

# **Agency Financial Statements**

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**2022-23**



**Budget Paper No. 4**

Circulated by The Hon. Matt Kean MP, Treasurer



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# ABOUT THIS BUDGET PAPER

## Purpose and scope

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Budget Paper No. 4 Agency Financial Statements outlines the financial statements for general government sector agencies.

The scope of this Budget Paper only includes agencies that are material within the sector. Individual agencies are separate legal entities that must prepare financial and annual reports.

This Budget Paper details:

- cluster and agency arrangements following recent machinery of government changes
- recurrent and capital expenditure by cluster and agency.

## Changes to cluster and agency arrangements

In December 2021, February, March, April and June 2022, the Government announced machinery of government changes, including the Enterprise, Investment and Trade cluster.

From 1 April 2022, the NSW general government sector comprises the following clusters:

- Customer Service
- Education
- Enterprise, Investment and Trade
- Health
- Planning and Environment
- Premier and Cabinet
- Regional NSW
- Stronger Communities
- Transport and Infrastructure
- Treasury.

## Administrative arrangements

Since the 2021-22 Budget, the following Administrative Arrangements Orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

Administrative Arrangement orders made during the financial year as follows:

- [Administrative Arrangements \(Second Perrottet Ministry—Transitional\) Order 2021](#)
- [Administrative Arrangements \(Administrative Changes— Ministers and Public Service Agencies\) Order \(No 5\) 2021](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order 2022](#)
- [Administrative Arrangements \(Administrative Changes—Miscellaneous\) Order \(No 2\) 2022](#)
- [Administrative Arrangements \(Administrative Changes—Miscellaneous\) Order \(No 3\) 2022](#)
- [Administrative Arrangements \(Administrative Changes—Miscellaneous\) Order \(No 4\) 2022](#)
- [Administrative Arrangements \(Administrative Changes—Miscellaneous\) Order \(No 5\) 2022](#)
- [Administrative Arrangements \(Administrative Changes—Miscellaneous\) Order \(No 6\) 2022](#)

The 2022-23 Budget Papers reflect the latest administrative arrangements, with the exception where entire agencies (legal entities) have moved clusters.

An overview of the administrative changes across the New South Wales Government since the 2021-22 Budget is outlined in the table below:

Cluster	Administrative arrangements changes
<p><b>Customer Service cluster</b></p>	<p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, effective 1 April 2022, as follows:</p> <p><b>Transfers from the Customer Service cluster</b></p> <ul style="list-style-type: none"> <li>• Independent Liquor and Gaming Authority was transferred to the Enterprise, Investment and Trade cluster.</li> <li>• The persons employed in the Department of Customer Service to enable the Independent Liquor and Gaming Authority to exercise its functions are transferred to the Department of Enterprise, Investment and Trade.</li> <li>• The persons employed in the Department of Customer Service who are principally involved in the administration of legislation allocated to the Minister for Hospitality and Racing are transferred to the Department of Enterprise, Investment and Trade.</li> </ul> <p><b>Transfers to the Customer Service cluster</b></p> <ul style="list-style-type: none"> <li>• The persons employed in the Treasury to enable the Small Business Commissioner to exercise the Commissioner’s functions are transferred to the Department of Customer Service.</li> <li>• The persons employed in Treasury who are principally involved in providing support for NSW Business Connect are transferred to Service NSW.</li> </ul>
<p><b>Enterprise, Investment and Trade cluster</b></p>	<p>The Department of Enterprise, Investment and Trade and associated Enterprise, Investment and Trade cluster was established as a result of the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i>, effective 1 April 2022.</p> <p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, effective 1 April 2022, and under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.6) 2022</i>, effective 1 July 2022, as follows:</p> <p><b>Transfers to the Enterprise, Investment and Trade cluster</b></p> <ul style="list-style-type: none"> <li>• Investment NSW, Destination NSW, Art Gallery of New South Wales, Australian Museum, the Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales, State Library of New South Wales, Western Parkland City Authority and the Sydney Opera House Trust (a public non-financial corporation (PNFC)) were transferred from the Premier and Cabinet cluster.</li> <li>• Independent Liquor and Gaming Authority was transferred from the Customer Service cluster.</li> <li>• Venues NSW (PNFC), Office of Sport and Institute of Sport (immaterial entity) were transferred from the Stronger Communities cluster.</li> <li>• The persons employed in Investment NSW to enable Destination NSW to exercise its functions are transferred to the Destination NSW Staff Agency.</li> <li>• The persons employed in the Department of Premier and Cabinet to enable the State Archives and Records Authority of New South Wales to exercise its functions are transferred to the State Archives and Records Authority of New South Wales Staff Agency.</li> <li>• The persons employed in the Department of Customer Service to enable the Independent Liquor and Gaming Authority to exercise its functions are transferred to the Department of Enterprise, Investment and Trade.</li> <li>• The persons employed in the Department of Premier and Cabinet to enable the Historic Houses Trust of New South Wales to exercise its functions are transferred to the State Archives and Records Authority of New South Wales Staff Agency.</li> </ul>



Cluster	Administrative arrangements changes
<b>Premier and Cabinet cluster</b>	<p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, effective from 1 April 2022, as follows:</p> <p><b>Transfers from the Premier and Cabinet cluster</b></p> <ul style="list-style-type: none"> <li>Investment NSW, Destination NSW, Art Gallery of New South Wales, Australian Museum, the Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales, State Library of New South Wales, Western Parkland City Authority and the Sydney Opera House Trust were transferred to the Enterprise, Investment and Trade cluster.</li> <li>Resilience NSW was transferred to the Stronger Communities cluster.</li> <li>Greater Sydney Commission (renamed to the Greater Cities Commission) and Infrastructure NSW were transferred to the Transport and Infrastructure cluster.</li> <li>The persons employed in Investment NSW to enable Destination NSW to exercise its functions are transferred to the Destination NSW Staff Agency in the Enterprise, Investment and Trade cluster.</li> <li>The persons employed in the Heritage Branch in the Department of Premier and Cabinet are transferred to the Department of Planning and Environment.</li> <li>The persons employed in the Department of Premier and Cabinet to enable the State Archives and Records Authority of New South Wales to exercise its functions are transferred to the State Archives and Records Authority of New South Wales Staff Agency in the Enterprise, Investment and Trade cluster.</li> <li>The persons employed in the Department of Premier and Cabinet to enable the Historic Houses Trust of New South Wales to exercise its functions are transferred to the State Archives and Records Authority of New South Wales Staff Agency.</li> </ul> <p><b>Transfers to the Premier and Cabinet cluster</b></p> <ul style="list-style-type: none"> <li>The persons employed in Women NSW in the Department of Communities and Justice are transferred to the Department of Premier and Cabinet.</li> <li>The persons employed in the Office of Community Safety and Cohesion in the Department of Communities and Justice are transferred to the Department of Premier and Cabinet.</li> </ul>
<b>Planning and Environment cluster</b>	<p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2022</i>, effective 1 April 2022, as follows:</p> <p><b>Transfers from the Planning and Environment cluster</b></p> <ul style="list-style-type: none"> <li>Centennial Park and Moore Park Trust, Luna Park Reserve Trust, Parramatta Park Trust (immaterial entity), Place Management NSW (PNFC), the Royal Botanic Gardens and Domain Trust and the Western Sydney Parklands Trust were transferred to the Transport and Infrastructure cluster.</li> <li>The persons employed in the Cities group in the Department of Planning and Environment are transferred to the Department of Transport (subsequently renamed to Transport for NSW).</li> <li>The persons employed in the Department of Planning and Environment who are principally involved in the administration of legislation allocated, or providing support, to the Minister for Energy are transferred to the Treasury.</li> </ul> <p><b>Transfers to the Planning and Environment cluster</b></p> <ul style="list-style-type: none"> <li>The persons employed in the Heritage Branch in the Department of Premier and Cabinet are transferred to the Department of Planning and Environment.</li> </ul>

Cluster	Administrative arrangements changes
<p><b>Regional NSW cluster</b></p>	<p>The following transfers were made in the Regional NSW cluster under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, effective 1 July 2022, and under the <i>Growth Centres (Development Corporations) Amendment (Northern Rivers Reconstruction Corporation) Order 2022</i>, effective 1 July 2022, as follows:</p> <p><b>Transfers within the Regional NSW cluster</b></p> <ul style="list-style-type: none"> <li>• The persons employed in the Local Land Services Staff Agency who are principally involved in the administration of the <i>Soil Conservation Act 1938</i> are transferred to the Department of Regional NSW.</li> <li>• A new coordinating body, the Northern Rivers Reconstruction Corporation (NRRC) is being established to lead the long-term reconstruction of flood impacted areas across northern NSW, including the transfer of functions between the Department of Regional NSW and the NRRC.</li> </ul>
<p><b>Stronger Communities cluster</b></p>	<p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, effective 1 April 2022, as follows:</p> <p><b>Transfers from the Stronger Communities cluster</b></p> <ul style="list-style-type: none"> <li>• Venues NSW (PNFC), Office of Sport and Institute of Sport (immaterial entity) were transferred from the Stronger Communities cluster to the Enterprise, Investment and Trade cluster.</li> <li>• The persons employed in Women NSW in the Department of Communities and Justice are transferred to the Department of Premier and Cabinet.</li> <li>• The persons employed in the Office of Community Safety and Cohesion in the Department of Communities and Justice are transferred to the Department of Premier and Cabinet.</li> </ul> <p><b>Transfers to the Stronger Communities cluster</b></p> <ul style="list-style-type: none"> <li>• Resilience NSW was transferred from the Premier and Cabinet cluster.</li> </ul>
<p><b>Transport and Infrastructure cluster</b></p>	<p>The following entities and functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i>, and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2022</i>, effective 1 April 2022, as follows:</p> <p><b>Transfers to the Transport and Infrastructure cluster</b></p> <ul style="list-style-type: none"> <li>• Centennial Park and Moore Park Trust, Luna Park Reserve Trust, Parramatta Park Trust, Place Management NSW, the Royal Botanic Gardens and Domain Trust and the Western Sydney Parklands Trust were transferred from the Planning and Environment cluster.</li> <li>• Greater Sydney Commission (renamed to the Greater Cities Commission) and Infrastructure NSW were transferred from the Planning and Environment cluster.</li> <li>• The persons employed in the Cities group in the Department of Planning and Environment are transferred to the Department of Transport.</li> </ul>

Cluster	Administrative arrangements changes
<b>Treasury cluster</b>	<p>The following functions were transferred under the <i>Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2022</i>, effective 1 April 2022, as follows:</p> <p><b>Transfers from the Treasury cluster</b></p> <ul style="list-style-type: none"> <li>The persons employed in the Treasury to enable the Small Business Commissioner to exercise the Commissioner's functions are transferred to the Department of Customer Service.</li> <li>The persons employed in Treasury who are principally involved in providing support for NSW Business Connect are transferred to Service NSW.</li> </ul> <p><b>Transfers to the Treasury cluster</b></p> <ul style="list-style-type: none"> <li>The persons employed in the Department of Planning and Environment who are principally involved in the administration of legislation allocated, or providing support, to the Minister for Energy are transferred to the Treasury.</li> </ul> <p><b>Restructure of Port Lessor entities and establishment by Vesting orders</b></p> <p>Three new Ministerial Holding Corporations have been established to replace the State's Port Lessor Corporations Act (Cth) companies of Port Botany Lessor Ministerial Holding Corporation, Port Kembla Lessor Ministerial Holding Corporation and Port of Newcastle Lessor Ministerial Holding Corporation. The entities are established under clause 9 of Schedule 7 of the <i>Electricity Network Assets (Authorised Transactions) Act 2015</i> and will be effective from 1 July 2022. Unlike the prior Corporations Act companies, these new entities are not structured as subsidiaries of the Ports Assets Ministerial Holding Corporation.</p>

This administrative restructure has several accounting and financial consequences:

- cluster and principal department control relationships were amended with consequential consolidated financial reporting implications
- assets and liabilities associated with function transfers were transferred from the old agency to the new agency and transfers recognised as at 1 April 2022.
- staff, programs, projects and applicable funding associated with function and cluster transfers need to occur as at 1 April 2022.

The following statutory bodies, non-public financial corporations (PNFC) and public financial corporations (PFC) have transferred clusters, and where applicable, cluster grant funding and personnel services arrangements will also have to be transferred to a new principal department.

Entity	Cluster From	Cluster To
Independent Liquor and Gaming Authority	Customer Service	Enterprise, Investment and Trade
Greater Sydney Commission ( <i>renamed to Greater Cities Commission</i> )	Premier and Cabinet	Transport and Infrastructure
Infrastructure NSW	Premier and Cabinet	Transport and Infrastructure
Investment NSW ( <i>to be abolished from 1 July</i> )	Premier and Cabinet	Enterprise, Investment and Trade
Destination NSW	Premier and Cabinet	Enterprise, Investment and Trade
Art Gallery of New South Wales	Premier and Cabinet	Enterprise, Investment and Trade
Australian Museum	Premier and Cabinet	Enterprise, Investment and Trade
Historic Houses Trust of New South Wales	Premier and Cabinet	Enterprise, Investment and Trade
Museum of Applied Arts and Sciences	Premier and Cabinet	Enterprise, Investment and Trade
State Archives and Records Authority of New South Wales	Premier and Cabinet	Enterprise, Investment and Trade

Entity	Cluster From	Cluster To
State Library of New South Wales	Premier and Cabinet	Enterprise, Investment and Trade
Western Parkland City Authority	Premier and Cabinet	Enterprise, Investment and Trade
Sydney Opera House Trust (PNFC)	Premier and Cabinet	Enterprise, Investment and Trade
Resilience NSW	Premier and Cabinet	Stronger Communities
Royal Botanic Gardens and Domain Trust	Planning and Environment	Transport and Infrastructure
Centennial Park and Moore Park Trust	Planning and Environment	Transport and Infrastructure
Luna Park Reserve Trust	Planning and Environment	Transport and Infrastructure
Western Sydney Parklands Trust	Planning and Environment	Transport and Infrastructure
Parramatta Park Trust (Immaterial entity)	Planning and Environment	Transport and Infrastructure
Place Management NSW (PNFC)	Planning and Environment	Transport and Infrastructure
Institute of Sport (Immaterial entity)	Stronger Communities	Enterprise, Investment and Trade
Office of Sport	Stronger Communities	Enterprise, Investment and Trade
Venues NSW (PNFC)	Stronger Communities	Enterprise, Investment and Trade

The 2022-23 Budget papers have been prepared based on the new administrative arrangements. The machinery of government changes have been reflected with the following treatments:

- whole entity movement – in this case the entity will continue to report its full year expenses and will appear in the receiving cluster for BP4 presentation purposes
- where the entity is cluster grant funded, the original principal department will provide grants for 1 July 2021 to 31 March 2022 and the new principal department will provide cluster grants from 1 April 2022 to 30 June 2022 and for 2022-23 onwards.
- a function transfer is represented by a partial program or partial program group movement – this has been captured in both the former and the new cluster as follows:
  - for 1 July 2021 – 31 March 2022, expenses will be reported in the former entity, with no data for 2022-23 reflected in the previous entity,
  - for 1 April 2022 – 30 June 2022, expenses will be reported in the new entity, with the full budget reported for 2022-23 in the new entity.

## Cluster and agency appropriation arrangements

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and several smaller agencies classified as special or independent offices are funded through separate appropriations.

### Entities that receive an appropriation for the 2022-23 Budget <sup>(a)</sup>

#### Appropriations – Departments

Department of Customer Service  
 Department of Education  
 Department of Enterprise, Investment and Trade  
 Ministry of Health  
 Department of Planning and Environment  
 Department of Premier and Cabinet  
 Department of Regional NSW  
 Department of Communities and Justice  
 Transport for NSW  
 The Treasury <sup>(b)</sup>

#### Appropriations – Special Offices

Independent Pricing and Regulatory Tribunal  
 Judicial Commission of New South Wales  
 Office of the Children’s Guardian  
 Office of the Director of Public Prosecutions  
 Independent Commission Against Corruption  
 Law Enforcement Conduct Commission  
 New South Wales Electoral Commission  
 Ombudsman’s Office  
 Public Service Commission  
**Appropriation for Legislature**  
 The Legislature

(a) Appropriations as set out in the *Appropriation Bill 2022* and *Appropriation (Parliament) Bill 2022*, including (i) Departments of Public Service, (ii) various special offices and (iii) the Legislature.

(b) Include appropriation to the Treasurer for the purposes of the activities or services administered on behalf of the State that is administered by The Treasury.

## Reporting of Budget data

The financial statements in this Budget Paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards.

The majority of agencies that have property leases with Property NSW have changed their occupancy agreement contracts as at 30 June 2022 so this is no longer recognised as a lease under AASB 16 Leases. Rather under the new contracts agencies record an annual service fee expense. Property NSW will be the lessee to the private sector and recognise the lease and the appropriate lease accounting under AASB 16 at the agency level.

## Agency Expense Summary

This section lists recurrent expenses and capital expenditure for each agency in the cluster and the activities or services administered by the Treasurer on behalf of the State.

## Financial Statements

Financial statements are presented for the ten clusters.

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency’s assets, liabilities and net worth.
Cash Flow Statement	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

## Notes

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- The Budget year refers to 2022-23, while the forward estimates period refers to 2023-24, 2024-25 and 2025-26.
- Expenditure figures cited throughout refer to expenditure in the 2022-23 Budget year unless otherwise indicated.
- Expenditure figures cited as '2021-22 revised' refer to 2021-22 Budget updated year end projections as at 30 April 2022.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
  - values of \$1 billion and above are rounded to the nearest \$100 million unless specified
  - values below \$1 billion are rounded to the nearest \$100,000
  - estimates under \$100,000 are rounded to the nearest thousand
  - estimates midway between rounding points are rounded up
  - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
  - n.a. means data is not available
  - N/A means not applicable
  - no. means number
  - 0 means not zero, but rounded to zero
  - ... means zero
  - \$m means millions of dollars
  - \$b means billions of dollars.
- Unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.
- Unless otherwise indicated, the data source for the Introduction and Budget Highlights sections is the relevant agency or their cluster's principal department.

# 1. CUSTOMER SERVICE CLUSTER

## 1.1 Agency Expense Summary

Customer Service cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change	2021-22	2022-23	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Customer Service</b>	13,830.1	2,957.3	(78.6)	328.0	285.0	(13.1)
Cluster Grants .....	1,408.5	1,647.9	17.0	...	...	...
<b>Total Principal Agency<sup>(b)</sup></b>	<b>15,238.6</b>	<b>4,605.2</b>	<b>(69.8)</b>	<b>328.0</b>	<b>285.0</b>	<b>(13.1)</b>
<b>Cluster Agencies</b>						
Information and Privacy Commission .....	7.4	7.4	(0.3)	0.2	0.3	110.0
Service NSW <sup>(c)</sup> .....	896.6	785.0	(12.5)	63.4	41.1	(35.2)
Long Service Corporation .....	168.5	328.0	94.6	4.7	0.3	(94.4)
New South Wales Government Telecommunications Authority .....	198.6	246.2	24.0	163.3	292.8	79.3
Office of the Independent Review Officer .....	83.7	86.1	2.9	...	...	...
Rental Bond Board .....	73.6	73.3	(0.5)	...	...	...
State Insurance Regulatory Authority .....	564.8	644.4	14.1	...	5.6	...
<b>Total Cluster Agencies</b>	<b>1,993.2</b>	<b>2,170.3</b>	<b>8.9</b>	<b>231.4</b>	<b>340.0</b>	<b>46.9</b>
<b>Special Offices</b>						
Independent Pricing and Regulatory Tribunal	33.5	41.1	22.7	0.2	0.2	...
<b>Total Special Offices</b>	<b>33.5</b>	<b>41.1</b>	<b>22.7</b>	<b>0.2</b>	<b>0.2</b>	<b>...</b>

(a) This table shows expenses on an uneliminated basis.

(b) 2021-22 revised expenses includes \$14.6 billion in temporary COVID-19 response and other recovery measures with the majority not continuing.

(c) 2021-22 includes \$400 million in temporary COVID-19 response and recovery payments with most of this expenditure not continuing.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 1.2 Financial Statements

### Department of Customer Service

#### Operating Statement

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
<b>Expenses Excluding Losses</b>		
Operating Expenses -		
Employee Related	882,839	756,421
Personnel Services Expenses	...	...
Other Operating Expenses	358,122	514,812
Grants and Subsidies	2,378,134	13,882,015
Appropriation Expense	...	...
Depreciation and Amortisation	101,771	74,997
Finance Costs	11,852	10,400
Other Expenses	0	(18)
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,732,718</b>	<b>15,238,625</b>
<b>Revenue</b>		
Appropriation Revenue	3,088,832	15,446,532
Cluster Grant Revenue	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	15,667	22,276
Transfers to the Crown Entity	...	(14,465)
Sales of Goods and Services	321,508	354,080
Grants and Contributions	259,888	299,030
Investment Revenue	5,638	(1,402)
Retained Taxes, Fees and Fines	55,585	78,067
Other Revenue	116,850	130,700
<b>Total Revenue</b>	<b>3,863,968</b>	<b>16,314,819</b>
Gain/(Loss) on Disposal of Non Current Assets	(13)	(1,167)
Other Gains/(Losses)	(14)	126,383
<b>Net Result</b>	<b>131,223</b>	<b>1,201,410</b>



**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	283,078	1,380,356	1,244,079
Taxes Receivable	...	...	...
Receivables	99,521	176,051	242,476
Contract Assets	...	...	...
Inventories	2,594	(0)	...
Financial Assets at Fair Value	828	6,518	5,718
Other Financial Assets	22,745	23,709	23,800
Other	922	790	...
Assets Held For Sale	19,285	19,828	19,785
<b>Total Current Assets</b>	<b>428,974</b>	<b>1,607,251</b>	<b>1,535,858</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	0	...	...
Inventories	...	...	...
Financial Assets at Fair Value	82,085	73,646	73,646
Equity Investments	0	0	0
Property, Plant and Equipment -			
Land and Building	35,658	35,837	20,915
Plant and Equipment	151,792	103,932	111,315
Infrastructure Systems	3,868	...	...
Investment Properties	0	...	0
Right of Use Assets	349,600	85,572	71,854
Intangibles	778,741	1,082,790	1,151,747
Other Assets	24,445	2,259	6,400
<b>Total Non Current Assets</b>	<b>1,426,189</b>	<b>1,384,035</b>	<b>1,435,877</b>
<b>Total Assets</b>	<b>1,855,163</b>	<b>2,991,287</b>	<b>2,971,735</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	82,359	81,580	60,173
Contract Liabilities	...	49,301	36,301
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	55,574	27,673	27,673
Provisions	147,494	120,158	123,428
Other	117,410	77,612	75,371
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>402,838</b>	<b>356,325</b>	<b>322,946</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	404,205	81,787	48,231
Provisions	213,034	30,592	30,592
Other	2,254,917	2,247,893	2,185,943
<b>Total Non Current Liabilities</b>	<b>2,872,155</b>	<b>2,360,273</b>	<b>2,264,766</b>
<b>Total Liabilities</b>	<b>3,274,993</b>	<b>2,716,597</b>	<b>2,587,712</b>
<b>Net Assets</b>	<b>(1,419,831)</b>	<b>274,689</b>	<b>384,023</b>
<b>Equity</b>			
Accumulated Funds	(1,422,564)	266,631	375,965
Reserves	2,733	8,058	8,058
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,419,831)</b>	<b>274,689</b>	<b>384,023</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	870,040	732,355	919,946
Personnel Services	...	...	...
Grants and Subsidies	2,378,134	13,882,015	2,966,272
Finance Costs	11,852	10,400	1,102
Equivalent Income Tax	...	...	...
Other Payments	45,534	559,982	567,050
<b>Total Payments</b>	<b>3,305,561</b>	<b>15,184,751</b>	<b>4,454,370</b>
<b>Receipts</b>			
Appropriation	3,088,832	15,446,532	3,734,087
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	(26,609)	...
Sale of Goods and Services	329,589	381,781	363,839
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2,494	765	4,272
Grants and Contributions	259,888	311,026	373,159
Other Receipts	(85,807)	22,986	169,526
<b>Total Receipts</b>	<b>3,594,996</b>	<b>16,136,481</b>	<b>4,644,883</b>
<b>Net Cash Flows From Operating Activities</b>	<b>289,435</b>	<b>951,730</b>	<b>190,513</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	299	17,500
Purchases of Property, Plant and Equipment	(54,021)	(41,368)	(48,073)
Proceeds from Sale of Investments	1,440	26,975	4,510
Purchases of Investments	21,250	(544)	(30,200)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(174,386)	(167,283)	(236,971)
<b>Net Cash Flows From Investing Activities</b>	<b>(205,717)</b>	<b>(181,922)</b>	<b>(293,234)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(74,827)	(57,307)	(33,556)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(74,827)</b>	<b>(57,307)</b>	<b>(33,556)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>8,892</b>	<b>712,501</b>	<b>(136,277)</b>
Opening Cash and Cash Equivalents	274,187	667,855	1,380,356
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(0)	...
<b>Closing Cash and Cash Equivalents</b>	<b>283,078</b>	<b>1,380,356</b>	<b>1,244,079</b>

## Information and Privacy Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,641	5,558	6,069
Personnel Services Expenses	...	...	...
Other Operating Expenses	698	1,734	1,270
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	629	137	66
Finance Costs	13	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,982</b>	<b>7,429</b>	<b>7,404</b>
<b>Revenue</b>			
Appropriation Revenue	(700)	...	...
Cluster Grant Revenue	7,606	7,160	7,355
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	133	161	139
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	(1)	180	187
Investment Revenue	1	...	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	26	...	27
<b>Total Revenue</b>	<b>7,066</b>	<b>7,501</b>	<b>7,708</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>84</b>	<b>72</b>	<b>304</b>

**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	913	2,093	1,917
Taxes Receivable	...	...	...
Receivables	43	114	114
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>956</b>	<b>2,207</b>	<b>2,030</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	37	(0)	(0)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	(388)	...	...
Intangibles	486	373	623
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>134</b>	<b>373</b>	<b>623</b>
<b>Total Assets</b>	<b>1,090</b>	<b>2,580</b>	<b>2,653</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	551	688	457
Contract Liabilities	...	860	860
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	15	...	...
Provisions	668	669	669
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,234</b>	<b>2,217</b>	<b>1,986</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(413)	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>(413)</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>821</b>	<b>2,217</b>	<b>1,986</b>
<b>Net Assets</b>	<b>269</b>	<b>363</b>	<b>667</b>
<b>Equity</b>			
Accumulated Funds	269	363	667
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>269</b>	<b>363</b>	<b>667</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	5,508	5,256	5,930
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	13	...	...
Equivalent Income Tax	...	...	...
Other Payments	698	1,389	1,501
<b>Total Payments</b>	<b>6,219</b>	<b>6,645</b>	<b>7,431</b>
<b>Receipts</b>			
Appropriation	(700)	...	...
Cluster Grant Revenue	7,606	7,160	7,355
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	0
Grants and Contributions	(1)	1,040	187
Other Receipts	26	36	27
<b>Total Receipts</b>	<b>6,932</b>	<b>8,236</b>	<b>7,569</b>
<b>Net Cash Flows From Operating Activities</b>	<b>713</b>	<b>1,591</b>	<b>138</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(315)	(150)	(315)
<b>Net Cash Flows From Investing Activities</b>	<b>(315)</b>	<b>(150)</b>	<b>(315)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(398)	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(398)</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(0)</b>	<b>1,441</b>	<b>(177)</b>
Opening Cash and Cash Equivalents	913	652	2,093
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>913</b>	<b>2,093</b>	<b>1,917</b>

## Service NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	261,244	483,900	322,166
Personnel Services Expenses	...	...	...
Other Operating Expenses	142,645	351,115	171,165
Grants and Subsidies	...	640	246,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	65,299	58,728	45,633
Finance Costs	1,884	2,265	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>471,072</b>	<b>896,648</b>	<b>784,964</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	343,897	501,889	645,681
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,886	12,420	5,082
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	68,699	316,291	75,477
Grants and Contributions	2,555	3,220	22,709
Investment Revenue	192	31	198
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	7	56,524	7
<b>Total Revenue</b>	<b>420,235</b>	<b>890,373</b>	<b>749,154</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	216	3,670	...
<b>Net Result</b>	<b>(50,621)</b>	<b>(2,604)</b>	<b>(35,810)</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,617	42,525	7,931
Taxes Receivable	...	...	...
Receivables	16,808	32,959	32,959
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>20,425</b>	<b>75,484</b>	<b>40,890</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	41,400	70,327	61,713
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	79,319	194	194
Intangibles	77,991	64,695	68,733
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>198,710</b>	<b>135,216</b>	<b>130,640</b>
<b>Total Assets</b>	<b>219,136</b>	<b>210,700</b>	<b>171,530</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	67,153	63,793	73,793
Contract Liabilities	...	13,360	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	15,877	305	305
Provisions	30,939	45,502	45,502
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>113,969</b>	<b>122,960</b>	<b>119,600</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	72,418	...	...
Provisions	6,878	6,503	6,503
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>79,296</b>	<b>6,503</b>	<b>6,503</b>
<b>Total Liabilities</b>	<b>193,265</b>	<b>129,463</b>	<b>126,103</b>
<b>Net Assets</b>	<b>25,871</b>	<b>81,237</b>	<b>45,427</b>
<b>Equity</b>			
Accumulated Funds	25,871	81,237	45,427
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>25,871</b>	<b>81,237</b>	<b>45,427</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	256,358	463,260	317,084
Personnel Services	...	...	...
Grants and Subsidies	...	640	246,000
Finance Costs	1,884	2,265	...
Equivalent Income Tax	...	...	...
Other Payments	127,645	357,065	161,165
<b>Total Payments</b>	<b>385,888</b>	<b>823,230</b>	<b>724,249</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	343,897	501,889	645,681
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	68,699	308,404	75,477
Retained Taxes, Fees and Fines	...	...	...
Interest Received	192	31	198
Grants and Contributions	2,555	16,580	9,349
Other Receipts	7	74,220	7
<b>Total Receipts</b>	<b>415,350</b>	<b>901,123</b>	<b>730,712</b>
<b>Net Cash Flows From Operating Activities</b>	<b>29,462</b>	<b>77,892</b>	<b>6,463</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(5,259)	(2,318)	(14,152)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(19,225)	(32,818)	(26,905)
<b>Net Cash Flows From Investing Activities</b>	<b>(24,484)</b>	<b>(35,136)</b>	<b>(41,057)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(17,266)	(15,903)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(17,266)</b>	<b>(15,903)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(12,288)</b>	<b>26,854</b>	<b>(34,594)</b>
Opening Cash and Cash Equivalents	15,905	15,672	42,525
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,617</b>	<b>42,525</b>	<b>7,931</b>



## Long Service Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	877	...
Personnel Services Expenses	6,730	7,756	10,055
Other Operating Expenses	255,302	134,969	289,781
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	299	243	1,129
Finance Costs	16,172	24,465	27,000
Other Expenses	...	228	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>278,502</b>	<b>168,538</b>	<b>327,965</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	100,556	(77,116)	118,517
Retained Taxes, Fees and Fines	165,634	187,778	219,100
Other Revenue	298	145	4
<b>Total Revenue</b>	<b>266,487</b>	<b>110,807</b>	<b>337,621</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(12,015)</b>	<b>(57,731)</b>	<b>9,656</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	69,180	18,135	85,958
Taxes Receivable	...	...	...
Receivables	4,696	5,933	5,933
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>73,876</b>	<b>24,068</b>	<b>91,891</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	2,117,636	2,095,556	2,214,056
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	0	9	269
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	4,724	6,492	5,362
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,122,360</b>	<b>2,102,057</b>	<b>2,219,687</b>
<b>Total Assets</b>	<b>2,196,236</b>	<b>2,126,125</b>	<b>2,311,578</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,475	3,058	3,058
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,474,891	1,363,029	1,344,772
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,479,366</b>	<b>1,366,087</b>	<b>1,347,830</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	312,750	291,781	485,836
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>312,750</b>	<b>291,781</b>	<b>485,836</b>
<b>Total Liabilities</b>	<b>1,792,116</b>	<b>1,657,868</b>	<b>1,833,666</b>
<b>Net Assets</b>	<b>404,120</b>	<b>468,257</b>	<b>477,913</b>
<b>Equity</b>			
Accumulated Funds	404,120	468,257	477,913
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>404,120</b>	<b>468,257</b>	<b>477,913</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	877	...
Personnel Services	6,730	7,756	10,055
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	146,890	138,239	142,053
<b>Total Payments</b>	<b>153,620</b>	<b>146,872</b>	<b>152,107</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	165,565	187,996	219,100
Interest Received	137	60	17
Grants and Contributions	...	...	...
Other Receipts	99,798	98,525	113,842
<b>Total Receipts</b>	<b>265,500</b>	<b>286,581</b>	<b>332,960</b>
<b>Net Cash Flows From Operating Activities</b>	<b>111,880</b>	<b>139,709</b>	<b>180,852</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(299)	(11)	(260)
Proceeds from Sale of Investments	(98,334)	(98,334)	(112,769)
Purchases of Investments	...	(119,000)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(4,660)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(98,633)</b>	<b>(222,005)</b>	<b>(113,029)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>13,247</b>	<b>(82,296)</b>	<b>67,823</b>
Opening Cash and Cash Equivalents	55,933	100,430	18,135
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>69,180</b>	<b>18,135</b>	<b>85,958</b>

## New South Wales Government Telecommunications Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	990	...	...
Personnel Services Expenses	27,847	28,587	44,687
Other Operating Expenses	140,379	108,236	137,968
Grants and Subsidies	...	9,720	9,720
Appropriation Expense	...	...	...
Depreciation and Amortisation	66,689	50,051	50,783
Finance Costs	1,362	1,984	3,064
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>237,267</b>	<b>198,578</b>	<b>246,222</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	444,879	158,221	314,671
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	122,723	121,836	149,819
Grants and Contributions	27,407	14,206	17,498
Investment Revenue	825	111	114
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	887	...
<b>Total Revenue</b>	<b>595,834</b>	<b>295,260</b>	<b>482,102</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(367)	...
<b>Net Result</b>	<b>358,567</b>	<b>96,315</b>	<b>235,880</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	73,083	126,141	118,145
Taxes Receivable	...	...	...
Receivables	26,869	26,869	28,211
Contract Assets	...	0	...
Inventories	1,171	1,171	789
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>101,123</b>	<b>154,181</b>	<b>147,145</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	320	320	320
Plant and Equipment	752,363	500,705	757,789
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	55,144	92,756	81,265
Intangibles	13,726	13,726	12,835
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>821,553</b>	<b>607,507</b>	<b>852,209</b>
<b>Total Assets</b>	<b>922,677</b>	<b>761,688</b>	<b>999,354</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	51,743	81,675	83,328
Contract Liabilities	...	55,889	55,889
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	5,978	5,978
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>51,743</b>	<b>143,542</b>	<b>145,195</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	69,604	78,730	78,863
Provisions	8,577	8,577	8,577
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>78,181</b>	<b>87,307</b>	<b>87,440</b>
<b>Total Liabilities</b>	<b>129,923</b>	<b>230,850</b>	<b>232,635</b>
<b>Net Assets</b>	<b>792,753</b>	<b>530,839</b>	<b>766,719</b>
<b>Equity</b>			
Accumulated Funds	792,753	530,839	766,719
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>792,753</b>	<b>530,839</b>	<b>766,719</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	990	...	...
Personnel Services	27,847	28,587	44,687
Grants and Subsidies	...	9,720	9,720
Finance Costs	1,362	1,824	3,064
Equivalent Income Tax	...	...	...
Other Payments	140,392	75,478	140,675
<b>Total Payments</b>	<b>170,591</b>	<b>115,609</b>	<b>198,146</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	444,879	158,221	314,671
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	122,723	110,733	149,819
Retained Taxes, Fees and Fines	...	...	...
Interest Received	825	111	114
Grants and Contributions	27,407	46,489	17,498
Other Receipts	...	3,074	...
<b>Total Receipts</b>	<b>595,834</b>	<b>318,627</b>	<b>482,102</b>
<b>Net Cash Flows From Operating Activities</b>	<b>425,243</b>	<b>203,018</b>	<b>283,956</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(426,741)	(155,643)	(291,352)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,638)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(426,741)</b>	<b>(157,281)</b>	<b>(291,352)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,331)	...	(1,306)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,331)</b>	<b>...</b>	<b>(1,306)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,829)</b>	<b>45,737</b>	<b>(8,702)</b>
Opening Cash and Cash Equivalents	75,284	80,404	126,141
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	628	...	706
<b>Closing Cash and Cash Equivalents</b>	<b>73,083</b>	<b>126,141</b>	<b>118,145</b>

## Office of the Independent Review Officer

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	11,264	9,059	11,887
Personnel Services Expenses	...	...	...
Other Operating Expenses	70,796	3,029	3,311
Grants and Subsidies	...	70,862	69,311
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	1,488	710	1,593
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>83,548</b>	<b>83,659</b>	<b>86,102</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	101	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	83,537	83,559	85,881
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>83,537</b>	<b>83,659</b>	<b>85,881</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(11)</b>	<b>0</b>	<b>(221)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,889	3,989	3,768
Taxes Receivable	...	...	...
Receivables	...	69	69
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,889</b>	<b>4,057</b>	<b>3,836</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>3,889</b>	<b>4,057</b>	<b>3,836</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,000	3,018	3,018
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	900	1,039	1,039
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,900</b>	<b>4,057</b>	<b>4,057</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>3,900</b>	<b>4,057</b>	<b>4,057</b>
<b>Net Assets</b>	<b>(11)</b>	<b>(0)</b>	<b>(221)</b>
<b>Equity</b>			
Accumulated Funds	(11)	0	(221)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(11)</b>	<b>0</b>	<b>(221)</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	11,264	9,017	11,887
Personnel Services	...	...	...
Grants and Subsidies	...	70,862	69,311
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	72,284	5,666	4,904
<b>Total Payments</b>	<b>83,548</b>	<b>85,545</b>	<b>86,102</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	83,537	83,559	85,881
Other Receipts	...	3,267	...
<b>Total Receipts</b>	<b>83,537</b>	<b>86,825</b>	<b>85,881</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(11)</b>	<b>1,280</b>	<b>(221)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11)</b>	<b>1,280</b>	<b>(221)</b>
Opening Cash and Cash Equivalents	3,900	2,709	3,989
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,889</b>	<b>3,989</b>	<b>3,768</b>

## Rental Bond Board

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	29,421	30,457	32,148
Grants and Subsidies	37,569	43,134	40,907
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	183	...	197
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>67,173</b>	<b>73,591</b>	<b>73,252</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	63,370	62,347	66,153
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	0	...	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	0	2,245	2,874
<b>Total Revenue</b>	<b>63,371</b>	<b>64,592</b>	<b>69,027</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(3,802)</b>	<b>(8,998)</b>	<b>(4,225)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	202,613	197,180	192,466
Taxes Receivable	...	...	...
Receivables	501	150	638
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>203,113</b>	<b>197,330</b>	<b>193,105</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>203,113</b>	<b>197,330</b>	<b>193,105</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	411	82	82
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>411</b>	<b>82</b>	<b>82</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>411</b>	<b>82</b>	<b>82</b>
<b>Net Assets</b>	<b>202,702</b>	<b>197,248</b>	<b>193,023</b>
<b>Equity</b>			
Accumulated Funds	202,702	197,248	193,023
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>202,702</b>	<b>197,248</b>	<b>193,023</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	37,569	43,134	40,907
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	29,604	30,457	32,345
<b>Total Payments</b>	<b>67,173</b>	<b>73,590</b>	<b>73,252</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	63,370	62,347	66,153
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	0	0	0
Grants and Contributions	...	...	...
Other Receipts	0	2,245	2,874
<b>Total Receipts</b>	<b>63,371</b>	<b>64,592</b>	<b>69,027</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(3,802)</b>	<b>(8,998)</b>	<b>(4,225)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(488)	...	(488)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(488)</b>	<b>...</b>	<b>(488)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,290)</b>	<b>(8,998)</b>	<b>(4,714)</b>
Opening Cash and Cash Equivalents	206,903	206,178	197,180
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>202,613</b>	<b>197,180</b>	<b>192,466</b>

