# 4. GENERAL GOVERNMENT SECTOR PROJECTS

### 4.1 General government sector projects

Cabinet Office	
Parliamentary Counsel's Office	4 - 6
Audit Office of New South Wales	4 - 6
Independent Commission Against Corruption	4 - 6
Independent Pricing and Regulatory Tribunal	4 - 6
Law Enforcement Conduct Commission	4 - 7
New South Wales Electoral Commission	4 - 7
Ombudsman's Office	4 - 7
Communities and Justice	
Department Communities and Justice	4 - 8
Crown Solicitor's Office	4 - 8
Fire and Rescue NSW	4 - 9
Legal Aid Commission of New South Wales	4 - 10
New South Wales Crime Commission	4 - 10
NSW Police Force	4 - 11
NSW Rural Fire Service	4 - 14
NSW State Emergency Service	4 - 15
Office of Sport	4 - 16
Multicultural NSW	4 - 16
NSW Trustee and Guardian	4 - 17
Judicial Commission of New South Wales	4 - 17
Office of the Children's Guardian	4 - 18
Office of the Director of Public Prosecutions	4 - 18
Customer Service	4 40
Department of Customer Service	4 - 19
Information and Privacy Commission	4 - 20
Service NSW	4 - 20
Long Service Corporation	4 - 21
New South Wales Government Telecommunications Authority	4 - 21
State Insurance Regulatory Authority	4 - 21
Education	
Department of Education	4 - 22
NSW Education Standards Authority	4 - 29
TAFE Commission	4 - 29
Environment and Planning	
Department of Planning and Environment	4 - 31
Environment Protection Authority	4 - 34
Greater Cities Commission	4 - 34
Northern Rivers Reconstruction Corporation	4 - 34
NSW Reconstruction Authority	4 - 35

Environment and Planning (cont.)	
Royal Botanic Gardens and Domain Trust	4 -
Sydney Olympic Park Authority	4 -
Western Parkland City Authority	4 -
Aboriginal Housing Office	4 -
Biodiversity Conservation Trust of NSW	4 -
Centennial Park and Moore Park Trust	4 -
Hunter and Central Coast Development Corporation	4 -
Planning Ministerial Corporation	4 -
Property NSW	4 -
Water Administration Ministerial Corporation	4 -
Western Sydney Parklands Trust	4 -
Health	
Ministry of Health	4 -
Health Care Complaints Commission	4 -
Mental Health Commission of New South Wales	4 -
Jobs and Tourism	
Department of Enterprise, Investment and Trade	4 -
Art Gallery of New South Wales	4 -
Australian Museum	4 -
Destination NSW	4 -
Museums of History NSW	4 -
Museum of Applied Arts and Sciences	4 -
State Library of New South Wales	4 -
•	7 -
Premier's Department	
Premier's Department	4 -
Public Service Commission	4 -
Regional NSW	
Department of Regional NSW	4 -
New South Wales Rural Assistance Authority	4 -
Regional Growth NSW Development Corporation	4 -
Local Land Services	4 -
NSW Food Authority	4 -
Transport	
Transport for NSW	4 -
Sydney Metro	4 -
Office of Transport Safety Investigations	4 -
Treasury	
The Treasury	4 -
Infrastructure NSW	4 -
NSW Self Insurance Corporation	4 -
Workers' Compensation (Dust Diseases) Authority	4 -
The Legislature	
The Legislature	4 -
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Table 4.1: Capital investment by general government sector<sup>(a)</sup>

Agency	2022-23 Budget <sup>(b)</sup> \$m	Capital Exp 2022-23 Est. Actual <sup>(b)</sup> \$m	enditure 2023-24 Budget <sup>(b)</sup> \$m	Variation <sup>(c)</sup> \$m
Cabinet Office				
Parliamentary Counsel's Office <sup>(d)</sup>	0.7	0.0	0.9	0.9
Audit Office of New South Wales <sup>(d)</sup>	2.2	1.8	2.2	0.4
Independent Commission Against Corruption <sup>(d)</sup>	1.2	1.9	2.5	0.5
Independent Pricing and Regulatory Tribunal <sup>(e)</sup>	0.2	0.1	0.2	0.1
Law Enforcement Conduct Commission <sup>(d)</sup>	1.4	1.0	1.1	0.1
New South Wales Electoral Commission <sup>(d)</sup>	13.1	7.0	16.7	9.7
Ombudsman's Office <sup>(d)</sup>	2.1	1.2	1.8	0.5
Communities and Justice				
Department Communities and Justice	320.9	230.1	228.6	(1.5)
Crown Solicitor's Office	2.0	1.4	2.0	0.7
Fire and Rescue NSW	105.6	81.1	111.2	30.1
Legal Aid Commission of New South Wales	9.7	8.9	12.4	3.6
New South Wales Crime Commission	0.7	0.7	0.8	0.1
NSW Police Force	507.0	302.7	363.8	61.0
NSW Rural Fire Service	51.2	43.2	52.3	9.1
NSW State Emergency Service	40.3	30.8	52.9	22.1
Office of Sport <sup>(f)</sup>	15.9	6.6	11.8	5.2
Resilience NSW	58.6			
Multicultural NSW	2.0	0.6	0.5	(0.1)
NSW Trustee and Guardian	7.1	2.7	7.2	4.4
Judicial Commission of New South Wales	0.2	0.2	0.2	(0.0)
Office of the Children's Guardian	1.0	0.2	1.4	1.2
Office of the Director of Public Prosecutions	5.7	4.0	4.0	0.0
Customer Service				
Department of Customer Service	285.0	167.2	214.0	46.8
Information and Privacy Commission	0.3	0.3	0.2	(0.0)
Service NSW	41.1	46.6	36.6	(10.0)
Long Service Corporation	0.3	3.6	0.3	(3.3)
lem:lem:lem:lem:lem:lem:lem:lem:lem:lem:	292.8	197.6	223.5	25.8
State Insurance Regulatory Authority	5.6	0.2	5.6	5.4
Education				
Department of Education	2,668.4	2,380.7	2,586.2	205.4
NSW Education Standards Authority	2.3	2.1	7.8	5.7
TAFE Commission	318.9	273.6	237.2	(36.4)

Agency	2022-23 Budget <sup>(b)</sup> \$m	Capital Exp 2022-23 Est. Actual <sup>(b)</sup> \$m	enditure 2023-24 Budget <sup>(b)</sup> \$m	Variation <sup>(c)</sup> \$m
Environment and Planning				
Department of Planning and Environment	689.9	425.3	543.9	118.6
Environment Protection Authority	16.5	5.1	9.5	4.4
Greater Cities Commission <sup>(g)</sup>	0.3	0.1	0.1	(0.0)
Northern Rivers Reconstruction Corporation()		9.1	142.9	133.8
NSW Reconstruction Authority		1.4	58.7	57.4
Royal Botanic Gardens and Domain Trust <sup>(h)</sup>	31.3	14.5	28.8	14.4
Sydney Olympic Park Authority	21.1	27.1	10.5	(16.6)
Western Parkland City Authority <sup>(i)</sup>	170.7	65.1	222.6	157.5
Aboriginal Housing Office	90.6	69.1	101.4	32.3
Biodiversity Conservation Trust of NSW	15.2	1.6	15.1	13.5
Centennial Park and Moore Park Trust <sup>(h)</sup>	13.2	9.3	12.7	3.4
Hunter and Central Coast Development Corporation	7.0	5.1	0.5	(4.6)
Lands Administration Ministerial Corporation	1.2	3.7		(3.7)
Planning Ministerial Corporation	120.6	45.2	259.5	214.3
Property NSW	368.1	(484.4)	405.0	889.4
Water Administration Ministerial Corporation	3.0	8.3	20.0	11.7
Western Sydney Parklands Trust <sup>(h)</sup>	9.5	13.4	13.0	(0.4)
Health				
Ministry of Health	2,843.7	2,337.7	3,303.1	965.4
Health Care Complaints Commission	3.1	0.4	4.0	3.5
Mental Health Commission of New South Wales	0.0		0.3	0.3
Jobs and Tourism				
Department of Enterprise, Investment and Trade	383.9	200.9	430.4	229.5
Art Gallery of New South Wales	62.4	78.3	19.5	(58.8)
Australian Museum	26.1	19.3	17.9	(1.4)
Destination NSW	0.2	1.1	0.2	(0.9)
Museums of History NSW	5.0	8.0	22.5	14.5
Museum of Applied Arts and Sciences	4.0	10.3	5.0	(5.3)
State Records Authority NSW	5.0	1.3		(1.3)
State Library of New South Wales	25.3	18.5	17.3	(1.2)
Premier's Department				
Premier's Department	20.0	10.9	21.3	10.5
Natural Resources Commission <sup>(k)</sup>		0.1		(0.1)
Public Service Commission	1.3	0.3	0.7	0.4
Regional NSW				
Department of Regional NSW	95.4	59.6	85.1	25.5
New South Wales Rural Assistance Authority	0.1		0.1	0.1
Regional Growth NSW Development Corporation	321.1	123.0	233.9	110.9
Local Land Services	14.8	11.7	14.3	2.6
NSW Food Authority	1.1	1.2	1.1	(0.1)
Transport				
Transport for NSW	9,687.0	7,531.7	8,669.2	1,137.5
Sydney Metro	8,325.6	7,256.2	7,831.6	575.4
Office of Transport Safety Investigations	1.5	1.9	0.0	(1.8)

Agency	2022-23 Budget <sup>(b)</sup> \$m	Capital Exp 2022-23 Est. Actual <sup>(b)</sup> \$m	2023-24	Variation <sup>(c)</sup> \$m
Treasury				
The Treasury	382.6	81.9	1,215.4	1,133.5
Infrastructure NSW <sup>(l)</sup>	340.7	9.9	552.1	542.2
NSW Self Insurance Corporation	0.2		0.2	0.2
Workers' Compensation (Dust Diseases) Authority	1.3	0.2	2.6	2.5
The Legislature				
The Legislature	57.2	58.6	43.9	(14.7)
Advance to the Treasurer	20.0			
Not allocated to an agency	(6,286.6)		(6,298.1)	(6,298.1)
Total	22,663.6	21,840.4	22,223.6	383.3

- (a) This table only reports infrastructure investment by agencies and does not include capital grants to public and private bodies to fund infrastructure.
- (b) General government sector investment published in Table A1.1 of Budget Paper No 1 may not sum to the totals of agency programs published in Table 4.1. The difference represents intra-sector eliminations.
- (c) The variation is from 2022-23 revised to the 2023-24 Budget. Discrepancies between totals are due to rounding.
- (d) Transferred from the Premier's Department to the Cabinet Office, effective 1 July 2023.
- (e) Transferred from Department of Customer Service to the Premier's Department, effective 3 May 2023. Subsequently moved to the Cabinet Office, effective 1 July 2023.
- (f) Transferred from Department of Enterprise, Investment and Trade to the Department of Communities and Justice, effective 5 April 2023.
- (g) Transferred from Transport for NSW to the Department of Planning and Environment, effective 5 April 2023.
- (h) Transferred from Transport for NSW to the Department of Planning and Environment, effective 1 July 2023.
- (i) Transferred from Department of Regional NSW to the Department of Planning and Environment, effective 1 July 2023.
- (j) Transferred from Department of Enterprise, Investment and Trade to the Department of Planning and Environment, effective 5 April 2023.
- (k) Transferred from Department of Planning to the Premier's Department, effective 5 April 2023.
- (I) Transferred from Transport for NSW to the Treasury, effective 5 April 2023.

