# 2. EDUCATION CLUSTER

## 2.1 Agency Expense Summary

|  |  |  |
| --- | --- | --- |
| Education cluster | Expenses(a) | Capital Expenditure |
| 2020-21 | 2021-22 |  | 2020-21 | 2021-22 |  |
| Revised | Budget | Change | Revised | Budget | Change |
|   | $m | $m | % | $m | $m | % |
| **Department of Education**  | 19,109.2 | 20,411.7 | 6.8 | 2,382.0 | 3,196.0 | 34.2 |
| Cluster Grants  | 54.0 | 90.3 | 67.1 | … | … | … |
| **Total Principal Agency** | **19,163.2** | **20,502.0** | **7.0** | **2,382.0** | **3,196.0** | **34.2** |
| ***Cluster Agencies***NSW Education Standards Authority  | 171.5 | 212.3 | 23.8 | 14.5 | 1.4 | (90.3) |
| TAFE Commission  | 1,897.8 | 1,961.5 | 3.4 | 223.1 | 251.7 | 12.8 |
| **Total Cluster Agencies** | **2,069.3** | **2,173.8** | **5.1** | **237.6** | **253.1** | **6.5** |

1. This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 2.2 Financial Statements

### Department of Education

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 11,430,537 | 11,368,178 | 12,038,804 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 2,634,172 | 2,610,102 | 2,829,268 |
| Grants and Subsidies | 4,721,506 | 4,332,566 | 4,745,408 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 833,052 | 823,779 | 864,925 |
| Finance Costs | 27,110 | 26,925 | 21,911 |
| Other Expenses | 1,665 | 1,665 | 1,694 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **19,648,042** | **19,163,214** | **20,502,010** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 20,025,812 | 19,625,916 | 20,535,263 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 452,556 | 432,164 | 494,544 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 496,930 | 351,288 | 374,153 |
| Grants and Contributions | 477,804 | 480,657 | 556,896 |
| Investment Revenue | 5,753 | 4,053 | 4,124 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 131,564 | 290,975 | 152,923 |
| **Total Revenue** | **21,590,419** | **21,185,052** | **22,117,903** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (62,934) | ... |
| Other Gains/(Losses) | (55,984) | 9,394 | (70,214) |
| **Net Result** | **1,886,393** | **1,968,298** | **1,545,679** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 1,321,929 | 1,170,054 | 737,966 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 192,502 | 203,378 | 203,378 |
| Contract Assets | 2,110 | 2,110 | 2,110 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 0 | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | 13,200 | 13,200 |
| **Total Current Assets** | **1,516,541** | **1,388,742** | **956,653** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 34,608,907 | 34,684,869 | 36,444,246 |
| Plant and Equipment | 376,466 | 301,090 | 574,500 |
|  Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 742,087 | 707,692 | 680,114 |
| Intangibles | 305,795 | 305,795 | 232,086 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **36,033,254** | **35,999,446** | **37,930,946** |
| **Total Assets** | **37,549,795** | **37,388,188** | **38,887,599** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 811,397 | 745,249 | 745,249 |
| Contract Liabilities | 45,619 | 31,158 | 31,158 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 192,518 | 48,933 | 51,244 |
| Provisions | 1,171,087 | 1,166,713 | 1,166,713 |
| Other | 15 | 16,865 | 15 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **2,220,636** | **2,008,919** | **1,994,380** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 547,453 | 516,249 | 484,520 |
| Provisions | 52,591 | 56,965 | 56,965 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **600,044** | **573,214** | **541,485** |
| **Total Liabilities** | **2,820,679** | **2,582,133** | **2,535,865** |
| **Net Assets** | **34,729,116** | **34,806,054** | **36,351,734** |
| **Equity** |   |   |   |
| Accumulated Funds | 17,345,239 | 17,422,178 | 18,967,857 |
| Reserves | 17,383,877 | 17,383,877 | 17,383,877 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **34,729,116** | **34,806,054** | **36,351,734** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 10,964,262 | 10,906,925 | 11,561,110 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 4,721,506 | 4,332,566 | 4,745,408 |
| Finance Costs | 33,988 | 33,803 | 37,929 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,771,118 | 2,791,427 | 3,060,283 |
| **Total Payments** | **18,490,874** | **18,064,720** | **19,404,730** |
| **Receipts** |   |   |   |
| Appropriation | 19,989,882 | 19,589,986 | 20,535,263 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 496,930 | 369,999 | 374,153 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 5,753 | 4,053 | 4,124 |
| Grants and Contributions | 477,404 | 409,030 | 556,496 |
| Other Receipts | 361,285 | 360,629 | 382,644 |
| **Total Receipts** | **21,331,254** | **20,733,697** | **21,852,680** |
| **Net Cash Flows From Operating Activities** | **2,840,380** | **2,668,976** | **2,447,950** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 68,048 | 3,620 | 329,276 |
| Purchases of Property, Plant and Equipment | (2,461,029) | (2,369,204) | (3,154,890) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | 0 | ... |
| **Net Cash Flows From Investing Activities** | **(2,392,981)** | **(2,365,584)** | **(2,825,614)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (52,129) | (59,996) | (54,425) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(52,129)** | **(59,996)** | **(54,425)** |
| **Net Increase/(Decrease) in Cash** | **395,270** | **243,396** | **(432,089)** |
| Opening Cash and Cash Equivalents | 926,659 | 926,659 | 1,170,054 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,321,929** | **1,170,054** | **737,966** |

