# 8. TRANSPORT CLUSTER

## Agency Expense Summary

|  |  |  |
| --- | --- | --- |
| Transport cluster | Expenses | Capital Expenditure |
| 2020-21 | 2021-22 |  | 2020-21 | 2021-22 |  |
| Revised | Budget | Change | Revised | Budget | Change |
|   | $m | $m | % | $m | $m | % |
| **Transport for NSW** | 16,280.7 | 17,334.4 | 6.5 | 7,828.1 | 8,288.1 | 5.9 |
| Cluster Grants  | 3,389.0 | 6,727.2 | 98.5 | … | … | … |
| **Total Principal Agency** | **19,669.8** | **24,061.7** | **22.3** | **7,828.1** | **8,288.1** | **5.9** |
| **General Government (GG) Agencies** |  |  |  |  |  |  |
| Sydney Metro  | 770.0 | 852.6 | 10.7 | 4,784.2 | 6,934.2 | 44.9 |
| Office of Transport Safety Investigations   | 3.6 | 3.6 | (1.8) | 4.5 | 0.0 | (99.5) |
| **Total General Government Cluster Agencies** | **773.6** | **856.2** | **10.7** | **4,788.7** | **6,934.2** | **44.8** |
| **Public Non-Financial Corporations (PNFCs)** |  |  |  |  |  |  |
| NSW Trains  | 875.0 | 1,050.3 | 20.0 | 17.0 | 4.4 | (74.2) |
| State Transit Authority  | 421.7 | 408.1 | (3.2) | 0.4 | 0.4 | 2.1 |
| Sydney Ferries  | 16.1 | 15.3 | (5.3) | 17.6 | 17.7 | 0.4 |
| Sydney Trains  | 3,895.5 | 4,392.8 | 12.8 | 31.1 | 29.7 | (4.6) |
| Transport Asset Holding Entity of New South Wales  | 1,826.8 | 2,091.5 | 14.5 | 2,559.2 | 3,375.6 | 31.9 |
| **Total PNFCs** | **7,035.2** | **7,958.0** | **13.1** | **2,625.3** | **3,427.7** | **30.6** |
| **Total Transport Cluster (GG + PNFC)****(a)** | **15,835.1** | **16,840.7** | **6.4** | **15,242.1** | **18,650.1** | **22.4** |

1. Total Transport cluster expenses (GG + PNFC) eliminates all intra-cluster expenditure such as cluster grants, personnel services, and expenses amongst the Transport cluster entities.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Transport for NSW

