4. PLANNING, INDUSTRY AND ENVIRONMENT CLUSTER

4.1 Agency Expense Summary

		Expenses ^(a)		Сар	ital Expend	iture
Planning, Industry and Environment cluster	2019-20 Est.	2020-21		2019-20 Est.	2020-21	
	Actual	Budget	Change	Actual	Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Planning, Industry and Environment ^{(b) (c)}	3,978.1	4,876.9	22.6	805.3	552.5	(31.4)
Cluster Grants	679.8	619.2	(8.9)			
Total Principal Agency ^(d)	4,657.9	5,496.0	18.0	805.3	552.5	(31.4)
Cluster Agencies						
Environment Protection Authority (e)	174.1	213.6	22.7	5.2	9.5	83.4
Environmental Trust ^(c)	55.6	73.4	32.1			
Natural Resources Commission	8.7	8.6	(1.4)			
Royal Botanic Gardens and Domain Trust ^(f)	57.2	61.4	7.4	9.8	43.6	345.0
Sydney Olympic Park Authority ^(g)	198.9	182.5	(8.3)	61.3	75.6	23.3
Aboriginal Housing Office ^(c)	108.9	142.8	31.1	53.4	85.0	59.1
Biodiversity Conservation Trust of NSW	43.1	38.4	(10.9)	0.1	15.1	N/A
Centennial Park and Moore Park Trust ^(h)	35.1	36.8	4.9	4.1	12.2	198.9
Hunter and Central Coast Development Corporation ⁽ⁱ⁾	81.2	50.2	(38.1)	0.1	8.5	N/A
Lands Administration Ministerial Corporation.	4.1	4.7	(00.1)	0.1		N/A
Luna Park Reserve Trust	3.1	2.1	(31.0)	0.3		N/A
Planning Ministerial Corporation ^(j)	35.1	90.8	(31.0)	28.3	 120.9	327.5
Property NSW ^{(c) (k)}	411.9	462.4	12.3	448.2	26.7	(94.0)
Water Administration Ministerial Corporation .	66.7	48.3	(27.7)	0.7		N/A
Western Sydney Parklands Trust ^{(c) (l)}	14.5	17.2	18.8	32.9	42.8	29.8
Total Cluster Agencies ^(m)	1,298.0	1,433.2	10.4	645.0	439.8	(31.8)

(a) This table shows expenses on an uneliminated basis.

 (b) The Local Land Services, New South Wales Rural Assistance Authority, Regional Growth NSW Development Corporation and NSW Food Authority was transferred to the newly established Regional NSW cluster, effective 2 April 2020.
 (c) Increase in expenses mainly due to COVID 19 stimulus measures.

(c) Increase in expenses mainly due to COVID-19 stimulus measures.

- (d) Personnel Services from Office of Sport (related to Venues management functions) moved to Department of Planning, Industry and Environment (DPIE), 1 July 2019.
- (e) Waste programs and staffing budget, including the Container Deposit Scheme were transferred from Environment Protection Authority (EPA) Staff Agency to DPIE from September 2019. Most functions have since transferred back to EPA, effective 1 August 2020, parts remain in DPIE.
- (f) Increase capital expenditure mainly related to Australian Institute of Botanic Science.
- (g) Decrease in expenses due to the completion of various upgrade works. Increase in capital expenditure mainly due to critical works and maintenance on Stadium Australia.
- (h) Increase in capital expenditure mainly related to minor works and various park upgrade projects.
- (i) Decrease in expenses due to a combination of items including changes in accounting treatment, project expenditure and the timing of land disposals. Increase in capital expenditure mainly due to the reclassification of public infrastructure built on the corporation's land.
- (j) Increase in expenses as a result of underspend in 2019-20 due to delays in land acquisition. Increase in capital expenditure mainly due to land acquisition for open spaces, the Cumberland Plain Conservation Plan and a transport project. Also, underspend in 2019-20 due to delays arising from COVID-19.
- (k) Capital expenditure includes a one-off adjustment in 2019-20 for sub-lease arrangements under AASB 16 Leases accounting standard coming into effect in 2019-20.
- (I) Increase mainly due to NSW Motor Sports Strategy capital project.
- (m) This total excludes an additional \$51.5 million for 2020-21 budget in other funds and trusts within the cluster. The \$51.5m includes transfer in of persons employed in DPIE who are principally involved in providing support to the Office of the Independent Planning Commission, effective 1 July 2020.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

4.2 Financial Statements

Department of Planning, Industry and Environment

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,481,413	1,500,432	1,224,518
Personnel Services Expenses	4,472		
Other Operating Expenses	896,441	775,367	785,637
Grants and Subsidies	2,492,311	2,116,739	3,179,215
Appropriation Expense			
Depreciation and Amortisation	274,546	255,601	263,938
Finance Costs	5,763	9,726	20,239
Other Expenses	0	(0)	22,484
TOTAL EXPENSES EXCLUDING LOSSES	5,154,946	4,657,865	5,496,031
Revenue			
Appropriation Revenue	3,183,305	3,009,671	3,680,784
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	52,237	75,761	40,306
Transfers to the Crown Entity	(62,434)	(54,411)	(62,223)
Sales of Goods and Services	1,043,465	991,688	825,414
Grants and Contributions	817,146	668,823	512,555
Investment Revenue	18,238	24,076	16,888
Retained Taxes, Fees and Fines	8,764	11,462	9,150
Other Revenue	92,868	113,282	110,463
Total Revenue	5,153,589	4,840,352	5,119,606
Gain/(Loss) on Disposal of Non Current Assets	20,711	(19,327)	20,716
Other Gains/(Losses)	(100)	(56,948)	(100)
Net Result	19,254	106,212	(355,809)

	201	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,091,879	968,242	738,389
Taxes Receivable			
Receivables	396,356	409,354	328,688
Contract Assets		(0)	(0)
Inventories	5,035	821	821
Financial Assets at Fair Value Other Financial Assets	5,199	 3,564	 2 564
Other	 (2,287)		3,564
Assets Held For Sale	(2,207)		
Total Current Assets	1,496,182	1,381,981	1,071,462
Non Current Assets	.,	.,	.,,
Taxes Receivable			
Contract Assets			
Receivables	128,169	129,233	129,233
Inventories	7,935	10,767	10,767
Financial Assets at Fair Value	10,854	7,322	7,322
Equity Investments	40	6,548	6,548
Property, Plant and Equipment -		-,	-,
Land and Building	8,089,279	8,524,432	8,493,703
Plant and Equipment	232,146	134,174	114,865
Infrastructure Systems	3,717,486	3,524,490	3,617,683
Investment Properties			
Right of Use Assets	193,678	532,565	694,918
Intangibles	486,843	484,804	501,863
Other Assets			
Total Non Current Assets	12,866,430	13,354,337	13,576,904
Total Assets	14,362,612	14,736,317	14,648,365
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	559,584	294,889	302,240
Contract Liabilities	11,766	31,463	31,747
Other Financial Liabilities at Fair Value			
Borrowings	59,955	37,152	44,495
Provisions	205,668	183,657	186,282
Other	72,805	47,737	47,737
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	909,778	594,898	612,501
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	165,510	573,878	743,133
Provisions	35,891	33,118	33,118
Other	13	1,961	1,961
Total Non Current Liabilities	201,414	608,956	778,211
Total Liabilities	1,111,192	1,203,854	1,390,712
Net Assets	13,251,420	13,532,464	13,257,654
Equity			
Accumulated Funds	13,198,673	12,893,583	12,530,871
Reserves	52,747	638,881	726,783
Capital Equity			
Total Equity	13,251,420	13,532,464	13,257,654
	· · · · · · · · · · · · · · · · · · ·		

