# 1. CUSTOMER SERVICE CLUSTER

## Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Customer Service cluster | Expenses(a) | | | | | Capital Expenditure | | | | | | |
| 2020-21 | 2021-22 | |  | | 2020-21 | | 2021-22 | |  | |
| Revised | | Budget | | Change | | Revised | | Budget | | Change | |
|  | $m | | $m | | % | | $m | | $m | | % | |
| **Department of Customer Service** | 2,078.6 | | 2,247.1 | | 8.1 | | 113.4 | | 222.0 | | 95.8 | |
| Cluster Grants | 951.1 | | 1,485.7 | | 56.2 | | … | | … | | … | |
| **Total Principal Agency** | **3,029.7** | | **3,732.7** | | **23.2** | | **113.4** | | **222.0** | | **95.8** | |
| ***Cluster Agencies*** |  | |  | |  | |  | |  | |  | |
| Independent Liquor and Gaming Authority | 14.3 | | 2.9 | | (79.6) | | … | | … | | … | |
| Information and Privacy Commission | 6.5 | | 7.0 | | 7.7 | | … | | 0.3 | | … | |
| Service NSW | 645.5 | | 471.1 | | (27.0) | | 51.7 | | 24.9 | | (51.8) | |
| Long Service Corporation | 176.2 | | 278.5 | | 58.1 | | 4.7 | | 0.3 | | (93.7) | |
| New South Wales Government Telecommunications Authority | 127.2 | | 237.3 | | 86.6 | | 124.8 | | 438.9 | | 251.6 | |
| Office of the Independent Review Officer (b) | 30.6 | | 83.5 | | 172.6 | | … | | … | | … | |
| Rental Bond Board | 68.8 | | 67.2 | | (2.3) | | … | | … | | … | |
| State Insurance Regulatory Authority | 558.2 | | 619.4 | | 11.0 | | 2.2 | | 5.6 | | 153.6 | |
| **Total Cluster Agencies** | **1,627.3** | | **1,766.8** | | **8.6** | | **183.4** | | **470.0** | | **156.2** | |
| ***Special Offices*** |  | |  | |  | |  | |  | |  | |
| Independent Pricing and Regulatory Tribunal | 31.9 | | 31.1 | | (2.3) | | 0.2 | | 5.3 | | N/A | |
| **Total Special Offices** | **31.9** | | **31.1** | | **(2.3)** | | **0.2** | | **5.3** | | **N/A** | |

1. This table shows expenses on an uneliminated basis.
2. The Office of the Independent Review Officer was established by the *Personal Injury Commission Act 2020* and commenced operations from 1 March 2021.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Customer Service

