2. CABINET OFFICE

2.1 Agency Expense Summary

0.11.100		Expenses ^(a)		•	tal Expendi	ture
Cabinet Office	2022-23	2023-24		2022-23	2023-24	
	Est. Actual \$m	Budget \$m	Change %	Est. Actual \$m	Budget \$m	Change %
The Cabinet Office ^(b)		93.5				
Funding distribution to agencies		8.7				
Total Principal Department		102.2				
Agencies						
Agencies transferred from Premier's Department ^(c)						
Parliamentary Counsel's Office	10.9	11.5	5.3	0.0	0.9	N/A
Total Agencies	10.9	11.5	5.3	0.0	0.9	N/A
Independent and Special Offices						
Agencies transferred from Premier's Department ^(c)						
Audit Office of New South Wales	74.7	82.5	10.4	1.8	2.2	21.3
Independent Commission Against Corruption	32.2	41.3	28.4	1.9	2.5	27.9
Law Enforcement Conduct Commission	24.1	26.5	10.1	1.0	1.1	8.1
New South Wales Electoral Commission	239.0	167.3	(30.0)	7.0	16.7	138.1
Ombudsman's Office	37.9	53.8	41.7	1.2	1.8	44.6
Agencies transferred from Customer Service						
Independent Pricing and Regulatory Tribunal ^(d)	38.2	37.6	(1.4)	0.1	0.2	63.6
Total Independent and Special Offices	446.1	409.0	(8.3)	13.1	24.4	86.1

(a) This table shows expenses on an uneliminated basis.

(b) The Cabinet Office was created as a new Principal Department with the parts transferred from the Premier's Department, per the Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 4) 2023, effective from 1 July 2023. The following parts were transferred to The Cabinet Office: Office of General Counsel; Shaping Futures branch of the Community Engagement Group and Policy Group other than WestInvest, Emergency Management branch, Women NSW and Flood Inquiry Project Management Office.

(c) Parliamentary Counsel's Office, Audit Office of New South Wales, Independent Commission Against Corruption, Law Enforcement Conduct Commission, New South Wales Electoral Commission and the Ombudsman's Office were transferred from the Premier's Department to The Cabinet Office, effective 1 July 2023 per the NSW Governance Arrangements Chart.

(d) The Independent Pricing and Regulatory Tribunal (IPART) was transferred from the Department of Customer Service to the Department of Premier and Cabinet, per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 3) 2023, effective 3 May 2023. IPART was subsequently moved to The Cabinet Office per the NSW Governance Arrangements Chart, effective 1 July 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

The Cabinet Office

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			41,771
Personnel Services Expenses			
Other Operating Expenses			45,300
Grants and Subsidies			15,105
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES			102,176
Revenue			
Appropriation Revenue			101,633
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			1,560
Transfers to the Crown Entity			
Sales of Goods and Services			1,982
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue			105,176
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result			3,000

	202 Budget	2-23 Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets			3,000
Taxes Receivable			
Receivables			122
Contract Assets			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale Total Current Assets			3,122
Non Current Assets	<u> </u>	····	0,122
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets			
Total Assets			3,122
Liabilities			
Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities Other Financial Liabilities at Fair Value			
Borrowings Provisions			 3,398
Other			3,390
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities		····	3,398
Non Current Liabilities			0,000
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions			268
Other			
Total Non Current Liabilities			268
Total Liabilities			3,666
Net Assets			(544)
Equity	·		
Accumulated Funds			(544)
Reserves			
Capital Equity			
Total Equity			(544)

Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring Closing Cash and Cash Equivalents	 		 3,000
Reclassification of Cash Equivalents			
Opening Cash and Cash Equivalents			
Net Increase/(Decrease) in Cash	•••		3,000
Net Cash Flows From Financing Activities			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
5			
Dividends Paid Other Financing			
Repayment of Borrowings and Advances			
Proceeds from Borrowings and Advances			•••
Cash Flows From Financing Activities			
Net Cash Flows From Investing Activities			
Other Investing			
Advances made			
Advances Repayments Received			
Purchases of Investments			
Proceeds from Sale of Investments			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Property, Plant and Equipment			
Cash Flows From Investing Activities			-,- 50
Net Cash Flows From Operating Activities			3,000
Total Receipts			103,616
Other Receipts			
Grants and Contributions			
Interest Received			
Retained Taxes, Fees and Fines			
Sale of Goods and Services			1,982
Cash transfers to the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash reimbursements from the Crown Entity			
Funding Distribution from Department			
Appropriation			101,633
Receipts			
Total Payments			100,616
Other Payments		<u> </u>	45,300
Equivalent Income Tax			
Finance Costs			
Grants and Subsidies			15,105
Personnel Services			10,210
Employee Related			40,210
Cash Flows From Operating Activities Payments			
Cook Flows From One roting Activities	\$000	\$000	Ş000
	Budget \$000	Est. Actual \$000	Budget \$000
		2-23	2023-24

Parliamentary Counsel's Office

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,191	8,074	9,527
Personnel Services Expenses			
Other Operating Expenses	1,678	2,331	1,743
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	616	529	245
Finance Costs	4	7	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	11,489	10,942	11,519
Revenue			
Appropriation Revenue			
Funding Distribution from Department	11,193	10,430	11,657
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	425	286	445
Transfers to the Crown Entity			
Sales of Goods and Services	7	43	7
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	11,625	10,759	12,109
Gain/(Loss) on Disposal of Non Current Assets		(5)	
Other Gains/(Losses)		(46)	
Net Result	136	(234)	590

