

7. STRONGER COMMUNITIES CLUSTER

7.1 Agency Expense Summary

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Department of Communities and Justice	10,998.1	10,903.2	(0.9)	466.4	906.8	94.4
Cluster Grants	6,043.9	6,749.7	11.7
Total Principal Agency	17,041.9	17,652.9	3.6	466.4	906.8	94.4
Cluster Agencies						
Crown Solicitor's Office	71.4	71.5	0.1	1.9	2.0	8.0
Fire and Rescue NSW	846.6	847.1	0.1	68.7	82.6	20.2
Legal Aid Commission of New South Wales ^(b) ..	408.3	405.7	(0.6)	15.8	7.2	(54.4)
New South Wales Crime Commission	25.7	31.3	21.9	1.2	1.5	19.2
NSW Police Force	4,235.1	4,272.0	0.9	484.0	389.4	(19.6)
NSW Rural Fire Service	599.0	656.4	9.6	31.1	29.7	(4.5)
Office of Sport	409.3	735.1	79.6	14.0	8.4	(39.9)
Office of the NSW State Emergency Service .	151.5	193.1	27.5	21.7	47.3	118.1
Home Purchase Assistance Fund	20.5	17.4	(15.1)
Multicultural NSW	39.1	49.1	25.7	0.3	2.5	733.3
NSW Trustee and Guardian	89.7	106.0	18.2	4.8	6.7	39.5
Total Cluster Agencies	6,896.1	7,384.7	7.1	643.6	577.4	(10.3)
Special Offices						
Judicial Commission of New South Wales	6.4	6.5	1.5	0.4	0.3	(37.3)
Office of the Children's Guardian	50.3	57.7	14.6	1.7	1.9	11.5
Office of the Director of Public Prosecutions ..	169.0	184.4	9.1	5.2	27.9	434.1
Total Special Offices	225.8	248.7	10.1	7.4	30.0	308.6

(a) This table shows expenses on an uneliminated basis.

(b) The forecast difference between expenditure in 2020-21 and 2021-22 mainly reflects temporary funding in 2020-21 due to COVID-19, including from the Commonwealth.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

7.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,975,306	2,982,819	3,081,618
Personnel Services Expenses
Other Operating Expenses	1,194,440	1,426,692	1,230,711
Grants and Subsidies	12,243,380	12,046,469	12,727,478
Appropriation Expense
Depreciation and Amortisation	482,017	460,488	490,561
Finance Costs	98,931	92,549	89,773
Other Expenses	37,136	32,927	32,806
TOTAL EXPENSES EXCLUDING LOSSES	17,031,210	17,041,944	17,652,948
Revenue			
Appropriation Revenue	16,671,184	16,184,361	17,053,912
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	132,270	120,016	122,905
Transfers to the Crown Entity
Sales of Goods and Services	295,994	308,706	282,337
Grants and Contributions	130,369	160,930	144,128
Investment Revenue	5,474	617	5,613
Retained Taxes, Fees and Fines	11,900	22,226	22,844
Other Revenue	38,201	101,467	51,969
Total Revenue	17,285,392	16,898,323	17,683,709
Gain/(Loss) on Disposal of Non Current Assets	(341)	(2,088)	(40)
Other Gains/(Losses)	(1,269)	(1,973)	115
Net Result	252,571	(147,682)	30,836

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	90,242	111,906	106,480
Taxes Receivable
Receivables	384,930	265,544	276,481
Contract Assets
Inventories	22,402	22,402	22,402
Financial Assets at Fair Value
Other Financial Assets
Other	20,671	20,671	20,671
Assets Held For Sale	26,774	26,774	26,774
Total Current Assets	545,019	447,297	452,808
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	29,080	29,080	29,143
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,978,234	7,822,724	7,805,084
Plant and Equipment	403,213	401,818	414,347
Infrastructure Systems
Investment Properties
Right of Use Assets	703,995	715,910	1,131,101
Intangibles	327,072	344,745	339,285
Other Assets	1,798	1,798	1,798
Total Non Current Assets	9,443,392	9,316,075	9,720,758
Total Assets	9,988,410	9,763,372	10,173,566
Liabilities			
Current Liabilities			
Taxes Payable
Payables	421,351	284,764	306,526
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	113,577	97,348	518,137
Provisions	514,805	546,566	546,566
Other	5,905	27,667	5,905
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,055,638	956,345	1,377,134
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,279,549	1,356,813	1,349,839
Provisions	128,833	336,643	302,186
Other	361	432	432
Total Non Current Liabilities	1,408,743	1,693,888	1,652,457
Total Liabilities	2,464,381	2,650,233	3,029,591
Net Assets	7,524,029	7,113,139	7,143,975
Equity			
Accumulated Funds	7,206,032	6,795,142	6,825,978
Reserves	317,997	317,997	317,997
Capital Equity
Total Equity	7,524,029	7,113,139	7,143,975

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,865,300	2,864,543	2,980,475
Personnel Services
Grants and Subsidies	12,295,351	12,366,359	12,814,999
Finance Costs	98,918	92,472	89,752
Equivalent Income Tax
Other Payments	1,310,884	1,011,776	1,266,620
Total Payments	16,570,454	16,335,150	17,151,846
Receipts			
Appropriation	16,671,184	16,184,361	17,053,912
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	295,930	308,000	281,931
Retained Taxes, Fees and Fines
Interest Received	417	38	95
Grants and Contributions	130,369	151,296	144,128
Other Receipts	127,020	227,040	152,970
Total Receipts	17,224,919	16,870,735	17,633,036
Net Cash Flows From Operating Activities	654,465	535,585	481,191
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(0)	4,760	...
Purchases of Property, Plant and Equipment	(436,153)	(323,899)	(274,480)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(69,991)	(71,882)	(62,012)
Net Cash Flows From Investing Activities	(506,144)	(391,021)	(336,492)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(131,562)	(106,140)	(150,125)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(131,562)	(106,140)	(150,125)
Net Increase/(Decrease) in Cash	16,760	38,424	(5,426)
Opening Cash and Cash Equivalents	73,482	73,482	111,906
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	90,242	111,906	106,480

