3. ENTERPRISE, INVESTMENT AND TRADE CLUSTER

3.1 Agency Expense Summary

Enterprise, Investment and Trade cluster	2021-22	Expenses ^(a) 2022-23		Cap 2021-22	ital Expendi 2022-23	ture
Enterprise, investment and made diacter	Revised	Budget	Change	Revised	Budaet	Change
	\$m	\$m	%	\$m	\$m	%
Department of Enterprise, Investment and Trade (b)	240.0	1,428.0	494.9	65.3	383.9	487.7
Cluster Grants	288.3	1,736.7	502.5			
Total Principal Agency	528.3	3,164.7	499.0	65.3	383.9	487.7
Agencies transferred from the Premier and Cabinet Cluster (GG) ^(c)						
Investment NSW ^(d)	203.2		(100.0)	9.1		(100.0)
Western Parkland City Authority	73.9	83.9	13.6	316.5	170.7	(46.1)
Art Gallery of New South Wales	73.7	82.1	11.4	186.4	62.4	(66.5)
Australian Museum	59.9	64.8	8.2	16.1	26.1	61.7
Destination NSW	300.7	422.2	40.4	0.4	0.2	(34.3)
Historic Houses Trust of New South Wales	29.7	30.2	1.7	9.9	5.0	(49.4)
Museum of Applied Arts and Sciences	76.3	86.0	12.8	8.9	4.0	(55.3)
State Archives and Records Authority of New South Wales ^(e)	38.8	61.5	58.5	14.4	5.0	(65.4)
State Library of New South Wales	100.1	109.9	9.7	24.5	25.3	3.3
Agencies transferred from the Customer Service Cluster (GG) ^(f)						
Independent Liquor and Gaming Authority	9.0	3.0	(66.3)	0.0		(100.0)
Agencies transferred from the Stronger Communities Cluster (GG) ^(g)						
Office of Sport	438.1	843.7	92.6	6.8	15.9	135.3
Total Transferred In Agencies	1,403.3	1,787.4	27.4	592.9	314.6	(46.9) ^(h)

⁽a) This table shows expenses on an uneliminated basis.

- (g) Office of Sport was transferred from the Stronger Communities cluster, effective 1 April 2022.
- (h) The decrease in capital expenditure is a result of the completion of capital projects within the cultural institutions and a one-off land transfer in 2021-22.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

⁽b) The Department of Enterprise, Investment and Trade was established on 1 April 2022 per the *Administrative Arrangements* (Second Perrottet Ministry - Transitional) Order 2021.

⁽c) Investment NSW, Western Parkland City Authority, Art Gallery of New South Wales, Australian Museum, Destination NSW, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and the State Library of New South Wales were transferred from the Premier and Cabinet cluster to the Enterprise, Investment and Trade cluster, effective 1 April 2022.

⁽d) Investment NSW is to be abolished from 1 July 2022 and employees transferred to the Department of Enterprise, Investment and Trade per the Administrative Arrangements (Administrative Changes—Miscellaneous) Order (No 6) 2022.

⁽e) As part of the administrative arrangements at point (b) the persons employed in the Department of Premier and Cabinet to enable the State Archives and Records Authority of New South Wales (SARA) to exercise its functions transferred to the SARA staff agency.

⁽f) The Independent Liquor and Gaming Authority was transferred from the Customer Service cluster, effective 1 April 2022. The decrease in expenditure from 2021-22 to 2022-23 is a result of temporary funding provided by the Customer Service cluster in 2021-22.

3.2 Financial Statements

Department of Enterprise, Investment and Trade

Operating Statement			
	2021	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		11,961	175,489
Personnel Services Expenses			
Other Operating Expenses		14,365	421,437
Grants and Subsidies		499,957	2,549,704
Appropriation Expense			
Depreciation and Amortisation		2,017	18,041
Finance Costs		0	26
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES		528,300	3,164,697
Revenue			
Appropriation Revenue		612,891	3,405,525
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		149	2,292
Transfers to the Crown Entity			
Sales of Goods and Services		1,432	18,492
Grants and Contributions		4,000	38,078
Investment Revenue		(0)	1,352
Retained Taxes, Fees and Fines		147	52
Other Revenue		9,839	42,946
Total Revenue		628,459	3,508,737
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(44,353)	259
Net Result		55,805	344,299

	2021-	-22	2022-23	
	Budget \$000	Revised	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets		00.544	000 400	
Cash Assets Taxes Receivable		20,511	200,132	
Receivables		35,206	35,952	
Contract Assets			33,332	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets			1,763	
Other				
Assets Held For Sale				
Total Current Assets		55,717	237,847	
Non Current Assets				
Taxes Receivable Contract Assets		•••		
Receivables	•••	•••		
Inventories			••	
Financial Assets at Fair Value	•••			
Equity Investments		•••	5,697	
Property, Plant and Equipment -				
Land and Building		1,068,903	1,370,430	
Plant and Equipment	•••	3,970	83,809	
Infrastructure Systems				
Investment Properties				
Right of Use Assets Intangibles	•••	18 1,938	4,647 1,707	
Other Assets	•••	1,936	5,602	
Total Non Current Assets		1,074,830	1,471,893	
Total Assets		1,130,546	1,709,739	
Liabilities		1,100,040	1,700,700	
Current Liabilities				
Taxes Payable				
Payables		18,101	23,887	
Contract Liabilities		2,068	2,068	
Other Financial Liabilities at Fair Value				
Borrowings			1,323	
Provisions		19,292	22,740	
Other		3,217	3,217	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities		42,678	53,235	
Non Current Liabilities				
Taxes Payable Payables		•••	•••	
Contract Liabilities	•••	•••		
Other Financial Liabilities at Fair Value				
Borrowings		18	12,870	
Provisions		19	3,781	
Other			•••	
Total Non Current Liabilities		37	16,651	
Total Liabilities		42,715	69,886	
Net Assets		1,087,832	1,639,854	
Equity				
Accumulated Funds		1,087,832	1,639,854	
Reserves			•••	
Capital Equity				
Total Equity		1,087,832	1,639,854	
		·	·	