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 713,945 | 692,424 | 882,839 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 300,505 | 328,844 | 358,122 |
| Grants and Subsidies | 1,657,900 | 1,900,058 | 2,378,134 |
| Appropriation Expense | 194 | ... | ... |
| Depreciation and Amortisation | 96,840 | 96,989 | 101,771 |
| Finance Costs | 14,516 | 11,372 | 11,852 |
| Other Expenses | ... | 28 | 0 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **2,783,898** | **3,029,716** | **3,732,718** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 1,901,658 | 2,238,347 | 3,088,832 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 16,412 | 21,285 | 15,667 |
| Transfers to the Crown Entity | (37,410) | ... | ... |
| Sales of Goods and Services | 292,187 | 296,367 | 321,508 |
| Grants and Contributions | 198,940 | 215,234 | 259,888 |
| Investment Revenue | 47,414 | 8,291 | 5,638 |
| Retained Taxes, Fees and Fines | 43,996 | 67,305 | 55,585 |
| Other Revenue | 96,135 | 115,529 | 116,850 |
| **Total Revenue** | **2,559,331** | **2,962,358** | **3,863,968** |
| Gain/(Loss) on Disposal of Non Current Assets | 2,943 | 16,518 | (13) |
| Other Gains/(Losses) | ... | (39,726) | (14) |
| **Net Result** | **(221,624)** | **(90,566)** | **131,223** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 292,895 | 274,187 | 283,078 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 143,351 | 92,756 | 99,521 |
| Contract Assets | ... | ... | ... |
| Inventories | 2,594 | 2,594 | 2,594 |
| Financial Assets at Fair Value | 7,972 | 6,800 | 828 |
| Other Financial Assets | 23,142 | 23,317 | 22,745 |
| Other | 15,120 | 922 | 922 |
| Assets Held For Sale | 19,285 | 19,285 | 19,285 |
| **Total Current Assets** | **504,359** | **419,860** | **428,974** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 976 | 8,512 | 0 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 79,388 | 77,691 | 82,085 |
| Equity Investments | 0 | 0 | 0 |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 34,280 | 35,000 | 35,658 |
| Plant and Equipment | 152,755 | 113,065 | 151,792 |
| Infrastructure Systems | 23,141 | ... | 3,868 |
| Investment Properties | ... | ... | 0 |
| Right of Use Assets | 429,563 | 356,247 | 349,600 |
| Intangibles | 685,832 | 678,616 | 778,741 |
| Other Assets | 29,281 | 48,082 | 24,445 |
| **Total Non Current Assets** | **1,435,215** | **1,317,212** | **1,426,189** |
| **Total Assets** | **1,939,574** | **1,737,072** | **1,855,163** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 158,572 | 81,639 | 82,359 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 60,561 | 52,925 | 55,574 |
| Provisions | 163,866 | 152,035 | 147,494 |
| Other | 126,380 | 160,005 | 117,410 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **509,379** | **446,604** | **402,838** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 481,151 | 464,381 | 404,205 |
| Provisions | 271,664 | 27,918 | 213,034 |
| Other | 2,327,840 | 2,326,222 | 2,254,917 |
| **Total Non Current Liabilities** | **3,080,655** | **2,818,520** | **2,872,155** |
| **Total Liabilities** | **3,590,034** | **3,265,124** | **3,274,993** |
| **Net Assets** | **(1,650,460)** | **(1,528,051)** | **(1,419,831)** |
| **Equity** |  |  |  |
| Accumulated Funds | (1,653,193) | (1,530,785) | (1,422,564) |
| Reserves | 2,733 | 2,733 | 2,733 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(1,650,460)** | **(1,528,051)** | **(1,419,831)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 701,301 | 651,933 | 870,040 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 1,657,900 | 1,900,058 | 2,378,134 |
| Finance Costs | 14,516 | 11,372 | 11,852 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 203,164 | 389,676 | 45,534 |
| **Total Payments** | **2,576,881** | **2,953,040** | **3,305,561** |
| **Receipts** |  |  |  |
| Appropriation | 1,845,197 | 2,165,919 | 3,088,832 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (48,359) | (21,569) | ... |
| Sale of Goods and Services | 284,561 | 491,084 | 329,589 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 42,411 | 1,400 | 2,494 |
| Grants and Contributions | 198,940 | 215,234 | 259,888 |
| Other Receipts | 254,801 | 39,596 | (85,807) |
| **Total Receipts** | **2,577,549** | **2,891,663** | **3,594,996** |
| **Net Cash Flows From Operating Activities** | **669** | **(61,377)** | **289,435** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 29,700 | 38,771 | ... |
| Purchases of Property, Plant and Equipment | (109,921) | (75,364) | (54,021) |
| Proceeds from Sale of Investments | 1,572 | 9,668 | 1,440 |
| Purchases of Investments | 20,314 | 22,726 | 21,250 |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (51,363) | (74,816) | (174,386) |
| **Net Cash Flows From Investing Activities** | **(109,698)** | **(79,014)** | **(205,717)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (99,008) | (86,355) | (74,827) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(99,008)** | **(86,355)** | **(74,827)** |
| **Net Increase/(Decrease) in Cash** | **(208,038)** | **(226,746)** | **8,892** |
| Opening Cash and Cash Equivalents | 500,933 | 500,933 | 274,187 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **292,895** | **274,187** | **283,078** |

