# 6. PREMIER AND CABINET CLUSTER

## **6.1 Agency Expense Summary**

Premier and Cabinet cluster	2021-22	Expenses <sup>(a)</sup> 2022-23			ital Expendi	ture
i lettilet atiu Gabiliet Gustei	Revised	Budget	Change %	2021-22 Revised	2022-23 Budget	Change
	\$m	\$m		\$m	\$m	%
Department of Premier and Cabinet <sup>(b)</sup>	810.7	395.1	(51.3)	165.2	20.0	(87.9)
Cluster Grants <sup>(b)</sup>	1,912.1	11.2	(99.4)			
Total Principal Agency	2,722.8	406.3	(85.1)	165.2	20.0	(87.9)
Cluster Agencies						
Parliamentary Counsel's Office	10.0	11.5	14.5	0.4	0.7	105.1
<b>Total Cluster Agencies</b>	10.0	11.5	14.5	0.4	0.7	105.1
Independent and Special Offices						
Audit Office of New South Wales	67.6	71.6	5.9	0.9	2.2	146.7
Independent Commission Against Corruption	31.0	34.6	11.5	1.2	1.2	1.3
Law Enforcement Conduct Commission	22.7	24.9	9.6	1.2	1.4	15.8
New South Wales Electoral Commission	162.5	246.0	51.4	3.8	13.1	248.7
Ombudsman's Office	28.1	44.5	58.5	0.6	2.1	259.7
Public Service Commission	37.4	40.7	8.8	0.3	1.3	370.4
Total Independent and Special Offices	349.3	462.3	32.4	7.9	21.3	170.2

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) Decrease in expenses, capital expenditure and cluster grants paid by the Department of Premier and Cabinet due to the transfer of cluster entities per the *Administrative Arrangements (Second Perrottet Ministry - Transitional) Order 2021* and *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022*, effective from 1 April 2022.

## **6.2 Financial Statements**

## **Department of Premier and Cabinet**

	2021-	-22	2022-23	
	Budget		Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	227,286	186,244	196,137	
Personnel Services Expenses				
Other Operating Expenses	108,112	118,259	102,457	
Grants and Subsidies	3,075,072	2,385,147	96,208	
Appropriation Expense	(0)	(0)		
Depreciation and Amortisation	34,246	27,881	11,432	
Finance Costs	5,752	5,274	38	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	3,450,469	2,722,805	406,272	
Revenue				
Appropriation Revenue	3,760,098	2,761,523	417,245	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,352	3,863	3,693	
Transfers to the Crown Entity				
Sales of Goods and Services	44,035	35,248	938	
Grants and Contributions	90,011	83,653	5,467	
Investment Revenue				
Retained Taxes, Fees and Fines				
Other Revenue	7,675	558	4	
Total Revenue	3,906,171	2,884,845	427,348	
Gain/(Loss) on Disposal of Non Current Assets	(195,000)			
Other Gains/(Losses)	(44,000)	30,016		
Net Result	216,702	192,056	21,076	

		2021-22	
	Budget		
	\$000	\$000	\$000
Assets			
Current Assets	450 440	04 747	70.045
Cash Assets Taxes Receivable	156,149	61,747	73,345
Receivables	44,659	12,286	 11,657
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets Other	•••		
Assets Held For Sale	•••	•••	
Total Current Assets	200,808	74,032	85,001
Non Current Assets	200,000	74,032	03,00
Taxes Receivable			
Contract Assets			
Receivables	103	46	47
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	4 057 000	107.105	405 506
Land and Building	1,057,609	187,165	195,582
Plant and Equipment Infrastructure Systems	40,311	31,890	27,028
Investment Properties			
Right of Use Assets	169,164	129	129
Intangibles	3,388	3,362	8,347
Other Assets			•••
Total Non Current Assets	1,270,575	222,591	231,132
Total Assets	1,471,383	296,624	316,134
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	62,738	103,661	103,517
Contract Liabilities Other Financial Liabilities at Fair Value	•••	•••	
Borrowings	 15,765	358	358
Provisions	12,110	6,539	6,539
Other	1,904	1,904	1,904
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	92,518	112,461	112,318
Non Current Liabilities			
Taxes Payable			
Payables	•••		
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions	224,965 7,306	198 7,208	198 7,295
Other	7,300 7,974	4,720	3,210
Total Non Current Liabilities	240,245	12,126	10,703
Total Liabilities	332,763	124,587	123,021
Net Assets	1,138,620	172,037	193,112
Equity			
Accumulated Funds	1,094,265	52,187	73,262
Reserves	44,355	119,850	119,850
Capital Equity			•••
Total Equity	1,138,620	172,037	193,112

