

8. STRONGER COMMUNITIES CLUSTER

8.1 Agency Expense Summary

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2021-22 Revised \$m	2022-23 Budget \$m	Change %	2021-22 Revised \$m	2022-23 Budget \$m	Change %
Department of Communities and Justice	11,747.8	11,931.9	1.6	402.7	320.9	(20.3)
Cluster Grants	6,970.1	9,171.1	31.6
Total Principal Agency	18,717.9	21,103.0	12.7	402.7	320.9	(20.3)
Cluster Agencies						
Crown Solicitor's Office	72.9	77.5	6.3	2.0	2.0	(2.9)
Fire and Rescue NSW ^(b)	918.9	862.0	(6.2)	67.2	105.6	57.3
Legal Aid Commission of New South Wales ..	428.9	482.0	12.4	9.8	9.7	(1.1)
New South Wales Crime Commission	32.4	31.3	(3.2)	1.6	0.7	(56.8)
NSW Police Force	4,725.6	5,000.7	5.8	235.3	507.0	115.5
NSW Rural Fire Service	551.3	786.5	42.7	22.3	51.2	129.6
Office of the NSW State Emergency Service ..	178.3	197.6	10.8	22.3	40.3	80.4
Home Purchase Assistance Fund	17.4	14.1	(18.7)
Multicultural NSW ^(c)	97.2	68.6	(29.4)	3.4	2.0	(41.1)
NSW Trustee and Guardian	103.3	114.7	11.1	5.5	7.1	29.1
Agencies transferred from the Premier and Cabinet Cluster (GG) ^(d)						
Resilience NSW	1,034.7	2,061.0	99.2	1.7	58.6	N/A
Total Cluster Agencies	8,160.9	9,696.2	18.8	371.2	784.3	111.3
Special Offices						
Judicial Commission of New South Wales	6.6	7.3	12.1	0.0	0.2	305.4
Office of the Children's Guardian	57.5	58.6	2.1	0.8	1.0	22.6
Office of the Director of Public Prosecutions ..	184.5	215.5	16.8	22.7	5.7	(74.7)
Total Special Offices	248.5	281.5	13.3	23.5	6.9	(70.8)

(a) This table shows expenses on an uneliminated basis.

(b) Fire and Rescue NSW's 2021-22 revised budget reflects significant temporary impacts arising from COVID-19 restrictions and various natural disaster events, as well as higher expenditure in its personnel protective clothing (PPC) replacement program compared to the program schedule for 2022-23.

(c) Decline in Multicultural NSW expenditure from 2021-22 to 2022-23 reflects significant additional temporary expenditure in 2021-22 in response to the COVID-19 pandemic.

(d) Resilience NSW was transferred from the Premier and Cabinet cluster to the Stronger Communities cluster, effective 1 April 2022.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,081,618	3,132,593	3,317,214
Personnel Services Expenses
Other Operating Expenses	1,230,711	1,546,305	1,609,465
Grants and Subsidies	12,727,478	13,484,040	15,739,535
Appropriation Expense
Depreciation and Amortisation	490,561	452,389	359,949
Finance Costs	89,773	61,065	42,256
Other Expenses	32,806	41,532	34,541
TOTAL EXPENSES EXCLUDING LOSSES	17,652,948	18,717,924	21,102,960
Revenue			
Appropriation Revenue	17,053,912	17,650,756	20,533,735
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	122,905	115,798	128,363
Transfers to the Crown Entity
Sales of Goods and Services	282,337	277,934	308,541
Grants and Contributions	144,128	314,042	261,251
Investment Revenue	5,613	2,032	5,922
Retained Taxes, Fees and Fines	22,844	23,274	22,987
Other Revenue	51,969	167,588	128,482
Total Revenue	17,683,709	18,551,424	21,389,280
Gain/(Loss) on Disposal of Non Current Assets	(40)	(13,228)	(98)
Other Gains/(Losses)	115	104,564	(544)
Net Result	30,836	(75,164)	285,679

Balance Sheet

	2021-22	2022-23	
	Budget	Revised	
	\$000	\$000	
	Budget	Budget	
	\$000	\$000	
Assets			
Current Assets			
Cash Assets	106,480	75,674	95,146
Taxes Receivable
Receivables	276,481	379,514	360,546
Contract Assets
Inventories	22,402	13,365	13,365
Financial Assets at Fair Value
Other Financial Assets
Other	20,671	20,128	20,128
Assets Held For Sale	26,774	25,933	25,933
Total Current Assets	452,808	514,614	515,119
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	29,143	47,748	47,748
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,805,084	8,153,719	8,063,786
Plant and Equipment	414,347	667,548	687,604
Infrastructure Systems
Investment Properties
Right of Use Assets	1,131,101	221,521	188,561
Intangibles	339,285	148,908	180,033
Other Assets	1,798	1,991	1,991
Total Non Current Assets	9,720,758	9,241,435	9,169,723
Total Assets	10,173,566	9,756,049	9,684,842
Liabilities			
Current Liabilities			
Taxes Payable
Payables	306,526	295,856	337,469
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	518,137	392,824	74,448
Provisions	546,566	565,669	565,669
Other	5,905	20,706	9,093
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,377,134	1,275,055	986,679
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,349,839	874,544	805,958
Provisions	302,186	334,392	334,468
Other	432	819	819
Total Non Current Liabilities	1,652,457	1,209,755	1,141,245
Total Liabilities	3,029,591	2,484,810	2,127,924
Net Assets	7,143,975	7,271,239	7,556,918
Equity			
Accumulated Funds	6,825,978	6,179,772	6,465,451
Reserves	317,997	1,091,467	1,091,467
Capital Equity
Total Equity	7,143,975	7,271,239	7,556,918