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 1,663,079 | 1,729,057 | 1,794,062 |
| Personnel Services Expenses | 24,398 | (0) | 0 |
| Other Operating Expenses | 3,785,389 | 3,620,999 | 4,453,432 |
| Grants and Subsidies | 10,975,728 | 9,041,035 | 12,645,321 |
| Appropriation Expense | (0) | ... | (0) |
| Depreciation and Amortisation | 2,889,441 | 2,893,471 | 3,024,079 |
| Finance Costs | 289,729 | 228,095 | 213,114 |
| Other Expenses | 1,983,828 | 2,157,106 | 1,931,643 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **21,611,593** | **19,669,763** | **24,061,650** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 20,343,553 | 18,451,656 | 23,219,953 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 72,863 | 72,863 | 75,148 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 3,192,639 | 3,206,628 | 4,094,353 |
| Grants and Contributions | 2,738,317 | 2,824,960 | 1,825,367 |
| Investment Revenue | 28,707 | 28,707 | 28,467 |
| Retained Taxes, Fees and Fines | 74,250 | 74,250 | 74,819 |
| Other Revenue | 570,015 | 572,701 | 558,354 |
| **Total Revenue** | **27,020,343** | **25,231,765** | **29,876,461** |
| Gain/(Loss) on Disposal of Non Current Assets | (62) | 5,538 | 58,238 |
| Other Gains/(Losses) | (385,601) | (385,601) | (383,299) |
| **Net Result** | **5,023,087** | **5,181,938** | **5,489,750** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 1,406,113 | 1,435,105 | 1,140,253 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,294,978 | 1,354,623 | 1,448,087 |
| Contract Assets | ... | ... | ... |
| Inventories | 4,680 | 4,680 | 4,680 |
| Financial Assets at Fair Value | 119,969 | 119,969 | 146,372 |
| Other Financial Assets | 5,229 | 5,229 | 5,229 |
| Other | ... | ... | ... |
| Assets Held For Sale | 40,009 | 40,009 | 40,009 |
| **Total Current Assets** | **2,870,979** | **2,959,615** | **2,784,630** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 404,781 | 264,682 | 260,901 |
| Inventories | 245 | 245 | 245 |
| Financial Assets at Fair Value | 267,701 | 267,701 | 554,659 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 4,058,257 | 4,222,379 | 4,191,830 |
| Plant and Equipment | 1,832,981 | 1,836,803 | 1,718,500 |
|  Infrastructure Systems | 133,580,989 | 135,528,473 | 144,164,863 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 1,588,157 | 1,578,552 | 1,655,301 |
| Intangibles | 958,368 | 948,347 | 862,871 |
| Other Assets | 13,217 | 13,217 | 13,217 |
| **Total Non Current Assets** | **142,704,696** | **144,660,398** | **153,422,388** |
| **Total Assets** | **145,575,675** | **147,620,013** | **156,207,018** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 1,998,528 | 1,980,821 | 2,173,715 |
| Contract Liabilities | 222,252 | 222,252 | 222,252 |
| Other Financial Liabilities at Fair Value | 57 | 57 | 57 |
| Borrowings | 406,264 | 592,635 | 1,094,866 |
| Provisions | 418,469 | 418,469 | 418,469 |
| Other | 924,166 | 924,167 | 1,071,381 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,969,736** | **4,138,401** | **4,980,739** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | 169,386 | 169,386 |
| Contract Liabilities | 57,839 | 57,839 | 57,839 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,343,169 | 3,515,296 | 2,332,805 |
| Provisions | 211,347 | 211,347 | 211,347 |
| Other | 14,308,615 | 14,742,036 | 14,736,199 |
| **Total Non Current Liabilities** | **17,920,971** | **18,695,905** | **17,507,577** |
| **Total Liabilities** | **21,890,707** | **22,834,306** | **22,488,316** |
| **Net Assets** | **123,684,968** | **124,785,707** | **133,718,702** |
| **Equity** |   |   |   |
| Accumulated Funds | 120,231,571 | 121,138,573 | 126,628,323 |
| Reserves | 3,453,397 | 3,647,134 | 7,090,379 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **123,684,968** | **124,785,707** | **133,718,702** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 1,590,218 | 1,656,197 | 1,718,916 |
| Personnel Services | 24,398 | (0) | 0 |
| Grants and Subsidies | 10,392,405 | 9,003,101 | 12,449,249 |
| Finance Costs | 295,195 | 233,561 | 203,123 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 7,708,742 | 7,023,396 | 6,598,168 |
| **Total Payments** | **20,010,959** | **17,916,255** | **20,969,456** |
| **Receipts** |   |   |   |
| Appropriation | 20,343,553 | 18,451,656 | 23,219,953 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 3,261,069 | 3,321,805 | 4,204,652 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 17,032 | 17,032 | 14,589 |
| Grants and Contributions | 2,738,317 | 2,824,960 | 1,825,367 |
| Other Receipts | 1,639,099 | 1,651,219 | 540,334 |
| **Total Receipts** | **27,999,069** | **26,266,671** | **29,804,895** |
| **Net Cash Flows From Operating Activities** | **7,988,110** | **8,350,416** | **8,835,439** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 81,630 | 87,230 | 171,330 |
| Purchases of Property, Plant and Equipment | (8,104,625) | (7,897,203) | (7,740,322) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | (26,403) |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | (273,080) |
| Other Investing | (80,723) | (80,723) | (43,137) |
| **Net Cash Flows From Investing Activities** | **(8,103,718)** | **(7,890,696)** | **(7,911,612)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (172,187) | (718,523) | (1,218,679) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(172,187)** | **(718,523)** | **(1,218,679)** |
| **Net Increase/(Decrease) in Cash** | **(287,795)** | **(258,803)** | **(294,852)** |
| Opening Cash and Cash Equivalents | 1,693,908 | 1,693,908 | 1,435,105 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,406,113** | **1,435,105** | **1,140,253** |

