7. STRONGER COMMUNITIES CLUSTER

7.1 Agency Expense Summary

		Expenses ^(a)		Сар	ital Expendi	ture
Stronger Communities cluster	2019-20	2020-21		2019-20	2020-21	
	Est. Actual	Budget	Change	Est. Actual	Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Communities and Justice (b)(c)	11,063.7	10,745.3	(2.9)	697.7	551.5	(20.9)
Cluster Grants	5,533.6	6,285.9	13.6			
Total Principal Agency	16,597.3	17,031.2	2.6	697.7	551.5	(20.9)
Cluster Agencies						
Crown Solicitor's Office	69.7	70.4	1.1	5.9	1.9	(68.0)
Fire and Rescue NSW (d)	860.7	812.7	(5.6)	48.5	87.3	80.1
Legal Aid Commission of New South Wales	374.5	396.0	5.8	26.0	6.3	(75.8)
New South Wales Crime Commission	27.3	26.3	(3.5)	0.4	1.2	222.7
NSW Police Force	3,995.0	4,202.3	5.2	803.4	549.0	(31.7)
NSW Rural Fire Service (e)	867.2	672.5	(22.5)	43.2	29.2	(32.5)
Office of Sport	356.9	556.3	55.9	7.4	17.1	131.6
Office of the NSW State Emergency Service .	118.5	158.8	34.0	23.7	42.7	80.5
Home Purchase Assistance Fund	18.7	21.0	12.4			
Multicultural NSW	29.4	49.2	67.5	0.4	0.3	(30.1)
NSW Trustee and Guardian	88.9	92.0	3.4	12.1	10.3	(14.7)
Total Cluster Agencies	6,806.7	7,057.5	3.7	970.8	745.2	(23.2)
Special Offices						
Judicial Commission of New South Wales	6.4	6.7	3.7	0.0	0.2	219.1
Office of the Children's Guardian (f)	46.7	56.1	20.1	5.0	2.4	(51.6)
Office of the Director of Public Prosecutions	168.2	174.0	3.5	5.6	12.3	119.3
Total Special Offices	221.4	236.8	7.0	10.7	14.8	39.3

⁽a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

⁽b) The Countering Violent Extremism Division of the Justice and Community Safety Branch in the Department of Premier and Cabinet was transferred to the Department of Communities and Justice from 1 July 2019. The Office of Emergency Management was transferred from the Department of Communities and Justice to the newly established Resilience NSW from 1 May 2020.

⁽c) The 2019-20 catastrophic bushfire season led to over \$800 million in higher Natural Disaster Response and Recovery expenditure through the Department of Communities and Justice, including additional funding to the NSW Rural Fire Service (NSW RFS) and Fire and Rescue NSW (FRNSW) for 2019-20.

⁽d) FRNSW 2019-20 Original Budget was \$774.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within FRNSW. Compared with the 2019-20 Budget, the FRNSW budget has increased by \$38.4 million in 2020-21.

⁽e) NSW RFS 2019-20 Original Budget was \$524.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within NSWRFS. Compared with the 2019-20 Budget, the NSWRFS budget has increased by \$148.2 million in 2020-21.

⁽f) The Reportable Conduct Scheme was transferred to the Office of the Children's Guardian from the NSW Ombudsman under the new Children's Guardian Act 2019, on 1 March 2020.

7.2 Financial Statements

Department of Communities and Justice

	2019	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,806,135	3,024,649	2,975,306
Personnel Services Expenses			
Other Operating Expenses	1,042,210	1,201,292	1,194,440
Grants and Subsidies	11,079,567	11,917,465	12,243,380
Appropriation Expense			
Depreciation and Amortisation	480,155	403,039	482,017
Finance Costs	32,367	20,737	98,931
Other Expenses	34,374	30,140	37,136
TOTAL EXPENSES EXCLUDING LOSSES	15,474,808	16,597,322	17,031,210
Revenue			
Appropriation Revenue	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	141,261	160,321	132,270
Transfers to the Crown Entity			
Sales of Goods and Services	271,006	366,179	295,994
Grants and Contributions	121,609	131,837	130,369
Investment Revenue	29,222	6,198	5,474
Retained Taxes, Fees and Fines	11,900	24,497	11,900
Other Revenue	38,072	50,769	38,201
Total Revenue	16,033,852	16,925,821	17,285,392
Gain/(Loss) on Disposal of Non Current Assets	(223)	(2,211)	(341)
Other Gains/(Losses)	(1,389)	(31,497)	(1,269)
Net Result	557,432	294,791	252,571

Sudget		2019	9-20	2020-21	
Section Sect		Budget	Est. Actual	Budget	
Cash Assets 147,769 73,482 90,242 Taxes Receivable 192,419 376,689 384,930 Contract Assets 1 2,419 376,689 384,930 Inventories 18,821 22,402 22,402 Financial Assets at Fair Value 18,006 20,671 20,671 Other Financial Assets 377,015 522,018 545,019 Assetis Field For Sale 377,015 522,018 545,019 Non Current Assets 377,015 522,018 545,019 Taxes Receivable 2 2 20,000 29,080 Inventories 2 2 29,080 29,080 Receivables 23,026 29,080 29,080 Inventories 5 2 20,080 Inventories 5 2 20,080 Financial Assets at Fair Value 50 2 9,080 Equity Investments 7 7,978,234 7,978,234 Property Plant and Equipment - 2 28,552 339,341	Assets	φοσο	φοσο	φοσσ	
Taxes Receivable 192,419 378,689 384,930 Contract Assets 18,821 22,402 22,402 Financial Assets at Fair Value 18,006 20,671 20,671 Assets Hed For Sale 18,006 20,671 20,671 Assets Hed For Sale 18,006 20,671 20,671 Assets Hed For Sale 377,015 52,018 545,019 Total Curront Assets 377,015 52,018 545,019 Total Curront Assets 377,015 52,018 545,019 Total Curront Assets 23,026 29,000 29,000 10,000 29,000 10,000 29,000 10,000 29,000 10,000 29,000 10,000 29,000 10,000 29,000 10,000 29,000 10,000 29,	Current Assets				
Receivables 192,419 376,689 384,930 Contract Assets 18,821 22,402 22,402 Financial Assets at Fair Value 18,006 20,671 20,671 Other Plancial Assets 18,006 20,671 20,671 Assets Held For Sale 377,015 522,018 545,019 Non Current Assets 377,015 522,018 545,019 Non Current Assets """"""""""""""""""""""""""""""""""""	Cash Assets	147,769	73,482	90,242	
Contract Assets 18,821 22,402 22,402 Financial Assets at Fair Value 18,006 20,671 20,6	Taxes Receivable				
Investment Same S		192,419	378,689	384,930	
Financial Assets Fair Value 18,006 20,671 20,67					
Other Financial Assets 18,006 20,671 20,671 Assets Held For Sale 377,015 522,018 545,019 Non Current Assets 377,015 522,018 545,019 Non Current Assets 377,015 522,018 545,019 Receivable 23,026 29,080 29,080 Centract Assets 23,026 29,080 29,080 Inventories 50 20 20 Equity Investments 50 70,76 72 7,978,234 Property, Plant and Equipment - 20 70,706,724 7,978,234 Plant and Equipment - 20 30,941 403,213 Infrastructure Systems 713,044 785,362 703,995 Intractional Contract Liabilities 20,066 327,501 327,501 327,501		18,821		22,402	
Other Assets Helf For Sale 18,006 20,671 20,674 Total Current Assets 377,015 522,018 545,019 Non Current Assets 377,015 522,018 545,019 Taxes Receivable 20,026 29,080 29,080 Contract Assets 20,026 29,080 29,080 Receivables 30 30 30 Financial Assets at Fair Value 50 30 30 Equity Investments 50 30 30 Equity Investments 60 30 30 Property, Plant and Equipment 288,502 393,941 403,213 Plant and Equipment and Equipment 288,502 393,941 403,213 Infrastructure Systems 30 303,941 403,213 Infrastructure Systems 30 30 403,213 Interpretions 288,602 393,941 403,213 Right of Use Assets 1713,044 765,362 703,995 Interpretions 8,487,417 8,614,60 9,443,382 <tr< td=""><td></td><td></td><td></td><td></td></tr<>					
Assets Held For Sale					
Non Current Assets	Assets Held For Sale				
Taxes Receivable	Total Current Assets	377,015	522,018	545,019	
Contract Assets 23,026 29,080 29,080 Receivables 23,026 29,080 29,080 Inventories Financial Assets at Fair Value 50 Equity Investments Property, Plant and Equipment - 288,502 393,941 403,213 Infrastructure Systems Investment Properties Right of Use Assets 713,044 785,362 703,995 Intangibles 280,646 327,501 327,072 Other Assets 1,566 1,798 1,798 Total Non Current Assets 8,874,186 9,136,424 9,988,410 Liabilities Total Assets 318,337 423,182 421,351 Current Liabilities Taxes Payable Contract Liabilities					
Receivables					
Investments					
Financial Assets at Fair Value 50		23,026		29,080	
Equity Investments		 50		•••	
Property, Plant and Equipment					
Land and Building 7,190,337 7,076,724 7,978,234 Plant and Equipment 288,502 39,941 403,213 Infrastructure Systems Investment Properties Right of Use Assets 713,044 785,362 703,995 Intangibles 280,646 327,501 327,072 Other Assets 8,497,171 8,614,406 9,443,992 Total Non Current Assets 8,497,171 8,614,406 9,443,992 Total Assets 8,74,186 9,136,424 9,988,410 Labilities Taxes Payable Payables 318,337 423,182 421,351 Contract Liabilities at Fair Value Borrowings 102,488 91,510 113,577 Provisions 104,484 91,510 113,577 Provisions 80,444 637,117 5			•••	•••	
Infrastructure Systems		7,190,337	7,076,724	7,978,234	
Newstment Properties	Plant and Equipment	288,502	393,941	403,213	
Right of Use Assets 713,044 785,362 703,995 Intangibles 280,666 327,501 327,072 Other Assets 8,497,171 8,614,406 9,443,392 Total Non Current Assets 8,874,186 9,136,424 9,988,410 Liabilities Current Liabilities Taxes Payable Total Assets Payable Total Liabilities at Fair Value Total Current Liabilities at Fair Value Total Current Liabilities at Fair Value Total Current Liabilities Total Current Liabilities 91,510 113,577 Provisions 400,434 537,117 514,805 Other 11,595 5,905 5,905 Liabilities Associated with Assets Held for Sale Total Current Liabilities 832,854 1,057,714 1,055,638 Non Current Liabilities Sayable Equity Equity <td row<="" td=""><td></td><td></td><td></td><td></td></td>	<td></td> <td></td> <td></td> <td></td>				
Intangibles 280,646 327,501 327,072 Other Assets 1,566 1,798 1,798 Total Non Current Assets 8,497,171 8,614,406 9,443,392 Total Assets 8,874,186 9,136,424 9,888,410 Liabilities Urrent Liabilities Current Liabilities 318,337 423,182 421,351 Contract Liabilities 318,337 423,182 421,351 Contract Liabilities 318,337 423,182 421,351 Contract Liabilities 318,337 423,182 421,351 Dorrowings 102,488 91,510 113,577 Provisions 400,434 537,117 514,805 Other 11,595 5,905 5,905 Liabilities Associated with Assets Held for Sale 382,854 1,057,74 1,055,638 Non Current Liabilities 832,854 1,057,74 1,055,638 Non Current Liabilities 633,034 1,279,549 2 Other Financial Liabilities at Fair Value 634,748 633,034					
Other Assets 1,566 1,798 1,798 Total Non Current Assets 8,497,171 8,614,406 9,443,392 Total Assets 8,874,186 9,136,424 9,988,410 Liabilities Current Liabilities Taxes Payable " " " " " " " " " " " " " " " " " "					
Total Non Current Assets 8,497,171 8,614,406 9,443,392 Total Assets 8,874,186 9,136,424 9,988,410 Liabilities Current Liabilities Taxes Payable ———————————————————————————————————					
Total Assets 8,874,186 9,136,424 9,988,410 Liabilities Current Liabilities Taxes Payable 318,337 423,182 421,351 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 102,488 91,510 113,577 Provisions 400,434 537,117 514,805 Other 11,595 5,905 5,905 Liabilities Associated with Assets Held for Sale Total Current Liabilities 832,854 1,057,714 1,055,638 Non Current Liabilities 832,854 1,057,714 1,055,638 Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings					
Liabilities Current Liabilities Taxes Payable					
Current Liabilities Taxes Payable		8,874,186	9,136,424	9,988,410	
Taxes Payable					
Payables 318,337 423,182 421,351 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 102,488 91,510 113,577 Provisions 400,434 537,117 514,805 5,905 5,905 5,905 5,905 1,057,714 1,055,638					
Contract Liabilities		 318 337		 421 351	
Other Financial Liabilities at Fair Value		010,007	ŕ	121,001	
Provisions Other 400,434 11,595 5,905 5,905 5,905 5,905 5,905 5,905 1,905		•••			
Provisions Other 400,434 11,595 5,905 5,905 5,905 5,905 5,905 5,905 1,905	Borrowings	102,488	91,510	113,577	
Liabilities Associated with Assets Held for Sale <	Provisions	The state of the s	537,117		
Total Current Liabilities 832,854 1,057,714 1,055,638 Non Current Liabilities		11,595	5,905	5,905	
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 684,748 633,034 1,279,549 Provisions 121,555 173,786 128,833 Other 637 432 361 Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity 268,883 317,997 Capital Equity	Liabilities Associated with Assets Held for Sale				
Taxes Payable	Total Current Liabilities	832,854	1,057,714	1,055,638	
Payables	Non Current Liabilities				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 684,748 633,034 1,279,549 Provisions 121,555 173,786 128,833 Other 637 432 361 Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity			•••		
Other Financial Liabilities at Fair Value Borrowings 684,748 633,034 1,279,549 Provisions 121,555 173,786 128,833 Other 637 432 361 Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity					
Borrowings 684,748 633,034 1,279,549 Provisions 121,555 173,786 128,833 Other 637 432 361 Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity			•••		
Provisions Other 121,555 (637) 173,786 (128,833) 128,833 (637) 432 (361) Total Non Current Liabilities 806,940 807,252 (1,408,743) Total Liabilities 1,639,794 (1,864,966) 2,464,381 Net Assets 7,234,392 (7,271,458) 7,524,029 Equity Accumulated Funds Reserves (2014) 7,234,392 (7,002,575) 7,206,032 (7,002,575) </td <td></td> <td> 694 749</td> <td>633 034</td> <td> 1 270 540</td>		 694 749	633 034	 1 270 540	
Other 637 432 361 Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity					
Total Non Current Liabilities 806,940 807,252 1,408,743 Total Liabilities 1,639,794 1,864,966 2,464,381 Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity					
Net Assets 7,234,392 7,271,458 7,524,029 Equity Accumulated Funds Reserves Capital Equity T,234,392 T,002,575 T,206,032 T,268,883 T,234,392 T,268,883 T,297 T,206,032 					
Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity	Total Liabilities	1,639,794	1,864,966	2,464,381	
Equity Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity					
Accumulated Funds 7,234,392 7,002,575 7,206,032 Reserves 268,883 317,997 Capital Equity	Equity	 			
Reserves 268,883 317,997 Capital Equity		7,234,392	7,002,575	7,206,032	
Total Equity 7,234,392 7,271,458 7,524,029	· · · ·				
	Total Equity	7,234,392	7,271,458	7,524,029	

