

5. General Government Sector Projects

5.1 General government sector projects

Customer Service

Department of Customer Service	5 - 5
Service NSW	5 - 6
New South Wales Government Telecommunications Authority	5 - 6
Independent Pricing and Regulatory Tribunal	5 - 7
Information and Privacy Commission	5 - 7
Long Service Corporation	5 - 7
State Insurance Regulatory Authority	5 - 7

Education

Department of Education	5 - 8
TAFE Commission	5 - 16
NSW Education Standards Authority	5 - 17

Health

Ministry of Health	5 - 18
Health Care Complaints Commission	5 - 22
Mental Health Commission of New South Wales	5 - 22

Planning, Industry and Environment

Department of Planning, Industry and Environment	5 - 23
Environment Protection Authority	5 - 25
Natural Resources Commission	5 - 25
Royal Botanic Gardens and Domain Trust	5 - 26
Sydney Olympic Park Authority	5 - 26
Aboriginal Housing Office	5 - 27
Biodiversity Conservation Trust of NSW	5 - 27
Centennial Park and Moore Park Trust	5 - 27
Hunter and Central Coast Development Corporation	5 - 28
Planning Ministerial Corporation	5 - 28
Property NSW	5 - 29
Office of the Independent Planning Commission	5 - 29
Western Sydney Parklands Trust	5 - 30

Premier and Cabinet

Department of Premier and Cabinet	5 - 31
Infrastructure NSW	5 - 32
Investment NSW	5 - 32
Parliamentary Counsel's Office	5 - 33
Western Parkland City Authority	5 - 33
Art Gallery of New South Wales	5 - 34
Australian Museum	5 - 34
Historic Houses Trust of New South Wales	5 - 35
State Archives and Records Authority of New South Wales	5 - 35
State Library of New South Wales	5 - 35
Independent Commission Against Corruption	5 - 36

Premier and Cabinet (cont.)

New South Wales Electoral Commission	5 - 36
Greater Sydney Commission	5 - 37
Resilience NSW	5 - 37
Destination NSW	5 - 37
Museum of Applied Arts and Sciences	5 - 37
Audit Office of New South Wales	5 - 37
Law Enforcement Conduct Commission	5 - 37
Ombudsman's Office	5 - 37
Public Service Commission	5 - 37

Regional NSW

Regional NSW	5 - 38
Regional Growth NSW Development Corporation	5 - 39
Local Land Services	5 - 39
New South Wales Rural Assistance Authority	5 - 39
NSW Food Authority	5 - 39

Stronger Communities

Department of Communities and Justice	5 - 40
Crown Solicitor's Office	5 - 41
Fire and Rescue NSW	5 - 41
Legal Aid Commission of New South Wales	5 - 42
New South Wales Crime Commission	5 - 42
NSW Police Force	5 - 43
NSW Rural Fire Service	5 - 45
Office of Sport	5 - 45
Office of the NSW State Emergency Service	5 - 46
Multicultural NSW	5 - 46
NSW Trustee and Guardian	5 - 47
Judicial Commission of New South Wales	5 - 47
Office of the Children's Guardian	5 - 48
Office of the Director of Public Prosecutions	5 - 48

Transport

Transport for NSW	5 - 49
Sydney Metro	5 - 54
Office of Transport Safety Investigations	5 - 54

Treasury

The Treasury	5 - 55
Workers' Compensation (Dust Diseases) Authority	5 - 55
NSW Self Insurance Corporation	5 - 55

The Legislature

The Legislature	5 - 56
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Table 5.1: Capital investment by general government sector ^(a)

Agency	Capital Expenditure			
	2020-21	2020-21	2021-22	Variation ^(c)
	Budget ^(b)	Revised ^(b)	Budget ^(b)	
\$m	\$m	\$m	\$m	
Customer Service				
Department of Customer Service	196.2	113.4	222.0	108.6
Information and Privacy Commission	0.2	...	0.3	0.3
Service NSW	66.4	51.7	24.9	(26.8)
Long Service Corporation	5.0	4.7	0.3	(4.4)
New South Wales Government Telecommunications Authority	211.8	124.8	438.9	314.1
State Insurance Regulatory Authority	5.6	2.2	5.6	3.4
Independent Pricing and Regulatory Tribunal	0.2	0.2	5.3	5.1
Education				
Department of Education	2,489.2	2,382.0	3,196.0	814.0
NSW Education Standards Authority	45.9	14.5	1.4	(13.1)
TAFE Commission	263.2	223.1	251.7	28.5
Health				
Ministry of Health	2,858.4	2,818.8	3,094.3	275.5
Health Care Complaints Commission	2.4	0.0	0.1	0.1
Mental Health Commission of New South Wales	0.0	0.2	0.2	0.0
Planning, Industry and Environment				
Department of Planning, Industry and Environment	552.5	315.2	642.2	327.0
Environment Protection Authority	9.5	10.7	14.5	3.8
Natural Resources Commission	0.2	0.0	(0.2)
Royal Botanic Gardens and Domain Trust	43.6	45.1	28.7	(16.4)
Sydney Olympic Park Authority	75.6	41.7	74.3	32.6
Aboriginal Housing Office	85.0	83.9	100.8	17.0
Biodiversity Conservation Trust of NSW	15.1	1.1	15.1	14.0
Centennial Park and Moore Park Trust	12.2	19.8	10.0	(9.8)
Hunter and Central Coast Development Corporation	8.5	6.4	8.2	1.8
Planning Ministerial Corporation	120.9	80.5	188.8	108.4
Property NSW	26.7	136.7	94.2	(42.5)
Office of Independent Planning Commission	1.7	1.4	2.3	0.8
Western Sydney Parklands Trust	42.8	38.3	16.5	(21.8)
Premier and Cabinet				
Department of Premier and Cabinet	472.5	168.3	324.4	156.1
Greater Sydney Commission	0.1	0.4	0.3
Infrastructure NSW	607.4	111.4	583.4	471.9
Investment NSW	2.5	13.7	11.2
Parliamentary Counsel's Office	1.0	0.4	0.8	0.4
Resilience NSW	101.7	1.1	11.7	10.6
Western Parkland City Authority	15.0	8.4	76.1	67.7
Art Gallery of New South Wales	205.1	116.0	158.4	42.4
Australian Museum	36.1	29.0	20.5	(8.6)
Destination NSW	0.2	0.2	0.3	0.2
Historic Houses Trust of New South Wales	8.3	8.3	4.8	(3.5)
Museum of Applied Arts and Sciences	4.0	7.2	4.0	(3.3)
State Archives and Records Authority of New South Wales	16.8	16.8	9.9	(7.0)
State Library of New South Wales	20.7	19.8	23.1	3.3
Audit Office of New South Wales	2.2	0.8	2.2	1.5
Independent Commission Against Corruption	1.4	0.9	1.4	0.5
Law Enforcement Conduct Commission	1.2	1.2	1.2	...
New South Wales Electoral Commission	11.4	6.4	16.9	10.5
Ombudsman's Office	1.3	1.3	0.8	(0.5)
Public Service Commission	0.3	0.3	0.3	(0.0)

Table 5.1: Capital investment by general government sector ^(a) (cont.)

Agency	Capital Expenditure			
	2020-21	2020-21	2021-22	Variation ^(c)
	Budget ^(b)	Revised ^(b)	Budget ^(b)	
	\$m	\$m	\$m	\$m
Regional				
Regional NSW	192.5	131.4	206.7	75.3
New South Wales Rural Assistance Authority	0.1	0.1	0.1	(0.0)
Regional Growth NSW Development Corporation	106.2	18.4	100.2	81.9
Local Land Services	16.0	10.4	26.1	15.7
NSW Food Authority	1.1	...	1.1	1.1
Stronger Communities				
Department Communities and Justice	551.5	466.4	906.8	440.4
Crown Solicitor's Office	1.9	1.9	2.0	0.2
Fire and Rescue NSW	87.3	68.7	82.6	13.9
Legal Aid Commission of New South Wales	6.3	15.8	7.2	(8.6)
New South Wales Crime Commission	1.2	1.2	1.5	0.2
NSW Police Force	549.0	484.0	389.4	(94.6)
Office of the NSW Rural Fire Service	29.2	31.1	29.7	(1.4)
Office of Sport	17.1	14.0	8.4	(5.6)
Office of the NSW State Emergency Service	42.7	21.7	47.3	25.6
Multicultural NSW	0.3	0.3	2.5	2.2
NSW Trustee and Guardian	10.3	4.8	6.7	1.9
Judicial Commission of New South Wales	0.2	0.4	0.3	(0.2)
Office of the Children's Guardian	2.4	1.7	1.9	0.2
Office of the Director of Public Prosecutions	12.3	5.2	27.9	22.6
Transport, Infrastructure, Roads and Maritime				
Transport for NSW	8,061.5	7,828.1	8,288.1	460.0
Sydney Metro	5,837.0	4,784.2	6,934.2	2,150.0
Office of Transport Safety Investigations	4.5	4.5	0.0	(4.4)
Treasury				
The Treasury	29.5	2.9	9.4	6.6
NSW Self Insurance Corporation	0.2	0.2	0.2	...
Workers' Compensation (Dust Diseases) Authority	0.0	7.8	8.9	1.1
The Legislature				
The Legislature	42.1	32.2	42.7	10.5
Advance to the Treasurer ^(d)	20.0	...	20.0	20.0
Not allocated to an agency	(1,524.9)	(671.0)	(3,462.8)	(2,791.8)
Total	22,742.2	20,283.5	23,380.1	3,096.6

(a) This table only reports infrastructure investment by agencies and does not include capital grants to public and private bodies to fund infrastructure.

(b) General government sector investment published in Table 1.1 or Table A1.1 of Budget Paper 1 may not sum to the totals of agency programs published in Table 4.1. The difference represents intra-sector eliminations.

(c) The variation is from 2020-21 revised to the 2021-22 Budget. Discrepancies between totals are due to rounding.

(d) Includes provisions and underspends not allocated to an agency.

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Customer Service

Major Works

New Works

Digital Restart Fund - Australian Death Notification Service	Chippendale	2021	2022	2,010	457	457
Digital Restart Fund - Mining Royalty Management System Enhancement	Parramatta	2021	2022	2,585		2,585
Digital Restart Fund - Modernise Licencing and Compliance Program	Haymarket	2020	2023	104,270	9,100	55,981
Digital Restart Fund - Whole of Government Enterprise Resource Planning Modernisation	Haymarket	2021	2022	n.a.	23,000	7,300
Digital Restart Fund - Whole of Government Web Consolidation	Haymarket	2020	2022	13,974	2,450	2,800
Digital Restart Fund - eConstruction	Haymarket	2021	2023	17,920	4,691	9,729
Total, New Works						78,852

Works in Progress

Corsnet Sustaining Capital	Bathurst	2019	2029	8,500	1,430	790
Data Centre Consolidation Acceleration Program	Various	2013	2031	24,958	13,542	1,125
Digital Restart Fund - Assured Revenue	Parramatta	2020	2022	8,000	5,209	2,791
ICT Development Program	Various	2014	2031	48,325	25,701	3,023
ICT Projects	Various	2004	2028	123,394	112,543	5,000
Office Refurbishment and Rationalisation	Various	2005	2031	187,682	135,584	21,977
OneGov Digital Services Gateway	Haymarket	2013	2028	14,719	8,275	937
Revenue NSW-Critical System Maintenance	Parramatta	2017	2028	69,828	8,457	6,409
Spatial Data Infrastructure Program	Bathurst	2014	2028	52,431	25,668	3,748
Technology Asset Replacement Program	Parramatta	2014	2031	35,502	16,748	2,368
Titling and Registry Services Land and Property Information Concession	Sydney	2018	2031	22,652	14,373	8,279
Total, Works in Progress						56,447

