<b>291</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.2 Conservation and Landscape Policy and Programs**

**20.2.1 Conservation and Landscape Policy and Programs (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	13,028	21,518	<b>21,026</b>
Other operating expenses	5,710	2,180	<b>2,397</b>
Depreciation and amortisation	459	27	...
Grants and subsidies			
Recurrent grants to non-profit organisations	88	113	<b>25</b>
Grants to agencies for recurrent purposes	704	633	<b>230</b>
Grants to CMAs	38,950	38,950	<b>36,820</b>
Current grants paid to other organisations	98	98	<b>98</b>
Local Government - capital grants	30,798	30,798	<b>22,648</b>
Local Government - current grants	2,000	...	...
Grants to Catchment Management Authorities	167,000	147,000	<b>151,883</b>
Grants to organisations - other general government agencies	24	24	<b>24</b>
Natural Resources Advisory Council	2,745	2,745	<b>2,819</b>
Finance costs			
Interest on public sector borrowings and advances	...	98	...
Other expenses			
Fee for services for program delivery	41	41	<b>41</b>
Land and water management plans - private sector	...	...	<b>51</b>
<b>Total Expenses Excluding Losses</b>	<b>261,645</b>	<b>244,225</b>	<b>238,062</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.2 Conservation and Landscape Policy and Programs**

**20.2.1 Conservation and Landscape Policy and Programs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	12	12	<b>12</b>
Fees for services	254	19	<b>28</b>
Solicitors' enquiry fees	16	16	<b>17</b>
Contributions from Hunter Catchment			
Management Trust	2,500	2,500	<b>899</b>
Investment income	300	379	<b>332</b>
Retained taxes, fees and fines	95	258	<b>258</b>
Grants and contributions	15,130	7,490	<b>9,133</b>
Other revenue	78	326	<b>324</b>
<b>Total Retained Revenue</b>	<b>18,385</b>	<b>11,000</b>	<b>11,003</b>
<b>NET COST OF SERVICES</b>	<b>243,260</b>	<b>233,225</b>	<b>227,059</b>

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<b>CAPITAL EXPENDITURE</b>	<b>2,439</b>	<b>2,439</b>	<b>3,229</b>
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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.3 Scientific Services**

**20.3.1 Scientific Services**

Program Objective(s): To ensure climate change, natural resource management and environmental protection and conservation efforts by government, industry and the community are underpinned by strong science.

Program Description: Undertaking scientific research, investigation, monitoring, analysis, evaluation and reporting on a range of climate change, natural resource and environmental areas. Interpreting and communicating environmental data to inform internal and external decision making. Providing laboratory and analytical services for the Department.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Soil landscape maps completed:					
Eastern and Central Divisions:					
Maps	no.	2	4	...	<b>2</b>
Cumulative total mapped	%	47	54	54	<b>58</b>
Vegetation					
Maps	no.	33	14	...	<b>6</b>
Cumulative total mapped	%	10	13	13	<b>15</b>
<u>Outputs:</u>					
Time air quality monitoring network provided valid data	%	95	95	95	<b>95</b>
Chemical tests undertaken for pollution investigation and air and water monitoring/research	no.	46,439	52,000	50,000	<b>50,000</b>
Ecotoxicological tests undertaken for responses to impacts of chemical mixtures on plants and animals	no.	138	150	150	<b>150</b>
Report cards prepared under the NRM monitoring, reporting and evaluation program	no.	n.a.	n.a.	n.a.	<b>3</b>
<u>Average Staffing:</u>	EFT	...	322	322	<b>322</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.3 Scientific Services**

**20.3.1 Scientific Services (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	23,204	26,530	<b>27,955</b>
Other operating expenses	13,807	12,690	<b>12,101</b>
Depreciation and amortisation	4,803	4,976	<b>4,826</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	103	132	<b>29</b>
Grants to agencies for recurrent purposes	1,822	797	<b>269</b>
Current grants paid to other organisations	114	114	<b>114</b>
Grants to organisations - other general government agencies	29	29	<b>29</b>
Finance costs			
Interest on public sector borrowings and advances	...	114	...
Other expenses			
Fee for services for program delivery	48	48	<b>48</b>
Land and water management plans - private sector	...	...	<b>59</b>
<b>Total Expenses Excluding Losses</b>	<b>43,930</b>	<b>45,430</b>	<b>45,430</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	143	102	<b>113</b>
Solicitors' enquiry fees	19	19	<b>20</b>
Investment income	350	442	<b>388</b>
Retained taxes, fees and fines	253	269	<b>269</b>
Grants and contributions	4,048	3,955	<b>3,999</b>
Other revenue	91	347	<b>345</b>
<b>Total Retained Revenue</b>	<b>4,904</b>	<b>5,134</b>	<b>5,134</b>
<b>NET COST OF SERVICES</b>	<b>39,026</b>	<b>40,296</b>	<b>40,296</b>
<b>CAPITAL EXPENDITURE</b>	<b>5,330</b>	<b>5,330</b>	<b>7,436</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.4 Parks and Wildlife**

**20.4.1 Parks and Wildlife**

Program Objective(s): To protect biodiversity and cultural heritage, and provide opportunities for visitor enjoyment, by managing NSW protected areas, including national parks, wilderness areas, marine parks and partnering communities on off-park protected areas.

Program Description: Managing and acquiring parks, and protected areas. Conserving and managing natural and cultural heritage within the reserve system, controlling pests and weeds, suppressing and managing fires and providing visitor facilities. Partnering Aboriginal communities and private landholders for conservation outcomes. Managing on-park Aboriginal cultural and historic heritage objects, places and buildings of significance. Protecting and managing wildlife.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Area of NSW managed by the Department for conservation outcomes:					
NSW land	%	7.6	8.1	8.3	<b>8.4</b>
land in NSW	'000ha	6,067	6,650	6,650	<b>6,700</b>
marine areas in NSW	'000ha	163	344	344	<b>345</b>
Agreements in place with Aboriginal communities for management or use of protected areas	no.	7	9	10	<b>11</b>
Historic site protection on reserves:					
protected sites	no.	15	15	15	<b>15</b>
areas of protected sites	ha	3,065	3,065	3,065	<b>3,065</b>
NSW landholders' private lands managed for conservation outcomes in the Department's administered programs (including wildlife refuge and voluntary conservation)					
	%	2.0	2.0	2.2	<b>2.4</b>
Participants' satisfaction with discovery community education programs					
	%	n.a.	n.a.	96	<b>97</b>
<u>Outputs:</u>					
Area of reserves covered by a Plan of Management	'000ha	n.a.	n.a.	4,550	<b>4,650</b>
Area of reserves covered by an adopted Branch Visitation Management Plan	no.	n.a.	n.a.	n.a.	<b>6,700</b>
Discovery community education programs conducted	no.	3,000	3,000	3,000	<b>3,000</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.4 Parks and Wildlife**

**20.4.1 Parks and Wildlife (cont)**

Participants in community conservation programs	thous	116	118	118	<b>118</b>
Volunteer contributions to park management programs					
Volunteers	no.	n.a.	3,800	3,838	<b>3,876</b>
Hours of participation	no.	n.a.	170,282	171,982	<b>173,682</b>
<u>Average Staffing:</u>	EFT	...	1,812	1,812	<b>1,812</b>

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	—2006-07—	
Budget	Revised	<b>2007-08</b>
\$000	\$000	<b>Budget</b>
		<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	176,258	171,214	<b>169,207</b>
Other operating expenses	109,602	125,692	<b>124,295</b>
Depreciation and amortisation	49,594	52,055	<b>50,425</b>
Grants and subsidies			
Construction, repair and restoration of storm and flood damage - Local Councils	357	357	<b>357</b>
Recurrent grants to non-profit organisations	1,123	1,432	<b>317</b>
Lord Howe Island Board	1,342	1,342	<b>1,378</b>
Grants to agencies for recurrent purposes	6,936	8,720	<b>2,929</b>
Current grants paid to other organisations	1,240	1,240	<b>1,240</b>
Local Government - current grants	...	2,000	<b>1,500</b>
Grants to organisations - other general government agencies	310	310	<b>310</b>
Finance costs			
Interest on public sector borrowings and advances	...	1,240	...
Other expenses			
Fee for services for program delivery	528	528	<b>528</b>
Land and water management plans – private sector	...	...	<b>645</b>
<b>Total Expenses Excluding Losses</b>	<b>347,290</b>	<b>366,130</b>	<b>353,131</b>



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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.4 Parks and Wildlife**

**20.4.1 Parks and Wildlife (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	10,488	10,988	<b>11,357</b>
Publication sales	2,568	2,568	<b>2,654</b>
Fees for services	7,686	7,353	<b>7,466</b>
Solicitors' enquiry fees	207	207	<b>213</b>
Entry fees	19,300	17,000	<b>18,086</b>
Use of recreation facilities	2,000	1,300	<b>1,500</b>
Sale of manufactured goods	100	50	<b>50</b>
Minor sales of goods and services	2,258	2,258	<b>1,856</b>
Materials to produce goods and services	(181)	(181)	...
Investment income	3,816	5,029	<b>4,402</b>
Retained taxes, fees and fines	1,675	2,077	<b>2,072</b>
Grants and contributions	10,659	16,440	<b>18,446</b>
Other revenue	6,989	31,273	<b>7,731</b>
<b>Total Retained Revenue</b>	<b>67,565</b>	<b>96,362</b>	<b>75,833</b>
Gain/(loss) on disposal of non current assets	(840)	130	<b>(840)</b>
Other gains/(losses)	(100)	(100)	<b>(100)</b>
<b>NET COST OF SERVICES</b>	<b>280,665</b>	<b>269,738</b>	<b>278,238</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>47,201</b>	<b>49,201</b>	<b>51,228</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.5 Culture and Heritage**

**20.5.1 Culture and Heritage**

Program Objective(s): To manage and protect cultural heritage, and support the involvement of Aboriginal people in the management of Country, including their traditional lands, waters and natural resources.

Program Description: Working with Aboriginal, private and public landowners, local councils and Catchment Management Authorities to protect and manage cultural heritage. Conducting and disseminating cultural heritage research and promoting new models for cultural heritage assessment and management. Developing and maintaining high quality cultural heritage information systems to support internal and external decision-making. Setting and implementing the Department's policy, programs and technical standards for protecting and managing cultural heritage. Implementing NSW Government's Aboriginal Affairs Plan "Two Ways Together".

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Repatriation of Aboriginal remains and collections of cultural material held under the National Parks and Wildlife Act 1974	no.	42	5	7	<b>26</b>
Repatriation of Aboriginal remains and collections of cultural material held other than under the National Parks and Wildlife Act 1974	no.	36	20	104	<b>43</b>
Aboriginal Places declared under NSW legislation	no.	1	7	5	<b>15</b>
 <u>Outputs:</u>					
Aboriginal remains and collections of cultural material held under the National Parks and Wildlife Act 1974	no.	177	135	128	<b>122</b>
Aboriginal Place investigations completed	no.	6	7	8	<b>10</b>
<u>Average Staffing:</u>	EFT	...	100	100	<b>100</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.5 Culture and Heritage**

**20.5.1 Culture and Heritage (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,444	7,709	<b>8,501</b>
Other operating expenses	3,328	1,901	<b>1,676</b>
Depreciation and amortisation	168	264	<b>81</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	57	73	<b>16</b>
Grants to agencies for recurrent purposes	457	444	<b>150</b>
Current grants paid to other organisations	63	63	<b>63</b>
Grants to organisations - other general government agencies	16	16	<b>16</b>
Finance costs			
Interest on public sector borrowings and advances	...	63	...
Other expenses			
Fee for services for program delivery	27	27	<b>27</b>
Land and water management plans - private sector	...	...	<b>33</b>
<b>Total Expenses Excluding Losses</b>	<b>10,560</b>	<b>10,560</b>	<b>10,563</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	21	14	<b>25</b>
Solicitors' enquiry fees	11	11	<b>11</b>
Investment income	40	30	<b>36</b>
Retained taxes, fees and fines	9	3	<b>8</b>
Grants and contributions	108	135	<b>89</b>
Other revenue	11	7	<b>31</b>
<b>Total Retained Revenue</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>NET COST OF SERVICES</b>	<b>10,360</b>	<b>10,360</b>	<b>10,363</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>310</b>	<b>310</b>	<b>202</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

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**20.6 Personnel Services**

**20.6.1 Personnel Services**

Program Objective(s): To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

Program Description: Personnel services are provided to the Royal Botanic Gardens and Domain Trust, Catchment Management Authorities and the Lord Howe Island Board.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Personnel Services					
Royal Botanic Gardens and Domain Trust	EFT	n.a.	n.a.	258	<b>271</b>
Catchment Management Authority	EFT	n.a.	n.a.	629	<b>635</b>
Lord Howe Island	EFT	n.a.	n.a.	51	<b>51</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -  
Employee related

... 73,366 **74,766**

**Total Expenses Excluding Losses**

... **73,366** **74,766**

Less:

**Retained Revenue -**

Sales of goods and services  
Personnel Services Revenue

... 67,283 **68,585**

**Total Retained Revenue**

... **67,283** **68,585**

**NET COST OF SERVICES\***

... **6,083** **6,181**

\* Net Cost of Services reflects employee benefits assumed by the Crown.

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**21 ENVIRONMENTAL TRUST**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	918	1,482	<b>1,482</b>
Grants and subsidies	93,159	94,093	<b>90,722</b>
<b>Total Expenses Excluding Losses</b>	<b>94,077</b>	<b>95,575</b>	<b>92,204</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,200	2,100	<b>1,200</b>
Grants and contributions	...	450	...
Other revenue	2	150	<b>45</b>
<b>Total Retained Revenue</b>	<b>1,202</b>	<b>2,700</b>	<b>1,245</b>
<b>NET COST OF SERVICES</b>	<b>92,875</b>	<b>92,875</b>	<b>90,959</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**21 ENVIRONMENTAL TRUST**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	93,159	94,093	<b>90,722</b>
Other	5,568	6,132	<b>2,766</b>
<b>Total Payments</b>	<b>98,727</b>	<b>100,225</b>	<b>93,488</b>
<b>Receipts</b>			
Interest	1,538	2,438	<b>1,415</b>
Other	252	850	<b>295</b>
<b>Total Receipts</b>	<b>1,790</b>	<b>3,288</b>	<b>1,710</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(96,937)</b>	<b>(96,937)</b>	<b>(91,778)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	76,497	76,497	<b>86,969</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>76,497</b>	<b>76,497</b>	<b>86,969</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(20,440)</b>	<b>(20,440)</b>	<b>(4,809)</b>
Opening Cash and Cash Equivalents	30,693	30,957	<b>10,517</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,253</b>	<b>10,517</b>	<b>5,708</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(92,875)	(92,875)	<b>(90,959)</b>
Change in operating assets and liabilities	(4,062)	(4,062)	<b>(819)</b>
<b>Net cash flow from operating activities</b>	<b>(96,937)</b>	<b>(96,937)</b>	<b>(91,778)</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**21 ENVIRONMENTAL TRUST**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,253	10,517	<b>5,708</b>
Receivables	928	525	<b>310</b>
<b>Total Current Assets</b>	<b>11,181</b>	<b>11,042</b>	<b>6,018</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
<b>Total Assets</b>	<b>11,181</b>	<b>11,042</b>	<b>6,018</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	991	3,834	<b>2,800</b>
<b>Total Current Liabilities</b>	<b>991</b>	<b>3,834</b>	<b>2,800</b>
<b>Total Liabilities</b>	<b>991</b>	<b>3,834</b>	<b>2,800</b>
<b>NET ASSETS</b>	<b>10,190</b>	<b>7,208</b>	<b>3,218</b>
<b>EQUITY</b>			
Accumulated funds	10,190	7,208	<b>3,218</b>
<b>TOTAL EQUITY</b>	<b>10,190</b>	<b>7,208</b>	<b>3,218</b>

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## MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER

### 21 ENVIRONMENTAL TRUST

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#### 21.1 Support of the Environment

##### 21.1.1 Support of the Environment

Program Objective(s): To support environmental restoration and rehabilitation projects that reduce pollution, the waste stream or environmental degradation; promote environmental research and education; fund the acquisition of land for national parks; fund the declaration of marine parks; and fund the purchase of water entitlements for increasing environmental flows.

Program Description: Managing grants programs accessible to community groups, Aboriginal organisations, schools, research bodies, councils and NSW Government agencies. Disseminating the environmental benefits of funded projects.

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	918	1,482	<b>1,482</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	35,464	12,625	<b>8,176</b>
Grants to agencies for recurrent purposes	57,695	80,468	<b>81,546</b>
Grants to organisations - other general government agencies	...	1,000	<b>1,000</b>
<b>Total Expenses Excluding Losses</b>	<b>94,077</b>	<b>95,575</b>	<b>92,204</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,200	2,100	<b>1,200</b>
Grants and contributions	...	450	<b>...</b>
Other revenue	2	150	<b>45</b>
<b>Total Retained Revenue</b>	<b>1,202</b>	<b>2,700</b>	<b>1,245</b>
<b>NET COST OF SERVICES</b>	<b>92,875</b>	<b>92,875</b>	<b>90,959</b>



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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	20,257	...	...
Other operating expenses*	8,212	29,419	<b>28,793</b>
Depreciation and amortisation	3,445	4,128	<b>4,200</b>
Grants and subsidies	74	70	<b>70</b>
Finance costs	...	10	<b>6</b>
<b>Total Expenses Excluding Losses</b>	<b>31,988</b>	<b>33,627</b>	<b>33,069</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,273	7,408	<b>7,436</b>
Investment income	250	235	<b>200</b>
Retained taxes, fees and fines	1,352	167	<b>200</b>
Grants and contributions	765	3,480	<b>3,362</b>
Other revenue	348	1,290	<b>350</b>
<b>Total Retained Revenue</b>	<b>8,988</b>	<b>12,580</b>	<b>11,548</b>
Gain/(loss) on disposal of non current assets	40	40	<b>40</b>
<b>NET COST OF SERVICES</b>	<b>22,960</b>	<b>21,007</b>	<b>21,481</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	18,497	...	...
Grants and subsidies	74	70	70
Finance costs	...	10	6
Other*	8,118	27,634	26,810
<b>Total Payments</b>	<b>26,689</b>	<b>27,714</b>	<b>26,886</b>
<b>Receipts</b>			
Sale of goods and services	6,273	7,408	7,436
Interest	250	235	200
Other	2,795	3,769	1,929
<b>Total Receipts</b>	<b>9,318</b>	<b>11,412</b>	<b>9,565</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,371)</b>	<b>(16,302)</b>	<b>(17,321)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	40	40	40
Purchases of property, plant and equipment	(6,020)	(6,439)	(4,195)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,980)</b>	<b>(6,399)</b>	<b>(4,155)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(55)	(29)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>(55)</b>	<b>(29)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,379	17,379	17,781
Capital appropriation	5,540	5,540	3,695
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>22,919</b>	<b>22,919</b>	<b>21,476</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(432)</b>	<b>163</b>	<b>(29)</b>
Opening Cash and Cash Equivalents	3,013	2,511	2,674
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,581</b>	<b>2,674</b>	<b>2,645</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2006-07	
	Budget	Revised
	\$000	\$000

	2007-08
	Budget
	\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(22,960)	(21,007)	<b>(21,481)</b>
Non cash items added back	5,352	4,128	<b>4,200</b>
Change in operating assets and liabilities	237	577	<b>(40)</b>
<b>Net cash flow from operating activities</b>	<b>(17,371)</b>	<b>(16,302)</b>	<b>(17,321)</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,581	2,674	<b>2,645</b>
Receivables	162	744	<b>744</b>
Inventories	376	370	<b>370</b>
<b>Total Current Assets</b>	<b>3,119</b>	<b>3,788</b>	<b>3,759</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	195,761	204,741	<b>205,768</b>
Plant and equipment	37,179	29,293	<b>28,760</b>
Infrastructure systems	38,125	38,724	<b>38,225</b>
<b>Total Non Current Assets</b>	<b>271,065</b>	<b>272,758</b>	<b>272,753</b>
<b>Total Assets</b>	<b>274,184</b>	<b>276,546</b>	<b>276,512</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,125	700	<b>700</b>
Borrowings at amortised cost	...	29	<b>30</b>
Provisions	1,287	1,500	<b>1,500</b>
Other	150	320	<b>320</b>
<b>Total Current Liabilities</b>	<b>2,562</b>	<b>2,549</b>	<b>2,550</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	138	54	<b>24</b>
Provisions	365	...	<b>...</b>
Other	...	312	<b>312</b>
<b>Total Non Current Liabilities</b>	<b>503</b>	<b>366</b>	<b>336</b>
<b>Total Liabilities</b>	<b>3,065</b>	<b>2,915</b>	<b>2,886</b>
<b>NET ASSETS</b>	<b>271,119</b>	<b>273,631</b>	<b>273,626</b>
<b>EQUITY</b>			
Reserves	109,525	123,006	<b>123,006</b>
Accumulated funds	161,594	150,625	<b>150,620</b>
<b>TOTAL EQUITY</b>	<b>271,119</b>	<b>273,631</b>	<b>273,626</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.1 Royal Botanic Gardens and Domain Trust**

**22.1.1 Science and Public Programs**

Program Objective(s): To investigate the systematics, ecology, horticulture and pathology of plants and related organisms and disseminate the results and to promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world through on-site and off-site programs.

Program Description: Collecting, maintaining and studying the State collection of preserved plants, making information about plants available, researching the cultivation and pathology of plants, and contributing to plant related State, national and international policies. Researching, designing and delivering plant related programs for specific groups of visitors, including school students, home gardeners and tourists. Outreach programs include visits to urban and regional schools and communities, including disadvantaged communities.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Species described or reassessed	no.	35	30	30	<b>30</b>
Herbarium specimens databased	no.	96,000	35,000	15,000	<b>10,000</b>
Herbarium acquisitions	no.	22,000	10,000	10,000	<b>10,000</b>
Viable accessions of NSW threatened species held by the NSW Seedbank	no.	250	250	250	<b>310</b>
Students in school and public education programs on-site and off-site	no.	61,524	61,524	62,050	<b>62,150</b>
Participants in guided walks and in indigenous programs	no.	15,175	15,175	16,500	<b>16,500</b>
<u>Average Staffing:</u>	EFT	88	86	...	...

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—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	6,077	...	...
Other operating expenses	945	7,363	<b>7,697</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.1 Royal Botanic Gardens and Domain Trust**

**22.1.1 Science and Public Programs (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Recurrent grants to non-profit organisations	30	29	<b>29</b>
Finance costs			
Interest on public sector borrowings and advances	...	3	<b>2</b>
<b>Total Expenses Excluding Losses</b>	<b>7,052</b>	<b>7,395</b>	<b>7,728</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	151	...	...
Retail sales	15	16	<b>16</b>
Use of recreation facilities	254	234	<b>234</b>
Minor sales of goods and services	5	18	<b>19</b>
Investment income	30	28	<b>24</b>
Grants and contributions	340	585	<b>536</b>
Other revenue	14	50	<b>14</b>
<b>Total Retained Revenue</b>	<b>809</b>	<b>931</b>	<b>843</b>
Gain/(loss) on disposal of non current assets	7	7	<b>7</b>
<b>NET COST OF SERVICES</b>	<b>6,236</b>	<b>6,457</b>	<b>6,878</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.1 Royal Botanic Gardens and Domain Trust**

**22.1.2 Botanic Gardens and Parks**

Program Objective(s): To manage and develop garden sites to accommodate multiple uses including recreation, relaxation, celebrations, education, the promotion of conservation and the engagement of the community.

Program Description: Managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens. Maintaining conservation collections; and conserving and interpreting the Aboriginal and contemporary heritage of the gardens.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Visitors to Mount Annan Botanic Garden	no.	87,500	94,642	95,250	<b>96,000</b>
Visitors to Mount Tomah Botanic Garden	no.	84,810	84,400	89,000	<b>91,670</b>
Visitors to Royal Botanic Gardens	thous	3,200	3,400	3,500	<b>3,600</b>
People using Domain for booked sports activities	no.	13,000	13,000	60,000	<b>60,000</b>
<u>Average Staffing</u> :	EFT	183	177	...	...

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	14,180	...	...
Other operating expenses	7,267	22,056	<b>21,096</b>
Depreciation and amortisation	3,445	4,128	<b>4,200</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	44	41	<b>41</b>
Finance costs			
Interest on public sector borrowings and advances	...	7	<b>4</b>
<b>Total Expenses Excluding Losses</b>	<b>24,936</b>	<b>26,232</b>	<b>25,341</b>

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**MINISTER FOR CLIMATE CHANGE, ENVIRONMENT AND WATER**  
**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.1 Royal Botanic Gardens and Domain Trust**

**22.1.2 Botanic Gardens and Parks (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	1,030	1,159	<b>1,026</b>
Publication sales	152	...	...
Retail sales	1,503	1,524	<b>1,604</b>
Entry fees	503	480	<b>490</b>
Use of recreation facilities	2,022	1,866	<b>1,866</b>
Minor sales of goods and services	638	2,111	<b>2,181</b>
Investment income	220	207	<b>176</b>
Retained taxes, fees and fines	1,352	167	<b>200</b>
Grants and contributions	425	2,895	<b>2,826</b>
Other revenue	334	1,240	<b>336</b>
<b>Total Retained Revenue</b>	<b>8,179</b>	<b>11,649</b>	<b>10,705</b>
Gain/(loss) on disposal of non current assets	33	33	<b>33</b>
<b>NET COST OF SERVICES</b>	<b>16,724</b>	<b>14,550</b>	<b>14,603</b>

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<b>CAPITAL EXPENDITURE</b>	<b>6,020</b>	<b>6,439</b>	<b>4,195</b>
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**MINISTER FOR COMMUNITY SERVICES**

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	315,624	303,841	<b>366,653</b>
Other operating expenses	124,407	133,266	<b>152,587</b>
Depreciation and amortisation	20,592	20,592	<b>22,000</b>
Grants and subsidies	525,357	524,341	<b>573,068</b>
Other expenses	143,129	143,129	<b>145,886</b>
<b>Total Expenses Excluding Losses</b>	<b>1,129,109</b>	<b>1,125,169</b>	<b>1,260,194</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,782	1,440	<b>679</b>
Investment income	984	2,042	<b>2,001</b>
Grants and contributions	7,484	5,452	<b>5,477</b>
Other revenue	...	1,723	<b>1,600</b>
<b>Total Retained Revenue</b>	<b>11,250</b>	<b>10,657</b>	<b>9,757</b>
Gain/(loss) on disposal of non current assets	(167)	(167)	...
<b>NET COST OF SERVICES</b>	<b>1,118,026</b>	<b>1,114,679</b>	<b>1,250,437</b>

**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	288,260	283,255	<b>340,098</b>
Grants and subsidies	525,357	524,341	<b>573,068</b>
Other	338,818	345,255	<b>358,589</b>
<b>Total Payments</b>	<b>1,152,435</b>	<b>1,152,851</b>	<b>1,271,755</b>
<b>Receipts</b>			
Sale of goods and services	2,782	1,440	<b>679</b>
Interest	805	2,495	<b>2,001</b>
Other	68,092	67,988	<b>65,206</b>
<b>Total Receipts</b>	<b>71,679</b>	<b>71,923</b>	<b>67,886</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,080,756)</b>	<b>(1,080,928)</b>	<b>(1,203,869)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,011	2,011	...
Purchases of property, plant and equipment	(26,203)	(25,353)	<b>(16,303)</b>
Other	...	(850)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(24,192)</b>	<b>(24,192)</b>	<b>(16,303)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,066,477	1,070,273	<b>1,211,289</b>
Capital appropriation	26,203	26,203	<b>16,303</b>
Cash transfers to Consolidated Fund	...	(56)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,092,680</b>	<b>1,096,420</b>	<b>1,227,592</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(12,268)</b>	<b>(8,700)</b>	<b>7,420</b>
Opening Cash and Cash Equivalents	12,783	12,256	<b>3,556</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>515</b>	<b>3,556</b>	<b>10,976</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,118,026)	(1,114,679)	<b>(1,250,437)</b>
Non cash items added back	41,292	34,149	<b>39,148</b>
Change in operating assets and liabilities	(4,022)	(398)	<b>7,420</b>
<b>Net cash flow from operating activities</b>	<b>(1,080,756)</b>	<b>(1,080,928)</b>	<b>(1,203,869)</b>

**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	515	3,556	<b>10,976</b>
Receivables	8,173	9,449	<b>10,033</b>
Assets held for sale	13,051	...	...
Other	815	...	...
<b>Total Current Assets</b>	<b>22,554</b>	<b>13,005</b>	<b>21,009</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	54,308	74,566	<b>66,294</b>
Plant and equipment	55,829	59,439	<b>62,014</b>
Intangibles	3,822	2,869	<b>2,869</b>
<b>Total Non Current Assets</b>	<b>113,959</b>	<b>136,874</b>	<b>131,177</b>
<b>Total Assets</b>	<b>136,513</b>	<b>149,879</b>	<b>152,186</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,760	8,914	<b>8,823</b>
Provisions	26,603	35,376	<b>43,471</b>
<b>Total Current Liabilities</b>	<b>33,363</b>	<b>44,290</b>	<b>52,294</b>
<b>Non Current Liabilities -</b>			
Provisions	7,378	170	<b>170</b>
Other	8,000	8,580	<b>8,580</b>
<b>Total Non Current Liabilities</b>	<b>15,378</b>	<b>8,750</b>	<b>8,750</b>
<b>Total Liabilities</b>	<b>48,741</b>	<b>53,040</b>	<b>61,044</b>
<b>NET ASSETS</b>	<b>87,772</b>	<b>96,839</b>	<b>91,142</b>
<b>EQUITY</b>			
Reserves	51,652	53,957	<b>53,957</b>
Accumulated funds	36,120	42,882	<b>37,185</b>
<b>TOTAL EQUITY</b>	<b>87,772</b>	<b>96,839</b>	<b>91,142</b>

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.1 Community Services**

Program Objective(s): To strengthen communities and to support individual clients to overcome crises and/or resume self-sufficient living.

Program Description: Provide transitional support and accommodation services to children, young people and adults who are homeless or at risk of homelessness. Coordinate and provide disaster welfare assistance to families and communities that experience disadvantage due to natural and other disasters. Plan and monitor funding to non-government agencies to deliver a range of support services to communities, children, young people and families across New South Wales.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Clients receiving assistance under the Supported Accommodation Assistance Program	thous	25	25	25	<b>25</b>
Clients of the Supported Accommodation Assistance Program who return to a SAAP service within 12 months of exit	%	24	22	22	<b>21</b>
<u>Average Staffing</u> :	EFT	100	104	126	<b>133</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	11,853	11,378	<b>12,328</b>
Other operating expenses	4,672	4,984	<b>5,128</b>
Depreciation and amortisation	773	773	<b>740</b>
Grants and subsidies			
Community development and capacity building	121,910	120,000	<b>119,137</b>
Crisis Support Services	116,480	117,167	<b>120,015</b>
Concessions and charitable programs	6,428	6,428	<b>6,553</b>
Disaster response services	1,400	1,400	<b>1,400</b>
Grants to agencies	85	85	<b>84</b>
<b>Total Expenses Excluding Losses</b>	<b>263,601</b>	<b>262,215</b>	<b>265,385</b>

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.1 Community Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	97	50	<b>24</b>
Investment income	35	71	<b>67</b>
Grants and contributions	3,784	2,877	<b>1,519</b>
Other revenue	...	13	<b>53</b>

<b>Total Retained Revenue</b>	<b>3,916</b>	<b>3,011</b>	<b>1,663</b>
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<b>NET COST OF SERVICES</b>	<b>259,685</b>	<b>259,204</b>	<b>263,722</b>
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<b>CAPITAL EXPENDITURE</b>	<b>111</b>	<b>111</b>	<b>68</b>
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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.2 Prevention and Early Intervention Services**

Program Objective(s): To strengthen families and communities and manage demand for child protection services, by providing services that promote the safety and wellbeing of children and young people (prevention) and that give more intensive support to families where children may be at risk (early intervention).

Program Description: Plan for and provide funds towards the delivery of early childhood and related services for children, including licensing and monitoring of child care services. Provide support for community development and support services (especially for families and young children) and administer concessions.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
No. of licensed children's services	thous	3	3	3	<b>3</b>
Total licensed places in children's services	thous	128	139	144	<b>150</b>
Total DoCS-funded child care places per day (excluding vacation care)	thous	46	46	46	<b>46</b>
<u>Average Staffing:</u>	EFT	355	362	371	<b>517</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	34,733	33,442	<b>47,930</b>
Other operating expenses	13,690	14,666	<b>19,948</b>
Depreciation and amortisation	2,266	2,266	<b>2,876</b>
Grants and subsidies			
Pre-school and child care services	113,312	113,519	<b>116,349</b>
Contracted early intervention services	38,206	38,206	<b>38,802</b>
Grants to agencies	339	339	<b>338</b>
Other expenses			
Early intervention support for families	625	625	<b>648</b>
<b>Total Expenses Excluding Losses</b>	<b>203,171</b>	<b>203,063</b>	<b>226,891</b>

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.2 Prevention and Early Intervention Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	345	179	84
Investment income	130	256	239
Grants and contributions	136	102	77
Other revenue	...	92	191

<b>Total Retained Revenue</b>	<b>611</b>	<b>629</b>	<b>591</b>
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<b>NET COST OF SERVICES</b>	<b>202,560</b>	<b>202,434</b>	<b>226,300</b>
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<b>CAPITAL EXPENDITURE</b>	<b>2,002</b>	<b>2,002</b>	<b>1,246</b>
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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.3 Statutory Child Protection**

Program Objective(s): To respond to reports of child abuse and neglect to ensure that children and young people are protected from further risk of harm.

Program Description: Respond to reports of child abuse and neglect; assess and investigate reports; develop case plans; initiate and support court action; and work with other agencies to ensure that the safety, welfare and wellbeing of children are assured.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Children receiving protective services	thous	49	51	53	<b>55</b>
Total number of children for whom the Department receives reports, under the age of 18 at time of report	thous	102	110	125	<b>133</b>
Reports concerning children and young people	thous	216	241	287	<b>319</b>
<u>Average Staffing:</u>	EFT	1,690	1,797	1,982	<b>2,236</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	185,239	178,326	<b>207,290</b>
Other operating expenses	73,013	78,217	<b>86,267</b>
Depreciation and amortisation	12,085	12,085	<b>12,438</b>
Grants and subsidies			
Contracted child protection services	3,781	3,781	<b>3,611</b>
Grants to agencies	1,664	1,664	<b>1,660</b>
Other expenses			
Child protection support for families	3,420	3,420	<b>3,512</b>
<b>Total Expenses Excluding Losses</b>	<b>279,202</b>	<b>277,493</b>	<b>314,778</b>

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.3 Statutory Child Protection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	1,626	842	<b>397</b>
Investment income	558	1,186	<b>1,188</b>
Grants and contributions	1,231	1,324	<b>2,689</b>
Other revenue	...	930	<b>950</b>

<b>Total Retained Revenue</b>	<b>3,415</b>	<b>4,282</b>	<b>5,224</b>
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<b>NET COST OF SERVICES</b>	<b>275,787</b>	<b>273,211</b>	<b>309,554</b>
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<b>CAPITAL EXPENDITURE</b>	<b>16,559</b>	<b>16,559</b>	<b>10,303</b>
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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.4 Out-of-Home Care**

Program Objective(s): To provide children and young people with a safe, stable, culturally appropriate environment in which they can develop optimally when they cannot live at home. To restore them successfully to their homes where this option is viable.

Program Description: Provide a range of out-of-home care options, such as foster care and kinship care for children separated from their parents; monitor and review placements; recruit and support carers. Facilitate the restoration of children to their usual carers where appropriate. Provide support to young people who are leaving or who have exited out-of-home care. Provide and regulate adoption services. Plan and monitor funding to non-government organisations to deliver a range of accommodation and support services to children and young people in care across New South Wales. Oversee the care of children with complex needs.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Children receiving out-of-home care services	thous	16	13	13	<b>13</b>
Children in out-of-home care at year end	thous	10	11	11	<b>11</b>
<u>Average Staffing:</u>	EFT	739	767	896	<b>1,069</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	83,799	80,695	<b>99,105</b>
Other operating expenses	33,032	35,399	<b>41,244</b>
Depreciation and amortisation	5,468	5,468	<b>5,946</b>
Grants and subsidies			
Contracted residential care and support	121,019	121,019	<b>164,388</b>
Grants to agencies	733	733	<b>731</b>
Other expenses			
Foster care allowances and associated expenses	139,084	139,084	<b>141,726</b>
<b>Total Expenses Excluding Losses</b>	<b>383,135</b>	<b>382,398</b>	<b>453,140</b>

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**MINISTER FOR COMMUNITY SERVICES**  
**23 DEPARTMENT OF COMMUNITY SERVICES**

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**23.1 Child, Family and Community Services**

**23.1.4 Out-of-Home Care (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	714	369	<b>174</b>
Investment income	261	529	<b>507</b>
Grants and contributions	2,333	1,149	<b>1,192</b>
Other revenue	...	688	<b>406</b>

<b>Total Retained Revenue</b>	<b>3,308</b>	<b>2,735</b>	<b>2,279</b>
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Gain/(loss) on disposal of non current assets	(167)	(167)	...
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<b>NET COST OF SERVICES</b>	<b>379,994</b>	<b>379,830</b>	<b>450,861</b>
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<b>CAPITAL EXPENDITURE</b>	<b>7,531</b>	<b>7,531</b>	<b>4,686</b>
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**MINISTER FOR EDUCATION AND TRAINING,  
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AND MINISTER ASSISTING THE  
MINISTER FOR FINANCE**

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**24 DEPARTMENT OF EDUCATION AND TRAINING**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	7,061,692	7,211,462	<b>7,428,191</b>
Other operating expenses	1,632,783	1,624,084	<b>1,666,595</b>
Depreciation and amortisation	329,437	339,437	<b>366,929</b>
Grants and subsidies	956,990	955,117	<b>991,798</b>
Finance costs	8,704	7,711	<b>7,054</b>
<b>Total Expenses Excluding Losses</b>	<b>9,989,606</b>	<b>10,137,811</b>	<b>10,460,567</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	328,402	344,812	<b>356,657</b>
Investment income	26,788	30,388	<b>30,306</b>
Grants and contributions	312,330	328,616	<b>337,589</b>
Other revenue	8,902	10,376	<b>32,177</b>
<b>Total Retained Revenue</b>	<b>676,422</b>	<b>714,192</b>	<b>756,729</b>
Gain/(loss) on disposal of non current assets	...	12,000	...
Other gains/(losses)	...	(6)	...
<b>NET COST OF SERVICES</b>	<b>9,313,184</b>	<b>9,411,625</b>	<b>9,703,838</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

	2006-07		2007-08 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,532,648	6,684,745	<b>6,838,957</b>
Grants and subsidies	956,390	954,517	<b>991,198</b>
Finance costs	8,704	7,711	<b>7,054</b>
Other	1,860,414	1,852,575	<b>1,938,750</b>
<b>Total Payments</b>	<b>9,358,156</b>	<b>9,499,548</b>	<b>9,775,959</b>
<b>Receipts</b>			
Sale of goods and services	328,402	344,916	<b>356,657</b>
Interest	26,788	30,388	<b>30,306</b>
Other	547,534	584,079	<b>621,082</b>
<b>Total Receipts</b>	<b>902,724</b>	<b>959,383</b>	<b>1,008,045</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,455,432)</b>	<b>(8,540,165)</b>	<b>(8,767,914)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	48,000	126,601	<b>14,400</b>
Proceeds from sale of investments	...	...	<b>38</b>
Purchases of property, plant and equipment	(551,655)	(551,618)	<b>(551,703)</b>
Purchases of investments	...	...	<b>(38)</b>
Other	(6,000)	(11,800)	<b>(11,800)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(509,655)</b>	<b>(436,817)</b>	<b>(549,103)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(33,228)	(77,377)	<b>(1,309)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(33,228)</b>	<b>(77,377)</b>	<b>(1,309)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	8,481,037	8,545,460	<b>8,838,372</b>
Capital appropriation	494,684	509,177	<b>528,388</b>
Cash transfers to Consolidated Fund	...	(4,892)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,975,721</b>	<b>9,049,745</b>	<b>9,366,760</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(22,594)</b>	<b>(4,614)</b>	<b>48,434</b>
Opening Cash and Cash Equivalents	518,326	553,074	<b>548,460</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>495,732</b>	<b>548,460</b>	<b>596,894</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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	2006-07	
Budget	Revised	<b>2007-08</b>
\$000	\$000	<b>Budget</b>
		<b>\$000</b>

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(9,313,184)	(9,411,625)	<b>(9,703,838)</b>
Non cash items added back	835,090	855,490	<b>916,394</b>
Change in operating assets and liabilities	22,662	15,970	<b>19,530</b>
<b>Net cash flow from operating activities</b>	<b>(8,455,432)</b>	<b>(8,540,165)</b>	<b>(8,767,914)</b>



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**24 DEPARTMENT OF EDUCATION AND TRAINING**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	495,732	548,460	<b>596,894</b>
Receivables	71,482	82,805	<b>83,508</b>
Other financial assets	165	5	<b>5</b>
Assets held for sale	60,621	83,262	<b>68,862</b>
Other	7,199	520	<b>520</b>
<b>Total Current Assets</b>	<b>635,199</b>	<b>715,052</b>	<b>749,789</b>
<b>Non Current Assets -</b>			
Receivables	3,326	4,826	<b>4,826</b>
Other financial assets	264	428	<b>428</b>
Property, plant and equipment -			
Land and building	15,207,731	16,761,601	<b>16,944,129</b>
Plant and equipment	294,745	261,926	<b>325,243</b>
Intangibles	23,780	33,160	<b>37,137</b>
<b>Total Non Current Assets</b>	<b>15,529,846</b>	<b>17,061,941</b>	<b>17,311,763</b>
<b>Total Assets</b>	<b>16,165,045</b>	<b>17,776,993</b>	<b>18,061,552</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	175,478	266,816	<b>277,361</b>
Borrowings at amortised cost	16,309	1,309	<b>1,619</b>
Provisions	98,183	212,485	<b>215,385</b>
Other	45,849	53,557	<b>53,557</b>
<b>Total Current Liabilities</b>	<b>335,819</b>	<b>534,167</b>	<b>547,922</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	125,238	96,089	<b>147,718</b>
Provisions	149,311	28,545	<b>35,333</b>
<b>Total Non Current Liabilities</b>	<b>274,549</b>	<b>124,634</b>	<b>183,051</b>
<b>Total Liabilities</b>	<b>610,368</b>	<b>658,801</b>	<b>730,973</b>
<b>NET ASSETS</b>	<b>15,554,677</b>	<b>17,118,192</b>	<b>17,330,579</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	3,139,871	4,727,665	<b>4,727,665</b>
Accumulated funds	12,414,806	12,390,527	<b>12,602,914</b>
<b>TOTAL EQUITY</b>	<b>15,554,677</b>	<b>17,118,192</b>	<b>17,330,579</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.1 Pre-School and Primary Education Services**

**24.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To develop foundation skills in literacy, numeracy, personal and social development and prepare students for primary school.

Program Description: Curriculum delivery in key learning areas through programs in basic literacy and numeracy, personal and social development. Provision of student welfare and suitably staffed, equipped and constructed government pre-schools.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Pre-school students	no.	2,420	2,451	2,508	<b>2,571</b>
Pre-school classes	no.	150	150	150	<b>150</b>
<u>Average Staffing</u> :	EFT	305	320	323	<b>323</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	21,148	21,218	<b>22,094</b>
Other operating expenses	3,594	3,594	<b>3,688</b>
Depreciation and amortisation	483	497	<b>537</b>

<b>Total Expenses Excluding Losses</b>	<b>25,225</b>	<b>25,309</b>	<b>26,319</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Commissions	5	5	<b>5</b>
Fees for services	5	5	<b>5</b>
Pre-school fees	500	500	<b>517</b>
Investment income	88	88	<b>88</b>
Grants and contributions	1,275	1,275	<b>1,315</b>

<b>Total Retained Revenue</b>	<b>1,873</b>	<b>1,873</b>	<b>1,930</b>
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<b>NET COST OF SERVICES</b>	<b>23,352</b>	<b>23,436</b>	<b>24,389</b>
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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.1 Pre-School and Primary Education Services**

**24.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve personal and social development skills and student learning outcomes for literacy and numeracy. Prepare students for secondary education.

