

# 3. INFRASTRUCTURE DELIVERED FOR NEW SOUTH WALES

## 3.1 Key infrastructure delivered

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In 2022-23 an estimated \$27.3 billion was invested in infrastructure across New South Wales.

Major infrastructure delivered includes:

- schools and education facilities with new and upgraded facilities to accommodate ongoing enrolment growth
- significant investment in transport to provide an integrated network and connect people to each other and to places across New South Wales
- investment in the biggest and busiest public health system in Australia to deliver the best and safest care to patients, consumers and clients
- key cultural, hospitality and tourism investments to drive long-term economic transformation, a future economy.

## 3.2 Key projects delivered by Communities and Justice in 2022-23

Table 3.1: Key Communities and Justice projects delivered in 2022-23

Key Stronger Communities projects delivered in 2022-23
<p><b>Digital Courts Reform Program</b></p> <p>\$33.8 million investment to assist courts and tribunals to adopt digital ways of working that will improve productivity and the experience of citizens.</p>
<p><b>New Fire Station at Oran Park</b></p> <p>This station with new fleet is located in an urban-rural interface growth area in the south-west of Sydney providing urban fire coverage as well as strategic support to the NSW Rural Fire Service.</p>
<p><b>Fire and Rescue NSW – NSW Bushfire Inquiry Funding Package – Tranche 2</b></p> <p>Significant items in this package will provide aerial fire-fighting capability and trucks for crews involved with hazard reduction works across the State.</p>
<p><b>Albury Courthouse Upgrade</b></p> <p>The \$6.4 million upgrade of the Albury Courthouse delivered a third courtroom, new safe spaces for vulnerable witnesses and other modern facilities for court users.</p>
<p><b>New Fire Station at Kingscliff</b></p> <p>This station was rebuilt on its existing site after appropriate land could not be located.</p>
<p><b>Fire Station Major Renovation at Wentworth Falls</b></p> <p>The station renovation addresses engine bay space, diesel particulate exposure, work and living area improvements and separation; enhanced response capability; inclusion of enhanced training facilities to ensure increased firefighter skills/capabilities and improved amenities to meet and compliment the requirements of a diverse workforce.</p>
<p><b>Bathurst Police Station Major Upgrade</b></p> <p>A major upgrade (\$7.1 million) to the facilities, accommodation standards and equipment at Bathurst Police Station to enable the delivery of modern policing services to the community.</p>
<p><b>Police Properties Economic Stimulus – Build, Retain, Preserve</b></p> <p>A \$39.4 million program of property-related capital projects in metropolitan and regional areas including new small police stations in rural locations, heating ventilation and air conditioning, a disaster resilience program, facade cladding remediation, a solar panel program and security upgrades to enable delivery of front-line policing services.</p>
<p><b>Cyber Security Transformation Program</b></p> <p>An uplift of the NSW Police Force’s cyber security capabilities, completed at a cost of \$8.5 million, to mitigate the risk of cyber-attack.</p>

### 3.3 Key projects delivered by Customer Service in 2022-23

Table 3.2: Key Customer Service projects delivered in 2022-23

#### Key Customer Service projects delivered in 2022-23

##### OneCX Tranche 2

With over 750 websites across NSW agencies, the OneCX program is working with agencies to build nsw.gov.au as the single location for customers to source information. This will allow customers to access required information easily without knowing the structure of government. This phase of the project had an ETC of \$7.6 million.

##### Customer Payment Platform Capability Phase 3

Customer Payments Platform (CPP) is a whole of government payment platform delivering a seamless, end-to-end payments experience across government and supporting a range of payment methods. This first phase was completed with an ETC of \$3.0 million.

### 3.4 Key projects delivered by Education in 2022-23

Table 3.3: Key Education projects delivered in 2022-23

#### Key Education projects delivered in 2022-23

##### Canterbury South Public School redevelopment

This \$37.1 million full redevelopment delivered a new layout of modern facilities with safer access for students and the community. A spacious and well-resourced library with a special STEM room and technology rich learning environments support innovative teaching and learning programs. A new hall and external play space allows student development to continue outside of the classrooms.