Legislation and Publishing System  Total, Works in Progress  Total, Major Works  Total, Minor Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	Allocation 2023-24 \$000  419  419  470  889
Major Works Works in Progress ADaPT - Enhancement of Sydney 2020 2024 750 281 Legislation and Publishing System Total, Works in Progress  Total, Major Works  Total, Minor Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works New Works Information Management Uplift Sydney 2023 2028 4,839	419 419 470 889
Works in Progress ADAPT - Enhancement of Sydney 2020 2024 750 281 Legislation and Publishing System  Total, Works in Progress  Total, Major Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Audit Office of New	419 419 470 889
ADaPT - Enhancement of Sydney 2020 2024 750 281 Legislation and Publishing System  Total, Works in Progress  Total, Major Works  Total, Minor Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	419 419 470 889
Legislation and Publishing System  Total, Works in Progress  Total, Major Works  Total, Minor Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	419 419 470 889
Total, Major Works  Total, Minor Works  Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	419 470 889
Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works New Works Information Management Uplift Sydney 2023 2028 4,839	470 889
Total, Parliamentary Counsel's Office  Audit Office of New South Wales  Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works New Works  Information Management Uplift Sydney 2023 2028 4,839	889
Total, Minor Works  Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	
Independent Commission Against Corruption  Major Works  New Works  Information Management Uplift Sydney 2023 2028 4,839	2,220
Total, Audit Office of New South Wales  Independent Commission Against Corruption  Major Works  New Works Information Management Uplift Sydney 2023 2028 4,839  Project	
Major Works New Works Information Management Uplift Sydney 2023 2028 4,839	2,220
	1,009
Total, New Works	1,009
Total, Major Works	1,009
Total, Minor Works	1,475
Total, Independent Commission Against Corruption	2,484
Independent Pricing and Regulatory Tribunal	
Total, Minor Works	
Total, Independent Pricing and Regulatory Tribunal	180

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Law Enforcement Cond	duct Comr	nission				
Total, Minor Works						1,100
Total, Law Enforcement Conc	luct Commis	sion				1,100
New South Wales Elec	toral Com	missior	1			
Major Works						
Works in Progress						
Election Systems Upgrade						
Funding Disclosure and Compliance Online System - Phase 3	Various	2021	2024	28,086	9,975	15,164
Local Government Regulation Changes	Various	2019	2024	5,558	4,197	1,361
Total, Works in Progress						16,525
Total, Major Works						16,525
Leases						
Election Office Lease Costs	Sydney	n.a.	n.a.	n.a.	n.a.	54
Total, Leases						54
Total, Minor Works						100
Total, New South Wales Elec	toral Commis	ssion				16,679
Ombudsman's Office						
Total, Minor Works						1,768
Total, Ombudsman's Office						1,768

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Department of Commun	nities and	l Justice	<b>:</b>			
Major Works						
New Works						
Aboriginal Children and Family Centre Program	Various	2023	2026	64,500		21,500
Digital Court Reform Program Refresh	Sydney	2023	2027	8,505		3,743
Total, New Works						25,243
Works in Progress						
Central Office Consolidation	Various	2020	2024	23,372	15,863	7,509
Drug Court Expansion	Various	2022	2024	16,092	1,650	14,392
Expansion of Audio Visual Link (AVL) Facilities	Various	2022	2024	18,000	6,356	11,644
Improving Local Court Capacity	Various	2021	2024	975	104	871
Prison Bed Capacity Program	Various	2015	2024	2,416,051	2,385,170	30,881
Removal of Prison Cell Ligature Points	Various	2022	2024	6,000		6,000
Sustaining Critical Infrastructure Program Phase 2	Various	2021	2025	120,000	45,007	42,492
Transform Prisoner Rehabilitation	Various	2022	2024	40,419	28,522	11,897
Total, Works in Progress						125,686
Total, Major Works						150,929
Leases						
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	11,499
Total, Leases						11,499
Total, Minor Works						66,187
Total, Department of Commun	ities and Ju	stice				228,615
Crown Solicitor's Office	•					
Total, Minor Works						2,031
Total, Crown Solicitor's Office						2,031

Allocation

Project Description	Location	Start	Complete	Total Cost \$000	To 30-06-23 \$000	2023-24 \$000
Fire and Rescue NSW						
Major Works						
New Works	Variana	2022	2027	F 000		1.050
Fire Station Upgrades	Various	2023	2027	5,000		1,250
Total, New Works						1,250
Works in Progress						
Alexandria Fire Station Remediation and Renovation	Alexandria	2016	2024	10,000	7,891	2,109
Broken Hill Land and New Station	Broken Hill	2022	2025	7,994	75	919
Busby Land and New Station	Busby	2020	2024	7,662	2,459	5,203
Cessnock New Station	Cessnock	2022	2024	6,350	198	6,152
Dungog Land and New Station	Bendolba	2019	2024	2,836	891	1,945
Fit for Purpose Privacy and Gender Enhanced Program	Various	2022	2032	50,000	4,981	5,019
FRNSW Flood Inquiry Response Funding Package - Tranche 1	Various	2023	2024	21,000	2,654	18,346
Integrated Call and Dispatch (Emergency Services Computer Aided Dispatch Upgrade) Program	Alexandria	2021	2024	18,560	10,700	7,860
Lithgow Land and New Station	Lithgow	2022	2025	9,350	83	2,767
Muswellbrook Land and New Station	Muswellbrook	2019	2024	3,853	3,443	410
NSW Bushfire Inquiry Funding Package - Stage 3	Various	2022	2025	9,000	8,218	333
Replacement of Fire Appliances	Various	2011	2027	261,286	185,851	21,884
Ryde Land and New Station	Ryde	2018	2024	9,200	8,495	705
Stay Safe and Keep Operational Program	Various	2020	2026	58,720	31,514	9,180
Wentworthville New Station	Wentworthville	2022	2024	6,350	22	6,328
Total, Works in Progress						89,160
Total, Major Works						90,410
Total, Minor Works						20,788
Total, Fire and Rescue NSW						111,198

Location Start Complete Estimated Est. Expend

Project Description

**Total, New South Wales Crime Commission** 

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000		
<b>Legal Aid Commission o</b>	of New So	uth Wa	les					
Major Works								
New Works								
Legal Aid Application System	Haymarket	2023	2033	9,548		4,482		
Total, New Works						4,482		
Works in Progress								
Client Management System for Women's Domestic Violence Court Advocacy Services	Haymarket	2022	2024	2,302	981	1,321		
Cyber Uplift Digital Restart Fund	Haymarket	2021	2024	1,720	1,037	683		
Total, Works in Progress						2,004		
Total, Major Works						6,486		
Total, Minor Works						5,944		
Total, Legal Aid Commission of New South Wales						12,430		
New South Wales Crime Commission								
Total, Minor Works						778		

778

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
NSW Police Force						
Major Works						
New Works						
Contact Centre Facilities Mechanical and Electrical Upgrades	Various	2023	2025	1,518		600
Critical Police Radio Network Infrastructure in Southern Region	Various	2023	2026	26,587		9,284
Glebe Police Station Roof Repairs	Glebe	2023	2024	1,607		1,607
Human Source Management System	Various	2023	2026	12,228		4,921
Nepean Police Area Command - Refurbishment	Various	2023	2024	600		600
NSW Police Pulse Program	Various	2023	2024	1,208	55	1,153
Potts Hill Facility Refurbishment	Potts Hill	2023	2025	5,983		1,200
Refurbishment of Class 1 Vessel	Balmain	2023	2024	2,000		2,000
Replacement of Police Floating Wharf at Balmain	Balmain	2023	2024	7,708		7,708
Revesby Police Station	Revesby	2023	2026	8,305	150	245
Sydney Police Centre Replacement of Uninterruptible Power Supply	Surry Hills	2023	2024	500		500
Upgrade of Tactical Telecommunications Devices	Various	2023	2024	700		700
Upgrade police facilities at Helensburgh	Helensburgh	2023	2024	3,000		3,000
Total, New Works						33,518
Works in Progress						_
Bega Police Station	Bega	2019	2025	19,100	9,639	8,287
Blayney Police Station	Blayney	2022	2026	8,695	121	1,274
Bourke Police Station Major Upgrade	Bourke	2019	2025	13,312	625	7,128
Dapto TAFE Active Armed Offender Facility	Dapto	2022	2024	5,000		5,000
Digital Drivers Licence Phase 2 <sup>(a)</sup>	Various	2020	2024	1,118	836	282
Digital Evidence First Responder Program Phase 3: Digital Evidence Cloud	Various	2022	2025	3,360	336	800
Digital Restart Fund: Integrated Connected Officer	Various	2022	2024	4,280	468	3,812
Dubbo Regional Education and Training Centre	Dubbo	2020	2024	40,900	23,388	17,512
Electronic Countermeasure Devices	Various	2021	2024	830	381	449

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				
NSW Police Force (cont.)										
Firearms Registry – Fit out of Premises	Tweed Heads	2022	2024	3,500	2,535	965				
Firearms Registry Transformation Uplift Capabilities Phase 2	Various	2022	2025	8,515	2,931	4,184				
Fit out of Vehicles Associated with an Additional 1,500 Police	Various	2019	2025	8,161	3,656	4,005				
Goulburn Academy Critical Incident Response Training upgrade	Goulburn	2022	2025	3,000	43	1,500				
Goulburn Academy Gym and Recreation Centre	Goulburn	2022	2025	5,450	134	4,700				
Goulburn Police Station	Goulburn	2019	2025	25,000	1,701	8,921				
Integrated Biometric Platform	Various	2022	2026	13,751	226	1,850				
Integrated Connected Officer	Various	2022	2027	96,321	14,505	18,085				
Integrated Policing Operations System	Various	2019	2027	n.a.	68,967	51,883				
Jindabyne Area Police Stations Program	Jindabyne	2019	2024	14,000	11,970	2,030				
Law Enforcement Monitoring Facility	Various	2020	2025	27,007	14,539	11,791				
Marine Vessel Replacement Program – Phase 2	Various	2021	2026	18,918	2,635	8,316				
Metro Active Armed Offender Facilities - Fit out	Various	2022	2024	3,000	1,753	1,247				
Moama Police Station	Moama	2020	2025	7,963	117	1,038				
Multipurpose Police Station Program	Various	2018	2025	104,460	81,741	14,563				
Newcastle Police Station Refurbishment and Upgrade	Newcastle	2020	2024	6,500	721	5,779				
Permanent Armoured Vehicle Capability	Various	2022	2024	3,830	29	3,801				
Police Dog Transport Modules	Various	2017	2024	1,269	1,233	36				
Police Dog Unit Command Facilities	Menai	2016	2025	7,213	1,026	4,204				
Police Driver Training Upgrade	Goulburn	2022	2025	4,000	1,034	2,000				
Police Stations – Facade Remediation Program <sup>(a)</sup>	Various	2018	2024	2,000	1,801	199				
Prisoner Transport Modules	Various	2017	2025	5,882	1,196	2,626				
Property Fit out and Modifications to Accommodate an Additional 1,500 Police	Various	2019	2024	17,344	13,382	3,962				
Regional Police Station Program	Various	2022	2028	52,698	81	314				
Road Safety Plan 2021	Various	2018	2024	2,322	1,997	325				
Singleton Police Station	Singleton	2021	2026	12,000	235	1,493				

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
NSW Police Force (con	t.)					
Specialised Vehicle Replacement	Various	2018	2024	6,750	5,782	968
Specialised Vehicle Replacement Program - Phase 2	Various	2022	2026	18,600	71	5,096
Technology Asset Replacement Program – Phase 5	Various	2022	2026	48,700	12,114	16,480
Upgrade to the Goulburn Police Academy	Goulburn	2020	2026	60,000	22,147	15,805
Utility Vehicle Prisoner Transport Modules	Various	2022	2027	16,610	94	495
Waverley Police Station	Waverley	2018	2026	25,000	515	1,096
Wellbeing Information Management System	Various	2022	2024	1,124		1,124
Total, Works in Progress						245,425
Total, Major Works						278,943
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	20,211
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	26,447
Total, Leases						46,658
Total, Minor Works						38,164
Total, NSW Police Force						363,765

<sup>(</sup>a) Project was due for completion in 2021-22. It is now anticipated to be completed in 2023-24.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
NSW Rural Fire Service	•					
Major Works						
New Works						
Heavy Fire-Bombing Helicopter	Various	2022	2024	18,600	15,198	3,402
Total, New Works						3,402
Works in Progress						
Data and Predictive Analytics	Various	2023	2024	4,950	1,709	3,241
NSW Bushfire Inquiry Funding Package - Stage 1	Various	2020	2033	14,546	3,300	5,052
NSW Bushfire Inquiry Funding Package - Stage 2	Various	2021	2024	27,472	12,470	13,278
NSW Bushfire Inquiry Funding Package - Stage 3	Various	2022	2033	68,941	106	7,264
Total, Works in Progress						28,835
Total, Major Works						32,237
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	826
Total, Leases						826
Total, Minor Works						19,238
Total, NSW Rural Fire Service	•					52,301

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000	
NSW State Emergency	/ Service						
Major Works							
New Works							
Response to the 2022 Flood Inquiry	Wollongong	2022	2024	14,900	3,981	10,919	
Smart Flood and Storm Intelligence Sensing	Wollongong	2023	2024	1,568		948	
Total, New Works						11,867	
Works in Progress							
Critical Communications Enhancement Program (CCEP) - Stay Safe Keep Operational	Various	2018	2027	53,797	22,028	18,604	
NSW SES Fleet replacement	Various	2018	2028	115,207	66,893	12,553	
Response to the 2021 Independent Flood Review	Various	2022	2033	23,540	164	7,615	
Total, Works in Progress						38,772	
Total, Major Works						50,639	
Total, Minor Works						2,292	
Total, NSW State Emergency Service							

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Office of Sport						
Major Works						
Works in Progress						
New Lake Macquarie Sport and Recreation Centre Project	Morisset Park	2022	2028	40,000	271	1,540
Solar Systems Project Capital Works	Sydney Olympic Park	2022	2024	870	745	125
Sydney International Regatta Centre Replacement of Obsolete Electronic Timing System	Castlereagh	2022	2024	3,618	4	3,000
Total, Works in Progress						4,665
Total, Major Works						4,665
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Sydney Olympic Park	n.a.	n.a.	n.a.	n.a.	300
Total, Leases						300
Total, Minor Works						6,793
Total, Office of Sport						11,758
Multicultural NSW						
Major Works						
Works in Progress						
Transforming Language Services Project	Harris Park	2022	2024	700	519	181
Total, Works in Progress						181
Total, Major Works						181
Total, Minor Works						330
Total, Multicultural NSW						511

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000			
NSW Trustee and Gu	uardian								
Major Works									
Works in Progress									
OmniChannel Customer Experience	Various	2015	2031	5,771	2,471	600			
Total, Works in Progress						600			
Total, Major Works						600			
Total, Minor Works						6,582			
Total, NSW Trustee and G	uardian					7,182			
Judicial Commission of New South Wales									
Total, Minor Works									
Total, Judicial Commission of New South Wales									

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000	
Office of the Childre	n's Guardiar	1					
Major Works							
Works in Progress							
Residential Care Workers Register	Redfern	2022	2024	1,310	60	1,250	
Total, Works in Progress						1,250	
Total, Major Works						1,250	
Total, Minor Works						189	
Total, Office of the Childre	n's Guardian					1,439	
Office of the Directo	r of Public P	rosecut	tions				
Leases							
Lease Acquisition between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	179	
Total, Leases						179	
Total, Minor Works						3,848	
Total, Office of the Director of Public Prosecutions							

