1. PUBLIC NON-FINANCIAL CORPORATIONS PROJECTS
2. Public non-financial corporations projects

Transport

Transport Asset Manager New South Wales 5 - 3

Sydney Ferries 5 - 3

Sydney Trains 5 - 4

NSW Trains 5 - 4

Water

Hunter Water Corporation 5 - 5

Sydney Water Corporation 5 - 5

Water NSW 5 - 7

Ports

Newcastle Port Corporation 5 - 8

Housing

New South Wales Land and Housing Corporation 5 - 9

Teacher Housing Authority of New South Wales 5 - 10

Property

Venues NSW 5 - 11

Sydney Opera House Trust 5 - 11

Place Management NSW 5 - 11

Landcom 5 - 12

Forestry Corporation of New South Wales 5 - 12

Other

Metropolitan Memorial Parks 5 - 13

Zoological Parks Board of New South Wales 5 - 13

Waste Assets Management Corporation 5 - 13

Energy

Essential Energy 5 - 14

1. Capital investment by public non-financial corporations

|  |  |
| --- | --- |
| Agency | Capital Expenditure |
| 2024-25 | 2024-25 | 2025-26 |  |
| Budget | Revised | Budget | Variation(a) |
| $m | $m | $m | $m |
| **Transport** |   |   |   |   |
| Transport Asset Manager New South Wales(b)  | 1,909.7 | 1,495.7 | 1,761.9 | 266.2 |
| Sydney Ferries(c)  | 12.0 | 31.5 | 57.5 | 26.1 |
| Sydney Trains(d)  | 342.5 | 530.1 | 2,098.9 | 1,568.8 |
| NSW Trains(e)  | 157.6 | 29.9 | (71.6) | (101.5) |
| **Water** |  |  |  |  |
| Hunter Water Corporation  | 286.1 | 328.9 | 470.7 | 141.9 |
| Sydney Water Corporation(f)  | 3,211.7 | 2,977.0 | 3,526.9 | 550.0 |
| Water NSW(g)  | 237.3 | 225.9 | 282.2 | 56.3 |
| **Ports** |  |  |  |  |
| Newcastle Port Corporation (trading as Port Authority of NSW)  | 54.2 | 49.1 | 71.1 | 22.0 |
| **Housing** |  |  |  |  |
| New South Wales Land and Housing Corporation  | 957.5 | 918.0 | 897.6 | (20.4) |
| Teacher Housing Authority of New South Wales  | 45.6 | 21.9 | 29.6 | 7.7 |
| **Property** |  |  |  |  |
| Venues NSW  | 258.4 | 87.4 | 352.4 | 265.0 |
| State Sporting Venues Authority  | ... | 0.2 | ... | (0.2) |
| Sydney Opera House Trust  | 7.6 | 9.4 | 5.8 | (3.7) |
| Place Management NSW  | 47.6 | 35.4 | 30.4 | (5.0) |
| Landcom  | 1.5 | 17.0 | 95.1 | 78.1 |
| Forestry Corporation of New South Wales  | 6.5 | 10.7 | 18.4 | 7.7 |
| **Other** |  |  |  |  |
| Metropolitan Memorial Parks  | ... | 8.1 | 6.4 | (1.7) |
| Zoological Parks Board of New South Wales  | 71.8 | 55.7 | 97.3 | 41.6 |
| Waste Assets Management Corporation  | 0.8 | 0.5 | 0.4 | (0.2) |
| **Energy** |  |  |  |  |
| Essential Energy(h)  | 839.5 | 791.9 | 1,031.9 | 240.0 |
| **Total(i)** | **8,448.0** | **7,624.4** | **10,763.1** | **3,138.7** |

1. The variation is from 2024-25 Revised to the 2025-26 Budget. Discrepancies between totals are due to rounding.
2. Transport Asset Holding Entity became the Transport Asset Manager New South Wales on 1 January 2025.
3. The difference in 2025-26 between Sydney Ferries total investment in Table 5.1 and the total of agency programs in the project list represents capital expenditure on fleet maintenance.
4. The difference in 2025-26 between Sydney Train’s total investment in Table 5.1 and the total of agency programs in the project listing is due to Right-of-Use assets.
5. The difference in 2025-26 between NSW Train’s total investment in Table 5.1 and the total of agency programs in the project listing is due to Right-of-Use assets.
6. The difference in 2025-26 between Sydney Water’s total investment in Table 5.1 and the total of agency programs in the project listing is due to capitalised interests.
7. The difference in 2025-26 between Water NSW’s total investment in Table 5.1 and the total of agency programs in the project listing is due to capitalised interests.
8. The difference in 2024-25 budget amount published in the 2024-25 Budget and the 2025-26 Budget is due to the treatment of the depreciation of equipment used in the construction of assets.
9. Public Non-Financial Corporations investment published in Table A1.9 of Budget Paper No.1 *Budget Statement* may not sum to the totals of agency programs published in Table 5.1. The difference represents intra-sector eliminations.