	2019	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,425,743	1,401,418	1,183,696
Personnel Services	4,472		
Grants and Subsidies	2,363,587	2,060,670	3,057,695
Finance Costs	4,881	8,952	19,405
Equivalent Income Tax			
Other Payments	922,574	963,050	762,382
Total Payments	4,721,257	4,434,090	5,023,178
Receipts			
Appropriation	3,183,305	3,009,671	3,680,784
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity		0	
Cash transfers to the Crown Entity	(62,434)	(69,085)	(62,223)
Sale of Goods and Services	1,040,943	950,003	833,634
Retained Taxes, Fees and Fines			
Interest Received	19,030	23,606	16,888
Grants and Contributions	760,706	629,836	481,162
Other Receipts	151,653	235,695	177,765
Total Receipts	5,093,203	4,779,726	5,128,010
Net Cash Flows From Operating Activities	371,946	345,636	104,832
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	42,544	18,145	42,544
Purchases of Property, Plant and Equipment	(416,231)	(189,845)	(281,591)
Proceeds from Sale of Investments		8,062	
Purchases of Investments		(6,852)	
Advances Repayments Received			
Advances made			
Other Investing	(29,376)	(33,954)	(41,793)
Net Cash Flows From Investing Activities	(403,063)	(204,445)	(280,840)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		(2,300)	
Repayment of Borrowings and Advances	(60,015)	(39,792)	(53,845)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(60,015)	(42,092)	(53,845)
Net Increase/(Decrease) in Cash	(91,132)	99,099	(229,853)
Opening Cash and Cash Equivalents	357,578	439,106	968,242
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring	825,433	430,036	

Environment Protection Authority

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	100,852	84,089	105,945
Personnel Services Expenses			
Other Operating Expenses	79,608	44,141	58,455
Grants and Subsidies	70,521	42,796	44,518
Appropriation Expense			
Depreciation and Amortisation	4,469	2,987	4,626
Finance Costs	61	55	76
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	255,511	174,068	213,621
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	216,065	112,167	176,705
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,454	2,879	6,176
Transfers to the Crown Entity			
Sales of Goods and Services	33,181	31,945	31,748
Grants and Contributions	5,224	26,889	4,842
Investment Revenue			
Retained Taxes, Fees and Fines	422	1,216	408
Other Revenue	(0)	276	16
Total Revenue	261,346	175,371	219,895
Gain/(Loss) on Disposal of Non Current Assets		(372)	
Other Gains/(Losses)		(118)	
Net Result	5,835	813	6,274

	2019	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	44.000	07 40 4	<u> </u>	
Cash Assets Taxes Receivable	14,090	27,494	28,621	
Receivables	 6,045	5,067	 5,067	
Contract Assets		5,228	5,228	
Inventories		0,220	0,220	
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	20,135	37,789	38,916	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	4,370	4,182	4,166	
Plant and Equipment	3,077	1,948	1,645	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	2,255	2,414	2,166	
Intangibles	19,256	11,191	16,777	
Other Assets				
Total Non Current Assets	28,958	19,735	24,754	
Total Assets	49,092	57,524	63,670	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	6,896	9,972	9,972	
Contract Liabilities		365	365	
Other Financial Liabilities at Fair Value				
Borrowings	419	527	474	
Provisions	9,316	10,677	10,677	
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	16,631	21,542	21,489	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	1,867	1,905	1,739	
Provisions	238	582	582	
Other Total Non Current Liabilities	2,105	2 499	 2 222	
		2,488	2,322	
Total Liabilities	18,736	24,029	23,810	
Net Assets	30,356	33,494	39,859	
Equity Accumulated Funds	28,869	32,187	38,461	
Reserves	1,487	1,307	1,398	
Capital Equity	1,407	1,307	1,080	
		22.404	20.050	
Total Equity	30,356	33,494	39,859	

	2019	-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	94,397	78,785	99,770	
Personnel Services				
Grants and Subsidies	70,521	41,621	44,518	
Finance Costs	61	55	76	
Equivalent Income Tax				
Other Payments	76,603	46,755	58,455	
Total Payments	241,583	167,216	202,819	
Receipts				
Appropriation				
Cluster Grant Revenue	216,065	112,167	176,705	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	33,181	31,985	31,748	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	5,224	22,025	4,842	
Other Receipts	417	6,359	424	
Total Receipts	254,887	172,536	213,719	
Net Cash Flows From Operating Activities	13,304	5,320	10,900	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(550)	(563)	(50)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(11,277)	(4,425)	(9,061)	
Net Cash Flows From Investing Activities	(11,827)	(4,988)	(9,111)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(384)	(496)	(662)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(384)	(496)	(662)	
Net Increase/(Decrease) in Cash	1,093	(164)	1,127	
Opening Cash and Cash Equivalents	12,997	27,658	27,494	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	14,090	27,494	28,621	

Environmental Trust

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	5,464	4,874	5,700
Grants and Subsidies	51,353	50,682	67,704
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	56,817	55,556	73,404
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	49,510	44,345	67,760
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	2,494	2,500	2,440
Investment Revenue			
Retained Taxes, Fees and Fines		1,283	
Other Revenue	2,988	7,929	1,952
Total Revenue	54,991	56,058	72,152
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(283)	
Net Result	(1,826)	219	(1,252)

	201	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,100	4,081	2,829
Taxes Receivable			
Receivables	1,131	3,068	3,068
Contract Assets			
Inventories Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	2,231	7,150	5,898
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets			
	•••		
Total Assets	2,231	7,150	5,898
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	378	3,387	3,387
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions			
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	378	3,387	3,387
	570	3,307	3,307
Non Current Liabilities			
Taxes Payable			
Payables Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions			
Other			
Total Non Current Liabilities			
Total Liabilities	378	3,387	3,387
Net Assets	1,854	3,762	2,510
Equity			
Accumulated Funds	1,854	3,762	2,510
Reserves			
Capital Equity			
Total Equity	1,854	3,762	2,510
			*

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services				
Grants and Subsidies	51,353	50,682	67,704	
Finance Costs				
Equivalent Income Tax				
Other Payments	5,802	6,229	5,700	
Total Payments	57,155	56,911	73,404	
Receipts				
Appropriation				
Cluster Grant Revenue	49,510	44,345	67,760	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services		(283)		
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	2,494	2,500	2,440	
Other Receipts	2,988	9,555	1,952	
Total Receipts	54,991	56,117	72,152	
Net Cash Flows From Operating Activities	(2,164)	(793)	(1,252)	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment				
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities				
Cash Flows From Financing Activities		· · · · · ·		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances				
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities				
Net Increase/(Decrease) in Cash	(2,164)	(793)	(1,252)	
Opening Cash and Cash Equivalents	3,264	4,874	4,081	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring		<u> </u>		
Closing Cash and Cash Equivalents	1,100	4,081	2,829	

Natural Resources Commission

	201	2019-20	
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,208	4,445	4,169
Personnel Services Expenses			
Other Operating Expenses	3,590	3,531	3,611
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	468	562	618
Finance Costs	264	144	162
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	8,530	8,683	8,560
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	6,999	5,245	6,810
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	55	149	56
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions		1,754	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	1,158	1,185	
Total Revenue	8,212	8,333	6,866
Gain/(Loss) on Disposal of Non Current Assets		(2)	
Other Gains/(Losses)		(912)	
Net Result	(318)	(1,264)	(1,694)

	2019	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Assets			
Current Assets		4 000	4-
Cash Assets Taxes Receivable	444	1,080	45
Receivables	 40	 193	 193
Contract Assets			155
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		4 070	
Total Current Assets	484	1,273	238
Non Current Assets			
Taxes Receivable Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	757	813	644
Infrastructure Systems			
Investment Properties			
Right of Use Assets	7,096	4,856	4,407
Intangibles Other Assets			
	7.050		
Total Non Current Assets	7,853	5,669	5,051
Total Assets	8,336	6,943	5,290
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	266	1,013	1,341
Contract Liabilities			
Other Financial Liabilities at Fair Value	 107		
Borrowings Provisions	187 199	313 496	345 496
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	652	1,822	2,182
Non Current Liabilities		.,	_,
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	7,019	5,510	5,191
Provisions	128	153	153
Other			
Total Non Current Liabilities	7,147	5,663	5,344
Total Liabilities	7,799	7,485	7,526
Net Assets	537	(542)	(2,236)
Equity			
Accumulated Funds	537	(542)	(2,236)
Reserves			
Capital Equity			
Total Equity	537	(542)	(2,236)