### NSW Education Standards Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 135,039 | 120,640 | 159,478 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 28,067 | 43,333 | 46,167 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 7,352 | 7,416 | 6,587 |
| Finance Costs | 1,006 | 125 | 71 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **171,464** | **171,515** | **212,303** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 58,779 | 54,042 | 90,298 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,777 | 2,254 | 4,030 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 25,249 | 26,703 | 30,925 |
| Grants and Contributions | 75,250 | 104,973 | 73,031 |
| Investment Revenue | 212 | ... | 215 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 651 | 3,031 | 402 |
| **Total Revenue** | **162,917** | **191,004** | **198,901** |
| Gain/(Loss) on Disposal of Non Current Assets | 10 | ... | 10 |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(8,537)** | **19,489** | **(13,392)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 8,326 | 39,867 | 26,570 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 5,247 | 4,713 | 5,378 |
| Contract Assets | ... | ... | ... |
| Inventories | 596 | 596 | 596 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **14,169** | **45,176** | **32,544** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 929 | 849 | 799 |
| Plant and Equipment | 352 | 246 | 222 |
|  Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 42,244 | 10,487 | 5,425 |
| Intangibles | 7,583 | 8,068 | 8,011 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **51,108** | **19,650** | **14,457** |
| **Total Assets** | **65,277** | **64,826** | **47,001** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 5,172 | 9,678 | 10,343 |
| Contract Liabilities | 8,249 | 8,278 | 8,278 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 4,199 | 5,154 | 5,383 |
| Provisions | 7,691 | 7,691 | 7,691 |
| Other | 29 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **25,340** | **30,801** | **31,695** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 39,396 | 5,831 | 504 |
| Provisions | 187 | 187 | 187 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **39,583** | **6,019** | **692** |
| **Total Liabilities** | **64,923** | **36,820** | **32,387** |
| **Net Assets** | **354** | **28,006** | **14,614** |
| **Equity** |   |   |   |
| Accumulated Funds | 354 | 28,006 | 14,614 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **354** | **28,006** | **14,614** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 132,262 | 118,157 | 155,447 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 1,006 | 125 | 71 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 28,367 | 40,502 | 46,167 |
| **Total Payments** | **161,636** | **158,784** | **201,686** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 58,779 | 54,042 | 90,298 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 25,401 | 27,516 | 30,925 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 212 | ... | 215 |
| Grants and Contributions | 75,250 | 104,973 | 73,031 |
| Other Receipts | 672 | 3,696 | 402 |
| **Total Receipts** | **160,313** | **190,228** | **194,871** |
| **Net Cash Flows From Operating Activities** | **(1,322)** | **31,444** | **(6,815)** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 30 | ... | 30 |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (700) | (979) | (1,400) |
| **Net Cash Flows From Investing Activities** | **(670)** | **(979)** | **(1,370)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (3,893) | (4,809) | (5,112) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(3,893)** | **(4,809)** | **(5,112)** |
| **Net Increase/(Decrease) in Cash** | **(5,885)** | **25,656** | **(13,297)** |
| Opening Cash and Cash Equivalents | 14,211 | 14,211 | 39,867 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **8,326** | **39,867** | **26,570** |

