# 4. Planning, INDUSTRY AND ENVIRONMENT CLUSTER

## Agency Expense Summary

| Planning, Industry and Environment cluster | Expenses(a) | | | | | Capital Expenditure | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2020-21 | | | 2021-22 |  | 2020-21 | | 2021-22 |  | |
| Revised | | | Budget | Change | Revised | | Budget | Change | |
|  | $m | | | $m | % | $m | | $m | % | |
| **Department of Planning, Industry and Environment** | | 4,190.0 | 4,845.3 | | 15.6 | 315.2 | 642.2 | | | 103.7 |
| Cluster Grants | | 617.8 | 640.2 | | 3.6 | … | … | | | … |
| **Total Principal Agency** | | **4,807.8** | **5,485.5** | | **14.1** | **315.2** | **642.2** | | | **103.7** |
| ***Cluster Agencies*** | |  |  | |  |  |  | | |  |
| Environment Protection Authority | | 224.9 | 362.7 | | 61.3 | 10.7 | 14.5 | | | 35.4 |
| Environmental Trust | | 65.2 | 93.5 | | 43.5 | … | … | | | … |
| Natural Resources Commission | | 9.5 | 7.0 | | (25.8) | 0.2 | 0.0 | | | (91.4) |
| Royal Botanic Gardens and Domain Trust | | 61.4 | 62.1 | | 1.1 | 45.1 | 28.7 | | | (36.4) |
| Sydney Olympic Park Authority | | 180.8 | 175.9 | | (2.7) | 41.7 | 74.3 | | | 78.0 |
| Aboriginal Housing Office | | 123.3 | 186.8 | | 51.5 | 83.9 | 100.8 | | | 20.3 |
| Biodiversity Conservation Trust of NSW | | 35.5 | 57.0 | | 60.6 | 1.1 | 15.1 | | | N/A |
| Centennial Park and Moore Park Trust | | 37.9 | 40.3 | | 6.2 | 19.8 | 10.0 | | | (49.6) |
| Hunter and Central Coast Development Corporation | | 73.0 | 81.3 | | 11.4 | 6.4 | 8.2 | | | 28.4 |
| Lands Administration Ministerial Corporation | | 10.1 | 5.0 | | (50.9) | … | … | | | … |
| Luna Park Reserve Trust | | 1.5 | 1.8 | | 20.3 | … | … | | | … |
| Planning Ministerial Corporation | | 52.1 | 109.9 | | 110.8 | 80.5 | 188.8 | | | 134.7 |
| Property NSW | | 388.5 | 461.6 | | 18.8 | 136.7 | 94.2 | | | (31.1) |
| Water Administration Ministerial Corporation | | 71.4 | 51.0 | | (28.6) | … | … | | | … |
| Western Sydney Parklands Trust | | 17.2 | 19.1 | | 11.0 | 38.3 | 16.5 | | | (56.9) |
| **Total Cluster Agencies(b)** | | **1,352.4** | **1,715.1** | | **26.8** | **464.3** | **551.1** | | | **18.7** |

1. This table shows expenses on an uneliminated basis.
2. 2021-22 Budget totals exclude an additional $54.2m expenses and $2.3m capital expenditure in other funds and trusts within the cluster.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Planning, Industry and Environment

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 1,224,518 | 1,156,638 | 1,305,412 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 785,637 | 631,116 | 906,767 |
| Grants and Subsidies | 3,179,215 | 2,732,956 | 2,981,961 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 263,938 | 238,309 | 259,833 |
| Finance Costs | 20,239 | 15,316 | 18,460 |
| Other Expenses | 22,484 | 33,484 | 13,094 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **5,496,031** | **4,807,818** | **5,485,527** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 3,680,784 | 3,268,444 | 3,859,142 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 40,306 | 40,286 | 40,836 |
| Transfers to the Crown Entity | (62,223) | (62,223) | (62,223) |
| Sales of Goods and Services | 811,683 | 742,846 | 870,866 |
| Grants and Contributions | 512,555 | 527,509 | 574,653 |
| Investment Revenue | 16,888 | 16,036 | 17,495 |
| Retained Taxes, Fees and Fines | 9,150 | 6,319 | 9,342 |
| Other Revenue | 110,463 | 110,118 | 111,949 |
| **Total Revenue** | **5,119,606** | **4,649,335** | **5,422,061** |
| Gain/(Loss) on Disposal of Non Current Assets | 20,716 | (4,284) | 7,590 |
| Other Gains/(Losses) | (100) | (74,141) | (100) |
| **Net Result** | **(355,809)** | **(236,907)** | **(55,976)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 738,389 | 1,004,049 | 777,494 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 328,688 | 285,264 | 285,263 |
| Contract Assets | (0) | (0) | (0) |
| Inventories | 821 | 821 | 821 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 3,564 | 3,564 | 3,564 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,071,462** | **1,293,699** | **1,067,143** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 129,233 | 129,233 | 129,233 |
| Inventories | 10,767 | 10,767 | 10,767 |
| Financial Assets at Fair Value | 7,322 | 7,322 | 7,322 |
| Equity Investments | 6,548 | 851 | 851 |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 8,493,703 | 8,579,050 | 8,582,871 |
| Plant and Equipment | 114,865 | 107,656 | 86,358 |
| Infrastructure Systems | 3,617,683 | 2,643,128 | 2,857,668 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 694,918 | 591,742 | 746,716 |
| Intangibles | 501,863 | 486,147 | 500,436 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **13,576,904** | **12,555,896** | **12,922,222** |
| **Total Assets** | **14,648,365** | **13,849,595** | **13,989,365** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 302,240 | 296,596 | 296,596 |
| Contract Liabilities | 31,747 | 31,747 | 32,040 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 44,495 | 35,012 | 44,466 |
| Provisions | 186,282 | 187,797 | 187,797 |
| Other | 47,737 | 69,037 | 69,037 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **612,501** | **620,188** | **629,935** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 743,133 | 731,440 | 886,228 |
| Provisions | 33,118 | 33,118 | 33,118 |
| Other | 1,961 | 1,961 | 1,961 |
| **Total Non Current Liabilities** | **778,211** | **766,518** | **921,306** |
| **Total Liabilities** | **1,390,712** | **1,386,706** | **1,551,241** |
| **Net Assets** | **13,257,654** | **12,462,888** | **12,438,123** |
| **Equity** |  |  |  |
| Accumulated Funds | 12,530,871 | 11,736,106 | 11,667,533 |
| Reserves | 726,783 | 726,783 | 770,591 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **13,257,654** | **12,462,888** | **12,438,123** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 1,183,696 | 1,113,726 | 1,266,680 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 3,057,341 | 2,708,992 | 2,915,045 |
| Finance Costs | 19,405 | 14,471 | 17,669 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 762,736 | 570,599 | 911,718 |
| **Total Payments** | **5,023,178** | **4,407,788** | **5,111,112** |
| **Receipts** |  |  |  |
| Appropriation | 3,680,784 | 3,268,444 | 3,859,142 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (62,223) | (63,291) | (62,223) |
| Sale of Goods and Services | 833,634 | 765,512 | 871,028 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 16,888 | 16,036 | 17,495 |
| Grants and Contributions | 481,162 | 479,888 | 529,107 |
| Other Receipts | 177,765 | 173,754 | 121,292 |
| **Total Receipts** | **5,128,010** | **4,640,343** | **5,335,842** |
| **Net Cash Flows From Operating Activities** | **104,832** | **232,555** | **224,731** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 42,544 | 42,544 | 27,044 |
| Purchases of Property, Plant and Equipment | (281,591) | (168,798) | (391,456) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (41,793) | (37,363) | (44,344) |
| **Net Cash Flows From Investing Activities** | **(280,840)** | **(163,617)** | **(408,756)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (53,845) | (33,131) | (42,530) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(53,845)** | **(33,131)** | **(42,530)** |
| **Net Increase/(Decrease) in Cash** | **(229,853)** | **35,807** | **(226,555)** |
| Opening Cash and Cash Equivalents | 968,242 | 968,242 | 1,004,049 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **738,389** | **1,004,049** | **777,494** |