	2019-20		2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Cash Flows From Operating Activities	φ000	4000	φ000	
Payments				
Employee Related	4,177	4,142	3,812	
Personnel Services				
Grants and Subsidies				
Finance Costs	264	142	162	
Equivalent Income Tax				
Other Payments	3,590	3,332	3,583	
Total Payments	8,030	7,616	7,558	
Receipts	· · ·			
Appropriation				
Cluster Grant Revenue	6,999	5,245	6,810	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services				
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions		1,754		
Other Receipts	1,158	1,545		
Total Receipts	8,157	8,544	6,810	
Net Cash Flows From Operating Activities	127	928	(748)	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment				
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities				
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(176)	(307)	(287)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(176)	(307)	(287)	
Net Increase/(Decrease) in Cash	(49)	621	(1,035)	
Opening Cash and Cash Equivalents	493	459	1,080	
Reclassification of Cash Equivalents			,	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	444	1,080	45	

Royal Botanic Gardens and Domain Trust

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		1,634	
Personnel Services Expenses	30,183	26,339	32,497
Other Operating Expenses	22,312	22,640	22,195
Grants and Subsidies	1	103	
Appropriation Expense			
Depreciation and Amortisation	6,571	6,462	6,726
Finance Costs	7	5	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	59,074	57,182	61,422
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	27,672	41,525	31,568
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		1,634	
Transfers to the Crown Entity			
Sales of Goods and Services	19,841	17,554	13,881
Grants and Contributions	37,859	18,631	50,387
Investment Revenue	116	63	59
Retained Taxes, Fees and Fines	1,153	726	783
Other Revenue	1,550	1,194	677
Total Revenue	88, 192	81,327	97,353
Gain/(Loss) on Disposal of Non Current Assets		(573)	
Other Gains/(Losses)		(214)	(331)
Net Result	29,118	23,358	35,601

	2019	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	5,895	41,599	5,666	
Taxes Receivable				
Receivables Contract Assets	2,026	2,743	2,390	
Inventories	 16	 87	 85	
Financial Assets at Fair Value				
Other Financial Assets	2,668	1,401	9,328	
Other	·	, 	, 	
Assets Held For Sale				
Total Current Assets	10,605	45,830	17,470	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	427,692	400,598	440,899	
Plant and Equipment	357,336	385,245	388,225	
Infrastructure Systems	95,363	96,008	103,910	
Investment Properties				
Right of Use Assets	222	322	261	
Intangibles	1,012	2,941	2,700	
Other Assets	8,435	8,973	9,644	
Total Non Current Assets	890,060	894,088	945,638	
Total Assets	900,665	939,918	963,108	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	5,490	25,758	3,626	
Contract Liabilities	651	2,175	2,419	
Other Financial Liabilities at Fair Value				
Borrowings	121	95	78	
Provisions	2,889	3,020	2,913	
Other	915	1,567	1,500	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	10,066	32,615	10,535	
Non Current Liabilities				
Taxes Payable				
Payables	767	816	877	
Contract Liabilities	1,352	1,397	745	
Other Financial Liabilities at Fair Value				
Borrowings	101	230	183	
Provisions Other	62	78	67	
	0.000	282	4.070	
Total Non Current Liabilities	2,282	2,803	1,872	
Total Liabilities	12,348	35,417	12,407	
Net Assets	888,317	904,500	950,701	
Equity	100 590	521 707	557 150	
Accumulated Funds	499,582	521,707	557,459	
Reserves	388,735	382,794	393,242	
Capital Equity				
Total Equity	888,317	904,500	950,701	

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	30,183	26,339	32,497
Grants and Subsidies	1	103	
Finance Costs	2	5	
Equivalent Income Tax			
Other Payments	25,899	8,658	53,899
Total Payments	56,086	35,104	86,396
Receipts			
Appropriation			
Cluster Grant Revenue	27,672	41,525	31,568
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	19,840	17,192	13,392
Retained Taxes, Fees and Fines			
Interest Received	54	63	59
Grants and Contributions	35,469	12,147	45,870
Other Receipts	6,391	6,290	11,154
Total Receipts	89,427	77,216	102,043
Net Cash Flows From Operating Activities	33,341	42,112	15,647
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		23	
Purchases of Property, Plant and Equipment	(32,484)	(8,844)	(43,526)
Proceeds from Sale of Investments		1,235	
Purchases of Investments	(1)	(26)	(7,927)
Advances Repayments Received			
Advances made			
Other Investing		(817)	
Net Cash Flows From Investing Activities	(32,485)	(8,429)	(51,453)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(129)	(112)	(126)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(129)	(112)	(126)
Net Increase/(Decrease) in Cash	728	33,570	(35,933)
Opening Cash and Cash Equivalents	5,167	8,029	41,599
Reclassification of Cash Equivalents	, 	, 	
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	5,895	41,599	5,666
	0,000	,	0,000

Sydney Olympic Park Authority

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	20,858	30,238	32,238
Other Operating Expenses	46,033	49,116	45,481
Grants and Subsidies	25,500	25,501	4,500
Appropriation Expense			•••
Depreciation and Amortisation	61,939	93,988	100,142
Finance Costs	77	64	104
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	154,407	198,907	182,465
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	16,103	32,649	77,212
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	54,110	40,294	38,015
Grants and Contributions	19,139	18,268	1,979
Investment Revenue	1,852	1,891	2,026
Retained Taxes, Fees and Fines	599	537	599
Other Revenue	46,837	20,090	11,813
Total Revenue	138,639	113,729	131,645
Gain/(Loss) on Disposal of Non Current Assets	11,500	(151)	
Other Gains/(Losses)		(9)	
Net Result	(4,268)	(85,338)	(50,820)

