# 10. PREMIER’s department

## 10.1 Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Premier’s Department | Expenses(a) | | | | | | Capital Expenditure | | | | |
| 2023-24 | 2024-25 | |  | | | 2023-24 | | 2024-25 | |  |
| Revised | | Budget | | Change | Revised | | Budget | | Change | |
|  | $m | | $m | | % | $m | | $m | | % | |
| **Premier’s Department(b)** | 379.6 | | 435.9 | | 14.8 | 7.4 | | 17.3 | | 133.7 | |
| Funding distribution to agencies | 6.6 | | 7.9 | | 19.6 | … | | … | | … | |
| **Total Principal Department** | **386.2** | | **443.8** | | **14.9** | **7.4** | | **17.3** | | **133.7** | |
| ***Agencies*** |  | |  | |  |  | |  | |  | |
| Natural Resources Commission | 8.7 | | 7.9 | | (8.5) | 0.1 | | 0.1 | | 94.0 | |
| **TOTAL Agencies** | **8.7** | | **7.9** | | **(8.5)** | **0.1** | | **0.1** | | **94.0** | |
| ***Special Offices***  Public Service Commission | 36.5 | | 31.3 | | (14.2) | 0.4 | | 0.3 | | (24.2) | |
| **Total Special Offices** | **36.5** | | **31.3** | | **(14.2)** | **0.4** | | **0.3** | | **(24.2)** | |

1. This table shows expenses on an uneliminated basis.
2. The NSW Government Communications team was transferred from the Department of Customer Service to the Premier’s Department, as per *Administrative Arrangements (Administrative Changes— Miscellaneous) Order (No 6) 2023*, effective 1 January 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 10.2 Financial Statements

**Premier’s Department**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** | |  | |  | |  |
| Operating Expenses - | |  | |  | |  |
| Employee Related | | 187,293 | | 162,507 | | 198,478 |
| Personnel Services Expenses | | ... | | ... | | ... |
| Other Operating Expenses | | 81,735 | | 97,595 | | 106,677 |
| Grants and Subsidies | | 160,203 | | 113,011 | | 127,028 |
| Appropriation Expense | | ... | | ... | | ... |
| Depreciation and Amortisation | | 11,430 | | 12,730 | | 11,599 |
| Finance Costs | | 38 | | 352 | | 1 |
| Other Expenses | | ... | | ... | | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | | **440,698** | | **386,195** | | **443,783** |
| **Revenue** | |  | |  | |  |
| Appropriation Revenue | | 389,068 | | 318,711 | | 407,362 |
| Funding Distribution from Department | | ... | | ... | | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | | 2,469 | | 3,482 | | 1,171 |
| Transfers to the Crown Entity | | ... | | ... | | ... |
| Sales of Goods and Services | | 7,436 | | 15,249 | | 11,700 |
| Grants and Contributions | | 45,128 | | 36,317 | | 33,145 |
| Investment Revenue | | ... | | ... | | ... |
| Retained Taxes, Fees and Fines | | ... | | ... | | ... |
| Other Revenue | | (0) | | ... | | 0 |
| **Total Revenue** | | **444,101** | | **373,758** | | **453,377** |
| Gain/(Loss) on Disposal of Non Current Assets | | ... | | ... | | ... |
| Other Gains/(Losses) | | ... | | 554 | | ... |
| **Net Result** | | **3,402** | | **(11,883)** | | **9,595** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Assets** | |  | |  | |  |
| **Current Assets** | |  | |  | |  |
| Cash Assets | | 112,750 | | 64,714 | | 70,326 |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | 9,442 | | 8,244 | | 8,244 |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Other Financial Assets | | ... | | ... | | ... |
| Other | | ... | | ... | | ... |
| Assets Held For Sale | | ... | | ... | | ... |
| **Total Current Assets** | | **122,192** | | **72,959** | | **78,571** |
| **Non Current Assets** | |  | |  | |  |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | ... | | ... | | ... |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Equity Investments | | ... | | ... | | ... |