### Environment Protection Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 105,945 | 102,675 | 118,870 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 58,455 | 77,264 | 148,589 |
| Grants and Subsidies | 44,518 | 39,963 | 90,397 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 4,626 | 4,910 | 4,811 |
| Finance Costs | 76 | 82 | 81 |
| Other Expenses | ... | 0 | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **213,621** | **224,895** | **362,748** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 176,705 | 169,165 | 198,303 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 6,176 | 6,176 | 6,271 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 31,748 | 31,748 | 32,311 |
| Grants and Contributions | 4,842 | 22,709 | 128,872 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | 408 | 408 | 407 |
| Other Revenue | 16 | 65 | 2,188 |
| **Total Revenue** | **219,895** | **230,271** | **368,350** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **6,274** | **5,376** | **5,602** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 28,621 | 22,460 | 17,988 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 5,067 | 12,467 | 12,417 |
| Contract Assets | 5,228 | 5,228 | 5,228 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **38,916** | **40,155** | **35,633** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 4,166 | 4,166 | 4,059 |
| Plant and Equipment | 1,645 | 1,645 | 1,292 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 2,166 | 5,298 | 4,845 |
| Intangibles | 16,777 | 14,738 | 25,338 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **24,754** | **25,847** | **35,534** |
| **Total Assets** | **63,670** | **66,001** | **71,166** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 9,972 | 9,972 | 9,972 |
| Contract Liabilities | 365 | 365 | 365 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 474 | 925 | 897 |
| Provisions | 10,677 | 10,677 | 10,677 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **21,489** | **21,939** | **21,911** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 1,739 | 4,520 | 4,111 |
| Provisions | 582 | 582 | 582 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **2,322** | **5,103** | **4,694** |
| **Total Liabilities** | **23,810** | **27,042** | **26,605** |
| **Net Assets** | **39,859** | **38,959** | **44,561** |
| **Equity** |  |  |  |
| Accumulated Funds | 38,461 | 37,562 | 43,164 |
| Reserves | 1,398 | 1,398 | 1,398 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **39,859** | **38,959** | **44,561** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 99,770 | 96,500 | 112,599 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 44,518 | 39,963 | 90,397 |
| Finance Costs | 76 | 82 | 81 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 58,455 | 77,264 | 148,589 |
| **Total Payments** | **202,819** | **213,809** | **351,667** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 176,705 | 169,165 | 198,303 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 31,748 | 24,348 | 32,311 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 4,842 | 22,709 | 128,872 |
| Other Receipts | 424 | 473 | 2,645 |
| **Total Receipts** | **213,719** | **216,695** | **362,130** |
| **Net Cash Flows From Operating Activities** | **10,900** | **2,886** | **10,463** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (50) | (50) | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (9,061) | (7,022) | (14,075) |
| **Net Cash Flows From Investing Activities** | **(9,111)** | **(7,072)** | **(14,075)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (662) | (848) | (860) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(662)** | **(848)** | **(860)** |
| **Net Increase/(Decrease) in Cash** | **1,127** | **(5,034)** | **(4,472)** |
| Opening Cash and Cash Equivalents | 27,494 | 27,493 | 22,460 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **28,621** | **22,460** | **17,988** |

### Environmental Trust

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 5,700 | 5,325 | 6,322 |
| Grants and Subsidies | 67,704 | 59,846 | 87,181 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **73,404** | **65,171** | **93,504** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 67,760 | 59,527 | 66,567 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | 2,440 | 2,440 | 16,000 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 1,952 | 1,952 | 9,596 |
| **Total Revenue** | **72,152** | **63,919** | **92,164** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(1,252)** | **(1,252)** | **(1,340)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,829 | 2,829 | 1,489 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 3,068 | 3,068 | 3,068 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **5,898** | **5,898** | **4,558** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **...** | **...** | **...** |
| **Total Assets** | **5,898** | **5,898** | **4,558** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,387 | 3,387 | 3,387 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,387** | **3,387** | **3,387** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **...** |
| **Total Liabilities** | **3,387** | **3,387** | **3,387** |
| **Net Assets** | **2,510** | **2,510** | **1,170** |
| **Equity** |  |  |  |
| Accumulated Funds | 2,510 | 2,510 | 1,170 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,510** | **2,510** | **1,170** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 67,704 | 59,846 | 87,181 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 5,700 | 5,325 | 6,322 |
| **Total Payments** | **73,404** | **65,171** | **93,504** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 67,760 | 59,527 | 66,567 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 2,440 | 2,440 | 16,000 |
| Other Receipts | 1,952 | 1,952 | 9,596 |
| **Total Receipts** | **72,152** | **63,919** | **92,164** |
| **Net Cash Flows From Operating Activities** | **(1,252)** | **(1,252)** | **(1,340)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **(1,252)** | **(1,252)** | **(1,340)** |
| Opening Cash and Cash Equivalents | 4,081 | 4,081 | 2,829 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,829** | **2,829** | **1,489** |

