

7. STRONGER COMMUNITIES CLUSTER

7.1 Agency Expense Summary

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2019-20	2020-21	Change	2019-20	2020-21	Change
	Est. Actual	Budget		Est. Actual	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Communities and Justice ^{(b)(c)}	11,063.7	10,745.3	(2.9)	697.7	551.5	(20.9)
Cluster Grants	5,533.6	6,285.9	13.6
Total Principal Agency	16,597.3	17,031.2	2.6	697.7	551.5	(20.9)
Cluster Agencies						
Crown Solicitor's Office	69.7	70.4	1.1	5.9	1.9	(68.0)
Fire and Rescue NSW ^(d)	860.7	812.7	(5.6)	48.5	87.3	80.1
Legal Aid Commission of New South Wales ..	374.5	396.0	5.8	26.0	6.3	(75.8)
New South Wales Crime Commission	27.3	26.3	(3.5)	0.4	1.2	222.7
NSW Police Force	3,995.0	4,202.3	5.2	803.4	549.0	(31.7)
NSW Rural Fire Service ^(e)	867.2	672.5	(22.5)	43.2	29.2	(32.5)
Office of Sport	356.9	556.3	55.9	7.4	17.1	131.6
Office of the NSW State Emergency Service .	118.5	158.8	34.0	23.7	42.7	80.5
Home Purchase Assistance Fund	18.7	21.0	12.4
Multicultural NSW	29.4	49.2	67.5	0.4	0.3	(30.1)
NSW Trustee and Guardian	88.9	92.0	3.4	12.1	10.3	(14.7)
Total Cluster Agencies	6,806.7	7,057.5	3.7	970.8	745.2	(23.2)
Special Offices						
Judicial Commission of New South Wales	6.4	6.7	3.7	0.0	0.2	219.1
Office of the Children's Guardian ^(f)	46.7	56.1	20.1	5.0	2.4	(51.6)
Office of the Director of Public Prosecutions ..	168.2	174.0	3.5	5.6	12.3	119.3
Total Special Offices	221.4	236.8	7.0	10.7	14.8	39.3

(a) This table shows expenses on an uneliminated basis.

(b) The Countering Violent Extremism Division of the Justice and Community Safety Branch in the Department of Premier and Cabinet was transferred to the Department of Communities and Justice from 1 July 2019. The Office of Emergency Management was transferred from the Department of Communities and Justice to the newly established Resilience NSW from 1 May 2020.

(c) The 2019-20 catastrophic bushfire season led to over \$800 million in higher Natural Disaster Response and Recovery expenditure through the Department of Communities and Justice, including additional funding to the NSW Rural Fire Service (NSW RFS) and Fire and Rescue NSW (FRNSW) for 2019-20.

(d) FRNSW 2019-20 Original Budget was \$774.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within FRNSW. Compared with the 2019-20 Budget, the FRNSW budget has increased by \$38.4 million in 2020-21.

(e) NSW RFS 2019-20 Original Budget was \$524.3 million. The 2019-20 summer bushfires led to a significantly higher Natural Disaster Response and Recovery expenditure, with a significant portion within NSW RFS. Compared with the 2019-20 Budget, the NSW RFS budget has increased by \$148.2 million in 2020-21.

(f) The Reportable Conduct Scheme was transferred to the Office of the Children's Guardian from the NSW Ombudsman under the new Children's Guardian Act 2019, on 1 March 2020.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

7.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,806,135	3,024,649	2,975,306
Personnel Services Expenses
Other Operating Expenses	1,042,210	1,201,292	1,194,440
Grants and Subsidies	11,079,567	11,917,465	12,243,380
Appropriation Expense
Depreciation and Amortisation	480,155	403,039	482,017
Finance Costs	32,367	20,737	98,931
Other Expenses	34,374	30,140	37,136
TOTAL EXPENSES EXCLUDING LOSSES	15,474,808	16,597,322	17,031,210
Revenue			
Appropriation Revenue	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	141,261	160,321	132,270
Transfers to the Crown Entity
Sales of Goods and Services	271,006	366,179	295,994
Grants and Contributions	121,609	131,837	130,369
Investment Revenue	29,222	6,198	5,474
Retained Taxes, Fees and Fines	11,900	24,497	11,900
Other Revenue	38,072	50,769	38,201
Total Revenue	16,033,852	16,925,821	17,285,392
Gain/(Loss) on Disposal of Non Current Assets	(223)	(2,211)	(341)
Other Gains/(Losses)	(1,389)	(31,497)	(1,269)
Net Result	557,432	294,791	252,571

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	147,769	73,482	90,242
Taxes Receivable
Receivables	192,419	378,689	384,930
Contract Assets
Inventories	18,821	22,402	22,402
Financial Assets at Fair Value
Other Financial Assets
Other	18,006	20,671	20,671
Assets Held For Sale	...	26,774	26,774
Total Current Assets	377,015	522,018	545,019
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	23,026	29,080	29,080
Inventories
Financial Assets at Fair Value	50
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,190,337	7,076,724	7,978,234
Plant and Equipment	288,502	393,941	403,213
Infrastructure Systems
Investment Properties
Right of Use Assets	713,044	785,362	703,995
Intangibles	280,646	327,501	327,072
Other Assets	1,566	1,798	1,798
Total Non Current Assets	8,497,171	8,614,406	9,443,392
Total Assets	8,874,186	9,136,424	9,988,410
Liabilities			
Current Liabilities			
Taxes Payable
Payables	318,337	423,182	421,351
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	102,488	91,510	113,577
Provisions	400,434	537,117	514,805
Other	11,595	5,905	5,905
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	832,854	1,057,714	1,055,638
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	684,748	633,034	1,279,549
Provisions	121,555	173,786	128,833
Other	637	432	361
Total Non Current Liabilities	806,940	807,252	1,408,743
Total Liabilities	1,639,794	1,864,966	2,464,381
Net Assets	7,234,392	7,271,458	7,524,029
Equity			
Accumulated Funds	7,234,392	7,002,575	7,206,032
Reserves	...	268,883	317,997
Capital Equity
Total Equity	7,234,392	7,271,458	7,524,029