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,980,475	3,023,641	3,200,463
Personnel Services
Grants and Subsidies	12,814,999	13,613,710	15,871,816
Finance Costs	89,752	61,050	42,234
Equivalent Income Tax
Other Payments	1,266,620	1,771,850	1,554,984
Total Payments	17,151,846	18,470,251	20,669,497
Receipts			
Appropriation	17,053,912	17,650,756	20,533,735
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	281,931	266,074	308,135
Retained Taxes, Fees and Fines
Interest Received	95	29	101
Grants and Contributions	144,128	302,073	261,251
Other Receipts	152,970	524,754	287,806
Total Receipts	17,633,036	18,743,686	21,391,027
Net Cash Flows From Operating Activities	481,191	273,435	721,530
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	13	...
Purchases of Property, Plant and Equipment	(274,480)	(178,849)	(229,020)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(62,012)	(18,881)	(70,167)
Net Cash Flows From Investing Activities	(336,492)	(197,717)	(299,187)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	24,369	...
Repayment of Borrowings and Advances	(150,125)	(148,674)	(402,870)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(150,125)	(124,305)	(402,870)
Net Increase/(Decrease) in Cash	(5,426)	(48,587)	19,472
Opening Cash and Cash Equivalents	111,906	124,261	75,674
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	106,480	75,674	95,146

Crown Solicitor's Office

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	52,383	53,886	57,659
Personnel Services Expenses
Other Operating Expenses	9,831	9,515	16,115
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,576	8,846	3,757
Finance Costs	674	673	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	71,465	72,920	77,531
Revenue			
Appropriation Revenue
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	290	...
Transfers to the Crown Entity
Sales of Goods and Services	74,287	72,490	78,980
Grants and Contributions
Investment Revenue	(0)	20	(0)
Retained Taxes, Fees and Fines
Other Revenue	0	1,218	(0)
Total Revenue	74,287	74,018	78,980
Gain/(Loss) on Disposal of Non Current Assets	...	(22)	...
Other Gains/(Losses)	...	2,218	...
Net Result	2,823	3,293	1,449

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	13,266	15,350	16,765
Taxes Receivable
Receivables	26,155	22,994	22,994
Contract Assets	8,035	8,035	8,035
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,922	9,922	9,922
Assets Held For Sale
Total Current Assets	57,379	56,302	57,716
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	13,970	12,340	10,735
Infrastructure Systems
Investment Properties
Right of Use Assets	29,300
Intangibles	8,561	10,109	9,938
Other Assets	847	847	847
Total Non Current Assets	52,678	23,296	21,520
Total Assets	110,057	79,598	79,236
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,874	9,874	8,736
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,836
Provisions	18,212	17,237	17,578
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	32,921	27,111	26,314
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	26,682	0	...
Provisions	2,805	2,805	2,805
Other
Total Non Current Liabilities	29,487	2,805	2,805
Total Liabilities	62,408	29,916	29,120
Net Assets	47,648	49,682	50,117
Equity			
Accumulated Funds	47,648	49,682	50,117
Reserves
Capital Equity
Total Equity	47,648	49,682	50,117

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	52,383	53,909	57,659
Personnel Services
Grants and Subsidies
Finance Costs	674	673	...
Equivalent Income Tax
Other Payments	9,751	8,128	17,173
Total Payments	62,809	62,709	74,832
Receipts			
Appropriation
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(594)	(233)	(752)
Sale of Goods and Services	74,287	68,694	78,980
Retained Taxes, Fees and Fines
Interest Received	(0)	20	(0)
Grants and Contributions
Other Receipts	0	2,805	(0)
Total Receipts	73,693	71,286	78,227
Net Cash Flows From Operating Activities	10,885	8,577	3,396
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(941)	(213)	(881)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,100)	(1,425)	(1,100)
Net Cash Flows From Investing Activities	(2,041)	(1,638)	(1,981)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,580)	(4,642)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,580)	(4,642)	...
Net Increase/(Decrease) in Cash	4,264	2,298	1,415
Opening Cash and Cash Equivalents	9,002	13,052	15,350
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	13,266	15,350	16,765

Fire and Rescue NSW

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	642,655	703,157	664,037
Personnel Services Expenses
Other Operating Expenses	136,803	144,129	133,609
Grants and Subsidies	...	2,489	...
Appropriation Expense
Depreciation and Amortisation	64,802	66,231	64,121
Finance Costs	2,849	2,849	281
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	847,109	918,855	862,049
Revenue			
Appropriation Revenue
Cluster Grant Revenue	790,465	763,551	917,436
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	17,002	16,248	16,943
Grants and Contributions	...	9,843	...
Investment Revenue	314	381	603
Retained Taxes, Fees and Fines	35,728	37,052	37,420
Other Revenue	9,853	11,914	10,930
Total Revenue	853,361	838,989	983,332
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	7,375	...
Net Result	6,252	(72,492)	121,283

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	168,713	113,788	190,659
Taxes Receivable
Receivables	22,294	21,205	21,204
Contract Assets
Inventories	3,012	2,855	2,855
Financial Assets at Fair Value
Other Financial Assets
Other	38	13	13
Assets Held For Sale	800
Total Current Assets	194,857	137,861	214,730
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	746,031	811,079	826,706
Plant and Equipment	285,672	358,038	387,766
Infrastructure Systems
Investment Properties
Right of Use Assets	104,999	3,841	2,665
Intangibles	18,541	22,161	19,486
Other Assets
Total Non Current Assets	1,155,243	1,195,120	1,236,622
Total Assets	1,350,099	1,332,981	1,451,352
Liabilities			
Current Liabilities			
Taxes Payable
Payables	37,126	33,565	33,231
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,314	836	859
Provisions	171,900	177,528	177,981
Other	0	2,489	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	211,340	214,418	212,071
Non Current Liabilities			
Taxes Payable
Payables	...	650	650
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	109,010	2,712	2,147
Provisions	220,650	204,062	204,062
Other
Total Non Current Liabilities	329,660	207,424	206,859
Total Liabilities	541,000	421,842	418,930
Net Assets	809,100	911,139	1,032,422
Equity			
Accumulated Funds	143,549	82,666	203,949
Reserves	665,551	828,473	828,473
Capital Equity
Total Equity	809,100	911,139	1,032,422

