

## 4. COMMUNITIES AND JUSTICE

### 4.1 Agency Expense Summary

| Communities and Justice                                    | Expenses <sup>(a)</sup>   |                          |             | Capital Expenditure       |                          |              |
|--|---------------------------|--------------------------|-------------|---------------------------|--------------------------|--------------|
|  | 2023-24<br>Revised<br>\$m | 2024-25<br>Budget<br>\$m | Change<br>% | 2023-24<br>Revised<br>\$m | 2024-25<br>Budget<br>\$m | Change<br>%  |
| <b>Department of Communities and Justice<sup>(b)</sup></b> | 13,303.3                  | 13,481.9                 | 1.3         | 204.5                     | 1,259.7                  | 516.1        |
| Funding distribution to agencies .....                     | 7,545.6                   | 8,452.1                  | 12.0        | ...                       | ...                      | ...          |
| <b>Total Principal Department</b>                          | <b>20,848.9</b>           | <b>21,933.9</b>          | <b>5.2</b>  | <b>204.5</b>              | <b>1,259.7</b>           | <b>516.1</b> |
| <b>Agencies</b>  |                           |                          |             |                           |                          |              |
| Crown Solicitor's Office .....                             | 84.5                      | 84.7                     | 0.2         | 2.0                       | 1.3                      | (37.9)       |
| Fire and Rescue NSW .....                                  | 1,080.4                   | 1,026.1                  | (5.0)       | 95.9                      | 96.9                     | 1.0          |
| Legal Aid Commission of New South Wales                    | 533.1                     | 584.3                    | 9.6         | 8.6                       | 12.0                     | 39.7         |
| New South Wales Crime Commission .....                     | 33.9                      | 37.0                     | 9.2         | 0.8                       | 2.5                      | 224.7        |
| NSW Police Force .....                                     | 5,640.0                   | 5,510.9                  | (2.3)       | 330.3                     | 407.4                    | 23.3         |
| NSW Rural Fire Service .....                               | 769.9                     | 733.8                    | (4.7)       | 51.9                      | 30.1                     | (42.0)       |
| NSW State Emergency Service                                | 244.7                     | 259.0                    | 5.8         | 39.9                      | 42.6                     | 6.7          |
| Office of Sport .....                                      | 400.4                     | 500.7                    | 25.0        | 7.3                       | 12.2                     | 66.6         |
| Home Purchase Assistance Fund .....                        | 13.1                      | 11.3                     | (13.8)      | ...                       | ...                      | ...          |
| Multicultural NSW .....                                    | 73.5                      | 71.3                     | (3.0)       | 0.5                       | 0.3                      | (41.3)       |
| NSW Trustee and Guardian .....                             | 120.3                     | 125.7                    | 4.6         | 3.9                       | 9.6                      | 145.8        |
| <b>Agencies transferred from Planning<sup>(c)</sup></b>    |                           |                          |             |                           |                          |              |
| Aboriginal Housing Office .....                            | 155.9                     | 237.1                    | 52.1        | 98.9                      | 141.3                    | 42.8         |
| <b>Total Agencies</b>                                      | <b>9,149.8</b>            | <b>9,181.9</b>           | <b>0.4</b>  | <b>640.1</b>              | <b>756.1</b>             | <b>18.1</b>  |
| <b>Special Offices</b>                                     |                           |                          |             |                           |                          |              |
| Judicial Commission of New South Wales ...                 | 7.9                       | 7.9                      | (0.0)       | 0.2                       | 0.3                      | 66.7         |
| Office of the Children's Guardian .....                    | 68.9                      | 63.6                     | (7.7)       | 0.2                       | 1.4                      | 661.4        |
| Office of the Director of Public Prosecutions.             | 214.1                     | 248.0                    | 15.8        | 2.8                       | 4.5                      | 60.1         |
| <b>Total Special Offices</b>                               | <b>291.0</b>              | <b>319.5</b>             | <b>9.8</b>  | <b>3.1</b>                | <b>6.1</b>               | <b>96.8</b>  |

(a) This table shows expenses on an uneliminated basis.

(b) The Housing services team of Homes, Property and Development Group was transferred from the Department of Planning, Housing and Infrastructure to the Department of Communities and Justice, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 6) 2023*, effective 1 February 2024.

(c) Aboriginal Housing Office was transferred from the Department of Planning, Housing and Infrastructure to the Department of Communities and Justice, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 6) 2023*, effective 1 February 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 4.2 Financial Statements

### Department of Communities and Justice

#### Operating Statement

|  | 2023-24           |                   | 2024-25           |
|--|-------------------|-------------------|-------------------|
|  | Budget<br>\$000   | Revised<br>\$000  | Budget<br>\$000   |
| <b>Expenses Excluding Losses</b>   |                   |                   |                   |
| Operating Expenses -   |                   |                   |                   |
| Employee Related   | 3,427,466         | 3,473,852         | 3,744,103         |
| Personnel Services Expenses  | ...               | ...               | ...               |
| Other Operating Expenses   | 1,599,997         | 1,820,131         | 1,714,536         |
| Grants and Subsidies   | 15,127,849        | 15,098,841        | 16,009,953        |
| Appropriation Expense  | ...               | ...               | ...               |
| Depreciation and Amortisation  | 354,890           | 375,231           | 374,312           |
| Finance Costs  | 43,620            | 39,768            | 46,967            |
| Other Expenses   | 40,384            | 41,043            | 44,077            |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                   | <b>20,594,207</b> | <b>20,848,866</b> | <b>21,933,947</b> |
| <b>Revenue</b>   |                   |                   |                   |
| Appropriation Revenue  | 19,551,557        | 19,550,019        | 21,734,064        |
| Funding Distribution from Department                                     | ...               | ...               | ...               |
| Acceptance by Crown Entity of Employee Benefits and<br>Other Liabilities | 133,653           | 92,522            | 120,235           |
| Transfers to the Crown Entity  | ...               | ...               | ...               |
| Sales of Goods and Services  | 355,675           | 486,395           | 650,252           |
| Grants and Contributions   | 158,214           | 168,473           | 184,605           |
| Investment Revenue   | 1,098             | 857               | 22                |
| Retained Taxes, Fees and Fines   | 11,900            | 23,271            | 25,181            |
| Other Revenue  | 146,709           | 143,523           | 158,960           |
| <b>Total Revenue</b>   | <b>20,358,806</b> | <b>20,465,060</b> | <b>22,873,320</b> |
| Gain/(Loss) on Disposal of Non Current Assets                            | (0)               | (6,953)           | ...               |
| Other Gains/(Losses)   | (143)             | (1,072)           | ...               |
| <b>Net Result</b>  | <b>(235,543)</b>  | <b>(391,831)</b>  | <b>939,373</b>    |

**Balance Sheet**

|  | 2023-24           |                   | 2024-25           |
|--|-------------------|-------------------|-------------------|
|  | Budget<br>\$000   | Revised<br>\$000  | Budget<br>\$000   |
| <b>Assets</b>                                    |                   |                   |                   |
| <b>Current Assets</b>                            |                   |                   |                   |
| Cash Assets                                      | 109,108           | 77,764            | 130,473           |
| Taxes Receivable                                 | ...               | ...               | ...               |
| Receivables                                      | 424,132           | 493,864           | 464,376           |
| Contract Assets                                  | ...               | 5,096             | 5,096             |
| Inventories                                      | 25,401            | 25,401            | 25,401            |
| Financial Assets at Fair Value                   | ...               | ...               | ...               |
| Other Financial Assets                           | ...               | ...               | ...               |
| Other  | 18,243            | 18,243            | 18,243            |
| Assets Held For Sale                             | 101               | 101               | 101               |
| <b>Total Current Assets</b>                      | <b>576,985</b>    | <b>620,469</b>    | <b>643,690</b>    |
| <b>Non Current Assets</b>                        |                   |                   |                   |
| Taxes Receivable                                 | ...               | ...               | ...               |
| Receivables                                      | 29,348            | 29,335            | 29,335            |
| Contract Assets                                  | ...               | ...               | ...               |
| Inventories                                      | ...               | ...               | ...               |
| Financial Assets at Fair Value                   | ...               | ...               | ...               |
| Equity Investments                               | ...               | ...               | ...               |
| Property, Plant and Equipment -                  |                   |                   |                   |
| Land and Building                                | 8,486,133         | 9,283,482         | 10,181,592        |
| Plant and Equipment                              | 725,976           | 754,603           | 749,713           |
| Infrastructure Systems                           | ...               | ...               | ...               |
| Investment Properties                            | ...               | ...               | ...               |
| Right of Use Assets                              | 214,201           | 207,490           | 194,069           |
| Intangibles                                      | 125,799           | 115,780           | 98,740            |
| Other Assets                                     | 1,804             | 1,804             | 1,804             |
| <b>Total Non Current Assets</b>                  | <b>9,583,261</b>  | <b>10,392,494</b> | <b>11,255,253</b> |
| <b>Total Assets</b>                              | <b>10,160,246</b> | <b>11,012,963</b> | <b>11,898,943</b> |
| <b>Liabilities</b>                               |                   |                   |                   |
| <b>Current Liabilities</b>                       |                   |                   |                   |
| Taxes Payable                                    | ...               | ...               | ...               |
| Payables   | 349,283           | 350,648           | 356,628           |
| Contract Liabilities                             | ...               | ...               | ...               |
| Other Financial Liabilities at Fair Value        | ...               | ...               | ...               |
| Borrowings                                       | 44,736            | 45,726            | 44,909            |
| Provisions                                       | 553,648           | 559,558           | 559,558           |
| Other  | 13,024            | 49,687            | 13,024            |
| Liabilities Associated with Assets Held for Sale | ...               | ...               | ...               |
| <b>Total Current Liabilities</b>                 | <b>960,691</b>    | <b>1,005,619</b>  | <b>974,119</b>    |
| <b>Non Current Liabilities</b>                   |                   |                   |                   |
| Taxes Payable                                    | ...               | ...               | ...               |
| Payables   | ...               | ...               | ...               |
| Contract Liabilities                             | ...               | ...               | ...               |
| Other Financial Liabilities at Fair Value        | ...               | ...               | ...               |
| Borrowings                                       | 793,991           | 821,551           | 801,888           |
| Provisions                                       | 353,802           | 422,785           | 420,555           |
| Other  | ...               | ...               | ...               |
| <b>Total Non Current Liabilities</b>             | <b>1,147,793</b>  | <b>1,244,336</b>  | <b>1,222,443</b>  |
| <b>Total Liabilities</b>                         | <b>2,108,484</b>  | <b>2,249,955</b>  | <b>2,196,562</b>  |
| <b>Net Assets</b>                                | <b>8,051,762</b>  | <b>8,763,008</b>  | <b>9,702,381</b>  |
| <b>Equity</b>                                    |                   |                   |                   |
| Accumulated Funds                                | 6,261,242         | 6,291,181         | 7,230,554         |
| Reserves   | 1,790,520         | 2,471,827         | 2,471,827         |
| Capital Equity                                   | ...               | ...               | ...               |
| <b>Total Equity</b>                              | <b>8,051,762</b>  | <b>8,763,008</b>  | <b>9,702,381</b>  |