Budget Est Actual Budget Stop Assets 500 500 500 Current Assets 28,870 72,349 49,509 Tasse Receivable 22,432 9,945 5,546 Contract Assts 90 64 64 Financial Assets at Fair Value 88,906		2019	9-20	2020-21
Assets 28,870 72,349 49,509 Taxes Receivable 22,432 9,945 5,546 Contract Assets Inventiories 90 64 64 Financial Assets at Fair Value 88,906 Other Financial Assets 1.351 1,751 Other Financial Assets Total Current Assets 140,298 83,708 57,549 Non Current Assets Taxes Receivable Financial Assets at Fair Value Financial Assets at Fair Value <th></th> <th>Budget</th> <th>Est. Actual</th> <th>Budget</th>		Budget	Est. Actual	Budget
Current Assets 28,870 72,349 49,509 Taxes Receivable 22,452 9,945 5,646 Receivables 22,452 9,945 5,646 Contract Assets 680 Financial Assets at Fair Value 88,906 680 Other 1,351 1,751 Other Financial Assets 1,351 1,751 Other Sale Total Current Assets 140,298 83,708 57,59 Non Current Assets Taxes Receivable Contract Assets Taxes Receivable Contract Assets Fauly Investinemes <td>Assots</td> <td></td> <td></td> <td><u>\$000</u></td>	Assots			<u>\$000</u>
Cash Assets 28,870 72,34 49,599 Taxes Receivable 22,432 9,945 5,546 Contract Assets 22,432 9,945 5,546 Financial Assets at Fair Value 88,906 680 Other Financial Assets 1,351 1,751 Other Assets Field For Sale Total Current Assets 140,298 83,708 57,549 Non Current Assets Taxes Receivable Contract Assets Taxes Receivable				
Taxes Receivable		28.870	72 340	10 500
Receivables 22,432 9,945 5.566 Contract Assets at Fair Value 88,906 680 Other Financial Assets at Fair Value 88,906 680 Other Financial Assets 1.351 1.751 Other Assets Held For Sale Total Current Assets 140,298 83,708 57,549 Non Current Assets Receivable Financial Assets at Fair Value Financial Assets at Fair Value	-	20,070	72,549	49,509
Contract Assets 90 64 64 Inventories 90 64 64 Financial Assets Teair Value 88,906 680 Other Financial Assets 1,351 1,751 Other Sale Total Current Assets 140,298 83,708 83,708 67,549 Non Current Assets <td></td> <td>22.432</td> <td>9.945</td> <td>5.546</td>		22.432	9.945	5.546
Financial Assets 1 Fair Value 88,906 680 Other Financial Assets		,		
Other Financial Assets 1,351 1,751 Other Assets Heid For Sale Total Current Assets 140,298 83,708 57,549 Non Current Assets Receivable Francial Assets at Fair Value Financial Assets at Fair Value	Inventories	90		64
Other Assets Held For Sale	Financial Assets at Fair Value	88,906		680
Assets Held For Sale	Other Financial Assets		1,351	1,751
Total Current Assets 140,298 83,708 57,549 Non Current Assets	•			
Non Current Assets	Assets Held For Sale			
Taxes Receivable	Total Current Assets	140,298	83,708	57,549
Contract Assets				
Receivables 65,008 42,169 (0) Inventories				
Inventories				
Financial Assets at Fair Value 72,277 71,877 Equity Investments Property, Plant and Equipment -		65,008	42,169	(0)
Equity Investments				
Property, Plant and Equipment - Land and Building 1,437,645 2,102,273 2,262,985 Plant and Equipment 51,930 140,473 170,669 Infrastructure Systems 296,367 383,791 375,158 Investment Properties			12,211	/1,8//
Land and Building 1,437,645 2,102,273 2,262,985 Plant and Equipment 51,930 140,473 170,869 Infrastructure Systems 296,367 383,791 375,158 Investment Properties				
Plant and Equipment 51,930 140,473 170,869 Investment Properties		1 / 37 6/ 5	2 102 273	2 262 085
Infrastructure Systems 296,367 383,791 375,158 Investment Properties				
Investment Properties				
Right of Use Assets 2,016 1,011 894 Intragibles <td< td=""><td></td><td></td><td></td><td></td></td<>				
Intangibles		2,016	1,011	894
Total Non Current Assets 2,409,692 2,864,847 2,889,466 Total Assets 2,549,990 2,948,555 2,947,015 Liabilities Current Liabilities		· ···		
Total Assets 2,549,990 2,948,555 2,947,015 Liabilities Current Liabilities	Other Assets	556,726	122,853	7,683
Liabilities Current Liabilities Taxes Payable	Total Non Current Assets	2,409,692	2,864,847	2,889,466
Current Liabilities	Total Assets	2,549,990	2,948,555	2,947,015
Taxes Payable Payables 12,662 14,461 14,461 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 127 72 391 Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Taxes Payable Contract Liabilities Borrowings 1,960 1,558 2,848 Borrowings 79 106 106 Other 1,616	Liabilities			
Payables 12,662 14,461 14,461 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 127 72 391 Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Taxes Payables Contract Liabilities Borrowings 1,960 1,558 2,848 Provisions Other 1,616 Borrowings 1,960 1,558 2,848 Provisions Total Non Current Liabilities 3,655 1,664	Current Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 127 72 391 Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions Other Financial Liabilities 3,655 1,664 2,954 Total Non Current Liabilities 2,527,676 2,924,311 2,921,162				
Other Financial Liabilities at Fair Value Borrowings 127 72 391 Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions Other 1,616		12,662	14,461	14,461
Borrowings 127 72 391 Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,580,714 1,330,422				
Provisions 3,225 3,947 3,947 Other 2,645 4,100 4,100 Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 2,527,676 2,924,311 2,921,162 Total Liabilities 1,350,980 1,593,889 1,580,714 <td></td> <td></td> <td></td> <td></td>				
Other Liabilities Associated with Assets Held for Sale 2,645 4,100 4,100 Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity	5			
Liabilities Associated with Assets Held for Sale Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 2,22,7676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				
Total Current Liabilities 18,659 22,580 22,899 Non Current Liabilities <td< td=""><td></td><td>2,045</td><td></td><td>4,100</td></td<>		2,045		4,100
Non Current Liabilities		18.659	· · ·	22,899
Taxes Payable				,000
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				
Other Financial Liabilities at Fair Value				
Borrowings 1,960 1,558 2,848 Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				
Provisions 79 106 106 Other 1,616 Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				2,848
Total Non Current Liabilities 3,655 1,664 2,954 Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds Reserves 1,350,980 1,593,889 1,580,714 Capital Equity		79	106	
Total Liabilities 22,314 24,244 25,853 Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity	Other	1,616		
Net Assets 2,527,676 2,924,311 2,921,162 Equity Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity	Total Non Current Liabilities	3,655	1,664	2,954
Equity 1,350,980 1,593,889 1,580,714 Accumulated Funds 1,176,697 1,330,422 1,340,448 Capital Equity	Total Liabilities	22,314	24,244	25,853
Accumulated Funds 1,350,980 1,593,889 1,580,714 Reserves 1,176,697 1,330,422 1,340,448 Capital Equity	Net Assets	2,527,676	2,924,311	2,921,162
Reserves 1,176,697 1,330,422 1,340,448 Capital Equity				
Capital Equity				
		1,176,697	1,330,422	1,340,448
Total Equity 2.527.676 2.924.311 2.921.162				
	Total Equity	2,527,676	2,924,311	2,921,162

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	20,858	30,238	32,238
Grants and Subsidies	25,500	25,501	4,500
Finance Costs	77	64	104
Equivalent Income Tax			
Other Payments	56,063	24,223	45,481
Total Payments	102,498	80,026	82,323
Receipts			
Appropriation			
Cluster Grant Revenue	16,103	32,649	77,212
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	54,110	43,998	38,015
Retained Taxes, Fees and Fines			
Interest Received	1,345	1,665	1,346
Grants and Contributions	2,048	5,107	1,979
Other Receipts	13,140	31,497	14,912
Total Receipts	86,745	114,916	133,465
Net Cash Flows From Operating Activities	(15,753)	34,890	51,142
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	11,500	2,400	
Purchases of Property, Plant and Equipment	(23,587)	(58,807)	(75,591)
Proceeds from Sale of Investments		27,991	
Purchases of Investments		(9,400)	
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(12,087)	(37,816)	(75,591)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			1,462
Repayment of Borrowings and Advances	(52)	(43)	147
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(52)	(43)	1,609
Net Increase/(Decrease) in Cash	(27,892)	(2,969)	(22,840)
Opening Cash and Cash Equivalents	56,762	75,317	72,349
Reclassification of Cash Equivalents			,
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	28,870	72,349	49,509
▼ 1 10 10	- / - / -	1	- /

Aboriginal Housing Office

	201	9-20	2020-21 Budget
	Budget	udget Est. Actual	
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	15,285	15,570	16,766
Other Operating Expenses	61,281	59,765	67,233
Grants and Subsidies	25,019	12,646	37,141
Appropriation Expense			
Depreciation and Amortisation	21,318	20,902	21,641
Finance Costs	51	11	6
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	122,954	108,895	142,787
Revenue			
Appropriation Revenue			
Cluster Grant Revenue		11	32,843
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	55,984	56,131	56,104
Grants and Contributions	71,585	68,696	98,742
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		33,660	9,442
Total Revenue	127,568	158,499	197,131
Gain/(Loss) on Disposal of Non Current Assets		(6,084)	
Other Gains/(Losses)	(1,453)	(4,805)	(7,509)
Net Result	3,161	38,716	46,834

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	0.074	40.450	0.005	
Cash Assets	3,874	10,152	2,005	
Taxes Receivable Receivables	 1 500	3,727	 2 020	
Contract Assets	1,500	,	3,829	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	5,374	13,879	5,834	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -	o / o / oo=			
Land and Building	2,164,637	2,164,811	2,219,634	
Plant and Equipment	1,140	215	660	
Infrastructure Systems				
Investment Properties	 1,875	 518	 137	
Right of Use Assets Intangibles				
Other Assets				
Total Non Current Assets	2,167,652	2,165,543	2,220,430	
		· · · ·		
Total Assets	2,173,026	2,179,422	2,226,265	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	24,608	17,520	18,083	
Contract Liabilities				
Other Financial Liabilities at Fair Value Borrowings	 348	 397	 243	
Provisions				
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	24,956	17,917	18,326	
Non Current Liabilities	_ ,,,,,	,	,010	
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	1,577	230	(1)	
Provisions	302	11,435	11,435	
Other	213	213	213	
Total Non Current Liabilities	2,092	11,878	11,647	
Total Liabilities	27,048	29,795	29,973	
Net Assets	2,145,978	2,149,628	2,196,292	
Equity				
Accumulated Funds	983,019	1,039,658	1,086,492	
Reserves	1,162,959	1,109,970	1,109,800	
Capital Equity				
Total Equity	2,145,978	2,149,628	2,196,292	