### Independent Liquor and Gaming Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 818 | 812 | 831 |
| Personnel Services Expenses | 0 | ... | 0 |
| Other Operating Expenses | 2,224 | 13,537 | 2,099 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **3,042** | **14,349** | **2,930** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 3,013 | 3,013 | 2,911 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | (0) | ... | (0) |
| Grants and Contributions | ... | 11,546 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | 0 | ... | 0 |
| Other Revenue | ... | 61 | ... |
| **Total Revenue** | **3,013** | **14,621** | **2,911** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(29)** | **271** | **(19)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,252 | 1,039 | 1,020 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 158 | 45 | 45 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **2,410** | **1,084** | **1,065** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **...** | **...** | **...** |
| **Total Assets** | **2,410** | **1,084** | **1,065** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 668 | 84 | 84 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | 3 | 3 |
| Other | 1,046 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,714** | **88** | **88** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **...** |
| **Total Liabilities** | **1,714** | **88** | **88** |
| **Net Assets** | **696** | **996** | **977** |
| **Equity** |  |  |  |
| Accumulated Funds | 696 | 996 | 977 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **696** | **996** | **977** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 818 | 808 | 831 |
| Personnel Services | 0 | ... | 0 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,224 | 15,435 | 2,099 |
| **Total Payments** | **3,042** | **16,243** | **2,930** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 3,013 | 3,013 | 2,911 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | (0) | (1,053) | (0) |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 11,546 | ... |
| Other Receipts | 0 | 1,495 | 0 |
| **Total Receipts** | **3,013** | **15,001** | **2,911** |
| **Net Cash Flows From Operating Activities** | **(29)** | **(1,242)** | **(19)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **(29)** | **(1,242)** | **(19)** |
| Opening Cash and Cash Equivalents | 2,281 | 2,281 | 1,039 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,252** | **1,039** | **1,020** |

### Information and Privacy Commission

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 4,366 | 4,952 | 5,641 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,255 | 1,277 | 698 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 629 | 253 | 629 |
| Finance Costs | 22 | ... | 13 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **6,272** | **6,482** | **6,982** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | (700) |
| Cluster Grant Revenue | 6,021 | 5,757 | 7,606 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 184 | 253 | 133 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | ... | (1) |
| Investment Revenue | 1 | ... | 1 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 13 | ... | 26 |
| **Total Revenue** | **6,219** | **6,010** | **7,066** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(53)** | **(473)** | **84** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 931 | 913 | 913 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 225 | 43 | 43 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,156** | **956** | **956** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 115 | 58 | 37 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | (388) | ... | (388) |
| Intangibles | 496 | 391 | 486 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **222** | **448** | **134** |
| **Total Assets** | **1,378** | **1,404** | **1,090** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 577 | 551 | 551 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 25 | ... | 15 |
| Provisions | 569 | 668 | 668 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,171** | **1,219** | **1,234** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | (398) | ... | (413) |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **(398)** | **...** | **(413)** |
| **Total Liabilities** | **773** | **1,219** | **821** |
| **Net Assets** | **605** | **185** | **269** |
| **Equity** |  |  |  |
| Accumulated Funds | 605 | 185 | 269 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **605** | **185** | **269** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 4,182 | 4,589 | 5,508 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 22 | ... | 13 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,308 | 1,303 | 698 |
| **Total Payments** | **5,511** | **5,893** | **6,219** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | (700) |
| Cluster Grant Revenue | 6,021 | 5,757 | 7,606 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 1 | ... | 1 |
| Grants and Contributions | ... | ... | (1) |
| Other Receipts | 13 | 117 | 26 |
| **Total Receipts** | **6,034** | **5,874** | **6,932** |
| **Net Cash Flows From Operating Activities** | **523** | **(18)** | **713** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (150) | ... | (315) |
| **Net Cash Flows From Investing Activities** | **(150)** | **...** | **(315)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (373) | ... | (398) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(373)** | **...** | **(398)** |
| **Net Increase/(Decrease) in Cash** | **(0)** | **(18)** | **(0)** |
| Opening Cash and Cash Equivalents | 931 | 931 | 913 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **931** | **913** | **913** |

