# 2. cabinet office

## 2.1 Agency Expense Summary

|  |  |  |
| --- | --- | --- |
| Cabinet Office | Expenses(a) | Capital Expenditure |
| 2022-23 | 2023-24 |  | 2022-23 | 2023-24 |  |
| Est. Actual | Budget | Change | Est. Actual | Budget | Change |
|   | $m | $m | % | $m | $m | % |
| **The Cabinet Office**(b) | … | 93.5 | … | … | … | … |
| Funding distribution to agencies  | … | 8.7 | … | … | … | … |
| **Total Principal Department** | **…** | **102.2** | **…** | **…** | **…** | **…** |
| ***Agencies*** |  |  |  |  |  |  |
| ***Agencies transferred from Premier’s Department(c)*** |  |  |  |  |  |  |
| Parliamentary Counsel's Office  | 10.9 | 11.5 | 5.3 | 0.0 | 0.9 | N/A |
| **Total Agencies** | **10.9** | **11.5** | **5.3** | **0.0** | **0.9** | **N/A** |
| ***Independent and Special Offices*** ***Agencies transferred from Premier’s Department(c)*** |  |  |  |  |  |  |
| Audit Office of New South Wales  | 74.7 | 82.5 | 10.4 | 1.8 | 2.2 | 21.3 |
| Independent Commission Against Corruption  | 32.2 | 41.3 | 28.4 | 1.9 | 2.5 | 27.9 |
| Law Enforcement Conduct Commission  | 24.1 | 26.5 | 10.1 | 1.0 | 1.1 | 8.1 |
| New South Wales Electoral Commission  | 239.0 | 167.3 | (30.0) | 7.0 | 16.7 | 138.1 |
| Ombudsman's Office  | 37.9 | 53.8 | 41.7 | 1.2 | 1.8 | 44.6 |
| ***Agencies transferred from Customer Service*** |  |  |  |  |  |  |
| Independent Pricing and Regulatory Tribunal(d)  | 38.2 | 37.6 | (1.4) | 0.1 | 0.2 | 63.6 |
| **Total Independent and Special Offices** | **446.1** | **409.0** | **(8.3)** | **13.1** | **24.4** | **86.1** |

1. This table shows expenses on an uneliminated basis.
2. The Cabinet Office was created as a new Principal Department with the parts transferred from the Premier’s Department, per the *Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 4) 2023*, effective from 1 July 2023. The following parts were transferred to The Cabinet Office: Office of General Counsel; Shaping Futures branch of the Community Engagement Group and Policy Group other than WestInvest, Emergency Management branch, Women NSW and Flood Inquiry Project Management Office.
3. Parliamentary Counsel’s Office, Audit Office of New South Wales, Independent Commission Against Corruption, Law Enforcement Conduct Commission, New South Wales Electoral Commission and the Ombudsman’s Office were transferred from the Premier’s Department to The Cabinet Office, effective 1 July 2023 per the NSW Governance Arrangements Chart.
4. The Independent Pricing and Regulatory Tribunal (IPART) was transferred from the Department of Customer Service to the Department of Premier and Cabinet, per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 3) 2023*, effective 3 May 2023. IPART was subsequently moved to The Cabinet Office per the NSW Governance Arrangements Chart, effective 1 July 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 2.2 Financial Statements

**The Cabinet Office**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | ... | ... | 41,771 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | ... | ... | 45,300 |
| Grants and Subsidies | ... | ... | 15,105 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **...** | **...** | **102,176** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | 101,633 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | 1,560 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | 1,982 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **...** | **...** | **105,176** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **...** | **...** | **3,000** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | ... | ... | 3,000 |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | 122 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **...** | **...** | **3,122** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **...** | **...** | **...** |
| **Total Assets** | **...** | **...** | **3,122** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | 3,398 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **...** | **...** | **3,398** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | 268 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **268** |
| **Total Liabilities** | **...** | **...** | **3,666** |
| **Net Assets** | **...** | **...** | **(544)** |
| **Equity** |   |   |   |
| Accumulated Funds | ... | ... | (544) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **...** | **...** | **(544)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | ... | ... | 40,210 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | 15,105 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | ... | ... | 45,300 |
| **Total Payments** | **...** | **...** | **100,616** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | 101,633 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | 1,982 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | ... | ... |
| **Total Receipts** | **...** | **...** | **103,616** |
| **Net Cash Flows From Operating Activities** | **...** | **...** | **3,000** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **...** | **...** | **3,000** |
| Opening Cash and Cash Equivalents | ... | ... | ... |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **...** | **...** | **3,000** |