Program Description: Teaching curriculum in key learning areas to students in Kindergarten to Year 6. Provision of targeted programs and activities to promote improved participation, access, educational outcomes, equity and student welfare. Provision of suitably staffed, equipped and constructed government schools. Monitoring of student progress through comprehensive testing. Assistance to families in meeting costs of students attending school.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	750	720	712	<b>740</b>
Students attending Priority schools Funding Program schools	no.	93,127	90,480	88,578	<b>88,578</b>
Aboriginal students	no.	22,720	23,220	23,394	<b>23,550</b>
Students of non-English speaking background at government schools	no.	118,773	118,817	120,799	<b>122,404</b>
Students receiving support through the English as a Second Language program	no.	68,326	66,274	65,215	<b>66,193</b>
Total students in support classes and special schools	no.	7,165	6,877	7,489	<b>7,581</b>
Students in government schools receiving special education support in integrated settings	no.	17,591	18,298	19,042	<b>19,566</b>
Students in Early Intervention programs	no.	2,436	2,436	2,524	<b>2,584</b>
Students	no.	438,396	435,374	433,398	<b>430,885</b>
<u>Average Staffing:</u>	EFT	36,696	36,843	37,437	<b>37,412</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.1 Pre-School and Primary Education Services**

**24.1.2 Primary Education Services in Government Schools (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	3,000,427	3,066,874	<b>3,166,633</b>
Other operating expenses	698,411	690,939	<b>712,363</b>
Depreciation and amortisation	116,877	120,523	<b>132,544</b>
Grants and subsidies			
Conveyance of school children	32,782	34,067	<b>35,301</b>
Recurrent grants to non-profit organisations	5,377	6,950	<b>4,404</b>
Contribution to Teacher Housing Authority	1,100	808	<b>833</b>
Back to School Allowance	22,173	22,173	<b>22,173</b>
Finance costs			
Finance lease interest charges to private sector - raised within Australia	5,209	5,209	<b>6,424</b>
<b>Total Expenses Excluding Losses</b>	<b>3,882,356</b>	<b>3,947,543</b>	<b>4,080,675</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	374	299	<b>386</b>
Commissions	626	626	<b>645</b>
Miscellaneous services	3,938	3,938	<b>2,675</b>
Publication sales	5,019	5,019	<b>5,188</b>
Fees for services	534	534	<b>551</b>
Correspondence school fees	2	2	<b>1</b>
Overseas student fees	8,066	8,066	<b>8,599</b>
School generated revenue from canteen sales	7,851	7,351	<b>7,597</b>
Minor sales of goods and services	...	75	<b>78</b>

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**24 DEPARTMENT OF EDUCATION AND TRAINING**

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**24.1 Pre-School and Primary Education Services**

**24.1.2 Primary Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Investment income	11,975	14,048	<b>13,499</b>
Grants and contributions	148,299	161,881	<b>168,773</b>
Other revenue	2,775	2,895	<b>2,991</b>
<b>Total Retained Revenue</b>	<b>189,459</b>	<b>204,734</b>	<b>210,983</b>
Gain/(loss) on disposal of non current assets	...	2,519	<b>(800)</b>
<b>NET COST OF SERVICES</b>	<b>3,692,897</b>	<b>3,740,290</b>	<b>3,870,492</b>
<b>CAPITAL EXPENDITURE</b>	<b>245,991</b>	<b>292,873</b>	<b>335,873</b>

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**24 DEPARTMENT OF EDUCATION AND TRAINING**

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**24.2 Secondary Education Services**

**24.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To build on and extend skills learnt in primary school. To provide students with the social and intellectual skills necessary to participate fully in work, TAFE, university or further learning. To improve participation, access, educational outcomes and equity.

Program Description: Delivery of education from Years 7 to 12 in the key learning areas and student welfare. To cater for a wide range of students through the provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity, including Vocational Education and Training in schools. The provision of suitably staffed, equipped and constructed secondary schools. Monitoring of student progress through comprehensive testing. Assistance to families in meeting costs of students attending school.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,222	2,123	2,245	<b>2,270</b>
Students attending Priority Schools Funding Program schools	no.	55,546	56,737	56,762	<b>56,762</b>
Aboriginal students	no.	12,816	13,462	13,949	<b>14,132</b>
Students of non-English speaking background at government schools	no.	83,907	82,011	82,936	<b>83,244</b>
Students receiving support through the English as a Second Language program	no.	20,134	18,944	17,492	<b>17,317</b>
Students attending selective schools	no.	20,707	25,060	25,454	<b>25,454</b>
Total students in support classes and special schools	no.	9,112	9,878	10,856	<b>10,989</b>
Students in government schools receiving special education support in integrated settings	no.	7,315	7,510	7,786	<b>7,997</b>
Students	no.	305,323	305,433	307,021	<b>307,260</b>
<u>Average Staffing:</u>	EFT	34,167	34,404	34,782	<b>34,682</b>

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**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.2 Secondary Education Services**

**24.2.1 Secondary Education Services in Government Schools (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	2,801,738	2,866,704	<b>2,955,345</b>
Other operating expenses	655,570	651,053	<b>667,603</b>
Depreciation and amortisation	107,093	110,433	<b>122,359</b>
Grants and subsidies			
Conveyance of school children	12,212	12,691	<b>13,141</b>
Recurrent grants to non-profit organisations	5,305	6,732	<b>4,324</b>
Contribution to Teacher Housing Authority	4,556	3,348	<b>3,449</b>
Living away from home allowances	279	279	<b>279</b>
Back to School Allowance	15,526	15,526	<b>15,526</b>
Finance costs			
Interest on public sector borrowings and advances	3,000	2,007	...
Finance lease interest charges to private sector - raised within Australia	495	495	<b>630</b>
<b>Total Expenses Excluding Losses</b>	<b>3,605,774</b>	<b>3,669,268</b>	<b>3,782,656</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	373	298	<b>386</b>
Commissions	595	555	<b>617</b>
Miscellaneous services	3,941	3,941	<b>2,678</b>
Publication sales	6,205	6,205	<b>6,412</b>
Fees for services	508	508	<b>526</b>
Correspondence school fees	9	49	<b>10</b>
Agricultural high school hostel fees	6,480	6,480	<b>6,697</b>
Overseas student fees	24,446	26,446	<b>27,528</b>
Course fees - other	4,027	6,027	<b>4,095</b>
School generated revenue from canteen sales	7,283	6,783	<b>7,010</b>
Minor sales of goods and services	...	75	<b>78</b>



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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**24 DEPARTMENT OF EDUCATION AND TRAINING**

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**24.2 Secondary Education Services**

**24.2.1 Secondary Education Services in Government Schools (cont)**

***OPERATING STATEMENT (cont)***

Investment income	10,810	12,237	<b>11,684</b>
Grants and contributions	137,318	151,617	<b>158,073</b>
Other revenue	3,096	3,120	<b>26,199</b>
<b>Total Retained Revenue</b>	<b>205,091</b>	<b>224,341</b>	<b>251,993</b>
Gain/(loss) on disposal of non current assets	...	9,346	<b>800</b>
<b>NET COST OF SERVICES</b>	<b>3,400,683</b>	<b>3,435,581</b>	<b>3,529,863</b>
<b>CAPITAL EXPENDITURE</b>	<b>239,843</b>	<b>188,831</b>	<b>195,130</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.3 Non-Government Schools Assistance**

**24.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-government schools.

Program Description: Provision of per capita grants and other forms of support to non-government schools. Assistance to families in meeting costs of students attending school.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Students	no.	366,688	369,136	370,468	<b>371,818</b>
Number of schools -					
Primary	no.	526	527	519	<b>519</b>
Secondary	no.	146	146	151	<b>154</b>
Combined primary/secondary	no.	217	218	220	<b>220</b>
Special	no.	36	36	37	<b>37</b>
<u>Average Staffing:</u>	EFT	5	5	5	<b>5</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	465	465	<b>486</b>
Other operating expenses	1,520	1,520	<b>1,560</b>
Grants and subsidies			
Capital assistance for approved building projects	62,300	62,300	<b>65,000</b>
Conveyance of school children	6,013	6,249	<b>6,473</b>
Recurrent grants to non-profit organisations	311	311	<b>319</b>
Per capita pupil allowances to non-Government primary schools	280,761	278,261	<b>295,082</b>
Living away from home allowances	557	557	<b>557</b>
Per capita pupil allowances to non-Government secondary schools	350,515	353,015	<b>370,164</b>
Back to School Allowance	18,301	18,301	<b>18,301</b>
Supervisors Allowance non-Government Schools	12,944	14,944	<b>15,393</b>
<b>Total Expenses Excluding Losses</b>	<b>733,687</b>	<b>735,923</b>	<b>773,335</b>
<b>NET COST OF SERVICES</b>	<b>733,687</b>	<b>735,923</b>	<b>773,335</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.4 TAFE and Related Services**

**24.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students, trainees and apprentices to enable them to meet legislative and industrial requirements. Fee exemptions for students with recognised needs. Provision of suitably staffed, equipped and constructed TAFE colleges.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Enrolments	no.	513,465	508,000	501,183	<b>503,420</b>
Equivalent full-time students	no.	137,493	142,057	146,012	<b>146,664</b>
<u>Average Staffing:</u>	EFT	16,324	16,036	15,976	<b>15,808</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related	1,195,224	1,228,971	<b>1,260,194</b>
Other operating expenses	263,673	274,132	<b>278,461</b>
Depreciation and amortisation	99,518	102,518	<b>105,730</b>

**Total Expenses Excluding Losses** **1,558,415** **1,605,621** **1,644,385**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases	59	59	<b>61</b>
Miscellaneous services	66,637	70,437	<b>75,369</b>
Publication sales	657	657	<b>679</b>
Overseas student fees	26,346	35,346	<b>35,229</b>
Administration charge	70,415	66,825	<b>70,774</b>
Course fees - other	79,860	82,860	<b>87,535</b>
Minor sales of goods and services	...	500	<b>500</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

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**24.4 TAFE and Related Services**

**24.4.1 TAFE Education Services (cont)**

**OPERATING STATEMENT (cont)**

Investment income	3,569	3,669	<b>4,689</b>
Grants and contributions	631	3,191	<b>632</b>
Other revenue	2,736	4,066	<b>2,828</b>
<b>Total Retained Revenue</b>	<b>250,910</b>	<b>267,610</b>	<b>278,296</b>
Gain/(loss) on disposal of non current assets	...	135	...
Other gains/(losses)	...	(6)	...
<b>NET COST OF SERVICES</b>	<b>1,307,505</b>	<b>1,337,882</b>	<b>1,366,089</b>
<b>CAPITAL EXPENDITURE</b>	<b>87,257</b>	<b>97,350</b>	<b>85,948</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**24 DEPARTMENT OF EDUCATION AND TRAINING**

**24.4 TAFE and Related Services**

**24.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry achieve high quality and equitable outcomes from education and training.

Program Description: Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons. Provision of accreditation and registration services.

<u>Average Staffing (EFT)</u> :	2006-07	2007-08
	321	320

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	42,690	27,230	<b>23,439</b>
Other operating expenses	10,015	2,846	<b>2,920</b>
Depreciation and amortisation	5,466	5,466	<b>5,759</b>
Grants and subsidies			
TAFE infrastructure facilities - capital grant	2,000	2,000	<b>2,000</b>
Industry Training Services	76,644	68,257	<b>69,902</b>
Education Access Services	28,663	27,663	<b>29,310</b>
Adult and Community Education Services	14,729	18,898	<b>18,080</b>
Policy and Planning Projects - other	...	11	<b>11</b>
Recognition Services	3,942	1,776	<b>1,776</b>
<b>Total Expenses Excluding Losses</b>	<b>184,149</b>	<b>154,147</b>	<b>153,197</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
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**24 DEPARTMENT OF EDUCATION AND TRAINING**

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**24.4 TAFE and Related Services**

**24.4.2 Grants for Education and Training Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	216	216	<b>223</b>
Miscellaneous services	104	104	<b>107</b>
Publication sales	129	129	<b>133</b>
Administration charge	753	1,453	<b>1,398</b>
Course fees - other	915	915	<b>946</b>
Minor sales of goods and services	1,524	1,524	<b>1,419</b>
Investment income	346	346	<b>346</b>
Grants and contributions	24,807	10,652	<b>8,796</b>
Other revenue	295	295	<b>159</b>
<b>Total Retained Revenue</b>	<b>29,089</b>	<b>15,634</b>	<b>13,527</b>
<b>NET COST OF SERVICES</b>	<b>155,060</b>	<b>138,513</b>	<b>139,670</b>

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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**25 OFFICE OF THE BOARD OF STUDIES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	76,404	77,134	<b>79,581</b>
Other operating expenses	21,613	21,616	<b>21,828</b>
Depreciation and amortisation	1,494	1,494	<b>1,207</b>
Finance costs	23	23	<b>24</b>
<b>Total Expenses Excluding Losses</b>	<b>99,534</b>	<b>100,267</b>	<b>102,640</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5,138	5,880	<b>5,457</b>
Investment income	200	270	<b>250</b>
Grants and contributions	600	830	<b>773</b>
Other revenue	309	460	<b>279</b>
<b>Total Retained Revenue</b>	<b>6,247</b>	<b>7,440</b>	<b>6,759</b>
Gain/(loss) on disposal of non current assets	10	10	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>93,277</b>	<b>92,817</b>	<b>95,871</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**25 OFFICE OF THE BOARD OF STUDIES**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	74,672	75,402	77,776
Other	23,304	25,046	26,623
<b>Total Payments</b>	<b>97,976</b>	<b>100,448</b>	<b>104,399</b>
<b>Receipts</b>			
Sale of goods and services	5,138	5,880	5,457
Interest	200	270	250
Other	2,600	4,743	5,847
<b>Total Receipts</b>	<b>7,938</b>	<b>10,893</b>	<b>11,554</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(90,038)</b>	<b>(89,555)</b>	<b>(92,845)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	30	30	30
Purchases of property, plant and equipment	(416)	(416)	(287)
Other	(400)	(400)	(200)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(786)</b>	<b>(786)</b>	<b>(457)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	90,093	90,296	92,896
Capital appropriation	816	816	487
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>90,909</b>	<b>91,112</b>	<b>93,383</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>85</b>	<b>771</b>	<b>81</b>
Opening Cash and Cash Equivalents	4,080	5,580	6,351
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,165</b>	<b>6,351</b>	<b>6,432</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(93,277)	(92,817)	(95,871)
Non cash items added back	3,070	3,070	2,846
Change in operating assets and liabilities	169	192	180
<b>Net cash flow from operating activities</b>	<b>(90,038)</b>	<b>(89,555)</b>	<b>(92,845)</b>



**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**25 OFFICE OF THE BOARD OF STUDIES**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,165	6,351	<b>6,432</b>
Receivables	753	860	<b>860</b>
Inventories	2,485	2,542	<b>2,542</b>
Other	203	...	...
<b>Total Current Assets</b>	<b>7,606</b>	<b>9,753</b>	<b>9,834</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	931	886	<b>700</b>
Plant and equipment	1,465	1,452	<b>1,248</b>
Intangibles	2,040	2,027	<b>1,677</b>
<b>Total Non Current Assets</b>	<b>4,436</b>	<b>4,365</b>	<b>3,625</b>
<b>Total Assets</b>	<b>12,042</b>	<b>14,118</b>	<b>13,459</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	780	1,160	<b>1,220</b>
Provisions	1,310	2,187	<b>2,289</b>
Other	...	1,595	<b>1,595</b>
<b>Total Current Liabilities</b>	<b>2,090</b>	<b>4,942</b>	<b>5,104</b>
<b>Non Current Liabilities -</b>			
Provisions	681	29	<b>33</b>
Other	447	447	<b>471</b>
<b>Total Non Current Liabilities</b>	<b>1,128</b>	<b>476</b>	<b>504</b>
<b>Total Liabilities</b>	<b>3,218</b>	<b>5,418</b>	<b>5,608</b>
<b>NET ASSETS</b>	<b>8,824</b>	<b>8,700</b>	<b>7,851</b>
<b>EQUITY</b>			
Accumulated funds	8,824	8,700	<b>7,851</b>
<b>TOTAL EQUITY</b>	<b>8,824</b>	<b>8,700</b>	<b>7,851</b>

**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**25 OFFICE OF THE BOARD OF STUDIES**

**25.1 Office of the Board of Studies**

**25.1.1 Office of the Board of Studies**

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both government and non-government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Candidates awarded the Higher School Certificate	no.	61,100	61,094	61,472	<b>62,820</b>
Candidates awarded the School Certificate	no.	81,065	83,100	83,955	<b>82,800</b>
Examinations conducted for Higher School Certificate and School Certificate candidates	no.	651,693	657,468	748,697	<b>749,581</b>
<u>Average Staffing</u> :	EFT	824	800	815	<b>817</b>

—————2006-07—————		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	76,404	77,134	<b>79,581</b>
Other operating expenses	21,613	21,616	<b>21,828</b>
Depreciation and amortisation	1,494	1,494	<b>1,207</b>
Finance costs	23	23	<b>24</b>

<b>Total Expenses Excluding Losses</b>	<b>99,534</b>	<b>100,267</b>	<b>102,640</b>
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**MINISTER FOR EDUCATION AND TRAINING, MINISTER FOR  
INDUSTRIAL RELATIONS, MINISTER FOR THE CENTRAL COAST,  
AND MINISTER ASSISTING THE MINISTER FOR FINANCE**

**25 OFFICE OF THE BOARD OF STUDIES**

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**25.1 Office of the Board of Studies**

**25.1.1 Office of the Board of Studies (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,700	2,900	<b>2,790</b>
Minor sales of goods and services	2,438	2,980	<b>2,667</b>
Investment income	200	270	<b>250</b>
Grants and contributions	600	830	<b>773</b>
Other revenue	309	460	<b>279</b>
<b>Total Retained Revenue</b>	<b>6,247</b>	<b>7,440</b>	<b>6,759</b>
Gain/(loss) on disposal of non current assets	10	10	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>93,277</b>	<b>92,817</b>	<b>95,871</b>

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<b>CAPITAL EXPENDITURE</b>	<b>816</b>	<b>816</b>	<b>487</b>
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**MINISTER FOR EMERGENCY SERVICES, AND  
MINISTER FOR WATER UTILITIES**

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	388,122	401,193	<b>409,879</b>
Other operating expenses	61,807	64,686	<b>63,560</b>
Depreciation and amortisation	29,047	30,000	<b>30,947</b>
Finance costs	132	75	<b>20</b>
<b>Total Expenses Excluding Losses</b>	<b>479,108</b>	<b>495,954</b>	<b>504,406</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	11,238	8,129	<b>7,590</b>
Investment income	2,171	3,500	<b>2,171</b>
Retained taxes, fees and fines	3,000	9,699	<b>8,648</b>
Grants and contributions	...	283	...
Other revenue	91	5,115	<b>2,605</b>
<b>Total Retained Revenue</b>	<b>16,500</b>	<b>26,726</b>	<b>21,014</b>
Gain/(loss) on disposal of non current assets	...	1,327	...
Other gains/(losses)	(900)	(120)	<b>(120)</b>
<b>NET COST OF SERVICES</b>	<b>463,508</b>	<b>468,021</b>	<b>483,512</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	388,122	401,193	<b>409,879</b>
Finance costs	132	75	<b>20</b>
Other	71,007	73,904	<b>73,340</b>
<b>Total Payments</b>	<b>459,261</b>	<b>475,172</b>	<b>483,239</b>
<b>Receipts</b>			
Sale of goods and services	9,838	7,772	<b>7,470</b>
Retained taxes	3,000	4,051	<b>3,000</b>
Interest	2,171	3,500	<b>2,171</b>
Other	9,291	20,306	<b>17,453</b>
<b>Total Receipts</b>	<b>24,300</b>	<b>35,629</b>	<b>30,094</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(434,961)</b>	<b>(439,543)</b>	<b>(453,145)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3,327	...
Purchases of property, plant and equipment	(44,069)	(48,803)	<b>(40,134)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(44,069)</b>	<b>(45,476)</b>	<b>(40,134)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	800	...	<b>358</b>
Repayment of borrowings and advances	(2,321)	(776)	<b>(358)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,521)</b>	<b>(776)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	465,829	465,829	<b>483,870</b>
Capital appropriation	13,791	20,791	<b>9,039</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>479,620</b>	<b>486,620</b>	<b>492,909</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(931)</b>	<b>825</b>	<b>(370)</b>
Opening Cash and Cash Equivalents	42,708	82,655	<b>83,480</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>41,777</b>	<b>83,480</b>	<b>83,110</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(463,508)	(468,021)	<b>(483,512)</b>
Non cash items added back	29,047	30,000	<b>30,947</b>
Change in operating assets and liabilities	(500)	(1,522)	<b>(580)</b>
<b>Net cash flow from operating activities</b>	<b>(434,961)</b>	<b>(439,543)</b>	<b>(453,145)</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	41,777	83,480	<b>83,110</b>
Receivables	10,347	9,419	<b>9,419</b>
Other financial assets	9,753	...	...
Inventories	1,193	1,150	<b>1,193</b>
Assets held for sale	...	1,992	<b>1,992</b>
Other	1,153	124	<b>124</b>
<b>Total Current Assets</b>	<b>64,223</b>	<b>96,165</b>	<b>95,838</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	271,276	275,684	<b>273,941</b>
Plant and equipment	174,151	162,220	<b>173,150</b>
<b>Total Non Current Assets</b>	<b>445,427</b>	<b>437,904</b>	<b>447,091</b>
<b>Total Assets</b>	<b>509,650</b>	<b>534,069</b>	<b>542,929</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	22,473	29,536	<b>28,999</b>
Provisions	24,804	28,633	<b>28,633</b>
<b>Total Current Liabilities</b>	<b>47,277</b>	<b>58,169</b>	<b>57,632</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	2,061	...	...
Provisions	15,293	37,380	<b>37,380</b>
Other	1,360	1,360	<b>1,360</b>
<b>Total Non Current Liabilities</b>	<b>18,714</b>	<b>38,740</b>	<b>38,740</b>
<b>Total Liabilities</b>	<b>65,991</b>	<b>96,909</b>	<b>96,372</b>
<b>NET ASSETS</b>	<b>443,659</b>	<b>437,160</b>	<b>446,557</b>
<b>EQUITY</b>			
Reserves	198,578	196,348	<b>196,348</b>
Accumulated funds	245,081	240,812	<b>250,209</b>
<b>TOTAL EQUITY</b>	<b>443,659</b>	<b>437,160</b>	<b>446,557</b>



**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life, property and environment in case of fire and release of hazardous materials, and to carry out rescue operations where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and firefighting appliances and equipment to enable prompt response to fire incidents.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Building fires in which spread of fire was confined to -					
Object and room of origin	%	69.4	69.1	67.4	<b>68.4</b>
Structure of origin	%	96.0	94.9	94.5	<b>94.7</b>
 <u>Outputs:</u>					
Total attendance at incidents	no.	131,991	134,682	132,284	<b>134,560</b>
Response times to structure fires -					
50th percentile	mins.	6.8	6.9	7.0	<b>7.0</b>
90th percentile	mins.	11.0	11.5	11.5	<b>11.5</b>
<u>Average Staffing:</u>	EFT	3,854	3,897	3,922	<b>3,950</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	362,434	381,131	<b>389,387</b>
Other operating expenses	53,243	57,572	<b>56,571</b>
Depreciation and amortisation	27,629	26,700	<b>27,544</b>
Finance costs			
Interest on T-Corp loans	125	67	<b>17</b>
<b>Total Expenses Excluding Losses</b>	<b>443,431</b>	<b>465,470</b>	<b>473,519</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

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**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	197	389	<b>197</b>
Automatic fire alarm monitoring	5,333	5,333	<b>5,333</b>
Public education course fees	1,679	1,946	<b>1,679</b>
False alarm charges	3,484	...	...
Minor sales of goods and services	41	100	<b>41</b>
Investment income	2,073	3,342	<b>2,073</b>
Retained taxes, fees and fines	2,865	9,263	<b>8,259</b>
Grants and contributions	...	270	...
Other revenue	87	4,884	<b>2,488</b>
<b>Total Retained Revenue</b>	<b>15,759</b>	<b>25,527</b>	<b>20,070</b>
Gain/(loss) on disposal of non current assets	...	1,327	...
Other gains/(losses)	(864)	(114)	<b>(114)</b>
<b>NET COST OF SERVICES</b>	<b>428,536</b>	<b>438,730</b>	<b>453,563</b>

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<b>CAPITAL EXPENDITURE</b>	<b>41,921</b>	<b>46,362</b>	<b>38,127</b>
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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

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**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of firefighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of education and training programs and provision of training facilities and staff.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Mean time to control incidents -					
Building fires	mins.	48	40	39	<b>41</b>
Non-fire rescue calls	mins.	27	27	26	<b>25</b>
Hazardous material incidents	mins.	35	35	32	<b>33</b>
 <u>Outputs:</u>					
Recruit retained firefighters trained	no.	248	310	333	<b>340</b>
Recruit permanent firefighters trained	no.	102	213	176	<b>180</b>
Number of firefighters qualified for Senior Firefighter rank	no.	166	169	90	<b>400</b>
Number qualified for Station Officer rank and above	no.	108	79	98	<b>99</b>
Firefighters qualified as pumper/aerial appliance operators	no.	605	620	600	<b>600</b>
Breathing apparatus training/accreditation	no.	5,922	9,000	10,000	<b>10,000</b>
 <u>Average Staffing:</u>	 EFT	 120	 127	 146	 <b>146</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.2 Fire Brigade Training and Development (cont)**

	————2006-07————		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	13,765	12,037	<b>12,296</b>
Other operating expenses	5,462	5,175	<b>5,020</b>
Depreciation and amortisation	1,065	2,400	<b>2,475</b>
Finance costs			
Interest on T-Corp loans	4	6	<b>2</b>
<b>Total Expenses Excluding Losses</b>	<b>20,296</b>	<b>19,618</b>	<b>19,793</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	5	9	<b>5</b>
Automatic fire alarm monitoring	128	128	<b>128</b>
Public education course fees	40	47	<b>40</b>
False alarm charges	84	...	...
Investment income	50	81	<b>50</b>
Retained taxes, fees and fines	69	223	<b>196</b>
Grants and contributions	...	7	...
Other revenue	2	118	<b>60</b>
<b>Total Retained Revenue</b>	<b>378</b>	<b>613</b>	<b>479</b>
Other gains/(losses)	(18)	(3)	<b>(3)</b>
<b>NET COST OF SERVICES</b>	<b>19,936</b>	<b>19,008</b>	<b>19,317</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>1,289</b>	<b>1,465</b>	<b>1,204</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

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**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Fires/100,000 population	no.	543	529	484	<b>472</b>
Incendiary/suspicious fires/100,000 population	no.	185	158	140	<b>124</b>
Malicious calls/100,000 population	no.	95	70	69	<b>63</b>
Building fires/100,000 population	no.	123	97	85	<b>85</b>
<u>Outputs:</u>					
Number of building inspections completed	no.	1,544	1,549	1,062	<b>1,062</b>
Total time spent on inspection of premises (in officer hours)	no.	4,941	4,925	3,376	<b>3,376</b>
Total incidents investigated -	no.	411	355	283	<b>283</b>
Accidental	no.	138	108	88	<b>88</b>
Suspicious/deliberate	no.	192	159	112	<b>112</b>
Undetermined	no.	81	88	83	<b>83</b>
Number of automatic fire alarms connected to various types of premises (including third party service providers)	no.	10,591	11,051	11,400	<b>11,970</b>
<u>Average Staffing:</u>	EFT	66	82	86	<b>86</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**26 NEW SOUTH WALES FIRE BRIGADES**

**26.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**26.1.3 Investigations, Research and Advisory Services (cont)**

	———2006-07———		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,923	8,025	<b>8,196</b>
Other operating expenses	3,102	1,939	<b>1,969</b>
Depreciation and amortisation	353	900	<b>928</b>
Finance costs			
interest on T-Corp loans	3	2	<b>1</b>
<b>Total Expenses Excluding Losses</b>	<b>15,381</b>	<b>10,866</b>	<b>11,094</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	5	9	<b>5</b>
Automatic fire alarm monitoring	123	123	<b>123</b>
Public education course fees	39	45	<b>39</b>
False alarm charges	80	...	...
Investment income	48	77	<b>48</b>
Retained taxes, fees and fines	66	213	<b>193</b>
Grants and contributions	...	6	...
Other revenue	2	113	<b>57</b>
<b>Total Retained Revenue</b>	<b>363</b>	<b>586</b>	<b>465</b>
Other gains/(losses)	(18)	(3)	<b>(3)</b>
<b>NET COST OF SERVICES</b>	<b>15,036</b>	<b>10,283</b>	<b>10,632</b>
<b>CAPITAL EXPENDITURE</b>			
	<b>859</b>	<b>976</b>	<b>803</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	60,627	60,627	<b>65,375</b>
Other operating expenses	12,593	13,593	<b>13,878</b>
Depreciation and amortisation	3,000	3,000	<b>3,500</b>
Grants and subsidies	106,184	173,184	<b>138,435</b>
Other expenses	8,447	6,303	<b>5,386</b>
<b>Total Expenses Excluding Losses</b>	<b>190,851</b>	<b>256,707</b>	<b>226,574</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	123,924	123,924	<b>146,397</b>
Grants and contributions	22,363	88,363	<b>26,418</b>
Other revenue	7,061	7,061	<b>7,255</b>
<b>Total Retained Revenue</b>	<b>153,348</b>	<b>219,348</b>	<b>180,070</b>
<b>NET COST OF SERVICES</b>	<b>37,503</b>	<b>37,359</b>	<b>46,504</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	58,755	60,696	<b>63,519</b>
Grants and subsidies	84,062	151,062	<b>109,468</b>
Other	50,112	54,843	<b>56,122</b>
<b>Total Payments</b>	<b>192,929</b>	<b>266,601</b>	<b>229,109</b>
<b>Receipts</b>			
Retained taxes	123,924	123,924	<b>146,397</b>
Other	36,374	109,874	<b>42,055</b>
<b>Total Receipts</b>	<b>160,298</b>	<b>233,798</b>	<b>188,452</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(32,631)</b>	<b>(32,803)</b>	<b>(40,657)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,980	4,980	<b>4,980</b>
Purchases of property, plant and equipment	(9,480)	(9,480)	<b>(8,880)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,500)</b>	<b>(4,500)</b>	<b>(3,900)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	34,303	34,303	<b>48,005</b>
Capital appropriation	1,500	1,500	<b>900</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>35,803</b>	<b>35,803</b>	<b>48,905</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,328)</b>	<b>(1,500)</b>	<b>4,348</b>
Opening Cash and Cash Equivalents	14,225	10,784	<b>9,284</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,897</b>	<b>9,284</b>	<b>13,632</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(37,503)	(37,359)	<b>(46,504)</b>
Non cash items added back	3,000	3,000	<b>3,500</b>
Change in operating assets and liabilities	1,872	1,556	<b>2,347</b>
<b>Net cash flow from operating activities</b>	<b>(32,631)</b>	<b>(32,803)</b>	<b>(40,657)</b>



**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,897	9,284	<b>13,632</b>
Receivables	3,257	3,183	<b>3,183</b>
Other	446	558	<b>558</b>
<b>Total Current Assets</b>	<b>16,600</b>	<b>13,025</b>	<b>17,373</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	18,783	18,003	<b>18,403</b>
Intangibles	...	102	<b>102</b>
<b>Total Non Current Assets</b>	<b>18,783</b>	<b>18,105</b>	<b>18,505</b>
<b>Total Assets</b>	<b>35,383</b>	<b>31,130</b>	<b>35,878</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,720	6,441	<b>6,841</b>
Provisions	12,291	6,913	<b>7,960</b>
<b>Total Current Liabilities</b>	<b>14,011</b>	<b>13,354</b>	<b>14,801</b>
<b>Non Current Liabilities -</b>			
Provisions	12,757	9,185	<b>10,085</b>
<b>Total Non Current Liabilities</b>	<b>12,757</b>	<b>9,185</b>	<b>10,085</b>
<b>Total Liabilities</b>	<b>26,768</b>	<b>22,539</b>	<b>24,886</b>
<b>NET ASSETS</b>	<b>8,615</b>	<b>8,591</b>	<b>10,992</b>
<b>EQUITY</b>			
Accumulated funds	8,615	8,591	<b>10,992</b>
<b>TOTAL EQUITY</b>	<b>8,615</b>	<b>8,591</b>	<b>10,992</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.1 Funding and Administration of Rural Firefighting Services**

**27.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the coordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of rural fire brigades.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Funding for new and second hand tankers	\$m	25.5	27.4	34.1	<b>34.5</b>
Funding for Brigade stations and control centres	\$m	3.2	3.4	10.0	<b>15.0</b>
Funding for the reimbursement of maintenance costs	\$m	13.1	13.2	13.2	<b>14.0</b>
Funding for the provision of other equipment	\$m	15.8	16.3	20.0	<b>24.5</b>
District management costs	\$m	33.0	36.5	39.1	<b>42.4</b>
<u>Average Staffing:</u>	EFT	608	614	649	<b>656</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	57,084	57,296	<b>61,570</b>
Other operating expenses	9,203	10,323	<b>10,389</b>
Depreciation and amortisation	3,000	3,000	<b>3,500</b>
Grants and subsidies			
Disaster mitigation Australia package - recurrent	...	...	<b>1,350</b>
Firefighting equipment - capital grants	63,585	64,585	<b>78,569</b>
Fire Mitigation Works	1,322	1,322	<b>7,335</b>
Costs associated with bushfire fighting activities - payments to Local Councils	20,800	20,800	<b>21,632</b>
Disaster response services	8,661	74,661	<b>8,661</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.1 Funding and Administration of Rural Firefighting Services**

**27.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Aerial support	1,694	1,694	<b>1,740</b>
Insurance costs - firefighting	3,155	2,011	<b>1,646</b>
Workers compensation - Bushfire Fund	3,598	2,598	<b>2,000</b>
<b>Total Expenses Excluding Losses</b>	<b>172,102</b>	<b>238,290</b>	<b>198,392</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	123,924	123,924	<b>146,397</b>
Grants and contributions	22,363	88,363	<b>26,418</b>
Other revenue	6,086	6,086	<b>6,200</b>
<b>Total Retained Revenue</b>	<b>152,373</b>	<b>218,373</b>	<b>179,015</b>
<b>NET COST OF SERVICES</b>	<b>19,729</b>	<b>19,917</b>	<b>19,377</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>9,480</b>	<b>9,480</b>	<b>8,880</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.2 Support of Rural Firefighting Services**

**27.2.1 Training of Volunteer Bushfire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Coordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Certified bushfire instructors	no.	2,000	2,100	2,100	<b>2,100</b>
Bushfire assessors	no.	800	900	1,000	<b>1,000</b>
Hours of training, regional and State	thous	21	24	25	<b>25</b>
Hours of training, local district/brigade level	thous	370	400	400	<b>400</b>
<u>Average Staffing:</u>	EFT	9	12	13	<b>13</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related

Other operating expenses

848	848	<b>935</b>
1,100	1,080	<b>1,150</b>

**Total Expenses Excluding Losses**

<b>1,948</b>	<b>1,928</b>	<b>2,085</b>
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**NET COST OF SERVICES**

<b>1,948</b>	<b>1,928</b>	<b>2,085</b>
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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.2 Support of Rural Firefighting Services**

**27.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
BushFire Bulletin circulation	no.	36,000	36,000	36,000	<b>36,000</b>
Public skills displays and competitions for bushfire fighters	no.	25	25	25	<b>25</b>
Community fireguard courses	no.	20	20	20	<b>20</b>
Rural Education Program	no.	10	10	10	<b>10</b>
School Education Program	no.	4	4	4	<b>4</b>
<u>Average Staffing:</u>	EFT	10	10	10	<b>10</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -

Employee related

744                      744                      **790**

Other operating expenses

1,138                      1,138                      **1,170**

**Total Expenses Excluding Losses**

**1,882                      1,882                      1,960**

**NET COST OF SERVICES**

**1,882                      1,882                      1,960**

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.3 Planning and Coordination of Rescue Services and Emergency  
Management**

**27.3.1 Planning and Coordination of Rescue Services and Emergency  
Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and coordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, coordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policy, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Coordination of advice from, and actions by, emergency services agencies on policies and specific issues. Administration of the Natural Disaster Mitigation Program.

Average Staffing (EFT)

2006-07                  2007-08

Activities:

Training	1	2
Administrative support to State Emergency Management Committee and State Rescue Board	7	7
Planning and operations	7	7
Policy advice and coordination	6	6
Natural Disaster Mitigation Program Management	4	4
	25	26

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	1,951	1,739	<b>2,080</b>
Other operating expenses	1,152	1,052	<b>1,169</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**27 DEPARTMENT OF RURAL FIRE SERVICE**

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**27.3 Planning and Coordination of Rescue Services and Emergency  
Management**

**27.3.1 Planning and Coordination of Rescue Services and Emergency  
Management (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Grants to volunteer units	1,376	1,376	<b>1,410</b>
Disaster mitigation Australia package - recurrent	10,440	10,440	<b>19,478</b>
<b>Total Expenses Excluding Losses</b>	<b>14,919</b>	<b>14,607</b>	<b>24,137</b>
Less:			
<b>Retained Revenue -</b>			
Other revenue	975	975	<b>1,055</b>
<b>Total Retained Revenue</b>	<b>975</b>	<b>975</b>	<b>1,055</b>
<b>NET COST OF SERVICES</b>	<b>13,944</b>	<b>13,632</b>	<b>23,082</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**28 STATE EMERGENCY SERVICE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	12,929	14,265	<b>16,291</b>
Other operating expenses	12,891	12,116	<b>13,747</b>
Depreciation and amortisation	2,520	6,338	<b>7,434</b>
Grants and subsidies	8,756	7,756	<b>8,756</b>
<b>Total Expenses Excluding Losses</b>	<b>37,096</b>	<b>40,475</b>	<b>46,228</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	29	100	<b>30</b>
Investment income	87	230	<b>90</b>
Grants and contributions	5,481	5,831	<b>5,481</b>
Other revenue	...	100	...
<b>Total Retained Revenue</b>	<b>5,597</b>	<b>6,261</b>	<b>5,601</b>
Gain/(loss) on disposal of non current assets	71	21	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>31,428</b>	<b>34,193</b>	<b>40,556</b>



**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**28 STATE EMERGENCY SERVICE**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	12,164	13,663	<b>15,672</b>
Grants and subsidies	8,756	7,756	<b>8,756</b>
Other	14,563	14,555	<b>14,950</b>
<b>Total Payments</b>	<b>35,483</b>	<b>35,974</b>	<b>39,378</b>
<b>Receipts</b>			
Sale of goods and services	29	107	<b>30</b>
Interest	87	227	<b>90</b>
Other	7,390	7,951	<b>6,791</b>
<b>Total Receipts</b>	<b>7,506</b>	<b>8,285</b>	<b>6,911</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(27,977)</b>	<b>(27,689)</b>	<b>(32,467)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	71	21	<b>71</b>
Purchases of property, plant and equipment	(4,507)	(4,022)	<b>(5,305)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,436)</b>	<b>(4,001)</b>	<b>(5,234)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	28,312	28,312	<b>32,502</b>
Capital appropriation	4,507	4,507	<b>5,305</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>32,819</b>	<b>32,819</b>	<b>37,807</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>406</b>	<b>1,129</b>	<b>106</b>
Opening Cash and Cash Equivalents	3,762	4,090	<b>5,219</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,168</b>	<b>5,219</b>	<b>5,325</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(31,428)	(34,193)	<b>(40,556)</b>
Non cash items added back	3,115	6,864	<b>8,053</b>
Change in operating assets and liabilities	336	(360)	<b>36</b>
<b>Net cash flow from operating activities</b>	<b>(27,977)</b>	<b>(27,689)</b>	<b>(32,467)</b>

**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**28 STATE EMERGENCY SERVICE**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,168	5,219	<b>5,325</b>
Receivables	488	1,014	<b>1,014</b>
Inventories	4,000	5,500	<b>5,500</b>
Other	367	384	<b>277</b>
<b>Total Current Assets</b>	<b>9,023</b>	<b>12,117</b>	<b>12,116</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	17,190	12,181	<b>13,707</b>
Plant and equipment	14,768	17,558	<b>13,903</b>
<b>Total Non Current Assets</b>	<b>31,958</b>	<b>29,739</b>	<b>27,610</b>
<b>Total Assets</b>	<b>40,981</b>	<b>41,856</b>	<b>39,726</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	651	879	<b>879</b>
Provisions	830	949	<b>949</b>
Other	350	350	<b>350</b>
<b>Total Current Liabilities</b>	<b>1,831</b>	<b>2,178</b>	<b>2,178</b>
<b>Non Current Liabilities -</b>			
Provisions	524	7	<b>7</b>
<b>Total Non Current Liabilities</b>	<b>524</b>	<b>7</b>	<b>7</b>
<b>Total Liabilities</b>	<b>2,355</b>	<b>2,185</b>	<b>2,185</b>
<b>NET ASSETS</b>	<b>38,626</b>	<b>39,671</b>	<b>37,541</b>
<b>EQUITY</b>			
Reserves	5,815	5,892	<b>5,892</b>
Accumulated funds	32,811	33,779	<b>31,649</b>
<b>TOTAL EQUITY</b>	<b>38,626</b>	<b>39,671</b>	<b>37,541</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**28 STATE EMERGENCY SERVICE**

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**28.1 Provision of Emergency Services**

**28.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Number of volunteers trained -					
Disaster rescue	no.	400	400	405	<b>400</b>
Flood boat rescue	no.	350	380	385	<b>385</b>
First aid	no.	1,820	1,800	1,810	<b>1,810</b>
Vertical rescue	no.	90	115	100	<b>100</b>
Flood plans completed or reviewed	no.	15	25	38	<b>38</b>
Flood plans tested	no.	56	20	53	<b>55</b>
River action guides completed	no.	19	20	22	<b>23</b>
Flood intelligence cards completed	no.	25	25	17	<b>18</b>
Operational training sessions conducted	no.	10	10	12	<b>12</b>
Field and regional radio systems installed	no.	4	17	2	<b>3</b>
Protective clothing supplied	thous	20	15	15	<b>16</b>
Flood boats provided	no.	10	20	20	<b>20</b>
General rescue equipment provided	no.	2,100	2,200	1,900	<b>2,000</b>
Radio stations receiving community service announcements	no.	160	160	160	<b>160</b>
Public awareness workshops conducted	no.	8	8	9	<b>9</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	20	13	15	<b>16</b>
Responses to support for communities, bushfires and other agencies	thous	3	3	3	<b>3</b>
Information technology equipment delivered and installed	no.	...	...	100	<b>100</b>
Website visits	thous	...	...	200	<b>220</b>
<u>Average Staffing:</u>	EFT	87	134	157	<b>177</b>

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**MINISTER FOR EMERGENCY SERVICES, AND MINISTER FOR  
WATER UTILITIES**

**28 STATE EMERGENCY SERVICE**

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**28.1 Provision of Emergency Services**

**28.1.1 Provision of Emergency Services (cont)**

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	12,929	14,265	<b>16,291</b>
Other operating expenses	12,891	12,116	<b>13,747</b>
Depreciation and amortisation	2,520	6,338	<b>7,434</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	1,500	1,500	<b>1,500</b>
Grants to volunteer units	975	975	<b>975</b>
Volunteer rescue units - capital grants	1,281	1,281	<b>1,281</b>
Disaster response services	5,000	4,000	<b>5,000</b>
<b>Total Expenses Excluding Losses</b>	<b>37,096</b>	<b>40,475</b>	<b>46,228</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	29	100	<b>30</b>
Investment income	87	230	<b>90</b>
Grants and contributions	5,481	5,831	<b>5,481</b>
Other revenue	...	100	...
<b>Total Retained Revenue</b>	<b>5,597</b>	<b>6,261</b>	<b>5,601</b>
Gain/(loss) on disposal of non current assets	71	21	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>31,428</b>	<b>34,193</b>	<b>40,556</b>
<b>CAPITAL EXPENDITURE</b>	<b>4,507</b>	<b>4,022</b>	<b>5,305</b>

**MINISTER FOR FAIR TRADING,  
MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

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**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,457	6,486	<b>6,744</b>
Other operating expenses	4,914	4,892	<b>4,830</b>
Depreciation and amortisation	319	359	<b>359</b>
Grants and subsidies	385	385	<b>385</b>
<b>Total Expenses Excluding Losses</b>	<b>12,075</b>	<b>12,122</b>	<b>12,318</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	100	...	...
Investment income	51	63	<b>69</b>
Grants and contributions	...	35	...
Other revenue	60	160	<b>117</b>
<b>Total Retained Revenue</b>	<b>211</b>	<b>258</b>	<b>186</b>
<b>NET COST OF SERVICES</b>	<b>11,864</b>	<b>11,864</b>	<b>12,132</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,095	6,109	<b>6,357</b>
Grants and subsidies	385	385	<b>385</b>
Other	5,300	5,494	<b>5,417</b>
<b>Total Payments</b>	<b>11,780</b>	<b>11,988</b>	<b>12,159</b>
<b>Receipts</b>			
Sale of goods and services	100	...	...
Interest	51	63	<b>69</b>
Other	336	782	<b>704</b>
<b>Total Receipts</b>	<b>487</b>	<b>845</b>	<b>773</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,293)</b>	<b>(11,143)</b>	<b>(11,386)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(105)	(150)	<b>(99)</b>
Other	(240)	(145)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(345)</b>	<b>(295)</b>	<b>(99)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,325	11,325	<b>11,532</b>
Capital appropriation	145	145	<b>99</b>
Cash transfers to Consolidated Fund	...	(357)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,470</b>	<b>11,113</b>	<b>11,631</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(168)</b>	<b>(325)</b>	<b>146</b>
Opening Cash and Cash Equivalents	1,336	1,147	<b>822</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,168</b>	<b>822</b>	<b>968</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,864)	(11,864)	<b>(12,132)</b>
Non cash items added back	668	721	<b>746</b>
Change in operating assets and liabilities	(97)	...	...
<b>Net cash flow from operating activities</b>	<b>(11,293)</b>	<b>(11,143)</b>	<b>(11,386)</b>

**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,168	822	<b>968</b>
Receivables	318	237	<b>237</b>
Other	23	2	<b>2</b>
<b>Total Current Assets</b>	<b>1,509</b>	<b>1,061</b>	<b>1,207</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	503	973	<b>772</b>
Intangibles	241	384	<b>325</b>
Other	...	46	<b>46</b>
<b>Total Non Current Assets</b>	<b>744</b>	<b>1,403</b>	<b>1,143</b>
<b>Total Assets</b>	<b>2,253</b>	<b>2,464</b>	<b>2,350</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	527	423	<b>423</b>
Provisions	548	656	<b>656</b>
Other	46	...	...
<b>Total Current Liabilities</b>	<b>1,121</b>	<b>1,079</b>	<b>1,079</b>
<b>Non Current Liabilities -</b>			
Provisions	45	119	<b>119</b>
Other	...	156	<b>156</b>
<b>Total Non Current Liabilities</b>	<b>45</b>	<b>275</b>	<b>275</b>
<b>Total Liabilities</b>	<b>1,166</b>	<b>1,354</b>	<b>1,354</b>
<b>NET ASSETS</b>	<b>1,087</b>	<b>1,110</b>	<b>996</b>
<b>EQUITY</b>			
Accumulated funds	1,087	1,110	<b>996</b>
<b>TOTAL EQUITY</b>	<b>1,087</b>	<b>1,110</b>	<b>996</b>



**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

**29.1 Commission for Children and Young People**

**29.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well-being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Background checks done	no.	80,000	83,000	80,000	<b>80,000</b>
Counsellors accredited	no.	50	65	48	<b>48</b>
Reports and guidelines published	no.	9	4	5	<b>7</b>
Courses and seminars conducted	no.	10	14	8	<b>16</b>
Research project completed	no.	3	3	2	<b>4</b>
<u>Average Staffing:</u>	EFT	42	42	43	<b>42</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,041	4,067	<b>4,291</b>
Other operating expenses	4,093	3,961	<b>3,778</b>
Depreciation and amortisation	286	293	<b>286</b>
Grants and subsidies			
Grants to organisations - other general government agencies	385	385	<b>385</b>
<b>Total Expenses Excluding Losses</b>	<b>8,805</b>	<b>8,706</b>	<b>8,740</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

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**29.1 Commission for Children and Young People**

**29.1.1 Commission for Children and Young People (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	30	42	48
Grants and contributions	...	35	...
Other revenue	60	60	17

<b>Total Retained Revenue</b>	<b>90</b>	<b>137</b>	<b>65</b>
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<b>NET COST OF SERVICES</b>	<b>8,715</b>	<b>8,569</b>	<b>8,675</b>
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<b>CAPITAL EXPENDITURE</b>	<b>240</b>	<b>145</b>	<b>59</b>
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**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

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**29.2 Children's Guardian**

**29.2.1 Children's Guardian**

Program Objective(s): To promote the best interests and rights of all children and young people in out-of-home care. To promote the welfare of children employed in the entertainment industry, exhibitions, still photography and door-to-door sales.