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	648,335	695,538	666,526
Personnel Services
Grants and Subsidies	...	2,489	...
Finance Costs	2,676	2,676	104
Equivalent Income Tax
Other Payments	136,483	145,003	133,348
Total Payments	787,494	845,706	799,978
Receipts			
Appropriation
Cluster Grant Revenue	790,465	763,551	917,436
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	16,682	8,545	16,623
Retained Taxes, Fees and Fines
Interest Received	314	381	603
Grants and Contributions	...	9,843	...
Other Receipts	45,581	49,966	48,351
Total Receipts	853,041	832,286	983,013
Net Cash Flows From Operating Activities	65,547	(13,420)	183,034
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(78,930)	(65,847)	(101,957)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,665)	(3,665)	(3,665)
Net Cash Flows From Investing Activities	(82,595)	(69,512)	(105,622)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,367)	(2,336)	(542)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,367)	(2,336)	(542)
Net Increase/(Decrease) in Cash	(18,415)	(85,268)	76,870
Opening Cash and Cash Equivalents	187,128	199,056	113,788
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	168,713	113,788	190,659

Legal Aid Commission of New South Wales

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	163,846	164,615	189,603
Personnel Services Expenses
Other Operating Expenses	156,863	168,939	200,835
Grants and Subsidies	64,474	74,510	82,229
Appropriation Expense
Depreciation and Amortisation	18,206	18,436	8,396
Finance Costs	1,410	1,410	12
Other Expenses	892	953	919
TOTAL EXPENSES EXCLUDING LOSSES	405,690	428,863	481,994
Revenue			
Appropriation Revenue
Cluster Grant Revenue	329,546	346,067	377,630
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,682	3,990	3,842
Transfers to the Crown Entity
Sales of Goods and Services	4,111	7,960	4,337
Grants and Contributions	65,046	78,367	93,674
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	269	717	284
Total Revenue	402,654	437,101	479,767
Gain/(Loss) on Disposal of Non Current Assets	35	(5)	35
Other Gains/(Losses)	(200)	3,675	(200)
Net Result	(3,201)	11,908	(2,392)

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	14,221	25,471	22,240
Taxes Receivable
Receivables	9,538	7,115	7,115
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	23,759	32,586	29,355
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	7,700	10,700	10,700
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	300
Plant and Equipment	7,857	8,870	8,500
Infrastructure Systems
Investment Properties
Right of Use Assets	56,585	...	491
Intangibles	22,377	25,880	27,068
Other Assets
Total Non Current Assets	94,819	45,450	46,759
Total Assets	118,578	78,035	76,113
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,237	15,222	15,222
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,224	...	243
Provisions	19,845	22,181	22,181
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	41,307	37,403	37,646
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	57,715	343	570
Provisions	6,136	6,620	6,620
Other
Total Non Current Liabilities	63,850	6,963	7,190
Total Liabilities	105,157	44,366	44,836
Net Assets	13,421	33,669	31,277
Equity			
Accumulated Funds	13,421	33,669	31,277
Reserves
Capital Equity
Total Equity	13,421	33,669	31,277

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	160,164	158,928	185,761
Personnel Services
Grants and Subsidies	64,474	74,510	82,229
Finance Costs	1,410	1,410	12
Equivalent Income Tax
Other Payments	157,755	196,351	203,964
Total Payments	383,802	431,199	471,966
Receipts			
Appropriation
Cluster Grant Revenue	329,546	346,067	377,630
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,911	5,607	4,137
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	65,046	78,367	93,674
Other Receipts	269	22,824	284
Total Receipts	398,772	452,865	475,725
Net Cash Flows From Operating Activities	14,970	21,666	3,759
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	...	35
Purchases of Property, Plant and Equipment	(3,575)	(10,500)	(4,594)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,219)	(7,340)	(4,399)
Net Cash Flows From Investing Activities	(5,759)	(17,840)	(8,958)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(10,130)	...	1,968
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(10,130)	...	1,968
Net Increase/(Decrease) in Cash	(919)	3,826	(3,231)
Opening Cash and Cash Equivalents	15,140	21,644	25,471
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	14,221	25,471	22,240

New South Wales Crime Commission

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,563	17,932	19,413
Personnel Services Expenses
Other Operating Expenses	8,979	11,179	10,967
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,654	3,160	925
Finance Costs	140	81	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	31,336	32,351	31,305
Revenue			
Appropriation Revenue
Cluster Grant Revenue	30,701	29,809	30,210
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	772	452	803
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	57	3,001	60
Total Revenue	31,530	33,262	31,073
Gain/(Loss) on Disposal of Non Current Assets	...	(75)	...
Other Gains/(Losses)	1,274	1,090	...
Net Result	1,468	1,926	(232)

Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	676	640	651
Taxes Receivable
Receivables	609	609	609
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,285	1,249	1,260
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	111	111	111
Plant and Equipment	2,571	2,493	2,350
Infrastructure Systems
Investment Properties
Right of Use Assets	4,467	...	0
Intangibles	426	533	433
Other Assets
Total Non Current Assets	7,575	3,137	2,894
Total Assets	8,860	4,386	4,154
Liabilities			
Current Liabilities			
Taxes Payable
Payables	461	461	461
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,342	(0)	...
Provisions	1,716	1,752	1,752
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,519	2,213	2,213
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,237	0	...
Provisions	65	29	29
Other
Total Non Current Liabilities	2,302	29	29
Total Liabilities	6,822	2,242	2,242
Net Assets	2,039	2,144	1,912
Equity			
Accumulated Funds	2,039	2,144	1,912
Reserves
Capital Equity
Total Equity	2,039	2,144	1,912