	2019	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,694,713	2,834,042	2,865,300
Personnel Services			
Grants and Subsidies	11,131,813	12,055,868	12,295,351
Finance Costs	32,348	22,084	98,918
Equivalent Income Tax			
Other Payments	1,406,822	1,297,823	1,310,884
Total Payments	15,265,696	16,209,817	16,570,454
Receipts	•		
Appropriation	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	270,481	396,864	295,930
Retained Taxes, Fees and Fines			
Interest Received	26,423	443	417
Grants and Contributions	121,609	130,403	130,369
Other Receipts	422,121	310,265	127,020
Total Receipts	16,261,416	17,023,995	17,224,919
Net Cash Flows From Operating Activities	995,719	814,178	654,465
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2	5,473	(0)
Purchases of Property, Plant and Equipment	(810,403)	(650,184)	(436,153)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(13,935)	(49,008)	(69,991)
Net Cash Flows From Investing Activities	(824,336)	(693,719)	(506,144)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(96,949)	(93,520)	(131,562)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(96,949)	(93,520)	(131,562)
Net Increase/(Decrease) in Cash	74,435	26,939	16,760
Opening Cash and Cash Equivalents	10,411	151,460	73,482
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring	62,923	(104,917)	
Closing Cash and Cash Equivalents	147,769	73,482	90,242

Crown Solicitor's Office

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,642	50,999	52,014
Personnel Services Expenses			
Other Operating Expenses	6,750	10,612	9,610
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	7,006	7,282	8,233
Finance Costs	931	771	559
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	60,329	69,664	70,415
Revenue		<u> </u>	
Appropriation Revenue			
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	733	365	
Transfers to the Crown Entity			
Sales of Goods and Services	60,532	72,538	71,262
Grants and Contributions			
Investment Revenue	382	92	
Retained Taxes, Fees and Fines			
Other Revenue	59	234	
Total Revenue	61,707	73,230	71,262
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	1,378	3,566	847

	2019	-20	2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets	φοσο	φοσσ	ΨΟΟΟ
Current Assets			
Cash Assets	12,987	3,633	9,419
Taxes Receivable			0,110
Receivables	25,842	30,123	26,024
Contract Assets	•••	8,035	8,035
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	7,523	9,737	9,905
Assets Held For Sale Total Current Assets	46,352	51,528	53,384
	40,332	31,320	33,304
Non Current Assets			
Taxes Receivable Contract Assets			•••
Receivables		•••	•••
Inventories	•••		•••
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	16,252	16,329	15,358
Infrastructure Systems			
Investment Properties			
Right of Use Assets	35,518	36,777	31,826
Intangibles	6,150	9,046	8,625
Other Assets	640	847	847
Total Non Current Assets	58,559	62,999	56,656
Total Assets	104,912	114,527	110,039
Liabilities			
Current Liabilities			
Taxes Payable			
Payables Contract Liabilities	8,148	9,742	9,742
Other Financial Liabilities at Fair Value		•••	•••
Borrowings	 3,842	4,267	4,576
Provisions	15,072	17,468	16,998
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	27,061	31,477	31,316
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	32,621	33,042	28,462
Provisions	744	2,805	2,805
Other Total Non Current Liabilities	33,365	35,848	31,268
Total Liabilities	•	<u> </u>	
	60,426	67,325	62,584
Net Assets Equity	44,486	47,202	47,455
Accumulated Funds	44,486	47,202	47,455
Reserves			
Capital Equity			
Total Equity	44,486	47,202	47,455

	2019	-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,789	48,879	51,888
Personnel Services			
Grants and Subsidies			
Finance Costs	931	747	559
Equivalent Income Tax	•••	•••	
Other Payments	6,236	8,452	9,530
Total Payments	51,956	58,078	61,976
Receipts			
Appropriation			
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(4,553)	(4,553)	(1,438)
Sale of Goods and Services	59,666	57,875	75,361
Retained Taxes, Fees and Fines			
Interest Received	382	(65)	
Grants and Contributions	•••	•••	•••
Other Receipts	(376)	2,035	
Total Receipts	55,120	55,292	73,923
Net Cash Flows From Operating Activities	3,164	(2,787)	11,947
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(365)	(747)	(1,253)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(300)	(4,591)	(637)
Net Cash Flows From Investing Activities	(665)	(5,338)	(1,890)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(3,615)	(4,012)	(4,271)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(3,615)	(4,012)	(4,271)
Net Increase/(Decrease) in Cash	(1,116)	(12,137)	5,786
Opening Cash and Cash Equivalents	14,104	15,770	3,633
Reclassification of Cash Equivalents	• •••	•	
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	12,987	3,633	9,419
	*	•	•

Fire and Rescue NSW

	2019	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	615,708	678,494	633,298
Personnel Services Expenses			
Other Operating Expenses	92,366	119,398	111,800
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	64,420	59,965	64,685
Finance Costs	1,762	2,839	2,874
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	774,256	860,696	812,656
Revenue		<u> </u>	
Appropriation Revenue			
Cluster Grant Revenue	699,612	702,630	778,577
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity		•••	
Sales of Goods and Services	13,344	15,618	15,046
Grants and Contributions		31,759	
Investment Revenue	3,122	2,200	1,007
Retained Taxes, Fees and Fines	35,366	39,124	29,074
Other Revenue	2,236	13,344	5,097
Total Revenue	753,679	804,675	828,800
Gain/(Loss) on Disposal of Non Current Assets		(432)	
Other Gains/(Losses)		(6)	
Net Result	(20,577)	(56,459)	16,144