### Natural Resources Commission

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 4,169 | 4,356 | 4,296 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 3,611 | 4,246 | 2,100 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 618 | 732 | 507 |
| Finance Costs | 162 | 148 | 131 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **8,560** | **9,482** | **7,034** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 6,810 | 6,783 | 7,686 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 56 | 61 | 57 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 944 | ... |
| **Total Revenue** | **6,866** | **7,788** | **7,743** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | 835 | 815 |
| **Net Result** | **(1,694)** | **(859)** | **1,524** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 45 | 476 | 143 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 193 | 165 | 165 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **238** | **641** | **308** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 644 | 485 | 332 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 4,407 | 5,521 | 6,002 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **5,051** | **6,006** | **6,334** |
| **Total Assets** | **5,290** | **6,647** | **6,642** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 1,341 | 1,535 | 322 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 345 | 332 | 345 |
| Provisions | 496 | 449 | 449 |
| Other | ... | 250 | 250 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **2,182** | **2,566** | **1,366** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 5,191 | 5,330 | 5,001 |
| Provisions | 153 | 153 | 153 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **5,344** | **5,483** | **5,154** |
| **Total Liabilities** | **7,526** | **8,048** | **6,519** |
| **Net Assets** | **(2,236)** | **(1,401)** | **123** |
| **Equity** |  |  |  |
| Accumulated Funds | (2,236) | (1,401) | 123 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(2,236)** | **(1,401)** | **123** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 3,812 | 4,397 | 4,239 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 162 | 143 | 131 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 3,583 | 3,675 | 3,313 |
| **Total Payments** | **7,558** | **8,214** | **7,683** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 6,810 | 6,783 | 7,686 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | 250 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | 972 | ... |
| **Total Receipts** | **6,810** | **8,005** | **7,686** |
| **Net Cash Flows From Operating Activities** | **(748)** | **(209)** | **3** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | (70) | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **(70)** | **...** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (287) | (325) | (336) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(287)** | **(325)** | **(336)** |
| **Net Increase/(Decrease) in Cash** | **(1,035)** | **(604)** | **(333)** |
| Opening Cash and Cash Equivalents | 1,080 | 1,080 | 476 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **45** | **476** | **143** |

### Royal Botanic Gardens and Domain Trust

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | … | ... |
| Personnel Services Expenses | 32,497 | 28,365 | 32,721 |
| Other Operating Expenses | 22,195 | 26,119 | 22,338 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 6,726 | 6,926 | 6,992 |
| Finance Costs | 4 | ... | 7 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **61,422** | **61,409** | **62,059** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 31,568 | 47,395 | 22,727 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 13,881 | 12,764 | 17,114 |
| Grants and Contributions | 50,387 | 42,024 | 43,932 |
| Investment Revenue | 59 | 24 | 9 |
| Retained Taxes, Fees and Fines | 783 | 570 | 601 |
| Other Revenue | 677 | 1,661 | 989 |
| **Total Revenue** | **97,353** | **104,437** | **85,372** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 51 | ... |
| Other Gains/(Losses) | (331) | (2,140) | (190) |
| **Net Result** | **35,601** | **40,938** | **23,123** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 5,666 | 22,214 | 12,427 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,390 | 3,789 | 3,756 |
| Contract Assets | ... | ... | ... |
| Inventories | 85 | 68 | 68 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 9,328 | 1,410 | 1,410 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **17,470** | **27,480** | **17,661** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 440,899 | 447,228 | 474,110 |
| Plant and Equipment | 388,225 | 388,192 | 399,571 |
| Infrastructure Systems | 103,910 | 106,991 | 114,520 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 261 | 296 | 307 |
| Intangibles | 2,700 | 4,700 | 4,448 |
| Other Assets | 9,644 | 8,869 | 9,307 |
| **Total Non Current Assets** | **945,638** | **956,276** | **1,002,262** |
| **Total Assets** | **963,108** | **983,756** | **1,019,923** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,626 | 6,287 | 2,957 |
| Contract Liabilities | 2,419 | 4,285 | 4,323 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 78 | 93 | 87 |
| Provisions | 2,913 | 3,168 | 3,241 |
| Other | 1,500 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **10,535** | **13,833** | **10,608** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 877 | ... | 21 |
| Contract Liabilities | 745 | 1,431 | 736 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 183 | 183 | 201 |
| Provisions | 67 | 78 | 80 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **1,872** | **1,692** | **1,038** |
| **Total Liabilities** | **12,407** | **15,525** | **11,646** |
| **Net Assets** | **950,701** | **968,230** | **1,008,277** |
| **Equity** |  |  |  |
| Accumulated Funds | 557,459 | 562,797 | 585,920 |
| Reserves | 393,242 | 405,434 | 422,357 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **950,701** | **968,230** | **1,008,277** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 32,497 | 28,365 | 32,721 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 7 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 53,899 | 59,038 | 30,057 |
| **Total Payments** | **86,396** | **87,403** | **62,785** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 31,568 | 47,395 | 22,727 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 13,392 | 10,615 | 16,982 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 59 | 24 | 9 |
| Grants and Contributions | 45,870 | 40,148 | 36,298 |
| Other Receipts | 11,154 | 10,777 | 9,134 |
| **Total Receipts** | **102,043** | **108,959** | **85,150** |
| **Net Cash Flows From Operating Activities** | **15,647** | **21,556** | **22,364** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | 138 | ... |
| Purchases of Property, Plant and Equipment | (43,526) | (38,922) | (32,021) |
| Proceeds from Sale of Investments | ... | ... | 729 |
| Purchases of Investments | (7,927) | (9) | (730) |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (2,000) | ... |
| **Net Cash Flows From Investing Activities** | **(51,453)** | **(40,793)** | **(32,021)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (126) | (149) | (130) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(126)** | **(149)** | **(130)** |
| **Net Increase/(Decrease) in Cash** | **(35,933)** | **(19,385)** | **(9,787)** |
| Opening Cash and Cash Equivalents | 41,599 | 41,599 | 22,214 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **5,666** | **22,214** | **12,427** |

