

2. CABINET OFFICE

2.1 Agency Expense Summary

Cabinet Office	Expenses ^(a)			Capital Expenditure		
	2022-23	2023-24	Change %	2022-23	2023-24	Change %
	Est. Actual \$m	Budget \$m		Est. Actual \$m	Budget \$m	
The Cabinet Office^(b)	...	93.5
Funding distribution to agencies	8.7
Total Principal Department	...	102.2
Agencies						
Agencies transferred from Premier's Department^(c)						
Parliamentary Counsel's Office	10.9	11.5	5.3	0.0	0.9	N/A
Total Agencies	10.9	11.5	5.3	0.0	0.9	N/A
Independent and Special Offices						
Agencies transferred from Premier's Department^(c)						
Audit Office of New South Wales	74.7	82.5	10.4	1.8	2.2	21.3
Independent Commission Against Corruption	32.2	41.3	28.4	1.9	2.5	27.9
Law Enforcement Conduct Commission	24.1	26.5	10.1	1.0	1.1	8.1
New South Wales Electoral Commission	239.0	167.3	(30.0)	7.0	16.7	138.1
Ombudsman's Office	37.9	53.8	41.7	1.2	1.8	44.6
Agencies transferred from Customer Service						
Independent Pricing and Regulatory Tribunal ^(d)	38.2	37.6	(1.4)	0.1	0.2	63.6
Total Independent and Special Offices	446.1	409.0	(8.3)	13.1	24.4	86.1

(a) This table shows expenses on an uneliminated basis.

(b) The Cabinet Office was created as a new Principal Department with the parts transferred from the Premier's Department, per the *Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 4) 2023*, effective from 1 July 2023. The following parts were transferred to The Cabinet Office: Office of General Counsel; Shaping Futures branch of the Community Engagement Group and Policy Group other than WestInvest, Emergency Management branch, Women NSW and Flood Inquiry Project Management Office.

(c) Parliamentary Counsel's Office, Audit Office of New South Wales, Independent Commission Against Corruption, Law Enforcement Conduct Commission, New South Wales Electoral Commission and the Ombudsman's Office were transferred from the Premier's Department to The Cabinet Office, effective 1 July 2023 per the NSW Governance Arrangements Chart.

(d) The Independent Pricing and Regulatory Tribunal (IPART) was transferred from the Department of Customer Service to the Department of Premier and Cabinet, per the *Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 3) 2023*, effective 3 May 2023. IPART was subsequently moved to The Cabinet Office per the NSW Governance Arrangements Chart, effective 1 July 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

The Cabinet Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,771
Personnel Services Expenses
Other Operating Expenses	45,300
Grants and Subsidies	15,105
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	102,176
Revenue			
Appropriation Revenue	101,633
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,560
Transfers to the Crown Entity
Sales of Goods and Services	1,982
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	105,176
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	3,000

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,000
Taxes Receivable
Receivables	122
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,122
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,122
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,398
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,398
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	268
Other
Total Non Current Liabilities	268
Total Liabilities	3,666
Net Assets	(544)
Equity			
Accumulated Funds	(544)
Reserves
Capital Equity
Total Equity	(544)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	40,210
Personnel Services
Grants and Subsidies	15,105
Finance Costs
Equivalent Income Tax
Other Payments	45,300
Total Payments	100,616
Receipts			
Appropriation	101,633
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,982
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts
Total Receipts	103,616
Net Cash Flows From Operating Activities	3,000
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	3,000
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,000

Parliamentary Counsel's Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,191	8,074	9,527
Personnel Services Expenses
Other Operating Expenses	1,678	2,331	1,743
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	616	529	245
Finance Costs	4	7	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,489	10,942	11,519
Revenue			
Appropriation Revenue
Funding Distribution from Department	11,193	10,430	11,657
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	425	286	445
Transfers to the Crown Entity
Sales of Goods and Services	7	43	7
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	11,625	10,759	12,109
Gain/(Loss) on Disposal of Non Current Assets	...	(5)	...
Other Gains/(Losses)	...	(46)	...
Net Result	136	(234)	590

