

5. PREMIER AND CABINET CLUSTER

5.1 Agency Expense Summary

Premier and Cabinet cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Department of Premier and Cabinet	825.5	828.2	0.3	168.3	324.4	92.7
Cluster Grants	1,650.1	2,622.2	58.9
Total Principal Agency	2,475.7	3,450.5	39.4	168.3	324.4	92.7
Cluster Agencies						
Greater Sydney Commission	24.6	25.1	1.9	0.1	0.4	575.9
Infrastructure NSW	375.4	501.6	33.6	111.4	583.4	423.4
Investment NSW ^(b)	59.1	402.4	580.9	2.5	13.7	450.5
Parliamentary Counsel's Office	11.9	11.4	(4.1)	0.4	0.8	103.4
Resilience NSW ^(c)	900.0	777.4	(13.6)	1.1	11.7	N/A
Art Gallery of New South Wales	56.9	63.8	12.1	116.0	158.4	36.5
Australian Museum	53.8	61.6	14.6	29.0	20.5	(29.5)
Historic Houses Trust of New South Wales	26.4	28.7	8.9	8.3	4.8	(41.7)
Museum of Applied Arts and Sciences	64.6	69.6	7.8	7.2	4.0	(45.2)
State Archives and Records Authority of New South Wales	30.9	33.9	9.6	16.8	9.9	(41.4)
State Library of New South Wales	99.1	104.0	5.0	19.8	23.1	16.8
Agencies transferred from the Treasury Cluster (GG)						
Destination NSW ^(d)	192.8	373.0	93.5	0.2	0.3	108.1
Western Parkland City Authority ^(d)	23.1	73.4	217.5	8.4	76.1	808.3
Total Cluster Agencies	1,918.6	2,526.1	31.7	321.2	907.0	182.4
Independent and Special Offices						
Audit Office of New South Wales	63.8	65.6	2.9	0.8	2.2	196.0
Independent Commission Against Corruption	27.6	30.8	11.4	0.9	1.4	49.0
Law Enforcement Conduct Commission	23.3	23.2	(0.4)	1.2	1.2	...
New South Wales Electoral Commission	81.3	184.5	127.0	6.4	16.9	164.9
Ombudsman's Office	26.4	28.5	8.2	1.3	0.8	(40.4)
Public Service Commission	40.0	37.6	(6.2)	0.3	0.3	(2.9)
Total Independent and Special Offices	262.5	370.3	41.1	10.9	22.8	109.6

(a) This table shows expenses on an uneliminated basis.

(b) Investment NSW was established on 29 March 2021. 2020-21 revised figures reflect three months of operations only.

(c) Expense variation has been driven by the significant Government commitment in 2020-21 to respond and support communities following the 2019-20 summer bushfires.

(d) Western Parkland City Authority and Destination NSW transferred from the Treasury Cluster to the Premier and Cabinet cluster, effective 29 March 2021 per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021*.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.2 Financial Statements

Department of Premier and Cabinet

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	222,133	223,438	227,286
Personnel Services Expenses
Other Operating Expenses	94,697	90,628	108,112
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Appropriation Expense	(0)
Depreciation and Amortisation	34,706	26,334	34,246
Finance Costs	3,083	6,196	5,752
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,185,694	2,475,654	3,450,469
Revenue			
Appropriation Revenue	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,579	3,186	4,352
Transfers to the Crown Entity
Sales of Goods and Services	45,360	36,315	44,035
Grants and Contributions	264,541	202,395	90,011
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	3,556	1,243	7,675
Total Revenue	3,659,337	2,594,496	3,906,171
Gain/(Loss) on Disposal of Non Current Assets	(195,000)
Other Gains/(Losses)	(44,000)	...	(44,000)
Net Result	429,643	118,842	216,702

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	46,429	48,205	156,149
Taxes Receivable
Receivables	32,082	44,716	44,659
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	78,511	92,921	200,808
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	46	46	103
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,290,938	943,453	1,057,609
Plant and Equipment	38,731	45,550	40,311
Infrastructure Systems
Investment Properties
Right of Use Assets	182,500	183,237	169,164
Intangibles	2,998	2,183	3,388
Other Assets
Total Non Current Assets	1,515,213	1,174,469	1,270,575
Total Assets	1,593,723	1,267,390	1,471,383
Liabilities			
Current Liabilities			
Taxes Payable
Payables	82,423	63,971	62,738
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	14,719	14,719	15,765
Provisions	25,501	12,110	12,110
Other	1,904	1,904	1,904
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	124,547	92,704	92,518
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	232,063	236,097	224,965
Provisions	5,678	7,221	7,306
Other	9,450	9,450	7,974
Total Non Current Liabilities	247,191	252,768	240,245
Total Liabilities	371,738	345,472	332,763
Net Assets	1,221,986	921,918	1,138,620
Equity			
Accumulated Funds	1,177,631	877,563	1,094,265
Reserves	44,355	44,355	44,355
Capital Equity
Total Equity	1,221,986	921,918	1,138,620

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$'000	\$'000	\$'000
Cash Flows From Operating Activities			
Payments			
Employee Related	218,554	232,353	222,935
Personnel Services
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Finance Costs	3,047	6,160	5,716
Equivalent Income Tax
Other Payments	108,134	114,211	110,163
Total Payments	3,160,811	2,481,781	3,413,886
Receipts			
Appropriation	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,360	36,315	44,035
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	263,945	201,799	89,403
Other Receipts	14,220	1,951	7,675
Total Receipts	3,665,826	2,591,422	3,901,211
Net Cash Flows From Operating Activities	505,015	109,641	487,325
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(503,295)	(124,329)	(364,543)
Proceeds from Sale of Investments	32,300
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,503)	...	(3,503)
Net Cash Flows From Investing Activities	(472,498)	(124,329)	(368,046)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(58,731)	(9,750)	(11,335)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(58,731)	(9,750)	(11,335)
Net Increase/(Decrease) in Cash	(26,214)	(24,438)	107,944
Opening Cash and Cash Equivalents	72,643	72,643	48,205
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	46,429	48,205	156,149

Greater Sydney Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,382	7,707	13,554
Personnel Services Expenses
Other Operating Expenses	13,037	16,153	10,969
Grants and Subsidies	61,583
Appropriation Expense
Depreciation and Amortisation	618	756	570
Finance Costs	16	12	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	88,636	24,628	25,097
Revenue			
Appropriation Revenue
Cluster Grant Revenue	84,747	21,179	25,394
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	30	60	136
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	3,224	1,159	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	1,597	...
Total Revenue	88,001	23,995	25,529
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(635)	(633)	432