	202	2021-22 2022-23	
	Budget		
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		5,980	172,809
Personnel Services			
Grants and Subsidies		499,957	2,549,704
Finance Costs		0	26
Equivalent Income Tax			
Other Payments		1,779	424,277
Total Payments		507,716	3,146,816
Receipts			
Appropriation		612,891	3,405,525
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		1,432	18,492
Retained Taxes, Fees and Fines			
Interest Received		(0)	
Grants and Contributions		4,000	38,078
Other Receipts		10,005	42,998
Total Receipts		628,328	3,505,093
Net Cash Flows From Operating Activities		120,613	358,277
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		(65,319)	(374,128
Proceeds from Sale of Investments			
Purchases of Investments			(7,831
Advances Repayments Received			
Advances made			
Other Investing			1,152
Net Cash Flows From Investing Activities		(65,319)	(380,807)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(35,483)	(439)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(35,483)	(439)
Net Increase/(Decrease) in Cash		19,811	(22,969)
Opening Cash and Cash Equivalents			20,511
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring		700	202,590

Independent Liquor and Gaming Authority

Operating Statement	2021-	.22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	831	1,378	864
Personnel Services Expenses	0		(0)
Other Operating Expenses	2,099	7,600	2,170
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation		13	
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	2,930	8,992	3,034
Revenue	·	·	
Appropriation Revenue			
Cluster Grant Revenue	2,911	2,920	3,015
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	(0)		(0)
Grants and Contributions		6,000	
Investment Revenue			
Retained Taxes, Fees and Fines	0		0
Other Revenue		52	
Total Revenue	2,911	8,972	3,015
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(19)	(19)	(19)

	2021-		2022-23	
	Budget \$000	Revised \$000	Budget \$000	
A (-	φυυυ	Φ000	φυυυ	
Assets Current Assets				
Cash Assets	1,020	4,770	1 75	
Taxes Receivable			4,75	
Receivables	 45	68	 68	
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale		•••		
Total Current Assets	1,065	4,838	4,81	
Non Current Assets				
Taxes Receivable		•••		
Contract Assets				
Receivables Inventories			-	
Financial Assets at Fair Value	•••	•••		
Equity Investments		•••		
Property, Plant and Equipment -	•••		••	
Land and Building				
Plant and Equipment				
Infrastructure Systems	•••			
Investment Properties				
Right of Use Assets				
Intangibles				
Other Assets		•••		
Total Non Current Assets				
Total Assets	1,065	4,838	4,819	
Liabilities				
Current Liabilities				
Taxes Payable			2.00	
Payables	84	3,686	3,686	
Contract Liabilities Other Financial Liabilities at Fair Value		•••		
Borrowings	•••	•••	(0	
Provisions	3	•••		
Other				
Liabilities Associated with Assets Held for Sale			••	
Total Current Liabilities	88	3,686	3,680	
Non Current Liabilities		 -		
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings			•	
Provisions			••	
Other Total New Comment Liebilising		•	•	
Total Non Current Liabilities				
Total Liabilities	88	3,686	3,68	
Net Assets	977	1,152	1,13	
		4.450	4.40	
Equity Accumulated Funds	977	1 157	1 1 3	
Accumulated Funds	977	1,152	1,13	
	977 	1,152 	1,13.	

	2021-	2021-22	
	Budget	Revised	2022-23 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	831	1,381	864
Personnel Services	0		(0)
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	2,099	16,527	2,170
Total Payments	2,930	17,908	3,034
Receipts			
Appropriation			
Cluster Grant Revenue	2,911	2,920	3,015
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	(0)	12,464	(0)
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		6,000	
Other Receipts	0	90	0
Total Receipts	2,911	21,474	3,015
Net Cash Flows From Operating Activities	(19)	3,566	(19)
Cash Flows From Investing Activities	•	,	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		(13)	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities		(13)	
Cash Flows From Financing Activities	·	<u> </u>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(19)	3,553	(19)
Opening Cash and Cash Equivalents	1,039	1,217	4,770
Reclassification of Cash Equivalents	1,000		1,770
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	1,020	4,770	4,751
	.,020	4,110	7,101

Investment NSW

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	86,701	92,630	
Personnel Services Expenses			
Other Operating Expenses	48,043	25,349	
Grants and Subsidies	255,531	71,893	
Appropriation Expense			
Depreciation and Amortisation	11,222	12,635	
Finance Costs	939	655	
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	402,436	203,162	
Revenue	·	·	
Appropriation Revenue			
Cluster Grant Revenue	374,682	330,908	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,543	1,900	
Transfers to the Crown Entity			
Sales of Goods and Services	30,117	37,852	
Grants and Contributions	13,032	13,499	
Investment Revenue	(12,961)	10,427	
Retained Taxes, Fees and Fines			
Other Revenue	364	390	
Total Revenue	406,777	394,976	
Gain/(Loss) on Disposal of Non Current Assets		2,610	
Other Gains/(Losses)			
Net Result	4,341	194,424	

	2021-22		2022-23	
	Budget \$000	Revised \$000	Budget \$000	
	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	
Assets				
Current Assets	0.070	000 500		
Cash Assets	6,270	202,590	-	
Taxes Receivable Receivables	 4,827	 746		
Contract Assets			•	
Inventories	•••	•••		
Financial Assets at Fair Value				
Other Financial Assets	139	1,763		
Other		.,		
Assets Held For Sale	•••	•••		
Total Current Assets	11,236	205,099		
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables	688	(0)		
Inventories	•••		-	
Financial Assets at Fair Value				
Equity Investments	5,697	5,697		
Property, Plant and Equipment -				
Land and Building	1,279	1,279		
Plant and Equipment	8,752	9,472		
Infrastructure Systems			-	
Investment Properties				
Right of Use Assets	1,973	4,985	-	
Intangibles	1,701	1,701		
Other Assets	11,547	0		
Total Non Current Assets	31,637	23,133	•	
Total Assets	42,873	228,232	•	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	8,696	8,238	-	
Contract Liabilities		•••	-	
Other Financial Liabilities at Fair Value Borrowings	6,439	1,464		
Provisions	7,072	3,449		
Other			-	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	22,206	13,150		
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities	•••			
Other Financial Liabilities at Fair Value				
Borrowings	18,458	3,598	-	
Provisions	4,450	3,762	-	
Other				
Total Non Current Liabilities	22,908	7,359		
Total Liabilities	45,114	20,509		
Net Assets	(2,241)	207,723		
Equity Accumulated Funds	(0.044)	207 702		
Accumulated Funds	(2,241)	207,723		
Reserves		•••		
Capital Equity Total Equity	(2,241)	207,723	•	