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				
Department of Customer Service										
Major Works										
New Works										
Digital Restart Fund – OneCX – Tranche 3 (formerly the WofG Web Hosting Platform)	Various	2023	2024	7,100		7,100				
Total, New Works						7,100				
Works in Progress										
Birth Death and Marriages Relocation	Surry Hills	2021	2024	6,000		5,800				
Construct NSW - Regulatory Framework	Various	2022	2024	2,242	1,880	362				
Corsnet Sustaining Capital	Bathurst	2019	2029	6,350	541	790				
Data Centre Consolidation Acceleration Program	Various	2013	2033	24,986	13,355	1,125				
Digital Restart Fund - Complaints, Compliance & Enforcement Program	Haymarket	2022	2024	31,710	15,621	14,474				
Digital Restart Fund - DCS GovConnect Cyber Resilience Program - Project Trust	Haymarket	2021	2024	20,456	17,356	3,100				
Digital Restart Fund - Live.NSW (Digital Twin)	Bathurst	2021	2024	31,255	12,748	16,267				
Digital Restart Fund - Mining Royalty Management System Enhancement	Parramatta	2022	2024	2,585	1,726	838				
Digital Restart Fund - Modernise Licencing and Compliance Program	Haymarket	2020	2024	104,117	80,617	23,500				
ICT Development Program	Various	2014	2028	38,957	21,976	4,889				
ICT Projects	Various	2004	2033	123,973	101,970	20,000				
Office Refurbishment and Rationalisation	Various	2005	2033	196,053	176,193	2,677				
OneGov Digital Services Gateway	Haymarket	2013	2028	13,225	8,117	1,360				
Property Tax Reform	Various	2022	2024	16,000	8,528	5,582				
Revenue Collections System (MARS) Technology Refresh	Parramatta	2022	2026	28,495	3,567	9,963				
Revenue NSW-Critical System Maintenance	Parramatta	2017	2028	50,797	11,751	10,387				
Shared Equity Scheme	Various	2022	2024	11,600	6,708	4,892				
Spatial Data Infrastructure Program	Bathurst	2014	2028	50,013	29,104	5,917				

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				
Department of Customer Service (cont.)										
Technology Asset Replacement Program	Parramatta	2014	2033	37,204	18,450	4,668				
Total, Works in Progress						136,591				
Total, Major Works						143,691				
Total, Minor Works						70,289				
Total, Department of Customer Service										
Information and Privacy	Commiss	sion				225				
Total, Minor Works						235				
Total, Information and Privacy	Commission					235				
Service NSW										
Major Works										
New Works Lismore Service Centre Relocation	Various	2023	2024	1,400		1,400				
Total, New Works						1,400				
Works in Progress										
10 New Service Centres	Various	2019	2024	20,127	11,419	8,708				
Cyber Security Upgrade Program	Various	2020	2024	4,950	3,601	1,349				
Digital Notifications Uplift Project	Various	2022	2024	1,802	750	1,052				
Front Door for Women in Business Program	Various	2022	2024	1,502		1,502				
Mobile Service Centre Program	Various	2022	2024	852	94	758				
Total, Works in Progress						13,369				
Total, Major Works						14,769				
Total, Minor Works						21,838				
,										

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000					
Long Service Corporation											
Total, Minor Works						260					
Total, Long Service Corpora	tion					260					
New South Wales Go	vernment T	elecom	municat	ions Auth	ority						
Major Works											
Works in Progress											
Critical Communications Enhancement Program	Various	2018	2026	1,292,844	673,645	182,375					
Mission Critical Emergency Services Messaging Program	Various	2022	2032	60,307	1,642	23,933					
Total, Works in Progress						206,308					
Total, Major Works						206,308					
Leases											
Lease Acquisition between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	3,090					
Total, Leases						3,090					
Total, Minor Works						14,082					
Total, New South Wales Go	vernment Tele	communic	cations Aut	hority		223,480					
State Insurance Regu	ılatory Autl	nority									
Total, Minor Works						5,555					

**Total, State Insurance Regulatory Authority** 

5,555

Education						
Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Deventure and of Education						
Department of Education	on					
Major Works <sup>(a)(b)(c)(d)</sup>						
New Works	Maniana					00.000
100 Government Preschools	Various	n.a.	n.a.	n.a.		29,000
Planning and Delivering New and Upgraded Schools	Various	n.a.	n.a.	n.a.		35,300
Calderwood - planning (new primary school)	Calderwood					
Cambridge Gardens Public School Upgrade	Cambridge Gardens					
Cammeray Public School Upgrade	Cammeray					
Dalmeny Public School Upgrade	Prestons					
Dapto High School Covered Outdoor Learning Area	Dapto					
Dundas Public School Upgrade	Dundas					
Eagle Vale High School (selective sports stream)	Eagle Vale					
Flinders - Planning (new high school)	Flinders					
Former Shoalhaven Anglican School site (open for public education)	Milton					
Gledswood Hills/Gregory Hills (new high school)	Gledswood Hills					
Greenway Park Public School Upgrade	West Hoxton					
Huntlee - Planning (new primary and high school)	North Rothbury					
Jordan Springs (new high school)	Jordan Springs					
Katoomba High School New Multi-Purpose Hall	Katoomba					
Kingswood Public School Upgrade	Kingswood					
Kogarah Public School Upgrade	Kogarah					
Leppington/Denham Court (new high school)	Leppington					
Melrose Park (new high school)	Melrose Park					
Minnamurra Public School (new nature playground)	Minnamurra					
Northbridge Public School Upgrade	Northbridge					

Northmead Creative and Performing Arts High School Upgrade

Northmead

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				<b>Total Cost</b>	To 30-06-23	2023-24
				\$000	\$000	\$000

# **Department of Education (cont.)**

Northmead Public School Upgrade	Northmead					
Pottsville - Planning (new high school)	Pottsville					
Schofields/Tallawong (new high school)	Schofields					
Sutherland Public School New Multi - Purpose Hall	Sutherland					
Sydney Olympic Park (Carter St Precinct) (new primary school)	Sydney Olympic Park					
The Ponds High School Upgrade	The Ponds					
West Dapto - Planning (new primary school)	Dapto					
New and Upgraded Schools, Funded by Snowy Hydro Legacy Fund	Various	n.a.	n.a.	n.a.		9,305
Googong (new high school)	Googong					
Jerrabomberra High School Upgrade - Stage 2	Jerrabomberra					
Medowie (new high school)	Medowie					
Vincentia High School Upgrade	Vincentia					
Transition to School Digital Statement (TTSDS) – Seed 3	Parramatta	2022	2024	2,200		1,100
Total, New Works						74,705
Works in Progress						
Albury Thurgoona (new primary school)	Thurgoona	n.a.	n.a.	n.a.	251	4,231
Austral Public School Upgrade	Austral	n.a.	n.a.	n.a.	203	2,583
Bangalow Public School Upgrade	Bangalow	2022	2024	16,700	12,215	3,075
Bankstown North Public School Upgrade	Bankstown	2021	2023	40,000	28,940	137
Bathurst Secondary School Community Group Renewal	Variousp	n.a.	n.a.	n.a.	71	750
Bexhill Public School Upgrade	Bexhill	2021	2024	12,800	5,364	6,626
Birrong Boys and Girls High School Upgrade	Birrong	n.a.	n.a.	n.a.	4,188	35,339
Bletchington Public School Upgrade	Orange	2022	2023	24,525	18,187	2,416
Bomaderry High School Upgrade	Bomaderry	n.a.	n.a.	n.a.	1,191	1,680
Budawang School (relocation)	Ulladulla	2022	2024	34,367	19,393	10,055
Bungendore High School	Bungendore	2023	n.a.	71,000	14,475	43,912
Canterbury Boys High School Upgrade	Ashbury	2022	2024	9,800	6,036	2,445

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Department of Education	on (cont.)					
Canterbury South Public School Upgrade	Canterbury	2021	2022	37,100	33,842	12
Carlingford West Public School Upgrade	Carlingford	n.a.	n.a.	n.a.	36,230	17,369
Castle Hill Public School Upgrade	Castle Hill	n.a.	n.a.	n.a.	2,611	19,979
Cecil Hills High School Upgrade	Cecil Hills	n.a.	n.a.	n.a.	2,421	45,213
Centre of Excellence for Agricultural Education	Richmond	2023	n.a.	56,800	9,832	555
Chatswood (new primary school)	Chatswood	n.a.	n.a.	n.a.	709	1,446
Chatswood Public School and High School Upgrade	Chatswood	2020	2023	250,000	204,444	7,851
Co Funded Metropolitan School Renewal Program	Various	2020	2024	240,000	142,848	97,152
Co Funded Regional School Renewal Program	Various	2020	2024	240,000	166,199	73,801
Concord High School Upgrade	Concord	n.a.	n.a.	n.a.	979	13,891
Condell Park High School Upgrade	Condell Park	n.a.	n.a.	n.a.	646	1,997
Cronulla High School Upgrade	Greenhills Beach	2023	n.a.	45,000	7,344	19,441
Cumberland High School Upgrade	Carlingford	n.a.	n.a.	n.a.	4,532	67,829
Darcy Road Public School Upgrade	Wentworthville	2023	n.a.	85,000	3,472	26,673
Darlington Public School Upgrade	Darlington	2021	2023	44,231	38,784	1,153
Dubbo Primary School Community Group Renewal	Various	n.a.	n.a.	n.a.	53	750
Eastwood Public School Upgrade	Eastwood	2021	2024	9,900	2,868	480
Edmondson Park (new high school)	Edmondson Park	n.a.	n.a.	n.a.	2,069	3,497
Edmondson Park Public School (new school)	Edmondson Park	2022	2023	70,000	59,084	56
Engadine High School Upgrade	Engadine	2021	2023	8,200	5,436	174
Epping West Public School Upgrade	Epping	2021	2023	34,800	33,847	596
Fort Street Public School Upgrade	Millers Point	2021	2023	68,200	58,851	6,973
Gables (new primary school)	Box Hill	n.a.	n.a.	n.a.	646	1,650
Galungara Public School Upgrade - Stage 2	Schofields	2022	n.a.	25,000	19,536	27
Gillieston Public School (redevelopment)	Gillieston Heights	n.a.	n.a.	n.a.	734	2,989
Girraween Public School Upgrade	Girraween	n.a.	n.a.	n.a.	1,555	21,948

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
				·	·	·
Department of Education	on (cont.)					
Gledswood Hills Public School - Stage 2	Gledswood Hills	2023	2024	19,281	3,718	13,681
Glenmore Park High School Upgrade	Glenmore Park	2021	2022	12,000	7,667	19
Glenwood High School Upgrade	Glenwood	2022	2024	90,000	26,484	22,716
Googong Public School	Googong	2022	2023	57,000	49,473	922
Green Square Public School	Waterloo	2022	n.a.	76,000	15,124	38,537
Gregory Hills Public School (new school)	Gregory Hills	n.a.	n.a.	n.a.	18,800	48,341
Gulyangarri Public School (formerly new school in the Liverpool electorate)	Liverpool	2021	2024	58,984	27,883	20,000
Harrington Park Public School Upgrade	Harrington Park	2020	2023	31,625	30,825	617
Hastings Secondary College Upgrade	Port Macquarie	2021	2023	48,100	33,601	13,983
Hunter River High School Upgrade	Heatherbrae	n.a.	n.a.	n.a.	2,193	23,678
Hurlstone Agricultural High School Upgrade - Stage 2	Glenfield	2023	2023	63,500	21,758	38,271
Irrawang High School Upgrade	Raymond Terrace	n.a.	n.a.	n.a.	1,797	10,521
Jamison High School Upgrade	South Penrith	2021	2022	9,000	6,695	240
Jerrabomberra High School	Jerrabomberra	2022	2023	n.a.	47,359	18,464
Jindabyne Education Campus	Jindabyne	2022	2024	n.a.	51,529	77,318
John Palmer Public School Upgrade	The Ponds	2022	2023	57,600	22,152	15,867
Jordan Springs Public School Upgrade - Stage 2	Jordan Springs	2022	2023	25,000	15,754	1,044
Kingscliff High School Upgrade	Kingscliff	2020	2024	n.a.	21,724	16,771
Kingscliff Public School Upgrade	Kingscliff	2020	2024	n.a.	28,839	20,135
Leeton Primary School Community Group Renewal	Various	n.a.	n.a.	n.a.	18	750
Lennox Head Public School (relocation)	Lennox Head	n.a.	n.a.	n.a.	516	1,340
Leppington Public School Upgrade	Leppington	n.a.	n.a.	n.a.	145	2,905
Lindfield Learning Village - Stage 2	Lindfield	2020	2022	149,400	94,012	448
Liverpool Boys and Girls High School Upgrade	Liverpool	n.a.	n.a.	n.a.	1,913	7,896
Liverpool West Public School Upgrade	Liverpool	2022	2024	70,300	45,243	15,760
Macquarie Park Education Campus	Macquarie Park	n.a.	n.a.	n.a.	3,217	4,469