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| **Transport Asset Manager New South Wales** |
| **Major Works(a)** |  |  |  |  |  |  |
| **Works in Progress** |  |  |  |  |  |  |
| Fixing Country Rail | Various | n.a. | n.a. |  n.a.  | 89,531  | **15,000**  |
| Future Fleet Program (Planning) | Various | n.a. | n.a. |  n.a.  |  n.a.  | **25,300**  |
| Mariyung Fleet (New Intercity Fleet) | Various | 2014 | n.a. |  n.a.  | 3,316,677  | **232,592**  |
| Rail Service Improvement Program | Various | 2016 | n.a. |  n.a.  | 4,124,550  | **285,132**  |
| Regional Rail Fleet Program | Various | 2017 | n.a. |  n.a.  | 1,251,753  | **212,594**  |
| Safe, Accessible Transport Program | Various | n.a. | n.a. |  n.a.  | 2,929,980  | **64,746**  |
| South West Sydney Rail Planning-Business Case (State and Federal Funded)(b) | Bradfield – Leppington/ Campbelltown | 2025 | 2027 |  n.a.  | 6,100  | **12,900**  |
| Tangara Fleet Life Extension | Various | 2024 | n.a. | 447,000 |  n.a.  | **80,933**  |
| XPT Fleet Upgrade (Planning) | Various | n.a. | n.a. |  n.a.  |  n.a.  | **2,663**  |
| Total, Works in Progress |   |  |  |   |   | **931,860** |
|   |  |  |  |  |  |   |
| **Total, Major Works** |  |  |  |  |  | **931,860** |
|   |  |  |  |  |  |   |
| **Total, Minor Works** |  |  |  |  |  |  **830,059** |
|   |  |  |  |  |  |   |
| **Total, Transport Asset Manager New South Wales** |  |  | **1,761,919**  |

1. A number of Estimated Total Costs (ETCs) and dates are shown as "n.a." reflecting that the program is a rolling program. ETC is the announced project cost.
2. The business case includes consideration of metro and heavy rail options for the Bradfield – Leppington corridor; development of these options is being led by Sydney Metro and Transport Asset Manager New South Wales respectively.

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| **Sydney Ferries** |
| **Major Works** |  |  |  |  |  |  |
| **Works in Progress** |  |  |  |  |  |  |
| Parramatta Class Ferries | Various | 2022 | 2025 | 49,000 | 46,931  |  **1,904**  |
| Return Freshwater Class Ferries to Circular Quay-Manly | Various | n.a. | n.a. | n.a. |  n.a.  |  **37,400**  |
| Total, Works in Progress |   |  |  |  |   |  **39,304**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   |  **39,304**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **21,213**  |
|   |   |  |  |  |   |   |
| **Total, Sydney Ferries** |   |  |  |  |   | **60,517**  |
|   |   |  |  |  |   |   |

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| **Sydney Trains** |
| **Leases** |   |  |  |  |   |   |
| Lease Acquisition between $250,000 and $20 million(a) | Various | n.a. | n.a. | n.a. |  n.a.  | **12,660**  |
| **Total, Leases** |   |  |  |  |   | **12,660**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **62,395**  |
|   |   |  |  |  |   |   |
| **Total, Sydney Trains** |   |  |  |  |   |  **75,055**  |

1. Excludes movement in the revaluation of a Right-of-Use asset

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| **NSW Trains** |
| **Leases** |  |  |  |  |  |  |
| Lease Acquisition between $250,000 and $20 million(a) | Various | n.a. | n.a. | n.a. |  n.a.  | **23**  |
| **Total, Leases** |   |  |  |  |   | **23**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **8,770**  |
|   |   |  |  |  |   |   |
| **Total, NSW Trains** |   |  |  |  |   | **8,793**  |