	2022		2023-24	
	Budget \$000	Est. Actual \$000	Budget \$000	
At-	Ş000	\$000	Ş 000	
Assets Current Assets				
Cash Assets	680	1,396	1,31	
Taxes Receivable				
Receivables	 32	 115	107	
Contract Assets				
Inventories		•••	•	
Financial Assets at Fair Value		•••		
Other Financial Assets		•••	•	
Other Philancial Assets				
Assets Held For Sale Total Current Assets	712	1,511	. 1 410	
Non Current Assets	/12	1,511	1,418	
Taxes Receivable			-	
Receivables			-	
Contract Assets				
Inventories		•••	•	
Financial Assets at Fair Value		•••	•	
Equity Investments			•	
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	376	221	498	
Infrastructure Systems				
Investment Properties				
Right of Use Assets		(0)		
Intangibles	1,276	760	1,130	
Other Assets				
Total Non Current Assets	1,652	982	1,626	
Total Assets	2,364	2,493	3,044	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	353	354	315	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions	946	838	838	
Other		20	20	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	1,299	1,212	1,173	
Non Current Liabilities		· · · ·		
Taxes Payable	•••			
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions	382	387	387	
Other				
Total Non Current Liabilities	382	387	38	
Total Liabilities	1,681	1,599	1,560	
Net Assets	683	894	1,484	
Equity			.,	
Equity		÷		
Accumulated Funds	683	894	1.484	
		894		
Accumulated Funds Reserves	683			
Accumulated Funds	683 		1,484 1,48 4	

	2022 Budget	2-23 Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,765	7,977	9,082
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	1,805	2,633	1,786
Total Payments	10,571	10,611	10,868
Receipts			
Appropriation			
Funding Distribution from Department	11,193	10,430	11,657
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	7	43	7
Retained Taxes, Fees and Fines		•••	
Interest Received			
Grants and Contributions			
Other Receipts	8	7	8
Total Receipts	11,208	10,480	11,672
Net Cash Flows From Operating Activities	637	(131)	804
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(80)	(17)	(300)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(639)		(589)
Net Cash Flows From Investing Activities	(719)	(17)	(889)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	<u> </u>		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(82)	(148)	(85)
Opening Cash and Cash Equivalents	762	1,544	1,396
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	680	1,397	1,311

Audit Office of New South Wales

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,177	46,077	50,288
Personnel Services Expenses			
Other Operating Expenses	23,443	25,898	29,287
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,728	2,505	2,692
Finance Costs	223	223	194
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	71,570	74,703	82,460
Revenue			
Appropriation Revenue	0		0
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	56	56	57
Transfers to the Crown Entity			
Sales of Goods and Services	69,268	73,646	78,766
Grants and Contributions			
Investment Revenue	51	458	203
Retained Taxes, Fees and Fines			
Other Revenue	1,663	1,551	1,644
Total Revenue	71,039	75,711	80,671
Gain/(Loss) on Disposal of Non Current Assets		(1)	
Other Gains/(Losses)			
Net Result	(531)	1,007	(1,789)

	202	2022-23	
	Budget \$000	Est. Actual \$000	2023-24 Budget \$000
Assets			
Current Assets			
Cash Assets	12,225	15,094	12,613
Taxes Receivable			
Receivables	5,962	7,765	7,765
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	9,967	9,159	9,159
Assets Held For Sale			
Total Current Assets	28,153	32,018	29,536
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	 2,657	 3,770	 3,510
Infrastructure Systems			
Investment Properties			
Right of Use Assets	 9,239	 9,238	 7,720
Intangibles	1,377	1,205	2,116
Other Assets	695	790	790
Total Non Current Assets	13,968	15,003	14,136
Total Assets	42,122	47,021	43,673
Liabilities		47,021	10,010
Current Liabilities			
Taxes Payable			
Payables	2,521	3,282	3,282
Contract Liabilities	_,	-,	-,
Other Financial Liabilities at Fair Value			
Borrowings	1,560	1,698	1,729
Provisions	12,282	12,634	12,634
Other	136	298	298
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	16,499	17,912	17,943
Non Current Liabilities		·	
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	8,269	8,574	6,984
Provisions	1,190	1,630	1,630
Other			
Total Non Current Liabilities	9,459	10,204	8,614
Total Liabilities	25,958	28,116	26,557
Net Assets	16,164	18,906	17,116
Equity	· ·		
Accumulated Funds	16,164	18,906	17,116
Reserves			
Capital Equity			
Total Equity	16,164	18,906	17,116
	,		