### Sydney Olympic Park Authority

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 32,238 | 31,678 | 30,824 |
| Other Operating Expenses | 45,481 | 45,445 | 43,766 |
| Grants and Subsidies | 4,500 | 4,500 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 100,142 | 99,081 | 101,212 |
| Finance Costs | 104 | 75 | 100 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **182,465** | **180,779** | **175,902** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 77,212 | 61,890 | 81,849 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 38,015 | 33,167 | 52,814 |
| Grants and Contributions | 1,979 | 20,499 | 1,958 |
| Investment Revenue | 2,026 | 1,026 | 2,248 |
| Retained Taxes, Fees and Fines | 599 | 599 | 610 |
| Other Revenue | 11,813 | 14,528 | 2,534 |
| **Total Revenue** | **131,645** | **131,709** | **142,014** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (427) | ... |
| Other Gains/(Losses) | ... | (10) | ... |
| **Net Result** | **(50,820)** | **(49,507)** | **(33,888)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 49,509 | 62,057 | 54,269 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 5,546 | 5,546 | 5,546 |
| Contract Assets | ... | ... | ... |
| Inventories | 64 | 64 | 64 |
| Financial Assets at Fair Value | 680 | ... | 879 |
| Other Financial Assets | 1,751 | 1,751 | 1,751 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **57,549** | **69,418** | **62,509** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | (0) | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 71,877 | 71,877 | 71,877 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 2,262,985 | 2,278,922 | 2,255,601 |
| Plant and Equipment | 170,869 | 155,980 | 143,496 |
| Infrastructure Systems | 375,158 | 361,894 | 370,409 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 894 | 912 | 1,304 |
| Intangibles | ... | ... | ... |
| Other Assets | 7,683 | 7,683 | 7,683 |
| **Total Non Current Assets** | **2,889,466** | **2,877,269** | **2,850,371** |
| **Total Assets** | **2,947,015** | **2,946,686** | **2,912,879** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 14,461 | 14,462 | 14,462 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 391 | 72 | 172 |
| Provisions | 3,947 | 3,947 | 3,947 |
| Other | 4,100 | 4,100 | 4,100 |
| Liabilities Associated with Assets Held for Sale | 0 | 0 | 0 |
| **Total Current Liabilities** | **22,899** | **22,581** | **22,681** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 2,848 | 1,176 | 1,157 |
| Provisions | 106 | 455 | 455 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **2,954** | **1,630** | **1,611** |
| **Total Liabilities** | **25,853** | **24,211** | **24,292** |
| **Net Assets** | **2,921,162** | **2,922,475** | **2,888,587** |
| **Equity** |  |  |  |
| Accumulated Funds | 1,580,714 | 1,582,027 | 1,548,139 |
| Reserves | 1,340,448 | 1,340,448 | 1,340,448 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,921,162** | **2,922,475** | **2,888,587** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 32,238 | 31,678 | 30,824 |
| Grants and Subsidies | 4,500 | 4,500 | ... |
| Finance Costs | 104 | 75 | 100 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 45,481 | 60,429 | 43,766 |
| **Total Payments** | **82,323** | **96,682** | **74,690** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 77,212 | 61,890 | 81,849 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 38,015 | 33,157 | 52,814 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 1,346 | 1,026 | 1,369 |
| Grants and Contributions | 1,979 | 1,999 | 1,958 |
| Other Receipts | 14,912 | 30,110 | 3,145 |
| **Total Receipts** | **133,465** | **128,182** | **141,135** |
| **Net Cash Flows From Operating Activities** | **51,142** | **31,501** | **66,445** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (75,591) | (41,746) | (74,314) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(75,591)** | **(41,746)** | **(74,314)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | 1,462 | ... | 27 |
| Repayment of Borrowings and Advances | 147 | (46) | 54 |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **1,609** | **(46)** | **81** |
| **Net Increase/(Decrease) in Cash** | **(22,840)** | **(10,292)** | **(7,788)** |
| Opening Cash and Cash Equivalents | 72,349 | 72,349 | 62,057 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **49,509** | **62,057** | **54,269** |

### Aboriginal Housing Office

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 16,766 | 14,495 | 19,345 |
| Other Operating Expenses | 67,233 | 63,589 | 72,383 |
| Grants and Subsidies | 37,141 | 23,630 | 71,275 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 21,641 | 21,544 | 23,779 |
| Finance Costs | 6 | (0) | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **142,787** | **123,258** | **186,782** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 32,843 | 29,382 | 81,669 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 56,104 | 55,804 | 57,515 |
| Grants and Contributions | 98,742 | 82,247 | 111,441 |
| Investment Revenue | 0 | 0 | 0 |
| Retained Taxes, Fees and Fines | 0 | 0 | 0 |
| Other Revenue | 9,442 | 15,563 | 8,313 |
| **Total Revenue** | **197,131** | **182,995** | **258,939** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | (7,509) | (7,509) | (7,367) |
| **Net Result** | **46,834** | **52,228** | **64,790** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,005 | 2,777 | 4,346 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 3,829 | 3,975 | 2,450 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **5,834** | **6,753** | **6,797** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 2,219,634 | 2,283,620 | 2,438,819 |
| Plant and Equipment | 660 | 660 | 875 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 137 | 0 | 0 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **2,220,430** | **2,284,279** | **2,439,694** |
| **Total Assets** | **2,226,265** | **2,291,032** | **2,446,491** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 18,083 | 16,996 | 19,277 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 243 | (0) | (0) |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **18,326** | **16,996** | **19,277** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | (1) | 0 | 0 |
| Provisions | 11,435 | 11,435 | 11,435 |
| Other | 213 | 213 | 213 |
| **Total Non Current Liabilities** | **11,647** | **11,648** | **11,648** |
| **Total Liabilities** | **29,973** | **28,644** | **30,925** |
| **Net Assets** | **2,196,292** | **2,262,388** | **2,415,565** |
| **Equity** |  |  |  |
| Accumulated Funds | 1,086,492 | 1,091,886 | 1,156,676 |
| Reserves | 1,109,800 | 1,170,502 | 1,258,889 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,196,292** | **2,262,388** | **2,415,565** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 16,766 | 14,495 | 19,345 |
| Grants and Subsidies | 37,141 | 23,630 | 71,275 |
| Finance Costs | 6 | (0) | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 70,141 | 67,584 | 70,268 |
| **Total Payments** | **124,054** | **105,709** | **160,888** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 32,843 | 29,382 | 81,669 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 56,104 | 55,804 | 57,515 |
| Retained Taxes, Fees and Fines | (553) | ... | (553) |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 96,041 | 78,941 | 111,441 |
| Other Receipts | 9,331 | 11,173 | 9,838 |
| **Total Receipts** | **193,766** | **175,300** | **259,911** |
| **Net Cash Flows From Operating Activities** | **69,712** | **69,591** | **99,023** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 3,190 | 3,190 | 3,221 |
| Purchases of Property, Plant and Equipment | (80,665) | (79,766) | (100,675) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(77,475)** | **(76,576)** | **(97,454)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (385) | (391) | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(385)** | **(391)** | **...** |
| **Net Increase/(Decrease) in Cash** | **(8,148)** | **(7,375)** | **1,569** |
| Opening Cash and Cash Equivalents | 10,152 | 10,152 | 2,777 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,005** | **2,777** | **4,346** |