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		1	
Personnel Services	15,285	15,570	16,766
Grants and Subsidies	25,019	12,646	37,141
Finance Costs	51	11	6
Equivalent Income Tax			
Other Payments	61,329	56,332	70,141
Total Payments	101,684	84,561	124,054
Receipts			
Appropriation			
Cluster Grant Revenue		11	32,843
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	55,984	55,418	56,104
Retained Taxes, Fees and Fines	(553)		(553)
Interest Received			
Grants and Contributions	71,585	65,546	96,041
Other Receipts	(71)	15,437	9,331
Total Receipts	126,944	136,413	193,766
Net Cash Flows From Operating Activities	25,260	51,852	69,712
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,960	1,185	3,190
Purchases of Property, Plant and Equipment	(35,312)	(52,982)	(80,665)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(33,352)	(51,797)	(77,475)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(329)	(365)	(385)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(329)	(365)	(385)
Net Increase/(Decrease) in Cash	(8,421)	(310)	(8,148)
Opening Cash and Cash Equivalents	12,295	10,463	10,152
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring		<u> </u>	
Closing Cash and Cash Equivalents	3,874	10,152	2,005

Biodiversity Conservation Trust of NSW

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	11,482	12,920	14,682
Other Operating Expenses	6,409	24,197	14,127
Grants and Subsidies	13,425	5,846	9,492
Appropriation Expense			
Depreciation and Amortisation	3	111	86
Finance Costs		9	6
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	31,319	43,084	38,393
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	15,240	15,240	20,487
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	439	66	(6)
Grants and Contributions	53,162	57,835	55,635
Investment Revenue	499	(3,033)	4,546
Retained Taxes, Fees and Fines	995		(23)
Other Revenue	499	639	1,259
Total Revenue	70,834	70,748	81,898
Gain/(Loss) on Disposal of Non Current Assets		291	
Other Gains/(Losses)		620	
Net Result	39,515	28,576	43,505

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	00.000	07 574	04 00 4	
Cash Assets Taxes Receivable	86,209	37,571	81,084	
Receivables	 314	 73	73	
Contract Assets				
Inventories	30,000	26,406	26,406	
Financial Assets at Fair Value		76,153	76,153	
Other Financial Assets				
Other Assets Held For Sale	 13,213	9,696	 9,696	
Total Current Assets	129,737	149,898	<u> </u>	
Non Current Assets	120,101	140,000	100,411	
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	2,548	67	67	
Infrastructure Systems Investment Properties				
Right of Use Assets	 8	 217	 215	
Intangibles	2,500	217	215	
Other Assets	2,000			
Total Non Current Assets	5,056	285	283	
Total Assets	134,793	150,183	193,694	
Liabilities	104,100	100,100	100,004	
Current Liabilities				
Taxes Payable				
Payables	 1,694	 1,933	1,933	
Contract Liabilities	1,001	290	290	
Other Financial Liabilities at Fair Value				
Borrowings	4	112	105	
Provisions	382	28,191	28,191	
Other	0			
Liabilities Associated with Assets Held for Sale	··· _			
Total Current Liabilities	2,079	30,526	30,519	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings Provisions	3	111 29	124 29	
Other		29		
Total Non Current Liabilities	3	139	152	
Total Liabilities	2,082	30,665	30,671	
Net Assets Equity	132,711	119,518	163,023	
Accumulated Funds	132,711	119,518	163,023	
Reserves				
Capital Equity				
Total Equity	132,711	119,518	163,023	
	· · · ·			

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		(29)	
Personnel Services	11,482	12,920	14,682
Grants and Subsidies	13,425	5,846	9,492
Finance Costs		9	6
Equivalent Income Tax			
Other Payments	27,430	26,411	14,127
Total Payments	52,337	45,158	38,307
Receipts			
Appropriation			
Cluster Grant Revenue	15,240	15,240	20,487
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	439	66	(6)
Retained Taxes, Fees and Fines			
Interest Received	499	346	4,546
Grants and Contributions	53,162	58,125	55,635
Other Receipts	1,494	5,308	1,236
Total Receipts	70,834	79,086	81,898
Net Cash Flows From Operating Activities	18,497	33,927	43,591
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	3,143	15,000
Purchases of Property, Plant and Equipment	(17,500)	(27)	(15,000)
Proceeds from Sale of Investments			
Purchases of Investments		(79,532)	
Advances Repayments Received			
Advances made			
Other Investing	(2,500)		
Net Cash Flows From Investing Activities	(5,000)	(76,415)	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(4)	(98)	(78)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(4)	(98)	(78)
Net Increase/(Decrease) in Cash	13,493	(42,586)	43,513
Opening Cash and Cash Equivalents	72,716	80,157	37,571
Reclassification of Cash Equivalents	_,		- , •
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	86,209	37,571	81,084
Crosing Cash and Cash Equivalents	00,209	51,511	01,004

Centennial Park and Moore Park Trust

	2019-20		2020-21			
	Budget	Budget	Budget	Budget	Est. Actual	Budget
	\$000	\$000	\$000			
Expenses Excluding Losses						
Operating Expenses -						
Employee Related		443				
Personnel Services Expenses	7,688	6,368	6,790			
Other Operating Expenses	19,875	21,049	22,199			
Grants and Subsidies						
Appropriation Expense						
Depreciation and Amortisation	7,417	7,258	7,851			
Finance Costs	2	1	3			
Other Expenses						
TOTAL EXPENSES EXCLUDING LOSSES	34,981	35,119	36,843			
Revenue						
Appropriation Revenue						
Cluster Grant Revenue	4,175	10,349	7,490			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		443				
Transfers to the Crown Entity						
Sales of Goods and Services	28,923	23,217	26,123			
Grants and Contributions	4,211	3,088	4,871			
Investment Revenue	119	114	54			
Retained Taxes, Fees and Fines	419	201	357			
Other Revenue	1,000	2,581	709			
Total Revenue	38,847	39,993	39,604			
Gain/(Loss) on Disposal of Non Current Assets		(361)				
Other Gains/(Losses)		(1,335)	(2,150)			
Net Result	3,866	3,178	611			

	2019	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	0.007	40 740	4 707	
Cash Assets Taxes Receivable	2,087	12,749	1,707	
Receivables	2,797	4,207	 1,671	
Contract Assets	2,191	4,207	1,071	
Inventories	218	174	197	
Financial Assets at Fair Value				
Other Financial Assets		2,909	4,000	
Other				
Assets Held For Sale				
Total Current Assets	5,102	20,040	7,575	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -	755,537	744 704	756 265	
Land and Building Plant and Equipment	365	744,731 1,285	756,365 1,073	
Infrastructure Systems	472,723	458,314	472,435	
Investment Properties	472,725		472,433	
Right of Use Assets	103	 104	143	
Intangibles	1,949	1,301	1,052	
Other Assets	2,915		1,365	
Total Non Current Assets	1,233,592	1,205,735	1,232,431	
Total Assets	1,238,694	1,225,775	1,240,007	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	3,762	6,313	3,524	
Contract Liabilities	•,• •=	799	677	
Other Financial Liabilities at Fair Value				
Borrowings	63	40	43	
Provisions	739	651	668	
Other	2,058	963	455	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	6,622	8,767	5,366	
Non Current Liabilities				
Taxes Payable				
Payables	265		0	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	40	65	100	
Provisions		11	11	
Other	205	79		
Total Non Current Liabilities	305	155	111	
Total Liabilities	6,927	8,922	5,477	
Net Assets	1,231,767	1,216,853	1,234,529	
Equity Accumulated Funds	667,973	668,728	668,959	
Reserves	563,795	548,124	565,570	
Capital Equity	000,100	010,124	000,010	
Total Equity	1,231,767	1,216,853	1,234,529	
iour Equity	1,201,707	1,210,000	1,207,023	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services	7,688	6,368	6,790	
Grants and Subsidies				
Finance Costs	1	1	3	
Equivalent Income Tax				
Other Payments	17,802	24,864	31,580	
Total Payments	25,491	31,233	38,373	
Receipts				
Appropriation				
Cluster Grant Revenue	4,175	10,349	7,490	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	28,329	20,690	25,887	
Retained Taxes, Fees and Fines				
Interest Received	119	114	54	
Grants and Contributions	2,922	1,345	775	
Other Receipts	(2,716)	9,380	6,359	
Total Receipts	32,829	41,878	40,565	
Net Cash Flows From Operating Activities	7,338	10,645	2,192	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(11,368)	(3,967)	(12,079)	
Proceeds from Sale of Investments		1,772	3,909	
Purchases of Investments		(63)	(5,000)	
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities	(11,368)	(2,258)	(13,170)	
Cash Flows From Financing Activities	· · ·	· · · · · ·		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(65)	(61)	(64)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(65)	(61)	(64)	
Net Increase/(Decrease) in Cash	(4,095)	8,326	(11,042)	
Opening Cash and Cash Equivalents	6,182	4,423	12,749	
Reclassification of Cash Equivalents	-,		,	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	2,087	12,749	1,707	
orosing vasir and vasir Equivalents	2,007	12,143	1,707	