**Parliamentary Counsel's Office**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 9,191 | 8,074 | 9,527 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,678 | 2,331 | 1,743 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 616 | 529 | 245 |
| Finance Costs | 4 | 7 | 4 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **11,489** | **10,942** | **11,519** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 11,193 | 10,430 | 11,657 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 425 | 286 | 445 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 7 | 43 | 7 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **11,625** | **10,759** | **12,109** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (5) | ... |
| Other Gains/(Losses) | ... | (46) | ... |
| **Net Result** | **136** | **(234)** | **590** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 680 | 1,396 | 1,311 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 32 | 115 | 107 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **712** | **1,511** | **1,418** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 376 | 221 | 495 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | (0) | ... |
| Intangibles | 1,276 | 760 | 1,130 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,652** | **982** | **1,626** |
| **Total Assets** | **2,364** | **2,493** | **3,044** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 353 | 354 | 315 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 946 | 838 | 838 |
| Other | ... | 20 | 20 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,299** | **1,212** | **1,173** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 382 | 387 | 387 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **382** | **387** | **387** |
| **Total Liabilities** | **1,681** | **1,599** | **1,560** |
| **Net Assets** | **683** | **894** | **1,484** |
| **Equity** |   |   |   |
| Accumulated Funds | 683 | 894 | 1,484 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **683** | **894** | **1,484** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 8,765 | 7,977 | 9,082 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,805 | 2,633 | 1,786 |
| **Total Payments** | **10,571** | **10,611** | **10,868** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 11,193 | 10,430 | 11,657 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 7 | 43 | 7 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 8 | 7 | 8 |
| **Total Receipts** | **11,208** | **10,480** | **11,672** |
| **Net Cash Flows From Operating Activities** | **637** | **(131)** | **804** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (80) | (17) | (300) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (639) | ... | (589) |
| **Net Cash Flows From Investing Activities** | **(719)** | **(17)** | **(889)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **(82)** | **(148)** | **(85)** |
| Opening Cash and Cash Equivalents | 762 | 1,544 | 1,396 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **680** | **1,397** | **1,311** |