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,791	17,911	18,610
Personnel Services
Grants and Subsidies
Finance Costs	140	81	...
Equivalent Income Tax
Other Payments	8,979	12,360	10,967
Total Payments	26,910	30,352	29,577
Receipts			
Appropriation
Cluster Grant Revenue	30,701	29,809	30,210
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	57	4,094	60
Total Receipts	30,758	33,904	30,270
Net Cash Flows From Operating Activities	3,848	3,552	693
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,480)	(1,480)	(582)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(100)	(100)	(100)
Net Cash Flows From Investing Activities	(1,580)	(1,580)	(682)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,287)	(2,290)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,287)	(2,290)	...
Net Increase/(Decrease) in Cash	(19)	(318)	11
Opening Cash and Cash Equivalents	695	958	640
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	676	640	651

NSW Police Force

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,577,847	3,810,555	4,299,987
Personnel Services Expenses
Other Operating Expenses	407,345	544,833	416,573
Grants and Subsidies	10,195	110,595	8,157
Appropriation Expense
Depreciation and Amortisation	253,878	236,878	255,806
Finance Costs	20,084	20,084	20,192
Other Expenses	2,700	2,700	...
TOTAL EXPENSES EXCLUDING LOSSES	4,272,049	4,725,645	5,000,716
Revenue			
Appropriation Revenue
Cluster Grant Revenue	4,167,868	4,132,848	4,950,780
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	147,823	148,788	150,251
Transfers to the Crown Entity
Sales of Goods and Services	68,047	90,016	71,759
Grants and Contributions	22,881	21,492	22,696
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	40,066	52,011	53,884
Total Revenue	4,446,686	4,445,156	5,249,369
Gain/(Loss) on Disposal of Non Current Assets	(918)	(974)	(918)
Other Gains/(Losses)	(10)	46	(10)
Net Result	173,709	(281,417)	247,725

Balance Sheet

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	83,391	60,334	87,205
Taxes Receivable
Receivables	68,794	62,354	64,254
Contract Assets	8,510	11,267	11,267
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	550	1,297	1,297
Total Current Assets	161,245	135,251	164,023
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	9,800	1,500	2,900
Inventories
Financial Assets at Fair Value	...	925	925
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,621,842	1,574,294	1,754,263
Plant and Equipment	322,505	342,753	312,270
Infrastructure Systems
Investment Properties
Right of Use Assets	759,764	760,771	735,349
Intangibles	239,454	199,517	324,038
Other Assets
Total Non Current Assets	2,953,365	2,879,760	3,129,745
Total Assets	3,114,611	3,015,012	3,293,768
Liabilities			
Current Liabilities			
Taxes Payable
Payables	133,187	176,335	176,335
Contract Liabilities	2,266	12,917	13,417
Other Financial Liabilities at Fair Value	2,719	122	122
Borrowings	67,428	70,124	75,427
Provisions	576,861	644,706	644,206
Other	111	116,835	16,435
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	782,572	1,021,039	925,942
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	771,250	759,223	747,451
Provisions	67,924	212,421	350,321
Other
Total Non Current Liabilities	839,174	971,644	1,097,772
Total Liabilities	1,621,747	1,992,683	2,023,714
Net Assets	1,492,864	1,022,329	1,270,054
Equity			
Accumulated Funds	882,353	330,010	577,735
Reserves	610,511	692,319	692,319
Capital Equity
Total Equity	1,492,864	1,022,329	1,270,054

Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,449,354	3,428,810	4,119,436
Personnel Services
Grants and Subsidies	10,195	110,595	8,157
Finance Costs	20,084	20,084	20,192
Equivalent Income Tax
Other Payments	403,693	650,731	409,871
Total Payments	3,883,325	4,210,220	4,557,656
Receipts			
Appropriation
Cluster Grant Revenue	4,167,868	4,132,848	4,950,780
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	66,147	93,116	69,859
Retained Taxes, Fees and Fines	(10)	(10)	(10)
Interest Received
Grants and Contributions	23,381	33,575	23,196
Other Receipts	38,663	173,976	52,481
Total Receipts	4,296,050	4,433,505	5,096,306
Net Cash Flows From Operating Activities	412,725	223,286	538,649
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	1,734	1,734
Purchases of Property, Plant and Equipment	(220,058)	(97,851)	(287,412)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(108,502)	(76,535)	(146,924)
Net Cash Flows From Investing Activities	(326,826)	(172,652)	(432,602)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(77,587)	(77,677)	(79,176)
Dividends Paid
Other Financing	(0)	...	0
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(77,587)	(77,677)	(79,176)
Net Increase/(Decrease) in Cash	8,312	(27,043)	26,871
Opening Cash and Cash Equivalents	75,079	87,377	60,334
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	83,391	60,334	87,205

NSW Rural Fire Service

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	149,333	144,548	162,571
Personnel Services Expenses
Other Operating Expenses	189,079	166,036	205,286
Grants and Subsidies	253,142	185,836	354,913
Appropriation Expense
Depreciation and Amortisation	26,872	21,795	29,105
Finance Costs	1,090	1,264	1,105
Other Expenses	36,932	31,862	33,546
TOTAL EXPENSES EXCLUDING LOSSES	656,449	551,342	786,526
Revenue			
Appropriation Revenue
Cluster Grant Revenue	536,948	507,239	543,739
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	774	782	806
Transfers to the Crown Entity
Sales of Goods and Services	6,999	12,367	7,323
Grants and Contributions	2,214	26,006	54,588
Investment Revenue	776	776	828
Retained Taxes, Fees and Fines
Other Revenue	17,477	6,470	16,623
Total Revenue	565,188	553,640	623,907
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	823	...
Net Result	(91,261)	3,122	(162,619)

