5. PREMIER AND CABINET CLUSTER

5.1 Agency Expense Summary

		Expenses ^(a)		Сар	ital Expendi	ture
Premier and Cabinet cluster	2020-21	2021-22		2020-21	2021-22	
	Revised	Budget	Change	Revised	Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Premier and Cabinet	825.5	828.2	0.3	168.3	324.4	92.7
Cluster Grants	1,650.1	2,622.2	58.9			
Total Principal Agency	2,475.7	3,450.5	39.4	168.3	324.4	92.7
Cluster Agencies						
Greater Sydney Commission	24.6	25.1	1.9	0.1	0.4	575.9
Infrastructure NSW	375.4	501.6	33.6	111.4	583.4	423.4
Investment NSW ^(b)	59.1	402.4	580.9	2.5	13.7	450.5
Parliamentary Counsel's Office	11.9	11.4	(4.1)	0.4	0.8	103.4
Resilience NSW ^(c)	900.0	777.4	(13.6)	1.1	11.7	N/A
Art Gallery of New South Wales	56.9	63.8	12.1	116.0	158.4	36.5
Australian Museum	53.8	61.6	14.6	29.0	20.5	(29.5)
Historic Houses Trust of New South Wales	26.4	28.7	8.9	8.3	4.8	(41.7)
Museum of Applied Arts and Sciences	64.6	69.6	7.8	7.2	4.0	(45.2)
State Archives and Records Authority of New South Wales	30.9	33.9	9.6	16.8	9.9	(41.4)
State Library of New South Wales	99.1	104.0	5.0	19.8	23.1	16.8
Agencies transferred from the Treasury Cluster (GG)						
Destination NSW ^(d)	192.8	373.0	93.5	0.2	0.3	108.1
Western Parkland City Authority ^(d)	23.1	73.4	217.5	8.4	76.1	808.3
Total Cluster Agencies	1,918.6	2,526.1	31.7	321.2	907.0	182.4
Independent and Special Offices						
Audit Office of New South Wales	63.8	65.6	2.9	0.8	2.2	196.0
Independent Commission Against Corruption	27.6	30.8	11.4	0.9	1.4	49.0
Law Enforcement Conduct Commission	23.3	23.2	(0.4)	1.2	1.2	
New South Wales Electoral Commission	81.3	184.5	127.0	6.4	16.9	164.9
Ombudsman's Office	26.4	28.5	8.2	1.3	0.8	(40.4)
Public Service Commission	40.0	37.6	(6.2)	0.3	0.3	(2.9)
Total Independent and Special Offices	262.5	370.3	41.1	10.9	22.8	109.6

(a) This table shows expenses on an uneliminated basis.

(b) Investment NSW was established on 29 March 2021. 2020-21 revised figures reflect three months of operations only.
 (c) Expense variation has been driven by the significant Government commitment in 2020-21 to respond and support

(c) Expense variation has been driven by the significant Government commitment in 2020-21 to respond and support communities following the 2019-20 summer bushfires.

(d) Western Parkland City Authority and Destination NSW transferred from the Treasury Cluster to the Premier and Cabinet cluster, effective 29 March 2021 per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.2 Financial Statements

Department of Premier and Cabinet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	222,133	223,438	227,286
Personnel Services Expenses			
Other Operating Expenses	94,697	90,628	108,112
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Appropriation Expense			(0)
Depreciation and Amortisation	34,706	26,334	34,246
Finance Costs	3,083	6,196	5,752
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	3,185,694	2,475,654	3,450,469
Revenue			
Appropriation Revenue	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,579	3,186	4,352
Transfers to the Crown Entity			
Sales of Goods and Services	45,360	36,315	44,035
Grants and Contributions	264,541	202,395	90,011
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	3,556	1,243	7,675
Total Revenue	3,659,337	2,594,496	3,906,171
Gain/(Loss) on Disposal of Non Current Assets			(195,000)
Other Gains/(Losses)	(44,000)		(44,000)
Net Result	429,643	118,842	216,702

	2020	2020-21	
	Budget	Revised	2021-22 Budget
Accesta	\$000	\$000	\$000
Assets Current Assets			
Cash Assets	46,429	48,205	156,149
Taxes Receivable	+0,+23	+0,200	150,145
Receivables	32,082	44,716	44,659
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets Other			
Assets Held For Sale			
Total Current Assets	78,511	92,921	200,808
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables	46	46	103
Inventories			
Financial Assets at Fair Value			
Equity Investments Property, Plant and Equipment -			
Land and Building	1,290,938	943,453	1,057,609
Plant and Equipment	38,731	45,550	40,311
Infrastructure Systems			10,011
Investment Properties			
Right of Use Assets	182,500	183,237	169,164
Intangibles	2,998	2,183	3,388
Other Assets			
Total Non Current Assets	1,515,213	1,174,469	1,270,575
Total Assets	1,593,723	1,267,390	1,471,383
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	82,423	63,971	62,738
Contract Liabilities Other Financial Liabilities at Fair Value			
Borrowings	 14,719	 14,719	 15,765
Provisions	25,501	12,110	12,110
Other	1,904	1,904	1,904
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	124,547	92,704	92,518
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	232,063	236,097	224,965
Provisions Other	5,678 9,450	7,221 9,450	7,306 7,974
Total Non Current Liabilities	247,191	252,768	240,245
Total Liabilities	371,738	345,472	332,763
Net Assets	1,221,986	921,918	1,138,620
Equity Accumulated Funds	1,177,631	877,563	1,094,265
Reserves	44,355	44,355	44,355
Capital Equity	44,000		
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Total Equity	1,221,986	921,918	1,138,620

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	218,554	232,353	222,935
Personnel Services			
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Finance Costs	3,047	6,160	5,716
Equivalent Income Tax			
Other Payments	108,134	114,211	110,163
Total Payments	3,160,811	2,481,781	3,413,886
Receipts			
Appropriation	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	45,360	36,315	44,035
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	263,945	201,799	89,403
Other Receipts	14,220	1,951	7,675
Total Receipts	3,665,826	2,591,422	3,901,211
Net Cash Flows From Operating Activities	505,015	109,641	487,325
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(503,295)	(124,329)	(364,543)
Proceeds from Sale of Investments	32,300		
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,503)		(3,503)
Net Cash Flows From Investing Activities	(472,498)	(124,329)	(368,046)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(58,731)	(9,750)	(11,335)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(58,731)	(9,750)	(11,335)
Net Increase/(Decrease) in Cash	(26,214)	(24,438)	107,944
Opening Cash and Cash Equivalents	72,643	72,643	48,205
Reclassification of Cash Equivalents	•	·	•
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	46,429	48,205	156,149
	70,923	70,203	100,143

Greater Sydney Commission

	2020	2020-21	
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,382	7,707	13,554
Personnel Services Expenses			
Other Operating Expenses	13,037	16,153	10,969
Grants and Subsidies	61,583		
Appropriation Expense			
Depreciation and Amortisation	618	756	570
Finance Costs	16	12	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	88,636	24,628	25,097
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	84,747	21,179	25,394
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	30	60	136
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	3,224	1,159	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		1,597	
Total Revenue	88,001	23,995	25,529
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(635)	(633)	432

Balance Sneet	2020	-21	2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets	\$000	φ000	φυυυ
Current Assets			
Cash Assets	652	733	766
Taxes Receivable			
Receivables	733	739	744
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	1,384	1,472	1,510
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	 227	 146	 316
Infrastructure Systems		-	
Investment Properties			
Right of Use Assets	 393	 398	 8
Intangibles	12	9	9
Other Assets			
Total Non Current Assets	631	552	332
Total Assets	2,016	2,024	1,842
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	2,776	2,805	2,777
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	590	585	(0)
Provisions	667	681	681
Other	136	136	136
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,170	4,207	3,594
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	0	4	4
Provisions	39	38	38
Other			
Total Non Current Liabilities	39	42	42
Total Liabilities	4,209	4,249	3,635
Net Assets	(2,193)	(2,225)	(1,793)
Equity Accumulated Funds	(2,193)	(2,225)	(1,793)
Reserves	(2,133)		(1,733)
Capital Equity			
Total Equity	(2,193)	(2,225)	(1,793)
	(2,193)	(2,223)	(1,733)

	2020	-21	2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments	40.050	7.040	40.440	
Employee Related	13,352	7,648	13,419	
Personnel Services				
Grants and Subsidies Finance Costs	61,583 16	 12	 4	
Equivalent Income Tax	-		4	
Other Payments	 13,018	 16,132	 10,997	
Total Payments	87,969	23,792	24,420	
Receipts			,	
Appropriation				
Cluster Grant Revenue	84,747	21,179	25,394	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services		(0)		
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions	3,224	1,159		
Other Receipts		1,597		
Total Receipts	87,971	23,935	25,394	
Net Cash Flows From Operating Activities	2	143	974	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment		(59)	(400)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities		(59)	(400)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(564)	(565)	(541)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(564)	(565)	(541)	
Net Increase/(Decrease) in Cash	(562)	(481)	33	
Opening Cash and Cash Equivalents	1,214	1,214	733	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	652	733	766	

Infrastructure NSW

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	36,088	30,908	37,791
Personnel Services Expenses			
Other Operating Expenses	423,101	280,905	414,281
Grants and Subsidies	83,947	33,945	24,128
Appropriation Expense			
Depreciation and Amortisation	15,548	15,548	13,002
Finance Costs	20,745	14,087	12,365
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	579,429	375,393	501,568
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	582,981	515,631	625,193
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	92	92	93
Transfers to the Crown Entity			
Sales of Goods and Services	354,392	246,255	337,308
Grants and Contributions	60,925	38,825	18,272
Investment Revenue	22,218	19,807	12,939
Retained Taxes, Fees and Fines	(39,105)	(39,105)	
Other Revenue	3,395	2,252	3,664
Total Revenue	984,899	783,758	997,469
Gain/(Loss) on Disposal of Non Current Assets		(70,343)	(26,937)
Other Gains/(Losses)			26,937
Net Result	405,470	338,022	495,901

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets	404.405	405 004	444 400
Cash Assets Taxes Receivable	164,185	185,884	111,109
Receivables	 234,619	 271,318	 279,792
Contract Assets	201,010		210,102
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other Assets Held For Sale	 9,399	 26,667	 0
Total Current Assets	408,203	483,869	390,900
Non Current Assets	100,200	100,000	
Taxes Receivable			
Contract Assets			
Receivables	450,724	304,413	324,194
Inventories	141,812	552,924	552,924
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	007.007	000 400	040.007
Land and Building	227,837 122,130	239,103 80,153	242,367
Plant and Equipment Infrastructure Systems	811,547	369,745	340,092 680,702
Investment Properties			000,702
Right of Use Assets	4,965	 4,965	4,130
Intangibles	137	141	137
Other Assets			
Total Non Current Assets	1,759,152	1,551,444	2,144,546
Total Assets	2,167,355	2,035,313	2,535,446
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	137,155	137,155	86,368
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	400,946	400,946	401,246
Provisions Other	8,269 167 546	8,269 180,438	11,219 165,446
Liabilities Associated with Assets Held for Sale	167,546 	160,436	100,440
Total Current Liabilities	713,917	726,809	664,280
Non Current Liabilities		,	,
Taxes Payable			
Payables	49,756		
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	385,669	321,924	388,686
Provisions	308	308	308
Other	187,099	219,267	219,267
Total Non Current Liabilities	622,832	541,499	608,261
Total Liabilities	1,336,748	1,268,308	1,272,541
Net Assets	830,606	767,005	1,262,906
Equity			
Accumulated Funds	792,887	729,286	1,225,187
Reserves	37,719	37,719	37,719
Capital Equity			
Total Equity	830,606	767,005	1,262,906

