# 6. REGIONAL NSW CLUSTER

## Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Regional NSW cluster | Expenses(a) | | | | | Capital Expenditure | | | | | | |
| 2019-20 | 2020-21 | |  | | 2019-20 | | 2020-21 | | |  | |
| Est. Actual | Budget | | Change | | Est. Actual | | Budget | | | Change | |
|  | $m | $m | | % | | $m | | $m | | | % | |
| **Regional NSW** | 572.9 | | 1,790.4 | | 212.5 | | 13.9 | | 192.5 | N/A | |
| Cluster Grants | … | | 392.4 | | N/A | | … | | … | … | |
| **Total Principal Agency (b)** | **572.9** | **2,182.7** | | **281.0** | | | **13.9** | **192.5** | | | **N/A** | | |
| ***Agencies transferred from: Planning, Industry and Environment Cluster******(c)*** |  |  | |  | | |  |  | | |  | | |
| New South Wales Rural Assistance Authority(d) | 272.7 | 181.3 | | (33.5) | | | … | 0.1 | | | N/A | | |
| Regional Growth NSW Development Corporation | 2.4 | | 24.0 | | 880.0 | | … | | 106.2 | N/A | |
| Local Land Services | 282.7 | 382.5 | | 35.3 | | | 11.6 | 16.0 | | | 37.5 | | |
| NSW Food Authority | 19.5 | 21.1 | | 8.6 | | | 0.9 | 1.1 | | | 16.3 | | |
| **Total Transferred In Agencies** | **577.3** | **609.0** | | **5.5** | | | **12.6** | **123.4** | | | **880.7** | | |

1. This table shows expenses on an uneliminated basis.
2. Regional NSW is a newly established entity, effective 2 April 2020. As such, 2019-20 financial data is not comparable with 2020-21 Budget as it is for the full financial year. The employees in the Regions, Industry, Agriculture and Resources Group in the Department of Planning, Industry and Environment were transferred to Regional NSW.
3. New South Wales Rural Assistance Authority (NSW RAA), Local Land Services, Regional Growth NSW Development Corporation and NSW Food Authority were transferred from the Planning, Industry and Environment cluster to Regional NSW cluster, effective 2 April 2020.
4. The decrease in 2020-21 expenditure for NSW RAA is largely due to additional grants expenditure of approximately $90.4 million under Disaster Relief Funding Arrangements to promote recovery in response to the 2019-20 bushfires, and additional labour costs of approximately $5.3 million to administer the bushfire and drought recovery efforts. Once this is factored in, the NSW RAA budget increases for 2020-21.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Regional NSW

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 106,992 | 466,280 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | ... | 250,018 | 562,204 | |
| Grants and Subsidies | ... | 208,551 | 1,112,828 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | 6,910 | 38,139 | |
| Finance Costs | ... | 380 | 272 | |
| Other Expenses | ... | ... | 2,997 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **...** | **572,851** | **2,182,720** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | 172,758 | 1,420,162 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 6,734 | 14,678 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | 51,354 | 167,845 | |
| Grants and Contributions | ... | 347,721 | 718,884 | |
| Investment Revenue | ... | 609 | 1,947 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 20,207 | (57) | |
| **Total Revenue** | **...** | **599,382** | **2,323,459** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 274 | ... | |
| Other Gains/(Losses) | ... | 1,736 | ... | |
| **Net Result** | **...** | **28,541** | **140,739** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | ... | 233,286 | 238,880 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | ... | 171,795 | 171,795 | |
| Contract Assets | ... | 5,433 | 5,433 | |
| Inventories | ... | 4,252 | 4,252 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **...** | **414,766** | **420,360** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | 2 | 2 | |
| Inventories | ... | 8,328 | 8,328 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | 40 | 40 | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | 315,736 | 338,532 | |
| Plant and Equipment | ... | 49,635 | 14,179 | |
| Infrastructure Systems | ... | 45,039 | 228,997 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | 64,467 | 52,575 | |
| Intangibles | ... | 8,877 | 3,850 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **...** | **492,125** | **646,503** | |
| **Total Assets** | **...** | **906,890** | **1,066,862** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | 155,842 | 155,842 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | 5,823 | 2,351 | |
| Provisions | ... | 85,001 | 85,001 | |
| Other | ... | 48,150 | 48,150 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **...** | **294,816** | **291,344** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | 62,929 | 49,165 | |
| Provisions | ... | 2,530 | 4,124 | |
| Other | ... | 0 | 15,642 | |
| **Total Non Current Liabilities** | **...** | **65,459** | **68,931** | |
| **Total Liabilities** | **...** | **360,275** | **360,275** | |
| **Net Assets** | **...** | **546,615** | **706,587** | |
| **Equity** |  |  |  | |
| Accumulated Funds | ... | 546,615 | 706,587 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **...** | **546,615** | **706,587** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | 96,609 | 452,803 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | 208,551 | 1,112,828 | |
| Finance Costs | ... | 380 | 268 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | ... | 198,815 | 564,003 | |
| **Total Payments** | **...** | **504,355** | **2,129,903** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | 172,758 | 1,420,162 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | 27,845 | 167,845 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | 609 | 1,947 | |
| Grants and Contributions | ... | 347,721 | 718,884 | |
| Other Receipts | ... | 14,187 | (57) | |
| **Total Receipts** | **...** | **563,120** | **2,308,781** | |
| **Net Cash Flows From Operating Activities** | **...** | **58,765** | **178,878** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | 421 | ... | |
| Purchases of Property, Plant and Equipment | ... | (12,785) | (192,517) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | (1,146) | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(13,510)** | **(192,517)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | (1,957) | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **(1,957)** | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | **43,298** | **(13,639)** | |
| Opening Cash and Cash Equivalents | ... | ... | 233,286 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | 189,988 | 19,233 | |
| **Closing Cash and Cash Equivalents** | **...** | **233,286** | **238,880** | |