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,694,713	2,834,042	2,865,300
Personnel Services
Grants and Subsidies	11,131,813	12,055,868	12,295,351
Finance Costs	32,348	22,084	98,918
Equivalent Income Tax
Other Payments	1,406,822	1,297,823	1,310,884
Total Payments	15,265,696	16,209,817	16,570,454
Receipts			
Appropriation	15,420,782	16,186,020	16,671,184
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	270,481	396,864	295,930
Retained Taxes, Fees and Fines
Interest Received	26,423	443	417
Grants and Contributions	121,609	130,403	130,369
Other Receipts	422,121	310,265	127,020
Total Receipts	16,261,416	17,023,995	17,224,919
Net Cash Flows From Operating Activities	995,719	814,178	654,465
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2	5,473	(0)
Purchases of Property, Plant and Equipment	(810,403)	(650,184)	(436,153)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(13,935)	(49,008)	(69,991)
Net Cash Flows From Investing Activities	(824,336)	(693,719)	(506,144)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(96,949)	(93,520)	(131,562)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(96,949)	(93,520)	(131,562)
Net Increase/(Decrease) in Cash	74,435	26,939	16,760
Opening Cash and Cash Equivalents	10,411	151,460	73,482
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	62,923	(104,917)	...
Closing Cash and Cash Equivalents	147,769	73,482	90,242

Crown Solicitor's Office

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,642	50,999	52,014
Personnel Services Expenses
Other Operating Expenses	6,750	10,612	9,610
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,006	7,282	8,233
Finance Costs	931	771	559
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	60,329	69,664	70,415
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	733	365	...
Transfers to the Crown Entity
Sales of Goods and Services	60,532	72,538	71,262
Grants and Contributions
Investment Revenue	382	92	...
Retained Taxes, Fees and Fines
Other Revenue	59	234	...
Total Revenue	61,707	73,230	71,262
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,378	3,566	847

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,987	3,633	9,419
Taxes Receivable
Receivables	25,842	30,123	26,024
Contract Assets	...	8,035	8,035
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	7,523	9,737	9,905
Assets Held For Sale
Total Current Assets	46,352	51,528	53,384
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	16,252	16,329	15,358
Infrastructure Systems
Investment Properties
Right of Use Assets	35,518	36,777	31,826
Intangibles	6,150	9,046	8,625
Other Assets	640	847	847
Total Non Current Assets	58,559	62,999	56,656
Total Assets	104,912	114,527	110,039
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,148	9,742	9,742
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,842	4,267	4,576
Provisions	15,072	17,468	16,998
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	27,061	31,477	31,316
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	32,621	33,042	28,462
Provisions	744	2,805	2,805
Other
Total Non Current Liabilities	33,365	35,848	31,268
Total Liabilities	60,426	67,325	62,584
Net Assets	44,486	47,202	47,455
Equity			
Accumulated Funds	44,486	47,202	47,455
Reserves
Capital Equity
Total Equity	44,486	47,202	47,455

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,789	48,879	51,888
Personnel Services
Grants and Subsidies
Finance Costs	931	747	559
Equivalent Income Tax
Other Payments	6,236	8,452	9,530
Total Payments	51,956	58,078	61,976
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(4,553)	(4,553)	(1,438)
Sale of Goods and Services	59,666	57,875	75,361
Retained Taxes, Fees and Fines
Interest Received	382	(65)	...
Grants and Contributions
Other Receipts	(376)	2,035	...
Total Receipts	55,120	55,292	73,923
Net Cash Flows From Operating Activities	3,164	(2,787)	11,947
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(365)	(747)	(1,253)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(300)	(4,591)	(637)
Net Cash Flows From Investing Activities	(665)	(5,338)	(1,890)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,615)	(4,012)	(4,271)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,615)	(4,012)	(4,271)
Net Increase/(Decrease) in Cash	(1,116)	(12,137)	5,786
Opening Cash and Cash Equivalents	14,104	15,770	3,633
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,987	3,633	9,419

Fire and Rescue NSW

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	615,708	678,494	633,298
Personnel Services Expenses
Other Operating Expenses	92,366	119,398	111,800
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	64,420	59,965	64,685
Finance Costs	1,762	2,839	2,874
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	774,256	860,696	812,656
Revenue			
Appropriation Revenue
Cluster Grant Revenue	699,612	702,630	778,577
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,344	15,618	15,046
Grants and Contributions	...	31,759	...
Investment Revenue	3,122	2,200	1,007
Retained Taxes, Fees and Fines	35,366	39,124	29,074
Other Revenue	2,236	13,344	5,097
Total Revenue	753,679	804,675	828,800
Gain/(Loss) on Disposal of Non Current Assets	...	(432)	...
Other Gains/(Losses)	...	(6)	...
Net Result	(20,577)	(56,459)	16,144

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	211,670	178,238	188,055
Taxes Receivable
Receivables	17,430	28,892	28,892
Contract Assets
Inventories	2,020	3,012	3,012
Financial Assets at Fair Value
Other Financial Assets
Other	...	38	38
Assets Held For Sale	263	800	800
Total Current Assets	231,383	210,980	220,797
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	675,132	659,399	648,424
Plant and Equipment	241,489	245,659	297,258
Infrastructure Systems
Investment Properties
Right of Use Assets	47,726	113,008	114,493
Intangibles	28,572	24,883	23,344
Other Assets
Total Non Current Assets	992,919	1,042,949	1,083,519
Total Assets	1,224,303	1,253,929	1,304,316
Liabilities			
Current Liabilities			
Taxes Payable
Payables	31,098	36,953	36,958
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,163	1,752	2,511
Provisions	151,216	170,290	170,305
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	185,477	208,995	209,774
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	46,294	112,190	111,335
Provisions	169,329	216,842	216,606
Other
Total Non Current Liabilities	215,623	329,032	327,941
Total Liabilities	401,100	538,027	537,715
Net Assets	823,203	715,902	766,601
Equity			
Accumulated Funds	243,395	137,263	168,626
Reserves	579,808	578,639	597,975
Capital Equity
Total Equity	823,203	715,902	766,601