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	652	733	766
Taxes Receivable
Receivables	733	739	744
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,384	1,472	1,510
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	227	146	316
Infrastructure Systems
Investment Properties
Right of Use Assets	393	398	8
Intangibles	12	9	9
Other Assets
Total Non Current Assets	631	552	332
Total Assets	2,016	2,024	1,842
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,776	2,805	2,777
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	590	585	(0)
Provisions	667	681	681
Other	136	136	136
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,170	4,207	3,594
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	0	4	4
Provisions	39	38	38
Other
Total Non Current Liabilities	39	42	42
Total Liabilities	4,209	4,249	3,635
Net Assets	(2,193)	(2,225)	(1,793)
Equity			
Accumulated Funds	(2,193)	(2,225)	(1,793)
Reserves
Capital Equity
Total Equity	(2,193)	(2,225)	(1,793)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,352	7,648	13,419
Personnel Services
Grants and Subsidies	61,583
Finance Costs	16	12	4
Equivalent Income Tax
Other Payments	13,018	16,132	10,997
Total Payments	87,969	23,792	24,420
Receipts			
Appropriation
Cluster Grant Revenue	84,747	21,179	25,394
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(0)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,224	1,159	...
Other Receipts	...	1,597	...
Total Receipts	87,971	23,935	25,394
Net Cash Flows From Operating Activities	2	143	974
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(59)	(400)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(59)	(400)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(564)	(565)	(541)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(564)	(565)	(541)
Net Increase/(Decrease) in Cash	(562)	(481)	33
Opening Cash and Cash Equivalents	1,214	1,214	733
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	652	733	766

Infrastructure NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	36,088	30,908	37,791
Personnel Services Expenses
Other Operating Expenses	423,101	280,905	414,281
Grants and Subsidies	83,947	33,945	24,128
Appropriation Expense
Depreciation and Amortisation	15,548	15,548	13,002
Finance Costs	20,745	14,087	12,365
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	579,429	375,393	501,568
Revenue			
Appropriation Revenue
Cluster Grant Revenue	582,981	515,631	625,193
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	92	92	93
Transfers to the Crown Entity
Sales of Goods and Services	354,392	246,255	337,308
Grants and Contributions	60,925	38,825	18,272
Investment Revenue	22,218	19,807	12,939
Retained Taxes, Fees and Fines	(39,105)	(39,105)	...
Other Revenue	3,395	2,252	3,664
Total Revenue	984,899	783,758	997,469
Gain/(Loss) on Disposal of Non Current Assets	...	(70,343)	(26,937)
Other Gains/(Losses)	26,937
Net Result	405,470	338,022	495,901

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	164,185	185,884	111,109
Taxes Receivable
Receivables	234,619	271,318	279,792
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	9,399	26,667	0
Total Current Assets	408,203	483,869	390,900
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	450,724	304,413	324,194
Inventories	141,812	552,924	552,924
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	227,837	239,103	242,367
Plant and Equipment	122,130	80,153	340,092
Infrastructure Systems	811,547	369,745	680,702
Investment Properties
Right of Use Assets	4,965	4,965	4,130
Intangibles	137	141	137
Other Assets
Total Non Current Assets	1,759,152	1,551,444	2,144,546
Total Assets	2,167,355	2,035,313	2,535,446
Liabilities			
Current Liabilities			
Taxes Payable
Payables	137,155	137,155	86,368
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	400,946	400,946	401,246
Provisions	8,269	8,269	11,219
Other	167,546	180,438	165,446
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	713,917	726,809	664,280
Non Current Liabilities			
Taxes Payable
Payables	49,756
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	385,669	321,924	388,686
Provisions	308	308	308
Other	187,099	219,267	219,267
Total Non Current Liabilities	622,832	541,499	608,261
Total Liabilities	1,336,748	1,268,308	1,272,541
Net Assets	830,606	767,005	1,262,906
Equity			
Accumulated Funds	792,887	729,286	1,225,187
Reserves	37,719	37,719	37,719
Capital Equity
Total Equity	830,606	767,005	1,262,906

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	35,997	30,817	37,698
Personnel Services
Grants and Subsidies	83,947	33,945	24,128
Finance Costs	20,745	14,087	12,365
Equivalent Income Tax
Other Payments	430,988	745,812	463,922
Total Payments	571,676	824,660	538,113
Receipts			
Appropriation
Cluster Grant Revenue	582,981	515,631	625,193
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(39,105)	(39,105)	...
Sale of Goods and Services	354,392	278,424	337,308
Retained Taxes, Fees and Fines
Interest Received	1,123	49	49
Grants and Contributions	60,925	38,825	18,272
Other Receipts	13,209	12,066	6,529
Total Receipts	973,526	805,891	987,350
Net Cash Flows From Operating Activities	401,850	(18,769)	449,237
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	22,886	...
Purchases of Property, Plant and Equipment	(603,320)	(107,718)	(587,299)
Proceeds from Sale of Investments
Purchases of Investments	(31,272)	(30,806)	(6,580)
Advances Repayments Received
Advances made
Other Investing	(141)	(141)	...
Net Cash Flows From Investing Activities	(634,733)	(115,779)	(593,879)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	86,971	10,336	79,393
Repayment of Borrowings and Advances	(3,318)	(3,318)	(9,527)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	83,653	7,018	69,866
Net Increase/(Decrease) in Cash	(149,230)	(127,531)	(74,776)
Opening Cash and Cash Equivalents	313,667	313,667	185,884
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(252)	(252)	...
Closing Cash and Cash Equivalents	164,185	185,884	111,109

Investment NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	18,399	86,701
Personnel Services Expenses
Other Operating Expenses	...	22,433	48,043
Grants and Subsidies	...	16,069	255,531
Appropriation Expense
Depreciation and Amortisation	...	2,108	11,222
Finance Costs	...	97	939
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	59,106	402,436
Revenue			
Appropriation Revenue
Cluster Grant Revenue	...	42,283	374,682
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	628	1,543
Transfers to the Crown Entity
Sales of Goods and Services	...	8,981	30,117
Grants and Contributions	13,032
Investment Revenue	(12,961)
Retained Taxes, Fees and Fines
Other Revenue	...	190	364
Total Revenue	...	52,082	406,777
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	(7,024)	4,341

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	6,270
Taxes Receivable
Receivables	...	4,827	4,827
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	9,484	139
Other
Assets Held For Sale
Total Current Assets	...	14,311	11,236
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	...	688	688
Inventories
Financial Assets at Fair Value
Equity Investments	...	5,697	5,697
Property, Plant and Equipment -			
Land and Building	1,279
Plant and Equipment	...	5,255	8,752
Infrastructure Systems
Investment Properties
Right of Use Assets	...	4,592	1,973
Intangibles	...	1,416	1,701
Other Assets	...	262	11,547
Total Non Current Assets	...	17,910	31,637
Total Assets	...	32,221	42,873
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	8,696	8,696
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	16,566	6,439
Provisions	...	7,072	7,072
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	32,333	22,206
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	2,020	18,458
Provisions	...	4,450	4,450
Other
Total Non Current Liabilities	...	6,470	22,908
Total Liabilities	...	38,803	45,114
Net Assets	...	(6,582)	(2,241)
Equity			
Accumulated Funds	...	(6,582)	(2,241)
Reserves
Capital Equity
Total Equity	...	(6,582)	(2,241)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	17,457	84,820
Personnel Services
Grants and Subsidies	...	16,069	255,531
Finance Costs	...	97	939
Equivalent Income Tax
Other Payments	...	14,689	48,381
Total Payments	...	48,313	389,671
Receipts			
Appropriation
Cluster Grant Revenue	...	42,283	374,682
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	8,981	30,117
Retained Taxes, Fees and Fines
Interest Received	263
Grants and Contributions	13,032
Other Receipts	...	190	364
Total Receipts	...	51,454	418,458
Net Cash Flows From Operating Activities	...	3,141	28,787
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(2,482)	(12,795)
Proceeds from Sale of Investments	...	2,336	16,005
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(869)
Net Cash Flows From Investing Activities	...	(146)	2,341
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(2,995)	(24,858)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(2,995)	(24,858)
Net Increase/(Decrease) in Cash	...	0	6,270
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	0	6,270