## Cash Flow Statement

|  | 2023-24           |                   | 2024-25            |
|--|-------------------|-------------------|--------------------|
|  | Budget<br>\$000   | Revised<br>\$000  | Budget<br>\$000    |
| <b>Cash Flows From Operating Activities</b>                          |                   |                   |                    |
| <b>Payments</b>  |                   |                   |                    |
| Employee Related   | 3,306,113         | 3,375,094         | 3,660,530          |
| Personnel Services   | ...               | ...               | ...                |
| Grants and Subsidies   | 15,265,456        | 15,310,829        | 16,170,991         |
| Finance Costs  | 43,602            | 39,757            | 46,956             |
| Equivalent Income Tax  | ...               | ...               | ...                |
| Other Payments   | 1,847,661         | 2,111,039         | 1,913,291          |
| <b>Total Payments</b>  | <b>20,462,833</b> | <b>20,836,719</b> | <b>21,791,768</b>  |
| <b>Receipts</b>  |                   |                   |                    |
| Appropriation  | 19,551,557        | 19,550,019        | 21,734,064         |
| Funding Distribution from Department                                 | ...               | ...               | ...                |
| Cash reimbursements from the Crown Entity                            | ...               | ...               | ...                |
| Sale Proceeds Transfers to the Crown Entity                          | ...               | ...               | ...                |
| Cash transfers to the Crown Entity                                   | ...               | ...               | ...                |
| Sale of Goods and Services   | 355,670           | 489,833           | 650,252            |
| Retained Taxes, Fees and Fines                                       | ...               | ...               | ...                |
| Interest Received  | 1,098             | 857               | 22                 |
| Grants and Contributions   | 158,214           | 158,238           | 184,605            |
| Other Receipts   | 562,507           | 703,423           | 555,759            |
| <b>Total Receipts</b>  | <b>20,629,046</b> | <b>20,902,370</b> | <b>23,124,702</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>166,213</b>    | <b>65,651</b>     | <b>1,332,934</b>   |
| <b>Cash Flows From Investing Activities</b>                          |                   |                   |                    |
| Proceeds from Sale of Property, Plant and Equipment                  | ...               | ...               | ...                |
| Purchases of Property, Plant and Equipment                           | (189,119)         | (183,181)         | (1,241,729)        |
| Proceeds from Sale of Investments                                    | ...               | ...               | ...                |
| Purchases of Investments   | ...               | ...               | ...                |
| Advances Repayments Received   | ...               | ...               | ...                |
| Advances made  | ...               | ...               | ...                |
| Other Investing  | (22,129)          | (11,212)          | (5,481)            |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(211,248)</b>  | <b>(194,393)</b>  | <b>(1,247,210)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                   |                   |                    |
| Proceeds from Borrowings and Advances                                | 948               | 57,527            | ...                |
| Repayment of Borrowings and Advances                                 | (36,785)          | (57,527)          | (33,015)           |
| Dividends Paid   | ...               | ...               | ...                |
| Other Financing  | ...               | ...               | ...                |
| Capital Appropriation - Equity Appropriation                         | ...               | ...               | ...                |
| Cash Equity Injection to For-Profit Entities                         | ...               | ...               | ...                |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(35,837)</b>   | <b>...</b>        | <b>(33,015)</b>    |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(80,872)</b>   | <b>(128,742)</b>  | <b>52,709</b>      |
| Opening Cash and Cash Equivalents                                    | 189,980           | 189,980           | 77,764             |
| Reclassification of Cash Equivalents                                 | ...               | ...               | ...                |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...               | 16,526            | ...                |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>109,108</b>    | <b>77,764</b>     | <b>130,473</b>     |

## Crown Solicitor's Office

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 59,665          | 64,114           | 65,953          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 14,179          | 16,479           | 14,630          |
| Grants and Subsidies  | ...             | ...              | ...             |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 3,944           | 3,944            | 4,132           |
| Finance Costs   | ...             | ...              | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>77,788</b>   | <b>84,537</b>    | <b>84,714</b>   |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | (0)             | ...              | (0)             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 254             | 264              | 256             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 78,143          | 85,920           | 86,082          |
| Grants and Contributions  | ...             | ...              | ...             |
| Investment Revenue  | (0)             | 1,400            | (0)             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | (0)             | 80               | 0               |
| <b>Total Revenue</b>  | <b>78,396</b>   | <b>87,663</b>    | <b>86,337</b>   |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | (5)              | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>608</b>      | <b>3,121</b>     | <b>1,623</b>    |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 22,098          | 24,616           | 26,534          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 26,754          | 26,754           | 26,754          |
| Contract Assets                                  | 6,352           | 6,352            | 6,352           |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | 9,095           | 9,095            | 9,095           |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>64,299</b>   | <b>66,816</b>    | <b>68,735</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 7,924           | 8,519            | 6,675           |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | ...             | ...              | ...             |
| Intangibles                                      | 9,607           | 9,007            | 7,980           |
| Other Assets                                     | 899             | 899              | 899             |
| <b>Total Non Current Assets</b>                  | <b>18,430</b>   | <b>18,425</b>    | <b>15,554</b>   |
| <b>Total Assets</b>                              | <b>82,729</b>   | <b>85,242</b>    | <b>84,289</b>   |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 6,767           | 6,767            | 6,376           |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 18,066          | 19,151           | 18,102          |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>24,833</b>   | <b>25,918</b>    | <b>24,479</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 2,912           | 2,912            | 2,912           |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>2,912</b>    | <b>2,912</b>     | <b>2,912</b>    |
| <b>Total Liabilities</b>                         | <b>27,746</b>   | <b>28,831</b>    | <b>27,391</b>   |
| <b>Net Assets</b>                                | <b>54,983</b>   | <b>56,411</b>    | <b>56,898</b>   |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 54,983          | 56,411           | 56,898          |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>54,983</b>   | <b>56,411</b>    | <b>56,898</b>   |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 59,411          | 63,850           | 65,697          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | ...             | ...              | ...             |
| Finance Costs  | ...             | ...              | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 14,692          | 16,992           | 15,021          |
| <b>Total Payments</b>  | <b>74,103</b>   | <b>80,842</b>    | <b>80,717</b>   |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | (0)             | ...              | (0)             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | (2,778)         | (2,778)          | (2,184)         |
| Sale of Goods and Services   | 78,143          | 85,920           | 86,082          |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | (0)             | 1,400            | (0)             |
| Grants and Contributions   | ...             | ...              | ...             |
| Other Receipts   | (0)             | 80               | 0               |
| <b>Total Receipts</b>  | <b>75,365</b>   | <b>84,621</b>    | <b>83,897</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>1,262</b>    | <b>3,779</b>     | <b>3,180</b>    |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (931)           | (1,231)          | (961)           |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (1,100)         | (800)            | (300)           |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(2,031)</b>  | <b>(2,031)</b>   | <b>(1,261)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | ...             | ...              | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(769)</b>    | <b>1,748</b>     | <b>1,919</b>    |
| Opening Cash and Cash Equivalents                                    | 22,868          | 22,868           | 24,616          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>22,098</b>   | <b>24,616</b>    | <b>26,534</b>   |

## Fire and Rescue NSW

### Operating Statement

|   | 2023-24          |                  | 2024-25          |
|---|------------------|------------------|------------------|
|   | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Expenses Excluding Losses</b>                                      |                  |                  |                  |
| Operating Expenses -  |                  |                  |                  |
| Employee Related  | 766,166          | 820,212          | 785,798          |
| Personnel Services Expenses   | ...              | ...              | ...              |
| Other Operating Expenses  | 151,947          | 173,048          | 162,111          |
| Grants and Subsidies  | ...              | 9,447            | ...              |
| Appropriation Expense   | ...              | ...              | ...              |
| Depreciation and Amortisation   | 77,503           | 77,291           | 77,916           |
| Finance Costs   | 326              | 352              | 287              |
| Other Expenses  | ...              | ...              | ...              |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>995,941</b>   | <b>1,080,351</b> | <b>1,026,112</b> |
| <b>Revenue</b>  |                  |                  |                  |
| Appropriation Revenue   | ...              | ...              | ...              |
| Funding Distribution from Department                                  | 1,042,545        | 1,021,538        | 1,073,852        |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ...              | ...              | ...              |
| Transfers to the Crown Entity   | ...              | ...              | ...              |
| Sales of Goods and Services   | 14,430           | 15,252           | 13,774           |
| Grants and Contributions  | ...              | 2,864            | ...              |
| Investment Revenue  | 13,713           | 10,897           | 11,601           |
| Retained Taxes, Fees and Fines  | 37,931           | 34,707           | 41,238           |
| Other Revenue   | 2,466            | 18,309           | 7,884            |
| <b>Total Revenue</b>  | <b>1,111,085</b> | <b>1,103,568</b> | <b>1,148,349</b> |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...              | (1,290)          | ...              |
| Other Gains/(Losses)  | ...              | ...              | ...              |
| <b>Net Result</b>   | <b>115,144</b>   | <b>21,928</b>    | <b>122,237</b>   |

## Balance Sheet

|  | 2023-24          |                  | 2024-25          |
|--|------------------|------------------|------------------|
|  | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Assets</b>                                    |                  |                  |                  |
| <b>Current Assets</b>                            |                  |                  |                  |
| Cash Assets                                      | 195,328          | 118,702          | 219,937          |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | 27,814           | 33,905           | 29,484           |
| Contract Assets                                  | ...              | ...              | ...              |
| Inventories                                      | 3,234            | 3,234            | 3,234            |
| Financial Assets at Fair Value                   | ...              | ...              | ...              |
| Other Financial Assets                           | ...              | ...              | ...              |
| Other  | 43               | 43               | 43               |
| Assets Held For Sale                             | ...              | ...              | ...              |
| <b>Total Current Assets</b>                      | <b>226,419</b>   | <b>155,884</b>   | <b>252,698</b>   |
| <b>Non Current Assets</b>                        |                  |                  |                  |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | ...              | ...              | ...              |
| Contract Assets                                  | ...              | ...              | ...              |
| Inventories                                      | ...              | ...              | ...              |
| Financial Assets at Fair Value                   | ...              | ...              | ...              |
| Equity Investments                               | ...              | ...              | ...              |
| Property, Plant and Equipment -                  |                  |                  |                  |
| Land and Building                                | 858,725          | 856,456          | 954,996          |
| Plant and Equipment                              | 368,150          | 378,137          | 384,545          |
| Infrastructure Systems                           | ...              | ...              | ...              |
| Investment Properties                            | ...              | ...              | ...              |
| Right of Use Assets                              | 9,490            | 9,696            | 13,084           |
| Intangibles                                      | 28,468           | 33,696           | 31,159           |
| Other Assets                                     | ...              | ...              | ...              |
| <b>Total Non Current Assets</b>                  | <b>1,264,833</b> | <b>1,277,985</b> | <b>1,383,784</b> |
| <b>Total Assets</b>                              | <b>1,491,252</b> | <b>1,433,869</b> | <b>1,636,482</b> |
| <b>Liabilities</b>                               |                  |                  |                  |
| <b>Current Liabilities</b>                       |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | 46,349           | 39,444           | 39,444           |
| Contract Liabilities                             | ...              | ...              | ...              |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 765              | 821              | 744              |
| Provisions                                       | 179,883          | 178,419          | 178,419          |
| Other  | ...              | 10,392           | ...              |
| Liabilities Associated with Assets Held for Sale | ...              | ...              | ...              |
| <b>Total Current Liabilities</b>                 | <b>226,997</b>   | <b>229,076</b>   | <b>218,607</b>   |
| <b>Non Current Liabilities</b>                   |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | ...              | ...              | ...              |
| Contract Liabilities                             | ...              | ...              | ...              |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 3,182            | 5,311            | 9,311            |
| Provisions                                       | 190,864          | 191,106          | 191,106          |
| Other  | ...              | ...              | ...              |
| <b>Total Non Current Liabilities</b>             | <b>194,046</b>   | <b>196,417</b>   | <b>200,417</b>   |
| <b>Total Liabilities</b>                         | <b>421,043</b>   | <b>425,493</b>   | <b>419,024</b>   |
| <b>Net Assets</b>                                | <b>1,070,209</b> | <b>1,008,376</b> | <b>1,217,458</b> |
| <b>Equity</b>                                    |                  |                  |                  |
| Accumulated Funds                                | 233,800          | 141,061          | 263,298          |
| Reserves   | 836,409          | 867,315          | 954,160          |
| Capital Equity                                   | ...              | ...              | ...              |
| <b>Total Equity</b>                              | <b>1,070,209</b> | <b>1,008,376</b> | <b>1,217,458</b> |