### Service NSW

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 298,179 | 367,177 | 261,244 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 141,508 | 209,513 | 142,645 |
| Grants and Subsidies | 4,533 | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 81,994 | 66,378 | 65,299 |
| Finance Costs | 2,103 | 2,385 | 1,884 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **528,317** | **645,454** | **471,072** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 381,267 | 464,488 | 343,897 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 4,362 | 15,225 | 4,886 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 64,185 | 75,181 | 68,699 |
| Grants and Contributions | 11,097 | 12,480 | 2,555 |
| Investment Revenue | 194 | 82 | 192 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 199 | 12,478 | 7 |
| **Total Revenue** | **461,303** | **579,934** | **420,235** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | 216 |
| **Net Result** | **(67,014)** | **(65,519)** | **(50,621)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 16,976 | 15,905 | 3,617 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 59,251 | 16,808 | 16,808 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **76,227** | **32,713** | **20,425** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 61,030 | ... | ... |
| Plant and Equipment | (5,007) | 57,213 | 41,400 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 99,642 | 96,089 | 79,319 |
| Intangibles | 76,702 | 85,571 | 77,991 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **232,367** | **238,873** | **198,710** |
| **Total Assets** | **308,594** | **271,587** | **219,136** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 116,397 | 52,153 | 67,153 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 13,833 | 15,873 | 15,877 |
| Provisions | 30,656 | 30,939 | 30,939 |
| Other | 0 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **160,886** | **98,965** | **113,969** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 75,056 | 89,252 | 72,418 |
| Provisions | 4,371 | 6,878 | 6,878 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **79,427** | **96,130** | **79,296** |
| **Total Liabilities** | **240,313** | **195,095** | **193,265** |
| **Net Assets** | **68,281** | **76,492** | **25,871** |
| **Equity** |  |  |  |
| Accumulated Funds | 68,281 | 76,492 | 25,871 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **68,281** | **76,492** | **25,871** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 293,824 | 346,118 | 256,358 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 4,533 | ... | ... |
| Finance Costs | 2,103 | 2,385 | 1,884 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 130,974 | 261,809 | 127,645 |
| **Total Payments** | **431,434** | **610,312** | **385,888** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 381,267 | 464,488 | 343,897 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 64,185 | 105,347 | 68,699 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 194 | 82 | 192 |
| Grants and Contributions | 11,097 | 12,480 | 2,555 |
| Other Receipts | 199 | 28,105 | 7 |
| **Total Receipts** | **456,941** | **610,502** | **415,350** |
| **Net Cash Flows From Operating Activities** | **25,507** | **190** | **29,462** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (30,185) | (7,171) | (5,259) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (34,253) | (36,313) | (19,225) |
| **Net Cash Flows From Investing Activities** | **(64,438)** | **(43,484)** | **(24,484)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (16,753) | (13,462) | (17,266) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(16,753)** | **(13,462)** | **(17,266)** |
| **Net Increase/(Decrease) in Cash** | **(55,684)** | **(56,756)** | **(12,288)** |
| Opening Cash and Cash Equivalents | 72,660 | 72,660 | 15,905 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **16,976** | **15,905** | **3,617** |