Program Description: Accredit and monitor designated agencies, accredit adoption agencies, audit case files, issue authorities to employ.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Accreditations commenced	no.	21	6	5	<b>15</b>
Accreditations completed	no.	8	2	5	<b>38</b>
Quality improvement participation	no.	50	39	36	<b>24</b>
Case file audit*	no.	723	748	750	...
Information sessions	no.	5	20	20	<b>20</b>
Procedures and guidelines published	no.	5	5	5	<b>10</b>
Authorised employers	no.	98	105	100	<b>100</b>
<u>Average Staffing:</u>	EFT	19	20	22	<b>22</b>

\* From 2006-07 the Case File Audit (CFA) Program will be run in alternate years with the next CFA occurring in 2008-09. A smaller number of targeted audits will be conducted in years where CFAs are not held.

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,416	2,419	<b>2,453</b>
Other operating expenses	821	931	<b>1,052</b>
Depreciation and amortisation	33	66	<b>73</b>
<b>Total Expenses Excluding Losses</b>	<b>3,270</b>	<b>3,416</b>	<b>3,578</b>

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**MINISTER FOR FAIR TRADING, MINISTER FOR YOUTH, AND  
MINISTER FOR VOLUNTEERING**

**29 OFFICE FOR CHILDREN**

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**29.2 Children's Guardian**

**29.2.1 Children's Guardian (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	100	...	...
Investment income	21	21	<b>21</b>
Other revenue	...	100	<b>100</b>

<b>Total Retained Revenue</b>	<b>121</b>	<b>121</b>	<b>121</b>
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<b>NET COST OF SERVICES</b>	<b>3,149</b>	<b>3,295</b>	<b>3,457</b>
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<b>CAPITAL EXPENDITURE</b>	<b>105</b>	<b>150</b>	<b>40</b>
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**MINISTER FOR GAMING AND RACING, AND  
MINISTER FOR SPORT AND RECREATION**

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**MINISTER FOR GAMING AND RACING, AND MINISTER FOR  
SPORT AND RECREATION**

**30 CASINO CONTROL AUTHORITY**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	4,925	4,695	<b>5,109</b>
Other operating expenses	2,170	1,937	<b>1,891</b>
Depreciation and amortisation	120	120	<b>120</b>
<b>Total Expenses Excluding Losses</b>	<b>7,215</b>	<b>6,752</b>	<b>7,120</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	229	150	<b>150</b>
Investment income	32	180	<b>190</b>
<b>Total Retained Revenue</b>	<b>261</b>	<b>330</b>	<b>340</b>
<b>NET COST OF SERVICES</b>	<b>6,954</b>	<b>6,422</b>	<b>6,780</b>

**MINISTER FOR GAMING AND RACING, AND MINISTER FOR  
SPORT AND RECREATION**

**30 CASINO CONTROL AUTHORITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	4,696	4,465	<b>4,871</b>
Other	2,336	2,090	<b>2,062</b>
<b>Total Payments</b>	<b>7,032</b>	<b>6,555</b>	<b>6,933</b>
<b>Receipts</b>			
Sale of goods and services	229	148	<b>150</b>
Interest	94	186	<b>227</b>
Other	166	166	<b>166</b>
<b>Total Receipts</b>	<b>489</b>	<b>500</b>	<b>543</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,543)</b>	<b>(6,055)</b>	<b>(6,390)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(50)	(50)	<b>(50)</b>
Other	(20)	(20)	<b>(20)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(70)</b>	<b>(70)</b>	<b>(70)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	6,630	6,630	<b>6,472</b>
Capital appropriation	70	70	<b>70</b>
Cash transfers to Consolidated Fund	...	(996)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,700</b>	<b>5,704</b>	<b>6,542</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>87</b>	<b>(421)</b>	<b>82</b>
Opening Cash and Cash Equivalents	2,815	3,247	<b>2,826</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,902</b>	<b>2,826</b>	<b>2,908</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,954)	(6,422)	<b>(6,780)</b>
Non cash items added back	349	341	<b>358</b>
Change in operating assets and liabilities	62	26	<b>32</b>
<b>Net cash flow from operating activities</b>	<b>(6,543)</b>	<b>(6,055)</b>	<b>(6,390)</b>

**MINISTER FOR GAMING AND RACING, AND MINISTER FOR  
SPORT AND RECREATION**

**30 CASINO CONTROL AUTHORITY**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,902	2,826	<b>2,908</b>
Receivables	54	215	<b>178</b>
Other	92	...	...
<b>Total Current Assets</b>	<b>3,048</b>	<b>3,041</b>	<b>3,086</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	364	364	<b>334</b>
Intangibles	73	69	<b>49</b>
<b>Total Non Current Assets</b>	<b>437</b>	<b>433</b>	<b>383</b>
<b>Total Assets</b>	<b>3,485</b>	<b>3,474</b>	<b>3,469</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	182	187	<b>182</b>
Provisions	354	354	<b>354</b>
Other	49	49	<b>49</b>
<b>Total Current Liabilities</b>	<b>585</b>	<b>590</b>	<b>585</b>
<b>Non Current Liabilities -</b>			
Provisions	61	61	<b>61</b>
Other	33	33	<b>33</b>
<b>Total Non Current Liabilities</b>	<b>94</b>	<b>94</b>	<b>94</b>
<b>Total Liabilities</b>	<b>679</b>	<b>684</b>	<b>679</b>
<b>NET ASSETS</b>	<b>2,806</b>	<b>2,790</b>	<b>2,790</b>
<b>EQUITY</b>			
Accumulated funds	2,806	2,790	<b>2,790</b>
<b>TOTAL EQUITY</b>	<b>2,806</b>	<b>2,790</b>	<b>2,790</b>



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**MINISTER FOR GAMING AND RACING, AND MINISTER FOR  
SPORT AND RECREATION**

**30 CASINO CONTROL AUTHORITY**

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**30.1 Casino Control**

**30.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming including the monitoring of the ongoing operations of the casino.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	430	954	1,050	<b>578</b>
Special audits conducted on casino operations	no.	20	20	20	<b>20</b>
Complaints relating to conduct of casino gaming received and investigated	no.	75	66	60	<b>60</b>
Applications for review of exclusion orders investigated and reported	no.	65	69	70	<b>70</b>
Prosecution of offences under Casino Control Act 1992	no.	220	186	210	<b>200</b>
Probity assessments of controlled contracts/contractors	no.	28	35	58	<b>20</b>
<u>Average Staffing:</u>	EFT	44	43	42	<b>46</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,925	4,695	<b>5,109</b>
Other operating expenses	2,170	1,937	<b>1,891</b>
Depreciation and amortisation	120	120	<b>120</b>
<b>Total Expenses Excluding Losses</b>	<b>7,215</b>	<b>6,752</b>	<b>7,120</b>

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**MINISTER FOR GAMING AND RACING, AND MINISTER FOR  
SPORT AND RECREATION**  
**30 CASINO CONTROL AUTHORITY**

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**30.1 Casino Control**

**30.1.1 Casino Control (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	229	150	<b>150</b>
Investment income	32	180	<b>190</b>

<b>Total Retained Revenue</b>	<b>261</b>	<b>330</b>	<b>340</b>
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<b>NET COST OF SERVICES</b>	<b>6,954</b>	<b>6,422</b>	<b>6,780</b>
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<b>CAPITAL EXPENDITURE</b>	<b>70</b>	<b>70</b>	<b>70</b>
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## **MINISTER FOR HEALTH**

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	7,125,434	7,298,453	<b>7,577,502</b>
Other operating expenses	3,318,874	3,308,218	<b>3,504,850</b>
Depreciation and amortisation	418,033	425,453	<b>434,474</b>
Grants and subsidies	708,568	779,812	<b>886,836</b>
Finance costs	5,892	2,892	<b>2,611</b>
Other expenses	110,990	110,990	<b>112,465</b>
<b>Total Expenses Excluding Losses</b>	<b>11,687,791</b>	<b>11,925,818</b>	<b>12,518,738</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,089,789	1,180,936	<b>1,205,298</b>
Investment income	71,803	77,803	<b>77,193</b>
Grants and contributions	208,139	245,344	<b>286,334</b>
Other revenue	80,224	98,224	<b>93,474</b>
<b>Total Retained Revenue</b>	<b>1,449,955</b>	<b>1,602,307</b>	<b>1,662,299</b>
Other gains/(losses)	(15,643)	(21,643)	<b>(20,542)</b>
<b>NET COST OF SERVICES</b>	<b>10,253,479</b>	<b>10,345,154</b>	<b>10,876,981</b>

**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,932,071	6,988,265	<b>7,376,539</b>
Grants and subsidies	685,568	756,812	<b>808,836</b>
Finance costs	5,892	2,892	<b>2,611</b>
Other	4,046,095	4,079,439	<b>4,235,214</b>
<b>Total Payments</b>	<b>11,669,626</b>	<b>11,827,408</b>	<b>12,423,200</b>
<b>Receipts</b>			
Sale of goods and services	1,083,326	1,180,427	<b>1,199,408</b>
Interest	71,803	77,803	<b>77,193</b>
Other	865,776	905,097	<b>947,788</b>
<b>Total Receipts</b>	<b>2,020,905</b>	<b>2,163,327</b>	<b>2,224,389</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,648,721)</b>	<b>(9,664,081)</b>	<b>(10,198,811)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	47,620	15,519	<b>51,444</b>
Purchases of property, plant and equipment	(553,094)	(568,126)	<b>(562,976)</b>
Other	(20,000)	(20,000)	<b>(20,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(525,474)</b>	<b>(572,607)</b>	<b>(531,532)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>1,157</b>
Repayment of borrowings and advances	(4,017)	(4,017)	<b>(2,648)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(4,017)</b>	<b>(4,017)</b>	<b>(1,491)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,821,729	9,838,917	<b>10,350,496</b>
Capital appropriation	385,685	385,735	<b>385,439</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(9,000)	(9,000)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(10,198,414)</b>	<b>(10,215,652)</b>	<b>(10,735,935)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>20,202</b>	<b>(25,053)</b>	<b>4,101</b>
Opening Cash and Cash Equivalents	641,949	642,246	<b>617,193</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>662,151</b>	<b>617,193</b>	<b>621,294</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(10,253,479)	(10,345,154)	<b>(10,876,981)</b>
Non cash items added back	544,595	582,539	<b>643,922</b>
Change in operating assets and liabilities	60,163	98,534	<b>34,248</b>
<b>Net cash flow from operating activities</b>	<b>(9,648,721)</b>	<b>(9,664,081)</b>	<b>(10,198,811)</b>

**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

	2006-07		<b>2007-08</b> <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	669,724	617,193	<b>621,294</b>
Receivables	163,103	283,297	<b>276,908</b>
Other financial assets	243,948	184,450	<b>184,450</b>
Inventories	74,186	77,363	<b>77,052</b>
Assets held for sale	51,020	51,444	<b>41,880</b>
Other	38,597	...	...
<b>Total Current Assets</b>	<b>1,240,578</b>	<b>1,213,747</b>	<b>1,201,584</b>
<b>Non Current Assets -</b>			
Receivables	2,251	6,064	<b>6,064</b>
Other financial assets	35,735	35,269	<b>35,269</b>
Property, plant and equipment -			
Land and building	7,602,962	7,777,013	<b>7,850,899</b>
Plant and equipment	683,366	739,428	<b>787,494</b>
Infrastructure systems	287,109	322,072	<b>322,072</b>
Intangibles	52,644	54,286	<b>55,286</b>
Other	4,751	11,350	<b>11,350</b>
<b>Total Non Current Assets</b>	<b>8,668,818</b>	<b>8,945,482</b>	<b>9,068,434</b>
<b>Total Assets</b>	<b>9,909,396</b>	<b>10,159,229</b>	<b>10,270,018</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	645,962	661,222	<b>554,202</b>
Borrowings at amortised cost	17,713	391	<b>2,113</b>
Provisions*	605,405	1,921,465	<b>2,036,259</b>
Other	32,369	57,462	<b>57,462</b>
<b>Total Current Liabilities</b>	<b>1,301,449</b>	<b>2,640,540</b>	<b>2,650,036</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	64,957	34,629	<b>102,746</b>
Provisions*	1,267,563	96,839	<b>116,613</b>
Other	30,695	32,021	<b>32,021</b>
<b>Total Non Current Liabilities</b>	<b>1,363,215</b>	<b>163,489</b>	<b>251,380</b>
<b>Total Liabilities</b>	<b>2,664,664</b>	<b>2,804,029</b>	<b>2,901,416</b>
<b>NET ASSETS</b>	<b>7,244,732</b>	<b>7,355,200</b>	<b>7,368,602</b>

\* Reclassification between line items from the 2006-07 Budget is due to the introduction of Australian Equivalents to International Financial Reporting Standards.

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
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<b><i>BALANCE SHEET (cont)</i></b>			
<b>EQUITY</b>			
Reserves	1,192,246	1,388,172	<b>1,388,172</b>
Accumulated funds	6,052,486	5,967,028	<b>5,980,430</b>
<b>TOTAL EQUITY</b>	<b>7,244,732</b>	<b>7,355,200</b>	<b>7,368,602</b>



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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to non-Government organisations for community health purposes.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Dental health non-inpatient occasions of service	thous	1,392	1,248	1,400	<b>1,486</b>
Notification of vaccine preventable diseases in children less than 16 years	no.	684	600	450	<b>450</b>
Infants aged 12-15 months fully immunised	%	91	91	91	<b>92</b>
Age standardised hospitalisation rate for injuries from falls, persons 65 years and over, per 100,000	no.	2,500	2,602	2,672	<b>2,602</b>
Home nursing occasions of service	thous	288	288	288	<b>290</b>
Notifications of HIV attributable to injecting drug use	no.	10	10	10	<b>10</b>
Methadone treatment places	no.	16,320	16,320	16,320	<b>16,370</b>
Withdrawal management (detoxification) people treated	no.	11,344	12,126	12,853	<b>12,853</b>
Drug and alcohol rehabilitation activities participation numbers	no.	6,294	6,799	7,275	<b>7,275</b>
<u>Average Staffing:</u>	EFT	7,288	7,297	7,297	<b>7,558</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.1 Primary and Community Based Services (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	563,623	567,843	<b>610,907</b>
Other operating expenses	187,226	185,648	<b>203,428</b>
Depreciation and amortisation	26,587	27,782	<b>28,371</b>
Grants and subsidies			
Voluntary organisations and agencies	94,100	94,818	<b>99,126</b>
Third schedule hospitals	9,511	9,511	<b>10,323</b>
<b>Total Expenses Excluding Losses</b>	<b>881,047</b>	<b>885,602</b>	<b>952,155</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient Fees	4,415	4,399	<b>4,602</b>
Other hospital charges	20,207	20,134	<b>20,180</b>
Investment income	4,069	4,450	<b>4,416</b>
Grants and contributions	23,436	23,946	<b>27,946</b>
Other revenue	4,573	10,117	<b>9,628</b>
<b>Total Retained Revenue</b>	<b>56,700</b>	<b>63,046</b>	<b>66,772</b>
Other gains/(losses)	(941)	(2,229)	<b>(1,237)</b>
<b>NET COST OF SERVICES</b>	<b>825,288</b>	<b>824,785</b>	<b>886,620</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>5,861</b>	<b>29,011</b>	<b>3,625</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community).

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Otitis Media Program screening rate for children 0-6 yrs	%	42	57	85	<b>85</b>
<u>Average Staffing:</u>	EFT	315	332	332	<b>364</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	27,650	23,531	<b>28,396</b>
Other operating expenses	20,382	15,547	<b>17,752</b>
Depreciation and amortisation	794	1,106	<b>1,129</b>
Grants and subsidies			
Voluntary organisations and agencies	9,556	12,739	<b>13,131</b>
<b>Total Expenses Excluding Losses</b>	<b>58,382</b>	<b>52,923</b>	<b>60,408</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.2 Aboriginal Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Other hospital charges	3,373	1,407	<b>1,415</b>
Investment income	113	62	<b>61</b>
Grants and contributions	832	1,080	<b>1,261</b>
Other revenue	257	315	<b>299</b>
<b>Total Retained Revenue</b>	<b>4,575</b>	<b>2,864</b>	<b>3,036</b>
Other gains/(losses)	(94)	(69)	<b>(124)</b>
<b>NET COST OF SERVICES</b>	<b>53,901</b>	<b>50,128</b>	<b>57,496</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	7,022	7,096	7,170	<b>7,250</b>
Diagnostics: occasions of service	thous	1,861	1,949	2,041	<b>2,112</b>
<u>Average Staffing:</u>	EFT	10,502	10,502	10,530	<b>10,611</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	679,767	752,498	<b>786,731</b>
Other operating expenses	329,427	346,474	<b>362,051</b>
Depreciation and amortisation	52,797	57,479	<b>58,697</b>
Grants and subsidies			
Voluntary organisations and agencies	4,883	4,984	<b>5,283</b>
Third schedule hospitals	58,524	71,493	<b>74,473</b>
<b>Total Expenses Excluding Losses</b>	<b>1,125,398</b>	<b>1,232,928</b>	<b>1,287,235</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.1 Ambulatory, Primary and (General) Community Based Services**

**31.1.3 Outpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees	21,497	36,579	<b>38,292</b>
Other hospital charges	22,852	38,892	<b>38,946</b>
Department of Veterans Affairs revenue	17,933	17,933	<b>18,023</b>
Investment income	4,528	5,578	<b>5,534</b>
Grants and contributions	18,336	14,107	<b>16,465</b>
Other revenue	5,737	5,619	<b>5,347</b>
<b>Total Retained Revenue</b>	<b>90,883</b>	<b>118,708</b>	<b>122,607</b>
Other gains/(losses)	(1,564)	(1,238)	<b>(2,055)</b>
<b>NET COST OF SERVICES</b>	<b>1,036,079</b>	<b>1,115,458</b>	<b>1,166,683</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Transport response times for emergency cases in metropolitan areas within 10 minutes	%	53	58	57	<b>57</b>
Transport response times for emergency cases in metropolitan areas within 15 minutes	%	83	86	85	<b>85</b>
Transport response times for emergency cases in rural districts within 20 minutes	%	86	86	86	<b>86</b>
<u>Outputs:</u>					
Patient separations	thous	153	173	181	<b>185</b>
Number of attendances in Emergency Departments	thous	2,000	2,180	2,300	<b>2,380</b>
Attendances admitted	thous	422	465	495	<b>512</b>
Emergency road transport cases	thous	363	445	460	<b>480</b>
Emergency aircraft transport cases	no.	3,994	3,830	2,831	<b>3,037</b>
Emergency helicopter transport cases	no.	2,549	2,990	3,285	<b>3,416</b>
<u>Average Staffing:</u>	EFT	10,236	10,477	10,572	<b>10,600</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.1 Emergency Services (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	830,114	831,532	<b>868,930</b>
Other operating expenses	370,299	336,797	<b>352,257</b>
Depreciation and amortisation	46,276	45,652	<b>46,619</b>
Grants and subsidies			
Voluntary organisations and agencies	2,090	2,063	<b>2,183</b>
Third schedule hospitals	22,139	22,306	<b>24,185</b>
<b>Total Expenses Excluding Losses</b>	<b>1,270,918</b>	<b>1,238,350</b>	<b>1,294,174</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient Fees	25,764	25,139	<b>26,321</b>
Other hospital charges	15,277	14,907	<b>14,937</b>
Ambulance transport charges	27,888	28,688	<b>30,367</b>
Other ambulance user charges	11,850	7,787	<b>8,493</b>
Motor vehicle third party payments	4,744	5,599	<b>5,787</b>
Department of Veterans Affairs revenue	22,758	22,758	<b>22,865</b>
Investment income	4,811	3,781	<b>3,751</b>
Grants and contributions	9,012	7,925	<b>9,247</b>
Other revenue	9,065	12,415	<b>11,815</b>
<b>Total Retained Revenue</b>	<b>131,169</b>	<b>128,999</b>	<b>133,583</b>
Other gains/(losses)	(1,753)	(2,735)	<b>(2,302)</b>
<b>NET COST OF SERVICES</b>	<b>1,141,502</b>	<b>1,112,086</b>	<b>1,162,893</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>34,738</b>	<b>50,403</b>	<b>11,889</b>



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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Patient separations	thous	676	725	760	<b>770</b>
Patients charged for admission	%	14.1	14.1	14.2	<b>14.2</b>
<u>Average Staffing:</u>	EFT	33,077	33,397	33,418	<b>33,685</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,792,052	2,825,328	<b>2,865,270</b>
Other operating expenses	1,514,259	1,536,606	<b>1,585,812</b>
Depreciation and amortisation	181,970	185,966	<b>189,908</b>
Grants and subsidies			
Voluntary organisations and agencies	70,718	101,909	<b>141,161</b>
Third schedule hospitals	165,787	153,086	<b>168,860</b>
Blood transfusion services	9,700	9,700	<b>10,076</b>
Third schedule hospitals - capital grant	...	6,000	...
Third schedule hospitals - capital grant - non cash	...	...	<b>55,000</b>
Finance costs	5,892	2,892	<b>2,611</b>
Other expenses			
Cross border payments	95,842	95,784	<b>97,057</b>
<b>Total Expenses Excluding Losses</b>	<b>4,836,220</b>	<b>4,917,271</b>	<b>5,115,755</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees	135,940	169,847	<b>177,813</b>
Other hospital charges	203,277	233,622	<b>233,924</b>
Ambulance transport charges	3,049	3,144	<b>3,328</b>
Other ambulance user charges	1,838	3,079	<b>3,357</b>
Motor vehicle third party payments	24,725	23,870	<b>24,669</b>
Cross border revenues	792	792	<b>816</b>
Department of Veterans Affairs revenue	201,854	201,854	<b>202,785</b>
Investment income	28,469	30,110	<b>29,866</b>
Grants and contributions	45,896	57,435	<b>67,030</b>
Other revenue	17,157	30,096	<b>28,631</b>
<b>Total Retained Revenue</b>	<b>662,997</b>	<b>753,849</b>	<b>772,219</b>
Other gains/(losses)	(7,365)	(6,631)	<b>(9,671)</b>
<b>NET COST OF SERVICES</b>	<b>4,180,588</b>	<b>4,170,053</b>	<b>4,353,207</b>

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<b>CAPITAL EXPENDITURE</b>	<b>474,531</b>	<b>413,969</b>	<b>450,035</b>
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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Patient separations	thous	457	491	515	<b>530</b>
<u>Average Staffing</u> :	EFT	4,895	4,977	4,971	<b>5,063</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	387,625	378,543	<b>405,646</b>
Other operating expenses	260,493	268,776	<b>282,108</b>
Depreciation and amortisation	27,590	28,378	<b>28,979</b>
Grants and subsidies			
Voluntary organisations and agencies	26	...	...
Third schedule hospitals	10,707	12,215	<b>13,223</b>
Other expenses			
Cross border payments	15,148	15,206	<b>15,408</b>

<b>Total Expenses Excluding Losses</b>	<b>701,589</b>	<b>703,118</b>	<b>745,364</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees	31,406	29,853	<b>31,234</b>
Other hospital charges	14,106	13,406	<b>13,440</b>
Ambulance transport charges	2,024	1,964	<b>2,080</b>
Other ambulance user charges	1,207	1,992	<b>2,172</b>
Cross border revenues	140	140	<b>144</b>
Department of Veterans Affairs revenue	9,684	9,684	<b>9,716</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.2 Acute Health Services**

**31.2.3 Same Day Acute Inpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Investment income	2,311	3,594	<b>3,566</b>
Grants and contributions	...	8,023	<b>9,363</b>
Other revenue	2,367	4,508	<b>4,291</b>
<b>Total Retained Revenue</b>	<b>63,245</b>	<b>73,164</b>	<b>76,006</b>
Other gains/(losses)	(1,108)	(993)	<b>(1,454)</b>
<b>NET COST OF SERVICES</b>	<b>639,452</b>	<b>630,947</b>	<b>670,812</b>
<b>CAPITAL EXPENDITURE</b>	<b>7,245</b>	<b>6,062</b>	...

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.3 Mental Health Services**

**31.3.1 Mental Health Services**

Program Objective(s): To improve the health, well-being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Acute mental health service overnight separations	no.	23,295	27,815	28,480	<b>29,400</b>
Non-acute mental health inpatient days	no.	264	253	253	<b>267</b>
<u>Average Staffing:</u>	EFT	8,196	8,550	8,899	<b>9,486</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	666,062	696,192	<b>738,077</b>
Other operating expenses	208,783	208,559	<b>226,019</b>
Depreciation and amortisation	28,301	25,825	<b>26,372</b>
Grants and subsidies			
Voluntary organisations and agencies	19,121	34,945	<b>23,413</b>
Third schedule hospitals	23,409	33,985	<b>36,819</b>
<b>Total Expenses Excluding Losses</b>	<b>945,676</b>	<b>999,506</b>	<b>1,050,700</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.3 Mental Health Services**

**31.3.1 Mental Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient Fees	29,894	31,635	<b>33,106</b>
Other hospital charges	17,711	18,742	<b>18,765</b>
Investment income	2,035	2,140	<b>2,123</b>
Grants and contributions	6,743	7,360	<b>8,590</b>
Other revenue	5,287	3,261	<b>3,103</b>
<b>Total Retained Revenue</b>	<b>61,670</b>	<b>63,138</b>	<b>65,687</b>
Other gains/(losses)	(765)	(718)	<b>(1,004)</b>
<b>NET COST OF SERVICES</b>	<b>884,771</b>	<b>937,086</b>	<b>986,017</b>

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<b>CAPITAL EXPENDITURE</b>	<b>45,256</b>	<b>60,951</b>	<b>68,573</b>
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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.4 Rehabilitation and Extended Care Services**

**31.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long-term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Admitted patients discharged to home/hostel care	%	63.0	58.7	58.7	<b>59.0</b>
Admitted patients discharged to a nursing home	%	9.0	10.2	10.2	<b>10.0</b>
Total non-admitted occasions of service	thous	3,182	3,182	3,182	<b>3,200</b>
<u>Average Staffing:</u>	EFT	9,773	9,885	9,960	<b>9,860</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	652,690	637,807	<b>665,158</b>
Other operating expenses	185,492	172,135	<b>182,587</b>
Depreciation and amortisation	34,194	32,717	<b>33,413</b>
Grants and subsidies			
Voluntary organisations and agencies	12,624	11,477	<b>11,968</b>
Third schedule hospitals	139,232	125,732	<b>136,218</b>
<b>Total Expenses Excluding Losses</b>	<b>1,024,232</b>	<b>979,868</b>	<b>1,029,344</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.4 Rehabilitation and Extended Care Services**

**31.4.1 Rehabilitation and Extended Care Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Transitional Aged Care payments	...	16,352	<b>24,350</b>
Patient Fees	83,031	58,695	<b>54,223</b>
Other hospital charges	23,052	16,298	<b>16,311</b>
Ambulance transport charges	5,337	5,502	<b>5,824</b>
Other ambulance user charges	3,214	5,251	<b>5,727</b>
Department of Veterans Affairs revenue	52,857	52,857	<b>53,118</b>
Investment income	5,740	7,710	<b>7,650</b>
Grants and contributions	20,730	31,478	<b>36,735</b>
Other revenue	7,004	7,377	<b>7,020</b>
<b>Total Retained Revenue</b>	<b>200,965</b>	<b>201,520</b>	<b>210,958</b>
Other gains/(losses)	(849)	(1,625)	<b>(1,113)</b>
<b>NET COST OF SERVICES</b>	<b>824,116</b>	<b>779,973</b>	<b>819,499</b>

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<b>CAPITAL EXPENDITURE</b>	...	<b>18,197</b>	<b>14,750</b>
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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.5 Population Health Services**

**31.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Adult male smokers (daily or occasional)	%	22.5	22.6	19.2	<b>19.0</b>
Adult female smokers (daily or occasional)	%	19.3	17.6	16.2	<b>16.0</b>
Age standardised mortality rate in females aged 50-69 for breast cancer per 100,000	no.	51.0	48.0	46.6	<b>45.1</b>
Age standardised mortality rate in females aged 20-69 for cervical cancer per 100,000	no.	1.9	1.8	1.6	<b>1.5</b>
Two-yearly participation rate of women within breast cancer screening target group (50-69 years)	%	49.0	53.0	56.5	<b>58.0</b>
Two-yearly participation rate of women within cervical cancer screening target group (20-69 years)	%	59.4	58.6	58.5	<b>59.7</b>
<u>Outputs:</u>					
Number of needles and syringes distributed	thous	6,700	6,440	6,680	<b>6,680</b>
<u>Average Staffing:</u>	EFT	2,526	2,890	2,890	<b>2,892</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.5 Population Health Services**

**31.5.1 Population Health Services (cont)**

	—2006-07—		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	175,284	206,820	<b>214,874</b>
Other operating expenses	130,494	143,531	<b>198,693</b>
Depreciation and amortisation	6,690	7,318	<b>7,473</b>
Grants and subsidies			
Voluntary organisations and agencies	9,866	8,858	<b>9,892</b>
Third schedule hospitals	4,446	7,163	<b>7,767</b>
<b>Total Expenses Excluding Losses</b>	<b>326,780</b>	<b>373,690</b>	<b>438,699</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Other hospital charges	9,677	7,811	<b>7,822</b>
Investment income	1,815	2,824	<b>2,802</b>
Grants and contributions	978	17,419	<b>20,331</b>
Other revenue	5,953	6,228	<b>5,926</b>
<b>Total Retained Revenue</b>	<b>18,423</b>	<b>34,282</b>	<b>36,881</b>
Other gains/(losses)	(697)	(1,372)	<b>(916)</b>
<b>NET COST OF SERVICES</b>	<b>309,054</b>	<b>340,780</b>	<b>402,734</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>4,153</b>	<b>5,633</b>	<b>9,304</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.6 Teaching and Research**

**31.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well-being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well-being of the people of New South Wales.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Interns	no.	631	605	562	<b>729</b>
First year Resident Medical Officers	no.	392	389	420	<b>424</b>
Graduates from the Public Health Officer Training Program in the past five years currently employed in NSW health system	%	76	78	80	<b>82</b>
<u>Average Staffing:</u>	EFT	4,570	4,720	4,723	<b>4,746</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	350,567	378,359	<b>393,513</b>
Other operating expenses	112,019	94,145	<b>94,143</b>
Depreciation and amortisation	12,834	13,230	<b>13,513</b>
Grants and subsidies			
Voluntary organisations and agencies	22,213	38,648	<b>23,998</b>
Third schedule hospitals	19,916	18,180	<b>19,737</b>
<b>Total Expenses Excluding Losses</b>	<b>517,549</b>	<b>542,562</b>	<b>544,904</b>

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**MINISTER FOR HEALTH**  
**31 DEPARTMENT OF HEALTH**

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**31.6 Teaching and Research**

**31.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Other hospital charges	36,416	50,324	<b>50,346</b>
Investment income	17,912	17,554	<b>17,424</b>
Grants and contributions	82,176	76,571	<b>89,366</b>
Other revenue	22,824	18,288	<b>17,414</b>

<b>Total Retained Revenue</b>	<b>159,328</b>	<b>162,737</b>	<b>174,550</b>
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Other gains/(losses)	(507)	(4,033)	<b>(666)</b>
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<b>NET COST OF SERVICES</b>	<b>358,728</b>	<b>383,858</b>	<b>371,020</b>
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<b>CAPITAL EXPENDITURE</b>	<b>1,310</b>	<b>3,900</b>	<b>24,800</b>
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**MINISTER FOR HEALTH**  
**32 HEALTH CARE COMPLAINTS COMMISSION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	7,138	7,000	7,330
Other operating expenses	2,845	3,090	2,969
Depreciation and amortisation	370	293	320
<b>Total Expenses Excluding Losses</b>	<b>10,353</b>	<b>10,383</b>	<b>10,619</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	2	2
Investment income	46	105	75
Other revenue	185	314	186
<b>Total Retained Revenue</b>	<b>236</b>	<b>421</b>	<b>263</b>
<b>NET COST OF SERVICES</b>	<b>10,117</b>	<b>9,962</b>	<b>10,356</b>

**MINISTER FOR HEALTH**  
**32 HEALTH CARE COMPLAINTS COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,796	6,679	<b>6,865</b>
Other	2,928	3,337	<b>3,299</b>
<b>Total Payments</b>	<b>9,724</b>	<b>10,016</b>	<b>10,164</b>
<b>Receipts</b>			
Sale of goods and services	5	2	<b>2</b>
Interest	46	105	<b>75</b>
Other	329	643	<b>475</b>
<b>Total Receipts</b>	<b>380</b>	<b>750</b>	<b>552</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(9,344)</b>	<b>(9,266)</b>	<b>(9,612)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(162)	(115)	...
Other	...	(150)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(162)</b>	<b>(265)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,384	9,384	<b>9,594</b>
Capital appropriation	12	12	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,396</b>	<b>9,396</b>	<b>9,594</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(110)</b>	<b>(135)</b>	<b>(18)</b>
Opening Cash and Cash Equivalents	1,665	2,044	<b>1,909</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,555</b>	<b>1,909</b>	<b>1,891</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,117)	(9,962)	<b>(10,356)</b>
Non cash items added back	689	591	<b>645</b>
Change in operating assets and liabilities	84	105	<b>99</b>
<b>Net cash flow from operating activities</b>	<b>(9,344)</b>	<b>(9,266)</b>	<b>(9,612)</b>

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**MINISTER FOR HEALTH**  
**32 HEALTH CARE COMPLAINTS COMMISSION**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,555	1,909	1,891
Receivables	372	169	198
Other	10	...	...
<b>Total Current Assets</b>	<b>1,937</b>	<b>2,078</b>	<b>2,089</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	157	205	100
Plant and equipment	541	359	272
Intangibles	288	458	330
<b>Total Non Current Assets</b>	<b>986</b>	<b>1,022</b>	<b>702</b>
<b>Total Assets</b>	<b>2,923</b>	<b>3,100</b>	<b>2,791</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	352	328	351
Provisions	550	633	738
<b>Total Current Liabilities</b>	<b>902</b>	<b>961</b>	<b>1,089</b>
<b>Non Current Liabilities -</b>			
Provisions	91	4	4
<b>Total Non Current Liabilities</b>	<b>91</b>	<b>4</b>	<b>4</b>
<b>Total Liabilities</b>	<b>993</b>	<b>965</b>	<b>1,093</b>
<b>NET ASSETS</b>	<b>1,930</b>	<b>2,135</b>	<b>1,698</b>
<b>EQUITY</b>			
Accumulated funds	1,930	2,135	1,698
<b>TOTAL EQUITY</b>	<b>1,930</b>	<b>2,135</b>	<b>1,698</b>

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**MINISTER FOR HEALTH**  
**32 HEALTH CARE COMPLAINTS COMMISSION**

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**32.1 Health Care Complaints**

**32.1.1 Health Care Complaints**

Program Objective(s): To investigate and resolve complaints about health care services in New South Wales. To contribute to improvements in the safety and quality of health care services and to ensure that professional standards are met by health care providers.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Resolution, investigation and prosecution of complaints to assist and promote the maintenance of health standards.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	2,816	3,023	2,625	<b>2,650</b>
Complaints finalised	no.	2,832	3,432	2,600	<b>2,650</b>
Investigations finalised	no.	784	438	373	<b>370</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	85	103	79	<b>80</b>
Health Practitioners referred for disciplinary proceedings on finalisation of investigations	no.	269	150	150	<b>150</b>
Health care policy recommendations made to providers and institutions	no.	26	57	52	<b>50</b>
Telephone inquiries	no.	4,577	6,003	8,000	<b>8,000</b>
<u>Average Staffing:</u>	EFT	90	75	78	<b>77</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	7,138	7,000	<b>7,330</b>
Other operating expenses	2,845	3,090	<b>2,969</b>
Depreciation and amortisation	370	293	<b>320</b>
<b>Total Expenses Excluding Losses</b>	<b>10,353</b>	<b>10,383</b>	<b>10,619</b>



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**MINISTER FOR HEALTH**  
**32 HEALTH CARE COMPLAINTS COMMISSION**

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**32.1 Health Care Complaints**

**32.1.1 Health Care Complaints (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	2	<b>2</b>
Investment income	46	105	<b>75</b>
Other revenue	185	314	<b>186</b>
<b>Total Retained Revenue</b>	<b>236</b>	<b>421</b>	<b>263</b>
<b>NET COST OF SERVICES</b>	<b>10,117</b>	<b>9,962</b>	<b>10,356</b>

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<b>CAPITAL EXPENDITURE</b>	<b>162</b>	<b>265</b>	...
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**MINISTER FOR HOUSING, AND  
MINISTER FOR TOURISM**

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**MINISTER FOR HOUSING, AND MINISTER FOR TOURISM**  
**33 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Grants and subsidies*	540,408	534,113	<b>529,310</b>
<b>Total Expenses Excluding Losses</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>
<b>NET COST OF SERVICES</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>

\* This includes \$29.2 million in 2007-08 covering the provision of corporate services, reimbursable expenditure and projects to the Department of Housing by NSWbusinesslink Pty Limited. Estimate for 2006-07 is \$30 million which is within the budgeted appropriation.

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**MINISTER FOR HOUSING, AND MINISTER FOR TOURISM**  
**33 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	540,408	534,113	<b>529,310</b>
<b>Total Payments</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(540,408)</b>	<b>(534,113)</b>	<b>(529,310)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	540,408	534,113	<b>529,310</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(540,408)	(534,113)	<b>(529,310)</b>
<b>Net cash flow from operating activities</b>	<b>(540,408)</b>	<b>(534,113)</b>	<b>(529,310)</b>

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**MINISTER FOR HOUSING, AND MINISTER FOR TOURISM**  
**33 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**33.1 Housing Policy and Assistance**

**33.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing assistance is planned and provided in accordance with the broader Government objectives of assisting secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of housing assistance, including the development of Government subsidised housing, through public, community and Aboriginal housing agencies to achieve desired outcomes for target groups. Provision of advice on housing needs, markets and strategic direction for the housing assistance program.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Provision of rent assistance - occasions of assistance	no.	54,248	56,804	57,000	<b>60,000</b>
New clients provided with mortgage assistance	no.	162	145	210	<b>270</b>
Households assisted with special rent subsidies	no.	1,353	1,299	1,280	<b>1,275</b>
New households assisted with public, community and Aboriginal housing (excluding crisis)	no.	11,943	12,472	13,054	<b>13,281</b>
Total households receiving ongoing housing assistance	no.	143,122	142,590	142,608	<b>143,142</b>
Units of accommodation managed by public housing	no.	128,270	127,627	126,523	<b>125,274</b>
Units of accommodation managed by community housing	no.	13,655	14,331	15,670	<b>17,085</b>
Units of accommodation managed by Aboriginal housing	no.	5,873	5,910	5,979	<b>6,009</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	147,798	147,868	148,172	<b>148,368</b>
Units of public and community housing completed	no.	691	779	955	<b>1,193</b>
Net increase in accommodation leased for public and community housing	no.	133	54	203	<b>494</b>
Crisis accommodation places available for financial year	no.	4,200	4,300	4,400	<b>4,500</b>
Units of accommodation (completions) for Other Housing Program	no.	6	9	1	<b>14</b>
Public housing tenants receiving subsidies	%	88	90	88	<b>89</b>

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**MINISTER FOR HOUSING, AND MINISTER FOR TOURISM**  
**33 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE**  
**CONTROL OF THE MINISTER**

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**33.1 Housing Policy and Assistance**

**33.1.1 Housing Policy and Assistance (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Grants and subsidies*			
Community Housing Program	122,058	122,058	<b>157,273</b>
Aboriginal Housing Program	30,664	30,664	<b>30,858</b>
Public Housing Supply	160,597	160,597	<b>89,053</b>
Public Housing Asset Management	106,682	106,127	<b>145,388</b>
Other Housing Program	102,407	103,667	<b>99,738</b>
Aboriginal Communities Development	18,000	11,000	<b>7,000</b>
<b>Total Expenses Excluding Losses</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>
<b>NET COST OF SERVICES</b>	<b>540,408</b>	<b>534,113</b>	<b>529,310</b>

\* In 2007-08, Consolidated Fund support required for the Public Housing Supply program is lower due to funding being available from internal sources and additional asset sales. Accordingly, funding support has been transferred to the Community Housing Program to support initiatives under the NSW Planning for the Future: Community Housing strategy, and to assist with the Department of Housing's asset management under the Public Housing Asset Management program.

**MINISTER FOR JUVENILE JUSTICE,  
AND MINISTER FOR WESTERN SYDNEY,  
AND MINISTER ASSISTING THE  
PREMIER ON CITIZENSHIP**

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**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	103,442	107,866	<b>116,285</b>
Other operating expenses	20,927	20,829	<b>21,471</b>
Depreciation and amortisation	7,810	7,510	<b>8,061</b>
Grants and subsidies	6,702	6,484	<b>6,952</b>
Other expenses	3,063	3,319	<b>3,316</b>
<b>Total Expenses Excluding Losses</b>	<b>141,944</b>	<b>146,008</b>	<b>156,085</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	6	<b>6</b>
Investment income	486	736	<b>495</b>
Grants and contributions	2,423	2,243	<b>2,243</b>
Other revenue	363	2,130	<b>361</b>
<b>Total Retained Revenue</b>	<b>3,272</b>	<b>5,115</b>	<b>3,105</b>
Gain/(loss) on disposal of non current assets	...	21	...
<b>NET COST OF SERVICES</b>	<b>138,672</b>	<b>140,872</b>	<b>152,980</b>



**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	99,311	104,256	111,706
Grants and subsidies	6,702	6,484	6,952
Other	28,075	28,936	28,872
<b>Total Payments</b>	<b>134,088</b>	<b>139,676</b>	<b>147,530</b>
<b>Receipts</b>			
Sale of goods and services	...	6	6
Interest	556	693	605
Other	6,951	8,630	6,689
<b>Total Receipts</b>	<b>7,507</b>	<b>9,329</b>	<b>7,300</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(126,581)</b>	<b>(130,347)</b>	<b>(140,230)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	23	376
Purchases of property, plant and equipment	(7,405)	(6,918)	(7,265)
Other	(603)	(1,090)	(1,671)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,008)</b>	<b>(7,985)</b>	<b>(8,560)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	127,687	127,687	140,308
Capital appropriation	8,008	8,008	8,936
Cash transfers to Consolidated Fund	...	(234)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>135,695</b>	<b>135,461</b>	<b>149,244</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,106</b>	<b>(2,871)</b>	<b>454</b>
Opening Cash and Cash Equivalents	10,759	13,146	10,275
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11,865</b>	<b>10,275</b>	<b>10,729</b>

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**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

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	2006-07	
	Budget	Revised
	\$000	\$000

	2007-08
	Budget
	\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(138,672)	(140,872)	<b>(152,980)</b>
Non cash items added back	11,291	10,991	<b>11,801</b>
Change in operating assets and liabilities	800	(466)	<b>949</b>
<b>Net cash flow from operating activities</b>	<b>(126,581)</b>	<b>(130,347)</b>	<b>(140,230)</b>

**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11,865	10,275	<b>10,729</b>
Receivables	1,819	2,406	<b>2,296</b>
Assets held for sale	...	376	...
Other	550	...	...
<b>Total Current Assets</b>	<b>14,234</b>	<b>13,057</b>	<b>13,025</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	203,255	185,744	<b>185,476</b>
Plant and equipment	6,657	7,878	<b>7,980</b>
Infrastructure systems	16,481	29,045	<b>29,748</b>
Intangibles	4,735	5,304	<b>5,642</b>
<b>Total Non Current Assets</b>	<b>231,128</b>	<b>227,971</b>	<b>228,846</b>
<b>Total Assets</b>	<b>245,362</b>	<b>241,028</b>	<b>241,871</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,226	4,055	<b>4,547</b>
Provisions	6,574	9,435	<b>9,782</b>
Other	4	...	...
<b>Total Current Liabilities</b>	<b>9,804</b>	<b>13,490</b>	<b>14,329</b>
<b>Non Current Liabilities -</b>			
Provisions	3,338	650	<b>650</b>
<b>Total Non Current Liabilities</b>	<b>3,338</b>	<b>650</b>	<b>650</b>
<b>Total Liabilities</b>	<b>13,142</b>	<b>14,140</b>	<b>14,979</b>
<b>NET ASSETS</b>	<b>232,220</b>	<b>226,888</b>	<b>226,892</b>
<b>EQUITY</b>			
Reserves	57,475	60,573	<b>60,573</b>
Accumulated funds	174,745	166,315	<b>166,319</b>
<b>TOTAL EQUITY</b>	<b>232,220</b>	<b>226,888</b>	<b>226,892</b>

**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

**34.1 Juvenile Justice**

**34.1.1 Juvenile Justice**

Program Objective(s): Protect the community by providing custodial services to young offenders. Provide services to young offenders to decrease their re-offending and increase their capacity to successfully reintegrate into their communities.