	2020-	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	35,997	30,817	37,698
Personnel Services			
Grants and Subsidies	83,947	33,945	24,128
Finance Costs	20,745	14,087	12,365
Equivalent Income Tax			
Other Payments	430,988	745,812	463,922
Total Payments	571,676	824,660	538,113
Receipts			
Appropriation			
Cluster Grant Revenue	582,981	515,631	625,193
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(39,105)	(39,105)	
Sale of Goods and Services	354,392	278,424	337,308
Retained Taxes, Fees and Fines			
Interest Received	1,123	49	49
Grants and Contributions	60,925	38,825	18,272
Other Receipts	13,209	12,066	6,529
Total Receipts	973,526	805,891	987,350
Net Cash Flows From Operating Activities	401,850	(18,769)	449,237
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		22,886	
Purchases of Property, Plant and Equipment	(603,320)	(107,718)	(587,299)
Proceeds from Sale of Investments			
Purchases of Investments	(31,272)	(30,806)	(6,580)
Advances Repayments Received			
Advances made			
Other Investing	(141)	(141)	
Net Cash Flows From Investing Activities	(634,733)	(115,779)	(593,879)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	86,971	10,336	79,393
Repayment of Borrowings and Advances	(3,318)	(3,318)	(9,527)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	83,653	7,018	69,866
Net Increase/(Decrease) in Cash	(149,230)	(127,531)	(74,776)
Opening Cash and Cash Equivalents	313,667	313,667	185,884
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring	(252)	(252)	
Closing Cash and Cash Equivalents	164,185	185,884	111,109
-			

Investment NSW

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		18,399	86,701
Personnel Services Expenses			
Other Operating Expenses		22,433	48,043
Grants and Subsidies		16,069	255,531
Appropriation Expense			
Depreciation and Amortisation		2,108	11,222
Finance Costs		97	939
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES		59,106	402,436
Revenue			
Appropriation Revenue			
Cluster Grant Revenue		42,283	374,682
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		628	1,543
Transfers to the Crown Entity			
Sales of Goods and Services		8,981	30,117
Grants and Contributions			13,032
Investment Revenue			(12,961)
Retained Taxes, Fees and Fines			
Other Revenue		190	364
Total Revenue		52,082	406,777
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result		(7,024)	4,341

Balance Sneet	2020-	-21	2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets	φυυυ	φ000	ψυυυ
Current Assets			
Cash Assets			6,270
Taxes Receivable			0,270
Receivables		4,827	4,827
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets		9,484	139
Other			
Assets Held For Sale			
Total Current Assets		14,311	11,236
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables		688	688
Inventories			
Financial Assets at Fair Value			
Equity Investments		5,697	5,697
Property, Plant and Equipment -			1 070
Land and Building Plant and Equipment		5 255	1,279 8,752
• •		5,255	
Infrastructure Systems Investment Properties			
Right of Use Assets		4,592	 1,973
Intangibles		1,416	1,97
Other Assets		262	11,547
Total Non Current Assets		17,910	31,637
Total Assets		32,221	42,873
Liabilities		02,221	42,010
Current Liabilities			
Taxes Payable			
Payables		8,696	 8,696
Contract Liabilities		0,000	0,000
Other Financial Liabilities at Fair Value			
Borrowings		 16,566	 6,439
Provisions		7,072	7,072
Other		.,	.,
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities		32,333	22,200
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings		2,020	18,458
Provisions		4,450	4,450
Other			
Total Non Current Liabilities		6,470	22,908
Total Liabilities		38,803	45,114
Net Assets		(6,582)	(2,241
Equity			
Accumulated Funds		(6,582)	(2,241
Reserves			
Capital Equity			
Total Equity		(6,582)	(2,241)

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		17,457	84,820
Personnel Services			
Grants and Subsidies		16,069	255,531
Finance Costs		97	939
Equivalent Income Tax			
Other Payments Total Payments		14,689 48,313	48,381 389,671
		40,515	303,071
Receipts			
Appropriation Cluster Grant Revenue		42,283	 374,682
Cash reimbursements from the Crown Entity			374,002
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		 8,981	30,117
Retained Taxes, Fees and Fines			
Interest Received			263
Grants and Contributions			13,032
Other Receipts		190	364
Total Receipts		51,454	418,458
Net Cash Flows From Operating Activities		3,141	28,787
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		(2,482)	(12,795)
Proceeds from Sale of Investments		2,336	16,005
Purchases of Investments		, 	·
Advances Repayments Received			
Advances made			
Other Investing			(869)
Net Cash Flows From Investing Activities		(146)	2,341
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(2,995)	(24,858)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(2,995)	(24,858)
Net Increase/(Decrease) in Cash		0	6,270
Opening Cash and Cash Equivalents			
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents		0	6,270

Parliamentary Counsel's Office

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	10,015	9,391	9,134
Personnel Services Expenses			
Other Operating Expenses	912	1,093	715
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	1,376	1,270	1,449
Finance Costs	137	155	127
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	12,440	11,909	11,425
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	11,229	10,859	10,342
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	404	599	410
Transfers to the Crown Entity			
Sales of Goods and Services	187	25	8
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	11,820	11,483	10,760
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(620)	(426)	(665)

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets Cash Assets	570	001	250
Taxes Receivable	578	884	358
Receivables	102	 195	188
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		4.070	
Total Current Assets	680	1,079	546
Non Current Assets			
Taxes Receivable Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	1,070	1,045	709
Infrastructure Systems			
Investment Properties			
Right of Use Assets	5,957	5,744	4,912
Intangibles Other Assets	1,210	670	1,227
		7.450	
Total Non Current Assets	8,237	7,459	6,848
Total Assets	8,916	8,538	7,394
Liabilities			
Current Liabilities			
Taxes Payable			
Payables Contract Liabilities	382	326	321
Other Financial Liabilities at Fair Value			
Borrowings	 698	 753	 744
Provisions	1,102	1,145	1,145
Other	.,	.,	
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	2,182	2,223	2,209
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	7,175	6,542	6,077
Provisions	332	352	352
Other	7 500		
Total Non Current Liabilities	7,508	6,894	6,429
Total Liabilities	9,690	9,117	8,638
Net Assets	(774)	(579)	(1,244)
Equity Accumulated Funds	(774)	(579)	(1,244)
Reserves	(774)	(379)	(1,277)
Capital Equity			
Total Equity	(774)	(579)	(1,244)
	(114)	(313)	(1,244)

Budget S000 Revised S000 Budget S000 Cash Flows From Operating Activities Payments		2020-21		2021-22	
Cash Flows From Operating Activities Payments Employee Related 9,611 8,788 8,724 Personnel Services Grants and Subsidies Finance Costs 133 148 123 Equivalent Income Tax Other Payments 10,0745 10,074 9,571 Receipts Appropriation Cluster Grant Revenue 11,229 10,859 10,342 Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Other Receipts 7 (131) 7 Total Receipts 11,423 10,753 10,357 <th></th> <th>Budget</th> <th>Revised</th> <th>Budget</th>		Budget	Revised	Budget	
Employee Related 9,611 8,788 8,724 Personnel Services	Cash Flows From Operating Activities				
Personnel Services Grants and Subsidies Finance Costs 133 148 123 Equivalent Income Tax Other Payments 10.011 1,138 724 Total Payments 10.745 10.074 9,571 Receipts	Payments				
Grants and Subsidies Finance Costs 133 148 123 Equivalent Income Tax Other Payments 1,001 1,138 724 Total Payments 10,745 10,074 9,571 Receipts Appropriation Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services 187 225 8 8 Retained Taxes, Fees and Fines	Employee Related	9,611	8,788	8,724	
Finance Costs 133 148 123 Equivalent Income Tax <td< td=""><td>Personnel Services</td><td></td><td></td><td></td></td<>	Personnel Services				
Equivalent Income Tax	Grants and Subsidies				
Other Payments 1,001 1,138 724 Total Payments 10,745 10,074 9,571 Receipts Appropriation Cluster Grant Revenue 11,229 10,859 10,342 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity		133	148	123	
Total Payments 10,745 10,074 9,571 Receipts	•				
Receipts Appropriation Cluster Grant Revenue 11,229 10,859 10,342 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines					
Appropriation Cluster Grant Revenue 11,229 10,859 10,342 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Other Receipts 7 (131) 7 Total Receipts 11,423 10,753 10,357 Net Cash Flows From Operating Activities 678 679 786 Cash Flows From Sale of Property, Plant and Equipment Proceeds from Sale of Investments Proceeds from Sale of Investments Proceeds from Sale of Investments	Total Payments	10,745	10,074	9,571	
Cluster Grant Revenue 11,229 10,859 10,342 Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 7 (131) 7 Total Receipts 11,423 10,753 10,357 Net Cash Flows From Operating Activities 678 679 786 Cash Flows From Investing Activities Proceeds from Sale of Investments Proceeds from Sale of Investments Advances Repayments Received	Receipts				
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 7 (131) 7 Total Receipts 11,423 10,753 10,357 Net Cash Flows From Operating Activities 678 679 786 Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances Repayments Received					
Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Crants and Contributions Other Receipts 7 (131) 7 Total Receipts 11,423 10,753 10,357 Net Cash Flows From Operating Activities 678 679 786 Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances from Strom Investing Activities (1,000) (412) (838)		11,229	10,859	10,342	
Cash transfers to the Crown Entity Sale of Goods and Services 187 25 8 Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 7 (131) 7 Total Receipts 678 679 786 Cash Flows From Operating Activities 678 679 786 Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Investments Advances Repayments Received	-				
Sale of Goods and Services187258Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts7(131)7Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing Activities678679786Proceeds from Sale of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Investing ActivitiesOther Investing(970)(382)(758)Net Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities	-				
Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts7(131)7Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing Activities678679786Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and Equipment(30)(30)(80)Proceeds from Sale of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Dinxesting Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesProceeds from Sriad (Appropriation - Equity Appropriation <td< td=""><td></td><td></td><td></td><td></td></td<>					
Interest ReceivedGrants and ContributionsOther Receipts7(131)7Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesCash Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financin		187	25	8	
Grants and ContributionsOther Receipts7(131)7Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing Activities678679786Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesProceeds From FinancingCapital Appropriation - Equity Appropriati					
Other Receipts7(131)7Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesProceeds from Sradig ActivitiesProceeds from Borrowings and AdvancesProceeds from Sradig ActivitiesProceeds from Sradig AdvancesProceeds from Sradig AdvancesProceeds from Sradig Advances <t< td=""><td></td><td></td><td></td><td></td></t<>					
Total Receipts11,42310,75310,357Net Cash Flows From Operating Activities678679786Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and Equipment(30)(30)(80)Proceeds from Sale of InvestmentsPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Cash Flows From Financing Activities					
Net Cash Flows From Operating Activities678679786Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and Equipment(30)(30)(80)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Said AdvancesProceeds from Borrowings and AdvancesProceeds from Dorrowings and AdvancesProceeds from FinancingCash Flows From FinancingOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activities <td></td> <td></td> <td></td> <td></td>					
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and Equipment(30)(30)(80)Proceeds from Sale of InvestmentsPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and Advances(424)(707)(474)Dividends PaidCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOther Financing Capital Appropriation - Equity AppropriationNet Cash Flows From Financing Activities<	Total Receipts	11,423	10,753	10,357	
Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and Equipment(30)(30)(80)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Borrowings and AdvancesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents1,3241,324884		678	679	786	
Purchases of Property, Plant and Equipment (30) (30) (80) Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing (970) (382) (758) Net Cash Flows From Investing Activities (1,000) (412) (838) Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Other Financing Other Financing Other Financing Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (424) <td>-</td> <td></td> <td></td> <td></td>	-				
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing Activities(1,000)(412)(838)Proceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(424)(707)(474)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing Activities(424)(707)(474)Net Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activities1,324884					
Purchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884		(30)	(30)	(80)	
Advances Repayments ReceivedAdvances madeOther Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(424)(707)(474)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOther FinancingOther FinancingNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Advances made Other Investing (970) (382) (758) Net Cash Flows From Investing Activities (1,000) (412) (838) Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (424) (707) (474) Other Financing Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (424) (707) (474) Net Cash Flows From Financing Activities 1 Net Increase/(Decrease) in Cash (746) (440) (526) Opening Cash and Cash Equivalents 1.3					
Other Investing(970)(382)(758)Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing Activities(424)(707)(474)Net Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,324884					
Net Cash Flows From Investing Activities(1,000)(412)(838)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(424)(707)(474)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(424)(707)(474)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884		· · · ·	. ,		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances (424) (707) (474) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (424) (707) (474) Net Increase/(Decrease) in Cash (746) (440) (526) Opening Cash and Cash Equivalents 1,324 884		(1,000)	(412)	(838)	
Repayment of Borrowings and Advances (424) (707) (474) Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities (424) (707) (474) Net Increase/(Decrease) in Cash (746) (440) (526) Opening Cash and Cash Equivalents 1,324 1,324 884					
Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Other FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,324884		(424)	(707)	(474)	
Capital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Cash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884	6				
Net Cash Flows From Financing Activities(424)(707)(474)Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Net Increase/(Decrease) in Cash(746)(440)(526)Opening Cash and Cash Equivalents1,3241,324884					
Opening Cash and Cash Equivalents1,3241,324884	Net Cash Flows From Financing Activities	(424)	(707)	(474)	
	Net Increase/(Decrease) in Cash	(746)	(440)	(526)	
Declaration of Coch Equivalente		1,324	1,324	884	
	Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring					
Closing Cash and Cash Equivalents578884358	Closing Cash and Cash Equivalents	578	884	358	