Crown Solicitor's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	52,014	52,034	52,383
Personnel Services Expenses
Other Operating Expenses	9,610	10,229	9,831
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,233	8,347	8,576
Finance Costs	559	761	674
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	70,415	71,371	71,465
Revenue			
Appropriation Revenue
Cluster Grant Revenue	(0)	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	321	...
Transfers to the Crown Entity
Sales of Goods and Services	71,262	71,364	74,287
Grants and Contributions
Investment Revenue	0	19	(0)
Retained Taxes, Fees and Fines
Other Revenue	0	0	0
Total Revenue	71,262	71,704	74,287
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	847	333	2,823

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,419	9,002	13,266
Taxes Receivable
Receivables	26,024	26,155	26,155
Contract Assets	8,035	8,035	8,035
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,905	9,922	9,922
Assets Held For Sale
Total Current Assets	53,384	53,115	57,379
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	15,358	15,358	13,970
Infrastructure Systems
Investment Properties
Right of Use Assets	31,826	34,383	29,300
Intangibles	8,625	8,625	8,561
Other Assets	847	847	847
Total Non Current Assets	56,656	59,213	52,678
Total Assets	110,039	112,328	110,057
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,742	9,874	9,874
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,576	4,515	4,836
Provisions	16,998	16,637	18,212
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	31,316	31,026	32,921
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	28,462	31,583	26,682
Provisions	2,805	2,805	2,805
Other
Total Non Current Liabilities	31,268	34,388	29,487
Total Liabilities	62,584	65,414	62,408
Net Assets	47,455	46,914	47,648
Equity			
Accumulated Funds	47,455	46,914	47,648
Reserves
Capital Equity
Total Equity	47,455	46,914	47,648

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	51,888	51,604	52,383
Personnel Services
Grants and Subsidies
Finance Costs	559	761	674
Equivalent Income Tax
Other Payments	9,530	10,148	9,751
Total Payments	61,976	62,514	62,809
Receipts			
Appropriation
Cluster Grant Revenue	(0)	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(1,438)	(1,438)	(594)
Sale of Goods and Services	75,361	75,463	74,287
Retained Taxes, Fees and Fines
Interest Received	0	19	(0)
Grants and Contributions
Other Receipts	0	0	0
Total Receipts	73,923	74,044	73,693
Net Cash Flows From Operating Activities	11,947	11,530	10,885
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,253)	(1,253)	(941)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(637)	(637)	(1,100)
Net Cash Flows From Investing Activities	(1,890)	(1,890)	(2,041)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,271)	(4,271)	(4,580)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,271)	(4,271)	(4,580)
Net Increase/(Decrease) in Cash	5,786	5,369	4,264
Opening Cash and Cash Equivalents	3,633	3,633	9,002
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,419	9,002	13,266

Fire and Rescue NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	633,298	648,359	642,655
Personnel Services Expenses
Other Operating Expenses	111,800	130,680	136,803
Grants and Subsidies	...	5,680	...
Appropriation Expense
Depreciation and Amortisation	64,685	59,004	64,802
Finance Costs	2,874	2,875	2,849
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	812,656	846,599	847,109
Revenue			
Appropriation Revenue
Cluster Grant Revenue	778,577	786,222	790,465
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	15,046	15,032	17,002
Grants and Contributions	...	4,401	...
Investment Revenue	1,007	656	314
Retained Taxes, Fees and Fines	29,074	31,497	35,728
Other Revenue	5,097	8,911	9,853
Total Revenue	828,800	846,719	853,361
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	16,144	121	6,252

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	188,055	187,128	168,713
Taxes Receivable
Receivables	28,892	22,294	22,294
Contract Assets
Inventories	3,012	3,012	3,012
Financial Assets at Fair Value
Other Financial Assets
Other	38	38	38
Assets Held For Sale	800	800	800
Total Current Assets	220,797	213,272	194,857
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	648,424	652,703	746,031
Plant and Equipment	297,258	265,531	285,672
Infrastructure Systems
Investment Properties
Right of Use Assets	114,493	110,236	104,999
Intangibles	23,344	22,120	18,541
Other Assets
Total Non Current Assets	1,083,519	1,050,590	1,155,243
Total Assets	1,304,316	1,263,861	1,350,099
Liabilities			
Current Liabilities			
Taxes Payable
Payables	36,958	36,953	37,126
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,511	2,229	2,314
Provisions	170,305	171,900	171,900
Other	...	5,680	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	209,774	216,762	211,340
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	111,335	110,447	109,010
Provisions	216,606	220,650	220,650
Other
Total Non Current Liabilities	327,941	331,097	329,660
Total Liabilities	537,715	547,859	541,000
Net Assets	766,601	716,003	809,100
Equity			
Accumulated Funds	168,626	137,297	143,549
Reserves	597,975	578,706	665,551
Capital Equity
Total Equity	766,601	716,003	809,100

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	618,059	637,454	648,335
Personnel Services
Grants and Subsidies	...	5,680	...
Finance Costs	2,706	2,707	2,676
Equivalent Income Tax
Other Payments	109,360	128,215	136,483
Total Payments	730,124	774,056	787,494
Receipts			
Appropriation
Cluster Grant Revenue	778,577	786,222	790,465
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	14,726	19,012	16,682
Retained Taxes, Fees and Fines
Interest Received	1,007	656	314
Grants and Contributions	...	4,401	...
Other Receipts	34,171	42,708	45,581
Total Receipts	828,480	852,999	853,041
Net Cash Flows From Operating Activities	98,356	78,943	65,547
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(81,903)	(62,468)	(78,930)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,412)	(4,412)	(3,665)
Net Cash Flows From Investing Activities	(86,315)	(66,880)	(82,595)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,224)	(3,173)	(1,367)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,224)	(3,173)	(1,367)
Net Increase/(Decrease) in Cash	9,817	8,890	(18,415)
Opening Cash and Cash Equivalents	178,238	178,238	187,128
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	188,055	187,128	168,713