**Audit Office of New South Wales**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 45,177 | 46,077 | 50,288 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 23,443 | 25,898 | 29,287 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 2,728 | 2,505 | 2,692 |
| Finance Costs | 223 | 223 | 194 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **71,570** | **74,703** | **82,460** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 0 | ... | 0 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 56 | 56 | 57 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 69,268 | 73,646 | 78,766 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | 51 | 458 | 203 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 1,663 | 1,551 | 1,644 |
| **Total Revenue** | **71,039** | **75,711** | **80,671** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (1) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(531)** | **1,007** | **(1,789)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 12,225 | 15,094 | 12,613 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 5,962 | 7,765 | 7,765 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | 9,967 | 9,159 | 9,159 |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **28,153** | **32,018** | **29,536** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 2,657 | 3,770 | 3,510 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 9,239 | 9,238 | 7,720 |
| Intangibles | 1,377 | 1,205 | 2,116 |
| Other Assets | 695 | 790 | 790 |
| **Total Non Current Assets** | **13,968** | **15,003** | **14,136** |
| **Total Assets** | **42,122** | **47,021** | **43,673** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 2,521 | 3,282 | 3,282 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 1,560 | 1,698 | 1,729 |
| Provisions | 12,282 | 12,634 | 12,634 |
| Other | 136 | 298 | 298 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **16,499** | **17,912** | **17,943** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 8,269 | 8,574 | 6,984 |
| Provisions | 1,190 | 1,630 | 1,630 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **9,459** | **10,204** | **8,614** |
| **Total Liabilities** | **25,958** | **28,116** | **26,557** |
| **Net Assets** | **16,164** | **18,906** | **17,116** |
| **Equity** |   |   |   |
| Accumulated Funds | 16,164 | 18,906 | 17,116 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **16,164** | **18,906** | **17,116** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 45,961 | 45,619 | 50,171 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 204 | 204 | 175 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 20,232 | 25,809 | 29,080 |
| **Total Payments** | **66,397** | **71,631** | **79,427** |
| **Receipts** |   |   |   |
| Appropriation | 0 | ... | 0 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 69,268 | 73,945 | 78,766 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 51 | 458 | 203 |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 1,663 | 1,343 | 1,644 |
| **Total Receipts** | **70,983** | **75,745** | **80,614** |
| **Net Cash Flows From Operating Activities** | **4,585** | **4,114** | **1,187** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | 1 | ... |
| Purchases of Property, Plant and Equipment | (1,110) | (1,266) | (1,110) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (1,109) | (564) | (1,110) |
| **Net Cash Flows From Investing Activities** | **(2,219)** | **(1,829)** | **(2,220)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (1,357) | (1,417) | (1,448) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(1,357)** | **(1,417)** | **(1,448)** |
| **Net Increase/(Decrease) in Cash** | **1,009** | **867** | **(2,481)** |
| Opening Cash and Cash Equivalents | 11,216 | 14,227 | 15,094 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **12,225** | **15,094** | **12,613** |

**Independent Commission Against Corruption**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 24,100 | 21,713 | 28,108 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 7,413 | 6,587 | 9,403 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 2,933 | 3,448 | 3,508 |
| Finance Costs | 163 | 439 | 311 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **34,609** | **32,186** | **41,330** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 35,197 | 30,084 | 42,422 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 506 | 657 | 529 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | 412 | ... | 421 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 28 | 158 | 30 |
| **Total Revenue** | **36,143** | **30,899** | **43,401** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 1 | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **1,534** | **(1,287)** | **2,071** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 3,112 | 713 | 1,643 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,110 | 1,088 | 1,088 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **5,222** | **1,801** | **2,731** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 1,539 | 2,448 | 2,483 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 7,204 | 7,572 | 5,401 |
| Intangibles | 1,428 | 483 | 1,595 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **10,171** | **10,503** | **9,479** |
| **Total Assets** | **15,392** | **12,304** | **12,210** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 550 | 787 | 787 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 2,165 | 2,355 | 2,405 |
| Provisions | 2,650 | 2,910 | 2,910 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **5,365** | **6,053** | **6,102** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 5,359 | 6,724 | 4,509 |
| Provisions | 1,225 | 1,738 | 1,738 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **6,584** | **8,462** | **6,247** |
| **Total Liabilities** | **11,949** | **14,514** | **12,349** |
| **Net Assets** | **3,443** | **(2,210)** | **(139)** |
| **Equity** |   |   |   |
| Accumulated Funds | 3,443 | (2,210) | (139) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **3,443** | **(2,210)** | **(139)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 23,594 | 21,051 | 27,580 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 163 | 439 | 311 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 7,413 | 6,477 | 9,403 |
| **Total Payments** | **31,170** | **27,967** | **37,294** |
| **Receipts** |   |   |   |
| Appropriation | 35,197 | 30,084 | 42,422 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | 6 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 412 | ... | 421 |
| Other Receipts | 28 | 180 | 30 |
| **Total Receipts** | **35,637** | **30,270** | **42,873** |
| **Net Cash Flows From Operating Activities** | **4,467** | **2,303** | **5,579** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | 1 | ... |
| Purchases of Property, Plant and Equipment | (769) | (1,709) | (414) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (400) | (233) | (2,070) |
| **Net Cash Flows From Investing Activities** | **(1,169)** | **(1,941)** | **(2,484)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (2,636) | (1,040) | (2,165) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(2,636)** | **(1,040)** | **(2,165)** |
| **Net Increase/(Decrease) in Cash** | **662** | **(678)** | **930** |
| Opening Cash and Cash Equivalents | 2,450 | 1,391 | 713 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **3,112** | **713** | **1,643** |