**New South Wales Rural Assistance Authority**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 290 | 3,670 | |
| Personnel Services Expenses | 2,414 | 6,950 | 2,748 | |
| Other Operating Expenses | 2,756 | 4,805 | 4,444 | |
| Grants and Subsidies | 93,700 | 254,296 | 156,814 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 9 | 0 | 8 | |
| Finance Costs | 13,460 | 6,368 | 13,639 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **112,339** | **272,709** | **181,323** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 95,297 | 159,919 | 116,924 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 290 | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 583 | ... | 568 | |
| Grants and Contributions | 4,019 | 133,412 | 44,975 | |
| Investment Revenue | 15,672 | 6,496 | 19,914 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 1,034 | 674 | 1,034 | |
| **Total Revenue** | **116,605** | **300,791** | **183,415** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (8,049) | ... | |
| **Net Result** | **4,266** | **20,033** | **2,092** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 50,717 | 62,003 | 54,824 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 2,739 | 3,980 | 4,127 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | 15,494 | 89,181 | 16,048 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **68,950** | **155,164** | **74,999** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | 628,155 | 464,768 | 571,539 | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 84 | (0) | 42 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | 8 | 1 | 1 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **628,247** | **464,769** | **571,581** | |
| **Total Assets** | **697,196** | **619,933** | **646,580** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 4,536 | 24,353 | 24,353 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 90,051 | 89,193 | 44,258 | |
| Provisions | 3,526 | 40,510 | 37,754 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **98,113** | **154,056** | **106,364** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 592,038 | 477,874 | 550,121 | |
| Provisions | 13 | 2 | 2 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **592,051** | **477,877** | **550,123** | |
| **Total Liabilities** | **690,165** | **631,933** | **656,488** | |
| **Net Assets** | **7,032** | **(12,000)** | **(9,908)** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 7,032 | (12,000) | (9,908) | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **7,032** | **(12,000)** | **(9,908)** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | 3,670 | |
| Personnel Services | 2,414 | 6,950 | 2,748 | |
| Grants and Subsidies | 93,700 | 254,296 | 156,814 | |
| Finance Costs | 10,595 | 5,138 | 10,043 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 1,736 | 2,793 | 6,180 | |
| **Total Payments** | **108,445** | **269,177** | **179,455** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 95,297 | 159,919 | 116,924 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 583 | (8,049) | 568 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | (410) | 5,405 | 1,967 | |
| Grants and Contributions | 4,019 | 133,412 | 44,975 | |
| Other Receipts | (1,006) | 3,208 | (1,006) | |
| **Total Receipts** | **98,483** | **293,894** | **163,428** | |
| **Net Cash Flows From Operating Activities** | **(9,962)** | **24,718** | **(16,027)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (50) | ... | (50) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | 99,240 | 43,897 | 102,320 | |
| Advances made | (281,737) | (127,270) | (288,879) | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(182,547)** | **(83,373)** | **(186,609)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | 304,338 | 152,802 | 224,322 | |
| Repayment of Borrowings and Advances | (105,799) | (62,914) | (28,865) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **198,539** | **89,888** | **195,457** | |
| **Net Increase/(Decrease) in Cash** | **6,030** | **31,232** | **(7,179)** | |
| Opening Cash and Cash Equivalents | 44,687 | 30,771 | 62,003 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **50,717** | **62,003** | **54,824** | |