## Cash Flow Statement

|  | 2023-24          |                  | 2024-25          |
|--|------------------|------------------|------------------|
|  | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Cash Flows From Operating Activities</b>                          |                  |                  |                  |
| <b>Payments</b>  |                  |                  |                  |
| Employee Related   | 764,862          | 804,238          | 796,190          |
| Personnel Services   | ...              | ...              | ...              |
| Grants and Subsidies   | ...              | 9,447            | ...              |
| Finance Costs  | 102              | 128              | 101              |
| Equivalent Income Tax  | ...              | ...              | ...              |
| Other Payments   | 179,912          | 213,845          | 188,177          |
| <b>Total Payments</b>  | <b>944,875</b>   | <b>1,027,658</b> | <b>984,468</b>   |
| <b>Receipts</b>  |                  |                  |                  |
| Appropriation  | ...              | ...              | ...              |
| Funding Distribution from Department                                 | 1,042,545        | 1,021,538        | 1,073,852        |
| Cash reimbursements from the Crown Entity                            | ...              | ...              | ...              |
| Sale Proceeds Transfers to the Crown Entity                          | ...              | ...              | ...              |
| Cash transfers to the Crown Entity                                   | ...              | ...              | ...              |
| Sale of Goods and Services   | 14,110           | 14,932           | 13,454           |
| Retained Taxes, Fees and Fines                                       | ...              | ...              | ...              |
| Interest Received  | 13,713           | 10,897           | 11,601           |
| Grants and Contributions   | 2,996            | 5,214            | 4,421            |
| Other Receipts   | 68,845           | 76,965           | 77,570           |
| <b>Total Receipts</b>  | <b>1,142,210</b> | <b>1,129,546</b> | <b>1,180,898</b> |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>197,334</b>   | <b>101,888</b>   | <b>196,430</b>   |
| <b>Cash Flows From Investing Activities</b>                          |                  |                  |                  |
| Proceeds from Sale of Property, Plant and Equipment                  | ...              | 938              | ...              |
| Purchases of Property, Plant and Equipment                           | (106,938)        | (84,691)         | (88,705)         |
| Proceeds from Sale of Investments                                    | ...              | ...              | ...              |
| Purchases of Investments   | ...              | ...              | ...              |
| Advances Repayments Received   | ...              | ...              | ...              |
| Advances made  | ...              | ...              | ...              |
| Other Investing  | (3,665)          | (9,508)          | (3,665)          |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(110,603)</b> | <b>(93,261)</b>  | <b>(92,370)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                  |                  |                  |
| Proceeds from Borrowings and Advances                                | ...              | ...              | ...              |
| Repayment of Borrowings and Advances                                 | (1,478)          | ...              | (2,825)          |
| Dividends Paid   | ...              | ...              | ...              |
| Other Financing  | ...              | ...              | ...              |
| Capital Appropriation - Equity Appropriation                         | ...              | ...              | ...              |
| Cash Equity Injection to For-Profit Entities                         | ...              | ...              | ...              |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(1,478)</b>   | <b>...</b>       | <b>(2,825)</b>   |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>85,253</b>    | <b>8,627</b>     | <b>101,235</b>   |
| Opening Cash and Cash Equivalents                                    | 110,075          | 110,075          | 118,702          |
| Reclassification of Cash Equivalents                                 | ...              | ...              | ...              |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...              | ...              | ...              |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>195,328</b>   | <b>118,702</b>   | <b>219,937</b>   |

## Legal Aid Commission of New South Wales

### Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 211,514         | 205,844          | 226,425         |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 222,790         | 216,183          | 232,925         |
| Grants and Subsidies  | 102,365         | 101,516          | 115,327         |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 8,570           | 8,570            | 8,631           |
| Finance Costs   | 11              | 14               | 10              |
| Other Expenses  | 936             | 1,000            | 941             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>546,186</b>  | <b>533,127</b>   | <b>584,258</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 426,677         | 422,931          | 470,417         |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 3,980           | 4,418            | 4,085           |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 4,532           | 6,200            | 4,668           |
| Grants and Contributions  | 97,518          | 105,003          | 98,777          |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 297             | 2,611            | 306             |
| <b>Total Revenue</b>  | <b>533,004</b>  | <b>541,163</b>   | <b>578,253</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | 35              | 24               | 35              |
| Other Gains/(Losses)  | (200)           | (436)            | (200)           |
| <b>Net Result</b>   | <b>(13,347)</b> | <b>7,624</b>     | <b>(6,170)</b>  |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 31,426          | 56,492           | 46,740          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 10,780          | 10,781           | 10,781          |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>42,206</b>   | <b>67,273</b>    | <b>57,521</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 9,129           | 9,129            | 9,129           |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 11,243          | 10,063           | 11,281          |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 45              | 171              | 734             |
| Intangibles                                      | 27,433          | 24,517           | 26,900          |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>47,850</b>   | <b>43,880</b>    | <b>48,044</b>   |
| <b>Total Assets</b>                              | <b>90,056</b>   | <b>111,153</b>   | <b>105,565</b>  |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 26,376          | 26,376           | 26,376          |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | (16)            | 16               | 598             |
| Provisions                                       | 19,359          | 19,359           | 19,359          |
| Other  | 44              | 44               | 44              |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>45,763</b>   | <b>45,795</b>    | <b>46,377</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | (47)            | 47               | 47              |
| Provisions                                       | 11,338          | 11,338           | 11,338          |
| Other  | 151             | 151              | 151             |
| <b>Total Non Current Liabilities</b>             | <b>11,442</b>   | <b>11,536</b>    | <b>11,536</b>   |
| <b>Total Liabilities</b>                         | <b>57,204</b>   | <b>57,331</b>    | <b>57,913</b>   |
| <b>Net Assets</b>                                | <b>32,851</b>   | <b>53,822</b>    | <b>47,652</b>   |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 32,851          | 53,822           | 47,652          |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>32,851</b>   | <b>53,822</b>    | <b>47,652</b>   |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 207,534         | 201,426          | 222,339         |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 102,365         | 101,516          | 115,327         |
| Finance Costs  | 11              | 14               | 10              |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 224,069         | 241,559          | 234,000         |
| <b>Total Payments</b>  | <b>533,979</b>  | <b>544,514</b>   | <b>571,676</b>  |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | 426,677         | 422,931          | 470,417         |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 4,332           | 5,907            | 4,468           |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | ...             | ...              | ...             |
| Grants and Contributions   | 97,518          | 105,003          | 98,777          |
| Other Receipts   | 297             | 26,611           | 306             |
| <b>Total Receipts</b>  | <b>528,824</b>  | <b>560,451</b>   | <b>573,968</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(5,155)</b>  | <b>15,937</b>    | <b>2,292</b>    |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | 35              | 35               | 35              |
| Purchases of Property, Plant and Equipment                           | (4,644)         | (2,276)          | (4,682)         |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (7,786)         | (6,080)          | (7,304)         |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(12,395)</b> | <b>(8,321)</b>   | <b>(11,951)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | 100             | ...              | (93)            |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>100</b>      | <b>...</b>       | <b>(93)</b>     |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(17,450)</b> | <b>7,616</b>     | <b>(9,752)</b>  |
| Opening Cash and Cash Equivalents                                    | 48,876          | 48,876           | 56,492          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>31,426</b>   | <b>56,492</b>    | <b>46,740</b>   |

## New South Wales Crime Commission

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 21,317          | 21,083           | 22,593          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 12,655          | 11,677           | 13,393          |
| Grants and Subsidies  | ...             | ...              | ...             |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 1,140           | 1,140            | 1,048           |
| Finance Costs   | ...             | ...              | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>35,111</b>   | <b>33,900</b>    | <b>37,035</b>   |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 33,866          | 32,657           | 37,582          |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 845             | 831              | 878             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | ...             | ...              | ...             |
| Grants and Contributions  | ...             | ...              | ...             |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 63              | 2                | 65              |
| <b>Total Revenue</b>  | <b>34,773</b>   | <b>33,490</b>    | <b>38,525</b>   |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | (30)             | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(337)</b>    | <b>(440)</b>     | <b>1,490</b>    |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 1,895           | 1,714            | 1,726           |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 1,149           | 1,257            | 1,257           |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>3,043</b>    | <b>2,971</b>     | <b>2,983</b>    |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 1,830           | 2,100            | 3,678           |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 0               | ...              | ...             |
| Intangibles                                      | 591             | 291              | 191             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>2,422</b>    | <b>2,392</b>     | <b>3,870</b>    |
| <b>Total Assets</b>                              | <b>5,465</b>    | <b>5,363</b>     | <b>6,853</b>    |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 1,704           | 1,704            | 1,704           |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | 0                | ...             |
| Provisions                                       | 2,130           | 2,130            | 2,130           |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>3,834</b>    | <b>3,834</b>     | <b>3,834</b>    |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | (0)             | (0)              | ...             |
| Provisions                                       | 58              | 58               | 58              |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>58</b>       | <b>58</b>        | <b>58</b>       |
| <b>Total Liabilities</b>                         | <b>3,892</b>    | <b>3,892</b>     | <b>3,892</b>    |
| <b>Net Assets</b>                                | <b>1,573</b>    | <b>1,471</b>     | <b>2,961</b>    |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 1,573           | 1,471            | 2,961           |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>1,573</b>    | <b>1,471</b>     | <b>2,961</b>    |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 20,472          | 20,252           | 21,715          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | ...             | ...              | ...             |
| Finance Costs  | ...             | ...              | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 12,655          | 13,388           | 13,393          |
| <b>Total Payments</b>  | <b>33,126</b>   | <b>33,640</b>    | <b>35,108</b>   |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | 33,866          | 32,657           | 37,582          |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | ...             | ...              | ...             |
| Grants and Contributions   | ...             | ...              | ...             |
| Other Receipts   | 63              | 1,604            | 65              |
| <b>Total Receipts</b>  | <b>33,929</b>   | <b>34,261</b>    | <b>37,646</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>802</b>      | <b>621</b>       | <b>2,538</b>    |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (678)           | (778)            | (2,426)         |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (100)           | ...              | (100)           |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(778)</b>    | <b>(778)</b>     | <b>(2,526)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | (0)             | ...              | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(0)</b>      | <b>...</b>       | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>24</b>       | <b>(157)</b>     | <b>12</b>       |
| Opening Cash and Cash Equivalents                                    | 1,871           | 1,871            | 1,714           |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>1,895</b>    | <b>1,714</b>     | <b>1,726</b>    |