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	680	1,396	1,311
Taxes Receivable
Receivables	32	115	107
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	712	1,511	1,418
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	376	221	495
Infrastructure Systems
Investment Properties
Right of Use Assets	...	(0)	...
Intangibles	1,276	760	1,130
Other Assets
Total Non Current Assets	1,652	982	1,626
Total Assets	2,364	2,493	3,044
Liabilities			
Current Liabilities			
Taxes Payable
Payables	353	354	315
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	946	838	838
Other	...	20	20
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,299	1,212	1,173
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	382	387	387
Other
Total Non Current Liabilities	382	387	387
Total Liabilities	1,681	1,599	1,560
Net Assets	683	894	1,484
Equity			
Accumulated Funds	683	894	1,484
Reserves
Capital Equity
Total Equity	683	894	1,484

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,765	7,977	9,082
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,805	2,633	1,786
Total Payments	10,571	10,611	10,868
Receipts			
Appropriation
Funding Distribution from Department	11,193	10,430	11,657
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7	43	7
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	8	7	8
Total Receipts	11,208	10,480	11,672
Net Cash Flows From Operating Activities	637	(131)	804
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(80)	(17)	(300)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(639)	...	(589)
Net Cash Flows From Investing Activities	(719)	(17)	(889)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(82)	(148)	(85)
Opening Cash and Cash Equivalents	762	1,544	1,396
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	680	1,397	1,311

Audit Office of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,177	46,077	50,288
Personnel Services Expenses
Other Operating Expenses	23,443	25,898	29,287
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,728	2,505	2,692
Finance Costs	223	223	194
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	71,570	74,703	82,460
Revenue			
Appropriation Revenue	0	...	0
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	56	56	57
Transfers to the Crown Entity
Sales of Goods and Services	69,268	73,646	78,766
Grants and Contributions
Investment Revenue	51	458	203
Retained Taxes, Fees and Fines
Other Revenue	1,663	1,551	1,644
Total Revenue	71,039	75,711	80,671
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)
Net Result	(531)	1,007	(1,789)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,225	15,094	12,613
Taxes Receivable
Receivables	5,962	7,765	7,765
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,967	9,159	9,159
Assets Held For Sale
Total Current Assets	28,153	32,018	29,536
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,657	3,770	3,510
Infrastructure Systems
Investment Properties
Right of Use Assets	9,239	9,238	7,720
Intangibles	1,377	1,205	2,116
Other Assets	695	790	790
Total Non Current Assets	13,968	15,003	14,136
Total Assets	42,122	47,021	43,673
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,521	3,282	3,282
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,560	1,698	1,729
Provisions	12,282	12,634	12,634
Other	136	298	298
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,499	17,912	17,943
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,269	8,574	6,984
Provisions	1,190	1,630	1,630
Other
Total Non Current Liabilities	9,459	10,204	8,614
Total Liabilities	25,958	28,116	26,557
Net Assets	16,164	18,906	17,116
Equity			
Accumulated Funds	16,164	18,906	17,116
Reserves
Capital Equity
Total Equity	16,164	18,906	17,116

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	45,961	45,619	50,171
Personnel Services
Grants and Subsidies
Finance Costs	204	204	175
Equivalent Income Tax
Other Payments	20,232	25,809	29,080
Total Payments	66,397	71,631	79,427
Receipts			
Appropriation	0	...	0
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	69,268	73,945	78,766
Retained Taxes, Fees and Fines
Interest Received	51	458	203
Grants and Contributions
Other Receipts	1,663	1,343	1,644
Total Receipts	70,983	75,745	80,614
Net Cash Flows From Operating Activities	4,585	4,114	1,187
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(1,110)	(1,266)	(1,110)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,109)	(564)	(1,110)
Net Cash Flows From Investing Activities	(2,219)	(1,829)	(2,220)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,357)	(1,417)	(1,448)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,357)	(1,417)	(1,448)
Net Increase/(Decrease) in Cash	1,009	867	(2,481)
Opening Cash and Cash Equivalents	11,216	14,227	15,094
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,225	15,094	12,613