	2022 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	45,961	45,619	50,171
Personnel Services			
Grants and Subsidies			
Finance Costs	204	204	175
Equivalent Income Tax			
Other Payments	20,232	25,809	29,080
Total Payments	66,397	71,631	79,427
Receipts		· ·	
Appropriation	0		0
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			_
Sale of Goods and Services	69,268	73,945	78,766
Retained Taxes, Fees and Fines			
	51	458	203
Grants and Contributions			
Other Receipts	1,663	1,343	1,644
Total Receipts	70,983	75,745	80,614
Net Cash Flows From Operating Activities	4,585	4,114	1,187
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		1	
Purchases of Property, Plant and Equipment	(1,110)	(1,266)	(1 110)
	(1,110)	(1,200)	(1,110)
Proceeds from Sale of Investments		(1,200)	(1,110)
Proceeds from Sale of Investments Purchases of Investments		(1,200) 	(1,110)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			(1,110)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 	 	
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (1,109)	 (564)	 (1,110)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	 	 	
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	 (1,109)	 (564)	 (1,110)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	 (1,109) (2,219) 	 (564) (1,829) 	 (1,110) (2,220)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (1,109)	 (564)	 (1,110)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (1,109) (2,219) 	 (564) (1,829) 	 (1,110) (2,220)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (1,109) (2,219) (1,357)	 (564) (1,829) 	 (1,110) (2,220)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (1,109) (2,219) (1,357) 	 (564) (1,829) 	 (1,110) (2,220)
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (1,109) (2,219) (1,357) 	 (564) (1,829) (1,417) 	 (1,110) (2,220) (1,448)
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity Appropriation	 (1,109) (2,219) (1,357) (1,357)	 (564) (1,829) (1,417) 	 (1,110) (2,220) (1,448) (1,448)
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash	 (1,109) (2,219) (2,219) (1,357) (1,357) (1,357) 1,009	 (564) (1,829) (1,417) (1,417) 867	 (1,110) (2,220) (1,448) (1,448) (1,448) (2,481)
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents	 (1,109) (2,219) (1,357) (1,357)	 (564) (1,829) (1,417) (1,417)	 (1,110) (2,220) (1,448) (1,448)
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesReclassification of Cash EquivalentsReclassification of Cash Equivalents	 (1,109) (2,219) (2,219) (1,357) (1,357) (1,357) 1,009	 (564) (1,829) (1,417) (1,417) 867	 (1,110) (2,220) (1,448) (1,448) (1,448) (2,481)
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents	 (1,109) (2,219) (2,219) (1,357) (1,357) (1,357) 1,009	 (564) (1,829) (1,417) (1,417) 867	 (1,110) (2,220) (1,448) (1,448) (1,448) (2,481)

Independent Commission Against Corruption

	2022 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,100	21,713	28,108
Personnel Services Expenses			
Other Operating Expenses	7,413	6,587	9,403
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,933	3,448	3,508
Finance Costs	163	439	311
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	34,609	32,186	41,330
Revenue			
Appropriation Revenue	35,197	30,084	42,422
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	506	657	529
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	412		421
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	28	158	30
Total Revenue	36,143	30,899	43,401
Gain/(Loss) on Disposal of Non Current Assets		1	
Other Gains/(Losses)			
Net Result	1,534	(1,287)	2,071

	0000	2022-23	
	2022 Budget	2-23 Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Assets	Çõõõ	ÇÜÜÜ	çooo
Current Assets			
Cash Assets	3,112	713	1,643
Taxes Receivable			1,043
Receivables	 2,110	 1,088	 1,088
Contract Assets			1,000
Inventories		•••	
Financial Assets at Fair Value		•••	
Other Financial Assets		•••	
Other		•••	
Assets Held For Sale		•••	
Total Current Assets	5,222	1,801	2,731
Non Current Assets	5,222	1,001	2,731
Taxes Receivable			
Receivables		•••	
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value		•••	
		•••	
Equity Investments		•••	
Property, Plant and Equipment -			
Land and Building	 1 E 20		
Plant and Equipment	1,539	2,448	2,483
Infrastructure Systems Investment Properties		•••	
•	 7 204	 7 570	 E 401
Right of Use Assets	7,204	7,572 483	5,401
Intangibles Other Assets	1,428	483	1,595
Other Assets			
Total Non Current Assets	10,171	10,503	9,479
Total Assets	15,392	12,304	12,210
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	550	787	787
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	2,165	2,355	2,405
Provisions	2,650	2,910	2,910
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	5,365	6,053	6,102
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value			
	 5,359		 4,509
Other Financial Liabilities at Fair Value	 		
Other Financial Liabilities at Fair Value Borrowings	 5,359	 6,724	 4,509
Other Financial Liabilities at Fair Value Borrowings Provisions	 5,359	 6,724	 4,509
Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,359 1,225 	 6,724 1,738 	 4,509 1,738
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 5,359 1,225 6,584	 6,724 1,738 8,462	 4,509 1,738 6,247
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	 5,359 1,225 6,584 11,949	 6,724 1,738 8,462 14,514	 4,509 1,738 6,247 12,349
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	 5,359 1,225 6,584 11,949	 6,724 1,738 8,462 14,514 (2,210)	 4,509 1,738 6,247 12,349
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	 5,359 1,225 6,584 11,949 3,443	 6,724 1,738 8,462 14,514	 4,509 1,738 6,247 12,349 (139)
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	 5,359 1,225 6,584 11,949 3,443	 6,724 1,738 8,462 14,514 (2,210)	 4,509 1,738 6,247 12,349 (139)
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	 5,359 1,225 6,584 11,949 3,443 	 6,724 1,738 8,462 14,514 (2,210) 	 4,509 1,738 6,247 12,349 (139)