##### LED Lighting Upgrade Program

Completion of the \$157.8 million upgrade over the past five years with positive feedback from schools. This project replaced inefficient lights with new LED lights, in up to 1,000 public schools across New South Wales. This is expected to reduce operating costs for schools and provided opportunities for local tradespeople to deliver the lightning upgrades across New South Wales, while helping to improve learning environments and outcomes for our students.

##### Richmond High School Upgrade - Richmond Agricultural College

The completed \$15.2 million upgrade to Richmond High School has delivered new and improved education facilities to support the student community and a new Science Technology Engineering and Math (STEM) building. The new facilities will support a STEM selective stream and a new agricultural specialist stream, which is part of the new state-wide model for agricultural education.

##### Googong Public School

The completed \$57 million Googong Public School opened to students for the 2023 school year and accommodates up to 700 students in 30 flexible learning spaces and three support classrooms. It is centrally located within the growing Googong community to ensure families have access to a local public school. The Googong Public School project provides brand new modern and flexible learning environments with integrated technology; a well resourced library; airconditioned learning spaces and large outdoor learning areas; and onsite before and after-school care.

##### TAFE NSW Meadowbank Education Precinct – Institute of Applied Technology for Digital

The completed \$128.9 million Institute of Applied Technology – Digital at Meadowbank includes modern, flexible and future-proofed learning spaces offering practical training experiences that support employability. Courses are delivered in partnership with TAFE NSW, Microsoft, The University of Technology Sydney and Macquarie University.

### 3.5 Key projects delivered by Environment and Planning 2022-23

Table 3.4: Key Environment and Planning projects delivered in 2022-23

Key Planning and Environment projects delivered in 2022-23
<p><b>Social and Community Housing projects – Aboriginal Housing Office</b></p> <p>\$38.4 million for new housing supply, upgrades and maintenance works through the Aboriginal Housing Office, ensuring First Nations communities have access to quality, affordable housing.</p>
<p><b>Murramarang South Coast Walk</b></p> <p>A four-day walking trail totalling 39 kilometres of world class, purpose-built trails and associated infrastructure, to be constructed within the Murramarang National Park on the New South Wales south coast. ETC value of \$3.6 million.</p>
<p><b>ePlanning - Stage 4</b></p> <p>The ePlanning program is improving digital access to planning services across New South Wales. ETC value of \$66.5 million.</p>

### 3.6 Key projects delivered by Health in 2022-23

Table 3.5: Key Health projects delivered in 2022-23

Key Health projects delivered in 2022-23
<p><b>Hornsby Hospital Redevelopment Stages 1 and 2</b></p> <p>The project involved a new clinical services building, including the first robotic pharmacy in a public hospital in New South Wales, expansion of the existing Emergency Department, and delivery of additional ambulatory care services including new renal dialysis, chemotherapy and oral health services. ETC value of \$406.5 million.</p>
<p><b>Lismore Hospital Redevelopment Stages 3A, 3B and 3C</b></p> <p>The project involved a multi-year program of construction to deliver an integrated hospital and community health campus. A new 10 storey Northern Tower, expanded emergency department, community health facilities on the main hospital campus and additional outpatient clinic capacity offer access to world class healthcare in a growing region. ETC value of \$312.8 million.</p>
<p><b>Coffs Harbour Hospital Expansion</b></p> <p>The project delivered a new multi-storey Clinical Services Building and refurbishment of existing hospital spaces, delivering additional facilities and services for the Coffs Harbour community and surrounding areas, including a larger emergency department, additional new operating theatres, additional critical care and inpatient beds and increased capacity for renal dialysis. ETC of \$194.0 million.</p>
<p><b>Tumut Hospital Redevelopment</b></p> <p>The project delivered a new hospital on the health service campus, providing the local communities of Tumut, Gundagai, Batlow and Adelong with an integrated modern healthcare service under the one roof. A new helipad has been relocated to the front of the hospital to ensure patients have a fast and direct connection from the hospital's Emergency Department to receive lifesaving emergency care. ETC of \$50.0 million.</p>
<p><b>Projects under the Rural Ambulance Infrastructure Reconfiguration (RAIR) Program</b></p> <p>The \$232 million project has delivered 54 new and upgraded ambulance stations, providing local paramedics with modern, fit-for-purpose infrastructure to better meet the emergency medical care needs of communities in regional and rural NSW. New ambulance stations have been delivered at Casino, Forster, Lake Cathie, Medowie, Tamworth and Tumut. Upgraded stations have been delivered at Armidale, Blayney, Bomaderry, Bulahdelah, Coleambally, Evans Head, Gloucester, Lockhart, Macksville, Manilla, Mudgee, Narooma, Stockton, Taree, Tea Gardens, Tenterfield and West Wyalong. The new ambulance stations will provide an enhanced working environment for local paramedics, tailored to the needs of regional and rural communities to enable paramedics to continue delivering high quality emergency care.</p>