Program Description: The Department administers custodial services, community services and youth justice conferences for young offenders and supervises them to complete their time in custody, community-based orders and conferencing outcomes plans.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Custodial Services-					
Control admissions per 1,000 resident population in age group	no.	0.6	0.6	0.8	<b>1.0</b>
Escapes from secure perimeter per 1,000 admissions	no.	1.1	1.6	0.0	<b>n.a.</b>
Deaths in custody per 1,000 admissions	no.	0.0	0.0	0.0	<b>n.a.</b>
Self harm incidents per 1,000 admissions	no.	25	26	21	<b>n.a.</b>
Community Based Services-					
Supervised orders per 1,000 resident population in age group (including CSOs)	no.	3.4	3.7	3.7	<b>3.7</b>
Community based orders completed	%	83	81	80	<b>80</b>
Youth Justice Conferencing-					
Outcome plans completed	%	90	89	89	<b>89</b>
<u>Outputs:</u>					
Custodial Services-					
Control admissions	no.	412	468	500	<b>520</b>
Total admissions	no.	3,574	3,730	4,220	<b>4,540</b>
Average daily number in custody					
Total	no.	283	309	329	<b>345</b>
Aboriginal & Torres Strait					
Islander	no.	123	141	151	<b>159</b>
Remand	no.	125	142	154	<b>162</b>
Control	no.	158	167	171	<b>178</b>
Average length of stay on control	days	193	183	185	<b>188</b>

**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

**34.1 Juvenile Justice**

**34.1.1 Juvenile Justice (cont)**

Community Based Services -					
Court reports	no.	3,996	4,060	4,120	<b>4,190</b>
Supervised orders	no.	2,508	2,692	2,720	<b>2,730</b>
Average caseload - Community staff					
Metropolitan	no.	13.5	15.1	19.0	<b>20.0</b>
Non-metropolitan	no.	17.8	19.1	26.0	<b>27.0</b>
Youth Justice Conferencing- Conferences facilitated	no.	1,232	1,232	1,130	<b>1,140</b>
<u>Average Staffing:</u>	EFT	1,550	1,480	1,505	<b>1,575</b>

———2006-07———		<b>2007-08</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	103,442	107,866	<b>116,285</b>
Other operating expenses	20,927	20,829	<b>21,471</b>
Depreciation and amortisation	7,810	7,510	<b>8,061</b>
Grants and subsidies			
Clergy attending centres	310	310	<b>322</b>
Recurrent grants to non-profit organisations	6,392	6,174	<b>6,630</b>
Other expenses			
Supervised travel of children	242	166	<b>136</b>
Professional reports, assessments and consultations	38	33	<b>33</b>
Expenses for child support and departmental residential care	2,783	3,120	<b>3,147</b>
<b>Total Expenses Excluding Losses</b>	<b>141,944</b>	<b>146,008</b>	<b>156,085</b>

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**MINISTER FOR JUVENILE JUSTICE, AND MINISTER FOR  
WESTERN SYDNEY, AND MINISTER ASSISTING THE PREMIER ON  
CITIZENSHIP**

**34 DEPARTMENT OF JUVENILE JUSTICE**

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**34.1 Juvenile Justice**

**34.1.1 Juvenile Justice (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	6	<b>6</b>
Investment income	486	736	<b>495</b>
Grants and contributions	2,423	2,243	<b>2,243</b>
Other revenue	363	2,130	<b>361</b>
<b>Total Retained Revenue</b>	<b>3,272</b>	<b>5,115</b>	<b>3,105</b>
Gain/(loss) on disposal of non current assets	...	21	...
<b>NET COST OF SERVICES</b>	<b>138,672</b>	<b>140,872</b>	<b>152,980</b>

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<b>CAPITAL EXPENDITURE</b>	<b>8,008</b>	<b>8,008</b>	<b>8,936</b>
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**MINISTER FOR LANDS,  
MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	41,111	44,567	<b>44,995</b>
Other operating expenses	17,345	19,693	<b>18,342</b>
Depreciation and amortisation	1,960	1,816	<b>1,795</b>
Grants and subsidies	25,033	26,309	<b>25,126</b>
Finance costs	1,094	1,094	<b>863</b>
Other expenses	1,080	1,880	<b>1,080</b>
<b>Total Expenses Excluding Losses</b>	<b>87,623</b>	<b>95,359</b>	<b>92,201</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	17,675	20,158	<b>18,748</b>
Investment income	822	1,160	<b>892</b>
Retained taxes, fees and fines	3,183	3,583	<b>3,507</b>
Grants and contributions	3,711	4,400	<b>3,851</b>
Other revenue	1,479	2,679	<b>1,666</b>
<b>Total Retained Revenue</b>	<b>26,870</b>	<b>31,980</b>	<b>28,664</b>
Gain/(loss) on disposal of non current assets	...	20	...
Other gains/(losses)	(59)	(59)	<b>(145)</b>
<b>NET COST OF SERVICES</b>	<b>60,812</b>	<b>63,418</b>	<b>63,682</b>



**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	38,766	40,113	<b>42,046</b>
Grants and subsidies	25,033	26,309	<b>25,126</b>
Finance costs	1,094	1,094	<b>863</b>
Other	22,425	28,313	<b>23,457</b>
<b>Total Payments</b>	<b>87,318</b>	<b>95,829</b>	<b>91,492</b>
<b>Receipts</b>			
Sale of goods and services	18,916	23,200	<b>19,938</b>
Interest	822	1,160	<b>892</b>
Other	12,277	9,411	<b>11,324</b>
<b>Total Receipts</b>	<b>32,015</b>	<b>33,771</b>	<b>32,154</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(55,303)</b>	<b>(62,058)</b>	<b>(59,338)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	80	...
Advance repayments received	2,500	1,838	<b>2,595</b>
Purchases of property, plant and equipment	(3,368)	(3,124)	<b>(1,681)</b>
Advances made	(2,500)	(3,705)	<b>(2,500)</b>
Other	...	1,169	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,368)</b>	<b>(3,742)</b>	<b>(1,586)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(550)	(323)	<b>(945)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(550)</b>	<b>(323)</b>	<b>(945)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	58,723	62,815	<b>60,680</b>
Capital appropriation	2,652	2,652	<b>1,431</b>
Cash transfers to Consolidated Fund	...	(79)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>61,375</b>	<b>65,388</b>	<b>62,111</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,154</b>	<b>(735)</b>	<b>242</b>
Opening Cash and Cash Equivalents	8,008	12,154	<b>11,419</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,162</b>	<b>11,419</b>	<b>11,661</b>

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MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT

35 DEPARTMENT OF LANDS

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(60,812)	(63,418)	<b>(63,682)</b>
Non cash items added back	4,483	4,358	<b>5,044</b>
Change in operating assets and liabilities	1,026	(2,998)	<b>(700)</b>
<b>Net cash flow from operating activities</b>	<b>(55,303)</b>	<b>(62,058)</b>	<b>(59,338)</b>

**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,162	11,419	<b>11,661</b>
Receivables	12,804	11,777	<b>11,777</b>
Other financial assets	...	5,805	<b>5,710</b>
Inventories	179	137	<b>137</b>
Other	500	...	...
<b>Total Current Assets</b>	<b>23,645</b>	<b>29,138</b>	<b>29,285</b>
<b>Non Current Assets -</b>			
Receivables	...	3,100	<b>3,100</b>
Other financial assets	17,511	13,300	<b>13,300</b>
Property, plant and equipment -			
Land and building	8,026	16,363	<b>16,413</b>
Plant and equipment	10,487	7,253	<b>7,962</b>
Infrastructure systems	15,758	15,675	<b>15,335</b>
Intangibles	1,802	2,093	<b>1,560</b>
<b>Total Non Current Assets</b>	<b>53,584</b>	<b>57,784</b>	<b>57,670</b>
<b>Total Assets</b>	<b>77,229</b>	<b>86,922</b>	<b>86,955</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	7,559	3,753	<b>3,253</b>
Borrowings at amortised cost	1,130	1,500	<b>1,200</b>
Provisions	3,879	6,460	<b>6,460</b>
Other	...	2,601	<b>2,401</b>
<b>Total Current Liabilities</b>	<b>12,568</b>	<b>14,314</b>	<b>13,314</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	13,295	12,660	<b>12,015</b>
Provisions	9,464	7,916	<b>7,916</b>
<b>Total Non Current Liabilities</b>	<b>22,759</b>	<b>20,576</b>	<b>19,931</b>
<b>Total Liabilities</b>	<b>35,327</b>	<b>34,890</b>	<b>33,245</b>
<b>NET ASSETS</b>	<b>41,902</b>	<b>52,032</b>	<b>53,710</b>

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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>BALANCE SHEET (cont)</i></b>			
<b>EQUITY</b>			
Reserves	594	7,425	<b>7,425</b>
Accumulated funds	41,308	44,607	<b>46,285</b>
<b>TOTAL EQUITY</b>	<b>41,902</b>	<b>52,032</b>	<b>53,710</b>

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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

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**35.1 Crown Lands**

**35.1.1 Crown Land Services**

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales to achieve economic, environmental and community benefits.

Program Description: Crown land asset management, assessment, environmental protection and development. Maintenance of the systems of Crown reserves including recreational areas, walking tracks, showgrounds and caravan parks. Administration of Crown Land tenures and use, Crown roads, minor ports, Aboriginal Land Claims and Native Title applications.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Reserve trusts supported:					
Community trusts	no.	1,610	1,421	1,430	<b>1,435</b>
Local government trusts	no.	5,248	5,483	5,490	<b>5,495</b>
State Recreation Area trusts	no.	8	8	10	<b>10</b>
Minor Ports Maintenance Program	\$000	1,080	2,060	2,060	<b>2,060</b>
Minor Dams Program	\$000	400	950	1,900	<b>850</b>
State Land Tenure System:					
Lease, Licence and Permit applications	thous	0.8	1.0	0.9	<b>1.1</b>
Lease, Licence and Permit accounts administered	thous	13.3	35.6	34.0	<b>73.0</b>
Provision of Tenure Information - searches	thous	8.1	6.5	6.5	<b>7.0</b>
Sale/Development of Crown land parcels					
Sale of developed land	no.	138	50	3	<b>5</b>
Sale of surplus sites	no.	570	600	52	<b>68</b>
Aboriginal Land Claims finalised	no.	153	140	160	<b>165</b>
Native Title applications and status investigations	no.	957	1,487	1,555	<b>1,600</b>
<u>Average Staffing</u> :	EFT	329	351	353	<b>378</b>

**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

**35.1 Crown Lands**

**35.1.1 Crown Land Services (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	30,849	33,153	<b>33,918</b>
Other operating expenses	10,312	11,702	<b>10,329</b>
Depreciation and amortisation	1,425	1,553	<b>1,532</b>
Grants and subsidies			
Wild Dog Destruction Board	200	1,570	<b>200</b>
State Parks Trusts	1,152	1,333	<b>1,191</b>
Recurrent grants to non-profit organisations	1,998	1,998	<b>2,052</b>
Waterways Asset Development and Management program	...	525	<b>500</b>
Capital grants paid to other organisations	315	315	<b>315</b>
Local Government - capital grants	1,800	1,000	<b>1,300</b>
Public Reserves - capital grants	900	900	<b>900</b>
Tweed River Sand Bypass - capital grant	5,500	5,500	<b>5,500</b>
Finance costs			
Interest on private sector loans	1,044	1,044	<b>813</b>
Other expenses			
Fishing port maintenance	1,080	1,880	<b>1,080</b>
<b>Total Expenses Excluding Losses</b>	<b>56,575</b>	<b>62,473</b>	<b>59,630</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	896	...	...
Fees for services	108	1,555	<b>1,416</b>
Recoupment of administration costs - general government agencies	340	340	<b>210</b>
Other operating revenue	80	169	<b>124</b>
Materials to produce goods and services	(400)	(33)	<b>(31)</b>

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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

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**35.1 Crown Lands**

**35.1.1 Crown Land Services (cont)**

**OPERATING STATEMENT (cont)**

Investment income	667	810	<b>689</b>
Retained taxes, fees and fines	3,183	3,583	<b>3,507</b>
Grants and contributions	3,701	4,400	<b>3,851</b>
Other revenue	671	1,954	<b>1,155</b>
<b>Total Retained Revenue</b>	<b>9,246</b>	<b>12,778</b>	<b>10,921</b>
<b>NET COST OF SERVICES</b>	<b>47,329</b>	<b>49,695</b>	<b>48,709</b>
<b>CAPITAL EXPENDITURE</b>	<b>3,118</b>	<b>3,002</b>	<b>1,431</b>

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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

**35.2 Soil Conservation and Rural Services**

**35.2.1 Soil Conservation Service and the Office of Rural Affairs**

Program Objective(s): To achieve the protection and conservation of farm water supplies, soil and related resources. Facilitate the development of sustainable rural communities.

Program Description: Provide a specialist consulting service in soil conservation. Undertake the design and construction of soil and water conservation earthworks and maintenance of Hunter Valley Flood Mitigation Works. Support the operations of the Rural Communities Consultative Council implement programs to assist rural communities.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Soil and water conservation earthworks	ha	25,857	22,800	20,773	<b>20,000</b>
Consultancy net sales target	\$m	6.8	8.4	8.5	<b>10.7</b>
Soilworks net sales target	\$m	7.2	7.5	7.0	<b>8.1</b>
<u>Average Staffing:</u>	EFT	164	141	147	<b>147</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	10,262	11,414	<b>11,077</b>
Other operating expenses	7,033	7,991	<b>8,013</b>
Depreciation and amortisation	535	263	<b>263</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	13,168	13,168	<b>13,168</b>
Finance costs			
other finance costs	50	50	<b>50</b>
<b>Total Expenses Excluding Losses</b>	<b>31,048</b>	<b>32,886</b>	<b>32,571</b>



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**MINISTER FOR LANDS, MINISTER FOR RURAL AFFAIRS, AND  
MINISTER FOR REGIONAL DEVELOPMENT**

**35 DEPARTMENT OF LANDS**

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**35.2 Soil Conservation and Rural Services**

**35.2.1 Soil Conservation Service and the Office of Rural Affairs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	68	...	...
Fees for services	...	485	<b>480</b>
Rental of cottages	...	40	<b>40</b>
Recoupment of administration costs - general government agencies	12	12	<b>7</b>
Other operating revenue	820	1,569	<b>1,276</b>
Soil Business Operations	16,651	17,251	<b>16,500</b>
Minor sales of goods and services	...	37	<b>30</b>
Materials to produce goods and services	(900)	(1,267)	<b>(1,304)</b>
Investment income	155	350	<b>203</b>
Grants and contributions	10	...	...
Other revenue	808	725	<b>511</b>
<b>Total Retained Revenue</b>	<b>17,624</b>	<b>19,202</b>	<b>17,743</b>
Gain/(loss) on disposal of non current assets	...	20	...
Other gains/(losses)	(59)	(59)	<b>(145)</b>
<b>NET COST OF SERVICES</b>	<b>13,483</b>	<b>13,723</b>	<b>14,973</b>
<b>CAPITAL EXPENDITURE</b>	<b>250</b>	<b>250</b>	<b>250</b>

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**MINISTER FOR LOCAL GOVERNMENT,  
MINISTER FOR ABORIGINAL AFFAIRS,  
AND MINISTER ASSISTING THE  
MINISTER FOR HEALTH (MENTAL HEALTH)**

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
ABORIGINAL AFFAIRS, AND MINISTER ASSISTING THE MINISTER  
FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,433	6,643	<b>6,889</b>
Other operating expenses	7,128	7,943	<b>7,583</b>
Depreciation and amortisation	304	274	<b>285</b>
Grants and subsidies	76,500	76,500	<b>76,500</b>
<b>Total Expenses Excluding Losses</b>	<b>90,365</b>	<b>91,360</b>	<b>91,257</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	56	...	<b>20</b>
Investment income	328	328	<b>350</b>
Retained taxes, fees and fines	4,500	5,500	<b>5,500</b>
Other revenue	...	56	<b>30</b>
<b>Total Retained Revenue</b>	<b>4,884</b>	<b>5,884</b>	<b>5,900</b>
<b>NET COST OF SERVICES</b>	<b>85,481</b>	<b>85,476</b>	<b>85,357</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
ABORIGINAL AFFAIRS, AND MINISTER ASSISTING THE MINISTER  
FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,104	6,323	<b>6,557</b>
Grants and subsidies	76,500	76,500	<b>76,500</b>
Other	7,533	8,302	<b>7,813</b>
<b>Total Payments</b>	<b>90,137</b>	<b>91,125</b>	<b>90,870</b>
<b>Receipts</b>			
Sale of goods and services	56	...	<b>20</b>
Interest	328	380	<b>350</b>
Other	4,740	5,796	<b>5,751</b>
<b>Total Receipts</b>	<b>5,124</b>	<b>6,176</b>	<b>6,121</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(85,013)</b>	<b>(84,949)</b>	<b>(84,749)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(150)	(150)	<b>(150)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(150)</b>	<b>(150)</b>	<b>(150)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	84,383	84,383	<b>84,545</b>
Capital appropriation	150	150	<b>150</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>84,533</b>	<b>84,533</b>	<b>84,695</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(630)</b>	<b>(566)</b>	<b>(204)</b>
Opening Cash and Cash Equivalents	9,665	7,172	<b>6,606</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,035</b>	<b>6,606</b>	<b>6,402</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(85,481)	(85,476)	<b>(85,357)</b>
Non cash items added back	633	597	<b>617</b>
Change in operating assets and liabilities	(165)	(70)	<b>(9)</b>
<b>Net cash flow from operating activities</b>	<b>(85,013)</b>	<b>(84,949)</b>	<b>(84,749)</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
ABORIGINAL AFFAIRS, AND MINISTER ASSISTING THE MINISTER  
FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	9,035	6,606	<b>6,402</b>
Receivables	1	1,103	<b>1,132</b>
<b>Total Current Assets</b>	<b>9,036</b>	<b>7,709</b>	<b>7,534</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	481	589	<b>539</b>
Intangibles	164	142	<b>57</b>
<b>Total Non Current Assets</b>	<b>645</b>	<b>731</b>	<b>596</b>
<b>Total Assets</b>	<b>9,681</b>	<b>8,440</b>	<b>8,130</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,358	1,484	<b>1,504</b>
Provisions	531	942	<b>942</b>
<b>Total Current Liabilities</b>	<b>1,889</b>	<b>2,426</b>	<b>2,446</b>
<b>Non Current Liabilities -</b>			
Provisions	...	5	<b>5</b>
<b>Total Non Current Liabilities</b>	...	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>1,889</b>	<b>2,431</b>	<b>2,451</b>
<b>NET ASSETS</b>	<b>7,792</b>	<b>6,009</b>	<b>5,679</b>
<b>EQUITY</b>			
Accumulated funds	7,792	6,009	<b>5,679</b>
<b>TOTAL EQUITY</b>	<b>7,792</b>	<b>6,009</b>	<b>5,679</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
ABORIGINAL AFFAIRS, AND MINISTER ASSISTING THE MINISTER  
FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

**36.1 Development, Oversight and Assistance to Local Government**

**36.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To provide a framework for local government which facilitates high quality local government services for New South Wales citizens.

Program Description: Provide a clear legislative, policy and performance framework for local government that fosters best practice. Undertaking investigations and mediations, and monitoring local government activities to ensure compliance with legislative requirements.

	Units	2004-05	2005-06	2006-07	2007-08
<u>Outputs:</u>					
Amendments to legislation and regulations	no.	4	6	6	<b>6</b>
Circulars and guidelines issued to councils	no.	65	65	62	<b>62</b>
Councils that attended education seminars	%	56	56	56	<b>56</b>
Complaints processed	no.	1,105	1,107	1,150	<b>1,750</b>
Regulatory determinations made	no.	110	115	130	<b>130</b>
<u>Average Staffing:</u>	EFT	62	63	62	<b>62</b>

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	5,970	6,223	<b>6,469</b>
Other operating expenses	2,908	2,763	<b>2,403</b>
Depreciation and amortisation	304	274	<b>285</b>
Grants and subsidies			
Grants and Subsidies - Public-Private Partnerships Project Assessments	500	500	<b>500</b>
<b>Total Expenses Excluding Losses</b>	<b>9,682</b>	<b>9,760</b>	<b>9,657</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

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**36.1 Development, Oversight and Assistance to Local Government**

**36.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	56	...	<b>20</b>
Investment income	228	228	<b>250</b>
Other revenue	...	56	<b>30</b>

<b>Total Retained Revenue</b>	<b>284</b>	<b>284</b>	<b>300</b>
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<b>NET COST OF SERVICES</b>	<b>9,398</b>	<b>9,476</b>	<b>9,357</b>
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<b>CAPITAL EXPENDITURE</b>	<b>150</b>	<b>150</b>	<b>150</b>
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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

**36.2 Rate Rebates for Pensioners**

**36.2.1 Rate Rebates for Pensioners**

Program Objective(s): To provide relief to eligible pensioners from council rates.

Program Description: Rebates to local councils of up to 55 percent of eligible pensioner council rates.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Pensioner claims processed by rating category					
General	thous	573	570	492	<b>492</b>
Water	thous	291	290	348	<b>348</b>
Sewerage	thous	215	215	219	<b>219</b>
Pensioner rebates paid by Councils across the rating categories					
General	\$m	59	59	61	<b>61</b>
Water	\$m	7	7	8	<b>8</b>
Sewerage	\$m	7	7	7	<b>7</b>
Total	\$m	73	73	76	<b>76</b>
<u>Outputs:</u>					
Rebate claims processed	no.	367	370	332	<b>332</b>
<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	83	...	...
Grants and subsidies			
Pensioner rate rebates	76,000	76,000	<b>76,000</b>
<b>Total Expenses Excluding Losses</b>	<b>76,083</b>	<b>76,000</b>	<b>76,000</b>
<b>NET COST OF SERVICES</b>	<b>76,083</b>	<b>76,000</b>	<b>76,000</b>



**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**36 DEPARTMENT OF LOCAL GOVERNMENT**

**36.3 Companion Animals**

**36.3.1 Companion Animals**

Program Objective(s): To improve companion animal welfare and to reduce the environmental impact of companion animals.

Program Description: Regulation of ownership, care and management of companion animals. Maintain a record of registered cats and dogs. Promote appropriate care and management of companion animals.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Number of additional animals registered	thous	95	96	96	<b>90</b>
Education - visits	no.	9	10	12	<b>12</b>
- funded projects	no.	5	10	2	<b>2</b>
<u>Average Staffing</u> :	EFT	4	4	4	<b>4</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related

Other operating expenses

380	420	<b>420</b>
4,220	5,180	<b>5,180</b>

**Total Expenses Excluding Losses**

<b>4,600</b>	<b>5,600</b>	<b>5,600</b>
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Less:

**Retained Revenue -**

Investment income

Retained taxes, fees and fines

100	100	<b>100</b>
4,500	5,500	<b>5,500</b>

**Total Retained Revenue**

<b>4,600</b>	<b>5,600</b>	<b>5,600</b>
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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,498	6,500	<b>6,767</b>
Other operating expenses	4,002	4,371	<b>4,095</b>
Depreciation and amortisation	402	402	<b>266</b>
Grants and subsidies	38,598	28,707	<b>18,111</b>
<b>Total Expenses Excluding Losses</b>	<b>49,500</b>	<b>39,980</b>	<b>29,239</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	3	...
Investment income	12	100	<b>52</b>
Grants and contributions	18,000	11,840	<b>7,150</b>
<b>Total Retained Revenue</b>	<b>18,012</b>	<b>11,943</b>	<b>7,202</b>
<b>NET COST OF SERVICES</b>	<b>31,488</b>	<b>28,037</b>	<b>22,037</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	6,230	6,227	<b>6,485</b>
Grants and subsidies	38,598	28,707	<b>18,111</b>
Other	8,072	16,013	<b>8,641</b>
<b>Total Payments</b>	<b>52,900</b>	<b>50,947</b>	<b>33,237</b>
<b>Receipts</b>			
Sale of goods and services	...	3	...
Interest	12	100	<b>52</b>
Other	22,058	15,899	<b>11,607</b>
<b>Total Receipts</b>	<b>22,070</b>	<b>16,002</b>	<b>11,659</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(30,830)</b>	<b>(34,945)</b>	<b>(21,578)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(39)	(39)	<b>(39)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(39)</b>	<b>(39)</b>	<b>(39)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	30,645	30,645	<b>21,319</b>
Capital appropriation	39	39	<b>39</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>30,684</b>	<b>30,684</b>	<b>21,358</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(185)</b>	<b>(4,300)</b>	<b>(259)</b>
Opening Cash and Cash Equivalents	15,353	9,165	<b>4,865</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>15,168</b>	<b>4,865</b>	<b>4,606</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(31,488)	(28,037)	<b>(22,037)</b>
Non cash items added back	670	670	<b>545</b>
Change in operating assets and liabilities	(12)	(7,578)	<b>(86)</b>
<b>Net cash flow from operating activities</b>	<b>(30,830)</b>	<b>(34,945)</b>	<b>(21,578)</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	15,168	4,865	<b>4,606</b>
Receivables	1,914	1,298	<b>1,311</b>
Other	69	38	<b>38</b>
<b>Total Current Assets</b>	<b>17,151</b>	<b>6,201</b>	<b>5,955</b>
<b>Non Current Assets -</b>			
Receivables	124	125	<b>87</b>
Property, plant and equipment - Plant and equipment	933	1,009	<b>803</b>
Intangibles	47	40	<b>19</b>
<b>Total Non Current Assets</b>	<b>1,104</b>	<b>1,174</b>	<b>909</b>
<b>Total Assets</b>	<b>18,255</b>	<b>7,375</b>	<b>6,864</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	204	639	<b>560</b>
Provisions	662	878	<b>890</b>
Other	...	38	<b>38</b>
<b>Total Current Liabilities</b>	<b>866</b>	<b>1,555</b>	<b>1,488</b>
<b>Non Current Liabilities -</b>			
Provisions	59	17	<b>11</b>
Other	124	125	<b>87</b>
<b>Total Non Current Liabilities</b>	<b>183</b>	<b>142</b>	<b>98</b>
<b>Total Liabilities</b>	<b>1,049</b>	<b>1,697</b>	<b>1,586</b>
<b>NET ASSETS</b>	<b>17,206</b>	<b>5,678</b>	<b>5,278</b>
<b>EQUITY</b>			
Accumulated funds	17,206	5,678	<b>5,278</b>
<b>TOTAL EQUITY</b>	<b>17,206</b>	<b>5,678</b>	<b>5,278</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
ABORIGINAL AFFAIRS, AND MINISTER ASSISTING THE MINISTER  
FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Development, evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

<u>Outcomes</u> :*	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Biennial Two Ways Together report indicators showing reduced disadvantage	%	n.a.	n.a.	n.a.	<b>70</b>
<u>Outputs</u> :*					
Aboriginal Land Claims lodged under Aboriginal Land Rights Act (ALRA)	no.	338	4,642	3,550	<b>990</b>
Aboriginal Job Compacts implemented	no.	n.a.	n.a.	1	<b>12</b>
Revitalisation of Aboriginal languages programs	no.	n.a.	n.a.	10	<b>12</b>
<u>Average Staffing</u> **	EFT	n.a.	n.a.	39	<b>42</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	3,923	3,925	<b>4,301</b>
Other operating expenses	3,199	3,568	<b>3,200</b>
Depreciation and amortisation	402	402	<b>266</b>

\* Outcome and output measures were not reported in Budget Papers prior to 2007-08.

\*\* Average staffing numbers are not reported for 2004-05 and 2005-06 due to changes in the structure of this program in 2006-07.

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Indigenous Education Projects	787	787	<b>787</b>
Recurrent grants to non-profit organisations	221	221	<b>227</b>
Grants to agencies for recurrent purposes	...	109	<b>150</b>
<b>Total Expenses Excluding Losses</b>	<b>8,532</b>	<b>9,012</b>	<b>8,931</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	3	...
Investment income	12	100	<b>52</b>
Grants and contributions	...	840	<b>150</b>
<b>Total Retained Revenue</b>	<b>12</b>	<b>943</b>	<b>202</b>
<b>NET COST OF SERVICES</b>	<b>8,520</b>	<b>8,069</b>	<b>8,729</b>
<b>CAPITAL EXPENDITURE</b>	<b>39</b>	<b>39</b>	<b>39</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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FOR HEALTH (MENTAL HEALTH)**

**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.2 Aboriginal State-wide Communities Programs**

Program Objective(s): To work collaboratively to develop innovative and culturally sensitive service plans and programs to Aboriginal communities.

Program Description: Provision of improvements in State Government services and programs to Aboriginal people and communities through whole-of-government coordination and through operational delivery of the government's strategic policy, Two Ways Together.

<u>Outcomes</u> :*	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Partnership communities with local plans	%	n.a.	n.a.	n.a.	<b>50</b>
Two Ways Together regional action plans completed	%	n.a.	n.a.	100	<b>100</b>
<u>Outputs</u> :*					
Water and sewerage infrastructure projects delivered on time	%	n.a.	n.a.	100	<b>100</b>
Housing for health projects delivered on time	%	n.a.	n.a.	100	<b>100</b>
<u>Average Staffing</u> **	EFT	n.a.	n.a.	26	<b>26</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,575	2,575	<b>2,466</b>
Other operating expenses	803	803	<b>895</b>
Grants and subsidies			
Aboriginal infrastructure program – capital grant	37,590	27,590	<b>16,947</b>
<b>Total Expenses Excluding Losses</b>	<b>40,968</b>	<b>30,968</b>	<b>20,308</b>

\* Outcome and output measures were not reported in Budget Papers prior to 2007-08.

\*\* Average staffing numbers are not reported for 2004-05 and 2005-06 due to changes in the structure of this program in 2006-07.

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**37 DEPARTMENT OF ABORIGINAL AFFAIRS**

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**37.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**37.1.2 Aboriginal State-wide Communities Programs (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Grants and contributions	18,000	11,000	<b>7,000</b>
<b>Total Retained Revenue</b>	<b>18,000</b>	<b>11,000</b>	<b>7,000</b>
<b>NET COST OF SERVICES</b>	<b>22,968</b>	<b>19,968</b>	<b>13,308</b>



**MINISTER FOR PLANNING,  
MINISTER FOR REDFERN WATERLOO,  
AND MINISTER FOR THE ARTS**

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**38 DEPARTMENT OF PLANNING**

	———2006-07———		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	39,953	54,718	<b>56,663</b>
Other operating expenses	10,809	14,671	<b>13,026</b>
Depreciation and amortisation	554	1,209	<b>1,294</b>
Grants and subsidies	33,105	28,241	<b>42,156</b>
Other expenses	5,034	5,034	<b>5,034</b>
<b>Total Expenses Excluding Losses</b>	<b>89,455</b>	<b>103,873</b>	<b>118,173</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	15,815	36,013	<b>42,037</b>
Investment income	503	70	<b>269</b>
Grants and contributions	5,597	876	<b>118</b>
Other revenue	1,597	1,500	<b>1,550</b>
<b>Total Retained Revenue</b>	<b>23,512</b>	<b>38,459</b>	<b>43,974</b>
Gain/(loss) on disposal of non current assets	600	...	<b>600</b>
Other gains/(losses)	(13)	(1,714)	<b>(13)</b>
<b>NET COST OF SERVICES</b>	<b>65,356</b>	<b>67,128</b>	<b>73,612</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**38 DEPARTMENT OF PLANNING**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	35,822	49,915	<b>52,946</b>
Grants and subsidies	33,105	28,241	<b>42,156</b>
Other	16,208	25,008	<b>18,360</b>
<b>Total Payments</b>	<b>85,135</b>	<b>103,164</b>	<b>113,462</b>
<b>Receipts</b>			
Sale of goods and services*	15,802	36,000	<b>42,024</b>
Interest	503	(30)	<b>269</b>
Other	7,634	2,355	<b>1,668</b>
<b>Total Receipts</b>	<b>23,939</b>	<b>38,325</b>	<b>43,961</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(61,196)</b>	<b>(64,839)</b>	<b>(69,501)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	600	...	<b>600</b>
Purchases of property, plant and equipment	(4,764)	(4,164)	<b>(3,764)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,164)</b>	<b>(4,164)</b>	<b>(3,164)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	61,195	62,801	<b>69,632</b>
Capital appropriation	4,164	4,164	<b>3,164</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>65,359</b>	<b>66,965</b>	<b>72,796</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1)</b>	<b>(2,038)</b>	<b>131</b>
Opening Cash and Cash Equivalents	8,076	2,912	<b>874</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,075</b>	<b>874</b>	<b>1,005</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(65,356)	(67,128)	<b>(73,612)</b>
Non cash items added back	4,760	6,998	<b>5,165</b>
Change in operating assets and liabilities	(600)	(4,709)	<b>(1,054)</b>
<b>Net cash flow from operating activities</b>	<b>(61,196)</b>	<b>(64,839)</b>	<b>(69,501)</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**38 DEPARTMENT OF PLANNING**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,075	874	<b>1,005</b>
Receivables	465	6,656	<b>6,956</b>
Other financial assets	886	...	...
<b>Total Current Assets</b>	<b>9,426</b>	<b>7,530</b>	<b>7,961</b>
<b>Non Current Assets -</b>			
Receivables	...	1,720	<b>1,720</b>
Other financial assets	932	...	...
Property, plant and equipment -			
Land and building	30,714	25,431	<b>28,431</b>
Plant and equipment	3,611	7,475	<b>7,603</b>
Infrastructure systems	5,376	...	...
Intangibles	...	1,060	<b>402</b>
<b>Total Non Current Assets</b>	<b>40,633</b>	<b>35,686</b>	<b>38,156</b>
<b>Total Assets</b>	<b>50,059</b>	<b>43,216</b>	<b>46,117</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	3,440	8,657	<b>8,657</b>
Provisions	5,889	5,624	<b>5,470</b>
Other	...	130	<b>130</b>
<b>Total Current Liabilities</b>	<b>9,329</b>	<b>14,411</b>	<b>14,257</b>
<b>Non Current Liabilities -</b>			
Provisions	901	986	<b>986</b>
Other	3	...	...
<b>Total Non Current Liabilities</b>	<b>904</b>	<b>986</b>	<b>986</b>
<b>Total Liabilities</b>	<b>10,233</b>	<b>15,397</b>	<b>15,243</b>
<b>NET ASSETS</b>	<b>39,826</b>	<b>27,819</b>	<b>30,874</b>
<b>EQUITY</b>			
Reserves	1,321	...	...
Accumulated funds	38,505	27,819	<b>30,874</b>
<b>TOTAL EQUITY</b>	<b>39,826</b>	<b>27,819</b>	<b>30,874</b>

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**38 DEPARTMENT OF PLANNING**

**38.1 Environmental Planning**

**38.1.1 Strategy and Policy Development**

Program Objective(s): To set the strategic direction for land use management and infrastructure for communities across New South Wales. Provide advice on policy and strategy for key planning issues at a regional and State-wide level.

Program Description: Reform, develop and monitor the planning and building systems. Whole-of-government coordination on all aspects of planning and related services issues. Develop State Environmental Planning Policies, regional Environmental Plans and other planning policies and strategies. Provide strategic information for government to guide infrastructure investment. Collect, analyse and publish data on employment and population.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Planning information and services available online	%	95	95	95	<b>96</b>
Circulars and advice to local councils	no.	9	24	30	<b>30</b>
Technical and advisory services to industry and the community	no.	700	700	700	...
Regional Environmental Plans and State Environmental Planning Policies prepared / amended	no.	16	16	16	<b>10</b>
Regulations prepared / amended	no.	5	10	10	<b>10</b>
<u>Average Staffing</u> :	EFT	...	212	212	<b>176*</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	19,076	11,585	<b>15,447</b>
Other operating expenses	3,517	1,704	<b>1,958</b>
Depreciation and amortisation	227	119	<b>151</b>
<b>Total Expenses Excluding Losses</b>	<b>22,820</b>	<b>13,408</b>	<b>17,556</b>

\* Transport Planners and Transport Data Centre transferred to the Ministry of Transport.

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**38.1 Environmental Planning**

**38.1.1 Strategy and Policy Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	...	250	<b>250</b>
Minor sales of goods and services	...	40	<b>40</b>
Other revenue	904	1,500	<b>1,500</b>
<b>Total Retained Revenue</b>	<b>904</b>	<b>1,790</b>	<b>1,790</b>
Other gains/(losses)	(7)	(13)	<b>(13)</b>
<b>NET COST OF SERVICES</b>	<b>21,923</b>	<b>11,631</b>	<b>15,779</b>

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<b>CAPITAL EXPENDITURE</b>	<b>425</b>	<b>100</b>	<b>425</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**38 DEPARTMENT OF PLANNING**

**38.1 Environmental Planning**

**38.1.2 Major Development Assessment and Strategy Implementation**

Program Objective(s): To facilitate improved planning policies and practice and improved land use management.

Program Description: Strategic and project level environmental impact assessment. Implement whole-of-government initiatives for major development infrastructure projects. Review Local Environmental Plans to ensure consistency with State-wide strategic framework. Land release for housing and employment. Develop active partnerships with local government, other State agencies, business and the wider community. Provide best practice specialist services to stakeholders and the community. Manage grants programs that provide financial incentives to create communities in urban and regional New South Wales.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Major development projects assessed	no.	170	300	313	<b>290</b>
Requirements issued regarding Environmental Impact Statements	no.	120	130	90	<b>80</b>
Coastal zone land acquired (annual)	ha	15	15	18	<b>8</b>
<u>Average Staffing:</u>	EFT	...	161	161	<b>161</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	16,837	32,616	<b>27,133</b>
Other operating expenses	4,600	9,961	<b>8,322</b>
Depreciation and amortisation	173	968	<b>1,021</b>
Grants and subsidies			
Expenditure on public domain and infrastructure	2,024	...	...
Recurrent grants to non-profit organisations	69	...	...
Grants to agencies for recurrent purposes	15,690	15,690	<b>27,997</b>
Recurrent grant to the Growth Centres			
Commission	6,000	6,000	<b>6,000</b>
Local Government - capital grants	1,362	...	<b>1,362</b>
Local Government - current grants	5,500	4,022	<b>4,200</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**38 DEPARTMENT OF PLANNING**

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**38.1 Environmental Planning**

**38.1.2 Major Development Assessment and Strategy Implementation  
(cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	<b>5,034</b>
<b>Total Expenses Excluding Losses</b>	<b>57,289</b>	<b>74,291</b>	<b>81,069</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	3,102	4,750	<b>4,750</b>
Publication sales	166	...	...
Fees for services	10,367	23,592	<b>26,313</b>
Consulting services	...	66	<b>66</b>
Minor sales of goods and services	1,338	...	...
Investment income	307	...	...
Grants and contributions	5,532	875	<b>117</b>
Other revenue	686	...	...
<b>Total Retained Revenue</b>	<b>21,498</b>	<b>29,283</b>	<b>31,246</b>
Gain/(loss) on disposal of non current assets	600	...	<b>600</b>
Other gains/(losses)	(6)	(1,701)	...
<b>NET COST OF SERVICES</b>	<b>35,197</b>	<b>46,709</b>	<b>49,223</b>
<b>CAPITAL EXPENDITURE</b>	<b>4,320</b>	<b>4,045</b>	<b>3,320</b>

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**38 DEPARTMENT OF PLANNING**

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**38.2 Heritage Policy and Assistance**

**38.2.1 Heritage Policy and Assistance**

Program Objective(s): Ensure the community, government and private owners know, value and care for the heritage of New South Wales.

Program Description: Identify and assess the heritage of New South Wales. Provide resources, including skills, funding, innovation, policy and management advice, for heritage conservation, promotion and management. Implement the regulatory functions to manage changes to the heritage of New South Wales.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Aboriginal heritage projects completed	no.	10	7	7	<b>9</b>
Delegations of certain heritage powers to local government	no.	159	152	152	<b>152</b>
Local government, government agencies and community groups trained in State Heritage Inventory software and criteria	no.	25	25	20	<b>20</b>
Items included in the State Heritage Register	no.	1,489	1,504	1,525	<b>1,535</b>
<u>Average Staffing</u> :	EFT	...	43	43	<b>43</b>

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—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,040	4,040	<b>4,141</b>
Other operating expenses	2,692	3,006	<b>2,746</b>
Depreciation and amortisation	154	122	<b>122</b>
Grants and subsidies			
Financial assistance for heritage projects	2,460	2,529	<b>2,597</b>
<b>Total Expenses Excluding Losses</b>	<b>9,346</b>	<b>9,697</b>	<b>9,606</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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38 DEPARTMENT OF PLANNING**

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**38.2 Heritage Policy and Assistance**

**38.2.1 Heritage Policy and Assistance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	34	30	<b>24</b>
Fees for services	808	808	<b>652</b>
Investment income	196	70	<b>269</b>
Grants and contributions	65	1	<b>1</b>
Other revenue	7	...	<b>50</b>

<b>Total Retained Revenue</b>	<b>1,110</b>	<b>909</b>	<b>996</b>
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<b>NET COST OF SERVICES</b>	<b>8,236</b>	<b>8,788</b>	<b>8,610</b>
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<b>CAPITAL EXPENDITURE</b>	<b>19</b>	<b>19</b>	<b>19</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**38 DEPARTMENT OF PLANNING**

**38.3 Personnel Services**

**38.3.1 Personnel Services**

Program Objective(s): To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

Program Description: Personnel services are provided to the Minister Administering the Environmental Planning and Assessment Act, Honeysuckle Development Corporation, Growth Centres Commission, and the Western Sydney Parklands Trust.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Personnel Services					
Minister Administering the					
Environmental Planning and					
Assessment Act	EFT	n.a.	n.a.	21	<b>21</b>
Honeysuckle Development Corporation	EFT	n.a.	n.a.	12	<b>12</b>
Growth Centres Commission	EFT	n.a.	n.a.	21	<b>40</b>
Western Sydney Parklands Trust	EFT	n.a.	n.a.	...	<b>8</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -  
Employee related

...	6,477	<b>9,942</b>
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**Total Expenses Excluding Losses**

...	<b>6,477</b>	<b>9,942</b>
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Less:

**Retained Revenue -**

Sales of goods and services  
Personnel Services Revenue

...	6,477	<b>9,942</b>
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**Total Retained Revenue**

...	<b>6,477</b>	<b>9,942</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	58,385	215,129	<b>218,064</b>
Other operating expenses	36,091	37,265	<b>42,086</b>
Depreciation and amortisation	10,475	11,559	<b>12,489</b>
Grants and subsidies	304,040	405,376	<b>289,977</b>
Other expenses	12,205	12,200	<b>12,200</b>
<b>Total Expenses Excluding Losses</b>	<b>421,196</b>	<b>681,529</b>	<b>574,816</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	33,015	180,213	<b>183,947</b>
Investment income	1,739	4,822	<b>2,265</b>
Grants and contributions	2,115	2,894	<b>2,968</b>
Other revenue	2,449	1,771	<b>1,552</b>
<b>Total Retained Revenue</b>	<b>39,318</b>	<b>189,700</b>	<b>190,732</b>
Other gains/(losses)	...	(35)	<b>(36)</b>
<b>NET COST OF SERVICES</b>	<b>381,878</b>	<b>491,864</b>	<b>384,120</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

Note: The Department of the Arts, Sport and Recreation supports the Minister for the Arts, and the Minister for Gaming and Racing and the Minister for Sport and Recreation.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	54,475	211,758	<b>206,861</b>
Grants and subsidies	304,040	405,376	<b>289,977</b>
Other	66,910	69,196	<b>72,894</b>
<b>Total Payments</b>	<b>425,425</b>	<b>686,330</b>	<b>569,732</b>
<b>Receipts</b>			
Sale of goods and services*	33,016	183,178	<b>182,927</b>
Interest	1,739	5,112	<b>2,265</b>
Other	23,128	24,757	<b>23,109</b>
<b>Total Receipts</b>	<b>57,883</b>	<b>213,047</b>	<b>208,301</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(367,542)</b>	<b>(473,283)</b>	<b>(361,431)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(32,736)	(33,662)	<b>(19,619)</b>
Other	(50)	(2,297)	<b>(300)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(32,786)</b>	<b>(35,959)</b>	<b>(19,919)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	370,303	465,126	<b>362,810</b>
Capital appropriation	32,786	32,529	<b>19,919</b>
Cash transfers to Consolidated Fund	...	(2,473)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>403,089</b>	<b>495,182</b>	<b>382,729</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,761</b>	<b>(14,060)</b>	<b>1,379</b>
Opening Cash and Cash Equivalents	43,895	47,391	<b>33,331</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>46,656</b>	<b>33,331</b>	<b>34,710</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(381,878)	(491,864)	<b>(384,120)</b>
Non cash items added back	13,986	21,403	<b>22,688</b>
Change in operating assets and liabilities	350	(2,822)	<b>1</b>
<b>Net cash flow from operating activities</b>	<b>(367,542)</b>	<b>(473,283)</b>	<b>(361,431)</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	46,656	33,331	<b>34,710</b>
Receivables*	4,463	20,780	<b>21,318</b>
Other financial assets	368	440	<b>440</b>
Other	231	2,908	<b>2,908</b>
<b>Total Current Assets</b>	<b>51,718</b>	<b>57,459</b>	<b>59,376</b>
<b>Non Current Assets -</b>			
Receivables	...	1,211	<b>1,693</b>
Other financial assets	1,946	1,925	<b>1,925</b>
Property, plant and equipment -			
Land and building	387,324	454,199	<b>461,905</b>
Plant and equipment	14,500	12,291	<b>12,285</b>
Infrastructure systems	44,984	...	...
Intangibles	1,315	5,305	<b>5,035</b>
<b>Total Non Current Assets</b>	<b>450,069</b>	<b>474,931</b>	<b>482,843</b>
<b>Total Assets</b>	<b>501,787</b>	<b>532,390</b>	<b>542,219</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,869	4,472	<b>4,602</b>
Provisions*	4,828	20,081	<b>20,969</b>
Other	4,353	4,123	<b>4,123</b>
<b>Total Current Liabilities</b>	<b>12,050</b>	<b>28,676</b>	<b>29,694</b>
<b>Non Current Liabilities -</b>			
Provisions	664	1,104	<b>1,107</b>
Other	330	330	<b>330</b>
<b>Total Non Current Liabilities</b>	<b>994</b>	<b>1,434</b>	<b>1,437</b>
<b>Total Liabilities</b>	<b>13,044</b>	<b>30,110</b>	<b>31,131</b>
<b>NET ASSETS</b>	<b>488,743</b>	<b>502,280</b>	<b>511,088</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>BALANCE SHEET (cont)</i></b>			
<b>EQUITY</b>			
Reserves	37,749	59,536	<b>59,536</b>
Accumulated funds	450,994	442,744	<b>451,552</b>
<b>TOTAL EQUITY</b>	<b>488,743</b>	<b>502,280</b>	<b>511,088</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.1 Arts**

**39.1.1 Arts NSW**

Program Objective(s): To provide strategic support to key arts organisations, services and infrastructure, encourage increased participation and broader access to the arts, and support a creative and diverse arts practice.