Total, Major Works

135,299

Leases

Accommodation Leases	Haymarket	2019	2031	430,290	413,961	16,329
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	244
Total, Leases						16,573

Total, Minor Works

70,153

Total, Department of Customer Service

222,025

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Service NSW

Major Works

Works in Progress

10 New Service Centres	Various	2019	2023	14,853	4,076	6,125
Cyber Security Upgrade Program	Various	2020	2022	4,950	1,761	3,189
Digital Renewal Notice Program	Various	2020	2022	5,000	3,025	1,975
Easy to Do Business Program	Various	2018	2022	26,660	16,260	10,400
Total, Works in Progress						21,689
Total, Major Works						21,689
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	436
Total, Leases						436
Total, Minor Works						2,795
Total, Service NSW						24,920

New South Wales Government Telecommunications Authority

Major Works

Works in Progress

Critical Communications Enhancement Program	Various	2018	2026	1,325,048	318,589	413,479
Total, Works in Progress						413,479
Total, Major Works						413,479
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	10,743
Total, Leases						10,743
Total, Minor Works						14,704
Total, New South Wales Government Telecommunications Authority						438,926

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Independent Pricing and Regulatory Tribunal

Major Works

New Works

Energy Security Safeguard (the Safeguard)	Haymarket	2020	2022	5,110		5,110
Total, New Works						5,110
Total, Major Works						5,110
Total, Minor Works						180
Total, Independent Pricing and Regulatory Tribunal						5,290

The following agencies have a minor works program only

Information and Privacy Commission	315
Long Service Corporation	299
State Insurance Regulatory Authority	5,555

Project Description	Location	Allocation
		2021-22
		\$000

Department of Education

Major Works

New Works^(a)

Birrong Boys and Girls High School Upgrade	Birrong	4,985
Bomaderry High School Upgrade	Bomaderry	2,094
Castle Hill Public School Upgrade	Castle Hill	3,083
Cecil Hills High School Upgrade	Cecil Hills	4,637
Chatswood (new primary school)	Chatswood	3,689
Cronulla High School Upgrade	Greenhills Beach	2,371
Cumberland High School Upgrade	Carlingford	7,119
Darcy Road Public School Upgrade	Wentworthville	4,479
Edmondson Park (new high school)	Edmondson Park	6,323
Galungara Public School Upgrade - Stage 2	Schofields	14,616
Girraween Public School Upgrade	Girraween	3,372
Green Square (new primary school)	Waterloo	4,005
Gregory Hills (new primary school)	Gregory Hills	4,105
Hastings Secondary College Joint Use PCYC	Port Macquarie	527
Hunter River High School Upgrade	Heatherbrae	1,899
Irrawang High School Upgrade	Raymond Terrace	1,573
Jordan Springs Public School Upgrade - Stage 2	Jordan Springs	12,616
Liverpool Boys and Girls High School Upgrade	Liverpool	12,647
Liverpool West Public School Upgrade - Stage 2	Liverpool	2,435
Macquarie Park Education Campus	Macquarie Park	16,125
Manly Village Public School Upgrade	Manly	527
Marsden Park (new high school)	Marsden Park	9,854
Matthew Pearce Public School Upgrade	Baulkham Hills	2,201
Middle Head Environment Education Centre	Mosman	158
Murrumbidgee Regional High School Upgrade - Stage 2	Griffith	1,307

(a) ETC is withheld due to commercial sensitivities and start/finish dates confirmed once a delivery schedule has been finalised

Project Description	Location	Allocation
		2021-22
		\$000

Department of Education (cont.)

Narrabeen Education Precinct	North Narrabeen	3,135
Neutral Bay Public School Upgrade	Neutral Bay	1,950
Newcastle Education Campus	Newcastle	5,633
Oran Park Public School Upgrade - Stage 2	Oran Park	2,108
Orange Grove Public School Upgrade	Lilyfield	2,135
Punchbowl Public School Upgrade	Punchbowl	1,054
Randwick Boys and Girls High School Upgrade	Randwick	5,000
Rhodes East (new primary school)	Rhodes	3,689
Rydalmere Education Campus	Rydalmere	13,701
South Nowra/ Worrigeer (new primary school)	South Nowra	5,269
South West Sydney, new selective high school	Leppington	4,216
St Leonards Education Precinct - Stage 1	St Leonards	3,689
Sydney Olympic Park (new high school) - Stage 2	Sydney Olympic Park	3,162
The Forest High School (Relocation)	Frenchs Forest	8,431
Wee Waa High School Upgrade	Wee Waa	37,830
Wentworth Point Public School Upgrade - Stage 2	Wentworth Point	2,108
Westmead South (new primary school)	Westmead	5,428
Wilton Junction (new primary school)	Wilton	3,689
Yanco Agricultural High School Upgrade	Yanco	1,054
Total, New Works		240,028

(a) ETC is withheld due to commercial sensitivities and start/finish dates confirmed once a delivery schedule has been finalised

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Education (cont.)

Works in Progress^{(b)(c)(d)}

Ajuga School, Campbell House School and Glenfield Park School Upgrades	Glenfield	2016	2021	n.a.	25,247	1,496
Alexandria Park Community School (new school)	Alexandria	2018	2022	130,724	117,492	13,231
Armidale Secondary College Upgrade (Armidale and Duval High Schools)	Armidale	2019	2021	121,150	110,705	10,445
Artarmon Public School Upgrade	Artarmon	2015	2019	n.a.	24,744	60
Arthur Phillip High School and Parramatta Public School (new schools)	Parramatta	2016	2020	325,000	322,915	2,082
Ashtonfield Public School Upgrade	Ashtonfield	2020	2021	15,279	7,933	7,345
Auburn North Public School Upgrade	Auburn	2017	2019	n.a.	11,812	18
Ballina Coast High School (new school)	Ballina	2016	2019	n.a.	59,579	445
Bangalow Public School Upgrade	Bangalow	n.a.	n.a.	n.a.	3,984	1,446
Bankstown North Public School Upgrade	Bankstown	2021	2022	40,000	6,977	21,120
Bardia Public School Upgrade	Bardia	2015	2019	n.a.	43,616	506
Barramurra Public School (Catherine Field new primary school)	Oran Park	2019	2021	52,821	51,954	868
Bella Vista Public School (new school)	Kellyville	2015	2019	n.a.	49,719	150
Belmont High School Upgrade	Belmont	2017	2019	20,004	19,090	25
Bexhill Public School Upgrade	Bexhill	n.a.	n.a.	n.a.	4,013	1,380
Bletchington Public School Upgrade	Orange	2021	2022	25,825	1,215	18,742
Bolwarra Public School Upgrade	Bolwarra	2016	2019	11,865	11,752	112
Braidwood Central School Upgrade	Braidwood	2019	2021	16,366	12,691	3,314
Brooke Avenue Public School Upgrade	Killarney Vale	2021	2021	4,200	1,525	830
Brookvale Public School Upgrade	Brookvale	2018	2020	4,500	4,486	14
Budawang School (Relocation)	Ulladulla	n.a.	n.a.	n.a.	1,579	13,404
Bungendore (new high school)	Bungendore	n.a.	n.a.	n.a.	2,192	34,655
Byron Bay Public School Upgrade	Byron Bay	2018	2020	n.a.	12,674	26
Callaghan College Jesmond Campus Upgrade	Jesmond	2019	2020	19,278	18,148	4
Cammeraygal High School Senior Campus (new school)	Crows Nest	2017	2019	24,380	24,371	9
Canley Vale High School Upgrade	Canley Vale	2018	2020	n.a.	21,814	1,495
Canterbury Boys High School Upgrade	Ashbury	n.a.	n.a.	n.a.	360	7,161

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Education (cont.)

Canterbury South Public School Upgrade	Canterbury	2021	2022	35,000	13,349	21,651
Carlingford Public School Upgrade	Carlingford	2017	2020	21,600	21,526	25
Carlingford West Public School Upgrade	Carlingford	n.a.	n.a.	n.a.	16,142	61,052
Cecil Hills Public School Upgrade	Cecil Hills	2017	2019	16,500	15,942	558
Central Sydney Intensive English High School (Relocation)	Alexandria	2018	2019	30,000	29,796	204
Centre of Excellence for Agricultural Education	Richmond	n.a.	n.a.	n.a.	704	37,518
Chatswood Public School and High School Upgrade	Chatswood	2020	2023	250,000	53,703	80,271
Claremont Meadows Public School Upgrade	Claremont Meadows	2018	2019	9,740	9,739	1
Co Funded Metropolitan School Renewal Program	Various	2020	2022	240,000	17,500	221,500
Co Funded Regional School Renewal Program	Various	2020	2022	240,000	17,500	221,500
Cooler Classrooms	Various	2018	2023	500,000	333,230	164,470
Cranebrook High School Upgrade	Cranebrook	2021	2022	4,501	653	1,987
Croydon Public School Upgrade	Croydon	2019	2021	35,401	27,531	7,538
Curl Curl North Public School Upgrade	North Curl Curl	2019	2021	n.a.	49,023	461
Dapto Public School Upgrade	Horsley	2020	2021	23,973	7,504	13,706
Darlington Public School Upgrade	Darlington	2021	2023	44,231	9,657	24,472
Denham Court Public School (Leppington new primary school)	Denham Court	2019	2021	56,001	55,876	125
Eastwood Public School Upgrade	Eastwood	n.a.	n.a.	n.a.	243	8,000
Edmondson Park (new primary school)	Edmondson Park	n.a.	n.a.	n.a.	17,537	47,041
Engadine High School Upgrade	Engadine	n.a.	n.a.	n.a.	660	8,181
Epping (new primary school)	Epping	n.a.	n.a.	n.a.	7,567	16,667
Epping West Public School Upgrade	Epping	n.a.	n.a.	n.a.	5,259	6,970
Estella Public School (new primary school in the Wagga Wagga electorate)	Estella	2019	2021	42,500	41,756	302
Excelsior Public School Upgrade	Castle Hill	2018	2020	n.a.	17,611	50
Fairvale High School Upgrade	Fairfield West	2018	2021	40,700	31,700	8,977
Farrer Memorial Agricultural High School Upgrade	Calala	2016	2019	11,226	11,221	4
Fort Street Public School Upgrade	Millers Point	2021	2023	68,200	24,861	16,453

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000
Department of Education (cont.)						
Galungara Public School (Alex Avenue new primary school)	Schofield	2019	2021	51,623	48,868	2,754
Gledswood Hills (new primary school)	Gledswood Hills	2018	2020	n.a.	35,056	25
Gledswood Hills Public School - Stage 2	Gledswood Hills	n.a.	n.a.	n.a.	37	4,400
Glenmore Park High School Upgrade	Glenmore Park	2021	2021	12,000	1,824	6,764
Glenwood High School Upgrade	Glenwood	n.a.	n.a.	n.a.	1,637	11,277
Googong (new primary school)	Googong	n.a.	n.a.	n.a.	19,348	31,317
Greenwich Public School Upgrade	Greenwich	2018	2020	n.a.	33,548	52
Greystanes Public School Upgrade	Greystanes	2018	2021	n.a.	26,209	7,161
Gwynneville Public School Upgrade	Gwynneville	2018	2020	14,850	14,405	445
Harrington Park Public School Upgrade	Harrington Park	2020	2022	31,625	7,874	17,689
Hastings Secondary College Upgrade	Port Macquarie	n.a.	n.a.	n.a.	5,646	18,587
Homebush West Public School Upgrade	Homebush West	2015	2019	24,928	24,771	155
Hunter School of Performing Arts Upgrade	Broadmeadow	2016	2019	12,310	12,275	30
Hunter Sports High School Upgrade	Gateshead	2014	2019	45,100	44,826	274
Hurlstone Agricultural High School Upgrade - Stage 2	Glenfield	n.a.	n.a.	n.a.	8,678	27,345
Hurstville Public School Upgrade	Hurstville	2019	2020	9,265	8,979	286
Ingleburn High School Upgrade	Ingleburn	2018	2019	8,340	8,310	29
Inner Sydney High School (new school)	Surry Hills	2016	2020	135,500	127,698	5,230
James Fallon High School Upgrade	North Albury	2018	2020	9,400	7,804	32
Jamison High School Upgrade	South Penrith	2021	2021	9,000	1,496	5,588
Jannali East Public School Upgrade	Jannali	n.a.	n.a.	n.a.	498	4,188
Jerrabomberra (new high school)	Jerrabomberra	n.a.	n.a.	n.a.	1,802	25,933
Jindabyne Education Campus	Jindabyne	n.a.	n.a.	n.a.	5,677	40,190
John Palmer Public School Upgrade	The Ponds	n.a.	n.a.	n.a.	1,108	14,444
Karabar High School Upgrade	Karabar	2019	2020	9,100	8,608	492
Kent Road Public School Upgrade	Marsfield	2019	2021	n.a.	40,301	1,786
Killara High School Upgrade	East Killara	2019	2020	15,223	15,222	1
Killarney Heights Public School Upgrade	Killarney Heights	2018	2020	n.a.	8,101	9
Kingscliff High School Upgrade	Kingscliff	2020	2022	32,000	5,193	12,967
Kingscliff Public School Upgrade	Kingscliff	2020	2022	39,377	5,932	15,896
Kingswood High School Upgrade	Kingswood	2017	2020	n.a.	8,418	682

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Education (cont.)