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	605,973	642,601	618,059
Personnel Services
Grants and Subsidies
Finance Costs	1,762	2,698	2,706
Equivalent Income Tax
Other Payments	92,046	196,442	109,360
Total Payments	699,781	841,741	730,124
Receipts			
Appropriation
Cluster Grant Revenue	699,612	702,630	778,577
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	13,024	4,847	14,726
Retained Taxes, Fees and Fines
Interest Received	3,122	2,304	1,007
Grants and Contributions	...	28,777	...
Other Receipts	37,601	83,069	34,171
Total Receipts	753,359	821,627	828,480
Net Cash Flows From Operating Activities	53,578	(20,114)	98,356
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	824	...
Purchases of Property, Plant and Equipment	(46,522)	(48,140)	(81,903)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,347)	(2,709)	(4,412)
Net Cash Flows From Investing Activities	(51,869)	(50,025)	(86,315)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	358
Repayment of Borrowings and Advances	(3,296)	(2,198)	(2,224)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,938)	(2,198)	(2,224)
Net Increase/(Decrease) in Cash	(1,229)	(72,337)	9,817
Opening Cash and Cash Equivalents	212,899	250,575	178,238
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	211,670	178,238	188,055

Legal Aid Commission of New South Wales

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	138,573	153,798	155,773
Personnel Services Expenses
Other Operating Expenses	144,804	140,880	150,786
Grants and Subsidies	55,882	62,641	69,239
Appropriation Expense
Depreciation and Amortisation	15,024	14,694	18,325
Finance Costs	835	1,498	1,021
Other Expenses	917	943	898
TOTAL EXPENSES EXCLUDING LOSSES	356,035	374,455	396,042
Revenue			
Appropriation Revenue
Cluster Grant Revenue	274,311	274,171	321,951
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,539	6,036	3,597
Transfers to the Crown Entity
Sales of Goods and Services	5,586	7,634	4,040
Grants and Contributions	70,110	89,930	49,953
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	405	643	265
Total Revenue	353,951	378,414	379,806
Gain/(Loss) on Disposal of Non Current Assets	35	(8)	35
Other Gains/(Losses)	(200)	1,420	(200)
Net Result	(2,249)	5,372	(16,401)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	32,048	25,393	11,137
Taxes Receivable
Receivables	11,211	8,195	8,195
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	43,259	33,588	19,332
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	3,834	8,032	8,032
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	16,867	9,504	9,473
Infrastructure Systems
Investment Properties
Right of Use Assets	29,702	70,912	71,048
Intangibles	4,942	23,530	22,234
Other Assets
Total Non Current Assets	55,345	111,978	110,787
Total Assets	98,604	145,566	130,119
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,252	16,093	16,093
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,769	7,770	8,985
Provisions	13,474	19,474	19,474
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	38,495	43,336	44,551
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	21,627	64,270	64,009
Provisions	4,652	6,399	6,399
Other	1,495
Total Non Current Liabilities	27,775	70,670	70,409
Total Liabilities	66,269	114,006	114,960
Net Assets	32,335	31,560	15,159
Equity			
Accumulated Funds	32,335	31,560	15,159
Reserves
Capital Equity
Total Equity	32,335	31,560	15,159

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	134,708	142,186	152,251
Personnel Services
Grants and Subsidies	55,882	62,641	69,239
Finance Costs	835	1,498	1,021
Equivalent Income Tax
Other Payments	131,145	168,155	151,609
Total Payments	322,570	374,480	374,120
Receipts			
Appropriation
Cluster Grant Revenue	274,311	274,171	321,951
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,386	4,015	3,840
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	70,110	89,930	49,953
Other Receipts	(14,171)	22,931	265
Total Receipts	335,636	391,047	376,009
Net Cash Flows From Operating Activities	13,066	16,567	1,889
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	...	35
Purchases of Property, Plant and Equipment	(3,895)	(3,083)	(4,933)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,300)	(11,288)	(1,300)
Net Cash Flows From Investing Activities	(5,160)	(14,370)	(6,198)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,330)	(8,418)	(9,947)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,330)	(8,418)	(9,947)
Net Increase/(Decrease) in Cash	(424)	(6,221)	(14,256)
Opening Cash and Cash Equivalents	32,472	31,614	25,393
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	32,048	25,393	11,137

New South Wales Crime Commission

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,612	17,582	16,596
Personnel Services Expenses
Other Operating Expenses	5,867	5,816	5,486
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,997	3,692	4,027
Finance Costs	239	175	190
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,716	27,265	26,299
Revenue			
Appropriation Revenue
Cluster Grant Revenue	26,455	25,599	25,412
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	708	757	710
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	56	70	56
Total Revenue	27,219	26,425	26,178
Gain/(Loss) on Disposal of Non Current Assets	...	(8)	...
Other Gains/(Losses)	...	(2,074)	...
Net Result	(497)	(2,922)	(121)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	518	1,327	1,316
Taxes Receivable
Receivables	605	681	681
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	111
Total Current Assets	1,234	2,007	1,996
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	10	1	1
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	111	111
Plant and Equipment	1,298	1,336	1,587
Infrastructure Systems
Investment Properties
Right of Use Assets	8,151	9,036	6,289
Intangibles	1,482	1,499	1,200
Other Assets
Total Non Current Assets	10,941	11,983	9,188
Total Assets	12,175	13,990	11,184
Liabilities			
Current Liabilities			
Taxes Payable
Payables	461	668	668
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,705	2,735	2,914
Provisions	1,716	2,179	2,179
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,882	5,582	5,761
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,597	8,454	5,590
Provisions	65	63	63
Other
Total Non Current Liabilities	5,662	8,516	5,652
Total Liabilities	10,544	14,099	11,414
Net Assets	1,631	(108)	(229)
Equity			
Accumulated Funds	1,631	(108)	(229)
Reserves
Capital Equity
Total Equity	1,631	(108)	(229)