## NSW Police Force

### Operating Statement

|   | 2023-24          |                  | 2024-25          |
|---|------------------|------------------|------------------|
|   | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Expenses Excluding Losses</b>                                      |                  |                  |                  |
| Operating Expenses -  |                  |                  |                  |
| Employee Related  | 4,608,858        | 4,486,021        | 4,768,302        |
| Personnel Services Expenses   | ...              | ...              | ...              |
| Other Operating Expenses  | 416,782          | 633,882          | 452,519          |
| Grants and Subsidies  | 11,653           | 251,897          | 13,542           |
| Appropriation Expense   | ...              | ...              | ...              |
| Depreciation and Amortisation   | 256,761          | 248,761          | 256,876          |
| Finance Costs   | 19,477           | 19,477           | 19,668           |
| Other Expenses  | ...              | ...              | ...              |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>5,313,530</b> | <b>5,640,037</b> | <b>5,510,906</b> |
| <b>Revenue</b>  |                  |                  |                  |
| Appropriation Revenue   | ...              | ...              | ...              |
| Funding Distribution from Department                                  | 4,914,919        | 4,864,972        | 5,463,182        |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 151,175          | 146,142          | 150,859          |
| Transfers to the Crown Entity   | ...              | ...              | ...              |
| Sales of Goods and Services   | 64,526           | 83,526           | 66,557           |
| Grants and Contributions  | 20,299           | 21,799           | 24,418           |
| Investment Revenue  | ...              | ...              | ...              |
| Retained Taxes, Fees and Fines  | ...              | ...              | ...              |
| Other Revenue   | 56,424           | 45,924           | 57,013           |
| <b>Total Revenue</b>  | <b>5,207,342</b> | <b>5,162,362</b> | <b>5,762,030</b> |
| Gain/(Loss) on Disposal of Non Current Assets                         | (918)            | (918)            | (918)            |
| Other Gains/(Losses)  | (10)             | (10)             | (10)             |
| <b>Net Result</b>   | <b>(107,116)</b> | <b>(478,603)</b> | <b>250,196</b>   |

## Balance Sheet

|  | 2023-24          |                  | 2024-25          |
|--|------------------|------------------|------------------|
|  | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Assets</b>                                    |                  |                  |                  |
| <b>Current Assets</b>                            |                  |                  |                  |
| Cash Assets                                      | 141,390          | 240,588          | 104,962          |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | 114,336          | 114,336          | 116,236          |
| Contract Assets                                  | 6,284            | 6,284            | 6,284            |
| Inventories                                      | 104              | 104              | 104              |
| Financial Assets at Fair Value                   | 29               | 29               | 29               |
| Other Financial Assets                           | ...              | ...              | ...              |
| Other  | ...              | ...              | ...              |
| Assets Held For Sale                             | ...              | ...              | ...              |
| <b>Total Current Assets</b>                      | <b>262,144</b>   | <b>361,342</b>   | <b>227,616</b>   |
| <b>Non Current Assets</b>                        |                  |                  |                  |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | 2,000            | 2,000            | 3,400            |
| Contract Assets                                  | ...              | ...              | ...              |
| Inventories                                      | ...              | ...              | ...              |
| Financial Assets at Fair Value                   | ...              | ...              | ...              |
| Equity Investments                               | ...              | ...              | ...              |
| Property, Plant and Equipment -                  |                  |                  |                  |
| Land and Building                                | 1,788,846        | 1,992,956        | 2,056,723        |
| Plant and Equipment                              | 349,711          | 310,321          | 286,071          |
| Infrastructure Systems                           | ...              | ...              | ...              |
| Investment Properties                            | ...              | ...              | ...              |
| Right of Use Assets                              | 684,564          | 700,117          | 713,349          |
| Intangibles                                      | 260,944          | 271,946          | 367,041          |
| Other Assets                                     | ...              | ...              | ...              |
| <b>Total Non Current Assets</b>                  | <b>3,086,066</b> | <b>3,277,340</b> | <b>3,426,584</b> |
| <b>Total Assets</b>                              | <b>3,348,211</b> | <b>3,638,682</b> | <b>3,654,200</b> |
| <b>Liabilities</b>                               |                  |                  |                  |
| <b>Current Liabilities</b>                       |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | 291,217          | 267,192          | 267,192          |
| Contract Liabilities                             | 9,251            | 9,251            | 9,251            |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 76,747           | 76,747           | 80,995           |
| Provisions                                       | 651,373          | 659,773          | 659,273          |
| Other  | 4,342            | 268,610          | 4,342            |
| Liabilities Associated with Assets Held for Sale | ...              | ...              | ...              |
| <b>Total Current Liabilities</b>                 | <b>1,032,929</b> | <b>1,281,573</b> | <b>1,021,052</b> |
| <b>Non Current Liabilities</b>                   |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | ...              | ...              | ...              |
| Contract Liabilities                             | ...              | ...              | ...              |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 707,697          | 723,250          | 748,792          |
| Provisions                                       | 794,501          | 975,501          | 975,801          |
| Other  | ...              | ...              | ...              |
| <b>Total Non Current Liabilities</b>             | <b>1,502,199</b> | <b>1,698,752</b> | <b>1,724,594</b> |
| <b>Total Liabilities</b>                         | <b>2,535,128</b> | <b>2,980,324</b> | <b>2,745,646</b> |
| <b>Net Assets</b>                                | <b>813,083</b>   | <b>658,358</b>   | <b>908,554</b>   |
| <b>Equity</b>                                    |                  |                  |                  |
| Accumulated Funds                                | 56,557           | (314,930)        | (64,734)         |
| Reserves   | 756,526          | 973,287          | 973,287          |
| Capital Equity                                   | ...              | ...              | ...              |
| <b>Total Equity</b>                              | <b>813,083</b>   | <b>658,358</b>   | <b>908,554</b>   |

## Cash Flow Statement

|  | 2023-24          |                  | 2024-25          |
|--|------------------|------------------|------------------|
|  | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Cash Flows From Operating Activities</b>                          |                  |                  |                  |
| <b>Payments</b>  |                  |                  |                  |
| Employee Related   | 4,415,345        | 3,854,173        | 4,889,125        |
| Personnel Services   | ...              | ...              | ...              |
| Grants and Subsidies   | 11,653           | 251,897          | 13,542           |
| Finance Costs  | 19,477           | 19,477           | 19,668           |
| Equivalent Income Tax  | ...              | ...              | ...              |
| Other Payments   | 295,343          | 682,011          | 445,463          |
| <b>Total Payments</b>  | <b>4,741,818</b> | <b>4,807,558</b> | <b>5,367,797</b> |
| <b>Receipts</b>  |                  |                  |                  |
| Appropriation  | ...              | ...              | ...              |
| Funding Distribution from Department                                 | 4,914,919        | 4,864,972        | 5,463,182        |
| Cash reimbursements from the Crown Entity                            | ...              | ...              | ...              |
| Sale Proceeds Transfers to the Crown Entity                          | ...              | ...              | ...              |
| Cash transfers to the Crown Entity                                   | ...              | ...              | ...              |
| Sale of Goods and Services   | 62,626           | 81,626           | 64,657           |
| Retained Taxes, Fees and Fines                                       | (10)             | (10)             | (10)             |
| Interest Received  | ...              | ...              | ...              |
| Grants and Contributions   | 18,299           | 19,799           | 24,418           |
| Other Receipts   | 55,177           | 200,521          | 55,771           |
| <b>Total Receipts</b>  | <b>5,051,011</b> | <b>5,166,908</b> | <b>5,608,019</b> |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>309,193</b>   | <b>359,350</b>   | <b>240,222</b>   |
| <b>Cash Flows From Investing Activities</b>                          |                  |                  |                  |
| Proceeds from Sale of Property, Plant and Equipment                  | 1,734            | 1,734            | 1,734            |
| Purchases of Property, Plant and Equipment                           | (202,819)        | (139,776)        | (177,841)        |
| Proceeds from Sale of Investments                                    | ...              | ...              | ...              |
| Purchases of Investments   | ...              | ...              | ...              |
| Advances Repayments Received   | ...              | ...              | ...              |
| Advances made  | ...              | ...              | ...              |
| Other Investing  | (117,065)        | (131,067)        | (117,643)        |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(318,150)</b> | <b>(269,109)</b> | <b>(293,750)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                  |                  |                  |
| Proceeds from Borrowings and Advances                                | ...              | ...              | ...              |
| Repayment of Borrowings and Advances                                 | (82,812)         | (82,812)         | (82,098)         |
| Dividends Paid   | ...              | ...              | ...              |
| Other Financing  | (0)              | ...              | 0                |
| Capital Appropriation - Equity Appropriation                         | ...              | ...              | ...              |
| Cash Equity Injection to For-Profit Entities                         | ...              | ...              | ...              |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(82,812)</b>  | <b>(82,812)</b>  | <b>(82,098)</b>  |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(91,769)</b>  | <b>7,429</b>     | <b>(135,626)</b> |
| Opening Cash and Cash Equivalents                                    | 233,159          | 233,159          | 240,588          |
| Reclassification of Cash Equivalents                                 | ...              | ...              | ...              |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...              | ...              | ...              |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>141,390</b>   | <b>240,588</b>   | <b>104,962</b>   |