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	84,820	96,834	
Personnel Services			
Grants and Subsidies	255,531	71,893	
Finance Costs	939	765	
Equivalent Income Tax			
Other Payments	48,381	62,161	
Total Payments	389,671	231,653	
Receipts			
Appropriation			
Cluster Grant Revenue	374,682	330,908	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	30,117	43,396	
Retained Taxes, Fees and Fines			
Interest Received	263	10,427	
Grants and Contributions	13,032	13,499	
Other Receipts	364	(885)	
Total Receipts	418,458	397,344	
Net Cash Flows From Operating Activities	28,787	165,690	
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(12,795)	(17,078)	
Proceeds from Sale of Investments	16,005	8,773	
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(869)	(1,622)	
Net Cash Flows From Investing Activities	2,341	(9,927)	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(24,858)	(10,899)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(24,858)	(10,899)	
Net Increase/(Decrease) in Cash	6,270	144,864	
Opening Cash and Cash Equivalents		57,725	202,590
Reclassification of Cash Equivalents		•	•
Cash transferred in (out) as a Result of Administrative Restructuring			(202,590)
Closing Cash and Cash Equivalents	6,270	202,590	(0)
ordering dualit und dualit Equivalents	0,210	202,000	(0)

Office of Sport

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	46,551	45,901	51,427
Personnel Services Expenses			
Other Operating Expenses	49,382	41,419	64,502
Grants and Subsidies	627,610	339,200	718,322
Appropriation Expense			
Depreciation and Amortisation	11,296	11,296	9,451
Finance Costs	234	246	34
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	735,072	438,063	843,736
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	641,407	337,722	742,424
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,751	1,768	1,974
Transfers to the Crown Entity			
Sales of Goods and Services	40,249	12,622	40,480
Grants and Contributions	6,343	10,219	84,843
Investment Revenue		40	41
Retained Taxes, Fees and Fines			
Other Revenue	409	6,300	1,157
Total Revenue	690,158	368,672	870,919
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	64	428	64
Net Result	(44,850)	(68,963)	27,247

	2021-	22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Assets	, , , , , , , , , , , , , , , , , , , ,	,	,	
Current Assets				
Cash Assets	4,265	27,868	49,182	
Taxes Receivable	4,200	21,000	73, 102	
Receivables	11,607	19,815	19,815	
Contract Assets	•			
Inventories				
Financial Assets at Fair Value				
Other Financial Assets		220	220	
Other		•••	•••	
Assets Held For Sale Total Current Assets	15,872	47,903	69,217	
Non Current Assets	15,072	41,903	09,217	
Taxes Receivable				
Contract Assets		•••	•••	
Receivables				
Inventories				
Financial Assets at Fair Value	2,762	2,991	2,703	
Equity Investments				
Property, Plant and Equipment -				
Land and Building	183,689	181,816	184,617	
Plant and Equipment	10,707	10,199	12,591	
Infrastructure Systems	•••	•••		
Investment Properties Right of Use Assets		 448	406	
Intangibles	12,128 3,690	(0)	1,314	
Other Assets	3,090	(0)	1,514	
Total Non Current Assets	212,976	195,455	201,632	
Total Assets	228,848	243,358	270,849	
Liabilities	· · · · · · · · · · · · · · · · · · ·		<u> </u>	
Current Liabilities				
Taxes Payable				
Payables	9,960	8,363	8,363	
Contract Liabilities	1,864	3,460	3,460	
Other Financial Liabilities at Fair Value				
Borrowings	2,881	252	1,079	
Provisions	6,209	7,014	7,014	
Other	39	39	39	
Liabilities Associated with Assets Held for Sale		40.400	40.055	
Total Current Liabilities	20,953	19,128	19,955	
Non Current Liabilities				
Taxes Payable Payables		•••	•••	
Contract Liabilities	•••	•••	•••	
Other Financial Liabilities at Fair Value			•••	
Borrowings	9,507	819	236	
Provisions	1,063	1,063	1,063	
Other				
Total Non Current Liabilities	10,570	1,882	1,299	
Total Liabilities	31,523	21,011	21,255	
Net Assets	197,325	222,347	249,594	
Equity				
Accumulated Funds	141,805	161,971	189,218	
Reserves	55,520	60,376	60,376	
Capital Equity				
Total Equity	197,325	222,347	249,594	

	2021-22		2022-23	
	Budget Revised		vised Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	44,800	44,416	49,453	
Personnel Services				
Grants and Subsidies	627,610	339,200	718,322	
Finance Costs	234	246	34	
Equivalent Income Tax				
Other Payments	43,038	38,066	58,159	
Total Payments	715,681	421,929	825,968	
Receipts		·		
Appropriation				
Cluster Grant Revenue	641,407	337,722	742,424	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	40,249	12,622	40,480	
Retained Taxes, Fees and Fines	64	64	64	
Interest Received		40	41	
Grants and Contributions	0	3,876	78,500	
Other Receipts	409	6,231	1,157	
Total Receipts	682,128	360,555	862,666	
Net Cash Flows From Operating Activities	(33,553)	(61,373)	36,698	
Cash Flows From Investing Activities	·			
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(8,143)	(6,763)	(14,211)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received		0	288	
Advances made	(2,597)	(0)		
Other Investing			(1,405)	
Net Cash Flows From Investing Activities	(10,740)	(6,763)	(15,328)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances		870		
Repayment of Borrowings and Advances	(2,352)	(2,175)	(56)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(2,352)	(1,305)	(56)	
Net Increase/(Decrease) in Cash	(46,645)	(69,441)	21,314	
Opening Cash and Cash Equivalents	50,910	97,310	27,868	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	4,265	27,868	49,182	

Western Parkland City Authority

	2021-	22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,619	14,241	21,504
Personnel Services Expenses			
Other Operating Expenses	17,875	19,635	33,492
Grants and Subsidies	36,339	39,539	26,664
Appropriation Expense			
Depreciation and Amortisation	898	475	1,547
Finance Costs	9	8	
Other Expenses	708		737
TOTAL EXPENSES EXCLUDING LOSSES	73,448	73,899	83,944
Revenue	·	•	
Appropriation Revenue	0		0
Cluster Grant Revenue	149,684	356,156	250,310
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		382	
Transfers to the Crown Entity			
Sales of Goods and Services		0	
Grants and Contributions		4,745	11,224
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	149,684	361,283	261,534
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	76,236	287,384	177,590

