5. Planning and Environment Cluster

Agency	Expenses			Capital Expenditure		
	2013-14 Revised $m	2014-15 Budget $m	Var. %	2013-14 Revised $m	2014-15 Budget $m	Var. %
Department of Planning and Environment						
Service Group						
Planning Strategies, Housing and Infrastructure	118.4	129.1	9.0	0.3	0.3	...
Planning Operations and Regional Delivery	106.4	71.4	(32.9)	0.3	0.3	...
Development Assessment, Systems and Approvals	57.9	55.0	(5.1)	10.5	21.8	107.9
Personnel Services	29.1	32.8	12.9	...	...	...
Cluster Grant Funding	...	1,019.9	N/A	...	...	...
Total	311.8	1,308.2	319.6	11.0	22.3	102.6
Environment Protection Authority						
Service Group						
Environment Protection Authority	128.1	141.6	10.5	2.2	3.8	77.5
Total	128.1	141.6	10.5	2.2	3.8	77.5
Environmental Trust						
Service Group						
Competitive Grants	24.6	62.8	155.7	...	...	...
Major Programs	32.3	39.9	23.3	...	...	...
Total	56.9	102.7	80.5	...	...	...
Office of Environment and Heritage [(a)]						
Service Group						
National Parks and Wildlife Services	230.0	461.5	100.7	28.5	38.9	36.5
Regional Operations and Heritage	201.0	492.3	144.9	1.2	3.8	227.1
Policy and Science	25.3	64.9	157.0	3.6	6.3	73.8
Personnel Services	20.0	54.2	171.3	...	...	...
Total	476.2	1,072.9	125.3	33.3	49.0	47.2
Office of Local Government [(a)]						
Service Group						
Capacity Building, Oversight and Provision of Advice for Local Government	11.1	38.3	246.4	0.1	0.1	...
Personnel Services	0.1	3.3	>999.9	...	...	...
Pensioner Rebate Scheme	...	78.5	N/A	...	...	...
Responsible Pet Ownership Program	2.3	8.3	266.9	...	...	...
Total	13.4	128.3	855.7	0.1	0.1	...
Royal Botanic Gardens and Domain Trust						
Service Group						
Science and Public Programs	11.0	11.5	4.1	0.6	2.4	310.7
Botanic Gardens and Parks	38.1	37.2	(2.2)	10.4	15.0	45.0
Total	49.1	48.7	(0.8)	10.9	17.5	59.5
Centennial Park and Moore Park Trust						
Total	25.8	26.0	0.9	11.7	10.0	(14.8)

Agency	Expenses			Capital Expenditure		
	2013-14 Revised $m	2014-15 Budget $m	Var. %	2013-14 Revised $m	2014-15 Budget $m	Var. %
Historic Houses Trust of New South Wales						
Total	26.2	26.9	3.0	3.5	3.3	(5.4)
Hunter Development Corporation						
Total	32.0	112.2	250.3	...	...	...
Luna Park Reserve Trust						
Total	1.9	1.9	...	...	...	...
Minister Administering the Environmental Planning and Assessment Act						
Total	63.9	132.1	106.7	25.0	25.0	...
UrbanGrowth NSW Development Corporation						
Total	27.5	37.3	35.4	1.3	4.4	250.0
Western Sydney Parklands Trust						
Total	9.5	9.1	(4.0)	8.4	29.1	244.7

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage and the Office of Local Government from the Department of Premier and Cabinet. These offices' financial indicators for 2013-14 reflect the revised estimates for the period 24 February 2014 to 30 June 2014 only. The 2014-15 Budget is reported for both offices.

Introduction

The newly created Planning and Environment cluster brings together the functions delivered by the re-named Department of Planning and Environment (previously Department of Planning and Infrastructure) with those of the Office of Environment and Heritage and the Office of Local Government. The purpose of this new cluster is to support the creation of strong communities and to protect the State's unique natural environment and heritage. Combining these functions in one cluster will enable more effective policy co-ordination, assist with streamlining decision making in local government and support the delivery of sustainable growth.[1]

The Planning and Environment cluster is the lead agency for achieving the following NSW 2021 goals.

- build liveable centres
- restore confidence and integrity in the planning system
- protect our natural environment.

It is also the co-lead for the NSW 2021 goal to increase opportunities for people to look after their own neighbourhoods and environments and restore trust in state and local government as a service provider.

The cluster is responsible for:

- driving the economic development and sustainable growth of NSW through integrated land-use and infrastructure planning and approvals
- protecting, celebrating and sharing our State's heritage (both Aboriginal and historic)
- effective environmental management and regulation throughout the state
- oversight and improvement in the practice, processes and outcomes of the $10 billion local government sector, which employs 45 000 people and manages $134 billion worth of assets.

The Planning and Environment cluster ensures sustainable growth by:

- coordinating the delivery of infrastructure as an integrated part of growth planning
- developing and applying land use strategies and plans
- assessing and determining State-Significant Development and Infrastructure
- providing the population projections across NSW that government agencies use to inform service delivery
- partnering with local communities, business and industry to ensure vibrant natural assets for the health and prosperity of New South Wales and to protect and celebrate NSW's Aboriginal and historic heritage

[1] The Office of Environment and Heritage and the Office of Local Government were presented as part of the Department of Premier and Cabinet cluster in last year's Budget. The Department of Planning and Infrastructure formed its own sub-cluster within the overall Department of Premier and Cabinet cluster in last year's Budget.

- supporting economic development without devaluing the environment, promoting good waste management and resource efficiency and building resilience for future environmental challenges
- encouraging communities to enjoy their parks, gardens, houses and zoos and value their local environment
- reducing the infrastructure backlog of local councils
- improving the financial sustainability and capacity of local councils
- enhancing the working relationship between local councils and the State under the Intergovernmental Agreement.

Services

The cluster's key services are:

Delivering Sustainable Growth

- supporting local strategy development, coordinating major urban renewal initiatives, developing and reviewing policies and laws, partnering with councils to implement statutory development proposals and continuously improving the planning system
- facilitating private sector investment in projects that contribute to economic growth, employment and residential, commercial and industrial opportunities in the Hunter and Central Coast regions
- setting strategies for housing development, investment and land release, and coordinating infrastructure
- acquiring and providing land for regional open space and infrastructure, such as transport corridors.

Protecting our Environment and Heritage

- promoting, protecting and sharing Aboriginal culture and heritage and conserving, revitalising, caring for and enjoying NSW's historic heritage
- conserving and caring for national parks and reserves, biodiversity and threatened species
- supporting economic development by promoting sustainable industries, tourism in protected areas, access to natural resources without devaluing the environment and building resilience to environmental hazards and risks
- leading business and the community to improve environment performance, manage waste and deliver environmental protection measures that enhance public health and safety.

Strengthening Local Government

- implementing the government response to the Independent Local Government Review and the Local Government Acts Taskforce to support, encourage and enable councils to create stronger communities through financial sustainability, better services and infrastructure, effective leadership and good governance, fit for purpose councils, and improved State-Local relations
- encouraging councils to invest in local infrastructure by providing an interest subsidy under the Local Infrastructure Renewal Scheme to reduce the local infrastructure backlog
- implementing the government response to the Companion Animals Taskforce to reduce the risk of dog attacks; increase registration, reduce euthanasia and increase rehoming of cats and dogs
- improving safety of young children around swimming pools to reduce the risk of drowning and near drowning.

The Planning and Environment cluster also provides personnel services to the Centennial Park and Moore Park Trust, Central Coast Regional Development Corporation, Environmental Trust, Historic Houses Trust of New South Wales, Hunter Development Corporation, Jenolan Caves Reserve Trust, Parramatta Park Trust, Royal Botanic Gardens and Domain Trust, Sydney Harbour Foreshore Authority, Zoological Parks Board of New South Wales and Western Sydney Parklands Trust.

2014-15 Budget Highlights

In 2014-15, the cluster's key initiatives will include:

Delivering Sustainable Growth

- $60 million allocated to local councils to deliver essential infrastructure to support new housing development under the Local Infrastructure Growth Scheme
- $12 million of grants to local authorities to upgrade local infrastructure and create high-quality urban environments within nominated Urban Activation Precincts. A further $50 million will be spent on phase 2 of this program
- $43 million to fund development and associated costs, including an interim facility at Glebe Island, for the Sydney International Convention, Exhibition and Entertainment Precinct project
- $42 million from the Hunter Infrastructure and Investment Fund to provide economic and social infrastructure that will support economic growth and maintain and enhance the liveability of the Hunter
- $25 million from the Hunter Infrastructure and Investment Fund to support the development of University of Newcastle's city campus and the NeW Space project in Newcastle's CBD
- $11 million for planning reform
- $8.5 million for the Planning Assessment Commission and Joint Regional Planning Panels to deliver a robust and independent system for assessing state and regionally significant developments during the transition to a new planning system
- $4.2 million to UrbanGrowth NSW to deliver projects to support housing at North Kellyville and Green Square as part of Round 2 of the Housing Acceleration Fund.