Parliamentary Counsel's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	10,015	9,391	9,134
Personnel Services Expenses
Other Operating Expenses	912	1,093	715
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,376	1,270	1,449
Finance Costs	137	155	127
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	12,440	11,909	11,425
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,229	10,859	10,342
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	404	599	410
Transfers to the Crown Entity
Sales of Goods and Services	187	25	8
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	11,820	11,483	10,760
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(620)	(426)	(665)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	578	884	358
Taxes Receivable
Receivables	102	195	188
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	680	1,079	546
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,070	1,045	709
Infrastructure Systems
Investment Properties
Right of Use Assets	5,957	5,744	4,912
Intangibles	1,210	670	1,227
Other Assets
Total Non Current Assets	8,237	7,459	6,848
Total Assets	8,916	8,538	7,394
Liabilities			
Current Liabilities			
Taxes Payable
Payables	382	326	321
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	698	753	744
Provisions	1,102	1,145	1,145
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,182	2,223	2,209
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,175	6,542	6,077
Provisions	332	352	352
Other
Total Non Current Liabilities	7,508	6,894	6,429
Total Liabilities	9,690	9,117	8,638
Net Assets	(774)	(579)	(1,244)
Equity			
Accumulated Funds	(774)	(579)	(1,244)
Reserves
Capital Equity
Total Equity	(774)	(579)	(1,244)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	9,611	8,788	8,724
Personnel Services
Grants and Subsidies
Finance Costs	133	148	123
Equivalent Income Tax
Other Payments	1,001	1,138	724
Total Payments	10,745	10,074	9,571
Receipts			
Appropriation
Cluster Grant Revenue	11,229	10,859	10,342
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	187	25	8
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	7	(131)	7
Total Receipts	11,423	10,753	10,357
Net Cash Flows From Operating Activities	678	679	786
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(30)	(30)	(80)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(970)	(382)	(758)
Net Cash Flows From Investing Activities	(1,000)	(412)	(838)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(424)	(707)	(474)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(424)	(707)	(474)
Net Increase/(Decrease) in Cash	(746)	(440)	(526)
Opening Cash and Cash Equivalents	1,324	1,324	884
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	578	884	358

Resilience NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	37,945	19,321	38,209
Personnel Services Expenses
Other Operating Expenses	31,834	30,325	20,921
Grants and Subsidies	925,270	849,299	717,357
Appropriation Expense
Depreciation and Amortisation	1,300	979	941
Finance Costs	239	51	15
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	996,588	899,975	777,443
Revenue			
Appropriation Revenue
Cluster Grant Revenue	1,348,816	797,738	785,740
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	351	432	330
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	218	4,617	(0)
Total Revenue	1,349,385	802,787	786,070
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	14	...
Net Result	352,797	(97,174)	8,627

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	509,492	242,129	239,120
Taxes Receivable
Receivables	91,627	10,327	10,327
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	601,119	252,456	249,447
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	99,983	...	10,000
Plant and Equipment	139	402	263
Infrastructure Systems
Investment Properties
Right of Use Assets	1,579	2,648	1,880
Intangibles	1,657	14	1,644
Other Assets
Total Non Current Assets	103,358	3,064	13,787
Total Assets	704,477	255,520	263,234
Liabilities			
Current Liabilities			
Taxes Payable
Payables	238,635	238,635	238,635
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	631	904	946
Provisions	1,416	2,577	2,577
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	240,682	242,116	242,158
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,386	2,364	1,409
Provisions	450	52	52
Other
Total Non Current Liabilities	2,836	2,416	1,461
Total Liabilities	243,518	244,532	243,619
Net Assets	460,959	10,988	19,615
Equity			
Accumulated Funds	460,959	10,988	19,615
Reserves
Capital Equity
Total Equity	460,959	10,988	19,615

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	37,594	18,126	37,879
Personnel Services
Grants and Subsidies	925,270	849,299	717,357
Finance Costs	239	51	15
Equivalent Income Tax
Other Payments	31,834	(50,675)	20,921
Total Payments	994,937	816,801	776,172
Receipts			
Appropriation
Cluster Grant Revenue	1,348,816	797,738	785,740
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	218	4,917	(0)
Total Receipts	1,349,034	802,655	785,740
Net Cash Flows From Operating Activities	354,097	(14,146)	9,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(100,000)	15	(10,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,664)	...	(1,664)
Net Cash Flows From Investing Activities	(101,664)	15	(11,664)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(799)	(913)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	0	(799)	(913)
Net Increase/(Decrease) in Cash	252,433	(14,930)	(3,009)
Opening Cash and Cash Equivalents	257,059	257,059	242,129
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	509,492	242,129	239,120

Western Parkland City Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	7,523	9,936	17,619
Personnel Services Expenses
Other Operating Expenses	14,676	12,764	17,875
Grants and Subsidies	100	...	36,339
Appropriation Expense
Depreciation and Amortisation	282	422	898
Finance Costs	9	8	9
Other Expenses	6	...	708
TOTAL EXPENSES EXCLUDING LOSSES	22,596	23,131	73,448
Revenue			
Appropriation Revenue
Cluster Grant Revenue	37,596	31,000	149,684
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	841	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	293,000
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	330,596	31,841	149,684
Gain/(Loss) on Disposal of Non Current Assets	...	(6)	...
Other Gains/(Losses)
Net Result	308,000	8,705	76,236

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,687	882	1,948
Taxes Receivable
Receivables	274	764	764
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,961	1,645	2,711
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	307,750	11,569	86,574
Plant and Equipment	4,274	419	866
Infrastructure Systems
Investment Properties
Right of Use Assets	282	450	168
Intangibles	51
Other Assets
Total Non Current Assets	312,357	12,438	87,608
Total Assets	315,318	14,083	90,319
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,247	989	989
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	333	521	521
Provisions	731	1,084	1,084
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,312	2,595	2,595
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	339	77	77
Provisions	19	43	43
Other
Total Non Current Liabilities	358	121	121
Total Liabilities	4,670	2,715	2,715
Net Assets	310,649	11,368	87,604
Equity			
Accumulated Funds	310,649	11,368	87,604
Reserves
Capital Equity
Total Equity	310,649	11,368	87,604