### Long Service Corporation

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 8,924 | 7,404 | 6,730 |
| Other Operating Expenses | 266,282 | 153,683 | 255,302 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 379 | 114 | 299 |
| Finance Costs | 14,954 | 14,954 | 16,172 |
| Other Expenses | ... | 40 | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **290,539** | **176,195** | **278,502** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | 94,100 | 135,847 | 100,556 |
| Retained Taxes, Fees and Fines | 156,100 | 201,750 | 165,634 |
| Other Revenue | 227 | 278 | 298 |
| **Total Revenue** | **250,427** | **337,875** | **266,487** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(40,112)** | **161,680** | **(12,015)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 105,741 | 55,933 | 69,180 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 7,045 | 4,644 | 4,696 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | (1) | (15) | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **112,785** | **60,562** | **73,876** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 1,875,339 | 2,017,211 | 2,117,636 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 116 | (0) | 0 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | 0 | ... |
| Intangibles | 4,603 | 4,724 | 4,724 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,880,058** | **2,021,935** | **2,122,360** |
| **Total Assets** | **1,992,843** | **2,082,497** | **2,196,236** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 4,269 | 4,819 | 4,475 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 1,437,484 | 1,348,744 | 1,474,891 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,441,753** | **1,353,563** | **1,479,366** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | (0) | ... | ... |
| Provisions | 360,347 | 312,799 | 312,750 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **360,347** | **312,799** | **312,750** |
| **Total Liabilities** | **1,802,100** | **1,666,362** | **1,792,116** |
| **Net Assets** | **190,743** | **416,135** | **404,120** |
| **Equity** |  |  |  |
| Accumulated Funds | 190,743 | 416,135 | 404,120 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **190,743** | **416,135** | **404,120** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | 1 | ... |
| Personnel Services | 8,924 | 7,404 | 6,730 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 0 | 0 | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 146,066 | 145,021 | 146,890 |
| **Total Payments** | **154,990** | **152,426** | **153,620** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | 154,485 | 204,111 | 165,565 |
| Interest Received | 302 | 168 | 137 |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 107,294 | 105,169 | 99,798 |
| **Total Receipts** | **262,081** | **309,448** | **265,500** |
| **Net Cash Flows From Operating Activities** | **107,091** | **157,023** | **111,880** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (303) | ... | (299) |
| Proceeds from Sale of Investments | (104,468) | (104,468) | (98,334) |
| Purchases of Investments | ... | (100,000) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (4,724) | (4,724) | ... |
| **Net Cash Flows From Investing Activities** | **(109,495)** | **(209,192)** | **(98,633)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | (43) | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **(43)** | **...** |
| **Net Increase/(Decrease) in Cash** | **(2,404)** | **(52,213)** | **13,247** |
| Opening Cash and Cash Equivalents | 108,146 | 108,146 | 55,933 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **105,741** | **55,933** | **69,180** |

### New South Wales Government Telecommunications Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | 990 |
| Personnel Services Expenses | 20,367 | 13,746 | 27,847 |
| Other Operating Expenses | 101,086 | 75,322 | 140,379 |
| Grants and Subsidies | ... | 193 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 51,846 | 30,667 | 66,689 |
| Finance Costs | 150 | 1,363 | 1,362 |
| Other Expenses | ... | 5,880 | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **173,449** | **127,171** | **237,267** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 214,884 | 152,169 | 444,879 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 91,175 | 94,210 | 122,723 |
| Grants and Contributions | 19,200 | 4,165 | 27,407 |
| Investment Revenue | 5,693 | 247 | 825 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **330,951** | **250,791** | **595,834** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (6,598) | ... |
| **Net Result** | **157,502** | **117,023** | **358,567** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 60,475 | 75,284 | 73,083 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 11,702 | 27,180 | 26,869 |
| Contract Assets | ... | ... | ... |
| Inventories | 1,475 | 1,475 | 1,171 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **73,652** | **103,939** | **101,123** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 320 | 320 | 320 |
| Plant and Equipment | 454,023 | 385,959 | 752,363 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | 49,311 | 55,144 |
| Intangibles | 17,352 | 13,726 | 13,726 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **471,695** | **449,316** | **821,553** |
| **Total Assets** | **545,348** | **553,256** | **922,677** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 48,056 | 51,743 | 51,743 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **48,056** | **51,743** | **51,743** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 2,209 | 58,750 | 69,604 |
| Provisions | 8,577 | 8,577 | 8,577 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **10,785** | **67,327** | **78,181** |
| **Total Liabilities** | **58,842** | **119,069** | **129,923** |
| **Net Assets** | **486,506** | **434,187** | **792,753** |
| **Equity** |  |  |  |
| Accumulated Funds | 486,506 | 434,187 | 792,753 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **486,506** | **434,187** | **792,753** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | 990 |
| Personnel Services | 20,367 | 13,746 | 27,847 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 150 | 1,135 | 1,362 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 101,086 | 85,965 | 140,392 |
| **Total Payments** | **121,603** | **100,847** | **170,591** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 214,884 | 152,169 | 444,879 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 91,175 | 75,393 | 122,723 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 5,693 | 247 | 825 |
| Grants and Contributions | 19,200 | 4,165 | 27,407 |
| Other Receipts | 0 | 4,887 | 0 |
| **Total Receipts** | **330,951** | **236,861** | **595,834** |
| **Net Cash Flows From Operating Activities** | **209,348** | **136,014** | **425,243** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (211,693) | (124,505) | (426,741) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (316) | ... |
| **Net Cash Flows From Investing Activities** | **(211,693)** | **(124,822)** | **(426,741)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (1,280) | ... | (1,331) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(1,280)** | **...** | **(1,331)** |
| **Net Increase/(Decrease) in Cash** | **(3,625)** | **11,192** | **(2,829)** |
| Opening Cash and Cash Equivalents | 64,092 | 64,092 | 75,284 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | 8 | ... | 628 |
| **Closing Cash and Cash Equivalents** | **60,475** | **75,284** | **73,083** |