Ku-ring-gai High School Upgrade	North Turramurra	2019	2020	15,136	14,473	8
Kyeemagh Public School Upgrade	Kyeemagh	2019	2021	31,000	15,360	9,820
LED Lighting Upgrade Program	Various	2020	2022	157,800	25,000	132,800
Lake Cathie Public School Upgrade	Lake Cathie	2019	2021	24,950	18,098	1,796
Lennox Head Public School Upgrade	Lennox Head	n.a.	n.a.	n.a.	2,078	561
Lidcombe Public School Upgrade	Lidcombe	2017	2020	16,600	16,449	19
Lindfield Learning Village - Stage 2	Lindfield	2020	2021	149,400	88,481	51,082
Liverpool West Public School Upgrade	Liverpool	2021	2023	24,100	823	10,454
Mainsbridge School (new school through relocation)	Liverpool	2019	2021	32,778	31,316	1,462
Manly Vale Public School Upgrade	Manly Vale	2014	2019	n.a.	53,694	60
Marsden Road Public School Upgrade	Liverpool	2018	2019	n.a.	9,510	733
Merrylands Public School Upgrade	Merrylands	2018	2019	10,650	10,615	35
Millthorpe Public School Upgrade	Millthorpe	2021	2022	15,900	1,213	10,156
Milperra Public School Upgrade	Milperra	n.a.	n.a.	n.a.	312	3,171
Mona Vale Public School Upgrade	Mona Vale	n.a.	n.a.	n.a.	2,250	25,240
Monaro High School Upgrade	Cooma	2019	2021	47,380	33,392	12,728
Moruya High School Upgrade	Moruya	n.a.	n.a.	n.a.		7,100
Mosman High School Upgrade	Mosman	n.a.	n.a.	n.a.	18,870	19,281
Mulgoa Rise Glenmore Park (new primary school)	Glenmore Park	n.a.	n.a.	n.a.	1,947	23,641
Murrumbateman (new primary school)	Murrumbateman	n.a.	n.a.	n.a.	14,938	20,079
Murrumbidgee Regional High School Upgrade	Griffith	2019	2021	25,000	17,718	4,470
Murwillumbah Education Campus	Murwillumbah	n.a.	n.a.	n.a.	27,743	21,561
Muswellbrook South Public School Upgrade	Muswellbrook	n.a.	n.a.	n.a.	1,167	3,296
NSW School of Languages (Relocation)	Petersham	2017	2018	16,260	15,814	436
Nepean Creative and Performing Arts High School Upgrade	Emu Plains	2021	2022	9,000	1,365	5,385
New Environmental Education Centre (Penrith Lakes)	Castlereagh	n.a.	n.a.	n.a.	480	515
New school in the Liverpool electorate	Liverpool	2021	2023	58,984	1,532	36,986
Newcastle East Public School Upgrade	The Hill	2018	2020	n.a.	8,834	200
North Kellyville Public School (new school)	North Kellyville	2017	2019	46,085	46,041	44
North Sydney Public School Upgrade	North Sydney	n.a.	n.a.	n.a.	1,508	16,304

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000
Department of Education (cont.)						
Northbourne Public School (Marsden Park new primary school)	Marsden Park	2020	2021	48,654	46,324	2,328
Old Bar Public School Upgrade	Old Bar	2018	2019	8,767	8,760	7
Oran Park (new high school)	Oran Park	2018	2020	79,705	79,497	208
Oran Park Public School Upgrade	Oran Park	2017	2019	15,350	15,033	71
Parramatta West Public School Upgrade	Parramatta	2018	2021	28,000	26,516	1,072
Passfield Park School Upgrade	Minto	2020	2022	35,000	12,727	12,371
Pendle Hill High School Upgrade	Toongabbie	2021	2022	39,800	2,470	12,308
Penrith Public School Upgrade	Penrith	2018	2019	9,620	9,600	20
Penshurst Public School Upgrade	Penshurst	2018	2021	n.a.	51,661	164
Penshurst West Public School Upgrade	Mortdale	2019	2020	10,480	10,372	25
Picnic Point High School Upgrade	Picnic Point	n.a.	n.a.	n.a.	1,903	14,799
Picton High School Upgrade	Picton	2019	2021	112,025	108,774	3,250
Porters Creek Public School (Warnervale new primary school)	Hamlyn Terrace	2020	2021	37,994	18,064	16,146
Prestons Public School Upgrade	Prestons	2017	2020	11,164	10,778	267
Quakers Hill East Public School Upgrade	Acacia Gardens	2018	2019	13,200	13,030	169
Queanbeyan High School Upgrade	Crestwood	2019	2020	15,600	15,519	81
Queanbeyan West Public School Upgrade	Crestwood	n.a.	n.a.	n.a.	474	2,521
Rainbow Street Public School Upgrade	Randwick	2015	2019	35,294	34,715	578
Regional Roof Upgrade Program	Various	2020	2022	60,000	30,000	30,000
Richmond High School Upgrade	Richmond	2018	2019	6,900	6,735	165
Richmond High School Upgrade - Richmond Agricultural College	Richmond	n.a.	n.a.	n.a.	355	7,236
Riverbank Public School Upgrade	The Ponds	2018	2020	n.a.	19,303	7
Riverstone High School Upgrade	Riverstone	2018	2020	23,142	22,702	440
Rosehill Public School Upgrade	Rosehill	2017	2019	17,530	17,487	43
Rural Access Gap Direct Intervention Package	Various	n.a.	n.a.	n.a.	85,400	280,400
Rutherford Public School Upgrade	Rutherford	2017	2020	21,300	20,940	16
Samuel Gilbert Public School Upgrade	Castle Hill	2019	2022	32,570	21,260	10,608
Schofields Public School Upgrade	Schofields	2018	2020	n.a.	36,884	416
Schools Renewable Energy Infrastructure Project - Pilot Program	Various	n.a.	n.a.	n.a.		10,000

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000
Department of Education (cont.)						
Schools at Meadowbank Education and Employment Precinct	Meadowbank	2019	2022	300,000	180,563	111,085
Seven Hills High School Skills Upgrade	Seven Hills	n.a.	n.a.	n.a.	438	9,079
Smalls Road (new primary school)	Ryde	2018	2020	47,023	46,559	440
Speers Point Public School Upgrade	Speers Point	2018	2020	15,886	11,214	1,879
St Ives High School Upgrade	St Ives	2019	2021	25,560	19,980	1,260
St Ives North Public School Upgrade	St Ives	2019	2020	29,421	24,059	4
Stanwell Park Public School Upgrade	Stanwell Park	n.a.	n.a.	n.a.	428	4,483
Sydney Olympic Park (new high school)	Sydney Olympic Park	n.a.	n.a.	n.a.	1,164	41,876
Tallawong (new primary school)	Tallawong	n.a.	n.a.	n.a.	1,161	13,905
Tamworth Public School Upgrade	Tamworth	2019	2020	14,788	13,295	1,493
Terrigal Public School Upgrade	Terrigal	2018	2019	n.a.	11,573	28
Teven-Tintenbar Public School Upgrade	Tintenbar	n.a.	n.a.	n.a.	294	2,591
Tirriwirri School (Queanbeyan School)	Karabar	2019	2021	21,000	18,525	228
Tweed Heads South Public School Upgrade	Tweed Heads South	2020	2022	25,000	4,311	16,332
Tweed River High School Skills Upgrade	Tweed Heads South	n.a.	n.a.	n.a.	747	8,734
Tweed River High School Upgrade	Tweed Heads South	2020	2022	26,215	5,019	19,569
Ultimo Public School (new school)	Ultimo	2014	2020	n.a.	58,126	1,929
Waitara Public School Upgrade	Wahroonga	2018	2020	n.a.	39,864	25
Wamberal Public School Upgrade	Wamberal	2017	2020	19,600	19,158	442
Wangi Wangi Public School Upgrade	Wangi Wangi	2019	2020	13,347	11,527	125
Wauchope Public School Upgrade	Wauchope	2018	2020	13,900	13,681	219
Wentworthville Public School Upgrade	Wentworthville	2019	2022	39,761	34,697	4,843
West Ryde Public School Upgrade	West Ryde	2018	2020	n.a.	18,109	70
Westfields Sports High School Upgrade	Fairfield West	2019	2020	30,138	28,265	1,700
Wilkins Public School (new preschool)	Marrickville	2021	2021	n.a.	2,225	974
William Stimson Public School Upgrade	Wetherill Park	2017	2020	n.a.	17,051	2
Willoughby Girls High School Upgrade	Willoughby	2017	2020	17,037	16,810	122
Willoughby Public School Upgrade	Willoughby	2017	2020	36,368	35,672	611
Wilton Public School Upgrade	Wilton	n.a.	n.a.	n.a.	502	14,083

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Education (cont.)

Wollongong Public School Upgrade	Wollongong	2018	2020	n.a.	15,958	892
Yandelora School (new school)	Narellan	2015	2019	21,854	21,812	42
Yass High School Upgrade	Yass	2019	2020	8,540	8,515	25
Yass High School Upgrade Multi-Purpose Hall Upgrade	Yass	n.a.	n.a.	n.a.	671	7,405
Young High School Upgrade	Young	2020	2022	25,500	9,940	13,695
Total, Works in Progress						2,471,424
Total, Major Works						2,711,452
Total, Minor Works						484,571
Total, Department of Education						3,196,023

(b) ETC may change due to market conditions or as more detailed planning is undertaken. The ETC may also be withheld due to commercial sensitivities.

(c) Start and completion dates for projects will be confirmed once a delivery schedule has been finalised.

(d) The dates listed are physical completion dates. Final expenditure can occur after the school is ready for occupation by students and staff.