| Property, Plant and Equipment - | |  | |  | |  |
| Land and Building | | 174,326 | | 176,261 | | 182,823 |
| Plant and Equipment | | 30,412 | | 22,717 | | 17,352 |
| Infrastructure Systems | | ... | | (0) | | ... |
| Investment Properties | | ... | | ... | | ... |
| Right of Use Assets | | 1,310 | | 682 | | 437 |
| Intangibles | | 12,198 | | 10,868 | | 15,658 |
| Other Assets | | ... | | ... | | ... |
| **Total Non Current Assets** | | **218,246** | | **210,528** | | **216,270** |
| **Total Assets** | | **340,438** | | **283,487** | | **294,841** |
| **Liabilities** | |  | |  | |  |
| **Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | 53,603 | | 10,691 | | 8,549 |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | 151 | | 151 | | 151 |
| Provisions | | 12,019 | | 11,089 | | 11,089 |
| Other | | 3,209 | | 3,209 | | 3,209 |
| Liabilities Associated with Assets Held for Sale | | ... | | ... | | ... |
| **Total Current Liabilities** | | **68,981** | | **25,140** | | **22,998** |
| **Non Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | 1,510 | | ... | | 3,811 |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | 992 | | 992 | | 992 |
| Provisions | | 7,056 | | 7,057 | | 7,147 |
| Other | | 3,816 | | 763 | | 763 |
| **Total Non Current Liabilities** | | **13,374** | | **8,812** | | **12,713** |
| **Total Liabilities** | | **82,355** | | **33,951** | | **35,711** |
| **Net Assets** | | **258,083** | | **249,535** | | **259,130** |
| **Equity** | |  | |  | |  |
| Accumulated Funds | | 193,907 | | 177,850 | | 187,445 |
| Reserves | | 64,176 | | 71,685 | | 71,685 |
| Capital Equity | | ... | | ... | | ... |
| **Total Equity** | | **258,083** | | **249,535** | | **259,130** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  | |  |
|  | 2023-24 | | | | 2024-25 |
|  | Budget | | Revised | | Budget |
|  | $000 | | $000 | | $000 |
| **Cash Flows From Operating Activities** |  |  | |  | | |
| **Payments** |  |  | |  | | |
| Employee Related | 184,824 | 159,639 | | 197,307 | | |
| Personnel Services | ... | ... | | ... | | |
| Grants and Subsidies | 160,203 | 113,011 | | 127,028 | | |
| Finance Costs | ... | ... | | ... | | |
| Equivalent Income Tax | ... | ... | | ... | | |
| Other Payments | 82,170 | 157,229 | | 104,918 | | |
| **Total Payments** | **427,197** | **429,880** | | **429,254** | | |
| **Receipts** |  |  | |  | | |
| Appropriation | 389,068 | 318,711 | | 407,362 | | |
| Funding Distribution from Department | ... | ... | | ... | | |
| Cash reimbursements from the Crown Entity | ... | ... | | ... | | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | ... | | |
| Cash transfers to the Crown Entity | ... | ... | | ... | | |
| Sale of Goods and Services | 7,436 | 15,244 | | 11,698 | | |
| Retained Taxes, Fees and Fines | ... | ... | | ... | | |
| Interest Received | ... | ... | | ... | | |
| Grants and Contributions | 45,128 | 36,317 | | 33,145 | | |
| Other Receipts | (0) | 12,080 | | 2 | | |
| **Total Receipts** | **441,632** | **382,351** | | **452,206** | | |
| **Net Cash Flows From Operating Activities** | **14,435** | **(47,528)** | | **22,953** | | |
| **Cash Flows From Investing Activities** |  |  | |  | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | ... | | |
| Purchases of Property, Plant and Equipment | (14,985) | (2,387) | | (10,341) | | |
| Proceeds from Sale of Investments | ... | ... | | ... | | |
| Purchases of Investments | ... | ... | | ... | | |
| Advances Repayments Received | ... | ... | | ... | | |
| Advances made | ... | ... | | ... | | |