## State Insurance Regulatory Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	54,234	43,647	56,998
Other Operating Expenses	549,625	518,068	578,405
Grants and Subsidies	9,000	3,046	9,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,468	24	...
Finance Costs	28	0	...
Other Expenses	(0)	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>619,354</b>	<b>564,785</b>	<b>644,403</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	(0)	...	...
Grants and Contributions	...	...	...
Investment Revenue	6,582	(12,520)	5,836
Retained Taxes, Fees and Fines	611,915	535,119	553,411
Other Revenue	(0)	62,364	70,178
<b>Total Revenue</b>	<b>618,496</b>	<b>584,963</b>	<b>629,425</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(794)	...
<b>Net Result</b>	<b>(858)</b>	<b>19,384</b>	<b>(14,978)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	112,112	213,607	192,673
Taxes Receivable	...	...	...
Receivables	31,930	28,576	28,575
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	220,834	207,526	203,428
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>364,876</b>	<b>449,709</b>	<b>424,676</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	12	1	1
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	18	...	(0)
Intangibles	6,546	0	5,555
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,575</b>	<b>1</b>	<b>5,556</b>
<b>Total Assets</b>	<b>371,451</b>	<b>449,710</b>	<b>430,232</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	30,133	49,691	49,691
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	26	...	0
Provisions	8,727	7,679	7,679
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>38,886</b>	<b>57,370</b>	<b>57,370</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	117,175	160,068	160,068
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	94,101	91,925	87,425
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>211,276</b>	<b>251,993</b>	<b>247,493</b>
<b>Total Liabilities</b>	<b>250,162</b>	<b>309,364</b>	<b>304,864</b>
<b>Net Assets</b>	<b>121,289</b>	<b>140,347</b>	<b>125,368</b>
<b>Equity</b>			
Accumulated Funds	121,289	140,347	125,368
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>121,289</b>	<b>140,347</b>	<b>125,368</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	411	...	...
Personnel Services	54,234	43,647	56,998
Grants and Subsidies	9,000	3,046	9,000
Finance Costs	28	0	...
Equivalent Income Tax	...	...	...
Other Payments	556,085	531,777	582,905
<b>Total Payments</b>	<b>619,758</b>	<b>578,470</b>	<b>648,903</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(0)	...	...
Retained Taxes, Fees and Fines	611,415	528,231	552,904
Interest Received	501	241	523
Grants and Contributions	...	...	...
Other Receipts	1,041	48,320	70,687
<b>Total Receipts</b>	<b>612,957</b>	<b>576,792</b>	<b>624,113</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(6,801)</b>	<b>(1,678)</b>	<b>(24,790)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	6,000	3,000	9,411
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(5,555)	...	(5,555)
<b>Net Cash Flows From Investing Activities</b>	<b>445</b>	<b>3,000</b>	<b>3,856</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(19)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(19)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(6,356)</b>	<b>1,302</b>	<b>(20,934)</b>
Opening Cash and Cash Equivalents	118,468	212,304	213,607
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>112,112</b>	<b>213,607</b>	<b>192,673</b>

## Independent Pricing and Regulatory Tribunal

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	23,555	22,580	29,946
Personnel Services Expenses	...	...	...
Other Operating Expenses	7,159	10,478	10,667
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	404	425	473
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,118</b>	<b>33,483</b>	<b>41,086</b>
<b>Revenue</b>			
Appropriation Revenue	32,365	28,884	38,485
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	419	378	319
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,375	2,341	1,211
Grants and Contributions	(1,584)	1,433	779
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	3,168	...	(0)
<b>Total Revenue</b>	<b>35,744</b>	<b>33,036</b>	<b>40,794</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>4,626</b>	<b>(447)</b>	<b>(292)</b>



**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,797	2,572	2,835
Taxes Receivable	...	...	...
Receivables	875	875	875
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,672</b>	<b>3,447</b>	<b>3,710</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	502	260	225
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	5,654	541	283
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,156</b>	<b>801</b>	<b>508</b>
<b>Total Assets</b>	<b>9,828</b>	<b>4,248</b>	<b>4,218</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,063	1,064	1,064
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,575	2,575	2,575
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,638</b>	<b>3,639</b>	<b>3,639</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	54	54	54
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>54</b>	<b>54</b>	<b>54</b>
<b>Total Liabilities</b>	<b>3,692</b>	<b>3,693</b>	<b>3,693</b>
<b>Net Assets</b>	<b>6,136</b>	<b>555</b>	<b>525</b>
<b>Equity</b>			
Accumulated Funds	6,136	555	525
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>6,136</b>	<b>555</b>	<b>525</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	23,136	22,983	29,626
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	5,110	...	...
Equivalent Income Tax	...	...	...
Other Payments	7,159	11,207	10,667
<b>Total Payments</b>	<b>35,405</b>	<b>34,190</b>	<b>40,294</b>
<b>Receipts</b>			
Appropriation	32,365	28,884	38,485
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,375	2,341	1,211
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	(1,584)	1,433	779
Other Receipts	3,168	200	(0)
<b>Total Receipts</b>	<b>35,325</b>	<b>32,858</b>	<b>40,475</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(80)</b>	<b>(1,332)</b>	<b>181</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(180)	(180)	(180)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(180)</b>	<b>(180)</b>	<b>(180)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	262
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>262</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(260)</b>	<b>(1,512)</b>	<b>263</b>
Opening Cash and Cash Equivalents	3,057	4,084	2,572
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,797</b>	<b>2,572</b>	<b>2,835</b>

## 2. EDUCATION CLUSTER

### 2.1 Agency Expense Summary

Education cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change	2021-22	2022-23	Change
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
<b>Department of Education</b>	20,783.0	22,318.4	7.4	2,067.9	2,668.4	29.0
Cluster Grants .....	91.6	128.0	39.8	...	...	...
<b>Total Principal Agency</b>	<b>20,874.6</b>	<b>22,446.4</b>	<b>7.5</b>	<b>2,067.9</b>	<b>2,668.4</b>	<b>29.0</b>
<b>Cluster Agencies</b>						
NSW Education Standards Authority .....	176.6	226.8	28.4	2.2	2.3	6.5
TAFE Commission .....	1,943.0	1,996.0	2.7	217.9	318.9	46.4
<b>Total Cluster Agencies</b>	<b>2,119.6</b>	<b>2,222.8</b>	<b>4.9</b>	<b>220.0</b>	<b>321.2</b>	<b>46.0</b>

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 2.2 Financial Statements

### Department of Education

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	12,038,804	12,028,694	12,983,118
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,829,268	3,268,055	3,183,842
Grants and Subsidies	4,745,408	4,662,255	5,262,429
Appropriation Expense	...	...	...
Depreciation and Amortisation	864,925	894,103	1,002,451
Finance Costs	21,911	19,780	12,800
Other Expenses	1,694	1,694	1,788
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>20,502,010</b>	<b>20,874,581</b>	<b>22,446,427</b>
<b>Revenue</b>			
Appropriation Revenue	20,535,263	20,191,287	22,508,149
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	494,544	495,088	516,123
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	374,153	341,684	413,532
Grants and Contributions	556,896	625,204	368,988
Investment Revenue	4,124	4,124	4,351
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	152,923	152,784	158,138
<b>Total Revenue</b>	<b>22,117,903</b>	<b>21,810,171</b>	<b>23,969,281</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(36,700)	...
Other Gains/(Losses)	(70,214)	62,926	(58,825)
<b>Net Result</b>	<b>1,545,679</b>	<b>961,816</b>	<b>1,464,029</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	737,966	919,867	862,833
Taxes Receivable	...	...	...
Receivables	203,378	318,201	296,151
Contract Assets	2,110	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	13,200	...	...
<b>Total Current Assets</b>	<b>956,653</b>	<b>1,238,069</b>	<b>1,158,984</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	36,444,246	39,495,470	41,184,698
Plant and Equipment	574,500	543,012	515,930
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	680,114	363,784	362,594
Intangibles	232,086	334,785	233,493
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>37,930,946</b>	<b>40,737,051</b>	<b>42,296,715</b>
<b>Total Assets</b>	<b>38,887,599</b>	<b>41,975,119</b>	<b>43,455,699</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	745,249	1,084,213	1,084,213
Contract Liabilities	31,158	20,303	20,303
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	51,244	19,892	22,350
Provisions	1,166,713	1,296,489	1,296,489
Other	15	26,637	26,637
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,994,380</b>	<b>2,447,535</b>	<b>2,449,993</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	484,520	146,399	137,091
Provisions	56,965	64,983	64,983
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>541,485</b>	<b>211,382</b>	<b>202,074</b>
<b>Total Liabilities</b>	<b>2,535,865</b>	<b>2,658,916</b>	<b>2,652,066</b>
<b>Net Assets</b>	<b>36,351,734</b>	<b>39,316,203</b>	<b>40,803,632</b>
<b>Equity</b>			
Accumulated Funds	18,967,857	17,830,277	19,317,706
Reserves	17,383,877	21,485,926	21,485,926
Capital Equity	...	...	...
<b>Total Equity</b>	<b>36,351,734</b>	<b>39,316,203</b>	<b>40,803,632</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	11,561,110	11,550,874	12,466,994
Personnel Services	...	...	...
Grants and Subsidies	4,745,408	4,662,255	5,262,429
Finance Costs	37,929	35,798	26,547
Equivalent Income Tax	...	...	...
Other Payments	3,060,283	3,713,784	3,414,951
<b>Total Payments</b>	<b>19,404,730</b>	<b>19,962,711</b>	<b>21,170,920</b>
<b>Receipts</b>			
Appropriation	20,535,263	20,191,287	22,508,149
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	374,153	344,684	413,532
Retained Taxes, Fees and Fines	...	...	...
Interest Received	4,124	4,124	4,351
Grants and Contributions	556,496	368,560	368,588
Other Receipts	382,644	786,826	387,859
<b>Total Receipts</b>	<b>21,852,680</b>	<b>21,695,480</b>	<b>23,682,478</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,447,950</b>	<b>1,732,769</b>	<b>2,511,558</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	329,276	7,795	70,835
Purchases of Property, Plant and Equipment	(3,154,890)	(1,800,381)	(2,608,619)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(3,560)	(5,990)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,825,614)</b>	<b>(1,796,146)</b>	<b>(2,543,774)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(54,425)	(42,708)	(24,819)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(54,425)</b>	<b>(42,708)</b>	<b>(24,819)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(432,089)</b>	<b>(106,084)</b>	<b>(57,035)</b>
Opening Cash and Cash Equivalents	1,170,054	1,025,952	919,867
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>737,966</b>	<b>919,867</b>	<b>862,833</b>

## NSW Education Standards Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	159,478	132,132	170,460
Personnel Services Expenses	...	...	...
Other Operating Expenses	46,167	42,351	54,669
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,587	2,133	1,651
Finance Costs	71	...	44
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>212,303</b>	<b>176,617</b>	<b>226,824</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	90,298	91,560	127,993
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,030	4,342	4,238
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	30,925	29,690	32,276
Grants and Contributions	73,031	73,055	2,089
Investment Revenue	215	34	227
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	402	2,680	950
<b>Total Revenue</b>	<b>198,901</b>	<b>201,361</b>	<b>167,772</b>
Gain/(Loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)	...	227	...
<b>Net Result</b>	<b>(13,392)</b>	<b>24,972</b>	<b>(59,041)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	26,570	64,079	4,409
Taxes Receivable	...	...	...
Receivables	5,378	3,722	3,722
Contract Assets	...	...	...
Inventories	596	596	596
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>32,544</b>	<b>68,398</b>	<b>8,727</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	799	1,658	2,008
Plant and Equipment	222	152	328
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	5,425	...	...
Intangibles	8,011	9,098	9,201
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>14,457</b>	<b>10,908</b>	<b>11,537</b>
<b>Total Assets</b>	<b>47,001</b>	<b>79,305</b>	<b>20,264</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	10,343	10,298	10,298
Contract Liabilities	8,278	8,278	8,278
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,383	...	...
Provisions	7,691	7,691	7,691
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>31,695</b>	<b>26,267</b>	<b>26,267</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	504	...	...
Provisions	187	187	187
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>692</b>	<b>187</b>	<b>187</b>
<b>Total Liabilities</b>	<b>32,387</b>	<b>26,454</b>	<b>26,454</b>
<b>Net Assets</b>	<b>14,614</b>	<b>52,851</b>	<b>(6,190)</b>
<b>Equity</b>			
Accumulated Funds	14,614	52,851	(6,190)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>14,614</b>	<b>52,851</b>	<b>(6,190)</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	155,447	130,372	166,223
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	71	...	44
Equivalent Income Tax	...	...	...
Other Payments	46,167	40,430	54,669
<b>Total Payments</b>	<b>201,686</b>	<b>170,802</b>	<b>220,935</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	90,298	91,560	127,993
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	30,925	29,103	32,276
Retained Taxes, Fees and Fines	...	...	...
Interest Received	215	34	227
Grants and Contributions	73,031	73,055	2,089
Other Receipts	402	2,680	950
<b>Total Receipts</b>	<b>194,871</b>	<b>196,432</b>	<b>163,535</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(6,815)</b>	<b>25,629</b>	<b>(57,400)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment	...	(759)	(600)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,400)	(1,400)	(1,700)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,370)</b>	<b>(2,159)</b>	<b>(2,270)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(5,112)	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(5,112)</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(13,297)</b>	<b>23,470</b>	<b>(59,670)</b>
Opening Cash and Cash Equivalents	39,867	40,609	64,079
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>26,570</b>	<b>64,079</b>	<b>4,409</b>

## TAFE Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,325,287	1,342,775	1,400,351
Personnel Services Expenses	...	...	...
Other Operating Expenses	460,003	430,270	415,358
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	175,930	169,396	179,931
Finance Costs	320	541	361
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,961,540</b>	<b>1,942,982</b>	<b>1,996,001</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	45,110	43,841	48,013
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	357,578	264,961	348,310
Grants and Contributions	1,601,188	1,658,507	1,651,651
Investment Revenue	1,902	462	1,673
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	4,395	13,020	4,533
<b>Total Revenue</b>	<b>2,010,172</b>	<b>1,980,792</b>	<b>2,054,179</b>
Gain/(Loss) on Disposal of Non Current Assets	...	22	...
Other Gains/(Losses)	(2,360)	(17,938)	(2,360)
<b>Net Result</b>	<b>46,272</b>	<b>19,894</b>	<b>55,818</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	394,570	294,559	215,880
Taxes Receivable	...	...	...
Receivables	68,509	172,881	169,210
Contract Assets	37,831	44,345	44,345
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	144	159	159
Other	...	...	...
Assets Held For Sale	...	2,711	2,711
<b>Total Current Assets</b>	<b>501,054</b>	<b>514,656</b>	<b>432,305</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	221	2,036	2,036
Inventories	...	...	...
Financial Assets at Fair Value	175	175	175
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,113,255	4,007,308	4,134,159
Plant and Equipment	52,372	93,080	92,514
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	13,033	16,612	13,053
Intangibles	125,673	154,999	168,638
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,304,729</b>	<b>4,274,210</b>	<b>4,410,575</b>
<b>Total Assets</b>	<b>4,805,783</b>	<b>4,788,865</b>	<b>4,842,880</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	109,749	178,869	178,869
Contract Liabilities	113,585	28,140	28,140
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,070	5,702	6,425
Provisions	131,356	128,678	128,678
Other	...	330	330
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>358,760</b>	<b>341,720</b>	<b>342,443</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	6,455	7,760	5,233
Provisions	11,813	10,081	10,081
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>18,268</b>	<b>17,841</b>	<b>15,314</b>
<b>Total Liabilities</b>	<b>377,028</b>	<b>359,561</b>	<b>357,757</b>
<b>Net Assets</b>	<b>4,428,754</b>	<b>4,429,305</b>	<b>4,485,123</b>
<b>Equity</b>			
Accumulated Funds	1,704,282	1,699,772	1,755,590
Reserves	2,724,472	2,729,533	2,729,533
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,428,754</b>	<b>4,429,305</b>	<b>4,485,123</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,280,177	1,290,793	1,352,338
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	320	541	361
Equivalent Income Tax	...	...	...
Other Payments	454,634	401,636	409,080
<b>Total Payments</b>	<b>1,735,131</b>	<b>1,692,970</b>	<b>1,761,779</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	352,209	177,559	343,343
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,902	462	1,673
Grants and Contributions	1,601,188	1,563,214	1,651,651
Other Receipts	4,395	28,817	4,533
<b>Total Receipts</b>	<b>1,959,693</b>	<b>1,770,053</b>	<b>2,001,200</b>
<b>Net Cash Flows From Operating Activities</b>	<b>224,562</b>	<b>77,082</b>	<b>239,420</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2,181	2,203	2,622
Purchases of Property, Plant and Equipment	(225,116)	(183,588)	(292,380)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(15)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(26,563)	(28,647)	(23,978)
<b>Net Cash Flows From Investing Activities</b>	<b>(249,498)</b>	<b>(210,047)</b>	<b>(313,736)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4,870)	(5,634)	(4,364)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4,870)</b>	<b>(5,634)</b>	<b>(4,364)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(29,806)</b>	<b>(138,599)</b>	<b>(78,680)</b>
Opening Cash and Cash Equivalents	424,375	433,158	294,559
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>394,570</b>	<b>294,559</b>	<b>215,880</b>

## 3. ENTERPRISE, INVESTMENT AND TRADE CLUSTER

### 3.1 Agency Expense Summary

Enterprise, Investment and Trade cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22 Revised \$m	2022-23 Budget \$m	Change %	2021-22 Revised \$m	2022-23 Budget \$m	Change %
<b>Department of Enterprise, Investment and Trade<sup>(b)</sup></b>	240.0	1,428.0	494.9	65.3	383.9	487.7
Cluster Grants .....	288.3	1,736.7	502.5	...	...	...
<b>Total Principal Agency</b>	<b>528.3</b>	<b>3,164.7</b>	<b>499.0</b>	<b>65.3</b>	<b>383.9</b>	<b>487.7</b>
<b>Agencies transferred from the Premier and Cabinet Cluster (GG)<sup>(c)</sup></b>						
Investment NSW <sup>(d)</sup> .....	203.2	...	(100.0)	9.1	...	(100.0)
Western Parkland City Authority.....	73.9	83.9	13.6	316.5	170.7	(46.1)
Art Gallery of New South Wales .....	73.7	82.1	11.4	186.4	62.4	(66.5)
Australian Museum .....	59.9	64.8	8.2	16.1	26.1	61.7
Destination NSW .....	300.7	422.2	40.4	0.4	0.2	(34.3)
Historic Houses Trust of New South Wales ....	29.7	30.2	1.7	9.9	5.0	(49.4)
Museum of Applied Arts and Sciences .....	76.3	86.0	12.8	8.9	4.0	(55.3)
State Archives and Records Authority of New South Wales <sup>(e)</sup> .....	38.8	61.5	58.5	14.4	5.0	(65.4)
State Library of New South Wales.....	100.1	109.9	9.7	24.5	25.3	3.3
<b>Agencies transferred from the Customer Service Cluster (GG)<sup>(f)</sup></b>						
Independent Liquor and Gaming Authority .....	9.0	3.0	(66.3)	0.0	...	(100.0)
<b>Agencies transferred from the Stronger Communities Cluster (GG)<sup>(g)</sup></b>						
Office of Sport .....	438.1	843.7	92.6	6.8	15.9	135.3
<b>Total Transferred In Agencies</b>	<b>1,403.3</b>	<b>1,787.4</b>	<b>27.4</b>	<b>592.9</b>	<b>314.6</b>	<b>(46.9)<sup>(h)</sup></b>

(a) This table shows expenses on an uneliminated basis.

(b) The Department of Enterprise, Investment and Trade was established on 1 April 2022 per the *Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021*.

(c) Investment NSW, Western Parkland City Authority, Art Gallery of New South Wales, Australian Museum, Destination NSW, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and the State Library of New South Wales were transferred from the Premier and Cabinet cluster to the Enterprise, Investment and Trade cluster, effective 1 April 2022.

(d) Investment NSW is to be abolished from 1 July 2022 and employees transferred to the Department of Enterprise, Investment and Trade per the *Administrative Arrangements (Administrative Changes—Miscellaneous) Order (No 6) 2022*.

(e) As part of the administrative arrangements at point (b) the persons employed in the Department of Premier and Cabinet to enable the State Archives and Records Authority of New South Wales (SARA) to exercise its functions transferred to the SARA staff agency.

(f) The Independent Liquor and Gaming Authority was transferred from the Customer Service cluster, effective 1 April 2022. The decrease in expenditure from 2021-22 to 2022-23 is a result of temporary funding provided by the Customer Service cluster in 2021-22.

(g) Office of Sport was transferred from the Stronger Communities cluster, effective 1 April 2022.

(h) The decrease in capital expenditure is a result of the completion of capital projects within the cultural institutions and a one-off land transfer in 2021-22.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 3.2 Financial Statements

### Department of Enterprise, Investment and Trade

#### Operating Statement

	2021-22	2022-23
	Budget	Budget
	\$000	\$000
<b>Expenses Excluding Losses</b>		
Operating Expenses -		
Employee Related	...	11,961
Personnel Services Expenses	...	...
Other Operating Expenses	...	14,365
Grants and Subsidies	...	499,957
Appropriation Expense	...	...
Depreciation and Amortisation	...	2,017
Finance Costs	...	0
Other Expenses	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>528,300</b>
<b>Revenue</b>		
Appropriation Revenue	...	612,891
Cluster Grant Revenue	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	149
Transfers to the Crown Entity	...	...
Sales of Goods and Services	...	1,432
Grants and Contributions	...	4,000
Investment Revenue	...	(0)
Retained Taxes, Fees and Fines	...	147
Other Revenue	...	9,839
<b>Total Revenue</b>	<b>...</b>	<b>628,459</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...
Other Gains/(Losses)	...	(44,353)
<b>Net Result</b>	<b>...</b>	<b>55,805</b>

**Balance Sheet**

	2021-22	2022-23
	Budget	Budget
	\$000	\$000
<b>Assets</b>		
<b>Current Assets</b>		
Cash Assets	...	200,132
Taxes Receivable	...	...
Receivables	35,206	35,952
Contract Assets	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Other Financial Assets	...	1,763
Other	...	...
Assets Held For Sale	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>237,847</b>
<b>Non Current Assets</b>		
Taxes Receivable	...	...
Contract Assets	...	...
Receivables	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Equity Investments	...	5,697
Property, Plant and Equipment -		
Land and Building	1,068,903	1,370,430
Plant and Equipment	3,970	83,809
Infrastructure Systems	...	...
Investment Properties	...	...
Right of Use Assets	18	4,647
Intangibles	1,938	1,707
Other Assets	...	5,602
<b>Total Non Current Assets</b>	<b>...</b>	<b>1,471,893</b>
<b>Total Assets</b>	<b>...</b>	<b>1,709,739</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Taxes Payable	...	...
Payables	18,101	23,887
Contract Liabilities	2,068	2,068
Other Financial Liabilities at Fair Value	...	...
Borrowings	...	1,323
Provisions	19,292	22,740
Other	3,217	3,217
Liabilities Associated with Assets Held for Sale	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>53,235</b>
<b>Non Current Liabilities</b>		
Taxes Payable	...	...
Payables	...	...
Contract Liabilities	...	...
Other Financial Liabilities at Fair Value	...	...
Borrowings	18	12,870
Provisions	19	3,781
Other	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>16,651</b>
<b>Total Liabilities</b>	<b>...</b>	<b>69,886</b>
<b>Net Assets</b>	<b>...</b>	<b>1,639,854</b>
<b>Equity</b>		
Accumulated Funds	1,087,832	1,639,854
Reserves	...	...
Capital Equity	...	...
<b>Total Equity</b>	<b>...</b>	<b>1,639,854</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	5,980	172,809
Personnel Services	...	...	...
Grants and Subsidies	...	499,957	2,549,704
Finance Costs	...	0	26
Equivalent Income Tax	...	...	...
Other Payments	...	1,779	424,277
<b>Total Payments</b>	...	<b>507,716</b>	<b>3,146,816</b>
<b>Receipts</b>			
Appropriation	...	612,891	3,405,525
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	1,432	18,492
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	(0)	...
Grants and Contributions	...	4,000	38,078
Other Receipts	...	10,005	42,998
<b>Total Receipts</b>	...	<b>628,328</b>	<b>3,505,093</b>
<b>Net Cash Flows From Operating Activities</b>	...	<b>120,613</b>	<b>358,277</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(65,319)	(374,128)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	(7,831)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	1,152
<b>Net Cash Flows From Investing Activities</b>	...	<b>(65,319)</b>	<b>(380,807)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(35,483)	(439)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	...	<b>(35,483)</b>	<b>(439)</b>
<b>Net Increase/(Decrease) in Cash</b>	...	<b>19,811</b>	<b>(22,969)</b>
Opening Cash and Cash Equivalents	...	...	20,511
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	700	202,590
<b>Closing Cash and Cash Equivalents</b>	...	<b>20,511</b>	<b>200,132</b>



## Independent Liquor and Gaming Authority

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	831	1,378	864
Personnel Services Expenses	0	...	(0)
Other Operating Expenses	2,099	7,600	2,170
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	13	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,930</b>	<b>8,992</b>	<b>3,034</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,911	2,920	3,015
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	(0)	...	(0)
Grants and Contributions	...	6,000	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	...	52	...
<b>Total Revenue</b>	<b>2,911</b>	<b>8,972</b>	<b>3,015</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(19)</b>	<b>(19)</b>	<b>(19)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,020	4,770	4,751
Taxes Receivable	...	...	...
Receivables	45	68	68
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,065</b>	<b>4,838</b>	<b>4,819</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>1,065</b>	<b>4,838</b>	<b>4,819</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	84	3,686	3,686
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	(0)
Provisions	3	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>88</b>	<b>3,686</b>	<b>3,686</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>88</b>	<b>3,686</b>	<b>3,686</b>
<b>Net Assets</b>	<b>977</b>	<b>1,152</b>	<b>1,133</b>
<b>Equity</b>			
Accumulated Funds	977	1,152	1,133
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>977</b>	<b>1,152</b>	<b>1,133</b>

## Cash Flow Statement

	2021-22 Budget \$000	Revised \$000	2022-23 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	831	1,381	864
Personnel Services	0	...	(0)
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,099	16,527	2,170
<b>Total Payments</b>	<b>2,930</b>	<b>17,908</b>	<b>3,034</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,911	2,920	3,015
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(0)	12,464	(0)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	6,000	...
Other Receipts	0	90	0
<b>Total Receipts</b>	<b>2,911</b>	<b>21,474</b>	<b>3,015</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(19)</b>	<b>3,566</b>	<b>(19)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(13)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(13)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(19)</b>	<b>3,553</b>	<b>(19)</b>
Opening Cash and Cash Equivalents	1,039	1,217	4,770
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,020</b>	<b>4,770</b>	<b>4,751</b>

## Investment NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	86,701	92,630	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	48,043	25,349	...
Grants and Subsidies	255,531	71,893	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,222	12,635	...
Finance Costs	939	655	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>402,436</b>	<b>203,162</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	374,682	330,908	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,543	1,900	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	30,117	37,852	...
Grants and Contributions	13,032	13,499	...
Investment Revenue	(12,961)	10,427	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	364	390	...
<b>Total Revenue</b>	<b>406,777</b>	<b>394,976</b>	<b>...</b>
Gain/(Loss) on Disposal of Non Current Assets	...	2,610	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>4,341</b>	<b>194,424</b>	<b>...</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	6,270	202,590	...
Taxes Receivable	...	...	...
Receivables	4,827	746	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	139	1,763	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,236</b>	<b>205,099</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	688	(0)	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	5,697	5,697	...
Property, Plant and Equipment -			
Land and Building	1,279	1,279	...
Plant and Equipment	8,752	9,472	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,973	4,985	...
Intangibles	1,701	1,701	...
Other Assets	11,547	0	...
<b>Total Non Current Assets</b>	<b>31,637</b>	<b>23,133</b>	<b>...</b>
<b>Total Assets</b>	<b>42,873</b>	<b>228,232</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,696	8,238	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	6,439	1,464	...
Provisions	7,072	3,449	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>22,206</b>	<b>13,150</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	18,458	3,598	...
Provisions	4,450	3,762	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>22,908</b>	<b>7,359</b>	<b>...</b>
<b>Total Liabilities</b>	<b>45,114</b>	<b>20,509</b>	<b>...</b>
<b>Net Assets</b>	<b>(2,241)</b>	<b>207,723</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	(2,241)	207,723	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(2,241)</b>	<b>207,723</b>	<b>...</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	84,820	96,834	...
Personnel Services	...	...	...
Grants and Subsidies	255,531	71,893	...
Finance Costs	939	765	...
Equivalent Income Tax	...	...	...
Other Payments	48,381	62,161	...
<b>Total Payments</b>	<b>389,671</b>	<b>231,653</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	374,682	330,908	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	30,117	43,396	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	263	10,427	...
Grants and Contributions	13,032	13,499	...
Other Receipts	364	(885)	...
<b>Total Receipts</b>	<b>418,458</b>	<b>397,344</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>28,787</b>	<b>165,690</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(12,795)	(17,078)	...
Proceeds from Sale of Investments	16,005	8,773	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(869)	(1,622)	...
<b>Net Cash Flows From Investing Activities</b>	<b>2,341</b>	<b>(9,927)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(24,858)	(10,899)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(24,858)</b>	<b>(10,899)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>6,270</b>	<b>144,864</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	57,725	202,590
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(202,590)
<b>Closing Cash and Cash Equivalents</b>	<b>6,270</b>	<b>202,590</b>	<b>(0)</b>

## Office of Sport

## Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	46,551	45,901	51,427
Personnel Services Expenses	...	...	...
Other Operating Expenses	49,382	41,419	64,502
Grants and Subsidies	627,610	339,200	718,322
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,296	11,296	9,451
Finance Costs	234	246	34
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>735,072</b>	<b>438,063</b>	<b>843,736</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	641,407	337,722	742,424
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,751	1,768	1,974
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	40,249	12,622	40,480
Grants and Contributions	6,343	10,219	84,843
Investment Revenue	...	40	41
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	409	6,300	1,157
<b>Total Revenue</b>	<b>690,158</b>	<b>368,672</b>	<b>870,919</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	64	428	64
<b>Net Result</b>	<b>(44,850)</b>	<b>(68,963)</b>	<b>27,247</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,265	27,868	49,182
Taxes Receivable	...	...	...
Receivables	11,607	19,815	19,815
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	220	220
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>15,872</b>	<b>47,903</b>	<b>69,217</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	2,762	2,991	2,703
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	183,689	181,816	184,617
Plant and Equipment	10,707	10,199	12,591
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	12,128	448	406
Intangibles	3,690	(0)	1,314
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>212,976</b>	<b>195,455</b>	<b>201,632</b>
<b>Total Assets</b>	<b>228,848</b>	<b>243,358</b>	<b>270,849</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,960	8,363	8,363
Contract Liabilities	1,864	3,460	3,460
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,881	252	1,079
Provisions	6,209	7,014	7,014
Other	39	39	39
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>20,953</b>	<b>19,128</b>	<b>19,955</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	9,507	819	236
Provisions	1,063	1,063	1,063
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>10,570</b>	<b>1,882</b>	<b>1,299</b>
<b>Total Liabilities</b>	<b>31,523</b>	<b>21,011</b>	<b>21,255</b>
<b>Net Assets</b>	<b>197,325</b>	<b>222,347</b>	<b>249,594</b>
<b>Equity</b>			
Accumulated Funds	141,805	161,971	189,218
Reserves	55,520	60,376	60,376
Capital Equity	...	...	...
<b>Total Equity</b>	<b>197,325</b>	<b>222,347</b>	<b>249,594</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	44,800	44,416	49,453
Personnel Services	...	...	...
Grants and Subsidies	627,610	339,200	718,322
Finance Costs	234	246	34
Equivalent Income Tax	...	...	...
Other Payments	43,038	38,066	58,159
<b>Total Payments</b>	<b>715,681</b>	<b>421,929</b>	<b>825,968</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	641,407	337,722	742,424
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	40,249	12,622	40,480
Retained Taxes, Fees and Fines	64	64	64
Interest Received	...	40	41
Grants and Contributions	0	3,876	78,500
Other Receipts	409	6,231	1,157
<b>Total Receipts</b>	<b>682,128</b>	<b>360,555</b>	<b>862,666</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(33,553)</b>	<b>(61,373)</b>	<b>36,698</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(8,143)	(6,763)	(14,211)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	0	288
Advances made	(2,597)	(0)	...
Other Investing	...	...	(1,405)
<b>Net Cash Flows From Investing Activities</b>	<b>(10,740)</b>	<b>(6,763)</b>	<b>(15,328)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	870	...
Repayment of Borrowings and Advances	(2,352)	(2,175)	(56)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,352)</b>	<b>(1,305)</b>	<b>(56)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(46,645)</b>	<b>(69,441)</b>	<b>21,314</b>
Opening Cash and Cash Equivalents	50,910	97,310	27,868
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,265</b>	<b>27,868</b>	<b>49,182</b>

## Western Parkland City Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	17,619	14,241	21,504
Personnel Services Expenses	...	...	...
Other Operating Expenses	17,875	19,635	33,492
Grants and Subsidies	36,339	39,539	26,664
Appropriation Expense	...	...	...
Depreciation and Amortisation	898	475	1,547
Finance Costs	9	8	...
Other Expenses	708	...	737
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>73,448</b>	<b>73,899</b>	<b>83,944</b>
<b>Revenue</b>			
Appropriation Revenue	0	...	0
Cluster Grant Revenue	149,684	356,156	250,310
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	382	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	0	...
Grants and Contributions	...	4,745	11,224
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>149,684</b>	<b>361,283</b>	<b>261,534</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>76,236</b>	<b>287,384</b>	<b>177,590</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,948	11,002	19,430
Taxes Receivable	...	...	...
Receivables	764	572	572
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,711</b>	<b>11,574</b>	<b>20,002</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	86,574	313,848	464,152
Plant and Equipment	866	1,476	20,334
Infrastructure Systems	...	14,304	14,304
Investment Properties	...	...	...
Right of Use Assets	168	0	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>87,608</b>	<b>329,628</b>	<b>498,790</b>
<b>Total Assets</b>	<b>90,319</b>	<b>341,202</b>	<b>518,792</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	989	9,322	9,322
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	521	...	...
Provisions	1,084	1,675	1,675
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,595</b>	<b>10,997</b>	<b>10,997</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	77	...	...
Provisions	43	50	50
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>121</b>	<b>50</b>	<b>50</b>
<b>Total Liabilities</b>	<b>2,715</b>	<b>11,047</b>	<b>11,047</b>
<b>Net Assets</b>	<b>87,604</b>	<b>330,155</b>	<b>507,745</b>
<b>Equity</b>			
Accumulated Funds	87,604	330,155	507,745
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>87,604</b>	<b>330,155</b>	<b>507,745</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,619	13,520	21,504
Personnel Services	...	...	...
Grants and Subsidies	36,339	39,539	26,664
Finance Costs	9	8	...
Equivalent Income Tax	...	...	...
Other Payments	18,583	13,004	34,229
<b>Total Payments</b>	<b>72,550</b>	<b>66,072</b>	<b>82,397</b>
<b>Receipts</b>			
Appropriation	0	...	0
Cluster Grant Revenue	149,684	356,156	250,310
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	0	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	4,745	11,224
Other Receipts	...	74	...
<b>Total Receipts</b>	<b>149,684</b>	<b>360,975</b>	<b>261,534</b>
<b>Net Cash Flows From Operating Activities</b>	<b>77,134</b>	<b>294,904</b>	<b>179,137</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(76,068)	(316,450)	(170,709)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(76,068)</b>	<b>(316,450)</b>	<b>(170,709)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(430)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(430)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,066</b>	<b>(21,977)</b>	<b>8,428</b>
Opening Cash and Cash Equivalents	882	32,979	11,002
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,948</b>	<b>11,002</b>	<b>19,430</b>

## Art Gallery of New South Wales

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	30,626	37,720	39,177
Personnel Services Expenses	...	...	...
Other Operating Expenses	30,142	32,310	39,778
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,000	3,682	3,152
Finance Costs	8	...	13
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>63,775</b>	<b>73,712</b>	<b>82,120</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	43,476	43,209	71,091
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	741	960	771
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	22,368	16,659	25,059
Grants and Contributions	106,899	112,760	9,268
Investment Revenue	2,502	(2,055)	2,552
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	15	...	16
<b>Total Revenue</b>	<b>176,001</b>	<b>171,533</b>	<b>108,758</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>112,225</b>	<b>97,821</b>	<b>26,637</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	12,640	2,378	2,744
Taxes Receivable	...	...	...
Receivables	3,773	27,511	27,981
Contract Assets	...	...	...
Inventories	1,164	1,125	1,125
Financial Assets at Fair Value	...	81,059	45,880
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>17,577</b>	<b>112,073</b>	<b>77,730</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	85,855	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	582,647	578,512	636,051
Plant and Equipment	1,801,806	1,838,087	1,839,672
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	4,438	3,368	5,368
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,474,746</b>	<b>2,419,967</b>	<b>2,481,091</b>
<b>Total Assets</b>	<b>2,492,323</b>	<b>2,532,040</b>	<b>2,558,821</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	10,207	24,735	24,735
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	145
Provisions	4,410	4,791	4,790
Other	957	2,375	2,375
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>15,574</b>	<b>31,901</b>	<b>32,045</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	944	944
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	126	126	126
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>126</b>	<b>1,070</b>	<b>1,070</b>
<b>Total Liabilities</b>	<b>15,700</b>	<b>32,971</b>	<b>33,115</b>
<b>Net Assets</b>	<b>2,476,623</b>	<b>2,499,069</b>	<b>2,525,706</b>
<b>Equity</b>			
Accumulated Funds	1,296,316	1,302,440	1,329,077
Reserves	1,180,307	1,196,629	1,196,629
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,476,623</b>	<b>2,499,069</b>	<b>2,525,706</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	29,886	36,508	38,408
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	8	...	13
Equivalent Income Tax	...	...	...
Other Payments	28,269	22,227	37,798
<b>Total Payments</b>	<b>58,163</b>	<b>58,735</b>	<b>76,219</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	43,476	43,209	71,091
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	22,223	18,064	24,907
Retained Taxes, Fees and Fines	...	...	...
Interest Received	102	69	152
Grants and Contributions	102,899	104,297	5,268
Other Receipts	815	6,114	816
<b>Total Receipts</b>	<b>169,515</b>	<b>171,753</b>	<b>102,235</b>
<b>Net Cash Flows From Operating Activities</b>	<b>111,352</b>	<b>113,018</b>	<b>26,016</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(158,411)	(185,828)	(62,429)
Proceeds from Sale of Investments	55,000	84,651	39,279
Purchases of Investments	...	(13,143)	(2,500)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(620)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(103,411)</b>	<b>(114,940)</b>	<b>(25,650)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>7,941</b>	<b>(1,922)</b>	<b>366</b>
Opening Cash and Cash Equivalents	4,699	4,300	2,378
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>12,640</b>	<b>2,378</b>	<b>2,744</b>

## Australian Museum

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	29,716	28,410	31,507
Personnel Services Expenses	...	...	...
Other Operating Expenses	21,358	22,351	22,752
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	10,545	9,134	10,553
Finance Costs	23	20	17
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>61,641</b>	<b>59,915</b>	<b>64,829</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	50,364	49,069	49,273
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,113	1,113	1,156
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	9,359	4,677	7,767
Grants and Contributions	8,225	16,371	10,204
Investment Revenue	...	6	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	3,848	...
<b>Total Revenue</b>	<b>69,062</b>	<b>75,084</b>	<b>68,400</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(5)	(21)	(5)
<b>Net Result</b>	<b>7,415</b>	<b>15,148</b>	<b>3,566</b>



## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,766	16,602	4,200
Taxes Receivable	...	...	...
Receivables	713	1,182	1,182
Contract Assets	...	...	...
Inventories	216	334	329
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,695</b>	<b>18,118</b>	<b>5,711</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	237,101	286,812	287,652
Plant and Equipment	850,912	821,971	837,397
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	837	768	356
Intangibles	2,703	1,503	1,178
Other Assets	436	436	436
<b>Total Non Current Assets</b>	<b>1,091,989</b>	<b>1,111,490</b>	<b>1,127,018</b>
<b>Total Assets</b>	<b>1,098,684</b>	<b>1,129,608</b>	<b>1,132,729</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,446	2,798	2,798
Contract Liabilities	2,971	3,287	3,297
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	202	524	47
Provisions	2,998	3,160	3,160
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>8,617</b>	<b>9,769</b>	<b>9,302</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	735	689	689
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	651	251	273
Provisions	80	89	89
Other	50	50	50
<b>Total Non Current Liabilities</b>	<b>1,516</b>	<b>1,079</b>	<b>1,101</b>
<b>Total Liabilities</b>	<b>10,133</b>	<b>10,848</b>	<b>10,403</b>
<b>Net Assets</b>	<b>1,088,551</b>	<b>1,118,760</b>	<b>1,122,326</b>
<b>Equity</b>			
Accumulated Funds	646,387	651,195	654,761
Reserves	442,164	467,565	467,565
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,088,551</b>	<b>1,118,760</b>	<b>1,122,326</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	28,603	27,003	30,350
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	23	20	17
Equivalent Income Tax	...	...	...
Other Payments	21,358	27,398	22,752
<b>Total Payments</b>	<b>49,983</b>	<b>54,421</b>	<b>53,120</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	50,364	49,069	49,273
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	9,359	4,482	7,767
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	6	...
Grants and Contributions	7,665	16,349	10,214
Other Receipts	...	8,226	...
<b>Total Receipts</b>	<b>67,388</b>	<b>78,132</b>	<b>67,254</b>
<b>Net Cash Flows From Operating Activities</b>	<b>17,405</b>	<b>23,711</b>	<b>14,134</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(20,461)	(16,132)	(26,021)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(20,461)</b>	<b>(16,132)</b>	<b>(26,021)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(510)	(517)	(515)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(510)</b>	<b>(517)</b>	<b>(515)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,566)</b>	<b>7,062</b>	<b>(12,402)</b>
Opening Cash and Cash Equivalents	9,332	9,540	16,602
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,766</b>	<b>16,602</b>	<b>4,200</b>

## Destination NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	0	8,893	27,436
Personnel Services Expenses	22,689	16,415	(0)
Other Operating Expenses	338,427	266,812	383,528
Grants and Subsidies	10,334	6,936	10,752
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,543	1,584	498
Finance Costs	42	41	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>373,036</b>	<b>300,681</b>	<b>422,214</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	370,586	281,690	416,472
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0	3	371
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	5,500	6,025	5,500
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	2,490	...
<b>Total Revenue</b>	<b>376,086</b>	<b>290,208</b>	<b>422,343</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(518)	...
<b>Net Result</b>	<b>3,050</b>	<b>(10,992)</b>	<b>129</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,909	11,775	12,172
Taxes Receivable	...	...	...
Receivables	2,915	2,832	2,832
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>13,824</b>	<b>14,607</b>	<b>15,004</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	441	1,322	1,056
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,404	0	...
Intangibles	25	13	11
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,870</b>	<b>1,335</b>	<b>1,067</b>
<b>Total Assets</b>	<b>15,694</b>	<b>15,942</b>	<b>16,071</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	21,180	19,692	19,692
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	81	88	88
Borrowings	1,903	7	7
Provisions	3,623	2,657	2,657
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>26,786</b>	<b>22,444</b>	<b>22,444</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	1,113	1,113
Borrowings	158	...	...
Provisions	1,103	2,526	2,526
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,260</b>	<b>3,639</b>	<b>3,639</b>
<b>Total Liabilities</b>	<b>28,046</b>	<b>26,083</b>	<b>26,083</b>
<b>Net Assets</b>	<b>(12,352)</b>	<b>(10,141)</b>	<b>(10,012)</b>
<b>Equity</b>			
Accumulated Funds	(12,352)	(10,141)	(10,012)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(12,352)</b>	<b>(10,141)</b>	<b>(10,012)</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	0	8,890	27,065
Personnel Services	22,689	16,415	(0)
Grants and Subsidies	10,334	6,936	10,752
Finance Costs	42	41	...
Equivalent Income Tax	...	...	...
Other Payments	337,427	263,708	382,528
<b>Total Payments</b>	<b>370,493</b>	<b>295,990</b>	<b>420,345</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	370,586	281,690	416,472
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	4,500	5,025	4,500
Other Receipts	...	6,314	...
<b>Total Receipts</b>	<b>375,086</b>	<b>293,029</b>	<b>420,972</b>
<b>Net Cash Flows From Operating Activities</b>	<b>4,593</b>	<b>(2,962)</b>	<b>627</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(350)	(1,010)	(230)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(350)</b>	<b>(1,010)</b>	<b>(230)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,783)	(1,798)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,783)</b>	<b>(1,798)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,460</b>	<b>(5,769)</b>	<b>397</b>
Opening Cash and Cash Equivalents	8,449	17,545	11,775
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,909</b>	<b>11,776</b>	<b>12,172</b>

## Historic Houses Trust of New South Wales

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	330	...
Personnel Services Expenses	20,792	17,833	21,849
Other Operating Expenses	5,341	9,433	5,761
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,581	2,064	2,552
Finance Costs	3	2	4
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>28,717</b>	<b>29,662</b>	<b>30,166</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	21,287	21,149	24,500
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	330	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,237	2,068	4,994
Grants and Contributions	2,810	10,479	3,261
Investment Revenue	406	(96)	168
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	888	7,311	941
<b>Total Revenue</b>	<b>32,628</b>	<b>41,241</b>	<b>33,863</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>3,911</b>	<b>11,579</b>	<b>3,697</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	8,442	11,765	13,521
Taxes Receivable	...	...	...
Receivables	845	854	854
Contract Assets	...	...	...
Inventories	177	177	177
Financial Assets at Fair Value	...	9,634	9,714
Other Financial Assets	9,600	...	...
Other	...	0	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>19,064</b>	<b>22,431</b>	<b>24,267</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	505	505	474
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	289,481	308,951	311,518
Plant and Equipment	44,608	45,428	45,722
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	100	84	129
Intangibles	591	649	251
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>335,285</b>	<b>355,617</b>	<b>358,095</b>
<b>Total Assets</b>	<b>354,348</b>	<b>378,048</b>	<b>382,361</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,834	7,216	5,434
Contract Liabilities	277	417	417
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	83	82	82
Provisions	2,421	120	2,452
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,614</b>	<b>7,835</b>	<b>8,384</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	140	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	8	25	65
Provisions	562	505	531
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>709</b>	<b>530</b>	<b>596</b>
<b>Total Liabilities</b>	<b>8,324</b>	<b>8,365</b>	<b>8,981</b>
<b>Net Assets</b>	<b>346,025</b>	<b>369,683</b>	<b>373,381</b>
<b>Equity</b>			
Accumulated Funds	164,800	173,587	177,285
Reserves	181,224	196,096	196,096
Capital Equity	...	...	...
<b>Total Equity</b>	<b>346,025</b>	<b>369,683</b>	<b>373,381</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	(0)	...
Personnel Services	20,792	17,833	21,849
Grants and Subsidies	...	...	...
Finance Costs	3	2	4
Equivalent Income Tax	...	...	...
Other Payments	6,589	7,173	5,376
<b>Total Payments</b>	<b>27,384</b>	<b>25,008</b>	<b>27,230</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	21,287	21,149	24,500
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,892	2,109	5,186
Retained Taxes, Fees and Fines	...	...	...
Interest Received	406	5	88
Grants and Contributions	2,785	9,996	3,236
Other Receipts	888	7,192	971
<b>Total Receipts</b>	<b>33,258</b>	<b>40,451</b>	<b>33,981</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,875</b>	<b>15,443</b>	<b>6,751</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(3,272)	(9,946)	(4,972)
Proceeds from Sale of Investments	...	500	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(3,272)</b>	<b>(9,446)</b>	<b>(4,972)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(57)	(100)	(23)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(57)</b>	<b>(100)</b>	<b>(23)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,546</b>	<b>5,897</b>	<b>1,756</b>
Opening Cash and Cash Equivalents	5,896	5,868	11,765
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>8,442</b>	<b>11,765</b>	<b>13,521</b>



## Museum of Applied Arts and Sciences

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	28,797	39,816	29,997
Personnel Services Expenses	...	...	...
Other Operating Expenses	24,048	23,171	33,154
Grants and Subsidies	10,000	2,500	15,000
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,760	10,776	7,846
Finance Costs	4	1	6
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>69,609</b>	<b>76,264</b>	<b>86,003</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	50,616	47,359	60,399
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,303	869	1,456
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,945	16,489	3,063
Grants and Contributions	12,599	11,901	17,752
Investment Revenue	125	220	125
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	99	699	101
<b>Total Revenue</b>	<b>67,687</b>	<b>77,537</b>	<b>82,896</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,921)</b>	<b>1,273</b>	<b>(3,106)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,041	8,592	8,365
Taxes Receivable	...	...	...
Receivables	1,435	970	970
Contract Assets	2,126	1,467	1,467
Inventories	200	245	245
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,803</b>	<b>11,274</b>	<b>11,047</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	4,159	3,922	4,047
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	412,113	176,922	174,842
Plant and Equipment	345,564	345,093	344,251
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	79	191	191
Intangibles	...	6,593	6,593
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>761,915</b>	<b>532,722</b>	<b>529,925</b>
<b>Total Assets</b>	<b>768,718</b>	<b>543,996</b>	<b>540,972</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,335	3,206	3,206
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	57	90	99
Provisions	4,050	4,623	4,623
Other	500	156	156
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>6,942</b>	<b>8,075</b>	<b>8,084</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	46	100	173
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>46</b>	<b>100</b>	<b>173</b>
<b>Total Liabilities</b>	<b>6,988</b>	<b>8,175</b>	<b>8,257</b>
<b>Net Assets</b>	<b>761,730</b>	<b>535,821</b>	<b>532,715</b>
<b>Equity</b>			
Accumulated Funds	318,745	319,695	316,589
Reserves	442,985	216,126	216,126
Capital Equity	...	...	...
<b>Total Equity</b>	<b>761,730</b>	<b>535,821</b>	<b>532,715</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	27,494	38,209	28,541
Personnel Services	...	...	...
Grants and Subsidies	10,000	2,500	15,000
Finance Costs	4	1	6
Equivalent Income Tax	...	...	...
Other Payments	22,448	24,592	31,552
<b>Total Payments</b>	<b>59,946</b>	<b>65,302</b>	<b>75,099</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	50,616	47,359	60,399
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,945	16,615	3,063
Retained Taxes, Fees and Fines	...	...	...
Interest Received	0	20	0
Grants and Contributions	10,099	11,528	15,252
Other Receipts	99	721	101
<b>Total Receipts</b>	<b>63,760</b>	<b>76,243</b>	<b>78,815</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,813</b>	<b>10,941</b>	<b>3,717</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(3,944)	(4,708)	(3,944)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(4,160)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(3,944)</b>	<b>(8,868)</b>	<b>(3,944)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(58)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(58)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(131)</b>	<b>2,015</b>	<b>(227)</b>
Opening Cash and Cash Equivalents	3,172	6,577	8,592
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,041</b>	<b>8,592</b>	<b>8,365</b>

## State Archives and Records Authority of New South Wales

### Operating Statement

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
<b>Expenses Excluding Losses</b>		
Operating Expenses -		
Employee Related	...	9,628
Personnel Services Expenses	17,233	11,086
Other Operating Expenses	8,132	10,648
Grants and Subsidies	...	...
Appropriation Expense	...	...
Depreciation and Amortisation	8,041	7,278
Finance Costs	491	137
Other Expenses	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>33,898</b>	<b>38,778</b>
<b>Revenue</b>		
Appropriation Revenue	...	...
Cluster Grant Revenue	11,138	10,205
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	385
Transfers to the Crown Entity	...	...
Sales of Goods and Services	23,151	25,364
Grants and Contributions	...	5,570
Investment Revenue	...	...
Retained Taxes, Fees and Fines	...	...
Other Revenue	6,209	16,082
<b>Total Revenue</b>	<b>40,498</b>	<b>57,606</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...
Other Gains/(Losses)	...	...
<b>Net Result</b>	<b>6,600</b>	<b>18,829</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	7,793	5,630	5,600
Taxes Receivable	...	...	...
Receivables	3,690	8,280	9,217
Contract Assets	...	...	...
Inventories	12	12	12
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,494</b>	<b>13,921</b>	<b>14,829</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	73,495	67,861	64,767
Plant and Equipment	1,050,226	1,063,110	1,070,367
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	18,155	8,265	7,543
Intangibles	2,219	6,470	6,538
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,144,096</b>	<b>1,145,707</b>	<b>1,149,216</b>
<b>Total Assets</b>	<b>1,155,589</b>	<b>1,159,629</b>	<b>1,164,045</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,408	12,418	13,504
Contract Liabilities	165	500	500
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,012	2,814	3,060
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>8,586</b>	<b>15,732</b>	<b>17,064</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	169	169	169
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	17,191	6,050	5,082
Provisions	...	...	...
Other	157	157	165
<b>Total Non Current Liabilities</b>	<b>17,517</b>	<b>6,376</b>	<b>5,416</b>
<b>Total Liabilities</b>	<b>26,103</b>	<b>22,108</b>	<b>22,480</b>
<b>Net Assets</b>	<b>1,129,487</b>	<b>1,137,520</b>	<b>1,141,564</b>
<b>Equity</b>			
Accumulated Funds	340,902	353,648	357,692
Reserves	788,585	783,873	783,873
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,129,487</b>	<b>1,137,520</b>	<b>1,141,564</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	9,243	39,944
Personnel Services	17,233	11,086	2,005
Grants and Subsidies	...	...	...
Finance Costs	491	137	511
Equivalent Income Tax	...	...	...
Other Payments	7,875	3,523	9,911
<b>Total Payments</b>	<b>25,600</b>	<b>23,991</b>	<b>52,371</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,138	10,205	12,290
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	23,051	21,857	45,235
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	5,570	451
Other Receipts	70	26	73
<b>Total Receipts</b>	<b>34,259</b>	<b>37,658</b>	<b>58,049</b>
<b>Net Cash Flows From Operating Activities</b>	<b>8,659</b>	<b>13,667</b>	<b>5,678</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(5,380)	(5,557)	(3,854)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(4,370)	(500)
<b>Net Cash Flows From Investing Activities</b>	<b>(5,380)</b>	<b>(9,927)</b>	<b>(4,354)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,060)	(1,650)	(1,354)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,060)</b>	<b>(1,650)</b>	<b>(1,354)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,219</b>	<b>2,090</b>	<b>(30)</b>
Opening Cash and Cash Equivalents	6,573	3,540	5,630
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>7,793</b>	<b>5,630</b>	<b>5,600</b>

## State Library of New South Wales

### Operating Statement

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	33,290	33,614	34,862
Personnel Services Expenses	...	...	...
Other Operating Expenses	19,041	17,839	22,594
Grants and Subsidies	38,618	38,618	40,468
Appropriation Expense	...	...	...
Depreciation and Amortisation	13,067	10,067	11,967
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>104,016</b>	<b>100,138</b>	<b>109,891</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	104,191	95,636	106,819
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,371	2,394	2,447
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,629	949	2,798
Grants and Contributions	3,974	15,224	10,100
Investment Revenue	1,301	(690)	1,317
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	10	1,102	11
<b>Total Revenue</b>	<b>114,476</b>	<b>114,615</b>	<b>123,491</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(21)	(242,827)	(21)
<b>Net Result</b>	<b>10,439</b>	<b>(228,350)</b>	<b>13,580</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,701	2,716	3,574
Taxes Receivable	...	...	...
Receivables	1,768	2,168	2,202
Contract Assets	...	...	...
Inventories	209	209	209
Financial Assets at Fair Value	5,026	2,026	2,026
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>11,704</b>	<b>7,119</b>	<b>8,011</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	24,079	27,179	28,279
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	307,746	318,816	328,018
Plant and Equipment	1,561,957	1,309,567	1,310,134
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	74,967	74,815	78,349
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,968,749</b>	<b>1,730,377</b>	<b>1,744,780</b>
<b>Total Assets</b>	<b>1,980,453</b>	<b>1,737,496</b>	<b>1,752,791</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	6,839	5,001	6,716
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,998	5,998	5,998
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,837</b>	<b>10,999</b>	<b>12,714</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	138	138	138
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>138</b>	<b>138</b>	<b>138</b>
<b>Total Liabilities</b>	<b>11,975</b>	<b>11,137</b>	<b>12,852</b>
<b>Net Assets</b>	<b>1,968,478</b>	<b>1,726,359</b>	<b>1,739,939</b>
<b>Equity</b>			
Accumulated Funds	1,698,808	1,139,254	1,152,834
Reserves	269,670	587,105	587,105
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,968,478</b>	<b>1,726,359</b>	<b>1,739,939</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	30,920	30,366	32,415
Personnel Services	...	...	...
Grants and Subsidies	38,618	38,618	40,468
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	19,243	20,117	20,879
<b>Total Payments</b>	<b>88,780</b>	<b>89,101</b>	<b>93,762</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	104,191	95,636	106,819
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,592	1,888	2,764
Retained Taxes, Fees and Fines	(21)	(21)	(21)
Interest Received	301	220	317
Grants and Contributions	3,974	14,724	10,100
Other Receipts	710	1,688	711
<b>Total Receipts</b>	<b>111,748</b>	<b>114,135</b>	<b>120,689</b>
<b>Net Cash Flows From Operating Activities</b>	<b>22,967</b>	<b>25,034</b>	<b>26,928</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(17,558)	(20,103)	(19,930)
Proceeds from Sale of Investments	1,317	...	500
Purchases of Investments	(300)	(784)	(1,300)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(5,554)	(4,354)	(5,340)
<b>Net Cash Flows From Investing Activities</b>	<b>(22,095)</b>	<b>(25,241)</b>	<b>(26,070)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>872</b>	<b>(207)</b>	<b>858</b>
Opening Cash and Cash Equivalents	3,829	2,923	2,716
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,701</b>	<b>2,716</b>	<b>3,574</b>



## 4. HEALTH CLUSTER

### 4.1 Agency Expense Summary

Health cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change	2021-22	2022-23	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Ministry of Health</b>	30,188.3	30,653.4	1.5	2,128.5	2,843.7	33.6
Cluster Grants and other adjustments .....	31.7	31.1	(1.8)	...	...	...
<b>Total Principal Agency</b>	<b>30,219.9</b>	<b>30,684.5</b>	<b>1.5</b>	<b>2,128.5</b>	<b>2,843.7</b>	<b>33.6</b>
Total excluding impact of one-off factors <sup>(b)</sup> .....	24,221.9	26,636.4	10.0	...	...	...
Total capital investment for the Health cluster <sup>(c)</sup> .....	...	...	...	2,331.8	3,025.8	29.7
<b>Cluster Agencies</b>						
Health Care Complaints Commission .....	21.9	23.9	8.9	0.3	3.1	N/A
Mental Health Commission of New South Wales <sup>(d)</sup> .....	10.1	9.0	(11.2)	...	0.0	...
<b>Total Cluster Agencies</b>	<b>32.1</b>	<b>32.9</b>	<b>2.6</b>	<b>0.3</b>	<b>3.1</b>	<b>N/A</b>

(a) This table shows expenses on an uneliminated basis.

(b) The 2022-23 Ministry of Health's underlying growth rate is 10 per cent after adjusting for several one-off or time-limited variations, including time limited funding related to the COVID-19 public health response.

(c) Total capital investment includes capital expensing related to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards (\$203.1 million in 2021-22 and \$179.1 million in 2022-23).

(d) The Mental Health Commission received some time limited funding from the Health Innovation Fund in 2021-22. This funding was project specific and did not continue into 2022-23.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 4.2 Financial Statements

### Ministry of Health

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	16,145,588	16,555,579	18,224,727
Personnel Services Expenses	...	...	...
Other Operating Expenses	7,918,460	10,310,193	9,117,307
Grants and Subsidies	1,603,846	2,018,911	1,833,475
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,322,613	1,196,943	1,384,749
Finance Costs	139,260	138,323	124,267
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>27,129,766</b>	<b>30,219,949</b>	<b>30,684,524</b>
<b>Revenue</b>			
Appropriation Revenue	15,786,794	16,629,772	18,729,865
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	476,729	447,927	501,250
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,817,099	2,660,038	2,784,707
Grants and Contributions	8,940,321	10,193,856	9,153,087
Investment Revenue	33,141	8,777	33,185
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	158,244	88,431	109,610
<b>Total Revenue</b>	<b>28,212,327</b>	<b>30,028,800</b>	<b>31,311,703</b>
Gain/(Loss) on Disposal of Non Current Assets	3,415	16,025	...
Other Gains/(Losses)	(10,283)	565,193	(10,283)
<b>Net Result</b>	<b>1,075,693</b>	<b>390,070</b>	<b>616,896</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,513,804	1,864,788	1,594,185
Taxes Receivable	...	...	...
Receivables	988,063	1,101,427	1,103,413
Contract Assets	2,031	1,794	1,794
Inventories	290,512	960,674	141,544
Financial Assets at Fair Value	149,061	156,339	155,992
Other Financial Assets	16,171	73	73
Other	...	...	...
Assets Held For Sale	9,087	294	294
<b>Total Current Assets</b>	<b>2,968,729</b>	<b>4,085,388</b>	<b>2,997,295</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	113,793	12,288	12,288
Inventories	...	...	...
Financial Assets at Fair Value	24,958	28,840	26,264
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	23,293,931	22,767,286	24,234,843
Plant and Equipment	1,750,094	1,511,582	1,769,553
Infrastructure Systems	502,047	602,181	576,093
Investment Properties	...	...	...
Right of Use Assets	1,295,950	575,084	520,991
Intangibles	790,717	679,737	888,346
Other Assets	85,766	86,501	88,361
<b>Total Non Current Assets</b>	<b>27,857,256</b>	<b>26,263,499</b>	<b>28,116,739</b>
<b>Total Assets</b>	<b>30,825,986</b>	<b>30,348,887</b>	<b>31,114,033</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,891,560	2,063,079	2,063,076
Contract Liabilities	53,103	69,271	69,271
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	224,602	163,838	169,872
Provisions	2,564,218	3,112,457	2,995,452
Other	91,481	155,568	105,580
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,824,964</b>	<b>5,564,213</b>	<b>5,403,251</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	97	31,682	31,682
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,170,059	1,468,880	1,381,985
Provisions	45,555	62,652	63,443
Other	289,299	327,128	312,443
<b>Total Non Current Liabilities</b>	<b>2,505,011</b>	<b>1,890,342</b>	<b>1,789,553</b>
<b>Total Liabilities</b>	<b>7,329,974</b>	<b>7,454,554</b>	<b>7,192,805</b>
<b>Net Assets</b>	<b>23,496,011</b>	<b>22,894,333</b>	<b>23,921,229</b>
<b>Equity</b>			
Accumulated Funds	15,499,057	14,754,803	15,371,699
Reserves	7,996,955	8,139,530	8,549,530
Capital Equity	...	...	...
<b>Total Equity</b>	<b>23,496,011</b>	<b>22,894,333</b>	<b>23,921,229</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	15,691,156	15,879,853	17,881,087
Personnel Services	...	...	...
Grants and Subsidies	1,603,846	1,739,586	1,775,966
Finance Costs	139,260	138,823	124,267
Equivalent Income Tax	...	...	...
Other Payments	9,108,869	11,359,245	9,863,695
<b>Total Payments</b>	<b>26,543,132</b>	<b>29,117,507</b>	<b>29,645,015</b>
<b>Receipts</b>			
Appropriation	15,786,794	16,629,772	18,729,865
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,749,458	2,603,289	2,765,322
Retained Taxes, Fees and Fines	...	...	...
Interest Received	31,325	12,416	31,325
Grants and Contributions	8,940,321	10,095,404	9,145,130
Other Receipts	1,562,320	1,440,603	1,609,413
<b>Total Receipts</b>	<b>29,070,218</b>	<b>30,781,484</b>	<b>32,281,054</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,527,086</b>	<b>1,663,977</b>	<b>2,636,040</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	68,200	88,286	15,000
Purchases of Property, Plant and Equipment	(2,563,940)	(1,652,726)	(2,448,017)
Proceeds from Sale of Investments	3,234	3,000	2,923
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(223,889)	(83,464)	(305,733)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,716,395)</b>	<b>(1,644,904)</b>	<b>(2,735,827)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	(600)
Repayment of Borrowings and Advances	(190,265)	(188,278)	(170,216)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(190,265)</b>	<b>(188,278)</b>	<b>(170,816)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(379,574)</b>	<b>(169,205)</b>	<b>(270,603)</b>
Opening Cash and Cash Equivalents	1,893,378	2,031,071	1,864,788
Reclassification of Cash Equivalents	...	2,922	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,513,804</b>	<b>1,864,788</b>	<b>1,594,185</b>

## Health Care Complaints Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	17,202	17,029	18,680
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,944	3,088	4,442
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,361	1,413	379
Finance Costs	85	85	...
Other Expenses	400	325	400
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>21,992</b>	<b>21,940</b>	<b>23,901</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	20,684	23,929	22,607
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	290	293	300
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	650	707	650
<b>Total Revenue</b>	<b>21,624</b>	<b>24,929</b>	<b>23,557</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	193	...
<b>Net Result</b>	<b>(368)</b>	<b>3,182</b>	<b>(344)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,271	4,350	1,320
Taxes Receivable	...	...	...
Receivables	325	525	525
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,596</b>	<b>4,875</b>	<b>1,845</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	442	442	442
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,182	1,146	805
Plant and Equipment	126	122	159
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,597	...	...
Intangibles	59	34	3,024
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>5,406</b>	<b>1,744</b>	<b>4,430</b>
<b>Total Assets</b>	<b>7,002</b>	<b>6,619</b>	<b>6,275</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	577	289	289
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	855	...	...
Provisions	1,633	1,633	1,633
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,065</b>	<b>1,922</b>	<b>1,922</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,868	...	...
Provisions	420	420	420
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3,288</b>	<b>420</b>	<b>420</b>
<b>Total Liabilities</b>	<b>6,353</b>	<b>2,342</b>	<b>2,342</b>
<b>Net Assets</b>	<b>649</b>	<b>4,277</b>	<b>3,933</b>
<b>Equity</b>			
Accumulated Funds	649	4,277	3,933
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>649</b>	<b>4,277</b>	<b>3,933</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	16,912	16,723	18,380
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	85	85	...
Equivalent Income Tax	...	...	...
Other Payments	3,344	4,665	4,842
<b>Total Payments</b>	<b>20,341</b>	<b>21,473</b>	<b>23,222</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	20,684	23,929	22,607
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	650	975	650
<b>Total Receipts</b>	<b>21,334</b>	<b>24,904</b>	<b>23,257</b>
<b>Net Cash Flows From Operating Activities</b>	<b>993</b>	<b>3,431</b>	<b>35</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(108)	(108)	(65)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	(3,000)
<b>Net Cash Flows From Investing Activities</b>	<b>(108)</b>	<b>(108)</b>	<b>(3,065)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(952)	(943)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(952)</b>	<b>(943)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(67)</b>	<b>2,380</b>	<b>(3,030)</b>
Opening Cash and Cash Equivalents	1,338	1,970	4,350
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,271</b>	<b>4,350</b>	<b>1,320</b>

## Mental Health Commission of New South Wales

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	6,721	5,863	6,156
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,817	2,862	1,923
Grants and Subsidies	186	1,200	800
Appropriation Expense	...	...	...
Depreciation and Amortisation	176	185	104
Finance Costs	1	2	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>9,901</b>	<b>10,112</b>	<b>8,983</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	8,080	8,243	8,494
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	26	162	128
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,640	1,640	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>9,746</b>	<b>10,045</b>	<b>8,622</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(155)</b>	<b>(67)</b>	<b>(361)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,004	1,094	845
Taxes Receivable	...	...	...
Receivables	328	328	320
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,332</b>	<b>1,422</b>	<b>1,165</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	27	47	39
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	0	0	0
Intangibles	373	360	289
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>400</b>	<b>407</b>	<b>328</b>
<b>Total Assets</b>	<b>1,732</b>	<b>1,829</b>	<b>1,493</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	938	809	834
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	12
Provisions	462	462	462
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,400</b>	<b>1,271</b>	<b>1,308</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1	1	(11)
Provisions	145	145	145
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>146</b>	<b>146</b>	<b>134</b>
<b>Total Liabilities</b>	<b>1,546</b>	<b>1,417</b>	<b>1,442</b>
<b>Net Assets</b>	<b>186</b>	<b>412</b>	<b>51</b>
<b>Equity</b>			
Accumulated Funds	186	412	51
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>186</b>	<b>412</b>	<b>51</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	6,696	5,735	6,028
Personnel Services	...	...	...
Grants and Subsidies	186	1,200	800
Finance Costs	1	2	...
Equivalent Income Tax	...	...	...
Other Payments	2,792	3,349	1,898
<b>Total Payments</b>	<b>9,675</b>	<b>10,286</b>	<b>8,726</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	8,080	8,243	8,494
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,640	1,640	...
Other Receipts	...	349	8
<b>Total Receipts</b>	<b>9,720</b>	<b>10,232</b>	<b>8,502</b>
<b>Net Cash Flows From Operating Activities</b>	<b>45</b>	<b>(54)</b>	<b>(224)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(36)	(359)	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(178)	...	(25)
<b>Net Cash Flows From Investing Activities</b>	<b>(214)</b>	<b>(359)</b>	<b>(25)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(140)	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(140)</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(309)</b>	<b>(413)</b>	<b>(249)</b>
Opening Cash and Cash Equivalents	1,313	1,507	1,094
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,004</b>	<b>1,094</b>	<b>845</b>

## 5. PLANNING AND ENVIRONMENT CLUSTER

### 5.1 Agency Expense Summary

Planning and Environment cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change %	2021-22	2022-23	Change %
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
<b>Department of Planning and Environment</b>	4,411.9	4,612.5	4.5	501.9	689.9	37.5
Cluster Grants .....	540.8	641.0	18.5	...	...	...
<b>Total Principal Agency</b>	<b>4,952.7</b>	<b>5,253.5</b>	<b>6.1</b>	<b>501.9</b>	<b>689.9</b>	<b>37.5</b>
<b>Cluster Agencies</b>						
Environment Protection Authority .....	317.7	429.3	35.1	6.0	16.5	173.9
Environmental Trust .....	50.5	102.4	102.8	...	...	...
Natural Resources Commission .....	7.4	6.1	(17.7)	...	...	...
Sydney Olympic Park Authority .....	167.3	180.3	7.8	80.7	21.1	(73.8)
Aboriginal Housing Office.....	167.0	188.7	13.0	96.8	90.6	(6.4)
Biodiversity Conservation Trust of NSW .....	97.2	76.9	(20.9)	2.0	15.2	648.1
Hunter and Central Coast Development Corporation .....	24.5	50.9	107.7	1.0	7.0	575.6
Lands Administration Ministerial Corporation ..	9.3	6.1	(34.8)	3.9	1.2	(68.8)
Planning Ministerial Corporation .....	37.4	91.4	144.7	96.0	120.6	25.6
Property NSW .....	412.1	782.5	89.9	74.8	368.1	392.4
Water Administration Ministerial Corporation ..	64.1	63.0	(1.6)	3.0	3.0	...
<b>Total Cluster Agencies<sup>(b)</sup></b>	<b>1,354.5</b>	<b>1,977.6</b>	<b>46.0</b>	<b>364.2</b>	<b>643.2</b>	<b>76.6</b>

(a) This table shows expenses on an uneliminated basis.

(b) 2022-23 Budget totals exclude an additional \$61.5 million expenses in other funds and trusts within the cluster.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 5.2 Financial Statements

### Department of Planning and Environment

#### Operating Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,305,412	1,337,888	1,359,625
Personnel Services Expenses	...	...	...
Other Operating Expenses	906,767	657,034	971,663
Grants and Subsidies	2,981,961	2,706,508	2,709,785
Appropriation Expense	...	...	...
Depreciation and Amortisation	259,833	226,938	205,900
Finance Costs	18,460	11,758	3,279
Other Expenses	13,094	12,569	3,204
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,485,527</b>	<b>4,952,695</b>	<b>5,253,456</b>
<b>Revenue</b>			
Appropriation Revenue	3,859,142	3,373,928	3,889,499
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	40,836	41,141	44,249
Transfers to the Crown Entity	(62,223)	...	...
Sales of Goods and Services	870,866	819,625	993,225
Grants and Contributions	574,653	673,295	548,924
Investment Revenue	17,495	19,458	18,308
Retained Taxes, Fees and Fines	9,342	9,342	9,613
Other Revenue	111,949	54,789	82,627
<b>Total Revenue</b>	<b>5,422,061</b>	<b>4,991,579</b>	<b>5,586,444</b>
Gain/(Loss) on Disposal of Non Current Assets	7,590	(7,910)	9,090
Other Gains/(Losses)	(100)	101,553	(100)
<b>Net Result</b>	<b>(55,976)</b>	<b>132,527</b>	<b>341,978</b>

**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	777,494	600,370	494,446
Taxes Receivable	...	...	...
Receivables	285,263	258,719	258,718
Contract Assets	(0)	...	...
Inventories	821	789	27,621
Financial Assets at Fair Value	...	2,393	2,393
Other Financial Assets	3,564	...	...
Other	...	(42)	(42)
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,067,143</b>	<b>862,229</b>	<b>783,136</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	129,233	125,476	125,476
Inventories	10,767	10,325	10,325
Financial Assets at Fair Value	7,322	6,976	6,976
Equity Investments	851	...	...
Property, Plant and Equipment -			
Land and Building	8,582,871	9,618,352	9,626,516
Plant and Equipment	86,358	137,943	134,189
Infrastructure Systems	2,857,668	2,854,573	3,307,130
Investment Properties	...	...	...
Right of Use Assets	746,716	23,835	20,546
Intangibles	500,436	515,966	531,190
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>12,922,222</b>	<b>13,293,447</b>	<b>13,762,349</b>
<b>Total Assets</b>	<b>13,989,365</b>	<b>14,155,676</b>	<b>14,545,485</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	296,596	328,032	337,758
Contract Liabilities	32,040	30,233	29,931
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	44,466	12,085	12,721
Provisions	187,797	170,539	170,539
Other	69,037	114,806	115,700
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>629,935</b>	<b>655,694</b>	<b>666,648</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	886,228	34,480	28,644
Provisions	33,118	29,239	29,239
Other	1,961	963	963
<b>Total Non Current Liabilities</b>	<b>921,306</b>	<b>64,682</b>	<b>58,846</b>
<b>Total Liabilities</b>	<b>1,551,241</b>	<b>720,376</b>	<b>725,494</b>
<b>Net Assets</b>	<b>12,438,123</b>	<b>13,435,299</b>	<b>13,819,990</b>
<b>Equity</b>			
Accumulated Funds	11,667,533	11,519,347	11,848,235
Reserves	770,591	1,915,953	1,971,756
Capital Equity	...	...	...
<b>Total Equity</b>	<b>12,438,123</b>	<b>13,435,299</b>	<b>13,819,990</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,266,680	1,296,747	1,315,376
Personnel Services	...	...	...
Grants and Subsidies	2,915,045	2,609,189	2,607,229
Finance Costs	17,669	13,907	3,243
Equivalent Income Tax	...	...	...
Other Payments	911,718	692,660	1,005,637
<b>Total Payments</b>	<b>5,111,112</b>	<b>4,612,502</b>	<b>4,931,485</b>
<b>Receipts</b>			
Appropriation	3,859,142	3,373,928	3,889,499
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(62,223)	(52,951)	...
Sale of Goods and Services	871,028	821,770	993,393
Retained Taxes, Fees and Fines	...	...	...
Interest Received	17,495	19,458	18,307
Grants and Contributions	529,107	640,627	500,257
Other Receipts	121,292	58,888	92,241
<b>Total Receipts</b>	<b>5,335,842</b>	<b>4,861,720</b>	<b>5,493,696</b>
<b>Net Cash Flows From Operating Activities</b>	<b>224,731</b>	<b>249,218</b>	<b>562,211</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	27,044	11,544	27,044
Purchases of Property, Plant and Equipment	(391,456)	(247,279)	(632,193)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(44,344)	(45,280)	(50,261)
<b>Net Cash Flows From Investing Activities</b>	<b>(408,756)</b>	<b>(281,015)</b>	<b>(655,410)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(42,530)	(50,151)	(12,725)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(42,530)</b>	<b>(50,151)</b>	<b>(12,725)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(226,555)</b>	<b>(81,948)</b>	<b>(105,924)</b>
Opening Cash and Cash Equivalents	1,004,049	995,815	600,370
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(313,497)	...
<b>Closing Cash and Cash Equivalents</b>	<b>777,494</b>	<b>600,370</b>	<b>494,446</b>



## Environment Protection Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	118,870	109,439	134,678
Personnel Services Expenses	...	...	...
Other Operating Expenses	148,589	74,042	213,928
Grants and Subsidies	90,397	129,041	74,712
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,811	5,075	5,937
Finance Costs	81	93	29
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>362,748</b>	<b>317,691</b>	<b>429,284</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	198,303	170,365	208,025
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,271	6,332	6,514
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	32,311	33,352	31,346
Grants and Contributions	128,872	107,029	180,277
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	407	407	929
Other Revenue	2,188	4,573	2,310
<b>Total Revenue</b>	<b>368,350</b>	<b>322,058</b>	<b>429,400</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(3,291)	...
<b>Net Result</b>	<b>5,602</b>	<b>1,076</b>	<b>116</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	17,988	33,072	22,659
Taxes Receivable	...	...	...
Receivables	12,417	6,141	6,141
Contract Assets	5,228	6,610	6,610
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>35,633</b>	<b>45,823</b>	<b>35,410</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,059	3,994	3,887
Plant and Equipment	1,292	1,681	1,328
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,845	558	582
Intangibles	25,338	18,200	29,195
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>35,534</b>	<b>24,434</b>	<b>34,993</b>
<b>Total Assets</b>	<b>71,166</b>	<b>70,257</b>	<b>70,403</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,972	19,373	19,373
Contract Liabilities	365	340	340
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	897	185	153
Provisions	10,677	10,549	10,549
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>21,911</b>	<b>30,448</b>	<b>30,416</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,111	390	452
Provisions	582	871	871
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>4,694</b>	<b>1,260</b>	<b>1,322</b>
<b>Total Liabilities</b>	<b>26,605</b>	<b>31,708</b>	<b>31,738</b>
<b>Net Assets</b>	<b>44,561</b>	<b>38,549</b>	<b>38,665</b>
<b>Equity</b>			
Accumulated Funds	43,164	37,211	37,327
Reserves	1,398	1,337	1,337
Capital Equity	...	...	...
<b>Total Equity</b>	<b>44,561</b>	<b>38,549</b>	<b>38,665</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	112,599	103,107	128,164
Personnel Services	...	...	...
Grants and Subsidies	90,397	129,041	74,712
Finance Costs	81	93	29
Equivalent Income Tax	...	...	...
Other Payments	148,589	74,042	213,928
<b>Total Payments</b>	<b>351,667</b>	<b>306,283</b>	<b>416,833</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	198,303	170,365	208,025
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	32,311	29,926	31,346
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	128,872	100,418	180,277
Other Receipts	2,645	11,640	3,239
<b>Total Receipts</b>	<b>362,130</b>	<b>312,349</b>	<b>422,886</b>
<b>Net Cash Flows From Operating Activities</b>	<b>10,463</b>	<b>6,066</b>	<b>6,053</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(14,075)	(5,232)	(16,066)
<b>Net Cash Flows From Investing Activities</b>	<b>(14,075)</b>	<b>(5,232)</b>	<b>(16,066)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(860)	(1,101)	(400)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(860)</b>	<b>(1,101)</b>	<b>(400)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,472)</b>	<b>(267)</b>	<b>(10,413)</b>
Opening Cash and Cash Equivalents	22,460	33,339	33,072
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>17,988</b>	<b>33,072</b>	<b>22,659</b>

## Environmental Trust

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	6,322	5,722	6,517
Grants and Subsidies	87,181	44,795	95,911
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>93,504</b>	<b>50,518</b>	<b>102,428</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	66,567	35,021	77,108
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	16,000	13,443	12,440
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	9,596	713	8,699
<b>Total Revenue</b>	<b>92,164</b>	<b>49,178</b>	<b>98,247</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>(4,181)</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,489	5,924	1,743
Taxes Receivable	...	...	...
Receivables	3,068	794	794
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,558</b>	<b>6,718</b>	<b>2,537</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>4,558</b>	<b>6,718</b>	<b>2,537</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,387	2,711	2,711
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,387</b>	<b>2,711</b>	<b>2,711</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>3,387</b>	<b>2,711</b>	<b>2,711</b>
<b>Net Assets</b>	<b>1,170</b>	<b>4,007</b>	<b>(174)</b>
<b>Equity</b>			
Accumulated Funds	1,170	4,007	(174)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,170</b>	<b>4,007</b>	<b>(174)</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	87,181	44,795	95,911
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	6,322	5,722	6,517
<b>Total Payments</b>	<b>93,504</b>	<b>50,518</b>	<b>102,428</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	66,567	35,021	77,108
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	16,000	13,443	12,440
Other Receipts	9,596	713	8,699
<b>Total Receipts</b>	<b>92,164</b>	<b>49,178</b>	<b>98,247</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>(4,181)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>(4,181)</b>
Opening Cash and Cash Equivalents	2,829	7,264	5,924
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,489</b>	<b>5,924</b>	<b>1,743</b>

