

8. JOBS AND TOURISM

8.1 Agency Expense Summary

Jobs and Tourism	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Enterprise, Investment and Trade	964.6	957.8	(0.7)	200.9	430.4	114.2
Funding distribution to agencies ^(b)	1,140.3	575.8	(49.5)
Total Principal Department	2,104.9	1,533.6	(27.1)	200.9	430.4	114.2
Agencies						
Independent Liquor and Gaming Authority ^(c)	5.4	4.9	(9.7)
Art Gallery of New South Wales	107.5	99.8	(7.2)	78.3	19.5	(75.1)
Australian Museum	70.3	77.3	10.0	19.3	17.9	(7.4)
Destination NSW	352.8	339.1	(3.9)	1.1	0.2	(79.9)
Museum of History NSW ^(d)	59.0	70.7	19.9	8.0	22.5	181.0
Museum of Applied Arts and Sciences	97.5	111.8	14.7	10.3	5.0	(51.3)
NSW Independent Casino Commission ^(e)	11.5	19.7	72.5
State Records Authority NSW	30.8	1.2	(96.2)	1.3	...	(100.0)
State Library of New South Wales	105.7	114.5	8.4	18.5	17.3	(6.4)
Total Agencies	840.5	839.1	(0.2)	136.8	82.4	(39.8)

(a) This table shows expenses on an uneliminated basis.

(b) The change in funding distributed to agencies from 2022-23 to 2023-24 is largely due to machinery of government changes resulting in the Office of Sport and Western Parkland City Authority moving to Communities and Justice and Environment and Planning respectively.

(c) The persons employed in the Office of the Independent Liquor and Gaming Authority in the Department of Enterprise, Investment and Trade are transferred to the Independent Liquor and Gaming Authority Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2023*, effective 23 February 2023.

(d) State Archives and Records Authority of New South Wales was renamed to the Museums of History NSW and State Records Authority NSW Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022*, effective 16 December 2022.

(e) NSW Independent Casino Commission was created on 5 September 2022 as per the *Casino Legislation Amendment Bill 2022* updating the Casino Control Act 1992. The persons employed in the Office of the NSW Independent Casino Commission in the Department of Enterprise, Investment and Trade are transferred to the NSW Independent Casino Commission Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2023*, effective 23 February 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.2 Financial Statements

Department of Enterprise, Investment and Trade

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	175,489	138,234	183,701
Personnel Services Expenses
Other Operating Expenses	421,437	149,949	198,652
Grants and Subsidies	2,549,704	1,785,374	1,133,798
Appropriation Expense
Depreciation and Amortisation	18,041	31,214	17,417
Finance Costs	26	137	19
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,164,697	2,104,908	1,533,587
Revenue			
Appropriation Revenue	3,405,525	2,092,069	1,734,099
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,292	1,712	2,440
Transfers to the Crown Entity
Sales of Goods and Services	18,492	90,968	30,486
Grants and Contributions	38,078	57,689	46,152
Investment Revenue	1,352	141	3,423
Retained Taxes, Fees and Fines	52	...	54
Other Revenue	42,946	649	43,214
Total Revenue	3,508,737	2,243,227	1,859,869
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	259	(86,497)	395
Net Result	344,299	51,822	326,677

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	200,132	237,541	146,280
Taxes Receivable
Receivables	35,952	87,449	87,449
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,763	316	316
Other
Assets Held For Sale
Total Current Assets	237,847	325,307	234,046
Non Current Assets			
Taxes Receivable
Receivables	...	646	646
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments	5,697	15,222	15,222
Property, Plant and Equipment -			
Land and Building	1,370,430	1,121,573	1,519,827
Plant and Equipment	83,809	17,133	40,422
Infrastructure Systems
Investment Properties
Right of Use Assets	4,647	3,224	3,005
Intangibles	1,707	1,862	1,028
Other Assets	5,602	5,651	11,474
Total Non Current Assets	1,471,893	1,165,310	1,591,623
Total Assets	1,709,739	1,490,617	1,825,668
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,887	129,965	128,711
Contract Liabilities	2,068	4,780	4,780
Other Financial Liabilities at Fair Value
Borrowings	1,323	3,149	3,145
Provisions	22,740	86,742	86,742
Other	3,217
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	53,235	224,636	223,378
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	12,870	1,231	10,864
Provisions	3,781	4,340	4,340
Other
Total Non Current Liabilities	16,651	5,571	15,204
Total Liabilities	69,886	230,207	238,582
Net Assets	1,639,854	1,260,410	1,587,086
Equity			
Accumulated Funds	1,639,854	1,260,410	1,587,086
Reserves	...	(0)	(0)
Capital Equity
Total Equity	1,639,854	1,260,410	1,587,086