	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	222,935	197,630	192,445
Personnel Services	•••		
Grants and Subsidies	3,075,072	2,385,147	96,208
Finance Costs	5,716	4,986	
Equivalent Income Tax			
Other Payments	110,163	62,422	102,811
Total Payments	3,413,886	2,650,185	391,463
Receipts	·	·	
Appropriation	3,760,098	2,761,523	417,245
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	44,035	32,259	938
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	89,403	87,225	4,845
Other Receipts	7,675	26,984	4
Total Receipts	3,901,211	2,907,991	423,033
Net Cash Flows From Operating Activities	487,325	257,806	31,570
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(364,543)	(205,741)	(12,699)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(3,503)	(3,503)	(7,273)
Net Cash Flows From Investing Activities	(368,046)	(209,244)	(19,972)
Cash Flows From Financing Activities	<del></del>	<u> </u>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(11,335)	(10,488)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(11,335)	(10,488)	
Net Increase/(Decrease) in Cash	107,944	38,074	11,598
Opening Cash and Cash Equivalents	48,205	24,846	61,747
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring		(1,173)	•••
Closing Cash and Cash Equivalents	156,149	61,747	73,345

# **Parliamentary Counsel's Office**

	2021-	22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,134	8,050	9,191
Personnel Services Expenses			
Other Operating Expenses	715	980	1,678
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	1,449	1,000	616
Finance Costs	127	5	4
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	11,425	10,035	11,489
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	10,342	9,576	11,193
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	410	386	425
Transfers to the Crown Entity			
Sales of Goods and Services	8	50	7
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	10,760	10,012	11,625
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		514	
Net Result	(665)	491	136

		2021-22	
	Budget	Budget Revised \$000 \$000	
A (-	φυυυ	φ000	\$000
Assets Current Assets			
Cash Assets	358	762	680
Taxes Receivable			
Receivables	 188	 40	32
Contract Assets			_
Inventories			
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	546	802	712
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories	···		
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	709	693	376
Infrastructure Systems			
Investment Properties			
Right of Use Assets	4,912		
Intangibles	1,227	856	1,276
Other Assets		4.540	4.056
Total Non Current Assets	6,848	1,549	1,652
Total Assets	7,394	2,351	2,364
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	321	376	353
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions	744 1,145	0	 946
Other		1,046	_
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	2,209	1,422	1,299
Non Current Liabilities		-,	-,
Taxes Payable			
Payables		•••	••
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	6,077	(0)	
Provisions	352	382	382
Other			
Total Non Current Liabilities	6,429	382	382
Total Liabilities	8,638	1,804	1,68
Net Assets	(1,244)	547	683
Equity	// D		
Accumulated Funds	(1,244)	547	683
Reserves			
Capital Equity			
Total Equity	(1,244)	547	683

Cash Flow Statement	2021-22		2022-23	
	Budget	Budget Revised		
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	8,724	7,593	8,765	
Personnel Services				
Grants and Subsidies				
Finance Costs	123			
Equivalent Income Tax				
Other Payments	724	1,295	1,805	
Total Payments	9,571	8,888	10,571	
Receipts				
Appropriation				
Cluster Grant Revenue	10,342	9,576	11,193	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	8	50	7	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions				
Other Receipts	7	24	8	
Total Receipts	10,357	9,650	11,208	
Net Cash Flows From Operating Activities	786	762	637	
Cash Flows From Investing Activities		<u> </u>		
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(80)	(50)	(80)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(758)	(301)	(639)	
Net Cash Flows From Investing Activities	(838)	(351)	(719)	
Cash Flows From Financing Activities		•		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(474)	(864)		
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(474)	(864)		
Net Increase/(Decrease) in Cash	(526)	(453)	(82)	
Opening Cash and Cash Equivalents	884	1,215	762	
Reclassification of Cash Equivalents		.,		
Cash transferred in (out) as a Result of Administrative Restructuring		•••		
Closing Cash and Cash Equivalents	358	762	680	
Glosning Gasii aliu Gasii Equivalents	300	102	000	