Protecting our Environment and Heritage

- $250 million for residential renewable energy and energy efficiency programs including $205 million towards the cost of the Solar Bonus Scheme and $32 million towards improving the energy productivity and competitiveness of the NSW economy
- $142 million for operating a modern and independent Environment Protection Authority to deliver measures to protect the environment, public health and safety and to implement waste reforms and programs
- $103 million for the Environmental Trust to increase opportunities for the community, industry and agencies to look after and protect their environment through restoration, research, education and support programs
- $102 million for public parklands and gardens throughout the State for community enjoyment, scientific research, education, and sport, recreation, leisure and cultural experiences
- $51 million to conserve, celebrate and enjoy NSW's unique Aboriginal and historic heritage
- $39 million for managing fire risk in national parks and reserves

- $38 million to manage pest animals and weeds in national parks and reserves
- $29 million to support Local Land Services for regionally based biodiversity conservation, threatened species, Aboriginal cultural heritage and native vegetation management programs
- $26 million to help local councils prepare and implement coastal and floodplain management plans and for works to restore and protect coastal and estuarine environments.

Strengthening Local Government

- $79 million for the pensioner rebate scheme to assist pensioners meet the cost of council rates
- $18 million under the Infrastructure Backlog Policy to support councils to invest in local infrastructure and reduce the local infrastructure backlog.

Cluster Capital Expenditure

The cluster's capital expenditure in 2014-15 will include:

- $22 million capital expenditure to continue developing the ePlanning system in support of a streamlined and more efficient planning system
- $10 million for developing the Biome Stage 1 in the Royal Botanic Gardens
- $8.3 million contribution for three projects to improve Parramatta Park Trust precincts with a total capital expenditure of $12.5 million
- $2.7 million for upgrading the Environment Protection Authority information technology systems including enhancing online licensing and mobile workforce capability
- $1.7 million towards a digital platform for the sharing of information and tools to improve the energy productivity of the business sector, reduce bill stress for households and make government energy usage and efficiency data publicly accessible.

Service Group Statements

Planning Strategies, Housing and Infrastructure

Service description: This service group covers the delivery of strategic zoned (and where applicable, serviced) land for housing and employment, including strategic planning and coordination of infrastructure provision into land supply and land release programs. The service group also prepares, monitors and updates the Metropolitan Plan and regional strategies.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Regional and sub-regional strategies completed	no.	n.a.	0	3	0	3
Regional and sub-regional infrastructure plans completed	no.	n.a.	n.a.	n.a.	n.a.	3
Urban Activation Precincts completed	no.	N/A	N/A	N/A	3	6
Land Release Precincts completed	no.	n.a.	n.a.	n.a.	3	7
Employees:	FTE	139	154	163	175	169

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	127,023	118,410	129,095
Total expenses include the following:			
Employee related	25,668	26,776	26,226
Other operating expenses	12,071	9,072	11,849
Grants and subsidies	88,225	81,342	90,425
Capital Expenditure	775	271	271

Planning Operations and Regional Delivery

Service description: This service group is responsible for preparing regional and sub-regional plans and strategies to ensure housing and employment targets are met. The group is also responsible for working with local councils on the preparation and implementation of local environmental plans, rezoning and other statutory planning instruments.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Local councils preparing new comprehensive LEPs:						
Commenced	no.	9	5	0	0	0
On exhibition	no.	44	28	8	11	0
Gazetted	no.	33	48	17	39	6
Planning proposals (rezoning):						
Gateway determinations [(a)]						
Issued	no.	249	321	n.a.	340	360
Gazetted	no.	187	186	n.a.	273	300
New State Planning Policies	no.	N/A	N/A	N/A	N/A	8
Streamlining development through increased Exempt and Complying Code take up	no.	N/A	N/A	N/A	3	3
Employees:	FTE	180	171	171	181	168

(a) Gateway determinations is a new service measure and reports 2011-12 and 2012-13 data already in the public domain.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	124,186	106,413	71,428
Total expenses include the following:			
Employee related	26,937	27,697	23,237
Other operating expenses	12,649	6,052	10,865
Grants and subsidies [(a)]	84,062	72,198	37,157
Capital Expenditure	3,813	270	270

(a) The variation between the 2013-14 Revised and the 2014-15 Budget for the Grants and Subsidies item is due to the reallocation of grants to agencies. These grants have been transferred to the Cluster Grant Funding program to improve transparency - see page 5-11.

Development Assessment, Systems and Approvals

Service description: This service group covers timely and efficient delivery of assessment and decision making for development and infrastructure projects of State significance, including whole-of-government leadership in the administration of environmental impact assessment and development approvals. It involves managing development and building controls, and the associated regulatory and operational aspects, to ensure ongoing reform and best practice. It is also responsible for the ongoing administration of the Joint Regional Planning Panels.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Applications lodged [(a)]	no.	408	407	450	370	400
Development and infrastructure applications determined [(a)]	no.	411	430	470	290	320
Determination of development and infrastructure applications within 4 months [(b)]	%	100	92	85	85	85
Complaint investigations against accredited certifiers	no.	105	103	110	102	160
Employees:	FTE	189	245	196	249	241

(a) Lodgement and determination data includes SSD, SSI, Part 3A, Part 4 projects and modifications thereof.

(b) Performance benchmark established in the NSW 2021 Plan. Data includes SSD and SSI projects only.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	49,179	57,915	54,986
Total expenses include the following:			
Employee related	30,790	37,854	35,652
Other operating expenses	14,472	16,297	14,644
Grants and subsidies	3,300	3,300	3,300
Capital Expenditure	930	10,474	21,774

(a) The increase in 2013-14 Revised Total Expenses compared to 2013-14 Budget relates to a reallocation of some expenses from the Planning Strategies and Planning Operations service groups to this service group. The increase is partially offset by lower spending on planning reforms.

Personnel Services

Service description: This service group covers personnel services that are provided to the Hunter Development Corporation, Central Coast Regional Development Corporation and the Sydney Harbour Foreshore Authority.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Employees:						
Hunter Development Corporation	FTE	18	19	19	16	19
Central Coast Regional Development Corporation	FTE	7	10	12	8	8
Sydney Harbour Foreshore Authority [(a)]	FTE	231	223	211	209	214

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	28,457	29,050	32,785
Total expenses include the following:			
Employee related	28,457	29,050	32,785

(a) Under the *Government Sector Employment Act 2013*, the 2014-15 Budget for Employee related expenses now includes Sydney Harbour Foreshore Authority's casual staff. These staff are not expected to be employed on 30 June 2015 which is the relevant date for the 2014-15 employee forecast.

Cluster Grant Funding

Service description: This service group covers the provision of grant funding to all agencies within the Planning and Environment cluster.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	...	...	1,019,866
Grants and subsidies	...	...	1,019,866
Centennial Park and Moore Park Trust	...	...	5,896
Environment Protection Authority	...	...	115,061
Environmental Trust	...	...	100,288
Historic Houses Trust of New South Wales	...	...	20,039
Hunter Development Corporation	...	...	67,297
Minister Administering the Environmental Planning and Assessment Act	...	...	5,034
Office of Environment and Heritage	...	...	494,398
Office of Local Government	...	...	116,582
Royal Botanical Gardens and Domain Trust	...	...	34,411
Sydney Harbour Foreshore Authority	...	...	43,245
UrbanGrowth NSW	...	...	4,200
UrbanGrowth NSW Development Corporation	...	...	9,271
Western Sydney Parkland Trust	...	...	4,144