Legal Aid Commission of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	155,773	158,534	163,846
Personnel Services Expenses
Other Operating Expenses	150,786	158,938	156,863
Grants and Subsidies	69,239	69,706	64,474
Appropriation Expense
Depreciation and Amortisation	18,325	18,559	18,206
Finance Costs	1,021	1,639	1,410
Other Expenses	898	950	892
TOTAL EXPENSES EXCLUDING LOSSES	396,042	408,326	405,690
Revenue			
Appropriation Revenue
Cluster Grant Revenue	321,951	322,037	329,546
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,597	4,307	3,682
Transfers to the Crown Entity
Sales of Goods and Services	4,040	7,753	4,111
Grants and Contributions	49,953	57,212	65,046
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	265	364	269
Total Revenue	379,806	391,673	402,654
Gain/(Loss) on Disposal of Non Current Assets	35	35	35
Other Gains/(Losses)	(200)	150	(200)
Net Result	(16,401)	(16,468)	(3,201)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	11,137	15,140	14,221
Taxes Receivable
Receivables	8,195	9,538	9,538
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	19,332	24,678	23,759
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	8,032	7,700	7,700
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	300
Plant and Equipment	9,473	6,571	7,857
Infrastructure Systems
Investment Properties
Right of Use Assets	71,048	66,344	56,585
Intangibles	22,234	24,909	22,377
Other Assets
Total Non Current Assets	110,787	105,524	94,819
Total Assets	130,119	130,202	118,578
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,093	19,237	19,237
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,985	7,770	2,224
Provisions	19,474	19,845	19,845
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	44,551	46,853	41,307
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	64,009	60,592	57,715
Provisions	6,399	6,136	6,136
Other
Total Non Current Liabilities	70,409	66,727	63,850
Total Liabilities	114,960	113,580	105,157
Net Assets	15,159	16,622	13,421
Equity			
Accumulated Funds	15,159	16,622	13,421
Reserves
Capital Equity
Total Equity	15,159	16,622	13,421

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	152,251	154,424	160,164
Personnel Services
Grants and Subsidies	69,239	69,706	64,474
Finance Costs	1,021	1,639	1,410
Equivalent Income Tax
Other Payments	151,609	175,844	157,755
Total Payments	374,120	401,612	383,802
Receipts			
Appropriation
Cluster Grant Revenue	321,951	322,037	329,546
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,840	5,755	3,911
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	49,953	57,212	65,046
Other Receipts	265	22,364	269
Total Receipts	376,009	407,368	398,772
Net Cash Flows From Operating Activities	1,889	5,756	14,970
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(4,933)	(571)	(3,575)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,300)	(4,808)	(2,219)
Net Cash Flows From Investing Activities	(6,198)	(5,344)	(5,759)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(9,947)	(10,664)	(10,130)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(9,947)	(10,664)	(10,130)
Net Increase/(Decrease) in Cash	(14,256)	(10,252)	(919)
Opening Cash and Cash Equivalents	25,393	25,393	15,140
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	11,137	15,140	14,221

New South Wales Crime Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,596	16,846	18,563
Personnel Services Expenses
Other Operating Expenses	5,486	5,592	8,979
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,027	3,137	3,654
Finance Costs	190	124	140
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	26,299	25,699	31,336
Revenue			
Appropriation Revenue
Cluster Grant Revenue	25,412	25,324	30,701
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	710	624	772
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	56	56	57
Total Revenue	26,178	26,004	31,530
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	1,274
Net Result	(121)	301	1,468

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,316	695	676
Taxes Receivable
Receivables	681	609	609
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,996	1,304	1,285
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	1
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	111	111	111
Plant and Equipment	1,587	1,816	2,571
Infrastructure Systems
Investment Properties
Right of Use Assets	6,289	5,594	4,467
Intangibles	1,200	966	426
Other Assets
Total Non Current Assets	9,188	8,487	7,575
Total Assets	11,184	9,791	8,860
Liabilities			
Current Liabilities			
Taxes Payable
Payables	668	461	461
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,914	2,299	2,342
Provisions	2,179	1,716	1,716
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,761	4,476	4,519
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,590	4,679	2,237
Provisions	63	65	65
Other
Total Non Current Liabilities	5,652	4,744	2,302
Total Liabilities	11,414	9,221	6,822
Net Assets	(229)	570	2,039
Equity			
Accumulated Funds	(229)	570	2,039
Reserves
Capital Equity
Total Equity	(229)	570	2,039

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,886	16,793	17,791
Personnel Services
Grants and Subsidies
Finance Costs	190	124	140
Equivalent Income Tax
Other Payments	5,486	6,602	8,979
Total Payments	21,562	23,519	26,910
Receipts			
Appropriation
Cluster Grant Revenue	25,412	25,324	30,701
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	56	1,042	57
Total Receipts	25,468	26,366	30,758
Net Cash Flows From Operating Activities	3,906	2,847	3,848
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(891)	(1,124)	(1,480)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(341)	(108)	(100)
Net Cash Flows From Investing Activities	(1,232)	(1,232)	(1,580)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,685)	(2,247)	(2,287)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,685)	(2,247)	(2,287)
Net Increase/(Decrease) in Cash	(11)	(631)	(19)
Opening Cash and Cash Equivalents	1,327	1,327	695
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,316	695	676