1. Excludes movement in the revaluation of a Right-of-Use asset

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| **Hunter Water Corporation** |
| **Major Works** |  |  |  |  |  |  |
| **New Works** |  |  |  |  |  |  |
| Enhancement of Wastewater Infrastructure | Various | 2025 | 2030 | 9,858 |   | **116**  |
| Total, New Works |   |  |  |  |   | **116**  |
|   |   |  |  |  |   |  |
| **Works in Progress** |  |  |  |  |  |  |
| Belmont Desalination Project | Belmont South | 2022 | 2029 | n.a. |  n.a.  | **283,533**  |
| Burwood Beach Wastewater Treatment Works Stage 3 | Merewether | 2022 | 2031 | n.a. |  n.a.  | **319**  |
| Chichester Trunk Gravity Main Brookfield to Burmi | Clarence Town | 2022 | 2033 | n.a. |  n.a.  | **272**  |
| Enhancement of Wastewater Infrastructure | Various | 2015 | 2033 | 192,238 | 128,415  |  **28,229**  |
| Enhancement of Water and Sewerage Infrastructure | Various | 2018 | 2040 | 235,841 | 84,853  | **9,792**  |
| Enhancement of Water Infrastructure | Various | 2018 | 2032 | 273,356 | 101,927  |  **60,293**  |
| Field Service Model | Various | 2019 | 2025 | n.a. |  n.a.  | **4,632**  |
| Grahamstown Water Treatment Plant Additional Clear Water Storage | Tomago | 2023 | 2030 | n.a. |  n.a.  | **831**  |
| Morpeth Wastewater Treatment Works Upgrade - Stage 4 | Morpeth | 2022 | 2032 | n.a. |  n.a.  |  **1,683**  |
| Other Business Projects | Various | 2019 | 2036 | 185,326 | 62,123  | **15,673**  |
| Total, Works in Progress |   |  |  |  |   | **405,257**  |
|   |   |  |  |  |   |  |
| **Total, Major Works** |   |  |  |  |   | **405,373**  |
|   |   |  |  |  |   |  |
| **Leases** |   |  |  |  |   |  |
| Other Business Projects | Various | 2019 | 2035 | 70,798 | 20,981  |  **1,497**  |
| **Total, Leases** |   |  |  |  |   |  **1,497**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **63,850**  |
|   |   |  |  |  |   |   |
| **Total, Hunter Water Corporation**  |  |   | **470,720**  |
|  |  |  |  |  |  |  |
| **Sydney Water Corporation** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Austral and Leppington Wastewater Stage 3 and 4 | Various | 2022 | 2026 | 392,976 | 200,845  | **186,169**  |
| Blue Mountains Cascades Water Supply | Katoomba | 2020 | 2026 | 37,697 | 37,678  | **19**  |
| Critical Watermain Program | Various | 1998 | 2035 | 1,195,814 |  681,350  |  **34,443**  |
| **Sydney Water Corporation (cont.)** |
| Greater Macarthur Growth Area - Wilton and Bingara | Wilton | 2024 | 2032 | 714,371 | 76,985  | **126,000**  |
| Growth Works to Service Urban Development | Various | 1995 | 2035 | 13,239,022 | 2,927,032  |  **56,302**  |
| Information Technology Projects | Various | 2001 | 2035 | 2,160,992 | 986,026  |  **70,433**  |
| Maintain Water Distribution Systems | Various | 1995 | 2035 | 5,305,495 | 2,217,482  | **166,373**  |
| Maintenance Plant Renewals | Various | 2001 | 2035 | 220,837 | 129,312  | **8,200**  |
| Nepean Water Filtration Plant (WFP) Stage 1 | Bargo | 2022 | 2028 | 101,340 | 69,733  | **17,586**  |
| North Head Wastewater Treatment Plant Biosolids Amplification | Manly | 2019 | 2027 | 134,514 |  100,042  | **10,000**  |
| North West Treatment Hub Compliance Works | Various | 2022 | 2026 | 219,995 | 211,183  |  **8,812**  |
| Property Management and Acquisition | Various | 2001 | 2035 | 1,252,666 |  613,585  | **89,377**  |
| Prospect Macarthur Link Infrastructure | Prospect | 2020 | 2026 | 506,066 |  462,961  |  **25,000**  |
| Recycled Water and Unregulated Projects | Various | 2014 | 2035 | 295,083 | 76,076  | **50,617**  |
| Remote Telemetry Unit (RTU) Replacement Phase 2 | Parramatta | 2022 | 2026 | 16,509 | 12,409  |  **4,100**  |
| Resilient & Reliable Water Supply​ | Various | 2023 | 2035 | 3,139,253 | 60,293  | **122,850**  |
| Richmond Water Recycling and Wastewater Treatment Plant Consolidation | Various | 2019 | 2027 | 169,999 | 101,152  | **62,351**  |
| Sewage Overflow Abatement | Various | 1995 | 2035 | 2,600,030 | 1,494,591  | **16,449**  |
| Sewer Network Reliability Upgrades | Various | 1995 | 2035 | 4,977,544 | 2,182,868  | **307,520**  |
| Stormwater Asset Renewals | Various | 2008 | 2035 | 964,616 | 282,345  |  **57,943**  |
| Upgrade Reliability of Sewage Treatment Plants | Various | 1995 | 2035 | 4,997,292 | 1,823,452  | **134,932**  |
| Upper South Creek Networks | Various | 2021 | 2031 | 1,309,268 | 28,746  | **404,886**  |
| Vaucluse Diamond Bay Sewer Improvement | Vaucluse | 2021 | 2027 | 113,372 | 24,839  |  **22,030**  |
| Water Meter Replacement Program | Various | 1995 | 2035 | 936,176 | 259,835  |  **38,223**  |
| West Dapto Works | Dapto | 2022 | 2027 | 108,916 | 71,734  |  **36,867**  |
| Total, Works in Progress |   |  |  |  |   | **2,057,482**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **2,057,482**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **1,221,598**  |
|   |   |  |  |  |   |   |
| **Total, Sydney Water Corporation**  |  |   | **3,279,080**  |
|   |   |  |  |  |   |   |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Water NSW** |  |  |  |  |  |  |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Burrendong Cold Water Pollution | Wellington | 2025 | 2030 | 37,370 | 3,882  |  **1,652**  |
| Catchments Upgrade | Various | 1998 | 2035 | 41,828 | 16,998  |  **3,147**  |
| General Upgrades | Various | 1999 | 2035 | 2,710,225 | 755,764  | **159,800**  |
| Integrated Surveillance Monitoring, Automation and Remote Telemetry | Various | 2010 | 2035 | 28,857 | 23,966  | **162**  |
| Upper Canal Replacement | Various | 2021 | 2035 | 33,301 |  1,564  |  **2,914**  |
| Warragamba Dam General Upgrade | Warragamba | 1997 | 2035 | 145,411 | 25,239  | **11,361**  |
| Warragamba Dam Resilience | Warragamba | 2024 | 2032 | 1,099,318 | 6,237  | **12,874**  |
| Warragamba Environmental Flows Construction | Warragamba | 2018 | 2029 | 336,764 | 11,769  | **12,091**  |
| Warragamba Pipelines Upgrade | Warragamba | 1998 | 2035 | 434,139 |  152,794  | **32,041**  |
| Total, Works in Progress |   |  |  |  |   | **236,042**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **236,042**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **43,221**  |
|   |   |  |  |  |   |   |
| **Total, Water NSW** |   |  |  |  |   | **279,263**  |
|   |   |  |  |  |   |   |