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	88,795	294,615	109,211
Taxes Receivable
Receivables	30,085	83,956	67,976
Contract Assets
Inventories	63,545	63,545	63,545
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	182,425	442,116	240,732
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	16,048	15,002	12,780
Plant and Equipment	73,751	78,920	107,864
Infrastructure Systems	6,451	4,885	4,198
Investment Properties
Right of Use Assets	42,373	45,305	40,481
Intangibles	14,845	10,670	9,570
Other Assets
Total Non Current Assets	153,468	154,783	174,894
Total Assets	335,893	596,899	415,626
Liabilities			
Current Liabilities			
Taxes Payable
Payables	41,514	43,862	27,223
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,504	5,478	5,238
Provisions	48,263	44,421	47,074
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	95,281	93,762	79,534
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	41,809	47,816	43,389
Provisions	3,856	2,949	2,949
Other
Total Non Current Liabilities	45,664	50,764	46,337
Total Liabilities	140,945	144,526	125,872
Net Assets	194,948	452,373	289,754
Equity			
Accumulated Funds	194,948	452,373	289,754
Reserves
Capital Equity
Total Equity	194,948	452,373	289,754

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	145,971	142,392	159,113
Personnel Services
Grants and Subsidies	253,142	185,836	354,913
Finance Costs	1,090	1,264	1,105
Equivalent Income Tax
Other Payments	226,352	220,260	223,228
Total Payments	626,555	549,752	738,359
Receipts			
Appropriation
Cluster Grant Revenue	536,948	507,239	543,739
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,000	23,423	7,323
Retained Taxes, Fees and Fines
Interest Received	776	776	828
Grants and Contributions	2,214	25,200	38,325
Other Receipts	17,477	48,845	16,623
Total Receipts	564,414	605,484	606,838
Net Cash Flows From Operating Activities	(62,141)	55,732	(131,521)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,000	2,000
Purchases of Property, Plant and Equipment	(20,587)	(18,650)	(46,213)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(8,678)	(2,299)	(3,572)
Net Cash Flows From Investing Activities	(27,265)	(18,949)	(47,785)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,815)	(5,730)	(6,098)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,815)	(5,730)	(6,098)
Net Increase/(Decrease) in Cash	(95,221)	31,054	(185,404)
Opening Cash and Cash Equivalents	184,016	263,562	294,615
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	88,795	294,615	109,211

Office of the NSW State Emergency Service

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,300	45,655	54,659
Personnel Services Expenses
Other Operating Expenses	74,746	59,456	96,499
Grants and Subsidies	53,581	51,051	27,350
Appropriation Expense
Depreciation and Amortisation	17,702	20,377	19,044
Finance Costs	1,748	1,788	11
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	193,077	178,327	197,563
Revenue			
Appropriation Revenue
Cluster Grant Revenue	208,784	209,220	170,101
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	159	162	165
Transfers to the Crown Entity
Sales of Goods and Services	42	42	44
Grants and Contributions	...	910	2,063
Investment Revenue	461	461	486
Retained Taxes, Fees and Fines
Other Revenue	347	930	366
Total Revenue	209,793	211,725	173,226
Gain/(Loss) on Disposal of Non Current Assets	(149)	672	(149)
Other Gains/(Losses)	...	7,284	...
Net Result	16,567	41,354	(24,486)

Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	40,918	96,230	50,674
Taxes Receivable
Receivables	7,158	7,158	7,158
Contract Assets
Inventories	2,608	2,608	2,608
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	50,684	105,996	60,440
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	6,513	7,290	7,408
Plant and Equipment	122,694	96,638	117,592
Infrastructure Systems
Investment Properties
Right of Use Assets	24,458	1,084	1,027
Intangibles
Other Assets
Total Non Current Assets	153,665	105,012	126,027
Total Assets	204,350	211,008	186,467
Liabilities			
Current Liabilities			
Taxes Payable
Payables	15,561	15,561	15,563
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,139
Provisions	4,819	4,819	4,819
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,519	20,380	20,382
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	28,629	1,110	1,053
Provisions	1,286	1,286	1,286
Other
Total Non Current Liabilities	29,915	2,396	2,339
Total Liabilities	53,434	22,776	22,721
Net Assets	150,916	188,232	163,746
Equity			
Accumulated Funds	150,916	188,232	163,746
Reserves
Capital Equity
Total Equity	150,916	188,232	163,746

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	45,141	45,976	54,493
Personnel Services
Grants and Subsidies	53,581	51,051	27,350
Finance Costs	1,748	1,788	11
Equivalent Income Tax
Other Payments	74,744	60,848	96,499
Total Payments	175,214	159,663	178,354
Receipts			
Appropriation
Cluster Grant Revenue	208,784	209,220	170,101
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	42	(1,269)	44
Retained Taxes, Fees and Fines
Interest Received	461	461	486
Grants and Contributions	...	910	2,063
Other Receipts	347	1,279	366
Total Receipts	209,634	210,601	173,061
Net Cash Flows From Operating Activities	34,420	50,938	(5,293)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	892	71
Purchases of Property, Plant and Equipment	(47,262)	(22,326)	(40,279)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(47,191)	(21,434)	(40,208)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,487)	(1,188)	(55)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,487)	(1,188)	(55)
Net Increase/(Decrease) in Cash	(15,258)	28,316	(45,556)
Opening Cash and Cash Equivalents	56,176	67,915	96,230
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	40,918	96,230	50,674

Resilience NSW

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	38,209	35,885	40,629
Personnel Services Expenses
Other Operating Expenses	20,921	29,868	27,692
Grants and Subsidies	717,357	959,227	1,991,488
Appropriation Expense
Depreciation and Amortisation	941	1,273	1,191
Finance Costs	15	53	10
Other Expenses	...	8,389	...
TOTAL EXPENSES EXCLUDING LOSSES	777,443	1,034,694	2,061,010
Revenue			
Appropriation Revenue
Cluster Grant Revenue	785,740	901,283	2,115,705
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	330	1,133	335
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	12,209	1,970
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	300	0
Total Revenue	786,070	914,924	2,118,010
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	753	...
Net Result	8,627	(119,017)	57,000