Hunter and Central Coast Development Corporation

	201	9-20	2020-21
	Budget	udget Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	11	3	11
Personnel Services Expenses	6,439	4,289	5,034
Other Operating Expenses	61,461	45,293	37,445
Grants and Subsidies	38,113	26,415	6,450
Appropriation Expense			
Depreciation and Amortisation	1,029	1,013	1,241
Finance Costs	3	4	15
Other Expenses		4,138	
TOTAL EXPENSES EXCLUDING LOSSES	107,056	81,154	50,196
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	16,997	13,497	6,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	56,684	27,167	34,788
Grants and Contributions	2,562	1,898	2,078
Investment Revenue	649	539	246
Retained Taxes, Fees and Fines			
Other Revenue	96	632	1,971
Total Revenue	76,987	43,734	45,464
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	<u></u>		
Net Result	(30,068)	(37,421)	(4,732)

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	54,948	22,578	35,609	
Taxes Receivable				
Receivables Contract Assets	1,200	3,283	2,736	
Inventories	 9,282	 8,188	33,292	
Financial Assets at Fair Value	5,202	0,100	00,202	
Other Financial Assets		30,000		
Other				
Assets Held For Sale				
Total Current Assets	65,430	64,049	71,638	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories	29,468	24,518	16,242	
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	14,775	48,742	53,686	
Plant and Equipment	92	172	259	
Infrastructure Systems	12,303	11,927	42,291	
Investment Properties				
Right of Use Assets	64	149	1,509	
Intangibles				
Other Assets				
Total Non Current Assets	56,702	85,508	113,987	
Total Assets	122,131	149,557	185,624	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	14,649	5,156	9,427	
Contract Liabilities		712	712	
Other Financial Liabilities at Fair Value				
Borrowings	57	147	123	
Provisions	460	2,059	2,059	
Other		31	31	
Liabilities Associated with Assets Held for Sale	<u> </u>			
Total Current Liabilities	15,166	8,104	12,351	
Non Current Liabilities				
Taxes Payable				
Payables		59	59	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	6	6	1,873	
Provisions	30	11,351	11,351	
Other				
Total Non Current Liabilities	36	11,417	13,284	
Total Liabilities	15,202	19,521	25,635	
Net Assets	106,929	130,037	159,990	
Equity	100 000	00 440	100.005	
Accumulated Funds	106,929	99,142	129,095	
Reserves Capital Equity		30,895	30,895	
Capital Equity				
Total Equity	106,929	130,037	159,990	

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	11	3	11
Personnel Services	6,439	4,289	5,034
Grants and Subsidies	38,113	26,415	6,450
Finance Costs	3	4	15
Equivalent Income Tax			
Other Payments	48,257	45,272	42,362
Total Payments	92,823	75,982	53,872
Receipts			
Appropriation			
Cluster Grant Revenue	16,997	13,497	6,382
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	56,684	21,402	34,788
Retained Taxes, Fees and Fines			
Interest Received	604	693	246
Grants and Contributions	2,562	1,898	2,078
Other Receipts	96	12,247	1,323
Total Receipts	76,942	49,738	44,817
Net Cash Flows From Operating Activities	(15,880)	(26,244)	(9,056)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(800)	(42)	(7,872)
Proceeds from Sale of Investments	30,000		30,000
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			86
Net Cash Flows From Investing Activities	29,200	(42)	22,214
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(145)	(150)	(127)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(145)	(150)	(127)
Net Increase/(Decrease) in Cash	13,175	(26,437)	13,031
Opening Cash and Cash Equivalents	41,773	49,014	22,578
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	54,948	22,578	35,609
	· · · ·		· · · ·

Lands Administration Ministerial Corporation

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		178	
Personnel Services Expenses			
Other Operating Expenses	2,194	2,264	2,129
Grants and Subsidies	1,904	40	1,854
Appropriation Expense			
Depreciation and Amortisation	734	1,657	734
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	4,831	4,139	4,716
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	(4,308)		(98)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity	(100)	(118)	(100)
Sales of Goods and Services	4,484	4,601	4,482
Grants and Contributions	0	159	(0)
Investment Revenue	727	870	717
Retained Taxes, Fees and Fines	(0)		C
Other Revenue		143	
Total Revenue	804	5,655	5,000
Gain/(Loss) on Disposal of Non Current Assets		(11)	
Other Gains/(Losses)	(200)	36,718	(200)
Net Result	(4,227)	38,224	84

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	40,257	44,538	47,488	
Taxes Receivable				
Receivables	2,106	1,506	1,121	
Contract Assets				
Inventories				
Financial Assets at Fair Value Other Financial Assets		189 317	189 317	
Other			-	
Assets Held For Sale				
Total Current Assets	42,362	46,550	49,114	
Non Current Assets	1		- ,	
Taxes Receivable				
Contract Assets				
Receivables	6,312	0	24	
Inventories				
Financial Assets at Fair Value		1,757	1,757	
Equity Investments				
Property, Plant and Equipment -				
Land and Building	147,189	158,276	155,702	
Plant and Equipment	181	31	5	
Infrastructure Systems	5,108	6,542	6,514	
Investment Properties				
Right of Use Assets				
Intangibles				
Other Assets		28,098	28,098	
Total Non Current Assets	158,792	194,703	192,099	
Total Assets	201,154	241,253	241,213	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	616	919	796	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions	104	118	118	
Other	603	347	347	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	1,323	1,383	1,260	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings Provisions				
Other				
Total Non Current Liabilities				
Total Liabilities	1,323	1,383	1,260	
Net Assets	199,831	239,869	239,953	
Equity				
Accumulated Funds	199,831	238,113	238,197	
Reserves		1,756	1,756	
Capital Equity				
Total Equity	199,831	239,869	239,953	
		1000	1000	

	2019-20		2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Cash Flows From Operating Activities				
Payments				
Employee Related		201		
Personnel Services				
Grants and Subsidies	440	25	460	
Finance Costs				
Equivalent Income Tax				
Other Payments	3,194	6,729	2,252	
Total Payments	3,634	6,955	2,712	
Receipts				
Appropriation				
Cluster Grant Revenue	(4,308)		(98)	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity	(1,048)	(1,473)	(100)	
Sale of Goods and Services	4,484	2,769	4,482	
Retained Taxes, Fees and Fines	(200)	(677)	(200)	
Interest Received	727	870	717	
Grants and Contributions	0	159	(0)	
Other Receipts	40	2,178	361	
Total Receipts	(304)	3,826	5,161	
Net Cash Flows From Operating Activities	(3,938)	(3,129)	2,450	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	500		500	
Purchases of Property, Plant and Equipment		(478)		
Proceeds from Sale of Investments		(113)		
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities	500	(591)	500	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances				
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities				
Net Increase/(Decrease) in Cash	(3,438)	(3,719)	2,950	
Opening Cash and Cash Equivalents	43,694	48,587	44,538	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring		(329)		
Closing Cash and Cash Equivalents	40,257	44,538	47,488	

Luna Park Reserve Trust

	2019-20		2020-21		
	Budget	Budget	Budget	Est. Actual	Budget
	\$000	\$000	\$000		
Expenses Excluding Losses					
Operating Expenses -					
Employee Related					
Personnel Services Expenses					
Other Operating Expenses	1,199	2,204	1,232		
Grants and Subsidies					
Appropriation Expense					
Depreciation and Amortisation	879	889	901		
Finance Costs					
Other Expenses					
TOTAL EXPENSES EXCLUDING LOSSES	2,078	3,093	2,133		
Revenue					
Appropriation Revenue					
Cluster Grant Revenue		800	900		
Acceptance by Crown Entity of Employee Benefits and Other Liabilities					
Transfers to the Crown Entity					
Sales of Goods and Services	1,980	1,805	1,120		
Grants and Contributions					
Investment Revenue	106	11	110		
Retained Taxes, Fees and Fines					
Other Revenue					
Total Revenue	2,087	2,616	2,129		
Gain/(Loss) on Disposal of Non Current Assets					
Other Gains/(Losses)					
Net Result	9	(477)	(4)		