## Natural Resources Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,296	4,353	4,423
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,100	2,420	1,543
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	507	533	153
Finance Costs	131	131	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>7,034</b>	<b>7,437</b>	<b>6,120</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	7,686	7,727	5,870
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	57	80	59
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	839	...
<b>Total Revenue</b>	<b>7,743</b>	<b>8,646</b>	<b>5,930</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	815	205	...
<b>Net Result</b>	<b>1,524</b>	<b>1,414</b>	<b>(190)</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	143	579	176
Taxes Receivable	...	...	...
Receivables	165	309	309
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>308</b>	<b>888</b>	<b>485</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	332	482	329
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	6,002	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,334</b>	<b>482</b>	<b>329</b>
<b>Total Assets</b>	<b>6,642</b>	<b>1,370</b>	<b>814</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	322	721	355
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	345	0	(0)
Provisions	449	493	493
Other	250	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,366</b>	<b>1,213</b>	<b>847</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,001	...	...
Provisions	153	146	146
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,154</b>	<b>146</b>	<b>146</b>
<b>Total Liabilities</b>	<b>6,519</b>	<b>1,360</b>	<b>994</b>
<b>Net Assets</b>	<b>123</b>	<b>10</b>	<b>(180)</b>
<b>Equity</b>			
Accumulated Funds	123	10	(180)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>123</b>	<b>10</b>	<b>(180)</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,239	4,252	4,364
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	131	131	...
Equivalent Income Tax	...	...	...
Other Payments	3,313	4,234	1,909
<b>Total Payments</b>	<b>7,683</b>	<b>8,617</b>	<b>6,273</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	7,686	7,727	5,870
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	(200)	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	1,347	...
<b>Total Receipts</b>	<b>7,686</b>	<b>8,874</b>	<b>5,870</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3</b>	<b>257</b>	<b>(403)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(336)	(331)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(336)</b>	<b>(331)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(333)</b>	<b>(74)</b>	<b>(403)</b>
Opening Cash and Cash Equivalents	476	653	579
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>143</b>	<b>579</b>	<b>176</b>

## Sydney Olympic Park Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	30,824	24,539	30,107
Other Operating Expenses	43,766	40,714	47,338
Grants and Subsidies	...	450	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	101,212	101,553	102,766
Finance Costs	100	40	96
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>175,902</b>	<b>167,296</b>	<b>180,307</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	81,849	82,961	30,613
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	52,814	37,304	55,717
Grants and Contributions	1,958	2,057	4,131
Investment Revenue	2,248	1,047	2,528
Retained Taxes, Fees and Fines	610	517	645
Other Revenue	2,534	11,152	2,674
<b>Total Revenue</b>	<b>142,014</b>	<b>135,038</b>	<b>96,308</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	25	...
<b>Net Result</b>	<b>(33,888)</b>	<b>(32,232)</b>	<b>(83,999)</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	54,269	86,619	82,802
Taxes Receivable	...	...	...
Receivables	5,546	8,437	8,437
Contract Assets	...	...	...
Inventories	64	64	64
Financial Assets at Fair Value	879	...	1,084
Other Financial Assets	1,751	1,507	1,507
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>62,509</b>	<b>96,628</b>	<b>93,895</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	4,200	4,200
Inventories	...	...	...
Financial Assets at Fair Value	71,877	77,147	77,147
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	2,255,601	2,381,820	2,346,456
Plant and Equipment	143,496	157,503	136,822
Infrastructure Systems	370,409	447,216	421,715
Investment Properties	...	...	...
Right of Use Assets	1,304	1,293	1,183
Intangibles	...	...	...
Other Assets	7,683	3,527	3,527
<b>Total Non Current Assets</b>	<b>2,850,371</b>	<b>3,072,706</b>	<b>2,991,050</b>
<b>Total Assets</b>	<b>2,912,879</b>	<b>3,169,334</b>	<b>3,084,945</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	14,462	14,321	13,980
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	172	71	218
Provisions	3,947	3,947	3,947
Other	4,100	4,000	4,000
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>22,681</b>	<b>22,339</b>	<b>22,145</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,157	1,381	1,185
Provisions	455	479	479
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,611</b>	<b>1,860</b>	<b>1,664</b>
<b>Total Liabilities</b>	<b>24,292</b>	<b>24,199</b>	<b>23,809</b>
<b>Net Assets</b>	<b>2,888,587</b>	<b>3,145,135</b>	<b>3,061,136</b>
<b>Equity</b>			
Accumulated Funds	1,548,139	1,585,041	1,501,042
Reserves	1,340,448	1,560,094	1,560,094
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,888,587</b>	<b>3,145,135</b>	<b>3,061,136</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	30,824	24,539	30,107
Grants and Subsidies	...	450	...
Finance Costs	100	40	96
Equivalent Income Tax	...	...	...
Other Payments	43,766	31,101	47,679
<b>Total Payments</b>	<b>74,690</b>	<b>56,130</b>	<b>77,882</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	81,849	82,961	30,613
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	52,814	33,449	55,717
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1,369	61	1,444
Grants and Contributions	1,958	2,050	4,131
Other Receipts	3,145	34,230	3,319
<b>Total Receipts</b>	<b>141,135</b>	<b>152,751</b>	<b>95,224</b>
<b>Net Cash Flows From Operating Activities</b>	<b>66,445</b>	<b>96,621</b>	<b>17,342</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(74,314)	(84,087)	(21,110)
Proceeds from Sale of Investments	...	1,338	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(74,314)</b>	<b>(82,749)</b>	<b>(21,110)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	27	...	24
Repayment of Borrowings and Advances	54	...	(73)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>81</b>	<b>...</b>	<b>(49)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(7,788)</b>	<b>13,872</b>	<b>(3,817)</b>
Opening Cash and Cash Equivalents	62,057	72,748	86,619
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>54,269</b>	<b>86,619</b>	<b>82,802</b>

## Aboriginal Housing Office

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	19,345	17,943	23,930
Other Operating Expenses	72,383	66,258	74,252
Grants and Subsidies	71,275	59,030	64,689
Appropriation Expense	...	...	...
Depreciation and Amortisation	23,779	23,779	25,857
Finance Costs	...	7	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>186,782</b>	<b>167,017</b>	<b>188,728</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	81,669	79,736	75,392
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	57,515	52,508	51,134
Grants and Contributions	111,441	127,698	104,792
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	8,313	12,967	12,122
<b>Total Revenue</b>	<b>258,939</b>	<b>272,909</b>	<b>243,440</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(1,422)	...
Other Gains/(Losses)	(7,367)	(7,367)	(7,525)
<b>Net Result</b>	<b>64,790</b>	<b>97,103</b>	<b>47,187</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,346	37,483	31,882
Taxes Receivable	...	...	...
Receivables	2,450	2,450	1,776
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,797</b>	<b>39,933</b>	<b>33,658</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	2,438,819	2,873,689	3,232,539
Plant and Equipment	875	875	1,083
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	0	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,439,694</b>	<b>2,874,564</b>	<b>3,233,622</b>
<b>Total Assets</b>	<b>2,446,491</b>	<b>2,914,497</b>	<b>3,267,280</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	19,277	19,277	20,310
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(0)	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>19,277</b>	<b>19,277</b>	<b>20,310</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	11,435	11,435	11,435
Other	213	213	213
<b>Total Non Current Liabilities</b>	<b>11,648</b>	<b>11,648</b>	<b>11,648</b>
<b>Total Liabilities</b>	<b>30,925</b>	<b>30,925</b>	<b>31,958</b>
<b>Net Assets</b>	<b>2,415,565</b>	<b>2,883,572</b>	<b>3,235,322</b>
<b>Equity</b>			
Accumulated Funds	1,156,676	1,191,566	1,429,765
Reserves	1,258,889	1,692,006	1,805,557
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,415,565</b>	<b>2,883,572</b>	<b>3,235,322</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	19,345	17,943	23,930
Grants and Subsidies	71,275	59,030	64,689
Finance Costs	...	7	...
Equivalent Income Tax	...	...	...
Other Payments	70,268	68,519	73,388
<b>Total Payments</b>	<b>160,888</b>	<b>145,499</b>	<b>162,007</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	81,669	79,736	75,392
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	57,515	52,508	51,134
Retained Taxes, Fees and Fines	(553)	(553)	...
Interest Received	...	...	...
Grants and Contributions	111,441	127,568	104,792
Other Receipts	9,838	14,036	12,231
<b>Total Receipts</b>	<b>259,911</b>	<b>273,295</b>	<b>243,549</b>
<b>Net Cash Flows From Operating Activities</b>	<b>99,023</b>	<b>127,796</b>	<b>81,542</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	3,221	4,783	3,253
Purchases of Property, Plant and Equipment	(100,675)	(98,576)	(90,396)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(97,454)</b>	<b>(93,793)</b>	<b>(87,143)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,569</b>	<b>34,003</b>	<b>(5,601)</b>
Opening Cash and Cash Equivalents	2,777	3,480	37,483
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,346</b>	<b>37,483</b>	<b>31,882</b>

## Biodiversity Conservation Trust of NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	17,209	17,378	18,156
Other Operating Expenses	21,174	67,904	46,686
Grants and Subsidies	18,568	11,871	11,972
Appropriation Expense	...	...	...
Depreciation and Amortisation	88	88	94
Finance Costs	6	6	12
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>57,045</b>	<b>97,247</b>	<b>76,921</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	23,356	23,520	21,123
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	0	0	(0)
Grants and Contributions	68,620	91,786	71,271
Investment Revenue	6,826	6,120	11,854
Retained Taxes, Fees and Fines	0	0	0
Other Revenue	1,833	2,533	2,885
<b>Total Revenue</b>	<b>100,635</b>	<b>123,959</b>	<b>107,134</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>43,590</b>	<b>26,712</b>	<b>30,213</b>



## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	108,881	116,653	146,877
Taxes Receivable	...	...	...
Receivables	73	67	67
Contract Assets	...	...	...
Inventories	26,406	25,651	25,651
Financial Assets at Fair Value	94,153	169,478	169,478
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	9,696	8,851	8,851
<b>Total Current Assets</b>	<b>239,208</b>	<b>320,700</b>	<b>350,924</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	67	84	84
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	213	380	458
Intangibles	1,000	686	686
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,281</b>	<b>1,150</b>	<b>1,228</b>
<b>Total Assets</b>	<b>240,489</b>	<b>321,850</b>	<b>352,152</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,933	2,368	2,368
Contract Liabilities	290	242	242
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	97	129	121
Provisions	28,191	104,121	104,121
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>30,511</b>	<b>106,860</b>	<b>106,852</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	137	265	362
Provisions	29	32	32
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>165</b>	<b>297</b>	<b>394</b>
<b>Total Liabilities</b>	<b>30,676</b>	<b>107,157</b>	<b>107,246</b>
<b>Net Assets</b>	<b>209,813</b>	<b>214,693</b>	<b>244,906</b>
<b>Equity</b>			
Accumulated Funds	209,813	214,693	244,906
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>209,813</b>	<b>214,693</b>	<b>244,906</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	17,209	17,378	18,156
Grants and Subsidies	18,568	11,871	11,972
Finance Costs	6	6	12
Equivalent Income Tax	...	...	...
Other Payments	21,174	14,680	46,686
<b>Total Payments</b>	<b>56,957</b>	<b>43,935</b>	<b>76,827</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	23,356	23,520	21,123
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	0	0	(0)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	6,826	6,120	11,854
Grants and Contributions	68,620	85,986	71,271
Other Receipts	1,833	2,533	2,885
<b>Total Receipts</b>	<b>100,635</b>	<b>118,159</b>	<b>107,134</b>
<b>Net Cash Flows From Operating Activities</b>	<b>43,678</b>	<b>74,224</b>	<b>30,307</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15,000	7,914	15,000
Purchases of Property, Plant and Equipment	(15,000)	(1,942)	(15,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(42,110)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(36,138)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(81)	(81)	(83)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(81)</b>	<b>(81)</b>	<b>(83)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>43,597</b>	<b>38,005</b>	<b>30,224</b>
Opening Cash and Cash Equivalents	65,284	78,648	116,653
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>108,881</b>	<b>116,653</b>	<b>146,877</b>

## Hunter and Central Coast Development Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	12	...	2
Personnel Services Expenses	5,124	4,908	5,478
Other Operating Expenses	69,270	17,598	32,477
Grants and Subsidies	5,545	193	11,065
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,360	1,784	1,829
Finance Costs	2	0	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>81,313</b>	<b>24,483</b>	<b>50,853</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	5,828	328	11,065
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	50,197	12,189	19,118
Grants and Contributions	456	140	2,574
Investment Revenue	30	58	21
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	(0)	1,127	1,452
<b>Total Revenue</b>	<b>56,511</b>	<b>13,842</b>	<b>34,230</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	2,430	...
<b>Net Result</b>	<b>(24,802)</b>	<b>(8,211)</b>	<b>(16,624)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	36,089	36,336	21,609
Taxes Receivable	...	...	...
Receivables	4,073	1,564	1,487
Contract Assets	...	...	...
Inventories	12,550	17,494	33,394
Financial Assets at Fair Value	...	...	...
Other Financial Assets	30,732	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>83,444</b>	<b>55,395</b>	<b>56,490</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	24,843	58,607	35,137
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	52,300	55,890	55,072
Plant and Equipment	180	231	426
Infrastructure Systems	50,205	41,552	46,929
Investment Properties	...	...	...
Right of Use Assets	29	3	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>127,557</b>	<b>156,283</b>	<b>137,564</b>
<b>Total Assets</b>	<b>211,001</b>	<b>211,678</b>	<b>194,054</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	5,022	2,064	1,066
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5	2	(0)
Provisions	432	431	431
Other	31	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,490</b>	<b>2,497</b>	<b>1,497</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3	...	...
Provisions	64,030	37,927	37,927
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>64,033</b>	<b>37,927</b>	<b>37,927</b>
<b>Total Liabilities</b>	<b>69,523</b>	<b>40,424</b>	<b>39,424</b>
<b>Net Assets</b>	<b>141,478</b>	<b>171,253</b>	<b>154,630</b>
<b>Equity</b>			
Accumulated Funds	101,836	127,667	111,043
Reserves	39,642	43,587	43,587
Capital Equity	...	...	...
<b>Total Equity</b>	<b>141,478</b>	<b>171,253</b>	<b>154,630</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	12	...	2
Personnel Services	5,124	4,908	5,478
Grants and Subsidies	5,545	193	11,065
Finance Costs	2	0	2
Equivalent Income Tax	...	...	...
Other Payments	36,302	56,484	25,451
<b>Total Payments</b>	<b>46,984</b>	<b>61,586</b>	<b>41,998</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,828	328	11,065
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	46,985	12,160	19,118
Retained Taxes, Fees and Fines	...	...	...
Interest Received	30	59	21
Grants and Contributions	456	140	2,574
Other Receipts	(0)	5,452	1,452
<b>Total Receipts</b>	<b>53,299</b>	<b>18,140</b>	<b>34,230</b>
<b>Net Cash Flows From Operating Activities</b>	<b>6,315</b>	<b>(43,446)</b>	<b>(7,769)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(8,934)	(1,030)	(6,959)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	116	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(8,818)</b>	<b>(1,030)</b>	<b>(6,959)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(12)	(4)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(12)</b>	<b>(4)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,515)</b>	<b>(44,480)</b>	<b>(14,728)</b>
Opening Cash and Cash Equivalents	38,604	80,816	36,336
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>36,089</b>	<b>36,336</b>	<b>21,609</b>

## Lands Administration Ministerial Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,278	2,849	3,466
Grants and Subsidies	1,948	4,912	1,885
Appropriation Expense	...	...	...
Depreciation and Amortisation	734	1,574	734
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>4,960</b>	<b>9,335</b>	<b>6,085</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	4	25	2,200
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	(100)	(400)	(100)
Sales of Goods and Services	4,539	3,173	4,546
Grants and Contributions	0	9,366	0
Investment Revenue	714	1,080	726
Retained Taxes, Fees and Fines	(0)	...	(0)
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>5,158</b>	<b>13,245</b>	<b>7,372</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(200)	(200)	(200)
<b>Net Result</b>	<b>(2)</b>	<b>3,710</b>	<b>1,087</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	48,307	49,081	51,627
Taxes Receivable	...	...	...
Receivables	2,883	1,856	1,856
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	189	182	182
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>51,379</b>	<b>51,120</b>	<b>53,665</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	28,058	28,120	28,080
Inventories	...	...	...
Financial Assets at Fair Value	1,749	1,291	1,291
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	149,948	154,225	152,860
Plant and Equipment	2	2	(0)
Infrastructure Systems	5,325	10,246	10,194
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>185,081</b>	<b>193,883</b>	<b>192,424</b>
<b>Total Assets</b>	<b>236,459</b>	<b>245,003</b>	<b>246,089</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	919	1,967	1,967
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	450	400	400
Other	347	471	471
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,715</b>	<b>2,838</b>	<b>2,838</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,715</b>	<b>2,838</b>	<b>2,838</b>
<b>Net Assets</b>	<b>234,744</b>	<b>242,164</b>	<b>243,251</b>
<b>Equity</b>			
Accumulated Funds	232,988	236,071	237,158
Reserves	1,756	6,093	6,093
Capital Equity	...	...	...
<b>Total Equity</b>	<b>234,744</b>	<b>242,164</b>	<b>243,251</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	500	1,835	500
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,278	2,849	3,466
<b>Total Payments</b>	<b>2,778</b>	<b>4,684</b>	<b>3,966</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	4	25	2,200
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(100)	(418)	(100)
Sale of Goods and Services	4,339	2,973	4,346
Retained Taxes, Fees and Fines	...	...	...
Interest Received	714	1,080	726
Grants and Contributions	0	7,737	0
Other Receipts	40	...	40
<b>Total Receipts</b>	<b>4,998</b>	<b>11,398</b>	<b>7,212</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,220</b>	<b>6,714</b>	<b>3,246</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	500	500	500
Purchases of Property, Plant and Equipment	...	(3,850)	(1,200)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>500</b>	<b>(3,350)</b>	<b>(700)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,720</b>	<b>3,364</b>	<b>2,546</b>
Opening Cash and Cash Equivalents	45,587	45,717	49,081
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>48,307</b>	<b>49,081</b>	<b>51,627</b>



# Planning Ministerial Corporation

## Operating Statement

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
<b>Expenses Excluding Losses</b>		
Operating Expenses -		
Employee Related	50	50
Personnel Services Expenses	3,538	4,006
Other Operating Expenses	11,008	9,413
Grants and Subsidies	78,500	14,821
Appropriation Expense	...	...
Depreciation and Amortisation	2,213	2,213
Finance Costs	14,556	6,856
Other Expenses	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>109,865</b>	<b>37,359</b>
<b>Revenue</b>		
Appropriation Revenue	...	...
Cluster Grant Revenue	69,617	34,491
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...
Transfers to the Crown Entity	...	...
Sales of Goods and Services	2,930	2,930
Grants and Contributions	15,000	15,300
Investment Revenue	3,162	180
Retained Taxes, Fees and Fines	8,716	11,698
Other Revenue	0	0
<b>Total Revenue</b>	<b>99,425</b>	<b>64,599</b>
Gain/(Loss) on Disposal of Non Current Assets	18,596	5,048
Other Gains/(Losses)	...	...
<b>Net Result</b>	<b>8,157</b>	<b>32,288</b>

**Balance Sheet**

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
<b>Assets</b>		
<b>Current Assets</b>		
Cash Assets	103,516	79,598
Taxes Receivable	...	...
Receivables	2,203	2,845
Contract Assets	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Other Financial Assets	4,266	4,280
Other	...	...
Assets Held For Sale	...	...
<b>Total Current Assets</b>	<b>109,985</b>	<b>86,722</b>
<b>Non Current Assets</b>		
Taxes Receivable	...	...
Contract Assets	...	...
Receivables	904	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Equity Investments	...	...
Property, Plant and Equipment -		
Land and Building	1,767,561	1,950,089
Plant and Equipment	508	509
Infrastructure Systems	14,333	14,333
Investment Properties	...	...
Right of Use Assets	...	...
Intangibles	16,330	16,330
Other Assets	...	...
<b>Total Non Current Assets</b>	<b>1,799,636</b>	<b>1,981,261</b>
<b>Total Assets</b>	<b>1,909,621</b>	<b>2,067,983</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Taxes Payable	...	...
Payables	17,214	16,973
Contract Liabilities	19	...
Other Financial Liabilities at Fair Value	...	...
Borrowings	53,150	43,035
Provisions	56	11,069
Other	4,484	4,401
Liabilities Associated with Assets Held for Sale	...	...
<b>Total Current Liabilities</b>	<b>74,924</b>	<b>75,478</b>
<b>Non Current Liabilities</b>		
Taxes Payable	...	...
Payables	...	...
Contract Liabilities	...	...
Other Financial Liabilities at Fair Value	...	...
Borrowings	209,879	169,182
Provisions	17,240	16,330
Other	...	...
<b>Total Non Current Liabilities</b>	<b>227,119</b>	<b>185,512</b>
<b>Total Liabilities</b>	<b>302,043</b>	<b>260,991</b>
<b>Net Assets</b>	<b>1,607,578</b>	<b>1,806,992</b>
<b>Equity</b>		
Accumulated Funds	660,954	717,893
Reserves	946,624	1,089,099
Capital Equity	...	...
<b>Total Equity</b>	<b>1,607,578</b>	<b>1,806,992</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	50	50	...
Personnel Services	3,538	4,006	4,480
Grants and Subsidies	4,000	11,765	4,840
Finance Costs	14,556	6,856	14,556
Equivalent Income Tax	...	...	...
Other Payments	11,008	9,413	9,827
<b>Total Payments</b>	<b>33,152</b>	<b>32,090</b>	<b>33,703</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	69,617	34,491	47,192
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,930	12,230	3,091
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,162	180	3,336
Grants and Contributions	15,000	15,300	36,152
Other Receipts	8,716	2,398	8,716
<b>Total Receipts</b>	<b>99,425</b>	<b>64,599</b>	<b>98,488</b>
<b>Net Cash Flows From Operating Activities</b>	<b>66,274</b>	<b>32,509</b>	<b>64,785</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	43,596	30,048	43,596
Purchases of Property, Plant and Equipment	(188,828)	(96,021)	(120,567)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(145,232)</b>	<b>(65,973)</b>	<b>(76,971)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	56,900	43,525	33,375
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>56,900</b>	<b>43,525</b>	<b>33,375</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(22,058)</b>	<b>10,061</b>	<b>21,189</b>
Opening Cash and Cash Equivalents	125,575	69,536	79,598
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>103,516</b>	<b>79,598</b>	<b>100,787</b>

## Property NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	(0)	...	...
Personnel Services Expenses	19,962	19,500	25,600
Other Operating Expenses	199,359	231,224	228,877
Grants and Subsidies	87,248	2,248	10,338
Appropriation Expense	...	...	...
Depreciation and Amortisation	42,562	52,215	410,603
Finance Costs	112,495	106,922	107,072
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>461,625</b>	<b>412,109</b>	<b>782,491</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	69,026	59,684	149,125
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	258,789	250,353	707,829
Grants and Contributions	...	...	...
Investment Revenue	97,435	92,279	11,276
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	15,951
<b>Total Revenue</b>	<b>425,249</b>	<b>402,316</b>	<b>884,181</b>
Gain/(Loss) on Disposal of Non Current Assets	6,449	7,639	6,351
Other Gains/(Losses)	42,547	(586,036)	25,287
<b>Net Result</b>	<b>12,620</b>	<b>(588,189)</b>	<b>133,328</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	27,564	45,117	70,849
Taxes Receivable	...	...	...
Receivables	79,606	32,888	32,888
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	406,617	28,369	30,242
Other	30,231	23,745	24,195
Assets Held For Sale	...	156	156
<b>Total Current Assets</b>	<b>544,018</b>	<b>130,275</b>	<b>158,330</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	83,132	78,344	79,606
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	878,775	1,021,319	1,028,540
Plant and Equipment	61,841	29,731	29,334
Infrastructure Systems	20,000	12,055	12,055
Investment Properties	...	...	...
Right of Use Assets	709,085	3,743,844	3,611,907
Intangibles	...	155	155
Other Assets	4,028,498	349,429	333,625
<b>Total Non Current Assets</b>	<b>5,781,330</b>	<b>5,234,878</b>	<b>5,095,222</b>
<b>Total Assets</b>	<b>6,325,348</b>	<b>5,365,153</b>	<b>5,253,552</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	46,203	42,593	43,632
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	409,803	384,420	400,753
Provisions	41,440	37,608	38,058
Other	52	38	38
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>497,497</b>	<b>464,659</b>	<b>482,481</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,370,863	4,081,926	3,915,360
Provisions	184,586	167,251	171,066
Other	142	103	103
<b>Total Non Current Liabilities</b>	<b>4,555,592</b>	<b>4,249,280</b>	<b>4,086,529</b>
<b>Total Liabilities</b>	<b>5,053,089</b>	<b>4,713,939</b>	<b>4,569,010</b>
<b>Net Assets</b>	<b>1,272,259</b>	<b>651,214</b>	<b>684,542</b>
<b>Equity</b>			
Accumulated Funds	1,085,857	443,776	477,104
Reserves	186,402	207,438	207,438
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,272,259</b>	<b>651,214</b>	<b>684,542</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	(0)	...	...
Personnel Services	19,962	19,500	25,600
Grants and Subsidies	2,248	2,248	10,338
Finance Costs	112,371	106,798	107,072
Equivalent Income Tax	...	...	...
Other Payments	196,128	239,078	224,677
<b>Total Payments</b>	<b>330,709</b>	<b>367,624</b>	<b>367,688</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	69,026	59,684	149,125
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(44,460)	(20,160)	(100,215)
Sale of Goods and Services	258,469	256,953	707,503
Retained Taxes, Fees and Fines	...	...	...
Interest Received	91,462	86,307	5,213
Grants and Contributions	...	...	...
Other Receipts	5,323	35,748	25,192
<b>Total Receipts</b>	<b>379,820</b>	<b>418,531</b>	<b>786,819</b>
<b>Net Cash Flows From Operating Activities</b>	<b>49,111</b>	<b>50,907</b>	<b>419,131</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	53,449	30,380	106,351
Purchases of Property, Plant and Equipment	(128,528)	(79,322)	(118,825)
Proceeds from Sale of Investments	387,836	349,478	23,448
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>312,757</b>	<b>300,536</b>	<b>10,973</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(373,522)	(382,738)	(404,373)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(373,522)</b>	<b>(382,738)</b>	<b>(404,373)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,654)</b>	<b>(31,295)</b>	<b>25,731</b>
Opening Cash and Cash Equivalents	39,218	76,413	45,117
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>27,564</b>	<b>45,117</b>	<b>70,849</b>

## Water Administration Ministerial Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	1,056
Other Operating Expenses	44,841	58,332	57,726
Grants and Subsidies	1,898	900	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	4,278	4,822	4,224
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>51,017</b>	<b>64,054</b>	<b>63,007</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	410	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	46,731	47,112	49,283
Grants and Contributions	...	14,710	12,409
Investment Revenue	...	0	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>46,731</b>	<b>62,232</b>	<b>61,692</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(4,286)</b>	<b>(1,822)</b>	<b>(1,315)</b>

**Balance Sheet**

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
<b>Assets</b>		
<b>Current Assets</b>		
Cash Assets	5	...
Taxes Receivable	...	...
Receivables	143	424
Contract Assets	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Other Financial Assets	...	...
Other	...	...
Assets Held For Sale	...	...
<b>Total Current Assets</b>	<b>148</b>	<b>424</b>
<b>Non Current Assets</b>		
Taxes Receivable	...	...
Contract Assets	...	...
Receivables	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Equity Investments	...	...
Property, Plant and Equipment -		
Land and Building	14,314	14,244
Plant and Equipment	42	0
Infrastructure Systems	758,051	791,748
Investment Properties	...	...
Right of Use Assets	...	...
Intangibles	5,617	2,435
Other Assets	...	...
<b>Total Non Current Assets</b>	<b>778,024</b>	<b>808,427</b>
<b>Total Assets</b>	<b>778,172</b>	<b>808,851</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Taxes Payable	...	...
Payables	200	309
Contract Liabilities	...	...
Other Financial Liabilities at Fair Value	...	...
Borrowings	...	...
Provisions	...	...
Other	...	...
Liabilities Associated with Assets Held for Sale	...	...
<b>Total Current Liabilities</b>	<b>200</b>	<b>309</b>
<b>Non Current Liabilities</b>		
Taxes Payable	...	...
Payables	...	...
Contract Liabilities	...	...
Other Financial Liabilities at Fair Value	...	...
Borrowings	...	...
Provisions	...	...
Other	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>200</b>	<b>309</b>
<b>Net Assets</b>	<b>777,972</b>	<b>808,542</b>
<b>Equity</b>		
Accumulated Funds	661,621	678,457
Reserves	116,351	130,085
Capital Equity	...	...
<b>Total Equity</b>	<b>777,972</b>	<b>808,542</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	1,056
Grants and Subsidies	1,898	900	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	44,841	58,332	57,726
<b>Total Payments</b>	<b>46,739</b>	<b>59,232</b>	<b>58,783</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	410	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	46,731	47,112	49,283
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	0	...
Grants and Contributions	...	14,710	12,409
Other Receipts	13	(0)	3
<b>Total Receipts</b>	<b>46,744</b>	<b>62,232</b>	<b>61,694</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5</b>	<b>3,000</b>	<b>2,912</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	(3,000)	(3,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>5</b>	<b>0</b>	<b>(88)</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5</b>	<b>0</b>	<b>(88)</b>



## 6. PREMIER AND CABINET CLUSTER

### 6.1 Agency Expense Summary

Premier and Cabinet cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22 Revised \$m	2022-23 Budget \$m	Change %	2021-22 Revised \$m	2022-23 Budget \$m	Change %
<b>Department of Premier and Cabinet<sup>(b)</sup></b>	810.7	395.1	(51.3)	165.2	20.0	(87.9)
Cluster Grants <sup>(b)</sup> .....	1,912.1	11.2	(99.4)	...	...	...
<b>Total Principal Agency</b>	<b>2,722.8</b>	<b>406.3</b>	<b>(85.1)</b>	<b>165.2</b>	<b>20.0</b>	<b>(87.9)</b>
<b>Cluster Agencies</b>						
Parliamentary Counsel's Office .....	10.0	11.5	14.5	0.4	0.7	105.1
<b>Total Cluster Agencies</b>	<b>10.0</b>	<b>11.5</b>	<b>14.5</b>	<b>0.4</b>	<b>0.7</b>	<b>105.1</b>
<b>Independent and Special Offices</b>						
Audit Office of New South Wales .....	67.6	71.6	5.9	0.9	2.2	146.7
Independent Commission Against Corruption	31.0	34.6	11.5	1.2	1.2	1.3
Law Enforcement Conduct Commission .....	22.7	24.9	9.6	1.2	1.4	15.8
New South Wales Electoral Commission .....	162.5	246.0	51.4	3.8	13.1	248.7
Ombudsman's Office .....	28.1	44.5	58.5	0.6	2.1	259.7
Public Service Commission .....	37.4	40.7	8.8	0.3	1.3	370.4
<b>Total Independent and Special Offices</b>	<b>349.3</b>	<b>462.3</b>	<b>32.4</b>	<b>7.9</b>	<b>21.3</b>	<b>170.2</b>

(a) This table shows expenses on an uneliminated basis.

(b) Decrease in expenses, capital expenditure and cluster grants paid by the Department of Premier and Cabinet due to the transfer of cluster entities per the *Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021* and *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022*, effective from 1 April 2022.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 6.2 Financial Statements

### Department of Premier and Cabinet

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	227,286	186,244	196,137
Personnel Services Expenses	...	...	...
Other Operating Expenses	108,112	118,259	102,457
Grants and Subsidies	3,075,072	2,385,147	96,208
Appropriation Expense	(0)	(0)	...
Depreciation and Amortisation	34,246	27,881	11,432
Finance Costs	5,752	5,274	38
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,450,469</b>	<b>2,722,805</b>	<b>406,272</b>
<b>Revenue</b>			
Appropriation Revenue	3,760,098	2,761,523	417,245
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,352	3,863	3,693
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	44,035	35,248	938
Grants and Contributions	90,011	83,653	5,467
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	7,675	558	4
<b>Total Revenue</b>	<b>3,906,171</b>	<b>2,884,845</b>	<b>427,348</b>
Gain/(Loss) on Disposal of Non Current Assets	(195,000)	...	...
Other Gains/(Losses)	(44,000)	30,016	...
<b>Net Result</b>	<b>216,702</b>	<b>192,056</b>	<b>21,076</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	156,149	61,747	73,345
Taxes Receivable	...	...	...
Receivables	44,659	12,286	11,657
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>200,808</b>	<b>74,032</b>	<b>85,001</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	103	46	47
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,057,609	187,165	195,582
Plant and Equipment	40,311	31,890	27,028
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	169,164	129	129
Intangibles	3,388	3,362	8,347
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,270,575</b>	<b>222,591</b>	<b>231,132</b>
<b>Total Assets</b>	<b>1,471,383</b>	<b>296,624</b>	<b>316,134</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	62,738	103,661	103,517
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	15,765	358	358
Provisions	12,110	6,539	6,539
Other	1,904	1,904	1,904
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>92,518</b>	<b>112,461</b>	<b>112,318</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	224,965	198	198
Provisions	7,306	7,208	7,295
Other	7,974	4,720	3,210
<b>Total Non Current Liabilities</b>	<b>240,245</b>	<b>12,126</b>	<b>10,703</b>
<b>Total Liabilities</b>	<b>332,763</b>	<b>124,587</b>	<b>123,021</b>
<b>Net Assets</b>	<b>1,138,620</b>	<b>172,037</b>	<b>193,112</b>
<b>Equity</b>			
Accumulated Funds	1,094,265	52,187	73,262
Reserves	44,355	119,850	119,850
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,138,620</b>	<b>172,037</b>	<b>193,112</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$'000	\$'000	\$'000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	222,935	197,630	192,445
Personnel Services	...	...	...
Grants and Subsidies	3,075,072	2,385,147	96,208
Finance Costs	5,716	4,986	...
Equivalent Income Tax	...	...	...
Other Payments	110,163	62,422	102,811
<b>Total Payments</b>	<b>3,413,886</b>	<b>2,650,185</b>	<b>391,463</b>
<b>Receipts</b>			
Appropriation	3,760,098	2,761,523	417,245
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	44,035	32,259	938
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	89,403	87,225	4,845
Other Receipts	7,675	26,984	4
<b>Total Receipts</b>	<b>3,901,211</b>	<b>2,907,991</b>	<b>423,033</b>
<b>Net Cash Flows From Operating Activities</b>	<b>487,325</b>	<b>257,806</b>	<b>31,570</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(364,543)	(205,741)	(12,699)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,503)	(3,503)	(7,273)
<b>Net Cash Flows From Investing Activities</b>	<b>(368,046)</b>	<b>(209,244)</b>	<b>(19,972)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(11,335)	(10,488)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(11,335)</b>	<b>(10,488)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>107,944</b>	<b>38,074</b>	<b>11,598</b>
Opening Cash and Cash Equivalents	48,205	24,846	61,747
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(1,173)	...
<b>Closing Cash and Cash Equivalents</b>	<b>156,149</b>	<b>61,747</b>	<b>73,345</b>

## Parliamentary Counsel's Office

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	9,134	8,050	9,191
Personnel Services Expenses	...	...	...
Other Operating Expenses	715	980	1,678
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,449	1,000	616
Finance Costs	127	5	4
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>11,425</b>	<b>10,035</b>	<b>11,489</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	10,342	9,576	11,193
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	410	386	425
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	8	50	7
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>10,760</b>	<b>10,012</b>	<b>11,625</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	514	...
<b>Net Result</b>	<b>(665)</b>	<b>491</b>	<b>136</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	358	762	680
Taxes Receivable	...	...	...
Receivables	188	40	32
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>546</b>	<b>802</b>	<b>712</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	709	693	376
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,912	...	...
Intangibles	1,227	856	1,276
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,848</b>	<b>1,549</b>	<b>1,652</b>
<b>Total Assets</b>	<b>7,394</b>	<b>2,351</b>	<b>2,364</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	321	376	353
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	744	0	...
Provisions	1,145	1,046	946
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,209</b>	<b>1,422</b>	<b>1,299</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	6,077	(0)	...
Provisions	352	382	382
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>6,429</b>	<b>382</b>	<b>382</b>
<b>Total Liabilities</b>	<b>8,638</b>	<b>1,804</b>	<b>1,681</b>
<b>Net Assets</b>	<b>(1,244)</b>	<b>547</b>	<b>683</b>
<b>Equity</b>			
Accumulated Funds	(1,244)	547	683
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,244)</b>	<b>547</b>	<b>683</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	8,724	7,593	8,765
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	123	...	...
Equivalent Income Tax	...	...	...
Other Payments	724	1,295	1,805
<b>Total Payments</b>	<b>9,571</b>	<b>8,888</b>	<b>10,571</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	10,342	9,576	11,193
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	8	50	7
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	7	24	8
<b>Total Receipts</b>	<b>10,357</b>	<b>9,650</b>	<b>11,208</b>
<b>Net Cash Flows From Operating Activities</b>	<b>786</b>	<b>762</b>	<b>637</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(80)	(50)	(80)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(758)	(301)	(639)
<b>Net Cash Flows From Investing Activities</b>	<b>(838)</b>	<b>(351)</b>	<b>(719)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(474)	(864)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(474)</b>	<b>(864)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(526)</b>	<b>(453)</b>	<b>(82)</b>
Opening Cash and Cash Equivalents	884	1,215	762
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>358</b>	<b>762</b>	<b>680</b>

## Audit Office of New South Wales

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	41,505	41,387	45,177
Personnel Services Expenses	...	...	...
Other Operating Expenses	20,927	23,220	23,443
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,933	2,726	2,728
Finance Costs	249	230	223
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>65,613</b>	<b>67,564</b>	<b>71,570</b>
<b>Revenue</b>			
Appropriation Revenue	0	...	0
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	28	56
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	64,217	66,785	69,268
Grants and Contributions	...	...	...
Investment Revenue	50	17	51
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	387	429	1,663
<b>Total Revenue</b>	<b>64,654</b>	<b>67,258</b>	<b>71,039</b>
Gain/(Loss) on Disposal of Non Current Assets	...	0	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(959)</b>	<b>(305)</b>	<b>(531)</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,019	11,216	12,225
Taxes Receivable	...	...	...
Receivables	5,962	6,387	5,962
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	10,688	10,688	9,967
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>26,669</b>	<b>28,290</b>	<b>28,153</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	4,109	4,109	2,657
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	10,758	10,757	9,239
Intangibles	1,654	1,654	1,377
Other Assets	695	695	695
<b>Total Non Current Assets</b>	<b>17,216</b>	<b>17,215</b>	<b>13,968</b>
<b>Total Assets</b>	<b>43,884</b>	<b>45,505</b>	<b>42,122</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,822	2,685	2,521
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,530	1,530	1,560
Provisions	13,123	13,123	12,282
Other	257	257	136
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>17,732</b>	<b>17,595</b>	<b>16,499</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	10,036	10,036	8,269
Provisions	64,742	1,180	1,190
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>74,778</b>	<b>11,216</b>	<b>9,459</b>
<b>Total Liabilities</b>	<b>92,510</b>	<b>28,811</b>	<b>25,958</b>
<b>Net Assets</b>	<b>(48,626)</b>	<b>16,694</b>	<b>16,164</b>
<b>Equity</b>			
Accumulated Funds	(48,626)	16,694	16,164
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(48,626)</b>	<b>16,694</b>	<b>16,164</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	41,505	41,978	45,961
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	230	230	204
Equivalent Income Tax	...	...	...
Other Payments	20,014	25,105	20,232
<b>Total Payments</b>	<b>61,749</b>	<b>67,313</b>	<b>66,397</b>
<b>Receipts</b>			
Appropriation	0	...	0
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	64,217	66,891	69,268
Retained Taxes, Fees and Fines	...	...	...
Interest Received	50	17	51
Grants and Contributions	...	...	...
Other Receipts	387	450	1,663
<b>Total Receipts</b>	<b>64,654</b>	<b>67,358</b>	<b>70,983</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,905</b>	<b>45</b>	<b>4,585</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	0	...
Purchases of Property, Plant and Equipment	(1,110)	(300)	(1,110)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,110)	(600)	(1,109)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,220)</b>	<b>(900)</b>	<b>(2,219)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,271)	(1,426)	(1,357)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,271)</b>	<b>(1,426)</b>	<b>(1,357)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(586)</b>	<b>(2,282)</b>	<b>1,009</b>
Opening Cash and Cash Equivalents	10,605	13,079	11,216
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	418	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,019</b>	<b>11,216</b>	<b>12,225</b>