Solution		2019	9-20	2020-21
Section Cash Assets		Budget	Est. Actual	Budget
Cash Assets 211,670 178,238 188,055 Taxes Receivable 17,430 28,892 28,892 Contract Assets 17,430 3,012 3,012 Inventories 2,020 3,012 3,012 Financial Assets at Fair Value	Assets	ΨΟΟΟ	φοσο	Ψοσσ
Taxos Receivable 17,430 28,892 28,892 Contract Assets 17,430 28,892 28,892 Contract Assets 17,430 3,012 3,012 Financial Assets at Fair Value 263 380 38 38 38 38 38 38	Current Assets			
Receivables 17,430 28,892 28,892 Contract Assets 2,020 3,012 3,012 Financial Assets at Fair Value ————————————————————————————————————	Cash Assets	211,670	178,238	188,055
Contract Assets Inventories 2,020 3,012 3,012 Financial Assets at Fair Value				
Investment Santa Santa		17,430	28,892	28,892
Financial Assets Fair Value				
Other Financial Assets 38 38 Assets Held For Sale 263 800 800 Total Current Assets 33 210,980 220,797 Non Current Assets 30 20,300 200,797 Taxes Receivable 3 3 3 3 Receivables 3 3 3 3 Inventories 3 3 3 3 Financial Assets at Fair Value 3 3 3 Equity Investments 4 3 3 2 Financial Assets at Fair Value 3 <th< td=""><td></td><td></td><td></td><td>3,012</td></th<>				3,012
Other Assets Helf For Sale 263 80 80 Total Current Assets 231,383 210,980 220,797 Non Current Assets 30 200,707 Taxes Receivable 3 3 3 Contract Assets 3 3 3 Receivables 3 3 3 Inventories 3 3 3 Inventories 3 3 6 Financial Assets at Fair Value 3 659,399 648,424 Equity Investments 414,489 245,659 297,258 Property, Plant and Equipment 241,489 245,659 297,258 Infrastructure Systems 3 659,339 648,424 Plant and Equipment at Equipment 241,489 245,659 297,258 Right of Use Assets 47,726 113,008 114,493 Intrastructure Systems 3 1,042,699 297,258 Right of Use Assets 47,726 113,008 11,443 Intrastructure Systems 3 1,042,				•••
Non Current Assets	Assets Held For Sale	263		800
Taxes Receivable	Total Current Assets	231,383	210,980	220,797
Contract Assets	Non Current Assets		.	
Receivables				
Investrotries				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment				
Land and Building 675, 132 659,399 648,424 Plant and Equipment 241,489 245,659 297,258 Infrastructure Systems				•••
Plant and Equipment Infrastructure Systems Infrastructure Systems Investment Properties Investment Properties Investment Properties Intensified Intensi		675.132	659.399	648.424
Infrastructure Systems	•		•	
Right of Use Assets 47,726 113,008 114,493 Intangibles 28,572 24,883 23,344 Other Assets 992,919 1,042,949 1,083,519 Total Non Current Assets 992,919 1,042,949 1,083,519 Total Assets 1,224,303 1,253,929 1,304,316 Liabilities Secondary 31,098 36,953 36,958 Contract Liabilities 31,098 36,953 36,958 Contract Liabilities at Fair Value Secondary 2,511 Provisions 151,216 170,290 170,305 Other 151,216 170,290 170,305 Other 151,216 170,290 170,305 Other 151,216 170,290 170,305 Other Secondard with Assets Held for Sale 88,477 208,995 209,774 Non Current Liabilities 185,477 208,995 209,774 Non Current Liabilities 186,479 112,190 111,335 Provisions 46,294 112,190				
Intangibles 28,572 24,883 23,344 Other Assets 992,919 1,042,949 1,083,519 Total Assets 1,224,303 1,253,929 1,304,316 Liabilities Urrent Liabilities Current Liabilities 31,098 36,953 36,958 Contract Liabilities 31,098 36,953 36,958 Borrowings 31,63 1,752 2,511 Provisions 151,216 170,290 170,305 Other 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 2 2,511 1 1 1 2 2,511 1 1 2 2,511 1 2 2 2 <td></td> <td></td> <td></td> <td></td>				
Other Assets 992,919 1,042,949 1,083,519 Total Assets 1,224,303 1,253,929 1,304,316 Liabilities Current Liabilities Taxes Payable 31,098 36,953 36,958 Contract Liabilities at Fair Value 31,098 36,953 36,958 Other Financial Liabilities at Fair Value 31,098 36,953 36,958 25,11 Total Current Liabilities 185,477 208,995 209,774 Non Current Liabilities 185,477 208,995 209,774 Non Current Liabilities 38,477 208,995 209,774 Non Current Liabilities 38,477 208,995 209,774 Non Current Liabilities 38,477 208,995 209,774 Non Current Liabilities at Fair Value 38,477 38,299 38,299				
Total Non Current Assets 992,919 1,042,949 1,083,519 Total Assets 1,224,303 1,253,929 1,304,316 Liabilities Current Liabilities Taxes Payable " " " " " " " " " " " " " " " " " "		28,572	24,883	23,344
Total Assets 1,224,303 1,253,929 1,304,316 Liabilities Current Liabilities Taxes Payable 31,098 36,953 36,958 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 3,163 1,752 2,511 Provisions 151,216 170,290 170,305 Other Liabilities Associated with Assets Held for Sale Total Current Liabilities 185,477 208,995 209,774 Non Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities at Fair Value Borrowings 46,294 112,190 111,335 Provisions 169,329 216,842		***		•••
Liabilities Current Liabilities Taxes Payable	Total Non Current Assets	992,919	1,042,949	1,083,519
Current Liabilities Taxes Payable		1,224,303	1,253,929	1,304,316
Taxes Payable				
Payables 31,098 36,953 36,958 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 3,163 1,752 2,511 Provisions 151,216 170,290 170,305 Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities at Fair Value Borrowings 46,294 112,190 111,335 Provisions 169,329 216,842 216,606 Other Total Non Current Liabilities 215,623 329,032 327,941 Total Liabilities 401,100				
Contract Liabilities		 31 በዐጸ		 36 058
Other Financial Liabilities at Fair Value				·
Borrowings 3,163 1,752 2,511 Provisions 151,216 170,290 170,305 Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities .				
Provisions Other 151,216 170,290 170,305 Cuther Liabilities Associated with Assets Held for Sale Total Current Liabilities 185,477 208,995 209,774 Non Current Liabilities Payables		3,163		2,511
Liabilities Associated with Assets Held for Sale Total Current Liabilities 185,477 208,995 209,774 Non Current Liabilities Taxes Payable	Provisions	151,216	170,290	
Total Current Liabilities 185,477 208,995 209,774 Non Current Liabilities <	Other			
Non Current Liabilities Taxes Payable <	Liabilities Associated with Assets Held for Sale			
Taxes Payable		185,477	208,995	209,774
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value .		•••	•••	•••
Borrowings 46,294 112,190 111,335 Provisions 169,329 216,842 216,606 Other Total Non Current Liabilities 215,623 329,032 327,941 Total Liabilities 401,100 538,027 537,715 Net Assets 823,203 715,902 766,601 Equity Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity				
Provisions Other 169,329 Other 216,842 Other 227,941 Other 227,941 Other 237,715 Other 237,715 Other 243,302 Other 243,392 Other 243,395 Other 137,263 Other 168,626 Other 243,395 Other 137,263 Other 243,395 Other 243,395 Other 243,395 Other 243,395 Other 243,395 Oth		 46 294		 111 335
Other Total Non Current Liabilities 215,623 329,032 327,941 Total Liabilities 401,100 538,027 537,715 Net Assets 823,203 715,902 766,601 Equity Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity				
Total Liabilities 401,100 538,027 537,715 Net Assets 823,203 715,902 766,601 Equity Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity				
Net Assets 823,203 715,902 766,601 Equity Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity	Total Non Current Liabilities	215,623	329,032	327,941
Equity Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity	Total Liabilities	401,100	538,027	537,715
Accumulated Funds 243,395 137,263 168,626 Reserves 579,808 578,639 597,975 Capital Equity	Net Assets	823,203	715,902	766,601
Reserves 579,808 578,639 597,975 Capital Equity	Equity			
Capital Equity	Accumulated Funds			
· · · · · · · · · · · · · · · · · · ·		579,808	578,639	597,975
Total Equity 823,203 715,902 766,601	· · · ·			
	I otal Equity	823,203	715,902	766,601