	2 <u>02</u> 1-	2021-22			
	Budget				Budget
	\$000	\$000	\$000		
Assets					
Current Assets					
Cash Assets	1,948	11,002	19,430		
Taxes Receivable		 570			
Receivables Contract Assets	764	572	572		
Inventories	•••	•••			
Financial Assets at Fair Value			•••		
Other Financial Assets					
Other					
Assets Held For Sale					
Total Current Assets	2,711	11,574	20,002		
Non Current Assets	· · · · · · · · · · · · · · · · · · ·				
Taxes Receivable					
Contract Assets					
Receivables					
Inventories					
Financial Assets at Fair Value		•••			
Equity Investments					
Property, Plant and Equipment -	00.574	242.040	404.450		
Land and Building	86,574	313,848	464,152		
Plant and Equipment Infrastructure Systems	866	1,476 14,304	20,334 14,304		
Investment Properties			14,304		
Right of Use Assets	 168				
Intangibles					
Other Assets					
Total Non Current Assets	87,608	329,628	498,790		
Total Assets	90,319	341,202	518,792		
Liabilities			, -		
Current Liabilities					
Taxes Payable					
Payables	989	9,322	9,322		
Contract Liabilities					
Other Financial Liabilities at Fair Value					
Borrowings	521				
Provisions	1,084	1,675	1,675		
Other					
Liabilities Associated with Assets Held for Sale					
Total Current Liabilities	2,595	10,997	10,997		
Non Current Liabilities					
Taxes Payable					
Payables	•••				
Contract Liabilities					
Other Financial Liabilities at Fair Value					
Borrowings	77				
Provisions Other	43	50	50		
Total Non Current Liabilities	121	50	50		
Total Liabilities	2,715	11,047	11,047		
Net Assets	87,604	330,155	507,745		
Equity Accumulated Funds	87,604	330,155	507,745		
Reserves	01,004		301,140		
Capital Equity		•••	•••		
	07.004	220.455	E07.745		
Total Equity	87,604	330,155	507,745		

	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,619	13,520	21,504
Personnel Services			
Grants and Subsidies	36,339	39,539	26,664
Finance Costs	9	8	
Equivalent Income Tax			
Other Payments	18,583	13,004	34,229
Total Payments	72,550	66,072	82,397
Receipts			
Appropriation	0		0
Cluster Grant Revenue	149,684	356,156	250,310
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		4,745	11,224
Other Receipts		74	
Total Receipts	149,684	360,975	261,534
Net Cash Flows From Operating Activities	77,134	294,904	179,137
Cash Flows From Investing Activities	•	·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(76,068)	(316,450)	(170,709)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(76,068)	(316,450)	(170,709)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(430)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(430)	
Net Increase/(Decrease) in Cash	1,066	(21,977)	8,428
Opening Cash and Cash Equivalents	882	32,979	11,002
Reclassification of Cash Equivalents			,
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	1,948	11,002	19,430
Olosing Cash and Cash Equivalents	1,540	11,002	13,430

Art Gallery of New South Wales

Operating Statement	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	30,626	37,720	39,177
Personnel Services Expenses			
Other Operating Expenses	30,142	32,310	39,778
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,000	3,682	3,152
Finance Costs	8		13
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	63,775	73,712	82,120
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	43,476	43,209	71,091
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	741	960	771
Transfers to the Crown Entity			
Sales of Goods and Services	22,368	16,659	25,059
Grants and Contributions	106,899	112,760	9,268
Investment Revenue	2,502	(2,055)	2,552
Retained Taxes, Fees and Fines			
Other Revenue	15		16
Total Revenue	176,001	171,533	108,758
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	112,225	97,821	26,637

		2021-22	
	Budget \$000	Revised \$000	Budget \$000
Accests.	φυυυ	φ000	φυυυ
Assets			
Current Assets Cash Assets	12.640	2 270	2.74
Taxes Receivable	12,640	2,378	2,744
Receivables	3,773	 27,511	27,98 ²
Contract Assets		27,011	27,00
Inventories	1,164	1,125	1,12
Financial Assets at Fair Value	• •••	81,059	45,880
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	17,577	112,073	77,73
Non Current Assets		·	
Taxes Receivable			
Contract Assets			
Receivables	•••		
Inventories	 05 055		
Financial Assets at Fair Value Equity Investments	85,855	•••	
Property, Plant and Equipment -	•••	•••	
Land and Building	582,647	578,512	636,05
Plant and Equipment	1,801,806	1,838,087	1,839,672
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	4,438	3,368	5,368
Other Assets		•••	
Total Non Current Assets	2,474,746	2,419,967	2,481,09
Total Assets	2,492,323	2,532,040	2,558,821
Liabilities		·	
Current Liabilities			
Taxes Payable			
Payables	10,207	24,735	24,73
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions	 4,410	 4 701	145 4,790
Other	4,410 957	4,791 2,375	2,37
Liabilities Associated with Assets Held for Sale	951	2,373	2,37
Total Current Liabilities	15,574	31,901	32,04
Non Current Liabilities	· · · · · · · · · · · · · · · · · · ·		
Taxes Payable			
Payables			
Contract Liabilities		944	944
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	126	126	126
Other Total Non Current Liabilities	126	4.070	4.07
	126	1,070	1,070
Total Liabilities	15,700	32,971	33,11
Net Assets	2,476,623	2,499,069	2,525,700
Equity Accumulated Funds	1 006 046	1 202 440	1 220 07
Accumulated Funds Reserves	1,296,316 1,180,307	1,302,440 1,196,629	1,329,07 1,196,629
Reserves Capital Equity	1,100,307	1,190,029	1, 190,02
	0.470.000	2 400 000	0.505.70
Total Equity	2,476,623	2,499,069	2,525,70

	2021-22		2022-23
	Budget Revised		
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,886	36,508	38,408
Personnel Services			
Grants and Subsidies			
Finance Costs	8		13
Equivalent Income Tax			
Other Payments	28,269	22,227	37,798
Total Payments	58,163	58,735	76,219
Receipts			
Appropriation			
Cluster Grant Revenue	43,476	43,209	71,091
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	22,223	18,064	24,907
Retained Taxes, Fees and Fines			
Interest Received	102	69	152
Grants and Contributions	102,899	104,297	5,268
Other Receipts	815	6,114	816
Total Receipts	169,515	171,753	102,235
Net Cash Flows From Operating Activities	111,352	113,018	26,016
Cash Flows From Investing Activities	<u> </u>	·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(158,411)	(185,828)	(62,429)
Proceeds from Sale of Investments	55,000	84,651	39,279
Purchases of Investments		(13,143)	(2,500)
Advances Repayments Received			
Advances made			
Other Investing		(620)	
Net Cash Flows From Investing Activities	(103,411)	(114,940)	(25,650)
Cash Flows From Financing Activities	·	·	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	7,941	(1,922)	366
Opening Cash and Cash Equivalents	4,699	4,300	2,378
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			•••
Closing Cash and Cash Equivalents	12,640	2,378	2,744
	12,070	2,010	-,,,