Resilience NSW

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	37,945	19,321	38,209
Personnel Services Expenses			
Other Operating Expenses	31,834	30,325	20,921
Grants and Subsidies	925,270	849,299	717,357
Appropriation Expense			
Depreciation and Amortisation	1,300	979	941
Finance Costs	239	51	15
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	996,588	899,975	777,443
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	1,348,816	797,738	785,740
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	351	432	330
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	218	4,617	(0)
Total Revenue	1,349,385	802,787	786,070
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		14	
Net Result	352,797	(97,174)	8,627

Balance Sneet	2020	2020-21	
	2020 Budget \$000	Revised \$000	2021-22 Budget \$000
Assets	\$000	\$000	<u>\$000</u>
Current Assets			
Cash Assets	509,492	242,129	239,120
Taxes Receivable		,0	
Receivables	91,627	10,327	10,327
Contract Assets			
Inventories			
Financial Assets at Fair Value Other Financial Assets			
Other Other			
Assets Held For Sale			
Total Current Assets	601,119	252,456	249,447
Non Current Assets		202,100	2.0,
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	99,983		10,000
Plant and Equipment	139	402	263
Infrastructure Systems			
Investment Properties Right of Use Assets	 1,579	 2,648	 1,880
Intangibles	1,657	2,048	1,644
Other Assets	1,007		
Total Non Current Assets	103,358	3,064	13,787
Total Assets	704,477	255,520	263,234
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	238,635	238,635	238,635
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	631	904	946
Provisions	1,416	2,577	2,577
Other Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	240,682		242,158
	240,002	242,116	242,130
Non Current Liabilities			
Taxes Payable Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	2,386	 2,364	1,409
Provisions	450	52	52
Other			
Total Non Current Liabilities	2,836	2,416	1,461
Total Liabilities	243,518	244,532	243,619
Net Assets	460,959	10,988	19,615
Equity	100.050	40.000	40.045
Accumulated Funds	460,959	10,988	19,615
Reserves Capital Equity			
Total Equity	460,959	10,988	19,615

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	37,594	18,126	37,879
Personnel Services			
Grants and Subsidies	925,270	849,299	717,357
Finance Costs	239	51	15
Equivalent Income Tax			
Other Payments	31,834	(50,675)	20,921
Total Payments	994,937	816,801	776,172
Receipts			
Appropriation			
Cluster Grant Revenue	1,348,816	797,738	785,740
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	218	4,917	(0)
Total Receipts	1,349,034	802,655	785,740
Net Cash Flows From Operating Activities	354,097	(14,146)	9,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(100,000)	15	(10,000)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,664)		(1,664)
Net Cash Flows From Investing Activities	(101,664)	15	(11,664)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(799)	(913)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	0	(799)	(913)
Net Increase/(Decrease) in Cash	252,433	(14,930)	(3,009)
Opening Cash and Cash Equivalents	257,059	257,059	242,129
Reclassification of Cash Equivalents	••••	•••	
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	509,492	242,129	239,120
orooning outer and outer Equivalents	000,402	272,123	200,120

Western Parkland City Authority

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	7,523	9,936	17,619
Personnel Services Expenses			
Other Operating Expenses	14,676	12,764	17,875
Grants and Subsidies	100		36,339
Appropriation Expense			
Depreciation and Amortisation	282	422	898
Finance Costs	9	8	9
Other Expenses	6		708
TOTAL EXPENSES EXCLUDING LOSSES	22,596	23,131	73,448
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	37,596	31,000	149,684
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		841	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	293,000		
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	330,596	31,841	149,684
Gain/(Loss) on Disposal of Non Current Assets		(6)	
Other Gains/(Losses)			
Net Result	308,000	8,705	76,236

	2020	-21	2021-22
	Budget	Revised	Budget
Accest	\$000	\$000	\$000
Assets			
Current Assets Cash Assets	0.607	000	1 0 4 9
Taxes Receivable	2,687	882	1,948
Receivables	 274	 764	 764
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other Assets Held For Sale			
Total Current Assets	2,961	1,645	2,711
Non Current Assets	2,001	1,040	2,711
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building	307,750	11,569	86,574
Plant and Equipment	4,274	419	866
Infrastructure Systems			
Investment Properties			
Right of Use Assets	282	450	168
Intangibles	51		
Other Assets			
Total Non Current Assets	312,357	12,438	87,608
Total Assets	315,318	14,083	90,319
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	3,247	989	989
Contract Liabilities Other Financial Liabilities at Fair Value			
Borrowings	333	 521	 521
Provisions	731	1,084	1,084
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,312	2,595	2,595
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value Borrowings	 339	 77	 77
Provisions	19	43	43
Other	10		
Total Non Current Liabilities	358	121	121
Total Liabilities	4,670	2,715	2,715
Net Assets	310,649	11,368	87,604
Equity Accumulated Funds	310,649	11,368	87 604
Reserves			87,604
Capital Equity			
Total Equity	310,649	11,368	87,604
	510,049	11,500	57,004

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	7,523	8,798	17,619
Personnel Services			
Grants and Subsidies	100		36,339
Finance Costs	9	8	9
Equivalent Income Tax			
Other Payments	14,682	15,062	18,583
Total Payments	22,314	23,867	72,550
Receipts			
Appropriation	0		0
Cluster Grant Revenue	37,596	31,000	149,684
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts		(207)	
Total Receipts	37,596	30,793	149,684
Net Cash Flows From Operating Activities	15,282	6,926	77,134
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(14,949)	(8,375)	(76,068)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(51)		
Net Cash Flows From Investing Activities	(15,000)	(8,375)	(76,068)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(74)	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	0	(74)	0
Net Increase/(Decrease) in Cash	282	(1,523)	1,066
Opening Cash and Cash Equivalents	2,405	2,405	882
Reclassification of Cash Equivalents	••••		
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	2,687	882	1,948
	2,001	002	1,040

Art Gallery of New South Wales

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,772	32,647	30,626
Personnel Services Expenses			
Other Operating Expenses	22,953	20,634	30,142
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,136	3,588	3,000
Finance Costs	4		8
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	55,864	56,869	63,775
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	35,349	37,793	43,476
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	730	1,945	741
Transfers to the Crown Entity			
Sales of Goods and Services	15,781	12,501	22,368
Grants and Contributions	183,664	139,042	106,899
Investment Revenue	888	20	2,502
Retained Taxes, Fees and Fines			
Other Revenue	15		15
Total Revenue	236,427	191,301	176,001
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	180,563	134,432	112,225

Balance Sneet	2020	-21	2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets	\$UUU	\$000	ФООО
Current Assets			
Cash Assets	6,365	4,699	12,640
Taxes Receivable			
Receivables	11,221	3,501	3,773
Contract Assets			
Inventories	1,164	1,164	1,164
Financial Assets at Fair Value Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	18,750	9,364	17,577
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Financial Assets at Fair Value	92,860	139,255	85,855
Equity Investments Property, Plant and Equipment -			
Land and Building	517,765	429,816	582,647
Plant and Equipment	1,798,484	1,799,226	1,801,806
Infrastructure Systems	· · ·		
Investment Properties			
Right of Use Assets	138		
Intangibles	4,759	2,438	4,438
Other Assets Total Non Current Assets	2,414,006		
		2,370,735	2,474,746
Total Assets	2,432,757	2,380,099	2,492,323
Liabilities			
Current Liabilities			
Taxes Payable Payables	 17,960	 10,207	 10,207
Contract Liabilities	17,500		
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	4,411	4,411	4,410
Other	957	957	957
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	23,328	15,575	15,574
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value	 274		
Borrowings Provisions	126	 126	 126
Other	120		
Total Non Current Liabilities	400	126	126
Total Liabilities	23,728	15,701	15,700
Net Assets	2,409,029	2,364,398	2,476,623
Equity			
Accumulated Funds	1,230,222	1,184,091	1,296,316
Reserves	1,178,807	1,180,307	1,180,307
Capital Equity			
Total Equity	2,409,029	2,364,398	2,476,623

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	/-		
Employee Related	29,042	30,702	29,886
Personnel Services			
Grants and Subsidies			
Finance Costs	4		8
Equivalent Income Tax	 20,784	 19,884	 28.260
Other Payments	*		28,269
Total Payments	49,829	50,586	58,163
Receipts			
Appropriation			
Cluster Grant Revenue	35,349	37,793	43,476
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	 15 G 15	10 501	
Sale of Goods and Services	15,645	12,501	22,223
Retained Taxes, Fees and Fines	(710)	 20	 102
Interest Received	(712)	-	-
Grants and Contributions	177,865 16	136,292	102,899
Other Receipts			815
Total Receipts	228,162	186,606	169,515
Net Cash Flows From Operating Activities	178,333	136,020	111,352
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(204,662)	(116,020)	(158,411)
Proceeds from Sale of Investments			55,000
Purchases of Investments	27,995	(20,000)	
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(176,667)	(136,020)	(103,411)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	1,666		7,941
Opening Cash and Cash Equivalents	4,699	4,699	4,699
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	6,365	4,699	12,640
	-	-	-

Australian Museum

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,265	25,644	29,716
Personnel Services Expenses			
Other Operating Expenses	21,234	19,147	21,358
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	8,950	8,949	10,545
Finance Costs	26	27	23
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	58,475	53,767	61,641
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	45,614	38,853	50,364
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,093	1,094	1,113
Transfers to the Crown Entity			
Sales of Goods and Services	4,358	4,387	9,359
Grants and Contributions	18,350	27,296	8,225
Investment Revenue	11	24	
Retained Taxes, Fees and Fines			
Other Revenue	4,700	739	
Total Revenue	74,127	72,393	69,062
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(5)	(127)	(5)
Net Result	15,646	18,499	7,415