Cash Flows From Operating Activities Payments Employee Related 605,973 642,601 618,059 Personnel Services Grants and Subsidies Finance Costs 1,762 2,698 2,706 Equivalent Income Tax 92,046 196,442 109,360 Total Payments 699,781 841,741 730,124 Receipts Appropriation Cluster Grant Revenue 699,612 702,630 778,577 Cash reimbursements from the Crown Entity Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines Interest Received 31,222 2,304 1,007 Grants and Contributions 28,777 28,480 Net Cash Flows From Operating Activities 53,578 20,114 98,355 <		2019	-20	2020-21
Cash Flows From Operating Activities Payments 605,973 642,601 618,059 Employee Related 605,973 642,601 618,059 Personnel Services Grants and Subsidies 1,762 2,698 2,706 Equivalent Income Tax 198,442 109,360 Other Payments 92,046 198,442 109,360 Total Payments 699,781 841,741 730,124 Receipts Appropriation Cluster Grant Revenue 699,612 702,630 778,577				
Payments Employee Related 605,973 642,601 618,059 Personnel Services		\$000	\$000	
Employee Related 605,973 642,601 618,059 Personnel Services	Cash Flows From Operating Activities			
Personnel Services	Payments			
Grants and Subsidies 1,762 2,698 2,706 Equivalent Income Tax	Employee Related	605,973	642,601	618,059
Finance Costs Equivalent Income Tax Other Payments 1,762 (a) 2,698 (b) 2,706 (b) Equivalent Income Tax Other Payments 92,046 (b) 196,442 (b) 109,360 (b) Total Payments 699,781 (b) 841,741 (b) 730,124 (b) Receipts 4Appropriation 50,000 (c) 702,630 (c) 778,577 (c) Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale Of Goods and Services Sale Of Goods Sale Of Goods and Services Sale Of Goods Sale Of Cook Sale Of Goods Sale Of Cook Sale Of Property, Plant and Equipment Sale Of Cook Sale Of Investing Activities Sale Of Investments Sale Of Sal	Personnel Services			
Equivalent Income Tax Other Payments 92,046 196,442 109,360 Total Payments 699,781 341,741 730,124 Receipts Appropriation 699,612 702,630 778,577 Cash reimbursements from the Crown Entity 699,612 702,630 778,577 Sale Proceeds Transfers to the Crown Entity 609,612 702,630 778,577 Sale Proceeds Transfers to the Crown Entity 609,612 4,847 14,726 Cash transfers to the Crown Entity 600,603 600,603 600,603 600,603 Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines 6,122 23,044 1,007 Retained Taxes, Fees and Fines 7,227 2,2304 1,007 Grants and Contributions 3,122 2,304 1,007 Grants and Contributions 3,122 2,304 1,007 Other Receipts 375,359 821,627 828,480 Net Cash Flows From Operating Activities 8,358 821,627 82,840 Purchases of Property, Pl	Grants and Subsidies			
Other Payments 92,046 196,442 109,360 Total Payments 699,781 841,741 730,124 Receipts Appropriation Appropriation Cluster Grant Revenue 699,612 702,630 778,577 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines Interest Received 3,122 2,304 1,007 Grants and Contributions 28,777 Other Receipts 37,601 83,069 34,171 Total Receipts 753,359 821,627 828,480 Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities Proceeds from Sale of Investment	Finance Costs	1,762	2,698	2,706
Total Payments	·			
Receipts Appropriation	Other Payments	92,046	196,442	109,360
Appropriation <	Total Payments	699,781	841,741	730,124
Cluster Grant Revenue 699,612 702,630 778,577 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines Interest Received 3,122 2,304 1,007 Grants and Contributions 28,777 Other Receipts 37,601 83,069 34,171 Total Receipts 753,359 821,627 828,480 Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities 824 Proceeds from Sale of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments <td< td=""><td>Receipts</td><td></td><td>·</td><td></td></td<>	Receipts		·	
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines Interest Received 3,122 2,304 1,007 Grants and Contributions 28,777 Other Receipts 37,601 83,069 34,171 Total Receipts 753,359 821,627 828,480 Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities 824 Purchases of Property, Plant and Equipment 46,522) (48,140) (81,903) Proceeds from Sale of Investments Advances Repayments Received Advances Repayments Received Aberty Inv	Appropriation			
Sale Proceeds Transfers to the Crown Entity	Cluster Grant Revenue	699,612	702,630	778,577
Cash transfers to the Crown Entity	Cash reimbursements from the Crown Entity			
Sale of Goods and Services 13,024 4,847 14,726 Retained Taxes, Fees and Fines	Sale Proceeds Transfers to the Crown Entity			
Retained Taxes, Fees and Fines	Cash transfers to the Crown Entity			
Interest Received Grants and Contributions	Sale of Goods and Services	13,024	4,847	14,726
Grants and Contributions	·			
Other Receipts 37,601 83,069 34,171 Total Receipts 753,359 821,627 828,480 Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities Froceeds from Sale of Property, Plant and Equipment 824 Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Advances for Sale of Investments Advances made Advances Repayments Received Advances made Other Investing Activities (5,347) (2,709) (4,412) Net Cash Flows From Financing Activities Repayment of Borrowings and Adva	Interest Received	3,122	•	1,007
Total Receipts 753,359 821,627 828,480 Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment 824 Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Investing Activities 358 Proceeds from Borrowings and Advances 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Capital Appropriation - Equity Appropriation <td></td> <td></td> <td></td> <td></td>				
Net Cash Flows From Operating Activities 53,578 (20,114) 98,356 Cash Flows From Investing Activities 824 Proceeds from Sale of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Financing Activities Proceeds from Borrowings and Advances 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	Other Receipts	37,601	83,069	34,171
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment 824 Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Borrowings and Advances 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net	Total Receipts	753,359	821,627	828,480
Proceeds from Sale of Property, Plant and Equipment 824 Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Borrowings and Advances 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198	·	53,578	(20,114)	98,356
Purchases of Property, Plant and Equipment (46,522) (48,140) (81,903) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Financing Activities 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash	_			
Proceeds from Sale of Investments			_	
Purchases of Investments	Purchases of Property, Plant and Equipment	(46,522)	(48,140)	(81,903)
Advances Repayments Received		•••		
Advances made Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Financing Activities Proceeds from Borrowings and Advances 358 Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash (1,229) (72,337) 9,817 Opening Cash and Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring				
Other Investing (5,347) (2,709) (4,412) Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Financing Activities 358 Proceeds from Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash (1,229) (72,337) 9,817 Opening Cash and Cash Equivalents 212,899 250,575 178,238 Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring				
Net Cash Flows From Investing Activities (51,869) (50,025) (86,315) Cash Flows From Financing Activities 358 Proceeds from Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash (1,229) (72,337) 9,817 Opening Cash and Cash Equivalents 212,899 250,575 178,238 Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring				
Cash Flows From Financing ActivitiesProceeds from Borrowings and Advances358Repayment of Borrowings and Advances(3,296)(2,198)(2,224)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,938)(2,198)(2,224)Net Increase/(Decrease) in Cash(1,229)(72,337)9,817Opening Cash and Cash Equivalents212,899250,575178,238Reclassification of Cash EquivalentsCash transferred in (out) as a Result of Administrative Restructuring	Other Investing	(5,347)	(2,709)	(4,412)
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash (1,229) (72,337) 9,817 Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities	(51,869)	(50,025)	(86,315)
Repayment of Borrowings and Advances (3,296) (2,198) (2,224) Dividends Paid	Cash Flows From Financing Activities			-
Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,198) (2,224) Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring	Proceeds from Borrowings and Advances	358		
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,198) (2,224) Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring	Repayment of Borrowings and Advances	(3,296)	(2,198)	(2,224)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (2,938) (2,198) (2,224) Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring	Dividends Paid			
Cash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,938)(2,198)(2,224)Net Increase/(Decrease) in Cash(1,229)(72,337)9,817Opening Cash and Cash Equivalents212,899250,575178,238Reclassification of Cash EquivalentsCash transferred in (out) as a Result of Administrative Restructuring	<u> </u>			
Net Cash Flows From Financing Activities(2,938)(2,198)(2,224)Net Increase/(Decrease) in Cash(1,229)(72,337)9,817Opening Cash and Cash Equivalents212,899250,575178,238Reclassification of Cash EquivalentsCash transferred in (out) as a Result of Administrative Restructuring				
Net Increase/(Decrease) in Cash(1,229)(72,337)9,817Opening Cash and Cash Equivalents212,899250,575178,238Reclassification of Cash EquivalentsCash transferred in (out) as a Result of Administrative Restructuring	Cash Equity Injection to For-Profit Entities			
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring 212,899 250,575	Net Cash Flows From Financing Activities	(2,938)	(2,198)	(2,224)
Reclassification of Cash Equivalents Cash transferred in (out) as a Result of Administrative Restructuring	Net Increase/(Decrease) in Cash	(1,229)	(72,337)	9,817
Cash transferred in (out) as a Result of Administrative Restructuring	Opening Cash and Cash Equivalents	212,899	250,575	178,238
Cash transferred in (out) as a Result of Administrative Restructuring	Reclassification of Cash Equivalents			
Closing Cash and Cash Equivalents 211,670 178,238 188,055	Cash transferred in (out) as a Result of Administrative Restructuring			
	Closing Cash and Cash Equivalents	211,670	178,238	188,055

Legal Aid Commission of New South Wales

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	138,573	153,798	155,773
Personnel Services Expenses			
Other Operating Expenses	144,804	140,880	150,786
Grants and Subsidies	55,882	62,641	69,239
Appropriation Expense			
Depreciation and Amortisation	15,024	14,694	18,325
Finance Costs	835	1,498	1,021
Other Expenses	917	943	898
TOTAL EXPENSES EXCLUDING LOSSES	356,035	374,455	396,042
Revenue		<u> </u>	
Appropriation Revenue			
Cluster Grant Revenue	274,311	274,171	321,951
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,539	6,036	3,597
Transfers to the Crown Entity			
Sales of Goods and Services	5,586	7,634	4,040
Grants and Contributions	70,110	89,930	49,953
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	405	643	265
Total Revenue	353,951	378,414	379,806
Gain/(Loss) on Disposal of Non Current Assets	35	(8)	35
Other Gains/(Losses)	(200)	1,420	(200)
Net Result	(2,249)	5,372	(16,401)

	2019	-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	32,048	25,393	11,137	
Taxes Receivable				
Receivables	11,211	8,195	8,195	
Contract Assets	•••			
Inventories	•••	•••		
Financial Assets at Fair Value Other Financial Assets				
Other Other		•••	•••	
Assets Held For Sale				
Total Current Assets	43,259	33,588	19,332	
Non Current Assets			,	
Taxes Receivable				
Contract Assets	•••		•••	
Receivables	3,834	8,032	8,032	
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	16,867	9,504	9,473	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	29,702	70,912	71,048	
Intangibles	4,942	23,530	22,234	
Other Assets				
Total Non Current Assets	55,345	111,978	110,787	
Total Assets	98,604	145,566	130,119	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	16,252	16,093	16,093	
Contract Liabilities				
Other Financial Liabilities at Fair Value	•••			
Borrowings	8,769	7,770	8,985	
Provisions	13,474	19,474	19,474	
Other	•••			
Liabilities Associated with Assets Held for Sale		•••		
Total Current Liabilities	38,495	43,336	44,551	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	21,627	64,270	64,009	
Provisions	4,652	6,399	6,399	
Other	1,495			
Total Non Current Liabilities	27,775	70,670	70,409	
Total Liabilities	66,269	114,006	114,960	
Net Assets	32,335	31,560	15,159	
Equity Accumulated Funds	20.225	24 ECO	15 150	
Accumulated Funds	32,335	31,560	15,159	
Reserves				
Capital Equity				
Total Equity	32,335	31,560	15,159	