### Office of the Independent Review Officer

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | 2,468 | 11,264 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | ... | 27,025 | 70,796 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | 1,153 | 1,488 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **…** | **30,647** | **83,548** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | 30,647 | 83,537 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **…** | **30,647** | **83,537** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **…** | **0** | **(11)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | ... | 3,900 | 3,889 |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **…** | **3,900** | **3,889** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments |  |  |  |
| Property, Plant and Equipment - | ... | ... | ... |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **…** | **…** | **…** |
| **Total Assets** | **…** | **3,900** | **3,889** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | 3,000 | 3,000 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | 900 | 900 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **…** | **3,900** | **3,900** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **…** | **…** | **…** |
| **Total Liabilities** | **…** | **3,900** | **3,900** |
| **Net Assets** | **…** | **...** | **(11)** |
| **Equity** |  |  |  |
| Accumulated Funds | ... | ... | (11) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **…** | **(0)** | **(11)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | 1,568 | 11,264 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | ... | 25,179 | 72,284 |
| **Total Payments** | **…** | **26,747** | **83,548** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 30,647 | 83,537 |
| Other Receipts | ... | 0 | 0 |
| **Total Receipts** | **…** | **30,647** | **83,537** |
| **Net Cash Flows From Operating Activities** | **…** | **3,900** | **(11)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **…** | **…** | **…** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **…** | **3,900** | **(11)** |
| Opening Cash and Cash Equivalents | ... | ... | 3,900 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **…** | **3,900** | **3,889** |