S000 S000 S000 Payments 23.594 21.051 27.580 Personnel Sarvices Grants and Subsidies Finance Costs Coher Payments 7.413 6.477 9.403 311 27.967 37.294 Receipt		2022 Budget	Est. Actual	2023-24 Budget
Payments Employee Related 23,594 21,051 27,780 Employee Related 23,594 21,051 27,800		\$000	\$000	\$000
Employee Related 23,594 21,051 27,580 Personnel Services Grants and Subsidies Finance Costs 163 439 311 Equivalent Income Tax				
Personnel Services	-			
Grants and Subsidies Finance Costs 163 439 311 Equivalent Income Tax Other Payments 7,413 6,477 9,403 Total Payments 7,413 6,477 9,403 Receipts Appropriation 35,197 30,084 42,422 Funding Distribution from Department Cash transfers to the Crown Entity Sale Or Goods and Services 6 Retained Taxes, Fees and Fines Interest Received Interest Received Cash transfers to the Crown Entity		23,594	21,051	27,580
Finance Costs 163 439 311 Equivalent Income Tax				
Equivalent Income Tax				
Other Payments 7,413 6,477 9,403 Total Payments 31,170 27,967 37,294 Receipts		163	439	311
Total Payments31,17027,96737,294Receipts35,19730,08442,422Funding Distribution from DepartmentCash reimbursements from the Crown EntityCash transfers to the Crown EntityInterest ReceivedInterest ReceivedGrants and Contributions412421Other Receipts281803030Total Receipts35,63730,27042,873Net Cash Flows From Operating ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments Received	•			
Receipts35,19730,08442,422Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Gods and ServicesRetained Taxes, Fees and FinesInterest ReceivedGrants and Contributions412Other Receipts28180303030Total Receipts35,63730,27042,873 </td <td></td> <td></td> <td></td> <td></td>				
Appropriation 35,197 30,084 42,422 Funding Distribution from Department Cash rembursments from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions 218 30.270 42,873 Net Cash Flows From Operating Activities 28 180 30 Proceeds from Sale of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made <td< td=""><td></td><td>31,170</td><td>27,967</td><td>37,294</td></td<>		31,170	27,967	37,294
Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services6Retained Taxes, Fees and FinesInterest ReceivedGrants and Contributions412421Other Receipts2818030Total Receipts35,63730,27042,873Net Cash Flows From Operating Activities1Proceeds from Sale of Property, Plant and Equipment1Purchases of Investing ActivitiesPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedProceeds from Investing ActivitiesProceeds from Sale of Norseting ActivitiesPurchases of Investing ActivitiesProceeds from Sale of Investing ActivitiesProceeds from Borrowings and A	-			
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity		35,197	30,084	42,422
Sale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and ServicesRetained Taxes, Fees and FinesInterest ReceivedGrants and Contributions412421Other Receipts2818030Total Receipts35,63730,27042,873Net Cash Flows From Operating Activities44,4672,3035,579Proceeds from Sale of Property, Plant and Equipment1Purchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedOther Investing ActivitiesPurchases of InvestmentsAdvances Repayments ReceivedOther Investing Activities(1,69)(1,941)(2,484)Cash Flows From Investing ActivitiesProceeds from Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther Investing ActivitiesProceeds from Borrowings and Advances(2,636)(1,040)(2,165)Dividends				
Cash transfers to the Crown Entity Sale of Goods and Services 6 Retained Taxes, Fees and Fines Interest Received Grants and Contributions 412 421 Other Receipts 28 180 30 Total Receipts 35,637 30,270 42,873 Net Cash Flows From Operating Activities 4,467 2,303 5,579 Cash Trom Investing Activities 1 Proceeds from Sale of Property, Plant and Equipment 1 Purchases of Investments Advances Repayments Received Advances made Other Investing (400) (233) (2,070) Other Investing <				
Sale of Goods and Services6Retained Taxes, Fees and FinesInterest ReceivedGrants and Contributions412421Other Receipts2818030Total Receipts2830,27042,873Net Cash Flows From Operating Activities4,4672,3035,579Cash Flows From Investing Activities1Proceeds from Sale of Property, Plant and Equipment1Purchases of Property, Plant and EquipmentPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances RoadeOther Investing(400)(233)(2,070)(2,070)Net Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesOther FinancingOther FinancingOther Investing Activities	-			
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Interest Received Grants and Contributions 412 421 Other Receipts 28 180 30 Total Receipts 35,637 30,270 42,873 Net Cash Flows From Operating Activities 4,467 2,303 5,579 Cash Flows From Investing Activities 1 Purchases of Property, Plant and Equipment 1 Purchases of Investments Advances Repayments Received Advances Ropayments Received Other Investing (400) (233) (2,070) Net Cash Flows From Financing Activities Proceeds from Borrowings and Advances			6	
Grants and Contributions 412 421 Other Receipts 28 180 30 Total Receipts 35,637 30,270 42,873 Net Cash Flows From Operating Activities 4,467 2,303 5,579 Cash Flows From Investing Activities 1 Proceeds from Sale of Property, Plant and Equipment 1 Purchases of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances made Other Investing (400) (233) (2,070) Proceeds from Borrowings and Advances Other Investing (titities Proceeds from Borrowings and Advances <t< td=""><td></td><td></td><td></td><td></td></t<>				
Other Receipts2818030Total Receipts35,63730,27042,873Net Cash Flows From Operating Activities4,4672,3035,579Cash Flows From Investing Activities1Proceeds from Sale of Property, Plant and Equipment1Purchases of Property, Plant and Equipment1Purchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesOther FinancingOther FinancingDividends PaidOther FinancingOther Financing ActivitiesDividends PaidOther FinancingOther FinancingOther Financing ActivitiesDividends Paid				
Total Receipts35,63730,27042,873Net Cash Flows From Operating Activities4,4672,3035,579Cash Flows From Investing Activities1Purchases of Property, Plant and Equipment1Purchases of InvestmentsPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesNet Cash Flows From Financing ActivitiesDividends PaidOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Dividends PaidDividends PaidDividends Paid				
Net Cash Flows From Operating Activities4,4672,3035,579Cash Flows From Investing Activities	Other Receipts	28	180	30
Cash Flows From Investing Activities1Proceeds from Sale of Property, Plant and Equipment1Purchases of Property, Plant and Equipment(769)(1,709)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)Other Investing Activities(1,169)(1,941)Cash Flows From Investing Activities(1,169)(1,941)Proceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents2,450(1,040)Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Total Receipts	35,637	30,270	42,873
Proceeds from Sale of Property, Plant and Equipment1Purchases of Property, Plant and Equipment(769)(1,709)(414)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Serowings and AdvancesProceeds from Borrowings and AdvancesDividends PaidOther FinancingOther FinancingOther FinancingOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activities <td>Net Cash Flows From Operating Activities</td> <td>4,467</td> <td>2,303</td> <td>5,579</td>	Net Cash Flows From Operating Activities	4,467	2,303	5,579
Purchases of Property, Plant and Equipment(769)(1,709)(414)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring <t< td=""><td>-</td><td></td><td></td><td></td></t<>	-			
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash662(678)930Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Purchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Borrowings and AdvancesProceeds from Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOther FinancingOther Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents2,4501,391Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring		(769)	(1,709)	(414)
Advances Repayments ReceivedAdvances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents2,4501,391Cash transferred in(out) as a Result of Administrative Restructuring				
Advances madeOther Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Other Investing(400)(233)(2,070)Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in CashOpening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative RestructuringCash transferred in(out) as a Result of Administrative Restructuring				
Net Cash Flows From Investing Activities(1,169)(1,941)(2,484)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash EquivalentsReclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Other Investing			
Proceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring		(400)	(233)	(2,070)
Repayment of Borrowings and Advances(2,636)(1,040)(2,165)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities			
Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities			
Other FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(1,169)	(1,941)	(2,484)
Capital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances	(1,169)	(1,941)	(2,484)
Cash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends Paid	(1,169)	(1,941) (1,040)	(2,484)
Net Cash Flows From Financing Activities(2,636)(1,040)(2,165)Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther Financing	(1,169) (2,636) 	(1,941) (1,040) 	(2,484)
Net Increase/(Decrease) in Cash662(678)930Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(1,169) (2,636) 	(1,941) (1,040) 	(2,484)
Opening Cash and Cash Equivalents2,4501,391713Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(1,169) (2,636) 	(1,941) (1,040) 	(2,484)
Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(1,169) (2,636) 	(1,941) (1,040) 	(2,484) (2,165)
Cash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities	(1,169) (2,636) (2,636)	(1,941) (1,040) (1,040)	(2,484) (2,165) (2,165)
	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash	(1,169) (2,636) (2,636) (2,636)	(1,941) (1,040) (1,040) (678)	(2,484) (2,165) (2,165) 930
Closing Cash and Cash Equivalents3,1127131,643	Net Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in CashOpening Cash and Cash Equivalents	(1,169) (2,636) (2,636) (2,636)	(1,941) (1,040) (1,040) (678) 1,391	(2,484) (2,165) (2,165) 930
	Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(1,169) (2,636) (2,636) (2,636)	(1,941) (1,040) (1,040) (678) 1,391	(2,484) (2,165) (2,165) 930