	2019	-20	2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	134,708	142,186	152,251	
Personnel Services				
Grants and Subsidies	55,882	62,641	69,239	
Finance Costs	835	1,498	1,021	
Equivalent Income Tax				
Other Payments	131,145	168,155	151,609	
Total Payments	322,570	374,480	374,120	
Receipts				
Appropriation				
Cluster Grant Revenue	274,311	274,171	321,951	
Cash reimbursements from the Crown Entity		•••		
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity		•••		
Sale of Goods and Services	5,386	4,015	3,840	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	70,110	89,930	49,953	
Other Receipts	(14,171)	22,931	265	
Total Receipts	335,636	391,047	376,009	
Net Cash Flows From Operating Activities	13,066	16,567	1,889	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	35		35	
Purchases of Property, Plant and Equipment	(3,895)	(3,083)	(4,933)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(1,300)	(11,288)	(1,300)	
Net Cash Flows From Investing Activities	(5,160)	(14,370)	(6,198)	
Cash Flows From Financing Activities	.	.		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(8,330)	(8,418)	(9,947)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(8,330)	(8,418)	(9,947)	
Net Increase/(Decrease) in Cash	(424)	(6,221)	(14,256)	
Opening Cash and Cash Equivalents	32,472	31,614	25,393	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring			<u></u>	
Closing Cash and Cash Equivalents	32,048	25,393	11,137	

New South Wales Crime Commission

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,612	17,582	16,596
Personnel Services Expenses			
Other Operating Expenses	5,867	5,816	5,486
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,997	3,692	4,027
Finance Costs	239	175	190
Other Expenses		•••	
TOTAL EXPENSES EXCLUDING LOSSES	27,716	27,265	26,299
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	26,455	25,599	25,412
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	708	757	710
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	56	70	56
Total Revenue	27,219	26,425	26,178
Gain/(Loss) on Disposal of Non Current Assets	•••	(8)	
Other Gains/(Losses)		(2,074)	
Net Result	(497)	(2,922)	(121)

	2019	-20	2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Assets	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	
Current Assets				
Cash Assets	518	1,327	1,316	
Taxes Receivable		1,021	1,010	
Receivables	605	681	681	
Contract Assets	•••			
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other	•••			
Assets Held For Sale	111			
Total Current Assets	1,234	2,007	1,996	
Non Current Assets				
Taxes Receivable	•••			
Contract Assets				
Receivables	10	1	1	
Inventories Financial Assets at Fair Value	•••	•••		
	•••		•••	
Equity Investments Property, Plant and Equipment -	•••	•••		
Land and Building		111	111	
Plant and Equipment	 1,298	1,336	1,587	
Infrastructure Systems		1,550		
Investment Properties				
Right of Use Assets	8,151	9,036	6,289	
Intangibles	1,482	1,499	1,200	
Other Assets	.,			
Total Non Current Assets	10,941	11,983	9,188	
Total Assets	12,175	13,990	11,184	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	461	668	668	
Contract Liabilities	•••			
Other Financial Liabilities at Fair Value	•••			
Borrowings	2,705	2,735	2,914	
Provisions	1,716	2,179	2,179	
Other	•••			
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	4,882	5,582	5,761	
Non Current Liabilities				
Taxes Payable	•••	•••		
Payables	•••			
Contract Liabilities	•••			
Other Financial Liabilities at Fair Value				
Borrowings	5,597	8,454	5,590	
Provisions Other	65	63	63	
Total Non Current Liabilities	5,662	8,516	5,652	
Total Liabilities	10,544	14,099	11,414	
Net Assets	1,631	(108)	(229)	
Equity	1,001	(100)	(223)	
Accumulated Funds	1,631	(108)	(229)	
Reserves			()	
Capital Equity				
Total Equity	1,631	(108)	(229)	
· · · · · · · · · · · · · · · · · · ·	1,001	(100)	(223)	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	16,782	16,145	15,886	
Personnel Services				
Grants and Subsidies				
Finance Costs	239	175	190	
Equivalent Income Tax				
Other Payments	6,590	6,872	5,486	
Total Payments	23,611	23,192	21,562	
Receipts	·	·		
Appropriation				
Cluster Grant Revenue	26,455	25,599	25,412	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services				
Retained Taxes, Fees and Fines				
Interest Received		•••		
Grants and Contributions		•••		
Other Receipts	656	1,064	56	
Total Receipts	27,111	26,663	25,468	
Net Cash Flows From Operating Activities	3,500	3,470	3,906	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(591)	(212)	(891)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(341)	(170)	(341)	
Net Cash Flows From Investing Activities	(932)	(382)	(1,232)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(2,566)	(2,700)	(2,685)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(2,566)	(2,700)	(2,685)	
Net Increase/(Decrease) in Cash	2	388	(11)	
Opening Cash and Cash Equivalents	516	938	1,327	
Reclassification of Cash Equivalents			.,=	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	518	1,327	1,316	
		- ,	-,	

NSW Police Force

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,127,239	3,173,966	3,452,857
Personnel Services Expenses			
Other Operating Expenses	431,663	508,767	458,163
Grants and Subsidies	25,766	87,487	22,680
Appropriation Expense			
Depreciation and Amortisation	202,044	211,056	245,120
Finance Costs	16,345	12,263	19,307
Other Expenses	4,128	1,458	4,131
TOTAL EXPENSES EXCLUDING LOSSES	3,807,184	3,994,997	4,202,257
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	180,738	218,760	185,903
Transfers to the Crown Entity			
Sales of Goods and Services	38,975	74,846	48,830
Grants and Contributions	40,496	14,040	33,979
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	37,645	80,099	38,536
Total Revenue	3,924,817	3,973,276	4,217,727
Gain/(Loss) on Disposal of Non Current Assets	(918)	(7,990)	(918)
Other Gains/(Losses)	(10)	(1,849)	(10)
Net Result	116,705	(31,560)	14,542

	2019)-20	2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ
Current Assets			
Cash Assets	138,876	186,674	86,177
Taxes Receivable	100,070	100,074	00,177
Receivables	97,164	63,594	66,894
Contract Assets		8,510	8,510
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		550	550
Total Current Assets	236,040	259,328	162,131
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables	6,100	6,500	8,400
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	4 440 504	4 074 470	4 474 000
Land and Building	1,440,594	1,371,176	1,471,836
Plant and Equipment	330,953	389,745	345,121
Infrastructure Systems	•••		
Investment Properties			
Right of Use Assets	203,473	643,571	809,518
Intangibles Other Assets	204,583	123,423	205,720
Total Non Current Assets	2,185,703	2,534,415	2,840,595
Total Assets	2,421,743	2,793,744	3,002,727
Liabilities	2,721,773	2,733,744	3,002,727
Current Liabilities			
Taxes Payable Payables	 114,220	 114,778	 114,778
Contract Liabilities	4,800	1,266	1,766
Other Financial Liabilities at Fair Value		644	644
Borrowings	54,385	55,077	63,468
Provisions	494,358	577,861	577,361
Other	470	111	111
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	668,234	749,737	758,128
Non Current Liabilities	· · · · · · · · · · · · · · · · · · ·	·	-
Taxes Payable			
Payables	•••		•••
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	238,295	626,391	809,941
Provisions	57,630	68,924	68,424
Other	2,382	,	·
Total Non Current Liabilities	298,307	695,315	878,365
Total Liabilities	966,540	1,445,053	1,636,494
Net Assets	1,455,203	1,348,691	1,366,233
Equity	, 11, 00		, ,, ,,
Accumulated Funds	869,166	791,180	805,722
Reserves	586,036	557,511	560,511
Capital Equity			
Total Equity	1,455,203	1,348,691	1,366,233
rotar Equity	1,455,203	1,340,031	1,300,233

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	2,940,322	2,918,915	3,274,191	
Personnel Services				
Grants and Subsidies	25,766	87,487	22,680	
Finance Costs	16,345	12,138	19,307	
Equivalent Income Tax				
Other Payments	466,846	642,696	456,053	
Total Payments	3,449,279	3,661,236	3,772,231	
Receipts				
Appropriation				
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity		•••		
Cash transfers to the Crown Entity				
Sale of Goods and Services	32,675	81,909	45,530	
Retained Taxes, Fees and Fines	(10)		(10)	
Interest Received				
Grants and Contributions	40,996	14,137	34,479	
Other Receipts	91,938	189,341	36,633	
Total Receipts	3,792,562	3,870,918	4,027,111	
Net Cash Flows From Operating Activities	343,283	209,682	254,880	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	1,734	767	1,734	
Purchases of Property, Plant and Equipment	(215,743)	(178,081)	(184,384)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(30,339)	(19,220)	(103,274)	
Net Cash Flows From Investing Activities	(244,348)	(196,534)	(285,924)	
Cash Flows From Financing Activities		.		
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(52,140)	(57,769)	(69,453)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(52,140)	(57,769)	(69,453)	
Net Increase/(Decrease) in Cash	46,795	(44,620)	(100,497)	
Opening Cash and Cash Equivalents	92,081	231,294	186,674	
Reclassification of Cash Equivalents	,	,	,	
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	138,876	186,674	86,177	

NSW Rural Fire Service

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	127,713	129,392	145,058
Personnel Services Expenses			
Other Operating Expenses	105,987	155,227	220,693
Grants and Subsidies	243,192	529,239	248,170
Appropriation Expense			
Depreciation and Amortisation	21,013	19,075	24,759
Finance Costs	3,552	1,273	1,403
Other Expenses	22,849	33,004	32,433
TOTAL EXPENSES EXCLUDING LOSSES	524,306	867,211	672,516
Revenue		·	
Appropriation Revenue			
Cluster Grant Revenue	453,665	499,118	550,130
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	759	459	763
Transfers to the Crown Entity			
Sales of Goods and Services	652	29,127	3,082
Grants and Contributions	4,562	444,279	18,175
Investment Revenue	755	1,048	755
Retained Taxes, Fees and Fines	0		0
Other Revenue	14,878	14,319	17,179
Total Revenue	475,272	988,350	590,083
Gain/(Loss) on Disposal of Non Current Assets	•••	857	
Other Gains/(Losses)		(2,422)	
Net Result	(49,034)	119,574	(82,433)