## Independent Commission Against Corruption

### Operating Statement

	2021-22 Budget \$000	Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	20,626	21,128	24,100
Personnel Services Expenses	...	...	...
Other Operating Expenses	7,062	6,792	7,413
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,864	2,864	2,933
Finance Costs	242	242	163
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>30,795</b>	<b>31,026</b>	<b>34,609</b>
<b>Revenue</b>			
Appropriation Revenue	31,873	31,273	35,197
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	486	658	506
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	206	412
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	27	27	28
<b>Total Revenue</b>	<b>32,386</b>	<b>32,164</b>	<b>36,143</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>1,591</b>	<b>1,138</b>	<b>1,534</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,187	2,450	3,112
Taxes Receivable	...	...	...
Receivables	1,248	2,110	2,110
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,435</b>	<b>4,560</b>	<b>5,222</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	2,348	1,162	1,539
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	9,074	9,456	7,204
Intangibles	625	1,317	1,428
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>12,047</b>	<b>11,935</b>	<b>10,171</b>
<b>Total Assets</b>	<b>17,481</b>	<b>16,494</b>	<b>15,392</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	457	550	550
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,058	2,390	2,165
Provisions	1,849	2,650	2,650
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,364</b>	<b>5,590</b>	<b>5,365</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,215	7,770	5,359
Provisions	1,225	1,225	1,225
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>8,440</b>	<b>8,995</b>	<b>6,584</b>
<b>Total Liabilities</b>	<b>12,804</b>	<b>14,585</b>	<b>11,949</b>
<b>Net Assets</b>	<b>4,678</b>	<b>1,909</b>	<b>3,443</b>
<b>Equity</b>			
Accumulated Funds	4,678	1,909	3,443
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>4,678</b>	<b>1,909</b>	<b>3,443</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	20,140	20,509	23,594
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	242	242	163
Equivalent Income Tax	...	...	...
Other Payments	6,862	7,937	7,413
<b>Total Payments</b>	<b>27,245</b>	<b>28,688</b>	<b>31,170</b>
<b>Receipts</b>			
Appropriation	31,873	31,273	35,197
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	2	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	2	...
Grants and Contributions	...	206	412
Other Receipts	27	78	28
<b>Total Receipts</b>	<b>31,900</b>	<b>31,561</b>	<b>35,637</b>
<b>Net Cash Flows From Operating Activities</b>	<b>4,655</b>	<b>2,873</b>	<b>4,467</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(892)	(218)	(769)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(523)	(956)	(400)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,415)</b>	<b>(1,174)</b>	<b>(1,169)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,058)	(1,708)	(2,636)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,058)</b>	<b>(1,708)</b>	<b>(2,636)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,182</b>	<b>(9)</b>	<b>662</b>
Opening Cash and Cash Equivalents	3,005	2,459	2,450
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,187</b>	<b>2,450</b>	<b>3,112</b>

## Law Enforcement Conduct Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	17,998	16,868	18,963
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,896	2,663	2,698
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,255	3,066	3,127
Finance Costs	101	88	63
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>23,249</b>	<b>22,685</b>	<b>24,852</b>
<b>Revenue</b>			
Appropriation Revenue	22,766	22,114	24,129
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	661	641	696
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	340	90
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	56	26	58
<b>Total Revenue</b>	<b>23,483</b>	<b>23,121</b>	<b>24,974</b>
Gain/(Loss) on Disposal of Non Current Assets	15	45	15
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>249</b>	<b>481</b>	<b>137</b>



**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	588	868	581
Taxes Receivable	...	...	...
Receivables	1,261	1,378	1,378
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,849</b>	<b>2,245</b>	<b>1,958</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	47	47	47
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	724	618	607
Plant and Equipment	2,017	2,284	2,213
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	3,586	3,871	1,956
Intangibles	1,123	1,013	1,273
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>7,497</b>	<b>7,833</b>	<b>6,096</b>
<b>Total Assets</b>	<b>9,346</b>	<b>10,078</b>	<b>8,054</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	262	262	262
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,094	2,094	2,053
Provisions	1,935	1,922	1,922
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,291</b>	<b>4,278</b>	<b>4,237</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,256	2,603	483
Provisions	658	687	687
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>2,914</b>	<b>3,290</b>	<b>1,170</b>
<b>Total Liabilities</b>	<b>7,205</b>	<b>7,569</b>	<b>5,408</b>
<b>Net Assets</b>	<b>2,141</b>	<b>2,509</b>	<b>2,646</b>
<b>Equity</b>			
Accumulated Funds	2,141	2,509	2,646
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,141</b>	<b>2,509</b>	<b>2,646</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,336	16,277	18,267
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	101	88	63
Equivalent Income Tax	...	...	...
Other Payments	1,846	3,303	2,698
<b>Total Payments</b>	<b>19,283</b>	<b>19,668</b>	<b>21,028</b>
<b>Receipts</b>			
Appropriation	22,766	22,114	24,129
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	340	90
Other Receipts	56	629	58
<b>Total Receipts</b>	<b>22,822</b>	<b>23,083</b>	<b>24,277</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,539</b>	<b>3,415</b>	<b>3,249</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15	45	15
Purchases of Property, Plant and Equipment	(1,100)	(800)	(950)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(100)	(400)	(440)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,185)</b>	<b>(1,155)</b>	<b>(1,375)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,189)	(1,986)	(2,161)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,189)</b>	<b>(1,986)</b>	<b>(2,161)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>165</b>	<b>274</b>	<b>(287)</b>
Opening Cash and Cash Equivalents	423	593	868
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>588</b>	<b>868</b>	<b>581</b>

## New South Wales Electoral Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	96,124	88,463	119,296
Personnel Services Expenses	...	...	...
Other Operating Expenses	14,451	11,008	14,249
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,266	7,766	10,610
Finance Costs	1,583	840	627
Other Expenses	66,122	54,407	101,246
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>184,546</b>	<b>162,485</b>	<b>246,028</b>
<b>Revenue</b>			
Appropriation Revenue	193,416	158,957	241,779
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	533	534	555
Transfers to the Crown Entity	(41,207)	(43,901)	...
Sales of Goods and Services	3,875	41,974	1,444
Grants and Contributions	...	2,725	3,855
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	41,309	61	(0)
<b>Total Revenue</b>	<b>197,926</b>	<b>160,350</b>	<b>247,633</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(1,701)	...
<b>Net Result</b>	<b>13,380</b>	<b>(3,836)</b>	<b>1,605</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,727	7,961	5,680
Taxes Receivable	...	...	...
Receivables	2,301	2,301	2,301
Contract Assets	1,901	...	...
Inventories	90	90	90
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	3	3	3
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>10,022</b>	<b>10,355</b>	<b>8,074</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	9,867	1,041	1,106
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	28,009	27,764	26,246
Intangibles	27,868	20,510	24,434
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>65,744</b>	<b>49,315</b>	<b>51,786</b>
<b>Total Assets</b>	<b>75,766</b>	<b>59,670</b>	<b>59,860</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,382	2,798	2,798
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,658	2,658	3,666
Provisions	3,842	3,522	3,522
Other	1,901	365	365
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>10,783</b>	<b>9,343</b>	<b>10,351</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	34,465	33,186	30,763
Provisions	648	648	648
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>35,113</b>	<b>33,834</b>	<b>31,411</b>
<b>Total Liabilities</b>	<b>45,896</b>	<b>43,177</b>	<b>41,762</b>
<b>Net Assets</b>	<b>29,870</b>	<b>16,493</b>	<b>18,098</b>
<b>Equity</b>			
Accumulated Funds	29,870	16,493	18,098
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>29,870</b>	<b>16,493</b>	<b>18,098</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	95,591	88,620	118,741
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	1,583	840	627
Equivalent Income Tax	...	...	...
Other Payments	80,573	64,566	115,495
<b>Total Payments</b>	<b>177,747</b>	<b>154,026</b>	<b>234,863</b>
<b>Receipts</b>			
Appropriation	193,416	158,957	241,779
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(41,207)	(43,901)	...
Sale of Goods and Services	3,875	44,338	1,444
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	2,725	3,855
Other Receipts	41,309	93	(0)
<b>Total Receipts</b>	<b>197,393</b>	<b>162,211</b>	<b>247,078</b>
<b>Net Cash Flows From Operating Activities</b>	<b>19,646</b>	<b>8,184</b>	<b>12,215</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(9,082)	(407)	(483)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(7,822)	(3,345)	(10,361)
<b>Net Cash Flows From Investing Activities</b>	<b>(16,904)</b>	<b>(3,752)</b>	<b>(10,844)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,701)	(2,497)	(3,652)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,701)</b>	<b>(2,497)</b>	<b>(3,652)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,041</b>	<b>1,936</b>	<b>(2,281)</b>
Opening Cash and Cash Equivalents	4,686	6,024	7,961
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,727</b>	<b>7,961</b>	<b>5,680</b>

## Ombudsman's Office

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	21,516	18,789	29,889
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,877	5,973	11,143
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,968	3,153	3,389
Finance Costs	185	185	128
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>28,546</b>	<b>28,100</b>	<b>44,549</b>
<b>Revenue</b>			
Appropriation Revenue	25,886	26,048	43,869
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	969	884	1,008
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	567	648	584
Grants and Contributions	...	1,243	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	0	1	0
<b>Total Revenue</b>	<b>27,422</b>	<b>28,824</b>	<b>45,461</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(14)	...
<b>Net Result</b>	<b>(1,124)</b>	<b>710</b>	<b>912</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	866	2,398	1,632
Taxes Receivable	...	...	...
Receivables	907	907	907
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,773</b>	<b>3,305</b>	<b>2,539</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	2,241	1,725	1,109
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	5,938	4,972	2,841
Intangibles	946	951	2,449
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>9,124</b>	<b>7,648</b>	<b>6,399</b>
<b>Total Assets</b>	<b>10,897</b>	<b>10,953</b>	<b>8,938</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,263	1,262	1,262
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,939	2,939	3,148
Provisions	1,790	1,790	1,790
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,992</b>	<b>5,991</b>	<b>6,200</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,954	3,955	807
Provisions	1,023	1,023	1,035
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>4,977</b>	<b>4,978</b>	<b>1,842</b>
<b>Total Liabilities</b>	<b>10,969</b>	<b>10,968</b>	<b>8,041</b>
<b>Net Assets</b>	<b>(72)</b>	<b>(15)</b>	<b>897</b>
<b>Equity</b>			
Accumulated Funds	(72)	(15)	897
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(72)</b>	<b>(15)</b>	<b>897</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	20,547	17,851	28,881
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	168	168	111
Equivalent Income Tax	...	...	...
Other Payments	2,882	6,280	11,148
<b>Total Payments</b>	<b>23,597</b>	<b>24,299</b>	<b>40,140</b>
<b>Receipts</b>			
Appropriation	25,886	26,048	43,869
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	567	580	584
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	1,243	...
Other Receipts	0	1,013	0
<b>Total Receipts</b>	<b>26,453</b>	<b>28,883</b>	<b>44,453</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,856</b>	<b>4,584</b>	<b>4,313</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(694)	(261)	(210)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(90)	(334)	(1,930)
<b>Net Cash Flows From Investing Activities</b>	<b>(784)</b>	<b>(595)</b>	<b>(2,140)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,739)	(2,739)	(2,939)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,739)</b>	<b>(2,739)</b>	<b>(2,939)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(667)</b>	<b>1,250</b>	<b>(766)</b>
Opening Cash and Cash Equivalents	1,533	1,148	2,398
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>866</b>	<b>2,398</b>	<b>1,632</b>



## Public Service Commission

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	20,895	20,139	21,913
Personnel Services Expenses	...	...	...
Other Operating Expenses	14,407	15,567	17,949
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,235	1,716	868
Finance Costs	25	25	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>37,562</b>	<b>37,448</b>	<b>40,731</b>
<b>Revenue</b>			
Appropriation Revenue	32,439	30,479	33,124
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	460	613	479
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,615	3,032	3,042
Grants and Contributions	1,599	2,811	2,897
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	(0)	74	(0)
<b>Total Revenue</b>	<b>36,113</b>	<b>37,010</b>	<b>39,542</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	271	...
<b>Net Result</b>	<b>(1,449)</b>	<b>(167)</b>	<b>(1,189)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	4,811	6,318	5,727
Taxes Receivable	...	...	...
Receivables	294	294	294
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>5,105</b>	<b>6,612</b>	<b>6,021</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,047	992	1,416
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,074	...	...
Intangibles	37	21	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,158</b>	<b>1,014</b>	<b>1,416</b>
<b>Total Assets</b>	<b>7,263</b>	<b>7,626</b>	<b>7,437</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	784	784	784
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,172	...	...
Provisions	2,851	2,851	3,153
Other	...	92	292
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,808</b>	<b>3,728</b>	<b>4,230</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3	(0)	...
Provisions	362	362	59
Other	...	...	800
<b>Total Non Current Liabilities</b>	<b>365</b>	<b>362</b>	<b>859</b>
<b>Total Liabilities</b>	<b>5,173</b>	<b>4,089</b>	<b>5,089</b>
<b>Net Assets</b>	<b>2,090</b>	<b>3,536</b>	<b>2,348</b>
<b>Equity</b>			
Accumulated Funds	2,090	3,536	2,348
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,090</b>	<b>3,536</b>	<b>2,348</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	20,435	19,045	21,434
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	25	25	...
Equivalent Income Tax	...	...	...
Other Payments	14,407	17,467	17,949
<b>Total Payments</b>	<b>34,867</b>	<b>36,536</b>	<b>39,384</b>
<b>Receipts</b>			
Appropriation	32,439	30,479	33,124
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,615	3,032	3,042
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,599	2,811	2,897
Other Receipts	(0)	2,454	1,000
<b>Total Receipts</b>	<b>35,653</b>	<b>38,776</b>	<b>40,063</b>
<b>Net Cash Flows From Operating Activities</b>	<b>786</b>	<b>2,240</b>	<b>679</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(270)	(121)	(1,270)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(270)</b>	<b>(121)</b>	<b>(1,270)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,261)	(1,311)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,261)</b>	<b>(1,311)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(745)</b>	<b>808</b>	<b>(591)</b>
Opening Cash and Cash Equivalents	5,556	5,510	6,318
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>4,811</b>	<b>6,318</b>	<b>5,727</b>



## 7. REGIONAL NSW CLUSTER

### 7.1 Agency Expense Summary

Regional NSW cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change %	2021-22	2022-23	Change %
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
<b>Department of Regional NSW</b>	1,411.8	3,218.5	128.0	44.6	95.4	113.9
Cluster Grants .....	136.6	216.5	58.4	...	...	...
<b>Total Principal Agency</b>	<b>1,548.5</b>	<b>3,435.0</b>	<b>121.8</b>	<b>44.6</b>	<b>95.4</b>	<b>113.9</b>
<b>Cluster Agencies</b>						
New South Wales Rural Assistance Authority	282.6	318.3	12.6	...	0.1	...
Northern Rivers Reconstruction Corporation <sup>(b)</sup>	...	211.2	...	...	...	...
Regional Growth NSW Development Corporation .....	9.9	111.5	N/A	69.4	321.1	362.4
Local Land Services .....	285.5	244.1	(14.5)	24.2	14.8	(38.7)
NSW Food Authority .....	19.4	20.9	7.4	1.0	1.1	13.4
<b>Total Cluster Agencies<sup>(c)</sup></b>	<b>597.4</b>	<b>906.0</b>	<b>51.7</b>	<b>94.6</b>	<b>337.1</b>	<b>256.3</b>

(a) This table shows expenses on an uneliminated basis.

(b) On 19 April 2022, the Government announced the Northern Rivers Reconstruction Corporation (NRRC), to lead the long-term reconstruction of flood impacted areas across northern NSW, per the *Growth Centres (Development Corporations) Amendment (Northern Rivers Reconstruction Corporation) Order 2022*, effective from 1 July 2022.

(c) This total excludes an additional \$25.1 million and \$31.2 million of expenses in other funds and trusts for 2021-22 and 2022-23, respectively.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 7.2 Financial Statements

### Department of Regional NSW

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	488,485	466,873	620,315
Personnel Services Expenses	4,238	...	...
Other Operating Expenses	388,782	421,224	600,933
Grants and Subsidies	1,316,081	625,020	2,177,806
Appropriation Expense	...	...	...
Depreciation and Amortisation	41,802	33,153	30,725
Finance Costs	250	2,209	49
Other Expenses	3,813	...	5,165
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,243,451</b>	<b>1,548,479</b>	<b>3,434,993</b>
<b>Revenue</b>			
Appropriation Revenue	1,712,193	1,222,075	2,379,185
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,671	15,522	13,698
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	217,811	170,694	270,725
Grants and Contributions	443,558	363,604	856,162
Investment Revenue	3,141	9,116	4,745
Retained Taxes, Fees and Fines	...	63,220	...
Other Revenue	347	8,603	939
<b>Total Revenue</b>	<b>2,391,721</b>	<b>1,852,835</b>	<b>3,525,454</b>
Gain/(Loss) on Disposal of Non Current Assets	...	220	...
Other Gains/(Losses)	...	7,431	...
<b>Net Result</b>	<b>148,270</b>	<b>312,007</b>	<b>90,461</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	330,059	292,487	318,321
Taxes Receivable	...	...	...
Receivables	190,331	290,354	290,354
Contract Assets	...	...	...
Inventories	166	7,150	7,150
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>520,555</b>	<b>589,991</b>	<b>615,825</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	4	4	4
Inventories	2,596	14,419	14,419
Financial Assets at Fair Value	...	22,457	22,457
Equity Investments	...	48	48
Property, Plant and Equipment -			
Land and Building	366,222	337,963	373,225
Plant and Equipment	36,338	50,399	47,780
Infrastructure Systems	187,290	90,842	141,484
Investment Properties	...	...	...
Right of Use Assets	123,060	(0)	1,238
Intangibles	15,936	19,780	25,998
Other Assets	27,512	...	...
<b>Total Non Current Assets</b>	<b>758,959</b>	<b>535,912</b>	<b>626,653</b>
<b>Total Assets</b>	<b>1,279,514</b>	<b>1,125,903</b>	<b>1,242,478</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	115,261	147,915	41,902
Contract Liabilities	3,484	2,835	2,835
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,969	(0)	670
Provisions	36,260	42,802	42,802
Other	2,851	68,764	10,227
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>165,826</b>	<b>262,316</b>	<b>98,436</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	134,188	0	750
Provisions	3,715	4,715	4,138
Other	34,138	25,027	189,366
<b>Total Non Current Liabilities</b>	<b>172,041</b>	<b>29,741</b>	<b>194,254</b>
<b>Total Liabilities</b>	<b>337,866</b>	<b>292,057</b>	<b>292,690</b>
<b>Net Assets</b>	<b>941,647</b>	<b>833,846</b>	<b>949,788</b>
<b>Equity</b>			
Accumulated Funds	946,250	805,165	921,107
Reserves	(4,603)	28,681	28,681
Capital Equity	...	...	...
<b>Total Equity</b>	<b>941,647</b>	<b>833,846</b>	<b>949,788</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	475,033	485,604	607,884
Personnel Services	4,238	...	...
Grants and Subsidies	1,316,081	625,020	2,177,806
Finance Costs	246	2,209	45
Equivalent Income Tax	...	...	...
Other Payments	391,381	690,722	605,622
<b>Total Payments</b>	<b>2,186,978</b>	<b>1,803,555</b>	<b>3,391,357</b>
<b>Receipts</b>			
Appropriation	1,712,193	1,222,075	2,379,185
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	217,811	183,726	270,725
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,141	9,116	4,745
Grants and Contributions	443,558	363,518	856,162
Other Receipts	347	126,742	939
<b>Total Receipts</b>	<b>2,377,050</b>	<b>1,905,178</b>	<b>3,511,756</b>
<b>Net Cash Flows From Operating Activities</b>	<b>190,072</b>	<b>101,623</b>	<b>120,399</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	50	...
Purchases of Property, Plant and Equipment	(205,137)	(41,190)	(80,073)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	(22,457)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,529)	(2,095)	(15,282)
<b>Net Cash Flows From Investing Activities</b>	<b>(206,666)</b>	<b>(65,693)</b>	<b>(95,355)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	(7,860)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>(7,860)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(16,594)</b>	<b>28,070</b>	<b>25,044</b>
Opening Cash and Cash Equivalents	346,653	264,417	292,487
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	790
<b>Closing Cash and Cash Equivalents</b>	<b>330,059</b>	<b>292,487</b>	<b>318,321</b>



## New South Wales Rural Assistance Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	(0)	158	1,147
Personnel Services Expenses	13,484	9,887	12,203
Other Operating Expenses	6,090	5,447	7,237
Grants and Subsidies	202,026	253,850	278,718
Appropriation Expense	...	...	...
Depreciation and Amortisation	9	...	8
Finance Costs	12,823	13,232	18,972
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>234,431</b>	<b>282,575</b>	<b>318,284</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	147,802	44,192	42,444
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	158	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	619	...	653
Grants and Contributions	74,649	219,363	256,759
Investment Revenue	23,803	21,765	19,936
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	1,035	221	1,036
<b>Total Revenue</b>	<b>247,907</b>	<b>285,699</b>	<b>320,828</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(1,020)	(1,347)	(1,020)
<b>Net Result</b>	<b>12,456</b>	<b>1,777</b>	<b>1,524</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,835	46,793	48,274
Taxes Receivable	...	...	...
Receivables	4,127	3,693	3,693
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	48,745	55,829	68,511
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>63,707</b>	<b>106,314</b>	<b>120,478</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	705,195	663,316	726,393
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	92	...	42
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	0	...
Other Assets	10,609	...	4,498
<b>Total Non Current Assets</b>	<b>715,896</b>	<b>663,316</b>	<b>730,932</b>
<b>Total Assets</b>	<b>779,603</b>	<b>769,630</b>	<b>851,411</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,643	21,944	21,944
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	48,757	55,638	68,320
Provisions	591	11,309	15,807
Other	...	879	879
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>52,991</b>	<b>89,770</b>	<b>106,950</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	717,857	677,112	740,189
Provisions	2	4	4
Other	0	...	(0)
<b>Total Non Current Liabilities</b>	<b>717,859</b>	<b>677,117</b>	<b>740,193</b>
<b>Total Liabilities</b>	<b>770,850</b>	<b>766,886</b>	<b>847,143</b>
<b>Net Assets</b>	<b>8,753</b>	<b>2,744</b>	<b>4,268</b>
<b>Equity</b>			
Accumulated Funds	8,753	2,744	4,268
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>8,753</b>	<b>2,744</b>	<b>4,268</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	(0)	...	1,147
Personnel Services	13,484	9,887	12,203
Grants and Subsidies	202,026	253,850	278,718
Finance Costs	11,549	8,148	13,768
Equivalent Income Tax	...	...	...
Other Payments	56,873	3,151	7,237
<b>Total Payments</b>	<b>283,932</b>	<b>275,036</b>	<b>313,073</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	147,802	44,192	42,444
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	619	879	653
Retained Taxes, Fees and Fines	...	...	...
Interest Received	11,920	18,643	14,733
Grants and Contributions	74,649	219,363	256,759
Other Receipts	15	608	16
<b>Total Receipts</b>	<b>235,005</b>	<b>283,684</b>	<b>314,605</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(48,927)</b>	<b>8,648</b>	<b>1,532</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(50)	...	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	69,830	99,945	59,124
Advances made	(186,120)	(200,161)	(129,677)
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(116,340)</b>	<b>(100,216)</b>	<b>(70,604)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	188,745	127,629	144,367
Repayment of Borrowings and Advances	(72,456)	(26,318)	(73,813)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>116,289</b>	<b>101,311</b>	<b>70,554</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(48,978)</b>	<b>9,743</b>	<b>1,482</b>
Opening Cash and Cash Equivalents	59,813	37,050	46,793
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,835</b>	<b>46,793</b>	<b>48,274</b>

## Northern Rivers Reconstruction Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	15,464
Other Operating Expenses	...	...	1,007
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	194,763
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>211,234</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	78,634
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	132,600
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>211,234</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>0</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	...	...	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>...</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	15,464
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	...	195,770
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>211,234</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	78,634
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	132,600
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>211,234</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>0</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>0</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>0</b>

## Regional Growth NSW Development Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	2,080	2,188	5,441
Other Operating Expenses	14,328	7,710	102,635
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	5,187	...	3,442
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>21,595</b>	<b>9,898</b>	<b>111,518</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,500	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	114,155	75,484	428,489
Investment Revenue	...	183	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>116,655</b>	<b>75,667</b>	<b>428,489</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>95,060</b>	<b>65,769</b>	<b>316,971</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,985	4,965	4,832
Taxes Receivable	...	...	...
Receivables	18,990	230	230
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>20,975</b>	<b>5,194</b>	<b>5,061</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	23,040	80,540
Plant and Equipment	...	...	...
Infrastructure Systems	115,093	83,580	343,226
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>115,093</b>	<b>106,620</b>	<b>423,766</b>
<b>Total Assets</b>	<b>136,068</b>	<b>111,814</b>	<b>428,827</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	12,423	16,159	16,200
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	400	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,823</b>	<b>16,159</b>	<b>16,200</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>12,823</b>	<b>16,159</b>	<b>16,200</b>
<b>Net Assets</b>	<b>123,245</b>	<b>95,656</b>	<b>412,627</b>
<b>Equity</b>			
Accumulated Funds	123,245	95,656	412,627
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>123,245</b>	<b>95,656</b>	<b>412,627</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	(0)	...
Personnel Services	2,080	2,188	5,441
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	14,328	19,263	102,108
<b>Total Payments</b>	<b>16,408</b>	<b>21,451</b>	<b>107,549</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,500	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	0	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	183	...
Grants and Contributions	114,155	75,484	428,489
Other Receipts	...	15,750	...
<b>Total Receipts</b>	<b>116,655</b>	<b>91,417</b>	<b>428,489</b>
<b>Net Cash Flows From Operating Activities</b>	<b>100,247</b>	<b>69,965</b>	<b>320,940</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(100,240)	(76,856)	(321,073)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(100,240)</b>	<b>(76,856)</b>	<b>(321,073)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>7</b>	<b>(6,891)</b>	<b>(133)</b>
Opening Cash and Cash Equivalents	1,978	11,856	4,965
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,985</b>	<b>4,965</b>	<b>4,832</b>

## Local Land Services

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	126,280	126,785	119,902
Personnel Services Expenses	...	...	...
Other Operating Expenses	104,845	109,373	84,143
Grants and Subsidies	28,503	36,012	30,753
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,344	12,706	9,167
Finance Costs	562	595	106
Other Expenses	0	...	(0)
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>268,535</b>	<b>285,472</b>	<b>244,070</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	99,795	80,935	91,694
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,723	4,803	5,373
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	92,562	137,181	47,776
Grants and Contributions	23,532	4,935	18,000
Investment Revenue	361	30	174
Retained Taxes, Fees and Fines	47,237	52,664	59,175
Other Revenue	7,435	9,547	14,118
<b>Total Revenue</b>	<b>275,646</b>	<b>290,096</b>	<b>236,310</b>
Gain/(Loss) on Disposal of Non Current Assets	...	45	...
Other Gains/(Losses)	...	1,062	...
<b>Net Result</b>	<b>7,111</b>	<b>5,731</b>	<b>(7,761)</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	35,007	35,890	26,943
Taxes Receivable	...	...	...
Receivables	21,724	21,823	17,823
Contract Assets	...	...	...
Inventories	2,382	2,369	2,369
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	102	...	...
<b>Total Current Assets</b>	<b>59,215</b>	<b>60,082</b>	<b>47,135</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	879,061	877,860	860,703
Plant and Equipment	9,426	6,596	4,020
Infrastructure Systems	26,778	115,362	113,845
Investment Properties	...	...	...
Right of Use Assets	24,725	6,580	6,137
Intangibles	11,053	9,102	10,349
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>951,042</b>	<b>1,015,500</b>	<b>995,053</b>
<b>Total Assets</b>	<b>1,010,257</b>	<b>1,075,582</b>	<b>1,042,187</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	27,125	7,604	8,200
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,278	2,796	1,838
Provisions	17,792	19,125	19,125
Other	805	2,926	2,926
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>50,000</b>	<b>32,451</b>	<b>32,089</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	23,569	2,435	2,644
Provisions	1,613	1,495	1,495
Other	259	101	101
<b>Total Non Current Liabilities</b>	<b>25,441</b>	<b>4,030</b>	<b>4,239</b>
<b>Total Liabilities</b>	<b>75,441</b>	<b>36,481</b>	<b>36,328</b>
<b>Net Assets</b>	<b>934,816</b>	<b>1,039,102</b>	<b>1,005,860</b>
<b>Equity</b>			
Accumulated Funds	532,499	631,247	598,005
Reserves	402,318	407,855	407,855
Capital Equity	...	...	...
<b>Total Equity</b>	<b>934,816</b>	<b>1,039,102</b>	<b>1,005,860</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	121,557	121,982	114,529
Personnel Services	...	...	...
Grants and Subsidies	28,503	36,012	30,753
Finance Costs	562	595	106
Equivalent Income Tax	...	...	...
Other Payments	104,049	135,348	83,346
<b>Total Payments</b>	<b>254,672</b>	<b>293,938</b>	<b>228,733</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	99,795	80,935	91,694
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	92,363	131,976	47,576
Retained Taxes, Fees and Fines	47,237	52,664	53,800
Interest Received	361	30	174
Grants and Contributions	23,532	4,935	18,000
Other Receipts	7,635	29,927	23,493
<b>Total Receipts</b>	<b>270,923</b>	<b>300,467</b>	<b>234,737</b>
<b>Net Cash Flows From Operating Activities</b>	<b>16,251</b>	<b>6,530</b>	<b>6,004</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	41	...
Purchases of Property, Plant and Equipment	(21,347)	(18,375)	(9,871)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,500)	...	(1,800)
<b>Net Cash Flows From Investing Activities</b>	<b>(22,847)</b>	<b>(18,334)</b>	<b>(11,671)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(5,156)	(4,850)	(2,490)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(5,156)</b>	<b>(4,850)</b>	<b>(2,490)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,752)</b>	<b>(16,654)</b>	<b>(8,157)</b>
Opening Cash and Cash Equivalents	46,758	52,544	35,890
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(790)
<b>Closing Cash and Cash Equivalents</b>	<b>35,007</b>	<b>35,890</b>	<b>26,943</b>

## NSW Food Authority

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2	...	2
Personnel Services Expenses	(0)	...	(0)
Other Operating Expenses	18,636	17,516	19,319
Grants and Subsidies	574	897	604
Appropriation Expense	...	...	...
Depreciation and Amortisation	995	995	927
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>20,208</b>	<b>19,408</b>	<b>20,852</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	9,714	9,714	9,673
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,368	1,638	2,228
Grants and Contributions	(0)	...	0
Investment Revenue	409	7	431
Retained Taxes, Fees and Fines	8,341	8,366	8,521
Other Revenue	...	5	...
<b>Total Revenue</b>	<b>20,831</b>	<b>19,730</b>	<b>20,853</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>624</b>	<b>322</b>	<b>2</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	12,204	11,926	11,941
Taxes Receivable	...	...	...
Receivables	1,645	1,169	1,111
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>13,849</b>	<b>13,095</b>	<b>13,052</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	7,859	8,720	8,393
Plant and Equipment	199	73	273
Infrastructure Systems	912	970	970
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	4,021	2,910	3,210
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>12,991</b>	<b>12,673</b>	<b>12,846</b>
<b>Total Assets</b>	<b>26,840</b>	<b>25,768</b>	<b>25,899</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	16,926	4,925	4,925
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(0)	...	0
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>16,926</b>	<b>4,925</b>	<b>4,925</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	128
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>128</b>
<b>Total Liabilities</b>	<b>16,926</b>	<b>4,925</b>	<b>5,053</b>
<b>Net Assets</b>	<b>9,914</b>	<b>20,844</b>	<b>20,845</b>
<b>Equity</b>			
Accumulated Funds	5,837	16,403	16,404
Reserves	4,077	4,441	4,441
Capital Equity	...	...	...
<b>Total Equity</b>	<b>9,914</b>	<b>20,844</b>	<b>20,845</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2	...	2
Personnel Services	(0)	...	(0)
Grants and Subsidies	574	897	604
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	18,636	15,713	19,191
<b>Total Payments</b>	<b>19,213</b>	<b>16,610</b>	<b>19,796</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	9,714	9,714	9,673
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,368	1,225	2,228
Retained Taxes, Fees and Fines	...	...	...
Interest Received	409	7	431
Grants and Contributions	(0)	...	0
Other Receipts	8,341	8,464	8,579
<b>Total Receipts</b>	<b>20,831</b>	<b>19,410</b>	<b>20,911</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,619</b>	<b>2,800</b>	<b>1,115</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(200)	(970)	(200)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(900)	...	(900)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,100)</b>	<b>(970)</b>	<b>(1,100)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>519</b>	<b>1,830</b>	<b>15</b>
Opening Cash and Cash Equivalents	11,685	10,096	11,926
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>12,204</b>	<b>11,926</b>	<b>11,941</b>





## 8. STRONGER COMMUNITIES CLUSTER

### 8.1 Agency Expense Summary

Stronger Communities cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change %	2021-22	2022-23	Change %
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
<b>Department of Communities and Justice</b>	11,747.8	11,931.9	1.6	402.7	320.9	(20.3)
Cluster Grants .....	6,970.1	9,171.1	31.6	...	...	...
<b>Total Principal Agency</b>	<b>18,717.9</b>	<b>21,103.0</b>	<b>12.7</b>	<b>402.7</b>	<b>320.9</b>	<b>(20.3)</b>
<b>Cluster Agencies</b>						
Crown Solicitor's Office .....	72.9	77.5	6.3	2.0	2.0	(2.9)
Fire and Rescue NSW <sup>(b)</sup> .....	918.9	862.0	(6.2)	67.2	105.6	57.3
Legal Aid Commission of New South Wales ..	428.9	482.0	12.4	9.8	9.7	(1.1)
New South Wales Crime Commission .....	32.4	31.3	(3.2)	1.6	0.7	(56.8)
NSW Police Force .....	4,725.6	5,000.7	5.8	235.3	507.0	115.5
NSW Rural Fire Service .....	551.3	786.5	42.7	22.3	51.2	129.6
Office of the NSW State Emergency Service ..	178.3	197.6	10.8	22.3	40.3	80.4
Home Purchase Assistance Fund .....	17.4	14.1	(18.7)	...	...	...
Multicultural NSW <sup>(c)</sup> .....	97.2	68.6	(29.4)	3.4	2.0	(41.1)
NSW Trustee and Guardian .....	103.3	114.7	11.1	5.5	7.1	29.1
<b>Agencies transferred from the Premier and Cabinet Cluster (GG) <sup>(d)</sup></b>						
Resilience NSW .....	1,034.7	2,061.0	99.2	1.7	58.6	N/A
<b>Total Cluster Agencies</b>	<b>8,160.9</b>	<b>9,696.2</b>	<b>18.8</b>	<b>371.2</b>	<b>784.3</b>	<b>111.3</b>
<b>Special Offices</b>						
Judicial Commission of New South Wales .....	6.6	7.3	12.1	0.0	0.2	305.4
Office of the Children's Guardian .....	57.5	58.6	2.1	0.8	1.0	22.6
Office of the Director of Public Prosecutions ..	184.5	215.5	16.8	22.7	5.7	(74.7)
<b>Total Special Offices</b>	<b>248.5</b>	<b>281.5</b>	<b>13.3</b>	<b>23.5</b>	<b>6.9</b>	<b>(70.8)</b>

(a) This table shows expenses on an uneliminated basis.

(b) Fire and Rescue NSW's 2021-22 revised budget reflects significant temporary impacts arising from COVID-19 restrictions and various natural disaster events, as well as higher expenditure in its personnel protective clothing (PPC) replacement program compared to the program schedule for 2022-23.

(c) Decline in Multicultural NSW expenditure from 2021-22 to 2022-23 reflects significant additional temporary expenditure in 2021-22 in response to the COVID-19 pandemic.