## **Audit Office of New South Wales**

	2021-	-22	2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	41,505	41,387	45,177	
Personnel Services Expenses				
Other Operating Expenses	20,927	23,220	23,443	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	2,933	2,726	2,728	
Finance Costs	249	230	223	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	65,613	67,564	71,570	
Revenue	·	•		
Appropriation Revenue	0		0	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		28	56	
Transfers to the Crown Entity				
Sales of Goods and Services	64,217	66,785	69,268	
Grants and Contributions				
Investment Revenue	50	17	51	
Retained Taxes, Fees and Fines				
Other Revenue	387	429	1,663	
Total Revenue	64,654	67,258	71,039	
Gain/(Loss) on Disposal of Non Current Assets		0		
Other Gains/(Losses)	•••			
Net Result	(959)	(305)	(531)	

	2021-	22	2022-23	
	Budget \$000	Revised \$000	Budget \$000	
Assets				
Current Assets				
Cash Assets	10,019	11,216	12,225	
Taxes Receivable				
Receivables	5,962	6,387	5,962	
Contract Assets				
Inventories				
Financial Assets at Fair Value		•••	•••	
Other Financial Assets				
Other	10,688	10,688	9,967	
Assets Held For Sale  Total Current Assets	26,669	28,290	28,153	
Non Current Assets	20,000	20,200	20,100	
Taxes Receivable				
Contract Assets			•••	
Receivables	•••		•••	
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	:::			
Plant and Equipment	4,109	4,109	2,657	
Infrastructure Systems				
Investment Properties Right of Use Assets	 10,758	 10,757	9,239	
Intangibles	1,654	1,654	9,239 1,377	
Other Assets	695	695	695	
Total Non Current Assets	17,216	17,215	13,968	
Total Assets	43,884	45,505	42,122	
Liabilities	<del> </del>	·		
Current Liabilities				
Taxes Payable				
Payables	2,822	2,685	2,521	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	1,530	1,530	1,560	
Provisions Other	13,123	13,123	12,282	
Liabilities Associated with Assets Held for Sale	257	257 	136	
Total Current Liabilities	17,732	17,595	16,499	
Non Current Liabilities	<del></del>	,,,,,,	-,	
Taxes Payable				
Payables		•••	•••	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	10,036	10,036	8,269	
Provisions	64,742	1,180	1,190	
Other Total Non Current Liabilities	74,778	11,216	9,459	
Total Liabilities		-		
	92,510	28,811	25,958	
Net Assets Equity	(48,626)	16,694	16,164	
Accumulated Funds	(48,626)	16,694	16,164	
Reserves	(10,020)			
Capital Equity			•••	
Total Equity	(48,626)	16,694	16,164	
	(,)	-,	-,	

Cash i low Gtatement	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,505	41,978	45,961
Personnel Services			
Grants and Subsidies			
Finance Costs	230	230	204
Equivalent Income Tax			
Other Payments	20,014	25,105	20,232
Total Payments	61,749	67,313	66,397
Receipts	•	·	
Appropriation	0		0
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	64,217	66,891	69,268
Retained Taxes, Fees and Fines			
Interest Received	50	17	51
Grants and Contributions			
Other Receipts	387	450	1,663
Total Receipts	64,654	67,358	70,983
Net Cash Flows From Operating Activities	2,905	45	4,585
Cash Flows From Investing Activities	·	·	
Proceeds from Sale of Property, Plant and Equipment		0	
Purchases of Property, Plant and Equipment	(1,110)	(300)	(1,110)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,110)	(600)	(1,109)
Net Cash Flows From Investing Activities	(2,220)	(900)	(2,219)
Cash Flows From Financing Activities	•	<del>.</del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,271)	(1,426)	(1,357)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(1,271)	(1,426)	(1,357)
Net Increase/(Decrease) in Cash	(586)	(2,282)	1,009
Opening Cash and Cash Equivalents	10,605	13,079	11,216
Reclassification of Cash Equivalents		•	
Cash transferred in (out) as a Result of Administrative Restructuring		418	
Closing Cash and Cash Equivalents	10,019	11,216	12,225
	,	,	,