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	16,782	16,145	15,886
Personnel Services
Grants and Subsidies
Finance Costs	239	175	190
Equivalent Income Tax
Other Payments	6,590	6,872	5,486
Total Payments	23,611	23,192	21,562
Receipts			
Appropriation
Cluster Grant Revenue	26,455	25,599	25,412
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	656	1,064	56
Total Receipts	27,111	26,663	25,468
Net Cash Flows From Operating Activities	3,500	3,470	3,906
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(591)	(212)	(891)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(341)	(170)	(341)
Net Cash Flows From Investing Activities	(932)	(382)	(1,232)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,566)	(2,700)	(2,685)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,566)	(2,700)	(2,685)
Net Increase/(Decrease) in Cash	2	388	(11)
Opening Cash and Cash Equivalents	516	938	1,327
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	518	1,327	1,316

NSW Police Force

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,127,239	3,173,966	3,452,857
Personnel Services Expenses
Other Operating Expenses	431,663	508,767	458,163
Grants and Subsidies	25,766	87,487	22,680
Appropriation Expense
Depreciation and Amortisation	202,044	211,056	245,120
Finance Costs	16,345	12,263	19,307
Other Expenses	4,128	1,458	4,131
TOTAL EXPENSES EXCLUDING LOSSES	3,807,184	3,994,997	4,202,257
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	180,738	218,760	185,903
Transfers to the Crown Entity
Sales of Goods and Services	38,975	74,846	48,830
Grants and Contributions	40,496	14,040	33,979
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	37,645	80,099	38,536
Total Revenue	3,924,817	3,973,276	4,217,727
Gain/(Loss) on Disposal of Non Current Assets	(918)	(7,990)	(918)
Other Gains/(Losses)	(10)	(1,849)	(10)
Net Result	116,705	(31,560)	14,542

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	138,876	186,674	86,177
Taxes Receivable
Receivables	97,164	63,594	66,894
Contract Assets	...	8,510	8,510
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	...	550	550
Total Current Assets	236,040	259,328	162,131
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	6,100	6,500	8,400
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,440,594	1,371,176	1,471,836
Plant and Equipment	330,953	389,745	345,121
Infrastructure Systems
Investment Properties
Right of Use Assets	203,473	643,571	809,518
Intangibles	204,583	123,423	205,720
Other Assets
Total Non Current Assets	2,185,703	2,534,415	2,840,595
Total Assets	2,421,743	2,793,744	3,002,727
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114,220	114,778	114,778
Contract Liabilities	4,800	1,266	1,766
Other Financial Liabilities at Fair Value	...	644	644
Borrowings	54,385	55,077	63,468
Provisions	494,358	577,861	577,361
Other	470	111	111
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	668,234	749,737	758,128
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	238,295	626,391	809,941
Provisions	57,630	68,924	68,424
Other	2,382
Total Non Current Liabilities	298,307	695,315	878,365
Total Liabilities	966,540	1,445,053	1,636,494
Net Assets	1,455,203	1,348,691	1,366,233
Equity			
Accumulated Funds	869,166	791,180	805,722
Reserves	586,036	557,511	560,511
Capital Equity
Total Equity	1,455,203	1,348,691	1,366,233

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,940,322	2,918,915	3,274,191
Personnel Services
Grants and Subsidies	25,766	87,487	22,680
Finance Costs	16,345	12,138	19,307
Equivalent Income Tax
Other Payments	466,846	642,696	456,053
Total Payments	3,449,279	3,661,236	3,772,231
Receipts			
Appropriation
Cluster Grant Revenue	3,626,963	3,585,531	3,910,479
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	32,675	81,909	45,530
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received
Grants and Contributions	40,996	14,137	34,479
Other Receipts	91,938	189,341	36,633
Total Receipts	3,792,562	3,870,918	4,027,111
Net Cash Flows From Operating Activities	343,283	209,682	254,880
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	767	1,734
Purchases of Property, Plant and Equipment	(215,743)	(178,081)	(184,384)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(30,339)	(19,220)	(103,274)
Net Cash Flows From Investing Activities	(244,348)	(196,534)	(285,924)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(52,140)	(57,769)	(69,453)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(52,140)	(57,769)	(69,453)
Net Increase/(Decrease) in Cash	46,795	(44,620)	(100,497)
Opening Cash and Cash Equivalents	92,081	231,294	186,674
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	138,876	186,674	86,177

NSW Rural Fire Service

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	127,713	129,392	145,058
Personnel Services Expenses
Other Operating Expenses	105,987	155,227	220,693
Grants and Subsidies	243,192	529,239	248,170
Appropriation Expense
Depreciation and Amortisation	21,013	19,075	24,759
Finance Costs	3,552	1,273	1,403
Other Expenses	22,849	33,004	32,433
TOTAL EXPENSES EXCLUDING LOSSES	524,306	867,211	672,516
Revenue			
Appropriation Revenue
Cluster Grant Revenue	453,665	499,118	550,130
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	759	459	763
Transfers to the Crown Entity
Sales of Goods and Services	652	29,127	3,082
Grants and Contributions	4,562	444,279	18,175
Investment Revenue	755	1,048	755
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	14,878	14,319	17,179
Total Revenue	475,272	988,350	590,083
Gain/(Loss) on Disposal of Non Current Assets	...	857	...
Other Gains/(Losses)	...	(2,422)	...
Net Result	(49,034)	119,574	(82,433)

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	48,911	98,665	57,350
Taxes Receivable
Receivables	27,460	99,188	66,585
Contract Assets
Inventories	13,913	63,545	50,203
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	90,284	261,398	174,138
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	19,755	20,631	18,309
Plant and Equipment	63,876	61,989	60,082
Infrastructure Systems	10,275	7,130	6,358
Investment Properties
Right of Use Assets	95,429	48,411	42,130
Intangibles	2,914	9,894	23,752
Other Assets
Total Non Current Assets	192,250	148,055	150,631
Total Assets	282,533	409,453	324,770
Liabilities			
Current Liabilities			
Taxes Payable
Payables	26,987	41,266	41,669
Contract Liabilities
Other Financial Liabilities at Fair Value	...	4	(0)
Borrowings	2,839	5,337	5,797
Provisions	43,093	42,961	45,675
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	72,919	89,567	93,140
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	95,975	45,990	40,352
Provisions	1,240	4,198	4,008
Other
Total Non Current Liabilities	97,215	50,188	44,360
Total Liabilities	170,134	139,755	137,501
Net Assets	112,400	269,697	187,269
Equity			
Accumulated Funds	112,400	269,701	187,269
Reserves	...	(4)	0
Capital Equity
Total Equity	112,400	269,697	187,269