Australian Museum

	2021-	-22	2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	29,716	28,410	31,507	
Personnel Services Expenses				
Other Operating Expenses	21,358	22,351	22,752	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	10,545	9,134	10,553	
Finance Costs	23	20	17	
Other Expenses	•••			
TOTAL EXPENSES EXCLUDING LOSSES	61,641	59,915	64,829	
Revenue	·	·		
Appropriation Revenue				
Cluster Grant Revenue	50,364	49,069	49,273	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,113	1,113	1,156	
Transfers to the Crown Entity				
Sales of Goods and Services	9,359	4,677	7,767	
Grants and Contributions	8,225	16,371	10,204	
Investment Revenue		6		
Retained Taxes, Fees and Fines				
Other Revenue		3,848		
Total Revenue	69,062	75,084	68,400	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)	(5)	(21)	(5)	
Net Result	7,415	15,148	3,566	

	2021-	-22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Assets				
Current Assets				
Cash Assets	5,766	16,602	4,200	
Taxes Receivable			.,200	
Receivables	713	1,182	1,182	
Contract Assets	•••	•••		
Inventories	216	334	329	
Financial Assets at Fair Value				
Other Financial Assets		•••		
Other Assets Held For Sale		•••	•••	
Total Current Assets	6,695	18,118	5,711	
Non Current Assets		10,110	•,	
Taxes Receivable				
Contract Assets		•••	•••	
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	237,101	286,812	287,652	
Plant and Equipment	850,912	821,971	837,397	
Infrastructure Systems		•••	•••	
Investment Properties Right of Use Assets	837	768	356	
Intangibles	2,703	1,503	1,178	
Other Assets	436	436	436	
Total Non Current Assets	1,091,989	1,111,490	1,127,018	
Total Assets	1,098,684	1,129,608	1,132,729	
Liabilities		•		
Current Liabilities				
Taxes Payable				
Payables	2,446	2,798	2,798	
Contract Liabilities	2,971	3,287	3,297	
Other Financial Liabilities at Fair Value				
Borrowings	202	524	47	
Provisions	2,998	3,160	3,160	
Other Liabilities Associated with Assets Held for Sale			•••	
Total Current Liabilities	8,617	9,769	9,302	
Non Current Liabilities	0,011			
Taxes Payable				
Payables				
Contract Liabilities	735	689	689	
Other Financial Liabilities at Fair Value				
Borrowings	651	251	273	
Provisions	80	89	89	
Other	50	50	50	
Total Non Current Liabilities	1,516	1,079	1,101	
Total Liabilities	10,133	10,848	10,403	
Net Assets	1,088,551	1,118,760	1,122,326	
Equity		6- 4 · · · -	A= · = ·	
Accumulated Funds	646,387	651,195	654,761	
Reserves	442,164	467,565	467,565	
Capital Equity				
Total Equity	1,088,551	1,118,760	1,122,326	

	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,603	27,003	30,350
Personnel Services			
Grants and Subsidies			
Finance Costs	23	20	17
Equivalent Income Tax			
Other Payments	21,358	27,398	22,752
Total Payments	49,983	54,421	53,120
Receipts			
Appropriation			
Cluster Grant Revenue	50,364	49,069	49,273
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	9,359	4,482	7,767
Retained Taxes, Fees and Fines			
Interest Received		6	
Grants and Contributions	7,665	16,349	10,214
Other Receipts		8,226	
Total Receipts	67,388	78,132	67,254
Net Cash Flows From Operating Activities	17,405	23,711	14,134
Cash Flows From Investing Activities	·	·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(20,461)	(16,132)	(26,021)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(20,461)	(16,132)	(26,021)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(510)	(517)	(515)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(510)	(517)	(515)
Net Increase/(Decrease) in Cash	(3,566)	7,062	(12,402)
Opening Cash and Cash Equivalents	9,332	9,540	16,602
Reclassification of Cash Equivalents	-,		
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	5,766	16,602	4,200
Oloshiy Cash and Cash Equivalents	3,700	10,002	4,200

Destination NSW

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0	8,893	27,436
Personnel Services Expenses	22,689	16,415	(0)
Other Operating Expenses	338,427	266,812	383,528
Grants and Subsidies	10,334	6,936	10,752
Appropriation Expense			
Depreciation and Amortisation	1,543	1,584	498
Finance Costs	42	41	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	373,036	300,681	422,214
Revenue		·	
Appropriation Revenue			
Cluster Grant Revenue	370,586	281,690	416,472
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0	3	371
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	5,500	6,025	5,500
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		2,490	
Total Revenue	376,086	290,208	422,343
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(518)	
Net Result	3,050	(10,992)	129

		2021-22			
	Budget				Budget
	\$000	\$000	\$000		
Assets					
Current Assets Cash Assets	10.000	11 775	10 170		
Taxes Receivable	10,909	11,775	12,172		
Receivables	2,915	2,832	2,832		
Contract Assets	·	,	·		
Inventories					
Financial Assets at Fair Value		•••			
Other Financial Assets Other		•••			
Assets Held For Sale		•••	••		
Total Current Assets	13,824	14,607	15,004		
Non Current Assets	10,024	14,001	10,00		
Taxes Receivable					
Contract Assets					
Receivables					
Inventories					
Financial Assets at Fair Value	•••				
Equity Investments					
Property, Plant and Equipment -					
Land and Building Plant and Equipment	 441	1,322	1,056		
Infrastructure Systems		1,022	1,000		
Investment Properties					
Right of Use Assets	1,404	0	•••		
Intangibles	25	13	11		
Other Assets					
Total Non Current Assets	1,870	1,335	1,067		
Total Assets	15,694	15,942	16,071		
Liabilities	·	·			
Current Liabilities					
Taxes Payable	···		•••		
Payables	21,180	19,692	19,692		
Contract Liabilities					
Other Financial Liabilities at Fair Value Borrowings	81 1,903	88 7	88 7		
Provisions	3,623	2,657	2,657		
Other		2,007	2,007		
Liabilities Associated with Assets Held for Sale					
Total Current Liabilities	26,786	22,444	22,444		
Non Current Liabilities		·			
Taxes Payable					
Payables		•••			
Contract Liabilities	•••				
Other Financial Liabilities at Fair Value	 158	1,113	1,113		
Borrowings Provisions	1,103	2,526	2,526		
Other		2,020	2,020		
Total Non Current Liabilities	1,260	3,639	3,639		
Total Liabilities	28,046	26,083	26,083		
Net Assets	(12,352)	(10,141)	(10,012)		
Equity					
Accumulated Funds	(12,352)	(10,141)	(10,012)		
Reserves					
Capital Equity					
Total Equity	(12,352)	(10,141)	(10,012)		