# **Independent Commission Against Corruption**

	2021-	22	2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	20,626	21,128	24,100	
Personnel Services Expenses				
Other Operating Expenses	7,062	6,792	7,413	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	2,864	2,864	2,933	
Finance Costs	242	242	163	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	30,795	31,026	34,609	
Revenue				
Appropriation Revenue	31,873	31,273	35,197	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	486	658	506	
Transfers to the Crown Entity				
Sales of Goods and Services				
Grants and Contributions		206	412	
Investment Revenue				
Retained Taxes, Fees and Fines				
Other Revenue	27	27	28	
Total Revenue	32,386	32,164	36,143	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)				
Net Result	1,591	1,138	1,534	

Budget \$000	Revised \$000	Budget \$000
****	7	
1 107	2.450	2 112
4,187	2,450	3,112
 1 248	 2 110	 2,110
		•••
		•••
5,435	4,560	5,222
·	<del></del>	
•••		
•••		
2,348	1,162	1,539
		7,204
625		1,428
12 047		10,171
<del></del>	· · · · · · · · · · · · · · · · · · ·	15,392
17,401	10,434	10,002
		550
	•••	•••
2.058	2.390	2,165
-		2,650
		_,000
4,364	5,590	5,365
•••	•••	
-		5,359
1,225	1,225	1,225
8.440	2 995	6,584
•	-	11,949
· · · · · · · · · · · · · · · · · · ·		3,443
4,076	1,303	3,443
4.678	1.909	3,443
		3,
	•••	
•	•	3,443
4,070	1,303	3,443
	5,435 2,348 9,074 625 12,047 17,481  457 2,058 1,849 2,058 1,849 1,205 1,225 8,440 12,804 4,678 4,678	1,248 2,110 5,435 4,560  2,348 1,162

	2021-22		2022-23
	Budget Revised		
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,140	20,509	23,594
Personnel Services	,	· · · ·	
Grants and Subsidies			
Finance Costs	242	242	163
Equivalent Income Tax			
Other Payments	6,862	7,937	7,413
Total Payments	27,245	28,688	31,170
Receipts	•	·	
Appropriation	31,873	31,273	35,197
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		2	
Retained Taxes, Fees and Fines			
Interest Received		2	
Grants and Contributions		206	412
Other Receipts	27	78	28
Total Receipts	31,900	31,561	35,637
Net Cash Flows From Operating Activities	4,655	2,873	4,467
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(892)	(218)	(769)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(523)	(956)	(400)
Net Cash Flows From Investing Activities	(1,415)	(1,174)	(1,169)
Cash Flows From Financing Activities	<u> </u>	·	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,058)	(1,708)	(2,636)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,058)	(1,708)	(2,636)
Net Increase/(Decrease) in Cash	1,182	(9)	662
Opening Cash and Cash Equivalents	3,005	2,459	2,450
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	4,187	2,450	3,112

## **Law Enforcement Conduct Commission**

Operating Statement			2022-23
		2021-22	
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,998	16,868	18,963
Personnel Services Expenses			
Other Operating Expenses	1,896	2,663	2,698
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,255	3,066	3,127
Finance Costs	101	88	63
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	23,249	22,685	24,852
Revenue			
Appropriation Revenue	22,766	22,114	24,129
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	661	641	696
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions		340	90
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	56	26	58
Total Revenue	23,483	23,121	24,974
Gain/(Loss) on Disposal of Non Current Assets	15	45	15
Other Gains/(Losses)		•••	
Net Result	249	481	137

	2021-		2022-23
	Budget \$000	Revised \$000	Budget \$000
Assets	φσσσ	φοσο	ΨΟΟΟ
Current Assets			
Cash Assets	588	868	581
Taxes Receivable			301
Receivables	1,261	1,378	1,378
Contract Assets			,
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale  Total Current Assets		2.245	4.059
	1,849	2,245	1,958
Non Current Assets Taxes Receivable			
Contract Assets	•••	•••	•••
Receivables	 47	 47	 47
Inventories			
Financial Assets at Fair Value			
Equity Investments		•••	
Property, Plant and Equipment -			
Land and Building	724	618	607
Plant and Equipment	2,017	2,284	2,213
Infrastructure Systems			
Investment Properties			
Right of Use Assets	3,586	3,871	1,956
Intangibles	1,123	1,013	1,273
Other Assets  Total Non Current Assets	7,497	7,833	6,096
	· · · · · · · · · · · · · · · · · · ·	<del></del>	
Total Assets Liabilities	9,346	10,078	8,054
Current Liabilities			
Taxes Payable			
Payables	262	262	262
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	2,094	2,094	2,053
Provisions	1,935	1,922	1,922
Other	· · · ·		
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,291	4,278	4,237
Non Current Liabilities			
Taxes Payable			
Payables	•••		
Contract Liabilities Other Financial Liabilities at Fair Value	•••	•••	•••
Other Financial Liabilities at Fair Value Borrowings	 2,256	2,603	483
Provisions	658	687	687
Other			
Total Non Current Liabilities	2,914	3,290	1,170
Total Liabilities	7,205	7,569	5,408
Net Assets	2,141	2,509	2,646
Equity			
Accumulated Funds	2,141	2,509	2,646
Reserves			
Capital Equity		0.500	0.040
Total Equity	2,141	2,509	2,646