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets	0.054	0.000	5 700
Cash Assets Taxes Receivable	9,051	9,332	5,766
Receivables	 1,594	 713	713
Contract Assets	1,001		
Inventories	208	221	216
Financial Assets at Fair Value			
Other Financial Assets			
Other Assets Held For Sale			
Total Current Assets	10,853	10,266	6,695
	10,055	10,200	0,095
Non Current Assets Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	253,375	254,773	237,101
Plant and Equipment	828,951	822,308	850,912
Infrastructure Systems		0	0
Investment Properties			
Right of Use Assets Intangibles	1,326	1,292	837 2,703
Other Assets	1,741 436	3,247 436	436
Total Non Current Assets	1,085,829	1,082,056	1,091,989
Total Assets	1,096,682	1,092,322	1,098,684
Liabilities	1,000,002	1,002,022	1,000,004
Current Liabilities			
Taxes Payable			
Payables	 7,617	2,446	2,446
Contract Liabilities	3,156	3,531	2,971
Other Financial Liabilities at Fair Value			_,
Borrowings	542	502	202
Provisions	2,798	2,998	2,998
Other	2,340		
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	16,453	9,477	8,617
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities	885	735	735
Other Financial Liabilities at Fair Value			
Borrowings Provisions	932 79	844 80	651 80
Other	79 50	50	50
Total Non Current Liabilities	1,946	1,709	1,516
Total Liabilities	18,399	11,186	10,133
Net Assets	1,078,283	1,081,136	1,088,551
Equity Accumulated Funds	636,119	638,972	646,387
Reserves	442,164	442,164	442,164
Capital Equity	442,104	-772,104	772,104
Total Equity	1,078,283	1,081,136	1,088,551
rotar Equity	1,078,283	1,001,130	1,000,001

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,172	24,010	28,603
Personnel Services			
Grants and Subsidies			
Finance Costs	26	27	23
Equivalent Income Tax			
Other Payments	21,234	29,742	21,358
Total Payments	48,432	53,779	49,983
Receipts			
Appropriation			
Cluster Grant Revenue	45,614	38,853	50,364
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	4,358	4,034	9,359
Retained Taxes, Fees and Fines			
Interest Received	11	24	
Grants and Contributions	4,732	8,419	7,665
Other Receipts	4,700	6,813	
Total Receipts	59,415	58,143	67,388
Net Cash Flows From Operating Activities	10,983	4,364	17,405
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(36,009)	(27,589)	(20,461)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(1,440)	
Net Cash Flows From Investing Activities	(36,009)	(29,029)	(20,461)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(509)	(589)	(510)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(509)	(589)	(510)
Net Increase/(Decrease) in Cash	(25,535)	(25,254)	(3,566)
Opening Cash and Cash Equivalents	34,586	34,586	9,332
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			<u></u>
Closing Cash and Cash Equivalents	9,051	9,332	5,766
	-,	-,	-,

Destination NSW

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,752	16,124	0
Personnel Services Expenses		5,436	22,689
Other Operating Expenses	167,271	163,655	338,427
Grants and Subsidies	9,090	5,885	10,334
Appropriation Expense			
Depreciation and Amortisation	1,928	1,654	1,543
Finance Costs	65	65	42
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	200,106	192,819	373,036
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	177,576	169,406	370,586
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	325	242	0
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	13,399	14,442	5,500
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		0	
Total Revenue	191,300	184,090	376,086
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(77)	
Net Result	(8,806)	(8,806)	3,050

Balance Sneet	2020	-21	2021-22
	2020 Budget \$000	Revised \$000	Budget \$000
Assets	\$000	\$000	\$000
Current Assets			
Cash Assets	8,449	8,449	10,909
Taxes Receivable	0,++3	0,445	10,303
Receivables	2,985	2,915	2,915
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	11,434	11,364	13,824
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	 251	 251	 441
Infrastructure Systems			
Investment Properties			
Right of Use Assets	2,502	 2,802	 1,404
Intangibles	2,002	2,002	25
Other Assets			
Total Non Current Assets	2,780	3,080	1,870
Total Assets	14,214	14,444	15,694
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	 21,047	 21,180	21,180
Contract Liabilities			,
Other Financial Liabilities at Fair Value		81	81
Borrowings	1,795	1,796	1,903
Provisions	3,623	3,623	3,623
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	26,464	26,679	26,786
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value	4		
Borrowings	2,045	2,065	158
Provisions	1,103	1,103	1,103
Other			
Total Non Current Liabilities	3,152	3,167	1,260
Total Liabilities	29,615	29,846	28,046
Net Assets	(15,401)	(15,402)	(12,352)
Equity Accumulated Funds	(15,401)	(15,402)	(12,352)
Reserves	(10,101)	(10,402)	(12,002)
Capital Equity			
Total Equity	(15,401)	(15,402)	(12,352)
	(15,401)	(13,402)	(12,352)

	2020-	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,427	15,882	0
Personnel Services		5,436	22,689
Grants and Subsidies	9,090	5,885	10,334
Finance Costs	65	65	42
Equivalent Income Tax			
Other Payments	165,771	162,021	337,427
Total Payments	196,353	189,290	370,493
Receipts			
Appropriation			
Cluster Grant Revenue	177,576	169,406	370,586
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	12,399	13,442	4,500
Other Receipts	170	240	
Total Receipts	190,145	183,088	375,086
Net Cash Flows From Operating Activities	(6,208)	(6,202)	4,593
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(160)	(160)	(350)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(160)	(160)	(350)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,684)	(1,690)	(1,783)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(1,684)	(1,690)	(1,783)
Net Increase/(Decrease) in Cash	(8,052)	(8,052)	2,460
Opening Cash and Cash Equivalents	16,501	16,501	8,449
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	8,449	8,449	10,909
erecting each and equitation to	0,110	0,110	10,000

Historic Houses Trust of New South Wales

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	20,563	17,636	20,792
Other Operating Expenses	5,841	6,874	5,341
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,359	1,861	2,581
Finance Costs	5	7	3
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	28,768	26,377	28,717
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	22,882	22,809	21,287
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	7,422	2,589	7,237
Grants and Contributions	993	1,074	2,810
Investment Revenue	159	83	406
Retained Taxes, Fees and Fines			
Other Revenue	868	2,521	888
Total Revenue	32,324	29,076	32,628
Gain/(Loss) on Disposal of Non Current Assets		4	
Other Gains/(Losses)			
Net Result	3,557	2,702	3,911

Logo Logo Logo 2021-22 2021-22 2021-22 Budget \$000 \$000 \$000 \$000 Assets Current Assets 10,387 5,896 8,44 Taxes Receivable Receivables Inventories
Assets 10,387 5,896 8,44 Taxes Receivable 375 871 84 Contract Assets 377 177 177 Receivables 377 177 177 Contract Assets Inventories 177 177 177 Financial Assets at Fair Value Other Financial Assets 6,900 9,600 9,60 Other Financial Assets 18,339 16,545 19,00 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Financial Assets at Fair Value Land and Building 267,306 285,947 289,46 Plant and Equipment - Intrasp
Current Assets 10,387 5,896 8,44 Taxes Receivables Receivables Inventories 177 177 177 177 177 Financial Assets at Fair Value Other Financial Assets 6,000 9,600 Other Sale Assets Held For Sale Taxes Receivable Receivables
Cash Assets 10,387 5,896 8,44 Taxes Receivable
Taxes Receivable Receivables 875 871 84 Contract Assets
Receivables 875 871 842 Contract Assets Inventories 177 177 17 Financial Assets at Fair Value Other Financial Assets 6,000 9,600 9,600 Other Assets Held For Sale Total Current Assets 18,339 16,545 19,00 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Property Plant and Equipment - Land and Building 267,306 285,947 289,46 Plant and Equipment - Intragribles
Contract Assets Inventories 177 177 17 Financial Assets at Fair Value Other Financial Assets 6,900 9,600 9,600 Other Financial Assets 6,900 9,600 9,600 Other Financial Assets Total Current Assets Total Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Property, Plant and Equipment - Land and Building 267,306 285,947 289,44 Plant and Equipment - Investment Properies Right of Use Assets
Inventories 177 177 177 Financial Assets at Fair Value Other Financial Assets 6,900 9,600 9,600 Other Financial Assets 6,900 9,600 9,600 Other Financial Assets 18,339 16,545 19,000 Non Current Assets 18,339 16,545 19,000 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Investment Properties Investment Properties Total Non Current Assets 312,670 332,015 </td
Other Financial Assets 6,900 9,600 9,600 Other Assets Held For Sale Total Current Assets 18,339 16,545 19,00 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 505 Inventories Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,44 Plant and Equipment - Land and Building 267,306 285,947 289,44 Investment Properties
Other Assets Held For Sale Total Current Assets 18,339 16,545 19,06 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,48 Plant and Equipment of the assets Investment Properties Investment Properties
Assets Held For Sale Total Current Assets 18,339 16,545 19,00 Non Current Assets Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,44 Plant and Equipment 1 Investment Properties Investment Properties Intargibles Total Non Current Assets
Total Current Assets 18,339 16,545 19,00 Non Current Assets
Non Current Assets
Taxes Receivable Contract Assets Receivables 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,44 Plant and Equipment - Investment Properties Right of Use Assets 218 260 10 Investment Properties Total Non Current Assets 312,670 332,015 335,22 Total Assets 331,010 348,559 354,34 Liabilities Cu
Contract Assets Receivables 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,48 Plant and Equipment - Investment Properties Right of Use Assets 218 260 101 11 11 11 12 989 55 Other Assets Total Non Current Assets Current Liabilities
Receivables 505 505 505 505 Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,48 Plant and Equipment and Equipment 43,730 44,314 44,60 <
Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building 267,306 285,947 289,48 Plant and Equipment 43,730 44,314 44,60 Infrastructure Systems Right of Use Assets 218 260 10 Intangibles Other Assets Total Non Current Assets Total Assets Current Liabilities Taxes Payable Payables 4,211 3,865 4,83 Contract Liabilities Borrowings .70 .83 <td< td=""></td<>
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Infrastructure Systems Investment Properties Right of Use Assets 218 260 100 Intangibles 912 989 55 Other Assets Total Non Current Assets 312,670 332,015 335,24 Corrent Liabilities Taxes Payable Payables 4,211 3,865 4,83 Contract Liabilities Pother Financial Liabilities at Fair Value Borrowings 70 83 8 Provisions 2,376 2,376 2,424 Other Liabilities Associated with Assets Held for Sale
Investment Properties Right of Use Assets 218 260 100 Intangibles 912 989 559 Other Assets Total Non Current Assets 312,670 332,015 335,26 Total Assets 331,010 348,559 354,34 Liabilities Current Liabilities Taxes Payable Contract Liabilities 277 277 277 Other Financial Liabilities at Fair Value Borrowings 70 83 26 Provisions 2,376 2,376 2,42 Other Liabilities Associated with Assets Held for Sale
Right of Use Assets 218 260 10 Intangibles 912 989 55 Other Assets Total Non Current Assets 312,670 332,015 335,28 Total Assets 331,010 348,559 354,34 Liabilities 331,010 348,559 354,34 Current Liabilities Taxes Payable Payables 4,211 3,865 4,83 Contract Liabilities 277 277 27 Other Financial Liabilities at Fair Value Borrowings 70 83 2 Provisions 2,376 2,376 2,42 Other Liabilities Associated with Assets Held for Sale
Intangibles 912 989 59 Other Assets
Other AssetsTotal Non Current Assets312,670332,015335,28Total Assets331,010348,559354,34LiabilitiesCurrent LiabilitiesTaxes PayablePayables4,2113,8654,83Contract LiabilitiesOther Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Total Non Current Assets312,670332,015335,28Total Assets331,010348,559354,34LiabilitiesCurrent LiabilitiesTaxes PayablePayables4,2113,8654,83Contract Liabilities277277277Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
LiabilitiesCurrent LiabilitiesTaxes PayablePayables4,2113,8654,83Contract Liabilities27727727Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Current LiabilitiesTaxes PayablePayables4,2113,8654,83Contract Liabilities2777277277Other Financial Liabilities at Fair ValueBorrowings708388Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Taxes PayablePayables4,2113,8654,83Contract Liabilities27727727Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Payables4,2113,8654,83Contract Liabilities27727727Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Contract Liabilities277277277Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Other Financial Liabilities at Fair ValueBorrowings70838Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Borrowings708380Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Provisions2,3762,3762,42OtherLiabilities Associated with Assets Held for Sale
Other Liabilities Associated with Assets Held for Sale
Liabilities Associated with Assets Held for Sale
Non Current Liabilities
Taxes Payable
Payables
Contract Liabilities 140 140 14
Other Financial Liabilities at Fair Value
Borrowings 158 145
Provisions 561 561 56
Other
Total Non Current Liabilities 858 845 70
Total Liabilities 7,792 7,446 8,32
Net Assets 323,218 341,113 346,02
Equity
Accumulated Funds 161,744 160,889 164,80
Reserves 161,474 180,224 181,22
Capital Equity
Total Equity 323,218 341,113 346,02