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	111,852	121,377	117,900
Other operating expenses	39,192	31,421	37,358
Depreciation and amortisation	1,668	1,300	1,668
Grants and subsidies	175,587	156,840	1,150,748
Finance costs	546	850	486
TOTAL EXPENSES EXCLUDING LOSSES	**328,845**	**311,788**	**1,308,160**
Revenue			
Recurrent appropriation	196,853	190,608	1,153,403
Capital appropriation	4,870	4,870	21,667
Sales of goods and services	68,327	65,171	73,997
Investment revenue	707	600	723
Grants and contributions	37,074	50,109	44,988
Acceptance by Crown Entity of employee benefits and other liabilities	3,817	7,864	3,912
Other revenue	9,437	10,105	9,511
Total Revenue	**321,085**	**329,327**	**1,308,201**
Net Result	**(7,760)**	**17,539**	**41**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	26,808	47,015	20,977
Receivables	43,500	39,342	39,371
Total Current Assets	**70,308**	**86,357**	**60,348**
Non Current Assets			
Property, plant and equipment -			
Land and building	11,581	8,542	8,542
Plant and equipment	1,577	1,475	1,942
Intangibles	2,959	12,127	32,307
Total Non Current Assets	**16,117**	**22,144**	**42,791**
Total Assets	**86,425**	**108,501**	**103,139**
Liabilities			
Current Liabilities			
Payables	10,469	12,363	12,363
Provisions	27,481	32,528	28,714
Total Current Liabilities	**37,950**	**44,891**	**41,077**
Non Current Liabilities			
Borrowings at amortised cost	10,092	11,412	9,823
Provisions	1,160	10,690	10,690
Total Non Current Liabilities	**11,252**	**22,102**	**20,513**
Total Liabilities	**49,202**	**66,993**	**61,590**
Net Assets	**37,223**	**41,508**	**41,549**
Equity			
Reserves	111	73	73
Accumulated funds	37,112	41,435	41,476
Total Equity	**37,223**	**41,508**	**41,549**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	108,550	99,772	114,487
Grants and subsidies	147,917	145,840	1,123,148
Finance costs	546	850	486
Other	36,311	24,803	41,107
Total Payments	**293,324**	**271,265**	**1,279,228**
Receipts			
Recurrent appropriation	196,853	190,608	1,153,403
Capital appropriation	4,870	4,870	21,667
Sale of goods and services	65,012	61,856	73,968
Interest received	707	600	723
Grants and contributions	6,133	10,596	6,133
Other	13,142	38,182	21,200
Total Receipts	**286,717**	**306,712**	**1,277,094**
Net Cash Flows From Operating Activities	**(6,607)**	**35,447**	**(2,134)**
Cash Flows From Investing Activities			
Purchases of property, plant and equipment	(3,812)	(812)	(812)
Other	(1,706)	(10,203)	(21,503)
Net Cash Flows From Investing Activities	**(5,518)**	**(11,015)**	**(22,315)**
Cash Flows From Financing Activities			
Repayment of borrowings and advances	(1,245)	(8,567)	(1,589)
Net Cash Flows From Financing Activities	**(1,245)**	**(8,567)**	**(1,589)**
Net Increase/(Decrease) in Cash	**(13,370)**	**15,865**	**(26,038)**
Opening Cash and Cash Equivalents	40,178	31,150	47,015
Closing Cash and Cash Equivalents	**26,808**	**47,015**	**20,977**
Cash Flow Reconciliation			
Net result	(7,760)	17,539	41
Non cash items added back	1,668	1,300	1,668
Change in operating assets and liabilities	(515)	16,608	(3,843)
Net Cash Flows From Operating Activities	**(6,607)**	**35,447**	**(2,134)**

Service Group Statements

Environment Protection Authority

Service description: This service group delivers credible, targeted and cost-effective regulatory services for environmental protection. It implements market-based programs, provides audit and enforcement programs, and emergency services designed to reduce environmental impacts. It works closely with industry and local government to encourage proactive compliance with environmental regulations and implementation of waste programs.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Contaminated Sites Remediated (cumulative)	no.	107	116	125	125	135
Number of Pollution Reduction Programs Issued (annual) [(a)]	no.	398	332	400	250	298
Waste Tonnages Disposed to Landfill Within the Greater Metropolitan Region (annual)	tonnes	5,600,000	5,363,000	5,480,500	5,196,000	5,040,000
EPA Website (annual) [(b)]	no.	n.a.	546,000	640,000	720,000	800,000
Employees: [(c)]	FTE	395	399	412	417	450

(a) The number of Pollution Reduction Programs commenced in 2013-14 is less than the previously forecasted levels as alternative actions have been taken to deal with significant environmental issues, under the EPA's Compliance Policy.

(b) Prior to 25 June 2013, the EPA website was housed within the Office of Environment and Heritage's website.

(c) Waste program funding, Coal Seam Gas initiatives and risk based licensing activities contributed to the change in FTE for 2014-15 from the previous year.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	137,669	128,083	141,571
Total expenses include the following:			
Employee related	56,773	56,749	58,677
Other operating expenses	51,451	45,339	52,626
Grants and subsidies	28,744	25,294	29,220
Capital Expenditure	3,384	2,163	3,840

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	56,773	56,749	58,677
Other operating expenses	51,451	45,339	52,626
Depreciation and amortisation	701	701	1,048
Grants and subsidies	28,744	25,294	29,220
TOTAL EXPENSES EXCLUDING LOSSES	**137,669**	**128,083**	**141,571**
Revenue			
Sales of goods and services	225	405	255
Investment revenue	150	750	700
Retained taxes, fees and fines	60	17,320	18,160
Grants and contributions	135,727	107,353	119,934
Acceptance by Crown Entity of employee benefits and other liabilities	3,322	3,446	3,406
Other revenue	155	494	300
Total Revenue	**139,639**	**129,768**	**142,755**
Other gains/(losses)	...	(3)	...
Net Result	**1,970**	**1,682**	**1,184**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	4,703	7,053	5,365
Receivables	158	2,380	2,380
Total Current Assets	**4,861**	**9,433**	**7,745**
Non Current Assets			
Property, plant and equipment -			
Land and building	4,716	4,616	4,509
Plant and equipment	734	734	565
Intangibles	3,021	1,738	4,806
Total Non Current Assets	**8,471**	**7,088**	**9,880**
Total Assets	**13,332**	**16,521**	**17,625**
Liabilities			
Current Liabilities			
Payables	4,104	6,583	6,583
Provisions	5,885	5,871	5,791
Total Current Liabilities	**9,989**	**12,454**	**12,374**
Non Current Liabilities			
Provisions	86	85	85
Total Non Current Liabilities	**86**	**85**	**85**
Total Liabilities	**10,075**	**12,539**	**12,459**
Net Assets	**3,257**	**3,982**	**5,166**
Equity			
Reserves	906	892	892
Accumulated funds	2,351	3,090	4,274
Total Equity	**3,257**	**3,982**	**5,166**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	53,533	53,385	55,351
Grants and subsidies	28,744	25,294	29,220
Other	51,451	45,309	52,626
Total Payments	**133,728**	**123,988**	**137,197**
Receipts			
Sale of goods and services	225	17,602	18,355
Interest received	150	750	700
Grants and contributions	135,417	106,223	119,434
Other	525	1,929	860
Total Receipts	**136,317**	**126,504**	**139,349**
Net Cash Flows From Operating Activities	**2,589**	**2,516**	**2,152**
Cash Flows From Investing Activities			
Purchases of property, plant and equipment	(50)	(50)	(50)
Other	(3,334)	(2,113)	(3,790)
Net Cash Flows From Investing Activities	**(3,384)**	**(2,163)**	**(3,840)**
Net Increase/(Decrease) in Cash	**(795)**	**353**	**(1,688)**
Opening Cash and Cash Equivalents	5,498	6,700	7,053
Closing Cash and Cash Equivalents	**4,703**	**7,053**	**5,365**
Cash Flow Reconciliation			
Net result	1,970	1,682	1,184
Non cash items added back	701	701	1,048
Change in operating assets and liabilities	(82)	133	(80)
Net Cash Flows From Operating Activities	**2,589**	**2,516**	**2,152**

Service Group Statements

Competitive Grants

Service description: This service group covers grant funding to community groups, schools, Aboriginal organisations, industry, research bodies, and state and local government agencies to undertake restoration and rehabilitation, education, research and waste management initiatives.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Grants awarded	no.	163	178	310	297	419
Funding provided [(a)]	$m	15.2	11.3	40.4	23.1	61.3

(a) The level and split of environmental funding delivered through the Trust varies with operational need.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	41,947	24,578	62,841
Other operating expenses	1,594	1,523	1,550
Grants and subsidies	40,353	23,055	61,291

Major Programs

Service description: This service group covers grant funding to government agencies and other groups for programs addressing key environmental initiatives and government priorities.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Grants awarded	no.	30	37	24	26	32
Funding provided [(a)]	$m	44.9	26.5	38.2	30.8	38.3

(a) The level and split of environmental funding delivered through the Trust varies with operational need.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	39,734	32,323	39,851
Other operating expenses	1,512	1,503	1,550
Grants and subsidies	38,222	30,820	38,301