### Sydney Metro

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 3,930 | 25,608 | 27,488 |
| Other Operating Expenses | 342,944 | 261,011 | 294,995 |
| Grants and Subsidies | ... | 87,500 | 180,500 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 231,927 | 247,312 | 236,379 |
| Finance Costs | 64,333 | 59,251 | 44,508 |
| Other Expenses | 66,141 | 89,272 | 68,754 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **709,275** | **769,955** | **852,624** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 5,060,825 | 3,386,036 | 6,722,869 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 307,756 | 223,154 | 235,986 |
| Grants and Contributions | 1,086,614 | 1,036,614 | 878,195 |
| Investment Revenue | ... | 6,950 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **6,455,195** | **4,652,754** | **7,837,050** |
| Gain/(Loss) on Disposal of Non Current Assets | 143,500 | 86,500 | 248,500 |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **5,889,420** | **3,969,300** | **7,232,926** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 137,297 | 140,213 | 167,200 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 124,149 | 150,747 | 94,746 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 4,773 | 4,773 | 4,773 |
| Other | ... | ... | ... |
| Assets Held For Sale | 15,565 | 15,565 | 15,565 |
| **Total Current Assets** | **281,784** | **311,298** | **282,285** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | 1,130,762 | 1,087,956 | 1,086,886 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 526,931 | 527,825 | 527,824 |
| Plant and Equipment | 637,661 | 634,736 | 606,854 |
|  Infrastructure Systems | 21,076,337 | 20,169,049 | 26,905,430 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 21,363 | 35,432 | 29,598 |
| Intangibles | ... | ... | ... |
| Other Assets | 35,060 | ... | ... |
| **Total Non Current Assets** | **23,428,114** | **22,454,998** | **29,156,592** |
| **Total Assets** | **23,709,898** | **22,766,296** | **29,438,876** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 205,737 | 208,005 | 215,868 |
| Contract Liabilities | 93 | 93 | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 16,713 | 819,471 | 107,130 |
| Provisions | 33,770 | 31,502 | 31,502 |
| Other | 7,180 | 7,180 | 7,180 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **263,493** | **1,066,251** | **361,680** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | 19,199 | 20,000 | 20,000 |
| Other Financial Liabilities at Fair Value | 415 | 415 | 415 |
| Borrowings | 1,673,030 | 1,840,447 | 1,984,672 |
| Provisions | 20,032 | 20,032 | 20,032 |
| Other | 2,866 | 2,866 | 2,866 |
| **Total Non Current Liabilities** | **1,715,542** | **1,883,760** | **2,027,985** |
| **Total Liabilities** | **1,979,035** | **2,950,010** | **2,389,664** |
| **Net Assets** | **21,730,863** | **19,816,286** | **27,049,212** |
| **Equity** |   |   |   |
| Accumulated Funds | 20,872,017 | 18,955,934 | 26,188,860 |
| Reserves | 858,846 | 860,352 | 860,352 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **21,730,863** | **19,816,286** | **27,049,212** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | ... | ... | ... |
| Personnel Services | 3,930 | 25,608 | 27,488 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 64,333 | 45,155 | 24,513 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 544,065 | 477,471 | 534,444 |
| **Total Payments** | **612,328** | **548,235** | **586,445** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 5,060,825 | 3,386,036 | 6,722,869 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 310,259 | 225,657 | 227,053 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | 6,950 | ... |
| Grants and Contributions | 1,086,614 | 1,036,614 | 878,102 |
| Other Receipts | (2,503) | 45,655 | 50,950 |
| **Total Receipts** | **6,455,195** | **4,700,912** | **7,878,974** |
| **Net Cash Flows From Operating Activities** | **5,842,867** | **4,152,678** | **7,292,529** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 143,500 | 79,550 | 248,500 |
| Purchases of Property, Plant and Equipment | (5,295,414) | (4,218,305) | (6,707,591) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(5,151,914)** | **(4,138,755)** | **(6,459,091)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | (1) | ... |
| Repayment of Borrowings and Advances | (839,104) | (159,156) | (806,451) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(839,104)** | **(159,157)** | **(806,451)** |
| **Net Increase/(Decrease) in Cash** | **(148,151)** | **(145,235)** | **26,987** |
| Opening Cash and Cash Equivalents | 285,448 | 285,448 | 140,213 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **137,297** | **140,213** | **167,200** |

### Office of Transport Safety Investigations

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 2,551 | 2,701 | 2,578 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 511 | 482 | 483 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 398 | 381 | 448 |
| Finance Costs | 50 | 66 | 56 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **3,510** | **3,630** | **3,564** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 3,030 | 2,998 | 3,073 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 198 | 403 | 201 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 201 | ... | 167 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **3,429** | **3,401** | **3,441** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(81)** | **(229)** | **(123)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 256 | 102 | 48 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 12 | 12 | 12 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **268** | **114** | **60** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 10 | 3 | 21 |
|  Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 4,082 | 4,105 | 3,661 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **4,092** | **4,108** | **3,682** |
| **Total Assets** | **4,360** | **4,222** | **3,742** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 103 | 74 | 73 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 420 | 333 | 348 |
| Provisions | 432 | 432 | 432 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **955** | **839** | **853** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,749 | 3,875 | 3,504 |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **3,749** | **3,875** | **3,504** |
| **Total Liabilities** | **4,704** | **4,714** | **4,357** |
| **Net Assets** | **(344)** | **(492)** | **(615)** |
| **Equity** |   |   |   |
| Accumulated Funds | (344) | (492) | (615) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(344)** | **(492)** | **(615)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2020-21 | 2021-22 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 2,354 | 2,287 | 2,378 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 50 | 66 | 56 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 511 | 522 | 483 |
| **Total Payments** | **2,915** | **2,875** | **2,917** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 3,030 | 2,998 | 3,073 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 201 | ... | 167 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | ... | ... |
| **Total Receipts** | **3,232** | **2,998** | **3,241** |
| **Net Cash Flows From Operating Activities** | **317** | **123** | **324** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (22) | ... | (22) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(22)** | **...** | **(22)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (282) | (264) | (356) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(282)** | **(264)** | **(356)** |
| **Net Increase/(Decrease) in Cash** | **13** | **(141)** | **(54)** |
| Opening Cash and Cash Equivalents | 243 | 243 | 102 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **256** | **102** | **48** |