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	124,491	125,073	141,771
Personnel Services
Grants and Subsidies	243,192	529,239	248,170
Finance Costs	3,552	1,204	1,403
Equivalent Income Tax
Other Payments	140,832	312,776	239,381
Total Payments	512,066	968,293	630,725
Receipts			
Appropriation
Cluster Grant Revenue	453,665	499,118	550,130
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	652	13,784	35,684
Retained Taxes, Fees and Fines	0	...	0
Interest Received	755	1,048	755
Grants and Contributions	4,562	444,256	18,175
Other Receipts	21,322	61,861	17,179
Total Receipts	480,956	1,020,067	621,923
Net Cash Flows From Operating Activities	(31,111)	51,774	(8,802)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,103	2,000
Purchases of Property, Plant and Equipment	(16,419)	(40,416)	(11,405)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(2,169)	(17,000)
Net Cash Flows From Investing Activities	(14,419)	(40,482)	(26,405)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,631)	(5,169)	(6,108)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,631)	(5,169)	(6,108)
Net Increase/(Decrease) in Cash	(48,161)	6,123	(41,315)
Opening Cash and Cash Equivalents	97,071	92,543	98,665
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	48,911	98,666	57,350

Office of Sport

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	69,295	61,038	53,291
Personnel Services Expenses
Other Operating Expenses	53,156	45,417	40,048
Grants and Subsidies	345,432	240,196	451,027
Appropriation Expense
Depreciation and Amortisation	11,199	10,019	11,781
Finance Costs	192	198	161
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	479,274	356,868	556,308
Revenue			
Appropriation Revenue
Cluster Grant Revenue	406,957	305,213	497,646
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,539	2,593	1,874
Transfers to the Crown Entity
Sales of Goods and Services	50,122	37,297	24,565
Grants and Contributions	12,741	45,155	6,378
Investment Revenue	...	4	4
Retained Taxes, Fees and Fines	12
Other Revenue	1,526	1,295	687
Total Revenue	473,885	391,557	531,167
Gain/(Loss) on Disposal of Non Current Assets	...	17	...
Other Gains/(Losses)	64	(712)	64
Net Result	(5,325)	33,994	(25,077)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	10,715	70,670	50,911
Taxes Receivable
Receivables	17,425	18,356	12,356
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	50	(2)	0
Other
Assets Held For Sale
Total Current Assets	28,189	89,025	63,268
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	...	13	13
Inventories
Financial Assets at Fair Value	400	164	164
Equity Investments
Property, Plant and Equipment -			
Land and Building	173,392	172,981	176,081
Plant and Equipment	13,421	12,192	12,459
Infrastructure Systems
Investment Properties
Right of Use Assets	6,723	10,794	14,330
Intangibles	486	5,017	3,428
Other Assets
Total Non Current Assets	194,422	201,161	206,475
Total Assets	222,611	290,185	269,742
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,664	9,149	9,799
Contract Liabilities	...	1,864	1,864
Other Financial Liabilities at Fair Value
Borrowings	2,230	2,008	2,460
Provisions	7,295	6,579	6,943
Other	2,534	37	38
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	19,723	19,637	21,104
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,635	8,884	12,051
Provisions	1,030	1,078	1,078
Other
Total Non Current Liabilities	5,665	9,961	13,128
Total Liabilities	25,388	29,599	34,233
Net Assets	197,223	260,587	235,510
Equity			
Accumulated Funds	151,570	214,934	189,857
Reserves	45,653	45,653	45,653
Capital Equity
Total Equity	197,223	260,587	235,510

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	66,756	61,471	50,403
Personnel Services
Grants and Subsidies	345,432	240,196	451,027
Finance Costs	192	198	161
Equivalent Income Tax
Other Payments	58,576	45,897	27,704
Total Payments	470,956	347,763	529,294
Receipts			
Appropriation
Cluster Grant Revenue	406,957	305,213	497,646
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	49,139	39,866	24,565
Retained Taxes, Fees and Fines	64	...	64
Interest Received	...	4	4
Grants and Contributions	5,698	39,102	35
Other Receipts	14,929	1,972	699
Total Receipts	476,787	386,157	523,013
Net Cash Flows From Operating Activities	5,831	38,394	(6,281)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	6	...
Purchases of Property, Plant and Equipment	(6,218)	(3,962)	(11,193)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	...	61	(2)
Advances made	43
Other Investing	...	(3,402)	...
Net Cash Flows From Investing Activities	(6,175)	(7,297)	(11,195)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,192)	(1,982)	(2,283)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,192)	(1,982)	(2,283)
Net Increase/(Decrease) in Cash	(2,536)	29,115	(19,759)
Opening Cash and Cash Equivalents	13,251	41,555	70,670
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10,715	70,670	50,911

Office of the NSW State Emergency Service

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	43,662	41,444	44,338
Personnel Services Expenses
Other Operating Expenses	47,805	45,168	59,979
Grants and Subsidies	13,930	15,527	36,406
Appropriation Expense
Depreciation and Amortisation	15,034	15,492	16,289
Finance Costs	1,886	863	1,824
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	122,317	118,495	158,836
Revenue			
Appropriation Revenue
Cluster Grant Revenue	117,751	116,852	162,873
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	153	283	157
Transfers to the Crown Entity
Sales of Goods and Services	41	36	41
Grants and Contributions	...	7,547	1,500
Investment Revenue	453	451	453
Retained Taxes, Fees and Fines
Other Revenue	341	620	341
Total Revenue	118,739	125,788	165,365
Gain/(Loss) on Disposal of Non Current Assets	(149)	933	(149)
Other Gains/(Losses)
Net Result	(3,727)	8,226	6,380

