2. EDUCATION CLUSTER

2.1 Agency Expense Summary

Education cluster	2021-22	Expenses ^(a) 2022-23		Cap 2021-22	ital Expendi 2022-23	ture
Education cluster	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Education	20,783.0	22,318.4	7.4	2,067.9	2,668.4	29.0
Cluster Grants	91.6	128.0	39.8			
Total Principal Agency	20,874.6	22,446.4	7.5	2,067.9	2,668.4	29.0
Cluster Agencies NSW Education Standards Authority	176.6	226.8	28.4	2.2	2.3	6.5
TAFE Commission	1,943.0	1,996.0	2.7	217.9	318.9	46.4
Total Cluster Agencies	2,119.6	2,222.8	4.9	220.0	321.2	46.0

⁽a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

Department of Education

Operating Statement

Operating Statement			
	2021		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	12,038,804	12,028,694	12,983,118
Personnel Services Expenses			
Other Operating Expenses	2,829,268	3,268,055	3,183,842
Grants and Subsidies	4,745,408	4,662,255	5,262,429
Appropriation Expense			
Depreciation and Amortisation	864,925	894,103	1,002,451
Finance Costs	21,911	19,780	12,800
Other Expenses	1,694	1,694	1,788
TOTAL EXPENSES EXCLUDING LOSSES	20,502,010	20,874,581	22,446,427
Revenue			
Appropriation Revenue	20,535,263	20,191,287	22,508,149
Cluster Grant Revenue	•••		
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	494,544	495,088	516,123
Transfers to the Crown Entity	•••		
Sales of Goods and Services	374,153	341,684	413,532
Grants and Contributions	556,896	625,204	368,988
Investment Revenue	4,124	4,124	4,351
Retained Taxes, Fees and Fines			
Other Revenue	152,923	152,784	158,138
Total Revenue	22,117,903	21,810,171	23,969,281
Gain/(Loss) on Disposal of Non Current Assets		(36,700)	
Other Gains/(Losses)	(70,214)	62,926	(58,825)
Net Result	1,545,679	961,816	1,464,029