Program Description: Advice to the Government and the arts sector, industry and infrastructure support, and administration of grants to the State's cultural institutions and grant programs to support arts and cultural activities.

<u>Outputs:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Cultural Grants Program					
Funds distributed	\$m	24.1	26.7	32.7	<b>29.3</b>
Applications approved	no.	472	499	450	<b>410</b>
Applications processed	no.	1,814	1,770	1,695	<b>1,700</b>
Distribution of funds					
Grants for State-wide and Regional activities	%	61	57	65	<b>65</b>
Organisations supported in partnership with local government	no.	52	58	55	<b>55</b>
Sydney Opera House					
Performances	no.	1,543	1,558	1,551	<b>1,550</b>
Performance attendance (total)	mill	1.14	1.13	1.20	<b>1.22</b>
Building Presentation Index*	%	n.a.	82	85	<b>85</b>
Guided tour participants	thous	247	270	329	<b>348</b>
<u>Average Staffing:</u>	EFT	40	40	39	<b>38</b>

\* This index indicates the cleanliness and tidiness of publicly accessible areas of the House.



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**39.1 Arts**

**39.1.1 Arts NSW (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	4,041	4,180	<b>4,300</b>
Other operating expenses	5,254	3,652	<b>5,131</b>
Depreciation and amortisation	1,485	1,500	<b>1,500</b>
Grants and subsidies			
Museum of Contemporary Art	...	...	<b>3,500</b>
Arts development initiatives	792	2,400	<b>1,000</b>
Cultural Grant Program	30,469	32,709	<b>29,304</b>
Annual endowment Sydney Opera House Trust	13,148	13,148	<b>14,619</b>
Sydney Festival Ltd	3,330	3,330	<b>4,330</b>
Sydney Opera House - maintenance	...	41,100	<b>6,939</b>
Sydney Opera House - capital grants	9,424	9,424	...
Recurrent grant to the State Library of New South Wales	56,780	56,780	<b>55,694</b>
Capital grant to the State Library of New South Wales	12,915	12,915	<b>11,266</b>
Recurrent grant to the Australian Museum	22,647	22,647	<b>22,308</b>
Capital grant to the Australian Museum	19,327	23,327	<b>21,302</b>
Recurrent grant to the Museum of Applied Arts and Sciences	30,803	30,803	<b>28,462</b>
Capital grant to the Museum of Applied Arts and Sciences	7,237	9,837	<b>1,845</b>
Recurrent grant to the Historic Houses Trust of New South Wales	17,827	17,827	<b>17,958</b>
Capital grant to the Historic Houses Trust of New South Wales	1,631	1,631	<b>1,031</b>
Recurrent grant to the Art Gallery of New South Wales	21,440	21,440	<b>19,632</b>
Capital grant to the Art Gallery of New South Wales	1,770	5,370	<b>1,770</b>
Recurrent grant to the State Records Authority*	5,040	2,344	...
Capital grant to the State Records Authority*	345	345	...
Recurrent grant to the New South Wales Film and Television Office	9,074	9,074	<b>8,982</b>
Capital grant to the New South Wales Film and Television Office	44	44	<b>44</b>
<b>Total Expenses Excluding Losses</b>	<b>274,823</b>	<b>325,827</b>	<b>260,917</b>

\* The State Records Records Authority became part of the Department of Commerce in November 2006.

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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.1 Arts**

**39.1.1 Arts NSW (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	1,490	1,498	<b>1,500</b>
Minor sales of goods and services	10	41	<b>40</b>
Investment income	400	3,074	<b>650</b>
Grants and contributions	435	575	<b>575</b>
Other revenue	30	42	<b>10</b>

<b>Total Retained Revenue</b>	<b>2,365</b>	<b>5,230</b>	<b>2,775</b>
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<b>NET COST OF SERVICES</b>	<b>272,458</b>	<b>320,597</b>	<b>258,142</b>
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<b>CAPITAL EXPENDITURE</b>	<b>15,140</b>	<b>17,776</b>	<b>1,733</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.2 Sport and Recreation**

**39.2.1 Sport and Recreation Development**

Program Objective(s): To create opportunities and facilitate active involvement so that people benefit from participating in sport, recreation and physical activity.

Program Description: A diverse range of initiatives are undertaken that build community and industry capacity so that people in New South Wales can regularly engage in and benefit from safe and enjoyable sport, recreation and physical activity. Client driven services are developed in response to community, industry and government needs.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Customers satisfied with services	%	81	81	83	<b>85</b>
NSW population 15 years and over participating in organised sport and physical activities	%	42.7	41.7	42.5	<b>43.0</b>
NSW population aged 5-14 years participating in organised sport and physical activities	%	63	64	65	<b>66</b>
Total NSW population participating in sport and physical activity	%	81.5	83.5	84.0	<b>84.5</b>
<u>Outputs:</u>					
Outdoor education program (participants)	thous	64	68	69	<b>70</b>
Swimsafe program (participants)	thous	22	18	17	<b>17</b>
Sport and Recreation Centres and Academies (participant days)	thous	497	548	553	<b>558</b>
Local level sports facilities (development) supported	no.	274	357	350	<b>350</b>
Regional sports facilities (development) supported	no.	25	32	30	<b>30</b>
<u>Average Staffing:</u>	EFT	324	372	360	<b>356</b>

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS  
39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

**39.2 Sport and Recreation**

**39.2.1 Sport and Recreation Development (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	34,912	37,260	<b>38,640</b>
Other operating expenses	24,071	26,368	<b>29,665</b>
Depreciation and amortisation	8,105	8,968	<b>9,898</b>
Grants and subsidies			
Parramatta Park Trust	1,214	1,214	<b>1,252</b>
World Masters Games	1,666	1,666	<b>1,416</b>
Sporting associations	5,330	7,948	<b>5,330</b>
Sports development assistance	3,820	3,846	<b>3,820</b>
Assistance for special community groups	166	1,565	<b>166</b>
International Sporting Events Council	510	510	<b>510</b>
NSW Institute of Sport	8,517	8,017	<b>9,240</b>
Capital grants to non-profit organisations	210	210	<b>210</b>
Capital grants paid to other organisations	...	45,341	...
Local Government sporting facilities - capital grants	10,342	10,342	<b>10,342</b>
Recurrent grant to the Centennial Park and Moore Park Trust	2,215	2,215	<b>1,748</b>
Capital grant to the Centennial Park and Moore Park Trust	4,707	4,707	<b>4,657</b>
<b>Total Expenses Excluding Losses</b>	<b>105,785</b>	<b>160,177</b>	<b>116,894</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	354	616	<b>637</b>
Sport and recreation centres	24,991	25,247	<b>26,058</b>
Board and lodging	577	101	<b>104</b>
Use of recreation facilities	...	323	<b>334</b>
Minor sales of goods and services	1,976	2,186	<b>2,259</b>
Investment income	592	595	<b>615</b>
Grants and contributions	1,680	2,319	<b>2,393</b>
Other revenue	357	124	<b>128</b>
<b>Total Retained Revenue</b>	<b>30,527</b>	<b>31,511</b>	<b>32,528</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.2 Sport and Recreation**

**39.2.1 Sport and Recreation Development (cont)**

***OPERATING STATEMENT (cont)***

Other gains/(losses)	...	(35)	(36)
<b>NET COST OF SERVICES</b>	<b>75,258</b>	<b>128,701</b>	<b>84,402</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>16,104</b>	<b>15,384</b>	<b>17,386</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.3 Office of Gaming and Racing**

**39.3.1 Office of Liquor, Gaming and Racing**

Program Objective(s): Regulation and balanced development, in the community interest, of the gaming, racing, liquor and charity industries in New South Wales.

Program Description: The Office has three key result areas: industry integrity - industries that meet community expectations and regulatory standards; industry sustainability - industries that are sustainable and in balance with communities' interests; and responsible practices - minimisation of liquor and gambling related harm, and promotion of responsible conduct.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Level of compliance of industries with responsible practices	%	99	94	98	<b>98</b>
Level of accessibility of gambling counselling and support services to people of NSW	%	100	100	100	<b>100</b>
<u>Outputs:</u>					
Rate of compliance of gaming, racing, liquor and charities industries with key regulatory requirements					
Audits conducted	no.	6,822	15,914	11,310	<b>11,250</b>
Infringement/compliance notices issued	no.	5,223	11,316	7,990	<b>4,850</b>
Complaint actions initiated	no.	971	79	166	<b>116</b>
Court actions initiated	no.	1,139	748	749	<b>732</b>
Gaming machines connected to Central Monitoring System over a 7-day period	%	99.1	99.8	99.2	<b>99.4</b>
Totalizator systems connected to the Automated Totalizator Management System	%	100	100	100	<b>100</b>
Licences/permits granted	no.	28,998	30,603	30,015	<b>31,015</b>
Persons attending Responsible Service of Alcohol training	no.	85,800	91,000	95,000	<b>95,000</b>
Initiatives implemented from the Policy Framework for Treatment Services for Problem Gamblers and their Families	no.	26	30	32	<b>n.a.</b>
Legislative initiatives implemented	no.	30	36	27	<b>27</b>
<u>Average Staffing:</u>	EFT	223	228	224	<b>222</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.3 Office of Gaming and Racing**

**39.3.1 Office of Liquor, Gaming and Racing (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	19,432	19,964	<b>19,402</b>
Other operating expenses	6,766	7,245	<b>7,290</b>
Depreciation and amortisation	885	1,091	<b>1,091</b>
Grants and subsidies			
Central monitoring fee assistance for clubs	1,300	1,300	<b>1,300</b>
Other expenses			
Bookmakers Revision Committee	5	...	...
Responsible Gambling Fund	12,200	12,200	<b>12,200</b>
<b>Total Expenses Excluding Losses</b>	<b>40,588</b>	<b>41,800</b>	<b>41,283</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs - general government agencies	760	973	<b>814</b>
Device evaluation fees	1,082	1,190	<b>1,200</b>
Minor sales of goods and services	1,775	1,527	<b>1,709</b>
Investment income	747	1,153	<b>1,000</b>
Other revenue	2,062	1,605	<b>1,414</b>
<b>Total Retained Revenue</b>	<b>6,426</b>	<b>6,448</b>	<b>6,137</b>
<b>NET COST OF SERVICES</b>	<b>34,162</b>	<b>35,352</b>	<b>35,146</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>1,542</b>	<b>2,797</b>	<b>800</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.4 Personnel Services**

**39.4.1 Personnel Services**

Program Objective(s): To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

Program Description: Personnel services are provided to the Art Gallery of New South Wales, State Library of New South Wales, Sydney Opera House Trust, Australian Museum, New South Wales Film and Television Office, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, Centennial Park and Moore Park Trust, and Parramatta Park Trust.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Personnel Services					
Art Gallery of New South Wales	EFT	n.a.	n.a.	213	<b>211</b>
State Library of New South Wales	EFT	n.a.	n.a.	379	<b>371</b>
Australian Museum	EFT	n.a.	n.a.	235	<b>235</b>
New South Wales Film and Television Office	EFT	n.a.	n.a.	20	<b>20</b>
Historic Houses Trust of New South Wales	EFT	n.a.	n.a.	195	<b>190</b>
Museum of Applied Arts and Sciences	EFT	n.a.	n.a.	358	<b>331</b>
Sydney Opera House Trust	EFT	n.a.	n.a.	488	<b>476</b>
Centennial Park and Moore Park Trust	EFT	n.a.	n.a.	66	<b>66</b>
Parramatta Park Trust	EFT	n.a.	n.a.	10	<b>13</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -  
Employee related

...	153,725	<b>155,722</b>
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**Total Expenses Excluding Losses**

...	<b>153,725</b>	<b>155,722</b>
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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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39 DEPARTMENT OF THE ARTS, SPORT AND RECREATION**

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**39.4 Personnel Services**

**39.4.1 Personnel Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Personnel Services Revenue

... 146,511 **149,292**

**Total Retained Revenue**

... **146,511** **149,292**

**NET COST OF SERVICES\***

... **7,214** **6,430**

\* Net Cost of Services reflects employee benefits assumed by the Crown.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS  
40 SYDNEY OLYMPIC PARK AUTHORITY**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	15,154	20,877	<b>21,010</b>
Other operating expenses	40,075	44,730	<b>47,249</b>
Depreciation and amortisation	33,604	40,456	<b>40,867</b>
Grants and subsidies	5,088	800	<b>800</b>
Finance costs	226	...	<b>420</b>
<b>Total Expenses Excluding Losses</b>	<b>94,147</b>	<b>106,863</b>	<b>110,346</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	17,889	26,731	<b>29,440</b>
Investment income	5,233	3,960	<b>4,327</b>
Retained taxes, fees and fines	300	550	<b>300</b>
Grants and contributions	832	2,522	<b>911</b>
Other revenue	17,523	22,686	<b>23,551</b>
<b>Total Retained Revenue</b>	<b>41,777</b>	<b>56,449</b>	<b>58,529</b>
Gain/(loss) on disposal of non current assets	6,713	1,963	<b>1,008</b>
Other gains/(losses)	(2,475)	(1,666)	<b>(2,800)</b>
<b>NET COST OF SERVICES</b>	<b>48,132</b>	<b>50,117</b>	<b>53,609</b>

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**40 SYDNEY OLYMPIC PARK AUTHORITY**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	14,275	20,138	<b>20,240</b>
Grants and subsidies	5,088	800	<b>800</b>
Finance costs	226	...	<b>420</b>
Other	49,072	56,833	<b>61,096</b>
<b>Total Payments</b>	<b>68,661</b>	<b>77,771</b>	<b>82,556</b>
<b>Receipts</b>			
Sale of goods and services	18,061	27,385	<b>29,437</b>
Interest	3,574	3,840	<b>4,017</b>
Other	10,548	14,599	<b>21,005</b>
<b>Total Receipts</b>	<b>32,183</b>	<b>45,824</b>	<b>54,459</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(36,478)</b>	<b>(31,947)</b>	<b>(28,097)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	23,762	19,012	<b>19,008</b>
Purchases of property, plant and equipment	(23,947)	(15,819)	<b>(30,433)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(185)</b>	<b>3,193</b>	<b>(11,425)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	10,000	...	<b>7,000</b>
Repayment of borrowings and advances	(4,924)	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>5,076</b>	...	<b>7,000</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	36,871	36,871	<b>37,375</b>
Capital appropriation	13,111	13,111	<b>5,811</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(21,387)	(20,219)	<b>(19,008)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,595</b>	<b>29,763</b>	<b>24,178</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,992)</b>	<b>1,009</b>	<b>(8,344)</b>
Opening Cash and Cash Equivalents	30,679	33,572	<b>34,581</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>27,687</b>	<b>34,581</b>	<b>26,237</b>

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MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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40 SYDNEY OLYMPIC PARK AUTHORITY

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(48,132)	(50,117)	<b>(53,609)</b>
Non cash items added back	17,179	20,054	<b>18,523</b>
Change in operating assets and liabilities	(5,525)	(1,884)	<b>6,989</b>
<b>Net cash flow from operating activities</b>	<b>(36,478)</b>	<b>(31,947)</b>	<b>(28,097)</b>

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
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**40 SYDNEY OLYMPIC PARK AUTHORITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	27,687	34,581	<b>26,237</b>
Receivables	19,844	32,501	<b>14,291</b>
Inventories	107	150	<b>150</b>
Other	224	...	...
<b>Total Current Assets</b>	<b>47,862</b>	<b>67,232</b>	<b>40,678</b>
<b>Non Current Assets -</b>			
Receivables	...	153,161	<b>146,380</b>
Investments accounted for using the equity method	2,964	...	...
Inventories	14,395	15,867	<b>15,705</b>
Investment properties	18,637	...	...
Property, plant and equipment -			
Land and building	760,395	776,235	<b>786,752</b>
Plant and equipment	40,011	41,882	<b>38,310</b>
Infrastructure systems	362,043	358,292	<b>346,186</b>
Other	320,644	146,931	<b>170,020</b>
<b>Total Non Current Assets</b>	<b>1,519,089</b>	<b>1,492,368</b>	<b>1,503,353</b>
<b>Total Assets</b>	<b>1,566,951</b>	<b>1,559,600</b>	<b>1,544,031</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,576	6,797	<b>5,364</b>
Borrowings at amortised cost	3,069	...	<b>7,000</b>
Provisions	1,318	1,364	<b>1,364</b>
Other	1,476	4,796	<b>1,627</b>
<b>Total Current Liabilities</b>	<b>12,439</b>	<b>12,957</b>	<b>15,355</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	2,007	...	...
Provisions	222	221	<b>221</b>
Other	...	33,099	<b>43,818</b>
<b>Total Non Current Liabilities</b>	<b>2,229</b>	<b>33,320</b>	<b>44,039</b>
<b>Total Liabilities</b>	<b>14,668</b>	<b>46,277</b>	<b>59,394</b>
<b>NET ASSETS</b>	<b>1,552,283</b>	<b>1,513,323</b>	<b>1,484,637</b>

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**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS  
40 SYDNEY OLYMPIC PARK AUTHORITY**

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	———2006-07———		<b>2007-08</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b><i>BALANCE SHEET (cont)</i></b>			
<b>EQUITY</b>			
Reserves	270,854	270,854	<b>270,854</b>
Accumulated funds	1,281,429	1,242,469	<b>1,213,783</b>
<b>TOTAL EQUITY</b>	<b>1,552,283</b>	<b>1,513,323</b>	<b>1,484,637</b>

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**40 SYDNEY OLYMPIC PARK AUTHORITY**

**40.1 Sydney Olympic Park Authority**

**40.1.1 Sydney Olympic Park Authority**

Program Objective(s): The Sydney Olympic Park Authority aims to generate returns on Government's investment in Sydney Olympic Park, deliver a "healthy and liveable" community, and achieve best practice sustainable urban development outcomes.

Program Description: Promote, develop, manage and maintain Sydney Olympic Park for the benefit of the New South Wales community.

		Average Staffing (EFT)	
		2006-07	2007-08
<u>Activities</u> :	Sustainability and Operations	58	57
	Commercial and Corporate Services	51	47
	Marketing, Sales and Communications	27	26
	Aquatic and Athletic Centres*	47	49
	Parklands Foundation*	7	7
		190	186

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related*	15,154	20,877	<b>21,010</b>
Other operating expenses*	40,075	44,730	<b>47,249</b>
Depreciation and amortisation	33,604	40,456	<b>40,867</b>
Grants and subsidies			
State Sports Centre	800	800	<b>800</b>
Sydney Aquatic and Athletic Centres - operating			
Subsidy*	3,088	...	...
Grant to Parklands Foundation*	1,200	...	...

\* The Authority assumed operational responsibility for the Sydney Olympic Park Aquatic and Athletic Centres (SOPAAC) effective 1 July 2006 following the end of the Operator's Agreement with the Sydney Cricket and Sports Ground Trust.

The previous operating subsidy for SOPAAC and grant funding for the Parklands Foundation is now reflected in the operating expenses and revenues within the Authority's budget.

**MINISTER FOR PLANNING, MINISTER FOR REDFERN  
WATERLOO, AND MINISTER FOR THE ARTS**

**40 SYDNEY OLYMPIC PARK AUTHORITY**

**40.1 Sydney Olympic Park Authority**

**40.1.1 Sydney Olympic Park Authority (cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Interest on public sector borrowings and advances	226	...	420
<b>Total Expenses Excluding Losses</b>	<b>94,147</b>	<b>106,863</b>	<b>110,346</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	7,503	8,188	8,899
Carparking	8,550	8,550	9,451
Minor sales of goods and services*	1,836	9,993	11,090
Investment income	5,233	3,960	4,327
Retained taxes, fees and fines	300	550	300
Grants and contributions	832	2,522	911
Other revenue*	17,523	22,686	23,551
<b>Total Retained Revenue</b>	<b>41,777</b>	<b>56,449</b>	<b>58,529</b>
Gain/(loss) on disposal of non current assets	6,713	1,963	1,008
Other gains/(losses)	(2,475)	(1,666)	(2,800)
<b>NET COST OF SERVICES</b>	<b>48,132</b>	<b>50,117</b>	<b>53,609</b>
<b>CAPITAL EXPENDITURE</b>	<b>24,050</b>	<b>16,620</b>	<b>28,925</b>

\* The Authority assumed operational responsibility for the Sydney Olympic Park Aquatic and Athletic Centres (SOPAAC) effective 1 July 2006 following the end of the Operator's Agreement with the Sydney Cricket and Sports Ground Trust.

The previous operating subsidy for SOPAAC and grant funding for the Parklands Foundation is now reflected in the operating expenses and revenues within the Authority's budget.



**MINISTER FOR POLICE, AND  
MINISTER FOR THE ILLAWARRA**

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**41 MINISTRY FOR POLICE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	3,608	3,909	<b>4,029</b>
Other operating expenses	1,313	1,038	<b>1,061</b>
Depreciation and amortisation	216	168	<b>188</b>
Grants and subsidies	2,250	2,170	<b>2,008</b>
<b>Total Expenses Excluding Losses</b>	<b>7,387</b>	<b>7,285</b>	<b>7,286</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2	1	<b>1</b>
Investment income	60	89	<b>60</b>
Other revenue	...	2	<b>2</b>
<b>Total Retained Revenue</b>	<b>62</b>	<b>92</b>	<b>63</b>
<b>NET COST OF SERVICES</b>	<b>7,325</b>	<b>7,193</b>	<b>7,223</b>

**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**41 MINISTRY FOR POLICE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	3,426	4,438	3,811
Grants and subsidies	2,250	2,170	2,008
Other	1,528	1,251	1,275
<b>Total Payments</b>	<b>7,204</b>	<b>7,859</b>	<b>7,094</b>
<b>Receipts</b>			
Sale of goods and services	2	1	1
Interest	62	89	67
Other	215	220	217
<b>Total Receipts</b>	<b>279</b>	<b>310</b>	<b>285</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,925)</b>	<b>(7,549)</b>	<b>(6,809)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(107)	(107)	(29)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(107)</b>	<b>(107)</b>	<b>(29)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,154	7,739	7,025
Capital appropriation	107	107	29
Cash transfers to Consolidated Fund	...	(1,641)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>7,261</b>	<b>6,205</b>	<b>7,054</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>229</b>	<b>(1,451)</b>	<b>216</b>
Opening Cash and Cash Equivalents	1,078	1,857	406
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,307</b>	<b>406</b>	<b>622</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,325)	(7,193)	(7,223)
Non cash items added back	450	443	359
Change in operating assets and liabilities	(50)	(799)	55
<b>Net cash flow from operating activities</b>	<b>(6,925)</b>	<b>(7,549)</b>	<b>(6,809)</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**41 MINISTRY FOR POLICE**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,307	406	622
Receivables	88	82	75
Other	4	4	4
<b>Total Current Assets</b>	<b>1,399</b>	<b>492</b>	<b>701</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	1,138	1,131	972
Intangibles	183	...	...
<b>Total Non Current Assets</b>	<b>1,321</b>	<b>1,131</b>	<b>972</b>
<b>Total Assets</b>	<b>2,720</b>	<b>1,623</b>	<b>1,673</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	147	127	142
Provisions	451	715	748
<b>Total Current Liabilities</b>	<b>598</b>	<b>842</b>	<b>890</b>
<b>Non Current Liabilities -</b>			
Provisions	411	6	6
<b>Total Non Current Liabilities</b>	<b>411</b>	<b>6</b>	<b>6</b>
<b>Total Liabilities</b>	<b>1,009</b>	<b>848</b>	<b>896</b>
<b>NET ASSETS</b>	<b>1,711</b>	<b>775</b>	<b>777</b>
<b>EQUITY</b>			
Accumulated funds	1,711	775	777
<b>TOTAL EQUITY</b>	<b>1,711</b>	<b>775</b>	<b>777</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**41 MINISTRY FOR POLICE**

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**41.1 Policy Advice, Coordination and Support**

**41.1.1 Policy Advice, Coordination and Support**

Program Objective(s): To independently advise the Minister and coordinate the formulation and implementation of policy and assist the allocation of resources affecting the Police portfolio. To provide administrative support to the Inspector of the Police Integrity Commission.

Program Description: To advise the Minister on policies, resource allocation and other portfolio issues. Coordination of advice from, and action by, portfolio agencies and coordination of other specific issues. To provide support to portfolio agencies and the Inspector of the Police Integrity Commission.

<u>Activities:</u>	Average Staffing (EFT)	
	2006-07	2007-08
Policy advice and coordination	31	31
Police Integrity Commission Inspector	1	1
	32	32

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	3,608	3,909	<b>4,029</b>
Other operating expenses	1,313	1,038	<b>1,061</b>
Depreciation and amortisation	216	168	<b>188</b>
Grants and subsidies			
Voluntary organisations	200	120	...
Grants to agencies for recurrent purposes	2,050	2,050	<b>2,008</b>
<b>Total Expenses Excluding Losses</b>	<b>7,387</b>	<b>7,285</b>	<b>7,286</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**41 MINISTRY FOR POLICE**

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**41.1 Policy Advice, Coordination and Support**

**41.1.1 Policy Advice, Coordination and Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	2	1	1
Investment income	60	89	<b>60</b>
Other revenue	...	2	<b>2</b>
<b>Total Retained Revenue</b>	<b>62</b>	<b>92</b>	<b>63</b>

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<b>NET COST OF SERVICES</b>	<b>7,325</b>	<b>7,193</b>	<b>7,223</b>
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<b>CAPITAL EXPENDITURE</b>	<b>107</b>	<b>107</b>	<b>29</b>
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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	1,656,304	1,677,124	<b>1,745,764</b>
Other operating expenses	387,366	393,585	<b>376,617</b>
Depreciation and amortisation	82,507	90,112	<b>96,916</b>
Grants and subsidies	3,490	4,390	<b>3,621</b>
Finance costs	12,609	12,609	<b>12,508</b>
Other expenses	38,681	38,681	<b>35,684</b>
<b>Total Expenses Excluding Losses</b>	<b>2,180,957</b>	<b>2,216,501</b>	<b>2,271,110</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	19,522	20,870	<b>20,177</b>
Investment income	1,210	1,700	<b>1,251</b>
Grants and contributions	45,517	50,481	<b>43,821</b>
Other revenue	4,679	5,627	<b>4,836</b>
<b>Total Retained Revenue</b>	<b>70,928</b>	<b>78,678</b>	<b>70,085</b>
Gain/(loss) on disposal of non current assets	(1,240)	193	<b>227</b>
Other gains/(losses)	(26)	(175)	<b>(26)</b>
<b>NET COST OF SERVICES</b>	<b>2,111,295</b>	<b>2,137,805</b>	<b>2,200,824</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	1,518,635	1,521,884	<b>1,596,518</b>
Grants and subsidies	3,490	4,390	<b>3,621</b>
Finance costs	12,309	12,309	<b>12,208</b>
Other	497,161	508,674	<b>473,167</b>
<b>Total Payments</b>	<b>2,031,595</b>	<b>2,047,257</b>	<b>2,085,514</b>
<b>Receipts</b>			
Sale of goods and services	19,449	16,578	<b>25,752</b>
Interest	1,210	1,721	<b>1,251</b>
Other	106,328	117,375	<b>104,746</b>
<b>Total Receipts</b>	<b>126,987</b>	<b>135,674</b>	<b>131,749</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,904,608)</b>	<b>(1,911,583)</b>	<b>(1,953,765)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	10,000	10,160	<b>10,000</b>
Purchases of property, plant and equipment*	(111,091)	(116,713)	<b>(100,782)</b>
Other	...	(17,011)	<b>(1,457)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(101,091)</b>	<b>(123,564)</b>	<b>(92,239)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1,785)	(1,785)	<b>(2,385)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,785)</b>	<b>(1,785)</b>	<b>(2,385)</b>

\* 2007-08 Budget excludes a provision of \$50 million for continuing improvements to the NSW Police Force's information technology and communications systems. These funds will be released during the year as business cases for new projects are finalised and approved.



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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,896,169	1,915,960	<b>1,965,306</b>
Capital appropriation	101,091	123,724	<b>92,239</b>
Cash transfers to Consolidated Fund	...	(5,959)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,997,260</b>	<b>2,033,725</b>	<b>2,057,545</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(10,224)</b>	<b>(3,207)</b>	<b>9,156</b>
Opening Cash and Cash Equivalents	34,585	41,996	<b>38,789</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>24,361</b>	<b>38,789</b>	<b>47,945</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,111,295)	(2,137,805)	<b>(2,200,824)</b>
Non cash items added back	216,849	224,429	<b>236,631</b>
Change in operating assets and liabilities	(10,162)	1,793	<b>10,428</b>
<b>Net cash flow from operating activities</b>	<b>(1,904,608)</b>	<b>(1,911,583)</b>	<b>(1,953,765)</b>

**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	24,361	38,789	<b>47,945</b>
Receivables	15,019	33,860	<b>28,310</b>
Inventories	2,420	2,390	<b>2,390</b>
Other	6,732	...	...
<b>Total Current Assets</b>	<b>48,532</b>	<b>75,039</b>	<b>78,645</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	966,624	963,136	<b>982,010</b>
Plant and equipment	226,934	252,432	<b>235,642</b>
Intangibles	93,367	85,019	<b>80,485</b>
<b>Total Non Current Assets</b>	<b>1,286,925</b>	<b>1,300,587</b>	<b>1,298,137</b>
<b>Total Assets</b>	<b>1,335,457</b>	<b>1,375,626</b>	<b>1,376,782</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	38,406	51,885	<b>58,063</b>
Borrowings at amortised cost	2,385	2,385	<b>3,112</b>
Provisions*	149,206	278,097	<b>278,097</b>
Other	17,479	18,242	<b>18,192</b>
<b>Total Current Liabilities</b>	<b>207,476</b>	<b>350,609</b>	<b>357,464</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	185,926	185,926	<b>182,814</b>
Provisions*	128,563	20,821	<b>20,821</b>
Other	7,722	8,499	<b>7,476</b>
<b>Total Non Current Liabilities</b>	<b>322,211</b>	<b>215,246</b>	<b>211,111</b>
<b>Total Liabilities</b>	<b>529,687</b>	<b>565,855</b>	<b>568,575</b>
<b>NET ASSETS</b>	<b>805,770</b>	<b>809,771</b>	<b>808,207</b>
<b>EQUITY</b>			
Reserves	312,544	312,544	<b>314,544</b>
Accumulated funds	493,226	497,227	<b>493,663</b>
<b>TOTAL EQUITY</b>	<b>805,770</b>	<b>809,771</b>	<b>808,207</b>

\* Reclassification between line items from the 2006-07 Budget is due to the introduction of Australian Equivalents to International Financial Reporting Standards.

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## MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA

### 42 NSW POLICE FORCE

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	Units	2004-05	2005-06	2006-07	2007-08
<u>Average Staffing across all Programs:</u>					
Total NSW Police Force (sworn and civilian) EFT		18,250	18,050	18,405	<b>18,612</b>
Total actual police positions at operational Commands	%	95	95	95	<b>95</b>

#### **42.1 Policing Services**

##### **42.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24 hour response to incidents, emergencies and public events. Reduction of opportunities to commit crime. Provision of a highly visible police presence and liaison with the community and Government organisations concerned with maintaining peace, order and public safety.

	Units	2004-05	2005-06	2006-07	2007-08
<u>Outcomes:</u>					
Community agrees or strongly agrees that it:					
'has confidence in police' and that	%	78-80	78-80	77-80	<b>78-81</b>
'police treat people fairly and equally'	%	61-63	65-69	64-67	<b>65-68</b>
Community satisfied with police dealing with public order	%	48-50	56-60	51-54	<b>54-56</b>
Community feels safe alone at night	%	78-80	80-84	81-84	<b>82-85</b>

##### Outputs:

Calls for service* -					
Urgent calls	mill	0.1	0.1	0.1	<b>0.1</b>
Non-urgent calls	mill	0.9	0.9	0.9	<b>0.9</b>
Number of minutes to attend 80% of calls for service -					
Urgent calls	no.	11	11	12	<b>11</b>
Non-urgent calls	no.	60	60	64	<b>60</b>

\* Calls for Service indicators have been revised to show the number of calls for service that are acquitted in Police's Computerised Operational Policing System, rather than the number of calls for service received.

Note: Performance indicators for outcomes and outputs may vary from previous Budget Papers due to their revision in line with the NSW Police Force's 2007-08 Results and Services Plan. Historical data may also vary from previously published figures where more accurate information has become available.

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.1 Community Support (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	944,093	955,958	<b>995,084</b>
Other operating expenses	220,797	224,342	<b>214,673</b>
Depreciation and amortisation	47,031	51,364	<b>55,243</b>
Grants and subsidies			
Community youth projects and adolescent support Programs*	1,990	4,390	<b>3,621</b>
Finance costs			
Finance lease interest charges to private sector - raised within Australia	7,016	7,016	<b>6,959</b>
Other finance costs	172	172	<b>172</b>
Other expenses			
Witnesses expenses	1,005	1,005	<b>1,005</b>
APEC 2007 security	36,917	36,917	<b>33,920</b>
<b>Total Expenses Excluding Losses</b>	<b>1,259,021</b>	<b>1,281,164</b>	<b>1,310,677</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	1,642	1,823	<b>1,699</b>
Officers on loan	2,619	2,619	<b>2,708</b>
Insurance reports	1,326	1,326	<b>1,370</b>
Academy operations	811	811	<b>839</b>
Inventory sales to other agencies	12	13	<b>12</b>
Minor sales of goods and services	4,715	5,302	<b>4,873</b>
Investment income	691	968	<b>713</b>
Grants and contributions	41,818	44,646	<b>39,564</b>
Other revenue	2,667	3,207	<b>2,758</b>
<b>Total Retained Revenue</b>	<b>56,301</b>	<b>60,715</b>	<b>54,536</b>

\* The Community Support program now includes all grants for community youth projects and adolescent support programs.

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.1 Community Support (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	(707)	109	<b>129</b>
Other gains/(losses)	(15)	(99)	<b>(15)</b>
<b>NET COST OF SERVICES</b>	<b>1,203,442</b>	<b>1,220,439</b>	<b>1,256,027</b>

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<b>CAPITAL EXPENDITURE</b>	<b>63,322</b>	<b>76,221</b>	<b>58,275</b>
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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, provision of forensic services and arresting or otherwise dealing with offenders. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Community agrees or strongly agrees that it: 'has confidence in police' and that	%	78-80	78-80	77-80	<b>78-81</b>
'police treat people fairly and equally'	%	61-63	65-69	64-67	<b>65-68</b>

Outputs:

Legal actions (excluding traffic infringements)	thous	187	181	187	<b>190</b>
Crime scenes forensically examined	thous	123	124	124	<b>125</b>

Note: Performance indicators for outcomes and outputs may vary from previous Budget Papers due to their revision in line with the NSW Police Force's 2007-08 Results and Services Plan. Historical data may also vary from previously published figures where more accurate information has become available.

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	437,263	442,761	<b>460,882</b>
Other operating expenses	102,265	103,907	<b>99,427</b>
Depreciation and amortisation	21,781	23,789	<b>25,586</b>
Grants and subsidies			
Community youth projects and adolescent support Programs*	921	...	...
Finance costs			
Finance lease interest charges to private sector - raised within Australia	3,250	3,250	<b>3,223</b>
Other finance costs	79	79	<b>79</b>
Other expenses			
Witnesses expenses	466	466	<b>466</b>
<b>Total Expenses Excluding Losses</b>	<b>566,025</b>	<b>574,252</b>	<b>589,663</b>

\* All grants for community youth projects and adolescent support programs are now included in the Community Support program.

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.2 Criminal Investigation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	761	845	<b>786</b>
Officers on loan	1,214	1,214	<b>1,254</b>
Insurance reports	614	614	<b>635</b>
Academy operations	376	376	<b>388</b>
Inventory sales to other agencies	5	6	<b>6</b>
Minor sales of goods and services	2,184	2,455	<b>2,257</b>
Investment income	319	449	<b>330</b>
Grants and contributions	2,271	3,582	<b>2,614</b>
Other revenue	1,235	1,485	<b>1,276</b>
<b>Total Retained Revenue</b>	<b>8,979</b>	<b>11,026</b>	<b>9,546</b>
Gain/(loss) on disposal of non current assets	(327)	51	<b>60</b>
Other gains/(losses)	(7)	(46)	<b>(7)</b>
<b>NET COST OF SERVICES</b>	<b>557,380</b>	<b>563,221</b>	<b>580,064</b>

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<b>CAPITAL EXPENDITURE</b>	<b>29,328</b>	<b>35,303</b>	<b>26,992</b>
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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.3 Traffic**

Program Objective(s): To minimise road trauma and promote orderly and safe public transport and road use.

Program Description: Patrolling roads, highways and public transport corridors, investigating major vehicle crashes, detecting traffic and transport offences (particularly those involving alcohol or drugs, and speed), supervising peak traffic flows. Liaising with community and Government bodies concerned with road safety, traffic management and public transport.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Road Fatalities -					
Fatalities per 100,000 population	no.	8.2	7.5	7.2	<b>6.9</b>
Fatalities per 100 million vehicle kms travelled	no.	0.79	0.84	0.78	<b>0.73</b>
<u>Outputs:</u>					
Random breath tests undertaken	mill	3.4	3.3	3.4	<b>3.4</b>
Prescribed Concentration of Alcohol (PCA) charges	thous	27.4	25.2	25.9	<b>26.0</b>
Traffic infringement notices	thous	539	520	550	<b>550</b>

Note: Performance indicators for outcomes and outputs may vary from previous Budget Papers due to their revision in line with the NSW Police Force's 2007-08 Results and Services Plan. Historical data may also vary from previously published figures where more accurate information has become available.

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	145,754	147,588	<b>153,629</b>
Other operating expenses	34,089	34,636	<b>33,141</b>
Depreciation and amortisation	7,261	7,930	<b>8,528</b>



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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.3 Traffic (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Community youth projects and adolescent support Programs*	307	...	...
Finance costs			
Finance lease interest charges to private sector - raised within Australia	1,083	1,083	<b>1,074</b>
Other finance costs	26	26	<b>26</b>
Other expenses			
Witnesses expenses	155	155	<b>155</b>
<b>Total Expenses Excluding Losses</b>	<b>188,675</b>	<b>191,418</b>	<b>196,553</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	254	282	<b>262</b>
Officers on loan	405	405	<b>418</b>
Insurance reports	205	205	<b>212</b>
Academy operations	125	125	<b>129</b>
Inventory sales to other agencies	2	2	<b>2</b>
Minor sales of goods and services	728	818	<b>752</b>
Investment income	106	150	<b>110</b>
Grants and contributions	757	1,195	<b>871</b>
Other revenue	412	496	<b>425</b>
<b>Total Retained Revenue</b>	<b>2,994</b>	<b>3,678</b>	<b>3,181</b>
Gain/(loss) on disposal of non current assets	(109)	18	<b>20</b>
Other gains/(losses)	(2)	(16)	<b>(2)</b>
<b>NET COST OF SERVICES</b>	<b>185,792</b>	<b>187,738</b>	<b>193,354</b>
<b>CAPITAL EXPENDITURE</b>	<b>9,776</b>	<b>11,768</b>	<b>8,997</b>

\* All grants for community youth projects and adolescent support programs are now included in the Community Support program.

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.4 Judicial Support**

Program Objective(s): To provide efficient and effective court case management, safe custody and fair and equitable treatment to alleged offenders and victims.

Program Description: Providing judicial and custodial services, prosecuting offenders, presenting evidence at court, including coronial enquiries, providing police transport and custody for persons under police supervision, and providing a high level of support to victims and witnesses.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Offences successfully prosecuted	thous	250	239	240	<b>240</b>
Offences dismissed	thous	20.2	21.3	22.9	<b>22.2</b>

Outputs:

Total legal actions where alleged offenders are proceeded against in Court	thous	143	137	138	<b>140</b>
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Note: Performance indicators for outcomes and outputs may vary from previous Budget Papers due to their revision in line with the NSW Police Force's 2007-08 Results and Services Plan. Historical data may also vary from previously published figures where more accurate information has become available.

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	129,194	130,817	<b>136,169</b>
Other operating expenses	30,215	30,700	<b>29,376</b>
Depreciation and amortisation	6,434	7,029	<b>7,559</b>
Grants and subsidies			
Community youth projects and adolescent support programs*	272	...	...

\* All grants for community youth projects and adolescent support programs are now included in the Community Support program.