Cash Flow Statement	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	20,563	17,636	20,792
Grants and Subsidies			
Finance Costs	5	5	3
Equivalent Income Tax			
Other Payments	7,297	6,828	6,589
Total Payments	27,865	24,468	27,384
Receipts			
Appropriation			
Cluster Grant Revenue	22,882	22,809	21,287
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	···		 7 000
Sale of Goods and Services	7,777	2,733	7,892
Retained Taxes, Fees and Fines Interest Received			
	159 968	83 954	406
Grants and Contributions Other Receipts	868	954 2,521	2,785 888
Total Receipts	32,654	29,100	33,258
Net Cash Flows From Operating Activities	4,789	4,631	5,875
Cash Flows From Investing Activities		_	
Proceeds from Sale of Property, Plant and Equipment		3	
Purchases of Property, Plant and Equipment	(5,955)	(7,569)	(3,272)
Proceeds from Sale of Investments	1,000		
Purchases of Investments		(1,500)	
Advances Repayments Received			
Advances made			
Other Investing	(500)	(502)	
Net Cash Flows From Investing Activities	(5,455)	(9,568)	(3,272)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(116)	(136)	(57)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(116)	(136)	(57)
Net Increase/(Decrease) in Cash	(782)	(5,073)	2,546
Opening Cash and Cash Equivalents	10,970	10,970	5,896
Reclassification of Cash Equivalents	200		
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	10,387	5,896	8,442

Museum of Applied Arts and Sciences

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,152	37,610	28,797
Personnel Services Expenses			
Other Operating Expenses	13,012	20,412	24,048
Grants and Subsidies	25,000		10,000
Appropriation Expense			
Depreciation and Amortisation	6,560	6,569	6,760
Finance Costs	2	2	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	68,726	64,593	69,609
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	39,022	39,316	50,616
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,063	1,045	1,303
Transfers to the Crown Entity			
Sales of Goods and Services	2,085	1,450	2,945
Grants and Contributions	27,540	23,923	12,599
Investment Revenue	164	512	125
Retained Taxes, Fees and Fines			
Other Revenue	70	920	99
Total Revenue	69,945	67,166	67,687
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	1,219	2,573	(1,921)

Budget Revised Budget Assets \$000 \$000 \$000 Assets Cash Assets 4.656 3,172 3,041 Taxes Receivable 2.559 1.435 1.432 Contrant Assets 2.166 2,126 2,128 2,128 Investments 2.169 2,126 2,128 2,128 Investments 2.190 200 200 200 Investments 2.190 2.00 200 200 Other	Balance Sneet	2020-	-21	2021-22
Assets Cash Assets 4.656 3,172 3,041 Taxes Receivable 2,159 1,436 1,436 Receivables 2,126 2,126 2,126 Inventories 229 200 200 Financial Assets at Fair Value Other Financial Assets Other Financial Assets 9,570 6,933 6,803 Non Current Assets 9,570 6,933 6,803 Taxes Receivable Taxes Receivable Taxes Receivable Taxes Receivable Taxes Receivable Taxes Receivable </th <th></th> <th>Budget</th> <th>Revised</th> <th>Budget</th>		Budget	Revised	Budget
Current Assets 4,656 3,172 3,041 Taxes Receivable 2,559 1,435 1,435 Contract Assets 2,126 2,126 2,126 Inventories 2,128 2,126 2,126 Inventories Chter Assets Held For Sale Taxes Receivable Contract Assets 9,570 6,933 6,803 Taxes Receivable	Appelo	\$000	\$000	\$000
Cash Assets 4,656 3,172 3,041 Proceivables 2,559 1,435 1,435 Contract Assets at Fair Value Other Financial Assets Other Financial Assets Other Financial Assets				
Taxes Receivable 1		4.656	2 470	2 0 4 4
Receivables 2,559 1,435 1,436 Contract Assets 2,126 2,126 2,126 Inventories 2,29 200 200 Other Financial Assets at Fair Value Other Financial Assets Assets Heid For Sale Takes Receivable Receivables				3,041
Contract Assets 2,126 2,126 2,126 2,128 Inventories 229 200 200 Financial Assets at Fair Value Other Financial Assets Assets Held For Sale Takes Receivable Contract Assets				1 435
Inventories 229 200 200 Financial Assets at Fair Value Other Other Financial Assets 9,570 6,933 6,803 Non Current Assets 9,570 6,933 6,803 Non Current Assets Contract Assets Receivable Financial Assets at Fair Value 3,559 4,034 4,155 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Financial Assets Tair Value Other Financial Assets Assets Held For Sale Total Current Assets Taxes Receivable Contract Assets Tiance Set Set Set Set Set Set Set Set Set Se				
Other Financial Assets Assets Held For Sale Total Current Assets 9,570 6,933 6,803 Non Current Assets Receivable Financial Assets at Fair Value 3,659 4,034 4,155 Financial Assets at Fair Value 3,659 4,034 4,155 Property, Plant and Equipment -		-		200
Other <				
Total Current Assets 9,570 6,833 6,803 Non Current Assets	Other			
Non Current Assets	Assets Held For Sale			
Taxes Receivable Contract Assets Receivables Inventories Financial Assets at Fair Value 3.659 4.034 4.155 Equity Investments Property Plant and Equipment - Intrastructure Systems Intrastructure Systems Intrastructure Systems <td< td=""><td>Total Current Assets</td><td>9,570</td><td>6,933</td><td>6,803</td></td<>	Total Current Assets	9,570	6,933	6,803
Contract Assets Receivables Inventories Financial Assets at Fair Value 3,659 4,034 4,155 Equity Investments Property, Plant and Equipment - Land and Building 413,523 411,373 412,113 412,113 Plant and Equipment 342,767 348,196 345,564 Infrastructure Systems Other Assets Other Assets Current Liabilities Current Liabilities Taxes Payable	Non Current Assets			
Receivables Inventories Financial Assets at Fair Value 3,659 4,034 4,155 Equity Investments	Taxes Receivable			•••
Inventories	Contract Assets			
Financial Assets at Fair Value 3,659 4,034 4,159 Equity Investments Property, Plant and Equipment - 342,767 348,196 345,564 Infrastructure Systems Investment Properties Right of Use Assets 88 79 75 761,862 761,915 Total No Current Assets 760,037 763,682 761,915 Total Assets Current Liabilities Current Liabilities 2,390 2,335	Receivables			
Equity Investments	Inventories			
Property. Plant and Equipment - Land and Building 413,523 411,373 412,113 Plant and Equipment 342,767 348,196 345,564 Infrastructure Systems Right of Use Assets Right of Use Assets		3,659	4,034	4,159
Land and Building 413.623 411.373 412.113 Plant and Equipment 342.767 348.196 345.564 Infrastructure Systems Right of Use Assets 88 79 73 Intangibles Other Assets Total Non Current Assets 760,037 763.682 761,915 768,718 Liabilities Current Liabilities Borrowings 56 33 57 Provisions 3,909 4,050 4,050 Other Eablities Associated with Assets Held for Sale 0 0 0 0 0 Taxes Payable				
Plant and Equipment 342,767 348,196 345,564 Infrastructure Systems Right of Use Assets 88 79 75 Intangibles Other Assets Total Non Current Assets 760,037 763,682 761,915 768,718 Classets 769,607 770,615 768,718 768,718 Liabilities 7axes Payable Chrent Liabilities Borrowings 56 33 57 Borrowings 56 33 57 Other Financial Liabilities at Fair Value Drovisions 3,909 4,050 4,050 4,050				
Infrastructure Systems Investment Properties Right of Use Assets 88 79 75 Other Assets Other Assets Total Non Current Assets 769,607 770,615 768,718				
Investment Properties Right of Use Assets 88 79 79 Intangibles Other Assets 760,037 763,682 761,915 768,718 Total Non Current Assets 769,607 770,615 768,718		342,767	348,196	345,564
Right of Use Assets 88 79 73 Intangibles				
Intangibles <th< td=""><td></td><td></td><td></td><td></td></th<>				
Other Assets <t< td=""><td></td><td>88</td><td>79</td><td>79</td></t<>		88	79	79
Total Non Current Assets 760,037 763,682 761,915 Total Assets 769,607 770,615 768,718 Liabilities Taxes Payable Payables 2,390 2,335 2,335 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 56 33 57 Provisions 3,909 4,050 4,050 Other 876 500 500 Other 876 500 500				
Total Assets 769,607 770,615 768,718 Liabilities Current Liabilities <td></td> <td></td> <td></td> <td></td>				
Liabilities Current Liabilities Taxes Payable <t< td=""><td>Total Non Current Assets</td><td>760,037</td><td>763,682</td><td>761,915</td></t<>	Total Non Current Assets	760,037	763,682	761,915
Current Liabilities	Total Assets	769,607	770,615	768,718
Taxes Payable				
Payables 2,390 2,335 2,335 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 56 33 57 Provisions 3,909 4,050 4,050 Other 876 500 500 Liabilities Associated with Assets Held for Sale 0 0 0 Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities 7,231 6,918 6,942 Non Current Liabilities Contract Liabilities Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 79 46 46 46 Provisions Other Total				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 56 33 57 Provisions 3,909 4,050 4,050 Other 876 500 500 Liabilities Associated with Assets Held for Sale 0 0 0 Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities Taxes Payable Contract Liabilities Borrowings 79 46 46 Borrowings 79 46 46 Other Total Liabilities 7,310				
Other Financial Liabilities at Fair Value		2,390	2,335	2,335
Borrowings 56 33 57 Provisions 3,909 4,050 4,050 Other 876 500 500 Liabilities Associated with Assets Held for Sale 0 0 0 Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities 7,231 6,918 6,942 Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value Other Mon Current Liabilities Other Financial Liabilities at Fair Value Other Other Other <				
Provisions 3,909 4,050 4,050 Other 876 500 500 Liabilities Associated with Assets Held for Sale 0 0 0 Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities 7,231 6,918 6,942 Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 79 46 466				
Other 876 500 500 Liabilities Associated with Assets Held for Sale 0				
Liabilities Associated with Assets Held for Sale 0 0 0 0 Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 79 46 46 Other Other Total Non Current Liabilities 79 46 46 Total Liabilities 7,310 6,964 6,988 Net Assets 762,297 763,651 761,730				
Total Current Liabilities 7,231 6,918 6,942 Non Current Liabilities				
Non Current Liabilities			-	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 79 46 46 Provisions Other Total Non Current Liabilities 79 46 46 Total Liabilities 7,310 6,964 6,988 Net Assets 762,297 763,651 761,730 Equity Accumulated Funds 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 442,985 Capital Equity		7,231	6,918	6,942
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value	•			
Borrowings 79 46 46 Provisions Other Total Non Current Liabilities 79 46 46 Total Liabilities 79 46 6,988 Net Assets 762,297 763,651 761,730 Equity 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity				
Provisions Other				
Other Total Non Current Liabilities 79 46 46 Total Liabilities 7,310 6,964 6,988 Net Assets 762,297 763,651 761,730 Equity 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity	-	79	46	46
Total Non Current Liabilities 79 46 46 Total Liabilities 7,310 6,964 6,988 Net Assets 762,297 763,651 761,730 Equity 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity				
Total Liabilities 7,310 6,964 6,988 Net Assets 762,297 763,651 761,730 Equity 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity				
Net Assets 762,297 763,651 761,730 Equity Accumulated Funds 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity			-	
Equity 319,312 320,666 318,745 Accumulated Funds 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity		7,310		6,988
Accumulated Funds 319,312 320,666 318,745 Reserves 442,985 442,985 442,985 Capital Equity	Net Assets	762,297	763,651	761,730
Reserves 442,985 442,985 442,985 Capital Equity	Equity	010.010	000.000	040 745
Capital Equity				
		442,985	442,985	442,985
Total Equity 762,297 763,651 761,730				
	Total Equity	762,297	763,651	761,730