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| **Newcastle Port Corporation** |
| **Major Works** |   |  |  |  |   |   |
| **New Works** |   |  |  |  |   |   |
| Marine Operations Vessel Replacement | Millers Point | 2026 | 2035 | 6,971 |   |  **1,030**  |
| Total, New Works |   |  |  |  |   |  **1,030**  |
|   |   |  |  |  |   |  |
| **Works in Progress** |   |  |  |  |   |  |
| Moores Wharf - Building and Structures | Barangaroo | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Navigation Aid Replacement Program - Sydney | Various | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Overseas Passenger Terminal Berthing Infrastructure | The Rocks | n.a. | n.a. | n.a. | 9,227  |  **3,381**  |
| Overseas Passenger Terminal Building and Structures Refurbishment | The Rocks | n.a. | n.a. | n.a. |  1,683  | **865**  |
| Overseas Passenger Terminal Plant Replacement | The Rocks | n.a. | n.a. | n.a. | 2,072  | **1,416**  |
| Shore Power | Rozelle | n.a. | n.a. | n.a. | 12,901  |  **29,363**  |
| White Bay Car Park | Balmain | n.a. | n.a. | n.a. | 748  | **11,483**  |
| White Bay Cruise Terminal Plant Refurbishment | Balmain | n.a. | n.a. | n.a. |  3,914  | **148**  |
| Total, Works in Progress |   |  |  |  |   |  **55,568**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   |  **56,598**  |
|   |   |  |  |  |   |   |
| **Leases** |   |  |  |  |   |   |
| Lease acquisitions between $250,000 and $20 million | Millers Point | n.a. | n.a. | n.a. | 17,831  | **837**  |
| **Total, Leases** |   |  |  |  |   | **837**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **13,629**  |
|   |   |  |  |  |   |   |
| **Total, Newcastle Port Corporation**  |  |   | **71,064**  |