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Other operating expenses	3,106	3,026	3,100
Grants and subsidies	78,575	53,875	99,592
TOTAL EXPENSES EXCLUDING LOSSES	**81,681**	**56,901**	**102,692**
Revenue			
Investment revenue	1,173	1,173	1,173
Grants and contributions	76,327	52,347	100,288
Other revenue	3,500	2,700	300
Total Revenue	**81,000**	**56,220**	**101,761**
Net Result	**(681)**	**(681)**	**(931)**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	19,066	18,925	17,767
Receivables	1,587	876	1,293
Total Current Assets	**20,653**	**19,801**	**19,060**
Total Assets	**20,653**	**19,801**	**19,060**
Liabilities			
Current Liabilities			
Payables	2,532	1,586	1,776
Total Current Liabilities	**2,532**	**1,586**	**1,776**
Non Current Liabilities			
Total Liabilities	**2,532**	**1,586**	**1,776**
Net Assets	**18,121**	**18,215**	**17,284**
Equity			
Accumulated funds	18,121	18,215	17,284
Total Equity	**18,121**	**18,215**	**17,284**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Grants and subsidies	78,575	53,875	99,592
Other	3,129	3,049	3,327
Total Payments	**81,704**	**56,924**	**102,919**
Receipts			
Interest received	1,173	1,173	1,173
Grants and contributions	76,327	52,347	100,288
Other	3,523	2,723	300
Total Receipts	**81,023**	**56,243**	**101,761**
Net Cash Flows From Operating Activities	**(681)**	**(681)**	**(1,158)**
Net Increase/(Decrease) in Cash	**(681)**	**(681)**	**(1,158)**
Opening Cash and Cash Equivalents	19,747	19,606	18,925
Closing Cash and Cash Equivalents	**19,066**	**18,925**	**17,767**
Cash Flow Reconciliation			
Net result	(681)	(681)	(931)
Change in operating assets and liabilities	...	...	(227)
Net Cash Flows From Operating Activities	**(681)**	**(681)**	**(1,158)**

Service Group Statements

National Parks and Wildlife Services

Service description: This service group manages, conserves and cares for over 7 million hectares of land within the national park system, conserving native plants, animals, ecosystems and Aboriginal and historic cultural heritage; managing and suppressing pests, weeds and fire; providing tourism, participation and visitation opportunities; and partnering with Aboriginal and broader communities.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Domestic visits to the park system	mill	35	36	36	36	36
Area of reserves covered by:						
Plan of management (annual)	000 ha	5,852	5,946	6,700	6,100	6,300
Fire management strategy (annual)	000 ha	6,990	7,043	7,075	7,211	7,221
Regional pest management strategy	000 ha	7,097	7,155	7,155	7,211	7,221
Hazard reduction treatments in parks and reserves: [(a)]						
Number (annual)	no.	1,434	916	800	868	800
Hectare (annual)	ha	49,094	135,000	135,000	70,000	135,000
Participation in Discovery community education programs:						
Participants (annual)	no.	312,039	299,366	302,360	350,000	350,000
Satisfied (annual)	%	98	98	98	98	98
Employees:	FTE	1,942	1,953	1,908	1,913	1,878

(a) Revised forecast is dependent on weather conditions.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	229,960	461,525
Total expenses include the following:			
Employee related	...	98,050	214,058
Other operating expenses	...	99,758	141,611
Grants and subsidies	...	1,083	12,418
Capital Expenditure	...	28,507	38,924

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage from the Department of Premier and Cabinet. The Office's financial indicators for 2013-14 above reflect the revised estimates for the period 24 February to 30 June 2014 only. The 2014-15 Budget is reported for the Office.

Regional Operations and Heritage

Service description: This service group delivers integrated and customer-focused services (water and energy efficiency, sustainability, native vegetation, biodiversity, environment protection, environmental water management, compliance and enforcement, floodplain management, coastal protection, private land conservation, and Aboriginal and historic heritage) at the regional and local level to strengthen communities and partnerships across New South Wales.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Responses to major project developments (State significant developments and State significant infrastructure) within required time period	%	93	93	95	93	95
Visits to NSW environmental Websites (annual) [(a)]	thous	5,350	5,750	5,000	8,615	9,617
Repatriation to Aboriginal communities of Aboriginal remains and collections of cultural material:						
Held under the *National Parks and Wildlife Act 1974* (NPW Act) (annual)	no.	12	15	10	12	15
Held other than under the NPW Act (annual) [(b)]	no.	12	15	15	6	10
Employees: [(c)]	FTE	n.a.	593	579	582	567

(a) Higher forecast from 2013-14 reflects significant improvements to the NSW environmental Websites.

(b) This measure refers to items collected before 1970. Many of these are held in museums and universities in Australia and internationally. All other items collected after 1970 are held under the provision of the *National Parks and Wildlife Act 1974*.

(c) This service group was formed in 2012-13. FTE data for prior reporting periods is not available.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	200,976	492,274
Total expenses include the following:			
Employee related	...	24,996	76,831
Other operating expenses	...	33,365	86,418
Grants and subsidies	...	138,544	316,117
Capital Expenditure	...	1,153	3,771

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage from the Department of Premier and Cabinet. The Office's financial indicators for 2013-14 above reflect the revised estimates for the period 24 February to 30 June 2014 only. The 2014-15 Budget is reported for the Office.

Policy and Science

Service description: This service group provides scientific evidence and knowledge underpinning environmental decision making, conservation, regulation and service delivery, including providing research, imagery, laboratory and analytical and decision support systems. It also provides policy advice and leads the review, development and coordination of strategic policy for the Office of Environment and Heritage.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Employees: [(a)]	FTE	n.a.	340	334	283	275

(a) This service group was formed in 2012-13. FTE data for prior reporting period is not available.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	25,266	64,924
Total expenses include the following:			
Employee related	...	13,568	40,348
Other operating expenses	...	7,301	15,775
Grants and subsidies	...	108	295
Capital Expenditure	...	3,631	6,310

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage from the Department of Premier and Cabinet. The Office's financial indicators for 2013-14 above reflect the revised estimates for the period 24 February to 30 June 2014 only. The 2014-15 Budget is reported for the Office.

Personnel Services

Service description: This service group covers personnel services to selected agencies. Personnel services are provided to the Centennial Park and Moore Park Trust, Historic Houses Trust of New South Wales, Parramatta Park Trust, Royal Botanic Gardens and Domain Trust, Western Sydney Parklands Trust and Zoological Parks Board of New South Wales.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Employees:						
Centennial Park and Moore Park Trust	FTE	68	67	67	66	58
Historic Houses Trust of New South Wales	FTE	180	169	167	166	169
Parramatta Park Trust	FTE	8	6	11	11	11
Royal Botanic Gardens and Domain Trust	FTE	284	263	259	267	251
Western Sydney Parklands Trust	FTE	13	13	15	15	15
Zoological Parks Board of New South Wales [(a)]	FTE	n.a.	n.a.	n.a.	530	541

(a) From 24 February 2014, this service group includes Zoological Parks Board of New South Wales.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	19,978	54,210
Total expenses include the following:			
Employee related	...	19,978	54,210

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage from the Department of Premier and Cabinet. The Office's financial indicators for 2013-14 above reflect the revised estimates for the period 24 February to 30 June 2014 only. The 2014-15 Budget is reported for the Office.

Financial Statements [(a)]

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	156,592	385,447
Other operating expenses	...	140,424	243,804
Depreciation and amortisation	...	35,247	102,163
Grants and subsidies	...	139,735	328,830
Finance costs	...	4,182	12,689
TOTAL EXPENSES EXCLUDING LOSSES	**...**	**476,180**	**1,072,933**
Revenue			
Sales of goods and services	...	38,413	117,068
Investment revenue	...	2,116	7,796
Retained taxes, fees and fines	...	561	3,429
Grants and contributions	...	283,911	860,545
Acceptance by Crown Entity of employee benefits and other liabilities	...	8,165	21,629
Other revenue	...	18,785	30,846
Total Revenue	**...**	**351,951**	**1,041,313**
Gain/(loss) on disposal of non current assets	...	(843)	(840)
Other gains/(losses)	...	(55)	(100)
Net Result	**...**	**(125,127)**	**(32,560)**

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* separated the Office of Environment and Heritage from the Department of Premier and Cabinet. The Office's financial indicators for 2013-14 above reflect the revised estimates for the period 24 February to 30 June 2014 only. The 2014-15 Budget is reported for the Office.