### Biodiversity Conservation Trust of NSW

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 14,682 | 14,601 | 17,209 |
| Other Operating Expenses | 14,127 | 11,327 | 21,174 |
| Grants and Subsidies | 9,492 | 9,492 | 18,568 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 86 | 86 | 88 |
| Finance Costs | 6 | 6 | 6 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **38,393** | **35,512** | **57,045** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 20,487 | 20,406 | 23,356 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | (6) | 8 | ... |
| Grants and Contributions | 55,635 | 56,035 | 68,620 |
| Investment Revenue | 4,546 | 4,546 | 6,826 |
| Retained Taxes, Fees and Fines | (23) | ... | 0 |
| Other Revenue | 1,259 | 1,221 | 1,833 |
| **Total Revenue** | **81,898** | **82,217** | **100,635** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **43,505** | **46,705** | **43,590** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 81,084 | 65,284 | 108,881 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 73 | 73 | 73 |
| Contract Assets | ... | ... | ... |
| Inventories | 26,406 | 26,406 | 26,406 |
| Financial Assets at Fair Value | 76,153 | 94,153 | 94,153 |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | 9,696 | 9,696 | 9,696 |
| **Total Current Assets** | **193,411** | **195,611** | **239,208** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 67 | 67 | 67 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 215 | 215 | 213 |
| Intangibles | ... | 1,000 | 1,000 |
| Other Assets | 0 | 0 | 0 |
| **Total Non Current Assets** | **283** | **1,283** | **1,281** |
| **Total Assets** | **193,694** | **196,894** | **240,489** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 1,933 | 1,933 | 1,933 |
| Contract Liabilities | 290 | 290 | 290 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 105 | 105 | 97 |
| Provisions | 28,191 | 28,191 | 28,191 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **30,519** | **30,519** | **30,511** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 124 | 124 | 137 |
| Provisions | 29 | 29 | 29 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **152** | **152** | **165** |
| **Total Liabilities** | **30,671** | **30,671** | **30,676** |
| **Net Assets** | **163,023** | **166,223** | **209,813** |
| **Equity** |  |  |  |
| Accumulated Funds | 163,023 | 166,223 | 209,813 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **163,023** | **166,223** | **209,813** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 14,682 | 14,601 | 17,209 |
| Grants and Subsidies | 9,492 | 9,492 | 18,568 |
| Finance Costs | 6 | 6 | 6 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 14,127 | 11,327 | 21,174 |
| **Total Payments** | **38,307** | **35,426** | **56,957** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 20,487 | 20,406 | 23,356 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | (6) | 8 | 0 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 4,546 | 4,546 | 6,826 |
| Grants and Contributions | 55,635 | 56,035 | 68,620 |
| Other Receipts | 1,236 | 1,221 | 1,833 |
| **Total Receipts** | **81,898** | **82,217** | **100,635** |
| **Net Cash Flows From Operating Activities** | **43,591** | **46,791** | **43,678** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 15,000 | ... | 15,000 |
| Purchases of Property, Plant and Equipment | (15,000) | ... | (15,000) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | (18,000) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (1,000) | ... |
| **Net Cash Flows From Investing Activities** | **...** | **(19,000)** | **...** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (78) | (78) | (81) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(78)** | **(78)** | **(81)** |
| **Net Increase/(Decrease) in Cash** | **43,513** | **27,713** | **43,597** |
| Opening Cash and Cash Equivalents | 37,571 | 37,571 | 65,284 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **81,084** | **65,284** | **108,881** |

### Centennial Park and Moore Park Trust

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 6,790 | 6,233 | 6,918 |
| Other Operating Expenses | 22,199 | 23,694 | 25,405 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 7,851 | 8,011 | 7,961 |
| Finance Costs | 3 | 1 | 3 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **36,843** | **37,939** | **40,287** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 7,490 | 26,440 | 2,030 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 26,123 | 24,626 | 30,322 |
| Grants and Contributions | 4,871 | 1,611 | 11,197 |
| Investment Revenue | 54 | 40 | 54 |
| Retained Taxes, Fees and Fines | 357 | 112 | 206 |
| Other Revenue | 709 | 1,866 | 1,110 |
| **Total Revenue** | **39,604** | **54,695** | **44,919** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 28 | ... |
| Other Gains/(Losses) | (2,150) | (193) | ... |
| **Net Result** | **611** | **16,591** | **4,632** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 1,707 | 15,359 | 10,639 |
| Taxes Receivable | 0 | 0 | 0 |
| Receivables | 1,671 | 5,456 | 5,877 |
| Contract Assets | 0 | 0 | 0 |
| Inventories | 197 | 198 | 204 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 4,000 | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **7,575** | **21,013** | **16,721** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 756,365 | 848,036 | 860,828 |
| Plant and Equipment | 1,073 | 1,059 | 845 |
| Infrastructure Systems | 472,435 | 491,284 | 509,324 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 143 | 90 | 18 |
| Intangibles | 1,052 | 1,052 | 804 |
| Other Assets | 1,365 | ... | 2,337 |
| **Total Non Current Assets** | **1,232,431** | **1,341,521** | **1,374,155** |
| **Total Assets** | **1,240,007** | **1,362,533** | **1,390,876** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,524 | 3,004 | 3,111 |
| Contract Liabilities | 677 | 1,149 | 1,188 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 43 | 43 | 41 |
| Provisions | 668 | 682 | 696 |
| Other | 455 | 520 | 532 |
| Liabilities Associated with Assets Held for Sale | 0 | 0 | 0 |
| **Total Current Liabilities** | **5,366** | **5,398** | **5,568** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 0 | ... | 221 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 100 | 100 | 30 |
| Provisions | 11 | 12 | 12 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **111** | **112** | **263** |
| **Total Liabilities** | **5,477** | **5,510** | **5,831** |
| **Net Assets** | **1,234,529** | **1,357,023** | **1,385,045** |
| **Equity** |  |  |  |
| Accumulated Funds | 668,959 | 786,059 | 790,691 |
| Reserves | 565,570 | 570,964 | 594,354 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,234,529** | **1,357,023** | **1,385,045** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 6,790 | 6,233 | 6,918 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 3 | 1 | 3 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 31,580 | 33,904 | 32,553 |
| **Total Payments** | **38,373** | **40,139** | **39,474** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 7,490 | 26,440 | 2,030 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 25,887 | 23,393 | 29,943 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 54 | 40 | 54 |
| Grants and Contributions | 775 | 1,015 | 6,297 |
| Other Receipts | 6,359 | 8,669 | 6,470 |
| **Total Receipts** | **40,565** | **59,556** | **44,795** |
| **Net Cash Flows From Operating Activities** | **2,192** | **19,417** | **5,321** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | 42 | ... |
| Purchases of Property, Plant and Equipment | (12,079) | (19,693) | (9,969) |
| Proceeds from Sale of Investments | 3,909 | 2,909 | ... |
| Purchases of Investments | (5,000) | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(13,170)** | **(16,742)** | **(9,969)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (64) | (65) | (72) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(64)** | **(65)** | **(72)** |
| **Net Increase/(Decrease) in Cash** | **(11,042)** | **2,609** | **(4,720)** |
| Opening Cash and Cash Equivalents | 12,749 | 12,749 | 15,359 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,707** | **15,359** | **10,639** |