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	172,809	133,503	180,896
Personnel Services
Grants and Subsidies	2,549,704	1,785,374	1,133,798
Finance Costs	26	58	19
Equivalent Income Tax
Other Payments	424,277	82,493	200,270
Total Payments	3,146,816	2,001,427	1,514,983
Receipts			
Appropriation	3,405,525	2,092,069	1,734,099
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	18,492	38,484	30,486
Retained Taxes, Fees and Fines
Interest Received	...	141	...
Grants and Contributions	38,078	57,689	46,152
Other Receipts	42,998	23,882	43,268
Total Receipts	3,505,093	2,212,265	1,854,005
Net Cash Flows From Operating Activities	358,277	210,837	339,022
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(374,128)	(200,157)	(420,382)
Proceeds from Sale of Investments	1,277
Purchases of Investments	(7,831)	...	(14,200)
Advances Repayments Received
Advances made
Other Investing	1,152	(91)	3,323
Net Cash Flows From Investing Activities	(380,807)	(200,248)	(429,982)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	995	...
Repayment of Borrowings and Advances	(439)	(1,430)	(302)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(439)	(435)	(302)
Net Increase/(Decrease) in Cash	(22,969)	10,155	(91,262)
Opening Cash and Cash Equivalents	20,511	29,219	237,541
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	202,590	198,168	...
Closing Cash and Cash Equivalents	200,132	237,541	146,280

Independent Liquor and Gaming Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	864	1,272	2,232
Personnel Services Expenses	(0)	...	0
Other Operating Expenses	2,170	4,127	2,643
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,034	5,400	4,875
Revenue			
Appropriation Revenue
Funding Distribution from Department	3,015	2,875	4,856
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	1	...
Transfers to the Crown Entity
Sales of Goods and Services	(0)	...	0
Grants and Contributions	...	1,203	...
Investment Revenue
Retained Taxes, Fees and Fines	0	...	(0)
Other Revenue	...	2,711	...
Total Revenue	3,015	6,790	4,856
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(19)	1,390	(19)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,751	1,692	1,673
Taxes Receivable
Receivables	68	1,632	1,632
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,819	3,324	3,305
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	4,819	3,324	3,305
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,686	318	318
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(0)	...	0
Provisions	...	111	111
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,686	428	428
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,686	428	428
Net Assets	1,133	2,895	2,876
Equity			
Accumulated Funds	1,133	2,895	2,876
Reserves
Capital Equity
Total Equity	1,133	2,895	2,876

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	864	1,166	2,232
Personnel Services	(0)	...	0
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,170	4,247	2,643
Total Payments	3,034	5,413	4,875
Receipts			
Appropriation
Funding Distribution from Department	3,015	2,875	4,856
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(0)	(216)	0
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	1,203	...
Other Receipts	0	2,783	(0)
Total Receipts	3,015	6,646	4,856
Net Cash Flows From Operating Activities	(19)	1,234	(19)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(19)	1,234	(19)
Opening Cash and Cash Equivalents	4,770	458	1,692
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,751	1,692	1,673

Art Gallery of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	39,177	45,966	47,206
Personnel Services Expenses
Other Operating Expenses	39,778	47,308	42,387
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,152	14,257	10,162
Finance Costs	13	4	13
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	82,120	107,535	99,768
Revenue			
Appropriation Revenue
Funding Distribution from Department	71,091	71,069	40,632
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	771	853	805
Transfers to the Crown Entity
Sales of Goods and Services	25,059	10,894	39,458
Grants and Contributions	9,268	48,551	20,684
Investment Revenue	2,552	6,322	2,595
Retained Taxes, Fees and Fines
Other Revenue	16	1,868	17
Total Revenue	108,758	139,557	104,191
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	26,637	32,022	4,423