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	...	236,438	240,021
Receivables	...	71,490	71,490
Other financial assets	...	17	17
Inventories	...	707	707
Total Current Assets	**...**	**308,652**	**312,235**
Non Current Assets			
Property, plant and equipment -			
Land and building	...	2,223,474	2,220,185
Plant and equipment	...	66,567	65,622
Infrastructure systems	...	1,478,395	1,427,164
Intangibles	...	190,945	192,117
Total Non Current Assets	**...**	**3,959,381**	**3,905,088**
Total Assets	**...**	**4,268,033**	**4,217,323**
Liabilities			
Current Liabilities			
Payables	...	150,194	150,194
Borrowings at amortised cost	...	21,743	52,624
Provisions	...	41,733	41,733
Other	...	71	71
Total Current Liabilities	**...**	**213,741**	**244,622**
Non Current Liabilities			
Borrowings at amortised cost	...	254,061	205,030
Provisions	...	7,455	7,455
Total Non Current Liabilities	**...**	**261,516**	**212,485**
Total Liabilities	**...**	**475,257**	**457,107**
Net Assets	**...**	**3,792,776**	**3,760,216**
Equity			
Reserves	...	108,220	108,220
Accumulated funds	...	3,684,556	3,651,996
Total Equity	**...**	**3,792,776**	**3,760,216**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	...	140,684	363,818
Grants and subsidies	...	139,735	328,830
Finance costs	...	1,378	3,810
Other	...	168,951	250,504
Total Payments	**...**	**450,748**	**946,962**
Receipts			
Sale of goods and services	...	37,568	134,373
Interest received	...	(2,739)	7,796
Retained taxes, fees and fines	...	675	...
Grants and contributions	...	267,932	858,995
Other	...	41,626	24,420
Total Receipts	**...**	**345,062**	**1,025,584**
Net Cash Flows From Operating Activities	**...**	**(105,686)**	**78,622**
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	489	995
Purchases of property, plant and equipment	...	(30,136)	(38,084)
Other	...	405,161	(10,921)
Net Cash Flows From Investing Activities	**...**	**375,514**	**(48,010)**
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	...	1,910	3,371
Repayment of borrowings and advances	...	(35,300)	(30,400)
Net Cash Flows From Financing Activities	**...**	**(33,390)**	**(27,029)**
Net Increase/(Decrease) in Cash	**...**	**236,438**	**3,583**
Opening Cash and Cash Equivalents	...	...	236,438
Closing Cash and Cash Equivalents	**...**	**236,438**	**240,021**
Cash Flow Reconciliation			
Net result	...	(125,127)	(32,560)
Non cash items added back	...	22,451	110,342
Change in operating assets and liabilities	...	(3,010)	840
Net Cash Flows From Operating Activities	**...**	**(105,686)**	**78,622**

Service Group Statements

Capacity Building, Oversight and Provision of Advice for Local Government

Service description: This service group covers programs, resources, policy, guidelines and information provided to strengthen the capacity of local government to meet community needs.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Promoting Better Practice						
Program reviews undertaken	no.	12	12	16	12	23
Employees:	FTE	61	62	63	62	62

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	11,055	38,291
Total expenses include the following:			
Employee related	...	2,306	8,621
Other operating expenses	...	3,611	4,090
Grants and subsidies	...	5,040	25,404
Capital Expenditure	...	82	145

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* transferred the functions of the Office of Local Government from the Department of Premier and Cabinet to a standalone agency. The financial indicators for 2013-14 reflect the revised estimates for the period 24 February to 30 June 2014 only.

Personnel Services

Service description: This service group covers personnel services to the Lord Howe Island Board.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Employees:						
Lord Howe Island Board	FTE	39	42	44	42	42

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	123	3,295
Total expenses include the following:			
Employee related	...	123	3,295

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* transferred the functions of the Office of Local Government from the Department of Premier and Cabinet to a standalone agency. The financial indicators for 2013-14 reflect the revised estimates for the period 24 February to 30 June 2014 only.

Pensioner Rebate Scheme

Service description: This service group covers the Pensioner Rebate Scheme, which provides rebates to local councils of up to 55 per cent of concessions to eligible pensioners for council rates.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Rebate claims processed	no.	155	156	156	156	156

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	...	78,500
Grants and subsidies	...	...	78,500

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* transferred the functions of the Office of Local Government from the Department of Premier and Cabinet to a standalone agency. The financial indicators for 2013-14 reflect the revised estimates for the period 24 February to 30 June 2014 only.

Responsible Pet Ownership Program

Service description: This service group covers the Responsible Pet Ownership Program (formerly known as the Companion Animals Program). The program regulates the ownership, care and management of cats and dogs by maintaining a registration system and promoting their care and management.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Cat and dog registrations	no.	106,599	104,331	106,000	106,000	106,000
Employees:	FTE	4	4	4	6	5

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses [(a)]	...	2,251	8,259
Total expenses include the following:			
Employee related	...	243	657
Other operating expenses	...	2,008	7,602

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* transferred the functions of the Office of Local Government from the Department of Premier and Cabinet to a standalone agency. The financial indicators for 2013-14 reflect the revised estimates for the period 24 February to 30 June 2014 only.

Financial Statements [(a)]

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	2,672	12,573
Other operating expenses	...	5,619	11,692
Depreciation and amortisation	...	98	176
Grants and subsidies	...	5,040	103,904
TOTAL EXPENSES EXCLUDING LOSSES	**...**	**13,429**	**128,345**
Revenue			
Sales of goods and services	...	124	3,295
Investment revenue	...	246	344
Retained taxes, fees and fines	...	2,162	7,408
Grants and contributions	...	10,906	116,582
Acceptance by Crown Entity of employee benefits and other liabilities	...	66	327
Total Revenue	**...**	**13,504**	**127,956**
Net Result	**...**	**75**	**(389)**

(a) Commencing 24 February 2014, the *Administrative Arrangements Order 2014* transferred the functions of the Office of Local Government from the Department of Premier and Cabinet to a standalone agency. The financial indicators for 2013-14 reflect the revised estimates for the period 24 February to 30 June 2014 only.

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	...	2,382	2,024
Receivables	...	1,622	1,622
Total Current Assets	**...**	**4,004**	**3,646**
Non Current Assets			
Property, plant and equipment - Plant and equipment	...	103	89
Intangibles	...	115	98
Total Non Current Assets	**...**	**218**	**187**
Total Assets	**...**	**4,222**	**3,833**
Liabilities			
Current Liabilities			
Payables	...	1,747	1,747
Provisions	...	1,030	1,030
Total Current Liabilities	**...**	**2,777**	**2,777**
Non Current Liabilities			
Provisions	...	363	363
Total Non Current Liabilities	**...**	**363**	**363**
Total Liabilities	**...**	**3,140**	**3,140**
Net Assets	**...**	**1,082**	**693**
Equity			
Accumulated funds	...	1,082	693
Total Equity	**...**	**1,082**	**693**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	...	2,607	12,246
Grants and subsidies	...	5,040	103,904
Other	...	5,618	11,692
Total Payments	**...**	**13,265**	**127,842**
Receipts			
Sale of goods and services	...	124	3,295
Interest received	...	246	344
Grants and contributions	...	10,906	116,582
Other	...	2,162	7,408
Total Receipts	**...**	**13,438**	**127,629**
Net Cash Flows From Operating Activities	**...**	**173**	**(213)**
Cash Flows From Investing Activities			
Purchases of property, plant and equipment	...	...	(105)
Other	...	2,209	(40)
Net Cash Flows From Investing Activities	**...**	**2,209**	**(145)**
Net Increase/(Decrease) in Cash	**...**	**2,382**	**(358)**
Opening Cash and Cash Equivalents	...	...	2,382
Closing Cash and Cash Equivalents	**...**	**2,382**	**2,024**
Cash Flow Reconciliation			
Net result	...	75	(389)
Non cash items added back	...	98	176
Net Cash Flows From Operating Activities	**...**	**173**	**(213)**

Service Group Statements

Science and Public Programs

Service description: This service group covers research of plant diversity, cultivation and pathology; informing and contributing to flora, vegetation and biodiversity conservation policies; enhancing and maintaining the State collection of preserved plants and NSW Seedbank; designing and delivering plant-related programs for visitors and outreach groups and delivering volunteer programs.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Research projects funded by external grants	no.	16	27	25	24	25
Total participants in:						
School and public education programs [(a)]	no.	75,151	39,240	39,240	39,522	42,000
Proportion of education program participants in Aboriginal programs	%	8.0	18.0	12.5	10.7	12.0
Trust articles in peer-reviewed scientific publications, articles and presentations for scientific and general audiences [(b)]	no.	162	122	115	105	110

(a) The 2011-12 Actual figure which has been reported in previous Budget Papers was incorrect due to calculation error, the lower figures from 2012-13 reflect correction of that error.