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,336	16,277	18,267
Personnel Services			
Grants and Subsidies			
Finance Costs	101	88	63
Equivalent Income Tax			
Other Payments	1,846	3,303	2,698
Total Payments	19,283	19,668	21,028
Receipts			
Appropriation	22,766	22,114	24,129
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		340	90
Other Receipts	56	629	58
Total Receipts	22,822	23,083	24,277
Net Cash Flows From Operating Activities	3,539	3,415	3,249
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment	15	45	15
Purchases of Property, Plant and Equipment	(1,100)	(800)	(950
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(100)	(400)	(440
Net Cash Flows From Investing Activities	(1,185)	(1,155)	(1,375
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,189)	(1,986)	(2,161
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities		•••	
Net Cash Flows From Financing Activities	(2,189)	(1,986)	(2,161
Net Increase/(Decrease) in Cash	165	274	(287
Opening Cash and Cash Equivalents	423	593	868
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
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## **New South Wales Electoral Commission**

Operating Statement				
	2021-		2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	96,124	88,463	119,296	
Personnel Services Expenses				
Other Operating Expenses	14,451	11,008	14,249	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	6,266	7,766	10,610	
Finance Costs	1,583	840	627	
Other Expenses	66,122	54,407	101,246	
TOTAL EXPENSES EXCLUDING LOSSES	184,546	162,485	246,028	
Revenue		·		
Appropriation Revenue	193,416	158,957	241,779	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	533	534	555	
Transfers to the Crown Entity	(41,207)	(43,901)		
Sales of Goods and Services	3,875	41,974	1,444	
Grants and Contributions		2,725	3,855	
Investment Revenue				
Retained Taxes, Fees and Fines				
Other Revenue	41,309	61	(0)	
Total Revenue	197,926	160,350	247,633	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)	•••	(1,701)		
Net Result	13,380	(3,836)	1,605	

Balance Sheet	2021-	22	2022-23
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>—                                    </b>	Ψ000	<b>QUOU</b>
Current Assets			
Cash Assets	5,727	7,961	5,680
Taxes Receivable		7,901	5,000
Receivables	 2,301	2,301	2,301
Contract Assets	1,901	2,001	2,001
Inventories	90	90	90
Financial Assets at Fair Value			
Other Financial Assets			
Other	3	3	3
Assets Held For Sale		•••	
Total Current Assets	10,022	10,355	8,074
Non Current Assets			
Taxes Receivable	•••	•••	•••
Contract Assets Receivables	•••	•••	•••
Inventories	•••	•••	•••
Financial Assets at Fair Value	•••	•••	•••
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••		
Plant and Equipment	9,867	1,041	1,106
Infrastructure Systems			
Investment Properties			
Right of Use Assets	28,009	27,764	26,246
Intangibles	27,868	20,510	24,434
Other Assets			
Total Non Current Assets	65,744	49,315	51,786
Total Assets	75,766	59,670	59,860
Liabilities			
Current Liabilities			
Taxes Payable			
Payables Contract Liabilities	2,382	2,798	2,798
Other Financial Liabilities at Fair Value	•••		
Borrowings	2,658	2,658	3,666
Provisions	3,842	3,522	3,522
Other	1,901	365	365
Liabilities Associated with Assets Held for Sale			
<b>Total Current Liabilities</b>	10,783	9,343	10,351
Non Current Liabilities			
Taxes Payable			
Payables	•••		
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value			
Borrowings	34,465	33,186	30,763
Provisions Other	648	648	648
Total Non Current Liabilities	25 442	22 024	24 444
	35,113	33,834	31,411
Total Liabilities	45,896	43,177	41,762
Net Assets	29,870	16,493	18,098
Equity Accumulated Funds	29,870	16,493	18,098
Reserves	20,010		.0,000
Capital Equity			
Total Equity	29,870	16,493	18,098
11. 9		,	- 3,000