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
42 NSW POLICE FORCE**

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**42.1 Policing Services**

**42.1.4 Judicial Support (cont)**

***OPERATING STATEMENT (cont)***

Finance costs			
Finance lease interest charges to private sector - raised within Australia	960	960	<b>952</b>
Other finance costs	23	23	<b>23</b>
Other expenses			
Witnesses expenses	138	138	<b>138</b>
<b>Total Expenses Excluding Losses</b>	<b>167,236</b>	<b>169,667</b>	<b>174,217</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	225	250	<b>232</b>
Officers on loan	359	359	<b>371</b>
Insurance reports	182	182	<b>188</b>
Academy operations	111	111	<b>115</b>
Inventory sales to other agencies	2	2	<b>2</b>
Minor sales of goods and services	645	725	<b>667</b>
Investment income	94	133	<b>98</b>
Grants and contributions	671	1,058	<b>772</b>
Other revenue	365	439	<b>377</b>
<b>Total Retained Revenue</b>	<b>2,654</b>	<b>3,259</b>	<b>2,822</b>
Gain/(loss) on disposal of non current assets	(97)	15	<b>18</b>
Other gains/(losses)	(2)	(14)	<b>(2)</b>
<b>NET COST OF SERVICES</b>	<b>164,681</b>	<b>166,407</b>	<b>171,379</b>
<b>CAPITAL EXPENDITURE</b>	<b>8,665</b>	<b>10,432</b>	<b>7,975</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
43 NEW SOUTH WALES CRIME COMMISSION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,581	11,214	<b>11,397</b>
Other operating expenses	4,207	3,890	<b>3,940</b>
Depreciation and amortisation	1,333	1,477	<b>1,430</b>
Other expenses	431	450	<b>421</b>
<b>Total Expenses Excluding Losses</b>	<b>17,552</b>	<b>17,031</b>	<b>17,188</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	35	<b>52</b>
Investment income	30	38	<b>31</b>
Other revenue	3,362	2,700	<b>3,000</b>
<b>Total Retained Revenue</b>	<b>3,397</b>	<b>2,773</b>	<b>3,083</b>
Gain/(loss) on disposal of non current assets	...	(10)	...
Other gains/(losses)	(3)	(3)	<b>(40)</b>
<b>NET COST OF SERVICES</b>	<b>14,158</b>	<b>14,271</b>	<b>14,145</b>

**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
43 NEW SOUTH WALES CRIME COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	11,109	10,534	11,119
Other	4,952	4,962	4,745
<b>Total Payments</b>	<b>16,061</b>	<b>15,496</b>	<b>15,864</b>
<b>Receipts</b>			
Sale of goods and services	3	(15)	55
Interest	30	26	31
Other	3,555	3,558	3,240
<b>Total Receipts</b>	<b>3,588</b>	<b>3,569</b>	<b>3,326</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,473)</b>	<b>(11,927)</b>	<b>(12,538)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,461)	(1,409)	(1,461)
Other	(100)	(162)	(100)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,561)</b>	<b>(1,571)</b>	<b>(1,561)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	12,194	12,194	12,271
Capital appropriation	2,561	1,561	1,561
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,755</b>	<b>13,755</b>	<b>13,832</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(279)</b>	<b>257</b>	<b>(267)</b>
Opening Cash and Cash Equivalents	723	537	794
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>444</b>	<b>794</b>	<b>527</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(14,158)	(14,271)	(14,145)
Non cash items added back	1,742	2,016	1,788
Change in operating assets and liabilities	(57)	328	(181)
<b>Net cash flow from operating activities</b>	<b>(12,473)</b>	<b>(11,927)</b>	<b>(12,538)</b>

**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
43 NEW SOUTH WALES CRIME COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	444	794	527
Receivables	1,753	1,833	1,940
Other	120	...	...
<b>Total Current Assets</b>	<b>2,317</b>	<b>2,627</b>	<b>2,467</b>
<b>Non Current Assets -</b>			
Receivables	160	...	...
Property, plant and equipment -			
Land and building	13,266	13,258	13,028
Plant and equipment	5,661	4,564	4,925
Intangibles	381	272	272
<b>Total Non Current Assets</b>	<b>19,468</b>	<b>18,094</b>	<b>18,225</b>
<b>Total Assets</b>	<b>21,785</b>	<b>20,721</b>	<b>20,692</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	660	674	630
Borrowings at amortised cost	413	413	400
Provisions	780	767	780
<b>Total Current Liabilities</b>	<b>1,853</b>	<b>1,854</b>	<b>1,810</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	139	139	152
Provisions	179	179	136
<b>Total Non Current Liabilities</b>	<b>318</b>	<b>318</b>	<b>288</b>
<b>Total Liabilities</b>	<b>2,171</b>	<b>2,172</b>	<b>2,098</b>
<b>NET ASSETS</b>	<b>19,614</b>	<b>18,549</b>	<b>18,594</b>
<b>EQUITY</b>			
Reserves	7,313	7,313	7,313
Accumulated funds	12,301	11,236	11,281
<b>TOTAL EQUITY</b>	<b>19,614</b>	<b>18,549</b>	<b>18,594</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
43 NEW SOUTH WALES CRIME COMMISSION**

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**43.1 Combating Crime**

**43.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence, and investigatory, technological and analytical expertise.

	Average Staffing (EFT)	
	2006-07	2007-08
<u>Activities:</u>		
Commission	1	1
Operations Division	94	89
Operations Support Division	18	18
Casual Staff	46	40
	159	148

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	11,581	11,214	<b>11,397</b>
Other operating expenses	4,207	3,890	<b>3,940</b>
Depreciation and amortisation	1,333	1,477	<b>1,430</b>
Other expenses			
Witness protection expenses	431	450	<b>421</b>
<b>Total Expenses Excluding Losses</b>	<b>17,552</b>	<b>17,031</b>	<b>17,188</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
43 NEW SOUTH WALES CRIME COMMISSION**

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**43.1 Combating Crime**

**43.1.1 Combating Crime (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	5	35	<b>52</b>
Investment income	30	38	<b>31</b>
Other revenue	3,362	2,700	<b>3,000</b>

<b>Total Retained Revenue</b>	<b>3,397</b>	<b>2,773</b>	<b>3,083</b>
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Gain/(loss) on disposal of non current assets	...	(10)	...
Other gains/(losses)	(3)	(3)	<b>(40)</b>

<b>NET COST OF SERVICES</b>	<b>14,158</b>	<b>14,271</b>	<b>14,145</b>
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<b>CAPITAL EXPENDITURE</b>	<b>2,561</b>	<b>1,803</b>	<b>1,561</b>
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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
44 POLICE INTEGRITY COMMISSION**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	12,200	12,101	<b>13,255</b>
Other operating expenses	4,789	3,945	<b>4,586</b>
Depreciation and amortisation	1,319	1,043	<b>1,091</b>
<b>Total Expenses Excluding Losses</b>	<b>18,308</b>	<b>17,089</b>	<b>18,932</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	50	86	<b>86</b>
<b>Total Retained Revenue</b>	<b>50</b>	<b>86</b>	<b>86</b>
<b>NET COST OF SERVICES</b>	<b>18,258</b>	<b>17,003</b>	<b>18,846</b>

**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
44 POLICE INTEGRITY COMMISSION**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	11,634	11,535	<b>12,501</b>
Other	5,399	4,555	<b>5,166</b>
<b>Total Payments</b>	<b>17,033</b>	<b>16,090</b>	<b>17,667</b>
<b>Receipts</b>			
Interest	53	89	<b>86</b>
Other	580	580	<b>580</b>
<b>Total Receipts</b>	<b>633</b>	<b>669</b>	<b>666</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,400)</b>	<b>(15,421)</b>	<b>(17,001)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(2,082)	(2,355)	<b>(680)</b>
Other	(290)	(17)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,372)</b>	<b>(2,372)</b>	<b>(680)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	16,567	15,739	<b>17,020</b>
Capital appropriation	2,372	2,372	<b>680</b>
Cash transfers to Consolidated Fund	...	(283)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>18,939</b>	<b>17,828</b>	<b>17,700</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>167</b>	<b>35</b>	<b>19</b>
Opening Cash and Cash Equivalents	969	1,114	<b>1,149</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,136</b>	<b>1,149</b>	<b>1,168</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,258)	(17,003)	<b>(18,846)</b>
Non cash items added back	1,867	1,590	<b>1,735</b>
Change in operating assets and liabilities	(9)	(8)	<b>110</b>
<b>Net cash flow from operating activities</b>	<b>(16,400)</b>	<b>(15,421)</b>	<b>(17,001)</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA  
44 POLICE INTEGRITY COMMISSION**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,136	1,149	1,168
Receivables	221	659	659
Other	411	...	...
<b>Total Current Assets</b>	<b>1,768</b>	<b>1,808</b>	<b>1,827</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	95	452	348
Plant and equipment	4,096	3,979	3,687
Intangibles	309	41	26
<b>Total Non Current Assets</b>	<b>4,500</b>	<b>4,472</b>	<b>4,061</b>
<b>Total Assets</b>	<b>6,268</b>	<b>6,280</b>	<b>5,888</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	189	176	244
Provisions	777	983	1,025
<b>Total Current Liabilities</b>	<b>966</b>	<b>1,159</b>	<b>1,269</b>
<b>Non Current Liabilities -</b>			
Provisions	135	...	...
<b>Total Non Current Liabilities</b>	<b>135</b>	...	...
<b>Total Liabilities</b>	<b>1,101</b>	<b>1,159</b>	<b>1,269</b>
<b>NET ASSETS</b>	<b>5,167</b>	<b>5,121</b>	<b>4,619</b>
<b>EQUITY</b>			
Accumulated funds	5,167	5,121	4,619
<b>TOTAL EQUITY</b>	<b>5,167</b>	<b>5,121</b>	<b>4,619</b>

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**MINISTER FOR POLICE, AND MINISTER FOR THE ILLAWARRA**  
**44 POLICE INTEGRITY COMMISSION**

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**44.1 Prevention of Serious Police Misconduct**

**44.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To effectively contribute to the State response in combating serious police misconduct.

Program Description: The development and application of innovative and effective strategies and methodologies for the prevention, detection and investigation of corruption and other serious police misconduct.

		Average Staffing (EFT)	
		2006-07	2007-08
<u>Activities</u> :			
	Commission	3	3
	Operations	80	86
	Support Services	24	24
		107	113

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	12,200	12,101	<b>13,255</b>
Other operating expenses	4,789	3,945	<b>4,586</b>
Depreciation and amortisation	1,319	1,043	<b>1,091</b>
<b>Total Expenses Excluding Losses</b>	<b>18,308</b>	<b>17,089</b>	<b>18,932</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	50	86	<b>86</b>
<b>Total Retained Revenue</b>	<b>50</b>	<b>86</b>	<b>86</b>
<b>NET COST OF SERVICES</b>	<b>18,258</b>	<b>17,003</b>	<b>18,846</b>

<b>CAPITAL EXPENDITURE</b>	<b>2,372</b>	<b>2,372</b>	<b>680</b>
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**MINISTER FOR PRIMARY INDUSTRIES,  
MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES,  
AND MINISTER FOR STATE DEVELOPMENT**

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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES, AND MINISTER FOR  
STATE DEVELOPMENT**

**45 DEPARTMENT OF PRIMARY INDUSTRIES**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	218,179	267,824	<b>273,631</b>
Other operating expenses	100,665	112,069	<b>100,446</b>
Depreciation and amortisation	20,132	20,241	<b>21,364</b>
Grants and subsidies	39,420	81,698	<b>46,205</b>
Finance costs	1,347	1,897	<b>1,418</b>
Other expenses	19,686	29,292	<b>6,666</b>
<b>Total Expenses Excluding Losses</b>	<b>399,429</b>	<b>513,021</b>	<b>449,730</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	52,403	101,454	<b>108,357</b>
Investment income	3,053	3,118	<b>3,155</b>
Retained taxes, fees and fines	10,327	10,327	<b>10,673</b>
Grants and contributions	49,106	68,350	<b>40,955</b>
Other revenue	177	600	<b>183</b>
<b>Total Retained Revenue</b>	<b>115,066</b>	<b>183,849</b>	<b>163,323</b>
Gain/(loss) on disposal of non current assets	6,150	179	<b>4,866</b>
<b>NET COST OF SERVICES</b>	<b>278,213</b>	<b>328,993</b>	<b>281,541</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES, AND MINISTER FOR  
STATE DEVELOPMENT**

**45 DEPARTMENT OF PRIMARY INDUSTRIES**

	2006-07		2007-08 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	201,030	248,757	<b>257,738</b>
Grants and subsidies	39,420	81,698	<b>46,205</b>
Finance costs	1,347	1,347	<b>1,031</b>
Other	133,351	160,495	<b>120,112</b>
<b>Total Payments</b>	<b>375,148</b>	<b>492,297</b>	<b>425,086</b>
<b>Receipts</b>			
Sale of goods and services*	52,403	104,027	<b>108,357</b>
Interest	3,053	3,118	<b>3,155</b>
Other	72,610	92,277	<b>64,811</b>
<b>Total Receipts</b>	<b>128,066</b>	<b>199,422</b>	<b>176,323</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(247,082)</b>	<b>(292,875)</b>	<b>(248,763)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	20,284	2,831	<b>19,835</b>
Purchases of property, plant and equipment	(19,136)	(18,058)	<b>(23,132)</b>
Other	(2,169)	(2,267)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,021)</b>	<b>(17,494)</b>	<b>(3,297)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(6,397)	(3,447)	<b>(7,034)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(6,397)</b>	<b>(3,447)</b>	<b>(7,034)</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES, AND MINISTER FOR  
STATE DEVELOPMENT**

**45 DEPARTMENT OF PRIMARY INDUSTRIES**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	234,490	280,841	<b>236,932</b>
Capital appropriation	13,246	12,472	<b>13,704</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(5,829)	...	<b>(350)</b>
Cash transfers to Consolidated Fund	...	(1,927)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>241,907</b>	<b>291,386</b>	<b>250,286</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(12,593)</b>	<b>(22,430)</b>	<b>(8,808)</b>
Opening Cash and Cash Equivalents	73,110	62,856	<b>40,426</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>60,517</b>	<b>40,426</b>	<b>31,618</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(278,213)	(328,993)	<b>(281,541)</b>
Non cash items added back	37,281	34,708	<b>37,644</b>
Change in operating assets and liabilities	(6,150)	1,410	<b>(4,866)</b>
<b>Net cash flow from operating activities</b>	<b>(247,082)</b>	<b>(292,875)</b>	<b>(248,763)</b>



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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	60,517	40,426	<b>31,618</b>
Receivables	19,844	28,111	<b>28,111</b>
Inventories	7,317	7,903	<b>7,903</b>
Assets held for sale	...	24,946	<b>24,669</b>
Other	2,420	...	...
<b>Total Current Assets</b>	<b>90,098</b>	<b>101,386</b>	<b>92,301</b>
<b>Non Current Assets -</b>			
Receivables	...	14,589	<b>14,589</b>
Other financial assets	527	943	<b>943</b>
Property, plant and equipment -			
Land and building	193,957	181,347	<b>170,212</b>
Plant and equipment	36,987	41,852	<b>45,077</b>
Infrastructure systems	41,191	34,188	<b>29,633</b>
Intangibles	4,174	4,464	<b>4,005</b>
<b>Total Non Current Assets</b>	<b>276,836</b>	<b>277,383</b>	<b>264,459</b>
<b>Total Assets</b>	<b>366,934</b>	<b>378,769</b>	<b>356,760</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	11,191	14,581	<b>14,581</b>
Borrowings at amortised cost	3,723	7,381	<b>4,469</b>
Provisions	28,223	44,000	<b>44,000</b>
Other	2,217	...	...
<b>Total Current Liabilities</b>	<b>45,354</b>	<b>65,962</b>	<b>63,050</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	23,321	19,466	<b>15,731</b>
Provisions	5,540	5,629	<b>5,629</b>
<b>Total Non Current Liabilities</b>	<b>28,861</b>	<b>25,095</b>	<b>21,360</b>
<b>Total Liabilities</b>	<b>74,215</b>	<b>91,057</b>	<b>84,410</b>
<b>NET ASSETS</b>	<b>292,719</b>	<b>287,712</b>	<b>272,350</b>

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	138,388	137,976	<b>137,976</b>
Accumulated funds	154,331	149,736	<b>134,374</b>
<b>TOTAL EQUITY</b>	<b>292,719</b>	<b>287,712</b>	<b>272,350</b>

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**45.1 Agriculture and Fisheries**

**45.1.1 Agriculture and Fisheries**

Program Objective(s): To assist sustainable development of the State's agricultural and fishing industries, whilst ensuring conservation of fisheries resources and maintaining a high standard of animal welfare.

Program Description: Extension and educational services, fisheries management, licensing and inspection of animal exhibits and animal research activities, building productive relationships with regional organisations and agencies.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Crop area sown using reduced tillage technology	%	70	70	80	<b>80</b>
Producers trained in Prograze using improved grazing management	%	95	95	95	<b>95</b>
Satisfactory test results from pesticide surveys of NSW livestock produce	%	99.9	92.2	99.9	<b>99.9</b>
Aquatic species protected	no.	27	29	32	<b>34</b>
Aquatic communities protected*	no.	39	40	40	<b>23</b>
Aquaculture production	\$m	50	48	52	<b>57</b>
 <u>Outputs:</u>					
Farmers attending PROfarm training activities	no.	...	4,106	5,500	<b>6,300</b>
Animal Welfare Licences issued (research and exhibited animals)	no.	383	378	440	<b>370</b>
Lamb traded 'over the hooks'	%	25	30	35	<b>40</b>
Native fish stocked	mill	2.4	2.3	2.3	<b>2.5</b>
Habitat restoration sites	no.	203	280	174	<b>291</b>
Land-based fish farms	no.	219	230	205	<b>210</b>
Areas of submerged lands leased	ha	3,982	4,192	3,895	<b>3,850</b>
 <u>Average Staffing:</u>	EFT	758	713	727	<b>718</b>

\* Aquatic reserves (12) and marine parks (6) transferred to the Department of Environment and Climate Change in 2007-08.

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**45.1 Agriculture and Fisheries**

**45.1.1 Agriculture and Fisheries (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	61,208	59,457	<b>61,049</b>
Other operating expenses	27,271	32,113	<b>26,541</b>
Depreciation and amortisation	5,601	5,818	<b>6,064</b>
Grants and subsidies			
Animal welfare organisations	300	300	<b>300</b>
Rural financial counsellors	1,131	1,131	<b>1,162</b>
Government contribution to State Forests of NSW	9,557	9,557	<b>9,557</b>
Research grants	...	1	...
Recurrent grants to non-profit organisations	832	195	<b>341</b>
Brigalow Assistance Fund	6,638	15,490	<b>4,883</b>
Finance costs			
Interest on public sector borrowings and advances	1,347	1,347	<b>1,031</b>
Other expenses			
Commercial fisheries buyout	...	1,072	...
Marine parks commercial fisheries buyout	10,078	20,103	<b>675</b>
Australian Standing Committee on Agriculture	52	12	<b>13</b>
Legal and other costs	...	60	...
Forest Industry Structural Adjustment Package	4,139	2,448	...
<b>Total Expenses Excluding Losses</b>	<b>128,154</b>	<b>149,104</b>	<b>111,616</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	124	248	<b>246</b>
Sale of farm produce	2,244	1,526	<b>1,577</b>
Miscellaneous services	2,547	2,067	<b>2,898</b>
Publication sales	931	617	<b>637</b>
Fees for services	1,428	1,499	<b>1,622</b>
Training charges	2,350	2,484	<b>2,877</b>
Consulting services	70	...	...
Fishery management charges	4,962	4,500	<b>5,128</b>
Minor sales of goods and services	250	334	<b>280</b>

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**45.1 Agriculture and Fisheries**

**45.1.1 Agriculture and Fisheries (cont)**

***OPERATING STATEMENT (cont)***

Investment income	821	855	<b>864</b>
Retained taxes, fees and fines	10,327	10,327	<b>10,673</b>
Grants and contributions	14,147	32,567	<b>11,651</b>
Other revenue	15	125	<b>38</b>
<b>Total Retained Revenue</b>	<b>40,216</b>	<b>57,149</b>	<b>38,491</b>
Gain/(loss) on disposal of non current assets	6,150	51	<b>1,384</b>
<b>NET COST OF SERVICES</b>	<b>81,788</b>	<b>91,904</b>	<b>71,741</b>
<b>CAPITAL EXPENDITURE</b>	<b>4,056</b>	<b>5,797</b>	<b>6,013</b>

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**45.2 Mineral Resources**

**45.2.1 Mineral Resources**

Program Objective(s): To manage mineral resources sustainably for high and stable economic growth; employment from exploration and mining; and a safe, healthy, environmentally responsible exploration and mining industry.

Program Description: Assessment of the State's geology and mineral resources, their allocation to private interests for exploration and mining, and regulation of exploration and mining activities for safety and environmental performance.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
NSW share of private mineral exploration in Australia	%	7.2	9.2	9.3	<b>9.4</b>
Value of NSW mineral production	\$m	9,200	11,600	10,000	<b>8,000</b>
Royalties collected	\$m	396	503	501	<b>480</b>
Lost time injuries	no.	565	411	300	<b>250</b>
Fatal injuries	no.	1	...	2	...
Mines operating to agreed Mining Operation Plans	%	95	95	95	<b>97</b>
Environmental security deposits held	\$m	473	511	545	<b>565</b>
<u>Outputs:</u>					
Coverage of State by new standard series geoscience maps and data	km <sup>2</sup>	30,000	27,000	27,000	<b>27,000</b>
Titles and dealings processed within published time frames	%	90	88	90	<b>90</b>
Royalty debt level - % of total royalties	%	0.20	0.15	0.25	<b>0.25</b>
Safety regulation					
Investigations (safety operations)	no.	494	530	530	<b>300</b>
Enforcement actions	no.	394	340	360	<b>300</b>
Environmental regulation					
Audits, assessments and reviews	no.	798	800	825	<b>800</b>
Investigations and enforcements	no.	45	50	60	<b>50</b>
Rehabilitation of derelict mine sites	no.	50	26	30	<b>30</b>
<u>Average Staffing:</u>	EFT	288	300	388	<b>380</b>

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**45.2 Mineral Resources**

**45.2.1 Mineral Resources (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	32,672	31,697	<b>32,348</b>
Other operating expenses	16,775	11,477	<b>10,850</b>
Depreciation and amortisation	2,352	2,523	<b>2,668</b>
Grants and subsidies			
Recurrent grants to non-profit organisations	100	2	<b>5</b>
Other expenses			
Australian Standing Committee on Agriculture	...	5	<b>6</b>
Remedial works to mined areas	1,770	1,770	<b>1,818</b>
Legal and other costs	...	20	...
<b>Total Expenses Excluding Losses</b>	<b>53,669</b>	<b>47,494</b>	<b>47,695</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	81	109	<b>108</b>
Sale of farm produce	...	657	<b>679</b>
Miscellaneous services	15,382	18,931	<b>22,115</b>
Publication sales	...	133	<b>137</b>
Fees for services	798	1,260	<b>1,363</b>
Consulting services	194	...	...
Recoupment of administration costs - non general government agencies	375	...	...
Recoupment of administration costs - general government agencies	...	375	<b>388</b>
Minor sales of goods and services	...	59	<b>49</b>
Investment income	352	376	<b>380</b>
Grants and contributions	5	85	<b>313</b>
Other revenue	72	143	<b>44</b>
<b>Total Retained Revenue</b>	<b>17,259</b>	<b>22,128</b>	<b>25,576</b>

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**45.2 Mineral Resources**

**45.2.1 Mineral Resources (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	22	<b>606</b>
<b>NET COST OF SERVICES</b>	<b>36,410</b>	<b>25,344</b>	<b>21,513</b>
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<b>CAPITAL EXPENDITURE</b>	<b>1,971</b>	<b>2,531</b>	<b>2,040</b>
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**45.3 Biosecurity, Compliance and Mine Safety**

**45.3.1 Biosecurity, Compliance and Mine Safety**

Program Objective(s): To provide a bio-security framework to support and improve domestic and international market access for New South Wales primary industries products. To coordinate and where necessary implement emergency management planning and response. To help the mining industry continually to improve industry safety.

Program Description: Development and implementation of industry safety, bio-security and emergency response plans. Development of appropriate legislative and regulatory structures to support improved primary industry biosecurity.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Persons accredited in emergency response preparedness	no.	193	340	328	<b>507</b>
Compliance rates for recreational fishers	%	88	89	90	<b>90</b>
Compliance rates for commercial fishers	%	91	92	90	<b>90</b>
Compliance rates for aquaculture	%	65	60	75	<b>75</b>
 <u>Outputs:</u>					
Biosecurity plans to which DPI has contributed	no.	104	227	234	<b>200</b>
Training programs for emergency response preparedness	no.	15	18	32	<b>22</b>
Biological control agent releases	no.	270	270	200	<b>150</b>
Attendees at workshop seminars relating to health and safety in the mining industry	no.	2,400	2,650	2,850	<b>3,000</b>
Major investigations (mining)	no.	5	4	6	<b>5</b>
Prosecutions (mining - Investigation Unit reports)	no.	3	6	3	<b>5</b>
Prosecutions (fisheries)	no.	460	527	450	<b>450</b>
SEINS penalty notices (fisheries)	no.	2,500	3,000	2,600	<b>2,600</b>
<u>Average Staffing:</u>	EFT	491	475	467	<b>473</b>

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**45.3 Biosecurity, Compliance and Mine Safety**

**45.3.1 Biosecurity, Compliance and Mine Safety (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	39,892	38,211	<b>40,215</b>
Other operating expenses	17,840	22,306	<b>21,016</b>
Depreciation and amortisation	3,728	3,605	<b>3,827</b>
Grants and subsidies			
Noxious weeds control	7,895	7,895	<b>8,159</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	425	700	<b>425</b>
Research grants	...	138	...
Recurrent grants to non-profit organisations	...	329	<b>576</b>
Drought Regional Initiatives Program	...	33,449	<b>9,232</b>
NSW Food Authority grant	12,426	12,426	<b>11,462</b>
Finance costs			
Interest expense on "Interest free" component of loan	...	550	<b>387</b>
Other expenses			
Beekeepers Compensation	50	50	<b>50</b>
Meshing for sharks	773	773	<b>794</b>
Australian Standing Committee on Agriculture	2,792	2,843	<b>3,290</b>
Legal and other costs	...	45	...
<b>Total Expenses Excluding Losses</b>	<b>85,881</b>	<b>123,380</b>	<b>99,493</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	95	157	<b>155</b>
Sale of farm produce	...	943	<b>975</b>
Miscellaneous services	5,935	1,545	<b>2,166</b>
Publication sales	...	55	<b>57</b>
Fees for services	958	1,260	<b>1,364</b>
Training charges	142	8	<b>9</b>
Consulting services	50	...	...
Minor sales of goods and services	45	84	<b>71</b>

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**45.3 Biosecurity, Compliance and Mine Safety**

**45.3.1 Biosecurity, Compliance and Mine Safety (cont)**

**OPERATING STATEMENT (cont)**

Investment income	634	646	<b>655</b>
Grants and contributions	7,004	2,923	<b>2,009</b>
Other revenue	75	173	<b>53</b>
<b>Total Retained Revenue</b>	<b>14,938</b>	<b>7,794</b>	<b>7,514</b>
Gain/(loss) on disposal of non current assets	...	32	<b>870</b>
<b>NET COST OF SERVICES</b>	<b>70,943</b>	<b>115,554</b>	<b>91,109</b>
<b>CAPITAL EXPENDITURE</b>	<b>3,822</b>	<b>3,635</b>	<b>4,549</b>

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**45.4 Science and Research**

**45.4.1 Science and Research**

Program Objective(s): To provide strategic science that enhances growth, sustainability, and biosecurity of New South Wales primary industries.

Program Description: Provide science, research and innovative technologies to increase the international competitiveness of the State's primary industries in an environmentally sustainable way. Provide the science to underpin effective biosecurity policy and implementation.

<u>Outcomes:</u>	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Landholders adopting at least one DPI innovation					
Sustainability	%	n.a.	n.a.	25	<b>30</b>
Productivity	%	n.a.	n.a.	20	<b>25</b>
Improved mitigation and adaptation to climate change					
Reduction in net emissions from the primary industries sector	%	n.a.	n.a.	2	<b>3</b>
Major innovations in pest and disease control to:*					
Protect human health	no.	n.a.	n.a.	4	<b>5</b>
Protect industry	no.	n.a.	n.a.	10	<b>10</b>
Reduce cost to industry and government	no.	n.a.	n.a.	12	<b>15</b>
Provision of information to public:					
External page views of DPI research website	no.	n.a.	n.a.	190,000	<b>240,000</b>
<u>Outputs:</u>					
New diagnostic tests and vaccines	no.	n.a.	n.a.	5	<b>8</b>
New integrated pest control systems	no.	n.a.	n.a.	6	<b>8</b>
Provision of formal advice on biosecurity	no.	n.a.	n.a.	50	<b>50</b>
Scientific and educational publications	no.	804	1,237	1,200	<b>1,300</b>
Intellectual property arrangements in place	no.	68	72	70	<b>80</b>
Samples processed by departmental laboratories	no.	420,000	265,319	350,000	<b>350,000</b>
Formal alliances with universities and other research partners	no.	24	31	34	<b>35</b>
<u>Average Staffing:</u>	EFT	1,155	1,078	1,069	<b>1,044</b>

\* Major innovation is defined as innovations that when adopted provide productivity increases or reduced costs to government, industry or the community of at least \$1 million.

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**45.4 Science and Research**

**45.4.1 Science and Research (cont)**

	————2006-07————		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	84,407	86,538	<b>88,782</b>
Other operating expenses	38,779	46,173	<b>42,039</b>
Depreciation and amortisation	8,451	8,295	<b>8,805</b>
Grants and subsidies			
Research grants	...	1	...
Recurrent grants to non-profit organisations	56	24	<b>43</b>
Other expenses			
Australian Standing Committee on Agriculture	32	16	<b>20</b>
Legal and other costs	...	75	...
<b>Total Expenses Excluding Losses</b>	<b>131,725</b>	<b>141,122</b>	<b>139,689</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	147	361	<b>356</b>
Sale of farm produce	3,624	2,742	<b>2,834</b>
Miscellaneous services	3,857	2,748	<b>3,854</b>
Publication sales	...	126	<b>131</b>
Fees for services	5,347	4,512	<b>4,881</b>
Consulting services	217	...	...
Minor sales of goods and services	250	193	<b>163</b>
Investment income	1,246	1,241	<b>1,256</b>
Grants and contributions	27,950	32,775	<b>26,982</b>
Other revenue	15	159	<b>48</b>
<b>Total Retained Revenue</b>	<b>42,653</b>	<b>44,857</b>	<b>40,505</b>
Gain/(loss) on disposal of non current assets	...	74	<b>2,006</b>
<b>NET COST OF SERVICES</b>	<b>89,072</b>	<b>96,191</b>	<b>97,178</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>11,456</b>	<b>8,362</b>	<b>10,530</b>

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**45.5 Personnel Services**

**45.5.1 Personnel Services**

Program Objective(s): To provide personnel services to selected agencies as part of the States WorkChoices insulation legislation.

Program Description: Personnel services are provided to Forests NSW and the Mine Subsidence Board.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Personnel services					
Forests NSW	EFT	n.a.	n.a.	560	<b>537</b>
Mine Subsidence Board	EFT	n.a.	n.a.	26	<b>26</b>

————2006-07————		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -  
Employee related

...	51,921	<b>51,237</b>
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**Total Expenses Excluding Losses**

...	<b>51,921</b>	<b>51,237</b>
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Less:

**Retained Revenue -**

Sales of goods and services  
Personnel Services Revenue

...	51,921	<b>51,237</b>
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**Total Retained Revenue**

...	<b>51,921</b>	<b>51,237</b>
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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	2,110	2,923	<b>3,056</b>
Other operating expenses	2,378	3,606	<b>3,693</b>
Depreciation and amortisation	18	18	<b>18</b>
Grants and subsidies	32,110	281,382	<b>191,197</b>
Finance costs	4,036	4,269	<b>4,540</b>
<b>Total Expenses Excluding Losses</b>	<b>40,652</b>	<b>292,198</b>	<b>202,504</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,257	4,840	<b>4,943</b>
Grants and contributions	1,920	6,087	<b>2,510</b>
Other revenue	60	60	<b>62</b>
<b>Total Retained Revenue</b>	<b>6,237</b>	<b>10,987</b>	<b>7,515</b>
<b>NET COST OF SERVICES</b>	<b>34,415</b>	<b>281,211</b>	<b>194,989</b>

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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	1,917	2,742	2,911
Grants and subsidies	32,110	281,382	191,197
Finance costs	4,036	3,445	3,730
Other	5,878	22,500	8,747
<b>Total Payments</b>	<b>43,941</b>	<b>310,069</b>	<b>206,585</b>
<b>Receipts</b>			
Interest	221	595	413
Other	7,180	20,932	8,072
<b>Total Receipts</b>	<b>7,401</b>	<b>21,527</b>	<b>8,485</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(36,540)</b>	<b>(288,542)</b>	<b>(198,100)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	19,036	17,745	18,030
Purchases of property, plant and equipment	(50)	(60)	(50)
Advances made	(15,000)	(13,500)	(18,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>3,986</b>	<b>4,185</b>	<b>(20)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	15,000	13,500	18,000
Repayment of borrowings and advances	(15,290)	(14,594)	(14,514)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(290)</b>	<b>(1,094)</b>	<b>3,486</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	35,743	282,700	196,205
Capital appropriation	50	50	50
Cash transfers to Consolidated Fund	...	(1,259)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>35,793</b>	<b>281,491</b>	<b>196,255</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,949</b>	<b>(3,960)</b>	<b>1,621</b>
Opening Cash and Cash Equivalents	10,038	16,096	12,136
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,987</b>	<b>12,136</b>	<b>13,757</b>



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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(34,415)	(281,211)	<b>(194,989)</b>
Non cash items added back	(3,882)	(3,279)	<b>(3,571)</b>
Change in operating assets and liabilities	1,757	(4,052)	<b>460</b>
<b>Net cash flow from operating activities</b>	<b>(36,540)</b>	<b>(288,542)</b>	<b>(198,100)</b>

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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,987	12,136	<b>13,757</b>
Receivables	906	3,726	<b>3,226</b>
Other financial assets	5,246	4,073	<b>4,073</b>
<b>Total Current Assets</b>	<b>19,139</b>	<b>19,935</b>	<b>21,056</b>
<b>Non Current Assets -</b>			
Other financial assets	80,566	76,545	<b>81,045</b>
Property, plant and equipment - Plant and equipment	118	132	<b>164</b>
<b>Total Non Current Assets</b>	<b>80,684</b>	<b>76,677</b>	<b>81,209</b>
<b>Total Assets</b>	<b>99,823</b>	<b>96,612</b>	<b>102,265</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	12,749	7,507	<b>7,507</b>
Borrowings at amortised cost	10,790	11,161	<b>10,957</b>
Provisions	377	337	<b>351</b>
<b>Total Current Liabilities</b>	<b>23,916</b>	<b>19,005</b>	<b>18,815</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	77,332	69,847	<b>74,347</b>
Provisions	53	105	<b>51</b>
<b>Total Non Current Liabilities</b>	<b>77,385</b>	<b>69,952</b>	<b>74,398</b>
<b>Total Liabilities</b>	<b>101,301</b>	<b>88,957</b>	<b>93,213</b>
<b>NET ASSETS</b>	<b>(1,478)</b>	<b>7,655</b>	<b>9,052</b>
<b>EQUITY</b>			
Accumulated funds	(1,478)	7,655	<b>9,052</b>
<b>TOTAL EQUITY</b>	<b>(1,478)</b>	<b>7,655</b>	<b>9,052</b>

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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

**46.1 Assistance to Farmers**

**46.1.1 Assistance to Farmers**

Program Objective(s): To support the strong economic performance of primary industries, particularly by assisting farmers to manage farm debt and business risks such as natural disasters and drought. To encourage the sustainable use of natural resources.

Program Description: Provide interest subsidies, loans and grants to farmers and small businesses under various schemes, and farm debt mediation.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
Exceptional Circumstances Scheme applications processed	no.	3,722	5,663	11,000	<b>7,500</b>
Special Conservation Scheme applications processed	no.	429	251	520	<b>375</b>
Natural Disaster Relief Scheme applications processed	no.	125	173	35	<b>120</b>
AgStart applications processed	no.	...	...	200	<b>300</b>
Meetings in rural areas to promote available assistance measures	no.	54	35	75	<b>45</b>
Farm debt mediation applications determined	no.	45	55	30	<b>40</b>
<u>Average Staffing:</u>	EFT	38	40	34	<b>34</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,110	2,923	<b>3,056</b>
Other operating expenses	2,378	3,606	<b>3,693</b>
Depreciation and amortisation	18	18	<b>18</b>

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**46 NEW SOUTH WALES RURAL ASSISTANCE AUTHORITY**

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**46.1 Assistance to Farmers**

**46.1.1 Assistance to Farmers (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Advancing Australian Agriculture (State)	4,421	25,175	<b>18,780</b>
Advancing Australian Agriculture (Commonwealth)	27,579	231,625	<b>170,390</b>
Rural Partnership Program	...	2,451	...
Regional and rural miscellaneous recurrent grants	...	20,000	...
West 2000 Plus program	110	631	<b>27</b>
Grant expense on interest free loan	...	1,500	<b>2,000</b>
Finance costs			
Interest on public sector borrowings and advances	4,036	3,445	<b>3,730</b>
Interest expense on interest free component of loan	...	824	<b>810</b>
<b>Total Expenses Excluding Losses</b>	<b>40,652</b>	<b>292,198</b>	<b>202,504</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,257	4,840	<b>4,943</b>
Grants and contributions	1,920	6,087	<b>2,510</b>
Other revenue	60	60	<b>62</b>
<b>Total Retained Revenue</b>	<b>6,237</b>	<b>10,987</b>	<b>7,515</b>
<b>NET COST OF SERVICES</b>	<b>34,415</b>	<b>281,211</b>	<b>194,989</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>50</b>	<b>60</b>	<b>50</b>

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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**47 DEPARTMENT OF WATER AND ENERGY**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	56,717	60,433	<b>59,716</b>
Other operating expenses	23,898	28,537	<b>27,238</b>
Depreciation and amortisation	6,515	5,783	<b>6,090</b>
Grants and subsidies	434,561	320,504	<b>308,906</b>
Finance costs	175	175	<b>163</b>
Other expenses	51,293	23,857	<b>27,263</b>
<b>Total Expenses Excluding Losses</b>	<b>573,159</b>	<b>439,289</b>	<b>429,376</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	41,843	38,258	<b>45,364</b>
Investment income	1,428	1,812	<b>1,179</b>
Grants and contributions	37,762	20,789	<b>24,442</b>
Other revenue	1,725	2,960	<b>1,502</b>
<b>Total Retained Revenue</b>	<b>82,758</b>	<b>63,819</b>	<b>72,487</b>
Gain/(loss) on disposal of non current assets	(1,560)	(1,560)	<b>(1,560)</b>
Other gains/(losses)	(450)	(562)	<b>(250)</b>
<b>NET COST OF SERVICES</b>	<b>492,411</b>	<b>377,592</b>	<b>358,699</b>

Note: The Department of Water and Energy supports the Minister for Energy, the Minister for Climate Change, Environment and Water and the Minister for Water Utilities.

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**47 DEPARTMENT OF WATER AND ENERGY**

	———2006-07———		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	52,488	55,087	<b>53,573</b>
Grants and subsidies	434,561	321,362	<b>309,706</b>
Finance costs	175	175	<b>163</b>
Other	87,204	131,612	<b>90,969</b>
<b>Total Payments</b>	<b>574,428</b>	<b>508,236</b>	<b>454,411</b>
<b>Receipts</b>			
Sale of goods and services	41,974	(5,988)	<b>45,264</b>
Interest	1,478	1,404	<b>1,179</b>
Other	49,588	94,385	<b>34,823</b>
<b>Total Receipts</b>	<b>93,040</b>	<b>89,801</b>	<b>81,266</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(481,388)</b>	<b>(418,435)</b>	<b>(373,145)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	840	840	<b>840</b>
Advance repayments received	122	122	<b>133</b>
Purchases of property, plant and equipment	(10,743)	(1,937)	<b>(3,011)</b>
Other	...	(3,144)	<b>(6,187)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,781)</b>	<b>(4,119)</b>	<b>(8,225)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(150)	(247)	<b>(150)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(150)</b>	<b>(247)</b>	<b>(150)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	479,066	387,610	<b>372,822</b>
Capital appropriation	10,227	5,475	<b>7,855</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>489,293</b>	<b>393,085</b>	<b>380,677</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,026)</b>	<b>(29,716)</b>	<b>(843)</b>
Opening Cash and Cash Equivalents	24,941	73,287	<b>43,571</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>22,915</b>	<b>43,571</b>	<b>42,728</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000

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**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(492,411)	(377,592)	<b>(358,699)</b>
Non cash items added back	10,785	(16,442)	<b>(15,976)</b>
Change in operating assets and liabilities	238	(24,401)	<b>1,530</b>
<b>Net cash flow from operating activities</b>	<b>(481,388)</b>	<b>(418,435)</b>	<b>(373,145)</b>

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	2006-07		2007-08 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	22,915	43,571	<b>42,728</b>
Receivables	43,801	49,777	<b>50,230</b>
Other financial assets	147	158	<b>170</b>
Other	40	300	<b>300</b>
<b>Total Current Assets</b>	<b>66,903</b>	<b>93,806</b>	<b>93,428</b>
<b>Non Current Assets -</b>			
Other financial assets	1,576	650,654	<b>678,700</b>
Property, plant and equipment -			
Land and building	50,501	46,485	<b>48,849</b>
Plant and equipment	17,430	9,896	<b>7,375</b>
Infrastructure systems	37,933	18,074	<b>12,814</b>
Intangibles	...	14,315	<b>20,440</b>
Other	...	1,052	<b>752</b>
<b>Total Non Current Assets*</b>	<b>107,440</b>	<b>740,476</b>	<b>768,930</b>
<b>Total Assets</b>	<b>174,343</b>	<b>834,282</b>	<b>862,358</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	29,651	29,465	<b>29,553</b>
Borrowings at amortised cost	150	150	<b>150</b>
Provisions	9,814	15,152	<b>15,219</b>
Other	3,793	...	...
<b>Total Current Liabilities</b>	<b>43,408</b>	<b>44,767</b>	<b>44,922</b>

\* Increase in non current assets is due to a change in the accounting treatment of the New South Wales contribution to the Murry Darling Basin Commission, which is now treated as an investment in an associate and subject to equity accounting under the accounting standards.



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**47 DEPARTMENT OF WATER AND ENERGY**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>BALANCE SHEET (cont)</i></b>			
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	1,403	1,403	<b>1,253</b>
Provisions	1,627	2,753	<b>3,021</b>
Other	...	1,052	<b>752</b>
<b>Total Non Current Liabilities</b>	<b>3,030</b>	<b>5,208</b>	<b>5,026</b>
<b>Total Liabilities</b>	<b>46,438</b>	<b>49,975</b>	<b>49,948</b>
<b>NET ASSETS</b>	<b>127,905</b>	<b>784,307</b>	<b>812,410</b>
<b>EQUITY</b>			
Reserves	25,545	155,573	<b>155,573</b>
Accumulated funds	102,360	628,734	<b>656,837</b>
<b>TOTAL EQUITY</b>	<b>127,905</b>	<b>784,307</b>	<b>812,410</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

**47.1 Water and Energy Policy and Program Delivery**

**47.1.1 Urban Water**

Program Objective(s): To promote the affordable, efficient, safe and reliable supply and use of urban water.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Water Utilities regarding the Metropolitan Water Plan and the development and oversight of the State's water utilities. Financial and technical assistance for country town water and sewerage services.

<u>Outputs</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Water supply and sewerage projects:					
Completed:	no.	34	31	23	<b>20</b>
Under construction:	no.	90	65	73	<b>70</b>
Number of Sydney Water Corporation pensioner rebates granted	no.	203,132	210,000	206,000	<b>214,000</b>
Value of Sydney Water Corporation pensioner rebates granted	\$000	69,504	73,925	79,705	<b>81,716</b>
Number of Hunter Water Corporation pensioner rebates granted	no.	44,237	44,649	45,000	<b>46,000</b>
Value of Hunter Water Corporation pensioner rebates	\$000	8,311	8,580	8,332	<b>8,415</b>
<u>Average Staffing</u> :	EFT	59	66	69	<b>69</b>

—2006-07—		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	2,136	2,437	<b>2,522</b>
Other operating expenses	521	2,707	<b>2,132</b>
Grants and subsidies			
Hunter Water Corporation - pensioner rebates	8,332	8,332	<b>8,415</b>
Sydney Water Corporation - pensioner rebates	79,705	79,705	<b>81,716</b>
Alternative funding (interest) subsidy	350	350	<b>350</b>
Sydney Water Corporation - rates on exempt properties	8,931	8,931	<b>10,279</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

**47.1 Water and Energy Policy and Program Delivery**

**47.1.1 Urban Water (cont)**

**OPERATING STATEMENT (cont)**

Hunter Water Corporation - rates on exempt properties	911	911	<b>920</b>
Grants to agencies for recurrent purposes	...	410	...
Local Government - capital grants	...	...	<b>20,000</b>
Sydney Water Corporation - sewer backlog capital grants	665	665	<b>665</b>
Country Towns Water Supply and Sewerage Scheme - Local Government	70,075	42,325	<b>46,215</b>
Hunter Water Corporation - sewer backlog capital grants	...	...	<b>2,693</b>
Country Towns Water Supply and Sewerage Scheme - local water utility pass through payments	30,000	10,000	<b>15,000</b>
Blue Mountains septic pumpout service	756	756	<b>787</b>
Sydney Water Corporation - policy programs for 2005 IPART determination	947	947	<b>680</b>
Subsidies to organisations - public trading enterprises	...	11,672	...
Finance costs			
Interest on public sector borrowings and advances	175	175	<b>163</b>
<b>Total Expenses Excluding Losses</b>	<b>203,504</b>	<b>170,323</b>	<b>192,537</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	500	500	<b>500</b>
Investment income	422	600	<b>350</b>
Grants and contributions	34,000	17,350	<b>21,127</b>
<b>Total Retained Revenue</b>	<b>34,922</b>	<b>18,450</b>	<b>21,977</b>
<b>NET COST OF SERVICES</b>	<b>168,582</b>	<b>151,873</b>	<b>170,560</b>
<b>CAPITAL EXPENDITURE</b>	<b>300</b>	<b>300</b>	<b>300</b>

**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**47 DEPARTMENT OF WATER AND ENERGY**

**47.1 Water and Energy Policy and Program Delivery**

**47.1.2 Rural Water**

Program Objective(s): To promote the sustainable allocation of rural water resources among industry, utilities, communities and the environment.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Climate Change, Environment and Water regarding the State's water resources. Issuing licences and allocating water. Managing the water market framework. Ensuring compliance with water laws. Facilitating water recovery for environmental purposes.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs</u> :					
Water Sharing Plans commenced (under Water Management Act 2000)	no.	31	31	36	<b>38</b>
Water licences managed (under Water Act 1912)	thous	105	105	100	<b>100</b>
Approvals managed (under Water Management Act 2000):					
Access licences	thous	11.5	11.5	14.2	<b>14.5</b>
Work/use approvals	thous	10.5	10.5	12.5	<b>13.0</b>
Volume of water managed under Water Management Act 2000 / Total water available	%	75	75	80	<b>80</b>
Groundwater bores capped and piped	no.	15	25	20	<b>17</b>
<u>Average Staffing</u> :	EFT	...	618	514	<b>514</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	47,504	50,064	<b>50,227</b>
Other operating expenses	17,251	18,385	<b>18,776</b>
Depreciation and amortisation	6,297	5,495	<b>5,714</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

**47.1 Water and Energy Policy and Program Delivery**

**47.1.2 Rural Water (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Pensioner rate rebates - Australian Inland			
Energy Water Infrastructure	288	288	<b>288</b>
Grants to agencies for recurrent purposes	15,500	15,500	<b>8,450</b>
Grants for capital purposes - public trading enterprises	19,800	19,800	<b>15,400</b>
Subsidies to organisations - public trading enterprises	2,039	2,039	<b>1,682</b>
Groundwater structural adjustment	101,420	30,400	<b>100</b>
Aboriginal Water Trust	1,000	1,000	<b>1,000</b>
Other expenses			
NSW - Queensland Border Rivers Commission	1,050	...	...
Murray Darling Basin Commission*	26,341	...	...
Irrigation areas works - private sector	18,119	18,119	<b>21,525</b>
Rehabilitation of artesian bores	5,583	5,538	<b>5,538</b>
Flood warning systems	200	200	<b>200</b>
<b>Total Expenses Excluding Losses</b>	<b>262,392</b>	<b>166,828</b>	<b>128,900</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	1,547	1,547	<b>2,400</b>
Fees for services	28,000	24,000	<b>29,062</b>
Rental of cottages	160	160	<b>165</b>
Consulting services	1,720	1,720	<b>1,778</b>
Murray Darling Basin Commission	6,243	6,243	<b>6,452</b>
Stock agistment on dam foreshores	54	54	<b>56</b>
River management agreements	856	856	<b>885</b>
Minor sales of goods and services	2,308	2,608	<b>3,147</b>
Materials to produce goods and services	(278)	(278)	...
Investment income	551	551	<b>475</b>
Grants and contributions	3,362	2,489	<b>2,726</b>
Other revenue	1,725	1,725	<b>1,038</b>
<b>Total Retained Revenue</b>	<b>46,248</b>	<b>41,675</b>	<b>48,184</b>

\* The change between Budget and Revised 2006-07 is due to a change in the accounting treatment of the New South Wales contribution to the Murray Darling Basin Commission. This is now treated as an investment in an associate and subject to equity accounting under the accounting standards.