### Rental Bond Board

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | … | … | … |
| Personnel Services Expenses | … | … | … |
| Other Operating Expenses | 28,846 | 35,191 | 29,421 |
| Grants and Subsidies | 33,011 | 33,562 | 37,569 |
| Appropriation Expense | … | … | … |
| Depreciation and Amortisation | … | … | … |
| Finance Costs | … | … | … |
| Other Expenses | 179 | ... | 183 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **62,037** | **68,753** | **67,173** |
| **Revenue** |  |  |  |
| Appropriation Revenue | … | … | … |
| Cluster Grant Revenue | 62,038 | 62,038 | 63,370 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | … | … | … |
| Transfers to the Crown Entity | … | … | … |
| Sales of Goods and Services | … | … | … |
| Grants and Contributions | … | … | … |
| Investment Revenue | 0 | 24,789 | 0 |
| Retained Taxes, Fees and Fines | … | … | … |
| Other Revenue | (0) | 1,427 | 0 |
| **Total Revenue** | **62,038** | **88,254** | **63,371** |
| Gain/(Loss) on Disposal of Non Current Assets | 102,275 | 127,480 | … |
| Other Gains/(Losses) | … | … | … |
| **Net Result** | **102,277** | **146,981** | **(3,802)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 158,203 | 206,903 | 202,613 |
| Taxes Receivable | … | … | … |
| Receivables | 4,212 | 12 | 501 |
| Contract Assets | … | … | … |
| Inventories | … | … | … |
| Financial Assets at Fair Value | … | … | … |
| Other Financial Assets | … | … | … |
| Other | … | … | … |
| Assets Held For Sale | … | … | … |
| **Total Current Assets** | **162,415** | **206,915** | **203,113** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | … | … | … |
| Contract Assets | … | … | … |
| Receivables | … | … | … |
| Inventories | … | … | … |
| Financial Assets at Fair Value | … | … | … |
| Equity Investments | … | … | … |
| Property, Plant and Equipment - | … | … | … |
| Land and Building | … | … | … |
| Plant and Equipment | … | … | … |
| Infrastructure Systems | … | … | … |
| Investment Properties | … | … | … |
| Right of Use Assets | … | … | … |
| Intangibles | … | … | … |
| Other Assets | … | … | … |
| **Total Non Current Assets** | **…** | **…** | **…** |
| **Total Assets** | **162,415** | **206,915** | **203,113** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | … | … | … |
| Payables | … | … | … |
| Contract Liabilities | … | … | … |
| Other Financial Liabilities at Fair Value | … | … | … |
| Borrowings | … | … | … |
| Provisions | … | … | … |
| Other | 3,412 | 411 | 411 |
| Liabilities Associated with Assets Held for Sale | … | … | … |
| **Total Current Liabilities** | **3,412** | **411** | **411** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | … | … | … |
| Payables | … | … | … |
| Contract Liabilities | … | … | … |
| Other Financial Liabilities at Fair Value | … | … | … |
| Borrowings | … | … | … |
| Provisions | … | … | … |
| Other | … | … | … |
| **Total Non Current Liabilities** | **…** | **…** | **…** |
| **Total Liabilities** | **3,412** | **411** | **411** |
| **Net Assets** | **159,003** | **206,504** | **202,702** |
| **Equity** |  |  |  |
| Accumulated Funds | 159,003 | 206,504 | 202,702 |
| Reserves | … | … | … |
| Capital Equity | … | … | … |
| **Total Equity** | **159,003** | **206,504** | **202,702** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 33,011 | 33,562 | 37,569 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 29,025 | 35,192 | 29,604 |
| **Total Payments** | **62,037** | **68,754** | **67,173** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 62,038 | 62,038 | 63,370 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 0 | 28,788 | 0 |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | (0) | 1,424 | 0 |
| **Total Receipts** | **62,038** | **92,250** | **63,371** |
| **Net Cash Flows From Operating Activities** | **2** | **23,496** | **(3,802)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | (488) |
| Proceeds from Sale of Investments | 102,275 | 127,480 | 0 |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **102,275** | **127,480** | **(488)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **102,277** | **150,976** | **(4,290)** |
| Opening Cash and Cash Equivalents | 55,927 | 55,927 | 206,903 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **158,203** | **206,903** | **202,613** |

### State Insurance Regulatory Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 5,035 | ... | ... |
| Personnel Services Expenses | 55,886 | 52,663 | 54,234 |
| Other Operating Expenses | 532,555 | 502,918 | 549,625 |
| Grants and Subsidies | 9,000 | 285 | 9,000 |
| Appropriation Expense | 0 | 0 | 0 |
| Depreciation and Amortisation | 5,337 | 2,354 | 6,468 |
| Finance Costs | 37 | 1 | 28 |
| Other Expenses | ... | ... | (0) |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **607,849** | **558,221** | **619,354** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 0 | ... | (0) |
| Grants and Contributions | (0) | ... | ... |
| Investment Revenue | 7,962 | 15,549 | 6,582 |
| Retained Taxes, Fees and Fines | 583,617 | 547,040 | 611,915 |
| Other Revenue | 22,033 | 11,371 | (0) |
| **Total Revenue** | **613,611** | **573,960** | **618,496** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (285) | ... |
| **Net Result** | **5,762** | **15,454** | **(858)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 186,819 | 118,468 | 112,112 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 31,567 | 32,471 | 31,930 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 203,438 | 220,753 | 220,834 |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **421,824** | **371,693** | **364,876** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | ... | ... | ... |
| Land and Building | ... | ... | ... |
| Plant and Equipment | (5,535) | 11 | 12 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | (383) | 18 | 18 |
| Intangibles | 16,071 | 7,459 | 6,546 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **10,152** | **7,488** | **6,575** |
| **Total Assets** | **431,976** | **379,180** | **371,451** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 114,972 | 30,133 | 30,133 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 26 | 26 | 26 |
| Provisions | 8,918 | 9,595 | 8,727 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **123,916** | **39,754** | **38,886** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 117,582 | 118,966 | 117,175 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | (394) | ... | ... |
| Provisions | 95,213 | 98,313 | 94,101 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **212,402** | **217,280** | **211,276** |
| **Total Liabilities** | **336,317** | **257,033** | **250,162** |
| **Net Assets** | **95,659** | **122,147** | **121,289** |
| **Equity** |  |  |  |
| Accumulated Funds | 95,659 | 122,147 | 121,289 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **95,659** | **122,147** | **121,289** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 5,437 | ... | 411 |
| Personnel Services | 55,886 | 52,663 | 54,234 |
| Grants and Subsidies | 9,000 | 285 | 9,000 |
| Finance Costs | 37 | 1 | 28 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 538,650 | 570,767 | 556,085 |
| **Total Payments** | **609,010** | **623,716** | **619,758** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 0 | 300 | (0) |
| Retained Taxes, Fees and Fines | 583,617 | 546,404 | 611,415 |
| Interest Received | 2,000 | 273 | 501 |
| Grants and Contributions | (0) | ... | ... |
| Other Receipts | 22,563 | 12,213 | 1,041 |
| **Total Receipts** | **608,180** | **559,190** | **612,957** |
| **Net Cash Flows From Operating Activities** | **(829)** | **(64,525)** | **(6,801)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | 4,555 | (458) | ... |
| Proceeds from Sale of Investments | ... | 3,000 | 6,000 |
| Purchases of Investments | 11,000 | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (10,110) | (2,190) | (5,555) |
| **Net Cash Flows From Investing Activities** | **5,445** | **352** | **445** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (413) | 26 | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(413)** | **26** | **...** |
| **Net Increase/(Decrease) in Cash** | **4,203** | **(64,147)** | **(6,356)** |
| Opening Cash and Cash Equivalents | 182,616 | 182,616 | 118,468 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **186,819** | **118,468** | **112,112** |