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	38,135	57,810	40,246
Taxes Receivable
Receivables	2,605	7,157	7,157
Contract Assets
Inventories	5,649	2,608	2,608
Financial Assets at Fair Value
Other Financial Assets
Other	5
Assets Held For Sale
Total Current Assets	46,394	67,576	50,012
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	9,014	9,065	8,478
Plant and Equipment	83,359	78,828	109,222
Infrastructure Systems
Investment Properties
Right of Use Assets	50,462	31,092	27,554
Intangibles
Other Assets
Total Non Current Assets	142,835	118,986	145,255
Total Assets	189,229	186,562	195,267
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,456	11,146	15,559
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,125	2,682	2,944
Provisions	4,019	4,819	4,819
Other	29
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	13,629	18,647	23,322
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	49,944	32,818	30,468
Provisions	351	1,285	1,285
Other	3,637
Total Non Current Liabilities	53,932	34,103	31,753
Total Liabilities	67,561	52,750	55,075
Net Assets	121,668	133,811	140,191
Equity			
Accumulated Funds	121,668	133,811	140,191
Reserves
Capital Equity
Total Equity	121,668	133,811	140,191

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	43,509	40,255	44,181
Personnel Services
Grants and Subsidies	13,930	15,527	36,406
Finance Costs	1,886	863	1,824
Equivalent Income Tax
Other Payments	49,105	43,602	55,566
Total Payments	108,430	100,248	137,977
Receipts			
Appropriation
Cluster Grant Revenue	117,751	116,852	162,873
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	41	(2,024)	41
Retained Taxes, Fees and Fines
Interest Received	453	451	453
Grants and Contributions	...	7,525	1,500
Other Receipts	1,641	368	341
Total Receipts	119,886	123,173	165,208
Net Cash Flows From Operating Activities	11,456	22,925	27,231
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	975	71
Purchases of Property, Plant and Equipment	(25,997)	(23,661)	(42,460)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(25,926)	(22,687)	(42,389)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,419)	(3,387)	(2,406)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,419)	(3,387)	(2,406)
Net Increase/(Decrease) in Cash	(16,889)	(3,149)	(17,564)
Opening Cash and Cash Equivalents	55,024	60,959	57,810
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	38,135	57,810	40,246

Home Purchase Assistance Fund

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,052	789	1,607
Grants and Subsidies	7,500	7,368	9,421
Appropriation Expense
Depreciation and Amortisation
Finance Costs	10,415	10,414	9,764
Other Expenses	200	96	200
TOTAL EXPENSES EXCLUDING LOSSES	19,167	18,668	20,992
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	4,185	2,201	1,622
Retained Taxes, Fees and Fines
Other Revenue	9	...	9
Total Revenue	4,194	2,201	1,630
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(14,974)	(16,468)	(19,361)

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	186,274	178,963	153,488
Taxes Receivable
Receivables	3	(10)	8
Contract Assets
Inventories
Financial Assets at Fair Value	1,848
Other Financial Assets	5	1,000	1,000
Other
Assets Held For Sale
Total Current Assets	188,130	179,953	154,496
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	2,919	9,929	8,674
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	2,919	9,929	8,674
Total Assets	191,049	189,882	163,170
Liabilities			
Current Liabilities			
Taxes Payable
Payables	37	96	114
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,275	7,339	7,435
Provisions	49	205	205
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,361	7,640	7,754
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	84,741	84,730	77,265
Provisions
Other
Total Non Current Liabilities	84,741	84,730	77,265
Total Liabilities	92,102	92,370	85,020
Net Assets	98,947	97,512	78,150
Equity			
Accumulated Funds	98,947	97,512	78,150
Reserves
Capital Equity
Total Equity	98,947	97,512	78,150

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	7,839	7,759	9,760
Finance Costs	6,269	6,269	5,745
Equivalent Income Tax
Other Payments	913	414	1,450
Total Payments	15,021	14,442	16,955
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	4,185	2,214	1,622
Grants and Contributions
Other Receipts	9	18	(9)
Total Receipts	4,194	2,232	1,612
Net Cash Flows From Operating Activities	(10,828)	(12,209)	(15,342)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	250,000	6,300	250,000
Purchases of Investments	(248,750)	(4,610)	(248,759)
Advances Repayments Received	5	...	5
Advances made
Other Investing
Net Cash Flows From Investing Activities	1,255	1,690	1,246
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(22,964)	...	9
Repayment of Borrowings and Advances	11,482	(11,428)	(11,388)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,482)	(11,428)	(11,379)
Net Increase/(Decrease) in Cash	(21,055)	(21,947)	(25,475)
Opening Cash and Cash Equivalents	207,329	200,910	178,963
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	186,274	178,963	153,488

Multicultural NSW

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,357	15,493	16,732
Personnel Services Expenses
Other Operating Expenses	2,305	3,013	2,632
Grants and Subsidies	13,893	9,239	28,199
Appropriation Expense
Depreciation and Amortisation	1,033	1,606	1,631
Finance Costs	61	43	38
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,649	29,394	49,232
Revenue			
Appropriation Revenue
Cluster Grant Revenue	29,504	24,469	38,879
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	729	99	732
Transfers to the Crown Entity
Sales of Goods and Services	5,833	4,933	5,033
Grants and Contributions	199	1,653	3,300
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	193	26
Total Revenue	36,291	31,347	47,971
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(214)	...
Net Result	3,642	1,739	(1,261)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	777	892	801
Taxes Receivable
Receivables	1,241	1,264	1,014
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,018	2,156	1,815
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	922	422	...
Plant and Equipment	165	132	136
Infrastructure Systems
Investment Properties
Right of Use Assets	2,205	1,611	912
Intangibles	1,225	1,292	1,066
Other Assets
Total Non Current Assets	4,517	3,457	2,114
Total Assets	6,535	5,613	3,929
Liabilities			
Current Liabilities			
Taxes Payable
Payables	252	898	898
Contract Liabilities	...	683	683
Other Financial Liabilities at Fair Value
Borrowings	471	438	536
Provisions	1,187	1,269	1,269
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,910	3,288	3,386
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,805	1,421	900
Provisions	162	247	247
Other
Total Non Current Liabilities	1,967	1,668	1,147
Total Liabilities	3,877	4,956	4,533
Net Assets	2,658	657	(604)
Equity			
Accumulated Funds	2,658	657	(604)
Reserves
Capital Equity
Total Equity	2,658	657	(604)