	2019	-20	2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Assets	φοσο	φοσσ	ΨΟΟΟ	
Current Assets				
Cash Assets	48,911	98,665	57,350	
Taxes Receivable				
Receivables	27,460	99,188	66,585	
Contract Assets	·			
Inventories	13,913	63,545	50,203	
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale			474 400	
Total Current Assets	90,284	261,398	174,138	
Non Current Assets Taxes Receivable				
Contract Assets				
Receivables		•••	•••	
Inventories		•••		
Financial Assets at Fair Value	•••			
Equity Investments				
Property, Plant and Equipment -		•••	•••	
Land and Building	19,755	20,631	18,309	
Plant and Equipment	63,876	61,989	60,082	
Infrastructure Systems	10,275	7,130	6,358	
Investment Properties	·			
Right of Use Assets	95,429	48,411	42,130	
Intangibles	2,914	9,894	23,752	
Other Assets				
Total Non Current Assets	192,250	148,055	150,631	
Total Assets	282,533	409,453	324,770	
Liabilities		·		
Current Liabilities				
Taxes Payable				
Payables	26,987	41,266	41,669	
Contract Liabilities		•••		
Other Financial Liabilities at Fair Value		4	(0)	
Borrowings	2,839	5,337	5,797	
Provisions	43,093	42,961	45,675	
Other	•••	•••	•••	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	72,919	89,567	93,140	
Non Current Liabilities				
Taxes Payable Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value		•••	•••	
Borrowings	95,975	45,990	40,352	
Provisions	1,240	4,198	4,008	
Other	.,		.,,,,,,	
Total Non Current Liabilities	97,215	50,188	44,360	
Total Liabilities	170,134	139,755	137,501	
Net Assets	112,400	269,697	187,269	
Equity	 	 		
Accumulated Funds	112,400	269,701	187,269	
Reserves		(4)	0	
Capital Equity				
Total Equity	112,400	269,697	187,269	
1 7	,	/	- 1	

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	124,491	125,073	141,771
Personnel Services			
Grants and Subsidies	243,192	529,239	248,170
Finance Costs	3,552	1,204	1,403
Equivalent Income Tax			
Other Payments	140,832	312,776	239,381
Total Payments	512,066	968,293	630,725
Receipts			
Appropriation			
Cluster Grant Revenue	453,665	499,118	550,130
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	652	13,784	35,684
Retained Taxes, Fees and Fines	0		0
Interest Received	755	1,048	755
Grants and Contributions	4,562	444,256	18,175
Other Receipts	21,322	61,861	17,179
Total Receipts	480,956	1,020,067	621,923
Net Cash Flows From Operating Activities	(31,111)	51,774	(8,802)
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment	2,000	2,103	2,000
Purchases of Property, Plant and Equipment	(16,419)	(40,416)	(11,405)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(2,169)	(17,000)
Net Cash Flows From Investing Activities	(14,419)	(40,482)	(26,405)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,631)	(5,169)	(6,108)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,631)	(5,169)	(6,108)
Net Increase/(Decrease) in Cash	(48,161)	6,123	(41,315)
Opening Cash and Cash Equivalents	97,071	92,543	98,665
Reclassification of Cash Equivalents	,	,	
Cash transferred in (out) as a Result of Administrative Restructuring	•••		•••
Closing Cash and Cash Equivalents	48,911	98,666	57,350
Olosing Cash and Cash Equivalents	40,311	30,000	37,330

Office of Sport

	201	9-20	2020-21 Il Budget
	Budget	get Est. Actual	
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	69,295	61,038	53,291
Personnel Services Expenses			
Other Operating Expenses	53,156	45,417	40,048
Grants and Subsidies	345,432	240,196	451,027
Appropriation Expense			
Depreciation and Amortisation	11,199	10,019	11,781
Finance Costs	192	198	161
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	479,274	356,868	556,308
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	406,957	305,213	497,646
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,539	2,593	1,874
Transfers to the Crown Entity			
Sales of Goods and Services	50,122	37,297	24,565
Grants and Contributions	12,741	45,155	6,378
Investment Revenue		4	4
Retained Taxes, Fees and Fines			12
Other Revenue	1,526	1,295	687
Total Revenue	473,885	391,557	531,167
Gain/(Loss) on Disposal of Non Current Assets		17	
Other Gains/(Losses)	64	(712)	64
Net Result	(5,325)	33,994	(25,077)

	2019	2019-20	
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10,715	70,670	50,911
Taxes Receivable			40.050
Receivables Contract Assets	17,425	18,356	12,356
Inventories		•••	•••
Financial Assets at Fair Value			
Other Financial Assets	50	(2)	0
Other			
Assets Held For Sale			
Total Current Assets	28,189	89,025	63,268
Non Current Assets	· · · · · · · · · · · · · · · · · · ·	·	
Taxes Receivable			
Contract Assets			
Receivables		13	13
Inventories			
Financial Assets at Fair Value	400	164	164
Equity Investments			
Property, Plant and Equipment -			
Land and Building	173,392	172,981	176,081
Plant and Equipment	13,421	12,192	12,459
Infrastructure Systems	•••	•••	•••
Investment Properties	 6 722		14 220
Right of Use Assets Intangibles	6,723 486	10,794 5,017	14,330
Other Assets	400	5,017	3,428
Total Non Current Assets	194,422	201,161	206,475
Total Assets	222,611	290,185	269,742
Liabilities	222,011	230,103	203,142
Current Liabilities			
Taxes Payable			
Payables	7,664	9,149	9,799
Contract Liabilities		1,864	1,864
Other Financial Liabilities at Fair Value	•••		1,001
Borrowings	2,230	2,008	2,460
Provisions	7,295	6,579	6,943
Other	2,534	37	38
Liabilities Associated with Assets Held for Sale	·		
Total Current Liabilities	19,723	19,637	21,104
Non Current Liabilities			
Taxes Payable			
Payables	•••		
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	4,635	8,884	12,051
Provisions	1,030	1,078	1,078
Other Total Non Current Liabilities	 E CCE	0.064	42 420
	5,665	9,961	13,128
Total Liabilities	25,388	29,599	34,233
Net Assets	197,223	260,587	235,510
Equity Accumulated Funds	151,570	21/ 02/	120 257
Reserves	45,653	214,934 45,653	189,857 45,653
Capital Equity	40,000		+5,055
	407.000	200 507	005 540
Total Equity	197,223	260,587	235,510

	2019	-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	66,756	61,471	50,403
Personnel Services			
Grants and Subsidies	345,432	240,196	451,027
Finance Costs	192	198	161
Equivalent Income Tax			
Other Payments	58,576	45,897	27,704
Total Payments	470,956	347,763	529,294
Receipts			
Appropriation			
Cluster Grant Revenue	406,957	305,213	497,646
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	49,139	39,866	24,565
Retained Taxes, Fees and Fines	64		64
Interest Received		4	4
Grants and Contributions	5,698	39,102	35
Other Receipts	14,929	1,972	699
Total Receipts	476,787	386,157	523,013
Net Cash Flows From Operating Activities	5,831	38,394	(6,281)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		6	
Purchases of Property, Plant and Equipment	(6,218)	(3,962)	(11,193)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received		61	(2)
Advances made	43		
Other Investing		(3,402)	
Net Cash Flows From Investing Activities	(6,175)	(7,297)	(11,195)
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,192)	(1,982)	(2,283)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,192)	(1,982)	(2,283)
Net Increase/(Decrease) in Cash	(2,536)	29,115	(19,759)
Opening Cash and Cash Equivalents	13,251	41,555	70,670
Reclassification of Cash Equivalents	•	•	•
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	10,715	70,670	50,911

Office of the NSW State Emergency Service

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	43,662	41,444	44,338
Personnel Services Expenses			
Other Operating Expenses	47,805	45,168	59,979
Grants and Subsidies	13,930	15,527	36,406
Appropriation Expense			
Depreciation and Amortisation	15,034	15,492	16,289
Finance Costs	1,886	863	1,824
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	122,317	118,495	158,836
Revenue		.	
Appropriation Revenue			
Cluster Grant Revenue	117,751	116,852	162,873
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	153	283	157
Transfers to the Crown Entity			
Sales of Goods and Services	41	36	41
Grants and Contributions		7,547	1,500
Investment Revenue	453	451	453
Retained Taxes, Fees and Fines			
Other Revenue	341	620	341
Total Revenue	118,739	125,788	165,365
Gain/(Loss) on Disposal of Non Current Assets	(149)	933	(149)
Other Gains/(Losses)			
Net Result	(3,727)	8,226	6,380

	2019	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	38,135	57,810	40,246
Taxes Receivable		_ ,	
Receivables	2,605	7,157	7,157
Contract Assets Inventories	 F 640		
Financial Assets at Fair Value	5,649	2,608	2,608
Other Financial Assets			
Other	 5		
Assets Held For Sale			
Total Current Assets	46,394	67,576	50,012
Non Current Assets		 -	
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	0.044	0.005	0.470
Land and Building Plant and Equipment	9,014 83,359	9,065 78,828	8,478 109,222
Infrastructure Systems		ŕ	
Investment Properties			
Right of Use Assets	50,462	31,092	27,554
Intangibles			,,
Other Assets			
Total Non Current Assets	142,835	118,986	145,255
Total Assets	189,229	186,562	195,267
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	7,456	11,146	15,559
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	2,125	2,682	2,944
Provisions	4,019	4,819	4,819
Other	29	•••	
Liabilities Associated with Assets Held for Sale	42.000	40.047	23,322
Total Current Liabilities	13,629	18,647	23,322
Non Current Liabilities			
Taxes Payable	•••	•••	
Payables Contract Liabilities	•••	•••	
Other Financial Liabilities at Fair Value		•••	•••
Borrowings	 49,944	32,818	30,468
Provisions	351	1,285	1,285
Other	3,637		
Total Non Current Liabilities	53,932	34,103	31,753
Total Liabilities	67,561	52,750	55,075
Net Assets	121,668	133,811	140,191
Equity		·	
Accumulated Funds	121,668	133,811	140,191
Reserves	•	,	
Capital Equity			
Total Equity	121,668	133,811	140,191
1 9	,	,	,

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	43,509	40,255	44,181
Personnel Services			
Grants and Subsidies	13,930	15,527	36,406
Finance Costs	1,886	863	1,824
Equivalent Income Tax			
Other Payments	49,105	43,602	55,566
Total Payments	108,430	100,248	137,977
Receipts			
Appropriation	•••	•••	
Cluster Grant Revenue	117,751	116,852	162,873
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	41	(2,024)	41
Retained Taxes, Fees and Fines	•••	•••	
Interest Received	453	451	453
Grants and Contributions		7,525	1,500
Other Receipts	1,641	368	341
Total Receipts	119,886	123,173	165,208
Net Cash Flows From Operating Activities	11,456	22,925	27,231
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	975	71
Purchases of Property, Plant and Equipment	(25,997)	(23,661)	(42,460)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(25,926)	(22,687)	(42,389)
Cash Flows From Financing Activities	•		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,419)	(3,387)	(2,406)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,419)	(3,387)	(2,406)
Net Increase/(Decrease) in Cash	(16,889)	(3,149)	(17,564)
Opening Cash and Cash Equivalents	55,024	60,959	57,810
Reclassification of Cash Equivalents			3.,0.0
Cash transferred in (out) as a Result of Administrative Restructuring			
	20 425		40.240
Closing Cash and Cash Equivalents	38,135	57,810	40,246