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	7,523	8,798	17,619
Personnel Services
Grants and Subsidies	100	...	36,339
Finance Costs	9	8	9
Equivalent Income Tax
Other Payments	14,682	15,062	18,583
Total Payments	22,314	23,867	72,550
Receipts			
Appropriation	0	...	0
Cluster Grant Revenue	37,596	31,000	149,684
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	(207)	...
Total Receipts	37,596	30,793	149,684
Net Cash Flows From Operating Activities	15,282	6,926	77,134
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,949)	(8,375)	(76,068)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(51)
Net Cash Flows From Investing Activities	(15,000)	(8,375)	(76,068)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(74)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	0	(74)	0
Net Increase/(Decrease) in Cash	282	(1,523)	1,066
Opening Cash and Cash Equivalents	2,405	2,405	882
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,687	882	1,948

Art Gallery of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,772	32,647	30,626
Personnel Services Expenses
Other Operating Expenses	22,953	20,634	30,142
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,136	3,588	3,000
Finance Costs	4	...	8
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	55,864	56,869	63,775
Revenue			
Appropriation Revenue
Cluster Grant Revenue	35,349	37,793	43,476
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	730	1,945	741
Transfers to the Crown Entity
Sales of Goods and Services	15,781	12,501	22,368
Grants and Contributions	183,664	139,042	106,899
Investment Revenue	888	20	2,502
Retained Taxes, Fees and Fines
Other Revenue	15	...	15
Total Revenue	236,427	191,301	176,001
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	180,563	134,432	112,225

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	6,365	4,699	12,640
Taxes Receivable
Receivables	11,221	3,501	3,773
Contract Assets
Inventories	1,164	1,164	1,164
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	18,750	9,364	17,577
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	92,860	139,255	85,855
Equity Investments
Property, Plant and Equipment -			
Land and Building	517,765	429,816	582,647
Plant and Equipment	1,798,484	1,799,226	1,801,806
Infrastructure Systems
Investment Properties
Right of Use Assets	138
Intangibles	4,759	2,438	4,438
Other Assets
Total Non Current Assets	2,414,006	2,370,735	2,474,746
Total Assets	2,432,757	2,380,099	2,492,323
Liabilities			
Current Liabilities			
Taxes Payable
Payables	17,960	10,207	10,207
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,411	4,411	4,410
Other	957	957	957
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,328	15,575	15,574
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	274
Provisions	126	126	126
Other
Total Non Current Liabilities	400	126	126
Total Liabilities	23,728	15,701	15,700
Net Assets	2,409,029	2,364,398	2,476,623
Equity			
Accumulated Funds	1,230,222	1,184,091	1,296,316
Reserves	1,178,807	1,180,307	1,180,307
Capital Equity
Total Equity	2,409,029	2,364,398	2,476,623

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,042	30,702	29,886
Personnel Services
Grants and Subsidies
Finance Costs	4	...	8
Equivalent Income Tax
Other Payments	20,784	19,884	28,269
Total Payments	49,829	50,586	58,163
Receipts			
Appropriation
Cluster Grant Revenue	35,349	37,793	43,476
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	15,645	12,501	22,223
Retained Taxes, Fees and Fines
Interest Received	(712)	20	102
Grants and Contributions	177,865	136,292	102,899
Other Receipts	16	...	815
Total Receipts	228,162	186,606	169,515
Net Cash Flows From Operating Activities	178,333	136,020	111,352
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(204,662)	(116,020)	(158,411)
Proceeds from Sale of Investments	55,000
Purchases of Investments	27,995	(20,000)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(176,667)	(136,020)	(103,411)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,666	...	7,941
Opening Cash and Cash Equivalents	4,699	4,699	4,699
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	6,365	4,699	12,640

Australian Museum

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,265	25,644	29,716
Personnel Services Expenses
Other Operating Expenses	21,234	19,147	21,358
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,950	8,949	10,545
Finance Costs	26	27	23
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	58,475	53,767	61,641
Revenue			
Appropriation Revenue
Cluster Grant Revenue	45,614	38,853	50,364
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,093	1,094	1,113
Transfers to the Crown Entity
Sales of Goods and Services	4,358	4,387	9,359
Grants and Contributions	18,350	27,296	8,225
Investment Revenue	11	24	...
Retained Taxes, Fees and Fines
Other Revenue	4,700	739	...
Total Revenue	74,127	72,393	69,062
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(5)	(127)	(5)
Net Result	15,646	18,499	7,415

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,051	9,332	5,766
Taxes Receivable
Receivables	1,594	713	713
Contract Assets
Inventories	208	221	216
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,853	10,266	6,695
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	253,375	254,773	237,101
Plant and Equipment	828,951	822,308	850,912
Infrastructure Systems	...	0	0
Investment Properties
Right of Use Assets	1,326	1,292	837
Intangibles	1,741	3,247	2,703
Other Assets	436	436	436
Total Non Current Assets	1,085,829	1,082,056	1,091,989
Total Assets	1,096,682	1,092,322	1,098,684
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,617	2,446	2,446
Contract Liabilities	3,156	3,531	2,971
Other Financial Liabilities at Fair Value
Borrowings	542	502	202
Provisions	2,798	2,998	2,998
Other	2,340
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,453	9,477	8,617
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	885	735	735
Other Financial Liabilities at Fair Value
Borrowings	932	844	651
Provisions	79	80	80
Other	50	50	50
Total Non Current Liabilities	1,946	1,709	1,516
Total Liabilities	18,399	11,186	10,133
Net Assets	1,078,283	1,081,136	1,088,551
Equity			
Accumulated Funds	636,119	638,972	646,387
Reserves	442,164	442,164	442,164
Capital Equity
Total Equity	1,078,283	1,081,136	1,088,551

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,172	24,010	28,603
Personnel Services
Grants and Subsidies
Finance Costs	26	27	23
Equivalent Income Tax
Other Payments	21,234	29,742	21,358
Total Payments	48,432	53,779	49,983
Receipts			
Appropriation
Cluster Grant Revenue	45,614	38,853	50,364
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,358	4,034	9,359
Retained Taxes, Fees and Fines
Interest Received	11	24	...
Grants and Contributions	4,732	8,419	7,665
Other Receipts	4,700	6,813	...
Total Receipts	59,415	58,143	67,388
Net Cash Flows From Operating Activities	10,983	4,364	17,405
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(36,009)	(27,589)	(20,461)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(1,440)	...
Net Cash Flows From Investing Activities	(36,009)	(29,029)	(20,461)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(509)	(589)	(510)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(509)	(589)	(510)
Net Increase/(Decrease) in Cash	(25,535)	(25,254)	(3,566)
Opening Cash and Cash Equivalents	34,586	34,586	9,332
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,051	9,332	5,766

Destination NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,752	16,124	0
Personnel Services Expenses	...	5,436	22,689
Other Operating Expenses	167,271	163,655	338,427
Grants and Subsidies	9,090	5,885	10,334
Appropriation Expense
Depreciation and Amortisation	1,928	1,654	1,543
Finance Costs	65	65	42
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	200,106	192,819	373,036
Revenue			
Appropriation Revenue
Cluster Grant Revenue	177,576	169,406	370,586
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	325	242	0
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	13,399	14,442	5,500
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	0	...
Total Revenue	191,300	184,090	376,086
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(77)	...
Net Result	(8,806)	(8,806)	3,050