Independent Pricing and Regulatory Tribunal

Sales of Goods and Services Grants and Contributions	1,211 779	1,286 899	 1,516
Transfers to the Crown Entity		000	
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities	38,485 319	30,242 835	33,935 334
Revenue Appropriation Revenue	38,485	36,242	33,935
TOTAL EXPENSES EXCLUDING LOSSES	41,086	38,168	37,639
Other Expenses			
Finance Costs			
Appropriation Expense Depreciation and Amortisation	 473	 347	 460
Grants and Subsidies			
Other Operating Expenses	10,667	11,317	8,509
Employee Related Personnel Services Expenses	29,946 	26,504 	28,670
Expenses Excluding Losses Operating Expenses -			
	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000

	2022	20	0000.04
	2022- Budget	23 Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Assets	••••	••••	
Current Assets			
Cash Assets	2,835	7,360	5,788
Taxes Receivable	2,000		0,100
Receivables	875	418	418
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	3,710	7,778	6,206
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	225	242	222
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	283	281	21
Other Assets			
Total Non Current Assets	508	523	243
Total Assets	4,218	8,301	6,449
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,064	2,446	2,446
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	2,575	3,217	3,217
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	3,639	5,663	5,663
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	54	69	69
Other			
Total Non Current Liabilities	54	69	69
Total Liabilities	3,693	5,732	5,732
Net Assets	525	2,569	717
Equity			
Accumulated Funds	525	2,569	717
Reserves			
Capital Equity			
Total Equity		2,569	717

	2023 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,626	25,121	28,337
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	10,667	11,967	8,509
Total Payments	40,294	37,088	36,845
Receipts			
Appropriation	38,485	36,242	33,935
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	1,211	1,286	1,516
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	779	899	
Other Receipts	(0)	2,063	
Total Receipts	40,475	40,490	35,451
-	,	,	,
Net Cash Flows From Operating Activities	181	3,402	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities	,		
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	181	3,402	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	181	3,402	
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	181	3,402	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	181 (180)	3,402 (110)	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	181 (180) 	3,402 (110) 	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	181 (180) 	3,402 (110) 	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	181 (180) 	3,402 (110) 	(1,394)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	181 (180) 	3,402 (110) 	(1,394) (180)
Net Cash Flows From Operating ActivitiesCash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing Activities	181 (180) 	3,402 (110) 	(1,394) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	181 (180) 	3,402 (110) 	(1,394) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	181 (180) 	3,402 (110) 	(1,394) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	181 (180) (180)	3,402 (110) 	(1,394) (180) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	181 (180) (180)	3,402 (110) (110)	(1,394) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Sale and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	181 (180) (180)	3,402 (110) (110)	(1,394) (180) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	181 (180) (180) 262	3,402 (110) (110)	(1,394) (180) (180)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Sale and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	181 (180) (180) (180) 262 	3,402 (110) (110)	(1,394) (180) (180) 2
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	181 (180) (180) (180) 262 	3,402 (110) (110) 	(1,394) (180) (180) 2 2
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Opening Cash and Cash Equivalents	181 (180) (180) 262 262	3,402 (110) (110) 	(1,394) (180) (180) 2 2 2
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	181 (180) (180) (180) (180) 262 262 263	3,402 (110) (110) 	(1,394) (180) (180) (180) 2 2 (1,572)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities	181 (180) (180) (180) 262 262 262 263 2,572	3,402 (110) (110) 	(1,394) (180) (180) (180) 2 2 (1,572)