TAFE Commission

Major Works

New Works

Asset Management Solution	Various	2021	2021	8,000		1,000
ICT Asset Refresh Program to Enhance Student Experience	Various	2021	2022	19,000		19,000
Institute of Applied Technology Pilot Program	Various	2021	2022	13,200		13,200
Scone Multi Trades Hub	Scone	2021	2023	n.a.		2,000
Shared Services Centre	Tamworth	2021	2022	n.a.		2,750
Undercover Areas for Training at Heights	Various	2021	2022	5,900		5,900
Total, New Works						43,850

Works in Progress

Bega Specialist Centre - Stage 2	Bega	2020	2021	17,004	15,117	1,887
Budgeting, Forecasting and Reporting System	Various	2020	2022	2,000	266	1,734
Connected Learning Centres Program - Stage 3	Various	2019	2023	57,100	26,367	11,418
Institute of Applied Technology for Construction	Kingswood	2019	2023	n.a.	4,247	47,012
TAFE Digital Course Migration and Centralisation	Various	2020	2022	2,000	912	1,088
IT Network Asset Refresh	Various	2020	2022	4,000	3,647	353

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

TAFE Commission (cont.)

IT Security Enhancement Program	Various	2020	2022	2,000	594	1,406
Institute of Applied Technology for Digital Tech	Meadowbank	2019	2022	128,900	54,171	63,306
Regional Data Centre Consolidation and Virtualisation	Various	2020	2022	3,000	2,204	796
Revitalising TAFE Campuses	Various	2021	2022	20,000	1,760	18,240
Staff Integrated System Portal	Various	2020	2022	1,000	515	485
Student Management Services	Ultimo	2016	n.a.	n.a.	n.a.	n.a.
TAFE Asset Renewal Program - Buildings	Various	2020	2022	56,976	37,729	19,247
TAFE Asset Renewal Program - Plant & Equipment	Various	2020	2022	22,300	8,568	13,732
Total, Works in Progress						181,405
Total, Major Works						225,255
Total, Minor Works						26,424
Total, TAFE Commission						251,679

The following agencies have a minor works program only

NSW Education Standards Authority	1,414
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Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Ministry of Health

Major Works

New Works

Canowindra HealthOne	Canowindra	2021	2023	6,000		500
Goulburn Hospital Redevelopment - Clinical Services Enhancement	Goulburn	2021	2024	15,000		500
Gunnedah Hospital Redevelopment	Gunnedah	2021	2025	53,000		500
Health Cyber Uplift ^(b)	Various	2021	n.a.	n.a.		n.a.
Mobile Clinician Devices Program ^(b)	Various	2021	n.a.	n.a.		n.a.
Moree Hospital Redevelopment	Moree	2021	2025	80,000		1,000
Muswellbrook Hospital Redevelopment Stage 3	Muswellbrook	2021	2024	45,000		7,000
NSW Ambulance Relocation - Fitout	Sydney Olympic Park	2021	2022	68,000		68,000
NSW Paediatric Cardiac Service Enhancements	Various	2021	2025	10,000		500
Planning Future New Works 2021-22	Various	2021	2022	672		672
Regional Response - Intensive Care Paramedics	Various	2021	2022	2,858		2,858
Rouse Hill Health Service ^(c)	Rouse Hill	2021	2026	300,000	n.a.	43,320
Ryde Hospital Redevelopment	TBC	2021	2028	479,000		500
Single Digital Patient Record ^(d)	Various ^(b)	2020	n.a.	n.a.	1,800	141,000
Sydney Children's Hospital, Randwick - Stage 1 - additional funding	Randwick	2021	2025	50,000		500
Wentworth Health Service Redevelopment	TBC	2021	2024	30,000		500
Total, New Works						326,984

Works in Progress

Ambulance Infrastructure

Ambulance Medical Equipment Replacement Program - Next Phase	Various	2015	2022	17,500	15,474	2,026
Critical Communications Enhancement Program Terminal Refresh and Change Management Costs	Various	2018	2022	36,527	30,019	6,508
Rural Ambulance Infrastructure Reconfiguration - Stage 1	Various	2015	2023	132,120	108,633	9,788
Rural Ambulance Infrastructure Reconfiguration - Stage 2	Various	2020	2022	100,000	7,484	92,516
Sydney Ambulance Metropolitan Infrastructure Strategy	Various	2014	2023	184,000	175,154	8,664
Energy Efficient Government Program (EEGP)	Various	2020	2023	14,499	3,789	10,616

Project Description	Location	Start	Complete ^(a)	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Ministry of Health (cont.)

HealthOne / Integrated Primary Health Care Centres

HealthOne Strategy (Rebuild NSW Fund)	Various	2016	2023	100,000	62,392	24,200
Information and Communication Strategy						
Digital Patient Records	Various	2016	2022	193,976	146,226	47,750
Fast Track Electronic Prescribing ^{(e)(f)}	Various	2020	2023	40,000	14,695	15,305
Real Time Prescription Monitoring	Various	2020	2023	39,800	2,500	14,300
Simplified Appointments for Patients and Clinicians	Various	2020	2022	3,000	1,843	1,157
Whole of System Digital Platform	Various	2016	2025	265,353	163,426	39,473
Albury Base Hospital Emergency Department Expansion	East Albury	2017	2022	30,000	20,480	9,520
Asset Refurbishment / Replacement Strategy (State-wide)	Various	2014	2024	500,000	330,381	80,000
Bankstown - Lidcombe Hospital and Community Health Services Redevelopment	Bankstown	2020	2029	1,300,000	2,865	109,553
Bankstown-Lidcombe Emergency Department	Bankstown	2018	2022	25,000	21,662	3,338
Bathurst Hospital MRI	West Bathurst	2020	2022	4,000	-	4,000
Blacktown Mount Druitt Hospitals Redevelopment Stages 1 and 2	Blacktown	2012	2022	651,187	645,526	5,661
Bowral and District Hospital Redevelopment Stage 2	Bowral	2020	2024	55,000	10,543	8,912
Campbelltown Hospital Redevelopment Stage 2, Mental Health and South West Paediatric Service	Campbelltown	2017	2023	632,000	396,278	161,956
Central Coast Medical Schools and Central Coast Research Institute ^(f)	Gosford	2020	2022	36,041	35,115	926
Coffs Harbour Hospital Expansion	Coffs Harbour	2017	2024	194,000	147,748	28,996
Concord Hospital (Phase 1A and 1B) Upgrade	Concord West	2017	2022	341,200	286,653	54,547
Concord Hospital Car Park	Concord West	2020	2024	32,400	500	10,400
Cooma Hospital Redevelopment ^{(e)(f)}	Cooma	2017	2023	24,170	12,262	6,338
Cowra Hospital Redevelopment	Cowra	2020	2024	70,200	200	2,300
Cystic Fibrosis Specialist Service Unit at Westmead Hospital ^(g)	Westmead	2019	2023	65,000	32,619	19,493
Dubbo Health Service Redevelopment (includes car park and Cancer Centre) ^{(e)(g)}	Dubbo	2011	2022	306,300	279,590	26,710

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000
Ministry of Health (cont.)						
Establishment of a Residential Eating Disorders Treatment Centre ^(g)	TBC	n.a.	n.a.	13,000	-	5,000
Eurobodalla Health Service Redevelopment	Moruya	2020	2025	200,000	3,809	14,308
Glen Innes Hospital Upgrade	Glen Innes	2020	2024	20,000	200	2,300
Goulburn Hospital Redevelopment	Goulburn	2017	2023	150,000	116,041	27,951
Grafton Ambulatory Care	Grafton	2015	2022	17,500	15,643	1,857
Griffith Hospital Redevelopment	Griffith	2018	2026	250,000	38,814	20,020
Hornsby Hospital Redevelopment Stages 1 and 2 ^{(e)(f)}	Hornsby	2012	2023	406,534	369,050	31,744
Inverell Hospital Redevelopment	Inverell	2017	2022	60,000	55,272	4,728
John Hunter Health and Innovation Precinct ^(e)	New Lambton Heights	2019	2027	835,000	26,364	34,352
Lismore Hospital Redevelopment Stage 3A, 3B and 3C	Lismore	2013	2024	312,750	272,813	28,436
Liverpool Health and Academic Precinct	Liverpool	2018	2027	740,000	117,212	92,719
Liverpool Hospital Car Park	Liverpool	2019	2024	50,000	21,570	18,564
Macksville Hospital Redevelopment	Macksville	2015	2022	71,000	69,759	1,241
Maitland Hospital (new)	Metford	2017	2023	470,000	392,988	50,000
Maitland Hospital Car Park	Metford	2020	2023	30,022	13,497	9,138
Manly Adolescent and Young Adult Hospice ^{(f)(g)}	Manly	2020	2023	19,500	1,809	15,191
Manning Hospital Redevelopment Stage 2	Taree	2020	2026	100,000	400	8,600
Multipurpose Services (MPS) Strategy Stage 5	Various	2015	2024	296,530	250,666	8,971
Nepean Hospital Redevelopment and Associated Community Based Services Stage 2	Kingswood	2020	2026	450,000	12,162	88,674
Nepean Hospital and Integrated Ambulatory Services Redevelopment	Kingswood	2017	2023	550,000	441,280	73,591
New Shellharbour Hospital and Integrated Services ^{(e)(g)}	Dunmore	2017	2028	698,600	46,305	39,917
New Shellharbour Hospital Car Park	Dunmore	2019	2028	23,300	938	260
Northern Beaches - Mona Vale Hospital and Community Health	Mona Vale	2013	2022	618,900	611,624	7,276
Own Sourced Local Initiatives	Various	n.a.	n.a.	n.a.	n.a.	109,302
Palliative Care Refurbishment	Various	2019	2023	10,000	4,356	3,644
Planning Future New Works	Various	2020	2022	9,000	3,640	5,360

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Ministry of Health (cont.)

Port Macquarie Hospital Car Park	Port Macquarie	2018	2022	11,500	7,729	3,771
Port Macquarie Hospital Helipad Relocation	Port Macquarie	2021	2022	10,000	58	9,942
Randwick Campus Reconfiguration and Expansion Stage 1 ^{(e)(f)}	Randwick	2017	2024	782,822	562,582	155,529
Royal Prince Alfred Hospital Redevelopment	Camperdown	2020	2027	750,000	7,446	65,880
Rural Health Infrastructure Program - Deniliquin and Leeton	Various	2020	2022	5,700	385	5,315
Shepherd Centre Facility	Campbelltown	2020	2022	2,500	2,000	500
Shoalhaven Hospital Redevelopment	Nowra	2020	2028	438,000	5,167	11,691
St George Hospital - Ambulatory Care, Day Surgery, Sub-Acute Inpatient Building	Kogarah	2020	2025	385,000	7,446	97,860
Statewide Dental Van Program	Various	2019	2028	24,419	6,318	4,494
Statewide Mental Health Infrastructure Program	Various	2018	2030	700,000	81,308	65,083
Statewide Telestroke Service ^(g)	Various	2019	2022	1,200	597	603
Sutherland Hospital - Operating Theatre Complex	Caringbah	2020	2024	81,500	3,154	16,655
Sutherland Hospital MRI	Caringbah	2020	2022	7,000	341	6,659
Sydney Children's Hospital, Randwick - Stage 1 Comprehensive Children's Cancer Centre ^{(f)(g)}	Randwick	2020	2026	608,000	47,186	45,722
The Children's Hospital at Westmead Stage 2 Redevelopment (includes car park)	Westmead	2019	2027	619,000	27,004	49,011
Tumut Hospital Redevelopment	Tumut	2019	2023	50,000	33,710	14,500
Tweed Hospital Car Park	Kingscliff	2020	2023	50,000	493	26,332
Tweed Hospital and Integrated Ambulatory Services Redevelopment ^(e)	Kingscliff	2016	2024	673,331	186,300	262,277
Wagga Wagga Base Hospital Car Park	Wagga Wagga	2019	2023	30,000	3,213	19,440
Wagga Wagga Base Hospital Redevelopment	Wagga Wagga	2011	2023	431,360	412,691	2,986
Westmead Hospital Redevelopment Stage 1 ^(f)	Westmead	2014	2022	832,300	799,377	32,923
Wyong Hospital Redevelopment Stage 1	Hamlyn Terrace	2017	2023	200,000	159,504	32,893

Project Description	Location	Start	Complete ^(a)	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Ministry of Health (cont.)