Balance Sheet

Other Financial Assets 13,200 Assets Held For Sale 13,200 Total Current Assets 956,653 1,238,069 1,158,984 Non Current Assets Taxes Receivable Contract Assets Receivables Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment -		2021	-22	2022-23	
Current Assets Cash Assets 737,966 919,867 862,837 Receivable 203,378 318,201 296,157 200,1724 203,378 318,201 296,157 200,1724 203,378 318,201 296,157 200,1724 203,378 318,201 296,157 200,1724 203,378 318,201 296,157 200,1724 203,378 203,378 203,201 203,378 203,201 203,378 203,201 203,378 203,201 203,378 203,201 203,2					
Current Assets 737,966 919,867 862,835 Takes Receivable 203,378 318,201 296,157 Receivables 2,110	Accests	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	
Cash Assets					
Taxes Receivable		727.066	010 967	062 022	
Receivables		737,900	919,867	802,833	
Contract Assets 1,110		 203 378	318 201	 296 151	
Investment Sample				200, 101	
Other Financial Assets 13,200		_,			
Diline	Financial Assets at Fair Value				
Assets Held For Sale					
Total Current Assets					
Non Current Assets Taxes Receivable				4.450.004	
Taxes Receivables		956,653	1,238,069	1,158,984	
Contract Assets Receivables Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building Plant and Equipment Financial Equipment Land and Building Plant and Equipment S74,500 S43,012 S15,930 Infrastructure Systems Investment Properties Right of Use Assets Reserves Right of Use Assets Right Assets					
Receivables Inventories		•••		•••	
Inventories				•••	
Equity Investments Property, Plant and Equipment - Land and Building 36,444,246 39,495,470 41,184,698 Plant and Equipment 574,500 543,012 515,930 Infrastructure Systems 680,114 363,784 362,595 Right of Use Assets 680,114 363,784 362,595 Right of Use Assets 680,114 363,784 362,595 Right of Use Assets 723,086 334,785 233,493 Other Assets 723,096 334,785 233,493 Other Assets 723,096 40,737,051 42,296,715 Total Assets 745,249 1,084,213 1,084,213 Contract Liabilities 745,249 1,084,213 1,084,213 Contract Liabilities 31,158 20,303 20,303 Other Financial Liabilities at Fair Value 75,144 19,892 22,356 Provisions 1,166,713 1,296,489 1,296,485 Other 150,200,200,200,200,200,200,200,200,200,2				•••	
Property, Plant and Equipment	Financial Assets at Fair Value				
Land and Building 36,444,246 39,495,470 41,184,696 Plant and Equipment 574,500 543,012 515,930 Infrastructure Systems					
Plant and Equipment					
Infrastructure Systems	5				
Investment Properties		5/4,500	543,012	515,930	
Right of Use Assets Intangibles 680,114 363,784 362,594 Other Assets 334,785 233,493 233,493 233,493 233,493 233,493 233,493 233,493 233,493 233,493 233,493 334,785,695 233,493 333,887,599 41,975,119 43,455,695 42,296,715 42,296,715 42,296,715 42,296,715 43,455,695 41,975,119 43,455,695 43,455,695 41,975,119 43,455,695 43,455,695 41,975,119 43,455,695 43,455,695 41,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 42,296,715 52,249,213 1,084,213				•••	
Intangibles				 362 50/	
Other Assets					
Total Assets 38,887,599 41,975,119 43,455,695 Liabilities Current Liabilities Taxes Payable 745,249 1,084,213 1,084,213 Contract Liabilities 31,158 20,303 20,303 Other Financial Liabilities at Fair Value 51,244 19,892 22,356 Provisions 1,166,713 1,296,489 1,296,489 Other 15 26,637 26,637 Liabilities Associated with Assets Held for Sale Total Current Liabilities 1,994,380 2,447,535 2,449,993 Non Current Liabilities 1,994,380 2,447,535 2,449,993 Nor Current Liabilities 1,994,380 2,447,535 2,449,993 Nor Current Liabilities Taxes Payable Payables Contract Liabilities				200, 100	
Liabilities Current Liabilities 745,249 1,084,213 1,084,213 1,084,213 1,084,213 1,084,213 1,084,213 20,303 20,362 26,637 26,637 26,637 26,637 26,637 26,637 26,637 26,637 26,637 26,637 26,637 26,637 20,637 20,637 20,637 20,637 20,637	Total Non Current Assets	37,930,946	40,737,051	42,296,715	
Current Liabilities Taxes Payable 745,249 1,084,213 1,084,213 Contract Liabilities 31,158 20,303 20,303 Other Financial Liabilities at Fair Value Borrowings 51,244 19,892 22,366 Provisions 1,166,713 1,296,489 1,296,489 Other 15 26,637 26,637 Liabilities Associated with Assets Held for Sale Total Current Liabilities 1,994,380 2,447,535 2,449,993 Non Current Liabilities Taxes Payable Payables Other Financial Liabilities at Fair Value	Total Assets	38,887,599	41,975,119	43,455,699	
Taxes Payable	Liabilities				
Payables 745,249 1,084,213 1,084,213 Contract Liabilities 31,158 20,303 20,303 Other Financial Liabilities at Fair Value Borrowings 51,244 19,892 22,356 Provisions 1,166,713 1,296,489 1,296,489 Other 15 26,637 26,637 Liabilities Associated with Assets Held for Sale Total Current Liabilities 1,994,380 2,447,535 2,449,993 Non Current Liabilities Taxes Payable Contract Liabilities Contract Liabilities at Fair Value	Current Liabilities				
Contract Liabilities 31,158 20,303 20,303 Other Financial Liabilities at Fair Value Borrowings 51,244 19,892 22,356 Provisions 1,166,713 1,296,489 1,296,488 Other 15 26,637 26,637 Liabilities Associated with Assets Held for Sale Total Current Liabilities 1,994,380 2,447,535 2,449,993 Non Current Liabilities Taxes Payable Payables					
Other Financial Liabilities at Fair Value					
Borrowings 51,244 19,892 22,350 Provisions 1,166,713 1,296,489 1,296,485 Other 15 26,637 26,637 Liabilities Associated with Assets Held for Sale 1,994,380 2,447,535 2,449,993 Non Current Liabilities 1,994,380 2,447,535 2,449,993 Non Current Liabilities		31,158	20,303	20,303	
Provisions Other 1,166,713 1,296,489 1,296,489 1,296,489 1,296,489 1,296,489 1,296,489 1,296,489 2,6637 26,439 23,449,993 Non Current Liabilities					
Other Liabilities Associated with Assets Held for Sale 15 26,637 26,449,993 27,449,993 28,2449,993 27,2449,993 27,2449,993 28,2447,535 27,449,993 27,2449,993 27,2449,993 28,2449,993					
Liabilities Associated with Assets Held for Sale <					
Non Current Liabilities				20,007	
Taxes Payable	Total Current Liabilities	1,994,380	2,447,535	2,449,993	
Payables	Non Current Liabilities				
Contract Liabilities					
Other Financial Liabilities at Fair Value .					
Borrowings 484,520 146,399 137,090 Provisions 56,965 64,983 64,983 Other Total Non Current Liabilities 541,485 211,382 202,074 Total Liabilities 2,535,865 2,658,916 2,652,066 Net Assets 36,351,734 39,316,203 40,803,632 Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity					
Provisions 56,965 Other 64,983 Other <td></td> <td></td> <td></td> <td>407.004</td>				407.004	
Other Total Non Current Liabilities 541,485 211,382 202,074 Total Liabilities 2,535,865 2,658,916 2,652,066 Net Assets 36,351,734 39,316,203 40,803,632 Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity					
Total Non Current Liabilities 541,485 211,382 202,074 Total Liabilities 2,535,865 2,658,916 2,652,066 Net Assets 36,351,734 39,316,203 40,803,632 Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity		30,903			
Net Assets 36,351,734 39,316,203 40,803,632 Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity	Total Non Current Liabilities	541,485	·	202,074	
Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity	Total Liabilities	2,535,865	2,658,916	2,652,066	
Equity Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity	Net Assets	36,351,734	39,316,203	40,803,632	
Accumulated Funds 18,967,857 17,830,277 19,317,706 Reserves 17,383,877 21,485,926 21,485,926 Capital Equity	Equity	 			
Capital Equity			17,830,277	19,317,706	
	Reserves			21,485,926	
Total Equity 36,351,734 39,316,203 40,803,632	Capital Equity				
	Total Equity	36,351,734	39,316,203	40,803,632	