## NSW Rural Fire Service

## Operating Statement

|   | 2023-24          |                  | 2024-25          |
|---|------------------|------------------|------------------|
|   | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Expenses Excluding Losses</b>                                      |                  |                  |                  |
| Operating Expenses -  |                  |                  |                  |
| Employee Related  | 179,983          | 166,829          | 180,689          |
| Personnel Services Expenses   | ...              | ...              | ...              |
| Other Operating Expenses  | 219,875          | 250,097          | 242,613          |
| Grants and Subsidies  | 280,822          | 273,319          | 226,615          |
| Appropriation Expense   | ...              | ...              | ...              |
| Depreciation and Amortisation   | 32,418           | 27,464           | 34,551           |
| Finance Costs   | 999              | 893              | 851              |
| Other Expenses  | 41,980           | 51,297           | 48,497           |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>756,077</b>   | <b>769,900</b>   | <b>733,816</b>   |
| <b>Revenue</b>  |                  |                  |                  |
| Appropriation Revenue   | ...              | ...              | ...              |
| Funding Distribution from Department                                  | 544,820          | 544,712          | 579,858          |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 842              | 842              | 871              |
| Transfers to the Crown Entity   | ...              | ...              | ...              |
| Sales of Goods and Services   | 17,515           | 7,756            | 17,548           |
| Grants and Contributions  | 36,122           | 119,648          | 6,175            |
| Investment Revenue  | 872              | 11,305           | 905              |
| Retained Taxes, Fees and Fines  | 0                | ...              | ...              |
| Other Revenue   | 15,232           | 23,858           | 16,849           |
| <b>Total Revenue</b>  | <b>615,404</b>   | <b>708,120</b>   | <b>622,205</b>   |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...              | 2,215            | 3,490            |
| Other Gains/(Losses)  | ...              | (2,835)          | ...              |
| <b>Net Result</b>   | <b>(140,673)</b> | <b>(62,400)</b>  | <b>(108,121)</b> |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 175,884         | 172,119          | 48,772          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 34,411          | 70,960           | 90,511          |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | 58,191          | 75,636           | 75,636          |
| Financial Assets at Fair Value                   | 277             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>268,762</b>  | <b>318,714</b>   | <b>214,918</b>  |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | 10,335          | 10,573           | 8,802           |
| Plant and Equipment                              | 124,136         | 130,112          | 133,505         |
| Infrastructure Systems                           | 10,367          | 9,844            | 9,957           |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 32,197          | 31,007           | 23,801          |
| Intangibles                                      | 17,042          | 16,671           | 13,009          |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>194,077</b>  | <b>198,207</b>   | <b>189,074</b>  |
| <b>Total Assets</b>                              | <b>462,839</b>  | <b>516,921</b>   | <b>403,992</b>  |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 15,625          | 2,290            | 2,290           |
| Contract Liabilities                             | 14,471          | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 6,010           | 5,681            | 4,361           |
| Provisions                                       | 43,267          | 47,051           | 49,837          |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>79,373</b>   | <b>55,021</b>    | <b>56,488</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 32,815          | 33,348           | 27,074          |
| Provisions                                       | 3,124           | 3,028            | 3,028           |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>35,940</b>   | <b>36,377</b>    | <b>30,103</b>   |
| <b>Total Liabilities</b>                         | <b>115,313</b>  | <b>91,398</b>    | <b>86,591</b>   |
| <b>Net Assets</b>                                | <b>347,526</b>  | <b>425,523</b>   | <b>317,401</b>  |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 347,250         | 425,523          | 317,401         |
| Reserves   | 277             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>347,526</b>  | <b>425,523</b>   | <b>317,401</b>  |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25          |
|--|-----------------|------------------|------------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000  |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                  |
| <b>Payments</b>  |                 |                  |                  |
| Employee Related   | 176,422         | 160,834          | 177,032          |
| Personnel Services   | ...             | ...              | ...              |
| Grants and Subsidies   | 280,822         | 273,319          | 226,615          |
| Finance Costs  | 999             | 893              | 851              |
| Equivalent Income Tax  | ...             | ...              | ...              |
| Other Payments   | 312,586         | 381,583          | 330,518          |
| <b>Total Payments</b>  | <b>770,830</b>  | <b>816,630</b>   | <b>735,016</b>   |
| <b>Receipts</b>  |                 |                  |                  |
| Appropriation  | ...             | ...              | ...              |
| Funding Distribution from Department                                 | 544,820         | 544,712          | 579,858          |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...              |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...              |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...              |
| Sale of Goods and Services   | 17,515          | 21,554           | 17,548           |
| Retained Taxes, Fees and Fines                                       | 0               | ...              | ...              |
| Interest Received  | 872             | 11,305           | 905              |
| Grants and Contributions   | 84,154          | 167,680          | 6,175            |
| Other Receipts   | 94,174          | 36,520           | 36,706           |
| <b>Total Receipts</b>  | <b>741,536</b>  | <b>781,770</b>   | <b>641,191</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(29,294)</b> | <b>(34,860)</b>  | <b>(93,825)</b>  |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                  |
| Proceeds from Sale of Property, Plant and Equipment                  | 2,000           | 3,215            | 8,200            |
| Purchases of Property, Plant and Equipment                           | (41,525)        | (42,300)         | (29,469)         |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...              |
| Purchases of Investments   | ...             | ...              | ...              |
| Advances Repayments Received   | ...             | ...              | ...              |
| Advances made  | ...             | ...              | ...              |
| Other Investing  | (9,950)         | (9,174)          | (2,000)          |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(49,475)</b> | <b>(48,259)</b>  | <b>(23,269)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                  |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...              |
| Repayment of Borrowings and Advances                                 | (6,227)         | (5,642)          | (6,253)          |
| Dividends Paid   | ...             | ...              | ...              |
| Other Financing  | ...             | ...              | ...              |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...              |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...              |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(6,227)</b>  | <b>(5,642)</b>   | <b>(6,253)</b>   |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(84,996)</b> | <b>(88,761)</b>  | <b>(123,347)</b> |
| Opening Cash and Cash Equivalents                                    | 260,880         | 260,880          | 172,119          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...              |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...              |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>175,884</b>  | <b>172,119</b>   | <b>48,772</b>    |

## NSW State Emergency Service

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 107,269         | 91,169           | 84,695          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 128,388         | 107,820          | 102,484         |
| Grants and Subsidies  | 41,631          | 18,688           | 43,842          |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 27,050          | 27,049           | 27,998          |
| Finance Costs   | 9               | 9                | 8               |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>304,347</b>  | <b>244,735</b>   | <b>259,027</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 272,702         | 272,549          | 226,970         |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 173             | 173              | 179             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 46              | 46               | 48              |
| Grants and Contributions  | 7,914           | 16,405           | 715             |
| Investment Revenue  | 508             | 4,500            | 524             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 382             | 2,500            | 394             |
| <b>Total Revenue</b>  | <b>281,725</b>  | <b>296,173</b>   | <b>228,829</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | (149)           | (149)            | (149)           |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(22,771)</b> | <b>51,289</b>    | <b>(30,347)</b> |

**Balance Sheet**

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 26,609          | 113,654          | 68,880          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 30,778          | 30,778           | 30,778          |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | 4,746           | 4,746            | 4,746           |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>62,133</b>   | <b>149,178</b>   | <b>104,404</b>  |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | 13,467          | 9,773            | 19,481          |
| Plant and Equipment                              | 133,029         | 123,738          | 128,458         |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 3,003           | 3,004            | 2,971           |
| Intangibles                                      | ...             | ...              | ...             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>149,500</b>  | <b>136,515</b>   | <b>150,910</b>  |
| <b>Total Assets</b>                              | <b>211,633</b>  | <b>285,693</b>   | <b>255,314</b>  |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 23,769          | 23,770           | 23,770          |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 6,160           | 6,159            | 6,159           |
| Other  | 226             | 226              | 226             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>30,155</b>   | <b>30,155</b>    | <b>30,155</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 3,087           | 3,087            | 3,055           |
| Provisions                                       | 1,970           | 1,970            | 1,970           |
| Other  | 848             | 848              | 848             |
| <b>Total Non Current Liabilities</b>             | <b>5,905</b>    | <b>5,905</b>     | <b>5,873</b>    |
| <b>Total Liabilities</b>                         | <b>36,060</b>   | <b>36,060</b>    | <b>36,028</b>   |
| <b>Net Assets</b>                                | <b>175,572</b>  | <b>249,633</b>   | <b>219,286</b>  |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 175,572         | 249,633          | 219,286         |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>175,572</b>  | <b>249,633</b>   | <b>219,286</b>  |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 107,096         | 90,996           | 84,516          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 41,631          | 18,688           | 43,842          |
| Finance Costs  | 9               | 9                | 8               |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 128,388         | 107,819          | 102,484         |
| <b>Total Payments</b>  | <b>277,124</b>  | <b>217,512</b>   | <b>230,850</b>  |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | 272,702         | 272,549          | 226,970         |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 46              | 46               | 48              |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | 508             | 4,500            | 524             |
| Grants and Contributions   | 7,914           | 16,405           | 715             |
| Other Receipts   | 382             | 2,500            | 394             |
| <b>Total Receipts</b>  | <b>281,552</b>  | <b>296,000</b>   | <b>228,650</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>4,428</b>    | <b>78,488</b>    | <b>(2,200)</b>  |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | 71              | 71               | 71              |
| Purchases of Property, Plant and Equipment                           | (52,931)        | (39,945)         | (42,613)        |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (0)             | ...              | ...             |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(52,860)</b> | <b>(39,874)</b>  | <b>(42,542)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | (34)            | (34)             | (32)            |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(34)</b>     | <b>(34)</b>      | <b>(32)</b>     |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(48,466)</b> | <b>38,579</b>    | <b>(44,774)</b> |
| Opening Cash and Cash Equivalents                                    | 75,075          | 75,075           | 113,654         |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>26,609</b>   | <b>113,654</b>   | <b>68,880</b>   |

## Office of Sport

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 61,097          | 59,243           | 58,826          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 46,062          | 48,856           | 56,811          |
| Grants and Subsidies  | 477,638         | 282,054          | 375,011         |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 9,715           | 10,265           | 9,974           |
| Finance Costs   | 32              | 29               | 30              |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>594,542</b>  | <b>400,446</b>   | <b>500,652</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 464,927         | 288,871          | 420,672         |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,064           | 2,064            | 2,135           |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 50,050          | 46,457           | 52,995          |
| Grants and Contributions  | 64,643          | 29,268           | 16,987          |
| Investment Revenue  | 42              | 42               | 43              |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 1,581           | 8,194            | 1,581           |
| <b>Total Revenue</b>  | <b>583,308</b>  | <b>374,896</b>   | <b>494,414</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | ...              | ...             |
| Other Gains/(Losses)  | 64              | (1,095)          | 64              |
| <b>Net Result</b>   | <b>(11,171)</b> | <b>(26,645)</b>  | <b>(6,175)</b>  |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 90,747          | 94,007           | 72,411          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 7,719           | 11,846           | 11,846          |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | 239             | 239              | 239             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | 304             | 304              | 304             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>99,009</b>   | <b>106,396</b>   | <b>84,801</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | 1,712           | 2,034            | 1,738           |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | 177,784         | 180,121          | 182,617         |
| Plant and Equipment                              | 25,771          | 21,283           | 20,865          |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 203             | 203              | 369             |
| Intangibles                                      | 0               | (0)              | ...             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>205,471</b>  | <b>203,641</b>   | <b>205,589</b>  |
| <b>Total Assets</b>                              | <b>304,480</b>  | <b>310,037</b>   | <b>290,390</b>  |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 11,285          | 27,878           | 15,878          |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 374             | 255              | 402             |
| Provisions                                       | 8,123           | 8,123            | 8,123           |
| Other  | 7,227           | 7,227            | 5,727           |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>27,009</b>   | <b>43,483</b>    | <b>30,130</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 495             | 622              | 502             |
| Provisions                                       | 966             | 966              | 966             |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>1,461</b>    | <b>1,588</b>     | <b>1,468</b>    |
| <b>Total Liabilities</b>                         | <b>28,470</b>   | <b>45,071</b>    | <b>31,598</b>   |
| <b>Net Assets</b>                                | <b>276,010</b>  | <b>264,967</b>   | <b>258,792</b>  |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 205,874         | 190,399          | 184,224         |
| Reserves   | 70,137          | 74,568           | 74,568          |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>276,010</b>  | <b>264,967</b>   | <b>258,792</b>  |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 59,032          | 57,179           | 56,691          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 477,638         | 282,054          | 375,011         |
| Finance Costs  | 32              | 29               | 30              |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 27,339          | 56,377           | 62,468          |
| <b>Total Payments</b>  | <b>564,041</b>  | <b>395,639</b>   | <b>494,200</b>  |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | 464,927         | 288,871          | 420,672         |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 46,898          | 43,626           | 51,495          |
| Retained Taxes, Fees and Fines                                       | 64              | 64               | 64              |
| Interest Received  | 42              | 42               | 43              |
| Grants and Contributions   | 72,613          | 37,238           | 10,644          |
| Other Receipts   | 1,581           | 47,031           | 1,581           |
| <b>Total Receipts</b>  | <b>586,126</b>  | <b>416,872</b>   | <b>484,499</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>22,085</b>   | <b>21,233</b>    | <b>(9,701)</b>  |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (11,458)        | (7,311)          | (11,918)        |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | 292              | 296             |
| Advances made  | 292             | (322)            | ...             |
| Other Investing  | ...             | ...              | ...             |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(11,166)</b> | <b>(7,340)</b>   | <b>(11,622)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | 4                | 130             |
| Repayment of Borrowings and Advances                                 | (401)           | (119)            | (403)           |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(401)</b>    | <b>(115)</b>     | <b>(273)</b>    |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>10,518</b>   | <b>13,778</b>    | <b>(21,596)</b> |
| Opening Cash and Cash Equivalents                                    | 80,229          | 80,229           | 94,007          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>90,747</b>   | <b>94,007</b>    | <b>72,411</b>   |