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Department of Education	on (cont.)					
Manly Village Public School Upgrade	Manly	2023	n.a.	10,000	1,012	5,466
Matthew Pearce Public School Upgrade	Baulkham Hills	n.a.	n.a.	n.a.	1,952	13,606
Melonba (new primary school)	Melonba	2023	n.a.	n.a.	137	13,956
Melonba High School (formerly Marsden Park new high school)	Melonba	2023	n.a.	n.a.	10,579	67,531
Melrose Park Public School (redevelopment)	Melrose Park	n.a.	n.a.	n.a.	300	3,042
Middle Head Environment Education Centre	Mosman	n.a.	n.a.	n.a.	57	1,515
Midtown Macquarie Park (new primary school)	Macquarie Park	n.a.	n.a.	n.a.	2,484	3,357
Millthorpe Public School Upgrade	Millthorpe	2022	n.a.	15,900	14,233	566
Milton Public School Upgrade	Milton	n.a.	n.a.	n.a.	27	375
Mona Vale Public School Upgrade	Mona Vale	2021	2022	46,700	34,848	37
Moruya High School Upgrade	Moruya	n.a.	n.a.	n.a.	310	13,233
Mosman High School Upgrade	Mosman	2022	2023	90,000	65,225	8,636
Murrumbateman Public School	Murrumbateman	2021	2023	36,200	33,007	9
Muswellbrook South Public School Upgrade	Muswellbrook	2021	2023	20,800	12,702	1,614
Nangamay Public School (Mulgoa Rise Glenmore Park new primary school)	Glenmore Park	2021	2023	42,850	41,999	850
Narrabeen North Public School and Narrabeen Sports High School Upgrades	North Narrabeen	2023	2025	53,900	5,865	26,062
Nepean Creative and Performing Arts High School Upgrade	Emu Plains	2021	2022	9,000	6,219	716
Neutral Bay Public School Upgrade	Neutral Bay	2023	2025	37,000	4,299	23,148
New Environmental Education Centre (Penrith Lakes)	Castlereagh	n.a.	n.a.	n.a.	992	1,942
New schools for Westmead	Westmead	n.a.	n.a.	n.a.	10,294	5,722
Newcastle High School (redevelopment)	Newcastle	n.a.	n.a.	n.a.	3,497	31,332
Ngarala Public School (new primary school in Epping)	Epping	2021	2023	60,000	53,023	85
Nirimba Fields (new primary school)	Nirimba Fields	n.a.	n.a.	n.a.	1,215	11,008
North Sydney Public School Upgrade	North Sydney	2021	2023	45,000	29,485	264
Nowra (new primary school)	South Nowra	n.a.	n.a.	n.a.	2,407	5,852

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
<b>Department of Education</b>	on (cont.)					
Oran Park Public School Upgrade - Stage 2	Oran Park	2023	2024	n.a.	8,718	16,501
Orange Grove Public School Upgrade	Lilyfield	n.a.	n.a.	n.a.	1,203	5,000
Parramatta East Public School Upgrade	North Parramatta	n.a.	n.a.	n.a.	133	3,084
Pendle Hill High School Upgrade	Toongabbie	2021	2023	39,800	34,523	38
Picnic Point High School Upgrade	Picnic Point	2022	2023	20,000	17,538	18
Porters Creek Public School (Warnervale new primary school)	Hamlyn Terrace	2020	2022	37,994	37,628	50
Punchbowl Public School Upgrade	Punchbowl	n.a.	n.a.	n.a.	402	4,089
Randwick Boys and Girls High School Upgrade	Randwick	2022	n.a.	n.a.	3,578	4,457
Rhodes East (new primary school)	Rhodes	n.a.	n.a.	n.a.	1,080	1,241
Riverbank Public School Upgrade	The Ponds	n.a.	n.a.	n.a.	212	2,869
Rouse Hill High School Upgrade	Rouse Hill	n.a.	n.a.	n.a.	345	5,159
Rural Access Gap Direct Intervention Package	Various	2020	2024	365,772	258,690	107,100
Rydalmere Education Campus	Rydalmere	n.a.	n.a.	n.a.	7,395	315
Samuel Gilbert Public School Upgrade	Castle Hill	2019	2022	32,570	32,319	16
Schofields Public School Upgrade	Schofields	n.a.	n.a.	n.a.	695	1,266
Schools at Meadowbank Education and Employment Precinct	Meadowbank	2019	2022	300,000	288,347	2,361
Seven Hills High School Skills Upgrade	Seven Hills	2022	2023	14,772	9,179	406
Sir Joseph Banks High School Upgrade	Revesby	n.a.	n.a.	n.a.	648	1,939
St Leonards Education Precinct	St Leonards	n.a.	n.a.	n.a.	378	4,106
Stanwell Park Public School Upgrade	Stanwell Park	2021	2022	4,501	4,111	1
Tallawong (new primary school)	Tallawong	n.a.	n.a.	n.a.	6,969	29,476
Telopea Public School Upgrade	Telopea	n.a.	n.a.	n.a.	82	1,335
Teven-Tintenbar Public School Upgrade	Tintenbar	2021	2022	3,000	2,710	10
The Forest High School (Relocation)	Frenchs Forest	n.a.	n.a.	n.a.	7,673	49,170
Tweed Heads South Public School Upgrade	Tweed Heads South	2020	2024	25,000	17,456	7,455
Tweed River High School Skills Upgrade	Tweed Heads South	2022	2024	n.a.	19,298	6,600

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Description of the last						
Department of Education	on (cont.)					
Tweed River High School Upgrade	Tweed Heads South	2020	2024	26,215	19,231	6,968
Ulladulla High School Upgrade	Ulladulla	n.a.	n.a.	n.a.	94	750
Ulladulla Public School Upgrade	Ulladulla	n.a.	n.a.	n.a.	26	375
Upgrades for high schools in Griffith	Griffith	2024	n.a.	n.a.	1,195	13,432
Upgrades for schools in Murwillumbah	Murwillumbah	n.a.	n.a.	n.a.	21,525	12,535
Wee Waa High School Upgrade	Wee Waa	2022	2023	n.a.	40,741	29,608
Wentworth Point (new high school)	Sydney Olympic Park	2022	2025	160,000	40,130	67,596
Wentworth Point Public School Upgrade - Stage 2	Wentworth Point	n.a.	n.a.	n.a.	744	12,356
Wentworthville Public School Upgrade	Wentworthville	2019	2022	42,500	41,754	14
Wilton Junction (new primary school)	Wilton	n.a.	n.a.	n.a.	643	2,163
Wilton Public School Upgrade	Wilton	2021	2023	39,000	20,553	1,832
Yanco Agricultural High School Upgrade	Yanco	2023	2024	29,300	2,631	19,071
Yass High School Multi-Purpose Hall Upgrade	Yass	2021	2022	8,400	7,194	9
Total, Works in Progress						1,622,139
Total, Major Works						1,696,844
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	2021	2030	589,478	41,532	10,000
Total, Leases						10,000
Total, Minor Works						879,339
Total, Department of Education	n					2,586,183

ETC is withheld due to commercial sensitivities and start/finish dates confirmed once a delivery schedule has been finalised.

ETC may change due to market conditions or as more detailed planning is undertaken. The ETC may also be withheld due to (b) commercial sensitivities.

<sup>(</sup>c)

Start and completion dates for projects will be confirmed once a delivery schedule has been finalised.

The dates listed are physical completion dates. Final expenditure can occur after the school is ready for occupation by (d) students and staff.

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-23	Allocation 2023-24
				\$000	\$000	\$000
NSW Education Standa	rds Author	ity				
Major Works						
New Works						
Cyber and technology program	Sydney	2024	2033	59,051		5,390
Total, New Works						5,390
Total, Major Works						5,390
Total, Minor Works						2,400
Total, NSW Education Standar	rds Authority					7,790
TAFE Commission						
Major Works						
New Works						
Digital Access Foundation	Various	2023	2024	18,500		18,500
Renewable Energy Training Facility - Wollongong Campus	Wollongong	2023	2024	2,500		2,500
Total, New Works						21,000
Works in Progress						
Asset Renewal Program	Various	2022	2023	184,000	124,526	59,474
Coffs Harbour Optimisation	Coffs Harbour	2022	2025	n.a.	674	16,625
Connected Learning Centres Program - Stage 3	Various	2019	2023	57,093	53,472	3,621
Early Childhood Education Centre at Gunnedah Campus	Gunnedah	2022	2024	2,500	10	2,490
ICT Asset Refresh Program to Enhance Student Experience	Various	2021	2023	3,000	2,933	67
Institute of Applied Technology for Construction	Kingswood	2019	2023	80,357	68,463	11,894
Institute of Applied Technology for Digital Tech	Meadowbank	2019	2023	128,899	127,544	1,355
Institute of Applied Technology Pilot Program	Various	2021	2024	13,200	9,222	3,978
Kingscliff Campus Expansion	Kingscliff	2022	2025	n.a.	1,228	21,572
Northern Rivers Education, Training and Research Hub	Cudgen	2022	2024	2,500	430	2,069
Ryde Building A Upgrade	Ryde	2022	2024	n.a.	289	4,611
Scone Multi Trades Hub	Scone	2021	2023	3,000	2,754	246
Shared Services Centre	East Tamworth	2021	2022	4,010	3,200	811
Student Management Services	Various	2016	n.a.	n.a.	n.a.	n.a.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
TAFE Commission (con	t.)					
Wetherill Park Electrical Vehicles Training Centre	Wetherill Park	2022	2024	2,500	59	2,441
Wyong Animal Studies	Wyong	2022	2024	4,900	382	4,518
Total, Works in Progress						151,540
Total, Major Works						172,540
Leases						
Lease Acquisitions between	Various	n.a.	n.a.	n.a.	n.a.	9,652
\$250,000 and \$20 million						
Total, Leases						9,652
						9,652

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				<b>Total Cost</b>	To 30-06-23	2023-24
				\$000	\$000	\$000

## **Department of Planning and Environment**

New Works						
Environment and Heritage						
Continuing Delivery of Biodiversity Statutory Functions	Parramatta	2023	2025	17,161		4,204
Georges River Koala National Park	Various	2023	2033	47,933		3,000
Great Koala National Park	Various	2023	2027	28,450		1,450
Koala-Friendly Crossings	Appin	2023	2025	22,500		13,500
Lord Howe Island - Continuation of Marine Infrastructure	Lord Howe Island	n.a.	n.a.	n.a.		4,105
Lord Howe Island - Waste Management Facility Upgrade	Lord Howe Island	n.a.	n.a.	n.a.		1,720
Protect Koalas of Southern Sydney	Woronora Heights	2023	2026	6,200		4,200
Snowy 2.0 Biodiversity Offset Project	Various	2023	2033	9,979		2,621
Visitor Infrastructure Maintenance and Renewal	Various	2023	2024	36,400		36,400
Wolli Creek Regional Park	Wolli Creek	2023	2026	8,800		500
Water						
Reconnecting Watercourse Country	Various	2023	2024	5,000		5,000
Total, New Works						76,700
Total, New Works  Works in Progress						76,700
						76,700
Works in Progress	Parramatta	2021	2024	7,539	4,341	3,198
Works in Progress Corporate Services Cyber Security Uplift Program -	Parramatta Various	2021 2023	2024	7,539 2,000	4,341	
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data					4,341	3,198
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data Positioning Project Crown Land and Office of Local					4,341 5,515	3,198
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data Positioning Project Crown Land and Office of Local Government	Various	2023	2024	2,000		3,198 2,000
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data Positioning Project Crown Land and Office of Local Government NSW Pet Registry Priority Service Delivery	Various Various	2023	2024	2,000 17,341	5,515	3,198 2,000 9,100
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data Positioning Project Crown Land and Office of Local Government NSW Pet Registry Priority Service Delivery Renewal Program	Various Various	2023	2024	2,000 17,341	5,515	3,198 2,000 9,100
Works in Progress Corporate Services Cyber Security Uplift Program - Phase 2 Realignment of Spatial Data Positioning Project Crown Land and Office of Local Government NSW Pet Registry Priority Service Delivery Renewal Program Environment and Heritage Accelerating Financing for Natural Capital and Low Carbon	Various Various Various	2023 2021 2022	2024 2025 2024	2,000 17,341 16,283	5,515	3,198 2,000 9,100 12,975

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
D						
Department of Planning	g and Envir	onme	nt (cont.)			
Climate Change Funded Minor Works	Various	2021	2030	10,754	9,408	746
Climate Science Program	Various	2022	2030	7,630	4,876	400
Commemorating the Meeting of Two Cultures at Kamay Botany Bay National Park	Kurnell	2018	2024	27,046	7,695	19,351
Digital Backpack	Various	2022	2024	577	143	434
Dorrigo Great Walk	Bellingen	2022	2026	56,400	1,143	8,799
Drone Capability for Biodiversity Monitoring	Various	2022	2024	1,790	790	1,000
Environment and Conservation Programs	Various	2021	2029	89,301	4,182	12,000
Fire Management in National Parks	Various	2008	2030	69,781	53,196	3,402
Flood Response - National Parks	Various	2022	2025	56,324	10,197	23,006
Great Walks - Gardens of Stone and Great Southern Walk	Various	2021	2025	80,361	6,500	58,131
Healthy Waterways, Healthy Communities	Various	2022	2032	23,156	1,875	2,223
Improving Access to National Parks	Various	2019	2024	149,568	126,119	23,449
Infrastructure Investment in National Parks to Increase NSW Tourism	Various	2018	2025	42,959	25,169	14,052
Koala Strategy	Various	2021	2026	52,419	21,632	10,998
Light to Light Walk	Green Cape	2019	2024	7,948	1,657	6,291
Me-Mel (Goat Island) Remediation	Goat Island	2021	2026	36,700	500	3,700
National Parks and Wildlife Service Bushfire Inquiry Funding	Various	2021	2024	4,543	3,497	1,046
National Parks Digital Strategy	Various	2007	2024	5,741	5,695	46
National Parks Economic Recovery Stimulus	Various	2021	2024	40,446	32,985	7,461
National Parks Radio Network - Migration to the Public Safety Network	Various	2022	2026	22,236	2,092	3,172
Reserve Establishment and Activation	Various	2022	2024	120,000	100,000	20,000
Rewilding and Land Acquisitions	Various	2021	2026	84,736	38,283	19,957
Saving Our Species – ICT Roadmap Implementation Project	Various	2022	2024	2,300		2,300
Snowies Iconic Walk - Stage 1	Various	2019	2024	17,173	16,050	1,123