### Hunter and Central Coast Development Corporation

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 11 | 31 | 12 |
| Personnel Services Expenses | 5,034 | 4,038 | 5,124 |
| Other Operating Expenses | 37,445 | 66,701 | 69,270 |
| Grants and Subsidies | 6,450 | 850 | 5,545 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,241 | 1,388 | 1,360 |
| Finance Costs | 15 | 1 | 2 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **50,196** | **73,010** | **81,313** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 6,382 | 782 | 5,828 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 34,788 | 63,504 | 50,197 |
| Grants and Contributions | 2,078 | 8,470 | 456 |
| Investment Revenue | 246 | 79 | 30 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 1,971 | 3,741 | (0) |
| **Total Revenue** | **45,464** | **76,576** | **56,511** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (3,255) | ... |
| **Net Result** | **(4,732)** | **311** | **(24,802)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 35,609 | 38,604 | 36,089 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,736 | 4,098 | 4,073 |
| Contract Assets | ... | ... | ... |
| Inventories | 33,292 | 42,457 | 12,550 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | 30,732 | 30,732 |
| Other | 0 | 0 | 0 |
| Assets Held For Sale | 0 | 0 | 0 |
| **Total Current Assets** | **71,638** | **115,892** | **83,444** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | 16,242 | 28,294 | 24,843 |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 53,686 | 52,747 | 52,300 |
| Plant and Equipment | 259 | 48 | 180 |
| Infrastructure Systems | 42,291 | 42,269 | 50,205 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 1,509 | 6 | 29 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **113,987** | **123,364** | **127,557** |
| **Total Assets** | **185,624** | **239,256** | **211,001** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | 0 | 0 | 0 |
| Payables | 9,427 | 5,263 | 5,022 |
| Contract Liabilities | 712 | 3,212 | ... |
| Other Financial Liabilities at Fair Value | 0 | 0 | 0 |
| Borrowings | 123 | 5 | 5 |
| Provisions | 2,059 | 432 | 432 |
| Other | 31 | 31 | 31 |
| Liabilities Associated with Assets Held for Sale | 0 | 0 | 0 |
| **Total Current Liabilities** | **12,351** | **8,943** | **5,490** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 59 | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 1,873 | 3 | 3 |
| Provisions | 11,351 | 64,030 | 64,030 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **13,284** | **64,033** | **64,033** |
| **Total Liabilities** | **25,635** | **72,976** | **69,523** |
| **Net Assets** | **159,990** | **166,280** | **141,478** |
| **Equity** |  |  |  |
| Accumulated Funds | 129,095 | 126,638 | 101,836 |
| Reserves | 30,895 | 39,642 | 39,642 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **159,990** | **166,280** | **141,478** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 11 | 31 | 12 |
| Personnel Services | 5,034 | 4,038 | 5,124 |
| Grants and Subsidies | 6,450 | 850 | 5,545 |
| Finance Costs | 15 | 1 | 2 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 42,362 | 56,878 | 36,302 |
| **Total Payments** | **53,872** | **61,798** | **46,984** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 6,382 | 782 | 5,828 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 34,788 | 63,606 | 46,985 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 246 | 79 | 30 |
| Grants and Contributions | 2,078 | 970 | 456 |
| Other Receipts | 1,323 | 19,615 | (0) |
| **Total Receipts** | **44,817** | **85,052** | **53,299** |
| **Net Cash Flows From Operating Activities** | **(9,056)** | **23,254** | **6,315** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (7,872) | (6,363) | (8,934) |
| Proceeds from Sale of Investments | 30,000 | 30,000 | ... |
| Purchases of Investments | ... | (30,732) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | 86 | ... | 116 |
| **Net Cash Flows From Investing Activities** | **22,214** | **(7,095)** | **(8,818)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (127) | (132) | (12) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(127)** | **(132)** | **(12)** |
| **Net Increase/(Decrease) in Cash** | **13,031** | **16,026** | **(2,515)** |
| Opening Cash and Cash Equivalents | 22,578 | 22,578 | 38,604 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **35,609** | **38,604** | **36,089** |

### Lands Administration Ministerial Corporation

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 2,129 | 5,335 | 2,278 |
| Grants and Subsidies | 1,854 | 3,264 | 1,948 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 734 | 1,510 | 734 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **4,716** | **10,109** | **4,960** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | (98) | ... | 4 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | (100) | (450) | (100) |
| Sales of Goods and Services | 4,482 | 3,692 | 4,539 |
| Grants and Contributions | (0) | 2,400 | 0 |
| Investment Revenue | 717 | 855 | 714 |
| Retained Taxes, Fees and Fines | 0 | ... | (0) |
| Other Revenue | ... | 150 | ... |
| **Total Revenue** | **5,000** | **6,647** | **5,158** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (88) | ... |
| Other Gains/(Losses) | (200) | 550 | (200) |
| **Net Result** | **84** | **(3,001)** | **(2)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 47,488 | 45,587 | 48,307 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,121 | 2,883 | 2,883 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 189 | 189 | 189 |
| Other Financial Assets | 317 | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **49,114** | **48,659** | **51,379** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 24 | 28,098 | 28,058 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 1,757 | 1,749 | 1,749 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 155,702 | 152,575 | 149,948 |
| Plant and Equipment | 5 | 28 | 2 |
| Infrastructure Systems | 6,514 | 5,353 | 5,325 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | 28,098 | 0 | ... |
| **Total Non Current Assets** | **192,099** | **187,802** | **185,081** |
| **Total Assets** | **241,213** | **236,461** | **236,459** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 796 | 919 | 919 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 118 | 450 | 450 |
| Other | 347 | 347 | 347 |
| Liabilities Associated with Assets Held for Sale | 0 | 0 | 0 |
| **Total Current Liabilities** | **1,260** | **1,715** | **1,715** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **…** | **…** | **…** |
| **Total Liabilities** | **1,260** | **1,715** | **1,715** |
| **Net Assets** | **239,953** | **234,746** | **234,744** |
| **Equity** |  |  |  |
| Accumulated Funds | 238,197 | 232,990 | 232,988 |
| Reserves | 1,756 | 1,756 | 1,756 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **239,953** | **234,746** | **234,744** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | 0 | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 460 | 85 | 500 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,252 | 5,335 | 2,278 |
| **Total Payments** | **2,712** | **5,420** | **2,778** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | (98) | ... | 4 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (100) | (118) | (100) |
| Sale of Goods and Services | 4,482 | 2,632 | 4,339 |
| Retained Taxes, Fees and Fines | (200) | 550 | ... |
| Interest Received | 717 | 855 | 714 |
| Grants and Contributions | (0) | 2,400 | 0 |
| Other Receipts | 361 | 150 | 40 |
| **Total Receipts** | **5,161** | **6,469** | **4,998** |
| **Net Cash Flows From Operating Activities** | **2,450** | **1,049** | **2,220** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 500 | ... | 500 |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **500** | **...** | **500** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **2,950** | **1,049** | **2,720** |
| Opening Cash and Cash Equivalents | 44,538 | 44,538 | 45,587 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **47,488** | **45,587** | **48,307** |

### Luna Park Reserve Trust

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,232 | 580 | 968 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 901 | 903 | 816 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **2,133** | **1,484** | **1,784** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 900 | 900 | 0 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,120 | 741 | 1,892 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | 110 | 2 | 165 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **2,129** | **1,643** | **2,057** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(4)** | **159** | **273** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,880 | 2,492 | 3,580 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 633 | 633 | 634 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **3,512** | **3,125** | **4,213** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 33,736 | 33,275 | 32,766 |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | 8,001 | 8,006 | 7,700 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **41,737** | **41,281** | **40,465** |
| **Total Assets** | **45,249** | **44,406** | **44,679** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 410 | 410 | 410 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 556 | ... | (0) |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **966** | **410** | **410** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **…** | **…** | **…** |
| **Total Liabilities** | **966** | **410** | **410** |
| **Net Assets** | **44,283** | **43,995** | **44,269** |
| **Equity** |  |  |  |
| Accumulated Funds | 7,325 | 7,493 | 7,765 |
| Reserves | 36,958 | 36,503 | 36,504 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **44,283** | **43,995** | **44,269** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,232 | 584 | 968 |
| **Total Payments** | **1,232** | **584** | **968** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 900 | 900 | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,120 | 741 | 1,891 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 110 | 2 | 165 |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | (3) | 4 | ... |
| **Total Receipts** | **2,126** | **1,646** | **2,056** |
| **Net Cash Flows From Operating Activities** | **894** | **1,062** | **1,088** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **…** | **…** | **…** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **894** | **1,062** | **1,088** |
| Opening Cash and Cash Equivalents | 1,429 | 1,429 | 2,492 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,324** | **2,492** | **3,580** |