Independent Commission Against Corruption

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,100	21,713	28,108
Personnel Services Expenses
Other Operating Expenses	7,413	6,587	9,403
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,933	3,448	3,508
Finance Costs	163	439	311
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	34,609	32,186	41,330
Revenue			
Appropriation Revenue	35,197	30,084	42,422
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	506	657	529
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	412	...	421
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	28	158	30
Total Revenue	36,143	30,899	43,401
Gain/(Loss) on Disposal of Non Current Assets	...	1	...
Other Gains/(Losses)
Net Result	1,534	(1,287)	2,071

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,112	713	1,643
Taxes Receivable
Receivables	2,110	1,088	1,088
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,222	1,801	2,731
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,539	2,448	2,483
Infrastructure Systems
Investment Properties
Right of Use Assets	7,204	7,572	5,401
Intangibles	1,428	483	1,595
Other Assets
Total Non Current Assets	10,171	10,503	9,479
Total Assets	15,392	12,304	12,210
Liabilities			
Current Liabilities			
Taxes Payable
Payables	550	787	787
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,165	2,355	2,405
Provisions	2,650	2,910	2,910
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,365	6,053	6,102
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,359	6,724	4,509
Provisions	1,225	1,738	1,738
Other
Total Non Current Liabilities	6,584	8,462	6,247
Total Liabilities	11,949	14,514	12,349
Net Assets	3,443	(2,210)	(139)
Equity			
Accumulated Funds	3,443	(2,210)	(139)
Reserves
Capital Equity
Total Equity	3,443	(2,210)	(139)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	23,594	21,051	27,580
Personnel Services
Grants and Subsidies
Finance Costs	163	439	311
Equivalent Income Tax
Other Payments	7,413	6,477	9,403
Total Payments	31,170	27,967	37,294
Receipts			
Appropriation	35,197	30,084	42,422
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	6	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	412	...	421
Other Receipts	28	180	30
Total Receipts	35,637	30,270	42,873
Net Cash Flows From Operating Activities	4,467	2,303	5,579
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(769)	(1,709)	(414)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(400)	(233)	(2,070)
Net Cash Flows From Investing Activities	(1,169)	(1,941)	(2,484)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,636)	(1,040)	(2,165)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,636)	(1,040)	(2,165)
Net Increase/(Decrease) in Cash	662	(678)	930
Opening Cash and Cash Equivalents	2,450	1,391	713
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,112	713	1,643

Independent Pricing and Regulatory Tribunal

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,946	26,504	28,670
Personnel Services Expenses
Other Operating Expenses	10,667	11,317	8,509
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	473	347	460
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,086	38,168	37,639
Revenue			
Appropriation Revenue	38,485	36,242	33,935
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	319	835	334
Transfers to the Crown Entity
Sales of Goods and Services	1,211	1,286	1,516
Grants and Contributions	779	899	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	166	...
Total Revenue	40,794	39,428	35,785
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(292)	1,260	(1,854)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,835	7,360	5,788
Taxes Receivable
Receivables	875	418	418
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,710	7,778	6,206
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	225	242	222
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	283	281	21
Other Assets
Total Non Current Assets	508	523	243
Total Assets	4,218	8,301	6,449
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,064	2,446	2,446
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,575	3,217	3,217
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,639	5,663	5,663
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	54	69	69
Other
Total Non Current Liabilities	54	69	69
Total Liabilities	3,693	5,732	5,732
Net Assets	525	2,569	717
Equity			
Accumulated Funds	525	2,569	717
Reserves
Capital Equity
Total Equity	525	2,569	717

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,626	25,121	28,337
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	10,667	11,967	8,509
Total Payments	40,294	37,088	36,845
Receipts			
Appropriation	38,485	36,242	33,935
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,211	1,286	1,516
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	779	899	...
Other Receipts	(0)	2,063	...
Total Receipts	40,475	40,490	35,451
Net Cash Flows From Operating Activities	181	3,402	(1,394)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(180)	(110)	(180)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(180)	(110)	(180)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	262	...	2
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	262	...	2
Net Increase/(Decrease) in Cash	263	3,292	(1,572)
Opening Cash and Cash Equivalents	2,572	4,068	7,360
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,835	7,360	5,788