**Independent Pricing and Regulatory Tribunal**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 29,946 | 26,504 | 28,670 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 10,667 | 11,317 | 8,509 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 473 | 347 | 460 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **41,086** | **38,168** | **37,639** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 38,485 | 36,242 | 33,935 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 319 | 835 | 334 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,211 | 1,286 | 1,516 |
| Grants and Contributions | 779 | 899 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | (0) | 166 | ... |
| **Total Revenue** | **40,794** | **39,428** | **35,785** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(292)** | **1,260** | **(1,854)** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 2,835 | 7,360 | 5,788 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 875 | 418 | 418 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **3,710** | **7,778** | **6,206** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 225 | 242 | 222 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 283 | 281 | 21 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **508** | **523** | **243** |
| **Total Assets** | **4,218** | **8,301** | **6,449** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 1,064 | 2,446 | 2,446 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 2,575 | 3,217 | 3,217 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,639** | **5,663** | **5,663** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 54 | 69 | 69 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **54** | **69** | **69** |
| **Total Liabilities** | **3,693** | **5,732** | **5,732** |
| **Net Assets** | **525** | **2,569** | **717** |
| **Equity** |   |   |   |
| Accumulated Funds | 525 | 2,569 | 717 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **525** | **2,569** | **717** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 29,626 | 25,121 | 28,337 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 10,667 | 11,967 | 8,509 |
| **Total Payments** | **40,294** | **37,088** | **36,845** |
| **Receipts** |   |   |   |
| Appropriation | 38,485 | 36,242 | 33,935 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,211 | 1,286 | 1,516 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 779 | 899 | ... |
| Other Receipts | (0) | 2,063 | ... |
| **Total Receipts** | **40,475** | **40,490** | **35,451** |
| **Net Cash Flows From Operating Activities** | **181** | **3,402** | **(1,394)** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (180) | (110) | (180) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(180)** | **(110)** | **(180)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | 262 | ... | 2 |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **262** | **...** | **2** |
| **Net Increase/(Decrease) in Cash** | **263** | **3,292** | **(1,572)** |
| Opening Cash and Cash Equivalents | 2,572 | 4,068 | 7,360 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,835** | **7,360** | **5,788** |