### Independent Pricing and Regulatory Tribunal

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 23,207 | 22,419 | 23,555 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 7,150 | 9,019 | 7,159 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 666 | 416 | 404 |
| Finance Costs | ... | ... | ... |
| Other Expenses | 0 | 0 | 0 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **31,023** | **31,854** | **31,118** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 28,474 | 28,474 | 32,365 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 413 | 659 | 419 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,352 | 1,607 | 1,375 |
| Grants and Contributions | ... | 1,400 | (1,584) |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 249 | 3,168 |
| **Total Revenue** | **30,239** | **32,389** | **35,744** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (8) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(784)** | **527** | **4,626** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 4,988 | 3,057 | 2,797 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 622 | 875 | 875 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **5,610** | **3,932** | **3,672** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 140 | 466 | 502 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 851 | 804 | 5,654 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **991** | **1,270** | **6,156** |
| **Total Assets** | **6,601** | **5,202** | **9,828** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,606 | 1,063 | 1,063 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 2,718 | 2,575 | 2,575 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | 0 | 0 | 0 |
| **Total Current Liabilities** | **6,324** | **3,638** | **3,638** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 53 | 54 | 54 |
| Other | 0 | 0 | 0 |
| **Total Non Current Liabilities** | **53** | **54** | **54** |
| **Total Liabilities** | **6,377** | **3,692** | **3,692** |
| **Net Assets** | **224** | **1,510** | **6,136** |
| **Equity** |  |  |  |
| Accumulated Funds | 224 | 1,510 | 6,136 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **224** | **1,510** | **6,136** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 22,794 | 22,017 | 23,136 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 5,110 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 7,150 | 11,472 | 7,159 |
| **Total Payments** | **29,944** | **33,489** | **35,405** |
| **Receipts** |  |  |  |
| Appropriation | 28,474 | 28,474 | 32,365 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,352 | 1,607 | 1,375 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 1,400 | (1,584) |
| Other Receipts | ... | (4) | 3,168 |
| **Total Receipts** | **29,826** | **31,477** | **35,325** |
| **Net Cash Flows From Operating Activities** | **(118)** | **(2,012)** | **(80)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (180) | (193) | (180) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (24) | ... |
| **Net Cash Flows From Investing Activities** | **(180)** | **(217)** | **(180)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **0** | **...** |
| **Net Increase/(Decrease) in Cash** | **(298)** | **(2,229)** | **(260)** |
| Opening Cash and Cash Equivalents | 5,286 | 5,286 | 3,057 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **4,988** | **3,057** | **2,797** |