Law Enforcement Conduct Commission

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,963	17,516	20,670
Personnel Services Expenses			
Other Operating Expenses	2,698	3,402	2,903
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,127	3,079	2,904
Finance Costs	63	62	17
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	24,852	24,058	26,494
Revenue			
Appropriation Revenue	24,129	23,100	26,130
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	696	809	734
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	90	90	70
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	58	100	54
Total Revenue	24,974	24,099	26,988
Gain/(Loss) on Disposal of Non Current Assets	15	69	15
Other Gains/(Losses)		(3)	
Net Result	137	107	509

	2022	223	2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	581	347	362
Taxes Receivable			
Receivables	1,378	1,301	1,208
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	1,958	1,648	1,570
Non Current Assets			
Taxes Receivable			
Receivables	47		
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building	607	292	231
Plant and Equipment	2,213	2,244	1,972
Infrastructure Systems		•••	
Investment Properties			
Right of Use Assets	1,956	1,976	210
Intangibles	1,273	1,064	1,359
Other Assets			
Total Non Current Assets	6,096	5,575	3,771
Total Assets	8,054	7,223	5,341
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	262	506	506
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings	2,053	2,321	66 1 0 0 0
Provisions Other	1,922	1,928	1,928
Lipplition (accounted with Accore Held for Sale		•••	
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,237	 4,755	 2,500
Total Current Liabilities Non Current Liabilities			 2,500
Total Current Liabilities Non Current Liabilities Taxes Payable			 2,500
Total Current Liabilities Non Current Liabilities Taxes Payable Payables	4,237	4,755	 2,500
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	 4,237 	 4,755 	
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 4,237 	 4,755 	
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 4,237 483	 4,755 77	 (59)
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 4,237 483 687	 4,755 	 (59) 661
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	4,237 4,237 483 687 	 4,755 77 661 	 (59) 661
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther	 4,237 483 687 1,170	 4,755 77 661 738	 (59) 661 602
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal Liabilities	4,237 4,237 483 687 1,170 5,408	4,755 77 661 738 5,493	 (59) 661 602 3,102
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet Assets	 4,237 483 687 1,170	 4,755 77 661 738	 (59) 661 602
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquity	4,237 4,237 4,237 4,237 1,170 5,408 2,646	 4,755 77 661 738 5,493 1,730	 (59) 661 602 3,102 2,239
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated Funds	4,237 4,237 483 687 1,170 5,408	4,755 77 661 738 5,493	 (59) 661 602 3,102
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated FundsReserves	4,237 4,237 4,237 4,237 1,170 5,408 2,646	 4,755 77 661 738 5,493 1,730	 (59) 661 602 3,102 2,239
Total Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated Funds	4,237 4,237 483 687 1,170 5,408 2,646 2,646	 4,755 77 661 738 5,493 1,730 1,730	 (59) 661 602 3,102 2,239

Closing Cash and Cash Equivalents	581	347	362
Cash transferred in(out) as a Result of Administrative Restructuring		<u> </u>	
Reclassification of Cash Equivalents			
Opening Cash and Cash Equivalents	868	690	347
Net Increase/(Decrease) in Cash	(287)	(343)	15
Net Cash Flows From Financing Activities	(2,161)	(2,200)	(2,391)
Cash Equity Injection to For-Profit Entities		<u> </u>	
Capital Appropriation - Equity Appropriation		•••	
Other Financing			
Dividends Paid			
Repayment of Borrowings and Advances	(2,161)	(2,200)	(2,391)
Proceeds from Borrowings and Advances			
Cash Flows From Financing Activities			
Net Cash Flows From Investing Activities	(1,375)	(948)	(1,085)
Other Investing	(440)	(108)	(400)
Advances made			
Advances Repayments Received			
Purchases of Investments			
Proceeds from Sale of Investments			
Purchases of Property, Plant and Equipment	(950)	(910)	(700)
Proceeds from Sale of Property, Plant and Equipment	15	69	15
Cash Flows From Investing Activities	· ·	·,	
Net Cash Flows From Operating Activities	3,249	2,805	3,491
Total Receipts	24,277	24,057	26,254
Other Receipts	58	867	54
Grants and Contributions	90	90	70
Interest Received			
Retained Taxes, Fees and Fines			
Sale of Goods and Services			
Cash transfers to the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash reimbursements from the Crown Entity			
Funding Distribution from Department			
Appropriation	24,129	23,100	26,130
Receipts			,: ••
Total Payments	21,028	21,252	22,763
Other Payments	2,698	 4,352	 2,810
Equivalent Income Tax			
Finance Costs	 63	 51	 17
Grants and Subsidies			
Employee Related Personnel Services	18,267	16,849	19,936
Payments	10.007	10.040	10.026
Cash Flows From Operating Activities			
	\$000	\$000	\$000
	Budget	Est. Actual	Budget
	2022-23		2023-24
		~~	

New South Wales Electoral Commission

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	119,296	106,676	80,497
Personnel Services Expenses			
Other Operating Expenses	14,249	10,831	23,960
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	10,610	7,950	9,731
Finance Costs	627	778	638
Other Expenses	101,246	112,813	52,491
TOTAL EXPENSES EXCLUDING LOSSES	246,028	239,049	167,318
Revenue			
Appropriation Revenue	241,779	245,225	167,812
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	555	467	580
Transfers to the Crown Entity		(1,205)	
Sales of Goods and Services	1,444	596	4,325
Grants and Contributions	3,855	4,401	4,950
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	(0)	0	0
Total Revenue	247,633	249,483	177,666
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(271)	
Net Result	1,605	10,163	10,348