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,449	8,449	10,909
Taxes Receivable
Receivables	2,985	2,915	2,915
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,434	11,364	13,824
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	251	251	441
Infrastructure Systems
Investment Properties
Right of Use Assets	2,502	2,802	1,404
Intangibles	27	27	25
Other Assets
Total Non Current Assets	2,780	3,080	1,870
Total Assets	14,214	14,444	15,694
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,047	21,180	21,180
Contract Liabilities
Other Financial Liabilities at Fair Value	...	81	81
Borrowings	1,795	1,796	1,903
Provisions	3,623	3,623	3,623
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	26,464	26,679	26,786
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value	4
Borrowings	2,045	2,065	158
Provisions	1,103	1,103	1,103
Other
Total Non Current Liabilities	3,152	3,167	1,260
Total Liabilities	29,615	29,846	28,046
Net Assets	(15,401)	(15,402)	(12,352)
Equity			
Accumulated Funds	(15,401)	(15,402)	(12,352)
Reserves
Capital Equity
Total Equity	(15,401)	(15,402)	(12,352)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,427	15,882	0
Personnel Services	...	5,436	22,689
Grants and Subsidies	9,090	5,885	10,334
Finance Costs	65	65	42
Equivalent Income Tax
Other Payments	165,771	162,021	337,427
Total Payments	196,353	189,290	370,493
Receipts			
Appropriation
Cluster Grant Revenue	177,576	169,406	370,586
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	12,399	13,442	4,500
Other Receipts	170	240	...
Total Receipts	190,145	183,088	375,086
Net Cash Flows From Operating Activities	(6,208)	(6,202)	4,593
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(160)	(160)	(350)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(160)	(160)	(350)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,684)	(1,690)	(1,783)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,684)	(1,690)	(1,783)
Net Increase/(Decrease) in Cash	(8,052)	(8,052)	2,460
Opening Cash and Cash Equivalents	16,501	16,501	8,449
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,449	8,449	10,909

Historic Houses Trust of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	20,563	17,636	20,792
Other Operating Expenses	5,841	6,874	5,341
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,359	1,861	2,581
Finance Costs	5	7	3
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,768	26,377	28,717
Revenue			
Appropriation Revenue
Cluster Grant Revenue	22,882	22,809	21,287
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	7,422	2,589	7,237
Grants and Contributions	993	1,074	2,810
Investment Revenue	159	83	406
Retained Taxes, Fees and Fines
Other Revenue	868	2,521	888
Total Revenue	32,324	29,076	32,628
Gain/(Loss) on Disposal of Non Current Assets	...	4	...
Other Gains/(Losses)
Net Result	3,557	2,702	3,911

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10,387	5,896	8,442
Taxes Receivable
Receivables	875	871	845
Contract Assets
Inventories	177	177	177
Financial Assets at Fair Value
Other Financial Assets	6,900	9,600	9,600
Other
Assets Held For Sale
Total Current Assets	18,339	16,545	19,064
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	505	505	505
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	267,306	285,947	289,481
Plant and Equipment	43,730	44,314	44,608
Infrastructure Systems
Investment Properties
Right of Use Assets	218	260	100
Intangibles	912	989	591
Other Assets
Total Non Current Assets	312,670	332,015	335,285
Total Assets	331,010	348,559	354,348
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,211	3,865	4,834
Contract Liabilities	277	277	277
Other Financial Liabilities at Fair Value
Borrowings	70	83	83
Provisions	2,376	2,376	2,421
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,934	6,600	7,614
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	140	140	140
Other Financial Liabilities at Fair Value
Borrowings	158	145	8
Provisions	561	561	562
Other
Total Non Current Liabilities	858	845	709
Total Liabilities	7,792	7,446	8,324
Net Assets	323,218	341,113	346,025
Equity			
Accumulated Funds	161,744	160,889	164,800
Reserves	161,474	180,224	181,224
Capital Equity
Total Equity	323,218	341,113	346,025

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	20,563	17,636	20,792
Grants and Subsidies
Finance Costs	5	5	3
Equivalent Income Tax
Other Payments	7,297	6,828	6,589
Total Payments	27,865	24,468	27,384
Receipts			
Appropriation
Cluster Grant Revenue	22,882	22,809	21,287
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,777	2,733	7,892
Retained Taxes, Fees and Fines
Interest Received	159	83	406
Grants and Contributions	968	954	2,785
Other Receipts	868	2,521	888
Total Receipts	32,654	29,100	33,258
Net Cash Flows From Operating Activities	4,789	4,631	5,875
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	3	...
Purchases of Property, Plant and Equipment	(5,955)	(7,569)	(3,272)
Proceeds from Sale of Investments	1,000
Purchases of Investments	...	(1,500)	...
Advances Repayments Received
Advances made
Other Investing	(500)	(502)	...
Net Cash Flows From Investing Activities	(5,455)	(9,568)	(3,272)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(116)	(136)	(57)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(116)	(136)	(57)
Net Increase/(Decrease) in Cash	(782)	(5,073)	2,546
Opening Cash and Cash Equivalents	10,970	10,970	5,896
Reclassification of Cash Equivalents	200
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10,387	5,896	8,442

Museum of Applied Arts and Sciences

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,152	37,610	28,797
Personnel Services Expenses
Other Operating Expenses	13,012	20,412	24,048
Grants and Subsidies	25,000	...	10,000
Appropriation Expense
Depreciation and Amortisation	6,560	6,569	6,760
Finance Costs	2	2	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	68,726	64,593	69,609
Revenue			
Appropriation Revenue
Cluster Grant Revenue	39,022	39,316	50,616
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,063	1,045	1,303
Transfers to the Crown Entity
Sales of Goods and Services	2,085	1,450	2,945
Grants and Contributions	27,540	23,923	12,599
Investment Revenue	164	512	125
Retained Taxes, Fees and Fines
Other Revenue	70	920	99
Total Revenue	69,945	67,166	67,687
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,219	2,573	(1,921)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,656	3,172	3,041
Taxes Receivable
Receivables	2,559	1,435	1,435
Contract Assets	2,126	2,126	2,126
Inventories	229	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,570	6,933	6,803
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	3,659	4,034	4,159
Equity Investments
Property, Plant and Equipment -			
Land and Building	413,523	411,373	412,113
Plant and Equipment	342,767	348,196	345,564
Infrastructure Systems
Investment Properties
Right of Use Assets	88	79	79
Intangibles
Other Assets
Total Non Current Assets	760,037	763,682	761,915
Total Assets	769,607	770,615	768,718
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,390	2,335	2,335
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	56	33	57
Provisions	3,909	4,050	4,050
Other	876	500	500
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	7,231	6,918	6,942
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	79	46	46
Provisions
Other
Total Non Current Liabilities	79	46	46
Total Liabilities	7,310	6,964	6,988
Net Assets	762,297	763,651	761,730
Equity			
Accumulated Funds	319,312	320,666	318,745
Reserves	442,985	442,985	442,985
Capital Equity
Total Equity	762,297	763,651	761,730