(d) Resilience NSW was transferred from the Premier and Cabinet cluster to the Stronger Communities cluster, effective 1 April 2022.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 8.2 Financial Statements

### Department of Communities and Justice

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,081,618	3,132,593	3,317,214
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,230,711	1,546,305	1,609,465
Grants and Subsidies	12,727,478	13,484,040	15,739,535
Appropriation Expense	...	...	...
Depreciation and Amortisation	490,561	452,389	359,949
Finance Costs	89,773	61,065	42,256
Other Expenses	32,806	41,532	34,541
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>17,652,948</b>	<b>18,717,924</b>	<b>21,102,960</b>
<b>Revenue</b>			
Appropriation Revenue	17,053,912	17,650,756	20,533,735
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	122,905	115,798	128,363
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	282,337	277,934	308,541
Grants and Contributions	144,128	314,042	261,251
Investment Revenue	5,613	2,032	5,922
Retained Taxes, Fees and Fines	22,844	23,274	22,987
Other Revenue	51,969	167,588	128,482
<b>Total Revenue</b>	<b>17,683,709</b>	<b>18,551,424</b>	<b>21,389,280</b>
Gain/(Loss) on Disposal of Non Current Assets	(40)	(13,228)	(98)
Other Gains/(Losses)	115	104,564	(544)
<b>Net Result</b>	<b>30,836</b>	<b>(75,164)</b>	<b>285,679</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	106,480	75,674	95,146
Taxes Receivable	...	...	...
Receivables	276,481	379,514	360,546
Contract Assets	...	...	...
Inventories	22,402	13,365	13,365
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	20,671	20,128	20,128
Assets Held For Sale	26,774	25,933	25,933
<b>Total Current Assets</b>	<b>452,808</b>	<b>514,614</b>	<b>515,119</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	29,143	47,748	47,748
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	7,805,084	8,153,719	8,063,786
Plant and Equipment	414,347	667,548	687,604
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,131,101	221,521	188,561
Intangibles	339,285	148,908	180,033
Other Assets	1,798	1,991	1,991
<b>Total Non Current Assets</b>	<b>9,720,758</b>	<b>9,241,435</b>	<b>9,169,723</b>
<b>Total Assets</b>	<b>10,173,566</b>	<b>9,756,049</b>	<b>9,684,842</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	306,526	295,856	337,469
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	518,137	392,824	74,448
Provisions	546,566	565,669	565,669
Other	5,905	20,706	9,093
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,377,134</b>	<b>1,275,055</b>	<b>986,679</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,349,839	874,544	805,958
Provisions	302,186	334,392	334,468
Other	432	819	819
<b>Total Non Current Liabilities</b>	<b>1,652,457</b>	<b>1,209,755</b>	<b>1,141,245</b>
<b>Total Liabilities</b>	<b>3,029,591</b>	<b>2,484,810</b>	<b>2,127,924</b>
<b>Net Assets</b>	<b>7,143,975</b>	<b>7,271,239</b>	<b>7,556,918</b>
<b>Equity</b>			
Accumulated Funds	6,825,978	6,179,772	6,465,451
Reserves	317,997	1,091,467	1,091,467
Capital Equity	...	...	...
<b>Total Equity</b>	<b>7,143,975</b>	<b>7,271,239</b>	<b>7,556,918</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,980,475	3,023,641	3,200,463
Personnel Services	...	...	...
Grants and Subsidies	12,814,999	13,613,710	15,871,816
Finance Costs	89,752	61,050	42,234
Equivalent Income Tax	...	...	...
Other Payments	1,266,620	1,771,850	1,554,984
<b>Total Payments</b>	<b>17,151,846</b>	<b>18,470,251</b>	<b>20,669,497</b>
<b>Receipts</b>			
Appropriation	17,053,912	17,650,756	20,533,735
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	281,931	266,074	308,135
Retained Taxes, Fees and Fines	...	...	...
Interest Received	95	29	101
Grants and Contributions	144,128	302,073	261,251
Other Receipts	152,970	524,754	287,806
<b>Total Receipts</b>	<b>17,633,036</b>	<b>18,743,686</b>	<b>21,391,027</b>
<b>Net Cash Flows From Operating Activities</b>	<b>481,191</b>	<b>273,435</b>	<b>721,530</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	13	...
Purchases of Property, Plant and Equipment	(274,480)	(178,849)	(229,020)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(62,012)	(18,881)	(70,167)
<b>Net Cash Flows From Investing Activities</b>	<b>(336,492)</b>	<b>(197,717)</b>	<b>(299,187)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	24,369	...
Repayment of Borrowings and Advances	(150,125)	(148,674)	(402,870)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(150,125)</b>	<b>(124,305)</b>	<b>(402,870)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(5,426)</b>	<b>(48,587)</b>	<b>19,472</b>
Opening Cash and Cash Equivalents	111,906	124,261	75,674
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>106,480</b>	<b>75,674</b>	<b>95,146</b>

## Crown Solicitor's Office

### Operating Statement

	2021-22 Budget \$000	Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	52,383	53,886	57,659
Personnel Services Expenses	...	...	...
Other Operating Expenses	9,831	9,515	16,115
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	8,576	8,846	3,757
Finance Costs	674	673	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>71,465</b>	<b>72,920</b>	<b>77,531</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	290	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	74,287	72,490	78,980
Grants and Contributions	...	...	...
Investment Revenue	(0)	20	(0)
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	0	1,218	(0)
<b>Total Revenue</b>	<b>74,287</b>	<b>74,018</b>	<b>78,980</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(22)	...
Other Gains/(Losses)	...	2,218	...
<b>Net Result</b>	<b>2,823</b>	<b>3,293</b>	<b>1,449</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	13,266	15,350	16,765
Taxes Receivable	...	...	...
Receivables	26,155	22,994	22,994
Contract Assets	8,035	8,035	8,035
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	9,922	9,922	9,922
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>57,379</b>	<b>56,302</b>	<b>57,716</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	13,970	12,340	10,735
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	29,300	...	...
Intangibles	8,561	10,109	9,938
Other Assets	847	847	847
<b>Total Non Current Assets</b>	<b>52,678</b>	<b>23,296</b>	<b>21,520</b>
<b>Total Assets</b>	<b>110,057</b>	<b>79,598</b>	<b>79,236</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	9,874	9,874	8,736
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,836	...	...
Provisions	18,212	17,237	17,578
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>32,921</b>	<b>27,111</b>	<b>26,314</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	26,682	0	...
Provisions	2,805	2,805	2,805
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>29,487</b>	<b>2,805</b>	<b>2,805</b>
<b>Total Liabilities</b>	<b>62,408</b>	<b>29,916</b>	<b>29,120</b>
<b>Net Assets</b>	<b>47,648</b>	<b>49,682</b>	<b>50,117</b>
<b>Equity</b>			
Accumulated Funds	47,648	49,682	50,117
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>47,648</b>	<b>49,682</b>	<b>50,117</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	52,383	53,909	57,659
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	674	673	...
Equivalent Income Tax	...	...	...
Other Payments	9,751	8,128	17,173
<b>Total Payments</b>	<b>62,809</b>	<b>62,709</b>	<b>74,832</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(594)	(233)	(752)
Sale of Goods and Services	74,287	68,694	78,980
Retained Taxes, Fees and Fines	...	...	...
Interest Received	(0)	20	(0)
Grants and Contributions	...	...	...
Other Receipts	0	2,805	(0)
<b>Total Receipts</b>	<b>73,693</b>	<b>71,286</b>	<b>78,227</b>
<b>Net Cash Flows From Operating Activities</b>	<b>10,885</b>	<b>8,577</b>	<b>3,396</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(941)	(213)	(881)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,100)	(1,425)	(1,100)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,041)</b>	<b>(1,638)</b>	<b>(1,981)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(4,580)	(4,642)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(4,580)</b>	<b>(4,642)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>4,264</b>	<b>2,298</b>	<b>1,415</b>
Opening Cash and Cash Equivalents	9,002	13,052	15,350
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>13,266</b>	<b>15,350</b>	<b>16,765</b>

## Fire and Rescue NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	642,655	703,157	664,037
Personnel Services Expenses	...	...	...
Other Operating Expenses	136,803	144,129	133,609
Grants and Subsidies	...	2,489	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	64,802	66,231	64,121
Finance Costs	2,849	2,849	281
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>847,109</b>	<b>918,855</b>	<b>862,049</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	790,465	763,551	917,436
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	17,002	16,248	16,943
Grants and Contributions	...	9,843	...
Investment Revenue	314	381	603
Retained Taxes, Fees and Fines	35,728	37,052	37,420
Other Revenue	9,853	11,914	10,930
<b>Total Revenue</b>	<b>853,361</b>	<b>838,989</b>	<b>983,332</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	7,375	...
<b>Net Result</b>	<b>6,252</b>	<b>(72,492)</b>	<b>121,283</b>



## Balance Sheet

	2021-22	2021-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	168,713	113,788	190,659
Taxes Receivable	...	...	...
Receivables	22,294	21,205	21,204
Contract Assets	...	...	...
Inventories	3,012	2,855	2,855
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	38	13	13
Assets Held For Sale	800	...	...
<b>Total Current Assets</b>	<b>194,857</b>	<b>137,861</b>	<b>214,730</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	746,031	811,079	826,706
Plant and Equipment	285,672	358,038	387,766
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	104,999	3,841	2,665
Intangibles	18,541	22,161	19,486
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,155,243</b>	<b>1,195,120</b>	<b>1,236,622</b>
<b>Total Assets</b>	<b>1,350,099</b>	<b>1,332,981</b>	<b>1,451,352</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	37,126	33,565	33,231
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,314	836	859
Provisions	171,900	177,528	177,981
Other	0	2,489	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>211,340</b>	<b>214,418</b>	<b>212,071</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	650	650
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	109,010	2,712	2,147
Provisions	220,650	204,062	204,062
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>329,660</b>	<b>207,424</b>	<b>206,859</b>
<b>Total Liabilities</b>	<b>541,000</b>	<b>421,842</b>	<b>418,930</b>
<b>Net Assets</b>	<b>809,100</b>	<b>911,139</b>	<b>1,032,422</b>
<b>Equity</b>			
Accumulated Funds	143,549	82,666	203,949
Reserves	665,551	828,473	828,473
Capital Equity	...	...	...
<b>Total Equity</b>	<b>809,100</b>	<b>911,139</b>	<b>1,032,422</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	648,335	695,538	666,526
Personnel Services	...	...	...
Grants and Subsidies	...	2,489	...
Finance Costs	2,676	2,676	104
Equivalent Income Tax	...	...	...
Other Payments	136,483	145,003	133,348
<b>Total Payments</b>	<b>787,494</b>	<b>845,706</b>	<b>799,978</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	790,465	763,551	917,436
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	16,682	8,545	16,623
Retained Taxes, Fees and Fines	...	...	...
Interest Received	314	381	603
Grants and Contributions	...	9,843	...
Other Receipts	45,581	49,966	48,351
<b>Total Receipts</b>	<b>853,041</b>	<b>832,286</b>	<b>983,013</b>
<b>Net Cash Flows From Operating Activities</b>	<b>65,547</b>	<b>(13,420)</b>	<b>183,034</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(78,930)	(65,847)	(101,957)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(3,665)	(3,665)	(3,665)
<b>Net Cash Flows From Investing Activities</b>	<b>(82,595)</b>	<b>(69,512)</b>	<b>(105,622)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,367)	(2,336)	(542)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,367)</b>	<b>(2,336)</b>	<b>(542)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(18,415)</b>	<b>(85,268)</b>	<b>76,870</b>
Opening Cash and Cash Equivalents	187,128	199,056	113,788
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>168,713</b>	<b>113,788</b>	<b>190,659</b>

## Legal Aid Commission of New South Wales

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	163,846	164,615	189,603
Personnel Services Expenses	...	...	...
Other Operating Expenses	156,863	168,939	200,835
Grants and Subsidies	64,474	74,510	82,229
Appropriation Expense	...	...	...
Depreciation and Amortisation	18,206	18,436	8,396
Finance Costs	1,410	1,410	12
Other Expenses	892	953	919
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>405,690</b>	<b>428,863</b>	<b>481,994</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	329,546	346,067	377,630
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,682	3,990	3,842
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	4,111	7,960	4,337
Grants and Contributions	65,046	78,367	93,674
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	269	717	284
<b>Total Revenue</b>	<b>402,654</b>	<b>437,101</b>	<b>479,767</b>
Gain/(Loss) on Disposal of Non Current Assets	35	(5)	35
Other Gains/(Losses)	(200)	3,675	(200)
<b>Net Result</b>	<b>(3,201)</b>	<b>11,908</b>	<b>(2,392)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	14,221	25,471	22,240
Taxes Receivable	...	...	...
Receivables	9,538	7,115	7,115
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>23,759</b>	<b>32,586</b>	<b>29,355</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	7,700	10,700	10,700
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	300	...	...
Plant and Equipment	7,857	8,870	8,500
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	56,585	...	491
Intangibles	22,377	25,880	27,068
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>94,819</b>	<b>45,450</b>	<b>46,759</b>
<b>Total Assets</b>	<b>118,578</b>	<b>78,035</b>	<b>76,113</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	19,237	15,222	15,222
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,224	...	243
Provisions	19,845	22,181	22,181
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>41,307</b>	<b>37,403</b>	<b>37,646</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	57,715	343	570
Provisions	6,136	6,620	6,620
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>63,850</b>	<b>6,963</b>	<b>7,190</b>
<b>Total Liabilities</b>	<b>105,157</b>	<b>44,366</b>	<b>44,836</b>
<b>Net Assets</b>	<b>13,421</b>	<b>33,669</b>	<b>31,277</b>
<b>Equity</b>			
Accumulated Funds	13,421	33,669	31,277
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>13,421</b>	<b>33,669</b>	<b>31,277</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	160,164	158,928	185,761
Personnel Services	...	...	...
Grants and Subsidies	64,474	74,510	82,229
Finance Costs	1,410	1,410	12
Equivalent Income Tax	...	...	...
Other Payments	157,755	196,351	203,964
<b>Total Payments</b>	<b>383,802</b>	<b>431,199</b>	<b>471,966</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	329,546	346,067	377,630
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	3,911	5,607	4,137
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	65,046	78,367	93,674
Other Receipts	269	22,824	284
<b>Total Receipts</b>	<b>398,772</b>	<b>452,865</b>	<b>475,725</b>
<b>Net Cash Flows From Operating Activities</b>	<b>14,970</b>	<b>21,666</b>	<b>3,759</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	35	...	35
Purchases of Property, Plant and Equipment	(3,575)	(10,500)	(4,594)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,219)	(7,340)	(4,399)
<b>Net Cash Flows From Investing Activities</b>	<b>(5,759)</b>	<b>(17,840)</b>	<b>(8,958)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(10,130)	...	1,968
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(10,130)</b>	<b>...</b>	<b>1,968</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(919)</b>	<b>3,826</b>	<b>(3,231)</b>
Opening Cash and Cash Equivalents	15,140	21,644	25,471
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>14,221</b>	<b>25,471</b>	<b>22,240</b>

## New South Wales Crime Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	18,563	17,932	19,413
Personnel Services Expenses	...	...	...
Other Operating Expenses	8,979	11,179	10,967
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,654	3,160	925
Finance Costs	140	81	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,336</b>	<b>32,351</b>	<b>31,305</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	30,701	29,809	30,210
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	772	452	803
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	57	3,001	60
<b>Total Revenue</b>	<b>31,530</b>	<b>33,262</b>	<b>31,073</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(75)	...
Other Gains/(Losses)	1,274	1,090	...
<b>Net Result</b>	<b>1,468</b>	<b>1,926</b>	<b>(232)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	676	640	651
Taxes Receivable	...	...	...
Receivables	609	609	609
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,285</b>	<b>1,249</b>	<b>1,260</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	111	111	111
Plant and Equipment	2,571	2,493	2,350
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,467	...	0
Intangibles	426	533	433
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>7,575</b>	<b>3,137</b>	<b>2,894</b>
<b>Total Assets</b>	<b>8,860</b>	<b>4,386</b>	<b>4,154</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	461	461	461
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,342	(0)	...
Provisions	1,716	1,752	1,752
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,519</b>	<b>2,213</b>	<b>2,213</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,237	0	...
Provisions	65	29	29
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>2,302</b>	<b>29</b>	<b>29</b>
<b>Total Liabilities</b>	<b>6,822</b>	<b>2,242</b>	<b>2,242</b>
<b>Net Assets</b>	<b>2,039</b>	<b>2,144</b>	<b>1,912</b>
<b>Equity</b>			
Accumulated Funds	2,039	2,144	1,912
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,039</b>	<b>2,144</b>	<b>1,912</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	17,791	17,911	18,610
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	140	81	...
Equivalent Income Tax	...	...	...
Other Payments	8,979	12,360	10,967
<b>Total Payments</b>	<b>26,910</b>	<b>30,352</b>	<b>29,577</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	30,701	29,809	30,210
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	57	4,094	60
<b>Total Receipts</b>	<b>30,758</b>	<b>33,904</b>	<b>30,270</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,848</b>	<b>3,552</b>	<b>693</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,480)	(1,480)	(582)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(100)	(100)	(100)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,580)</b>	<b>(1,580)</b>	<b>(682)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,287)	(2,290)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,287)</b>	<b>(2,290)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(19)</b>	<b>(318)</b>	<b>11</b>
Opening Cash and Cash Equivalents	695	958	640
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>676</b>	<b>640</b>	<b>651</b>



## NSW Police Force

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,577,847	3,810,555	4,299,987
Personnel Services Expenses	...	...	...
Other Operating Expenses	407,345	544,833	416,573
Grants and Subsidies	10,195	110,595	8,157
Appropriation Expense	...	...	...
Depreciation and Amortisation	253,878	236,878	255,806
Finance Costs	20,084	20,084	20,192
Other Expenses	2,700	2,700	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>4,272,049</b>	<b>4,725,645</b>	<b>5,000,716</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	4,167,868	4,132,848	4,950,780
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	147,823	148,788	150,251
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	68,047	90,016	71,759
Grants and Contributions	22,881	21,492	22,696
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	40,066	52,011	53,884
<b>Total Revenue</b>	<b>4,446,686</b>	<b>4,445,156</b>	<b>5,249,369</b>
Gain/(Loss) on Disposal of Non Current Assets	(918)	(974)	(918)
Other Gains/(Losses)	(10)	46	(10)
<b>Net Result</b>	<b>173,709</b>	<b>(281,417)</b>	<b>247,725</b>

**Balance Sheet**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	83,391	60,334	87,205
Taxes Receivable	...	...	...
Receivables	68,794	62,354	64,254
Contract Assets	8,510	11,267	11,267
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	550	1,297	1,297
<b>Total Current Assets</b>	<b>161,245</b>	<b>135,251</b>	<b>164,023</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	9,800	1,500	2,900
Inventories	...	...	...
Financial Assets at Fair Value	...	925	925
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1,621,842	1,574,294	1,754,263
Plant and Equipment	322,505	342,753	312,270
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	759,764	760,771	735,349
Intangibles	239,454	199,517	324,038
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,953,365</b>	<b>2,879,760</b>	<b>3,129,745</b>
<b>Total Assets</b>	<b>3,114,611</b>	<b>3,015,012</b>	<b>3,293,768</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	133,187	176,335	176,335
Contract Liabilities	2,266	12,917	13,417
Other Financial Liabilities at Fair Value	2,719	122	122
Borrowings	67,428	70,124	75,427
Provisions	576,861	644,706	644,206
Other	111	116,835	16,435
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>782,572</b>	<b>1,021,039</b>	<b>925,942</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	771,250	759,223	747,451
Provisions	67,924	212,421	350,321
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>839,174</b>	<b>971,644</b>	<b>1,097,772</b>
<b>Total Liabilities</b>	<b>1,621,747</b>	<b>1,992,683</b>	<b>2,023,714</b>
<b>Net Assets</b>	<b>1,492,864</b>	<b>1,022,329</b>	<b>1,270,054</b>
<b>Equity</b>			
Accumulated Funds	882,353	330,010	577,735
Reserves	610,511	692,319	692,319
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,492,864</b>	<b>1,022,329</b>	<b>1,270,054</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	3,449,354	3,428,810	4,119,436
Personnel Services	...	...	...
Grants and Subsidies	10,195	110,595	8,157
Finance Costs	20,084	20,084	20,192
Equivalent Income Tax	...	...	...
Other Payments	403,693	650,731	409,871
<b>Total Payments</b>	<b>3,883,325</b>	<b>4,210,220</b>	<b>4,557,656</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	4,167,868	4,132,848	4,950,780
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	66,147	93,116	69,859
Retained Taxes, Fees and Fines	(10)	(10)	(10)
Interest Received	...	...	...
Grants and Contributions	23,381	33,575	23,196
Other Receipts	38,663	173,976	52,481
<b>Total Receipts</b>	<b>4,296,050</b>	<b>4,433,505</b>	<b>5,096,306</b>
<b>Net Cash Flows From Operating Activities</b>	<b>412,725</b>	<b>223,286</b>	<b>538,649</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	1,734	1,734	1,734
Purchases of Property, Plant and Equipment	(220,058)	(97,851)	(287,412)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(108,502)	(76,535)	(146,924)
<b>Net Cash Flows From Investing Activities</b>	<b>(326,826)</b>	<b>(172,652)</b>	<b>(432,602)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(77,587)	(77,677)	(79,176)
Dividends Paid	...	...	...
Other Financing	(0)	...	0
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(77,587)</b>	<b>(77,677)</b>	<b>(79,176)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>8,312</b>	<b>(27,043)</b>	<b>26,871</b>
Opening Cash and Cash Equivalents	75,079	87,377	60,334
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>83,391</b>	<b>60,334</b>	<b>87,205</b>

## NSW Rural Fire Service

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	149,333	144,548	162,571
Personnel Services Expenses	...	...	...
Other Operating Expenses	189,079	166,036	205,286
Grants and Subsidies	253,142	185,836	354,913
Appropriation Expense	...	...	...
Depreciation and Amortisation	26,872	21,795	29,105
Finance Costs	1,090	1,264	1,105
Other Expenses	36,932	31,862	33,546
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>656,449</b>	<b>551,342</b>	<b>786,526</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	536,948	507,239	543,739
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	774	782	806
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	6,999	12,367	7,323
Grants and Contributions	2,214	26,006	54,588
Investment Revenue	776	776	828
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	17,477	6,470	16,623
<b>Total Revenue</b>	<b>565,188</b>	<b>553,640</b>	<b>623,907</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	823	...
<b>Net Result</b>	<b>(91,261)</b>	<b>3,122</b>	<b>(162,619)</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	88,795	294,615	109,211
Taxes Receivable	...	...	...
Receivables	30,085	83,956	67,976
Contract Assets	...	...	...
Inventories	63,545	63,545	63,545
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>182,425</b>	<b>442,116</b>	<b>240,732</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	16,048	15,002	12,780
Plant and Equipment	73,751	78,920	107,864
Infrastructure Systems	6,451	4,885	4,198
Investment Properties	...	...	...
Right of Use Assets	42,373	45,305	40,481
Intangibles	14,845	10,670	9,570
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>153,468</b>	<b>154,783</b>	<b>174,894</b>
<b>Total Assets</b>	<b>335,893</b>	<b>596,899</b>	<b>415,626</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	41,514	43,862	27,223
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,504	5,478	5,238
Provisions	48,263	44,421	47,074
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>95,281</b>	<b>93,762</b>	<b>79,534</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	41,809	47,816	43,389
Provisions	3,856	2,949	2,949
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>45,664</b>	<b>50,764</b>	<b>46,337</b>
<b>Total Liabilities</b>	<b>140,945</b>	<b>144,526</b>	<b>125,872</b>
<b>Net Assets</b>	<b>194,948</b>	<b>452,373</b>	<b>289,754</b>
<b>Equity</b>			
Accumulated Funds	194,948	452,373	289,754
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>194,948</b>	<b>452,373</b>	<b>289,754</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	145,971	142,392	159,113
Personnel Services	...	...	...
Grants and Subsidies	253,142	185,836	354,913
Finance Costs	1,090	1,264	1,105
Equivalent Income Tax	...	...	...
Other Payments	226,352	220,260	223,228
<b>Total Payments</b>	<b>626,555</b>	<b>549,752</b>	<b>738,359</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	536,948	507,239	543,739
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,000	23,423	7,323
Retained Taxes, Fees and Fines	...	...	...
Interest Received	776	776	828
Grants and Contributions	2,214	25,200	38,325
Other Receipts	17,477	48,845	16,623
<b>Total Receipts</b>	<b>564,414</b>	<b>605,484</b>	<b>606,838</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(62,141)</b>	<b>55,732</b>	<b>(131,521)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,000	2,000
Purchases of Property, Plant and Equipment	(20,587)	(18,650)	(46,213)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(8,678)	(2,299)	(3,572)
<b>Net Cash Flows From Investing Activities</b>	<b>(27,265)</b>	<b>(18,949)</b>	<b>(47,785)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(5,815)	(5,730)	(6,098)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(5,815)</b>	<b>(5,730)</b>	<b>(6,098)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(95,221)</b>	<b>31,054</b>	<b>(185,404)</b>
Opening Cash and Cash Equivalents	184,016	263,562	294,615
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>88,795</b>	<b>294,615</b>	<b>109,211</b>

## Office of the NSW State Emergency Service

## Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	45,300	45,655	54,659
Personnel Services Expenses	...	...	...
Other Operating Expenses	74,746	59,456	96,499
Grants and Subsidies	53,581	51,051	27,350
Appropriation Expense	...	...	...
Depreciation and Amortisation	17,702	20,377	19,044
Finance Costs	1,748	1,788	11
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>193,077</b>	<b>178,327</b>	<b>197,563</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	208,784	209,220	170,101
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	159	162	165
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	42	42	44
Grants and Contributions	...	910	2,063
Investment Revenue	461	461	486
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	347	930	366
<b>Total Revenue</b>	<b>209,793</b>	<b>211,725</b>	<b>173,226</b>
Gain/(Loss) on Disposal of Non Current Assets	(149)	672	(149)
Other Gains/(Losses)	...	7,284	...
<b>Net Result</b>	<b>16,567</b>	<b>41,354</b>	<b>(24,486)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	40,918	96,230	50,674
Taxes Receivable	...	...	...
Receivables	7,158	7,158	7,158
Contract Assets	...	...	...
Inventories	2,608	2,608	2,608
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>50,684</b>	<b>105,996</b>	<b>60,440</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	6,513	7,290	7,408
Plant and Equipment	122,694	96,638	117,592
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	24,458	1,084	1,027
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>153,665</b>	<b>105,012</b>	<b>126,027</b>
<b>Total Assets</b>	<b>204,350</b>	<b>211,008</b>	<b>186,467</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	15,561	15,561	15,563
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,139	...	...
Provisions	4,819	4,819	4,819
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>23,519</b>	<b>20,380</b>	<b>20,382</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	28,629	1,110	1,053
Provisions	1,286	1,286	1,286
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>29,915</b>	<b>2,396</b>	<b>2,339</b>
<b>Total Liabilities</b>	<b>53,434</b>	<b>22,776</b>	<b>22,721</b>
<b>Net Assets</b>	<b>150,916</b>	<b>188,232</b>	<b>163,746</b>
<b>Equity</b>			
Accumulated Funds	150,916	188,232	163,746
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>150,916</b>	<b>188,232</b>	<b>163,746</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	45,141	45,976	54,493
Personnel Services	...	...	...
Grants and Subsidies	53,581	51,051	27,350
Finance Costs	1,748	1,788	11
Equivalent Income Tax	...	...	...
Other Payments	74,744	60,848	96,499
<b>Total Payments</b>	<b>175,214</b>	<b>159,663</b>	<b>178,354</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	208,784	209,220	170,101
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	42	(1,269)	44
Retained Taxes, Fees and Fines	...	...	...
Interest Received	461	461	486
Grants and Contributions	...	910	2,063
Other Receipts	347	1,279	366
<b>Total Receipts</b>	<b>209,634</b>	<b>210,601</b>	<b>173,061</b>
<b>Net Cash Flows From Operating Activities</b>	<b>34,420</b>	<b>50,938</b>	<b>(5,293)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	71	892	71
Purchases of Property, Plant and Equipment	(47,262)	(22,326)	(40,279)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(47,191)</b>	<b>(21,434)</b>	<b>(40,208)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(2,487)	(1,188)	(55)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(2,487)</b>	<b>(1,188)</b>	<b>(55)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(15,258)</b>	<b>28,316</b>	<b>(45,556)</b>
Opening Cash and Cash Equivalents	56,176	67,915	96,230
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>40,918</b>	<b>96,230</b>	<b>50,674</b>

## Resilience NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	38,209	35,885	40,629
Personnel Services Expenses	...	...	...
Other Operating Expenses	20,921	29,868	27,692
Grants and Subsidies	717,357	959,227	1,991,488
Appropriation Expense	...	...	...
Depreciation and Amortisation	941	1,273	1,191
Finance Costs	15	53	10
Other Expenses	...	8,389	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>777,443</b>	<b>1,034,694</b>	<b>2,061,010</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	785,740	901,283	2,115,705
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	330	1,133	335
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	12,209	1,970
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	(0)	300	0
<b>Total Revenue</b>	<b>786,070</b>	<b>914,924</b>	<b>2,118,010</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	753	...
<b>Net Result</b>	<b>8,627</b>	<b>(119,017)</b>	<b>57,000</b>

## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	239,120	280,716	160,273
Taxes Receivable	...	...	...
Receivables	10,327	10,327	10,327
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>249,447</b>	<b>291,043</b>	<b>170,600</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	10,000	...	55,000
Plant and Equipment	263	138	1
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,880	312	308
Intangibles	1,644	144	2,728
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>13,787</b>	<b>594</b>	<b>58,037</b>
<b>Total Assets</b>	<b>263,234</b>	<b>291,637</b>	<b>228,637</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	238,635	238,635	118,635
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	946	97	97
Provisions	2,577	2,577	2,577
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>242,158</b>	<b>241,309</b>	<b>121,309</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,409	229	229
Provisions	52	52	52
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,461</b>	<b>281</b>	<b>281</b>
<b>Total Liabilities</b>	<b>243,619</b>	<b>241,590</b>	<b>121,590</b>
<b>Net Assets</b>	<b>19,615</b>	<b>50,047</b>	<b>107,047</b>
<b>Equity</b>			
Accumulated Funds	19,615	50,047	107,047
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>19,615</b>	<b>50,047</b>	<b>107,047</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	37,879	35,037	40,295
Personnel Services	...	...	...
Grants and Subsidies	717,357	959,227	1,991,488
Finance Costs	15	53	10
Equivalent Income Tax	...	...	...
Other Payments	20,921	117,843	147,692
<b>Total Payments</b>	<b>776,172</b>	<b>1,112,160</b>	<b>2,179,484</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	785,740	901,283	2,115,705
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	2,673	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	3,820	1,970
Other Receipts	(0)	510	0
<b>Total Receipts</b>	<b>785,740</b>	<b>908,286</b>	<b>2,117,675</b>
<b>Net Cash Flows From Operating Activities</b>	<b>9,568</b>	<b>(203,874)</b>	<b>(61,809)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(10,000)	(3)	(55,000)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,664)	(164)	(3,634)
<b>Net Cash Flows From Investing Activities</b>	<b>(11,664)</b>	<b>(167)</b>	<b>(58,634)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(913)	(961)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(913)</b>	<b>(961)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,009)</b>	<b>(205,002)</b>	<b>(120,443)</b>
Opening Cash and Cash Equivalents	242,129	485,718	280,716
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>239,120</b>	<b>280,716</b>	<b>160,273</b>

## Home Purchase Assistance Fund

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	1,128	1,128	1,177
Grants and Subsidies	7,044	7,044	4,412
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	9,032	9,032	8,353
Other Expenses	200	200	200
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>17,404</b>	<b>17,404</b>	<b>14,142</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	388	388	309
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	9	9	10
<b>Total Revenue</b>	<b>397</b>	<b>397</b>	<b>319</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(17,007)</b>	<b>(17,007)</b>	<b>(13,823)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	132,595	134,839	109,986
Taxes Receivable	...	...	...
Receivables	8	8	8
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	1,000	1,000	1,000
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>133,603</b>	<b>135,847</b>	<b>110,994</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	8,679	8,679	8,679
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>8,679</b>	<b>8,679</b>	<b>8,679</b>
<b>Total Assets</b>	<b>142,282</b>	<b>144,526</b>	<b>119,673</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	114	114	114
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	7,348	7,348	7,144
Provisions	205	205	205
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>7,667</b>	<b>7,667</b>	<b>7,463</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	74,321	74,321	63,495
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>74,321</b>	<b>74,321</b>	<b>63,495</b>
<b>Total Liabilities</b>	<b>81,988</b>	<b>81,988</b>	<b>70,958</b>
<b>Net Assets</b>	<b>60,294</b>	<b>62,538</b>	<b>48,715</b>
<b>Equity</b>			
Accumulated Funds	60,294	62,538	48,715
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>60,294</b>	<b>62,538</b>	<b>48,715</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	7,383	7,383	4,751
Finance Costs	5,221	5,221	4,700
Equivalent Income Tax	...	...	...
Other Payments	989	921	1,038
<b>Total Payments</b>	<b>13,593</b>	<b>13,525</b>	<b>10,489</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	388	380	309
Grants and Contributions	...	...	...
Other Receipts	9	9	10
<b>Total Receipts</b>	<b>397</b>	<b>389</b>	<b>319</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(13,196)</b>	<b>(13,136)</b>	<b>(10,170)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	1,000	2,250	1,000
Purchases of Investments	(1,000)	(1,460)	(1,000)
Advances Repayments Received	...	...	...
Advances made	(5)	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(5)</b>	<b>790</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(6,843)	(6,872)	(14,683)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(6,843)</b>	<b>(6,872)</b>	<b>(14,683)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(20,044)</b>	<b>(19,218)</b>	<b>(24,853)</b>
Opening Cash and Cash Equivalents	152,639	154,057	134,839
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>132,595</b>	<b>134,839</b>	<b>109,986</b>

## Multicultural NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	15,319	17,293	23,706
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,402	6,576	4,243
Grants and Subsidies	29,789	71,991	40,231
Appropriation Expense	...	...	...
Depreciation and Amortisation	1,601	1,338	422
Finance Costs	13	33	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>49,124</b>	<b>97,231</b>	<b>68,602</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	43,987	86,699	62,524
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	742	438	772
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	6,235	3,890	6,002
Grants and Contributions	...	5,430	890
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	27	273	28
<b>Total Revenue</b>	<b>50,990</b>	<b>96,730</b>	<b>70,215</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	122	562	...
<b>Net Result</b>	<b>1,988</b>	<b>61</b>	<b>1,613</b>



## Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,559	1,559	1,567
Taxes Receivable	...	...	...
Receivables	1,171	4,051	4,051
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,730</b>	<b>5,610</b>	<b>5,618</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	1	...	...
Plant and Equipment	134	308	312
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,223	27	27
Intangibles	2,922	520	2,121
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,280</b>	<b>855</b>	<b>2,460</b>
<b>Total Assets</b>	<b>7,010</b>	<b>6,465</b>	<b>8,078</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,512	3,282	3,282
Contract Liabilities	721	1,409	1,409
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	459	26	26
Provisions	1,269	1,390	1,390
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,961</b>	<b>6,107</b>	<b>6,107</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,708	3	3
Provisions	247	251	251
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,955</b>	<b>254</b>	<b>254</b>
<b>Total Liabilities</b>	<b>5,916</b>	<b>6,361</b>	<b>6,361</b>
<b>Net Assets</b>	<b>1,094</b>	<b>104</b>	<b>1,717</b>
<b>Equity</b>			
Accumulated Funds	1,094	104	1,717
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,094</b>	<b>104</b>	<b>1,717</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	14,577	16,709	22,934
Personnel Services	...	...	...
Grants and Subsidies	29,789	71,991	40,231
Finance Costs	13	33	...
Equivalent Income Tax	...	...	...
Other Payments	2,402	10,624	4,243
<b>Total Payments</b>	<b>46,782</b>	<b>99,357</b>	<b>67,408</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	43,987	86,699	62,524
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	6,235	3,899	6,002
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	5,520	890
Other Receipts	27	3,889	28
<b>Total Receipts</b>	<b>50,249</b>	<b>100,007</b>	<b>69,443</b>
<b>Net Cash Flows From Operating Activities</b>	<b>3,467</b>	<b>650</b>	<b>2,035</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(50)	(156)	(50)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,450)	(317)	(1,977)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,500)</b>	<b>(473)</b>	<b>(2,027)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(209)	(404)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(209)</b>	<b>(404)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>758</b>	<b>(227)</b>	<b>8</b>
Opening Cash and Cash Equivalents	801	1,786	1,559
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,559</b>	<b>1,559</b>	<b>1,567</b>

## NSW Trustee and Guardian

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	81,584	72,668	89,861
Other Operating Expenses	18,048	25,298	20,263
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,190	5,161	4,598
Finance Costs	129	134	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>105,951</b>	<b>103,261</b>	<b>114,722</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	72,268	71,781	83,009
Grants and Contributions	26,720	26,503	24,787
Investment Revenue	8,786	437	6,161
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	294	291	310
<b>Total Revenue</b>	<b>108,068</b>	<b>99,012</b>	<b>114,268</b>
Gain/(Loss) on Disposal of Non Current Assets	...	81,764	...
Other Gains/(Losses)	...	(34,691)	...
<b>Net Result</b>	<b>2,117</b>	<b>42,824</b>	<b>(454)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	7,846	100,906	99,475
Taxes Receivable	...	...	...
Receivables	5,939	8,969	9,047
Contract Assets	3,330	3,330	3,330
Inventories	...	...	...
Financial Assets at Fair Value	19,782	...	...
Other Financial Assets	...	...	...
Other	20,582	20,201	20,201
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>57,479</b>	<b>133,406</b>	<b>132,053</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	5,005	2,693
Inventories	...	...	...
Financial Assets at Fair Value	77,161	81,485	82,211
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	37,560	2,654	2,603
Plant and Equipment	14,218	5,065	7,645
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	4,484	...	...
Intangibles	10,700	11,123	11,079
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>144,123</b>	<b>105,332</b>	<b>106,231</b>
<b>Total Assets</b>	<b>201,602</b>	<b>238,738</b>	<b>238,284</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,476	5,981	5,981
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	601	...	...
Provisions	30,514	31,132	31,132
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>39,591</b>	<b>37,113</b>	<b>37,113</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,856	...	...
Provisions	1,581	2,200	2,200
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>6,437</b>	<b>2,200</b>	<b>2,200</b>
<b>Total Liabilities</b>	<b>46,028</b>	<b>39,313</b>	<b>39,313</b>
<b>Net Assets</b>	<b>155,574</b>	<b>199,425</b>	<b>198,971</b>
<b>Equity</b>			
Accumulated Funds	128,824	197,616	197,162
Reserves	26,750	1,809	1,809
Capital Equity	...	...	...
<b>Total Equity</b>	<b>155,574</b>	<b>199,425</b>	<b>198,971</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	81,584	72,668	89,861
Grants and Subsidies	...	...	...
Finance Costs	129	134	...
Equivalent Income Tax	...	...	...
Other Payments	25,489	37,864	23,470
<b>Total Payments</b>	<b>107,202</b>	<b>110,666</b>	<b>113,331</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	72,268	71,702	83,009
Retained Taxes, Fees and Fines	...	...	...
Interest Received	258	30	435
Grants and Contributions	26,720	26,503	24,787
Other Receipts	8,466	16,576	8,564
<b>Total Receipts</b>	<b>107,712</b>	<b>114,811</b>	<b>116,796</b>
<b>Net Cash Flows From Operating Activities</b>	<b>510</b>	<b>4,145</b>	<b>3,465</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	81,764	...
Purchases of Property, Plant and Equipment	(4,645)	(2,121)	(4,521)
Proceeds from Sale of Investments	10,000	20,382	5,000
Purchases of Investments	(2,731)	(2,741)	(2,813)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,072)	(3,170)	(2,562)
<b>Net Cash Flows From Investing Activities</b>	<b>552</b>	<b>94,114</b>	<b>(4,896)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(593)	(704)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(593)</b>	<b>(704)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>469</b>	<b>97,555</b>	<b>(1,431)</b>
Opening Cash and Cash Equivalents	7,377	3,351	100,906
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>7,846</b>	<b>100,906</b>	<b>99,475</b>

## Judicial Commission of New South Wales

### Operating Statement

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	4,796	4,687	5,027
Personnel Services Expenses	...	...	...
Other Operating Expenses	785	1,100	2,045
Grants and Subsidies	6	...	6
Appropriation Expense	...	...	...
Depreciation and Amortisation	881	688	265
Finance Costs	76	77	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>6,544</b>	<b>6,552</b>	<b>7,343</b>
<b>Revenue</b>			
Appropriation Revenue	5,195	5,127	6,000
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	166	97	172
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	908	1,099	958
Grants and Contributions	...	...	...
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	61	139	65
<b>Total Revenue</b>	<b>6,332</b>	<b>6,462</b>	<b>7,196</b>
Gain/(Loss) on Disposal of Non Current Assets	...	265	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(212)</b>	<b>175</b>	<b>(147)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	75	75	120
Taxes Receivable	...	...	...
Receivables	16	16	16
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>91</b>	<b>91</b>	<b>136</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,199	1,155	1,040
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	5,206	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,405</b>	<b>1,155</b>	<b>1,040</b>
<b>Total Assets</b>	<b>6,496</b>	<b>1,246</b>	<b>1,176</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	357	29	106
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	626	...	...
Provisions	697	677	677
Other	186	66	66
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,866</b>	<b>772</b>	<b>849</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4,674	...	...
Provisions	215	27	27
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>4,889</b>	<b>27</b>	<b>27</b>
<b>Total Liabilities</b>	<b>6,755</b>	<b>799</b>	<b>876</b>
<b>Net Assets</b>	<b>(259)</b>	<b>447</b>	<b>300</b>
<b>Equity</b>			
Accumulated Funds	(259)	447	300
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(259)</b>	<b>447</b>	<b>300</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	4,610	4,744	4,855
Personnel Services	...	...	...
Grants and Subsidies	6	...	6
Finance Costs	76	77	...
Equivalent Income Tax	...	...	...
Other Payments	728	1,047	2,013
<b>Total Payments</b>	<b>5,420</b>	<b>5,868</b>	<b>6,874</b>
<b>Receipts</b>			
Appropriation	5,195	5,127	6,000
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	908	1,005	958
Retained Taxes, Fees and Fines	...	...	...
Interest Received	1	...	1
Grants and Contributions	...	...	...
Other Receipts	61	139	65
<b>Total Receipts</b>	<b>6,166</b>	<b>6,271</b>	<b>7,024</b>
<b>Net Cash Flows From Operating Activities</b>	<b>746</b>	<b>403</b>	<b>150</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(150)	(37)	(150)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	45
<b>Net Cash Flows From Investing Activities</b>	<b>(150)</b>	<b>(37)</b>	<b>(105)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(596)	(427)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(596)</b>	<b>(427)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(0)</b>	<b>(61)</b>	<b>45</b>
Opening Cash and Cash Equivalents	75	136	75
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>75</b>	<b>75</b>	<b>120</b>