## Aboriginal Housing Office

### Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | ...             | ...              | ...             |
| Personnel Services Expenses   | 26,523          | 25,860           | 28,114          |
| Other Operating Expenses  | 70,046          | 63,128           | 89,856          |
| Grants and Subsidies  | 58,856          | 36,755           | 79,179          |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 30,067          | 30,100           | 39,926          |
| Finance Costs   | ...             | 12               | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>185,492</b>  | <b>155,855</b>   | <b>237,075</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 107,781         | 100,736          | 115,699         |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ...             | ...              | ...             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 56,514          | 53,514           | 84,650          |
| Grants and Contributions  | 80,236          | 66,091           | 122,678         |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 12,438          | 12,438           | 12,716          |
| <b>Total Revenue</b>  | <b>256,968</b>  | <b>232,779</b>   | <b>335,744</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | 966              | ...             |
| Other Gains/(Losses)  | (7,774)         | (8,740)          | (8,235)         |
| <b>Net Result</b>   | <b>63,703</b>   | <b>69,150</b>    | <b>90,434</b>   |

**Balance Sheet**

|  | 2023-24          |                  | 2024-25          |
|--|------------------|------------------|------------------|
|  | Budget<br>\$000  | Revised<br>\$000 | Budget<br>\$000  |
| <b>Assets</b>                                    |                  |                  |                  |
| <b>Current Assets</b>                            |                  |                  |                  |
| Cash Assets                                      | 30,400           | 39,238           | 36,769           |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | 7,554            | 7,554            | 9,858            |
| Contract Assets                                  | ...              | ...              | ...              |
| Inventories                                      | ...              | ...              | ...              |
| Financial Assets at Fair Value                   | ...              | ...              | ...              |
| Other Financial Assets                           | ...              | ...              | ...              |
| Other  | ...              | ...              | ...              |
| Assets Held For Sale                             | ...              | ...              | ...              |
| <b>Total Current Assets</b>                      | <b>37,954</b>    | <b>46,792</b>    | <b>46,627</b>    |
| <b>Non Current Assets</b>                        |                  |                  |                  |
| Taxes Receivable                                 | ...              | ...              | ...              |
| Receivables                                      | ...              | ...              | ...              |
| Contract Assets                                  | ...              | ...              | ...              |
| Inventories                                      | ...              | ...              | ...              |
| Financial Assets at Fair Value                   | ...              | ...              | ...              |
| Equity Investments                               | ...              | ...              | ...              |
| Property, Plant and Equipment -                  |                  |                  |                  |
| Land and Building                                | 3,612,174        | 4,614,372        | 5,028,786        |
| Plant and Equipment                              | 915              | 915              | 1,108            |
| Infrastructure Systems                           | ...              | ...              | ...              |
| Investment Properties                            | ...              | ...              | ...              |
| Right of Use Assets                              | 228              | 228              | 228              |
| Intangibles                                      | ...              | ...              | ...              |
| Other Assets                                     | ...              | ...              | ...              |
| <b>Total Non Current Assets</b>                  | <b>3,613,317</b> | <b>4,615,515</b> | <b>5,030,122</b> |
| <b>Total Assets</b>                              | <b>3,651,271</b> | <b>4,662,307</b> | <b>5,076,749</b> |
| <b>Liabilities</b>                               |                  |                  |                  |
| <b>Current Liabilities</b>                       |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | 39,425           | 39,424           | 39,571           |
| Contract Liabilities                             | ...              | ...              | ...              |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 63               | 63               | 63               |
| Provisions                                       | ...              | ...              | ...              |
| Other  | ...              | ...              | ...              |
| Liabilities Associated with Assets Held for Sale | ...              | ...              | ...              |
| <b>Total Current Liabilities</b>                 | <b>39,488</b>    | <b>39,487</b>    | <b>39,634</b>    |
| <b>Non Current Liabilities</b>                   |                  |                  |                  |
| Taxes Payable                                    | ...              | ...              | ...              |
| Payables   | ...              | ...              | ...              |
| Contract Liabilities                             | ...              | ...              | ...              |
| Other Financial Liabilities at Fair Value        | ...              | ...              | ...              |
| Borrowings                                       | 171              | 171              | 171              |
| Provisions                                       | 142              | 142              | 142              |
| Other  | 213              | 213              | 213              |
| <b>Total Non Current Liabilities</b>             | <b>526</b>       | <b>526</b>       | <b>526</b>       |
| <b>Total Liabilities</b>                         | <b>40,014</b>    | <b>40,013</b>    | <b>40,160</b>    |
| <b>Net Assets</b>                                | <b>3,611,257</b> | <b>4,622,294</b> | <b>5,036,589</b> |
| <b>Equity</b>                                    |                  |                  |                  |
| Accumulated Funds                                | 1,787,291        | 2,751,377        | 3,078,327        |
| Reserves   | 1,823,966        | 1,870,917        | 1,958,261        |
| Capital Equity                                   | ...              | ...              | ...              |
| <b>Total Equity</b>                              | <b>3,611,257</b> | <b>4,622,294</b> | <b>5,036,589</b> |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25          |
|--|-----------------|------------------|------------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000  |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                  |
| <b>Payments</b>  |                 |                  |                  |
| Employee Related   | ...             | ...              | ...              |
| Personnel Services   | 26,523          | 25,860           | 28,114           |
| Grants and Subsidies   | 58,856          | 36,694           | 79,179           |
| Finance Costs  | ...             | 12               | ...              |
| Equivalent Income Tax  | ...             | ...              | ...              |
| Other Payments   | 70,075          | 63,158           | 89,888           |
| <b>Total Payments</b>  | <b>155,454</b>  | <b>125,724</b>   | <b>197,181</b>   |
| <b>Receipts</b>  |                 |                  |                  |
| Appropriation  | ...             | ...              | ...              |
| Funding Distribution from Department                                 | 107,781         | 100,736          | 115,699          |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...              |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...              |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...              |
| Sale of Goods and Services   | 56,514          | 53,514           | 84,650           |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...              |
| Interest Received  | ...             | ...              | ...              |
| Grants and Contributions   | 80,236          | 65,936           | 122,678          |
| Other Receipts   | 10,409          | 10,409           | 9,445            |
| <b>Total Receipts</b>  | <b>254,939</b>  | <b>230,595</b>   | <b>332,472</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>99,486</b>   | <b>104,871</b>   | <b>135,291</b>   |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                  |
| Proceeds from Sale of Property, Plant and Equipment                  | 3,285           | 4,251            | 3,318            |
| Purchases of Property, Plant and Equipment                           | (101,246)       | (98,760)         | (141,078)        |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...              |
| Purchases of Investments   | ...             | ...              | ...              |
| Advances Repayments Received   | ...             | ...              | ...              |
| Advances made  | ...             | ...              | ...              |
| Other Investing  | ...             | ...              | ...              |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(97,961)</b> | <b>(94,509)</b>  | <b>(137,760)</b> |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                  |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...              |
| Repayment of Borrowings and Advances                                 | ...             | ...              | ...              |
| Dividends Paid   | ...             | ...              | ...              |
| Other Financing  | ...             | ...              | ...              |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...              |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...              |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>       |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>1,525</b>    | <b>10,363</b>    | <b>(2,469)</b>   |
| Opening Cash and Cash Equivalents                                    | 28,875          | 28,875           | 39,238           |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...              |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...              |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>30,400</b>   | <b>39,238</b>    | <b>36,769</b>    |

## Home Purchase Assistance Fund

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | ...             | ...              | ...             |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 513             | 417              | 517             |
| Grants and Subsidies  | 4,979           | 4,979            | 3,690           |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | ...             | ...              | ...             |
| Finance Costs   | 7,665           | 7,665            | 6,918           |
| Other Expenses  | 200             | 84               | 200             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>13,357</b>   | <b>13,145</b>    | <b>11,325</b>   |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | ...             | ...              | ...             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ...             | ...              | ...             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | ...             | ...              | ...             |
| Grants and Contributions  | ...             | ...              | ...             |
| Investment Revenue  | 4,006           | 5,206            | 4,006           |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 10              | 10               | 10              |
| <b>Total Revenue</b>  | <b>4,015</b>    | <b>5,215</b>     | <b>4,016</b>    |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | ...              | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(9,341)</b>  | <b>(7,930)</b>   | <b>(7,309)</b>  |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 98,404          | 99,815           | 85,268          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 285             | 285              | 285             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | 106             | 106              | 106             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>98,795</b>   | <b>100,207</b>   | <b>85,660</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | 8,929           | 8,929            | 8,929           |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | ...             | ...              | ...             |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | ...             | ...              | ...             |
| Intangibles                                      | ...             | ...              | ...             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>8,929</b>    | <b>8,929</b>     | <b>8,929</b>    |
| <b>Total Assets</b>                              | <b>107,724</b>  | <b>109,136</b>   | <b>94,588</b>   |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 81              | 81               | 81              |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 7,043           | 7,043            | 7,641           |
| Provisions                                       | 147             | 147              | 147             |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>7,271</b>    | <b>7,271</b>     | <b>7,869</b>    |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 55,505          | 55,505           | 47,669          |
| Provisions                                       | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>55,505</b>   | <b>55,505</b>    | <b>47,669</b>   |
| <b>Total Liabilities</b>                         | <b>62,776</b>   | <b>62,776</b>    | <b>55,538</b>   |
| <b>Net Assets</b>                                | <b>44,948</b>   | <b>46,359</b>    | <b>39,050</b>   |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 44,948          | 46,359           | 39,050          |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>44,948</b>   | <b>46,359</b>    | <b>39,050</b>   |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | ...             | ...              | ...             |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 5,318           | 5,167            | 4,029           |
| Finance Costs  | 4,182           | 4,182            | 3,678           |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 374             | 313              | 378             |
| <b>Total Payments</b>  | <b>9,874</b>    | <b>9,662</b>     | <b>8,085</b>    |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | ...             | ...              | ...             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | 4,006           | 5,206            | 4,006           |
| Grants and Contributions   | ...             | ...              | ...             |
| Other Receipts   | 10              | 10               | 10              |
| <b>Total Receipts</b>  | <b>4,015</b>    | <b>5,215</b>     | <b>4,016</b>    |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(5,858)</b>  | <b>(4,447)</b>   | <b>(4,069)</b>  |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | ...             | ...              | ...             |
| Proceeds from Sale of Investments                                    | 1,000           | 1,000            | 1,000           |
| Purchases of Investments   | (1,000)         | (1,000)          | (1,000)         |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | ...             | ...              | ...             |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>      |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | (10,880)        | (10,880)         | (10,478)        |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(10,880)</b> | <b>(10,880)</b>  | <b>(10,478)</b> |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(16,738)</b> | <b>(15,327)</b>  | <b>(14,547)</b> |
| Opening Cash and Cash Equivalents                                    | 115,142         | 115,142          | 99,815          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>98,404</b>   | <b>99,815</b>    | <b>85,268</b>   |