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| --- |
| **New South Wales Land and Housing Corporation** |
| **Major Works** |   |  |  |  |   |   |
| **New Works** |   |  |  |  |   |   |
| Social Housing - New Supply | Various | 2025 | 2032 | 73,949 |   | **21,173**  |
| Social Housing Accelerator Agreement | Various | 2025 | 2027 | 3,816 |   | **2,795**  |
| Total, New Works |   |  |  |  |   | **23,968** |
|   |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Pilot for Modular Homes - New Supply | Various | 2024 | 2027 | 6,123 | 647 | **5,362** |
| Regional Housing Program - New Supply | Various | 2024 | 2034 | 190,904 | 13,900  | **78,151**  |
| Social Housing - Asset Improvement | Various | 2024 | 2028 | 1,350,183 | 339,255  | **344,895**  |
| Social Housing - New Supply | Various | 2024 | 2035 | 1,279,497 |  158,599  | **239,566**  |
| Social Housing Accelerator Agreement | Various | 2024 | 2029 | 330,520 |  104,966  | **159,267**  |
| Total, Works in Progress |   |  |  |  |   | **827,241**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **851,209**  |
|   |   |  |  |  |   |   |
| **Leases** |   |  |  |  |   |   |
| Lease Acquisitions - Property and Fleet | Various | 2024 | 2035 | 433,181 | 30,687  | **45,181**  |
| **Total, Leases** |   |  |  |  |   | **45,181**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **1,247**  |
|   |   |  |  |  |   |   |
| **Total, New South Wales Land and Housing Corporation** |   | **897,637**  |
|   |   |  |  |  |   |   |

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| **Teacher Housing Authority of New South Wales** |
| **Major Works** |   |  |  |  |   |   |
| **New Works** |   |  |  |  |   |   |
| New Houses to Meet Demand Growth | Various | 2025 | 2033 | 18,200 | 200  |  **1,000**  |
| Total, New Works |   |  |  |  |   |  **1,000**  |
|   |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Housing Package – Key Worker Housing – Teacher Housing | Various | 2022 | 2026 | 94,365 | 65,743  |  **28,622**  |
| Total, Works in Progress |   |  |  |  |   |  **28,622**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   |  **29,622**  |
|   |   |  |  |  |   |   |
| **Total, Teacher Housing Authority of New South Wales**  |  |   |  **29,622**  |

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| **Venues NSW** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Condition Assessment - Newcastle and Wollongong assets | Various | 2022 | 2026 | 17,760 | 7,773  | **9,987**  |
| Penrith Stadium | Penrith | 2023 | 2027 | 309,000 | 29,941  | **207,918**  |
| Precinct Planning - Sydney Cricket Ground Precinct | Moore Park | 2023 | 2026 | 1,000 | 429  |  **571**  |
| Sydney Football Stadium | Sydney | 2019 | 2027 | 828,000 | 820,387  |  **1,000**  |
| Village Precinct and Parking Project - Sydney Cricket Ground Precinct | Moore Park | 2023 | 2027 | 194,000 | 69,702  | **122,663**  |
| Total, Works in Progress |   |  |  |  |   | **342,139**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **342,139**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **10,298**  |
|   |   |  |  |  |   |   |
| **Total, Venues NSW** |   |  |  |  |   | **352,437**  |
|  |  |  |  |  |  |  |
| **Sydney Opera House Trust** |
| **Total, Minor Works** |   |  |  |  |   | **5,773**  |
|   |   |  |  |  |   |   |
| **Total, Sydney Opera House Trust**  |  |   | **5,773**  |
|  |  |  |  |  |  |  |
| **Place Management NSW** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Darling Harbour Public Domain Upgrade | Sydney | 2012 | 2035 | 99,725 | 61,672  | **5,535**  |
| International Convention Centre Sydney: Furniture, Fittings and Equipment | Sydney | 2023 | 2033 | 65,503 | 13,032  | **5,973**  |
| Pyrmont Bridge Structural Restoration | Sydney | 2024 | 2035 | 87,877 |  1,546  | **8,370**  |
| The Rocks Public Domain Upgrade | The Rocks | 2012 | 2035 | 62,122 | 32,304  | **3,987**  |
| Total, Works in Progress |   |  |  |  |   |  **23,865**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   |  **23,865**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **6,550**  |
|   |   |  |  |  |   |   |
| **Total, Place Management NSW**  |  |   | **30,415**  |