| Other Investing | (6,363) | (5,033) | | (7,000) | | |
| **Net Cash Flows From Investing Activities** | **(21,348)** | **(7,420)** | | **(17,341)** | | |
| **Cash Flows From Financing Activities** |  |  | |  | | |
| Proceeds from Borrowings and Advances | ... | ... | | ... | | |
| Repayment of Borrowings and Advances | ... | ... | | ... | | |
| Dividends Paid | ... | ... | | ... | | |
| Other Financing | ... | ... | | ... | | |
| Capital Appropriation - Equity Appropriation | ... | ... | | ... | | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | ... | | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | **...** | | |
| **Net Increase/(Decrease) in Cash** | **(6,913)** | **(54,948)** | | **5,612** | | |
| Opening Cash and Cash Equivalents | 119,663 | 119,663 | | 64,714 | | |
| Reclassification of Cash Equivalents | ... | ... | | ... | | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | | ... | | |
| **Closing Cash and Cash Equivalents** | **112,750** | **64,714** | | **70,326** | | |

**Natural Resources Commission**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** | |  | |  | |  |
| Operating Expenses - | |  | |  | |  |
| Employee Related | | 4,753 | | 5,622 | | 5,368 |
| Personnel Services Expenses | | ... | | ... | | ... |
| Other Operating Expenses | | 1,891 | | 2,826 | | 2,463 |
| Grants and Subsidies | | ... | | ... | | ... |
| Appropriation Expense | | ... | | ... | | ... |
| Depreciation and Amortisation | | 153 | | 214 | | 99 |
| Finance Costs | | ... | | 5 | | ... |
| Other Expenses | | ... | | ... | | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | | **6,798** | | **8,668** | | **7,931** |
| **Revenue** | |  | |  | |  |
| Appropriation Revenue | | ... | | ... | | ... |
| Funding Distribution from Department | | 6,598 | | 6,538 | | 7,621 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | | 62 | | 180 | | 187 |
| Transfers to the Crown Entity | | ... | | ... | | ... |
| Sales of Goods and Services | | ... | | ... | | ... |
| Grants and Contributions | | ... | | ... | | ... |
| Investment Revenue | | ... | | ... | | ... |
| Retained Taxes, Fees and Fines | | ... | | ... | | ... |
| Other Revenue | | ... | | 1,823 | | ... |
| **Total Revenue** | | **6,660** | | **8,541** | | **7,809** |
| Gain/(Loss) on Disposal of Non Current Assets | | ... | | (6) | | ... |
| Other Gains/(Losses) | | ... | | (5) | | ... |
| **Net Result** | | **(138)** | | **(138)** | | **(122)** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Assets** | |  | |  | |  |
| **Current Assets** | |  | |  | |  |
| Cash Assets | | 628 | | 1,197 | | 540 |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | 113 | | 245 | | 245 |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Other Financial Assets | | ... | | ... | | ... |
| Other | | ... | | ... | | ... |
| Assets Held For Sale | | ... | | ... | | ... |
| **Total Current Assets** | | **741** | | **1,442** | | **785** |
| **Non Current Assets** | |  | |  | |  |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | ... | | ... | | ... |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Equity Investments | | ... | | ... | | ... |
| Property, Plant and Equipment - | |  | |  | |  |
| Land and Building | | ... | | ... | | ... |
| Plant and Equipment | | 227 | | 209 | | 58 |
| Infrastructure Systems | | ... | | ... | | ... |
| Investment Properties | | ... | | ... | | ... |
| Right of Use Assets | | ... | | ... | | ... |
| Intangibles | | ... | | ... | | ... |
| Other Assets | | ... | | ... | | ... |
| **Total Non Current Assets** | | **227** | | **209** | | **58** |