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	23,089	36,360	27,494
Personnel Services
Grants and Subsidies	25,000	...	10,000
Finance Costs	2	2	4
Equivalent Income Tax
Other Payments	11,412	20,507	22,448
Total Payments	59,503	56,869	59,946
Receipts			
Appropriation
Cluster Grant Revenue	39,022	39,316	50,616
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,085	2,341	2,945
Retained Taxes, Fees and Fines
Interest Received	39	12	0
Grants and Contributions	25,040	23,023	10,099
Other Receipts	70	780	99
Total Receipts	66,257	65,472	63,760
Net Cash Flows From Operating Activities	6,754	8,603	3,813
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,968)	(7,245)	(3,944)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(3,968)	(7,245)	(3,944)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	24	(32)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	24	(32)	...
Net Increase/(Decrease) in Cash	2,810	1,326	(130)
Opening Cash and Cash Equivalents	1,846	1,846	3,172
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,656	3,172	3,041

State Archives and Records Authority of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	17,073	13,770	17,233
Other Operating Expenses	9,306	10,265	8,132
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,295	6,751	8,041
Finance Costs	259	153	491
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	33,933	30,938	33,898
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,642	11,561	11,138
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	23,143	21,263	23,151
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	6,139	16,405	6,209
Total Revenue	40,924	49,228	40,498
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)	...	(9)	...
Net Result	6,991	18,280	6,600

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,500	6,573	7,793
Taxes Receivable
Receivables	3,755	3,747	3,690
Contract Assets
Inventories	12	12	12
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,267	10,331	11,494
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	70,222	65,966	73,495
Plant and Equipment	1,034,107	1,051,785	1,050,226
Infrastructure Systems
Investment Properties
Right of Use Assets	15,730	15,733	18,155
Intangibles	3,328	2,651	2,219
Other Assets
Total Non Current Assets	1,123,387	1,136,136	1,144,096
Total Assets	1,132,654	1,146,467	1,155,589
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,670	6,308	6,408
Contract Liabilities	334	165	165
Other Financial Liabilities at Fair Value
Borrowings	1,244	1,786	2,012
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,249	8,260	8,586
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	...	169	169
Other Financial Liabilities at Fair Value
Borrowings	14,995	14,995	17,191
Provisions	0	0	0
Other	157	157	157
Total Non Current Liabilities	15,152	15,321	17,517
Total Liabilities	23,401	23,581	26,103
Net Assets	1,109,253	1,122,886	1,129,487
Equity			
Accumulated Funds	322,700	334,302	340,902
Reserves	786,553	788,585	788,585
Capital Equity
Total Equity	1,109,253	1,122,886	1,129,487

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	17,073	13,770	17,233
Grants and Subsidies
Finance Costs	259	153	491
Equivalent Income Tax
Other Payments	9,217	10,539	7,875
Total Payments	26,549	24,461	25,600
Receipts			
Appropriation
Cluster Grant Revenue	11,642	11,561	11,138
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	23,143	21,263	23,051
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	405	70
Total Receipts	34,785	33,228	34,259
Net Cash Flows From Operating Activities	8,236	8,767	8,659
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(6,264)	(6,264)	(5,380)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(545)	(545)	...
Net Cash Flows From Investing Activities	(6,809)	(6,809)	(5,380)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,616)	(1,074)	(2,060)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,616)	(1,074)	(2,060)
Net Increase/(Decrease) in Cash	(189)	884	1,219
Opening Cash and Cash Equivalents	5,689	5,689	6,573
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,500	6,573	7,793

State Library of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	32,922	32,728	33,290
Personnel Services Expenses
Other Operating Expenses	18,290	16,811	19,041
Grants and Subsidies	37,558	37,558	38,618
Appropriation Expense
Depreciation and Amortisation	14,367	12,000	13,067
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	103,138	99,097	104,016
Revenue			
Appropriation Revenue
Cluster Grant Revenue	101,318	98,732	104,191
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,352	2,344	2,371
Transfers to the Crown Entity
Sales of Goods and Services	2,237	1,135	2,629
Grants and Contributions	3,900	3,972	3,974
Investment Revenue	1,296	1,296	1,301
Retained Taxes, Fees and Fines
Other Revenue	10	810	10
Total Revenue	111,112	108,289	114,476
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(21)	(21)	(21)
Net Result	7,954	9,171	10,439

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,329	3,829	4,701
Taxes Receivable
Receivables	1,731	1,731	1,768
Contract Assets
Inventories	209	209	209
Financial Assets at Fair Value	5,026	5,026	5,026
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,295	10,795	11,704
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	24,796	24,796	24,079
Equity Investments
Property, Plant and Equipment -			
Land and Building	301,344	301,344	307,746
Plant and Equipment	1,621,745	1,562,137	1,561,957
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	72,044	71,144	74,967
Other Assets
Total Non Current Assets	2,019,929	1,959,421	1,968,749
Total Assets	2,031,224	1,970,216	1,980,453
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,041	7,041	6,839
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,998	4,998	4,998
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,039	12,039	11,837
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	138	138	138
Other
Total Non Current Liabilities	138	138	138
Total Liabilities	12,177	12,177	11,975
Net Assets	2,019,047	1,958,039	1,968,478
Equity			
Accumulated Funds	1,687,152	1,688,369	1,698,808
Reserves	331,895	269,670	269,670
Capital Equity
Total Equity	2,019,047	1,958,039	1,968,478

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,570	30,384	30,920
Personnel Services
Grants and Subsidies	37,558	37,558	38,618
Finance Costs
Equivalent Income Tax
Other Payments	17,753	16,274	19,243
Total Payments	85,881	84,216	88,780
Receipts			
Appropriation
Cluster Grant Revenue	101,318	98,732	104,191
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,229	1,127	2,592
Retained Taxes, Fees and Fines	(21)	(21)	(21)
Interest Received	296	296	301
Grants and Contributions	3,900	3,722	3,974
Other Receipts	710	1,510	710
Total Receipts	108,431	105,366	111,748
Net Cash Flows From Operating Activities	22,550	21,150	22,967
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,480)	(14,480)	(17,558)
Proceeds from Sale of Investments	(300)	...	1,317
Purchases of Investments	(17)	(317)	(300)
Advances Repayments Received
Advances made
Other Investing	(6,204)	(5,304)	(5,554)
Net Cash Flows From Investing Activities	(21,001)	(20,101)	(22,095)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,549	1,049	872
Opening Cash and Cash Equivalents	2,780	2,780	3,829
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,329	3,829	4,701