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Department of Planning	r and Envi	ronmoi	nt (cont )			
	s and Lilvin	Omme	iit (Coiit.)			
Snowies Iconic Walk - Stage 4	Various	2021	2024	10,684	6,943	3,741
Strategic Fire Trails Network - Safety and Compliance Works	Various	2019	2029	172,245	69,356	19,008
The Wombeyan Caves Tourism Project	Goulburn	2020	2024	9,611	9,047	564
Thredbo Valley Track Extension	Thredbo	2019	2024	9,854	9,829	25
Toorale Water Infrastructure Project	Gumbalie	2021	2024	13,917	11,842	2,075
World and National Heritage Sites Infrastructure Upgrade	North Parramatta	2020	2024	3,740	3,391	349
Planning						
Reform Infrastructure Contributions	Parramatta	2021	2024	6,147	4,514	1,633
Property and Development						
Valnet Framework Refresh Program	Various	2022	2025	19,830		5,876
Water						
Hydrometric Networks and Remote Sensing Program	Various	2018	2024	10,862	5,319	5,543
Sustainable Diversion Limit Adjust Mechanism Acceleration	Various	2021	2025	224,355	7,114	77,836
Water Reform in the Murray Darling Basin	Various	2014	2024	7,511	4,886	2,625
Total, Works in Progress						399,907
Total, Major Works						476,607
Leases						
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	7,177
Total, Leases						7,177
Total, Minor Works						60,125
Total, Department of Planning	and Environ	ment				543,909

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
<b>Environment Protection</b>	n Authority	,				
Major Works						
Works in Progress						
Digital Stakeholder Management Solution	t Various	2015	2024	5,601	4,972	629
Regulatory System Transformation	Various	2017	2025	26,245	15,147	8,325
Total, Works in Progress						8,954
Total, Major Works						8,954
Leases						
Lease Acquisitions Between \$250,000 and \$20 Million - Property and Fleet Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	441
Total, Leases						441
Total, Minor Works						150
Total, Environment Protectio	n Authority					9,545
<b>Greater Cities Commis</b>	ssion					
Total, Minor Works						102
Total, Greater Cities Commis	sion					102
Northern Rivers Recor	struction C	Corpora	ation			
Major Works						
Warks in Draguess			2024	179,480	9,100	142,935
Works in Progress Resilient Homes Fund	Various	2022	70/4			
Works in Progress  Resilient Homes Fund  Total, Works in Progress	Various	2022	2024	170,400	0,100	142,935
Resilient Homes Fund	Various	2022	2024	170,400	5,100	· · · · · · · · · · · · · · · · · · ·

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
NSW Reconstruction A	uthority					
Total, Minor Works						58,746
Total, NSW Reconstruction Authority						58,746
Royal Botanic Gardens	and Domai	n Trus	st			
Major Works						
Works in Progress						
Australian Institute of Botanical Science	Various	2018	2024	63,978	52,779	11,199
Macquarie Street East Precinct Works - Royal Botanic Gardens and Domain Trust Component	Sydney	2022	2024	12,000	1,500	10,500
Royal Botanic Gardens and Domain Trust - Bushfire Related Costs	Mount Tomah	2020	2024	2,000	1,700	300
Strategic Asset Maintenance Program	Sydney	2017	2024	13,872	10,980	2,892
Total, Works in Progress						24,891
Total, Major Works						<b>24,89</b> 1
Leases						
Leasing Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	70
Total, Leases						70
Total, Minor Works						3,879
Total, Royal Botanic Gardens and Domain Trust						28,840

Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-23	Allocation 2023-24 \$000
Λιιthority			\$000	\$000	\$000
Authority					
	0000	0004	010		040
Sydney Olympic Park	2022	2024	610		610
					610
					610
					9,875
					10,485
Authority					
Bringelly	2022	2026	49,000		1,600
					1,600
Bradfield	2022	2028	261,875	2,095	9,258
Bringelly	2021	2024	47,800	10,527	35,377
Bringelly	2021	2028	870,614	46,821	175,800
					220,435
					222,035
	Sydney Olympic Park  Authority  Authority  Bringelly  Bradfield  Bringelly	Authority  Sydney 2022 Olympic Park  Authority  Bringelly 2022  Bradfield 2022  Bringelly 2021	Authority  Sydney 2022 2024 Olympic Park  Authority  Bringelly 2022 2026  Bradfield 2022 2028  Bringelly 2021 2024	Authority  Sydney Olympic Park  Authority  Authority  Bringelly 2022 2026 49,000  Bradfield 2022 2028 261,875  Bringelly 2021 2024 47,800	Authority  Sydney Olympic Park  Pringelly 2022 2028 261,875 2,095  Bringelly 2021 2024 47,800 10,527

**Total, Minor Works** 

Total, Western Parkland City Authority 538

222,573

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Aboriginal Housing Off	ice					
Major Works						
New Works						
Aboriginal Housing – New Supply - Social Housing Accelerator Agreement	Various	2023	2027	79,300		8,000
Total, New Works						8,000
Works in Progress						
Aboriginal Housing - Flood Recovery	Various	2022	2025	2,926	1,356	1,570
Aboriginal Housing - Housing Package	Various	2022	2025	105,307	6,763	48,746
Aboriginal Housing - New Supply	Various	2019	2030	151,946	71,253	32,462
Total, Works in Progress						82,778
Total, Major Works						90,778
Total, Minor Works						10,642
Total, Aboriginal Housing Office						101,420
Biodiversity Conservati	on Trust o	f NSW	,			
Lease Acquisitions less than \$250,000 - Private Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	91
Total, Leases						91
Total, Minor Works						15,000
Total, Biodiversity Conservation Trust of NSW						15,091

Total, Minor Works						200
Total, Major Works						300
Total, Works in Progress						300
Capitalisation of Public Infrastructure Built on Corporation Owned Land	Newcastle	2019	2025	39,295	31,036	300
Works in Progress						
Major Works						
Hunter and Central Co	oast Develo	pment	Corpora	tion		
Total, Centennial Park and M	loore Park Trus	st				12,746
Total, Minor Works						2,500
Total, Leases						111
Leases Leasing Acquisitions less than \$250,000	Centennial Park	n.a.	n.a.	n.a.	n.a.	111
Total, Major Works						10,135
Total, Works in Progress						10,135
Callan Park Revitalisation	Sydney	2022	2024	6,025	1,245	4,780
Visitor Information and Services						
Parks for People Program - Callan Park Component	Lilyfield	2021	2024	10,000	5,200	4,800
Leisure Facilities						
Strategic Asset Maintenance Program	Sydney	2017	2024	12,982	12,427	555
Works in Progress General						
Major Works						
Centennial Park and N	Moore Park	Trust				
			·	Total Cost \$000	To 30-06-23 \$000	2023-24 \$000
Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation

**Total, Hunter and Central Coast Development Corporation** 

500

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
	_					
Planning Ministerial Co	rporation					
Major Works						
New Works						
Cumberland Plain Conservation Plan - Land Acquisitions	Various	2023	2024	68,200		68,200
Total, New Works						68,200
Works in Progress						
Cumberland Plain Conservation Plan - Economic Recovery Planning Reform Measures	Various	2020	2024	37,276	22,776	14,500
Land Acquisition - M4 Westbound Off Ramp	Lidcombe	2021	2024	19,469	8,769	10,700
New Land Acquisitions	Various	2021	2024	39,999	38,711	1,288
Strategic Open Green Space - Embellishments Program	Various	2018	2024	49,956	21,589	28,367
Strategic Open Green Space - Land Acquisitions	Various	2019	2024	90,056	41,306	48,750
Total, Works in Progress						103,605
Total, Major Works						171,805

**Total, Minor Works** 

**Total, Planning Ministerial Corporation** 

87,684

259,489

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Property NSW						
Major Works						
New Works						
Asset Maintenance Program (Tranche 2)	Various	2023	2027	22,800		5,700
Total, New Works						5,700
Works in Progress						
Asset Maintenance Program	Various	2022	2023	20,000	15,880	4,120
Building Refurbishment Program	Various	2019	2023	12,483	11,525	958
Coffs Harbour Jetty Foreshore Precinct Project	Coffs Harbour	2020	2024	19,975	14,001	5,974
Flood Housing Program (Police Force Housing)	Various	2022	2023	9,000	3,931	5,069
Parramatta North Program Early Works	Parramatta	2021	2025	34,750	13,061	14,089
Regional Key Worker Housing	Various	2023	2026	46,378	6,493	11,565
Registrar General's Building Project	Sydney	2021	2025	87,151	16,561	45,551
Waratah Gasworks Remediation	Wallsend	2022	2025	7,063	4,343	875
Whole of Government Regional Hubs - Dubbo and Coffs Harbour	Various	2022	2026	119,937	8,411	17,411
Total, Works in Progress						105,612
Total, Major Works						111,312
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	290,363
Total, Leases						290,363
Total, Minor Works						3,330
Total, Property NSW						405,005

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation	
				Total Cost \$000	To 30-06-23 \$000	2023-24 \$000	
NA/ . 4 A . I	<b>N4</b> • • • • • • • • • • • • • • • • • • •						
Water Administration	ı Ministeria	l Corpo	ration				
Major Works							
Works in Progress							
Hunter Valley Flood Mitigation Scheme - Repairs and Rebuildir	Various ng	2021	2025	47,508	12,781	20,000	
Total, Works in Progress						20,000	
Total, Major Works							
Total, Water Administration	Ministerial Co	orporation	1			20,000	
Western Sydney Park	dands Trus	t					
Major Works							
New Works							
Mirror Dam Shared path	Sydney	2023	2026	15,000		4,300	
Total, New Works						4,300	
Total, Major Works						4,300	
Total, Minor Works						8,736	

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Ministry of Health						
Major Works						
New Works						
Albury Wodonga Regional Hospital <sup>(e)</sup>	East Albury	2025	2028	538,000	2,995	2,412
Blacktown and Mount Druitt Hospitals - Additional Beds	Various	2023	2028	120,000		4,000
Boost Rural and Regional Paramedics	Various	2023	2032	138,690		21,510
Canterbury Hospital Redevelopment	Belmore	2023	2028	350,000		3,000
Fairfield Hospital Redevelopment	Prairiewood	2023	2029	550,000		2,000
Milton Ulladulla Hospital Upgrades	Milton	2023	2025	7,500		3,750
NSW Health Linen Services	Various	2023	2029	150,000		150
Rouse Hill Hospital - Additional Funding	Rouse Hill	2023	2029	400,000		5,000
Royal Prince Alfred Hospital - Additional Funding	Camperdown	2023	2030	190,000		350
Voluntary Assisted Dying	Various	2023	2026	2,789		2,619
Whole of Government Approach to Suicide Prevention	Various	2023	2025	2,000		1,000
World Class Newborn Bloodspot Screening Program <sup>(d)</sup>	Westmead	2023	2026	3,185		2,342
Yass Hospital - Feasibility Study	Yass	2023	2024	250		250
Total, New Works						48,383
Works in Progress						
Ambulance Infrastructure						
Critical Communications Enhancement Program Terminal Refresh and Change Management Costs	Various	2018	2024	36,527	35,202	1,325
NSW Ambulance Infrastructure Program <sup>(b)</sup>	Various	2022	2027	488,834	18,020	225,431
NSW Ambulance Relocation - Fitout	Sydney Olympic Park	2021	2024	68,000	45,844	22,156
NSW Ambulance Stay Safe and Keep Operational	Various	2022	2024	20,000	4,927	15,073
NSW Ambulance Virtual Clinical Care Centre (VCCC)	Sydney Olympic Park	2022	2025	15,000	4,295	8,705
NSW Independent Flood Inquiry - Tranche 1	Various	2022	2024	7,120	2,257	4,863
Regional Response - Intensive Care Paramedics	Various	2021	2024	2,858	1,780	1,078
Rural Ambulance Infrastructure Reconfiguration Program	Various	2015	2025	232,120	200,630	16,532