	2021-22		2022-23	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	95,591	88,620	118,741	
Personnel Services				
Grants and Subsidies				
Finance Costs	1,583	840	627	
Equivalent Income Tax				
Other Payments	80,573	64,566	115,495	
Total Payments	177,747	154,026	234,863	
Receipts		•		
Appropriation	193,416	158,957	241,779	
Cluster Grant Revenue				
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity	(41,207)	(43,901)		
Sale of Goods and Services	3,875	44,338	1,444	
Retained Taxes, Fees and Fines	•••			
Interest Received				
Grants and Contributions		2,725	3,855	
Other Receipts	41,309	93	(0)	
Total Receipts	197,393	162,211	247,078	
Net Cash Flows From Operating Activities	19,646	8,184	12,215	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(9,082)	(407)	(483)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(7,822)	(3,345)	(10,361)	
Net Cash Flows From Investing Activities	(16,904)	(3,752)	(10,844)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(1,701)	(2,497)	(3,652)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation		•••		
Cash Equity Injection to For-Profit Entities	•••	•••		
Net Cash Flows From Financing Activities	(1,701)	(2,497)	(3,652)	
Net Increase/(Decrease) in Cash	1,041	1,936	(2,281)	
Opening Cash and Cash Equivalents	4,686	6,024	7,961	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	5,727	7,961	5,680	

## **Ombudsman's Office**

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,516	18,789	29,889
Personnel Services Expenses			
Other Operating Expenses	2,877	5,973	11,143
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,968	3,153	3,389
Finance Costs	185	185	128
Other Expenses		•••	
TOTAL EXPENSES EXCLUDING LOSSES	28,546	28,100	44,549
Revenue	·		
Appropriation Revenue	25,886	26,048	43,869
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	969	884	1,008
Transfers to the Crown Entity			
Sales of Goods and Services	567	648	584
Grants and Contributions		1,243	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	0	1	0
Total Revenue	27,422	28,824	45,461
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(14)	
Net Result	(1,124)	710	912

		2021-22	
	Budget \$000	Revised \$000	Budget \$000
Accete	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ
Assets Current Assets			
Cash Assets	866	2,398	1,632
Taxes Receivable			1,032
Receivables	907	907	907
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	1,773	3,305	2,53
Non Current Assets			
Taxes Receivable		•••	
Contract Assets Receivables	•••		
Inventories		•••	••
Financial Assets at Fair Value		•••	••
Equity Investments		•••	
Property, Plant and Equipment -		•••	
Land and Building			
Plant and Equipment	2,241	1,725	1,109
Infrastructure Systems	_,		.,
Investment Properties			
Right of Use Assets	5,938	4,972	2,84
Intangibles	946	951	2,449
Other Assets			
Total Non Current Assets	9,124	7,648	6,399
Total Assets	10,897	10,953	8,938
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,263	1,262	1,262
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions	2,939	2,939	3,148
Other	1,790	1,790	1,790
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	5,992	5,991	6,200
Non Current Liabilities	<del></del>	<del></del>	
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	3,954	3,955	807
Provisions	1,023	1,023	1,03
Other Total Non Current Liabilities	4 077	4 978	1 9/1
	4,977	4,978	1,842
Total Liabilities	10,969	10,968	8,041
Net Assets	(72)	(15)	897
Equity Accumulated Funds	(72)	(15)	897
Reserves	(12)	(13)	
Capital Equity			
Total Equity	(72)	(15)	897
	()	(10)	

	2021-22		2022-23
	Budget Revised		Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,547	17,851	28,881
Personnel Services			
Grants and Subsidies			
Finance Costs	168	168	111
Equivalent Income Tax			
Other Payments	2,882	6,280	11,148
Total Payments	23,597	24,299	40,140
Receipts	•	·	
Appropriation	25,886	26,048	43,869
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	567	580	584
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		1,243	
Other Receipts	0	1,013	0
Total Receipts	26,453	28,883	44,453
Net Cash Flows From Operating Activities	2,856	4,584	4,313
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(694)	(261)	(210)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(90)	(334)	(1,930)
Net Cash Flows From Investing Activities	(784)	(595)	(2,140)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,739)	(2,739)	(2,939)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,739)	(2,739)	(2,939)
Net Increase/(Decrease) in Cash	(667)	1,250	(766)
Opening Cash and Cash Equivalents	1,533	1,148	2,398
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	866	2,398	1,632