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## Key Health projects delivered in 2022-23

### Projects under the HealthOne Strategy

The NSW Government has invested \$100 million in the HealthOne Program which included 20 projects across New South Wales. These integrated health facilities improve patient access to health services and improve health outcomes for the community by integrating primary and community-based health services and providing a variety of health services closer to home. New facilities delivered in 2022-23 include Buronga, RPA Green Square, and Camden Haven.

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### Mother and Baby Unit, Westmead Hospital

As part of the \$669.8million state-wide Mental Health Infrastructure Program, the state's second purpose-built Mother and Baby Unit was completed at Westmead Hospital. The new unit enables families to remain together when a mother requires hospitalisation for a severe perinatal mental illness. It has been co-designed with women with a lived experience of mental illness, their families and clinicians, to ensure it meets the needs of the women who will access the service.

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### Cystic Fibrosis Specialist Service Unit at Westmead Hospital

The project involves the Australian-first, purpose-built Cystic Fibrosis Specialist Service ward at Westmead Hospital, including a 16-bed inpatient unit and a specialised cystic fibrosis ambulatory (outpatients) unit. The project was fully funded by the Australian Government. ETC value of \$65 million.

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### Rural Health Infrastructure Program - Deniliquin and Leeton

Replacement of ageing infrastructure and works to enable the integration of health services for improved patient care and operational efficiency. ETC value of \$5.7 million.

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### Manly Adolescent & Young Adult Hospice

The Adolescent and Young Adult Hospice is Australia's first dedicated service for young people with life-limiting illness. The service is for 15 to 24 year old patients and offers respite care, symptom management and end of life care. The hospice will welcome families from metropolitan, rural and regional NSW. The project was delivered with funding committed from the NSW and Australian Governments and generous community donations. ETC value of \$20.3 million.

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The completion dates identified in Chapter 4 are the financial completion dates, which involve the finalisation of all commercial payments and confirmation that all contractual obligations have been met. This may occur 12-18 months after the building becoming ready for commissioning and occupation by patients and staff.

## 3.7 Key projects delivered by Jobs and Tourism in 2022-23

Table 3.6: Key Jobs and Tourism projects delivered in 2022-23

Key Jobs and Tourism projects delivered in 2022-23
<p><b>New wing for the Art Gallery NSW</b></p> <p>In December 2022, the new wing of the Art Gallery of NSW opened to the public. The project has transformed the Art Gallery of NSW into a two-building gallery, providing more space for the display and enjoyment of arts, culture and creativity.</p>
<p><b>Australian Museum Redevelopment Stage 1</b></p> <p>The final piece of Phase 1 of the development, the Burra Learning Centre provides a new state of the art learning place bringing together First Nations knowledge and Western science through an immersive and engaging children’s gallery. The final stages of the redevelopment are due for completion in 2023.</p>
<p><b>Digitisation for Regional Delivery – State Library of NSW</b></p> <p>The State Library of NSW has digitised much of its resources in order to allow greater regional accessibility.</p>
<p><b>Sydney Opera House Concert Hall</b></p> <p>In July 2022, the Opera House completed extensive upgrades to the Concert Hall.</p>