Law Enforcement Conduct Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,963	17,516	20,670
Personnel Services Expenses
Other Operating Expenses	2,698	3,402	2,903
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,127	3,079	2,904
Finance Costs	63	62	17
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	24,852	24,058	26,494
Revenue			
Appropriation Revenue	24,129	23,100	26,130
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	696	809	734
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	90	90	70
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	58	100	54
Total Revenue	24,974	24,099	26,988
Gain/(Loss) on Disposal of Non Current Assets	15	69	15
Other Gains/(Losses)	...	(3)	...
Net Result	137	107	509

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	581	347	362
Taxes Receivable
Receivables	1,378	1,301	1,208
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,958	1,648	1,570
Non Current Assets			
Taxes Receivable
Receivables	47
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	607	292	231
Plant and Equipment	2,213	2,244	1,972
Infrastructure Systems
Investment Properties
Right of Use Assets	1,956	1,976	210
Intangibles	1,273	1,064	1,359
Other Assets
Total Non Current Assets	6,096	5,575	3,771
Total Assets	8,054	7,223	5,341
Liabilities			
Current Liabilities			
Taxes Payable
Payables	262	506	506
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,053	2,321	66
Provisions	1,922	1,928	1,928
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,237	4,755	2,500
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	483	77	(59)
Provisions	687	661	661
Other
Total Non Current Liabilities	1,170	738	602
Total Liabilities	5,408	5,493	3,102
Net Assets	2,646	1,730	2,239
Equity			
Accumulated Funds	2,646	1,730	2,239
Reserves
Capital Equity
Total Equity	2,646	1,730	2,239

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,267	16,849	19,936
Personnel Services
Grants and Subsidies
Finance Costs	63	51	17
Equivalent Income Tax
Other Payments	2,698	4,352	2,810
Total Payments	21,028	21,252	22,763
Receipts			
Appropriation	24,129	23,100	26,130
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	90	90	70
Other Receipts	58	867	54
Total Receipts	24,277	24,057	26,254
Net Cash Flows From Operating Activities	3,249	2,805	3,491
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	69	15
Purchases of Property, Plant and Equipment	(950)	(910)	(700)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(440)	(108)	(400)
Net Cash Flows From Investing Activities	(1,375)	(948)	(1,085)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,161)	(2,200)	(2,391)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,161)	(2,200)	(2,391)
Net Increase/(Decrease) in Cash	(287)	(343)	15
Opening Cash and Cash Equivalents	868	690	347
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	581	347	362

New South Wales Electoral Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	119,296	106,676	80,497
Personnel Services Expenses
Other Operating Expenses	14,249	10,831	23,960
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	10,610	7,950	9,731
Finance Costs	627	778	638
Other Expenses	101,246	112,813	52,491
TOTAL EXPENSES EXCLUDING LOSSES	246,028	239,049	167,318
Revenue			
Appropriation Revenue	241,779	245,225	167,812
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	555	467	580
Transfers to the Crown Entity	...	(1,205)	...
Sales of Goods and Services	1,444	596	4,325
Grants and Contributions	3,855	4,401	4,950
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	0	0
Total Revenue	247,633	249,483	177,666
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(271)	...
Net Result	1,605	10,163	10,348

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,680	23,058	20,012
Taxes Receivable
Receivables	2,301	2,562	5,337
Contract Assets	...	58	58
Inventories	90	145	145
Financial Assets at Fair Value
Other Financial Assets
Other	3
Assets Held For Sale
Total Current Assets	8,074	25,823	25,552
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,106	963	773
Infrastructure Systems
Investment Properties
Right of Use Assets	26,246	23,966	20,311
Intangibles	24,434	23,482	34,275
Other Assets
Total Non Current Assets	51,786	48,412	55,360
Total Assets	59,860	74,234	80,911
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,798	4,499	4,499
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,666	3,433	3,210
Provisions	3,522	5,063	5,063
Other	365	1	1
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,351	12,997	12,774
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	30,763	29,991	26,543
Provisions	648	685	685
Other
Total Non Current Liabilities	31,411	30,677	27,229
Total Liabilities	41,762	43,674	40,003
Net Assets	18,098	30,561	40,909
Equity			
Accumulated Funds	18,098	30,561	40,909
Reserves
Capital Equity
Total Equity	18,098	30,561	40,909