Public Private Partnerships (PPP) - Cyclical Maintenance

Long Bay Forensic Hospital Cyclical Maintenance	Malabar	2010	2027	25,024	12,753	2,056
Newcastle Mater Hospital Cyclical Maintenance	Newcastle	2008	2027	56,288	39,342	1,826
Northern Beaches Hospital Life Cycle Costs	Frenchs Forest	2018	2039	137,514	514	429
Orange Base Hospital Cyclical Maintenance	Orange	2008	2027	117,848	68,562	11,207
Royal North Shore Hospital Cyclical Maintenance	St Leonards	2008	2027	208,402	80,631	14,375
Total, Works in Progress						2,468,056
Total, Major Works						2,795,040
Leases						
Aeromedical Fixed Wing Stage 1	Various	2022	2022	58,280		58,280
Lease Acquisitions over \$20 million ^(h)	Various	n.a.	n.a.	n.a.		149,223
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	39,164
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	59,770
Total, Leases						306,437
Total, Minor Works						131,497
Total, Ministry of Health						3,232,974
Less capital expensing ⁽ⁱ⁾						(138,708)
Total, Ministry of Health						3,094,266

(a) The dates listed are the financial completion dates. Depending on the project schedule, physical completion may occur prior.

(b) Some amounts and dates have not been disclosed due to commercial sensitivities.

(c) The project includes the previously announced land acquisition. Expenditure to 30 June has not been disclosed due to commercial sensitivities.

(d) Project includes NSW Pathology Single Statewide Laboratory Information System announced in 2020-21 State Budget.

(e) ETC increase includes additional funding and/or merged projects.

(f) Project fully or partially funded by third-party contributions.

(g) Project fully or partially funded by the Commonwealth Government.

(h) The details of these leases have not been disclosed due to commercial sensitivities.

(i) Certain expenditure associated with the construction of projects falls below the capitalisation thresholds and is therefore expensed annually.

The following agencies have a minor works program only

Health Care Complaints Commission **108**

Mental Health Commission of New South Wales **215**

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Planning, Industry and Environment

Major Works

New Works

Environment, Energy and Science

Goat Island Maintenance Works	Goat Island	2021	2023	1,200		500
Great Walks	Various	2021	2024	80,360		10,270
Koala Conservation	Various	2021	2026	68,300		11,296
NSW Electricity Infrastructure Roadmap Implementation	Various	2021	2031	165,494		79,700

Water

Early Works for the Wyangala and Dungowan Dams	Various	2021	2022	31,400		31,400
Hydrometric Networks and Remote Sensing program	Various	2021	2023	2,780		2,300

Total, New Works						135,466
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Works in Progress

Corporate Services

Cyber Security Uplift Program	Various	2021	2022	2,445	291	2,154
Orange Office Accommodation Strategy	Orange	2019	2021	20,486	18,500	1,986

Environment, Energy and Science

Acquisition of Satellite Imagery	Various	2007	2031	58,139	32,377	3,100
Annual Provision - Land Purchases	Various	2002	2031	195,030	157,575	8,925
Bushfire Planning Strategy - Plant and Equipment Upgrade	Various	2020	2022	4,050	450	3,600
Commemorating the Meeting of Two Cultures at Kamay Botany Bay National Park	Kurnell	2018	2023	22,580	7,811	12,525
Energy Efficiency Capital Programs	Various	2017	2022	18,189	15,039	3,150
Fire Management in National Parks	Various	2008	2026	51,406	49,884	1,410
Improving Access to National Parks	Various	2019	2023	149,600	41,550	65,169
Infrastructure Investment in National Parks to Increase NSW Tourism	Various	2018	2025	43,020	10,002	13,396
Light to Light Walk	Green Cape	2019	2023	7,948	4,242	2,312
Murramarang South Coast Walk	Durras North	2019	2022	3,642	828	2,814
National Parks Digital Strategy	Various	2007	2022	5,547	4,129	1,418
National Parks - Rewilding and Land Acquisitions	Various	2021	2027	84,736	8,643	15,082
Scientific Equipment	Various	2012	2031	26,886	14,886	1,200

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Planning, Industry and Environment (cont.)

Scientific Service Capacity Maintenance	Various	2011	2031	19,685	10,579	910
Snowies Iconic Walk	Various	2019	2022	17,174	12,026	5,148
Strategic Fire Trails Network - Safety and Compliance Works	Various	2019	2023	68,393	19,443	24,450
The Wombeyan Caves Tourism Project	Goulburn	2020	2024	9,611	607	2,260
Thredbo Valley Track Extension	Thredbo	2019	2022	9,854	6,149	3,705
Toorale Water Infrastructure Project	Gumbalie	2021	2021	5,400	1,900	3,500
World and National Heritage Sites Infrastructure Upgrade	Various	2020	2022	3,177	580	2,597
Housing and Property						
Building and Infrastructure Upgrades	Various	2020	2022	12,600	5,634	6,966
Planning and Assessment						
Coastal Lands Protection Scheme	Various	2017	2031	71,091	41,091	3,000
NSW Pet Registry	Parramatta	2021	2022	1,300	800	500
ePlanning - Stage 4	Parramatta	2020	2023	53,029	16,700	19,937
Water						
Manly Hydraulics Laboratory (MHL) Asbestos Removal	Manly Vale	2019	2022	3,500	1,200	2,300
Remote Sensing Water Compliance Support	Parramatta	2018	2022	4,127	1,127	3,000
Total, Works in Progress						216,514
Total, Major Works						351,980
Leases						
Lease Acquisitions greater than or equal to \$20 million						
Lease for Office Hub in 6 Parramatta Square, Parramatta	Parramatta	2021	2022	141,746		141,746
Lease Acquisitions between \$250,000 and \$20 million - Property	Various	n.a.	n.a.	n.a.	n.a.	64,206
Total, Leases						205,952
Total, Minor Works						84,268
Total, Department of Planning, Industry and Environment						642,200

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Environment Protection Authority

Major Works

New Works

Waste Tracking System	Parramatta	2021	2022	5,000		5,000
Total, New Works						5,000

Works in Progress

Digital Stakeholder Management Solution	Parramatta	2015	2024	6,059	3,744	1,155
IT System For Tracking Perfluorinated Alkylated Substances (PFAS)	Williamstown	2017	2022	1,893	1,393	500
IT Systems and Equipment For Contaminated Land Management	Haymarket	2017	2022	996	348	648
Regulatory System Transformation	Sydney	2017	2024	25,862	9,195	6,072
Regulatory and Communication System Enhancement	Parramatta	2013	2023	14,522	13,722	400
Total, Works in Progress						8,775

Total, Major Works

13,775

Leases

Lease Acquisitions between \$250,000 and \$20 million - Property and Fleet Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	420
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Total, Leases

420

Total, Minor Works

300

Total, Environment Protection Authority

14,495

Natural Resources Commission

Leases

Lease Acquisitions between \$250,000 and \$20 million	Sydney	n.a.	n.a.	n.a.	n.a.	20
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Total, Leases

20

Total, Natural Resources Commission

20

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Royal Botanic Gardens and Domain Trust

Major Works

Works in Progress

Australian Institute of Botanical Science	Various	2018	2023	59,478	33,183	22,490
Royal Botanic Gardens and Domain Trust - Bushfire Related Costs	Mount Tomah	2020	2024	2,000	1,100	300
Strategic Asset Maintenance Program	Sydney	2017	2024	13,872	6,237	1,852
Total, Works in Progress						24,642
Total, Major Works						24,642

Leases

Leasing Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	142
Total, Leases						142
Total, Minor Works						3,879
Total, Royal Botanic Gardens and Domain Trust						28,663

Sydney Olympic Park Authority

Major Works

Works in Progress

Developer Funded Precinct Improvements	Sydney Olympic Park	2006	2022	84,173	80,923	3,250
Stadium Australia: Critical Capital Works and Maintenance	Sydney Olympic Park	2020	2023	81,402	9,078	61,189
Total, Works in Progress						64,439
Total, Major Works						64,439
Total, Minor Works						9,875
Total, Sydney Olympic Park Authority						74,314

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Aboriginal Housing Office

Major Works

Works in Progress

Aboriginal Housing - New Supply and Upgrades	Various	2014	2031	496,570	75,720	99,933
Total, Works in Progress						99,933
Total, Major Works						99,933
Total, Minor Works						908
Total, Aboriginal Housing Office						100,841

Biodiversity Conservation Trust of NSW

Leases

Lease Acquisitions less than \$250,000 - Private Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	86
Total, Leases						86
Total, Minor Works						15,000
Total, Biodiversity Conservation Trust of NSW						15,086

Centennial Park and Moore Park Trust

Major Works

Works in Progress

General

Learning Centre Facility Enhancement	Centennial Park	2017	2022	3,040	1,740	1,300
Strategic Asset Maintenance Program	Centennial Park	2017	2024	12,982	9,809	2,069
Leisure Facilities						
E.S. Marks Safety Upgrade	Moore Park	2015	2022	2,887	587	2,300
Moore Park Golf Entertainment Upgrade	Moore Park	2017	2022	3,521	1,721	1,800
Total, Works in Progress						7,469
Total, Major Works						7,469
Total, Minor Works						2,500
Total, Centennial Park and Moore Park Trust						9,969

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Hunter and Central Coast Development Corporation

Major Works

Works in Progress

Capitalisation of Public Infrastructure Built on Corporation Owned Land	Newcastle	2019	2023	40,192	25,464	7,969
Total, Works in Progress						7,969
Total, Major Works						7,969
Total, Minor Works						200
Total, Hunter and Central Coast Development Corporation						8,169

Planning Ministerial Corporation

Major Works

New Works

New Land Acquisitions	Various	2021	2022	40,000		40,000
Total, New Works						40,000

Works in Progress

Economic Recovery Planning Reform Measures	Various	2020	2023	40,000	10,000	15,000
General Land Acquisition	Various	2007	2031	868,220	393,220	45,000
Land Acquisition - M4 Westbound Off Ramp	Lidcombe	2021	2022	19,500		19,500
Strategic Open Green Space - Embellishments Program	Various	2018	2023	50,000	3,855	44,328
Strategic Open Green Space - Land Acquisitions	Various	2019	2024	100,056	23,112	25,000
Total, Works in Progress						148,828
Total, Major Works						188,828
Total, Planning Ministerial Corporation						188,828

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Property NSW

Major Works

New Works

Registrar General's Building Project	Sydney	2021	2024	119,266		10,026
Whole of Government Regional Hubs - Dubbo and Coffs Harbour	Various	2022	2024	103,200		18,900
Total, New Works						28,926

Works in Progress

Building Refurbishment Program	Various	2012	2031	137,629	57,060	49,019
Coffs Harbour Jetty Foreshore Precinct Project	Coffs Harbour	2020	2022	20,000	5,000	15,000
Revitalisation of Parramatta North Precinct	North Parramatta	2021	2022	4,300	3,000	1,300
Total, Works in Progress						65,319

Total, Major Works

94,245

Total, Property NSW

94,245

Office of the Independent Planning Commission

Leases

Lease Acquisitions between \$250,000 and \$20 million	Sydney	n.a.	n.a.	n.a.	n.a.	1,995
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Total, Leases

1,995

Total, Minor Works

270

Total, Office of the Independent Planning Commission

2,265

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Western Sydney Parklands Trust

Major Works

Works in Progress

Bringelly Road Business Hub	Horningsea Park	2016	2022	11,718	10,347	1,371
Conservation Works	Various	2008	2031	24,910	14,718	1,161
Multipurpose Pathway	Various	2009	2031	27,863	13,783	1,476
NSW Motor Sports Strategy	Eastern Creek	2020	2022	33,400	28,925	4,475
Signage and Track Improvements	Various	2009	2022	7,263	6,778	485
Upgrade and Improve Park Facilities	Various	2010	2031	62,833	28,597	6,000
Total, Works in Progress						14,968
Total, Major Works						14,968
Total, Minor Works						1,525
Total, Western Sydney Parklands Trust						16,493

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Department of Premier and Cabinet

Major Works

New Works

Ultimo Powerhouse Museum ^(a)	Ultimo	2021	n.a.	n.a.		3,767
Total, New Works						3,767

Works in Progress

Arts Maintenance and Upgrades Program	Various	2020	2022	103,835	33,502	67,166
New Powerhouse Museum in Parramatta (including Castle Hill)	Various	2019	2024	n.a.	200,391	156,168
Walsh Bay Arts Precinct Project	Dawes Point	2019	2022	371,340	290,729	80,611
Total, Works in Progress						303,945

Total, Major Works						307,712
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Leases

Lease Acquisitions between \$250,000 and \$20 million	Sydney	n.a.	n.a.	n.a.	n.a.	402
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Total, Leases						402
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Total, Minor Works						16,334
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Total, Department of Premier and Cabinet						324,448
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(a) Final delivery timeframe and costs will be confirmed following completion of planning and design process.