	2022-23		2023-24	
	Budget	Est. Actual	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	5,680	23,058	20,012	
Taxes Receivable				
Receivables	2,301	2,562	5,337	
Contract Assets		58	58	
Inventories	90	145	145	
Financial Assets at Fair Value				
Other Financial Assets				
Other	3			
Assets Held For Sale				
Total Current Assets	8,074	25,823	25,552	
Non Current Assets				
Taxes Receivable		•••		
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	1,106	963	773	
Infrastructure Systems				
Investment Properties				
Right of Use Assets	26,246	23,966	20,311	
Intangibles	24,434	23,482	34,275	
Other Assets				
Total Non Current Assets	51,786	48,412	55,360	
Total Assets	59,860	74,234	80,911	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	2,798	4,499	4,499	
Contract Liabilities				
Other Financial Liabilities at Fair Value			 	
Borrowings	 3,666	 3,433		
Borrowings Provisions	 3,666 3,522	 3,433 5,063	 3,210 5,063	
Borrowings Provisions Other	 3,666	 3,433		
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 3,666 3,522 365 	 3,433 5,063 1 	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 3,666 3,522 365	 3,433 5,063 1	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 3,666 3,522 365 	 3,433 5,063 1 	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 3,666 3,522 365 	 3,433 5,063 1 	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 3,666 3,522 365 10,351 	 3,433 5,063 1 12,997 	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	 3,666 3,522 365 10,351 	 3,433 5,063 1 12,997 	5,063 1 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 3,666 3,522 365 10,351 	 3,433 5,063 1 12,997 	5,063 1 12,774 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 3,666 3,522 365 10,351 30,763	 3,433 5,063 1 12,997 29,991	5,063 1 12,774 26,543	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,666 3,522 365 10,351 	 3,433 5,063 1 12,997 	5,063 1 12,774 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,666 3,522 365 10,351 30,763 648 	 3,433 5,063 1 12,997 29,991 685 	5,063 1 12,774 26,543 685 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 3,666 3,522 365 10,351 30,763 648 31,411	 3,433 5,063 1 12,997 29,991 685 30,677	5,063 1 12,774 26,543 685 27,229	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	 3,666 3,522 365 10,351 30,763 648 31,411 41,762	 3,433 5,063 1 12,997 29,991 685 30,677 43,674	5,063 1 12,774 26,543 685 27,229 40,003	
BorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesTotal Current LiabilitiesNon Current LiabilitiesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNon Current LiabilitiesTotal Non Current LiabilitiesTotal LiabilitiesNot Assets	 3,666 3,522 365 10,351 30,763 648 31,411	 3,433 5,063 1 12,997 29,991 685 30,677	5,063 1 12,774 26,543 685 27,229	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity	 3,666 3,522 365 10,351 30,763 648 31,411 41,762 18,098	 3,433 5,063 1 12,997 29,991 685 30,677 43,674 30,561	5,063 1 12,774 26,543 685 27,229 40,003 40,909	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Total Current Liabilities Non Current Liabilities Payables Contract Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Deter Equity Accumulated Funds	 3,666 3,522 365 10,351 30,763 648 31,411 41,762 18,098	 3,433 5,063 1 12,997 29,991 685 30,677 43,674 30,561	5,063 1 12,774 26,543 685 27,229 40,003	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Total Current Liabilities Non Current Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Bequity Accumulated Funds Reserves	 3,666 3,522 365 10,351 30,763 648 31,411 41,762 18,098 	 3,433 5,063 1 12,997 29,991 685 30,677 43,674 30,561 	5,063 1 12,774 26,543 685 27,229 40,003 40,909 	
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	 3,666 3,522 365 10,351 30,763 648 31,411 41,762 18,098	 3,433 5,063 1 12,997 29,991 685 30,677 43,674 30,561	1 12,774 26,543 685 27,229 40,003 40,909	

	2022 Budget	Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	110 7 41	104.040	70.017
Employee Related	118,741	104,946	79,917
Personnel Services			
Grants and Subsidies			
Finance Costs	627	764	638
Equivalent Income Tax		 124.020	
Other Payments Total Payments	115,495 234,863	134,020 239,730	67,852 148,407
	234,003	239,730	140,407
Receipts Appropriation	241,779	245 225	167 912
Funding Distribution from Department		245,225	167,812
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		 (1,205)	
Sale of Goods and Services	 1,444	(1,205) 889	 4,325
Retained Taxes, Fees and Fines		009	
Interest Received			
Grants and Contributions	 3,855	 4,401	 4,950
Other Receipts	(0)	11,823	(11,375)
Total Receipts	247,078	261,133	<u>165,711</u>
•			
Net Cash Flows From Operating Activities	12,215	21,403	17,304
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(483)	(409)	(142)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made	 (10.261)	 (6 E0E)	(16 525)
Other Investing	(10,361)	(6,595)	(16,525)
Net Cash Flows From Investing Activities Cash Flows From Financing Activities	(10,844)	(7,004)	(16,667)
-			
Proceeds from Borrowings and Advances	 (2.652)		
Repayment of Borrowings and Advances	(3,652)	(3,230)	(3,683)
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities		(2.220)	(2 600)
Net Cash Flows From Financing Activities	(3,652)	(3,230)	(3,683)
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	(3,652) (2,281)	(3,230) 11,169	(3,046)
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(3,652)	(3,230)	
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(3,652) (2,281)	(3,230) 11,169	(3,046)
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(3,652) (2,281) 7,961	(3,230) 11,169	(3,046)