Cash Flow Statement

	2021	-22	2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	11,561,110	11,550,874	12,466,994
Personnel Services			, ,
Grants and Subsidies	4,745,408	4,662,255	5,262,429
Finance Costs	37,929	35,798	26,547
Equivalent Income Tax			
Other Payments	3,060,283	3,713,784	3,414,951
Total Payments	19,404,730	19,962,711	21,170,920
Receipts			
Appropriation	20,535,263	20,191,287	22,508,149
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	374,153	344,684	413,532
Retained Taxes, Fees and Fines			
Interest Received	4,124	4,124	4,351
Grants and Contributions	556,496	368,560	368,588
Other Receipts	382,644	786,826	387,859
Total Receipts	21,852,680	21,695,480	23,682,478
Net Cash Flows From Operating Activities	2,447,950	1,732,769	2,511,558
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	329,276	7,795	70,835
Purchases of Property, Plant and Equipment	(3,154,890)	(1,800,381)	(2,608,619)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(3,560)	(5,990)
Net Cash Flows From Investing Activities	(2,825,614)	(1,796,146)	(2,543,774)
Cash Flows From Financing Activities		.	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(54,425)	(42,708)	(24,819)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(54,425)	(42,708)	(24,819)
Net Increase/(Decrease) in Cash	(432,089)	(106,084)	(57,035)
Opening Cash and Cash Equivalents	1,170,054	1,025,952	919,867
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring		•••	
Closing Cash and Cash Equivalents	737,966	919,867	862,833