	2020	-21	2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related	23,089	36,360	27,494	
Personnel Services				
Grants and Subsidies	25,000		10,000	
Finance Costs	2	2	4	
Equivalent Income Tax				
Other Payments	11,412	20,507	22,448	
Total Payments	59,503	56,869	59,946	
Receipts				
Appropriation				
Cluster Grant Revenue	39,022	39,316	50,616	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	2,085	2,341	2,945	
Retained Taxes, Fees and Fines				
Interest Received	39	12	0	
Grants and Contributions	25,040 70	23,023 780	10,099	
Other Receipts			99	
Total Receipts	66,257	65,472	63,760	
Net Cash Flows From Operating Activities	6,754	8,603	3,813	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(3,968)	(7,245)	(3,944)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing				
Net Cash Flows From Investing Activities	(3,968)	(7,245)	(3,944)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	24	(32)		
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	24	(32)		
Net Increase/(Decrease) in Cash	2,810	1,326	(130)	
Opening Cash and Cash Equivalents	1,846	1,846	3,172	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	4,656	3,172	3,041	
	1			

State Archives and Records Authority of New South Wales

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	17,073	13,770	17,233
Other Operating Expenses	9,306	10,265	8,132
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	7,295	6,751	8,041
Finance Costs	259	153	491
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	33,933	30,938	33,898
Revenue			
Appropriation Revenue			
Cluster Grant Revenue	11,642	11,561	11,138
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	23,143	21,263	23,151
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	6,139	16,405	6,209
Total Revenue	40,924	49,228	40,498
Gain/(Loss) on Disposal of Non Current Assets		(1)	
Other Gains/(Losses)		(9)	
Net Result	6,991	18,280	6,600

Balance oneet	2020)-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets Cash Assets	5,500	6,573	7,793
Taxes Receivable	5,500	0,575	7,793
Receivables	3,755	3,747	3,690
Contract Assets			
Inventories Financial Assets at Fair Value	12	12	12
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	9,267	10,331	11,494
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	70,222	65,966	73,495
Plant and Equipment	1,034,107	1,051,785	1,050,226
Infrastructure Systems			
Investment Properties Right of Use Assets	 15,730	 15,733	 18,155
Intangibles	3,328	2,651	2,219
Other Assets	-,	_,	_,
Total Non Current Assets	1,123,387	1,136,136	1,144,096
Total Assets	1,132,654	1,146,467	1,155,589
Liabilities			
Current Liabilities			
Taxes Payable			
Payables Contract Liabilities	6,670 334	6,308 165	6,408 165
Other Financial Liabilities at Fair Value			105
Borrowings	1,244	1,786	2,012
Provisions			
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	8,249	8,260	8,586
Non Current Liabilities			
Taxes Payable			
Payables Contract Liabilities		 169	 169
Other Financial Liabilities at Fair Value		100	100
Borrowings	14,995	14,995	17,191
Provisions	0	0	0
Other	157	157	157
Total Non Current Liabilities	15,152	15,321	17,517
Total Liabilities	23,401	23,581	26,103
Net Assets	1,109,253	1,122,886	1,129,487
Equity	000 700	004.000	0.40.000
Accumulated Funds Reserves	322,700	334,302	340,902
Capital Equity	786,553	788,585	788,585
Total Equity	1,109,253	1,122,886	1,129,487
	1,109,203	1,122,000	1,129,487

	2020-	-21	2021-22	
	Budget \$000	Revised \$000	Budget \$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services	17,073	13,770	17,233	
Grants and Subsidies				
Finance Costs	259	153	491	
Equivalent Income Tax				
Other Payments	9,217	10,539	7,875	
Total Payments	26,549	24,461	25,600	
Receipts				
Appropriation				
Cluster Grant Revenue	11,642	11,561	11,138	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	23,143	21,263	23,051	
Retained Taxes, Fees and Fines				
Interest Received				
Grants and Contributions				
Other Receipts		405	70	
Total Receipts	34,785	33,228	34,259	
Net Cash Flows From Operating Activities	8,236	8,767	8,659	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment				
Purchases of Property, Plant and Equipment	(6,264)	(6,264)	(5,380)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(545)	(545)		
Net Cash Flows From Investing Activities	(6,809)	(6,809)	(5,380)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(1,616)	(1,074)	(2,060)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(1,616)	(1,074)	(2,060)	
Net Increase/(Decrease) in Cash	(189)	884	1,219	
Opening Cash and Cash Equivalents	5,689	5,689	6,573	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	5,500	6,573	7,793	

State Library of New South Wales

	2020-21		2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	32,922	32,728	33,290	
Personnel Services Expenses				
Other Operating Expenses	18,290	16,811	19,041	
Grants and Subsidies	37,558	37,558	38,618	
Appropriation Expense				
Depreciation and Amortisation	14,367	12,000	13,067	
Finance Costs				
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	103,138	99,097	104,016	
Revenue				
Appropriation Revenue				
Cluster Grant Revenue	101,318	98,732	104,191	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,352	2,344	2,371	
Transfers to the Crown Entity				
Sales of Goods and Services	2,237	1,135	2,629	
Grants and Contributions	3,900	3,972	3,974	
Investment Revenue	1,296	1,296	1,301	
Retained Taxes, Fees and Fines				
Other Revenue	10	810	10	
Total Revenue	111,112	108,289	114,476	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)	(21)	(21)	(21)	
Net Result	7,954	9,171	10,439	

Balance Sneet	2020	-21	2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets	\$UUU	\$000	\$000
Current Assets			
Cash Assets	4,329	3,829	4,701
Taxes Receivable		0,020	
Receivables	1,731	1,731	1,768
Contract Assets			
Inventories	209	209	209
Financial Assets at Fair Value	5,026	5,026	5,026
Other Financial Assets Other			
Assets Held For Sale			
Total Current Assets	11,295	10,795	11,704
Non Current Assets	11,200	10,100	11,104
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value	24,796	24,796	24,079
Equity Investments			
Property, Plant and Equipment -			
Land and Building	301,344	301,344	307,746
Plant and Equipment	1,621,745	1,562,137	1,561,957
Infrastructure Systems			
Investment Properties Right of Use Assets			
Intangibles	 72,044	 71,144	 74,967
Other Assets	72,044		14,001
Total Non Current Assets	2,019,929	1,959,421	1,968,749
Total Assets	2,031,224	1,970,216	1,980,453
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	7,041	7,041	6,839
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions Other	4,998	4,998	4,998
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	12,039	12,039	11,837
Non Current Liabilities	,	,	,
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	138	138	138
Other			
Total Non Current Liabilities	138	138	138
Total Liabilities	12,177	12,177	11,975
Net Assets	2,019,047	1,958,039	1,968,478
Equity	4 007 450	1 600 000	1 000 000
Accumulated Funds	1,687,152	1,688,369	1,698,808
Reserves Capital Equity	331,895	269,670	269,670
Capital Equity			4 000 170
Total Equity	2,019,047	1,958,039	1,968,478

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,570	30,384	30,920
Personnel Services			
Grants and Subsidies	37,558	37,558	38,618
Finance Costs			
Equivalent Income Tax	 17,753	 16,274	 19,243
Other Payments	•		
Total Payments	85,881	84,216	88,780
Receipts			
Appropriation			
Cluster Grant Revenue	101,318	98,732	104,191
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,229	1,127	2,592
Retained Taxes, Fees and Fines	(21)	(21)	(21)
Interest Received	296	296	301
Grants and Contributions	3,900	3,722	3,974
Other Receipts	710	1,510	710
Total Receipts	108,431	105,366	111,748
Net Cash Flows From Operating Activities	22,550	21,150	22,967
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(14,480)	(14,480)	(17,558)
Proceeds from Sale of Investments	(300)		1,317
Purchases of Investments	(17)	(317)	(300)
Advances Repayments Received			
Advances made			
Other Investing	(6,204)	(5,304)	(5,554)
Net Cash Flows From Investing Activities	(21,001)	(20,101)	(22,095)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	1,549	1,049	872
Opening Cash and Cash Equivalents	2,780	2,780	3,829
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	4,329	3,829	4,701

Audit Office of New South Wales

	2020	-21	2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	41,015	39,484	41,505	
Personnel Services Expenses				
Other Operating Expenses	18,103	21,113	20,927	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	3,113	2,932	2,933	
Finance Costs	274	255	249	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	62,505	63,785	65,613	
Revenue				
Appropriation Revenue	(0)		0	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities				
Transfers to the Crown Entity				
Sales of Goods and Services	62,994	64,849	64,217	
Grants and Contributions				
Investment Revenue	149	18	50	
Retained Taxes, Fees and Fines				
Other Revenue	211	387	387	
Total Revenue	63,354	65,254	64,654	
Gain/(Loss) on Disposal of Non Current Assets		33		
Other Gains/(Losses)				
Net Result	849	1,503	(959)	

	2020	-21	2021-22	
	Budget	Revised	Budget	
Appendix	\$000	\$000	\$000	
Assets Current Acceto				
Current Assets Cash Assets	9,214	10 605	10.010	
Taxes Receivable	9,214	10,605	10,019	
Receivables	6,306	5,962	5,962	
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets Other	 10,628			
Assets Held For Sale	10,020	10,628	10,688	
Total Current Assets	26,147	27,195	26,669	
Non Current Assets	20,141	21,100	20,000	
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment - Land and Building				
Plant and Equipment	3,858	 3,921	4,109	
Infrastructure Systems			.,	
Investment Properties				
Right of Use Assets	12,276	12,276	10,758	
Intangibles	2,753	1,624	1,654	
Other Assets	695	695	695	
Total Non Current Assets	19,582	18,516	17,216	
Total Assets	45,729	45,710	43,884	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	2,932	2,259	2,822	
Contract Liabilities Other Financial Liabilities at Fair Value	•••			
Borrowings	 1,042	 1,500	 1,530	
Provisions	13,123	13,123	13,123	
Other	257	257	257	
Liabilities Associated with Assets Held for Sale	0	0	0	
Total Current Liabilities	17,355	17,139	17,732	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value Borrowings	 11,964	 11,506	 10,036	
Provisions	64,731	64,732	64,742	
Other				
Total Non Current Liabilities	76,695	76,238	74,778	
Total Liabilities	94,050	93,377	92,510	
Net Assets	(48,320)	(47,667)	(48,626)	
Equity				
Accumulated Funds	(48,320)	(47,667)	(48,626)	
Reserves				
Capital Equity				
Total Equity	(48,320)	(47,667)	(48,626)	