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	2,830	1,429	2,880	
Taxes Receivable				
Receivables	559	631	633	
Contract Assets				
Inventories Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	3,389	2,061	3,512	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building	34,063	33,845	33,736	
Plant and Equipment				
Infrastructure Systems	7,016	8,339	8,001	
Investment Properties				
Right of Use Assets				
Intangibles Other Assets				
		<u> </u>		
Total Non Current Assets	41,079	42,184	41,737	
Total Assets	44,468	44,245	45,249	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	444	410	410	
Contract Liabilities				
Other Financial Liabilities at Fair Value Borrowings			556	
Provisions				
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	444	410	966	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions				
Other		<u> </u>		
Total Non Current Liabilities				
Total Liabilities	444	410	966	
Net Assets	44,024	43,835	44,283	
Equity				
Accumulated Funds	7,810	7,332	7,325	
Reserves	36,214	36,503	36,958	
Capital Equity				
Total Equity	44,024	43,835	44,283	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services				
Grants and Subsidies				
Finance Costs				
Equivalent Income Tax				
Other Payments	1,030	2,320	1,232	
Total Payments	1,030	2,320	1,232	
Receipts				
Appropriation				
Cluster Grant Revenue		800	900	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	1,980	1,805	1,120	
Retained Taxes, Fees and Fines				
Interest Received	138	11	110	
Grants and Contributions				
Other Receipts	(203)	(472)	(3)	
Total Receipts	1,916	2,143	2,126	
Net Cash Flows From Operating Activities	886	(176)	894	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment		(397)		
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities		(397)		
Cash Flows From Financing Activities	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances				
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities				
Net Increase/(Decrease) in Cash	886	(573)	894	
Opening Cash and Cash Equivalents	1,944	2,003	1,429	
Reclassification of Cash Equivalents			,	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	2,830	1,429	2,324	
		*		

Planning Ministerial Corporation

	2019-20		2020-21
	Budget	Budget Est. Actual	
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	48		48
Personnel Services Expenses	3,579	3,206	3,508
Other Operating Expenses	12,795	11,662	12,533
Grants and Subsidies	78,500	11,664	59,000
Appropriation Expense			•••
Depreciation and Amortisation	799	2,209	1,166
Finance Costs	14,556	6,315	14,556
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	110,277	35,055	90,812
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	12,500	4,515	16,526
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	1,474	2,667	904
Grants and Contributions	19,500	1,278	10,000
Investment Revenue	3,108	251	3,032
Retained Taxes, Fees and Fines	8,716	8,778	8,716
Other Revenue	0	132	C
Total Revenue	45,298	17,621	39,179
Gain/(Loss) on Disposal of Non Current Assets	18,596	66,565	18,596
Other Gains/(Losses)			
Net Result	(46,383)	49,130	(33,037)

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	07 50 4	00.047	404.074	
Cash Assets Taxes Receivable	37,504	82,317	101,674	
Receivables	 3,337	 52,058	2,203	
Contract Assets			2,203	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets	6,087	4,266	4,266	
Other				
Assets Held For Sale	651			
Total Current Assets	47,579	138,640	108,143	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables		904	904	
Inventories				
Financial Assets at Fair Value				
Equity Investments Property, Plant and Equipment -				
Land and Building	1,809,674	1,707,933	1,747,717	
Plant and Equipment	792	718	688	
Infrastructure Systems				
Investment Properties				
Right of Use Assets				
Intangibles	188	16,330	16,330	
Other Assets				
Total Non Current Assets	1,810,654	1,725,886	1,765,640	
Total Assets	1,858,232	1,864,526	1,873,783	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	8,104	16,976	16,976	
Contract Liabilities		19	19	
Other Financial Liabilities at Fair Value				
Borrowings	17,822	23,150	33,150	
Provisions Other	 4 709	56	56	
Liabilities Associated with Assets Held for Sale	4,708	4,484	4,484	
		44 695	E4 C9E	
Total Current Liabilities	30,634	44,685	54,685	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities Other Financial Liabilities at Fair Value				
Borrowings	 200,887	 146,558	 178,852	
Provisions	200,007	17,240	17,240	
Other				
Total Non Current Liabilities	200,887	163,798	196,092	
Total Liabilities	231,521	208,483	250,777	
Net Assets	1,626,711	1,656,043	1,623,006	
Equity				
Accumulated Funds	611,174	690,236	677,199	
Reserves	1,015,537	965,807	945,807	
Capital Equity				
Total Equity	1,626,711	1,656,043	1,623,006	
			1	

2019-20 2020-21 Budget Est. Actual Budget \$000 \$000 \$000 Cash Flows From Operating Activities Yes Yes Employee Related 48 48 Personnel Services 3,579 3,206 3,508
Cash Flows From Operating ActivitiesPaymentsEmployee Related4848
PaymentsEmployee Related4848
Employee Related 48 48
Personnel Services 3 579 3 206 3 508
Grants and Subsidies 4,000 11,430 4,000
Finance Costs 14,556 6,334 14,556
Equivalent Income Tax
Other Payments 16,795 19,599 16,533
Total Payments 38,978 40,569 38,646
Receipts
Appropriation
Cluster Grant Revenue 12,500 4,515 16,526
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services 1,474 15,122 904
Retained Taxes, Fees and Fines
Interest Received 3,108 251 3,032
Grants and Contributions 19,500 1,278 10,000
Other Receipts 12,716 (33,489) 62,571
Total Receipts 49,298 (12,322) 93,034
Net Cash Flows From Operating Activities10,320(52,891)54,388
Cash Flows From Investing Activities
Proceeds from Sale of Property, Plant and Equipment 43,596 111,242 43,596
Purchases of Property, Plant and Equipment(102,000)(28,286)(120,920)
Proceeds from Sale of Investments
Purchases of Investments (78)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities(58,404)82,878(77,324)
Cash Flows From Financing Activities
Proceeds from Borrowings and Advances 25,000 42,294
Repayment of Borrowings and Advances 4,097
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities25,0004,09742,294
Net Increase/(Decrease) in Cash (23,084) 34,084 19,358
Opening Cash and Cash Equivalents 60,588 48,233 82,317
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents 37,504 82,317 101,674

Property NSW

	2019-20		2020-21
	Budget	Budget Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			19
Personnel Services Expenses	50,980	38,718	20,840
Other Operating Expenses	128,373	232,229	240,214
Grants and Subsidies	94,238	6,814	4,232
Appropriation Expense			
Depreciation and Amortisation	70,234	49,499	84,071
Finance Costs	99,722	84,653	113,040
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	443,546	411,913	462,415
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	28,600	30,633	51,412
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	232,530	291,891	246,426
Grants and Contributions	7,000	10,200	2,000
Investment Revenue	71,581	73,528	91,023
Retained Taxes, Fees and Fines			
Other Revenue		650	
Total Revenue	339,711	406,901	390,862
Gain/(Loss) on Disposal of Non Current Assets	309	1,048	7,462
Other Gains/(Losses)	<u></u>	(161,782)	16,429
Net Result	(103,526)	(165,746)	(47,663)