Cash Flow Statement	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0	8,890	27,065
Personnel Services	22,689	16,415	(0)
Grants and Subsidies	10,334	6,936	10,752
Finance Costs	42	41	
Equivalent Income Tax			
Other Payments	337,427	263,708	382,528
Total Payments	370,493	295,990	420,345
Receipts			
Appropriation			
Cluster Grant Revenue	370,586	281,690	416,472
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	4,500	5,025	4,500
Other Receipts		6,314	
Total Receipts	375,086	293,029	420,972
Net Cash Flows From Operating Activities	4,593	(2,962)	627
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(350)	(1,010)	(230)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(350)	(1,010)	(230)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,783)	(1,798)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(1,783)	(1,798)	
Net Increase/(Decrease) in Cash	2,460	(5,769)	397
Opening Cash and Cash Equivalents	8,449	17,545	11,775
Reclassification of Cash Equivalents	-,		,
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	10,909	11,776	12,172
Closing Cash and Cash Equivalents	10,303	11,770	12,172

Historic Houses Trust of New South Wales

	2021-	-22	2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related		330		
Personnel Services Expenses	20,792	17,833	21,849	
Other Operating Expenses	5,341	9,433	5,761	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	2,581	2,064	2,552	
Finance Costs	3	2	4	
Other Expenses	•••			
TOTAL EXPENSES EXCLUDING LOSSES	28,717	29,662	30,166	
Revenue	·	•		
Appropriation Revenue				
Cluster Grant Revenue	21,287	21,149	24,500	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		330		
Transfers to the Crown Entity				
Sales of Goods and Services	7,237	2,068	4,994	
Grants and Contributions	2,810	10,479	3,261	
Investment Revenue	406	(96)	168	
Retained Taxes, Fees and Fines				
Other Revenue	888	7,311	941	
Total Revenue	32,628	41,241	33,863	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)				
Net Result	3,911	11,579	3,697	

	2021-	22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Assets	Ţ,	ų o o o	Ψ	
Current Assets				
Cash Assets	8,442	11,765	12 521	
Taxes Receivable			13,521	
Receivables	 845	854	854	
Contract Assets				
Inventories	 177	177	 177	
Financial Assets at Fair Value		9,634	9,714	
Other Financial Assets	9,600			
Other	•	0		
Assets Held For Sale	•••			
Total Current Assets	19,064	22,431	24,267	
Non Current Assets				
Taxes Receivable				
Contract Assets	:-			
Receivables	505	505	474	
Inventories				
Financial Assets at Fair Value		•••		
Equity Investments		•••		
Property, Plant and Equipment -	289,481	200 051	211 510	
Land and Building Plant and Equipment	•	308,951 45,428	311,518	
Infrastructure Systems	44,608	•	45,722	
Investment Properties		•••		
Right of Use Assets	100	 84	 129	
Intangibles	591	649	251	
Other Assets				
Total Non Current Assets	335,285	355,617	358,095	
Total Assets	354,348	378,048	382,361	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	4,834	7,216	5,434	
Contract Liabilities	277	417	417	
Other Financial Liabilities at Fair Value				
Borrowings	83	82	82	
Provisions	2,421	120	2,452	
Other		•••		
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	7,614	7,835	8,384	
Non Current Liabilities				
Taxes Payable				
Payables		•••		
Contract Liabilities	140	•••		
Other Financial Liabilities at Fair Value	 8	 25		
Borrowings Provisions	562	505	65 531	
Other				
Total Non Current Liabilities	709	530	596	
Total Liabilities	8,324	8,365	8,981	
Net Assets	346,025	369,683	373,381	
Equity				
Accumulated Funds	164,800	173,587	177,285	
Reserves	181,224	196,096	196,096	
Capital Equity				
Total Equity	346,025	369,683	373,381	
	,	,	,	

	2021-22		2022-23	
	Budget Revised			
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related		(0)		
Personnel Services	20,792	17,833	21,849	
Grants and Subsidies				
Finance Costs	3	2	4	
Equivalent Income Tax				
Other Payments	6,589	7,173	5,376	
Total Payments	27,384	25,008	27,230	
Receipts		•		
Appropriation				
Cluster Grant Revenue	21,287	21,149	24,500	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	7,892	2,109	5,186	
Retained Taxes, Fees and Fines	•••			
Interest Received	406	5	88	
Grants and Contributions	2,785	9,996	3,236	
Other Receipts	888	7,192	971	
Total Receipts	33,258	40,451	33,981	
Net Cash Flows From Operating Activities	5,875	15,443	6,751	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(3,272)	(9,946)	(4,972)	
Proceeds from Sale of Investments		500		
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities	(3,272)	(9,446)	(4,972)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(57)	(100)	(23)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(57)	(100)	(23)	
Net Increase/(Decrease) in Cash	2,546	5,897	1,756	
Opening Cash and Cash Equivalents	5,896	5,868	11,765	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring		•••		
Closing Cash and Cash Equivalents	8,442	11,765	13,521	
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Museum of Applied Arts and Sciences