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	239,120	280,716	160,273
Taxes Receivable
Receivables	10,327	10,327	10,327
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	249,447	291,043	170,600
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	10,000	...	55,000
Plant and Equipment	263	138	1
Infrastructure Systems
Investment Properties
Right of Use Assets	1,880	312	308
Intangibles	1,644	144	2,728
Other Assets
Total Non Current Assets	13,787	594	58,037
Total Assets	263,234	291,637	228,637
Liabilities			
Current Liabilities			
Taxes Payable
Payables	238,635	238,635	118,635
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	946	97	97
Provisions	2,577	2,577	2,577
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	242,158	241,309	121,309
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,409	229	229
Provisions	52	52	52
Other
Total Non Current Liabilities	1,461	281	281
Total Liabilities	243,619	241,590	121,590
Net Assets	19,615	50,047	107,047
Equity			
Accumulated Funds	19,615	50,047	107,047
Reserves
Capital Equity
Total Equity	19,615	50,047	107,047

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	37,879	35,037	40,295
Personnel Services
Grants and Subsidies	717,357	959,227	1,991,488
Finance Costs	15	53	10
Equivalent Income Tax
Other Payments	20,921	117,843	147,692
Total Payments	776,172	1,112,160	2,179,484
Receipts			
Appropriation
Cluster Grant Revenue	785,740	901,283	2,115,705
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	2,673	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	3,820	1,970
Other Receipts	(0)	510	0
Total Receipts	785,740	908,286	2,117,675
Net Cash Flows From Operating Activities	9,568	(203,874)	(61,809)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(10,000)	(3)	(55,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,664)	(164)	(3,634)
Net Cash Flows From Investing Activities	(11,664)	(167)	(58,634)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(913)	(961)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(913)	(961)	...
Net Increase/(Decrease) in Cash	(3,009)	(205,002)	(120,443)
Opening Cash and Cash Equivalents	242,129	485,718	280,716
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	239,120	280,716	160,273

Home Purchase Assistance Fund

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,128	1,128	1,177
Grants and Subsidies	7,044	7,044	4,412
Appropriation Expense
Depreciation and Amortisation
Finance Costs	9,032	9,032	8,353
Other Expenses	200	200	200
TOTAL EXPENSES EXCLUDING LOSSES	17,404	17,404	14,142
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	388	388	309
Retained Taxes, Fees and Fines
Other Revenue	9	9	10
Total Revenue	397	397	319
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(17,007)	(17,007)	(13,823)

Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	132,595	134,839	109,986
Taxes Receivable
Receivables	8	8	8
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,000	1,000	1,000
Other
Assets Held For Sale
Total Current Assets	133,603	135,847	110,994
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	8,679	8,679	8,679
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	8,679	8,679	8,679
Total Assets	142,282	144,526	119,673
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114	114	114
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,348	7,348	7,144
Provisions	205	205	205
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,667	7,667	7,463
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	74,321	74,321	63,495
Provisions
Other
Total Non Current Liabilities	74,321	74,321	63,495
Total Liabilities	81,988	81,988	70,958
Net Assets	60,294	62,538	48,715
Equity			
Accumulated Funds	60,294	62,538	48,715
Reserves
Capital Equity
Total Equity	60,294	62,538	48,715

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	7,383	7,383	4,751
Finance Costs	5,221	5,221	4,700
Equivalent Income Tax
Other Payments	989	921	1,038
Total Payments	13,593	13,525	10,489
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	388	380	309
Grants and Contributions
Other Receipts	9	9	10
Total Receipts	397	389	319
Net Cash Flows From Operating Activities	(13,196)	(13,136)	(10,170)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	1,000	2,250	1,000
Purchases of Investments	(1,000)	(1,460)	(1,000)
Advances Repayments Received
Advances made	(5)
Other Investing
Net Cash Flows From Investing Activities	(5)	790	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,843)	(6,872)	(14,683)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,843)	(6,872)	(14,683)
Net Increase/(Decrease) in Cash	(20,044)	(19,218)	(24,853)
Opening Cash and Cash Equivalents	152,639	154,057	134,839
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	132,595	134,839	109,986

Multicultural NSW

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,319	17,293	23,706
Personnel Services Expenses
Other Operating Expenses	2,402	6,576	4,243
Grants and Subsidies	29,789	71,991	40,231
Appropriation Expense
Depreciation and Amortisation	1,601	1,338	422
Finance Costs	13	33	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,124	97,231	68,602
Revenue			
Appropriation Revenue
Cluster Grant Revenue	43,987	86,699	62,524
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	742	438	772
Transfers to the Crown Entity
Sales of Goods and Services	6,235	3,890	6,002
Grants and Contributions	...	5,430	890
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	27	273	28
Total Revenue	50,990	96,730	70,215
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	122	562	...
Net Result	1,988	61	1,613

Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	1,559	1,559	1,567
Taxes Receivable
Receivables	1,171	4,051	4,051
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,730	5,610	5,618
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1
Plant and Equipment	134	308	312
Infrastructure Systems
Investment Properties
Right of Use Assets	1,223	27	27
Intangibles	2,922	520	2,121
Other Assets
Total Non Current Assets	4,280	855	2,460
Total Assets	7,010	6,465	8,078
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,512	3,282	3,282
Contract Liabilities	721	1,409	1,409
Other Financial Liabilities at Fair Value
Borrowings	459	26	26
Provisions	1,269	1,390	1,390
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,961	6,107	6,107
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,708	3	3
Provisions	247	251	251
Other
Total Non Current Liabilities	1,955	254	254
Total Liabilities	5,916	6,361	6,361
Net Assets	1,094	104	1,717
Equity			
Accumulated Funds	1,094	104	1,717
Reserves
Capital Equity
Total Equity	1,094	104	1,717

Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	14,577	16,709	22,934
Personnel Services
Grants and Subsidies	29,789	71,991	40,231
Finance Costs	13	33	...
Equivalent Income Tax
Other Payments	2,402	10,624	4,243
Total Payments	46,782	99,357	67,408
Receipts			
Appropriation
Cluster Grant Revenue	43,987	86,699	62,524
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,235	3,899	6,002
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	5,520	890
Other Receipts	27	3,889	28
Total Receipts	50,249	100,007	69,443
Net Cash Flows From Operating Activities	3,467	650	2,035
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(156)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,450)	(317)	(1,977)
Net Cash Flows From Investing Activities	(2,500)	(473)	(2,027)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(209)	(404)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(209)	(404)	...
Net Increase/(Decrease) in Cash	758	(227)	8
Opening Cash and Cash Equivalents	801	1,786	1,559
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,559	1,559	1,567

NSW Trustee and Guardian

Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	81,584	72,668	89,861
Other Operating Expenses	18,048	25,298	20,263
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,190	5,161	4,598
Finance Costs	129	134	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	105,951	103,261	114,722
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	72,268	71,781	83,009
Grants and Contributions	26,720	26,503	24,787
Investment Revenue	8,786	437	6,161
Retained Taxes, Fees and Fines
Other Revenue	294	291	310
Total Revenue	108,068	99,012	114,268
Gain/(Loss) on Disposal of Non Current Assets	...	81,764	...
Other Gains/(Losses)	...	(34,691)	...
Net Result	2,117	42,824	(454)

Balance Sheet

	2021-22 Budget \$000	Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	7,846	100,906	99,475
Taxes Receivable
Receivables	5,939	8,969	9,047
Contract Assets	3,330	3,330	3,330
Inventories
Financial Assets at Fair Value	19,782
Other Financial Assets
Other	20,582	20,201	20,201
Assets Held For Sale
Total Current Assets	57,479	133,406	132,053
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	...	5,005	2,693
Inventories
Financial Assets at Fair Value	77,161	81,485	82,211
Equity Investments
Property, Plant and Equipment -			
Land and Building	37,560	2,654	2,603
Plant and Equipment	14,218	5,065	7,645
Infrastructure Systems
Investment Properties
Right of Use Assets	4,484
Intangibles	10,700	11,123	11,079
Other Assets
Total Non Current Assets	144,123	105,332	106,231
Total Assets	201,602	238,738	238,284
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,476	5,981	5,981
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	601
Provisions	30,514	31,132	31,132
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	39,591	37,113	37,113
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,856
Provisions	1,581	2,200	2,200
Other
Total Non Current Liabilities	6,437	2,200	2,200
Total Liabilities	46,028	39,313	39,313
Net Assets	155,574	199,425	198,971
Equity			
Accumulated Funds	128,824	197,616	197,162
Reserves	26,750	1,809	1,809
Capital Equity
Total Equity	155,574	199,425	198,971

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	81,584	72,668	89,861
Grants and Subsidies
Finance Costs	129	134	...
Equivalent Income Tax
Other Payments	25,489	37,864	23,470
Total Payments	107,202	110,666	113,331
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	72,268	71,702	83,009
Retained Taxes, Fees and Fines
Interest Received	258	30	435
Grants and Contributions	26,720	26,503	24,787
Other Receipts	8,466	16,576	8,564
Total Receipts	107,712	114,811	116,796
Net Cash Flows From Operating Activities	510	4,145	3,465
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	81,764	...
Purchases of Property, Plant and Equipment	(4,645)	(2,121)	(4,521)
Proceeds from Sale of Investments	10,000	20,382	5,000
Purchases of Investments	(2,731)	(2,741)	(2,813)
Advances Repayments Received
Advances made
Other Investing	(2,072)	(3,170)	(2,562)
Net Cash Flows From Investing Activities	552	94,114	(4,896)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(593)	(704)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(593)	(704)	...
Net Increase/(Decrease) in Cash	469	97,555	(1,431)
Opening Cash and Cash Equivalents	7,377	3,351	100,906
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,846	100,906	99,475

Judicial Commission of New South Wales

Operating Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,796	4,687	5,027
Personnel Services Expenses
Other Operating Expenses	785	1,100	2,045
Grants and Subsidies	6	...	6
Appropriation Expense
Depreciation and Amortisation	881	688	265
Finance Costs	76	77	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,544	6,552	7,343
Revenue			
Appropriation Revenue	5,195	5,127	6,000
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	166	97	172
Transfers to the Crown Entity
Sales of Goods and Services	908	1,099	958
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	61	139	65
Total Revenue	6,332	6,462	7,196
Gain/(Loss) on Disposal of Non Current Assets	...	265	...
Other Gains/(Losses)
Net Result	(212)	175	(147)

Balance Sheet

	2021-22 Budget \$000	2021-22 Revised \$000	2022-23 Budget \$000
Assets			
Current Assets			
Cash Assets	75	75	120
Taxes Receivable
Receivables	16	16	16
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	91	91	136
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,199	1,155	1,040
Infrastructure Systems
Investment Properties
Right of Use Assets	5,206
Intangibles
Other Assets
Total Non Current Assets	6,405	1,155	1,040
Total Assets	6,496	1,246	1,176
Liabilities			
Current Liabilities			
Taxes Payable
Payables	357	29	106
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	626
Provisions	697	677	677
Other	186	66	66
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,866	772	849
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,674
Provisions	215	27	27
Other
Total Non Current Liabilities	4,889	27	27
Total Liabilities	6,755	799	876
Net Assets	(259)	447	300
Equity			
Accumulated Funds	(259)	447	300
Reserves
Capital Equity
Total Equity	(259)	447	300