### TAFE Commission

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 1,280,228 | 1,313,220 | 1,325,287 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 526,449 | 415,005 | 460,003 |
| Grants and Subsidies | ... | 3 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 159,804 | 169,230 | 175,930 |
| Finance Costs | 315 | 312 | 320 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **1,966,797** | **1,897,769** | **1,961,540** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 0 | ... | 0 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 47,846 | 46,813 | 45,110 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 329,788 | 326,342 | 357,578 |
| Grants and Contributions | 1,708,652 | 1,611,404 | 1,601,188 |
| Investment Revenue | 1,256 | 469 | 1,902 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 3,031 | 11,599 | 4,395 |
| **Total Revenue** | **2,090,574** | **1,996,627** | **2,010,172** |
| Gain/(Loss) on Disposal of Non Current Assets | 12,959 | 12,960 | ... |
| Other Gains/(Losses) | ... | (10,190) | (2,360) |
| **Net Result** | **136,736** | **101,628** | **46,272** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 334,652 | 424,375 | 394,570 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 123,120 | 70,869 | 68,509 |
| Contract Assets | 34,573 | 37,831 | 37,831 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 144 | ... | ... |
| Other Financial Assets | ... | 144 | 144 |
| Other | ... | ... | ... |
| Assets Held For Sale | 23 | ... | ... |
| **Total Current Assets** | **492,512** | **533,220** | **501,054** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 221 | 221 | 221 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 175 | 175 | 175 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 3,724,918 | 4,064,872 | 4,113,255 |
| Plant and Equipment | 50,952 | 35,003 | 52,372 |
|  Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 18,206 | 19,077 | 13,033 |
| Intangibles | 134,841 | 111,813 | 125,673 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **3,929,313** | **4,231,161** | **4,304,729** |
| **Total Assets** | **4,421,825** | **4,764,380** | **4,805,783** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 105,539 | 109,749 | 109,749 |
| Contract Liabilities | 113,585 | 113,585 | 113,585 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 5,853 | 5,775 | 4,070 |
| Provisions | 113,344 | 131,356 | 131,356 |
| Other | 3,380 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **341,701** | **360,466** | **358,760** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 8,912 | 9,619 | 6,455 |
| Provisions | 10,088 | 11,813 | 11,813 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **19,000** | **21,433** | **18,268** |
| **Total Liabilities** | **360,701** | **381,898** | **377,028** |
| **Net Assets** | **4,061,125** | **4,382,482** | **4,428,754** |
| **Equity** |   |   |   |
| Accumulated Funds | 1,686,453 | 1,658,010 | 1,704,282 |
| Reserves | 2,374,671 | 2,724,472 | 2,724,472 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **4,061,125** | **4,382,482** | **4,428,754** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 1,232,382 | 1,245,086 | 1,280,177 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | 3 | ... |
| Finance Costs | 315 | 312 | 320 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 519,927 | 406,300 | 454,634 |
| **Total Payments** | **1,752,624** | **1,651,701** | **1,735,131** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 0 | ... | 0 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 342,866 | 365,534 | 352,209 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 1,256 | 469 | 1,902 |
| Grants and Contributions | 1,708,652 | 1,604,472 | 1,601,188 |
| Other Receipts | (15,150) | 7,993 | 4,395 |
| **Total Receipts** | **2,037,624** | **1,978,468** | **1,959,693** |
| **Net Cash Flows From Operating Activities** | **285,000** | **326,767** | **224,562** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 20,590 | 25,249 | 2,181 |
| Purchases of Property, Plant and Equipment | (237,631) | (216,289) | (225,116) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (25,550) | (2,865) | (26,563) |
| **Net Cash Flows From Investing Activities** | **(242,591)** | **(193,905)** | **(249,498)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (5,323) | (6,052) | (4,870) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(5,323)** | **(6,052)** | **(4,870)** |
| **Net Increase/(Decrease) in Cash** | **37,086** | **126,809** | **(29,806)** |
| Opening Cash and Cash Equivalents | 297,566 | 297,566 | 424,375 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **334,652** | **424,375** | **394,570** |