NSW Education Standards Authority

Operating Statement

	2021-	-22	2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	159,478	132,132	170,460	
Personnel Services Expenses				
Other Operating Expenses	46,167	42,351	54,669	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	6,587	2,133	1,651	
Finance Costs	71		44	
Other Expenses	•••			
TOTAL EXPENSES EXCLUDING LOSSES	212,303	176,617	226,824	
Revenue				
Appropriation Revenue				
Cluster Grant Revenue	90,298	91,560	127,993	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,030	4,342	4,238	
Transfers to the Crown Entity				
Sales of Goods and Services	30,925	29,690	32,276	
Grants and Contributions	73,031	73,055	2,089	
Investment Revenue	215	34	227	
Retained Taxes, Fees and Fines				
Other Revenue	402	2,680	950	
Total Revenue	198,901	201,361	167,772	
Gain/(Loss) on Disposal of Non Current Assets	10		10	
Other Gains/(Losses)		227		
Net Result	(13,392)	24,972	(59,041)	

Balance Sheet

	2021-		2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Accests	φυσυ	φυσο	φυσο	
Assets				
Current Assets Cash Assets	26 570	64.070	4.40	
Taxes Receivable	26,570	64,079	4,409	
Receivables	5,378	3,722	3,72	
Contract Assets			0,7 2.	
Inventories	596	596	590	
Financial Assets at Fair Value	•••			
Other Financial Assets				
Other				
Assets Held For Sale	***			
Total Current Assets	32,544	68,398	8,72	
Non Current Assets				
Taxes Receivable				
Contract Assets Receivables		•••		
Inventories	•••	•••		
Financial Assets at Fair Value	•••	•••		
Equity Investments	•••			
Property, Plant and Equipment -	•••	•••	••	
Land and Building	799	1,658	2,00	
Plant and Equipment	222	152	328	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	5,425			
Intangibles	8,011	9,098	9,20	
Other Assets		•••		
Total Non Current Assets	14,457	10,908	11,53	
Total Assets	47,001	79,305	20,264	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	10,343	10,298	10,298	
Contract Liabilities	8,278	8,278	8,278	
Other Financial Liabilities at Fair Value	 5 202	•••		
Borrowings Provisions	5,383 7,691	7,691	7,69°	
Other			1,09	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	31,695	26,267	26,26	
Non Current Liabilities			<u> </u>	
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	504			
Provisions Other	187	187	187	
Total Non Current Liabilities	692	187	18	
Total Liabilities	32,387	26,454	26,454	
Net Assets	14,614	52,851	(6,190	
Equity	· · · · · · · · · · · · · · · · · · ·	<u> </u>		
Accumulated Funds	14,614	52,851	(6,190	
Reserves	•			
Capital Equity				
Total Equity	14,614	52,851	(6,190	

Cash Flow Statement

	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	155,447	130,372	166,223
Personnel Services			
Grants and Subsidies			
Finance Costs	71		44
Equivalent Income Tax			
Other Payments	46,167	40,430	54,669
Total Payments	201,686	170,802	220,935
Receipts			
Appropriation			
Cluster Grant Revenue	90,298	91,560	127,993
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	30,925	29,103	32,276
Retained Taxes, Fees and Fines			
Interest Received	215	34	227
Grants and Contributions	73,031	73,055	2,089
Other Receipts	402	2,680	950
Total Receipts	194,871	196,432	163,535
Net Cash Flows From Operating Activities	(6,815)	25,629	(57,400)
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment	30		30
Purchases of Property, Plant and Equipment		(759)	(600)
Proceeds from Sale of Investments			·
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,400)	(1,400)	(1,700)
Net Cash Flows From Investing Activities	(1,370)	(2,159)	(2,270)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(5,112)		
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(5,112)		
Net Increase/(Decrease) in Cash	(13,297)	23,470	(59,670)
Opening Cash and Cash Equivalents	39,867	40,609	64,079
Reclassification of Cash Equivalents	••••		
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	26,570	64,079	4,409
Ologing Cash and Cash Equivalents	20,570	04,013	7,703

TAFE Commission

Operating Statement

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,325,287	1,342,775	1,400,351
Personnel Services Expenses			
Other Operating Expenses	460,003	430,270	415,358
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	175,930	169,396	179,931
Finance Costs	320	541	361
Other Expenses	•••	•••	•••
TOTAL EXPENSES EXCLUDING LOSSES	1,961,540	1,942,982	1,996,001
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	0		0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	45,110	43,841	48,013
Transfers to the Crown Entity			
Sales of Goods and Services	357,578	264,961	348,310
Grants and Contributions	1,601,188	1,658,507	1,651,651
Investment Revenue	1,902	462	1,673
Retained Taxes, Fees and Fines			
Other Revenue	4,395	13,020	4,533
Total Revenue	2,010,172	1,980,792	2,054,179
Gain/(Loss) on Disposal of Non Current Assets		22	
Other Gains/(Losses)	(2,360)	(17,938)	(2,360)
Net Result	46,272	19,894	55,818