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**47.1 Water and Energy Policy and Program Delivery**

**47.1.2 Rural Water (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	(1,560)	(1,560)	<b>(1,560)</b>
Other gains/(losses)	(450)	(300)	<b>(100)</b>
<b>NET COST OF SERVICES</b>	<b>218,154</b>	<b>127,013</b>	<b>82,376</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>10,055</b>	<b>4,393</b>	<b>8,510</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

**47.1 Water and Energy Policy and Program Delivery**

**47.1.3 Energy**

Program Objective(s): To promote the affordable, efficient, safe and reliable supply and use of energy.

Program Description: Provision of strategic policy, legislative and regulatory advice to the Minister for Energy regarding the development of the State's energy sector. Administration and policy oversight of energy social programs.

	Units	2004-05	2005-06	2006-07	2007-08
<u>Outputs:</u>					
Number of pensioner rebates granted	no.	690,000	650,000	647,000	<b>660,000</b>
Value of pensioner rebates granted	\$000	76,709	74,149	74,570	<b>81,977</b>
Number of life support rebates granted	no.	16,000	16,000	20,000	<b>21,000</b>
Value of life support rebates granted	\$000	2,496	2,494	2,746	<b>2,820</b>
<u>Average Staffing:</u>	EFT	58	68	57	<b>57</b>

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	7,077	7,932	<b>6,967</b>
Other operating expenses	6,126	7,445	<b>6,330</b>
Depreciation and amortisation	218	288	<b>376</b>
Grants and subsidies			
Subsidies for the promotion of sustainable energy technologies	950	1,350	<b>310</b>
Administration fees for energy concession Programs	858	...	...
Life support rebates scheme	2,746	2,746	<b>2,820</b>
Pensioner energy rebate scheme	80,370	74,570	<b>81,977</b>
Energy accounts payment assistance	8,918	7,618	<b>9,159</b>
Energy research and development	...	189	...
<b>Total Expenses Excluding Losses</b>	<b>107,263</b>	<b>102,138</b>	<b>107,939</b>

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**47 DEPARTMENT OF WATER AND ENERGY**

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**47.1 Water and Energy Policy and Program Delivery**

**47.1.3 Energy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Pipeline fees	285	200	<b>207</b>
Electrolysis Committee - recoupment of expenses	110	110	<b>114</b>
Electrical appliance testing	38	38	<b>39</b>
Minor sales of goods and services	300	500	<b>559</b>
Investment income	455	661	<b>354</b>
Grants and contributions	400	950	<b>589</b>
Other revenue	...	1,235	<b>464</b>
<b>Total Retained Revenue</b>	<b>1,588</b>	<b>3,694</b>	<b>2,326</b>
Other gains/(losses)	...	(262)	<b>(150)</b>
<b>NET COST OF SERVICES</b>	<b>105,675</b>	<b>98,706</b>	<b>105,763</b>

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<b>CAPITAL EXPENDITURE</b>	<b>388</b>	<b>388</b>	<b>388</b>
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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**48 NEW SOUTH WALES COAL COMPENSATION BOARD**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	4,857	6,889	<b>3,885</b>
Other operating expenses	2,142	2,511	<b>1,260</b>
Depreciation and amortisation	111	320	<b>25</b>
Other expenses	...	6,971	...
<b>Total Expenses Excluding Losses</b>	<b>7,110</b>	<b>16,691</b>	<b>5,170</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	15	40	<b>7</b>
Investment income	90	130	<b>10</b>
<b>Total Retained Revenue</b>	<b>105</b>	<b>170</b>	<b>17</b>
<b>NET COST OF SERVICES</b>	<b>7,005</b>	<b>16,521</b>	<b>5,153</b>

**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**48 NEW SOUTH WALES COAL COMPENSATION BOARD**

	———2006-07———		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	4,065	5,510	<b>4,857</b>
Other	55,483	66,828	<b>8,925</b>
<b>Total Payments</b>	<b>59,548</b>	<b>72,338</b>	<b>13,782</b>
<b>Receipts</b>			
Sale of goods and services	15	40	<b>7</b>
Interest	55	192	<b>(29)</b>
Other	18	374	<b>(66)</b>
<b>Total Receipts</b>	<b>88</b>	<b>606</b>	<b>(88)</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(59,460)</b>	<b>(71,732)</b>	<b>(13,870)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(50)	(40)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(50)</b>	<b>(40)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	55,042	75,849	<b>12,105</b>
Capital appropriation	50	40	...
Cash reimbursements from the Consolidated Fund Entity	346	280	...
Cash transfers to Consolidated Fund	...	(2,108)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>55,438</b>	<b>74,061</b>	<b>12,105</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,072)</b>	<b>2,289</b>	<b>(1,765)</b>
Opening Cash and Cash Equivalents	4,590	2,463	<b>4,752</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>518</b>	<b>4,752</b>	<b>2,987</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(7,005)	(16,521)	<b>(5,153)</b>
Non cash items added back	767	901	<b>318</b>
Change in operating assets and liabilities	(53,222)	(56,112)	<b>(9,035)</b>
<b>Net cash flow from operating activities</b>	<b>(59,460)</b>	<b>(71,732)</b>	<b>(13,870)</b>

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**48 NEW SOUTH WALES COAL COMPENSATION BOARD**

	2006-07		2007-08 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	518	4,752	2,987
Receivables	182	140	246
Other	7	...	...
<b>Total Current Assets</b>	<b>707</b>	<b>4,892</b>	<b>3,233</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	393	173	148
<b>Total Non Current Assets</b>	<b>393</b>	<b>173</b>	<b>148</b>
<b>Total Assets</b>	<b>1,100</b>	<b>5,065</b>	<b>3,381</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	312	8,383	27
Provisions	235	432	82
<b>Total Current Liabilities</b>	<b>547</b>	<b>8,815</b>	<b>109</b>
<b>Non Current Liabilities -</b>			
Provisions	125	241	18
<b>Total Non Current Liabilities</b>	<b>125</b>	<b>241</b>	<b>18</b>
<b>Total Liabilities</b>	<b>672</b>	<b>9,056</b>	<b>127</b>
<b>NET ASSETS*</b>	<b>428</b>	<b>(3,991)</b>	<b>3,254</b>
<b>EQUITY</b>			
Accumulated funds	428	(3,991)	3,254
<b>TOTAL EQUITY</b>	<b>428</b>	<b>(3,991)</b>	<b>3,254</b>

\* Any net assets at the date the Board ceases operations will be transferred to the Crown Finance Entity.

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**48 NEW SOUTH WALES COAL COMPENSATION BOARD**

**48.1 Compensation for Repurchase of Property Rights**

**48.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate the former owners of coal acquired by the State.

Program Description: Investigate and determine claims for compensation payments by former owners of coal acquired by the State under the Coal Acquisition Act 1981 and the Coal Acquisition (Reacquisition Arrangements) Order 1997.

		Average Staffing (EFT)	
		2006-07	2007-08
<u>Activities</u> :			
	Modelling of coal areas	15	1
	Assessment of compensation and restitution	10	3
	Executive and managerial support	7	5
	Legal and administrative services	14	5
		46	14*

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	4,857	6,889	<b>3,885</b>
Other operating expenses	2,142	2,511	<b>1,260</b>
Depreciation and amortisation	111	320	<b>25</b>
Other expenses			
Coal compensation expense	...	6,971	...
<b>Total Expenses Excluding Losses</b>	<b>7,110</b>	<b>16,691</b>	<b>5,170</b>

\* As the Board is expected to cease operations in December 2007, average staffing numbers refer to the period July - December 2007, not the full year.

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**48 NEW SOUTH WALES COAL COMPENSATION BOARD**

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**48.1 Compensation for Repurchase of Property Rights**

**48.1.1 Compensation for Repurchase of Property Rights (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	15	40	7
Investment income	90	130	10
<b>Total Retained Revenue</b>	<b>105</b>	<b>170</b>	<b>17</b>
<b>NET COST OF SERVICES</b>	<b>7,005</b>	<b>16,521</b>	<b>5,153</b>

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<b>CAPITAL EXPENDITURE</b>	<b>50</b>	<b>40</b>	<b>...</b>
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**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	45,271	44,309	<b>48,110</b>
Other operating expenses*	53,264	56,340	<b>20,421</b>
Depreciation and amortisation	1,031	1,624	<b>1,368</b>
Grants and subsidies*	47,438	55,155	<b>61,634</b>
Other expenses*	33,973	30,989	<b>50,373</b>
<b>Total Expenses Excluding Losses</b>	<b>180,977</b>	<b>188,417</b>	<b>181,906</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,009	1,009	<b>1,023</b>
Investment income	922	1,562	<b>2,283</b>
Grants and contributions	6,365	6,228	<b>5,567</b>
Other revenue	707	718	<b>524</b>
<b>Total Retained Revenue</b>	<b>9,003</b>	<b>9,517</b>	<b>9,397</b>
Gain/(loss) on disposal of non current assets	...	1,950	...
<b>NET COST OF SERVICES</b>	<b>171,974</b>	<b>176,950</b>	<b>172,509</b>

\* Variations from the 2006-07 reflects reclassification of operation expenses related to the Department's strategic programs as either grants or other expenses.

Note: The Department of State and Regional Development supports the Minister for State Development, the Minister for Regional Development, the Minister for Small Business and Regulatory Reform, the Minister for Tourism and the Minister for Science and Medical Research.

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**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	42,161	41,226	<b>44,925</b>
Grants and subsidies	52,438	60,155	<b>66,634</b>
Other	89,658	90,250	<b>74,535</b>
<b>Total Payments</b>	<b>184,257</b>	<b>191,631</b>	<b>186,094</b>
<b>Receipts</b>			
Sale of goods and services	1,007	1,007	<b>1,023</b>
Interest	932	1,572	<b>2,283</b>
Other	14,336	14,710	<b>13,997</b>
<b>Total Receipts</b>	<b>16,275</b>	<b>17,289</b>	<b>17,303</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(167,982)</b>	<b>(174,342)</b>	<b>(168,791)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3,500	...
Purchases of property, plant and equipment	(1,667)	(1,924)	<b>(413)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,667)</b>	<b>1,576</b>	<b>(413)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	167,633	173,809	<b>167,713</b>
Capital appropriation	1,667	1,924	<b>413</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>169,300</b>	<b>175,733</b>	<b>168,126</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(349)</b>	<b>2,967</b>	<b>(1,078)</b>
Opening Cash and Cash Equivalents	19,067	20,105	<b>23,072</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>18,718</b>	<b>23,072</b>	<b>21,994</b>

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(171,974)	(176,950)	<b>(172,509)</b>
Non cash items added back	3,980	4,573	<b>4,496</b>
Change in operating assets and liabilities	12	(1,965)	<b>(778)</b>
<b>Net cash flow from operating activities</b>	<b>(167,982)</b>	<b>(174,342)</b>	<b>(168,791)</b>



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	———2006-07———		<b>2007-08</b>
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	18,718	23,072	<b>21,994</b>
Receivables	5,714	8,245	<b>8,249</b>
Other financial assets	130	...	...
Assets held for sale	...	119	<b>119</b>
Other	1,733	200	<b>200</b>
<b>Total Current Assets</b>	<b>26,295</b>	<b>31,636</b>	<b>30,562</b>
<b>Non Current Assets -</b>			
Other financial assets	918	959	<b>959</b>
Property, plant and equipment -			
Land and building	4,417	2,635	<b>2,635</b>
Plant and equipment	7,047	4,916	<b>4,085</b>
Intangibles	...	558	<b>434</b>
Other	45	735	<b>735</b>
<b>Total Non Current Assets</b>	<b>12,427</b>	<b>9,803</b>	<b>8,848</b>
<b>Total Assets</b>	<b>38,722</b>	<b>41,439</b>	<b>39,410</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	6,188	6,266	<b>5,490</b>
Provisions	4,406	4,829	<b>4,829</b>
Other	494	926	<b>926</b>
<b>Total Current Liabilities</b>	<b>11,088</b>	<b>12,021</b>	<b>11,245</b>
<b>Non Current Liabilities -</b>			
Provisions	863	360	<b>362</b>
Other	45	1,245	<b>1,245</b>
<b>Total Non Current Liabilities</b>	<b>908</b>	<b>1,605</b>	<b>1,607</b>
<b>Total Liabilities</b>	<b>11,996</b>	<b>13,626</b>	<b>12,852</b>
<b>NET ASSETS</b>	<b>26,726</b>	<b>27,813</b>	<b>26,558</b>

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**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	17	17	17
Accumulated funds	26,709	27,796	<b>26,541</b>
<b>TOTAL EQUITY</b>	<b>26,726</b>	<b>27,813</b>	<b>26,558</b>

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**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**49.1 Development of the New South Wales Economy**

**49.1.1 Development of the New South Wales Economy**

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas, to foster a sustainable tourism economy and to advance science and medical research in the State.

Program Description: The provision of programs and services that promote increased investment and economic growth for metropolitan and regional New South Wales. Encouraging and promoting innovation. Internationalisation of the NSW business sector through the promotion of exports. Promoting tourism in New South Wales to sustain the growth of the tourism economy. Promoting New South Wales as a preferred location for major events. Policy formulation, advice and strategic review of funding programs and projects that optimise the Government's investment in science and medical research.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Metropolitan projects assisted -					
Investment committed	\$m	794	359	400	<b>400</b>
Employment impact	no.	2,928	1,720	2,000	<b>2,000</b>
Regional projects assisted -					
Investment committed	\$m	773	667	850	<b>850</b>
Employment impact	no.	3,096	4,309	4,000	<b>4,000</b>
Total NSW tourism visitor nights -					
International	mill	87.1	83.8	84.5	<b>83.0</b>
Domestic	mill	48.0	52.2	53.1	<b>55.0</b>
Economic impact of major events supported	\$m	n.a.	n.a.	43.4	<b>47.0</b>

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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES, AND MINISTER FOR  
STATE DEVELOPMENT**

**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**49.1 Development of the New South Wales Economy**

**49.1.1 Development of the New South Wales Economy (cont)**

Share of major Commonwealth funding in -					
Health and medical research	%	n.a.	n.a.	25	<b>27</b>
Science research	%	n.a.	n.a.	29	<b>31</b>
 <u>Outputs:</u>					
Science and medical research projects -					
Number of projects	no.	25	31	30	<b>28</b>
Funding to assist science and medical research projects	\$m	4	30	44	<b>32</b>
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	32,000	30,000	30,000	<b>30,000</b>
Number of red tape reviews	no.	n.a.	2	2	<b>3</b>
Business clients assisted -					
Small and medium	no.	2,372	2,300	1,700	<b>1,500</b>
Micro and startup	no.	139,199	125,000	135,000	<b>135,000</b>
Major events acquired or supported	no.	8	16	21	<b>17</b>
Major conferences won for Sydney	no.	35	40	28	<b>36</b>
Innovation/technology business events -					
Number of events	no.	n.a.	190	234	<b>300</b>
Number of participants	no.	n.a.	8,575	7,653	<b>10,000</b>
 <u>Average Staffing:</u>	 EFT	 448	 440	 443	 <b>455</b>

**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
MINISTER FOR MINERAL RESOURCES, AND MINISTER FOR  
STATE DEVELOPMENT**

**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

**49.1 Development of the New South Wales Economy**

**49.1.1 Development of the New South Wales Economy (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	45,271	44,309	<b>48,110</b>
Other operating expenses*	53,264	56,340	<b>20,421</b>
Depreciation and amortisation	1,031	1,624	<b>1,368</b>
Grants and subsidies*			
Payroll Tax Rebate Scheme	...	...	<b>5,132</b>
Recurrent grants to non-profit organisations	27,166	37,166	<b>1,300</b>
Industry Capability Network	...	...	<b>1,247</b>
Regional Development Boards	...	...	<b>1,690</b>
Science and Medical Research	...	...	<b>25,020</b>
Tourism Service Organisations	...	...	<b>3,933</b>
Major events	...	...	<b>9,200</b>
Grants to agencies for recurrent purposes	5,754	5,754	...
Katoomba/Echo Point Development	2,925	10	<b>2,519</b>
Hunter Advantage Fund	593	750	<b>593</b>
Illawarra Advantage Fund	1,000	950	<b>1,000</b>
Science Leverage Fund	10,000	9,025	<b>10,000</b>
Other expenses*			
Tourism marketing activities	...	...	<b>20,800</b>
Australian Technology Showcase	...	...	<b>1,000</b>
Assistance to industry	8,100	5,920	<b>5,600</b>
Biotechnology strategies	5,000	5,000	<b>5,000</b>
Payroll Tax Incentive Scheme	300	300	...
Small Business Development	5,969	5,969	<b>6,219</b>
Regional development assistance	13,554	12,750	<b>11,754</b>
NSW High Growth Business	1,050	1,050	...
<b>Total Expenses Excluding Losses</b>	<b>180,977</b>	<b>186,917</b>	<b>181,906</b>

\* Variations between 2006-07 and 2007-08 figures reflect reclassification of other operating expenses related to the Department's strategic programs as either grants or other expenses.

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**MINISTER FOR PRIMARY INDUSTRIES, MINISTER FOR ENERGY,  
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**49 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**49.1 Development of the New South Wales Economy**

**49.1.1 Development of the New South Wales Economy (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	75	75	<b>78</b>
Travel Centre commissions	520	520	<b>517</b>
Minor sales of goods and services	414	414	<b>428</b>
Investment income	922	1,562	<b>2,283</b>
Grants and contributions	6,365	6,228	<b>5,567</b>
Other revenue	707	718	<b>524</b>

<b>Total Retained Revenue</b>	<b>9,003</b>	<b>9,517</b>	<b>9,397</b>
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Gain/(loss) on disposal of non current assets	...	1,950	...
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<b>NET COST OF SERVICES</b>	<b>171,974</b>	<b>175,450</b>	<b>172,509</b>
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<b>CAPITAL EXPENDITURE</b>	<b>1,667</b>	<b>1,924</b>	<b>413</b>
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**MINISTER FOR ROADS,  
AND MINISTER FOR COMMERCE**

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	435,474	441,694	<b>501,856</b>
Other operating expenses	1,093,943	1,084,245	<b>949,489</b>
Depreciation and amortisation	755,427	759,427	<b>785,639</b>
Grants and subsidies	11,199	14,906	<b>40,906</b>
Finance costs	53,996	57,626	<b>51,352</b>
Other expenses	771	810	<b>810</b>
<b>Total Expenses Excluding Losses</b>	<b>2,350,810</b>	<b>2,358,708</b>	<b>2,330,052</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	254,856	286,268	<b>281,821</b>
Investment income	3,055	7,883	<b>6,385</b>
Grants and contributions	39,659	51,795	<b>28,183</b>
Other revenue	92,885	76,190	<b>86,691</b>
<b>Total Retained Revenue</b>	<b>390,455</b>	<b>422,136</b>	<b>403,080</b>
Gain/(loss) on disposal of non current assets	252	9,893	<b>222</b>
Other gains/(losses)	(1,000)	(1,000)	<b>(1,000)</b>
<b>NET COST OF SERVICES</b>	<b>1,961,103</b>	<b>1,927,679</b>	<b>1,927,750</b>



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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	427,553	522,266	<b>540,008</b>
Grants and subsidies	11,970	15,716	<b>41,716</b>
Finance costs	52,391	55,636	<b>49,617</b>
Other	1,325,312	1,388,005	<b>1,204,878</b>
<b>Total Payments</b>	<b>1,817,226</b>	<b>1,981,623</b>	<b>1,836,219</b>
<b>Receipts</b>			
Sale of goods and services	254,988	285,268	<b>280,821</b>
Interest	3,055	7,883	<b>6,385</b>
Other	241,145	285,989	<b>261,377</b>
<b>Total Receipts</b>	<b>499,188</b>	<b>579,140</b>	<b>548,583</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,318,038)</b>	<b>(1,402,483)</b>	<b>(1,287,636)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	23,102	25,270	<b>23,247</b>
Advance repayments received	9,233	...	...
Purchases of property, plant and equipment	(1,608,255)	(1,579,372)	<b>(1,906,525)</b>
Other	...	(4,000)	<b>(4,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,575,920)</b>	<b>(1,558,102)</b>	<b>(1,887,278)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	8,290	8,290	...
Repayment of borrowings and advances	(83,433)	(1,090)	<b>(83,707)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(75,143)</b>	<b>7,200</b>	<b>(83,707)</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,412,889	1,454,444	<b>1,429,710</b>
Capital appropriation	1,524,912	1,552,893	<b>1,828,911</b>
Cash transfers to Consolidated Fund	...	(28,050)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,937,801</b>	<b>2,979,287</b>	<b>3,258,621</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(31,300)</b>	<b>25,902</b>	...
Opening Cash and Cash Equivalents	143,264	140,975	<b>166,877</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>111,964</b>	<b>166,877</b>	<b>166,877</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,961,103)	(1,927,679)	<b>(1,927,750)</b>
Non cash items added back	665,099	694,430	<b>714,275</b>
Change in operating assets and liabilities	(22,034)	(169,234)	<b>(74,161)</b>
<b>Net cash flow from operating activities</b>	<b>(1,318,038)</b>	<b>(1,402,483)</b>	<b>(1,287,636)</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	111,964	166,877	<b>166,877</b>
Receivables	133,256	111,143	<b>111,143</b>
Inventories	6,322	7,446	<b>7,446</b>
Assets held for sale	37,265	38,282	<b>38,282</b>
Other	6,273	...	...
<b>Total Current Assets</b>	<b>295,080</b>	<b>323,748</b>	<b>323,748</b>
<b>Non Current Assets -</b>			
Receivables	2,931	10,402	<b>12,419</b>
Other financial assets	82,072	80,267	<b>85,737</b>
Property, plant and equipment -			
Land and building	3,403,177	2,848,071	<b>2,850,571</b>
Plant and equipment	96,383	104,169	<b>106,615</b>
Infrastructure systems	70,832,964	68,540,007	<b>69,637,922</b>
Intangibles	...	27,329	<b>26,329</b>
Other	1,130,763	961,430	<b>1,029,059</b>
<b>Total Non Current Assets</b>	<b>75,548,290</b>	<b>72,571,675</b>	<b>73,748,652</b>
<b>Total Assets</b>	<b>75,843,370</b>	<b>72,895,423</b>	<b>74,072,400</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	438,271	387,545	<b>384,389</b>
Borrowings at amortised cost	160,585	147,097	<b>147,188</b>
Other financial liabilities at fair value	...	21	<b>21</b>
Provisions	83,862	245,291	<b>241,762</b>
Other	102,847	110,230	<b>111,292</b>
<b>Total Current Liabilities</b>	<b>785,565</b>	<b>890,184</b>	<b>884,652</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	588,263	693,855	<b>611,792</b>
Provisions	563,645	124,744	<b>90,121</b>
Other	695,997	695,067	<b>663,391</b>
<b>Total Non Current Liabilities</b>	<b>1,847,905</b>	<b>1,513,666</b>	<b>1,365,304</b>
<b>Total Liabilities</b>	<b>2,633,470</b>	<b>2,403,850</b>	<b>2,249,956</b>
<b>NET ASSETS</b>	<b>73,209,900</b>	<b>70,491,573</b>	<b>71,822,444</b>
<b>EQUITY</b>			
Reserves	30,564,685	27,761,023	<b>27,761,023</b>
Accumulated funds	42,645,215	42,730,550	<b>44,061,421</b>
<b>TOTAL EQUITY</b>	<b>73,209,900</b>	<b>70,491,573</b>	<b>71,822,444</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.1 Road Development**

**50.1.1 Road Development**

Program Objective(s): To develop the State's road network focusing on strategic routes to promote economic growth, facilitate greater use of public transport and meet environmental targets.

Program Description: Planning, designing, scheduling and organising the development of the road network.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Benefit of development program (excludes private partnerships)	\$m	2,218	2,669	2,549	<b>3,635</b>
<u>Outputs:</u>					
Major works completed within 10% of planned duration after approved date	%	84	82	90	<b>90</b>
<u>Average Staffing</u> :*	EFT	...	...	231	<b>237</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related**	4,500	3,000	<b>3,000</b>
Other operating expenses	42,387	51,124	<b>52,783</b>
Depreciation and amortisation	745,000	740,754	<b>769,585</b>
Grants and subsidies			
Local Government - capital grants	...	4,000	<b>30,000</b>
Road safety programs - payments to general government agencies	856	...	...
Finance costs			
Interest on public sector borrowings and advances	358	433	<b>529</b>
Interest on T-Corp loans	48,339	51,671	<b>45,556</b>
Interest on private sector loans	98	98	<b>98</b>

\* Staff numbers for the new program structure are only available from 2006-07.

\*\* All employee related costs of the Road Development Program, other than redundancies, are capitalised.

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.1 Road Development**

**50.1.1 Road Development (cont)**

**OPERATING STATEMENT (cont)**

Guarantee fee payments - paid by general government agencies	3,000	3,000	<b>3,000</b>
Amortisation of discount on borrowings with T-Corp	1,605	1,990	<b>1,735</b>
<b>Total Expenses Excluding Losses</b>	<b>846,143</b>	<b>856,070</b>	<b>906,286</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	3,105	...	...
Road tolls	32,926	32,926	<b>32,926</b>
Minor sales of goods and services	13,953	19,953	<b>17,782</b>
Investment income	1,528	3,942	<b>3,044</b>
Grants and contributions	28,630	38,431	<b>23,665</b>
Other revenue	92,885	76,190	<b>86,691</b>
<b>Total Retained Revenue</b>	<b>173,027</b>	<b>171,442</b>	<b>164,108</b>
Gain/(loss) on disposal of non current assets	252	9,893	<b>222</b>
Other gains/(losses)	(410)	(524)	<b>(524)</b>
<b>NET COST OF SERVICES</b>	<b>673,274</b>	<b>675,259</b>	<b>742,480</b>
<b>CAPITAL EXPENDITURE</b>	<b>1,352,223</b>	<b>1,289,440</b>	<b>1,505,259</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.2 M4/M5 Cashback Scheme**

**50.2.1 M4/M5 Cashback Rebates**

Program Objective(s): Reimburse tolls to motorists driving New South Wales privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for the toll component paid using Electronic Toll Tags on the M4 and M5 Motorways when driving New South Wales privately registered cars and motorcycles.

<u>Outcomes</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
M4/M5 cashback claims paid	no.	510,000	580,000	725,000	<b>830,000</b>

  

<u>Outputs</u> :	\$m	2004-05	2005-06	2006-07	<b>2007-08</b>
M4/M5 cashback claims paid	\$m	78.3	81.8	92.0	<b>97.0</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -

Other operating expenses

92,000	92,000	<b>97,000</b>
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**Total Expenses Excluding Losses**

<b>92,000</b>	<b>92,000</b>	<b>97,000</b>
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**NET COST OF SERVICES**

<b>92,000</b>	<b>92,000</b>	<b>97,000</b>
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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.3 Road Use**

**50.3.1 Road Use**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To reduce adverse impacts of vehicles on roads and on the environment. To ensure compliance with driver licensing and vehicle registration requirements.

Program Description: Implementing initiatives to increase safe road use behaviour, ensure that drivers and riders are eligible and competent, ensure that vehicles meet road worthiness and emission standards and ensure that a high standard of customer service is maintained.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Fatalities per 100,000 population	no.	8.2	7.5	7.2	<b>6.9</b>
Fatalities per 100 million vehicle kms travelled	no.	0.79	0.84	0.78	<b>0.73</b>
Customer rating service as "good or very good"	%	94	95	90	<b>90</b>
<u>Outputs:</u>					
Driver/rider tests	thous	229.3	227.0	242.0	<b>253.4</b>
New licences issued	thous	194.8	196.5	200.0	<b>209.3</b>
Licences on issue (drivers and riders)	mill	4.8	4.9	5.0	<b>5.0</b>
Registered vehicles	mill	4.9	5.0	5.1	<b>5.2</b>
State funded crash related treatments	\$m	16.5	25.9	26.5	<b>27.0</b>
School crossing supervisor sites	no.	699	731	737	<b>745</b>
<u>Average Staffing:</u> *	EFT	...	...	2,017	<b>1,982</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related**	139,703	150,597	<b>177,846</b>
Other operating expenses	290,027	273,684	<b>262,366</b>

\* Staff numbers for the new program structure are only available from 2006-07.

\*\* Employee related expenses in 2006-07 were reduced by actuarial adjustments to defined benefit superannuation schemes.



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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.3 Road Use**

**50.3.1 Road Use (cont)**

***OPERATING STATEMENT (cont)***

Depreciation and amortisation	6,082	9,884	<b>8,826</b>
Grants and subsidies			
Public Transport Infrastructure Improvement Program	...	856	<b>856</b>
Road safety programs - payments to general government agencies	9,487	10,050	<b>10,050</b>
Finance costs			
Interest on public sector borrowings and advances	278	145	<b>145</b>
Other expenses			
Contribution to the National Transport Commission	...	810	<b>810</b>
<b>Total Expenses Excluding Losses</b>	<b>445,577</b>	<b>446,026</b>	<b>460,899</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Plate fees	59,012	62,012	<b>61,555</b>
Third party insurance data access fees	13,650	13,650	<b>13,927</b>
Fine default fees - commission	8,707	7,119	<b>7,748</b>
Minor sales of goods and services	27,906	49,881	<b>44,456</b>
Investment income	208	1,576	<b>1,375</b>
Grants and contributions	3,000	4,553	<b>1,839</b>
<b>Total Retained Revenue</b>	<b>112,483</b>	<b>138,791</b>	<b>130,900</b>
Other gains/(losses)	(163)	(163)	<b>(163)</b>
<b>NET COST OF SERVICES</b>	<b>333,257</b>	<b>307,398</b>	<b>330,162</b>
<b>CAPITAL EXPENDITURE</b>	<b>28,497</b>	<b>28,497</b>	<b>63,792</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.4 Road Management**

**50.4.1 Road Management**

Program Objective(s): To maintain the RTA's infrastructure (roads and bridges) to ensure reliability, safety and retained value. To maximise the efficiency of moving people and goods, through managing the road network.

Program Description: Manage the primary arterial road network as a long-term renewable asset through maintenance and reconstruction works. Provide financial assistance grants to Local Government for managing the secondary arterial road network. Improve road network performance through traffic control systems, managing incidents and route management strategies. Provide priority for buses, facilities for cyclists and pedestrians and maintain traffic management facilities.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Pavement durability -					
Good	%	82	85	85	<b>85</b>
Fair	%	13	11	11	<b>11</b>
Poor	%	5	4	4	<b>4</b>
Ride Quality -					
Good	%	91	91	91	<b>91</b>
Fair	%	7	7	7	<b>7</b>
Poor	%	2	2	2	<b>2</b>
Average peak hour speed on seven major routes in Sydney -					
Morning peak	kmh	31	32	31	<b>31</b>
Afternoon Peak	kmh	41	42	41	<b>41</b>

Outputs:

Maintenance and reconstruction expenditure on national Highways and State roads					
- per kilometre of roadwork	\$000	38	37	40	<b>41</b>
- per million vehicle kilometres travelled	\$000	17	16	17	<b>17</b>
Traffic signals in operation	no.	3,474	3,550	3,630	<b>3,720</b>
Pedestrian Access and Mobility Plans	no.	68	82	88	<b>94</b>
Railway Level Crossings - major upgrades (per annum)	no.	12	9	10	<b>8</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.4 Road Management**

**50.4.1 Road Management (cont)**

Cycleway length -					
Off-road cycleways	km.	1,210	1,310	1,400	<b>1,480</b>
On-road cycleways	km.	2,235	2,380	2,500	<b>2,620</b>
Bus and Transit Lane Length -					
Bus Lanes	km.	78	89	96	<b>99</b>
Transit Lanes	km.	86	86	87	<b>87</b>
T-Way Lanes	km.	31	31	48	<b>55</b>
<u>Average Staffing:</u> *	EFT	...	...	4,613	<b>4,558</b>

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———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related**	291,271	288,097	<b>321,010</b>
Other operating expenses	669,529	667,437	<b>537,340</b>
Depreciation and amortisation	4,345	8,789	<b>7,228</b>
Grants and subsidies			
Public Transport Infrastructure Improvement Program	856	...	...
Finance costs			
Interest on public sector borrowings and advances	318	289	<b>289</b>
Other expenses			
Contribution to the National Transport Commission	771	...	...
<b>Total Expenses Excluding Losses</b>	<b>967,090</b>	<b>964,612</b>	<b>865,867</b>

\* Staff numbers for the new program structure are only available from 2006-07.

\*\* Employee related expenses in 2006-07 were reduced by actuarial adjustments to defined benefit superannuation schemes.

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE  
50 ROADS AND TRAFFIC AUTHORITY OF NEW SOUTH WALES**

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**50.4 Road Management**

**50.4.1 Road Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	15,088	18,193	<b>19,361</b>
Permits	1,100	1,100	<b>1,137</b>
Road tolls	51,503	51,503	<b>56,255</b>
Minor sales of goods and services	27,906	29,931	<b>26,674</b>
Investment income	1,319	2,365	<b>1,966</b>
Grants and contributions	8,029	8,811	<b>2,679</b>
<b>Total Retained Revenue</b>	<b>104,945</b>	<b>111,903</b>	<b>108,072</b>
Other gains/(losses)	(427)	(313)	<b>(313)</b>
<b>NET COST OF SERVICES</b>	<b>862,572</b>	<b>853,022</b>	<b>758,108</b>

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<b>CAPITAL EXPENDITURE</b>	<b>225,272</b>	<b>235,435</b>	<b>341,474</b>
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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related*	316,979	376,936	<b>396,319</b>
Other operating expenses	137,384	147,137	<b>169,933</b>
Depreciation and amortisation	132,916	157,761	<b>177,759</b>
Grants and subsidies	38,423	44,979	<b>29,148</b>
Finance costs	39,797	31,579	<b>40,245</b>
Other expenses	14,636	22,351	<b>2,072</b>
<b>Total Expenses Excluding Losses</b>	<b>680,135</b>	<b>780,743</b>	<b>815,476</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services*	522,371	555,780	<b>633,990</b>
Investment income	9,794	14,030	<b>14,557</b>
Retained taxes, fees and fines	43,063	47,234	<b>46,208</b>
Grants and contributions	9,628	9,462	<b>9,338</b>
Other revenue	424	2,179	<b>1,750</b>
<b>Total Retained Revenue</b>	<b>585,280</b>	<b>628,685</b>	<b>705,843</b>
Gain/(loss) on disposal of non current assets	(30,839)	(11,817)	<b>(3,176)</b>
Other gains/(losses)	(1,749)	(1,704)	<b>(1,670)</b>
<b>NET COST OF SERVICES</b>	<b>127,443</b>	<b>165,579</b>	<b>114,479</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

Note: The Department of Commerce supports the Minister for Commerce, the Minister for Industrial Relations and the Minister for Fair Trading.

**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	324,474	371,014	403,711
Grants and subsidies	38,423	44,979	29,148
Finance costs	39,797	31,579	40,245
Other	432,020	435,562	459,934
<b>Total Payments</b>	<b>834,714</b>	<b>883,134</b>	<b>933,038</b>
<b>Receipts</b>			
Sale of goods and services*	521,021	539,053	632,715
Retained taxes	...	(1,511)	(1,472)
Interest	8,476	10,132	11,222
Other	336,409	349,933	349,723
<b>Total Receipts</b>	<b>865,906</b>	<b>897,607</b>	<b>992,188</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>31,192</b>	<b>14,473</b>	<b>59,150</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	118,808	116,154	166,800
Proceeds from sale of investments	...	3,653	5,630
Purchases of property, plant and equipment	(335,957)	(312,281)	(296,158)
Purchases of investments	(4,584)	...	(3,039)
Other	(15,838)	(20,122)	(20,922)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(237,571)</b>	<b>(212,596)</b>	<b>(147,689)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	74,476	71,402	...
Repayment of borrowings and advances	...	...	(26,271)
Other	(5,578)	(5,579)	(24,800)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>68,898</b>	<b>65,823</b>	<b>(51,071)</b>

\* Variations from the 2006-07 Budget are principally attributable to the introduction of the State's WorkChoices insulation legislation.

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

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	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	129,381	164,194	<b>150,546</b>
Capital appropriation	11,072	41,419	<b>21,191</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>140,453</b>	<b>205,613</b>	<b>171,737</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,972</b>	<b>73,313</b>	<b>32,127</b>
Opening Cash and Cash Equivalents	120,404	299,795	<b>373,108</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>123,376</b>	<b>373,108</b>	<b>405,235</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(127,443)	(165,579)	<b>(114,479)</b>
Non cash items added back	138,073	160,676	<b>181,922</b>
Change in operating assets and liabilities	20,562	19,376	<b>(8,293)</b>
<b>Net cash flow from operating activities</b>	<b>31,192</b>	<b>14,473</b>	<b>59,150</b>

**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	123,376	373,108	405,235
Receivables	164,998	154,453	157,785
Other financial assets	217,201	28,363	29,072
Inventories	972	655	670
Assets held for sale	...	16,000	...
Other	50,788	136,200	153,802
<b>Total Current Assets</b>	<b>557,335</b>	<b>708,779</b>	<b>746,564</b>
<b>Non Current Assets -</b>			
Other financial assets	...	17	17
Inventories	11,752	5,950	6,099
Property, plant and equipment -			
Land and building	30,050	24,638	24,258
Plant and equipment	556,459	575,253	548,537
Intangibles	57,268	79,218	91,659
Other	59,399	80	82
<b>Total Non Current Assets</b>	<b>714,928</b>	<b>685,156</b>	<b>670,652</b>
<b>Total Assets</b>	<b>1,272,263</b>	<b>1,393,935</b>	<b>1,417,216</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	315,902	277,694	284,621
Borrowings at amortised cost	86,181	254,584	241,449
Tax	942	...	...
Provisions	46,975	135,082	137,731
Other	3,993	2,089	2,139
<b>Total Current Liabilities</b>	<b>453,993</b>	<b>669,449</b>	<b>665,940</b>



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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

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	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	351,958	254,599	<b>241,463</b>
Provisions	85,190	5,756	<b>5,756</b>
Other	2,321	212	<b>217</b>
<b>Total Non Current Liabilities</b>	<b>439,469</b>	<b>260,567</b>	<b>247,436</b>
<b>Total Liabilities</b>	<b>893,462</b>	<b>930,016</b>	<b>913,376</b>
<b>NET ASSETS</b>	<b>378,801</b>	<b>463,919</b>	<b>503,840</b>
<b>EQUITY</b>			
Reserves	18,607	18,607	<b>18,607</b>
Accumulated funds	360,194	445,312	<b>485,233</b>
<b>TOTAL EQUITY</b>	<b>378,801</b>	<b>463,919</b>	<b>503,840</b>

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## MINISTER FOR ROADS, AND MINISTER FOR COMMERCE

### 51 DEPARTMENT OF COMMERCE

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#### **51.1 Commerce**

##### **51.1.1 Office of Fair Trading**

Program Objective(s): To ensure a fair marketplace for consumers and traders.

Program Description: Review of fair trading legislation, provision of information and other services to consumers and traders, compliance enforcement and impartial dispute resolution through an independent Tribunal.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outcomes:</u>					
Customer satisfaction with services	%	87	90	90	<b>90</b>
Accuracy of information provided to public	%	83	93	90	<b>90</b>
Informal consumer complaint resolution rate	%	74	81	70	<b>70</b>
Prosecutions which are successful	%	94	86	90	<b>90</b>
<u>Outputs:</u>					
Consumer and trader enquiries	thous	5,024	5,382	5,700	<b>5,800</b>
Investigations	no.	2,222	2,410	2,300	<b>2,300</b>
Complaints	no.	31,833	32,315	30,000	<b>30,000</b>
Business name & licensing transactions	thous	618	610	602	<b>607</b>
Consumer Trader & Tenancy Tribunal applications	no.	60,114	61,089	61,500	<b>62,000</b>
<u>Average Staffing:</u>	EFT	1,119	1,169	1,183	<b>1,186</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	97,801	96,176	<b>102,008</b>
Other operating expenses	34,110	33,823	<b>33,359</b>
Depreciation and amortisation	9,678	11,257	<b>8,699</b>
Grants and subsidies			
Financial counselling services	1,243	1,242	<b>1,176</b>
Recurrent grants to non-profit organisations	80	130	<b>78</b>
Miscellaneous education grants	500	198	<b>460</b>
Co-operative development	300	99	<b>294</b>
Grants to agencies for recurrent purposes	...	...	<b>65</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE****51 DEPARTMENT OF COMMERCE**

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**51.1 Commerce****51.1.1 Office of Fair Trading (cont)****OPERATING STATEMENT (cont)**

Building service grants	400	155	<b>367</b>
Tenancy advice and advocacy education program	4,049	4,161	<b>4,141</b>
Subsidies to organisations - public financial enterprises	8,400	8,400	<b>5,600</b>
Other expenses			
Settlement of claims for damages	1,500	784	<b>309</b>
Indemnity and guarantee payments under Govt			
Guaranteed Loan Scheme	150	150	<b>150</b>
Legal and other costs	361	150	<b>354</b>
Ex gratia payments	100	96	<b>98</b>
<b>Total Expenses Excluding Losses</b>	<b>158,672</b>	<b>156,821</b>	<b>157,158</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	98	98	<b>99</b>
Fees for services	6,075	5,062	<b>5,137</b>
Recoupment of administration costs	28,188	28,528	<b>32,409</b>
Electrical appliance testing	984	923	<b>984</b>
Other operating revenue	...	307	<b>1,098</b>
Register of Encumbered Vehicles fees	8,945	9,411	<b>9,045</b>
Accreditation revenue	163	163	<b>168</b>
Minor sales of goods and services	126	427	<b>476</b>
Investment income	3,137	3,858	<b>3,437</b>
Retained taxes, fees and fines	43,063	47,234	<b>46,208</b>
Grants and contributions	8,578	9,462	<b>9,178</b>
Other revenue	394	312	<b>40</b>
<b>Total Retained Revenue</b>	<b>99,751</b>	<b>105,785</b>	<b>108,279</b>
Other gains/(losses)	(1,704)	(1,704)	<b>(1,670)</b>
<b>NET COST OF SERVICES</b>	<b>60,625</b>	<b>52,740</b>	<b>50,549</b>
<b>CAPITAL EXPENDITURE</b>	<b>2,750</b>	<b>4,650</b>	<b>5,920</b>

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## MINISTER FOR ROADS, AND MINISTER FOR COMMERCE

### 51 DEPARTMENT OF COMMERCE

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#### **51.1 Commerce**

##### **51.1.2 Office of Industrial Relations**

**Program Objective(s):** To ensure industrial relation laws in New South Wales are understood and complied with, and administration of the public sector appeals process.