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,744	4,429	6,957
Taxes Receivable
Receivables	27,981	3,184	4,884
Contract Assets
Inventories	1,125	1,663	1,663
Financial Assets at Fair Value	45,880	79,012	68,812
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	77,730	88,288	82,317
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	636,051	627,631	634,825
Plant and Equipment	1,839,672	1,870,541	1,872,269
Infrastructure Systems
Investment Properties
Right of Use Assets	...	195	643
Intangibles	5,368	2,335	4,335
Other Assets
Total Non Current Assets	2,481,091	2,500,702	2,512,072
Total Assets	2,558,821	2,588,990	2,594,389
Liabilities			
Current Liabilities			
Taxes Payable
Payables	24,735	7,122	7,813
Contract Liabilities	...	950	950
Other Financial Liabilities at Fair Value
Borrowings	145	158	158
Provisions	4,790	5,135	5,134
Other	2,375	204	204
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	32,045	13,569	14,259
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	944	1,443	1,443
Other Financial Liabilities at Fair Value
Borrowings	...	44	330
Provisions	126	98	98
Other
Total Non Current Liabilities	1,070	1,585	1,871
Total Liabilities	33,115	15,154	16,130
Net Assets	2,525,706	2,573,836	2,578,259
Equity			
Accumulated Funds	1,329,077	1,336,630	1,341,053
Reserves	1,196,629	1,237,206	1,237,206
Capital Equity
Total Equity	2,525,706	2,573,836	2,578,259

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,408	44,880	46,402
Personnel Services
Grants and Subsidies
Finance Costs	13	4	13
Equivalent Income Tax
Other Payments	37,798	18,465	40,705
Total Payments	76,219	63,349	87,120
Receipts			
Appropriation
Funding Distribution from Department	71,091	71,069	40,632
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	24,907	11,848	39,458
Retained Taxes, Fees and Fines
Interest Received	152	122	995
Grants and Contributions	5,268	40,062	16,684
Other Receipts	816	4,226	817
Total Receipts	102,235	127,327	98,586
Net Cash Flows From Operating Activities	26,016	63,978	11,465
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(62,429)	(78,226)	(19,937)
Proceeds from Sale of Investments	39,279	54,600	11,000
Purchases of Investments	(2,500)	(44,000)	...
Advances Repayments Received
Advances made
Other Investing	...	(110)	...
Net Cash Flows From Investing Activities	(25,650)	(67,736)	(8,937)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(116)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(116)	...
Net Increase/(Decrease) in Cash	366	(3,874)	2,528
Opening Cash and Cash Equivalents	2,378	8,303	4,429
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,744	4,429	6,957

Australian Museum

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	31,507	29,581	41,801
Personnel Services Expenses
Other Operating Expenses	22,752	30,333	25,503
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	10,553	10,370	10,031
Finance Costs	17	44	9
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	64,829	70,328	77,344
Revenue			
Appropriation Revenue
Funding Distribution from Department	49,273	49,248	60,191
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,156	605	1,209
Transfers to the Crown Entity
Sales of Goods and Services	7,767	10,298	12,069
Grants and Contributions	10,204	11,023	6,239
Investment Revenue	...	464	...
Retained Taxes, Fees and Fines
Other Revenue	...	2,415	...
Total Revenue	68,400	74,053	79,708
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(5)	4	(5)
Net Result	3,566	3,729	2,359

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,200	18,826	15,353
Taxes Receivable
Receivables	1,182	2,776	2,776
Contract Assets
Inventories	329	381	376
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,711	21,983	18,505
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	287,652	304,646	302,724
Plant and Equipment	837,397	1,096,217	1,104,246
Infrastructure Systems
Investment Properties
Right of Use Assets	356	1,691	3,767
Intangibles	1,178	5,739	5,432
Other Assets	436	436	436
Total Non Current Assets	1,127,018	1,408,729	1,416,604
Total Assets	1,132,729	1,430,712	1,435,109
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,798	7,859	7,859
Contract Liabilities	3,297	3,835	3,835
Other Financial Liabilities at Fair Value
Borrowings	47	451	451
Provisions	3,160	3,250	3,250
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,302	15,395	15,395
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	689	573	573
Other Financial Liabilities at Fair Value
Borrowings	273	1,231	3,269
Provisions	89	77	77
Other	50	50	50
Total Non Current Liabilities	1,101	1,931	3,969
Total Liabilities	10,403	17,326	19,364
Net Assets	1,122,326	1,413,386	1,415,745
Equity			
Accumulated Funds	654,761	659,044	661,403
Reserves	467,565	754,342	754,342
Capital Equity
Total Equity	1,122,326	1,413,386	1,415,745