Balance Sheet

	2021-	-22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Accests	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	
Assets Current Assets				
Cash Assets	394,570	204 550	215,880	
Taxes Receivable	394,370	294,559	215,000	
Receivables	68,509	172,881	 169,210	
Contract Assets	37,831	44,345	44,345	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets	144	159	159	
Other				
Assets Held For Sale Total Current Assets	 E04.0E4	2,711	2,711	
Non Current Assets	501,054	514,656	432,305	
Taxes Receivable				
Contract Assets			•••	
Receivables	221	2,036	2,036	
Inventories			,	
Financial Assets at Fair Value	175	175	175	
Equity Investments				
Property, Plant and Equipment -				
Land and Building	4,113,255	4,007,308	4,134,159	
Plant and Equipment	52,372	93,080	92,514	
Infrastructure Systems		•••	•••	
Investment Properties Right of Use Assets	 13,033	 16,612	13,053	
Intangibles	125,673	154,999	168,638	
Other Assets				
Total Non Current Assets	4,304,729	4,274,210	4,410,575	
Total Assets	4,805,783	4,788,865	4,842,880	
Liabilities				
Current Liabilities				
Taxes Payable	:::			
Payables	109,749	178,869	178,869	
Contract Liabilities	113,585	28,140	28,140	
Other Financial Liabilities at Fair Value		 5 700	6.425	
Borrowings Provisions	4,070 131,356	5,702 128,678	6,425 128,678	
Other	151,550	330	330	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	358,760	341,720	342,443	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value			 - 000	
Borrowings Provisions	6,455 11,813	7,760 10,081	5,233 10,081	
Other	11,013			
Total Non Current Liabilities	18,268	17,841	15,314	
Total Liabilities	377,028	359,561	357,757	
Net Assets	4,428,754	4,429,305	4,485,123	
Equity				
Accumulated Funds	1,704,282	1,699,772	1,755,590	
Reserves	2,724,472	2,729,533	2,729,533	
Capital Equity				
Total Equity	4,428,754	4,429,305	4,485,123	

Cash Flow Statement

	2021-22		2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	1,280,177	1,290,793	1,352,338	
Personnel Services				
Grants and Subsidies				
Finance Costs	320	541	361	
Equivalent Income Tax				
Other Payments	454,634	401,636	409,080	
Total Payments	1,735,131	1,692,970	1,761,779	
Receipts				
Appropriation				
Cluster Grant Revenue	0		0	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	352,209	177,559	343,343	
Retained Taxes, Fees and Fines				
Interest Received	1,902	462	1,673	
Grants and Contributions	1,601,188	1,563,214	1,651,651	
Other Receipts	4,395	28,817	4,533	
Total Receipts	1,959,693	1,770,053	2,001,200	
Net Cash Flows From Operating Activities	224,562	77,082	239,420	
Cash Flows From Investing Activities	·	·		
Proceeds from Sale of Property, Plant and Equipment	2,181	2,203	2,622	
Purchases of Property, Plant and Equipment	(225,116)	(183,588)	(292,380)	
Proceeds from Sale of Investments				
Purchases of Investments		(15)		
Advances Repayments Received				
Advances made				
Other Investing	(26,563)	(28,647)	(23,978)	
Net Cash Flows From Investing Activities	(249,498)	(210,047)	(313,736)	
Cash Flows From Financing Activities	•	•		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(4,870)	(5,634)	(4,364)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(4,870)	(5,634)	(4,364)	
Net Increase/(Decrease) in Cash	(29,806)	(138,599)	(78,680)	
Opening Cash and Cash Equivalents	424,375	433,158	294,559	
Reclassification of Cash Equivalents	•••		•	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	394,570	294,559	215,880	
			5,550	