NSW Police Force

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,452,857	3,382,823	3,577,847
Personnel Services Expenses
Other Operating Expenses	458,163	563,933	407,345
Grants and Subsidies	22,680	37,580	10,195
Appropriation Expense
Depreciation and Amortisation	245,120	230,796	253,878
Finance Costs	19,307	17,929	20,084
Other Expenses	4,131	2,033	2,700
TOTAL EXPENSES EXCLUDING LOSSES	4,202,257	4,235,094	4,272,049
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,910,479	3,846,352	4,167,868
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	185,903	150,697	147,823
Transfers to the Crown Entity
Sales of Goods and Services	48,830	101,700	68,047
Grants and Contributions	33,979	17,881	22,881
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	38,536	41,856	40,066
Total Revenue	4,217,727	4,158,486	4,446,686
Gain/(Loss) on Disposal of Non Current Assets	(918)	(3,701)	(918)
Other Gains/(Losses)	(10)	(2,227)	(10)
Net Result	14,542	(82,536)	173,709

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	86,177	75,079	83,391
Taxes Receivable
Receivables	66,894	66,894	68,794
Contract Assets	8,510	8,510	8,510
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	550	550	550
Total Current Assets	162,131	151,034	161,245
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	8,400	8,400	9,800
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,471,836	1,478,502	1,621,842
Plant and Equipment	345,121	382,159	322,505
Infrastructure Systems
Investment Properties
Right of Use Assets	809,518	797,804	759,764
Intangibles	205,720	152,214	239,454
Other Assets
Total Non Current Assets	2,840,595	2,819,079	2,953,365
Total Assets	3,002,727	2,970,113	3,114,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114,778	133,187	133,187
Contract Liabilities	1,766	1,766	2,266
Other Financial Liabilities at Fair Value	644	2,719	2,719
Borrowings	63,468	63,468	67,428
Provisions	577,361	577,361	576,861
Other	111	12,091	111
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	758,128	790,592	782,572
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	809,941	791,941	771,250
Provisions	68,424	68,424	67,924
Other
Total Non Current Liabilities	878,365	860,365	839,174
Total Liabilities	1,636,494	1,650,958	1,621,747
Net Assets	1,366,233	1,319,155	1,492,864
Equity			
Accumulated Funds	805,722	708,644	882,353
Reserves	560,511	610,511	610,511
Capital Equity
Total Equity	1,366,233	1,319,155	1,492,864

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,274,191	3,231,384	3,449,354
Personnel Services
Grants and Subsidies	22,680	37,580	10,195
Finance Costs	19,307	17,929	20,084
Equivalent Income Tax
Other Payments	456,053	652,856	403,693
Total Payments	3,772,231	3,939,749	3,883,325
Receipts			
Appropriation
Cluster Grant Revenue	3,910,479	3,846,352	4,167,868
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,530	98,400	66,147
Retained Taxes, Fees and Fines	(10)	(10)	(10)
Interest Received
Grants and Contributions	34,479	18,381	23,381
Other Receipts	36,633	155,329	38,663
Total Receipts	4,027,111	4,118,452	4,296,050
Net Cash Flows From Operating Activities	254,880	178,703	412,725
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	2,103	1,734
Purchases of Property, Plant and Equipment	(184,384)	(130,854)	(220,058)
Proceeds from Sale of Investments	...	(295)	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(103,274)	(91,820)	(108,502)
Net Cash Flows From Investing Activities	(285,924)	(220,866)	(326,826)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(69,453)	(69,432)	(77,587)
Dividends Paid
Other Financing	(0)	...	(0)
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(69,453)	(69,432)	(77,587)
Net Increase/(Decrease) in Cash	(100,497)	(111,595)	8,312
Opening Cash and Cash Equivalents	186,674	186,674	75,079
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	86,177	75,079	83,391

NSW Rural Fire Service

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	145,058	144,348	149,333
Personnel Services Expenses
Other Operating Expenses	220,693	197,483	189,079
Grants and Subsidies	248,170	196,900	253,142
Appropriation Expense
Depreciation and Amortisation	24,759	23,655	26,872
Finance Costs	1,403	1,419	1,090
Other Expenses	32,433	35,170	36,932
TOTAL EXPENSES EXCLUDING LOSSES	672,516	598,976	656,449
Revenue			
Appropriation Revenue
Cluster Grant Revenue	550,130	555,642	536,948
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	763	763	774
Transfers to the Crown Entity
Sales of Goods and Services	3,082	4,670	6,999
Grants and Contributions	18,175	34,047	2,214
Investment Revenue	755	755	776
Retained Taxes, Fees and Fines
Other Revenue	17,179	17,352	17,477
Total Revenue	590,083	613,229	565,188
Gain/(Loss) on Disposal of Non Current Assets	...	1,009	...
Other Gains/(Losses)	...	1,245	...
Net Result	(82,433)	16,507	(91,261)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	57,350	184,016	88,795
Taxes Receivable
Receivables	66,585	30,086	30,085
Contract Assets
Inventories	50,203	63,545	63,545
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	174,138	277,646	182,425
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	18,309	18,370	16,048
Plant and Equipment	60,082	69,958	73,751
Infrastructure Systems	6,358	6,338	6,451
Investment Properties
Right of Use Assets	42,130	48,318	42,373
Intangibles	23,752	9,609	14,845
Other Assets
Total Non Current Assets	150,631	152,593	153,468
Total Assets	324,770	430,239	335,893
Liabilities			
Current Liabilities			
Taxes Payable
Payables	41,669	41,664	41,514
Contract Liabilities
Other Financial Liabilities at Fair Value	(0)
Borrowings	5,797	5,167	5,504
Provisions	45,675	45,485	48,263
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	93,140	92,317	95,281
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	40,352	47,479	41,809
Provisions	4,008	4,236	3,856
Other
Total Non Current Liabilities	44,360	51,714	45,664
Total Liabilities	137,501	144,031	140,945
Net Assets	187,269	286,208	194,948
Equity			
Accumulated Funds	187,269	286,208	194,948
Reserves	0
Capital Equity
Total Equity	187,269	286,208	194,948