**Program Description:** Provision of industrial relations information and policy advice. Inspection and regulation of NSW workplaces. Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<b>Outcomes:</b>					
Employers who comply with industrial relation laws within 3 months after being notified they don't comply	%	75	78	80	<b>80</b>
Non-compliant employers who comply or who are prosecuted within 6 months after being notified they don't comply	%	91	85	85	<b>85</b>
<b>Outputs:</b>					
Information packages delivered to workplace	no.	10,500	11,200	10,800	<b>12,500</b>
Handling of enquiries in a timely manner	%	85	87	87	<b>85</b>
Enquiries accessing OIR through online services	%	83	85	88	<b>90</b>
<b>Average Staffing:</b>	EFT	178	164	164	<b>164</b>

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	15,239	14,945	<b>16,267</b>
Other operating expenses	5,103	4,755	<b>4,458</b>
Depreciation and amortisation	821	951	<b>816</b>
<b>Total Expenses Excluding Losses</b>	<b>21,163</b>	<b>20,651</b>	<b>21,541</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

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**51.1 Commerce**

**51.1.2 Office of Industrial Relations (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	...	99	<b>74</b>
Sale of transcripts	...	6	<b>6</b>
Minor sales of goods and services	320	45	<b>20</b>
Grants and contributions	...	...	<b>160</b>
Other revenue	30	30	<b>30</b>

<b>Total Retained Revenue</b>	<b>350</b>	<b>180</b>	<b>290</b>
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<b>NET COST OF SERVICES</b>	<b>20,813</b>	<b>20,471</b>	<b>21,251</b>
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<b>CAPITAL EXPENDITURE</b>	<b>835</b>	<b>132</b>	<b>508</b>
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## MINISTER FOR ROADS, AND MINISTER FOR COMMERCE

### 51 DEPARTMENT OF COMMERCE

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#### **51.1 Commerce**

##### **51.1.3 NSW Procurement**

**Program Objective(s):** To assist NSW Government agencies in delivering improved services to the community through better solutions to managing their costs and risks.

**Program Description:** In consultation with government and commercial stakeholders, support NSW Treasury develop and implement NSW Government Procurement Policy; provide operational support for the State Contracts Control Board; deliver electronic procurement tools and solutions; provide government advertising and government publication services; develop and implement the NSW Government Strategic Executive ICT Plan; manage the operation of key government ICT infrastructure and coordinate emergency services communication.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<b><u>Outcomes:</u></b>					
Average quality performance score (for construction works)	%	68	69	70	<b>71</b>
Overall usage of Government's supply contracts compared to goods and services budget	%	28.6	28.9	29.0	<b>29.5</b>
Total cost savings in government procurement	\$m	473	595	700	<b>720</b>
<b><u>Outputs:</u></b>					
Value of transactions through Commerce managed goods and services contracts	\$m	3,300	3,400	3,500	<b>3,600</b>
Accuracy of all advertisements placed as intended	%	99	98	98	<b>98</b>
Visits to NSW government portal	mill	2.1	2.4	2.6	<b>2.7</b>
eTender as proportion of Government tenders	%	30	62	80	<b>85</b>
Transactions through smartbuy	\$m	n.a.	109	200	<b>220</b>
Availability of Government Radio Network (GRN)	%	n.a.	n.a.	99.95	<b>99.95</b>
<b><u>Average Staffing:</u></b>	EFT	353	370	380	<b>389</b>

**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

**51.1 Commerce**

**51.1.3 NSW Procurement (cont)**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	38,458	35,990	41,164
Other operating expenses	35,485	45,418	45,530
Depreciation and amortisation	12,513	14,077	9,200
Grants and subsidies			
Grants to agencies for recurrent purposes	...	417	5,560
Capital grants paid to other organisations	16,571	20,199	6,053
Other expenses			
Equivalent income tax on operations	753	...	...
Information services	1,168	...	...
Specialist policy advice and investigations	2,308	...	...
<b>Total Expenses Excluding Losses</b>	<b>107,256</b>	<b>116,101</b>	<b>107,507</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	284	...
Government Advertising sales	15,839	2,249	2,179
Other operating revenue	3,547	7,840	...
Government radio network charges	9,770	8,760	8,700
State Procurement - Supply Fees	45,572	44,608	50,408
Government Procurement Services	9,515	8,822	9,465
Investment income	1,370	2,668	2,808
Grants and contributions	1,050	...	...
<b>Total Retained Revenue</b>	<b>86,663</b>	<b>75,231</b>	<b>73,560</b>
Other gains/(losses)	(6)	...	...
<b>NET COST OF SERVICES</b>	<b>20,599</b>	<b>40,870</b>	<b>33,947</b>
<b>CAPITAL EXPENDITURE</b>	<b>37,151</b>	<b>11,921</b>	<b>17,250</b>

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## MINISTER FOR ROADS, AND MINISTER FOR COMMERCE

### 51 DEPARTMENT OF COMMERCE

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#### **51.1 Commerce**

##### **51.1.4 Office of Public Works and Services**

**Program Objective(s):** Provide commercial services to government agencies to help them maximise the value, minimise the cost and manage the risks in the services they provide to the community.

**Program Description:** Help government agencies to develop and maintain public infrastructure in the planning, design and delivery of building, engineering and information communications technology assets. Manage projects and programs, resolve disputes, find sustainable solutions to the problems of capturing, treating and distributing water, manage motor vehicle fleets and office corporate services. Help mitigate the consequences of natural disasters and possible terrorism.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<b><u>Outcomes:</u></b>					
Client satisfaction with the asset outcome	%	84.7	83.0	82.5	<b>80.0</b>
<b><u>Outputs:</u></b>					
Projects managed by Commerce completed within budget	%	89	95	87	<b>≥85</b>
Projects managed by Commerce completed on time	%	88	92	86	<b>≥85</b>
<b><u>Average Staffing:</u></b>	EFT	1,884	1,728	1,522	<b>1,412</b>

2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	145,407	145,605	<b>142,971</b>
Other operating expenses	51,508	52,417	<b>79,944</b>
Depreciation and amortisation	109,676	131,068	<b>158,918</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	1,995	7,197	...
Government Cleaning Service - sick leave liability	85	85	<b>85</b>



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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE****51 DEPARTMENT OF COMMERCE**

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**51.1 Commerce****51.1.4 Office of Public Works and Services (cont)****OPERATING STATEMENT (cont)**

Heritage buildings programs*	4,500	...	...
Purchase of sandstone*	300	...	...
Finance costs	39,797	31,579	<b>40,245</b>
Other expenses			
Equivalent income tax on operations	3,013	...	...
Parliament House maintenance*	1,135	...	...
Government House maintenance*	870	...	...
Settlement of claims for damages	...	1,168	<b>1,161</b>
Cleaning services - incentive arrangement	...	20,003	...
Public building maintenance*	172	...	...
Specialist policy advice and investigations*	2,309	...	...
Regulatory compliance*	797	...	...
<b>Total Expenses Excluding Losses</b>	<b>361,564</b>	<b>389,122</b>	<b>423,324</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	...	<b>238</b>
State Fleet management and lease fees	192,590	189,098	<b>233,197</b>
Project fees	106,183	104,303	<b>119,591</b>
Management fees	28,227	26,066	<b>26,571</b>
Other operating revenue	3,589	861	<b>1,771</b>
State Property Management Fee*	10,771	...	<b>2,062</b>
Architectural Service Fees	22,544	21,889	<b>22,963</b>
Sustainable Water Services	26,971	27,208	<b>27,702</b>
State Procurement - Supply Fees	...	2,765	<b>3,540</b>
Investment income	5,195	7,412	<b>8,312</b>
Other revenue	...	1,837	<b>1,067</b>
<b>Total Retained Revenue</b>	<b>396,070</b>	<b>381,439</b>	<b>447,014</b>
Gain/(loss) on disposal of non current assets	(30,579)	(11,557)	<b>(2,916)</b>
Other gains/(losses)	(39)	...	...
<b>NET COST OF SERVICES</b>	<b>(3,888)</b>	<b>19,240</b>	<b>(20,774)</b>
<b>CAPITAL EXPENDITURE</b>	<b>307,632</b>	<b>319,396</b>	<b>289,811</b>

\* Internal payments to other divisions of the Department of Commerce have been removed from the State's high level aggregate data.

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## MINISTER FOR ROADS, AND MINISTER FOR COMMERCE

### 51 DEPARTMENT OF COMMERCE

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#### **51.1 Commerce**

##### **51.1.5 Business and Personnel Services**

Program Objective(s): To provide business and personnel services to selected agencies as part of the State's WorkChoices insulation legislation as well as promote efficiencies in the provision of corporate services.

Program Description: Business and personnel services are provided to various agencies including State Records Authority; NSWbusinesslink Pty Limited for Department of Ageing, Disability and Home Care, Department of Housing, Department of Community Services; and Natural Resources Corporate Services for the Department of Water and Energy, Department of Planning, the Growth Centres Commission and 13 Catchment Management Authorities.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Outputs:</u>					
State Records Authority	EFT	n.a.	n.a.	133	<b>139</b>
NSWbusinesslink Pty Limited	EFT	n.a.	n.a.	573	<b>573</b>
Natural Resources Corporate Services	EFT	n.a.	n.a.	132	<b>132</b>

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	2006-07		<b>2007-08</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses Excluding Losses -**

Operating expenses -			
Employee related	20,074	84,220	<b>93,909</b>
Other operating expenses	11,178	10,724	<b>6,642</b>
Depreciation and amortisation	228	408	<b>126</b>
Grants and subsidies			
Recurrent grant to the State Records Authority	...	2,696	<b>5,269</b>
<b>Total Expenses Excluding Losses</b>	<b>31,480</b>	<b>98,048</b>	<b>105,946</b>

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**MINISTER FOR ROADS, AND MINISTER FOR COMMERCE**  
**51 DEPARTMENT OF COMMERCE**

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**51.1 Commerce**

**51.1.5 Business and Personnel Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	1,326	1,326	<b>1,438</b>
Recoupment of administration costs - general government agencies	1,028	1,028	<b>1,062</b>
Personnel Services Revenue	...	63,604	<b>73,587</b>
Investment income	92	92	...
Other revenue	...	...	<b>613</b>
<b>Total Retained Revenue</b>	<b>2,446</b>	<b>66,050</b>	<b>76,700</b>
Gain/(loss) on disposal of non current assets	(260)	(260)	<b>(260)</b>
<b>NET COST OF SERVICES</b>	<b>29,294</b>	<b>32,258</b>	<b>29,506</b>

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<b>CAPITAL EXPENDITURE</b>	<b>3,427</b>	<b>2,894</b>	<b>3,591</b>
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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	115,369	113,332	<b>123,753</b>
Other operating expenses	44,077	43,882	<b>42,948</b>
Depreciation and amortisation	14,648	13,373	<b>14,630</b>
Grants and subsidies	301,679	340,679	<b>344,351</b>
Other expenses	...	...	<b>42</b>
<b>Total Expenses Excluding Losses</b>	<b>475,773</b>	<b>511,266</b>	<b>525,724</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	27,183	28,083	<b>30,286</b>
Investment income	1,379	1,816	<b>1,769</b>
Retained taxes, fees and fines	21	174	<b>180</b>
Grants and contributions	...	4	...
Other revenue	5,846	5,942	<b>5,874</b>
<b>Total Retained Revenue</b>	<b>34,429</b>	<b>36,019</b>	<b>38,109</b>
Gain/(loss) on disposal of non current assets	...	(90)	...
<b>NET COST OF SERVICES</b>	<b>441,344</b>	<b>475,337</b>	<b>487,615</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	109,276	108,084	<b>117,633</b>
Grants and subsidies	301,679	340,679	<b>344,351</b>
Other	51,493	49,921	<b>50,674</b>
<b>Total Payments</b>	<b>462,448</b>	<b>498,684</b>	<b>512,658</b>
<b>Receipts</b>			
Sale of goods and services	27,183	28,616	<b>30,286</b>
Interest	1,379	1,939	<b>1,769</b>
Other	13,283	12,302	<b>13,738</b>
<b>Total Receipts</b>	<b>41,845</b>	<b>42,857</b>	<b>45,793</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(420,603)</b>	<b>(455,827)</b>	<b>(466,865)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	8	...
Purchases of property, plant and equipment	(1,082)	(1,402)	<b>(1,834)</b>
Other	(5,362)	(5,600)	<b>(3,285)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(6,444)</b>	<b>(6,994)</b>	<b>(5,119)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	419,206	458,206	<b>465,229</b>
Capital appropriation	6,444	6,444	<b>5,119</b>
Cash transfers to Consolidated Fund	...	(571)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>425,650</b>	<b>464,079</b>	<b>470,348</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,397)</b>	<b>1,258</b>	<b>(1,636)</b>
Opening Cash and Cash Equivalents	14,056	17,436	<b>18,694</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,659</b>	<b>18,694</b>	<b>17,058</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(441,344)	(475,337)	<b>(487,615)</b>
Non cash items added back	20,741	19,262	<b>20,750</b>
Change in operating assets and liabilities	...	248	...
<b>Net cash flow from operating activities</b>	<b>(420,603)</b>	<b>(455,827)</b>	<b>(466,865)</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	12,659	18,694	<b>17,058</b>
Receivables	10,050	11,205	<b>11,205</b>
Other	807	...	...
<b>Total Current Assets</b>	<b>23,516</b>	<b>29,899</b>	<b>28,263</b>
<b>Non Current Assets -</b>			
Receivables	...	110	<b>110</b>
Property, plant and equipment - Plant and equipment	9,352	29,558	<b>25,317</b>
Intangibles	35,271	17,868	<b>12,598</b>
Other	114	...	...
<b>Total Non Current Assets</b>	<b>44,737</b>	<b>47,536</b>	<b>38,025</b>
<b>Total Assets</b>	<b>68,253</b>	<b>77,435</b>	<b>66,288</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,861	5,366	<b>5,366</b>
Provisions	8,985	10,338	<b>10,338</b>
Other	176	165	<b>165</b>
<b>Total Current Liabilities</b>	<b>15,022</b>	<b>15,869</b>	<b>15,869</b>
<b>Non Current Liabilities -</b>			
Provisions	2,141	121	<b>121</b>
Other	371	43	<b>43</b>
<b>Total Non Current Liabilities</b>	<b>2,512</b>	<b>164</b>	<b>164</b>
<b>Total Liabilities</b>	<b>17,534</b>	<b>16,033</b>	<b>16,033</b>
<b>NET ASSETS</b>	<b>50,719</b>	<b>61,402</b>	<b>50,255</b>
<b>EQUITY</b>			
Accumulated funds	50,719	61,402	<b>50,255</b>
<b>TOTAL EQUITY</b>	<b>50,719</b>	<b>61,402</b>	<b>50,255</b>

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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

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**52.1 State Resource Management**

**52.1.1 Better Public Services and a Stronger NSW Economy**

Outcome Objective(s): Ensuring State finances support the delivery and long run affordability of services. Implementing policy settings that promote a competitive State economy.

Strategies:

- Implement the State Fiscal Strategy.
- Undertake responsible Balance Sheet Management.
- Implement the Financial Management Framework.
- Advise and monitor the State Infrastructure Strategy.
- Advise on Revenue Strategy.
- Implement the Commercial Policy Framework.
- Advise on Microeconomic Reform.

Result Indicators:

	Units	2004-05	2005-06	2006-07	Long Term Target
Maintaining a Triple A credit rating for NSW		AAA	AAA	AAA	<b>AAA</b>
Maintaining a downward trend in General Government Sector net financial liabilities as a percentage of Gross State Product	%	8.1	8.4	7.9	<b>≤ 7.5 by 2010 ≤ 6.0 by 2015</b>
Deviation of actual expenses from Budget	%	2.79	0.32	0.44	<b>≤ 1.00</b>
NSW's total State revenue per capita to be less than or equal to the all states' average	\$	NSW: \$6,129 All: \$6,537	NSW: \$6,462 All: \$6,972	NSW: \$6,822 All: \$7,294	<b>NSW ≤ All States</b>



**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

**52.1 State Resource Management**

**52.1.1 Better Public Services and a Stronger NSW Economy (cont)**

Service Measures:

	Units	2004-05	2005-06	2006-07	Long Term Target
Major General Government agencies with a finalised RSP	%	93	94	100	<b>100</b>
General Government agencies with a Total Asset Management Plan	%	44	80	96	<b>100</b>
Required Government Businesses with a signed Statement of Corporate/Business Intent	%	SOCs: 95 All: 83	SOCs: 100 All: 90	SOCs: 100 All: 90	<b>100</b>
<u>Resources:</u>	EFT	251	235	247	<b>270</b>

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	31,728	29,323	<b>32,056</b>
Other operating expenses	11,647	12,528	<b>12,096</b>
Depreciation and amortisation	240	367	<b>387</b>
Grants and subsidies			
Australian accounting research and standards bodies	169	169	<b>169</b>
<b>Total Expenses Excluding Losses</b>	<b>43,784</b>	<b>42,387</b>	<b>44,708</b>

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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

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**52.1 State Resource Management**

**52.1.1 Better Public Services and a Stronger NSW Economy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	2	...
Investment income	336	458	<b>473</b>
Other revenue	5,576	5,569	<b>5,620</b>
<b>Total Retained Revenue</b>	<b>5,912</b>	<b>6,029</b>	<b>6,093</b>
Gain/(loss) on disposal of non current assets	...	6	...
<b>NET COST OF SERVICES</b>	<b>37,872</b>	<b>36,352</b>	<b>38,615</b>

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<b>CAPITAL EXPENDITURE</b>	<b>398</b>	<b>398</b>	<b>350</b>
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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

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**52.2 Revenue Administration Services**

**52.2.1 All Revenue is Collected**

Outcome Objective(s): Ensure effective and equitable collection of revenue from taxes, duties and other sources due to the State of New South Wales.

Strategies: Enhancing our revenue performance by:

- ◆ increasing compliance through improved work practices, better education of taxpayers and data-matching; and
- ◆ enhancing compliance through structural improvements.

Driving service and efficiency through technology by:

- ◆ continuing to develop a suite of electronic service delivery options for our tax clients to make it easier for people to pay their taxes; and
- ◆ taking part in a joint Government and industry initiative to complete property based transactions and lodgement of land title dealings electronically.

<u>Result Indicators</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
Duties collected	\$m	4,808	4,844	5,216	<b>5,284</b>
Pay-roll tax collected	\$m	5,500	5,888	6,308	<b>6,690</b>
Land tax collected	\$m	1,586	1,752	1,825	<b>1,763</b>
Federal tax equivalent collected	\$m	396	435	460	<b>500</b>
Other revenue collected	\$m	217	221	231	<b>236</b>
Racing	\$m	157	150	158	<b>163</b>
Gaming	\$m	893	984	1,109	<b>1,065</b>
Other gambling and betting	\$m	9	8	8	<b>10</b>
Total overdue debt/revenue (tax)	%	1.03	1.06	≤1.00	<b>≤1.00</b>
Revenue collected to original budget	%	98	98	≥98	<b>≥98</b>
Revenue identified through compliance activities	\$m	218	229	229	<b>237</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

**52.2 Revenue Administration Services**

**52.2.1 All Revenue is Collected (cont)**

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Service Measures:</u>					
Percentage of revenue received by electronic payment	%	74	77	≥76	<b>≥77</b>
Cost to collect \$100 tax revenue	\$	0.67	0.68	0.65	<b>≤0.66</b>
Client Service Index *	%	94	94	≥90	<b>≥90</b>

\* The Client Service Index is a composite measure of OSR's service performance across our three key result areas. It comprises 11 client service measures including telephone and e-mail response times, counter service performance and electronic service delivery measures. The index is currently under review.

Resources:

Duties	EFT	221	161	150	<b>160</b>
Pay-roll tax	EFT	154	191	177	<b>183</b>
Land tax	EFT	349	283	262	<b>271</b>
Gaming & Racing	EFT	4	2	2	<b>2</b>
Other revenue	EFT	22	22	21	<b>17</b>

———2006-07———		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -				
Employee related	50,924	51,314	<b>55,365</b>	
Other operating expenses	16,273	14,546	<b>14,252</b>	
Depreciation and amortisation	8,518	8,360	<b>10,046</b>	
Grants and subsidies				
Valuer General's Office	21,510	21,510	<b>22,182</b>	
<b>Total Expenses Excluding Losses</b>	<b>97,225</b>	<b>95,730</b>	<b>101,845</b>	

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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

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**52.2 Revenue Administration Services**

**52.2.1 All Revenue is Collected (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	675	435	<b>442</b>
Search fees	2,510	2,618	<b>2,510</b>
Minor sales of goods and services	...	16	<b>8</b>
Investment income	570	748	<b>758</b>
Grants and contributions	...	4	...
Other revenue	254	368	<b>249</b>
<b>Total Retained Revenue</b>	<b>4,009</b>	<b>4,189</b>	<b>3,967</b>
Gain/(loss) on disposal of non current assets	...	(66)	...
<b>NET COST OF SERVICES</b>	<b>93,216</b>	<b>91,607</b>	<b>97,878</b>

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<b>CAPITAL EXPENDITURE</b>	<b>3,241</b>	<b>3,196</b>	<b>2,451</b>
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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

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**52.3 Infringement Processing and Fine Enforcement Management**

**52.3.1 All Fines are Processed and Enforced Correctly and on Time**

Outcome Objective(s): Ensure effective and timely infringement processing and fine enforcement services.

Strategies: Forging powerful stakeholder relationships by:

- ◆ ensuring services provided meet the needs of commercial clients;
- ◆ continuing to foster consultative policy development with stakeholders at all levels; and
- ◆ enhancing the use of telephone technology to improve service delivery.

Ensuring Fines Administration Services maintains a competitive position through initiatives such as Activity Based Costing, service channel enhancement and continued service improvements from integration.

	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
<u>Result Indicators</u> :					
Gross collections -	\$m	372	374	388	<b>404</b>
Crown	\$m	237	214	223	<b>232</b>
Clients	\$m	135	160	165	<b>172</b>
Closure Rate of penalty notices (calculated on dollar value)	%	74	75	≥76	<b>≥77</b>
Closure rate of enforcement orders (calculated on dollar value)	%	41	44	≥46	<b>≥48</b>
<u>Service Measures</u> :					
Cost to collect \$100 fines revenue	\$	11.03	10.89	≤11.73	<b>≤11.83</b>
<u>Resources</u> :	EFT	437	413	425	<b>459</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

**52.3 Infringement Processing and Fine Enforcement Management**

**52.3.1 All Fines are Processed and Enforced Correctly and on Time (cont)**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	28,681	28,308	<b>31,274</b>
Other operating expenses	15,034	15,682	<b>15,400</b>
Depreciation and amortisation	5,175	3,947	<b>3,270</b>
Other expenses			
Payments, as Acts of Grace, in respect of claims for compensation, etc.	...	...	<b>42</b>
<b>Total Expenses Excluding Losses</b>	<b>48,890</b>	<b>47,937</b>	<b>49,986</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Commercial Infringement Bureau	23,897	24,889	<b>27,254</b>
Minor sales of goods and services	86	115	<b>63</b>
Investment income	425	547	<b>468</b>
Retained taxes, fees and fines	21	174	<b>180</b>
<b>Total Retained Revenue</b>	<b>24,429</b>	<b>25,725</b>	<b>27,965</b>
Gain/(loss) on disposal of non current assets	...	(25)	...
<b>NET COST OF SERVICES</b>	<b>24,461</b>	<b>22,237</b>	<b>22,021</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>2,513</b>	<b>3,328</b>	<b>2,239</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**52 TREASURY**

**52.4 Benefits Services**

**52.4.1 Eligible Applicants Receive Their Benefits**

Outcome Objective(s): Ensure eligible applicants receive benefits due under State Government schemes.

Strategies: Enhance revenue performance through effective compliance mechanisms that ensure benefits are paid only to eligible applicants.  
Increase client satisfaction by providing better and more timely services.

<u>Result Indicators</u> :	Units	2004-05	2005-06	2006-07	<b>2007-08</b>
First Home Owners Grant (FHOG)					
Scheme grants paid	\$m	249	286	319	<b>322</b>
Unclaimed money paid	\$m	13	17	15	<b>15</b>
Petroleum subsidy paid	\$m	40	40	39	<b>40</b>
First Home Plus exemptions/concessions granted	\$m	376	397	410	<b>410</b>

Service Measures:

FHOG applications processed within 10 days of receipt	%	95	94	≥95	<b>≥95</b>
Unclaimed Money payments issued within 10 days of approval	%	98	96	≥95	<b>≥95</b>
Random checking of FHOG Scheme applications prior to payment	%	22	25	≥25	<b>≥25</b>

Resources:

First Home Owners Grant	EFT	27	42	39	<b>42</b>
Unclaimed money	EFT	14	14	13	<b>13</b>
Other	EFT	3	3	3	<b>3</b>



**TREASURER, MINISTER FOR INFRASTRUCTURE,  
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**52 TREASURY**

**52.4 Benefits Services**

**52.4.1 Eligible Applicants Receive Their Benefits (cont)**

	———2006-07———		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	4,036	4,387	<b>5,058</b>
Other operating expenses	1,123	1,126	<b>1,200</b>
Depreciation and amortisation	715	699	<b>927</b>
Grants and subsidies			
First Home Owners Scheme - grant payments	280,000	319,000	<b>322,000</b>
<b>Total Expenses Excluding Losses</b>	<b>285,874</b>	<b>325,212</b>	<b>329,185</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	15	6	<b>8</b>
Minor sales of goods and services	...	2	<b>1</b>
Investment income	48	63	<b>70</b>
Other revenue	16	5	<b>5</b>
<b>Total Retained Revenue</b>	<b>79</b>	<b>76</b>	<b>84</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>285,795</b>	<b>325,141</b>	<b>329,101</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>292</b>	<b>66</b>	<b>79</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	895,877	1,146,824	<b>1,883,317</b>
Other operating expenses	32,656	44,146	<b>58,094</b>
Depreciation and amortisation	18,524	19,740	<b>5,574</b>
Grants and subsidies*	1,961,481	1,352,699	<b>172,588</b>
Finance costs	895,365	812,935	<b>883,509</b>
Other expenses	317,177	292,141	<b>305,964</b>
<b>Total Expenses Excluding Losses</b>	<b>4,121,080</b>	<b>3,668,485</b>	<b>3,309,046</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	37,986	42,785	<b>22,796</b>
Investment income	155,518	130,121	<b>101,222</b>
Grants and contributions**	8,700,000	8,085,831	<b>200,000</b>
Other revenue	33,304	127,722	<b>73,363</b>
<b>Total Retained Revenue</b>	<b>8,926,808</b>	<b>8,386,459</b>	<b>397,381</b>
Gain/(loss) on disposal of non current assets	(16,600)	(7,500)	<b>(7,400)</b>
Other gains/(losses)	40,279	52,445	<b>69,264</b>
<b>NET COST OF SERVICES</b>	<b>(4,829,407)</b>	<b>(4,762,919)</b>	<b>2,849,801</b>

\* Revised estimates for 2006-07 include a \$960 million grant to the Transport Infrastructure Development Corporation for the repayment of the entity's debt. The Budget for 2007-08 reflects the impact of a reduction in contribution to the General Government Liability Management Fund.

\*\* Represents repayment by Liability Management Ministerial Corporation and NSW Self Insurance Corporation for Crown contributions.

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

	2006-07		2007-08
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related*	9,124,688	7,725,827	<b>1,482,593</b>
Grants and subsidies**	2,028,603	1,430,212	<b>231,124</b>
Finance costs	890,210	803,957	<b>901,114</b>
Other	335,821	193,796	<b>343,137</b>
<b>Total Payments</b>	<b>12,379,322</b>	<b>10,153,792</b>	<b>2,957,968</b>
<b>Receipts</b>			
Sale of goods and services	33,413	27,605	<b>7,795</b>
Interest	155,513	121,076	<b>82,742</b>
Other***	8,772,804	8,249,450	<b>295,364</b>
<b>Total Receipts</b>	<b>8,961,730</b>	<b>8,398,131</b>	<b>385,901</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,417,592)</b>	<b>(1,755,661)</b>	<b>(2,572,067)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	116,616	64,674	<b>31,284</b>
Proceeds from sale of investments	(7,995)	166	<b>95</b>
Advance repayments received	141,598	149,656	<b>90,890</b>
Purchases of property, plant and equipment	(10,000)	(3,000)	<b>(10,000)</b>
Purchases of investments	...	(182)	...
Advances made	(75,000)	(95,000)	<b>(100,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>165,219</b>	<b>116,314</b>	<b>12,269</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	3,335,000	494,087	<b>2,318,270</b>
Repayment of borrowings and advances	(179,658)	(156,357)	<b>(94,675)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>3,155,342</b>	<b>337,730</b>	<b>2,223,595</b>

\* 2006-07 figures reflect lump sum payment of \$7.2 billion Crown employer contribution to SAS Trustee.

\*\* Revised estimates for 2006-07 include a \$960 million grant to the Transport Infrastructure Development Corporation for the repayment of the entity's debt. The Budget for 2007-08 reflects the impact of a reduction in contribution to the General Government Liability Management Fund.

\*\*\* 2006-07 figures reflect repayment of Crown contributions from NSW Self Insurance Corporation and Liability Management Ministerial Corporation; 2007-08 figure reflects repayment solely by NSW Self Insurance Corporation.

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

	———2006-07———		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,680,460	2,907,533	<b>2,925,643</b>
Capital appropriation	164,824	162,443	<b>187,776</b>
Amount collected on behalf of and transferred to the Consolidated Fund	(3,721,059)	(1,836,139)	<b>(2,762,674)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>124,225</b>	<b>1,233,837</b>	<b>350,745</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>27,194</b>	<b>(67,780)</b>	<b>14,542</b>
Opening Cash and Cash Equivalents	144,633	260,180	<b>192,400</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>171,827</b>	<b>192,400</b>	<b>206,942</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	4,829,407	4,762,919	<b>(2,849,801)</b>
Non cash items added back	(37,562)	(45,221)	<b>(64,835)</b>
Change in operating assets and liabilities	(8,209,437)	(6,473,359)	<b>342,569</b>
<b>Net cash flow from operating activities</b>	<b>(3,417,592)</b>	<b>(1,755,661)</b>	<b>(2,572,067)</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	171,827	192,400	<b>206,942</b>
Receivables	22,014	10,651	<b>10,536</b>
Other financial assets	152,094	71,140	<b>66,012</b>
<b>Total Current Assets</b>	<b>345,935</b>	<b>274,191</b>	<b>283,490</b>
<b>Non Current Assets -</b>			
Other financial assets	2,074,001	1,775,419	<b>1,874,776</b>
Property, plant and equipment - Land and building	10,000	3,000	<b>13,000</b>
Plant and equipment	9,829	47,879	<b>3,621</b>
<b>Total Non Current Assets</b>	<b>2,093,830</b>	<b>1,826,298</b>	<b>1,891,397</b>
<b>Total Assets</b>	<b>2,439,765</b>	<b>2,100,489</b>	<b>2,174,887</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	235,370	238,173	<b>210,353</b>
Borrowings at amortised cost	3,803,015	2,628,495	<b>3,584,440</b>
Provisions	3,139,850	2,787,631	<b>3,763,383</b>
Other	74,271	139,898	<b>132,954</b>
<b>Total Current Liabilities</b>	<b>7,252,506</b>	<b>5,794,197</b>	<b>7,691,130</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	10,861,572	8,826,033	<b>10,108,488</b>
Provisions	14,572,500	16,726,832	<b>16,151,819</b>
Other	255,883	98,484	<b>67,563</b>
<b>Total Non Current Liabilities</b>	<b>25,689,955</b>	<b>25,651,349</b>	<b>26,327,870</b>
<b>Total Liabilities</b>	<b>32,942,461</b>	<b>31,445,546</b>	<b>34,019,000</b>
<b>NET ASSETS</b>	<b>(30,502,696)</b>	<b>(29,345,057)</b>	<b>(31,844,113)</b>
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	10,100	...	...
Accumulated funds	(30,512,796)	(29,345,057)	<b>(31,844,113)</b>
<b>TOTAL EQUITY</b>	<b>(30,502,696)</b>	<b>(29,345,057)</b>	<b>(31,844,113)</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

**53.1 Service Wide Payments and Services**

**53.1.1 Debt Servicing Costs**

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on NSW Treasury Corporation loans. Payment of interest to Treasury banking system member agencies.

Program Description: Debt administration management of the Crown portfolio and cash management of the Treasury Banking System in conjunction with the NSW Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

Activities: All debt servicing activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2006-07		2007-08
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	592	592	592
Finance costs			
Interest	888,789	805,927	881,530
Other expenses			
Debt / investment management fees	7,406	7,406	7,406
<b>Total Expenses Excluding Losses</b>	<b>896,787</b>	<b>813,925</b>	<b>889,528</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,317	4,844	4,514
Other revenue	...	22	...
<b>Total Retained Revenue</b>	<b>4,317</b>	<b>4,866</b>	<b>4,514</b>
<b>NET COST OF SERVICES</b>	<b>892,470</b>	<b>809,059</b>	<b>885,014</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

**53.1 Service Wide Payments and Services**

**53.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): Provision of petrol and alcohol subsidy payments and refunds to provide relief from certain Crown revenues.

Program Description: The payment of petrol, alcohol subsidies and remission and refund, under certain circumstances, in regard to State taxation and other Crown revenues.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Reimbursement of Treasury employee related and other operating expenses	143	143	<b>143</b>
Grants and subsidies			
GST offset payments for international premium player program	8,500	3,500	<b>9,000</b>
GST offset payments for clubs	19,800	19,800	<b>19,900</b>
Other expenses			
Petrol subsidy payments	41,000	40,000	<b>41,000</b>
Alcohol subsidy payments	14,000	3,000	<b>3,000</b>
Refunds and remissions of Crown revenue	3,400	8,400	<b>3,400</b>
Payments, as Acts of Grace, in respect of claims for compensation, etc.	170	170	<b>170</b>
Refunds of unclaimed moneys	400	400	<b>400</b>
Payments to councils relating to street parking enforcement	450	1,125	<b>225</b>
<b>Total Expenses Excluding Losses</b>	<b>87,863</b>	<b>76,538</b>	<b>77,238</b>
<b>NET COST OF SERVICES</b>	<b>87,863</b>	<b>76,538</b>	<b>77,238</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

**53.1 Service Wide Payments and Services**

**53.1.3 Other Liability and Asset Management Activities**

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management services for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued defined benefit employee superannuation liabilities and Crown employer superannuation guarantee contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

Activities: All activities are undertaken by staff in Treasury's Crown Asset and Liability Management Branch. All costs are recorded in Treasury and on-charged to this program.

2006-07		2007-08
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	895,877	1,146,824	<b>1,883,317</b>
Reimbursement of Treasury employee related and other operating expenses	3,135	3,135	<b>3,135</b>
Other operating expenses	28,786	40,276	<b>54,224</b>
Depreciation and amortisation	18,524	19,740	<b>5,574</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(11,672)	(10,875)	...
Assumption/Writeback of HIH liability	...	(22,513)	<b>(14,311)</b>
Property management - Crown Property Portfolio	835	...	...
Grants to agencies	2,144	2,144	...
Contribution to the Liability Management Ministerial Corporation	1,800,625	180,651	...
Snowy Scheme reform	15,000	36,440	<b>5,104</b>
Minor NSW statutory bodies	...	250	...
Capital grant to Transport Infrastructure Development Corporation	...	960,000	...
Capital grants - general government agencies	105,949	121,002	<b>122,895</b>
Australian Inland Energy - pensioner subsidy	5,300	5,300	...



**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

**53.1 Service Wide Payments and Services**

**53.1.3 Other Liability and Asset Management Activities (cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Finance lease interest charges to private sector - raised within Australia	6,576	7,008	<b>1,979</b>
Other expenses			
Payments to Audit Office for performance audits	1,600	1,600	<b>1,655</b>
National Energy Market Reform	500	500	<b>500</b>
Production of Auditor-General's Reports	1,420	1,420	<b>1,460</b>
State's share of higher education superannuation costs	10,000	...	<b>10,000</b>
Compensation to the Aust Tax Office for GST administration	203,000	204,800	<b>209,600</b>
Procurement assistance to agencies	9,128	9,022	<b>9,356</b>
Other	24,703	14,298	<b>17,792</b>
<b>Total Expenses Excluding Losses</b>	<b>3,121,430</b>	<b>2,721,022</b>	<b>2,312,280</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale proceeds of land - profit and initial cost of land	3,982	...	...
Contributions to long service leave pool	8,100	15,180	<b>15,001</b>
Motor vehicle lease income	25,904	27,605	<b>7,795</b>
Investment income	151,201	125,277	<b>96,708</b>
Repayment of Crown contributions by NSW Self Insurance Corporation	...	910,000	<b>200,000</b>
Repayment of Crown contributions by Liability Management Ministerial Corporation	8,700,000	7,175,831	...
Other revenue	33,304	127,700	<b>73,363</b>
<b>Total Retained Revenue</b>	<b>8,922,491</b>	<b>8,381,593</b>	<b>392,867</b>
Gain/(loss) on disposal of non current assets	(16,600)	(7,500)	<b>(7,400)</b>
Other gains/(losses)	40,279	52,445	<b>69,264</b>
<b>NET COST OF SERVICES</b>	<b>(5,824,740)</b>	<b>(5,705,516)</b>	<b>1,857,549</b>
<b>CAPITAL EXPENDITURE</b>	<b>10,000</b>	<b>3,000</b>	<b>10,000</b>

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**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**53 CROWN FINANCE ENTITY**

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**53.2 Natural Disasters Relief**

**53.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

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2006-07		<b>2007-08</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Grants and subsidies			
Natural Disasters Relief	7,000	52,000	<b>25,000</b>
Natural Disaster Relief capital grants	8,000	5,000	<b>5,000</b>
<b>Total Expenses Excluding Losses</b>	<b>15,000</b>	<b>57,000</b>	<b>30,000</b>
<b>NET COST OF SERVICES</b>	<b>15,000</b>	<b>57,000</b>	<b>30,000</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**54 CROWN LEASEHOLDS ENTITY**

	2006-07		<b>2007-08 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	18,017	163	<b>166</b>
Grants and subsidies	21,950	50,681	<b>23,999</b>
<b>Total Expenses Excluding Losses</b>	<b>39,967</b>	<b>50,844</b>	<b>24,165</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	58,096	42,254	<b>43,352</b>
Investment income	2,832	3,766	<b>2,915</b>
Retained taxes, fees and fines	1,572	1,572	<b>1,597</b>
Grants and contributions	12,328	20,000	<b>1,031</b>
<b>Total Retained Revenue</b>	<b>74,828</b>	<b>67,592</b>	<b>48,895</b>
Gain/(loss) on disposal of non current assets	6,297	(7,192)	<b>6,615</b>
Other gains/(losses)	(5,087)	(18,143)	<b>(5,089)</b>
<b>NET COST OF SERVICES</b>	<b>(36,071)</b>	<b>8,587</b>	<b>(26,256)</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**54 CROWN LEASEHOLDS ENTITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	...	1,500	<b>1,500</b>
Other	21,693	1,043	<b>4,810</b>
<b>Total Payments</b>	<b>21,693</b>	<b>2,543</b>	<b>6,310</b>
<b>Receipts</b>			
Sale of goods and services	50,492	21,152	<b>44,793</b>
Interest	2,832	3,688	<b>2,915</b>
Other	5,403	5,332	<b>7,471</b>
<b>Total Receipts</b>	<b>58,727</b>	<b>30,172</b>	<b>55,179</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>37,034</b>	<b>27,629</b>	<b>48,869</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	14,963	21,391	<b>13,999</b>
Advance repayments received	...	347	<b>589</b>
Advances made	...	...	<b>(612)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>14,963</b>	<b>21,738</b>	<b>13,976</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(57,259)	(50,620)	<b>(57,388)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(57,259)</b>	<b>(50,620)</b>	<b>(57,388)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,262)</b>	<b>(1,253)</b>	<b>5,457</b>
Opening Cash and Cash Equivalents	9,194	12,500	<b>11,247</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,932</b>	<b>11,247</b>	<b>16,704</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	36,071	(8,587)	<b>26,256</b>
Non cash items added back	14,622	47,096	<b>26,468</b>
Change in operating assets and liabilities	(13,659)	(10,880)	<b>(3,855)</b>
<b>Net cash flow from operating activities</b>	<b>37,034</b>	<b>27,629</b>	<b>48,869</b>

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**  
**54 CROWN LEASEHOLDS ENTITY**

	———2006-07———		<b>2007-08</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,932	11,247	<b>16,704</b>
Receivables	30,023	37,298	<b>35,857</b>
Other financial assets	...	2,223	<b>2,112</b>
<b>Total Current Assets</b>	<b>33,955</b>	<b>50,768</b>	<b>54,673</b>
<b>Non Current Assets -</b>			
Receivables	22,365	...	...
Other financial assets*	...	22,231	<b>22,365</b>
Property, plant and equipment - Land and building	4,549,451	6,521,651	<b>6,500,000</b>
<b>Total Non Current Assets</b>	<b>4,571,816</b>	<b>6,543,882</b>	<b>6,522,365</b>
<b>Total Assets</b>	<b>4,605,771</b>	<b>6,594,650</b>	<b>6,577,038</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,348	8,622	<b>7,328</b>
Other	26,603	24,655	<b>27,268</b>
<b>Total Current Liabilities</b>	<b>34,951</b>	<b>33,277</b>	<b>34,596</b>
<b>Total Liabilities</b>	<b>34,951</b>	<b>33,277</b>	<b>34,596</b>
<b>NET ASSETS</b>	<b>4,570,820</b>	<b>6,561,373</b>	<b>6,542,442</b>
<b>EQUITY</b>			
Reserves	878,394	2,933,489	<b>2,945,690</b>
Accumulated funds	3,692,426	3,627,884	<b>3,596,752</b>
<b>TOTAL EQUITY</b>	<b>4,570,820</b>	<b>6,561,373</b>	<b>6,542,442</b>

\* Reclassification between line items from the 2006-07 Budget is due to the introduction of Australian Equivalents to International Financial Reporting Standards.

**TREASURER, MINISTER FOR INFRASTRUCTURE,  
AND MINISTER FOR THE HUNTER**

**54 CROWN LEASEHOLDS ENTITY**

**54.1 Administration of Crown Leases**

**54.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of proceeds from the sale of Crown Land and revenue from leases, licenses and permissive occupancies of Crown Land. Collection of fees and levies associated with the Water Act 1912 and the Coomealla Pipeline.

	2006-07		2007-08
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	18,017	163	166
Grants and subsidies			
Land transfers at no cost	21,950	49,181	22,499
Perpetual lease conversion	...	1,500	1,500
<b>Total Expenses Excluding Losses</b>	<b>39,967</b>	<b>50,844</b>	<b>24,165</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Crown Land leases	58,096	61,284	59,788
Rebates and Waivers of Crown Land lease revenues	...	(19,030)	(16,436)
Investment income	2,832	3,766	2,915
Retained taxes, fees and fines	1,572	1,572	1,597
Grants and contributions	12,328	20,000	1,031
<b>Total Retained Revenue</b>	<b>74,828</b>	<b>67,592</b>	<b>48,895</b>
Gain/(loss) on disposal of non current assets	6,297	(7,192)	6,615
Other gains/(losses)	(5,087)	(18,143)	(5,089)
<b>NET COST OF SERVICES</b>	<b>(36,071)</b>	<b>8,587</b>	<b>(26,256)</b>

## **APPENDIX A: NSW GENERAL GOVERNMENT EXPENDITURE BY FUNCTION (ABS BASIS)**

The following are tables of general government sector expenses and purchases of non-financial assets by function. They are prepared according to the Australian Bureau of Statistics general purpose classifications. These tables would normally be included in Chapter 9 (Government Finance Statistics and Uniform Reporting Framework) of Budget Paper No. 2 Budget Statement. However, delayed availability of program data for agencies affected by the April 2007 administrative restructures has resulted in these tables being included as an appendix to this publication.

**Table A1: NSW General Government Sector Expenses by Function (ABS Basis)**

	<i>Revised 2006-07 \$m</i>	<i>Budget 2007-08 \$m</i>
General public services	1,397	1,410
Defence	...	...
Public order and safety	4,553	4,834
Education	11,715	12,324
Health	11,598	12,463
Social security and welfare	3,222	3,528
Housing and community amenities	1,844	1,891
Recreation and culture	1,139	1,067
Fuel and energy	50	39
Agriculture, forestry, fishing and hunting	911	725
Mining, manufacturing and construction	149	154
Transport and communications	6,353	5,289
Other economic affairs	812	796
Other purposes <sup>(a)</sup>	2,634	2,620
<b>Total GFS Expenses</b>	<b>46,377</b>	<b>47,140</b>

(a) 2007-08 includes \$215 million Advance to the Treasurer which will be allocated across functions as the funds are spent in the Budget Year.

**Table A2: NSW General Government Sector Purchases of Non-Financial Assets by Function<sup>(a)</sup>**

	<i>Revised 2006-07 \$m</i>	<i>Budget 2007-08 \$m</i>
General public services	365	345
Defence	...	...
Public order and safety	479	388
Education	564	564
Health	592	586
Social security and welfare	102	90
Housing and community amenities	91	67
Recreation and culture	164	179
Fuel and energy	...	...
Agriculture, forestry, fishing and hunting	22	30
Mining, manufacturing and construction	3	3
Transport and communications	1,620	2,215
Other economic affairs	26	24
Other purposes <sup>(b)</sup>	116	200
<b>Total GFS Purchases of Non-Financial Assets</b>	<b>4,144</b>	<b>4,691</b>

(a) Includes land and second-hand assets, however excludes assets acquired under finance leases.

(b) 2007-08 includes \$110 million Advance to the Treasurer which will be allocated across functions as the funds are spent in the Budget Year.



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Minister for Health	12-1		
Minister for Housing, and Minister for Tourism	13-1		
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