**Regional Growth NSW Development Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 979 | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | ... | 1,468 | 21,948 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | 2,038 | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **...** | **2,447** | **23,986** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | 3,753 | ... | |
| Grants and Contributions | ... | 932 | 128,160 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **...** | **4,685** | **128,160** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **...** | **2,238** | **104,174** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | ... | 0 | 0 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | ... | 1,328 | 1,328 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **...** | **1,328** | **1,328** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | (2,038) | |
| Infrastructure Systems | ... | 932 | 107,144 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **...** | **932** | **105,106** | |
| **Total Assets** | **...** | **2,260** | **106,434** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | 22 | 22 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **...** | **22** | **22** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **...** | **22** | **22** | |
| **Net Assets** | **...** | **2,238** | **106,412** | |
| **Equity** |  |  |  | |
| Accumulated Funds | ... | 2,238 | 106,412 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **...** | **2,238** | **106,412** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | 979 | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | ... | 1,498 | 21,948 | |
| **Total Payments** | **...** | **2,478** | **21,948** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | 3,753 | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | ... | ... | 128,160 | |
| Other Receipts | ... | (1,275) | ... | |
| **Total Receipts** | **...** | **2,478** | **128,160** | |
| **Net Cash Flows From Operating Activities** | **...** | **0** | **106,212** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | (106,212) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **(106,212)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | **0** | **...** | |
| Opening Cash and Cash Equivalents | ... | ... | 0 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **...** | **0** | **0** | |

**Local Land Services**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 107,596 | 123,262 | 130,378 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 72,797 | 80,144 | 102,425 | |
| Grants and Subsidies | 26,998 | 71,558 | 140,670 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 7,813 | 7,070 | 8,102 | |
| Finance Costs | 1,014 | 670 | 968 | |
| Other Expenses | ... | ... | (0) | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **216,219** | **282,704** | **382,543** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 123,795 | 172,364 | 266,339 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 3,919 | 5,321 | 4,714 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 46,185 | 81,053 | 78,472 | |
| Grants and Contributions | 120 | 25,256 | 12,230 | |
| Investment Revenue | 400 | 227 | 508 | |
| Retained Taxes, Fees and Fines | ... | (23) | 526 | |
| Other Revenue | 37,243 | 7,863 | 18,539 | |
| **Total Revenue** | **211,662** | **292,060** | **381,328** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 208 | ... | |
| Other Gains/(Losses) | ... | (180) | ... | |
| **Net Result** | **(4,557)** | **9,384** | **(1,215)** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 26,413 | 88,762 | 43,975 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 7,542 | 21,925 | 21,925 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 1,300 | 2,382 | 2,382 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | 102 | 102 | 102 | |
| **Total Current Assets** | **35,357** | **113,171** | **68,384** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 576,115 | 818,078 | 820,344 | |
| Plant and Equipment | 1,918 | 9,419 | 9,530 | |
| Infrastructure Systems | 20,526 | 22,128 | 28,637 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 29,015 | 31,260 | 27,181 | |
| Intangibles | 19,693 | 7,134 | 10,224 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **647,267** | **888,020** | **895,917** | |
| **Total Assets** | **682,625** | **1,001,191** | **964,300** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 13,542 | 59,216 | 27,216 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 4,380 | 4,799 | 5,080 | |
| Provisions | 8,700 | 17,792 | 17,792 | |
| Other | 1,500 | 805 | 805 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **28,122** | **82,612** | **50,893** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 25,104 | 27,215 | 23,259 | |
| Provisions | 1,200 | 1,613 | 1,613 | |
| Other | 700 | 259 | 259 | |
| **Total Non Current Liabilities** | **27,004** | **29,087** | **25,131** | |
| **Total Liabilities** | **55,126** | **111,699** | **76,024** | |
| **Net Assets** | **627,499** | **889,492** | **888,277** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 511,948 | 530,176 | 528,961 | |
| Reserves | 115,550 | 359,316 | 359,316 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **627,499** | **889,492** | **888,277** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 103,677 | 114,642 | 125,665 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 26,998 | 71,558 | 140,670 | |
| Finance Costs | 1,014 | 670 | 968 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 72,546 | 71,580 | 134,425 | |
| **Total Payments** | **204,236** | **258,450** | **401,728** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 123,795 | 172,364 | 266,339 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 45,759 | 80,585 | 78,472 | |
| Retained Taxes, Fees and Fines | ... | (23) | 526 | |
| Interest Received | 400 | 227 | 508 | |
| Grants and Contributions | 120 | 25,256 | 12,230 | |
| Other Receipts | 37,243 | 27,125 | 18,539 | |
| **Total Receipts** | **207,317** | **305,534** | **376,614** | |
| **Net Cash Flows From Operating Activities** | **3,081** | **47,084** | **(25,113)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | 368 | ... | |
| Purchases of Property, Plant and Equipment | (3,250) | (327) | (10,823) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (9,814) | (7,277) | (4,352) | |
| **Net Cash Flows From Investing Activities** | **(13,064)** | **(7,236)** | **(15,175)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (4,633) | (4,101) | (4,499) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(4,633)** | **(4,101)** | **(4,499)** | |
| **Net Increase/(Decrease) in Cash** | **(14,616)** | **35,747** | **(44,787)** | |
| Opening Cash and Cash Equivalents | 41,029 | 53,015 | 88,762 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **26,413** | **88,762** | **43,975** | |