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Infrastructure NSW

Major Works

Works in Progress

Blackwattle Bay Redevelopment Project

Blackwattle Bay Urban Redevelopment	Pymont	2020	2029	165,239	42,212	17,884
New Sydney Fish Markets - Main Works	Glebe	2020	2024	750,000	43,396	243,389
Barangaroo - Arts & Culture Projects	Barangaroo	2017	2029	25,464	2,475	2,523
Barangaroo Developer Contributions Plan	Barangaroo	2019	2025	55,000	1,396	8,052
Barangaroo - Infrastructure Projects	Barangaroo	2020	2028	312,207	261,713	14,882
Sydney Football Stadium Redevelopment ^(a)	Moore Park	2019	2022	828,000	527,554	296,522
Total, Works in Progress						583,252
Total, Major Works						583,252
Total, Minor Works						105
Total, Infrastructure NSW						583,357

(a) Note the ETC of \$828 million reflects the total cost of the Sydney Football Stadium Redevelopment, which includes \$804.3 million capital expenditure and \$23.7 million operating costs'

Investment NSW

Major Works

Works in Progress

Global NSW Strategy	Sydney	2020	2029	7,200	34	3,766
Sydney Innovation & Technology Precinct	Various	2020	2022	12,345	2,447	9,898
Total, Works in Progress						13,664
Total, Major Works						13,664
Total, Investment NSW						13,664

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Parliamentary Counsel's Office

Major Works

Works in Progress

EnAct - Enhancement of Legislation and Publishing system	Sydney	2020	2022	750	162	588
Total, Works in Progress						588
Total, Major Works						588
Total, Minor Works						250
Total, Parliamentary Counsel's Office						838

Western Parkland City Authority

Major Works

New Works

Bradfield City Centre First Building	Bringelly	2021	2023	47,800		5,000
Bradfield City Centre Stage 1 Enabling Works	Bringelly	2021	n.a.	870,000		47,300
Total, New Works						52,300
Works in Progress						
Advanced Manufacturing and Research Facility (Planning)	Bringelly	2020	2022	6,000	1,003	4,997
Aerotropolis Core Strategic Planning	Bringelly	2020	2022	8,750	5,997	2,753
Western Sydney Aerotropolis Enabling Works	Parramatta	2020	2022	15,000	1,255	13,745
Total, Works in Progress						21,495
Total, Major Works						73,795
Total, Minor Works						2,273
Total, Western Parkland City Authority						76,068

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Art Gallery of New South Wales

Major Works

Works in Progress

Sydney Modern Project - Expansion of the Art Gallery	Sydney	2017	2022	344,317	182,790	152,711
Total, Works in Progress						152,711
Total, Major Works						152,711
Total, Minor Works						5,700
Total, Art Gallery of New South Wales						158,411

Australian Museum

Major Works

New Works

Minerals Gallery – New Gallery Construction	Darlinghurst	2021	2022	1,800		1,800
Total, New Works						1,800
Works in Progress						
Pacific Gallery – Relocation and Expansion	Darlinghurst	2020	2023	3,095	92	511
Stage 1 Australian Museum Redevelopment	Darlinghurst	2018	2022	55,048	48,967	4,500
Total, Works in Progress						5,011
Total, Major Works						6,811
Total, Minor Works						13,667
Total, Australian Museum						20,478

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Historic Houses Trust of New South Wales

Major Works

Works in Progress

10-Year Capital Maintenance Program	Various	2016	2026	32,000	21,089	2,426
Asset Compliance Capital Maintenance Project	Various	2020	2022	2,000	1,600	400
Total, Works in Progress						2,826
Total, Major Works						2,826
Total, Minor Works						2,000
Total, Historic Houses Trust of New South Wales						4,826

State Archives and Records Authority of New South Wales

Major Works

Works in Progress

Critical Fire Protection Upgrade & Site Compliance Program	Kingswood	2018	2022	15,996	11,789	4,203
Total, Works in Progress						4,203
Total, Major Works						4,203
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Caddens	n.a.	n.a.	n.a.	n.a.	4,466
Total, Leases						4,466
Total, Minor Works						1,193
Total, State Archives and Records Authority of New South Wales						9,862

State Library of New South Wales

Major Works

Works in Progress

Accessibility and Functionality Upgrades	Sydney	2020	2023	12,285	3,285	6,700
Digitisation for Regional Delivery Program	Sydney	2012	2022	59,550	53,996	5,554
Total, Works in Progress						12,254
Total, Major Works						12,254
Total, Minor Works						10,858
Total, State Library of New South Wales						23,112

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Independent Commission Against Corruption

Major Works

Works in Progress

Hearing Room Audio Visual Technology Replacement Project	Sydney	2020	2022	500	350	150
Total, Works in Progress						150
Total, Major Works						150
Total, Minor Works						1,265
Total, Independent Commission Against Corruption						1,415

New South Wales Electoral Commission

Major Works

New Works

Election Systems Upgrade

Voting Centre Device Refresh	Various	2021	2022	7,100		7,100
Total, New Works						7,100

Works in Progress

Election Systems Upgrade

Funding Disclosure & Compliance Online System	Various	2017	2022	16,856	10,634	6,222
Local Government Regulation Changes	Various	2019	2022	5,661	4,061	1,600
GovDC Reform	Sydney	2018	2022	1,448	1,028	420
State General Election	Various	2018	2022	1,596	859	737
Total, Works in Progress						8,979

Total, Major Works

16,079

Leases

Elizabeth Street Office Relocation and Lease	Sydney	2020	2022	41,903	41,178	725
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Total, Leases

725

Total, Minor Works

100

Total, New South Wales Electoral Commission

16,904

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

The following agencies have a minor works program only

Greater Sydney Commission	400
Resilience NSW	11,664
Destination NSW	333
Museum of Applied Arts and Sciences	3,968
Audit Office of New South Wales	2,220
Law Enforcement Conduct Commission	1,200
Ombudsman's Office	784
Public Service Commission	270

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Regional NSW

Major Works

New Works

Farms of the Future	Various	2021	2022	2,822		2,822
Lower Darling Fish Passage Program Phase 1	Pooncarie	2021	2022	119		119
Pests, Weeds & Disease Management	Various	2021	2022	500		500
Total, New Works						3,441

Works in Progress

2017 R&D Partnership with Grains Research Development Corporation	Various	2017	2027	20,000	5,344	4,000
Chickpea Breeding Program	Calala	2020	2023	5,000	1,065	2,935
Doppler Radar in Central and West NSW	Various	2019	2022	24,400	2,660	675
Gaden Trout Hatchery - Educational Tourism Destination	Jindabyne	2020	2022	3,017	46	2,971
Marine Estate Management Strategy	Various	2018	2022	3,606	1,203	1,880
Narrandera Fisheries Centre Upgrade	Gillenbah	2020	2022	5,600	588	5,012
Regional Digital Connectivity including Gig State project	Various	2019	2024	169,769	4,286	73,283
Special Activation Precincts Pre-Delivery Works	Various	2021	2023	75,000	5,000	50,000
Titles Management System	Various	2018	2022	5,078	3,549	1,529
World Class Food and Fibre - Stage 1	Various	2018	2022	50,000	32,772	14,572
World Class Food and Fibre - Stage 2	Various	2020	2023	50,819	1,551	36,653
Total, Works in Progress						193,510

Total, Major Works

196,951

Total, Minor Works

9,715

Total, Regional NSW

206,666

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Regional Growth NSW Development Corporation

Major Works

Works in Progress

Parkes Special Activation Precinct	Parkes	2020	2023	185,382	28,194	78,117
Wagga Wagga Special Activation Precinct	Bomen	2020	2024	150,584	1,131	22,123
Total, Works in Progress						100,240
Total, Major Works						100,240
Total, Regional Growth NSW Development Corporation						100,240

Local Land Services

Major Works

New Works

Land Acquisition	Breeza	2021	2022	12,000		12,000
Local Land Services Core Services	Various	2021	2023	3,000		1,500
Total, New Works						13,500

Works in Progress

Biodiversity Reforms	Various	2017	2022	12,746	9,364	1,500
Bushfire Insurance Fence Repairs	Various	2020	2022	1,999	763	1,236
Future Fund	Various	2018	2023	21,000	9,439	6,311
Total, Works in Progress						9,047
Total, Major Works						22,547

Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	1,386
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	1,878

Total, Leases **3,264**

Total, Minor Works **300**

Total, Local Land Services **26,111**

The following agencies have a minor works program only

New South Wales Rural Assistance Authority **50**

NSW Food Authority **1,100**

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Department of Communities and Justice

Major Works

New Works

Dubbo Court Expansion	Dubbo	2021	2023	5,245		1,000
Improving Local Court Capacity	Various	2021	2023	1,003		852
Protect Highly Sensitive Data Phase 2	Various	2021	2031	175,000		30,000
Sustaining Critical Infrastructure Program Phase 2	Various	2021	2025	120,000		30,000
Total, New Works						61,852

Works in Progress

Albury Courthouse Upgrade	Albury	2020	2022	5,000	420	4,580
Civil Justice Initiatives	Sydney	2018	2022	2,565	2,379	186
Criminal Justice Reform Phase 2	Sydney	2020	2022	622	482	140
Digital Courts Reform Program	Various	2020	2023	33,069	8,536	14,479
Domestic Violence - Enhancement in Courts	Various	2020	2022	9,500	4,050	5,450
Electronic Monitoring of Sex Offender Parolees	Silverwater	2019	2022	3,759	3,563	196
6 Parramatta Square Relocation	Parramatta	2020	2025	23,372	3,183	16,736
Cyber Security Enhancements	Various	2020	2023	24,709	5,813	7,356
Prison Bed Capacity Program	Various	2015	2022	2,416,051	2,321,561	94,490
Prison Body Scanners for Correctional Centres	Various	2020	2022	15,200	14,395	805
Sustaining Critical Infrastructure Program	Various	2020	2022	100,000	39,000	61,000
Youth Justice System Reform Program	Various	2020	2022	6,058	3,620	2,438
Total, Works in Progress						207,856

Total, Major Works

269,708

Leases

Lease Acquisition - 6 Parramatta Square	Parramatta	n.a.	n.a.	n.a.	n.a.	500,321
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	49,660
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	9,865

Total, Leases

559,846

Total, Minor Works

77,291

Total, Department of Communities and Justice

906,845

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Crown Solicitor's Office

Major Works

New Works

Enterprise business systems	Sydney	2021	2022	800		800
Total, New Works						800
Total, Major Works						800
Total, Minor Works						1,241
Total, Crown Solicitor's Office						2,041