Audit Office of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,015	39,484	41,505
Personnel Services Expenses
Other Operating Expenses	18,103	21,113	20,927
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,113	2,932	2,933
Finance Costs	274	255	249
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	62,505	63,785	65,613
Revenue			
Appropriation Revenue	(0)	...	0
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	62,994	64,849	64,217
Grants and Contributions
Investment Revenue	149	18	50
Retained Taxes, Fees and Fines
Other Revenue	211	387	387
Total Revenue	63,354	65,254	64,654
Gain/(Loss) on Disposal of Non Current Assets	...	33	...
Other Gains/(Losses)
Net Result	849	1,503	(959)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,214	10,605	10,019
Taxes Receivable
Receivables	6,306	5,962	5,962
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	10,628	10,628	10,688
Assets Held For Sale
Total Current Assets	26,147	27,195	26,669
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	3,858	3,921	4,109
Infrastructure Systems
Investment Properties
Right of Use Assets	12,276	12,276	10,758
Intangibles	2,753	1,624	1,654
Other Assets	695	695	695
Total Non Current Assets	19,582	18,516	17,216
Total Assets	45,729	45,710	43,884
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,932	2,259	2,822
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,042	1,500	1,530
Provisions	13,123	13,123	13,123
Other	257	257	257
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	17,355	17,139	17,732
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	11,964	11,506	10,036
Provisions	64,731	64,732	64,742
Other
Total Non Current Liabilities	76,695	76,238	74,778
Total Liabilities	94,050	93,377	92,510
Net Assets	(48,320)	(47,667)	(48,626)
Equity			
Accumulated Funds	(48,320)	(47,667)	(48,626)
Reserves
Capital Equity
Total Equity	(48,320)	(47,667)	(48,626)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,015	39,485	41,505
Personnel Services
Grants and Subsidies
Finance Costs	255	255	230
Equivalent Income Tax
Other Payments	17,688	21,230	20,014
Total Payments	58,958	60,970	61,749
Receipts			
Appropriation	(0)	...	0
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	62,994	64,849	64,217
Retained Taxes, Fees and Fines
Interest Received	149	18	50
Grants and Contributions
Other Receipts	211	386	387
Total Receipts	63,354	65,253	64,654
Net Cash Flows From Operating Activities	4,396	4,283	2,905
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	33	...
Purchases of Property, Plant and Equipment	(120)	...	(1,110)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,100)	(750)	(1,110)
Net Cash Flows From Investing Activities	(2,220)	(717)	(2,220)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,188)	(1,187)	(1,271)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,188)	(1,187)	(1,271)
Net Increase/(Decrease) in Cash	988	2,379	(586)
Opening Cash and Cash Equivalents	8,225	8,225	10,605
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,214	10,605	10,019

Independent Commission Against Corruption

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,747	18,517	20,626
Personnel Services Expenses
Other Operating Expenses	6,835	6,286	7,062
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,002	2,560	2,864
Finance Costs	295	274	242
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	30,879	27,637	30,795
Revenue			
Appropriation Revenue	30,814	29,751	31,873
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	314	525	486
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	3	27
Total Revenue	31,154	30,279	32,386
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	275	2,642	1,591

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,820	3,005	4,187
Taxes Receivable
Receivables	955	1,248	1,248
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,775	4,253	5,435
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,539	1,891	2,348
Infrastructure Systems
Investment Properties
Right of Use Assets	19,076	11,194	9,074
Intangibles	766	411	625
Other Assets	0	0	0
Total Non Current Assets	22,381	13,496	12,047
Total Assets	26,156	17,748	17,481
Liabilities			
Current Liabilities			
Taxes Payable
Payables	514	257	457
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,164	1,976	2,058
Provisions	1,171	1,849	1,849
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,849	4,082	4,364
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	18,799	9,355	7,215
Provisions	2,540	1,225	1,225
Other
Total Non Current Liabilities	21,339	10,580	8,440
Total Liabilities	26,187	14,662	12,804
Net Assets	(31)	3,087	4,678
Equity			
Accumulated Funds	(31)	3,087	4,678
Reserves
Capital Equity
Total Equity	(31)	3,087	4,678

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	19,433	18,582	20,140
Personnel Services
Grants and Subsidies
Finance Costs	295	274	242
Equivalent Income Tax
Other Payments	6,835	6,806	6,862
Total Payments	26,563	25,661	27,245
Receipts			
Appropriation	30,814	29,751	31,873
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	0	...
Retained Taxes, Fees and Fines
Interest Received	...	38	...
Grants and Contributions
Other Receipts	26	(58)	27
Total Receipts	30,840	29,731	31,900
Net Cash Flows From Operating Activities	4,277	4,070	4,655
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,145)	(1,044)	(892)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	571	38	(523)
Net Cash Flows From Investing Activities	(574)	(1,006)	(1,415)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,800)	(1,976)	(2,058)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,800)	(1,976)	(2,058)
Net Increase/(Decrease) in Cash	903	1,088	1,182
Opening Cash and Cash Equivalents	1,917	1,917	3,005
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,820	3,005	4,187

Law Enforcement Conduct Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,939	17,410	17,998
Personnel Services Expenses
Other Operating Expenses	2,288	2,464	1,896
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,236	3,328	3,255
Finance Costs	139	139	101
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,602	23,341	23,249
Revenue			
Appropriation Revenue	22,736	22,417	22,766
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	645	621	661
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	9	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	97	50	56
Total Revenue	23,477	23,097	23,483
Gain/(Loss) on Disposal of Non Current Assets	15	50	15
Other Gains/(Losses)	...	(28)	...
Net Result	(110)	(222)	249

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	432	423	588
Taxes Receivable
Receivables	1,311	1,311	1,261
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,743	1,734	1,849
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	47	47	47
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	879	785	724
Plant and Equipment	1,808	1,907	2,017
Infrastructure Systems
Investment Properties
Right of Use Assets	5,692	5,670	3,586
Intangibles	1,253	1,143	1,123
Other Assets
Total Non Current Assets	9,679	9,552	7,497
Total Assets	11,422	11,286	9,346
Liabilities			
Current Liabilities			
Taxes Payable
Payables	262	262	262
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,071	2,067	2,094
Provisions	1,935	1,935	1,935
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,268	4,264	4,291
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,476	4,472	2,256
Provisions	658	658	658
Other
Total Non Current Liabilities	5,134	5,130	2,914
Total Liabilities	9,402	9,394	7,205
Net Assets	2,020	1,892	2,141
Equity			
Accumulated Funds	2,020	1,892	2,141
Reserves
Capital Equity
Total Equity	2,020	1,892	2,141

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,294	16,789	17,336
Personnel Services
Grants and Subsidies
Finance Costs	139	139	101
Equivalent Income Tax
Other Payments	2,213	2,989	1,846
Total Payments	19,646	19,917	19,283
Receipts			
Appropriation	22,736	22,417	22,766
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	97	650	56
Total Receipts	22,832	23,067	22,822
Net Cash Flows From Operating Activities	3,186	3,150	3,539
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	50	15
Purchases of Property, Plant and Equipment	(700)	(700)	(1,100)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(500)	(500)	(100)
Net Cash Flows From Investing Activities	(1,185)	(1,150)	(1,185)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,123)	(2,131)	(2,189)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,123)	(2,131)	(2,189)
Net Increase/(Decrease) in Cash	(122)	(131)	165
Opening Cash and Cash Equivalents	554	554	423
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	432	423	588