Home Purchase Assistance Fund

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	1,052	789	1,607
Grants and Subsidies	7,500	7,368	9,421
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs	10,415	10,414	9,764
Other Expenses	200	96	200
TOTAL EXPENSES EXCLUDING LOSSES	19,167	18,668	20,992
Revenue		·	
Appropriation Revenue			
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue	4,185	2,201	1,622
Retained Taxes, Fees and Fines			
Other Revenue	9		9
Total Revenue	4,194	2,201	1,630
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(14,974)	(16,468)	(19,361)

	2019	-20	2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets	φοσο	φοσσ	ΨΟΟΟ
Current Assets			
Cash Assets	186,274	178,963	153,488
Taxes Receivable			
Receivables	3	(10)	8
Contract Assets		·	
Inventories			
Financial Assets at Fair Value	1,848		
Other Financial Assets	5	1,000	1,000
Other	•••		
Assets Held For Sale Total Current Assets		179,953	154,496
	100,100	173,333	134,430
Non Current Assets			
Taxes Receivable Contract Assets			•••
Receivables		•••	•••
Inventories		•••	
Financial Assets at Fair Value	 2,919	9,929	8,674
Equity Investments	2,010		
Property, Plant and Equipment -		•••	•••
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets	2,919	9,929	8,674
Total Assets	191,049	189,882	163,170
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	37	96	114
Contract Liabilities Other Financial Liabilities at Fair Value	•••	•••	
Borrowings	 7,275	7,339	7,435
Provisions	49	7,339 205	7,433 205
Other	_		203
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	7,361	7,640	7,754
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	84,741	84,730	77,265
Provisions			
Other			
Total Non Current Liabilities	84,741	84,730	77,265
Total Liabilities	92,102	92,370	85,020
Net Assets	98,947	97,512	78,150
Equity Accumulated Funds	00 047	07 510	70 150
Reserves	98,947	97,512	78,150
Capital Equity		•••	•••
	00 047	07 512	70 150
Total Equity	98,947	97,512	78,150

	2019	-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies	7,839	7,759	9,760
Finance Costs	6,269	6,269	5,745
Equivalent Income Tax			
Other Payments	913	414	1,450
Total Payments	15,021	14,442	16,955
Receipts			
Appropriation			
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received	4,185	2,214	1,622
Grants and Contributions	•••	•••	•••
Other Receipts	9	18	(9)
Total Receipts	4,194	2,232	1,612
Net Cash Flows From Operating Activities	(10,828)	(12,209)	(15,342)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments	250,000	6,300	250,000
Purchases of Investments	(248,750)	(4,610)	(248,759)
Advances Repayments Received	5		5
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	1,255	1,690	1,246
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(22,964)		9
Repayment of Borrowings and Advances	11,482	(11,428)	(11,388)
Dividends Paid	• •••		
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(11,482)	(11,428)	(11,379)
Net Increase/(Decrease) in Cash	(21,055)	(21,947)	(25,475)
Opening Cash and Cash Equivalents	207,329	200,910	178,963
Reclassification of Cash Equivalents	,		
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	186,274	178,963	153,488

Multicultural NSW

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,357	15,493	16,732
Personnel Services Expenses			
Other Operating Expenses	2,305	3,013	2,632
Grants and Subsidies	13,893	9,239	28,199
Appropriation Expense			
Depreciation and Amortisation	1,033	1,606	1,631
Finance Costs	61	43	38
Other Expenses		•••	
TOTAL EXPENSES EXCLUDING LOSSES	32,649	29,394	49,232
Revenue		·	
Appropriation Revenue			
Cluster Grant Revenue	29,504	24,469	38,879
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	729	99	732
Transfers to the Crown Entity			
Sales of Goods and Services	5,833	4,933	5,033
Grants and Contributions	199	1,653	3,300
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	26	193	26
Total Revenue	36,291	31,347	47,971
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(214)	
Net Result	3,642	1,739	(1,261)

	2019	-20	2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ
Current Assets			
Cash Assets	777	892	801
Taxes Receivable			
Receivables	1,241	1,264	1,014
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale Total Current Assets	2,018	2,156	1,815
Non Current Assets	2,010	2,130	1,013
Taxes Receivable			
Contract Assets		•••	•••
Receivables	•••	•••	
Inventories			•••
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	922	422	
Plant and Equipment	165	132	136
Infrastructure Systems			
Investment Properties			
Right of Use Assets	2,205	1,611	912
Intangibles	1,225	1,292	1,066
Other Assets			
Total Non Current Assets	4,517	3,457	2,114
Total Assets	6,535	5,613	3,929
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	252	898	898
Contract Liabilities	•••	683	683
Other Financial Liabilities at Fair Value			
Borrowings Provisions	471 1,187	438 1,269	536 1,269
Other			
Liabilities Associated with Assets Held for Sale	•••		•••
Total Current Liabilities	1,910	3,288	3,386
Non Current Liabilities	· · · · · · · · · · · · · · · · · · ·	· .	•
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	1,805	1,421	900
Provisions	162	247	247
Other			
Total Non Current Liabilities	1,967	1,668	1,147
Total Liabilities	3,877	4,956	4,533
Net Assets	2,658	657	(604)
Equity Accumulated Funds	0.650	GE7	(604)
Accumulated Funds Reserves	2,658	657	(604)
Capital Equity			
	0.000		(004)
Total Equity	2,658	657	(604)

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	14,628	15,039	16,000	
Personnel Services				
Grants and Subsidies	13,893	9,239	28,199	
Finance Costs	61	40	38	
Equivalent Income Tax				
Other Payments	6,289	7,112	2,382	
Total Payments	34,871	31,430	46,619	
Receipts				
Appropriation				
Cluster Grant Revenue	29,504	24,469	38,879	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	5,833	5,099	5,033	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	199	2,080	3,300	
Other Receipts	476	1,269	26	
Total Receipts	36,012	32,917	47,239	
Net Cash Flows From Operating Activities	1,141	1,487	620	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(50)	(66)	(50)	
Proceeds from Sale of Investments		•••		
Purchases of Investments		•••		
Advances Repayments Received		•••		
Advances made				
Other Investing	(250)	(266)	(250)	
Net Cash Flows From Investing Activities	(300)	(332)	(300)	
Cash Flows From Financing Activities	·			
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(440)	(410)	(411)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(440)	(410)	(411)	
Net Increase/(Decrease) in Cash	401	745	(91)	
Opening Cash and Cash Equivalents	376	147	892	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	777	892	801	
			001	

NSW Trustee and Guardian

	201	9-20	2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	65,869	62,208	69,536
Other Operating Expenses	17,473	21,493	16,237
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	5,517	5,138	6,123
Finance Costs	134	109	92
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	88,993	88,948	91,988
Revenue			
Appropriation Revenue			
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	66,952	65,476	65,369
Grants and Contributions	15,803	16,327	16,413
Investment Revenue	5,181	515	5,814
Retained Taxes, Fees and Fines			
Other Revenue	391	282	289
Total Revenue	88,328	82,600	87,885
Gain/(Loss) on Disposal of Non Current Assets		(97)	
Other Gains/(Losses)	(2)	(490)	
Net Result	(667)	(6,935)	(4,103)

	2019	-20	2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Assets	φσσσ	φοσσ	ψοσο	
Current Assets				
Cash Assets	5,971	12,498	8,896	
Taxes Receivable				
Receivables	23,396	9,004	8,440	
Contract Assets				
Inventories				
Financial Assets at Fair Value	10,000	20,206	16,341	
Other Financial Assets				
Other		20,318	20,318	
Assets Held For Sale Total Current Assets	39,367	62,026	53,995	
Non Current Assets				
Taxes Receivable				
Contract Assets	•••		•••	
Receivables				
Inventories				
Financial Assets at Fair Value	73,390	68,651	64,071	
Equity Investments				
Property, Plant and Equipment -				
Land and Building	24,840	27,649	27,029	
Plant and Equipment	18,778	12,467	15,744	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	4,030	4,722	4,248	
Intangibles	14,794	10,630	12,669	
Other Assets	405.000		400.704	
Total Non Current Assets	135,832	124,119	123,761	
Total Assets	175,200	186,145	177,756	
Liabilities				
Current Liabilities				
Taxes Payable		 10 215	 6 701	
Payables Contract Liabilities	21,730	10,215	6,701	
Other Financial Liabilities at Fair Value		•••	•••	
Borrowings	646	662	760	
Provisions	8,111	30,038	29,697	
Other			20,007	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	30,487	40,915	37,158	
Non Current Liabilities		·		
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	3,468	4,659	4,130	
Provisions	861	1,454	1,454	
Other				
Total Non Current Liabilities	4,329	6,113	5,584	
Total Liabilities	34,816	47,028	42,742	
Net Assets	140,384	139,117	135,014	
Equity Accumulated Funds	127,330	123,578	119,475	
Reserves	13,054	15,539	15,539	
Capital Equity	10,001		. 5,555	
Total Equity	140,384	139,117	135,014	
Total Equity	140,304	100,117	155,014	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services	65,869	62,208	69,536	
Grants and Subsidies				
Finance Costs	134	109	92	
Equivalent Income Tax				
Other Payments	22,914	21,025	25,637	
Total Payments	88,917	83,342	95,265	
Receipts				
Appropriation				
Cluster Grant Revenue				
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	66,952	64,527	66,105	
Retained Taxes, Fees and Fines				
Interest Received	573	245	109	
Grants and Contributions	15,803	16,327	16,413	
Other Receipts	7,408	11,352	8,457	
Total Receipts	90,737	92,451	91,084	
Net Cash Flows From Operating Activities	1,820	9,109	(4,181)	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(9,100)	(7,610)	(5,538)	
Proceeds from Sale of Investments	16,220		14,150	
Purchases of Investments	(1,578)	(25,449)	(2,795)	
Advances Repayments Received				
Advances made				
Other Investing	(4,861)	(1,364)	(4,485)	
Net Cash Flows From Investing Activities	681	(34,423)	1,332	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(608)	(652)	(753)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(608)	(652)	(753)	
Net Increase/(Decrease) in Cash	1,893	(25,966)	(3,602)	
Opening Cash and Cash Equivalents	4,078	38,464	12,498	
Reclassification of Cash Equivalents	•			
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	5,971	12,498	8,896	
Cioonig Caon and Caon Equivalents	3,371	12,730	0,030	