**Law Enforcement Conduct Commission**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 18,963 | 17,516 | 20,670 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 2,698 | 3,402 | 2,903 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 3,127 | 3,079 | 2,904 |
| Finance Costs | 63 | 62 | 17 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **24,852** | **24,058** | **26,494** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 24,129 | 23,100 | 26,130 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 696 | 809 | 734 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | 90 | 90 | 70 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 58 | 100 | 54 |
| **Total Revenue** | **24,974** | **24,099** | **26,988** |
| Gain/(Loss) on Disposal of Non Current Assets | 15 | 69 | 15 |
| Other Gains/(Losses) | ... | (3) | ... |
| **Net Result** | **137** | **107** | **509** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 581 | 347 | 362 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,378 | 1,301 | 1,208 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,958** | **1,648** | **1,570** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | 47 | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | 607 | 292 | 231 |
| Plant and Equipment | 2,213 | 2,244 | 1,972 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 1,956 | 1,976 | 210 |
| Intangibles | 1,273 | 1,064 | 1,359 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **6,096** | **5,575** | **3,771** |
| **Total Assets** | **8,054** | **7,223** | **5,341** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 262 | 506 | 506 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 2,053 | 2,321 | 66 |
| Provisions | 1,922 | 1,928 | 1,928 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **4,237** | **4,755** | **2,500** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 483 | 77 | (59) |
| Provisions | 687 | 661 | 661 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **1,170** | **738** | **602** |
| **Total Liabilities** | **5,408** | **5,493** | **3,102** |
| **Net Assets** | **2,646** | **1,730** | **2,239** |
| **Equity** |   |   |   |
| Accumulated Funds | 2,646 | 1,730 | 2,239 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,646** | **1,730** | **2,239** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 18,267 | 16,849 | 19,936 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 63 | 51 | 17 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,698 | 4,352 | 2,810 |
| **Total Payments** | **21,028** | **21,252** | **22,763** |
| **Receipts** |   |   |   |
| Appropriation | 24,129 | 23,100 | 26,130 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 90 | 90 | 70 |
| Other Receipts | 58 | 867 | 54 |
| **Total Receipts** | **24,277** | **24,057** | **26,254** |
| **Net Cash Flows From Operating Activities** | **3,249** | **2,805** | **3,491** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | 15 | 69 | 15 |
| Purchases of Property, Plant and Equipment | (950) | (910) | (700) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (440) | (108) | (400) |
| **Net Cash Flows From Investing Activities** | **(1,375)** | **(948)** | **(1,085)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (2,161) | (2,200) | (2,391) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(2,161)** | **(2,200)** | **(2,391)** |
| **Net Increase/(Decrease) in Cash** | **(287)** | **(343)** | **15** |
| Opening Cash and Cash Equivalents | 868 | 690 | 347 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **581** | **347** | **362** |

**New South Wales Electoral Commission**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 119,296 | 106,676 | 80,497 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 14,249 | 10,831 | 23,960 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 10,610 | 7,950 | 9,731 |
| Finance Costs | 627 | 778 | 638 |
| Other Expenses | 101,246 | 112,813 | 52,491 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **246,028** | **239,049** | **167,318** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 241,779 | 245,225 | 167,812 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 555 | 467 | 580 |
| Transfers to the Crown Entity | ... | (1,205) | ... |
| Sales of Goods and Services | 1,444 | 596 | 4,325 |
| Grants and Contributions | 3,855 | 4,401 | 4,950 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | (0) | 0 | 0 |
| **Total Revenue** | **247,633** | **249,483** | **177,666** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (271) | ... |
| **Net Result** | **1,605** | **10,163** | **10,348** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 5,680 | 23,058 | 20,012 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,301 | 2,562 | 5,337 |
| Contract Assets | ... | 58 | 58 |
| Inventories | 90 | 145 | 145 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | 3 | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **8,074** | **25,823** | **25,552** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 1,106 | 963 | 773 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 26,246 | 23,966 | 20,311 |
| Intangibles | 24,434 | 23,482 | 34,275 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **51,786** | **48,412** | **55,360** |
| **Total Assets** | **59,860** | **74,234** | **80,911** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 2,798 | 4,499 | 4,499 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,666 | 3,433 | 3,210 |
| Provisions | 3,522 | 5,063 | 5,063 |
| Other | 365 | 1 | 1 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **10,351** | **12,997** | **12,774** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 30,763 | 29,991 | 26,543 |
| Provisions | 648 | 685 | 685 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **31,411** | **30,677** | **27,229** |
| **Total Liabilities** | **41,762** | **43,674** | **40,003** |
| **Net Assets** | **18,098** | **30,561** | **40,909** |
| **Equity** |   |   |   |
| Accumulated Funds | 18,098 | 30,561 | 40,909 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **18,098** | **30,561** | **40,909** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 118,741 | 104,946 | 79,917 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 627 | 764 | 638 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 115,495 | 134,020 | 67,852 |
| **Total Payments** | **234,863** | **239,730** | **148,407** |
| **Receipts** |   |   |   |
| Appropriation | 241,779 | 245,225 | 167,812 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | (1,205) | ... |
| Sale of Goods and Services | 1,444 | 889 | 4,325 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 3,855 | 4,401 | 4,950 |
| Other Receipts | (0) | 11,823 | (11,375) |
| **Total Receipts** | **247,078** | **261,133** | **165,711** |
| **Net Cash Flows From Operating Activities** | **12,215** | **21,403** | **17,304** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (483) | (409) | (142) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (10,361) | (6,595) | (16,525) |
| **Net Cash Flows From Investing Activities** | **(10,844)** | **(7,004)** | **(16,667)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (3,652) | (3,230) | (3,683) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(3,652)** | **(3,230)** | **(3,683)** |
| **Net Increase/(Decrease) in Cash** | **(2,281)** | **11,169** | **(3,046)** |
| Opening Cash and Cash Equivalents | 7,961 | 11,889 | 23,058 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **5,680** | **23,058** | **20,012** |