New South Wales Electoral Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,244	36,116	96,124
Personnel Services Expenses
Other Operating Expenses	14,780	11,714	14,451
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,424	8,626	6,266
Finance Costs	1,627	928	1,583
Other Expenses	47,786	23,917	66,122
TOTAL EXPENSES EXCLUDING LOSSES	156,861	81,301	184,546
Revenue			
Appropriation Revenue	161,916	82,780	193,416
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	525	525	533
Transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sales of Goods and Services	3,015	515	3,875
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	43,129	2,012	41,309
Total Revenue	164,614	83,931	197,926
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(500)	...
Net Result	7,753	2,130	13,380

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,587	4,686	5,727
Taxes Receivable
Receivables	8,283	2,301	2,301
Contract Assets	3	1,901	1,901
Inventories	90	90	90
Financial Assets at Fair Value
Other Financial Assets
Other	...	3	3
Assets Held For Sale
Total Current Assets	13,963	8,981	10,022
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,759	696	9,867
Infrastructure Systems
Investment Properties
Right of Use Assets	30,939	31,275	28,009
Intangibles	27,156	23,135	27,868
Other Assets
Total Non Current Assets	60,854	55,106	65,744
Total Assets	74,817	64,087	75,766
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,382	2,382	2,382
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,489	2,489	2,658
Provisions	3,842	3,842	3,842
Other	5,992	1,901	1,901
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	15,706	10,614	10,783
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	36,350	36,335	34,465
Provisions	648	648	648
Other
Total Non Current Liabilities	36,998	36,983	35,113
Total Liabilities	52,704	47,597	45,896
Net Assets	22,113	16,490	29,870
Equity			
Accumulated Funds	22,113	16,490	29,870
Reserves
Capital Equity
Total Equity	22,113	16,490	29,870

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	83,718	35,591	95,591
Personnel Services
Grants and Subsidies
Finance Costs	1,627	898	1,583
Equivalent Income Tax
Other Payments	65,174	34,714	80,573
Total Payments	150,519	71,203	177,747
Receipts			
Appropriation	161,916	82,780	193,416
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sale of Goods and Services	3,015	(890)	3,875
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	45,737	1,509	41,309
Total Receipts	166,696	81,497	197,393
Net Cash Flows From Operating Activities	16,177	10,294	19,646
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,115)	(653)	(9,082)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(9,249)	(5,728)	(7,822)
Net Cash Flows From Investing Activities	(11,364)	(6,382)	(16,904)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,327)	(3,327)	(1,701)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,327)	(3,327)	(1,701)
Net Increase/(Decrease) in Cash	1,486	585	1,041
Opening Cash and Cash Equivalents	4,101	4,101	4,686
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,587	4,686	5,727

Ombudsman's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,210	17,669	21,516
Personnel Services Expenses
Other Operating Expenses	5,519	4,781	2,877
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	958	3,703	3,968
Finance Costs	22	234	185
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,709	26,387	28,546
Revenue			
Appropriation Revenue	26,457	26,005	25,886
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	883	648	969
Transfers to the Crown Entity
Sales of Goods and Services	576	357	567
Grants and Contributions	...	57	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	...	0
Total Revenue	27,916	27,067	27,422
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	207	680	(1,124)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	865	1,533	866
Taxes Receivable
Receivables	906	907	907
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,771	2,440	1,773
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,910	2,354	2,241
Infrastructure Systems
Investment Properties
Right of Use Assets	11,452	8,684	5,938
Intangibles	1,713	1,271	946
Other Assets
Total Non Current Assets	15,075	12,308	9,124
Total Assets	16,846	14,748	10,897
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,262	1,263	1,263
Contract Liabilities	0
Other Financial Liabilities at Fair Value
Borrowings	2,551	2,739	2,939
Provisions	1,790	1,790	1,790
Other	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,604	5,792	5,992
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	9,652	6,893	3,954
Provisions	1,011	1,011	1,023
Other
Total Non Current Liabilities	10,663	7,904	4,977
Total Liabilities	16,267	13,696	10,969
Net Assets	579	1,052	(72)
Equity			
Accumulated Funds	579	1,052	(72)
Reserves
Capital Equity
Total Equity	579	1,052	(72)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,232	16,926	20,547
Personnel Services
Grants and Subsidies
Finance Costs	...	221	168
Equivalent Income Tax
Other Payments	5,532	5,650	2,882
Total Payments	25,764	22,796	23,597
Receipts			
Appropriation	26,457	26,005	25,886
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	576	356	567
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	57	...
Other Receipts	(0)	864	0
Total Receipts	27,033	27,283	26,453
Net Cash Flows From Operating Activities	1,269	4,487	2,856
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(210)	(528)	(694)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,105)	(787)	(90)
Net Cash Flows From Investing Activities	(1,315)	(1,315)	(784)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(2,549)	(2,739)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(2,549)	(2,739)
Net Increase/(Decrease) in Cash	(46)	623	(667)
Opening Cash and Cash Equivalents	911	911	1,533
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	865	1,533	866

Public Service Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,357	21,176	20,895
Personnel Services Expenses
Other Operating Expenses	17,879	16,839	14,407
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,342	1,976	2,235
Finance Costs	41	41	25
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,619	40,033	37,562
Revenue			
Appropriation Revenue	33,607	32,226	32,439
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	387	387	460
Transfers to the Crown Entity
Sales of Goods and Services	3,005	3,144	1,615
Grants and Contributions	2,616	4,253	1,599
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	90	178	(0)
Total Revenue	39,705	40,188	36,113
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,914)	155	(1,449)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,816	5,556	4,811
Taxes Receivable
Receivables	1,575	294	294
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,391	5,850	5,105
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,645	1,907	1,047
Infrastructure Systems
Investment Properties
Right of Use Assets	2,309	2,139	1,074
Intangibles	65	77	37
Other Assets
Total Non Current Assets	4,019	4,123	2,158
Total Assets	10,410	9,973	7,263
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,190	784	784
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,342	1,071	1,172
Provisions	2,851	2,851	2,851
Other	92
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,475	4,707	4,808
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	11	1,365	3
Provisions	362	362	362
Other	92
Total Non Current Liabilities	465	1,727	365
Total Liabilities	8,940	6,434	5,173
Net Assets	1,470	3,539	2,090
Equity			
Accumulated Funds	1,470	3,539	2,090
Reserves
Capital Equity
Total Equity	1,470	3,539	2,090

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,970	20,789	20,435
Personnel Services
Grants and Subsidies
Finance Costs	41	41	25
Equivalent Income Tax
Other Payments	17,879	18,544	14,407
Total Payments	38,890	39,375	34,867
Receipts			
Appropriation	33,607	32,226	32,439
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,005	3,144	1,615
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,616	4,253	1,599
Other Receipts	0	758	(0)
Total Receipts	39,229	40,381	35,653
Net Cash Flows From Operating Activities	338	1,007	786
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(278)	(278)	(270)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(278)	(278)	(270)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,204)	(1,133)	(1,261)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,204)	(1,133)	(1,261)
Net Increase/(Decrease) in Cash	(1,144)	(405)	(745)
Opening Cash and Cash Equivalents	5,960	5,960	5,556
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,816	5,556	4,811