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,350	28,360	40,592
Personnel Services
Grants and Subsidies
Finance Costs	17	44	9
Equivalent Income Tax
Other Payments	22,752	34,942	25,503
Total Payments	53,120	63,346	66,104
Receipts			
Appropriation
Funding Distribution from Department	49,273	49,248	60,191
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,767	11,250	12,069
Retained Taxes, Fees and Fines
Interest Received	...	464	...
Grants and Contributions	10,214	9,144	6,239
Other Receipts	...	6,652	...
Total Receipts	67,254	76,758	78,499
Net Cash Flows From Operating Activities	14,134	13,412	12,395
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(26,021)	(14,241)	(15,351)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(3,538)	...
Net Cash Flows From Investing Activities	(26,021)	(17,779)	(15,351)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(515)	(632)	(517)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(515)	(632)	(517)
Net Increase/(Decrease) in Cash	(12,402)	(4,999)	(3,473)
Opening Cash and Cash Equivalents	16,602	23,825	18,826
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,200	18,826	15,353

Destination NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	27,436	28,401	29,197
Personnel Services Expenses	(0)	...	0
Other Operating Expenses	383,528	318,040	300,259
Grants and Subsidies	10,752	5,864	8,815
Appropriation Expense
Depreciation and Amortisation	498	501	825
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	422,214	352,806	339,096
Revenue			
Appropriation Revenue
Funding Distribution from Department	416,472	333,384	267,259
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	371	23	383
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	5,500	46,636	5,500
Investment Revenue	...	(0)	...
Retained Taxes, Fees and Fines
Other Revenue	...	1,948	...
Total Revenue	422,343	381,991	273,142
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	92	...
Net Result	129	29,276	(65,954)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,172	126,216	60,859
Taxes Receivable
Receivables	2,832	19,302	19,302
Contract Assets
Inventories
Financial Assets at Fair Value	...	71	71
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	15,004	145,589	80,232
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	...	773	773
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,056	1,966	1,371
Infrastructure Systems
Investment Properties
Right of Use Assets	...	(0)	(0)
Intangibles	11	0	...
Other Assets
Total Non Current Assets	1,067	2,739	2,144
Total Assets	16,071	148,328	82,376
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,692	49,096	49,098
Contract Liabilities
Other Financial Liabilities at Fair Value	88
Borrowings	7	(0)	(0)
Provisions	2,657	5,729	5,729
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,444	54,824	54,826
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value	1,113
Borrowings	...	0	0
Provisions	2,526	453	453
Other
Total Non Current Liabilities	3,639	453	453
Total Liabilities	26,083	55,277	55,279
Net Assets	(10,012)	93,050	27,096
Equity			
Accumulated Funds	(10,012)	93,050	27,096
Reserves
Capital Equity
Total Equity	(10,012)	93,050	27,096

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,065	26,901	28,814
Personnel Services	(0)	...	0
Grants and Subsidies	10,752	5,864	8,815
Finance Costs
Equivalent Income Tax
Other Payments	382,528	336,690	299,257
Total Payments	420,345	369,455	336,886
Receipts			
Appropriation
Funding Distribution from Department	416,472	333,384	267,259
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	...	(0)	...
Grants and Contributions	4,500	41,758	4,500
Other Receipts	...	21,527	...
Total Receipts	420,972	396,669	271,759
Net Cash Flows From Operating Activities	627	27,213	(65,127)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(230)	(1,142)	(230)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(230)	(1,142)	(230)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	397	26,071	(65,357)
Opening Cash and Cash Equivalents	11,775	100,145	126,216
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,172	126,216	60,859

Museums of History NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	21,439	42,929
Personnel Services Expenses	21,849	11,300	332
Other Operating Expenses	5,761	19,351	16,117
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,552	6,808	11,057
Finance Costs	4	61	244
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	30,166	58,960	70,679
Revenue			
Appropriation Revenue
Funding Distribution from Department	24,500	29,606	33,901
Acceptance by Crown Entity of Employee Benefits and Other	...	480	423
Liabilities			
Transfers to the Crown Entity
Sales of Goods and Services	4,994	16,598	34,392
Grants and Contributions	3,261	5,362	3,494
Investment Revenue	168	932	173
Retained Taxes, Fees and Fines
Other Revenue	941	7,154	6,233
Total Revenue	33,863	60,131	78,617
Gain/(Loss) on Disposal of Non Current Assets	...	26	...
Other Gains/(Losses)
Net Result	3,697	1,197	7,938