D : D		01	0		F	A.11				
Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				
Ministry of Health (cont.)										
Sydney Ambulance Metropolitan Infrastructure Strategy <sup>(b)</sup>	Various	2014	2024	202,000	192,536	9,464				
Asset Refurbishment / Replacement Strategy (State-wide)	Various	2014	2024	500,000	453,743	46,257				
Ballina District Hospital Redevelopment Planning	Ballina	2022	2024	2,000	507	1,493				
Bankstown Hospital (New)	Bankstown	2020	2030	1,300,000	11,280	92,255				
Batemans Bay Community Health Centre	Batemans Bay	2022	2026	20,000	326	6,894				
Bathurst Hospital Redevelopment	West Bathurst	2022	2029	200,000	2,597	4,097				
Blacktown Mount Druitt Hospitals Redevelopment Stages 1 and 2	Blacktown	2012	2024	651,187	646,137	5,050				
Bowral and District Hospital Redevelopment Stage 2	Bowral	2020	2026	55,000	20,330	12,322				
Broken Hill Hospital Emergency Department	Broken Hill	2022	2026	10,000	588	2,408				
Campbelltown Hospital Redevelopment Stage 2, Mental Health and South West Paediatric Service	Campbelltown	2017	2024	632,000	578,457	53,543				
Canowindra HealthOne <sup>(b)</sup>	Canowindra	2021	2025	8,291	200	5,800				
Cessnock Hospital Redevelopment	Cessnock	2022	2027	111,480	1,992	4,605				
Coffs Harbour Hospital Expansion	Coffs Harbour	2017	2024	194,000	184,940	9,060				
Concord Hospital (Phase 1A and 1B) Upgrade	Concord West	2017	2024	326,200	315,696	10,504				
Concord Hospital Car Park	Concord West	2020	2025	32,400	10,002	15,621				
Cooma Hospital Redevelopment <sup>(b)(c)</sup>	Cooma	2017	2024	26,587	19,802	6,785				
Cowra Hospital Redevelopment <sup>(b)</sup>	Cowra	2020	2026	110,200	8,790	30,831				
Cystic Fibrosis Specialist Service Unit at Westmead Hospital <sup>(d)</sup>	Westmead	2019	2024	65,000	63,572	1,428				
Drug and Alcohol Behavioural Assessment Units	Various	2022	2024	8,000	n.a.	8,000				
Drug and Alcohol Treatment Services in regional NSW	Various	2021	2025	10,065	n.a.	9,765				
Dubbo Health Service Redevelopment (includes car park and Cancer Centre) <sup>(d)</sup>	Dubbo	2011	2024	306,300	299,001	7,299				
Electric Vehicle Funding	Various	2022	2024	1,658	n.a.	1,658				
Energy Efficient Government Program (EEGP)	Various	2020	2024	10,668	7,968	2,700				

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000					
Ministry of Health (cont.)											
Establishment of a Residential Eating Disorders Treatment Centre <sup>(d)</sup>	Charlestown	2021	2024	13,000	11,200	1,800					
Eurobodalla Regional Hospital Redevelopment <sup>(b)</sup>	Moruya	2020	2027	260,000	33,787	44,646					
Expanding the Affordable IVF Initiative	Various	2022	2025	18,000	n.a.	9,000					
Extended hours Childcare Centres	Various	2022	2025	8,000	1,000	3,000					
Finley Hospital Upgrade	Finley	2022	2026	25,000	547	1,564					
Glen Innes Hospital Upgrade <sup>(b)</sup>	Glen Innes	2020	2027	50,000	3,343	7,316					
Goulburn Hospital Redevelopment	Goulburn	2017	2025	165,000	144,452	16,515					
Grafton Base Hospital Redevelopment	Grafton	2022	2030	263,800	1,143	8,324					
Griffith Hospital Redevelopment	Griffith	2018	2026	250,000	130,570	45,072					
Gunnedah Hospital Redevelopment	Gunnedah	2021	2026	53,000	3,450	10,587					
Health Innovation Fund Tranche 2 <sup>(d)</sup>	Various	2021	2025	7,535	4,027	2,698					
HealthOne / Integrated Primary Health Care Centres											
HealthOne Strategy (Rebuild NSW Fund)	Various	2016	2025	100,000	83,606	558					
Hornsby Hospital Redevelopment Stages 1 and $2^{\text{(c)}}$	Hornsby	2012	2024	406,534	401,982	4,552					
Information and Communication Strategy											
Brighter Beginnings - Digital Baby Book	Various	2023	2027	53,713	3,199	24,565					
Digital Patient Records	Various	2016	2024	193,976	189,857	4,119					
Digital Restart Fund - Digital Access to Care	Various	2022	2024	20,000	8,118	11,882					
Digital Restart Fund - Patient Reported Measures	Various	2022	2025	22,370	8,439	12,937					
Digital Restart Fund - Virtual Consultations	Various	2022	2024	20,000	6,080	13,920					
Fast Track Electronic Prescribing <sup>(c)</sup>	Various	2020	2024	40,000	27,763	12,237					
Health Cyber Uplift	Various	2021	2025	28,440	n.a.	13,026					
Real Time Prescription Monitoring	Various	2020	2024	39,800	26,563	13,237					
Single Digital Patient Record	Various	2020	2025	n.a.	51,425	126,516					
Whole of System Digital Platform	Various	2016	2025	260,353	223,653	16,232					

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000					
Ministry of Health (con	Ministry of Health (cont.)										
Integrated Mental Health Complex at Westmead	North Parramatta	2022	2028	460,000	21,596	39,284					
John Hunter Health and Innovation Precinct	New Lambton Heights	2019	2027	835,000	188,822	251,614					
Kempsey Heritage Building Refurbishment	West Kempsey	2022	2024	2,500	n.a.	2,500					
Key Health Worker Accommodation - Far Western Region	Various	2022	2025	15,300	953	8,311					
Key Health Worker Accommodation - Murrumbidgee Region	Various	2022	2025	15,000	188	8,820					
Key Health Worker Accommodation - Southern NSW region	Various	2022	2025	15,000	305	9,258					
Leeton Hospital Upgrade	Leeton	2022	2024	1,200	748	452					
Lismore Hospital Redevelopment Stage 3A, 3B and 3C	Lismore	2013	2024	312,750	306,588	6,162					
Liverpool Health and Academic Precinct	Liverpool	2018	2028	740,000	294,514	95,293					
Liverpool Hospital Car Park	Liverpool	2019	2024	50,000	49,375	625					
Maitland Hospital (new)	Metford	2017	2024	471,022	460,612	10,410					
Maitland Integrated Community and Community Mental Health Service	Metford	2022	2026	22,000	238	993					
Manly Adolescent and Young Adult Hospice <sup>(b)(c)(d)</sup>	Manly	2020	2024	20,346	19,600	746					
Manning Hospital Redevelopment Stage 2	Taree	2020	2026	100,000	8,061	4,572					
Mobile Clinician Devices Program	Various	2021	2024	41,341	38,333	3,008					
Moree Hospital Redevelopment	Moree	2021	2026	80,000	5,098	21,725					
Multipurpose Services (MPS) Strategy Stage 5	Various	2015	2026	296,530	255,672	8,176					
Muswellbrook Hospital Redevelopment Stage 3	Muswellbrook	2021	2026	45,000	3,434	10,073					
Nepean Hospital and Integrated Ambulatory Services Stage 1 and 2	Kingswood	2017	2026	1,000,000	660,576	86,716					
New Shellharbour Hospital (incl. car park) and Integrated Services <sup>(d)</sup>	Oak Flats	2017	2029	721,900	117,003	36,426					
NSW Paediatric Cardiac Service Enhancements	Various	2021	2025	10,000	2,032	6,968					
Own Sourced Local Initiatives	Various	n.a.	n.a.	n.a.	n.a.	349,750					
Palliative Care Refurbishment	Various	2019	2024	10,000	9,373	627					

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000					
Ministry of Health (cont.)											
Planning - Callan Park (Pathways to Community Living)	Lilyfield	2022	2024	1,000	128	872					
Planning - Wagga Wagga Health and Knowledge Precinct	Wagga Wagga	2022	2024	1,000	46	954					
Planning Future New Works 2022-23	Various	2022	2024	1,000	768	232					
Port Macquarie Hospital Helipad Relocation and Car Park <sup>(b)</sup>	Lake Innes	2021	2025	33,972	19,835	5,987					
Public Private Partnerships (PPP) - Cyclical Maintenance											
Long Bay Forensic Hospital Cyclical Maintenance	Malabar	2010	2027	25,024	19,676	1,469					
Newcastle Mater Hospital Cyclical Maintenance	Newcastle	2008	2027	56,288	42,664	1,085					
Northern Beaches Hospital Life Cycle Costs	Frenchs Forest	2018	2039	137,778	1,810	823					
Orange Base Hospital Cyclical Maintenance	Orange	2008	2027	117,853	87,658	6,322					
Royal North Shore Hospital Cyclical Maintenance	St Leonards	2008	2027	208,402	111,961	16,201					
Randwick Campus Reconfiguration and Expansion Stage 1 <sup>(b)(c)</sup>	Randwick	2017	2029	869,822	753,204	76,919					
Rouse Hill Hospital	Rouse Hill	2018	2028	300,000	54,235	27,797					
Royal Prince Alfred Hospital Redevelopment	Camperdown	2020	2028	750,000	64,594	48,093					
Ryde Hospital Redevelopment	Denistone	2021	2028	479,000	18,177	27,078					
Shoalhaven Hospital Redevelopment	Nowra	2020	2028	438,000	67,506	56,776					
St George Hospital - Ambulatory Care, Day Surgery, Sub-Acute Inpatient Building (includes car park) <sup>(b)</sup>	Kogarah	2020	2027	411,000	116,698	75,002					
Statewide Dental Van Program	Various	2019	2028	24,419	11,104	351					
Statewide Mental Health Infrastructure Program <sup>(b)</sup>	Various	2018	2030	669,811	167,498	68,882					
Sutherland Hospital Operating Theatre Complex (incl. MRI)	Caringbah	2020	2025	88,500	59,448	24,598					
Sydney Biomedical Accelerator as part of Tech Precinct <sup>(c)</sup>	Camperdown	2022	2027	150,000	721	30,601					
Sydney Childrens Hospital, Randwick - Stage 1 Childrens Comprehensive Cancer Centre <sup>(c)(d)</sup>	Randwick	2020	2028	658,000	201,574	166,711					
Temora Hospital Redevelopment	Temora	2022	2028	80,000	899	2,875					

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				
Ministry of Health (cont.)										
The Childrens Hospital at Westmead Stage 2 Redevelopment (includes car park)	Westmead	2019	2028	619,000	151,798	206,587				
Tumut Hospital Redevelopment	Tumut	2019	2024	50,000	46,435	3,565				
Tweed Hospital and Integrated Ambulatory Services Redevelopment	Kingscliff	2016	2025	723,331	608,898	105,696				
Viral Vector Manufacturing Facility	Westmead	2022	2026	49,600	5,409	29,051				
Virtual Care Strategy - NSW Telestroke Service	Various	2022	2024	700	217	483				
Wagga Wagga Base Hospital Car Park	Wagga Wagga	2019	2024	30,000	25,405	4,595				
Wagga Wagga Base Hospital Redevelopment	Wagga Wagga	2011	2024	431,360	415,711	15,649				
Wentworth Health Service Redevelopment	Wentworth	2021	2026	30,000	3,093	6,355				
Westmead Hospital Redevelopment Stage 1 <sup>(c)</sup>	Westmead	2014	2025	831,590	792,698	19,577				
World Class End of Life Care	Various	2022	2026	93,000	2,492	32,508				
Wyong Cancer Day Unit	Hamlyn Terrace	2022	2025	6,400	619	3,338				
Wyong Hospital Redevelopment Stage 1	Hamlyn Terrace	2017	2025	200,000	178,606	9,275				
Young CT Scanner	Young	2022	2024	1,000	907	93				
Total, Works in Progress						3,086,214				
Total, Major Works						3,134,597				
Leases										
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	36,265				
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	52,495				
Lease Acquisition - Aeromedical Fixed Wing Stage 2	Various	n.a.	n.a.	52,311	n.a.	52,311				
Regional Helicopter Ambulance Bases	Various	n.a.	n.a.	63,950		1,000				
Total, Leases						142,071				

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				<b>Total Cost</b>	To 30-06-23	2023-24
				\$000	\$000	\$000

## Ministry of Health (cont.)

Total, Minor Works	163,442
Less capital expensing <sup>(f)</sup>	(137,000)
Total, Health	3,303,110

<sup>(</sup>a) The dates listed are the financial completion dates. Depending on the project schedule, physical completion may occur prior.

<sup>(</sup>b) ETC increase/decrease includes additional funding, absorbed measures and/or merged projects.

<sup>(</sup>c) Project fully or partially funded by third-party contributions.

<sup>(</sup>d) Project fully or partially funded by the Australian Government.

<sup>(</sup>e) Project joint funded with the Victorian Government.

<sup>(</sup>f) Certain expenditure associated with the construction of projects falls below the capitalisation thresholds and is therefore expensed annually.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Health Care Complain	nts Commis	sion				
Major Works						
Works in Progress						
Case Management System Replacement	Haymarket	2022	2024	4,300	382	3,918
Total, Works in Progress						3,918
Total, Major Works						3,918
Total, Minor Works						65
Total, Health Care Complain	nts Commissior	1				3,983
Mental Health Comm	ission of Ne	w Sout	th Wales			
Major Works						
New Works						
Mental Health Commission of NSW Leasehold Improvement	Sydney	2023	2024	250		250
Total, New Works						250
Total, Major Works						250
Total, Minor Works						25
Total, Mental Health Comm	ission of New S	outh Wa	les			275

7										
Total, Leases						448				
Lease Acquisitions between \$250,000 and \$20 Million	Sydney	2023	2027	937		448				
Leases	Condi	0000	0007	007		440				
Total, Major Works						10,000				
Total, Works in Progress						10,000				
Collections <sup>(a)</sup>						·				
Major Works Works in Progress Critical Asset Maintenance - Non	Sydney	2022	2026	28,800		10,000				
Art Gallery of New Sou	th Wales									
Total, Department of Enterpris	se, Investmen	t and Tr	ade			430,412				
Total, Minor Works						9,454				
Total, Major Works						420,958				
Total, Works in Progress						420,958				
Walsh Bay Arts Precinct Project	Dawes Point	2019	2024	379,340	364,806	14,534				
Ultimo Powerhouse Museum	Ultimo	2021	2033	250,131	19,504	46,950				
RNA Pilot Facility	Macquarie Park	2022	2026	72,208	2,000	21,375				
New Powerhouse Museum in Parramatta (including Castle Hill)	Various	2019	2025	n.a.	375,549	328,677				
National Art School Precinct Renewal	Darlinghurst	2022	2026	21,700	2,586	3,214				
Global NSW Strategy	Sydney	2020	2029	7,200	4,500	100				
Works in Progress Arts Maintenance and Upgrades Program	Various	2020	2024	103,800	97,692	6,108				
Department of Enterprise, Investment and Trade  Major Works										
Department of Enternal			and Tunda							
Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000				

<sup>(</sup>a) Amounts for this program were previously allocated to Create NSW under the Department of Enterprise, Investment and Trade and are being reported under Art Gallery in 2023-24.