## Office of the Children's Guardian

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	29,915	29,890	35,854
Personnel Services Expenses	...	...	...
Other Operating Expenses	23,131	23,120	19,686
Grants and Subsidies	961	1,290	1,069
Appropriation Expense	...	...	...
Depreciation and Amortisation	3,691	3,149	2,035
Finance Costs	15	12	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>57,713</b>	<b>57,461</b>	<b>58,643</b>
<b>Revenue</b>			
Appropriation Revenue	26,335	25,130	31,721
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	933	943	1,048
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	25,891	30,891	19,001
Grants and Contributions	301	301	313
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	26	...
<b>Total Revenue</b>	<b>53,461</b>	<b>57,291</b>	<b>52,085</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	119	23	...
<b>Net Result</b>	<b>(4,133)</b>	<b>(152)</b>	<b>(6,559)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	794	8,487	2,975
Taxes Receivable	...	...	...
Receivables	1,259	1,259	1,259
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,053</b>	<b>9,746</b>	<b>4,234</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,228	486	438
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	951	...	...
Intangibles	4,290	5,132	4,133
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>6,468</b>	<b>5,618</b>	<b>4,571</b>
<b>Total Assets</b>	<b>8,522</b>	<b>15,364</b>	<b>8,805</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,386	6,778	6,778
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	863	...	...
Provisions	2,894	2,510	2,510
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>8,143</b>	<b>9,288</b>	<b>9,288</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	101	...	...
Provisions	493	493	493
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>594</b>	<b>493</b>	<b>493</b>
<b>Total Liabilities</b>	<b>8,737</b>	<b>9,781</b>	<b>9,781</b>
<b>Net Assets</b>	<b>(216)</b>	<b>5,583</b>	<b>(976)</b>
<b>Equity</b>			
Accumulated Funds	(216)	5,583	(976)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(216)</b>	<b>5,583</b>	<b>(976)</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	28,981	29,894	34,806
Personnel Services	...	...	...
Grants and Subsidies	961	1,290	1,069
Finance Costs	15	12	...
Equivalent Income Tax	...	...	...
Other Payments	23,131	19,152	19,686
<b>Total Payments</b>	<b>53,088</b>	<b>50,348</b>	<b>55,560</b>
<b>Receipts</b>			
Appropriation	26,335	25,130	31,721
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	25,891	30,891	19,001
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	301	301	313
Other Receipts	...	1,126	...
<b>Total Receipts</b>	<b>52,528</b>	<b>57,448</b>	<b>51,036</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(561)</b>	<b>7,100</b>	<b>(4,524)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(310)	(306)	(189)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(579)	(420)	(799)
<b>Net Cash Flows From Investing Activities</b>	<b>(889)</b>	<b>(727)</b>	<b>(988)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(1,781)	(1,466)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,781)</b>	<b>(1,466)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(3,231)</b>	<b>4,907</b>	<b>(5,512)</b>
Opening Cash and Cash Equivalents	4,025	3,580	8,487
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>794</b>	<b>8,487</b>	<b>2,975</b>

## Office of the Director of Public Prosecutions

## Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	145,264	149,113	161,759
Personnel Services Expenses	...	...	...
Other Operating Expenses	22,700	19,791	45,694
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,549	12,199	3,331
Finance Costs	672	914	6
Other Expenses	4,249	2,494	4,738
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>184,434</b>	<b>184,511</b>	<b>215,528</b>
<b>Revenue</b>			
Appropriation Revenue	182,581	173,654	203,610
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	8,036	8,098	8,301
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	88	88	93
Grants and Contributions	2,166	2,161	5,754
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	38	343	40
<b>Total Revenue</b>	<b>192,910</b>	<b>184,345</b>	<b>217,799</b>
Gain/(Loss) on Disposal of Non Current Assets	5	...	5
Other Gains/(Losses)	42	6,910	(152)
<b>Net Result</b>	<b>8,523</b>	<b>6,744</b>	<b>2,124</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,500	5,411	5,411
Taxes Receivable	...	...	...
Receivables	3,534	3,252	3,252
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>7,034</b>	<b>8,663</b>	<b>8,663</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	6,485	6,106	8,334
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	36,091	255	269
Intangibles	10,666	1,934	1,942
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>53,242</b>	<b>8,295</b>	<b>10,545</b>
<b>Total Assets</b>	<b>60,275</b>	<b>16,958</b>	<b>19,208</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,891	3,051	3,049
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	8,513	153	154
Provisions	15,187	15,221	14,987
Other	...	129	129
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>26,591</b>	<b>18,554</b>	<b>18,320</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	31,381	114	117
Provisions	1,511	1,157	1,514
Other	...	334	334
<b>Total Non Current Liabilities</b>	<b>32,892</b>	<b>1,605</b>	<b>1,965</b>
<b>Total Liabilities</b>	<b>59,483</b>	<b>20,159</b>	<b>20,285</b>
<b>Net Assets</b>	<b>793</b>	<b>(3,201)</b>	<b>(1,077)</b>
<b>Equity</b>			
Accumulated Funds	793	(3,201)	(1,077)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>793</b>	<b>(3,201)</b>	<b>(1,077)</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	137,461	142,453	153,691
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	672	914	6
Equivalent Income Tax	...	...	...
Other Payments	26,949	26,172	50,076
<b>Total Payments</b>	<b>165,082</b>	<b>169,540</b>	<b>203,774</b>
<b>Receipts</b>			
Appropriation	182,581	173,654	203,610
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	88	88	93
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	2,166	2,161	5,754
Other Receipts	38	5,024	40
<b>Total Receipts</b>	<b>184,874</b>	<b>180,927</b>	<b>209,497</b>
<b>Net Cash Flows From Operating Activities</b>	<b>19,792</b>	<b>11,387</b>	<b>5,724</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(1,732)	(1,165)	(4,759)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(8,246)	(770)	(720)
<b>Net Cash Flows From Investing Activities</b>	<b>(9,973)</b>	<b>(1,934)</b>	<b>(5,474)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(8,502)	(8,362)	(250)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(8,502)</b>	<b>(8,362)</b>	<b>(250)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,317</b>	<b>1,091</b>	<b>(0)</b>
Opening Cash and Cash Equivalents	2,183	4,319	5,411
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,500</b>	<b>5,411</b>	<b>5,411</b>

# 9. TRANSPORT AND INFRASTRUCTURE CLUSTER

## 9.1 Agency Expense Summary

Transport and Infrastructure cluster	Expenses			Capital Expenditure		
	2021-22	2022-23	Change %	2021-22	2022-23	Change %
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
<b>Transport for NSW</b>	18,571.2	18,656.4	0.5	6,148.3	9,687.0	57.6
Cluster Grants .....	6,258.3	8,329.9	33.1	...	...	...
<b>Total Principal Agency</b>	<b>24,829.5</b>	<b>26,986.3</b>	<b>8.7</b>	<b>6,148.3</b>	<b>9,687.0</b>	<b>57.6</b>
<b>General Government (GG) Agencies</b>						
Sydney Metro .....	1,037.5	910.6	(12.2)	6,517.2	8,325.6	27.7
Office of Transport Safety Investigations .....	4.9	7.3	47.3	0.0	1.5	N/A
<b>Agencies transferred from the Premier and Cabinet Cluster (GG)<sup>(a)</sup></b>						
Greater Cities Commission <sup>(b)</sup> .....	30.8	54.1	75.7	0.5	0.3	(27.3)
Infrastructure NSW .....	366.9	447.4	21.9	258.4	340.7	31.9
<b>Agencies transferred from the Planning and Environment Cluster (GG)<sup>(c)</sup></b>						
Royal Botanic Gardens and Domain Trust.....	59.1	66.9	13.1	25.9	31.3	20.6
Centennial Park and Moore Park Trust.....	39.7	46.7	17.7	20.9	13.2	(37.0)
Luna Park Reserve Trust .....	2.9	1.8	(37.4)	...	...	...
Western Sydney Parklands Trust .....	17.1	22.5	32.0	16.5	9.5	(42.4)
<b>Total General Government Cluster Agencies</b>	<b>1,558.9</b>	<b>1,557.3</b>	<b>(0.1)</b>	<b>6,839.4</b>	<b>8,722.1</b>	<b>27.5</b>
<b>Public Non-Financial Corporations (PNFCs)</b>						
NSW Trains <sup>(d)</sup> .....	1,156.4	1,278.5	10.6	1,846.6	(580.3)	(131.4)
Transport Asset Holding Entity of New South Wales <sup>(e)</sup> .....	1,026.5	1,073.7	4.6	2,929.1	2,778.1	(5.2)
State Transit Authority <sup>(f)</sup> .....	251.0	...	(100.0)	0.4	...	(100.0)
Sydney Ferries .....	13.3	21.1	58.2	15.5	19.7	27.0
Sydney Trains <sup>(g)</sup> .....	4,155.0	4,749.4	14.3	2,163.9	1,271.6	(41.2)
<b>Agencies transferred from the Planning and Environment Cluster (PNFC)</b>						
Place Management NSW <sup>(h)</sup> .....	333.6	365.7	9.6	25.1	72.5	189.2
<b>Total PNFCs</b>	<b>6,935.9</b>	<b>7,488.4</b>	<b>8.0</b>	<b>6,980.6</b>	<b>3,561.6</b>	<b>(49.0)</b>
<b>Total Transport and Infrastructure Cluster (GG + PNFC)<sup>(i)</sup></b>	<b>16,840.7</b>	<b>18,459.0</b>	<b>9.6</b>	<b>18,650.1</b>	<b>21,275.1</b>	<b>14.1</b>

- (a) The Greater Cities Commission and Infrastructure NSW were transferred from the Premier and Cabinet cluster to Transport and Infrastructure cluster, effective 1 April 2022.
- (b) The Greater Cities Commission (GCC) was renamed from the Greater Sydney Commission per the *Greater Cities Commission Act 2022*, Division 1 clause 5(1). Material changes between two years are due to Government's expansion of the GCC's strategic oversight and coordination across government agencies and councils to implement City Plans.
- (c) Royal Botanic Gardens and Domain Trust, Centennial Park and Moore Park Trust, Luna Park Reserve Trust and Western Sydney Parklands Trust were transferred from the Planning and Environment cluster to the Transport and Infrastructure cluster, effective 1 April 2022.
- (d) Movement in NSW Train's capital expenditure primarily relates to the revaluation of a Right-of-Use asset.
- (e) 2021-22 capital expenditure reflected higher COVID stimulus expenditure, compared to 2022-23 Budget, related to the Transport Access Program.
- (f) The 2022-23 Budget reflects the franchising of bus regions 7, 8 and 9.

- (g) Movement in Sydney Train's capital expenditure primarily relates to the revaluation of a Right-of-Use asset.
- (h) Place Management NSW was transferred from the Planning and Environment cluster to Transport and Infrastructure cluster, effective 1 April 2022.
- (i) Total Transport and Infrastructure cluster expenses (GG + PNFC) in 2022-23 eliminates all intra-cluster expenditure (such as cluster grants, personnel services, and expenses amongst Transport and Infrastructure cluster entities). The 2021-22 revised recurrent expenses and capital expenditure excluded the impact of agencies which were transferred to Transport and Infrastructure cluster, (see the above footnotes).

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.



## 9.2 Financial Statements

### Transport for NSW

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,794,062	1,816,903	1,862,184
Personnel Services Expenses	0	0	...
Other Operating Expenses	4,453,432	4,399,813	4,244,324
Grants and Subsidies	12,645,321	12,831,210	15,141,061
Appropriation Expense	(0)	...	...
Depreciation and Amortisation	3,024,079	3,327,451	3,356,884
Finance Costs	213,114	106,970	183,892
Other Expenses	1,931,643	2,347,105	2,197,996
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>24,061,650</b>	<b>24,829,452</b>	<b>26,986,340</b>
<b>Revenue</b>			
Appropriation Revenue	23,219,953	21,080,428	26,999,950
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	75,148	75,888	78,165
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	4,094,353	3,527,183	3,466,292
Grants and Contributions	1,825,367	2,349,093	1,461,737
Investment Revenue	28,467	22,367	57,572
Retained Taxes, Fees and Fines	74,819	74,819	76,796
Other Revenue	558,354	637,672	635,845
<b>Total Revenue</b>	<b>29,876,461</b>	<b>27,767,449</b>	<b>32,776,357</b>
Gain/(Loss) on Disposal of Non Current Assets	58,238	62,131	(283,537)
Other Gains/(Losses)	(383,299)	(206,781)	(96,125)
<b>Net Result</b>	<b>5,489,750</b>	<b>2,793,347</b>	<b>5,410,354</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,140,253	2,150,885	1,621,240
Taxes Receivable	...	...	...
Receivables	1,448,087	1,406,467	1,406,333
Contract Assets	...	...	...
Inventories	4,680	15,838	15,838
Financial Assets at Fair Value	146,372	(0)	9,189
Other Financial Assets	5,229	215,319	7,332
Other	...	...	...
Assets Held For Sale	40,009	22,507	22,507
<b>Total Current Assets</b>	<b>2,784,630</b>	<b>3,811,016</b>	<b>3,082,439</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	260,901	10,215	8,906
Inventories	245	...	...
Financial Assets at Fair Value	554,659	731,550	1,060,083
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,191,830	5,288,683	5,247,366
Plant and Equipment	1,718,500	1,890,056	1,742,077
Infrastructure Systems	144,164,863	138,831,431	148,373,554
Investment Properties	...	...	...
Right of Use Assets	1,655,301	1,008,095	1,083,575
Intangibles	862,871	868,276	739,036
Other Assets	13,217	2,431	2,431
<b>Total Non Current Assets</b>	<b>153,422,388</b>	<b>148,630,738</b>	<b>158,257,028</b>
<b>Total Assets</b>	<b>156,207,018</b>	<b>152,441,754</b>	<b>161,339,467</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,173,715	3,096,196	2,817,933
Contract Liabilities	222,252	177,522	177,522
Other Financial Liabilities at Fair Value	57	119	119
Borrowings	1,094,866	429,383	621,861
Provisions	418,469	500,953	500,953
Other	1,071,381	664,667	714,902
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,980,739</b>	<b>4,868,841</b>	<b>4,833,291</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	169,386	...	...
Contract Liabilities	57,839	61,654	61,654
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,332,805	3,665,340	3,899,019
Provisions	211,347	207,264	207,264
Other	14,736,199	16,786,823	16,392,536
<b>Total Non Current Liabilities</b>	<b>17,507,577</b>	<b>20,721,080</b>	<b>20,560,472</b>
<b>Total Liabilities</b>	<b>22,488,316</b>	<b>25,589,921</b>	<b>25,393,763</b>
<b>Net Assets</b>	<b>133,718,702</b>	<b>126,851,833</b>	<b>135,945,705</b>
<b>Equity</b>			
Accumulated Funds	126,628,323	122,156,655	127,567,009
Reserves	7,090,379	4,695,179	8,378,696
Capital Equity	...	...	...
<b>Total Equity</b>	<b>133,718,702</b>	<b>126,851,833</b>	<b>135,945,705</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,718,916	1,741,015	1,784,018
Personnel Services	0	0	...
Grants and Subsidies	12,449,249	12,728,505	14,759,697
Finance Costs	203,123	106,970	183,892
Equivalent Income Tax	...	...	...
Other Payments	6,598,168	7,235,847	6,911,222
<b>Total Payments</b>	<b>20,969,456</b>	<b>21,812,337</b>	<b>23,638,830</b>
<b>Receipts</b>			
Appropriation	23,219,953	21,080,428	26,999,950
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	4,204,652	3,797,995	3,431,886
Retained Taxes, Fees and Fines	...	...	...
Interest Received	14,589	8,489	49,191
Grants and Contributions	1,825,367	2,338,534	1,461,737
Other Receipts	540,334	535,179	656,344
<b>Total Receipts</b>	<b>29,804,895</b>	<b>27,760,625</b>	<b>32,599,108</b>
<b>Net Cash Flows From Operating Activities</b>	<b>8,835,439</b>	<b>5,948,288</b>	<b>8,960,278</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	171,330	128,630	142,130
Purchases of Property, Plant and Equipment	(7,740,322)	(5,444,558)	(9,651,344)
Proceeds from Sale of Investments	...	181,375	...
Purchases of Investments	(26,403)	(26,403)	(9,189)
Advances Repayments Received	...	...	202,923
Advances made	(273,080)	...	...
Other Investing	(43,137)	(43,137)	(1,060)
<b>Net Cash Flows From Investing Activities</b>	<b>(7,911,612)</b>	<b>(5,204,092)</b>	<b>(9,316,540)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	20,670	...
Repayment of Borrowings and Advances	(1,218,679)	(1,163,026)	(173,383)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(1,218,679)</b>	<b>(1,142,356)</b>	<b>(173,383)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(294,852)</b>	<b>(398,161)</b>	<b>(529,645)</b>
Opening Cash and Cash Equivalents	1,435,105	2,540,951	2,150,885
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	8,095	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,140,253</b>	<b>2,150,885</b>	<b>1,621,240</b>

## Greater Cities Commission

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,554	14,549	33,863
Personnel Services Expenses	...	...	...
Other Operating Expenses	10,969	15,572	20,176
Grants and Subsidies	...	...	30
Appropriation Expense	...	...	...
Depreciation and Amortisation	570	634	...
Finance Costs	4	24	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>25,097</b>	<b>30,778</b>	<b>54,069</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	25,394	26,238	53,825
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	136	250	146
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	3,810	290
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	1,583	...
<b>Total Revenue</b>	<b>25,529</b>	<b>31,881</b>	<b>54,261</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>432</b>	<b>1,103</b>	<b>192</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	766	1,101	953
Taxes Receivable	...	...	...
Receivables	744	437	437
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,510</b>	<b>1,538</b>	<b>1,390</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	316	475	815
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	8	(0)	...
Intangibles	9	0	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>332</b>	<b>475</b>	<b>815</b>
<b>Total Assets</b>	<b>1,842</b>	<b>2,012</b>	<b>2,204</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,777	2,777	2,777
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(0)	...	...
Provisions	681	681	681
Other	136	136	136
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,594</b>	<b>3,594</b>	<b>3,594</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	4	...	...
Provisions	38	38	38
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>42</b>	<b>38</b>	<b>38</b>
<b>Total Liabilities</b>	<b>3,635</b>	<b>3,632</b>	<b>3,632</b>
<b>Net Assets</b>	<b>(1,793)</b>	<b>(1,620)</b>	<b>(1,428)</b>
<b>Equity</b>			
Accumulated Funds	(1,793)	(1,620)	(1,428)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(1,793)</b>	<b>(1,620)</b>	<b>(1,428)</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,419	14,606	33,717
Personnel Services	...	...	...
Grants and Subsidies	...	...	30
Finance Costs	4	24	...
Equivalent Income Tax	...	...	...
Other Payments	10,997	16,466	20,176
<b>Total Payments</b>	<b>24,420</b>	<b>31,096</b>	<b>53,923</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	25,394	26,238	53,825
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	51	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	3,810	290
Other Receipts	...	1,577	...
<b>Total Receipts</b>	<b>25,394</b>	<b>31,676</b>	<b>54,115</b>
<b>Net Cash Flows From Operating Activities</b>	<b>974</b>	<b>581</b>	<b>192</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(400)	(467)	(340)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(400)</b>	<b>(467)</b>	<b>(340)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(541)	(595)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(541)</b>	<b>(595)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>33</b>	<b>(481)</b>	<b>(148)</b>
Opening Cash and Cash Equivalents	733	1,582	1,101
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>766</b>	<b>1,101</b>	<b>953</b>

## Infrastructure NSW

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	37,791	31,724	34,182
Personnel Services Expenses	...	...	...
Other Operating Expenses	414,281	274,644	371,161
Grants and Subsidies	24,128	43,814	21,025
Appropriation Expense	...	...	...
Depreciation and Amortisation	13,002	10,009	11,211
Finance Costs	12,365	6,752	9,849
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>501,568</b>	<b>366,943</b>	<b>447,428</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	625,193	581,307	342,122
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	93	7	97
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	337,308	249,524	313,903
Grants and Contributions	18,272	14,401	7,312
Investment Revenue	12,939	3,734	3,895
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	3,664	...	0
<b>Total Revenue</b>	<b>997,469</b>	<b>848,973</b>	<b>667,329</b>
Gain/(Loss) on Disposal of Non Current Assets	(26,937)	(25,345)	...
Other Gains/(Losses)	26,937	26,937	...
<b>Net Result</b>	<b>495,901</b>	<b>483,622</b>	<b>219,901</b>

## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	111,109	129,755	93,671
Taxes Receivable	...	...	...
Receivables	279,792	41,444	45,074
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	0	...	...
<b>Total Current Assets</b>	<b>390,900</b>	<b>171,200</b>	<b>138,746</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	324,194	375,530	382,303
Inventories	552,924	19,416	19,416
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	242,367	208,848	208,797
Plant and Equipment	340,092	2,321	320,837
Infrastructure Systems	680,702	727,833	738,938
Investment Properties	...	...	...
Right of Use Assets	4,130	32	2
Intangibles	137	0	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,144,546</b>	<b>1,333,979</b>	<b>1,670,292</b>
<b>Total Assets</b>	<b>2,535,446</b>	<b>1,505,179</b>	<b>1,809,038</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	86,368	93,724	93,971
Contract Liabilities	...	15,000	15,000
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	401,246	61,567	61,567
Provisions	11,219	2,758	2,758
Other	165,446	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>664,280</b>	<b>173,049</b>	<b>173,296</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	388,686	431,066	468,862
Provisions	308	3,694	3,694
Other	219,267	373,965	419,879
<b>Total Non Current Liabilities</b>	<b>608,261</b>	<b>808,724</b>	<b>892,435</b>
<b>Total Liabilities</b>	<b>1,272,541</b>	<b>981,773</b>	<b>1,065,731</b>
<b>Net Assets</b>	<b>1,262,906</b>	<b>523,406</b>	<b>743,307</b>
<b>Equity</b>			
Accumulated Funds	1,225,187	497,786	717,687
Reserves	37,719	25,620	25,620
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,262,906</b>	<b>523,406</b>	<b>743,307</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	37,698	31,682	34,085
Personnel Services	...	...	...
Grants and Subsidies	24,128	43,814	21,025
Finance Costs	12,365	7,810	9,849
Equivalent Income Tax	...	...	...
Other Payments	463,922	633,963	370,650
<b>Total Payments</b>	<b>538,113</b>	<b>717,269</b>	<b>435,609</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	625,193	581,307	342,122
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	337,308	245,252	359,818
Retained Taxes, Fees and Fines	...	...	...
Interest Received	49	44	0
Grants and Contributions	18,272	14,401	7,312
Other Receipts	6,529	204,766	0
<b>Total Receipts</b>	<b>987,350</b>	<b>1,045,770</b>	<b>709,252</b>
<b>Net Cash Flows From Operating Activities</b>	<b>449,237</b>	<b>328,501</b>	<b>273,643</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	1,592	...
Purchases of Property, Plant and Equipment	(587,299)	(258,400)	(340,721)
Proceeds from Sale of Investments	...	4,750	...
Purchases of Investments	(6,580)	...	(6,773)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(593,879)</b>	<b>(252,058)</b>	<b>(347,494)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	79,393	39,640	76,199
Repayment of Borrowings and Advances	(9,527)	(241,059)	(38,432)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>69,866</b>	<b>(201,419)</b>	<b>37,767</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(74,776)</b>	<b>(124,976)</b>	<b>(36,084)</b>
Opening Cash and Cash Equivalents	185,884	254,731	129,755
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>111,109</b>	<b>129,755</b>	<b>93,671</b>

## Royal Botanic Gardens and Domain Trust

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	32,721	27,273	34,214
Other Operating Expenses	22,338	24,001	23,142
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	6,992	7,856	9,502
Finance Costs	7	4	7
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>62,059</b>	<b>59,134</b>	<b>66,865</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	22,727	29,980	26,113
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	17,114	14,040	22,470
Grants and Contributions	43,932	26,560	38,138
Investment Revenue	9	11	70
Retained Taxes, Fees and Fines	601	658	725
Other Revenue	989	1,506	397
<b>Total Revenue</b>	<b>85,372</b>	<b>72,754</b>	<b>87,913</b>
Gain/(Loss) on Disposal of Non Current Assets	...	105	...
Other Gains/(Losses)	(190)	(727)	...
<b>Net Result</b>	<b>23,123</b>	<b>12,998</b>	<b>21,048</b>

**Balance Sheet**

	2021-22	2022-23
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
<b>Assets</b>		
<b>Current Assets</b>		
Cash Assets	12,427	19,228
Taxes Receivable	...	...
Receivables	3,756	2,151
Contract Assets	...	...
Inventories	68	73
Financial Assets at Fair Value	...	...
Other Financial Assets	1,410	...
Other	...	...
Assets Held For Sale	...	...
<b>Total Current Assets</b>	<b>17,661</b>	<b>21,452</b>
<b>Non Current Assets</b>		
Taxes Receivable	...	...
Contract Assets	...	...
Receivables	...	...
Inventories	...	...
Financial Assets at Fair Value	...	...
Equity Investments	...	...
Property, Plant and Equipment -		
Land and Building	474,110	488,984
Plant and Equipment	399,571	399,231
Infrastructure Systems	114,520	109,816
Investment Properties	...	...
Right of Use Assets	307	378
Intangibles	4,448	5,235
Other Assets	9,307	9,247
<b>Total Non Current Assets</b>	<b>1,002,262</b>	<b>1,012,892</b>
<b>Total Assets</b>	<b>1,019,923</b>	<b>1,034,344</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Taxes Payable	...	...
Payables	2,957	3,579
Contract Liabilities	4,323	4,042
Other Financial Liabilities at Fair Value	...	...
Borrowings	87	111
Provisions	3,241	3,325
Other	...	1,733
Liabilities Associated with Assets Held for Sale	...	...
<b>Total Current Liabilities</b>	<b>10,608</b>	<b>12,790</b>
<b>Non Current Liabilities</b>		
Taxes Payable	...	...
Payables	21	...
Contract Liabilities	736	1,553
Other Financial Liabilities at Fair Value	...	...
Borrowings	201	197
Provisions	80	93
Other	...	193
<b>Total Non Current Liabilities</b>	<b>1,038</b>	<b>2,036</b>
<b>Total Liabilities</b>	<b>11,646</b>	<b>14,826</b>
<b>Net Assets</b>	<b>1,008,277</b>	<b>1,019,518</b>
<b>Equity</b>		
Accumulated Funds	585,920	577,654
Reserves	422,357	441,864
Capital Equity	...	...
<b>Total Equity</b>	<b>1,008,277</b>	<b>1,019,518</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	913	...
Personnel Services	32,721	27,273	34,214
Grants and Subsidies	...	...	...
Finance Costs	7	4	7
Equivalent Income Tax	...	...	...
Other Payments	30,057	34,303	29,348
<b>Total Payments</b>	<b>62,785</b>	<b>62,494</b>	<b>63,569</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	22,727	29,980	26,113
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	16,982	13,621	22,436
Retained Taxes, Fees and Fines	...	...	...
Interest Received	9	11	70
Grants and Contributions	36,298	24,124	34,838
Other Receipts	9,134	13,400	7,371
<b>Total Receipts</b>	<b>85,150</b>	<b>81,135</b>	<b>90,828</b>
<b>Net Cash Flows From Operating Activities</b>	<b>22,364</b>	<b>18,642</b>	<b>27,259</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	144	...
Purchases of Property, Plant and Equipment	(32,021)	(27,803)	(29,769)
Proceeds from Sale of Investments	729	1,411	...
Purchases of Investments	(730)	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(1,255)	(1,350)
<b>Net Cash Flows From Investing Activities</b>	<b>(32,021)</b>	<b>(27,503)</b>	<b>(31,119)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(130)	(193)	(128)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(130)</b>	<b>(193)</b>	<b>(128)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(9,787)</b>	<b>(9,054)</b>	<b>(3,988)</b>
Opening Cash and Cash Equivalents	22,214	28,282	19,228
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>12,427</b>	<b>19,228</b>	<b>15,240</b>

## Sydney Metro

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	27,488	31,549	28,637
Other Operating Expenses	294,995	359,864	202,318
Grants and Subsidies	180,500	238,900	295,100
Appropriation Expense	...	...	...
Depreciation and Amortisation	236,379	240,625	236,379
Finance Costs	44,508	60,625	75,494
Other Expenses	68,754	105,915	72,694
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>852,624</b>	<b>1,037,477</b>	<b>910,622</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	6,722,869	6,238,910	7,894,335
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	235,986	207,045	116,729
Grants and Contributions	878,195	1,328,195	495,000
Investment Revenue	...	221	14,251
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	65	81
<b>Total Revenue</b>	<b>7,837,050</b>	<b>7,774,436</b>	<b>8,520,397</b>
Gain/(Loss) on Disposal of Non Current Assets	248,500	97,831	66,000
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>7,232,926</b>	<b>6,834,790</b>	<b>7,675,774</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	167,200	758,510	675,277
Taxes Receivable	...	...	...
Receivables	94,746	330,273	279,146
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	4,773	6,146	6,146
Other	...	...	...
Assets Held For Sale	15,565	13,693	13,693
<b>Total Current Assets</b>	<b>282,285</b>	<b>1,108,622</b>	<b>974,262</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	1,086,886	1,018,771	1,033,022
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	527,824	470,661	470,661
Plant and Equipment	606,854	785,354	757,472
Infrastructure Systems	26,905,430	27,082,942	35,056,353
Investment Properties	...	...	...
Right of Use Assets	29,598	24,659	20,146
Intangibles	...	11,114	11,114
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>29,156,592</b>	<b>29,393,501</b>	<b>37,348,769</b>
<b>Total Assets</b>	<b>29,438,876</b>	<b>30,502,123</b>	<b>38,323,030</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	215,868	534,856	534,856
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	107,130	91,547	648,081
Provisions	31,502	39,659	846
Other	7,180	7,180	7,180
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>361,680</b>	<b>673,243</b>	<b>1,190,964</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	20,000	20,000	20,000
Other Financial Liabilities at Fair Value	415	1,225	1,225
Borrowings	1,984,672	1,755,622	1,383,020
Provisions	20,032	26,976	26,976
Other	2,866	2,857	2,871
<b>Total Non Current Liabilities</b>	<b>2,027,985</b>	<b>1,806,680</b>	<b>1,434,092</b>
<b>Total Liabilities</b>	<b>2,389,664</b>	<b>2,479,923</b>	<b>2,625,056</b>
<b>Net Assets</b>	<b>27,049,212</b>	<b>28,022,200</b>	<b>35,697,974</b>
<b>Equity</b>			
Accumulated Funds	26,188,860	25,712,868	33,388,642
Reserves	860,352	2,309,332	2,309,332
Capital Equity	...	...	...
<b>Total Equity</b>	<b>27,049,212</b>	<b>28,022,200</b>	<b>35,697,974</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	27,488	31,549	28,637
Grants and Subsidies	...	...	...
Finance Costs	24,513	25,137	22,331
Equivalent Income Tax	...	...	...
Other Payments	534,444	857,878	427,769
<b>Total Payments</b>	<b>586,445</b>	<b>914,564</b>	<b>478,738</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	6,722,869	6,238,910	7,894,335
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	227,053	253,812	131,338
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	221	...
Grants and Contributions	878,102	1,328,195	495,000
Other Receipts	50,950	199,669	81
<b>Total Receipts</b>	<b>7,878,974</b>	<b>8,020,807</b>	<b>8,520,754</b>
<b>Net Cash Flows From Operating Activities</b>	<b>7,292,529</b>	<b>7,106,242</b>	<b>8,042,017</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	248,500	162,000	66,000
Purchases of Property, Plant and Equipment	(6,707,591)	(7,243,793)	(8,057,758)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(6,459,091)</b>	<b>(7,081,793)</b>	<b>(7,991,758)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(806,451)	(817,484)	(133,491)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(806,451)</b>	<b>(817,484)</b>	<b>(133,491)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>26,987</b>	<b>(793,035)</b>	<b>(83,233)</b>
Opening Cash and Cash Equivalents	140,213	1,551,545	758,510
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>167,200</b>	<b>758,510</b>	<b>675,277</b>

## Centennial Park and Moore Park Trust

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	6,918	7,749	7,973
Other Operating Expenses	25,405	22,613	29,315
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,961	9,329	9,430
Finance Costs	3	1	2
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>40,287</b>	<b>39,692</b>	<b>46,720</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,030	9,970	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	30,322	26,663	35,954
Grants and Contributions	11,197	19,302	10,541
Investment Revenue	54	20	54
Retained Taxes, Fees and Fines	206	199	217
Other Revenue	1,110	1,571	1,989
<b>Total Revenue</b>	<b>44,919</b>	<b>57,725</b>	<b>48,754</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(690)	(533)
Other Gains/(Losses)	...	388	...
<b>Net Result</b>	<b>4,632</b>	<b>17,730</b>	<b>1,502</b>



**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,639	27,580	17,563
Taxes Receivable	...	...	...
Receivables	5,877	4,038	4,112
Contract Assets	...	...	...
Inventories	204	290	297
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>16,721</b>	<b>31,907</b>	<b>21,972</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	860,828	942,967	963,327
Plant and Equipment	845	1,514	1,336
Infrastructure Systems	509,324	519,036	532,550
Investment Properties	...	...	...
Right of Use Assets	18	213	244
Intangibles	804	804	627
Other Assets	2,337	2,438	4,552
<b>Total Non Current Assets</b>	<b>1,374,155</b>	<b>1,466,973</b>	<b>1,502,635</b>
<b>Total Assets</b>	<b>1,390,876</b>	<b>1,498,880</b>	<b>1,524,608</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,111	3,748	3,858
Contract Liabilities	1,188	3,160	3,200
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	41	23	23
Provisions	696	950	964
Other	532	1,262	1,273
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,568</b>	<b>9,142</b>	<b>9,319</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	221	...	218
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	30	116	147
Provisions	12	13	13
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>263</b>	<b>129</b>	<b>377</b>
<b>Total Liabilities</b>	<b>5,831</b>	<b>9,271</b>	<b>9,697</b>
<b>Net Assets</b>	<b>1,385,045</b>	<b>1,489,609</b>	<b>1,514,911</b>
<b>Equity</b>			
Accumulated Funds	790,691	807,748	809,249
Reserves	594,354	681,861	705,662
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,385,045</b>	<b>1,489,609</b>	<b>1,514,911</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	6,918	7,749	7,973
Grants and Subsidies	...	...	...
Finance Costs	3	1	2
Equivalent Income Tax	...	...	...
Other Payments	32,553	33,640	36,178
<b>Total Payments</b>	<b>39,474</b>	<b>41,390</b>	<b>44,153</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,030	9,970	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	29,943	29,841	35,901
Retained Taxes, Fees and Fines	...	...	...
Interest Received	54	20	54
Grants and Contributions	6,297	16,662	3,980
Other Receipts	6,470	11,939	7,321
<b>Total Receipts</b>	<b>44,795</b>	<b>68,433</b>	<b>47,255</b>
<b>Net Cash Flows From Operating Activities</b>	<b>5,321</b>	<b>27,042</b>	<b>3,102</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	80	...
Purchases of Property, Plant and Equipment	(9,969)	(21,781)	(13,049)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(9,969)</b>	<b>(21,701)</b>	<b>(13,049)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(72)	(133)	(70)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(72)</b>	<b>(133)</b>	<b>(70)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(4,720)</b>	<b>5,208</b>	<b>(10,017)</b>
Opening Cash and Cash Equivalents	15,359	22,371	27,580
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,639</b>	<b>27,580</b>	<b>17,563</b>

## Luna Park Reserve Trust

### Operating Statement

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	968	1,960	1,009
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	816	955	816
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,784</b>	<b>2,915</b>	<b>1,825</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	1,892	1,109	1,934
Grants and Contributions	...	...	...
Investment Revenue	165	0	175
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>2,057</b>	<b>1,109</b>	<b>2,108</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>273</b>	<b>(1,806)</b>	<b>283</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,580	630	1,728
Taxes Receivable	...	...	...
Receivables	634	1,506	1,507
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,213</b>	<b>2,136</b>	<b>3,235</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	32,766	33,382	32,873
Plant and Equipment	...	...	...
Infrastructure Systems	7,700	7,706	7,399
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>40,465</b>	<b>41,088</b>	<b>40,272</b>
<b>Total Assets</b>	<b>44,679</b>	<b>43,223</b>	<b>43,507</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	410	27	27
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	(0)	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>410</b>	<b>27</b>	<b>27</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>410</b>	<b>27</b>	<b>27</b>
<b>Net Assets</b>	<b>44,269</b>	<b>43,196</b>	<b>43,480</b>
<b>Equity</b>			
Accumulated Funds	7,765	5,873	6,156
Reserves	36,504	37,323	37,324
Capital Equity	...	...	...
<b>Total Equity</b>	<b>44,269</b>	<b>43,196</b>	<b>43,480</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	968	1,947	1,009
<b>Total Payments</b>	<b>968</b>	<b>1,947</b>	<b>1,009</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	1,891	1,109	1,933
Retained Taxes, Fees and Fines	...	...	...
Interest Received	165	0	175
Grants and Contributions	...	...	...
Other Receipts	...	0	...
<b>Total Receipts</b>	<b>2,056</b>	<b>1,109</b>	<b>2,107</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,088</b>	<b>(838)</b>	<b>1,098</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,088</b>	<b>(838)</b>	<b>1,098</b>
Opening Cash and Cash Equivalents	2,492	1,467	630
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>3,580</b>	<b>630</b>	<b>1,728</b>

## Office of Transport Safety Investigations

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,578	3,401	5,629
Personnel Services Expenses	...	...	...
Other Operating Expenses	483	1,011	1,481
Grants and Subsidies	...	30	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	448	448	177
Finance Costs	56	56	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,564</b>	<b>4,946</b>	<b>7,287</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	3,073	4,608	8,462
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	201	200	209
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	167	...	0
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>3,441</b>	<b>4,808</b>	<b>8,671</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	190	...
<b>Net Result</b>	<b>(123)</b>	<b>52</b>	<b>1,384</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	48	127	142
Taxes Receivable	...	...	...
Receivables	12	29	29
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>60</b>	<b>156</b>	<b>171</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	1,331
Plant and Equipment	21	21	36
Infrastructure Systems	...	...	...
Investment Properties	...	...	22
Right of Use Assets	3,661	10	10
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,682</b>	<b>31</b>	<b>1,399</b>
<b>Total Assets</b>	<b>3,742</b>	<b>187</b>	<b>1,571</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	73	42	42
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	348	7	7
Provisions	432	458	458
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>853</b>	<b>507</b>	<b>507</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	3,504	5	5
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>3,504</b>	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>4,357</b>	<b>512</b>	<b>512</b>
<b>Net Assets</b>	<b>(615)</b>	<b>(325)</b>	<b>1,059</b>
<b>Equity</b>			
Accumulated Funds	(615)	(325)	1,059
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(615)</b>	<b>(325)</b>	<b>1,059</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,378	3,192	5,421
Personnel Services	...	...	...
Grants and Subsidies	...	30	...
Finance Costs	56	56	...
Equivalent Income Tax	...	...	...
Other Payments	483	1,048	1,481
<b>Total Payments</b>	<b>2,917</b>	<b>4,326</b>	<b>6,902</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	3,073	4,608	8,462
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	167	...	0
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>3,241</b>	<b>4,608</b>	<b>8,462</b>
<b>Net Cash Flows From Operating Activities</b>	<b>324</b>	<b>282</b>	<b>1,560</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(22)	(22)	(1,523)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	(22)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(22)</b>	<b>(22)</b>	<b>(1,545)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(356)	(350)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(356)</b>	<b>(350)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(54)</b>	<b>(90)</b>	<b>15</b>
Opening Cash and Cash Equivalents	102	217	127
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>48</b>	<b>127</b>	<b>142</b>



## Western Sydney Parklands Trust

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	21	...
Personnel Services Expenses	3,452	3,817	3,618
Other Operating Expenses	8,389	8,231	10,763
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	7,266	4,955	8,126
Finance Costs	34	34	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>19,141</b>	<b>17,057</b>	<b>22,507</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	4,099	3,923	3,808
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	23,517	25,787	27,393
Grants and Contributions	115	7,269	117
Investment Revenue	379	50	400
Retained Taxes, Fees and Fines	...	535	...
Other Revenue	2,759	1,630	806
<b>Total Revenue</b>	<b>30,869</b>	<b>39,193</b>	<b>32,523</b>
Gain/(Loss) on Disposal of Non Current Assets	...	43,316	...
Other Gains/(Losses)	...	(574)	...
<b>Net Result</b>	<b>11,728</b>	<b>64,878</b>	<b>10,016</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,783	71,609	109,868
Taxes Receivable	...	...	...
Receivables	8,680	35,222	10,770
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	18,569	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>30,032</b>	<b>106,831</b>	<b>120,638</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	132,680	151,467	180,475
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	930,465	937,302	901,573
Plant and Equipment	4,939	5,978	5,460
Infrastructure Systems	203,490	217,450	220,540
Investment Properties	...	...	...
Right of Use Assets	1,309	74	74
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,272,882</b>	<b>1,312,271</b>	<b>1,308,122</b>
<b>Total Assets</b>	<b>1,302,914</b>	<b>1,419,102</b>	<b>1,428,760</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	4,596	1,096	5,096
Contract Liabilities	...	2,232	1,808
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	285	40	40
Provisions	396	574	574
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,277</b>	<b>3,942</b>	<b>7,518</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	10,000	10,000
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,128	87	87
Provisions	170	170	170
Other	10,068	27,001	23,067
<b>Total Non Current Liabilities</b>	<b>11,366</b>	<b>37,258</b>	<b>33,323</b>
<b>Total Liabilities</b>	<b>16,643</b>	<b>41,200</b>	<b>40,841</b>
<b>Net Assets</b>	<b>1,286,272</b>	<b>1,377,902</b>	<b>1,387,918</b>
<b>Equity</b>			
Accumulated Funds	756,536	820,811	830,827
Reserves	529,736	557,091	557,091
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,286,272</b>	<b>1,377,902</b>	<b>1,387,918</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	21	...
Personnel Services	3,452	3,817	3,618
Grants and Subsidies	...	...	...
Finance Costs	34	34	...
Equivalent Income Tax	...	...	...
Other Payments	8,389	24,585	7,763
<b>Total Payments</b>	<b>11,875</b>	<b>28,456</b>	<b>11,381</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	4,099	3,923	3,808
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	23,517	(164)	53,679
Retained Taxes, Fees and Fines	...	...	...
Interest Received	379	55	400
Grants and Contributions	115	18,205	117
Other Receipts	2,759	3,722	4,077
<b>Total Receipts</b>	<b>30,869</b>	<b>25,741</b>	<b>62,081</b>
<b>Net Cash Flows From Operating Activities</b>	<b>18,994</b>	<b>(2,715)</b>	<b>50,700</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	53,422	...
Purchases of Property, Plant and Equipment	(16,493)	(16,488)	(8,560)
Proceeds from Sale of Investments	...	10,004	(0)
Purchases of Investments	...	(4,396)	(3,882)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(16,493)</b>	<b>42,542</b>	<b>(12,441)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(230)	(239)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(230)</b>	<b>(239)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,271</b>	<b>39,588</b>	<b>38,258</b>
Opening Cash and Cash Equivalents	9,081	32,022	71,609
Reclassification of Cash Equivalents	(8,569)	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,783</b>	<b>71,609</b>	<b>109,868</b>



# 10. TREASURY CLUSTER

## 10.1 Agency Expense Summary

Treasury cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22	2022-23	Change	2021-22	2022-23	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>The Treasury<sup>(b)</sup></b>	794.3	1,541.7	94.1	28.1	382.6	N/A
Cluster Grants .....	0.0	0.0	0.0	...	...	...
<b>Total Principal Agency</b>	<b>794.3</b>	<b>1,541.7</b>	<b>94.1</b>	<b>28.1</b>	<b>382.6</b>	<b>N/A</b>
Administered Items .....	9,363.3	9,248.9	(1.2)	...	...	...
<b>Cluster Agencies</b>						
NSW Self Insurance Corporation <sup>(c)</sup> .....	4,769.6	3,557.3	(25.4)	0.2	0.2	...
Alpha Distribution Ministerial Holding Corporation .....	9.2	9.4	2.3	...	...	...
Building Insurers' Guarantee Corporation .....	0.1	0.0	(100.0)	...	...	...
Electricity Assets Ministerial Holding Corporation .....	8.1	13.8	70.3	...	...	...
Electricity Retained Interest Corporation - Ausgrid .....	1.1	1.1	0.0	...	...	...
Electricity Retained Interest Corporation - Endeavour Energy <sup>(d)</sup> .....	22.3	99.7	346.4	...	...	...
Electricity Transmission Ministerial Holding Corporation .....	4.3	5.1	17.9	...	...	...
Epsilon Distribution Ministerial Holding Corporation .....	2.6	2.5	(4.1)	...	...	...
Liability Management Ministerial Corporation ..	0.2	0.2	3.4	...	...	...
Ports Assets Ministerial Holding Corporation <sup>(e)</sup> ..	43.6	0.2	(99.5)	...	...	...
Port Botany Lessor Ministerial Holding Corporation <sup>(e)</sup> .....	...	32.5	...	...	...	...
Port Kembla Lessor Ministerial Holding Corporation <sup>(e)</sup> .....	...	6.1	...	...	...	...
Port of Newcastle Lessor Ministerial Holding Corporation <sup>(e)</sup> .....	...	4.8	...	...	...	...
Roads Retained Interest Pty Ltd .....	1.2	0.0	(100.0)	...	...	...
Workers' Compensation (Dust Diseases) Authority <sup>(f)</sup> .....	211.7	130.9	(38.2)	0.1	1.3	821.4
<b>Total Cluster Agencies</b>	<b>14,437.2</b>	<b>13,112.6</b>	<b>(9.2)</b>	<b>0.3</b>	<b>1.5</b>	<b>371.0</b>

(a) This table shows expenses on an uneliminated basis.