(b) Publications are revised and 2014-15 Forecast is lower than previously forecast due to recruitment need in 2014-15.

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	19,792	11,019	11,473
Total expenses include the following:			
Employee related	...	249	112
Other operating expenses	16,450	8,919	9,515
Grants and subsidies	...	67	...
Capital Expenditure	8,016	596	2,448

Botanic Gardens and Parks

Service description: This service group covers managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens; maintaining conservation collections; conserving and interpreting the Aboriginal and cultural heritage of the botanic gardens and making Trust sites available for community events, commercial events, sport and recreation.

	Units	2011-12 Actual	2012-13 Actual	2013-14 Forecast	2013-14 Revised	2014-15 Forecast
Service measures:						
Visits to Botanic Gardens	mill	4.0	4.5	4.7	4.6	4.7
Visitors to Trust estates satisfied with facilities, services and programs	%	92	96	95	95	95
Total water use for irrigation from non-potable sources at the Australian Botanic Garden, Mount Annan	%	60	60	60	60	60
Reduction in use of potable water at the Royal Botanic Garden, Sydney since 2001-02	%	80.9	69.4	50.0	45.0	50.0

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Financial indicators:			
Total Expenses Excluding Losses	26,847	38,061	37,209
Total expenses include the following:			
Employee related	...	861	388
Other operating expenses	22,231	30,360	30,459
Grants and subsidies	...	233	...
Capital Expenditure	11,070	10,351	15,008