### Planning Ministerial Corporation

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 48 | 48 | 50 |
| Personnel Services Expenses | 3,508 | 3,508 | 3,538 |
| Other Operating Expenses | 12,533 | 13,256 | 11,008 |
| Grants and Subsidies | 59,000 | 21,300 | 78,500 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,166 | 1,652 | 2,213 |
| Finance Costs | 14,556 | 12,360 | 14,556 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **90,812** | **52,124** | **109,865** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 16,526 | 4,908 | 69,617 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 904 | 2,483 | 2,930 |
| Grants and Contributions | 10,000 | 10,000 | 15,000 |
| Investment Revenue | 3,032 | 150 | 3,162 |
| Retained Taxes, Fees and Fines | 8,716 | 8,716 | 8,716 |
| Other Revenue | 0 | 316 | 0 |
| **Total Revenue** | **39,179** | **26,573** | **99,425** |
| Gain/(Loss) on Disposal of Non Current Assets | 18,596 | 18,596 | 18,596 |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(33,037)** | **(6,955)** | **8,157** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 101,674 | 125,575 | 103,516 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,203 | 2,203 | 2,203 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 4,266 | 4,266 | 4,266 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **108,143** | **132,043** | **109,985** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 904 | 904 | 904 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 1,747,717 | 1,694,749 | 1,767,561 |
| Plant and Equipment | 688 | 538 | 508 |
| Infrastructure Systems | ... | ... | 14,333 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 16,330 | 16,330 | 16,330 |
| Other Assets | 0 | 0 | 0 |
| **Total Non Current Assets** | **1,765,640** | **1,712,521** | **1,799,636** |
| **Total Assets** | **1,873,783** | **1,844,565** | **1,909,621** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 16,976 | 17,214 | 17,214 |
| Contract Liabilities | 19 | 19 | 19 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 33,150 | 33,150 | 53,150 |
| Provisions | 56 | 56 | 56 |
| Other | 4,484 | 4,484 | 4,484 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **54,685** | **54,924** | **74,924** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 178,852 | 172,979 | 209,879 |
| Provisions | 17,240 | 17,240 | 17,240 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **196,092** | **190,219** | **227,119** |
| **Total Liabilities** | **250,777** | **245,143** | **302,043** |
| **Net Assets** | **1,623,006** | **1,599,422** | **1,607,578** |
| **Equity** |  |  |  |
| Accumulated Funds | 677,199 | 652,797 | 660,954 |
| Reserves | 945,807 | 946,624 | 946,624 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,623,006** | **1,599,422** | **1,607,578** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 48 | 48 | 50 |
| Personnel Services | 3,508 | 3,508 | 3,538 |
| Grants and Subsidies | 4,000 | 4,000 | 4,000 |
| Finance Costs | 14,556 | 12,360 | 14,556 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 16,533 | 17,088 | 11,008 |
| **Total Payments** | **38,646** | **37,005** | **33,152** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 16,526 | 4,908 | 69,617 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 904 | 2,712 | 2,930 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 3,032 | 150 | 3,162 |
| Grants and Contributions | 10,000 | 10,000 | 15,000 |
| Other Receipts | 62,571 | 62,937 | 8,716 |
| **Total Receipts** | **93,034** | **80,708** | **99,425** |
| **Net Cash Flows From Operating Activities** | **54,388** | **43,703** | **66,274** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 43,596 | 43,596 | 43,596 |
| Purchases of Property, Plant and Equipment | (120,920) | (80,462) | (188,828) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(77,324)** | **(36,866)** | **(145,232)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | 42,294 | 36,421 | 56,900 |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **42,294** | **36,421** | **56,900** |
| **Net Increase/(Decrease) in Cash** | **19,358** | **43,258** | **(22,058)** |
| Opening Cash and Cash Equivalents | 82,317 | 82,317 | 125,575 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **101,674** | **125,575** | **103,516** |

### Property NSW

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 19 | ... | (0) |
| Personnel Services Expenses | 20,840 | 22,524 | 19,962 |
| Other Operating Expenses | 240,214 | 193,384 | 199,359 |
| Grants and Subsidies | 4,232 | 4,232 | 87,248 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 84,071 | 56,865 | 42,562 |
| Finance Costs | 113,040 | 111,502 | 112,495 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **462,415** | **388,507** | **461,625** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 51,412 | 28,258 | 69,026 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 246,426 | 247,055 | 258,789 |
| Grants and Contributions | 2,000 | 2,000 | 0 |
| Investment Revenue | 91,023 | 92,331 | 97,435 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **390,862** | **369,643** | **425,249** |
| Gain/(Loss) on Disposal of Non Current Assets | 7,462 | 1,782 | 6,449 |
| Other Gains/(Losses) | 16,429 | 69,233 | 42,547 |
| **Net Result** | **(47,663)** | **52,151** | **12,620** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 38,797 | 39,218 | 27,564 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 79,606 | 79,606 | 79,606 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 354,935 | 383,005 | 406,617 |
| Other | 29,790 | 29,790 | 30,231 |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **503,128** | **531,618** | **544,018** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 81,960 | 81,960 | 83,132 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 863,783 | 987,078 | 878,775 |
| Plant and Equipment | 6,893 | 34,593 | 61,841 |
| Infrastructure Systems | ... | 5,000 | 20,000 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 573,475 | 728,594 | 709,085 |
| Intangibles | ... | ... | ... |
| Other Assets | 3,695,562 | 3,630,597 | 4,028,498 |
| **Total Non Current Assets** | **5,221,673** | **5,467,822** | **5,781,330** |
| **Total Assets** | **5,724,801** | **5,999,441** | **6,325,348** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | … | … | … |
| Payables | 44,962 | 45,214 | 46,203 |
| Contract Liabilities | … | … | … |
| Other Financial Liabilities at Fair Value | … | … | … |
| Borrowings | 344,436 | 388,295 | 409,803 |
| Provisions | 50,287 | 50,035 | 41,440 |
| Other | 52 | 52 | 52 |
| Liabilities Associated with Assets Held for Sale | … | … | … |
| **Total Current Liabilities** | **439,737** | **483,595** | **497,497** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 4,043,548 | 4,031,468 | 4,370,863 |
| Provisions | 185,746 | 180,846 | 184,586 |
| Other | 142 | 142 | 142 |
| **Total Non Current Liabilities** | **4,229,436** | **4,212,457** | **4,555,592** |
| **Total Liabilities** | **4,669,173** | **4,696,052** | **5,053,089** |
| **Net Assets** | **1,055,628** | **1,303,389** | **1,272,259** |
| **Equity** |  |  |  |
| Accumulated Funds | 936,093 | 1,117,487 | 1,085,857 |
| Reserves | 119,535 | 185,902 | 186,402 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,055,628** | **1,303,389** | **1,272,259** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 19 | ... | (0) |
| Personnel Services | 20,840 | 22,524 | 19,962 |
| Grants and Subsidies | 4,232 | 4,232 | 2,248 |
| Finance Costs | 112,791 | 111,253 | 112,371 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 249,426 | 200,500 | 196,128 |
| **Total Payments** | **387,308** | **338,509** | **330,709** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 51,412 | 28,258 | 69,026 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (81,580) | ... | (44,460) |
| Sale of Goods and Services | 246,113 | 244,792 | 258,469 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 85,405 | 86,712 | 91,462 |
| Grants and Contributions | 2,000 | 2,000 | ... |
| Other Receipts | 6,085 | 0 | 5,323 |
| **Total Receipts** | **309,435** | **361,763** | **379,820** |
| **Net Cash Flows From Operating Activities** | **(77,873)** | **23,254** | **49,111** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 84,262 | 882 | 53,449 |
| Purchases of Property, Plant and Equipment | (5,189) | (35,514) | (128,528) |
| Proceeds from Sale of Investments | 366,466 | 350,382 | 387,836 |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (688) | (585) | ... |
| **Net Cash Flows From Investing Activities** | **444,851** | **315,165** | **312,757** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (385,330) | (356,351) | (373,522) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(385,330)** | **(356,351)** | **(373,522)** |
| **Net Increase/(Decrease) in Cash** | **(18,353)** | **(17,932)** | **(11,654)** |
| Opening Cash and Cash Equivalents | 57,150 | 57,150 | 39,218 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **38,797** | **39,218** | **27,564** |