	2021-22		2022-23	
	Budget	Revised	Budget \$000	
	\$000	\$000		
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	28,797	39,816	29,997	
Personnel Services Expenses				
Other Operating Expenses	24,048	23,171	33,154	
Grants and Subsidies	10,000	2,500	15,000	
Appropriation Expense				
Depreciation and Amortisation	6,760	10,776	7,846	
Finance Costs	4	1	6	
Other Expenses	•••			
TOTAL EXPENSES EXCLUDING LOSSES	69,609	76,264	86,003	
Revenue	•	•		
Appropriation Revenue				
Cluster Grant Revenue	50,616	47,359	60,399	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,303	869	1,456	
Transfers to the Crown Entity				
Sales of Goods and Services	2,945	16,489	3,063	
Grants and Contributions	12,599	11,901	17,752	
Investment Revenue	125	220	125	
Retained Taxes, Fees and Fines				
Other Revenue	99	699	101	
Total Revenue	67,687	77,537	82,896	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)	•••			
Net Result	(1,921)	1,273	(3,106)	

Balance Sneet	2021-	22	2022-23
	Budget \$000	Revised \$000	Budget \$000
Assets	****		****
Current Assets			
Cash Assets	3,041	8,592	8,365
Taxes Receivable		0,392	0,303
Receivables	1,435	970	970
Contract Assets	2,126	1,467	1,467
Inventories	200	245	245
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale			•••
Total Current Assets	6,803	11,274	11,047
Non Current Assets			
Taxes Receivable Contract Assets	•••	•••	
Receivables	•••	•••	
Inventories		•••	•••
Financial Assets at Fair Value	4,159	3,922	4,047
Equity Investments	ч , 100	0,522	4,047
Property, Plant and Equipment -		•••	
Land and Building	412,113	176,922	174,842
Plant and Equipment	345,564	345,093	344,251
Infrastructure Systems			
Investment Properties			
Right of Use Assets	79	191	191
Intangibles	•••	6,593	6,593
Other Assets			
Total Non Current Assets	761,915	532,722	529,925
Total Assets	768,718	543,996	540,972
Liabilities			
Current Liabilities			
Taxes Payable		2.206	2 206
Payables Contract Liabilities	2,335	3,206	3,206
Other Financial Liabilities at Fair Value	•••	•••	•••
Borrowings	 57	90	99
Provisions	4,050	4,623	4,623
Other	500	156	156
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	6,942	8,075	8,084
Non Current Liabilities			
Taxes Payable	•••		
Payables	•••		
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	46	100	173
Provisions Other		•••	
Total Non Current Liabilities	46	100	173
Total Liabilities	6,988	8,175	8,257
Net Assets	761,730	535,821	532,715
Equity	,	, -	
Accumulated Funds	318,745	319,695	316,589
Reserves	442,985	216,126	216,126
Capital Equity	, ,,,	·	, ,
Total Equity	761,730	535,821	532,715
• •	- ,	•	

	2021-22		2022-23		
	Budget Revised		Budget Revised Budg		Budget
	\$000	\$000	\$000		
Cash Flows From Operating Activities					
Payments					
Employee Related	27,494	38,209	28,541		
Personnel Services					
Grants and Subsidies	10,000	2,500	15,000		
Finance Costs	4	1	6		
Equivalent Income Tax					
Other Payments	22,448	24,592	31,552		
Total Payments	59,946	65,302	75,099		
Receipts		•			
Appropriation					
Cluster Grant Revenue	50,616	47,359	60,399		
Cash reimbursements from the Crown Entity					
Sale Proceeds Transfers to the Crown Entity					
Cash transfers to the Crown Entity					
Sale of Goods and Services	2,945	16,615	3,063		
Retained Taxes, Fees and Fines					
Interest Received	0	20	0		
Grants and Contributions	10,099	11,528	15,252		
Other Receipts	99	721	101		
Total Receipts	63,760	76,243	78,815		
Net Cash Flows From Operating Activities	3,813	10,941	3,717		
Cash Flows From Investing Activities	·	·			
Proceeds from Sale of Property, Plant and Equipment					
Purchases of Property, Plant and Equipment	(3,944)	(4,708)	(3,944)		
Proceeds from Sale of Investments					
Purchases of Investments					
Advances Repayments Received					
Advances made					
Other Investing		(4,160)			
Net Cash Flows From Investing Activities	(3,944)	(8,868)	(3,944)		
Cash Flows From Financing Activities	•	.			
Proceeds from Borrowings and Advances					
Repayment of Borrowings and Advances		(58)			
Dividends Paid					
Other Financing					
Capital Appropriation - Equity Appropriation					
Cash Equity Injection to For-Profit Entities					
Net Cash Flows From Financing Activities		(58)			
Net Increase/(Decrease) in Cash	(131)	2,015	(227)		
Opening Cash and Cash Equivalents	3,172	6,577	8,592		
Reclassification of Cash Equivalents	-,		-,		
Cash transferred in (out) as a Result of Administrative Restructuring		•••			
Closing Cash and Cash Equivalents	3,041	8,592	8,365		
Olosing Oasii aliu Oasii Equivaleills	3,041	0,332	0,303		

State Archives and Records Authority of New South Wales

	2021-22		2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related		9,628	40,359	
Personnel Services Expenses	17,233	11,086	2,005	
Other Operating Expenses	8,132	10,648	10,962	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	8,041	7,278	7,616	
Finance Costs	491	137	511	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	33,898	38,778	61,453	
Revenue				
Appropriation Revenue				
Cluster Grant Revenue	11,138	10,205	12,290	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		385	415	
Transfers to the Crown Entity				
Sales of Goods and Services	23,151	25,364	46,129	
Grants and Contributions		5,570	451	
Investment Revenue				
Retained Taxes, Fees and Fines				
Other Revenue	6,209	16,082	6,212	
Total Revenue	40,498	57,606	65,497	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)				
Net Result	6,600	18,829	4,044	