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	1,110	500
Other operating expenses	38,681	39,279	39,974
Depreciation and amortisation	7,958	8,391	8,208
Grants and subsidies	...	300	...
TOTAL EXPENSES EXCLUDING LOSSES	**46,639**	**49,080**	**48,682**
Revenue			
Sales of goods and services	12,547	12,377	12,512
Investment revenue	170	170	174
Retained taxes, fees and fines	1,200	1,300	1,200
Grants and contributions	42,837	36,734	40,482
Other revenue	660	789	423
Total Revenue	**57,414**	**51,370**	**54,791**
Gain/(loss) on disposal of non current assets	...	45	...
Net Result	**10,775**	**2,335**	**6,109**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	4,616	8,901	5,763
Receivables	1,510	1,580	1,580
Inventories	164	142	142
Total Current Assets	**6,290**	**10,623**	**7,485**
Non Current Assets			
Property, plant and equipment -			
Land and building	281,435	273,740	279,989
Plant and equipment	45,233	44,805	44,544
Infrastructure systems	59,545	58,970	62,020
Intangibles	...	...	210
Total Non Current Assets	**386,213**	**377,515**	**386,763**
Total Assets	**392,503**	**388,138**	**394,248**
Liabilities			
Current Liabilities			
Payables	2,978	4,637	4,688
Provisions	3,212	3,020	3,020
Other	669	750	700
Total Current Liabilities	**6,859**	**8,407**	**8,408**
Non Current Liabilities			
Other	43	48	48
Total Non Current Liabilities	**43**	**48**	**48**
Total Liabilities	**6,902**	**8,455**	**8,456**
Net Assets	**385,601**	**379,683**	**385,792**
Equity			
Reserves	204,266	204,351	204,351
Accumulated funds	181,335	175,332	181,441
Total Equity	**385,601**	**379,683**	**385,792**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	...	1,110	500
Grants and subsidies	...	300	...
Other	36,608	35,325	38,716
Total Payments	**36,608**	**36,735**	**39,216**
Receipts			
Sale of goods and services	12,955	12,785	12,462
Interest received	170	170	174
Grants and contributions	39,183	32,961	35,247
Other	3,560	4,420	5,651
Total Receipts	**55,868**	**50,336**	**53,534**
Net Cash Flows From Operating Activities	**19,260**	**13,601**	**14,318**
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	95	...
Purchases of property, plant and equipment	(19,086)	(10,947)	(17,216)
Other	...	...	(240)
Net Cash Flows From Investing Activities	**(19,086)**	**(10,852)**	**(17,456)**
Net Increase/(Decrease) in Cash	**174**	**2,749**	**(3,138)**
Opening Cash and Cash Equivalents	4,442	6,152	8,901
Closing Cash and Cash Equivalents	**4,616**	**8,901**	**5,763**
Cash Flow Reconciliation			
Net result	10,775	2,335	6,109
Non cash items added back	7,958	7,928	8,208
Change in operating assets and liabilities	527	3,338	1
Net Cash Flows From Operating Activities	**19,260**	**13,601**	**14,318**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	184	434	189
Other operating expenses	19,577	19,775	19,819
Depreciation and amortisation	5,721	5,590	6,032
TOTAL EXPENSES EXCLUDING LOSSES	**25,482**	**25,799**	**26,040**
Revenue			
Sales of goods and services	19,722	19,048	19,116
Investment revenue	494	449	569
Retained taxes, fees and fines	400	420	429
Grants and contributions	12,208	12,928	9,565
Other revenue	1,482	1,585	1,182
Total Revenue	**34,306**	**34,430**	**30,861**
Net Result	**8,824**	**8,631**	**4,821**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	4,739	5,087	3,959
Receivables	1,052	1,073	1,507
Other financial assets	7,380	7,159	7,538
Inventories	194	190	194
Total Current Assets	**13,365**	**13,509**	**13,198**
Non Current Assets			
Property, plant and equipment -			
Land and building	522,139	553,951	556,801
Plant and equipment	1,192	1,215	2,188
Infrastructure systems	342,447	368,168	373,586
Intangibles	105	289	156
Other	67	58	58
Total Non Current Assets	**865,950**	**923,681**	**932,789**
Total Assets	**879,315**	**937,190**	**945,987**
Liabilities			
Current Liabilities			
Payables	2,096	2,099	2,102
Provisions	741	718	735
Other	1,749	1,871	1,749
Total Current Liabilities	**4,586**	**4,688**	**4,586**
Non Current Liabilities			
Other	2,795	3,385	2,795
Total Non Current Liabilities	**2,795**	**3,385**	**2,795**
Total Liabilities	**7,381**	**8,073**	**7,381**
Net Assets	**871,934**	**929,117**	**938,606**
Equity			
Reserves	256,768	313,378	318,046
Accumulated funds	615,166	615,739	620,560
Total Equity	**871,934**	**929,117**	**938,606**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	184	434	189
Other	23,570	23,790	23,883
Total Payments	**23,754**	**24,224**	**24,072**
Receipts			
Sale of goods and services	19,688	19,644	18,682
Interest received	494	449	569
Grants and contributions	10,925	11,300	7,696
Other	5,541	7,122	6,349
Total Receipts	**36,648**	**38,515**	**33,296**
Net Cash Flows From Operating Activities	**12,894**	**14,291**	**9,224**
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	70	...
Proceeds from sale of investments	...	6,036	...
Purchases of property, plant and equipment	(11,447)	(11,541)	(9,972)
Purchases of investments	(369)	(6,216)	(379)
Other	...	(90)	(1)
Net Cash Flows From Investing Activities	**(11,816)**	**(11,741)**	**(10,352)**
Net Increase/(Decrease) in Cash	**1,078**	**2,550**	**(1,128)**
Opening Cash and Cash Equivalents	3,661	2,537	5,087
Closing Cash and Cash Equivalents	**4,739**	**5,087**	**3,959**
Cash Flow Reconciliation			
Net result	8,824	8,631	4,821
Non cash items added back	4,721	4,580	5,532
Change in operating assets and liabilities	(651)	1,080	(1,129)
Net Cash Flows From Operating Activities	**12,894**	**14,291**	**9,224**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	...	301	63
Other operating expenses	27,578	25,155	26,108
Depreciation and amortisation	616	705	772
TOTAL EXPENSES EXCLUDING LOSSES	**28,194**	**26,161**	**26,943**
Revenue			
Sales of goods and services	5,322	4,109	5,545
Investment revenue	371	368	378
Grants and contributions	23,245	27,378	22,483
Other revenue	116	149	12
Total Revenue	**29,054**	**32,004**	**28,418**
Gain/(loss) on disposal of non current assets	...	(48)	...
Net Result	**860**	**5,795**	**1,475**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	11,069	11,546	10,466
Receivables	520	530	603
Inventories	383	299	299
Assets held for sale	1,745	...	...
Total Current Assets	**13,717**	**12,375**	**11,368**
Non Current Assets			
Receivables	...	742	686
Property, plant and equipment -			
Land and building	280,010	201,307	204,272
Plant and equipment	37,850	28,974	28,709
Infrastructure systems	150	200	200
Intangibles	160	628	460
Total Non Current Assets	**318,170**	**231,851**	**234,327**
Total Assets	**331,887**	**244,226**	**245,695**
Liabilities			
Current Liabilities			
Payables	1,510	1,702	1,744
Provisions	1,550	1,486	1,437
Total Current Liabilities	**3,060**	**3,188**	**3,181**
Non Current Liabilities			
Provisions	...	791	791
Other	19	14	15
Total Non Current Liabilities	**19**	**805**	**806**
Total Liabilities	**3,079**	**3,993**	**3,987**
Net Assets	**328,808**	**240,233**	**241,708**
Equity			
Reserves	165,946	126,067	126,067
Accumulated funds	162,862	114,166	115,641
Total Equity	**328,808**	**240,233**	**241,708**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	...	301	63
Other	27,287	26,458	27,763
Total Payments	**27,287**	**26,759**	**27,826**
Receipts			
Sale of goods and services	5,616	4,293	5,681
Interest received	376	373	380
Grants and contributions	20,700	25,324	21,656
Other	2,144	2,782	2,333
Total Receipts	**28,836**	**32,772**	**30,050**
Net Cash Flows From Operating Activities	**1,549**	**6,013**	**2,224**
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	1,257	...
Purchases of property, plant and equipment	(1,000)	(3,131)	(3,304)
Other	...	(361)	...
Net Cash Flows From Investing Activities	**(1,000)**	**(2,235)**	**(3,304)**
Net Increase/(Decrease) in Cash	**549**	**3,778**	**(1,080)**
Opening Cash and Cash Equivalents	10,520	7,768	11,546
Closing Cash and Cash Equivalents	**11,069**	**11,546**	**10,466**
Cash Flow Reconciliation			
Net result	860	5,795	1,475
Non cash items added back	898	698	772
Change in operating assets and liabilities	(209)	(480)	(23)
Net Cash Flows From Operating Activities	**1,549**	**6,013**	**2,224**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	130	138	131
Other operating expenses	60,500	21,045	44,242
Depreciation and amortisation	63	39	40
Grants and subsidies	18,450	10,825	67,833
Finance costs	338	...	...
TOTAL EXPENSES EXCLUDING LOSSES	**79,481**	**32,047**	**112,246**
Revenue			
Sales of goods and services	6,572	10,345	1,580
Investment revenue	...	186	155
Grants and contributions	18,740	11,077	67,879
Other revenue	46,956	2,508	37,034
Total Revenue	**72,268**	**24,116**	**106,648**
Net Result	**(7,213)**	**(7,931)**	**(5,598)**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	...	7,602	882
Receivables	222	82	124
Inventories	...	...	5,129
Total Current Assets	**222**	**7,684**	**6,135**
Non Current Assets			
Inventories	56,102	35,733	31,717
Property, plant and equipment - Plant and equipment	30	58	18
Total Non Current Assets	**56,132**	**35,791**	**31,735**
Total Assets	**56,354**	**43,475**	**37,870**
Liabilities			
Current Liabilities			
Payables	534	855	849
Borrowings at amortised cost	6,369	...	...
Provisions	210	188	188
Total Current Liabilities	**7,113**	**1,043**	**1,037**
Non Current Liabilities			
Provisions	31	29	28
Other	...	35	35
Total Non Current Liabilities	**31**	**64**	**63**
Total Liabilities	**7,144**	**1,107**	**1,100**
Net Assets	**49,210**	**42,368**	**36,770**
Equity			
Accumulated funds	49,210	42,368	36,770
Total Equity	**49,210**	**42,368**	**36,770**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	130	138	131
Grants and subsidies	18,450	10,825	67,833
Finance costs	338	...	...
Other	60,023	7,076	45,280
Total Payments	**78,941**	**18,039**	**113,244**
Receipts			
Sale of goods and services	6,534	11,071	1,538
Interest received	...	186	155
Grants and contributions	65,616	13,377	104,831
Other	...	116	...
Total Receipts	**72,150**	**24,750**	**106,524**
Net Cash Flows From Operating Activities	**(6,791)**	**6,711**	**(6,720)**
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	6,369	...	...
Net Cash Flows From Financing Activities	**6,369**	**...**	**...**
Net Increase/(Decrease) in Cash	**(422)**	**6,711**	**(6,720)**
Opening Cash and Cash Equivalents	422	891	7,602
Closing Cash and Cash Equivalents	**...**	**7,602**	**882**
Cash Flow Reconciliation			
Net result	(7,213)	(7,931)	(5,598)
Non cash items added back	63	39	40
Change in operating assets and liabilities	359	14,603	(1,162)
Net Cash Flows From Operating Activities	**(6,791)**	**6,711**	**(6,720)**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Other operating expenses	1,188	1,083	1,092
Depreciation and amortisation	787	770	771
TOTAL EXPENSES EXCLUDING LOSSES	**1,975**	**1,853**	**1,863**
Revenue			
Sales of goods and services	2,056	1,947	2,072
Investment revenue	61	48	69
Total Revenue	**2,117**	**1,995**	**2,141**
Net Result	**142**	**142**	**278**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	2,251	1,976	3,064
Receivables	220	220	220
Total Current Assets	**2,471**	**2,196**	**3,284**
Non Current Assets			
Property, plant and equipment -			
Land and building	29,865	31,258	30,755
Infrastructure systems	7,446	7,821	7,553
Total Non Current Assets	**37,311**	**39,079**	**38,308**
Total Assets	**39,782**	**41,275**	**41,592**
Liabilities			
Current Liabilities			
Payables	164	125	164
Total Current Liabilities	**164**	**125**	**164**
Total Liabilities	**164**	**125**	**164**
Net Assets	**39,618**	**41,150**	**41,428**
Equity			
Reserves	30,931	32,682	32,682
Accumulated funds	8,687	8,468	8,746
Total Equity	**39,618**	**41,150**	**41,428**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Other	1,359	1,083	1,222
Total Payments	**1,359**	**1,083**	**1,222**
Receipts			
Sale of goods and services	2,056	1,947	2,072
Interest received	61	48	69
Other	326	80	169
Total Receipts	**2,443**	**2,075**	**2,310**
Net Cash Flows From Operating Activities	**1,084**	**992**	**1,088**
Net Increase/(Decrease) in Cash	**1,084**	**992**	**1,088**
Opening Cash and Cash Equivalents	1,167	984	1,976
Closing Cash and Cash Equivalents	**2,251**	**1,976**	**3,064**
Cash Flow Reconciliation			
Net result	142	142	278
Non cash items added back	787	770	771
Change in operating assets and liabilities	155	80	39
Net Cash Flows From Operating Activities	**1,084**	**992**	**1,088**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	49	49	48
Other operating expenses	14,879	12,274	9,079
Depreciation and amortisation	5	20	...
Grants and subsidies	24,840	28,575	99,989
Finance costs	24,500	23,000	23,000
TOTAL EXPENSES EXCLUDING LOSSES	**64,273**	**63,918**	**132,116**
Revenue			
Sales of goods and services	8,181	7,181	7,336
Investment revenue	6,700	4,700	2,850
Retained taxes, fees and fines	7,648	7,648	7,877
Grants and contributions	5,034	5,784	5,034
Other revenue	5,000	5,000	5,300
Total Revenue	**32,563**	**30,313**	**28,397**
Gain/(loss) on disposal of non current assets	14,509	16,509	22,800
Net Result	**(17,201)**	**(17,096)**	**(80,919)**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	138,814	98,117	111,059
Receivables	5,780	3,304	3,304
Other financial assets	237	...	...
Assets held for sale	27,149	59,976	59,976
Other	35	30	30
Total Current Assets	**172,015**	**161,427**	**174,369**
Non Current Assets			
Property, plant and equipment -			
Land and building	1,411,495	1,477,030	1,389,169
Plant and equipment	(4)	(15)	(15)
Infrastructure systems	10	16	16
Intangibles	105	188	188
Total Non Current Assets	**1,411,606**	**1,477,219**	**1,389,358**
Total Assets	**1,583,621**	**1,638,646**	**1,563,727**
Liabilities			
Current Liabilities			
Payables	51,905	37,250	37,250
Borrowings at amortised cost	36,117	17,600	17,600
Other	493	507	507
Total Current Liabilities	**88,515**	**55,357**	**55,357**
Non Current Liabilities			
Borrowings at amortised cost	381,956	384,197	390,197
Other	132	72	72
Total Non Current Liabilities	**382,088**	**384,269**	**390,269**
Total Liabilities	**470,603**	**439,626**	**445,626**
Net Assets	**1,113,018**	**1,199,020**	**1,118,101**
Equity			
Reserves	957,847	1,061,353	1,041,353
Accumulated funds	155,171	137,667	76,748
Total Equity	**1,113,018**	**1,199,020**	**1,118,101**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	49	49	48
Grants and subsidies	19,840	26,840	37,128
Finance costs	23,000	23,000	23,000
Other	19,614	17,009	13,079
Total Payments	**62,503**	**66,898**	**73,255**
Receipts			
Sale of goods and services	8,181	7,181	7,336
Interest received	6,700	4,700	2,850
Grants and contributions	5,034	5,034	5,034
Other	16,648	16,648	17,177
Total Receipts	**36,563**	**33,563**	**32,397**
Net Cash Flows From Operating Activities	**(25,940)**	**(33,335)**	**(40,858)**
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	54,509	56,509	72,800
Purchases of property, plant and equipment	(25,000)	(25,000)	(25,000)
Net Cash Flows From Investing Activities	**29,509**	**31,509**	**47,800**
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	...	...	6,000
Net Cash Flows From Financing Activities	**...**	**...**	**6,000**
Net Increase/(Decrease) in Cash	**3,569**	**(1,826)**	**12,942**
Opening Cash and Cash Equivalents	135,245	99,943	98,117
Closing Cash and Cash Equivalents	**138,814**	**98,117**	**111,059**
Cash Flow Reconciliation			
Net result	(17,201)	(17,096)	(80,919)
Non cash items added back	6,505	1,005	62,861
Change in operating assets and liabilities	(15,244)	(17,244)	(22,800)
Net Cash Flows From Operating Activities	**(25,940)**	**(33,335)**	**(40,858)**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	7,801	4,330	7,071
Other operating expenses	11,721	10,169	14,945
Depreciation and amortisation	1,923	6,950	1,962
Grants and subsidies	8,795	4,738	11,054
Finance costs	2,221	1,330	2,221
TOTAL EXPENSES EXCLUDING LOSSES	**32,461**	**27,517**	**37,253**
Revenue			
Sales of goods and services	21,188	21,619	21,188
Investment revenue	2,133	2,958	2,026
Grants and contributions	12,875	7,947	9,271
Total Revenue	**36,196**	**32,524**	**32,485**
Other gains/(losses)	...	(6,400)	...
Net Result	**3,735**	**(1,393)**	**(4,768)**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	88,837	83,278	70,904
Receivables	1,119	1,900	1,958
Other financial assets	1,248	1,000	1,000
Total Current Assets	**91,204**	**86,178**	**73,862**
Non Current Assets			
Other financial assets	3,311	3,600	3,600
Investment properties	128,700	125,493	125,493
Property, plant and equipment -			
Land and building	66,321	53,226	55,199
Plant and equipment	3,121	2,070	2,497
Infrastructure systems	745	115	115
Intangibles	2	69	82
Other	113	...	38
Total Non Current Assets	**202,313**	**184,573**	**187,024**
Total Assets	**293,517**	**270,751**	**260,886**
Liabilities			
Current Liabilities			
Payables	4,766	4,100	4,124
Borrowings at amortised cost	5,877	5,500	5,500
Provisions	1,584	370	281
Other	1,982	700	700
Total Current Liabilities	**14,209**	**10,670**	**10,605**
Non Current Liabilities			
Borrowings at amortised cost	22,462	16,500	11,500
Provisions	1,813	1,485	1,453
Total Non Current Liabilities	**24,275**	**17,985**	**12,953**
Total Liabilities	**38,484**	**28,655**	**23,558**
Net Assets	**255,033**	**242,096**	**237,328**
Equity			
Reserves	3,243	8,285	8,285
Accumulated funds	251,790	233,811	229,043
Total Equity	**255,033**	**242,096**	**237,328**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	6,716	4,616	7,154
Grants and subsidies	8,795	4,738	11,054
Finance costs	1,148	730	2,216
Other	17,235	18,109	20,018
Total Payments	**33,894**	**28,193**	**40,442**
Receipts			
Sale of goods and services	23,487	24,501	23,487
Interest received	2,113	2,958	2,026
Grants and contributions	9,357	6,097	9,271
Cash transfers to the Crown Entity	...	(5,485)	...
Other	7,093	4,530	2,659
Total Receipts	**42,050**	**32,601**	**37,443**
Net Cash Flows From Operating Activities	**8,156**	**4,408**	**(2,999)**
Cash Flows From Investing Activities			
Purchases of property, plant and equipment	(1,205)	(1,225)	(4,234)
Purchases of investments	(973)	...	...
Other	(45)	(25)	(141)
Net Cash Flows From Investing Activities	**(2,223)**	**(1,250)**	**(4,375)**
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	923	...	...
Repayment of borrowings and advances	...	(5,880)	(5,000)
Net Cash Flows From Financing Activities	**923**	**(5,880)**	**(5,000)**
Net Increase/(Decrease) in Cash	**6,856**	**(2,722)**	**(12,374)**
Opening Cash and Cash Equivalents	81,981	85,932	83,278
Reclassification of Cash Equivalents	...	(68)	...
Closing Cash and Cash Equivalents	**88,837**	**83,278**	**70,904**
Cash Flow Reconciliation			
Net result	3,735	(1,393)	(4,768)
Non cash items added back	1,923	8,463	1,962
Change in operating assets and liabilities	2,498	(2,662)	(193)
Net Cash Flows From Operating Activities	**8,156**	**4,408**	**(2,999)**