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	141,771	141,061	145,971
Personnel Services
Grants and Subsidies	248,170	196,900	253,142
Finance Costs	1,403	1,419	1,090
Equivalent Income Tax
Other Payments	239,381	260,198	226,352
Total Payments	630,725	599,579	626,555
Receipts			
Appropriation
Cluster Grant Revenue	550,130	555,642	536,948
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	35,684	32,272	7,000
Retained Taxes, Fees and Fines
Interest Received	755	755	776
Grants and Contributions	18,175	34,047	2,214
Other Receipts	17,179	88,852	17,477
Total Receipts	621,923	711,568	564,414
Net Cash Flows From Operating Activities	(8,802)	111,989	(62,141)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	3,090	2,000
Purchases of Property, Plant and Equipment	(11,405)	(22,168)	(20,587)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(17,000)	(2,933)	(8,678)
Net Cash Flows From Investing Activities	(26,405)	(22,011)	(27,265)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,108)	(4,627)	(5,815)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,108)	(4,627)	(5,815)
Net Increase/(Decrease) in Cash	(41,315)	85,350	(95,221)
Opening Cash and Cash Equivalents	98,665	98,665	184,016
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	57,350	184,016	88,795

Office of Sport

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	53,291	48,690	46,551
Personnel Services Expenses
Other Operating Expenses	40,048	48,561	49,382
Grants and Subsidies	451,027	300,145	627,610
Appropriation Expense
Depreciation and Amortisation	11,781	11,781	11,296
Finance Costs	161	168	234
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	556,308	409,345	735,072
Revenue			
Appropriation Revenue
Cluster Grant Revenue	497,646	337,767	641,407
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,874	1,871	1,751
Transfers to the Crown Entity
Sales of Goods and Services	24,565	24,309	40,249
Grants and Contributions	6,378	11,661	6,343
Investment Revenue	4	9	0
Retained Taxes, Fees and Fines	12	12	0
Other Revenue	687	5,567	409
Total Revenue	531,167	381,196	690,158
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	64	46	64
Net Result	(25,077)	(28,103)	(44,850)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	50,911	50,910	4,265
Taxes Receivable
Receivables	12,356	11,607	11,607
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	0
Other
Assets Held For Sale
Total Current Assets	63,268	62,517	15,872
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	13
Inventories
Financial Assets at Fair Value	164	165	2,762
Equity Investments
Property, Plant and Equipment -			
Land and Building	176,081	183,090	183,689
Plant and Equipment	12,459	11,440	10,707
Infrastructure Systems
Investment Properties
Right of Use Assets	14,330	14,330	12,128
Intangibles	3,428	4,278	3,690
Other Assets
Total Non Current Assets	206,475	213,303	212,976
Total Assets	269,742	275,820	228,848
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,799	9,960	9,960
Contract Liabilities	1,864	1,864	1,864
Other Financial Liabilities at Fair Value
Borrowings	2,460	2,460	2,881
Provisions	6,943	6,209	6,209
Other	38	38	39
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	21,104	20,531	20,953
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	12,051	12,051	9,507
Provisions	1,078	1,063	1,063
Other
Total Non Current Liabilities	13,128	13,114	10,570
Total Liabilities	34,233	33,645	31,523
Net Assets	235,510	242,175	197,325
Equity			
Accumulated Funds	189,857	186,655	141,805
Reserves	45,653	55,520	55,520
Capital Equity
Total Equity	235,510	242,175	197,325

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	50,403	46,443	44,800
Personnel Services
Grants and Subsidies	451,027	300,145	627,610
Finance Costs	161	168	234
Equivalent Income Tax
Other Payments	27,704	36,297	43,038
Total Payments	529,294	383,052	715,681
Receipts			
Appropriation
Cluster Grant Revenue	497,646	337,767	641,407
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	24,565	24,717	40,249
Retained Taxes, Fees and Fines	64	64	64
Interest Received	4	9	...
Grants and Contributions	35	5,242	0
Other Receipts	699	5,580	409
Total Receipts	523,013	373,379	682,128
Net Cash Flows From Operating Activities	(6,281)	(9,673)	(33,553)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(11,193)	(8,179)	(8,143)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	(2)	(2)	...
Advances made	(2,597)
Other Investing
Net Cash Flows From Investing Activities	(11,195)	(8,181)	(10,740)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,283)	(2,290)	(2,352)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,283)	(2,290)	(2,352)
Net Increase/(Decrease) in Cash	(19,759)	(20,144)	(46,645)
Opening Cash and Cash Equivalents	70,670	71,053	50,910
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	50,911	50,910	4,265

Office of the NSW State Emergency Service

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	44,338	42,813	45,300
Personnel Services Expenses
Other Operating Expenses	59,979	52,517	74,746
Grants and Subsidies	36,406	36,683	53,581
Appropriation Expense
Depreciation and Amortisation	16,289	17,464	17,702
Finance Costs	1,824	2,014	1,748
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	158,836	151,491	193,077
Revenue			
Appropriation Revenue
Cluster Grant Revenue	162,873	144,394	208,784
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	157	156	159
Transfers to the Crown Entity
Sales of Goods and Services	41	41	42
Grants and Contributions	1,500	4,110	...
Investment Revenue	453	453	461
Retained Taxes, Fees and Fines
Other Revenue	341	556	347
Total Revenue	165,365	149,710	209,793
Gain/(Loss) on Disposal of Non Current Assets	(149)	2,225	(149)
Other Gains/(Losses)
Net Result	6,380	444	16,567