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	13,521	14,971	17,997
Taxes Receivable
Receivables	854	6,460	6,503
Contract Assets
Inventories	177	183	183
Financial Assets at Fair Value	9,714	11,119	11,201
Other Financial Assets
Other	...	(0)	...
Assets Held For Sale
Total Current Assets	24,267	32,732	35,883
Non Current Assets			
Taxes Receivable
Receivables	474	426	403
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	311,518	414,014	416,868
Plant and Equipment	45,722	1,119,657	1,125,708
Infrastructure Systems
Investment Properties
Right of Use Assets	129	3,059	12,801
Intangibles	251	7,401	6,320
Other Assets
Total Non Current Assets	358,095	1,544,557	1,562,100
Total Assets	382,361	1,577,289	1,597,983
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,434	13,136	13,942
Contract Liabilities	417	5,043	5,043
Other Financial Liabilities at Fair Value
Borrowings	82	1,809	4,938
Provisions	2,452	166	166
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,384	20,154	24,089
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	...	163	163
Other Financial Liabilities at Fair Value
Borrowings	65	1,368	10,208
Provisions	531	426	403
Other	...	184	188
Total Non Current Liabilities	596	2,141	10,963
Total Liabilities	8,981	22,295	35,052
Net Assets	373,381	1,554,994	1,562,932
Equity			
Accumulated Funds	177,285	1,540,957	1,548,894
Reserves	196,096	14,037	14,037
Capital Equity
Total Equity	373,381	1,554,994	1,562,932

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	20,729	42,506
Personnel Services	21,849	11,300	332
Grants and Subsidies
Finance Costs	4	62	244
Equivalent Income Tax
Other Payments	5,376	21,835	15,573
Total Payments	27,230	53,927	58,655
Receipts			
Appropriation
Funding Distribution from Department	24,500	29,606	33,901
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,186	21,461	34,593
Retained Taxes, Fees and Fines
Interest Received	88	298	91
Grants and Contributions	3,236	4,912	3,469
Other Receipts	971	1,517	117
Total Receipts	33,981	57,794	72,171
Net Cash Flows From Operating Activities	6,751	3,867	13,516
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	836	...
Purchases of Property, Plant and Equipment	(4,972)	(6,472)	(10,475)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(813)	...
Net Cash Flows From Investing Activities	(4,972)	(6,448)	(10,475)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(23)	(1,274)	(15)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(23)	(1,274)	(15)
Net Increase/(Decrease) in Cash	1,756	(3,856)	3,026
Opening Cash and Cash Equivalents	11,765	11,344	14,971
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	7,483	...
Closing Cash and Cash Equivalents	13,521	14,971	17,997

Museum of Applied Arts and Sciences

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,997	42,836	45,544
Personnel Services Expenses
Other Operating Expenses	33,154	36,995	26,147
Grants and Subsidies	15,000	7,000	32,377
Appropriation Expense
Depreciation and Amortisation	7,846	10,677	7,776
Finance Costs	6	3	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	86,003	97,511	111,848
Revenue			
Appropriation Revenue
Funding Distribution from Department	60,399	60,379	68,574
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,456	774	1,521
Transfers to the Crown Entity
Sales of Goods and Services	3,063	1,162	2,502
Grants and Contributions	17,752	33,978	35,139
Investment Revenue	125	275	125
Retained Taxes, Fees and Fines
Other Revenue	101	1,188	0
Total Revenue	82,896	97,756	107,861
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(3,106)	245	(3,987)

Balance Sheet

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,365	3,642	1,411
Taxes Receivable
Receivables	970	1,689	1,689
Contract Assets	1,467	2,139	2,139
Inventories	245	108	108
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,047	7,578	5,347
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	4,047	7,112	7,237
Equity Investments
Property, Plant and Equipment -			
Land and Building	174,842	181,277	177,453
Plant and Equipment	344,251	354,784	356,795
Infrastructure Systems
Investment Properties
Right of Use Assets	191	106	106
Intangibles	6,593	12,927	12,927
Other Assets
Total Non Current Assets	529,925	556,207	554,519
Total Assets	540,972	563,785	559,866
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,206	4,628	4,628
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	99	73	73
Provisions	4,623	4,688	4,688
Other	156	218	218
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,084	9,607	9,607
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	173	36	104
Provisions
Other
Total Non Current Liabilities	173	36	104
Total Liabilities	8,257	9,643	9,711
Net Assets	532,715	554,142	550,154
Equity			
Accumulated Funds	316,589	319,923	315,935
Reserves	216,126	234,219	234,219
Capital Equity
Total Equity	532,715	554,142	550,154