Judicial Commission of New South Wales

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,883	4,821	4,665
Personnel Services Expenses			
Other Operating Expenses	897	880	1,123
Grants and Subsidies	6		
Appropriation Expense			
Depreciation and Amortisation	850	660	802
Finance Costs	98	63	73
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	6,734	6,424	6,663
Revenue		-	
Appropriation Revenue	5,385	4,813	5,260
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	159	94	163
Transfers to the Crown Entity			
Sales of Goods and Services	892	1,040	1,054
Grants and Contributions			
Investment Revenue	1		0
Retained Taxes, Fees and Fines			
Other Revenue	60	50	75
Total Revenue	6,498	5,997	6,553
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(236)	(427)	(110)

	2019	2019-20	
	Budget \$000	Est. Actual \$000	2020-21 Budget \$000
Assets	φοσο	φοσσ	ΨΟΟΟ
Current Assets			
Cash Assets	162	25	75
Taxes Receivable			
Receivables	75	110	110
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale Total Current Assets	237	135	185
	201	100	103
Non Current Assets Taxes Receivable			
Contract Assets			
Receivables	•••	•••	
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	1,455	1,420	1,366
Infrastructure Systems			
Investment Properties			
Right of Use Assets	3,754	2,928	1,476
Intangibles Other Assets			•••
Total Non Current Assets	5,209	4,348	2,842
Total Assets	5,446	4,483	3,027
Liabilities	0,770	4,400	0,027
Current Liabilities			
Taxes Payable			
Payables	463	 219	286
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	569	569	587
Provisions	530	667	677
Other	60	66	66
Liabilities Associated with Assets Held for Sale	•••		
Total Current Liabilities	1,622	1,521	1,616
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings Provisions	3,228	2,435	994
Other	188	215	215
Total Non Current Liabilities	3,416	2,650	1,209
Total Liabilities	5,038	4,171	2,825
Net Assets	408	312	202
Equity	· · · · · · · · · · · · · · · · · · ·	·	
Accumulated Funds	408	312	202
Reserves			
Capital Equity			
Total Equity	408	312	202

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	4,714	4,521	4,492	
Personnel Services				
Grants and Subsidies	6			
Finance Costs	98	63	73	
Equivalent Income Tax				
Other Payments	1,009	1,288	1,056	
Total Payments	5,827	5,872	5,621	
Receipts				
Appropriation	5,385	4,813	5,260	
Cluster Grant Revenue				
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	892	1,123	1,054	
Retained Taxes, Fees and Fines				
Interest Received	1		0	
Grants and Contributions				
Other Receipts	239	260	75	
Total Receipts	6,518	6,196	6,390	
Net Cash Flows From Operating Activities	691	324	769	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(150)	(47)	(150)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities	(150)	(47)	(150)	
Cash Flows From Financing Activities	·			
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(542)	(391)	(569)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(542)	(391)	(569)	
Net Increase/(Decrease) in Cash	(1)	(114)	50	
Opening Cash and Cash Equivalents	163	139	25	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	162	25	75	

Office of the Children's Guardian

	2019-20		2020-21
	Budget	dget Est. Actual	
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,766	23,702	27,554
Personnel Services Expenses			
Other Operating Expenses	23,445	16,731	23,915
Grants and Subsidies	2,786	3,801	873
Appropriation Expense			
Depreciation and Amortisation	2,701	2,446	3,747
Finance Costs	68	61	39
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	52,766	46,741	56,129
Revenue		-	
Appropriation Revenue	28,407	25,942	26,109
Cluster Grant Revenue	(0)		(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	805	1,319	778
Transfers to the Crown Entity			
Sales of Goods and Services	19,253	17,398	20,674
Grants and Contributions	237	2,388	210
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		85	
Total Revenue	48,702	47,131	47,770
Gain/(Loss) on Disposal of Non Current Assets		(1)	
Other Gains/(Losses)		(421)	
Net Result	(4,064)	(31)	(8,358)

	2019	-20	2020-21	
	Budget \$000	Est. Actual \$000	Budget \$000	
Assets	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	
Current Assets				
Cash Assets	4,609	8,438	1,656	
Taxes Receivable			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Receivables	1,093	1,258	1,258	
Contract Assets				
Inventories				
Financial Assets at Fair Value		•••		
Other Financial Assets				
Other Assets Held For Sale				
Total Current Assets	5,702	9,696	2,914	
Non Current Assets	0,102		2,014	
Taxes Receivable				
Contract Assets		•••		
Receivables			•••	
Inventories				
Financial Assets at Fair Value	•••		•••	
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	2,196	2,216	2,151	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	2,270	2,809	1,026	
Intangibles Other Assets	4,126	4,624	5,369	
Total Non Current Assets	8,592	9,649	8,546	
Total Assets	14,294	19,345	11,460	
Liabilities	- 1,	,		
Current Liabilities				
Taxes Payable				
Payables	3,091	2,829	2,842	
Contract Liabilities		-,	_,	
Other Financial Liabilities at Fair Value				
Borrowings	1,025	1,681	1,571	
Provisions	1,625	2,895	2,895	
Other		350	350	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	5,741	7,754	7,657	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value		4.007		
Borrowings Provisions	1,273 117	1,697 494	(16) 494	
Other	117			
Total Non Current Liabilities	1,390	2,190	477	
Total Liabilities	7,131	9,944	8,134	
Net Assets	7,163	9,401	3,326	
Equity	.,	-,	5,526	
Accumulated Funds	7,163	9,401	3,326	
Reserves				
Capital Equity				
Total Equity	7,163	9,401	3,326	

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	22,961	21,746	26,776	
Personnel Services				
Grants and Subsidies	2,786	3,801	873	
Finance Costs	68	58	39	
Equivalent Income Tax				
Other Payments	24,381	18,126	23,902	
Total Payments	50,196	43,731	51,590	
Receipts				
Appropriation	28,407	25,942	26,109	
Cluster Grant Revenue	(0)		(0)	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	19,253	17,398	20,674	
Retained Taxes, Fees and Fines				
Interest Received		•••		
Grants and Contributions	237	2,738	210	
Other Receipts	950	2,601		
Total Receipts	48,847	48,679	46,992	
Net Cash Flows From Operating Activities	(1,349)	4,948	(4,598)	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(689)	(941)	(189)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(3,337)	(4,076)	(172)	
Net Cash Flows From Investing Activities	(4,026)	(5,017)	(361)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(976)	(1,488)	(1,823)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(976)	(1,488)	(1,823)	
Net Increase/(Decrease) in Cash	(6,351)	(1,557)	(6,782)	
Opening Cash and Cash Equivalents	10,960	9,995	8,438	
Reclassification of Cash Equivalents	···	,		
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	4,609	8,438	1,656	

Office of the Director of Public Prosecutions

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	138,121	136,156	137,124
Personnel Services Expenses			
Other Operating Expenses	17,328	15,558	19,787
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	12,967	12,276	12,624
Finance Costs	1,241	781	447
Other Expenses	4,084	3,420	4,040
TOTAL EXPENSES EXCLUDING LOSSES	173,740	168,191	174,023
Revenue		<u> </u>	
Appropriation Revenue	147,337	137,533	162,215
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	7,035	7,643	5,728
Transfers to the Crown Entity			
Sales of Goods and Services	87	50	87
Grants and Contributions	19,740	19,382	10,936
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	37	142	37
Total Revenue	174,236	164,750	179,003
Gain/(Loss) on Disposal of Non Current Assets	5		5
Other Gains/(Losses)		(3,160)	
Net Result	501	(6,600)	4,985

	2019	2019-20	
	Budget	Est. Actual	2020-21 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,095	5,952	1,275
Taxes Receivable			
Receivables	4,927	3,228	3,228
Contract Assets Inventories		•••	•••
Financial Assets at Fair Value			•••
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	8,022	9,179	4,503
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	7,064	7,722	7,979
Infrastructure Systems		•••	
Investment Properties		 24 F70	 25 907
Right of Use Assets Intangibles	34,710 3,082	31,579 1,228	25,807 6,104
Other Assets	3,002		
	44.057	40.500	
Total Non Current Assets	44,857	40,528	39,889
Total Assets	52,878	49,707	44,392
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,869	2,523	2,543
Contract Liabilities	•••	•••	
Other Financial Liabilities at Fair Value			4 020
Borrowings Provisions	8,716 12,496	8,370 15,584	4,928 15,184
Other	12,490	4,399	
Liabilities Associated with Assets Held for Sale		4,599	
Total Current Liabilities	23,257	30,877	22,655
Non Current Liabilities			22,000
Taxes Payable			
Payables			•••
Contract Liabilities			•••
Other Financial Liabilities at Fair Value			
Borrowings	26,935	27,460	25,381
Provisions	2,978	3,467	3,467
Other	294	,	,
Total Non Current Liabilities	30,207	30,928	28,849
Total Liabilities	53,464	61,804	51,504
Net Assets	(586)	(12,097)	(7,112)
Equity	· · · · · · · · · · · · · · · · · · ·	·	
Accumulated Funds	(586)	(12,097)	(7,112)
Reserves			
Capital Equity			
Total Equity	(586)	(12,097)	(7,112)

	2019-20		2020-21	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	131,449	126,205	131,777	
Personnel Services				
Grants and Subsidies				
Finance Costs	1,241	781	447	
Equivalent Income Tax		•••		
Other Payments	23,742	21,699	23,827	
Total Payments	156,431	148,685	156,051	
Receipts				
Appropriation	147,337	140,070	157,816	
Cluster Grant Revenue				
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	87	(131)	87	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	19,740	18,442	10,936	
Other Receipts	2,367	3,979	37	
Total Receipts	169,531	162,360	168,876	
Net Cash Flows From Operating Activities	13,100	13,675	12,825	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	5		5	
Purchases of Property, Plant and Equipment	(2,075)	(1,953)	(3,620)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(983)	(662)	(5,168)	
Net Cash Flows From Investing Activities	(3,053)	(2,615)	(8,783)	
Cash Flows From Financing Activities	·			
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(8,224)	(8,410)	(8,718)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(8,224)	(8,410)	(8,718)	
Net Increase/(Decrease) in Cash	1,823	2,650	(4,676)	
Opening Cash and Cash Equivalents	1,272	3,302	5,952	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	3,095	5,952	1,275	