## Multicultural NSW

### Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 25,922          | 26,062           | 28,636          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 4,546           | 6,963            | 5,557           |
| Grants and Subsidies  | 45,324          | 40,121           | 36,513          |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 562             | 326              | 562             |
| Finance Costs   | ...             | 3                | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>76,355</b>   | <b>73,475</b>    | <b>71,268</b>   |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | 65,687          | 55,877           | 63,897          |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 807             | 479              | 836             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 6,013           | 4,983            | 6,019           |
| Grants and Contributions  | 3,000           | 8,952            | 348             |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 30              | 466              | 31              |
| <b>Total Revenue</b>  | <b>75,537</b>   | <b>70,757</b>    | <b>71,130</b>   |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | ...              | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(818)</b>    | <b>(2,718)</b>   | <b>(138)</b>    |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 8,414           | 8,413            | 8,537           |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 2,287           | 3,387            | 3,387           |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>10,701</b>   | <b>11,800</b>    | <b>11,924</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | 231             | 160              | 160             |
| Plant and Equipment                              | 415             | 453              | 457             |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 132             | 106              | 106             |
| Intangibles                                      | 564             | 859              | 593             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>1,342</b>    | <b>1,578</b>     | <b>1,316</b>    |
| <b>Total Assets</b>                              | <b>12,043</b>   | <b>13,378</b>    | <b>13,240</b>   |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 5,373           | 8,234            | 8,234           |
| Contract Liabilities                             | 3,461           | 3,461            | 3,461           |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 23              | 26               | 26              |
| Provisions                                       | 1,552           | 1,949            | 1,949           |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>10,409</b>   | <b>13,670</b>    | <b>13,670</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 114             | 88               | 88              |
| Provisions                                       | 358             | 358              | 358             |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>472</b>      | <b>446</b>       | <b>446</b>      |
| <b>Total Liabilities</b>                         | <b>10,881</b>   | <b>14,116</b>    | <b>14,116</b>   |
| <b>Net Assets</b>                                | <b>1,162</b>    | <b>(738)</b>     | <b>(876)</b>    |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 1,162           | (738)            | (876)           |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>1,162</b>    | <b>(738)</b>     | <b>(876)</b>    |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 25,115          | 25,186           | 27,800          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 45,324          | 40,121           | 36,513          |
| Finance Costs  | ...             | 3                | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 4,546           | 9,102            | 5,557           |
| <b>Total Payments</b>  | <b>74,986</b>   | <b>74,412</b>    | <b>69,870</b>   |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | 65,687          | 55,877           | 63,897          |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 6,013           | 4,983            | 6,019           |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | ...             | ...              | ...             |
| Grants and Contributions   | 3,000           | 8,952            | 348             |
| Other Receipts   | 30              | 4,366            | 31              |
| <b>Total Receipts</b>  | <b>74,730</b>   | <b>74,178</b>    | <b>70,294</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(256)</b>    | <b>(234)</b>     | <b>424</b>      |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (50)            | (190)            | (50)            |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (461)           | (321)            | (250)           |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(511)</b>    | <b>(511)</b>     | <b>(300)</b>    |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | ...             | (24)             | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>(24)</b>      | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(767)</b>    | <b>(769)</b>     | <b>124</b>      |
| Opening Cash and Cash Equivalents                                    | 9,182           | 9,182            | 8,413           |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>8,415</b>    | <b>8,413</b>     | <b>8,537</b>    |

## NSW Trustee and Guardian

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | ...             | ...              | ...             |
| Personnel Services Expenses   | 96,122          | 88,136           | 101,736         |
| Other Operating Expenses  | 21,188          | 27,763           | 19,330          |
| Grants and Subsidies  | ...             | ...              | ...             |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 4,821           | 4,358            | 4,666           |
| Finance Costs   | ...             | ...              | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>122,131</b>  | <b>120,257</b>   | <b>125,732</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | ...             | ...              | ...             |
| Funding Distribution from Department                                  | ...             | ...              | ...             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ...             | ...              | ...             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 82,573          | 79,638           | 85,456          |
| Grants and Contributions  | 28,727          | 28,725           | 30,734          |
| Investment Revenue  | 9,845           | 14,148           | 8,590           |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 206             | 421              | 195             |
| <b>Total Revenue</b>  | <b>121,350</b>  | <b>122,932</b>   | <b>124,975</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | ...              | ...             |
| Other Gains/(Losses)  | ...             | (760)            | ...             |
| <b>Net Result</b>   | <b>(781)</b>    | <b>1,915</b>     | <b>(757)</b>    |

## Balance Sheet

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 98,186          | 98,153           | 90,672          |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 8,168           | 8,191            | 7,825           |
| Contract Assets                                  | 4,663           | 5,517            | 5,517           |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | 17,569          | 18,055           | 18,055          |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>128,586</b>  | <b>129,916</b>   | <b>122,069</b>  |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | 85,613          | 92,571           | 94,572          |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | 2,699           | 2,757            | 2,699           |
| Plant and Equipment                              | 8,478           | 6,407            | 7,034           |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 826             | 827              | ...             |
| Intangibles                                      | 10,813          | 9,307            | 14,461          |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>108,429</b>  | <b>111,869</b>   | <b>118,766</b>  |
| <b>Total Assets</b>                              | <b>237,015</b>  | <b>241,785</b>   | <b>240,835</b>  |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 7,618           | 8,017            | 8,017           |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 27,464          | 29,025           | 28,832          |
| Other  | ...             | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>35,082</b>   | <b>37,042</b>    | <b>36,849</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 2,283           | 2,332            | 2,332           |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>2,283</b>    | <b>2,332</b>     | <b>2,332</b>    |
| <b>Total Liabilities</b>                         | <b>37,365</b>   | <b>39,374</b>    | <b>39,181</b>   |
| <b>Net Assets</b>                                | <b>199,650</b>  | <b>202,411</b>   | <b>201,654</b>  |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 197,744         | 200,440          | 199,683         |
| Reserves   | 1,906           | 1,971            | 1,971           |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>199,650</b>  | <b>202,411</b>   | <b>201,654</b>  |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | ...             | ...              | ...             |
| Personnel Services   | 96,122          | 88,136           | 101,736         |
| Grants and Subsidies   | ...             | ...              | ...             |
| Finance Costs  | ...             | ...              | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 26,771          | 32,631           | 25,834          |
| <b>Total Payments</b>  | <b>122,893</b>  | <b>120,767</b>   | <b>127,570</b>  |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | ...             | ...              | ...             |
| Funding Distribution from Department                                 | ...             | ...              | ...             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 82,573          | 78,698           | 85,456          |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | 4,175           | 4,521            | 3,589           |
| Grants and Contributions   | 28,727          | 28,725           | 30,734          |
| Other Receipts   | 5,713           | 6,793            | 6,872           |
| <b>Total Receipts</b>  | <b>121,188</b>  | <b>118,737</b>   | <b>126,651</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(1,705)</b>  | <b>(2,030)</b>   | <b>(919)</b>    |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (3,837)         | (1,594)          | (2,122)         |
| Proceeds from Sale of Investments                                    | 3,000           | ...              | 3,000           |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (3,345)         | (2,296)          | (7,440)         |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(4,182)</b>  | <b>(3,890)</b>   | <b>(6,562)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | ...             | ...              | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(5,887)</b>  | <b>(5,920)</b>   | <b>(7,481)</b>  |
| Opening Cash and Cash Equivalents                                    | 104,073         | 104,073          | 98,153          |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>98,186</b>   | <b>98,153</b>    | <b>90,672</b>   |

## Judicial Commission of New South Wales

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 5,251           | 5,765            | 5,408           |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 2,122           | 1,833            | 2,202           |
| Grants and Subsidies  | 6               | 6                | 6               |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 265             | 280              | 265             |
| Finance Costs   | ...             | ...              | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>7,645</b>    | <b>7,884</b>     | <b>7,881</b>    |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | 6,279           | 6,279            | 6,577           |
| Funding Distribution from Department                                  | ...             | ...              | ...             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 180             | 180              | 187             |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 1,001           | 1,037            | 1,031           |
| Grants and Contributions  | ...             | ...              | ...             |
| Investment Revenue  | 1               | 1                | 1               |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 68              | 271              | 70              |
| <b>Total Revenue</b>  | <b>7,530</b>    | <b>7,768</b>     | <b>7,866</b>    |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | ...              | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(115)</b>    | <b>(116)</b>     | <b>(15)</b>     |

**Balance Sheet**

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 693             | 652              | 652             |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 108             | 109              | 109             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>801</b>      | <b>761</b>       | <b>761</b>      |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 975             | 1,127            | 1,112           |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | ...             | ...              | ...             |
| Intangibles                                      | 154             | 165              | 165             |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>1,129</b>    | <b>1,292</b>     | <b>1,277</b>    |
| <b>Total Assets</b>                              | <b>1,930</b>    | <b>2,053</b>     | <b>2,038</b>    |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 242             | 216              | 216             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 583             | 733              | 733             |
| Other  | 657             | 657              | 657             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>1,482</b>    | <b>1,606</b>     | <b>1,606</b>    |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 31              | 31               | 31              |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>31</b>       | <b>31</b>        | <b>31</b>       |
| <b>Total Liabilities</b>                         | <b>1,513</b>    | <b>1,637</b>     | <b>1,637</b>    |
| <b>Net Assets</b>                                | <b>417</b>      | <b>416</b>       | <b>401</b>      |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 417             | 416              | 401             |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>417</b>      | <b>416</b>       | <b>401</b>      |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 5,071           | 5,759            | 5,221           |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 6               | 6                | 6               |
| Finance Costs  | ...             | ...              | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 2,122           | 1,692            | 2,202           |
| <b>Total Payments</b>  | <b>7,199</b>    | <b>7,457</b>     | <b>7,429</b>    |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | 6,279           | 6,279            | 6,577           |
| Funding Distribution from Department                                 | ...             | ...              | ...             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 1,001           | 1,041            | 1,031           |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | 1               | 1                | 1               |
| Grants and Contributions   | ...             | ...              | ...             |
| Other Receipts   | 68              | 271              | 70              |
| <b>Total Receipts</b>  | <b>7,349</b>    | <b>7,592</b>     | <b>7,679</b>    |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>150</b>      | <b>135</b>       | <b>250</b>      |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (150)           | (150)            | (250)           |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | ...             | (26)             | ...             |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(150)</b>    | <b>(176)</b>     | <b>(250)</b>    |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | ...             | ...              | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>0</b>        | <b>(41)</b>      | <b>0</b>        |
| Opening Cash and Cash Equivalents                                    | 693             | 693              | 652             |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>693</b>      | <b>652</b>       | <b>652</b>      |

## Office of the Children's Guardian

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 41,564          | 37,440           | 39,930          |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 18,124          | 28,803           | 20,786          |
| Grants and Subsidies  | 1,074           | 997              | 1,080           |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 1,915           | 1,698            | 1,848           |
| Finance Costs   | ...             | ...              | ...             |
| Other Expenses  | ...             | ...              | ...             |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>62,677</b>   | <b>68,938</b>    | <b>63,644</b>   |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | 30,680          | 27,657           | 22,784          |
| Funding Distribution from Department                                  | 0               | ...              | ...             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,101           | 1,101            | 1,133           |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 22,087          | 34,132           | 37,764          |
| Grants and Contributions  | 317             | 217              | 321             |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | ...             | 97               | ...             |
| <b>Total Revenue</b>  | <b>54,186</b>   | <b>63,205</b>    | <b>62,003</b>   |
| Gain/(Loss) on Disposal of Non Current Assets                         | ...             | (5)              | ...             |
| Other Gains/(Losses)  | ...             | ...              | ...             |
| <b>Net Result</b>   | <b>(8,491)</b>  | <b>(5,738)</b>   | <b>(1,641)</b>  |