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,541	41,521	44,023
Personnel Services
Grants and Subsidies	15,000	7,000	32,377
Finance Costs	6	3	4
Equivalent Income Tax
Other Payments	31,552	37,437	24,545
Total Payments	75,099	85,961	100,949
Receipts			
Appropriation
Funding Distribution from Department	60,399	60,379	68,574
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,063	3,407	2,502
Retained Taxes, Fees and Fines
Interest Received	0	18	(0)
Grants and Contributions	15,252	30,739	32,639
Other Receipts	101	1,016	0
Total Receipts	78,815	95,559	103,715
Net Cash Flows From Operating Activities	3,717	9,598	2,766
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,944)	(4,719)	(4,988)
Proceeds from Sale of Investments
Purchases of Investments	...	(3,145)	(9)
Advances Repayments Received
Advances made
Other Investing	...	(5,550)	...
Net Cash Flows From Investing Activities	(3,944)	(13,414)	(4,997)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(84)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(84)	...
Net Increase/(Decrease) in Cash	(227)	(3,900)	(2,231)
Opening Cash and Cash Equivalents	8,592	7,542	3,642
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,365	3,642	1,411

NSW Independent Casino Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	1,735	3,111
Personnel Services Expenses
Other Operating Expenses	...	8,513	16,638
Grants and Subsidies	...	1,203	...
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	11,451	19,749
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	213	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	29,919	19,480
Total Revenue	...	30,132	19,480
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	18,680	(269)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	...	18,998	18,729
Taxes Receivable
Receivables	...	(2)	12
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	18,996	18,741
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	...	18,996	18,741
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	237	251
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	211	211
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	448	462
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	3	3
Other
Total Non Current Liabilities	...	3	3
Total Liabilities	...	451	465
Net Assets	...	18,545	18,276
Equity			
Accumulated Funds	...	18,545	18,276
Reserves
Capital Equity
Total Equity	...	18,545	18,276

Cash Flow Statement

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1,405	3,111
Personnel Services
Grants and Subsidies	...	1,203	...
Finance Costs
Equivalent Income Tax
Other Payments	...	8,314	16,638
Total Payments	...	10,923	19,749
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	29,920	19,480
Total Receipts	...	29,920	19,480
Net Cash Flows From Operating Activities	...	18,998	(269)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	18,998	(269)
Opening Cash and Cash Equivalents	18,998
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	18,998	18,729

State Records Authority NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	40,359	20,222	176
Personnel Services Expenses	2,005	504	996
Other Operating Expenses	10,962	6,061	0
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,616	3,947	...
Finance Costs	511	51	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	61,453	30,784	1,172
Revenue			
Appropriation Revenue
Funding Distribution from Department	12,290	7,163	994
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	415	108	0
Transfers to the Crown Entity
Sales of Goods and Services	46,129	22,955	180
Grants and Contributions	451	448	0
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	6,212	27,224	0
Total Revenue	65,497	57,897	1,175
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	4,044	27,113	2

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,600	248	249
Taxes Receivable
Receivables	9,217	13	13
Contract Assets
Inventories	12	0	0
Financial Assets at Fair Value
Other Financial Assets
Other	...	0	0
Assets Held For Sale
Total Current Assets	14,829	261	262
Non Current Assets			
Taxes Receivable
Receivables	...	(0)	(0)
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	64,767	(0)	(0)
Plant and Equipment	1,070,367	50	50
Infrastructure Systems
Investment Properties
Right of Use Assets	7,543	0	0
Intangibles	6,538	54	54
Other Assets
Total Non Current Assets	1,149,216	104	104
Total Assets	1,164,045	365	366
Liabilities			
Current Liabilities			
Taxes Payable
Payables	13,504	36	34
Contract Liabilities	500	(0)	(0)
Other Financial Liabilities at Fair Value
Borrowings	3,060	(0)	(0)
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17,064	36	34
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	169
Other Financial Liabilities at Fair Value
Borrowings	5,082	0	0
Provisions
Other	165	0	0
Total Non Current Liabilities	5,416	0	0
Total Liabilities	22,480	36	34
Net Assets	1,141,564	329	331
Equity			
Accumulated Funds	357,692	329	331
Reserves	783,873	(0)	(0)
Capital Equity
Total Equity	1,141,564	329	331