| **Total Assets** | | **968** | | **1,652** | | **842** |
| **Liabilities** | |  | |  | |  |
| **Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | 528 | | 384 | | 243 |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | ... | | ... | | 0 |
| Provisions | | 573 | | 845 | | 845 |
| Other | | 0 | | 616 | | 70 |
| Liabilities Associated with Assets Held for Sale | | ... | | ... | | ... |
| **Total Current Liabilities** | | **1,101** | | **1,846** | | **1,158** |
| **Non Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | ... | | ... | | ... |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | ... | | ... | | ... |
| Provisions | | 173 | | 188 | | 188 |
| Other | | ... | | ... | | ... |
| **Total Non Current Liabilities** | | **173** | | **188** | | **188** |
| **Total Liabilities** | | **1,274** | | **2,034** | | **1,346** |
| **Net Assets** | | **(306)** | | **(382)** | | **(504)** |
| **Equity** | |  | |  | |  |
| Accumulated Funds | | (306) | | (382) | | (504) |
| Reserves | | ... | | ... | | ... |
| Capital Equity | | ... | | ... | | ... |
| **Total Equity** | | **(306)** | | **(382)** | | **(504)** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  | |  |
|  | 2023-24 | | | | 2024-25 |
|  | Budget | | Revised | | Budget |
|  | $000 | | $000 | | $000 |
| **Cash Flows From Operating Activities** |  |  | |  | | |
| **Payments** |  |  | |  | | |
| Employee Related | 4,691 | 5,233 | | 5,181 | | |
| Personnel Services | ... | ... | | ... | | |
| Grants and Subsidies | ... | ... | | ... | | |
| Finance Costs | ... | ... | | ... | | |
| Equivalent Income Tax | ... | ... | | ... | | |
| Other Payments | 2,501 | 3,937 | | 2,455 | | |
| **Total Payments** | **7,192** | **9,170** | | **7,636** | | |
| **Receipts** |  |  | |  | | |
| Appropriation | ... | ... | | ... | | |
| Funding Distribution from Department | 6,598 | 6,538 | | 7,621 | | |
| Cash reimbursements from the Crown Entity | ... | ... | | ... | | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | ... | | |
| Cash transfers to the Crown Entity | ... | ... | | ... | | |
| Sale of Goods and Services | (671) | (54) | | (546) | | |
| Retained Taxes, Fees and Fines | ... | ... | | ... | | |
| Interest Received | ... | ... | | ... | | |
| Grants and Contributions | ... | ... | | ... | | |
| Other Receipts | ... | 2,040 | | ... | | |
| **Total Receipts** | **5,927** | **8,524** | | **7,075** | | |
| **Net Cash Flows From Operating Activities** | **(1,266)** | **(646)** | | **(561)** | | |
| **Cash Flows From Investing Activities** |  |  | |  | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | ... | | |
| Purchases of Property, Plant and Equipment | ... | (50) | | (97) | | |
| Proceeds from Sale of Investments | ... | ... | | ... | | |
| Purchases of Investments | ... | ... | | ... | | |
| Advances Repayments Received | ... | ... | | ... | | |
| Advances made | ... | ... | | ... | | |
| Other Investing | ... | ... | | ... | | |
| **Net Cash Flows From Investing Activities** | **...** | **(50)** | | **(97)** | | |
| **Cash Flows From Financing Activities** |  |  | |  | | |
| Proceeds from Borrowings and Advances | ... | ... | | ... | | |
| Repayment of Borrowings and Advances | ... | ... | | ... | | |
| Dividends Paid | ... | ... | | ... | | |
| Other Financing | ... | ... | | ... | | |
| Capital Appropriation - Equity Appropriation | ... | ... | | ... | | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | ... | | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | **...** | | |
| **Net Increase/(Decrease) in Cash** | **(1,266)** | **(696)** | | **(658)** | | |