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	14,628	15,039	16,000
Personnel Services
Grants and Subsidies	13,893	9,239	28,199
Finance Costs	61	40	38
Equivalent Income Tax
Other Payments	6,289	7,112	2,382
Total Payments	34,871	31,430	46,619
Receipts			
Appropriation
Cluster Grant Revenue	29,504	24,469	38,879
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,833	5,099	5,033
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	199	2,080	3,300
Other Receipts	476	1,269	26
Total Receipts	36,012	32,917	47,239
Net Cash Flows From Operating Activities	1,141	1,487	620
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(66)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(250)	(266)	(250)
Net Cash Flows From Investing Activities	(300)	(332)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(440)	(410)	(411)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(440)	(410)	(411)
Net Increase/(Decrease) in Cash	401	745	(91)
Opening Cash and Cash Equivalents	376	147	892
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	777	892	801

NSW Trustee and Guardian

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	65,869	62,208	69,536
Other Operating Expenses	17,473	21,493	16,237
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	5,517	5,138	6,123
Finance Costs	134	109	92
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	88,993	88,948	91,988
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	66,952	65,476	65,369
Grants and Contributions	15,803	16,327	16,413
Investment Revenue	5,181	515	5,814
Retained Taxes, Fees and Fines
Other Revenue	391	282	289
Total Revenue	88,328	82,600	87,885
Gain/(Loss) on Disposal of Non Current Assets	...	(97)	...
Other Gains/(Losses)	(2)	(490)	...
Net Result	(667)	(6,935)	(4,103)

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,971	12,498	8,896
Taxes Receivable
Receivables	23,396	9,004	8,440
Contract Assets
Inventories
Financial Assets at Fair Value	10,000	20,206	16,341
Other Financial Assets
Other	...	20,318	20,318
Assets Held For Sale
Total Current Assets	39,367	62,026	53,995
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	73,390	68,651	64,071
Equity Investments
Property, Plant and Equipment -			
Land and Building	24,840	27,649	27,029
Plant and Equipment	18,778	12,467	15,744
Infrastructure Systems
Investment Properties
Right of Use Assets	4,030	4,722	4,248
Intangibles	14,794	10,630	12,669
Other Assets
Total Non Current Assets	135,832	124,119	123,761
Total Assets	175,200	186,145	177,756
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,730	10,215	6,701
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	646	662	760
Provisions	8,111	30,038	29,697
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,487	40,915	37,158
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,468	4,659	4,130
Provisions	861	1,454	1,454
Other
Total Non Current Liabilities	4,329	6,113	5,584
Total Liabilities	34,816	47,028	42,742
Net Assets	140,384	139,117	135,014
Equity			
Accumulated Funds	127,330	123,578	119,475
Reserves	13,054	15,539	15,539
Capital Equity
Total Equity	140,384	139,117	135,014

Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	65,869	62,208	69,536
Grants and Subsidies
Finance Costs	134	109	92
Equivalent Income Tax
Other Payments	22,914	21,025	25,637
Total Payments	88,917	83,342	95,265
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	66,952	64,527	66,105
Retained Taxes, Fees and Fines
Interest Received	573	245	109
Grants and Contributions	15,803	16,327	16,413
Other Receipts	7,408	11,352	8,457
Total Receipts	90,737	92,451	91,084
Net Cash Flows From Operating Activities	1,820	9,109	(4,181)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,100)	(7,610)	(5,538)
Proceeds from Sale of Investments	16,220	...	14,150
Purchases of Investments	(1,578)	(25,449)	(2,795)
Advances Repayments Received
Advances made
Other Investing	(4,861)	(1,364)	(4,485)
Net Cash Flows From Investing Activities	681	(34,423)	1,332
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(608)	(652)	(753)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(608)	(652)	(753)
Net Increase/(Decrease) in Cash	1,893	(25,966)	(3,602)
Opening Cash and Cash Equivalents	4,078	38,464	12,498
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,971	12,498	8,896

Judicial Commission of New South Wales

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,883	4,821	4,665
Personnel Services Expenses
Other Operating Expenses	897	880	1,123
Grants and Subsidies	6
Appropriation Expense
Depreciation and Amortisation	850	660	802
Finance Costs	98	63	73
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,734	6,424	6,663
Revenue			
Appropriation Revenue	5,385	4,813	5,260
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	159	94	163
Transfers to the Crown Entity
Sales of Goods and Services	892	1,040	1,054
Grants and Contributions
Investment Revenue	1	...	0
Retained Taxes, Fees and Fines
Other Revenue	60	50	75
Total Revenue	6,498	5,997	6,553
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(236)	(427)	(110)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	162	25	75
Taxes Receivable
Receivables	75	110	110
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	237	135	185
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,455	1,420	1,366
Infrastructure Systems
Investment Properties
Right of Use Assets	3,754	2,928	1,476
Intangibles
Other Assets
Total Non Current Assets	5,209	4,348	2,842
Total Assets	5,446	4,483	3,027
Liabilities			
Current Liabilities			
Taxes Payable
Payables	463	219	286
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	569	569	587
Provisions	530	667	677
Other	60	66	66
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,622	1,521	1,616
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,228	2,435	994
Provisions	188	215	215
Other
Total Non Current Liabilities	3,416	2,650	1,209
Total Liabilities	5,038	4,171	2,825
Net Assets	408	312	202
Equity			
Accumulated Funds	408	312	202
Reserves
Capital Equity
Total Equity	408	312	202