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	40,246	56,176	40,918
Taxes Receivable
Receivables	7,157	7,158	7,158
Contract Assets
Inventories	2,608	2,608	2,608
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	50,012	65,942	50,684
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,478	7,600	6,513
Plant and Equipment	109,222	88,494	122,694
Infrastructure Systems
Investment Properties
Right of Use Assets	27,554	28,188	24,458
Intangibles
Other Assets
Total Non Current Assets	145,255	124,282	153,665
Total Assets	195,267	190,225	204,350
Liabilities			
Current Liabilities			
Taxes Payable
Payables	15,559	15,559	15,561
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,944	2,944	3,139
Provisions	4,819	4,819	4,819
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,322	23,322	23,519
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	30,468	31,268	28,629
Provisions	1,285	1,286	1,286
Other
Total Non Current Liabilities	31,753	32,554	29,915
Total Liabilities	55,075	55,876	53,434
Net Assets	140,191	134,349	150,916
Equity			
Accumulated Funds	140,191	134,349	150,916
Reserves
Capital Equity
Total Equity	140,191	134,349	150,916

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,181	42,657	45,141
Personnel Services
Grants and Subsidies	36,406	36,683	53,581
Finance Costs	1,824	2,014	1,748
Equivalent Income Tax
Other Payments	55,566	48,104	74,744
Total Payments	137,977	129,458	175,214
Receipts			
Appropriation
Cluster Grant Revenue	162,873	144,394	208,784
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	41	41	42
Retained Taxes, Fees and Fines
Interest Received	453	453	461
Grants and Contributions	1,500	4,110	...
Other Receipts	341	555	347
Total Receipts	165,208	149,553	209,634
Net Cash Flows From Operating Activities	27,231	20,096	34,420
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	2,445	71
Purchases of Property, Plant and Equipment	(42,460)	(21,674)	(47,262)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(42,389)	(19,228)	(47,191)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,406)	(2,502)	(2,487)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,406)	(2,502)	(2,487)
Net Increase/(Decrease) in Cash	(17,564)	(1,634)	(15,258)
Opening Cash and Cash Equivalents	57,810	57,810	56,176
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	40,246	56,176	40,918

Home Purchase Assistance Fund

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,607	1,107	1,128
Grants and Subsidies	9,421	9,421	7,044
Appropriation Expense
Depreciation and Amortisation
Finance Costs	9,764	9,764	9,032
Other Expenses	200	200	200
TOTAL EXPENSES EXCLUDING LOSSES	20,992	20,492	17,404
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	1,622	273	388
Retained Taxes, Fees and Fines
Other Revenue	9	9	9
Total Revenue	1,630	281	397
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(19,361)	(20,210)	(17,007)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	153,488	152,639	132,595
Taxes Receivable
Receivables	8	8	8
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,000	1,000	1,000
Other
Assets Held For Sale
Total Current Assets	154,496	153,647	133,603
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	8,674	8,674	8,679
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	8,674	8,674	8,679
Total Assets	163,170	162,321	142,282
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114	114	114
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,435	7,435	7,348
Provisions	205	205	205
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,754	7,754	7,667
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	77,265	77,265	74,321
Provisions
Other
Total Non Current Liabilities	77,265	77,265	74,321
Total Liabilities	85,020	85,020	81,988
Net Assets	78,150	77,301	60,294
Equity			
Accumulated Funds	78,150	77,301	60,294
Reserves
Capital Equity
Total Equity	78,150	77,301	60,294

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	9,760	9,760	7,383
Finance Costs	5,745	5,745	5,221
Equivalent Income Tax
Other Payments	1,450	950	989
Total Payments	16,955	16,455	13,593
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	1,622	273	388
Grants and Contributions
Other Receipts	(9)	(9)	9
Total Receipts	1,612	263	397
Net Cash Flows From Operating Activities	(15,342)	(16,191)	(13,196)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	250,000	30,000	1,000
Purchases of Investments	(248,759)	(28,759)	(1,000)
Advances Repayments Received	5	5	0
Advances made	(5)
Other Investing
Net Cash Flows From Investing Activities	1,246	1,246	(5)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	9	9	...
Repayment of Borrowings and Advances	(11,388)	(11,388)	(6,843)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,379)	(11,379)	(6,843)
Net Increase/(Decrease) in Cash	(25,475)	(26,324)	(20,044)
Opening Cash and Cash Equivalents	178,963	178,963	152,639
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	153,488	152,639	132,595

Multicultural NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,732	17,221	15,319
Personnel Services Expenses
Other Operating Expenses	2,632	2,871	2,402
Grants and Subsidies	28,199	17,467	29,789
Appropriation Expense
Depreciation and Amortisation	1,631	1,475	1,601
Finance Costs	38	36	13
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,232	39,070	49,124
Revenue			
Appropriation Revenue
Cluster Grant Revenue	38,879	27,715	43,987
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	732	428	742
Transfers to the Crown Entity
Sales of Goods and Services	5,033	4,831	6,235
Grants and Contributions	3,300	4,255	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	276	27
Total Revenue	47,971	37,505	50,990
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	122
Net Result	(1,261)	(1,565)	1,988

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	801	801	1,559
Taxes Receivable
Receivables	1,014	1,171	1,171
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,815	1,972	2,730
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1
Plant and Equipment	136	130	134
Infrastructure Systems
Investment Properties
Right of Use Assets	912	1,173	1,223
Intangibles	1,066	948	2,922
Other Assets
Total Non Current Assets	2,114	2,251	4,280
Total Assets	3,929	4,223	7,010
Liabilities			
Current Liabilities			
Taxes Payable
Payables	898	1,511	1,512
Contract Liabilities	683	721	721
Other Financial Liabilities at Fair Value
Borrowings	536	459	459
Provisions	1,269	1,269	1,269
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,386	3,960	3,961
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	900	910	1,708
Provisions	247	247	247
Other
Total Non Current Liabilities	1,147	1,157	1,955
Total Liabilities	4,533	5,117	5,916
Net Assets	(604)	(894)	1,094
Equity			
Accumulated Funds	(604)	(894)	1,094
Reserves
Capital Equity
Total Equity	(604)	(894)	1,094