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	118,741	104,946	79,917
Personnel Services
Grants and Subsidies
Finance Costs	627	764	638
Equivalent Income Tax
Other Payments	115,495	134,020	67,852
Total Payments	234,863	239,730	148,407
Receipts			
Appropriation	241,779	245,225	167,812
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(1,205)	...
Sale of Goods and Services	1,444	889	4,325
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,855	4,401	4,950
Other Receipts	(0)	11,823	(11,375)
Total Receipts	247,078	261,133	165,711
Net Cash Flows From Operating Activities	12,215	21,403	17,304
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(483)	(409)	(142)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(10,361)	(6,595)	(16,525)
Net Cash Flows From Investing Activities	(10,844)	(7,004)	(16,667)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,652)	(3,230)	(3,683)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,652)	(3,230)	(3,683)
Net Increase/(Decrease) in Cash	(2,281)	11,169	(3,046)
Opening Cash and Cash Equivalents	7,961	11,889	23,058
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,680	23,058	20,012

Ombudsman's Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,889	23,408	37,681
Personnel Services Expenses
Other Operating Expenses	11,143	11,311	12,224
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,389	3,129	3,828
Finance Costs	128	99	56
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	44,549	37,948	53,789
Revenue			
Appropriation Revenue	43,869	38,781	52,878
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,008	676	1,055
Transfers to the Crown Entity
Sales of Goods and Services	584	687	595
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	0	71	0
Total Revenue	45,461	40,215	54,529
Gain/(Loss) on Disposal of Non Current Assets	...	19	...
Other Gains/(Losses)	...	(4)	...
Net Result	912	2,282	740

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,632	4,910	4,562
Taxes Receivable
Receivables	907	1,250	1,250
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,539	6,160	5,812
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,109	1,549	924
Infrastructure Systems
Investment Properties
Right of Use Assets	2,841	2,816	685
Intangibles	2,449	1,394	2,090
Other Assets
Total Non Current Assets	6,399	5,758	3,698
Total Assets	8,938	11,918	9,510
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,262	1,721	1,721
Contract Liabilities	...	72	72
Other Financial Liabilities at Fair Value
Borrowings	3,148	3,148	806
Provisions	1,790	2,493	2,493
Other	...	(0)	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,200	7,435	5,093
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	807	806	0
Provisions	1,035	1,011	1,011
Other
Total Non Current Liabilities	1,842	1,818	1,012
Total Liabilities	8,041	9,252	6,104
Net Assets	897	2,666	3,406
Equity			
Accumulated Funds	897	2,666	3,406
Reserves
Capital Equity
Total Equity	897	2,666	3,406

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,881	21,860	36,626
Personnel Services
Grants and Subsidies
Finance Costs	111	111	51
Equivalent Income Tax
Other Payments	11,148	12,715	12,229
Total Payments	40,140	34,686	48,906
Receipts			
Appropriation	43,869	38,781	52,878
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	584	703	595
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	0	1,560	0
Total Receipts	44,453	41,044	53,474
Net Cash Flows From Operating Activities	4,313	6,358	4,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	19	...
Purchases of Property, Plant and Equipment	(210)	(495)	(210)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,930)	(727)	(1,558)
Net Cash Flows From Investing Activities	(2,140)	(1,203)	(1,768)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,939)	(2,939)	(3,148)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,939)	(2,939)	(3,148)
Net Increase/(Decrease) in Cash	(766)	2,216	(348)
Opening Cash and Cash Equivalents	2,398	2,693	4,910
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,632	4,910	4,562