**Balance Sheet**

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 2,861           | 7,567            | 6,335           |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 3,399           | 5,076            | 5,076           |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>6,261</b>    | <b>12,643</b>    | <b>11,411</b>   |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 390             | 384              | 336             |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | ...             | ...              | ...             |
| Intangibles                                      | 3,227           | 2,195            | 1,834           |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>3,617</b>    | <b>2,579</b>     | <b>2,170</b>    |
| <b>Total Assets</b>                              | <b>9,878</b>    | <b>15,222</b>    | <b>13,581</b>   |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 4,497           | 7,344            | 7,344           |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 4,322           | 4,104            | 4,104           |
| Other  | 37              | ...              | ...             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>8,856</b>    | <b>11,448</b>    | <b>11,448</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | ...             | ...              | ...             |
| Provisions                                       | 588             | 588              | 588             |
| Other  | ...             | ...              | ...             |
| <b>Total Non Current Liabilities</b>             | <b>588</b>      | <b>588</b>       | <b>588</b>      |
| <b>Total Liabilities</b>                         | <b>9,444</b>    | <b>12,036</b>    | <b>12,036</b>   |
| <b>Net Assets</b>                                | <b>433</b>      | <b>3,186</b>     | <b>1,545</b>    |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | 433             | 3,186            | 1,545           |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>433</b>      | <b>3,186</b>     | <b>1,545</b>    |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 40,463          | 36,852           | 38,797          |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | 1,074           | 997              | 1,080           |
| Finance Costs  | ...             | ...              | ...             |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 18,124          | 26,911           | 20,786          |
| <b>Total Payments</b>  | <b>59,660</b>   | <b>64,760</b>    | <b>60,662</b>   |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | 30,680          | 27,657           | 22,784          |
| Funding Distribution from Department                                 | 0               | ...              | ...             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 22,087          | 32,218           | 37,764          |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | ...             | ...              | ...             |
| Grants and Contributions   | 317             | 217              | 321             |
| Other Receipts   | ...             | 1,548            | ...             |
| <b>Total Receipts</b>  | <b>53,085</b>   | <b>61,640</b>    | <b>60,869</b>   |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>(6,576)</b>  | <b>(3,120)</b>   | <b>207</b>      |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | ...             | ...              | ...             |
| Purchases of Property, Plant and Equipment                           | (189)           | (102)            | (189)           |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (1,250)         | (87)             | (1,250)         |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(1,439)</b>  | <b>(189)</b>     | <b>(1,439)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | ...             | ...              | ...             |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>...</b>      | <b>...</b>       | <b>...</b>      |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(8,015)</b>  | <b>(3,309)</b>   | <b>(1,232)</b>  |
| Opening Cash and Cash Equivalents                                    | 10,876          | 10,876           | 7,567           |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>2,861</b>    | <b>7,567</b>     | <b>6,335</b>    |

## Office of the Director of Public Prosecutions

## Operating Statement

|   | 2023-24         |                  | 2024-25         |
|---|-----------------|------------------|-----------------|
|   | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Expenses Excluding Losses</b>                                      |                 |                  |                 |
| Operating Expenses -  |                 |                  |                 |
| Employee Related  | 174,997         | 170,801          | 193,421         |
| Personnel Services Expenses   | ...             | ...              | ...             |
| Other Operating Expenses  | 39,388          | 35,871           | 46,378          |
| Grants and Subsidies  | ...             | ...              | ...             |
| Appropriation Expense   | ...             | ...              | ...             |
| Depreciation and Amortisation   | 3,687           | 3,027            | 3,295           |
| Finance Costs   | 5               | 9                | 6               |
| Other Expenses  | 4,760           | 4,426            | 4,890           |
| <b>TOTAL EXPENSES EXCLUDING LOSSES</b>                                | <b>222,838</b>  | <b>214,135</b>   | <b>247,990</b>  |
| <b>Revenue</b>  |                 |                  |                 |
| Appropriation Revenue   | 211,001         | 200,342          | 237,732         |
| Funding Distribution from Department                                  | ...             | ...              | ...             |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 8,911           | 10,205           | 9,374           |
| Transfers to the Crown Entity   | ...             | ...              | ...             |
| Sales of Goods and Services   | 97              | ...              | 100             |
| Grants and Contributions  | 100             | 100              | (0)             |
| Investment Revenue  | ...             | ...              | ...             |
| Retained Taxes, Fees and Fines  | ...             | ...              | ...             |
| Other Revenue   | 42              | 639              | 43              |
| <b>Total Revenue</b>  | <b>220,152</b>  | <b>211,286</b>   | <b>247,249</b>  |
| Gain/(Loss) on Disposal of Non Current Assets                         | 5               | ...              | 5               |
| Other Gains/(Losses)  | ...             | (2)              | ...             |
| <b>Net Result</b>   | <b>(2,681)</b>  | <b>(2,850)</b>   | <b>(736)</b>    |

**Balance Sheet**

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Assets</b>                                    |                 |                  |                 |
| <b>Current Assets</b>                            |                 |                  |                 |
| Cash Assets                                      | 5,602           | 5,902            | 5,913           |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | 4,494           | 3,723            | 3,723           |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Other Financial Assets                           | ...             | ...              | ...             |
| Other  | ...             | ...              | ...             |
| Assets Held For Sale                             | ...             | ...              | ...             |
| <b>Total Current Assets</b>                      | <b>10,096</b>   | <b>9,625</b>     | <b>9,636</b>    |
| <b>Non Current Assets</b>                        |                 |                  |                 |
| Taxes Receivable                                 | ...             | ...              | ...             |
| Receivables                                      | ...             | ...              | ...             |
| Contract Assets                                  | ...             | ...              | ...             |
| Inventories                                      | ...             | ...              | ...             |
| Financial Assets at Fair Value                   | ...             | ...              | ...             |
| Equity Investments                               | ...             | ...              | ...             |
| Property, Plant and Equipment -                  |                 |                  |                 |
| Land and Building                                | ...             | ...              | ...             |
| Plant and Equipment                              | 8,865           | 7,870            | 9,146           |
| Infrastructure Systems                           | ...             | ...              | ...             |
| Investment Properties                            | ...             | ...              | ...             |
| Right of Use Assets                              | 216             | 271              | 333             |
| Intangibles                                      | 1,130           | 1,622            | 1,306           |
| Other Assets                                     | ...             | ...              | ...             |
| <b>Total Non Current Assets</b>                  | <b>10,210</b>   | <b>9,764</b>     | <b>10,786</b>   |
| <b>Total Assets</b>                              | <b>20,306</b>   | <b>19,389</b>    | <b>20,422</b>   |
| <b>Liabilities</b>                               |                 |                  |                 |
| <b>Current Liabilities</b>                       |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | 7,261           | 5,528            | 5,526           |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 120             | 136              | 98              |
| Provisions                                       | 16,300          | 18,069           | 17,836          |
| Other  | 191             | 220              | 220             |
| Liabilities Associated with Assets Held for Sale | ...             | ...              | ...             |
| <b>Total Current Liabilities</b>                 | <b>23,872</b>   | <b>23,953</b>    | <b>23,680</b>   |
| <b>Non Current Liabilities</b>                   |                 |                  |                 |
| Taxes Payable                                    | ...             | ...              | ...             |
| Payables   | ...             | ...              | ...             |
| Contract Liabilities                             | ...             | ...              | ...             |
| Other Financial Liabilities at Fair Value        | ...             | ...              | ...             |
| Borrowings                                       | 83              | 154              | 251             |
| Provisions                                       | 2,072           | 2,230            | 2,947           |
| Other  | 580             | 410              | 1,638           |
| <b>Total Non Current Liabilities</b>             | <b>2,734</b>    | <b>2,794</b>     | <b>4,836</b>    |
| <b>Total Liabilities</b>                         | <b>26,606</b>   | <b>26,747</b>    | <b>28,516</b>   |
| <b>Net Assets</b>                                | <b>(6,300)</b>  | <b>(7,358)</b>   | <b>(8,094)</b>  |
| <b>Equity</b>                                    |                 |                  |                 |
| Accumulated Funds                                | (6,300)         | (7,358)          | (8,094)         |
| Reserves   | ...             | ...              | ...             |
| Capital Equity                                   | ...             | ...              | ...             |
| <b>Total Equity</b>                              | <b>(6,300)</b>  | <b>(7,358)</b>   | <b>(8,094)</b>  |

## Cash Flow Statement

|  | 2023-24         |                  | 2024-25         |
|--|-----------------|------------------|-----------------|
|  | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| <b>Cash Flows From Operating Activities</b>                          |                 |                  |                 |
| <b>Payments</b>  |                 |                  |                 |
| Employee Related   | 166,319         | 160,751          | 184,280         |
| Personnel Services   | ...             | ...              | ...             |
| Grants and Subsidies   | ...             | ...              | ...             |
| Finance Costs  | 5               | 9                | 6               |
| Equivalent Income Tax  | ...             | ...              | ...             |
| Other Payments   | 44,165          | 44,303           | 50,414          |
| <b>Total Payments</b>  | <b>210,490</b>  | <b>205,063</b>   | <b>234,700</b>  |
| <b>Receipts</b>  |                 |                  |                 |
| Appropriation  | 211,001         | 200,342          | 237,732         |
| Funding Distribution from Department                                 | ...             | ...              | ...             |
| Cash reimbursements from the Crown Entity                            | ...             | ...              | ...             |
| Sale Proceeds Transfers to the Crown Entity                          | ...             | ...              | ...             |
| Cash transfers to the Crown Entity                                   | ...             | ...              | ...             |
| Sale of Goods and Services   | 97              | ...              | 100             |
| Retained Taxes, Fees and Fines                                       | ...             | ...              | ...             |
| Interest Received  | ...             | ...              | ...             |
| Grants and Contributions   | 100             | 100              | (0)             |
| Other Receipts   | 418             | 4,722            | 1,271           |
| <b>Total Receipts</b>  | <b>211,617</b>  | <b>205,164</b>   | <b>239,102</b>  |
| <b>Net Cash Flows From Operating Activities</b>                      | <b>1,127</b>    | <b>101</b>       | <b>4,403</b>    |
| <b>Cash Flows From Investing Activities</b>                          |                 |                  |                 |
| Proceeds from Sale of Property, Plant and Equipment                  | 5               | ...              | 5               |
| Purchases of Property, Plant and Equipment                           | (2,916)         | (1,467)          | (3,578)         |
| Proceeds from Sale of Investments                                    | ...             | ...              | ...             |
| Purchases of Investments   | ...             | ...              | ...             |
| Advances Repayments Received   | ...             | ...              | ...             |
| Advances made  | ...             | ...              | ...             |
| Other Investing  | (905)           | (1,064)          | (569)           |
| <b>Net Cash Flows From Investing Activities</b>                      | <b>(3,816)</b>  | <b>(2,531)</b>   | <b>(4,142)</b>  |
| <b>Cash Flows From Financing Activities</b>                          |                 |                  |                 |
| Proceeds from Borrowings and Advances                                | ...             | ...              | ...             |
| Repayment of Borrowings and Advances                                 | (251)           | (209)            | (250)           |
| Dividends Paid   | ...             | ...              | ...             |
| Other Financing  | ...             | ...              | ...             |
| Capital Appropriation - Equity Appropriation                         | ...             | ...              | ...             |
| Cash Equity Injection to For-Profit Entities                         | ...             | ...              | ...             |
| <b>Net Cash Flows From Financing Activities</b>                      | <b>(251)</b>    | <b>(209)</b>     | <b>(250)</b>    |
| <b>Net Increase/(Decrease) in Cash</b>                               | <b>(2,940)</b>  | <b>(2,640)</b>   | <b>11</b>       |
| Opening Cash and Cash Equivalents                                    | 8,542           | 8,542            | 5,902           |
| Reclassification of Cash Equivalents                                 | ...             | ...              | ...             |
| Cash transferred in(out) as a Result of Administrative Restructuring | ...             | ...              | ...             |
| <b>Closing Cash and Cash Equivalents</b>                             | <b>5,602</b>    | <b>5,902</b>     | <b>5,913</b>    |