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	16,000	16,793	14,577
Personnel Services
Grants and Subsidies	28,199	17,467	29,789
Finance Costs	38	33	13
Equivalent Income Tax
Other Payments	2,382	5,761	2,402
Total Payments	46,619	40,054	46,782
Receipts			
Appropriation
Cluster Grant Revenue	38,879	27,715	43,987
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,033	5,163	6,235
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,300	4,270	...
Other Receipts	26	3,560	27
Total Receipts	47,239	40,708	50,249
Net Cash Flows From Operating Activities	620	654	3,467
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(70)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(250)	(230)	(2,450)
Net Cash Flows From Investing Activities	(300)	(300)	(2,500)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(411)	(445)	(209)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(411)	(445)	(209)
Net Increase/(Decrease) in Cash	(91)	(91)	758
Opening Cash and Cash Equivalents	892	892	801
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	801	801	1,559

NSW Trustee and Guardian

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	69,536	63,944	81,584
Other Operating Expenses	16,237	19,979	18,048
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,123	5,610	6,190
Finance Costs	92	136	129
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	91,988	89,669	105,951
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	65,369	67,493	72,268
Grants and Contributions	16,413	16,383	26,720
Investment Revenue	5,814	9,592	8,786
Retained Taxes, Fees and Fines
Other Revenue	289	278	294
Total Revenue	87,885	93,746	108,068
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(674)	...
Net Result	(4,103)	3,403	2,117

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,896	7,377	7,846
Taxes Receivable
Receivables	8,440	5,939	5,939
Contract Assets	...	3,330	3,330
Inventories
Financial Assets at Fair Value	16,341	20,541	19,782
Other Financial Assets
Other	20,318	20,582	20,582
Assets Held For Sale
Total Current Assets	53,995	57,769	57,479
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	64,071	77,874	77,161
Equity Investments
Property, Plant and Equipment -			
Land and Building	27,029	38,196	37,560
Plant and Equipment	15,744	11,891	14,218
Infrastructure Systems
Investment Properties
Right of Use Assets	4,248	5,131	4,484
Intangibles	12,669	11,214	10,700
Other Assets
Total Non Current Assets	123,761	144,306	144,123
Total Assets	177,756	202,075	201,602
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,701	10,476	8,476
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	760	620	601
Provisions	29,697	30,514	30,514
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	37,158	41,610	39,591
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,130	5,427	4,856
Provisions	1,454	1,581	1,581
Other
Total Non Current Liabilities	5,584	7,008	6,437
Total Liabilities	42,742	48,618	46,028
Net Assets	135,014	153,457	155,574
Equity			
Accumulated Funds	119,475	126,707	128,824
Reserves	15,539	26,750	26,750
Capital Equity
Total Equity	135,014	153,457	155,574

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	69,536	63,944	81,584
Grants and Subsidies
Finance Costs	92	136	129
Equivalent Income Tax
Other Payments	25,637	24,924	25,489
Total Payments	95,265	89,004	107,202
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	66,105	67,399	72,268
Retained Taxes, Fees and Fines
Interest Received	109	35	258
Grants and Contributions	16,413	16,383	26,720
Other Receipts	8,457	8,436	8,466
Total Receipts	91,084	92,253	107,712
Net Cash Flows From Operating Activities	(4,181)	3,249	510
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,538)	(2,100)	(4,645)
Proceeds from Sale of Investments	14,150	5,000	10,000
Purchases of Investments	(2,795)	(7,795)	(2,731)
Advances Repayments Received
Advances made
Other Investing	(4,485)	(2,766)	(2,072)
Net Cash Flows From Investing Activities	1,332	(7,661)	552
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(753)	(709)	(593)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(753)	(709)	(593)
Net Increase/(Decrease) in Cash	(3,602)	(5,121)	469
Opening Cash and Cash Equivalents	12,498	12,498	7,377
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,896	7,377	7,846

Judicial Commission of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,665	4,614	4,796
Personnel Services Expenses
Other Operating Expenses	1,123	1,097	785
Grants and Subsidies	6
Appropriation Expense
Depreciation and Amortisation	802	666	881
Finance Costs	73	68	76
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,663	6,445	6,544
Revenue			
Appropriation Revenue	5,260	4,860	5,195
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	163	87	166
Transfers to the Crown Entity
Sales of Goods and Services	1,054	1,064	908
Grants and Contributions
Investment Revenue	1
Retained Taxes, Fees and Fines
Other Revenue	75	22	61
Total Revenue	6,553	6,033	6,332
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(110)	(412)	(212)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	75	75	75
Taxes Receivable
Receivables	110	16	16
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	185	91	91
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	1,366	1,314	1,199
Infrastructure Systems
Investment Properties
Right of Use Assets	1,476	4,221	5,206
Intangibles
Other Assets
Total Non Current Assets	2,842	5,535	6,405
Total Assets	3,027	5,626	6,496
Liabilities			
Current Liabilities			
Taxes Payable
Payables	286	300	357
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	587	587	626
Provisions	677	677	697
Other	66	186	186
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,616	1,750	1,866
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	994	3,708	4,674
Provisions	215	215	215
Other
Total Non Current Liabilities	1,209	3,923	4,889
Total Liabilities	2,825	5,673	6,755
Net Assets	202	(47)	(259)
Equity			
Accumulated Funds	202	(47)	(259)
Reserves
Capital Equity
Total Equity	202	(47)	(259)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,492	4,588	4,610
Personnel Services
Grants and Subsidies	6
Finance Costs	73	68	76
Equivalent Income Tax
Other Payments	1,056	851	728
Total Payments	5,621	5,507	5,420
Receipts			
Appropriation	5,260	4,980	5,195
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,054	1,064	908
Retained Taxes, Fees and Fines
Interest Received	0	...	1
Grants and Contributions
Other Receipts	75	22	61
Total Receipts	6,390	6,066	6,166
Net Cash Flows From Operating Activities	769	559	746
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(408)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(408)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(569)	(101)	(596)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(569)	(101)	(596)
Net Increase/(Decrease) in Cash	50	50	(0)
Opening Cash and Cash Equivalents	25	25	75
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	75	75	75