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	39,944	19,622	176
Personnel Services	2,005	504	996
Grants and Subsidies
Finance Costs	511	51	...
Equivalent Income Tax
Other Payments	9,911	6,956	2
Total Payments	52,371	27,132	1,174
Receipts			
Appropriation
Funding Distribution from Department	12,290	7,163	994
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,235	23,002	180
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	451	448	0
Other Receipts	73	1,058	0
Total Receipts	58,049	31,671	1,175
Net Cash Flows From Operating Activities	5,678	4,538	0
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,854)	(397)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(500)	(836)	...
Net Cash Flows From Investing Activities	(4,354)	(1,232)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,354)	(876)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,354)	(876)	...
Net Increase/(Decrease) in Cash	(30)	2,430	0
Opening Cash and Cash Equivalents	5,630	5,301	248
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(7,483)	...
Closing Cash and Cash Equivalents	5,600	248	249

State Library of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	34,862	34,296	36,863
Personnel Services Expenses
Other Operating Expenses	22,594	21,860	23,005
Grants and Subsidies	40,468	40,468	40,892
Appropriation Expense
Depreciation and Amortisation	11,967	9,067	13,771
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	109,891	105,691	114,530
Revenue			
Appropriation Revenue
Funding Distribution from Department	106,819	105,839	100,689
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,447	1,325	2,558
Transfers to the Crown Entity
Sales of Goods and Services	2,798	2,143	2,205
Grants and Contributions	10,100	10,623	10,531
Investment Revenue	1,317	2,457	1,730
Retained Taxes, Fees and Fines
Other Revenue	11	671	223
Total Revenue	123,491	123,058	117,936
Gain/(Loss) on Disposal of Non Current Assets	...	54	...
Other Gains/(Losses)	(21)	...	(21)
Net Result	13,580	17,421	3,385

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,574	7,296	3,650
Taxes Receivable
Receivables	2,202	3,260	3,189
Contract Assets
Inventories	209	248	248
Financial Assets at Fair Value	2,026	2,941	2,941
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,011	13,745	10,028
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	28,279	33,397	33,856
Equity Investments
Property, Plant and Equipment -			
Land and Building	328,018	345,014	346,530
Plant and Equipment	1,310,134	1,316,015	1,316,310
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	78,349	76,089	77,809
Other Assets
Total Non Current Assets	1,744,780	1,770,515	1,774,505
Total Assets	1,752,791	1,784,260	1,784,533
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,716	8,256	9,189
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	5,998	5,368	5,368
Other	...	4,045	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,714	17,669	14,557
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	138	135	135
Other
Total Non Current Liabilities	138	135	135
Total Liabilities	12,852	17,804	14,692
Net Assets	1,739,939	1,766,456	1,769,841
Equity			
Accumulated Funds	1,152,834	1,159,034	1,162,419
Reserves	587,105	607,422	607,422
Capital Equity
Total Equity	1,739,939	1,766,456	1,769,841

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	32,415	32,938	34,305
Personnel Services
Grants and Subsidies	40,468	40,468	40,892
Finance Costs
Equivalent Income Tax
Other Payments	20,879	21,409	21,960
Total Payments	93,762	94,815	97,157
Receipts			
Appropriation
Funding Distribution from Department	106,819	105,839	100,689
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,764	2,046	2,164
Retained Taxes, Fees and Fines	(21)	...	(21)
Interest Received	317	523	730
Grants and Contributions	10,100	13,325	6,486
Other Receipts	711	963	923
Total Receipts	120,689	122,696	110,972
Net Cash Flows From Operating Activities	26,928	27,881	13,815
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	54	...
Purchases of Property, Plant and Equipment	(19,930)	(16,235)	(13,478)
Proceeds from Sale of Investments	500	1,699	1,000
Purchases of Investments	(1,300)	(5,555)	(1,159)
Advances Repayments Received
Advances made
Other Investing	(5,340)	(2,248)	(3,824)
Net Cash Flows From Investing Activities	(26,070)	(22,285)	(17,461)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	858	5,596	(3,646)
Opening Cash and Cash Equivalents	2,716	1,700	7,296
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,574	7,296	3,650