Financial Statements

Operating Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	45	45	43
Other operating expenses	6,709	7,455	6,987
Depreciation and amortisation	1,622	1,670	2,084
Grants and subsidies	...	321	...
TOTAL EXPENSES EXCLUDING LOSSES	**8,376**	**9,491**	**9,114**
Revenue			
Sales of goods and services	2,329	2,892	2,439
Investment revenue	337	922	519
Grants and contributions	5,689	5,853	4,584
Other revenue	5,300	15,960	6,445
Total Revenue	**13,655**	**25,627**	**13,987**
Net Result	**5,279**	**16,136**	**4,873**

Balance Sheet

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Assets			
Current Assets			
Cash assets	14,012	31,385	9,250
Receivables	588	1,025	1,025
Total Current Assets	**14,600**	**32,410**	**10,275**
Non Current Assets			
Receivables	1,983	2,103	2,103
Property, plant and equipment -			
Land and building	488,812	502,806	502,483
Plant and equipment	733	1,581	1,520
Infrastructure systems	57,454	49,367	76,759
Intangibles	...	1,213	1,213
Other	1,228	...	...
Total Non Current Assets	**550,210**	**557,070**	**584,078**
Total Assets	**564,810**	**589,480**	**594,353**
Liabilities			
Current Liabilities			
Payables	2,859	2,661	2,661
Provisions	150	246	246
Total Current Liabilities	**3,009**	**2,907**	**2,907**
Non Current Liabilities			
Other	3,501	3,277	3,277
Total Non Current Liabilities	**3,501**	**3,277**	**3,277**
Total Liabilities	**6,510**	**6,184**	**6,184**
Net Assets	**558,300**	**583,296**	**588,169**
Equity			
Reserves	53,493	60,158	60,158
Accumulated funds	504,807	523,138	528,011
Total Equity	**558,300**	**583,296**	**588,169**

Cash Flow Statement

	2013-14 Budget $000	2013-14 Revised $000	2014-15 Budget $000
Cash Flows From Operating Activities			
Payments			
Employee related	45	45	43
Grants and subsidies	...	321	...
Other	6,709	9,593	8,181
Total Payments	**6,754**	**9,959**	**8,224**
Receipts			
Sale of goods and services	2,328	2,486	2,439
Interest received	337	922	519
Grants and contributions	9,689	18,689	10,506
Other	1,300	5,224	1,717
Total Receipts	**13,654**	**27,321**	**15,181**
Net Cash Flows From Operating Activities	**6,900**	**17,362**	**6,957**
Cash Flows From Investing Activities			
Purchases of property, plant and equipment	(14,240)	(8,440)	(29,092)
Net Cash Flows From Investing Activities	**(14,240)**	**(8,440)**	**(29,092)**
Net Increase/(Decrease) in Cash	**(7,340)**	**8,922**	**(22,135)**
Opening Cash and Cash Equivalents	21,352	22,463	31,385
Closing Cash and Cash Equivalents	**14,012**	**31,385**	**9,250**
Cash Flow Reconciliation			
Net result	5,279	16,136	4,873
Non cash items added back	1,622	1,670	2,084
Change in operating assets and liabilities	(1)	(444)	...
Net Cash Flows From Operating Activities	**6,900**	**17,362**	**6,957**