	2019	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets	45.005	57.450	00 707	
Cash Assets Taxes Receivable	45,265	57,150	38,797	
Receivables	48,564	 76,856	 79,606	
Contract Assets	-0,00+		10,000	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets	301,684	338,194	354,935	
Other	21,635	29,357	29,790	
Assets Held For Sale		501 557	E02 429	
Total Current Assets	417,147	501,557	503,128	
Non Current Assets Taxes Receivable				
Contract Assets				
Receivables	 77,261	 69,109	 81,960	
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -	4 000 000	004 000	000 700	
Land and Building Plant and Equipment	1,069,688 (4,243)	921,666 7,176	863,783 6,893	
Infrastructure Systems	(4,243)		0,095	
Investment Properties				
Right of Use Assets	587,197	625,563	573,475	
Intangibles	1,717			
Other Assets	2,070,646	3,760,763	3,695,562	
Total Non Current Assets	3,802,265	5,384,276	5,221,673	
Total Assets	4,219,412	5,885,834	5,724,801	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables Contract Liabilities	30,785	44,020	44,962	
Other Financial Liabilities at Fair Value				
Borrowings	339,568	339,369	 344,436	
Provisions	30,930	49,861	50,287	
Other	14,761	52	52	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	416,044	433,301	439,737	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities Other Financial Liabilities at Fair Value				
Borrowings	2,440,979	4,107,273	4,043,548	
Provisions	191,721	190,457	185,746	
Other	50,457	142	142	
Total Non Current Liabilities	2,683,157	4,297,872	4,229,436	
Total Liabilities	3,099,201	4,731,174	4,669,173	
Net Assets	1,120,211	1,154,660	1,055,628	
Equity				
Accumulated Funds	775,467	1,035,125	936,093	
Reserves Conital Equity	344,744	119,535	119,535	
Capital Equity	4 400 044	1 154 660	1 055 629	
Total Equity	1,120,211	1,154,660	1,055,628	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related			19	
Personnel Services	50,980	38,718	20,840	
Grants and Subsidies	9,238	6,814	4,232	
Finance Costs	99,435	84,453	112,791	
Equivalent Income Tax				
Other Payments	123,694	227,742	249,426	
Total Payments	283,348	357,728	387,308	
Receipts				
Appropriation				
Cluster Grant Revenue	28,600	30,633	51,412	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity	(10,590)		(81,580)	
Sale of Goods and Services	232,224	271,557	246,113	
Retained Taxes, Fees and Fines				
Interest Received	65,924	73,528	85,405	
Grants and Contributions	7,000	10,200	2,000	
Other Receipts	(835)	(9,215)	6,085	
Total Receipts	322,323	376,703	309,435	
Net Cash Flows From Operating Activities	38,975	18,974	(77,873)	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	1,109	14,504	84,262	
Purchases of Property, Plant and Equipment	220,995	1,430,339	309,973	
Proceeds from Sale of Investments	302,148	314,286	366,466	
Purchases of Investments	(232,564)	(1,454,818)	(315,162)	
Advances Repayments Received				
Advances made				
Other Investing	3,849		(688)	
Net Cash Flows From Investing Activities	295,536	304,311	444,851	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(335,666)	(331,989)	(385,330)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(335,666)	(331,989)	(385,330)	
Net Increase/(Decrease) in Cash	(1,154)	(8,703)	(18,353)	
Opening Cash and Cash Equivalents	46,419	65,853	57,150	
Reclassification of Cash Equivalents		••••	••••	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	45,265	57,150	38,797	

Water Administration Ministerial Corporation

	2019-20		2020-21
	Budget	Budget Est. Actual	Budget \$000
	\$000	\$000	
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	43,780	49,325	43,977
Grants and Subsidies		12,526	
Appropriation Expense			
Depreciation and Amortisation	4,308	4,894	4,308
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	48,088	66,745	48,285
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	(278)		(89)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	44,057	43,362	44,058
Grants and Contributions		11,068	
Investment Revenue		77	
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	43,779	54,507	43,969
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(20)	
Net Result	(4,309)	(12,258)	(4,317)

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets			(-)	
Cash Assets	(1)		(9)	
Taxes Receivable				
Receivables Contract Assets	(740)	156	156	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other	3,465			
Assets Held For Sale				
Total Current Assets	2,724	156	148	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -	0 704	0	(~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	
Land and Building Plant and Equipment	6,731 157	0 50	(144) (34)	
Infrastructure Systems	781,720	756,549	(34) 752,553	
Investment Properties	701,720	730,349	752,555	
Right of Use Assets				
Intangibles	381	390	306	
Other Assets				
Total Non Current Assets	788,989	756,989	752,681	
Total Assets	791,714	757,145	752,828	
Liabilities	,			
Current Liabilities				
Taxes Payable				
Payables	4,896	(0)		
Contract Liabilities		(0)		
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions				
Other	2,449			
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	7,345			
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings Provisions				
Other				
Total Non Current Liabilities				
Total Liabilities	7,345			
Net Assets	784,369	757,145	752,828	
Equity				
Accumulated Funds	654,393	651,606	647,289	
Reserves	129,975	105,539	105,539	
Capital Equity				
Total Equity	784,369	757,145	752,828	
1. 4	,	- /	. ,===	

	2019	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies		12,526	
Finance Costs			
Equivalent Income Tax			
Other Payments	43,780	49,368	43,977
Total Payments	43,780	61,895	43,977
Receipts	-		
Appropriation			
Cluster Grant Revenue	(278)		(89)
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	44,057	40,913	44,058
Retained Taxes, Fees and Fines			
Interest Received		77	
Grants and Contributions		11,068	
Other Receipts		10,511	
Total Receipts	43,779	62,569	43,969
Net Cash Flows From Operating Activities	(1)	674	(9)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		(674)	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities		(674)	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(1)	(0)	(9)
Opening Cash and Cash Equivalents			
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	(1)	(0)	(9)

Western Sydney Parklands Trust

	2019-20		2020-21
	Budget	Budget Est. Actual	Budget \$000
	\$000	\$000	
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(1)	18	
Personnel Services Expenses	3,038	3,077	3,424
Other Operating Expenses	5,182	6,943	7,102
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	4,591	4,380	6,609
Finance Costs	45	35	40
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	12,855	14,453	17,175
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	37,391	38,041	5,448
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	9,753	6,871	11,049
Grants and Contributions	120	419	116
Investment Revenue	372	7,519	372
Retained Taxes, Fees and Fines		613	
Other Revenue	493	3,294	5,872
Total Revenue	4 8, 129	56,758	22,857
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	35,274	42,305	5,682

	201	9-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	7,504	35,025	15,865	
Taxes Receivable				
Receivables Contract Assets	4,230	8,199	8,199	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets	 1,473	 8,102		
Other				
Assets Held For Sale				
Total Current Assets	13,207	51,327	24,064	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables	60,246	85,851	82,437	
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -	700 450	004.040	004 500	
Land and Building	720,453	834,910	834,520	
Plant and Equipment	3,351	5,492	5,215	
Infrastructure Systems Investment Properties	159,849	120,775	157,835	
Right of Use Assets	 1,685	 1,670	 1,419	
Intangibles	198		1,419	
Other Assets				
Total Non Current Assets	945,782	1,048,698	1,081,426	
		· · · ·		
Total Assets	958,989	1,100,024	1,105,491	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables Contract Liabilities	9,886	9,278	9,278	
Other Financial Liabilities at Fair Value				
Borrowings	216	232	246	
Provisions	236	396	396	
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	10,338	9,906	9,920	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	1,517	1,467	1,237	
Provisions	170	6,141	6,141	
Other	10,509	4,097	4,097	
Total Non Current Liabilities	12,196	11,705	11,475	
Total Liabilities	22,534	21,611	21,395	
Net Assets	936,455	1,078,413	1,084,095	
Equity				
Accumulated Funds	636,861	659,917	665,599	
Reserves	299,593	418,496	418,496	
Capital Equity				
Total Equity	936,455	1,078,413	1,084,095	

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	(4)	10	
Employee Related	(1)	18	
Personnel Services	3,038	3,077	3,424
Grants and Subsidies			
Finance Costs	45	35	40
Equivalent Income Tax			
Other Payments	4,114	7,774	7,102
Total Payments	7,196	10,904	10,566
Receipts			
Appropriation			
Cluster Grant Revenue	37,391	38,041	5,448
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	9,753	6,371	11,049
Retained Taxes, Fees and Fines			
Interest Received	372	7,814	372
Grants and Contributions	120	419	116
Other Receipts	(627)	5,957	5,872
Total Receipts	47,009	58,602	22,857
Net Cash Flows From Operating Activities	39,813	47,698	12,291
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(55,560)	(32,936)	(42,752)
Proceeds from Sale of Investments		16,216	
Purchases of Investments		(4,717)	
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(55,560)	(21,437)	(42,752)
Cash Flows From Financing Activities	· · ·	· · · · · ·	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(203)	(220)	(216)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(203)	(220)	(216)
Net Increase/(Decrease) in Cash	(15,950)	26,042	(30,677)
Opening Cash and Cash Equivalents	5,442	8,984	35,025
Reclassification of Cash Equivalents	18,012		11,516
Cash transferred in (out) as a Result of Administrative Restructuring	.0,012		,
Closing Cash and Cash Equivalents	7,504	35,025	15,865
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