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| --- |
| **Landcom** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Built to Rent - Bomaderry Project | Bomaderry | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Built to Rent - Camperdown Project | Annandale | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Built to Rent - Lismore Project | East Lismore | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Essential Workers Build to Rent Projects | Parramatta | n.a. | n.a. | n.a. |  n.a.  |  **n.a.**  |
| Total, Works in Progress |   |  |  |  |   | **93,213**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **93,213**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **1,900**  |
|   |   |  |  |  |   |   |
| **Total, Landcom** |   |  |  |  |   | **95,113**  |
|  |  |  |  |  |  |  |
| **Forestry Corporation of New South Wales** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Buildings and Installations |   |  |  |  |   |   |
| Building refurbishment | Various | 2016 | 2035 | 27,910 | 16,658  |  **1,000**  |
| Construction - Roads and Bridges |   |  |  |  |   |   |
| Road & Bridges | Various | 2019 | 2035 | 31,875 | 9,495  | **7,000**  |
| Total, Works in Progress |   |  |  |  |   | **8,000**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **8,000**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **10,354**  |
|   |   |  |  |  |   |   |
| **Total, Forestry Corporation of New South Wales**  |  |   | **18,354**  |

|  |
| --- |
| **Metropolitan Memorial Parks** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Emissions Abatement Systems Cremator | Macquarie Park | 2025 | 2025 | 3,844 | 2,244  |  **1,600**  |
| Total, Works in Progress |   |  |  |  |   |  **1,600**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   |  **1,600**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **4,815**  |
|   |   |  |  |  |   |   |
| **Total, Metropolitan Memorial Parks**  |  |  |  |   |  **6,415**  |
|  |  |  |  |  |  |  |
| **Zoological Parks Board of New South Wales** |
| **Major Works** |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| New Serengeti Plains Visitor Experience and Eco-Accommodation Tourism Infrastructure Project | Dubbo | 2022 | 2027 | 44,749 | 7,758  | **21,500**  |
| NSW Centre for Wildlife Rescue, Conservation Medicine and Species Recovery at Taronga Zoo and Taronga Western Plains Zoo | Various | 2020 | 2027 | 89,970 | 61,441  |  **24,600**  |
| Taronga Rewilding Reserve Project | Mosman | 2022 | 2026 | 10,963 | 6,450  |  **4,513**  |
| Taronga Zoo Capital Upgrades | Mosman | 2019 | 2035 | 110,212 | 15,022  | **12,062**  |
| Taronga Zoo Sydney Sky Safari | Mosman | 2021 | 2028 | 105,625 | 13,058  |  **27,500**  |
| Total, Works in Progress |   |  |  |  |   | **90,175**  |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **90,175**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   |  **7,145**  |
|   |   |  |  |  |   |   |
| **Total, Zoological Parks Board of New South Wales**  |  |   |  **97,320**  |
|  |  |  |  |  |  |  |
| **Waste Assets Management Corporation** |
| **Total, Minor Works** |   |  |  |  |   | **370**  |
|   |   |  |  |  |   |   |
| **Total, Waste Assets Management Corporation**  |  |   | **370**  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Essential Energy** |  |  |  |  |  |  |
| **Major Works** |   |  |  |  |   |   |
| **New Works** |   |  |  |  |   |   |
| Substation | Various | 2025 | 2035 | 148,747 | 8,947 | **31,564** |
| Total, New Works |   |  |  |  |   | **31,564**  |
|   |   |  |  |  |   |   |
| **Works in Progress** |   |  |  |  |   |   |
| Essential Water | Various | 2023 | 2035 | 324,910 | 17,752 | **55,105** |
| Intium | Various | 2023 | 2035 | 459,563 | 15,686 | **28,587** |
| Substation | Various | 2007 | 2035 | 12,821,020 | 5,575,388 | **800,439** |
| Total, Works in Progress |   |  |  |  |   | **884,131** |
|   |   |  |  |  |   |   |
| **Total, Major Works** |   |  |  |  |   | **915,695**  |
|   |   |  |  |  |   |   |
| **Total, Minor Works** |   |  |  |  |   | **116,229**  |
|   |   |  |  |  |   |   |
| **Total, Essential Energy** |   |  |  |  |   |  **1,031,924**  |