(b) Transfer of persons employed in the Department of Planning and Environment who are principally involved in the administration of legislation allocated, or providing support, to the Minister for Energy are transferred to the Treasury, effective 1 April 2022.

(c) The expenses figure for the NSW Self Insurance Corporation in the 2021-22 Revised is materially higher than 2022-23 Budget mainly due to the impact of higher costs for various insurance risks.

(d) The change in 2022-23 reflects an increased distribution from the State's interest in Endeavour Energy.

(e) Due to the restructure of the Ports Assets Ministerial Holding Corporation, three new entities have been established effective 1 July 2022, being Port Botany Lessor Ministerial Holding Corporation per the *Ports Assets (Authorised Transactions) (Port Botany Lessor) Order 2022*, Port Kembla Lessor Ministerial Holding Corporation per the *Ports Assets (Authorised Transactions) (Port Kembla Lessor) Order 2022* and Port of Newcastle Lessor Ministerial Holding Corporation per the *Ports Assets (Authorised Transactions) (Port of Newcastle) Order 2022*.

(f) The expenses figure for Workers' Compensation (Dust Diseases) Authority in 2021-22 Revised is materially higher than 2022-23 Budget due mainly to the impact of a higher one-off cost from the latest valuation of liabilities due to higher inflation and discount rate changes.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 10.2 Financial Statements

### The Treasury

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	167,461	142,939	314,735
Personnel Services Expenses	...	...	...
Other Operating Expenses	759,822	450,844	340,374
Grants and Subsidies	46,638	184,814	871,304
Appropriation Expense	...	...	...
Depreciation and Amortisation	16,719	13,769	11,538
Finance Costs	1,651	1,931	68
Other Expenses	9,756	...	3,657
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,002,047</b>	<b>794,298</b>	<b>1,541,676</b>
<b>Revenue</b>			
Appropriation Revenue	1,006,303	628,123	1,416,460
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,205	2,818	1,303
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	(0)	46,605	5,820
Grants and Contributions	2,851	76,697	294,074
Investment Revenue	0	...	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	0	740	17,160
<b>Total Revenue</b>	<b>1,010,360</b>	<b>754,983</b>	<b>1,734,818</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(257)	9,814
Other Gains/(Losses)	...	23,271	...
<b>Net Result</b>	<b>8,313</b>	<b>(16,300)</b>	<b>202,956</b>

## Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	25,601	409,573	305,037
Taxes Receivable	...	...	...
Receivables	107,102	8,882	9,107
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	0	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>132,703</b>	<b>418,455</b>	<b>314,144</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	124	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	3	61,320
Plant and Equipment	12,567	13,206	29,170
Infrastructure Systems	...	...	206,409
Investment Properties	...	...	...
Right of Use Assets	42,158	...	(0)
Intangibles	41,371	46,573	71,507
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>96,221</b>	<b>59,783</b>	<b>368,406</b>
<b>Total Assets</b>	<b>228,924</b>	<b>478,238</b>	<b>682,550</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	49,888	64,967	65,551
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	17,351	...	0
Provisions	14,131	19,109	19,440
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>81,370</b>	<b>84,076</b>	<b>84,991</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	57,340	...	...
Provisions	3,862	3,517	3,958
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>61,202</b>	<b>3,517</b>	<b>3,958</b>
<b>Total Liabilities</b>	<b>142,572</b>	<b>87,593</b>	<b>88,949</b>
<b>Net Assets</b>	<b>86,352</b>	<b>390,645</b>	<b>593,601</b>
<b>Equity</b>			
Accumulated Funds	86,352	390,645	593,601
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>86,352</b>	<b>390,645</b>	<b>593,601</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	165,357	138,935	312,378
Personnel Services	...	...	...
Grants and Subsidies	46,638	193,801	893,938
Finance Costs	1,583	1,931	(0)
Equivalent Income Tax	...	...	...
Other Payments	769,543	588,913	321,162
<b>Total Payments</b>	<b>983,121</b>	<b>923,581</b>	<b>1,527,478</b>
<b>Receipts</b>			
Appropriation	1,006,303	628,123	1,416,460
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(224)	73,343	5,594
Retained Taxes, Fees and Fines	...	...	...
Interest Received	0	...	0
Grants and Contributions	2,851	76,697	294,074
Other Receipts	0	63,863	17,160
<b>Total Receipts</b>	<b>1,008,931</b>	<b>842,026</b>	<b>1,733,288</b>
<b>Net Cash Flows From Operating Activities</b>	<b>25,809</b>	<b>(81,555)</b>	<b>205,811</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	72,239
Purchases of Property, Plant and Equipment	(7,352)	(8,097)	(352,814)
Proceeds from Sale of Investments	2,337	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(2,075)	(2,075)	(29,772)
<b>Net Cash Flows From Investing Activities</b>	<b>(7,090)</b>	<b>(10,172)</b>	<b>(310,347)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(3,961)	(6,670)	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(3,961)</b>	<b>(6,670)</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>14,758</b>	<b>(98,397)</b>	<b>(104,536)</b>
Opening Cash and Cash Equivalents	10,843	192,731	409,573
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	315,239	...
<b>Closing Cash and Cash Equivalents</b>	<b>25,601</b>	<b>409,573</b>	<b>305,037</b>



## NSW Self Insurance Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,736,010	4,392,267	3,482,316
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	5	...	33
Finance Costs	8,610	5,970	74,946
Other Expenses	...	371,342	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,744,625</b>	<b>4,769,579</b>	<b>3,557,295</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,104,076	2,177,033	2,629,654
Grants and Contributions	(0)	1,942,541	43,769
Investment Revenue	890,604	251,130	1,091,362
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>2,994,680</b>	<b>4,370,704</b>	<b>3,764,785</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>250,056</b>	<b>(398,875)</b>	<b>207,490</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	427,956	2,214,577	295,920
Taxes Receivable	...	...	...
Receivables	102,773	349,976	194,944
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>530,729</b>	<b>2,564,553</b>	<b>490,864</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	264,120	298,397	315,079
Inventories	...	...	...
Financial Assets at Fair Value	13,812,693	14,062,141	16,818,600
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	218	109	198
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	118	61	109
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>14,077,149</b>	<b>14,360,708</b>	<b>17,133,986</b>
<b>Total Assets</b>	<b>14,607,877</b>	<b>16,925,261</b>	<b>17,624,850</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	44,916	49,882	25,364
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,352,714	2,590,007	2,679,918
Other	148,282	589,105	214,639
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,545,912</b>	<b>3,228,994</b>	<b>2,919,921</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	10,726,720	13,040,658	13,348,747
Other	473,355	187,040	680,123
<b>Total Non Current Liabilities</b>	<b>11,200,075</b>	<b>13,227,698</b>	<b>14,028,870</b>
<b>Total Liabilities</b>	<b>13,745,987</b>	<b>16,456,692</b>	<b>16,948,791</b>
<b>Net Assets</b>	<b>861,890</b>	<b>468,569</b>	<b>676,059</b>
<b>Equity</b>			
Accumulated Funds	861,890	468,569	676,059
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>861,890</b>	<b>468,569</b>	<b>676,059</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	987,135	888,462	1,175,344
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	1,761,294	1,916,978	1,854,643
<b>Total Payments</b>	<b>2,748,429</b>	<b>2,805,439</b>	<b>3,029,987</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	(0)
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,158,158	2,339,033	2,741,518
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3,078	761	769
Grants and Contributions	(0)	1,942,541	43,769
Other Receipts	624,326	547,858	892,791
<b>Total Receipts</b>	<b>2,785,561</b>	<b>4,830,193</b>	<b>3,678,847</b>
<b>Net Cash Flows From Operating Activities</b>	<b>37,133</b>	<b>2,024,754</b>	<b>648,860</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(110)	(110)	(110)
Proceeds from Sale of Investments	606,500	179,086	234,903
Purchases of Investments	(589,510)	(565,361)	(2,802,250)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(60)	(60)	(60)
<b>Net Cash Flows From Investing Activities</b>	<b>16,820</b>	<b>(386,445)</b>	<b>(2,567,517)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>53,953</b>	<b>1,638,309</b>	<b>(1,918,657)</b>
Opening Cash and Cash Equivalents	374,003	576,268	2,214,577
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>427,956</b>	<b>2,214,577</b>	<b>295,920</b>

## Alpha Distribution Ministerial Holding Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	425	228	122
Personnel Services Expenses	...	...	...
Other Operating Expenses	8,999	8,968	9,289
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>9,424</b>	<b>9,196</b>	<b>9,411</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	9,304	9,268	9,598
Grants and Contributions	...	...	...
Investment Revenue	10,843	10,818	11,319
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>20,148</b>	<b>20,086</b>	<b>20,917</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(4,648)	...
<b>Net Result</b>	<b>10,724</b>	<b>6,242</b>	<b>11,506</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	202-223 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	27,261	27,287	27,833
Taxes Receivable	...	...	...
Receivables	23	23	23
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>27,284</b>	<b>27,310</b>	<b>27,856</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	177,910	172,842	183,929
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>177,910</b>	<b>172,842</b>	<b>183,929</b>
<b>Total Assets</b>	<b>205,194</b>	<b>200,152</b>	<b>211,785</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	38	38	40
Contract Liabilities	242	241	245
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>280</b>	<b>280</b>	<b>285</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	17,721	3,667	3,080
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>17,721</b>	<b>3,667</b>	<b>3,080</b>
<b>Total Liabilities</b>	<b>18,001</b>	<b>3,947</b>	<b>3,365</b>
<b>Net Assets</b>	<b>187,193</b>	<b>196,205</b>	<b>208,421</b>
<b>Equity</b>			
Accumulated Funds	187,193	196,205	208,421
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>187,193</b>	<b>196,205</b>	<b>208,421</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	0	(0)	0
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	10,013	9,929	10,301
<b>Total Payments</b>	<b>10,013</b>	<b>9,929</b>	<b>10,301</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	9,304	9,268	9,598
Retained Taxes, Fees and Fines	...	...	...
Interest Received	27	29	232
Grants and Contributions	...	...	...
Other Receipts	1,017	953	1,018
<b>Total Receipts</b>	<b>10,348</b>	<b>10,250</b>	<b>10,847</b>
<b>Net Cash Flows From Operating Activities</b>	<b>335</b>	<b>321</b>	<b>546</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>335</b>	<b>321</b>	<b>546</b>
Opening Cash and Cash Equivalents	26,927	26,966	27,287
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>27,261</b>	<b>27,287</b>	<b>27,833</b>

## Building Insurers' Guarantee Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	0	...	(0)
Other Operating Expenses	0	52	0
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>0</b>	<b>52</b>	<b>0</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	(0)	52	(0)
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>(0)</b>	<b>52</b>	<b>(0)</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	(0)	...	(0)
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>
<b>Equity</b>			
Accumulated Funds	(0)	...	(0)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	0	...	(0)
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	0	53,483	0
<b>Total Payments</b>	<b>0</b>	<b>53,483</b>	<b>0</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	(0)	52	(0)
Grants and Contributions	...	...	...
Other Receipts	...	7,045	...
<b>Total Receipts</b>	<b>(0)</b>	<b>7,097</b>	<b>(0)</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(0)</b>	<b>(46,386)</b>	<b>(0)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(0)</b>	<b>(46,386)</b>	<b>(0)</b>
Opening Cash and Cash Equivalents	...	46,386	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>(0)</b>	<b>...</b>	<b>(0)</b>

## Electricity Assets Ministerial Holding Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	440	1,414	1,737
Grants and Subsidies	11,000	6,700	12,059
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	130	(3)	20
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>11,569</b>	<b>8,112</b>	<b>13,815</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	128	126	1,019
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	273	1,776	166
<b>Total Revenue</b>	<b>401</b>	<b>1,902</b>	<b>1,185</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(11,168)</b>	<b>(6,209)</b>	<b>(12,630)</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	127,884	132,512	116,521
Taxes Receivable	...	...	...
Receivables	714	750	758
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>128,598</b>	<b>133,262</b>	<b>117,279</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	2,596	2,820	2,634
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,596</b>	<b>2,820</b>	<b>2,634</b>
<b>Total Assets</b>	<b>131,194</b>	<b>136,083</b>	<b>119,913</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	64	64	65
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	4,010	4,241	4,358
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,074</b>	<b>4,305</b>	<b>4,423</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	42,964	44,118	40,461
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>42,964</b>	<b>44,118</b>	<b>40,461</b>
<b>Total Liabilities</b>	<b>47,038</b>	<b>48,423</b>	<b>44,884</b>
<b>Net Assets</b>	<b>84,156</b>	<b>87,660</b>	<b>75,029</b>
<b>Equity</b>			
Accumulated Funds	84,156	87,660	75,029
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>84,156</b>	<b>87,660</b>	<b>75,029</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	660	706	643
Personnel Services	...	...	...
Grants and Subsidies	11,000	6,700	12,059
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	4,555	5,865	5,151
<b>Total Payments</b>	<b>16,215</b>	<b>13,271</b>	<b>17,852</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	11	13	(8)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	128	126	1,019
Grants and Contributions	...	...	...
Other Receipts	967	2,583	851
<b>Total Receipts</b>	<b>1,106</b>	<b>2,722</b>	<b>1,861</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(15,109)</b>	<b>(10,549)</b>	<b>(15,991)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(15,109)</b>	<b>(10,549)</b>	<b>(15,991)</b>
Opening Cash and Cash Equivalents	142,993	143,061	132,512
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>127,884</b>	<b>132,512</b>	<b>116,521</b>

## Electricity Retained Interest Corporation - Ausgrid

### Operating Statement

	Budget 2021-22 \$000	Revised 2021-22 \$000	Budget 2022-23 \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	370	370	370
Personnel Services Expenses	...	...	...
Other Operating Expenses	680	680	680
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,050	1,050	1,050
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	160,346	160,346	159,333
<b>Net Result</b>	<b>160,346</b>	<b>160,346</b>	<b>159,333</b>

**Balance Sheet**

	2021-22	2021-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	3,902,022	5,135,954	5,295,288
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,902,022</b>	<b>5,135,954</b>	<b>5,295,288</b>
<b>Total Assets</b>	<b>3,902,022</b>	<b>5,135,954</b>	<b>5,295,288</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>3,902,022</b>	<b>5,135,954</b>	<b>5,295,288</b>
<b>Equity</b>			
Accumulated Funds	4,258,150	4,264,746	4,424,080
Reserves	(356,128)	871,208	871,208
Capital Equity	...	...	...
<b>Total Equity</b>	<b>3,902,022</b>	<b>5,135,954</b>	<b>5,295,288</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	370	370	370
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	680	680	680
<b>Total Payments</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,050	1,050	1,050
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>(0)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>(0)</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>(0)</b>

## Electricity Retained Interest Corporation - Endeavour Energy

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	352	352	354
Personnel Services Expenses	...	...	...
Other Operating Expenses	680	680	680
Grants and Subsidies	22,717	21,291	98,623
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>23,749</b>	<b>22,323</b>	<b>99,656</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	1,032	1,032	1,034
Investment Revenue	18,848	18,848	94,736
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	5,182	5,182	...
<b>Total Revenue</b>	<b>25,062</b>	<b>25,062</b>	<b>95,770</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	109,765	109,765	49,898
<b>Net Result</b>	<b>111,078</b>	<b>112,504</b>	<b>46,011</b>



**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	...
Taxes Receivable	...	...	...
Receivables	4,275	4,275	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,275</b>	<b>4,275</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	2,145,498	2,740,718	2,790,616
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,145,498</b>	<b>2,740,718</b>	<b>2,790,616</b>
<b>Total Assets</b>	<b>2,149,773</b>	<b>2,744,993</b>	<b>2,790,616</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	389	389	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>389</b>	<b>389</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>389</b>	<b>389</b>	<b>...</b>
<b>Net Assets</b>	<b>2,149,384</b>	<b>2,744,605</b>	<b>2,790,616</b>
<b>Equity</b>			
Accumulated Funds	2,404,576	2,392,225	2,438,236
Reserves	(255,192)	352,379	352,379
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,149,384</b>	<b>2,744,605</b>	<b>2,790,616</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	352	352	354
Personnel Services	...	...	...
Grants and Subsidies	22,717	21,291	98,623
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	549	1,198	1,069
<b>Total Payments</b>	<b>23,618</b>	<b>22,841</b>	<b>100,045</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(1,444)	(2,875)	4,275
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,032	1,032	1,034
Other Receipts	24,030	24,684	94,736
<b>Total Receipts</b>	<b>23,618</b>	<b>22,841</b>	<b>100,045</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(0)</b>	<b>0</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(0)</b>	<b>0</b>	<b>...</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>(0)</b>	<b>0</b>	<b>...</b>

## Electricity Transmission Ministerial Holding Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	3,249	2,121	2,757
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,152	2,164	2,291
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	12	(1)	3
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,414</b>	<b>4,285</b>	<b>5,051</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,778	2,778	3,297
Grants and Contributions	...	...	...
Investment Revenue	2,661	2,661	2,831
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>5,439</b>	<b>5,439</b>	<b>6,128</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>25</b>	<b>1,154</b>	<b>1,077</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	154,278	153,753	154,523
Taxes Receivable	...	...	...
Receivables	564	604	611
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>154,842</b>	<b>154,357</b>	<b>155,133</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	41,853	42,534	44,614
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>41,853</b>	<b>42,534</b>	<b>44,614</b>
<b>Total Assets</b>	<b>196,695</b>	<b>196,891</b>	<b>199,747</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	43	43	44
Contract Liabilities	273	273	279
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	993	976	989
Other	55	55	56
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,363</b>	<b>1,346</b>	<b>1,367</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	162,600	88,219	86,671
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>162,600</b>	<b>88,219</b>	<b>86,671</b>
<b>Total Liabilities</b>	<b>163,962</b>	<b>89,565</b>	<b>88,038</b>
<b>Net Assets</b>	<b>32,732</b>	<b>107,326</b>	<b>111,709</b>
<b>Equity</b>			
Accumulated Funds	32,732	107,326	111,709
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>32,732</b>	<b>107,326</b>	<b>111,709</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	985	1,024	988
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,151	2,189	2,289
<b>Total Payments</b>	<b>3,136</b>	<b>3,213</b>	<b>3,278</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,687	2,772	3,290
Retained Taxes, Fees and Fines	...	...	...
Interest Received	157	717	162
Grants and Contributions	...	...	...
Other Receipts	367	625	595
<b>Total Receipts</b>	<b>3,210</b>	<b>4,114</b>	<b>4,047</b>
<b>Net Cash Flows From Operating Activities</b>	<b>74</b>	<b>901</b>	<b>769</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>74</b>	<b>901</b>	<b>769</b>
Opening Cash and Cash Equivalents	154,204	152,852	153,753
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>154,278</b>	<b>153,753</b>	<b>154,523</b>

## Epsilon Distribution Ministerial Holding Corporation

### Operating Statement

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	183	110	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,398	2,536	2,538
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>2,581</b>	<b>2,647</b>	<b>2,538</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,711	2,849	2,854
Grants and Contributions	...	...	...
Investment Revenue	2,036	2,033	2,131
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	14
<b>Total Revenue</b>	<b>4,747</b>	<b>4,882</b>	<b>4,999</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	(1,741)	...
<b>Net Result</b>	<b>2,166</b>	<b>495</b>	<b>2,461</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	10,331	10,349	10,762
Taxes Receivable	...	...	...
Receivables	0	0	0
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>10,331</b>	<b>10,349</b>	<b>10,762</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	33,051	31,270	33,310
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	407	1,409
<b>Total Non Current Assets</b>	<b>33,051</b>	<b>31,677</b>	<b>34,718</b>
<b>Total Assets</b>	<b>43,382</b>	<b>42,026</b>	<b>45,480</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	79	79	81
Contract Liabilities	557	557	561
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>637</b>	<b>636</b>	<b>642</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	5,531	0	407
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>5,531</b>	<b>0</b>	<b>407</b>
<b>Total Liabilities</b>	<b>6,168</b>	<b>636</b>	<b>1,049</b>
<b>Net Assets</b>	<b>37,214</b>	<b>41,389</b>	<b>44,431</b>
<b>Equity</b>			
Accumulated Funds	37,214	41,389	44,431
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>37,214</b>	<b>41,389</b>	<b>44,431</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	0	0	14
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,397	2,852	2,536
<b>Total Payments</b>	<b>2,397</b>	<b>2,852</b>	<b>2,550</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,711	2,849	2,854
Retained Taxes, Fees and Fines	...	...	...
Interest Received	8	8	91
Grants and Contributions	...	...	...
Other Receipts	10	318	18
<b>Total Receipts</b>	<b>2,729</b>	<b>3,176</b>	<b>2,963</b>
<b>Net Cash Flows From Operating Activities</b>	<b>331</b>	<b>324</b>	<b>413</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>331</b>	<b>324</b>	<b>413</b>
Opening Cash and Cash Equivalents	9,999	10,025	10,349
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,331</b>	<b>10,349</b>	<b>10,762</b>



## Liability Management Ministerial Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	204	204	211
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>204</b>	<b>204</b>	<b>211</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	26,478	26,478	4,268
Investment Revenue	18,427	5,427	20,740
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>44,905</b>	<b>31,905</b>	<b>25,008</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>44,701</b>	<b>31,701</b>	<b>24,797</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	75	12	156
Taxes Receivable	...	...	...
Receivables	20	20	20
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>95</b>	<b>32</b>	<b>177</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	324,399	329,145	353,797
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>324,399</b>	<b>329,145</b>	<b>353,797</b>
<b>Total Assets</b>	<b>324,495</b>	<b>329,178</b>	<b>353,974</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	22	22	22
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Net Assets</b>	<b>324,473</b>	<b>329,155</b>	<b>353,952</b>
<b>Equity</b>			
Accumulated Funds	324,473	329,155	353,952
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>324,473</b>	<b>329,155</b>	<b>353,952</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	204	203	211
<b>Total Payments</b>	<b>204</b>	<b>203</b>	<b>211</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	3	3	3
Grants and Contributions	26,478	26,478	4,268
Other Receipts	10,686	(0)	12,028
<b>Total Receipts</b>	<b>37,167</b>	<b>26,481</b>	<b>16,298</b>
<b>Net Cash Flows From Operating Activities</b>	<b>36,962</b>	<b>26,278</b>	<b>16,087</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	(10,686)	...	(12,027)
Purchases of Investments	(26,212)	(26,276)	(3,915)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(36,898)</b>	<b>(26,276)</b>	<b>(15,943)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>65</b>	<b>1</b>	<b>144</b>
Opening Cash and Cash Equivalents	11	11	12
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>75</b>	<b>12</b>	<b>156</b>

## Ports Assets Ministerial Holding Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	42,330	43,562	235
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>42,330</b>	<b>43,562</b>	<b>235</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	41,151	42,387	0
Grants and Contributions	1,129	1,125	235
Investment Revenue	18,726	18,726	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>61,005</b>	<b>62,238</b>	<b>235</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>18,676</b>	<b>18,675</b>	<b>0</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	2,437	2,667	840
Taxes Receivable	...	...	...
Receivables	0	(0)	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>2,437</b>	<b>2,667</b>	<b>840</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	284,946	284,946	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>284,946</b>	<b>284,946</b>	<b>...</b>
<b>Total Assets</b>	<b>287,383</b>	<b>287,612</b>	<b>840</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	117	179	17
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>117</b>	<b>179</b>	<b>17</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>117</b>	<b>179</b>	<b>17</b>
<b>Net Assets</b>	<b>287,266</b>	<b>287,434</b>	<b>823</b>
<b>Equity</b>			
Accumulated Funds	287,266	287,434	823
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>287,266</b>	<b>287,434</b>	<b>823</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	42,387	48,001	505
<b>Total Payments</b>	<b>42,387</b>	<b>48,001</b>	<b>505</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	41,151	42,505	0
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	1,129	1,125	235
Other Receipts	...	4,180	108
<b>Total Receipts</b>	<b>42,280</b>	<b>47,810</b>	<b>343</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(107)</b>	<b>(191)</b>	<b>(162)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(107)</b>	<b>(191)</b>	<b>(162)</b>
Opening Cash and Cash Equivalents	2,545	2,857	2,667
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	(1,665)
<b>Closing Cash and Cash Equivalents</b>	<b>2,437</b>	<b>2,667</b>	<b>840</b>

## Port Botany Lessor Ministerial Holding Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	...	32,488
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	...	...	<b>32,488</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	32,159
Grants and Contributions	...	...	304
Investment Revenue	...	...	15,942
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	...	...	<b>48,405</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	...	...	<b>15,917</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	638
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>638</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	241,769
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>241,769</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>242,407</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	30
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>30</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>30</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>242,377</b>
<b>Equity</b>			
Accumulated Funds	...	...	242,377
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>242,377</b>



## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	...	32,458
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>32,458</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	32,159
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	304
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>32,463</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>5</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>5</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	633
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>638</b>

## Port Kembla Lessor Ministerial Holding Corporation

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	...	6,096
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	...	...	<b>6,096</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	5,770
Grants and Contributions	...	...	304
Investment Revenue	...	...	1,714
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	...	...	<b>7,788</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	...	...	<b>1,692</b>

**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	479
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>479</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	25,990
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>25,990</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>26,469</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	30
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>30</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>30</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>26,439</b>
<b>Equity</b>			
Accumulated Funds	...	...	26,439
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>26,439</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	...	6,066
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>6,066</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	5,770
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	304
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>6,074</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>8</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>8</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	471
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>479</b>

## Port of Newcastle Lessor Ministerial Holding Corporation

### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	...	...	4,847
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>...</b>	<b>...</b>	<b>4,847</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	4,521
Grants and Contributions	...	...	304
Investment Revenue	...	...	2,387
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>...</b>	<b>...</b>	<b>7,212</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>...</b>	<b>...</b>	<b>2,365</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	...	...	600
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>...</b>	<b>...</b>	<b>600</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	37,230
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>...</b>	<b>...</b>	<b>37,230</b>
<b>Total Assets</b>	<b>...</b>	<b>...</b>	<b>37,830</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	61
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>61</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>...</b>	<b>...</b>	<b>61</b>
<b>Net Assets</b>	<b>...</b>	<b>...</b>	<b>37,769</b>
<b>Equity</b>			
Accumulated Funds	...	...	37,769
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>...</b>	<b>...</b>	<b>37,769</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	...	...	4,786
<b>Total Payments</b>	<b>...</b>	<b>...</b>	<b>4,786</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	4,521
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	304
Other Receipts	...	...	...
<b>Total Receipts</b>	<b>...</b>	<b>...</b>	<b>4,825</b>
<b>Net Cash Flows From Operating Activities</b>	<b>...</b>	<b>...</b>	<b>39</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>...</b>	<b>39</b>
Opening Cash and Cash Equivalents	...	...	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	561
<b>Closing Cash and Cash Equivalents</b>	<b>...</b>	<b>...</b>	<b>600</b>

## Roads Retained Interest Pty Ltd

### Operating Statement

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	385	178	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	849	1,028	0
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	...	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,234</b>	<b>1,205</b>	<b>0</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	2	180	0
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>2</b>	<b>180</b>	<b>0</b>
Gain/(Loss) on Disposal of Non Current Assets	...	4,676,495	...
Other Gains/(Losses)	(131,810)	(99,960)	...
<b>Net Result</b>	<b>(133,042)</b>	<b>4,575,510</b>	<b>(0)</b>



**Balance Sheet**

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	3,234	...	(0)
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,234</b>	<b>...</b>	<b>(0)</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	5,048,230	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	...	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>5,048,230</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>5,051,464</b>	<b>...</b>	<b>(0)</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	85	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>85</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>85</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>5,051,379</b>	<b>...</b>	<b>(0)</b>
<b>Equity</b>			
Accumulated Funds	5,234,054	0	(0)
Reserves	(182,675)	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>5,051,379</b>	<b>0</b>	<b>(0)</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	385	178	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	840	1,154	0
<b>Total Payments</b>	<b>1,225</b>	<b>1,331</b>	<b>0</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	(4,202,359)	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	2	231	0
Grants and Contributions	...	...	...
Other Receipts	539,960	...	...
<b>Total Receipts</b>	<b>539,962</b>	<b>(4,202,128)</b>	<b>0</b>
<b>Net Cash Flows From Operating Activities</b>	<b>538,738</b>	<b>(4,203,459)</b>	<b>(0)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	...	...	...
Proceeds from Sale of Investments	...	10,288,529	...
Purchases of Investments	(142,563)	(63,387)	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	122,500	...
<b>Net Cash Flows From Investing Activities</b>	<b>(142,563)</b>	<b>10,347,643</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	142,563	63,387	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>142,563</b>	<b>63,387</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>538,738</b>	<b>6,207,570</b>	<b>...</b>
Opening Cash and Cash Equivalents	568,956	562,700	0
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	(1,104,460)	(6,770,270)	(0)
<b>Closing Cash and Cash Equivalents</b>	<b>3,234</b>	<b>0</b>	<b>(0)</b>

## Workers' Compensation (Dust Diseases) Authority

### Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	121,335	127,026	120,711
Grants and Subsidies	9,467	8,363	9,326
Appropriation Expense	...	...	...
Depreciation and Amortisation	5,964	5,572	2,410
Finance Costs	(1,492)	(2,455)	(1,505)
Other Expenses	...	73,214	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>135,275</b>	<b>211,720</b>	<b>130,942</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other	...	...	...
Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	588	350	360
Grants and Contributions	...	...	...
Investment Revenue	64,869	9,076	60,822
Retained Taxes, Fees and Fines	69,998	201,866	70,001
Other Revenue	31	52	32
<b>Total Revenue</b>	<b>135,486</b>	<b>211,344</b>	<b>131,215</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	(271)	376	(273)
<b>Net Result</b>	<b>(59)</b>	<b>...</b>	<b>(0)</b>

**Balance Sheet**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	79,038	44,255	45,015
Taxes Receivable	...	...	...
Receivables	51,898	69,786	64,014
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	1,099,525	1,070,055	1,030,055
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,230,461</b>	<b>1,184,096</b>	<b>1,139,084</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	625,339	993,748	909,931
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,691	450	1,429
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	165	254	...
Intangibles	12,133	2,460	615
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>639,328</b>	<b>996,912</b>	<b>911,975</b>
<b>Total Assets</b>	<b>1,869,789</b>	<b>2,181,008</b>	<b>2,051,059</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,538	6,188	6,725
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	632	642	276
Provisions	115,310	184,355	173,343
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>119,480</b>	<b>191,185</b>	<b>180,344</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	276	274	...
Provisions	1,750,092	1,989,549	1,870,715
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>1,750,368</b>	<b>1,989,823</b>	<b>1,870,715</b>
<b>Total Liabilities</b>	<b>1,869,848</b>	<b>2,181,008</b>	<b>2,051,059</b>
<b>Net Assets</b>	<b>(59)</b>	<b>0</b>	<b>(0)</b>
<b>Equity</b>			
Accumulated Funds	(59)	(0)	(0)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(59)</b>	<b>(0)</b>	<b>(0)</b>

**Cash Flow Statement**

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	...	...
Personnel Services	...	...	...
Grants and Subsidies	9,467	8,363	9,326
Finance Costs	14	14	1
Equivalent Income Tax	...	...	...
Other Payments	242,816	281,191	158,919
<b>Total Payments</b>	<b>252,298</b>	<b>289,568</b>	<b>168,246</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	838	350	929
Retained Taxes, Fees and Fines	161,762	71,430	70,001
Interest Received	25,288	5,790	6,383
Grants and Contributions	...	...	...
Other Receipts	34,569	88,980	25,126
<b>Total Receipts</b>	<b>222,457</b>	<b>166,550</b>	<b>102,439</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(29,840)</b>	<b>(123,018)</b>	<b>(65,807)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(1,390)	(140)	(1,290)
Proceeds from Sale of Investments	75,000	152,129	100,000
Purchases of Investments	(2,723)	(12,553)	(31,503)
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(7,550)	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>63,337</b>	<b>139,436</b>	<b>67,207</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(10)	0	(640)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(10)</b>	<b>0</b>	<b>(640)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>33,487</b>	<b>16,418</b>	<b>760</b>
Opening Cash and Cash Equivalents	45,551	27,837	44,255
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>79,038</b>	<b>44,255</b>	<b>45,015</b>



# 11. THE LEGISLATURE

## 11.1 Agency Expense Summary

The Legislature	Expenses <sup>(a)</sup>			Capital Expenditure		
	2021-22 Revised \$m	2022-23 Budget \$m	Change %	2021-22 Revised \$m	2022-23 Budget \$m	Change %
<b>The Legislature</b> .....	202.0	223.3	10.5	33.2	57.2	72.4
<b>Total Principal Agency</b>	<b>202.0</b>	<b>223.3</b>	<b>10.5</b>	<b>33.2</b>	<b>57.2</b>	<b>72.4</b>

(a) This table shows expenses on an uneliminated basis.

## 11.2 Financial Statements

### The Legislature

#### Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	80,151	83,723	91,534
Personnel Services Expenses	...	...	...
Other Operating Expenses	40,959	46,755	49,181
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	22,557	23,678	27,844
Finance Costs	395	395	398
Other Expenses	49,434	47,484	54,372
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>193,496</b>	<b>202,035</b>	<b>223,329</b>
<b>Revenue</b>			
Appropriation Revenue	203,934	200,688	239,251
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,337	3,370	3,493
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	7,624	4,850	8,043
Grants and Contributions	20	206	2,417
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	208	1,979	220
<b>Total Revenue</b>	<b>215,123</b>	<b>211,093</b>	<b>253,425</b>
Gain/(Loss) on Disposal of Non Current Assets	...	(7)	...
Other Gains/(Losses)	...	4	...
<b>Net Result</b>	<b>21,627</b>	<b>9,055</b>	<b>30,096</b>



## Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	6,977	4,246	4,745
Taxes Receivable	...	...	...
Receivables	1,779	2,767	2,767
Contract Assets	...	...	...
Inventories	106	131	131
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>8,861</b>	<b>7,144</b>	<b>7,643</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	323,947	319,134	349,183
Plant and Equipment	85,854	85,740	85,424
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	19,305	18,778	18,442
Intangibles	20,529	14,962	14,940
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>449,636</b>	<b>438,614</b>	<b>467,988</b>
<b>Total Assets</b>	<b>458,497</b>	<b>445,758</b>	<b>475,631</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	5,105	4,714	4,714
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	5,457	5,095	5,269
Provisions	7,551	8,416	8,416
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>18,113</b>	<b>18,225</b>	<b>18,399</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	15,340	15,188	14,791
Provisions	173	201	201
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>15,513</b>	<b>15,389</b>	<b>14,992</b>
<b>Total Liabilities</b>	<b>33,626</b>	<b>33,614</b>	<b>33,391</b>
<b>Net Assets</b>	<b>424,871</b>	<b>412,144</b>	<b>442,240</b>
<b>Equity</b>			
Accumulated Funds	226,972	214,245	244,341
Reserves	197,899	197,899	197,899
Capital Equity	...	...	...
<b>Total Equity</b>	<b>424,871</b>	<b>412,144</b>	<b>442,240</b>

## Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	79,243	82,782	90,611
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	395	395	398
Equivalent Income Tax	...	...	...
Other Payments	87,964	98,767	100,983
<b>Total Payments</b>	<b>167,602</b>	<b>181,944</b>	<b>191,991</b>
<b>Receipts</b>			
Appropriation	203,934	200,688	239,251
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	7,624	4,850	8,043
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	20	206	2,417
Other Receipts	208	8,936	220
<b>Total Receipts</b>	<b>211,786</b>	<b>214,680</b>	<b>249,931</b>
<b>Net Cash Flows From Operating Activities</b>	<b>44,184</b>	<b>32,736</b>	<b>57,940</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(29,073)	(25,078)	(49,237)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(9,448)	(3,928)	(2,463)
<b>Net Cash Flows From Investing Activities</b>	<b>(38,521)</b>	<b>(29,006)</b>	<b>(51,700)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(5,622)	(5,622)	(5,741)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(5,622)</b>	<b>(5,622)</b>	<b>(5,741)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>41</b>	<b>(1,892)</b>	<b>499</b>
Opening Cash and Cash Equivalents	6,936	6,138	4,246
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>6,977</b>	<b>4,246</b>	<b>4,745</b>