## **Public Service Commission**

	2021-	-22	2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	20,895	20,139	21,913
Personnel Services Expenses			
Other Operating Expenses	14,407	15,567	17,949
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,235	1,716	868
Finance Costs	25	25	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	37,562	37,448	40,731
Revenue	·	•	
Appropriation Revenue	32,439	30,479	33,124
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	460	613	479
Transfers to the Crown Entity			
Sales of Goods and Services	1,615	3,032	3,042
Grants and Contributions	1,599	2,811	2,897
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	(0)	74	(0)
Total Revenue	36,113	37,010	39,542
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		271	
Net Result	(1,449)	(167)	(1,189)

		2021-22	
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets	4.044	0.040	5 70
Cash Assets	4,811	6,318	5,727
Taxes Receivable Receivables	 294	 294	 294
Contract Assets	294	294	284
Inventories			•••
Financial Assets at Fair Value	•••		
Other Financial Assets	•••		
Other			
Assets Held For Sale			
Total Current Assets	5,105	6,612	6,021
Non Current Assets	· · · · · · · · · · · · · · · · · · ·		
Taxes Receivable	•••		
Contract Assets	•••		
Receivables			
Inventories	•••		
Financial Assets at Fair Value	•••	•••	
Equity Investments Property, Plant and Equipment -	•••	•••	•••
Land and Building			
Plant and Equipment	1,047	992	1,416
Infrastructure Systems			.,
Investment Properties			
Right of Use Assets	1,074		
Intangibles	37	21	
Other Assets			
Total Non Current Assets	2,158	1,014	1,416
Total Assets	7,263	7,626	7,437
Liabilities			
Current Liabilities			
Taxes Payable	:::	_ :::	
Payables	784	784	784
Contract Liabilities	•••	•••	•••
Other Financial Liabilities at Fair Value	 1,172	•••	
Borrowings Provisions	2,851	2,851	3,153
Other	2,001	92	292
Liabilities Associated with Assets Held for Sale			202
Total Current Liabilities	4,808	3,728	4,230
Non Current Liabilities	•	,	•
Taxes Payable			
Payables	•••		
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value			
Borrowings	3	(0)	
Provisions	362	362	59
Other			800
Total Non Current Liabilities	365	362	859
Total Liabilities	5,173	4,089	5,089
Net Assets	2,090	3,536	2,348
Equity Accumulated Funds	2,090	3,536	2,348
Reserves	2,030	3,330	2,340
Capital Equity			
Total Equity	2,090	3,536	2,348
Total Equity	2,090	3,556	2,340

Cash i low Statement	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
Cook Flows From Organiting Activities	φυυυ	φυσυ	φ000
Cash Flows From Operating Activities			
Payments Polated	20.425	10.045	24 424
Employee Related	20,435	19,045	21,434
Personnel Services Grants and Subsidies	•••	•••	•••
Finance Costs	 25	 25	•••
	_		•••
Equivalent Income Tax Other Payments	 14,407	 17,467	17,949
Total Payments	34,867	36,536	39,384
Receipts	34,007	30,330	39,304
	32,439	30,479	33,124
Appropriation Cluster Grant Revenue	32,439		33,124
	•••	•••	•••
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity	•••	•••	•••
Cash transfers to the Crown Entity	•••	•••	•••
Sale of Goods and Services	 1,615	3,032	3,042
Retained Taxes, Fees and Fines	1,013		3,042
Interest Received	•••	•••	•••
Grants and Contributions	1,599	 2,811	2,897
Other Receipts	(0)	2,454	1,000
Total Receipts	35,653	38,776	40,063
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Net Cash Flows From Operating Activities	786	2,240	679
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(270)	(121)	(1,270)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			•••
Net Cash Flows From Investing Activities	(270)	(121)	(1,270)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,261)	(1,311)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities		•••	•••
Net Cash Flows From Financing Activities	(1,261)	(1,311)	
Net Increase/(Decrease) in Cash	(745)	808	(591)
Opening Cash and Cash Equivalents	5,556	5,510	6,318
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	4,811	6,318	5,727