**Total, Art Gallery of New South Wales** 

19,532

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Australian Museum						
Major Works						
New Works						
Critical Maintenance	Darlinghurst	2023	2025	2,400		700
Fire Compliance Critical Works	Darlinghurst	2023	2025	4,950		2,000
Total, New Works						2,700
Works in Progress						
New Pasifika Gallery	Darlinghurst	2020	2024	3,127	1,072	2,066
Total, Works in Progress						2,066
Total, Major Works						4,766
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Darlinghurst	n.a.	n.a.	n.a.	n.a.	2,555
Total, Leases						2,555
Total, Minor Works						10,585
Total, Australian Museum						17,906
Destination NSW						
Total, Minor Works						230
Total, Destination NSW						230

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Museums of History NS	SW					
Major Works						
New Works						
Museums of History NSW - Critical Works Program	Various	2023	2033	8,854		1,670
Total, New Works						1,670
Works in Progress						
10-Year Capital Maintenance Program	Various	2016	2026	32,763	25,794	2,464
Total, Works in Progress						2,464
Total, Major Works						4,134
Leases						
Lease Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	303
Western Sydney Records Centre Storage Leases	Caddens	n.a.	n.a.	n.a.	n.a.	11,562
Total, Leases						11,865
Total, Minor Works						6,460
Total, Museums of History NS	w					22,459
Museum of Applied Art	s and Sci	ences				
Total, Minor Works						4,998
Total, Museum of Applied Arts	s and Scienc	es				4,998

17,302

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
State Library of New S	outh Wale	es				
Major Works						
New Works						
Critical Asset Maintenance Program	Sydney	2023	2025	4,870		2,320
Total, New Works						2,320
Works in Progress						
Digitisation and Information Communication Technology Infrastructure for Cultural Sector Preservation and Access	Sydney	2022	2024	4,490	701	3,789
Total, Works in Progress						3,789
Total, Major Works						6,109
Total, Minor Works						11,193

**Total, State Library of New South Wales** 

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Premier's Department	t					
Major Works						
New Works						
Stolen Generation Keeping Places	North Parramatta	2023	2024	1,000		1,000
Total, New Works						1,000
Total, Major Works						1,000
Total, Minor Works						20,348
Total, Premier's Department	t					21,348
Public Service Commi	ssion					
Total, Minor Works						666
Total, Public Service Commission						666

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Department of Regiona	l NSW					
Major Works						
Works in Progress						
2017 R&D Partnership with Grains Research Development Corporation	Various	2017	2027	20,000	9,230	3,534
Biosecurity Enhanced Response Capacity	Various	2022	2024	4,878	1,812	3,066
Chickpea Breeding Program	Calala	2020	2024	2,344	1,686	658
Commercial Fisheries Systems Modernisation	Various	2022	2024	4,696	1,623	3,019
Emergency Response Capability	Various	2022	2024	2,360	1,605	750
Foot and Mouth Disease – Risk and Response	Various	2022	2024	14,250	11,418	2,832
Gaden Trout Hatchery - Educational Tourism Destination	Jindabyne	2020	2024	4,167	462	3,705
Marine Estate Management Strategy Stage 1 and 2	Various	2018	2024	3,606	3,434	172
Marine Estate Management Strategy Stage 3	Various	2022	2028	3,430	355	845
Minerals Industry Systems Upgrade	Various	2021	2024	4,886	3,156	1,690
Narrandera Fisheries Centre Upgrade	Gillenbah	2020	2024	6,000	5,354	646
Offshore Artificial Reefs	Various	2018	2024	6,400	4,107	2,000
Smarter Soil Conservation System	Various	2022	2024	1,430	8	1,422
World Class Food and Fibre - Stage 1	Various	2018	2024	50,150	49,133	1,017
World Class Food and Fibre - Stage 2	Various	2020	2025	53,827	22,335	25,692
Total, Works in Progress						51,048
Total, Major Works						51,048
Leases						
Right of Use Leases Motor Vehicles	Various	2022	2033	42,621	7,782	3,150
Total, Leases						3,150
Total, Minor Works						30,859
Total, Department of Regional	NSW					85,057

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
New South Wales Rural	Assistand	e Autl	hority			
Total, Minor Works						50
Total, New South Wales Rural	Assistance A	uthority	,			50
Regional Growth NSW I	Developme	ent Co	rporation	1		
Major Works Works in Progress						
Moree Special Activation Precinct	Moree	2022	2026	198,467	12,015	51,739
Parkes Special Activation Precinct	Parkes	2020	2026	269,009	140,158	100,237
Snowy Mountains Special Activation Precinct	Jindabyne	2022	2025	45,574	7,078	30,496
Wagga Wagga Special Activation Precinct	Bomen	2020	2026	169,564	50,906	49,442
Williamtown Special Activation Precinct Pre-Delivery Works	Williamtown	2021	2024	6,000	4,051	1,949
Total, Works in Progress						233,863
Total, Major Works						233,863
Total, Regional Growth NSW D	evelopment (	Corpora	tion			233,863

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Local Land Services						
Major Works						
Works in Progress						
Biodiversity Reforms	Various	2017	2024	13,612	11,519	2,093
Foot & Mouth Disease - Preparedness and Response	Various	2022	2024	585	390	195
Future Fund	Various	2018	2024	21,000	17,505	3,495
Land improvements	Breeza	2021	2024	12,000	10,589	1,336
Windmill Replacement	Various	2022	2024	1,800	881	910
Total, Works in Progress						8,029
Total, Major Works						8,029
Leases						
Lease Acquisitions between \$250,000 and \$20 million	Various	2020	2031	n.a.	n.a.	417
Lease Acquisitions less than \$250,000	Various	2020	2029	n.a.	n.a.	3,798
Total, Leases						4,215
Total, Minor Works						2,071
Total, Local Land Services						14,315
NSW Food Authority						
Total, Minor Works						1,100
Total, NSW Food Authority						1,100

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW						
Major Works						
Works in Progress						
Connecting Regional NSW (Roads and Bridges)						
Barton Highway Improvements (State and Federal Funded)	Goulburn	n.a.	n.a.	n.a.	103,776	17,270
Forbes Iron Bridge Upgrade (Planning) (State and Federal Funded)	Forbes	n.a.	n.a.	n.a.	2,203	2,255
Golden Highway Safety and Productivity Works (State and Federal Funded)	Various	n.a.	2024	133,000	114,981	7,595
Hargraves Lane and Federation St Upgrade, Gilgandra (Heavy Vehicle bypass) (Planning) (State and Federal Funded)	Gilgandra	n.a.	n.a.	n.a.	625	2,791
Hume Highway Heavy Duty Pavement Upgrade	Marulan	n.a.	n.a.	n.a.	7,735	9,955
Mandalong Road Upgrade (Planning) (State and Federal Funded)	Morisset	n.a.	n.a.	n.a.	168	4,800
Marshalls Creek Bridge	Wagga Wagga	n.a.	n.a.	n.a.	n.a.	5,569
Monaro Highway Upgrade Program	Williamsdale - Cooma	n.a.	2024	n.a.	14,817	15,145
Regional NSW Bridge Upgrades	Various	n.a.	n.a.	n.a.	158,830	9,156
Waterfall Way Upgrade	Various	n.a.	2025	50,000	13,649	23,084
Connecting Sydney Roads						
Appin Road Improvements (Federal Funded)	Appin	n.a.	n.a.	n.a.	14,604	3,404
Epping Station Bridge Widening (State and Federal Funded)	Epping	n.a.	n.a.	n.a.	8,301	11,710
Heathcote Road - The Avenue to Princes Highway (Planning)	Various	n.a.	n.a.	n.a.	3,069	1,000
Heathcote Road, Infantry Parade, Hammondville to The Avenue, Voyager Point (State and Federal Funded)	Holsworthy	n.a.	2024	183,000	68,370	41,699
Henry Lawson Drive Upgrade	Milperra	n.a.	n.a.	n.a.	37,594	32,609
Hill Road Upgrade	Lidcombe	n.a.	n.a.	n.a.	24,668	7,329
Homebush Bay Drive Upgrade (Planning) (State and Federal Funded)	Liberty Grove	n.a.	n.a.	n.a.	6,050	2,145
King Georges Road, Stoney Creek Road to Connells Point Road (State and Federal Funded)	Penshurst	n.a.	n.a.	n.a.	78,173	68,776

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW (con	nt.)					
Mamre Road, M4 Motorway to Erskine Park Road	St Clair	n.a.	n.a.	n.a.	32,901	7,551
Memorial Avenue, Old Windsor Road to Windsor Road	Kellyville	n.a.	2024	224,000	153,089	29,807
Mona Vale Road, McCarrs Creek Road To Powder Works Road	Various	n.a.	n.a.	n.a.	6,899	348
Mulgoa Road Infrastructure Upgrade - M4 to Glenmore Parkway and Blaikie Road to Union Road (State and Federal Funded)	Jamisontown	n.a.	n.a.	n.a.	11,987	7,424
Mulgoa Road Infrastructure Upgrade – Jane Street and Blaikie Road to M4 Motorway (State and Federal Funded)	Jamisontown	n.a.	n.a.	n.a.	236,959	46,543
New Hawkesbury River crossing at Richmond (Planning) (State and Federal Funded)	North Richmond	n.a.	n.a.	n.a.	15,973	8,836
Picton Bypass (Planning) (State and Federal Funded)	Picton	n.a.	n.a.	n.a.	388	1,000
Prospect Highway, Reservoir Road to St Martins Crescent (State and Federal Funded)	Prospect	n.a.	2025	280,000	145,247	68,000
Richmond Road, Elara Boulevard to Heritage Road	Marsden Park	n.a.	n.a.	n.a.		19,000
Spring Farm Parkway	Menangle Park	n.a.	n.a.	n.a.	60,669	41,403
The Horsley Drive, M7 Motorway to Cowpasture Road (State and Federal Funded)	Horsley Park	n.a.	n.a.	n.a.	10,586	2,836
Wakehurst Parkway	Various	n.a.	n.a.	n.a.	3,930	4,904
Western Sydney Long Term Strategic Transport Corridor Preservation	Various	n.a.	n.a.	n.a.	116,181	142,861
Connecting Central Coast Roads						
Avoca Drive, Central Coast	Various	n.a.	n.a.	n.a.	n.a.	2,000
Central Coast Highway, Tumbi Road Intersection Upgrade (State and Federal Funded)	Wamberal - Bateau Bay	n.a.	n.a.	n.a.	8,657	7,900
Pacific Highway, Wyong Town Centre (State and Federal Funded)	Wyong	n.a.	n.a.	n.a.	35,198	7,057
Connecting Hunter Roads						
Newcastle Inner City Bypass, Rankin Park to Jesmond (State and Federal Funded)	Williamtown	n.a.	2025	450,000	147,820	110,932
Pacific Motorway, Extension to Raymond Terrace (State and Federal Funded)	Hexham	n.a.	2028	1,910,100	209,159	355,070

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW (con	nt.)					
Pacific Motorway, Hexham Straight (State and Federal Funded)	Hexham	n.a.	2027	320,200	29,923	77,050
Easing Sydney's Congestion						
Bus Priority Infrastructure	Various	n.a.	n.a.	n.a.	205,538	25,770
Pinch Points and Clearways (State and Federal Funded)	Various	n.a.	n.a.	n.a.	544,475	57,542
Sydney Coordinated Adaptive Traffic System (SCATS) Customer Improvement Program	Various	n.a.	n.a.	n.a.	67,680	19,717
Great Western Highway and Bells Line of Road						
Bells Line of Road Upgrade Program (Federal Funded)	Blue Mountains	n.a.	n.a.	n.a.		5,000
Great Western Highway, Coxs River Road (State and Federal Funded)	Lithgow	n.a.	2025	n.a.	n.a.	92,648
Great Western Highway, Medlow Bath (State and Federal Funded)	Katoomba	n.a.	2025	n.a.	n.a.	58,243
Interchanges and Accessibility						
Circular Quay Precinct Renewal (Planning)	Sydney	n.a.	n.a.	n.a.	99,669	71,326
Macquarie University Station Transport Interchange (State and Federal Funded)	Macquarie Park	n.a.	n.a.	n.a.	19,394	18,412
Transport Access Program - Commuter Wharf Upgrades	Various	n.a.	n.a.	n.a.	239,222	17,921
Light Rail						
Parramatta Light Rail Stage 1	Parramatta	n.a.	2023	2,875,000	2,435,249	182,408
Parramatta Light Rail Stage 2	Parramatta	n.a.	n.a.	n.a.	58,469	41,300
New England Corridor						
New England Highway, Muswellbrook Bypass (State and Federal Funded)	Muswellbrook	n.a.	n.a.	n.a.	21,135	12,084
New England Highway, Singleton Bypass (State and Federal Funded)	Singleton	n.a.	n.a.	n.a.	64,460	33,165
Newell Corridor						
Newell Highway Flood Mitigation Works (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	4,922	1,967
Newell Highway Narrabri to Moree Heavy Duty Pavements (State and Federal Funded)	Narrabri - Boggabilla	n.a.	2026	261,170	68,648	67,979