	2020-	21	2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments		~~ ~~ ~		
Employee Related	41,015	39,485	41,505	
Personnel Services				
Grants and Subsidies Finance Costs	 255	 255	 230	
Equivalent Income Tax	200		230	
Other Payments	17,688	 21,230	 20,014	
Total Payments	58,958	60,970	61,749	
-	30,330	00,370	01,743	
Receipts	(0)		0	
Appropriation Cluster Grant Revenue	(0)		0	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	62,994	64,849	64,217	
Retained Taxes, Fees and Fines			- ,	
Interest Received	149	18	50	
Grants and Contributions				
Other Receipts	211	386	387	
Total Receipts	63,354	65,253	64,654	
Net Cash Flows From Operating Activities	4,396	4,283	2,905	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment		33		
Purchases of Property, Plant and Equipment	(120)		(1,110)	
Proceeds from Sale of Investments				
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing	(2,100)	(750)	(1,110)	
Net Cash Flows From Investing Activities	(2,220)	(717)	(2,220)	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances				
Repayment of Borrowings and Advances	(1,188)	(1,187)	(1,271)	
Dividends Paid				
Other Financing				
Capital Appropriation - Equity Appropriation				
Cash Equity Injection to For-Profit Entities				
Net Cash Flows From Financing Activities	(1,188)	(1,187)	(1,271)	
Net Increase/(Decrease) in Cash	988	2,379	(586)	
Opening Cash and Cash Equivalents	8,225	8,225	10,605	
Reclassification of Cash Equivalents				
Cash transferred in (out) as a Result of Administrative Restructuring				
Closing Cash and Cash Equivalents	9,214	10,605	10,019	

Independent Commission Against Corruption

	2020-21		2021-22	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Expenses Excluding Losses				
Operating Expenses -				
Employee Related	19,747	18,517	20,626	
Personnel Services Expenses				
Other Operating Expenses	6,835	6,286	7,062	
Grants and Subsidies				
Appropriation Expense				
Depreciation and Amortisation	4,002	2,560	2,864	
Finance Costs	295	274	242	
Other Expenses				
TOTAL EXPENSES EXCLUDING LOSSES	30,879	27,637	30,795	
Revenue				
Appropriation Revenue	30,814	29,751	31,873	
Cluster Grant Revenue				
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	314	525	486	
Transfers to the Crown Entity				
Sales of Goods and Services				
Grants and Contributions				
Investment Revenue				
Retained Taxes, Fees and Fines				
Other Revenue	26	3	27	
Total Revenue	31,154	30,279	32,386	
Gain/(Loss) on Disposal of Non Current Assets				
Other Gains/(Losses)				
Net Result	275	2,642	1,591	

Balance Sheet	2020·	-21	2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets	\$UUU	\$UUU	ФООО
Current Assets			
Cash Assets	2,820	3,005	4,187
Taxes Receivable			
Receivables	955	1,248	1,248
Contract Assets			
Financial Assets at Fair Value Other Financial Assets			
Other Financial Assets Other			
Assets Held For Sale			
Total Current Assets	3,775	4,253	5,435
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	2,539	 1,891	2,348
Infrastructure Systems	2,000		2,010
Investment Properties			
Right of Use Assets	19,076	11,194	9,074
Intangibles	766	411	625
Other Assets	0	0	0
Total Non Current Assets	22,381	13,496	12,047
Total Assets	26,156	17,748	17,481
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	514	257	457
Contract Liabilities Other Financial Liabilities at Fair Value			
Borrowings	 3,164	 1 976	2 058
Provisions	1,171	1,976 1,849	2,058 1,849
Other			1,010
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,849	4,082	4,364
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	18,799	9,355	7,215
Provisions Other	2,540	1,225	1,225
Total Non Current Liabilities	21,339	10,580	8,440
Total Liabilities	26,187	14,662	12,804
Net Assets	(31)	3,087	4,678
Equity			
Accumulated Funds	(31)	3,087	4,678
Reserves			
Capital Equity			
Total Equity	(31)	3,087	4,678

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	19,433	18,582	20,140
Personnel Services			
Grants and Subsidies			
Finance Costs	295	274	242
Equivalent Income Tax	 6,835	 6,806	 6,862
Other Payments			
Total Payments	26,563	25,661	27,245
Receipts	00.044	00 754	04.070
Appropriation	30,814	29,751	31,873
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines		 20	
Interest Received		38	
Grants and Contributions	 26	(58)	 27
Other Receipts	-		
Total Receipts	30,840	29,731	31,900
Net Cash Flows From Operating Activities	4,277	4,070	4,655
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(1,145)	(1,044)	(892)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	571	38	(523)
Net Cash Flows From Investing Activities	(574)	(1,006)	(1,415)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,800)	(1,976)	(2,058)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,800)	(1,976)	(2,058)
Net Increase/(Decrease) in Cash	903	1,088	1,182
Opening Cash and Cash Equivalents	1,917	1,917	3,005
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	2,820	3,005	4,187

Law Enforcement Conduct Commission

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,939	17,410	17,998
Personnel Services Expenses			
Other Operating Expenses	2,288	2,464	1,896
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,236	3,328	3,255
Finance Costs	139	139	101
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	23,602	23,341	23,249
Revenue			
Appropriation Revenue	22,736	22,417	22,766
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	645	621	661
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions		9	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	97	50	56
Total Revenue	23,477	23,097	23,483
Gain/(Loss) on Disposal of Non Current Assets	15	50	15
Other Gains/(Losses)		(28)	
Net Result	(110)	(222)	249

Balance Sheet	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	432	423	588
Taxes Receivable Receivables	 1,311	 1,311	 1,261
Contract Assets			1,201
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale Total Current Assets	1,743	1,734	1,849
	1,743	1,734	1,049
Non Current Assets Taxes Receivable			
Contract Assets			
Receivables	47	47	47
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building	879	785	724
Plant and Equipment	1,808	1,907	2,017
Infrastructure Systems			2,011
Investment Properties			
Right of Use Assets	5,692	5,670	3,586
Intangibles	1,253	1,143	1,123
Other Assets			
Total Non Current Assets	9,679	9,552	7,497
Total Assets	11,422	11,286	9,346
Liabilities			
Current Liabilities			
Taxes Payable Payables	 262	 262	 262
Contract Liabilities	202		202
Other Financial Liabilities at Fair Value			
Borrowings	2,071	2,067	2,094
Provisions	1,935	1,935	1,935
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,268	4,264	4,291
Non Current Liabilities			
Taxes Payable Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	4,476	4,472	2,256
Provisions	658	658	658
Other			
Total Non Current Liabilities	5,134	5,130	2,914
Total Liabilities	9,402	9,394	7,205
Net Assets	2,020	1,892	2,141
Equity			
Accumulated Funds	2,020	1,892	2,141
Reserves			
Capital Equity			
Total Equity	2,020	1,892	2,141

Cash Flow Statement	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,294	16,789	17,336
Personnel Services			
Grants and Subsidies			
Finance Costs	139	139	101
Equivalent Income Tax	 2,213	 2 090	 1,846
Other Payments	,	2,989	
Total Payments	19,646	19,917	19,283
Receipts			
Appropriation	22,736	22,417	22,766
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	97	650	56
Total Receipts	22,832	23,067	22,822
Net Cash Flows From Operating Activities	3,186	3,150	3,539
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	50	15
Purchases of Property, Plant and Equipment	(700)	(700)	(1,100)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(500)	(500)	(100)
Net Cash Flows From Investing Activities	(1,185)	(1,150)	(1,185)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,123)	(2,131)	(2,189)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,123)	(2,131)	(2,189)
Net Increase/(Decrease) in Cash	(122)	(131)	165
Opening Cash and Cash Equivalents	554	554	423
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	432	423	588

New South Wales Electoral Commission

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,244	36,116	96,124
Personnel Services Expenses			
Other Operating Expenses	14,780	11,714	14,451
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	8,424	8,626	6,266
Finance Costs	1,627	928	1,583
Other Expenses	47,786	23,917	66,122
TOTAL EXPENSES EXCLUDING LOSSES	156,861	81,301	184,546
Revenue			
Appropriation Revenue	161,916	82,780	193,416
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	525	525	533
Transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sales of Goods and Services	3,015	515	3,875
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	43,129	2,012	41,309
Total Revenue	164,614	83,931	197,926
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(500)	
Net Result	7,753	2,130	13,380