Office of the Children's Guardian

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	27,554	26,930	29,915
Personnel Services Expenses
Other Operating Expenses	23,915	18,925	23,131
Grants and Subsidies	873	1,413	961
Appropriation Expense
Depreciation and Amortisation	3,747	3,050	3,691
Finance Costs	39	29	15
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	56,129	50,347	57,713
Revenue			
Appropriation Revenue	26,109	19,616	26,335
Cluster Grant Revenue	(0)	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	778	1,448	933
Transfers to the Crown Entity
Sales of Goods and Services	20,674	23,174	25,891
Grants and Contributions	210	215	301
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	60	...
Total Revenue	47,770	44,513	53,461
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	119
Net Result	(8,358)	(5,834)	(4,133)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,656	4,025	794
Taxes Receivable
Receivables	1,258	1,259	1,259
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,914	5,284	2,053
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,151	1,166	1,228
Infrastructure Systems
Investment Properties
Right of Use Assets	1,026	1,438	951
Intangibles	5,369	5,509	4,290
Other Assets
Total Non Current Assets	8,546	8,112	6,468
Total Assets	11,460	13,396	8,522
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,842	4,386	4,386
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,571	1,511	863
Provisions	2,895	2,894	2,894
Other	350
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,657	8,791	8,143
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(16)	195	101
Provisions	494	493	493
Other
Total Non Current Liabilities	477	688	594
Total Liabilities	8,134	9,479	8,737
Net Assets	3,326	3,917	(216)
Equity			
Accumulated Funds	3,326	3,917	(216)
Reserves
Capital Equity
Total Equity	3,326	3,917	(216)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	26,776	25,483	28,981
Personnel Services
Grants and Subsidies	873	1,413	961
Finance Costs	39	29	15
Equivalent Income Tax
Other Payments	23,902	17,368	23,131
Total Payments	51,590	44,293	53,088
Receipts			
Appropriation	26,109	19,616	26,335
Cluster Grant Revenue	(0)	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	20,674	23,174	25,891
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	210	215	301
Other Receipts	...	60	...
Total Receipts	46,992	43,065	52,528
Net Cash Flows From Operating Activities	(4,598)	(1,229)	(561)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(68)	(310)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(172)	(1,661)	(579)
Net Cash Flows From Investing Activities	(361)	(1,729)	(889)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,823)	(1,456)	(1,781)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,823)	(1,456)	(1,781)
Net Increase/(Decrease) in Cash	(6,782)	(4,413)	(3,231)
Opening Cash and Cash Equivalents	8,438	8,438	4,025
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,656	4,025	794

Office of the Director of Public Prosecutions

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	137,124	136,371	145,264
Personnel Services Expenses
Other Operating Expenses	19,787	18,116	22,700
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	12,624	11,182	11,549
Finance Costs	447	681	672
Other Expenses	4,040	2,640	4,249
TOTAL EXPENSES EXCLUDING LOSSES	174,023	168,989	184,434
Revenue			
Appropriation Revenue	162,215	155,189	182,581
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,728	5,721	8,036
Transfers to the Crown Entity
Sales of Goods and Services	87	20	88
Grants and Contributions	10,936	10,881	2,166
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	37	2,026	38
Total Revenue	179,003	173,836	192,910
Gain/(Loss) on Disposal of Non Current Assets	5	(7)	5
Other Gains/(Losses)	42
Net Result	4,985	4,841	8,523

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,275	2,183	3,500
Taxes Receivable
Receivables	3,228	3,534	3,534
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,503	5,717	7,034
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	7,979	7,250	6,485
Infrastructure Systems
Investment Properties
Right of Use Assets	25,807	26,578	36,091
Intangibles	6,104	3,063	10,666
Other Assets
Total Non Current Assets	39,889	36,891	53,242
Total Assets	44,392	42,608	60,275
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,543	2,891	2,891
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,928	4,412	8,513
Provisions	15,184	15,420	15,187
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,655	22,723	26,591
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	25,381	26,104	31,381
Provisions	3,467	1,511	1,511
Other
Total Non Current Liabilities	28,849	27,615	32,892
Total Liabilities	51,504	50,338	59,483
Net Assets	(7,112)	(7,730)	793
Equity			
Accumulated Funds	(7,112)	(7,730)	793
Reserves
Capital Equity
Total Equity	(7,112)	(7,730)	793

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	131,777	130,870	137,461
Personnel Services
Grants and Subsidies
Finance Costs	447	681	672
Equivalent Income Tax
Other Payments	23,827	25,528	26,949
Total Payments	156,051	157,080	165,082
Receipts			
Appropriation	157,816	150,790	182,581
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	87	20	88
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	10,936	10,881	2,166
Other Receipts	37	4,959	38
Total Receipts	168,876	166,650	184,874
Net Cash Flows From Operating Activities	12,825	9,570	19,792
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(3,620)	(2,779)	(1,732)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,168)	(2,246)	(8,246)
Net Cash Flows From Investing Activities	(8,783)	(5,025)	(9,973)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,718)	(8,314)	(8,502)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,718)	(8,314)	(8,502)
Net Increase/(Decrease) in Cash	(4,676)	(3,768)	1,317
Opening Cash and Cash Equivalents	5,952	5,952	2,183
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,275	2,183	3,500