	2021-	-22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Assets	φοσσ	Ψοσο	Ψοσο	
Current Assets				
Cash Assets	7,793	5,630	5,600	
Taxes Receivable	7,700	0,000	0,000	
Receivables	3,690	8,280	9,217	
Contract Assets				
Inventories	12	12	12	
Financial Assets at Fair Value Other Financial Assets		•••		
Other Charles Assets Other	•••	•••	•••	
Assets Held For Sale		•••		
Total Current Assets	11,494	13,921	14,829	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories	•••	•••		
Financial Assets at Fair Value Equity Investments		•••		
Property, Plant and Equipment -	•••	•••		
Land and Building	73,495	67,861	64,767	
Plant and Equipment	1,050,226	1,063,110	1,070,367	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	18,155	8,265	7,543	
Intangibles Other Assets	2,219	6,470	6,538	
Total Non Current Assets	1,144,096	1,145,707	1,149,216	
Total Assets	1,155,589	1,159,629	1,164,045	
Liabilities	-,,		-,,,,,,,,,	
Current Liabilities				
Taxes Payable		•••		
Payables	6,408	12,418	13,504	
Contract Liabilities	165	500	500	
Other Financial Liabilities at Fair Value			2.000	
Borrowings Provisions	2,012	2,814	3,060	
Other		•••		
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	8,586	15,732	17,064	
Non Current Liabilities				
Taxes Payable				
Payables Contract Liabilities				
Other Financial Liabilities at Fair Value	169	169	169	
Borrowings	 17,191	6,050	5,082	
Provisions				
Other	157	157	165	
Total Non Current Liabilities	17,517	6,376	5,416	
Total Liabilities	26,103	22,108	22,480	
Net Assets	1,129,487	1,137,520	1,141,564	
Equity				
Accumulated Funds	340,902	353,648	357,692	
Reserves	788,585	783,873	783,873	
Capital Equity				
Total Equity	1,129,487	1,137,520	1,141,564	

	2021-22		2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related		9,243	39,944	
Personnel Services	17,233	11,086	2,005	
Grants and Subsidies				
Finance Costs	491	137	511	
Equivalent Income Tax				
Other Payments	7,875	3,523	9,911	
Total Payments	25,600	23,991	52,371	
Receipts	·	·		
Appropriation				
Cluster Grant Revenue	11,138	10,205	12,290	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	23,051	21,857	45,235	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions		5,570	451	
Other Receipts	70	26	73	
Total Receipts	34,259	37,658	58,049	
Net Cash Flows From Operating Activities	8,659	13,667	5,678	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(5,380)	(5,557)	(3,854)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing		(4,370)	(500)	
Net Cash Flows From Investing Activities	(5,380)	(9,927)	(4,354)	
Cash Flows From Financing Activities	·			
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(2,060)	(1,650)	(1,354)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(2,060)	(1,650)	(1,354)	
Net Increase/(Decrease) in Cash	1,219	2,090	(30)	
Opening Cash and Cash Equivalents	6,573	3,540	5,630	
Reclassification of Cash Equivalents	2,2.3		2,230	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	7,793	5,630	5,600	
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State Library of New South Wales

Operating Statement	000		0000	
	2021-22		2022-23	
	Budget \$000	Revised \$000	Budget \$000	
	φ000	φυυυ	φ000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	33,290	33,614	34,862	
Personnel Services Expenses				
Other Operating Expenses	19,041	17,839	22,594	
Grants and Subsidies	38,618	38,618	40,468	
Appropriation Expense				
Depreciation and Amortisation	13,067	10,067	11,967	
Finance Costs				
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	104,016	100,138	109,891	
Revenue				
Appropriation Revenue				
Cluster Grant Revenue	104,191	95,636	106,819	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,371	2,394	2,447	
Transfers to the Crown Entity				
Sales of Goods and Services	2,629	949	2,798	
Grants and Contributions	3,974	15,224	10,100	
Investment Revenue	1,301	(690)	1,317	
Retained Taxes, Fees and Fines				
Other Revenue	10	1,102	11	
Total Revenue	114,476	114,615	123,491	
Gain/(Loss) on Disposal of Non Current Assets	•••	•••		
Other Gains/(Losses)	(21)	(242,827)	(21)	
Net Result	10,439	(228,350)	13,580	

	2021-22		2022-23	
	Budget \$000	Revised \$000	Budget \$000	
A contra	φυυυ	φ000	φυυυ	
Assets				
Current Assets Cash Assets	4 701	2 716	2.57/	
Taxes Receivable	4,701	2,716	3,574	
Receivables	 1,768	2,168	2,202	
Contract Assets		2,100	2,202	
Inventories	209	209	209	
Financial Assets at Fair Value	5,026	2,026	2,026	
Other Financial Assets				
Other				
Assets Held For Sale			•	
Total Current Assets	11,704	7,119	8,01	
Non Current Assets		·		
Taxes Receivable				
Contract Assets		•••		
Receivables	•••	•••		
Inventories Financial Assets at Fair Value	 24,079	 27 170	20 27	
Equity Investments	•	27,179	28,279	
Property, Plant and Equipment -	•••	•••		
Land and Building	307,746	318,816	328,018	
Plant and Equipment	1,561,957	1,309,567	1,310,134	
Infrastructure Systems				
Investment Properties	•••			
Right of Use Assets				
Intangibles	74,967	74,815	78,349	
Other Assets				
Total Non Current Assets	1,968,749	1,730,377	1,744,780	
Total Assets	1,980,453	1,737,496	1,752,791	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	6,839	5,001	6,716	
Contract Liabilities		•••		
Other Financial Liabilities at Fair Value Borrowings		•••		
Provisions	4,998	5,998	5,998	
Other	1 ,550		0,000	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	11,837	10,999	12,71	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities		•••		
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions Other	138	138	138	
Total Non Current Liabilities	138	138	138	
Total Liabilities	11,975	11,137	12,85	
Net Assets	1,968,478	1,726,359	1,739,93	
Equity	 			
Equity	1,698,808	1,139,254	1,152,834	
Accumulated Funds	1,030,000	.,,		
Accumulated Funds Reserves	269,670	587,105		
Accumulated Funds			587,10	

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,920	30,366	32,415
Personnel Services			
Grants and Subsidies	38,618	38,618	40,468
Finance Costs			
Equivalent Income Tax			
Other Payments	19,243	20,117	20,879
Total Payments	88,780	89,101	93,762
Receipts			
Appropriation			
Cluster Grant Revenue	104,191	95,636	106,819
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,592	1,888	2,764
Retained Taxes, Fees and Fines	(21)	(21)	(21)
Interest Received	301	220	317
Grants and Contributions	3,974	14,724	10,100
Other Receipts	710	1,688	711
Total Receipts	111,748	114,135	120,689
Net Cash Flows From Operating Activities	22,967	25,034	26,928
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(17,558)	(20,103)	(19,930)
Proceeds from Sale of Investments	1,317		500
Purchases of Investments	(300)	(784)	(1,300)
Advances Repayments Received			
Advances made			
Other Investing	(5,554)	(4,354)	(5,340)
Net Cash Flows From Investing Activities	(22,095)	(25,241)	(26,070)
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	872	(207)	858
Opening Cash and Cash Equivalents	3,829	2,923	2,716
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	4,701	2,716	3,574