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,610	4,744	4,855
Personnel Services
Grants and Subsidies	6	...	6
Finance Costs	76	77	...
Equivalent Income Tax
Other Payments	728	1,047	2,013
Total Payments	5,420	5,868	6,874
Receipts			
Appropriation	5,195	5,127	6,000
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	908	1,005	958
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions
Other Receipts	61	139	65
Total Receipts	6,166	6,271	7,024
Net Cash Flows From Operating Activities	746	403	150
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(37)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	45
Net Cash Flows From Investing Activities	(150)	(37)	(105)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(596)	(427)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(596)	(427)	...
Net Increase/(Decrease) in Cash	(0)	(61)	45
Opening Cash and Cash Equivalents	75	136	75
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	75	75	120

Office of the Children's Guardian

Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,915	29,890	35,854
Personnel Services Expenses
Other Operating Expenses	23,131	23,120	19,686
Grants and Subsidies	961	1,290	1,069
Appropriation Expense
Depreciation and Amortisation	3,691	3,149	2,035
Finance Costs	15	12	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	57,713	57,461	58,643
Revenue			
Appropriation Revenue	26,335	25,130	31,721
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	933	943	1,048
Transfers to the Crown Entity
Sales of Goods and Services	25,891	30,891	19,001
Grants and Contributions	301	301	313
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	26	...
Total Revenue	53,461	57,291	52,085
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	119	23	...
Net Result	(4,133)	(152)	(6,559)

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	794	8,487	2,975
Taxes Receivable
Receivables	1,259	1,259	1,259
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,053	9,746	4,234
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,228	486	438
Infrastructure Systems
Investment Properties
Right of Use Assets	951
Intangibles	4,290	5,132	4,133
Other Assets
Total Non Current Assets	6,468	5,618	4,571
Total Assets	8,522	15,364	8,805
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,386	6,778	6,778
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	863
Provisions	2,894	2,510	2,510
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,143	9,288	9,288
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	101
Provisions	493	493	493
Other
Total Non Current Liabilities	594	493	493
Total Liabilities	8,737	9,781	9,781
Net Assets	(216)	5,583	(976)
Equity			
Accumulated Funds	(216)	5,583	(976)
Reserves
Capital Equity
Total Equity	(216)	5,583	(976)

Cash Flow Statement

	2021-22		2022-23
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,981	29,894	34,806
Personnel Services
Grants and Subsidies	961	1,290	1,069
Finance Costs	15	12	...
Equivalent Income Tax
Other Payments	23,131	19,152	19,686
Total Payments	53,088	50,348	55,560
Receipts			
Appropriation	26,335	25,130	31,721
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	25,891	30,891	19,001
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	301	301	313
Other Receipts	...	1,126	...
Total Receipts	52,528	57,448	51,036
Net Cash Flows From Operating Activities	(561)	7,100	(4,524)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(310)	(306)	(189)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(579)	(420)	(799)
Net Cash Flows From Investing Activities	(889)	(727)	(988)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,781)	(1,466)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,781)	(1,466)	...
Net Increase/(Decrease) in Cash	(3,231)	4,907	(5,512)
Opening Cash and Cash Equivalents	4,025	3,580	8,487
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	794	8,487	2,975

Office of the Director of Public Prosecutions

Operating Statement

	Budget	2021-22 Revised	2022-23 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	145,264	149,113	161,759
Personnel Services Expenses
Other Operating Expenses	22,700	19,791	45,694
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	11,549	12,199	3,331
Finance Costs	672	914	6
Other Expenses	4,249	2,494	4,738
TOTAL EXPENSES EXCLUDING LOSSES	184,434	184,511	215,528
Revenue			
Appropriation Revenue	182,581	173,654	203,610
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	8,036	8,098	8,301
Transfers to the Crown Entity
Sales of Goods and Services	88	88	93
Grants and Contributions	2,166	2,161	5,754
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	38	343	40
Total Revenue	192,910	184,345	217,799
Gain/(Loss) on Disposal of Non Current Assets	5	...	5
Other Gains/(Losses)	42	6,910	(152)
Net Result	8,523	6,744	2,124

Balance Sheet

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,500	5,411	5,411
Taxes Receivable
Receivables	3,534	3,252	3,252
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	7,034	8,663	8,663
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	6,485	6,106	8,334
Infrastructure Systems
Investment Properties
Right of Use Assets	36,091	255	269
Intangibles	10,666	1,934	1,942
Other Assets
Total Non Current Assets	53,242	8,295	10,545
Total Assets	60,275	16,958	19,208
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,891	3,051	3,049
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,513	153	154
Provisions	15,187	15,221	14,987
Other	...	129	129
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	26,591	18,554	18,320
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	31,381	114	117
Provisions	1,511	1,157	1,514
Other	...	334	334
Total Non Current Liabilities	32,892	1,605	1,965
Total Liabilities	59,483	20,159	20,285
Net Assets	793	(3,201)	(1,077)
Equity			
Accumulated Funds	793	(3,201)	(1,077)
Reserves
Capital Equity
Total Equity	793	(3,201)	(1,077)

Cash Flow Statement

	2021-22		2022-23
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	137,461	142,453	153,691
Personnel Services
Grants and Subsidies
Finance Costs	672	914	6
Equivalent Income Tax
Other Payments	26,949	26,172	50,076
Total Payments	165,082	169,540	203,774
Receipts			
Appropriation	182,581	173,654	203,610
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	88	88	93
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,166	2,161	5,754
Other Receipts	38	5,024	40
Total Receipts	184,874	180,927	209,497
Net Cash Flows From Operating Activities	19,792	11,387	5,724
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(1,732)	(1,165)	(4,759)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(8,246)	(770)	(720)
Net Cash Flows From Investing Activities	(9,973)	(1,934)	(5,474)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,502)	(8,362)	(250)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,502)	(8,362)	(250)
Net Increase/(Decrease) in Cash	1,317	1,091	(0)
Opening Cash and Cash Equivalents	2,183	4,319	5,411
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,500	5,411	5,411