Ombudsman's Office

	202 Budget \$000	2-23 Est. Actual \$000	2023-24 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,889	23,408	37,681
Personnel Services Expenses			
Other Operating Expenses	11,143	11,311	12,224
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,389	3,129	3,828
Finance Costs	128	99	56
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	44,549	37,948	53,789
Revenue			
Appropriation Revenue	43,869	38,781	52,878
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,008	676	1,055
Transfers to the Crown Entity			
Sales of Goods and Services	584	687	595
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	0	71	0
Total Revenue	45,461	40,215	54,529
Gain/(Loss) on Disposal of Non Current Assets		19	
Other Gains/(Losses)		(4)	
Net Result	912	2,282	740

	2022	2-23	2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets	\$000	Ş000	\$000
Current Assets			
Cash Assets	1,632	4,910	4,562
Taxes Receivable	•	, 	·
Receivables	907	1,250	1,250
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	2,539	6,160	5,812
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets	•••	•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building Plant and Equipment	 1,109	 1 5 4 0	 924
Infrastructure Systems		1,549	
Investment Properties	•••	•••	
Right of Use Assets	 2,841	 2,816	 685
Intangibles	2,449	1,394	2,090
Other Assets	L, 110	1,001	2,000
Total Non Current Assets	6,399	5,758	3,698
Total Assets	8,938	11,918	9,510
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,262	1,721	1,721
Payables Contract Liabilities	1,262 	1,721 72	1,721 72
Payables Contract Liabilities Other Financial Liabilities at Fair Value		72	72
Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value		72	72
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 3,148	72 3,148	72 806
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,148 1,790	72 3,148 2,493	72 806
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,148 1,790	72 3,148 2,493	72 806
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 3,148 1,790 	72 3,148 2,493 (0) 	72 806 2,493
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 3,148 1,790 	72 3,148 2,493 (0) 	72 806 2,493
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 3,148 1,790 6,200	72 3,148 2,493 (0) 7,435	72 806 2,493
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 3,148 1,790 6,200 	72 3,148 2,493 (0) 7,435	72 806 2,493
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 3,148 1,790 6,200 	72 3,148 2,493 (0) 7,435 	72 806 2,493
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 3,148 1,790 6,200 6,200	72 3,148 2,493 (0) 7,435 	72 806 2,493 5,093
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,148 1,790 6,200 	72 3,148 2,493 (0) 7,435 	72 806 2,493 5,093
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,148 1,790 6,200 6,200 807 1,035 	72 3,148 2,493 (0) 7,435 806 1,011 	72 806 2,493 5,093 0 1,011
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,148 1,790 6,200 6,200 807 1,035 1,842	72 3,148 2,493 (0) 7,435 806 1,011 1,818	72 806 2,493 5,093 5,093 0 1,011 1,012
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 3,148 1,790 6,200 6,200 807 1,035 1,842 8,041	72 3,148 2,493 (0) 7,435 806 1,011 1,818 9,252	72 806 2,493 5,093 0 1,011 1,012 6,104
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Nother	 3,148 1,790 6,200 6,200 807 1,035 1,842	72 3,148 2,493 (0) 7,435 806 1,011 1,818	72 806 2,493 5,093 5,093 0 1,011 1,012
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	 3,148 1,790 6,200 6,200 807 1,035 1,842 8,041 897	72 3,148 2,493 (0) 7,435 806 1,011 1,818 9,252 2,666	72 806 2,493 5,093 5,093 0 1,011 1,012 6,104 3,406
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity Accumulated Funds	 3,148 1,790 6,200 6,200 807 1,035 1,842 8,041 897	72 3,148 2,493 (0) 7,435 806 1,011 1,818 9,252	72 806 2,493 5,093 0 1,011 1,012 6,104
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	 3,148 1,790 6,200 6,200 807 1,035 1,842 8,041 897	72 3,148 2,493 (0) 7,435 806 1,011 1,818 9,252 2,666 2,666	72 806 2,493 5,093 5,093 0 1,011 1,012 6,104 3,406
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity Accumulated Funds	 3,148 1,790 6,200 6,200 807 1,035 1,842 8,041 8,041 897 	72 3,148 2,493 (0) 7,435 806 1,011 1,818 9,252 2,666 2,666 	72 806 2,493 5,093 5,093 0 1,011 1,012 6,104 3,406

	2022 Budget	Est. Actual	2023-24 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	00.001	01 000	~~~~~
Employee Related	28,881	21,860	36,626
Personnel Services			
Grants and Subsidies			
Finance Costs	111	111	51
Equivalent Income Tax			
Other Payments	11,148	12,715	12,229
Total Payments	40,140	34,686	48,906
Receipts	40.000	00 701	50.070
Appropriation	43,869	38,781	52,878
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	584	703	595
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	0	1,560	0
Total Receipts	44,453	41,044	53,474
Net Cash Flows From Operating Activities	4,313	6,358	4,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		19	
Purchases of Property, Plant and Equipment	(210)	(495)	(210)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,930)	(727)	(1,558)
Net Cash Flows From Investing Activities	(2,140)	(1,203)	(1,768)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,939)	(2,939)	(3,148)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities		 	
			 (3,148)
Cash Equity Injection to For-Profit Entities			 (3,148) (348)
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	 (2,939)	 (2,939)	(348)
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	 (2,939) (766)	 (2,939) 2,216	(348)
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (2,939) (766)	 (2,939) 2,216	
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (2,939) (766)	 (2,939) 2,216	(348)