| Opening Cash and Cash Equivalents | 1,894 | 1,894 | | 1,197 | | |
| Reclassification of Cash Equivalents | ... | ... | | ... | | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | | ... | | |
| **Closing Cash and Cash Equivalents** | **628** | **1,197** | | **540** | | |

**Public Service Commission**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** | |  | |  | |  |
| Operating Expenses - | |  | |  | |  |
| Employee Related | | 21,473 | | 20,425 | | 20,707 |
| Personnel Services Expenses | | ... | | ... | | ... |
| Other Operating Expenses | | 18,222 | | 15,604 | | 10,064 |
| Grants and Subsidies | | ... | | ... | | ... |
| Appropriation Expense | | ... | | ... | | ... |
| Depreciation and Amortisation | | 696 | | 487 | | 548 |
| Finance Costs | | ... | | ... | | ... |
| Other Expenses | | ... | | ... | | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | | **40,390** | | **36,517** | | **31,319** |
| **Revenue** | |  | |  | |  |
| Appropriation Revenue | | 30,644 | | 26,962 | | 21,608 |
| Funding Distribution from Department | | ... | | ... | | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | | 501 | | 477 | | 518 |
| Transfers to the Crown Entity | | ... | | ... | | ... |
| Sales of Goods and Services | | 3,082 | | 3,099 | | 3,047 |
| Grants and Contributions | | 5,671 | | 5,672 | | 5,813 |
| Investment Revenue | | ... | | ... | | ... |
| Retained Taxes, Fees and Fines | | ... | | ... | | ... |
| Other Revenue | | 212 | | ... | | (0) |
| **Total Revenue** | | **40,110** | | **36,210** | | **30,986** |
| Gain/(Loss) on Disposal of Non Current Assets | | ... | | (64) | | ... |
| Other Gains/(Losses) | | ... | | ... | | ... |
| **Net Result** | | **(281)** | | **(371)** | | **(333)** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  | |  | |
|  | 2023-24 | | | | 2024-25 | |
|  | Budget | | Revised | | Budget | |
|  | $000 | | $000 | | $000 | |
| **Assets** | |  | |  | |  |
| **Current Assets** | |  | |  | |  |
| Cash Assets | | 5,436 | | 5,370 | | 5,315 |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | 1,439 | | 953 | | 953 |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Other Financial Assets | | ... | | ... | | ... |
| Other | | ... | | ... | | ... |
| Assets Held For Sale | | ... | | ... | | ... |
| **Total Current Assets** | | **6,875** | | **6,323** | | **6,268** |
| **Non Current Assets** | |  | |  | |  |
| Taxes Receivable | | ... | | ... | | ... |
| Receivables | | ... | | ... | | ... |
| Contract Assets | | ... | | ... | | ... |
| Inventories | | ... | | ... | | ... |
| Financial Assets at Fair Value | | ... | | ... | | ... |
| Equity Investments | | ... | | ... | | ... |
| Property, Plant and Equipment - | |  | |  | |  |
| Land and Building | | ... | | ... | | ... |
| Plant and Equipment | | 1,703 | | 1,634 | | 1,356 |
| Infrastructure Systems | | ... | | ... | | ... |
| Investment Properties | | ... | | ... | | ... |
| Right of Use Assets | | ... | | ... | | ... |
| Intangibles | | ... | | ... | | ... |
| Other Assets | | ... | | ... | | ... |
| **Total Non Current Assets** | | **1,703** | | **1,634** | | **1,356** |
| **Total Assets** | | **8,578** | | **7,957** | | **7,624** |
| **Liabilities** | |  | |  | |  |
| **Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | 2,899 | | 2,360 | | 2,360 |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | ... | | ... | | ... |
| Provisions | | 2,025 | | 2,356 | | 2,356 |
| Other | | 100 | | ... | | ... |
| Liabilities Associated with Assets Held for Sale | | ... | | ... | | ... |