## 3.8 Key projects delivered by Regional NSW in 2022-23

Table 3.7: Key Regional NSW projects delivered in 2022-23

Key Regional projects delivered in 2022-23
<p><b>Continuing shark mitigation and ocean beach safety</b></p> <p>The continuing shark mitigation program at NSW ocean beaches is based on evidence from the world-leading trials and research of the NSW Governments Shark Management Strategy. The capital component of the program included the purchase of additional shark-bite response measures, including but not limited to four Rapid Response Vessels, SMART drumlines, shark tags and tagged shark listening stations.</p>
<p><b>Bushfire Insurance Fence Repairs</b></p> <p>The Bushfire Fence Replacement program involved the replacement of fences as part of Local Land Services response to the 2019-20 bushfires. The fences were predominantly for the travelling stock reserves.</p>

## 3.9 Key projects delivered by Transport in 2022-23

Table 3.8: Key Transport projects delivered in 2022-23

Key Transport projects delivered in 2022-23
<p><b>Heathcote Road, Woronora River Bridge</b></p> <p>The duplication of Heathcote Road Bridge with a new bridge parallel to the existing bridge opened to traffic in March 2023. This separates traffic flow, provides safety benefits and allows for safer passing of broken-down vehicles along this section.</p>
<p><b>Eden Safe Harbour</b></p> <p>A wave attenuator was built which breaks coastal waves to reduce their force prior to reaching Snug Cove. This creates a safe harbour for commercial boats, private vessels and maritime infrastructure by providing protection from high winds and wave conditions.</p>
<p><b>WestConnex – M4-M5 Link</b></p> <p>The M4-M5 Link Tunnels project is a critical component of WestConnex, featuring twin tunnels between the New M4 at Haberfield and the M8 at St Peters. The project opened to traffic in January 2023.</p>
<p><b>Transport Access Program (TAP)</b></p> <p>TAP delivers a better experience for public transport customers across NSW by providing accessible, modern, secure and integrated transport infrastructure. Greater Sydney train stations were upgraded in 2022-23 at Normanhurst, Pymble and Thornleigh.</p>
<p><b>Commuter Car Parks (CCP)</b></p> <p>CCP provides more convenient access to public transport at key transport interchanges to help ease congestion, improve safety and reduce travel time for passengers on the Greater Sydney Road network. Key CCPs were completed in 2022-23 at train stations at Riverwood, Revesby, Emu Plains and Hornsby, as well as on Oakes Road in Carlingford.</p>
<p><b>Pacific Highway, Parsons Road to Ourimbah Street</b></p> <p>The Pacific Highway upgrade between Ourimbah Street and Parsons Road at Lisarow opened with two lanes in each direction in July 2023, improving traffic flow and safety for around 30,000 motorists travelling on this section of highway.</p>
<p><b>New England Highway, Belford to Golden Highway Upgrade</b></p> <p>The New England Highway between Belford and the Golden Highway was upgraded to provide two travel lanes in each direction and a flyover for vehicles turning right from the Golden Highway towards Maitland and Newcastle. The NSW Government invested \$97 million for the upgrade to improve traffic flow, travel times and safety for motorists. The new flyover bridge opened to traffic in July 2023.</p>
<p><b>Kings Highway, Nelligen Bridge Replacement</b></p> <p>The \$148 million Nelligen Bridge Replacement project provides a new two-lane bridge over the Clyde River and upgrades to 1.4 kilometres of the Kings Highway. The new bridge opened to traffic in February 2023.</p>
<p><b>McKanes Bridge</b></p> <p>The McKanes Bridge over Coxs River on McKanes Falls Road at South Bowenfels opened to traffic in November 2022. The work included replacement of the existing bridge with a safer, stronger and more reliable bridge which still has the appearance and heritage aspects of the original.</p>
<p><b>Upgrade to Cessnock Road Flood Immunity at Testers Hollow</b></p> <p>The upgrade helps mitigate the impact of flood events along Cessnock Road at Testers Hollow and improves connectivity between the Maitland area, Hunter Expressway and the broader community during these events. The project is a partnership between the Australian and NSW Governments. The project was completed in November 2022.</p>
<p><b>Hunter Pinch Points: Intersection Upgrade City Road (Pacific Highway) at Kahibah Road and Northcott Drive</b></p> <p>The NSW Government invested \$13.5 million to upgrade intersections of City Road (Pacific Highway) at Kahibah Road and Northcott Drive to improve traffic flow and safety. The project opened to traffic in November 2022.</p>