### Water Administration Ministerial Corporation

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 43,977 | 66,558 | 44,841 |
| Grants and Subsidies | ... | ... | 1,898 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 4,308 | 4,882 | 4,278 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **48,285** | **71,440** | **51,017** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | (89) | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 44,058 | 45,960 | 46,731 |
| Grants and Contributions | ... | 20,397 | ... |
| Investment Revenue | ... | 0 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **43,969** | **66,358** | **46,731** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(4,317)** | **(5,082)** | **(4,286)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | (9) | ... | 5 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 156 | 156 | 143 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **148** | **156** | **148** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | (144) | 14,458 | 14,314 |
| Plant and Equipment | (34) | 42 | 42 |
| Infrastructure Systems | 752,553 | 762,100 | 758,051 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 306 | 5,701 | 5,617 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **752,681** | **782,301** | **778,024** |
| **Total Assets** | **752,828** | **782,458** | **778,172** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | 200 | 200 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **...** | **200** | **200** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **...** |
| **Total Liabilities** | **...** | **200** | **200** |
| **Net Assets** | **752,828** | **782,258** | **777,972** |
| **Equity** |  |  |  |
| Accumulated Funds | 647,289 | 665,907 | 661,621 |
| Reserves | 105,539 | 116,351 | 116,351 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **752,828** | **782,258** | **777,972** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | 1,898 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 43,977 | 66,358 | 44,841 |
| **Total Payments** | **43,977** | **66,358** | **46,739** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | (89) | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 44,058 | 45,960 | 46,731 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | 0 | ... |
| Grants and Contributions | ... | 20,397 | ... |
| Other Receipts | ... | ... | 13 |
| **Total Receipts** | **43,969** | **66,358** | **46,744** |
| **Net Cash Flows From Operating Activities** | **(9)** | **0** | **5** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **(9)** | **0** | **5** |
| Opening Cash and Cash Equivalents | ... | ... | ... |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **(9)** | **0** | **5** |

### Western Sydney Parklands Trust

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 3,424 | 3,531 | 3,452 |
| Other Operating Expenses | 7,102 | 6,290 | 8,389 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 6,609 | 7,388 | 7,266 |
| Finance Costs | 40 | 40 | 34 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **17,175** | **17,249** | **19,141** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 5,448 | 5,448 | 4,099 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 11,049 | 14,090 | 23,517 |
| Grants and Contributions | 116 | 140 | 115 |
| Investment Revenue | 372 | 103 | 379 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 5,872 | 19,471 | 2,759 |
| **Total Revenue** | **22,857** | **39,252** | **30,869** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **5,682** | **22,003** | **11,728** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 15,865 | 9,081 | 2,783 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 8,199 | 8,681 | 8,680 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | 10,000 | 18,569 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **24,064** | **27,762** | **30,032** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 82,437 | 132,680 | 132,680 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | ... | ... | ... |
| Land and Building | 834,520 | 931,046 | 930,465 |
| Plant and Equipment | 5,215 | 5,215 | 4,939 |
| Infrastructure Systems | 157,835 | 193,154 | 203,490 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 1,419 | 1,560 | 1,309 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,081,426** | **1,263,655** | **1,272,882** |
| **Total Assets** | **1,105,491** | **1,291,416** | **1,302,914** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 9,278 | 4,596 | 4,596 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 246 | 286 | 285 |
| Provisions | 396 | 396 | 396 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **9,920** | **5,278** | **5,277** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 1,237 | 1,357 | 1,128 |
| Provisions | 6,141 | 170 | 170 |
| Other | 4,097 | 10,068 | 10,068 |
| **Total Non Current Liabilities** | **11,475** | **11,595** | **11,366** |
| **Total Liabilities** | **21,395** | **16,873** | **16,643** |
| **Net Assets** | **1,084,095** | **1,274,544** | **1,286,272** |
| **Equity** |  |  |  |
| Accumulated Funds | 665,599 | 744,808 | 756,536 |
| Reserves | 418,496 | 529,736 | 529,736 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,084,095** | **1,274,544** | **1,286,272** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |  |  |  |
|  | 2020-21 | | 2021-22 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 3,424 | 3,531 | 3,452 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 40 | 40 | 34 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 7,102 | 10,999 | 8,389 |
| **Total Payments** | **10,566** | **14,570** | **11,875** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 5,448 | 5,448 | 4,099 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 11,049 | 14,065 | 23,517 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 372 | 103 | 379 |
| Grants and Contributions | 116 | 140 | 115 |
| Other Receipts | 5,872 | 5,034 | 2,759 |
| **Total Receipts** | **22,857** | **24,790** | **30,869** |
| **Net Cash Flows From Operating Activities** | **12,291** | **10,220** | **18,994** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (42,752) | (38,238) | (16,493) |
| Proceeds from Sale of Investments | ... | 4,144 | ... |
| Purchases of Investments | ... | (1,898) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(42,752)** | **(35,992)** | **(16,493)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (216) | (197) | (230) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(216)** | **(197)** | **(230)** |
| **Net Increase/(Decrease) in Cash** | **(30,677)** | **(25,970)** | **2,271** |
| Opening Cash and Cash Equivalents | 35,025 | 35,051 | 9,081 |
| Reclassification of Cash Equivalents | 11,516 | ... | (8,569) |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **15,865** | **9,081** | **2,783** |