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW (con	ıt.)					
Newell Highway, New Dubbo Bridge (State and Federal Funded)	Dubbo	n.a.	2027	220,200	71,399	81,310
Newell Highway, Parkes Bypass (State and Federal Funded)	Parkes	n.a.	2026	192,000	122,434	70,000
Other Election Commitments						
Community Commitments - Road and Transport	Various	n.a.	n.a.	n.a.		1,260
Local Manufacturing of Replacement Train Fleets (Planning and Development)	Various	n.a.	n.a.	n.a.		10,000
Reinstate Bus Route to Menai High School	Various	n.a.	n.a.	n.a.		1,000
Restore 445 Bus Route	Various	n.a.	n.a.	n.a.		1,000
Tolling Operations and Modernisation	Various	n.a.	n.a.	n.a.		1,100
Other Major Programs						
Active Transport	Various	n.a.	n.a.	n.a.	191,558	23,949
Castlereagh Connection - Planning (State and Federal Funded)	Various	n.a.	n.a.	n.a.		1,000
Hawkesbury Nepean Valley Flood Evacuation Road Resilience – Planning (State and Federal Funded)	Various	n.a.	n.a.	n.a.	3,490	3,850
Heavy Vehicle Rest Stops Improvement Program (Planning)	Various	n.a.	n.a.	n.a.	1,877	9,124
Maritime Works	Various	n.a.	n.a.	n.a.	71,344	115,125
New buses to cater for NSW Services	Various	n.a.	n.a.	n.a.	610,992	100,980
Opal Next Generation	Various	n.a.	n.a.	n.a.	23,174	80,000
Picton Road Upgrade (Planning) (State and Federal Funded)	Picton	n.a.	n.a.	n.a.	15,792	9,331
Road Safety	Various	n.a.	n.a.	n.a.	1,532,796	280,294
Rural and Regional Ticketing Solution	Various	n.a.	n.a.	n.a.	9,879	29,218
Transport Connected Bus Program	Various	n.a.	n.a.	n.a.	10,320	11,621
Western Distributor Network Integration	Pyrmont	n.a.	n.a.	n.a.	32,696	20,868
Western Sydney Freight Line and Intermodal Terminal (Planning and Development)	Various	n.a.	n.a.	n.a.	15,575	4,400
Zero Emissions Buses Program	Various	n.a.	n.a.	n.a.	107,509	140,541

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW (con	ıt.)					
Pacific Corridor						
Coffs Harbour Bypass (State and Federal Funded)	Coffs Harbour	n.a.	2026	2,200,000	685,617	420,730
Pacific Highway - Harrington Road Intersection Upgrade, Coopernook (Planning)(State and Federal Funded)	Coopernook	n.a.	n.a.	n.a.	3,260	1,000
Princes Corridor						
Mount Ousley Interchange (State and Federal Funded)	Mount Ousley	n.a.	n.a.	n.a.	14,113	35,440
Narooma Bridge - Planning (State and Federal Funded)	Various	n.a.	n.a.	n.a.		1,000
Nowra Bridge Replacement over the Shoalhaven River (State and Federal Funded)	Nowra	n.a.	2024	342,000	266,232	18,461
Princes Highway Corridor (NSW) - Jervis Bay Road Intersection (State and Federal Funded)	Jervis Bay	n.a.	n.a.	n.a.	23,887	26,601
Princes Highway Corridor (NSW) - Jervis Bay to Sussex Inlet Road Upgrade Stage 1 (State and Federal Funded)	Jervis Bay	n.a.	n.a.	n.a.	14,546	4,235
Princes Highway Corridor - Milton Ulladulla Bypass (State and Federal Funded)	Milton	n.a.	n.a.	n.a.	15,236	10,000
Princes Highway Upgrade Program Corridor - Safety and Productivity Upgrades (Planning)	Nowra - Moruya	n.a.	n.a.	n.a.	n.a.	5,000
Regional Roads Fund						
Bulli Bypass Investigation	Various	n.a.	n.a.	n.a.	n.a.	1,000
Gosford Bypass - Planning and Design	Various	n.a.	n.a.	n.a.	n.a.	1,000
Golden Highway Improvements	Various	n.a.	n.a.	n.a.	n.a.	1,000
M1 Princes Motorway Entry and Exit Ramps	Various	n.a.	n.a.	n.a.	n.a.	1,000
Speers Point Roundabout	Various	n.a.	n.a.	n.a.	n.a.	1,000
Tuross Head Intersection	Various	n.a.	n.a.	n.a.	n.a.	1,500
Yass Road-Bungendore Road- Ellerton Road Intersection	Various	n.a.	n.a.	n.a.	n.a.	2,000
Sydney Motorways						
M5 Motorway – Moorebank Avenue – Hume Highway Intersection Upgrade (State and Federal Funded)	Moorebank	n.a.	n.a.	n.a.	6,308	3,961
M6 Extension Stage 1	Rockdale	n.a.	2025	3,115,000	1,599,059	741,153

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Transport for NSW (con	nt.)					
M7-M12 Integration (State and	Various	2023	2.0	20	34,409	37,201
Federal Funded) (d)(e)	various	2023	n.a.	n.a.	54,403	37,201
Sydney Gateway	Mascot	n.a.	2024	2,600,000	1,907,102	300,721
Warringah Freeway Upgrade	Various	n.a.	n.a.	n.a.	703,439	389,339
WestConnex (State and Federal Funded) <sup>(c)</sup>	Various	n.a.	2023	16,800,000	6,042,329	158,669
Western Distributor Smart Motorway (State and Federal Funded)	Various	n.a.	n.a.	n.a.	41,687	52,750
Western Harbour Tunnel	Various	n.a.	n.a.	n.a.	1,490,569	810,000
Urban Roads Fund						
Driftway Roundabout at Londonderry	Londonderry	n.a.	n.a.	n.a.		15,000
Duplicate Sections of Heathcote Road	Various	n.a.	n.a.	n.a.		5,000
Elizabeth Drive, Kemps Creek	Kemps Creek	n.a.	n.a.	n.a.		10,000
Pedestrian Safety Barriers Blaxland	Various	n.a.	n.a.	n.a.		500
Pitt Town Bypass	Pitt Town	n.a.	n.a.	n.a.		12,000
Resurface Canterbury Road	Various	n.a.	n.a.	n.a.		12,000
Spring Farm Parkway Stage 2	Various	n.a.	n.a.	n.a.		4,000
Traffic Lights at Bank Street	Meadowbank	n.a.	n.a.	n.a.		4,000
Traffic Lights at Elara Boulevard	Marsden Park	n.a.	n.a.	n.a.		1,000
Upgrade Garfield Road East	Riverstone	n.a.	n.a.	n.a.		10,000
Upgrade of Bandon Road	Various	n.a.	n.a.	n.a.		3,000
Widen Richmond Road at Townson Road	Colebee	n.a.	n.a.	n.a.		15,000
Western Sydney Infrastructure Plan						
M12 Motorway, M7 to The Northern Road (State and Federal Funded)	Badgerys Creek	n.a.	n.a.	n.a.	929,959	434,706
Total, Works in Progress						6,459,234
Total, Major Works						6,459,234
Total, Minor Works						2,209,971
Total, Transport for NSW						8,669,205
(a) Fatimated total aget (FTC) is the ann						

<sup>(</sup>a) Estimated total cost (ETC) is the announced cost.

 <sup>(</sup>b) Start dates are not shown since each project is an amalgamation of individual works. ETC and completion dates are not available (n.a.) at this stage for some projects as they are in the planning phase. Completion dates refer to when the project is operational or opened. Further works may be undertaken and costs incurred after the completion date.

<sup>(</sup>c) Note that \$800 million of the WestConnex ETC is allocated toward the delivery of Sydney Gateway.

<sup>(</sup>d) Note that \$184 million of the M7-M12 Interchange is allocated toward the delivery of M12 Motorway.

e) Note that the funding for the M7-M12 Integration project does not include the funding from WSCO Co. Pty Limited which is the subject of public-private partnership (PPP) arrangement.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
Sydney Metro						
Major Works						
Works in Progress						
Sydney Metro City and Southwest <sup>(a)</sup>	Chatswood - Bankstown	2014	2025	n.a.	15,499,302	2,410,043
Sydney Metro West	Westmead - Sydney CBD	2017	2030	n.a.	7,221,093	2,863,774
Sydney Metro-Western Sydney Airport (State and Federal Funded) <sup>(b)</sup>	St Marys - Bringelly	2018	2026	n.a.	3,177,060	2,378,944
Sydney Metro-Western Sydney Airport - Stage 2 Planning (State and Federal Funded)	Aerotropolis to Glenfield	2022	2024	n.a.	21,487	38,514
Total, Works in Progress						7,691,275
Total, Major Works						7,691,275
Total, Minor Works						140,371
Total, Sydney Metro						7,831,646

a) The Sydney Metro City and Southwest funding allocation includes funding from PPP finance leases.

## Office of Transport Safety Investigations

Total, Minor Works	45
Total, Office of Transport Safety Investigations	45

The Sydney Metro-Western Sydney Airport funding allocation includes funding from PPP finance leases. Major civil construction work on the Sydney Metro - Western Sydney Airport project is expected to be completed in 2026. The start of rail operations is subject to the start of passenger airline services.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
The Treasury						
Major Works						
Works in Progress						
Climate Change Fund Net Zero Projects	Various	2021	2030	15,071	483	7,600
Transmission Acceleration Finance Facility	Various	2022	2032	4,385,865	179,719	1,187,008
Zero and Low Emission Vehicle Reform Project	Various	2022	2036	260,640		11,254
Total, Works in Progress						1,205,862
Total, Major Works						1,205,862
Total, Minor Works						9,566
Total, The Treasury						1,215,428
Major Works						
Infrastructure NSW Major Works Works in Progress Barangaroo - Arts & Culture Projects	Barangaroo	2017	2029	24,636	1,532	11,603
Major Works Works in Progress Barangaroo - Arts & Culture	Barangaroo Barangaroo	2017 2019	2029 2026	24,636 147,065	1,532 11,241	11,603 44,745
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer	Barangaroo				·	
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer Contributions Plan Barangaroo Project Debt Funded	Barangaroo	2019	2026	147,065	11,241	44,745
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer Contributions Plan Barangaroo Project Debt Funded Projects Blackwattle Bay Redevelopment	Barangaroo	2019	2026	147,065	11,241	44,745
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer Contributions Plan Barangaroo Project Debt Funded Projects Blackwattle Bay Redevelopment Project Blackwattle Bay Urban	Barangaroo Barangaroo	2019	2026 2030	147,065 450,578	11,241 265,550	44,745 130,429
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer Contributions Plan Barangaroo Project Debt Funded Projects Blackwattle Bay Redevelopment Project Blackwattle Bay Urban Redevelopment New Sydney Fish Markets -	Barangaroo Barangaroo Pyrmont	2019 2020 2020	2026 2030 2026	147,065 450,578 79,284	11,241 265,550 8,176	44,745 130,429 12,207
Major Works Works in Progress Barangaroo - Arts & Culture Projects Barangaroo Developer Contributions Plan Barangaroo Project Debt Funded Projects Blackwattle Bay Redevelopment Project Blackwattle Bay Urban Redevelopment New Sydney Fish Markets - Main Works	Barangaroo Barangaroo Pyrmont	2019 2020 2020	2026 2030 2026	147,065 450,578 79,284	11,241 265,550 8,176	44,745 130,429 12,207 353,075

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
NSW Self Insurance	e Corporation	1				
Total, Minor Works						170
Total, NSW Self Insuranc	e Corporation					170
Workers' Compensa	ation (Dust Di	seases	) Authori	ity		
Major Works						
Works in Progress						
Procurement of Mobile Respiratory Units	Sydney	2022	2026	2,700	100	2,600
Total, Works in Progress						2,600
Total, Major Works						2,600

Total, Workers' Compensation (Dust Diseases) Authority

2,600

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-23 \$000	Allocation 2023-24 \$000
The Legislature						
Major Works						
New Works						
Accessibility Access for Urgent Electorate Offices	Sydney	2023	2024	2,969		2,969
Independent Members Electorate Offices	Sydney	2023	2024	3,547		3,547
Parliament of NSW Urgent Disability access works	Sydney	2023	2025	4,756		2,378
Total, New Works						8,894
Works in Progress						
Electoral Boundary Redistribution	Various	2022	2024	2,785	1,585	1,200
Electorate Offices Security and Enhancing Protective Security	Various	2022	2024	1,800	1,200	600
Infrastructure Upgrades at Parliament House	Sydney	2019	2024	5,108	4,746	363
Parliament House Critical Maintenance Works	Sydney	2022	2026	22,027	13,856	8,171
Total, Works in Progress						10,334
Total, Major Works						19,228
Leases						
Lease Acquisition - Electorate Offices	Various	n.a.	n.a.	n.a.	n.a.	5,613
Total, Leases						5,613
Total, Minor Works						19,023
Total, The Legislature						43,864