**NSW Food Authority**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | 2 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 18,918 | 18,035 | 19,281 | |
| Grants and Subsidies | 567 | 520 | 566 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 1,277 | 900 | 1,277 | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **20,762** | **19,454** | **21,125** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 6,222 | ... | 10,254 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 2,183 | 1,866 | 2,912 | |
| Grants and Contributions | ... | 700 | (0) | |
| Investment Revenue | 405 | 91 | 404 | |
| Retained Taxes, Fees and Fines | 8,100 | 7,393 | 7,837 | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **16,910** | **10,050** | **21,406** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 7 | ... | |
| Other Gains/(Losses) | ... | (24) | ... | |
| **Net Result** | **(3,852)** | **(9,421)** | **281** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 10,603 | 7,530 | 7,964 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 1,046 | 1,428 | 1,478 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **11,649** | **8,958** | **9,442** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 7,774 | 9,641 | 9,414 | |
| Plant and Equipment | 81 | 264 | 164 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | 2,881 | 2,880 | 3,030 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **10,736** | **12,785** | **12,608** | |
| **Total Assets** | **22,385** | **21,743** | **22,050** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 1,149 | 3,552 | 3,578 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,149** | **3,552** | **3,578** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **1,149** | **3,552** | **3,578** | |
| **Net Assets** | **21,236** | **18,191** | **18,471** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 17,814 | 13,138 | 13,418 | |
| Reserves | 3,422 | 5,053 | 5,053 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **21,236** | **18,191** | **18,471** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | 2 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 567 | 520 | 566 | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 20,768 | 16,668 | 19,305 | |
| **Total Payments** | **21,335** | **17,188** | **19,872** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 6,222 | ... | 10,254 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 2,183 | 1,843 | 2,912 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 405 | 91 | 404 | |
| Grants and Contributions | ... | 700 | (0) | |
| Other Receipts | 9,950 | 7,073 | 7,837 | |
| **Total Receipts** | **18,760** | **9,707** | **21,406** | |
| **Net Cash Flows From Operating Activities** | **(2,575)** | **(7,480)** | **1,534** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | 8 | ... | |
| Purchases of Property, Plant and Equipment | (200) | (127) | (200) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (900) | (819) | (900) | |
| **Net Cash Flows From Investing Activities** | **(1,100)** | **(938)** | **(1,100)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(3,675)** | **(8,418)** | **434** | |
| Opening Cash and Cash Equivalents | 14,278 | 15,948 | 7,530 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **10,603** | **7,530** | **7,964** | |