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,714	4,521	4,492
Personnel Services
Grants and Subsidies	6
Finance Costs	98	63	73
Equivalent Income Tax
Other Payments	1,009	1,288	1,056
Total Payments	5,827	5,872	5,621
Receipts			
Appropriation	5,385	4,813	5,260
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	892	1,123	1,054
Retained Taxes, Fees and Fines
Interest Received	1	...	0
Grants and Contributions
Other Receipts	239	260	75
Total Receipts	6,518	6,196	6,390
Net Cash Flows From Operating Activities	691	324	769
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(47)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(47)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(542)	(391)	(569)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(542)	(391)	(569)
Net Increase/(Decrease) in Cash	(1)	(114)	50
Opening Cash and Cash Equivalents	163	139	25
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	162	25	75

Office of the Children's Guardian

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,766	23,702	27,554
Personnel Services Expenses
Other Operating Expenses	23,445	16,731	23,915
Grants and Subsidies	2,786	3,801	873
Appropriation Expense
Depreciation and Amortisation	2,701	2,446	3,747
Finance Costs	68	61	39
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	52,766	46,741	56,129
Revenue			
Appropriation Revenue	28,407	25,942	26,109
Cluster Grant Revenue	(0)	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	805	1,319	778
Transfers to the Crown Entity
Sales of Goods and Services	19,253	17,398	20,674
Grants and Contributions	237	2,388	210
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	85	...
Total Revenue	48,702	47,131	47,770
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)	...	(421)	...
Net Result	(4,064)	(31)	(8,358)

Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,609	8,438	1,656
Taxes Receivable
Receivables	1,093	1,258	1,258
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,702	9,696	2,914
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,196	2,216	2,151
Infrastructure Systems
Investment Properties
Right of Use Assets	2,270	2,809	1,026
Intangibles	4,126	4,624	5,369
Other Assets
Total Non Current Assets	8,592	9,649	8,546
Total Assets	14,294	19,345	11,460
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,091	2,829	2,842
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,025	1,681	1,571
Provisions	1,625	2,895	2,895
Other	...	350	350
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,741	7,754	7,657
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,273	1,697	(16)
Provisions	117	494	494
Other
Total Non Current Liabilities	1,390	2,190	477
Total Liabilities	7,131	9,944	8,134
Net Assets	7,163	9,401	3,326
Equity			
Accumulated Funds	7,163	9,401	3,326
Reserves
Capital Equity
Total Equity	7,163	9,401	3,326

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,961	21,746	26,776
Personnel Services
Grants and Subsidies	2,786	3,801	873
Finance Costs	68	58	39
Equivalent Income Tax
Other Payments	24,381	18,126	23,902
Total Payments	50,196	43,731	51,590
Receipts			
Appropriation	28,407	25,942	26,109
Cluster Grant Revenue	(0)	...	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	19,253	17,398	20,674
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	237	2,738	210
Other Receipts	950	2,601	...
Total Receipts	48,847	48,679	46,992
Net Cash Flows From Operating Activities	(1,349)	4,948	(4,598)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(689)	(941)	(189)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,337)	(4,076)	(172)
Net Cash Flows From Investing Activities	(4,026)	(5,017)	(361)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(976)	(1,488)	(1,823)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(976)	(1,488)	(1,823)
Net Increase/(Decrease) in Cash	(6,351)	(1,557)	(6,782)
Opening Cash and Cash Equivalents	10,960	9,995	8,438
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,609	8,438	1,656

Office of the Director of Public Prosecutions

Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	138,121	136,156	137,124
Personnel Services Expenses
Other Operating Expenses	17,328	15,558	19,787
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	12,967	12,276	12,624
Finance Costs	1,241	781	447
Other Expenses	4,084	3,420	4,040
TOTAL EXPENSES EXCLUDING LOSSES	173,740	168,191	174,023
Revenue			
Appropriation Revenue	147,337	137,533	162,215
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	7,035	7,643	5,728
Transfers to the Crown Entity
Sales of Goods and Services	87	50	87
Grants and Contributions	19,740	19,382	10,936
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	37	142	37
Total Revenue	174,236	164,750	179,003
Gain/(Loss) on Disposal of Non Current Assets	5	...	5
Other Gains/(Losses)	...	(3,160)	...
Net Result	501	(6,600)	4,985

Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,095	5,952	1,275
Taxes Receivable
Receivables	4,927	3,228	3,228
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,022	9,179	4,503
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	7,064	7,722	7,979
Infrastructure Systems
Investment Properties
Right of Use Assets	34,710	31,579	25,807
Intangibles	3,082	1,228	6,104
Other Assets
Total Non Current Assets	44,857	40,528	39,889
Total Assets	52,878	49,707	44,392
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,869	2,523	2,543
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,716	8,370	4,928
Provisions	12,496	15,584	15,184
Other	177	4,399	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,257	30,877	22,655
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	26,935	27,460	25,381
Provisions	2,978	3,467	3,467
Other	294
Total Non Current Liabilities	30,207	30,928	28,849
Total Liabilities	53,464	61,804	51,504
Net Assets	(586)	(12,097)	(7,112)
Equity			
Accumulated Funds	(586)	(12,097)	(7,112)
Reserves
Capital Equity
Total Equity	(586)	(12,097)	(7,112)

Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	131,449	126,205	131,777
Personnel Services
Grants and Subsidies
Finance Costs	1,241	781	447
Equivalent Income Tax
Other Payments	23,742	21,699	23,827
Total Payments	156,431	148,685	156,051
Receipts			
Appropriation	147,337	140,070	157,816
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	87	(131)	87
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	19,740	18,442	10,936
Other Receipts	2,367	3,979	37
Total Receipts	169,531	162,360	168,876
Net Cash Flows From Operating Activities	13,100	13,675	12,825
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(2,075)	(1,953)	(3,620)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(983)	(662)	(5,168)
Net Cash Flows From Investing Activities	(3,053)	(2,615)	(8,783)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,224)	(8,410)	(8,718)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,224)	(8,410)	(8,718)
Net Increase/(Decrease) in Cash	1,823	2,650	(4,676)
Opening Cash and Cash Equivalents	1,272	3,302	5,952
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,095	5,952	1,275