Budget Revised Budget Solo \$000 \$000 \$000 Assets Cash Assets 5.587 4.686 5.727 Taxes Receivable 8.283 2.301 2.201 Contract Assets 8.283 2.301 2.201 Contract Assets 8.283 2.301 2.201 Contract Assets 90 90 90 Other Financial Assets at Fair Value Other Financial Assets 13.663 8.981 10.022 Non Current Assets 13.663 8.981 10.022 Non Current Assets Taxes Receivable Contract Assets Financial Assets at Fair Value Equity Investments Taxes Receivable Total Assets Total and	Balance Sneet	2020	-21	2021-22
Assets Cash Assets 5.587 4.686 5.727 Taxes Receivable 5.587 4.686 5.727 Receivables 8.223 2.301 2.301 Contrart Assets 3 1.901 90 90 Financial Assets at Fair Value Other Other Financial Assets 13.963 6.981 10.022 Non Current Assets 13.963 6.981 10.022 Non Current Assets Taxes Receivable Non Current Assets Financial Assets at Fair Value		Budget	Revised	Budget
Current Assets 5,587 4,686 5,727 Taxes Receivable 8,283 2,001 2,301 Receivables 8,283 2,001 2,301 Inventories 90 90 90 Financial Assets at Fair Value Other Other Sates Total Current Assets Total Current Assets Total Current Assets Taxes Receivable Contract Assets Flaid Total Sates at Fair Value Equity Investments Proprity, Plant and Equipment	Assets	\$000	\$000	\$000
Cash Assets 5.847 4.686 5.727 Receivables 8.283 2.301 2.301 Contract Assets 3 1.901 1.901 Iventories 3 1.901 1.901 Contract Assets at Fair Value Other Financial Assets Non Current Assets 13.963 6.981 10.022 Non Current Assets Tass Receivable Contract Assets Tass Receivable Tass Receivable Tass Receivable				
Taxes Receivable 8.283 2.301 2.301 Receivables 8.283 2.301 2.301 Contract Assets 90 90 90 Other Financial Assets at Fair Value Other Financial Assets Total Current Assets Taxes Receivable Contract Assets Taxes Receivable		5 587	4 686	5 727
Receivables 8,283 2,301 1,901 Contract Assets 3 1,901 1,901 Invertorines 90 90 90 Other Financial Assets at Fair Value Other Assets Hed For Sale Non Current Assets 13,963 6,981 10,022 Non Current Assets Fraces/Raceivable Contract Assets Francial Assets at Fair Value Francial Assets at Fair Value				5,727
Inventories 90 90 90 90 90 Financial Assets at Fair Value				2,301
Financial Assets I Fair Value	Contract Assets	3	1,901	1,901
Other Financial Assets		90	90	90
Other 3 3 Assets Held For Sale Total Current Assets 13,663 8,981 10,022 Non Current Assets Taxes Receivable Inventories Financial Assets at Fair Value				
Assets Held For Sale				
Total Current Assets 13,963 8,981 10,022 Non Current Assets				
Non Current Assets				
Taxes Receivable Contract Assets Receivables Inventories Financial Assets at Fair Value Financial Assets Faint and Equipment - Land and Building Plant and Equipment of the Assets 30.393 31.275 28.009 Intrastructure Systems .		13,303	0,901	10,022
Contract Assets Receivables Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment - Land and Building Plant and Equipment 2,759 686 9,867 Intrastructure Systems Investment Properties Intrastructure Systems Right of Use Assets 30,039 31,275 28,009 Other Assets 27,156 23,135 27,868 Other Assets 27,156 23,135 27,868 Other Assets 74,817 64,087 75,766 Liabilities Taxes Payable Borrowings 2,489 2,489				
Receivables Inventories Financial Assets at Fair Value Equity Investments Property, Plant and Equipment -				
Financial Assets at Fair Value				
Equity Investments	Inventories			
Property, Plant and Equipment - Land and Building	Financial Assets at Fair Value			
Land and Building				
Plant and Equipment 2,759 696 9,867 Infrastructure Systems Right of Use Assets 30,939 31,275 28,009 Intangibles 27,156 23,135 27,868 Other Assets Total Non Current Assets 60,854 55,106 65,744 Total Assets 74,817 64,087 75,766 Liabilities Taxes Payable Contract Liabilities 3,382 2,382 2,382 2,382 Contract Liabilities Borrowings 2,489 2,489 2,658 Provisions 3,842 3,				
Infrastructure Systems				
Investment Properties				
Right of Use Assets 30,939 31,275 28,009 Intangibles 27,156 23,135 27,868 Other Assets 60,854 55,106 65,744 Total Non Current Assets 60,854 55,106 65,744 Total Assets 74,817 64,087 75,766 Liabilities Taxes Payable Payables 3,382 2,382 C,382 C,382 Contract Liabilities at Fair Value Borrowings 2,489 <td></td> <td></td> <td></td> <td></td>				
Intangibles 27,156 23,135 27,868 Other Assets 60,854 55,106 65,744 Total Non Current Assets 60,854 55,106 65,744 Total Assets 74,817 64,087 75,766 Liabilities Current Liabilities Payables Other Financial Liabilities at Fair Value Borrowings 2,489 2,489 2,489 2,489 2,482 3,845				
Other Assets <t< td=""><td></td><td></td><td></td><td></td></t<>				
Total Assets 74,817 64,087 75,766 Liabilities Current Liabilities		,		
Liabilities Current Liabilities Taxes Payable <t< td=""><td>Total Non Current Assets</td><td>60,854</td><td>55,106</td><td>65,744</td></t<>	Total Non Current Assets	60,854	55,106	65,744
Current Liabilities	Total Assets	74,817	64,087	75,766
Taxes Payable Payables 3,382 2,382 2,382 2,382 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 2,489 2,489 2,489 2,658 Provisions 3,842 3,853 3,353 3,353 3,353 3,353 3,353	Liabilities			
Payables 3,382 2,382 2,382 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 2,489 2,489 2,489 2,688 Provisions 3,842 3,842 3,842 3,842 Other 5,992 1,901 1,901 Liabilities Associated with Assets Held for Sale Total Current Liabilities 15,706 10,614 10,783 Non Current Liabilities Taxes Payables Contract Liabilities Borrowings 36,350 36,353 34,465 Provisions 648 648 648 Other Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 2,489 2,489 2,489 2,489 2,489 Provisions 3,842 3,842 3,842 3,842 3,842 Other 5,992 1,901 1,901 1,901 Liabilities Associated with Assets Held for Sale Total Current Liabilities 15,706 10,614 10,783 Non Current Liabilities Taxes Payable Contract Liabilities Borrowings 36,350 36,335 34,465 Provisions 648 648 648 Other Total Non Current Liabilities 36,998 36,983 35,113				
Other Financial Liabilities at Fair Value		3,382	2,382	2,382
Borrowings 2,489 2,489 2,489 2,688 Provisions 3,842 3,842 3,842 3,842 3,842 Other 5,992 1,901 1,901 1,901 Liabilities Associated with Assets Held for Sale Total Current Liabilities 15,706 10,614 10,783 Non Current Liabilities Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 36,350 36,335 34,465 Provisions 648 648 648 Other Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,87				
Provisions 3,842 3,853 3,635 3,635				
Other 5,992 1,901 1,901 Liabilities Associated with Assets Held for Sale Total Current Liabilities 15,706 10,614 10,783 Non Current Liabilities Taxes Payable Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 36,350 36,353 34,465 648				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities 15,706 10,614 10,783 Non Current Liabilities		-,		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 36,350 36,335 34,465 Provisions 648 648 648 648 648 Other Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,870 Accumulated Funds 22,113 16,490 29,870 Capital Equity		15,706		10,783
Payables	Non Current Liabilities			
Contract Liabilities	Taxes Payable			
Other Financial Liabilities at Fair Value	•			
Borrowings 36,350 36,335 34,465 Provisions 648 648 648 Other Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,870 Reserves Capital Equity				
Provisions 648 648 648 648 Other				
Other Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,870 Equity 22,113 16,490 29,870 Reserves Capital Equity				
Total Non Current Liabilities 36,998 36,983 35,113 Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,870 Equity 22,113 16,490 29,870 Reserves Capital Equity		648		
Total Liabilities 52,704 47,597 45,896 Net Assets 22,113 16,490 29,870 Equity 22,113 16,490 29,870 Accumulated Funds 22,113 16,490 29,870 Reserves Capital Equity		36 998		
Net Assets 22,113 16,490 29,870 Equity Accumulated Funds 22,113 16,490 29,870 Reserves Capital Equity				
Equity 22,113 16,490 29,870 Accumulated Funds 22,113 16,490 29,870 Reserves Capital Equity				
Accumulated Funds 22,113 16,490 29,870 Reserves Capital Equity		22,113	10,490	۷۶,۵۱۷
Reserves Capital Equity		22,113	16,490	29,870
Capital Equity				
Total Equity 22.113 16.490 29.870	Capital Equity	<u></u>		
	Total Equity	22,113	16,490	29,870

	2020	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	83,718	35,591	95,591
Personnel Services			
Grants and Subsidies			
Finance Costs	1,627	898	1,583
Equivalent Income Tax	 65,174	 34,714	 80 573
Other Payments			80,573
Total Payments	150,519	71,203	177,747
Receipts	101.010	00 700	400 440
Appropriation	161,916	82,780	193,416
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sale of Goods and Services	3,015	(890)	3,875
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions Other Receipts	 45,737	 1,509	
			41,309
Total Receipts	166,696	81,497	197,393
Net Cash Flows From Operating Activities	16,177	10,294	19,646
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(2,115)	(653)	(9,082)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(9,249)	(5,728)	(7,822)
Net Cash Flows From Investing Activities	(11,364)	(6,382)	(16,904)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(3,327)	(3,327)	(1,701)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(3,327)	(3,327)	(1,701)
Net Increase/(Decrease) in Cash	1,486	585	1,041
Opening Cash and Cash Equivalents	4,101	4,101	4,686
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	5,587	4,686	5,727

Ombudsman's Office

	2020	-21	2021-22
	Budget	udget Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,210	17,669	21,516
Personnel Services Expenses			
Other Operating Expenses	5,519	4,781	2,877
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	958	3,703	3,968
Finance Costs	22	234	185
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	27,709	26,387	28,546
Revenue			
Appropriation Revenue	26,457	26,005	25,886
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	883	648	969
Transfers to the Crown Entity			
Sales of Goods and Services	576	357	567
Grants and Contributions		57	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	(0)		0
Total Revenue	27,916	27,067	27,422
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	207	680	(1,124)

	2020	-21	2021-22
	Budget \$000	Revised	Budget \$000
Assets	\$000	\$000	\$000
Current Assets			
Cash Assets	865	1,533	866
Taxes Receivable		1,000	000
Receivables	906	907	907
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	1,771	2,440	1,773
Non Current Assets			
Taxes Receivable			
Contract Assets			
Receivables			
Inventories Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	 1,910	 2,354	 2,241
Infrastructure Systems	1,010	2,001	2,211
Investment Properties			
Right of Use Assets	 11,452	 8,684	5,938
Intangibles	1,713	1,271	946
Other Assets			
Total Non Current Assets	15,075	12,308	9,124
Total Assets	16,846	14,748	10,897
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,262	1,263	1,263
Contract Liabilities	0	·	·
Other Financial Liabilities at Fair Value			
Borrowings	2,551	2,739	2,939
Provisions	1,790	1,790	1,790
Other	0		
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	5,604	5,792	5,992
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	9,652	6,893	3,954
Provisions	1,011	1,011	1,023
Other			
Total Non Current Liabilities	10,663	7,904	4,977
Total Liabilities	16,267	13,696	10,969
Net Assets	579	1,052	(72)
Equity	E70	1 050	(70)
Accumulated Funds Reserves	579	1,052	(72)
Capital Equity			
	579	1 052	(72)
Total Equity	579	1,052	(72)

	2020-	-21	2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,232	16,926	20,547
Personnel Services			
Grants and Subsidies			
Finance Costs		221	168
Equivalent Income Tax			
Other Payments	5,532	5,650	2,882
Total Payments	25,764	22,796	23,597
Receipts			
Appropriation	26,457	26,005	25,886
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	576	356	567
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		57	
Other Receipts	(0)	864	0
Total Receipts	27,033	27,283	26,453
Net Cash Flows From Operating Activities	1,269	4,487	2,856
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(210)	(528)	(694)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,105)	(787)	(90)
Net Cash Flows From Investing Activities	(1,315)	(1,315)	(784)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(2,549)	(2,739)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(2,549)	(2,739)
Net Increase/(Decrease) in Cash	(46)	623	(667)
Opening Cash and Cash Equivalents	911	911	1,533
Reclassification of Cash Equivalents			
Cash transferred in (out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	865	1,533	866

Public Service Commission

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,357	21,176	20,895
Personnel Services Expenses			
Other Operating Expenses	17,879	16,839	14,407
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,342	1,976	2,235
Finance Costs	41	41	25
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	41,619	40,033	37,562
Revenue			
Appropriation Revenue	33,607	32,226	32,439
Cluster Grant Revenue			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	387	387	460
Transfers to the Crown Entity			
Sales of Goods and Services	3,005	3,144	1,615
Grants and Contributions	2,616	4,253	1,599
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	90	178	(0)
Total Revenue	39,705	40,188	36,113
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(1,914)	155	(1,449)

Balance Sheet	2020-	-21	2021-22	
	Budget \$000	Revised \$000	Budget \$000	
Assets	<i>Q</i> OOO	ŶŨŨŨ	<i>Q</i> UUU	
Current Assets				
Cash Assets	4,816	5,556	4,811	
Taxes Receivable				
Receivables	1,575	294	294	
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets Other				
Assets Held For Sale				
Total Current Assets	6,391	5,850	5,105	
Non Current Assets				
Taxes Receivable				
Contract Assets				
Receivables				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	1,645	1,907	1,047	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	2,309	2,139 77	1,074	
Intangibles Other Assets	65		37	
Total Non Current Assets	4,019	4,123	2,158	
Total Assets	10,410	9,973	7,263	
Liabilities	-, -	-,	,	
Current Liabilities				
Taxes Payable				
Payables	 3,190	 784	 784	
Contract Liabilities	0,100			
Other Financial Liabilities at Fair Value				
Borrowings	2,342	1,071	1,172	
Provisions	2,851	2,851	2,851	
Other	92			
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	8,475	4,707	4,808	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	11	1,365	3	
Provisions	362	362	362	
Other	92			
Total Non Current Liabilities	465	1,727	365	
Total Liabilities	8,940	6,434	5,173	
Net Assets	1,470	3,539	2,090	
Equity Accumulated Funds	1,470	3,539	2,090	
Reserves			2,000	
Capital Equity				
Total Equity	1,470	3,539	2,090	
· ····· =quity	1,470	0,000	2,030	

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,970	20,789	20,435
Personnel Services			
Grants and Subsidies			
Finance Costs	41	41	25
Equivalent Income Tax	 17 970		
Other Payments	17,879	18,544	14,407
Total Payments	38,890	39,375	34,867
Receipts			
Appropriation	33,607	32,226	32,439
Cluster Grant Revenue			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,005	3,144	1,615
Retained Taxes, Fees and Fines Interest Received			
Grants and Contributions	 2,616	4,253	 1,599
Other Receipts	2,010	4,255	(0)
Total Receipts	39,229	40,381	35,653
	338		786
Net Cash Flows From Operating Activities	330	1,007	700
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(070)		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(278)	(278)	(270)
Proceeds from Sale of investments Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(278)	(278)	(270)
	(270)	(270)	(270)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances Dividends Paid	(1,204)	(1,133)	(1,261)
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(1,204)	(1,133)	(1,261)
Net Increase/(Decrease) in Cash	(1,144)	(405)	(745)
Opening Cash and Cash Equivalents	5,960	5,960	5,556
Reclassification of Cash Equivalents	5,500		0,000
Cash transferred in (out) as a Result of Administrative Restructuring			
	4.046	5 556	
Closing Cash and Cash Equivalents	4,816	5,556	4,811