**Ombudsman's Office**

|  |  |  |  |
| --- | --- | --- | --- |
| **Operating Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 29,889 | 23,408 | 37,681 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 11,143 | 11,311 | 12,224 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 3,389 | 3,129 | 3,828 |
| Finance Costs | 128 | 99 | 56 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **44,549** | **37,948** | **53,789** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 43,869 | 38,781 | 52,878 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,008 | 676 | 1,055 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 584 | 687 | 595 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 0 | 71 | 0 |
| **Total Revenue** | **45,461** | **40,215** | **54,529** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 19 | ... |
| Other Gains/(Losses) | ... | (4) | ... |
| **Net Result** | **912** | **2,282** | **740** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Balance Sheet** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 1,632 | 4,910 | 4,562 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 907 | 1,250 | 1,250 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **2,539** | **6,160** | **5,812** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 1,109 | 1,549 | 924 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 2,841 | 2,816 | 685 |
| Intangibles | 2,449 | 1,394 | 2,090 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **6,399** | **5,758** | **3,698** |
| **Total Assets** | **8,938** | **11,918** | **9,510** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 1,262 | 1,721 | 1,721 |
| Contract Liabilities | ... | 72 | 72 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,148 | 3,148 | 806 |
| Provisions | 1,790 | 2,493 | 2,493 |
| Other | ... | (0) | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **6,200** | **7,435** | **5,093** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 807 | 806 | 0 |
| Provisions | 1,035 | 1,011 | 1,011 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **1,842** | **1,818** | **1,012** |
| **Total Liabilities** | **8,041** | **9,252** | **6,104** |
| **Net Assets** | **897** | **2,666** | **3,406** |
| **Equity** |   |   |   |
| Accumulated Funds | 897 | 2,666 | 3,406 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **897** | **2,666** | **3,406** |
| **Cash Flow Statement** |   |   |   |
|   | 2022-23 | 2023-24 |
|   | Budget | Est. Actual | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 28,881 | 21,860 | 36,626 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 111 | 111 | 51 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 11,148 | 12,715 | 12,229 |
| **Total Payments** | **40,140** | **34,686** | **48,906** |
| **Receipts** |   |   |   |
| Appropriation | 43,869 | 38,781 | 52,878 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 584 | 703 | 595 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 0 | 1,560 | 0 |
| **Total Receipts** | **44,453** | **41,044** | **53,474** |
| **Net Cash Flows From Operating Activities** | **4,313** | **6,358** | **4,568** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | 19 | ... |
| Purchases of Property, Plant and Equipment | (210) | (495) | (210) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (1,930) | (727) | (1,558) |
| **Net Cash Flows From Investing Activities** | **(2,140)** | **(1,203)** | **(1,768)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (2,939) | (2,939) | (3,148) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(2,939)** | **(2,939)** | **(3,148)** |
| **Net Increase/(Decrease) in Cash** | **(766)** | **2,216** | **(348)** |
| Opening Cash and Cash Equivalents | 2,398 | 2,693 | 4,910 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,632** | **4,910** | **4,562** |