| **Total Current Liabilities** | | **5,024** | | **4,716** | | **4,716** |
| **Non Current Liabilities** | |  | |  | |  |
| Taxes Payable | | ... | | ... | | ... |
| Payables | | ... | | ... | | ... |
| Contract Liabilities | | ... | | ... | | ... |
| Other Financial Liabilities at Fair Value | | ... | | ... | | ... |
| Borrowings | | ... | | ... | | ... |
| Provisions | | 411 | | 410 | | 410 |
| Other | | 100 | | ... | | ... |
| **Total Non Current Liabilities** | | **511** | | **410** | | **410** |
| **Total Liabilities** | | **5,536** | | **5,126** | | **5,126** |
| **Net Assets** | | **3,042** | | **2,831** | | **2,498** |
| **Equity** | |  | |  | |  |
| Accumulated Funds | | 3,042 | | 2,831 | | 2,498 |
| Reserves | | ... | | ... | | ... |
| Capital Equity | | ... | | ... | | ... |
| **Total Equity** | | **3,042** | | **2,831** | | **2,498** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  | |  |
|  | 2023-24 | | | | 2024-25 |
|  | Budget | | Revised | | Budget |
|  | $000 | | $000 | | $000 |
| **Cash Flows From Operating Activities** |  |  | |  | | |
| **Payments** |  |  | |  | | |
| Employee Related | 20,972 | 19,948 | | 20,189 | | |
| Personnel Services | ... | ... | | ... | | |
| Grants and Subsidies | ... | ... | | ... | | |
| Finance Costs | ... | ... | | ... | | |
| Equivalent Income Tax | ... | ... | | ... | | |
| Other Payments | 18,524 | 16,351 | | 10,064 | | |
| **Total Payments** | **39,496** | **36,300** | | **30,253** | | |
| **Receipts** |  |  | |  | | |
| Appropriation | 30,644 | 26,962 | | 21,608 | | |
| Funding Distribution from Department | ... | ... | | ... | | |
| Cash reimbursements from the Crown Entity | ... | ... | | ... | | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | ... | | |
| Cash transfers to the Crown Entity | ... | ... | | ... | | |
| Sale of Goods and Services | 3,082 | 3,099 | | 3,047 | | |
| Retained Taxes, Fees and Fines | ... | ... | | ... | | |
| Interest Received | ... | ... | | ... | | |
| Grants and Contributions | 5,671 | 5,672 | | 5,813 | | |
| Other Receipts | 412 | 566 | | (0) | | |
| **Total Receipts** | **39,809** | **36,299** | | **30,468** | | |
| **Net Cash Flows From Operating Activities** | **313** | **(1)** | | **215** | | |
| **Cash Flows From Investing Activities** |  |  | |  | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | ... | | |
| Purchases of Property, Plant and Equipment | (666) | (356) | | (270) | | |
| Proceeds from Sale of Investments | ... | ... | | ... | | |
| Purchases of Investments | ... | ... | | ... | | |
| Advances Repayments Received | ... | ... | | ... | | |
| Advances made | ... | ... | | ... | | |
| Other Investing | ... | ... | | ... | | |
| **Net Cash Flows From Investing Activities** | **(666)** | **(356)** | | **(270)** | | |
| **Cash Flows From Financing Activities** |  |  | |  | | |
| Proceeds from Borrowings and Advances | ... | ... | | ... | | |
| Repayment of Borrowings and Advances | ... | ... | | ... | | |
| Dividends Paid | ... | ... | | ... | | |
| Other Financing | ... | ... | | ... | | |
| Capital Appropriation - Equity Appropriation | ... | ... | | ... | | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | ... | | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | **...** | | |
| **Net Increase/(Decrease) in Cash** | **(353)** | **(357)** | | **(55)** | | |
| Opening Cash and Cash Equivalents | 5,789 | 5,728 | | 5,370 | | |
| Reclassification of Cash Equivalents | ... | ... | | ... | | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | | ... | | |
| **Closing Cash and Cash Equivalents** | **5,436** | **5,370** | | **5,315** | | |