Fire and Rescue NSW

Major Works

New Works

Marsden Park New Station and Fire Appliances	Riverstone	2021	2023	5,394		1,700
NSW Bushfire Inquiry Funding Package - Stage 2	Various	2021	2022	5,210		5,210
Oran Park New Station and Fire Appliances	Oran Park	2021	2023	6,194		1,700
Total, New Works						8,610

Works in Progress

Alexandria Fire Station Remediation and Renovation	Alexandria	2016	2022	7,500	1,500	6,000
Busby Land and New Station	Busby	2020	2023	6,662	1,762	300
Dungog Land and New Station	Dungog	2019	2022	2,116	516	1,600
Kingscliff New Station	Kingscliff	2020	2022	4,700	200	4,500
Muswellbrook Land and New Station	Muswellbrook	2019	2022	3,053	753	2,300
Replacement of Fire Appliances	Various	2011	2025	226,997	156,337	17,660
Ryde Land and New Station	Ryde	2018	2022	8,300	3,250	5,050
Stay Safe and Keep Operational Programme	Various	2020	2022	31,309	14,043	17,266
Wentworth Falls Fire Station Renovation	Wentworth Falls	2020	2022	1,630	130	1,500
Total, Works in Progress						56,176
Total, Major Works						64,786
Total, Minor Works						17,809
Total, Fire and Rescue NSW						82,595

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Legal Aid Commission of New South Wales

Major Works

New Works

Magistrates package - Local Court Capacity	Haymarket	2021	2023	300		300
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Total, New Works						300
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Total, Major Works						300
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Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	322
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Total, Major Works						322
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Total, Minor Works						6,569
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Total, Legal Aid Commission of New South Wales						7,191
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New South Wales Crime Commission

Major Works

New Works

Financial Investigations Capability Enhancement	Sydney	2021	2031	1,274		898
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Total, New Works						898
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Total, Major Works						898
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Total, Minor Works						570
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Total, New South Wales Crime Commission						1,468
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Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

NSW Police Force

Major Works

New Works

Electronic Countermeasure Devices	Various	2021	2023	830		470
Marine Vessel Replacement Program - Phase 2	Various	2021	2026	18,918		1,643
Singleton Police Station	Singleton	2021	2023	12,000		2,500
Total, New Works						4,613

Works in Progress

Bathurst Police Station Major Upgrade	Bathurst	2019	2023	7,000	490	3,220
Bega Police Station	Bega	2019	2023	13,000	3,853	5,980
Bourke Police Station Major Upgrade	Bourke	2019	2023	7,000	490	3,220
Critical Communications Enhancement Program - Australian Communications and Media Authority Compliance Program	Various	2019	2022	6,875	6,050	825
Cyber Security Transformation Program	Various	2021	2023	8,611	2,846	4,311
Digital Drivers Licence Phase 2	Various	2020	2022	1,118	643	475
Dubbo Regional Education and Training Centre	Dubbo	2020	2023	35,000	1,373	24,627
Firearms Registry Phases 1 and 2	Various	2020	2022	6,000	3,300	2,700
Fit-out of Vehicles Associated with an Additional 1,500 Police	Various	2019	2023	8,161	1,166	4,328
Goulburn Police Station	Goulburn	2019	2023	25,000	1,750	11,500
Integrated Policing Operations System	Various	2019	2028	n.a.	24,963	65,300
Jindabyne Area Police Stations Program	Jindabyne	2019	2023	13,000	910	5,980
Law Enforcement Monitoring Facility	Various	2020	2022	21,000	5,000	16,000
Moama Police Station	Moama	2020	2023	4,000	500	2,000
Multipurpose Police Station Program	Various	2018	2023	107,860	37,875	59,961
National Criminal Intelligence System Tranche 1	Various	2020	2022	5,243	2,662	2,581
National Facial Biometric Matching Capability Implementation in NSW	Various	2018	2022	1,760	1,690	70
Newcastle Police Station Refurbishment and Upgrade	Newcastle	2020	2024	6,500	1,500	2,000
Police Dog Transport Modules	Various	2017	2022	1,269	766	503
Police Dog Unit Command Facilities	Menai	2016	2023	7,214	340	3,778
Police Properties Economic Stimulus - Build, Retain, Preserve	Various	2020	2022	37,700	15,000	22,700

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000
NSW Police Force (cont.)						
Port Kembla Jetty Upgrade	Port Kembla	2020	2022	1,360	1,000	360
Prisoner Transport Modules	Various	2017	2022	5,882	1,371	4,511
Property Fit-out and Modifications to Accommodate an Additional 1,500 Police	Various	2019	2023	17,344	4,198	7,573
Road Safety Plan 2021	Various	2018	2023	2,322	1,882	200
Specialised Vehicle Replacement	Various	2018	2022	6,750	5,150	1,600
Technology Asset Refresh Program Phase 4	Various	2018	2022	40,000	31,260	8,740
Upgrade to the Goulburn Police Academy	Goulburn	2020	2023	60,000	1,500	19,000
Waverley Police Station	Waverley	2018	2023	25,000	275	10,095
Total, Works in Progress						294,138
Total, Major Works						298,751
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	26,066
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	34,777
Total, Leases						60,843
Total, Minor Works						29,807
Total, NSW Police Force						389,401

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

NSW Rural Fire Service

Major Works

New Works

NSW Bushfire Inquiry Funding Package - Stage 2	Various	2021	2023	25,748		7,441
Total, New Works						7,441

Works in Progress

NSW Bushfire Inquiry Funding Package - Stage 1	Various	2020	2031	13,922	3,204	4,362
Total, Works in Progress						4,362

Total, Major Works

11,803

Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	482
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Total, Leases

482

Total, Minor Works

17,462

Total, NSW Rural Fire Service

29,747

Office of Sport

Major Works

Works in Progress

Jindabyne Regional Sports Hub	Jindabyne	2020	2022	4,600	2,050	2,550
Total, Works in Progress						2,550

Total, Major Works

2,550

Leases

Lease Acquisitions between \$250,000 and \$20 million	Sydney Olympic Park	n.a.	n.a.	n.a.	n.a.	300
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Total, Leases

300

Total, Minor Works

5,593

Total, Office of Sport

8,443

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Office of the NSW State Emergency Service

Major Works

Works in Progress

Critical Communications Enhancement Program (CCEP) - Stay Safe Keep Operational	Various	2018	2023	47,664	5,917	29,647
NSW SES Fleet - (Stage 1)	Various	2018	2028	116,043	38,713	15,373
Total, Works in Progress						45,020
Total, Major Works						45,020
Total, Minor Works						2,242
Total, Office of the NSW State Emergency Service						47,262

Multicultural NSW

Major Works

New Works

Digitalisation of Language Interpreting Services Delivery	Harris Park	2021	2022	1,000		1,000
Total, New Works						1,000
Total, Major Works						1,000
Total, Minor Works						1,500
Total, Multicultural NSW						2,500

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

NSW Trustee and Guardian

Major Works

Works in Progress

Business Intelligence System	Various	2011	2022	1,566	624	942
Client Management System	Various	2010	2022	16,936	16,004	932
Records Management System	Various	2012	2023	1,213	713	443
SAP Financial System	Various	2015	2023	3,209	2,442	100
Total, Works in Progress						2,417
Total, Major Works						2,417

Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	3
Total, Leases						3
Total, Minor Works						4,300
Total, NSW Trustee and Guardian						6,720

Judicial Commission of New South Wales

Leases

Lease Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	106
Total, Leases						106
Total, Minor Works						150
Total, Judicial Commission of New South Wales						256

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Office of the Children's Guardian

Major Works

Works in Progress

Digital Enhancements to the Working With Children Check Screening System	Redfern	2020	2022	450	350	100
NDIS Worker Check IT System	Redfern	2018	2022	4,779	4,300	479
Total, Works in Progress						579

Total, Major Works

579

Leases

Lease Acquisitions between \$250,000 and \$20 million	Redfern	n.a.	n.a.	n.a.	n.a.	1,039
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Total, Leases

1,039

Total, Minor Works

310

Total, Office of the Children's Guardian

1,928

Office of the Director of Public Prosecutions

Major Works

Works in Progress

CASES matter management system replacement	Various	2020	2022	8,806	874	7,932
Wollongong Office Relocation - Fitout	Wollongong	2020	2021	2,000	1,800	200
Total, Works in Progress						8,132

Total, Major Works

8,132

Leases

Lease Acquisition - Office Space in Sydney	Sydney	2021	2034	84,608	-	17,298
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	583

Total, Leases

17,881

Total, Minor Works

1,845

Total, Office of the Director of Public Prosecutions

27,858

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Transport for NSW

Major Works ^{(a)(b)}

Works in Progress

Central Coast Roads

Central Coast Highway, Tumby Road to Bateau Bay Road (Planning)	Wamberal - Bateau Bay	n.a.	n.a.	n.a.	4,027	6,000
Manns Road, Central Coast Highway to Narara Creek Road (Planning) (State and Federal Funded)	West Gosford - Narara	n.a.	n.a.	n.a.	9,632	6,686
Pacific Highway and Manns Road, Narara Creek Road to Parsons Road (Planning)	Narara - Lisarow	n.a.	n.a.	n.a.	25,297	4,443
Pacific Highway, Parsons Road to Ourimbah Street	Lisarow	n.a.	2023	178,000	120,780	27,800
Pacific Highway, Wyong Town Centre (Planning)	Wyong	n.a.	n.a.	n.a.	32,510	4,000

Easing Sydney's Congestion

Bus Priority Infrastructure (including Bus Rapid Transit Planning)	Various	n.a.	n.a.	n.a.	175,576	20,006
Gateway to the South Pinch Points	Various	n.a.	2022	300,000	203,002	32,000
Intelligent Congestion Management Program (Stage 1)	Various	n.a.	n.a.	n.a.	27,666	5,000
Intelligent Congestion Management Program (Stage 2)	Various	n.a.	n.a.	n.a.	78,179	35,118
Pinch Points and Clearways	Various	n.a.	n.a.	n.a.	350,704	170,000

Established Sydney Roads

Heathcote Road - The Avenue to Princes Highway (Planning)	Various	n.a.	n.a.	n.a.	2,000	5,000
Heathcote Road, Infantry Parade, Hammondville to The Avenue, Voyager Point (State and Federal Funded)	Holsworthy	n.a.	n.a.	n.a.	22,405	17,000
Heathcote Road, Woronora River Bridge	Heathcote	n.a.	n.a.	n.a.	2,821	15,000
Henry Lawson Drive Upgrade	Milperra	n.a.	n.a.	n.a.	6,855	14,000
Homebush Bay Drive Upgrade (Planning) (State and Federal Funded)	Liberty Grove	n.a.	n.a.	n.a.	1,666	5,000
King Georges Road, Stoney Creek Road to Connells Point Road (State and Federal Funded)	Penshurst	n.a.	n.a.	n.a.	13,312	17,000
Mona Vale Road, Manor Road to Foley Street	Mona Vale	n.a.	2022	250,000	123,799	29,000

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Transport for NSW (cont.)

New Hawkesbury River crossing at Richmond (Planning) (State and Federal Funded)	North Richmond	n.a.	n.a.	n.a.	5,229	5,000
Prospect Highway, Reservoir Road to St Martins Crescent (State and Federal Funded)	Prospect	n.a.	2023	252,000	32,831	30,000
Great Western Highway						
Katoomba to Lithgow Upgrade (Planning) (State and Federal Funded)	Katoomba - Lithgow	n.a.	n.a.	n.a.	26,600	107,000
Kelso to Raglan Upgrade	Kelso	n.a.	2023	n.a.	15,961	24,500
Hunter Roads						
Fingal Bay Link Road (Planning)	Port Stephens	n.a.	n.a.	n.a.	1,985	500
Hunter Pinch Points	Various	n.a.	2023	23,500	13,163	5,791
Nelson Bay Road Improvements	Williamstown	n.a.	n.a.	n.a.	16,097	7,500
Newcastle Inner City Bypass, Rankin Park to Jesmond (Preconstruction) (State and Federal Funded)	Williamstown	n.a.	n.a.	n.a.	64,228	29,000
Pacific Motorway, Extension to Raymond Terrace (Planning) (State and Federal Funded)	Hexham	n.a.	n.a.	n.a.	63,169	28,078
Interchanges and Accessibility						
Circular Quay Precinct Renewal (Planning)	Sydney	n.a.	n.a.	n.a.	63,462	20,000
Macquarie University Station Transport Interchange (State and Federal Funded)	Macquarie Park	n.a.	n.a.	n.a.	8,124	6,000
Transport Access Program - Commuter Wharf Upgrades	Various	n.a.	n.a.	n.a.	230,528	16,000
Light Rail						
Parramatta Light Rail Stage 1	Parramatta	n.a.	2023	2,400,000	1,730,632	627,000
Parramatta Light Rail Stage 2 (Planning)	Rydalmere	n.a.	n.a.	n.a.	22,000	30,000
New England Highway						
New England Highway, Belford to Golden Highway Upgrade	Belford	n.a.	2024	n.a.	17,208	26,199
New England Highway, Bolivia Hill Upgrade (State and Federal Funded)	Bolivia	n.a.	2021	134,000	116,894	16,000
New England Highway, Muswellbrook Bypass (Planning and Preconstruction)	Muswellbrook	n.a.	n.a.	n.a.	11,696	14,077
New England Highway, Singleton Bypass (Planning and Preconstruction) (State and Federal Funded)	Singleton	n.a.	n.a.	n.a.	22,311	14,000

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-21	2021-22
				\$000	\$000	\$000

Transport for NSW (cont.)

New England Highway, Tenterfield Heavy Vehicle Bypass (Planning) (Federal Funded)	Tenterfield	n.a.	n.a.	n.a.	10,400	500
Newell Highway						
Newell Highway Flood Mitigation Works	Various	n.a.	n.a.	n.a.	3,394	3,000
Newell Highway Heavy Vehicle Pavement Upgrades (Planning and Preconstruction) (State and Federal Funded)	Narrabri - Boggabilla	n.a.	n.a.	n.a.	35,603	58,053
Newell Highway, New Dubbo Bridge (Planning) (State and Federal Funded)	Dubbo	n.a.	n.a.	n.a.	24,764	20,000
Newell Highway, Overtaking Lanes (State and Federal Funded)	Various	n.a.	2023	260,000	184,513	36,364
Newell Highway, Parkes Bypass (State and Federal Funded)	Parkes	n.a.	n.a.	n.a.	34,293	60,000
Other Major Programs						
Active Transport	Various	n.a.	n.a.	n.a.	162,337	64,837
Maritime Stimulus Program	Various	n.a.	n.a.	n.a.	14,526	74,885
New buses to cater for NSW Services	Various	n.a.	n.a.	n.a.	511,168	188,222
Road Safety	Various	n.a.	n.a.	n.a.	1,002,185	331,515
Pacific Highway						
Coffs Harbour Bypass (Planning and Preconstruction) (State and Federal Funded)	Coffs Harbour	n.a.	n.a.	n.a.	205,976	100,000
Princes Highway						
Albion Park Rail Bypass	Yallah - Oak Flats	n.a.	2021	630,000	518,583	55,000
Batemans Bay Bridge Replacement	Batemans Bay	n.a.	2023	274,000	215,361	35,273
Berry to Bomaderry Upgrade	Various	n.a.	2022	450,000	352,108	61,000
Mount Ousley Interchange (Planning) (State and Federal Funded)	Mount Ousley	n.a.	n.a.	n.a.	n.a.	6,250
Nowra Bridge Replacement over the Shoalhaven River (State and Federal Funded)	Nowra	n.a.	2024	342,000	162,605	72,000
Princes Highway Upgrade Program (Planning) (State and Federal Funded)	Nowra - Moruya	n.a.	n.a.	n.a.	32,267	88,000
Regional NSW Major Road and Bridge Upgrades						
Barton Highway Improvements (State and Federal Funded)	Goulburn	n.a.	n.a.	n.a.	53,483	52,000

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Transport for NSW (cont.)

Cobb Highway, New Murray River Bridge (NSW Contribution) ^(c)	Moama - Echuca	n.a.	2022	90,000	80,711	8,825
Golden Highway Safety and Productivity Works (State and Federal Funded)	Various	n.a.	2021	133,000	111,471	3,785
Hume Highway Heavy Duty Pavement Upgrade (State and Federal Funded)	Marulan	n.a.	n.a.	n.a.	11,174	18,358
Kings Highway, Nelligen Bridge Replacement	Nelligen	n.a.	n.a.	n.a.	26,351	74,790
Monaro Highway Upgrade Program	Williamsdale - Cooma	n.a.	n.a.	n.a.	11,560	10,000
Regional NSW Bridge Upgrades	Various	n.a.	n.a.	n.a.	154,589	5,000
Silver City and Cobb Highway Seal Extension	Various	n.a.	2022	210,000	153,111	27,388
Waterfall Way Upgrade	Various	n.a.	n.a.	n.a.	3,799	14,069
Regional and Freight Rail						
Lower Hunter Freight Corridor (Planning and Preservation)	Hexham - Fassifern	n.a.	n.a.	n.a.	4,754	12,176
Fixing Country Rail Program	Various	n.a.	n.a.	n.a.	42,644	3,791
Sydney Motorways						
Beaches Link (Planning)	Various	n.a.	n.a.	n.a.	77,000	60,000
M4 Motorway, Hill Road Improvement	Lidcombe	n.a.	n.a.	n.a.	16,040	4,000
M6 Extension Stage 1	Rockdale	n.a.	2025	3,115,000	325,578	541,000
Smart Motorways (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	18,523	5,000
Sydney Gateway	Mascot	n.a.	n.a.	n.a.	571,518	585,000
Warringah Freeway Upgrade	Various	n.a.	n.a.	n.a.	n.a.	286,000
WestConnex (State and Federal Funded) ^(d)	Various	n.a.	2023	16,800,000	4,250,168	1,200,000
Western Harbour Tunnel	Various	n.a.	n.a.	n.a.	704,355	108,000
Western Sydney Growth Roads						
Appin Road Improvements (Federal Funded)	Appin	n.a.	n.a.	n.a.	9,917	4,000
Mamre Road, M4 Motorway to Erskine Park Road (Planning)	St Clair	n.a.	n.a.	n.a.	5,592	10,000
Memorial Avenue, Old Windsor Road to Windsor Road	Kellyville	n.a.	2024	224,000	86,225	48,000
Mulgoa Road Infrastructure Upgrade - M4 to Glenmore Parkway and Blaikie Road to Jamieson Road (Planning)	Jamisontown	n.a.	n.a.	n.a.	3,700	1,400

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Transport for NSW (cont.)

Mulgoa Road Infrastructure Upgrade – Jane Street and Blaikie Road to M4 Motorway (State and Federal Funded)	Jamisontown	n.a.	n.a.	n.a.	182,646	28,600
Spring Farm Parkway (Planning)	Menangle Park	n.a.	n.a.	n.a.	14,027	20,000
The Horsley Drive, M7 Motorway to Cowpasture Road (State and Federal Funded)	Horsley Park	n.a.	n.a.	n.a.	4,186	25,000
Western Sydney Long Term Strategic Transport Corridor Preservation	Various	n.a.	n.a.	n.a.	148,000	64,400
Western Sydney Infrastructure Plan						
M12 Motorway, M7 to The Northern Road (Planning and Preconstruction) (State and Federal Funded)	Badgerys Creek	n.a.	n.a.	n.a.	688,464	222,000
The Northern Road Upgrade (State and Federal Funded)	Cobbitty	n.a.	2023	1,660,000	1,426,724	47,434
Total, Works in Progress						6,164,613
Total, Major Works						6,164,613
Total, Minor Works						2,123,523
Total, Transport for NSW						8,288,136

(a) Estimated total cost (ETC) is the announced cost.

(b) Start dates are not shown since each project is an amalgamation of individual works. ETC and completion dates are not available (n.a.) at this stage for some projects as they are in the planning phase. Completion dates refer to when the project is operational or opened. Further works may be undertaken and costs incurred after the completion date.

(c) ETC represents the NSW contribution to the project. The 2021-22 allocation is the Transport for NSW contribution only.

(d) Note that \$800 million of the WestConnex ETC is allocated toward the delivery of Sydney Gateway.

(e) Represents a rolling annual program.

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

Sydney Metro

Major Works

Works in Progress

Sydney Metro City and Southwest ^(a)	Chatswood - Bankstown	2014	2024	n.a.	10,095,832	3,062,457
Sydney Metro-Western Sydney Airport ^(b)	St Marys- Bringelly	2018	2026	n.a.	393,065	943,000
Sydney Metro West	Westmead - Sydney CBD	2017	2030	n.a.	2,198,665	2,881,000
Total, Works in Progress						6,886,457
Total, Major Works						6,886,457
Total, Minor Works						47,742
Total, Sydney Metro						6,934,199

(a) The Sydney Metro City and Southwest funding allocation includes funding from PPP finance leases. The Central Walk project is part of this project and is under Transport Asset Holding Entity as the asset owner.

(b) Major civil construction work on the Sydney Metro - Western Sydney Airport project is expected to be completed in 2026. The start of rail operations is subject to the start of passenger airline services.

The following agency has a minor works program only

Office of Transport Safety Investigations

22

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

The Treasury ^(a)

Major Works

New Works

Productivity Reform - Supporting Economic Recovery	Sydney	2022	2022	1,000		1,000
Zero and Low Emission Vehicle Reform Project	Various	2022	2036	n.a.		1,035
Total, New Works						2,035

Works in Progress

Financial Management Transformation Optimisation	Sydney	2019	2022	4,942	897	4,045
Total, Works in Progress						4,045

Total, Major Works **6,080**

Total, Minor Works **3,347**

Total, The Treasury **9,427**

(a) A number of capital projects from 2020-21 no longer appear due to recent Machinery of Government changes.

Workers' Compensation (Dust Diseases) Authority

Major Works

New Works

Enhancements to IT Systems and Screening Equipment	Sydney	2021	2023	13,200		8,900
Total, New Works						8,900

Total, Major Works **8,900**

Total, Minor Works **40**

Total, Workers' Compensation (Dust Diseases) Authority **8,940**

The following agency has a minor works program only

NSW Self Insurance Corporation **170**

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-21	Allocation 2021-22
				\$000	\$000	\$000

The Legislature

Major Works

New Works

Electorate Offices Relocation Fit-out	Various	2021	2022	1,000		1,000
Total, New Works						1,000

Works in Progress

Audiovisual Services	Sydney	2020	2023	14,213	3,152	6,164
Digital Parliament	Sydney	2020	2023	26,271	7,463	13,909
Infrastructure Upgrades at Parliament House	Sydney	2019	2022	5,174	4,084	1,090
Parliament House Ceiling and Building Services Replacement	Sydney	2016	2023	23,585	18,899	4,190
Parliament House Tower Block Membrane Replacement	Sydney	2016	2023	20,835	5,449	8,306
Total, Works in Progress						33,659

Total, Major Works

34,659

Leases

Lease Acquisition - Electorate Offices	Various	n.a.	n.a.	n.a.	n.a.	4,178
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Total, Leases

4,178

Total, Minor Works

3,862

Total, The Legislature

42,699