

# NSW BUDGET 2025–26



Budget Paper No.03  
**Infrastructure Statement**



**2025-26**

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# **Infrastructure Statement**



**Budget Paper No. 3**

Circulated by The Hon. Daniel Mookhey MLC, Treasurer

# Table of Contents

## Chart, Figure and Table List

## Focus Box List

<b>About this Budget Paper</b> .....	i
<b>Chapter 1: Overview</b>	
1.1 Overview .....	1 - 2
1.2 The \$118.3 billion Essential Infrastructure Plan to build a better New South Wales .....	1 - 5
1.3 Delivery of vital school infrastructure, Sydney Metro, hospitals and roads .....	1 - 7
1.4 Four-year capital program .....	1 - 13
1.5 Australian Government contributions to the State capital program ..	1 - 14
1.6 Existing assets and maintenance program .....	1 - 15
<b>Chapter 2: New infrastructure program to support essential services, housing and             communities</b>	
2.1 Climate Change, Energy, the Environment and Water .....	2 - 2
2.2 Communities and Justice .....	2 - 7
2.3 Creative Industries, Tourism, Hospitality and Sport .....	2 - 14
2.4 Customer Service .....	2 - 17
2.5 Education .....	2 - 19
2.6 Health .....	2 - 29
2.7 Planning, Housing and Infrastructure .....	2 - 36
2.8 Primary Industries and Regional Development.....	2 - 39
2.9 Transport .....	2 - 43
2.10 Treasury (including Infrastructure NSW) .....	2 - 68
<b>Chapter 3: Infrastructure delivered for New South Wales</b>	
3.1 Key infrastructure delivered .....	3 - 1
3.2 Climate Change, Energy, the Environment and Water .....	3 - 2
3.3 Communities and Justice .....	3 - 2
3.4 Creative Industries, Tourism, Hospitality and Sport .....	3 - 3
3.5 Customer Service .....	3 - 4
3.6 Education .....	3 - 4
3.7 Health .....	3 - 5
3.8 Planning, Housing and Infrastructure .....	3 - 6
3.9 Primary Industries and Regional Development .....	3 - 7
3.10 Transport .....	3 - 7
<b>Chapter 4: General Government Sector projects</b> .....	<b>4 - 1</b>
<b>Chapter 5: Public Non-financial Corporations projects</b> .....	<b>5 - 1</b>

# Chart, Figure and Table List

		Page
<b>Chapter 1: Overview</b>		<b>1</b>
Health capital expenditure 2016-17 to 2025-26	Chart 1.1	1-3
Education and skills capital expenditure 2016-17 to 2025-26	Chart 1.2	1-3
Sydney Metro capital expenditure 2016-17 to 2025-26	Chart 1.3	1-4
Infrastructure program from 2013-14 to 2028-29	Chart 1.4	1-5
Top 10 hospitals currently under planning and construction	Table 1.1	1-8
Capital expenditure on Western Sydney roads, including Aerotropolis capital expenditure 2019-20 to 2028-29	Chart 1.5	1-10
Capital expenditure reconciliation	Table 1.2	1-13
Non-financial public sector capital spending by Agency group	Table 1.3	1-14
Australian Government contribution to the State capital program, 2017-18 to 2028-29	Chart 1.6	1-15
State owned physical assets: value by sector	Table 1.4	1-15
State owned physical assets: value by type, as at 30 June 2024	Chart 1.7	1-16
Maintenance expenses	Table 1.5	1-16
<b>Chapter 2: New infrastructure program to support essential services, housing and communities</b>		<b>2</b>
Key new Climate Change, Energy, the Environment and Water projects commencing in 2025-26 included in this Budget	Table 2.1	2-3
Key Climate Change, Energy, the Environment and Water projects continuing in this Budget	Table 2.2	2-4
Key new Communities and Justice projects commencing in 2025-26 included in this Budget	Table 2.3	2-9
Key Communities and Justice projects continuing in this Budget	Table 2.4	2-10
Key new Creative Industries, Tourism, Hospitality and Sport projects commencing in 2025-26 included in this Budget	Table 2.5	2-14
Key Creative Industries, Tourism, Hospitality and Sport projects continuing in this Budget	Table 2.6	2-15
Key new Customer Service projects commencing in 2025-26 included in this Budget	Table 2.7	2-18
Key Customer Service projects continuing in this Budget	Table 2.8	2-18
New South Wales priority growth precincts	Figure 2.1	2-20
100 new public preschools in New South Wales	Figure 2.2	2-24
New public preschools within the Blacktown local government area	Figure 2.3	2-24
New public preschools within the Campbelltown local government area	Figure 2.4	2-25
New public preschools within the Cumberland, Fairfield and Liverpool local government areas	Figure 2.5	2-25
Key new Education projects commencing in 2025-26 included in this Budget	Table 2.9	2-26
Key Education projects continuing in this Budget	Table 2.10	2-27
Key New Health Projects commencing in 2025-26 included in this Budget	Table 2.11	2-31
Key Health projects continuing in this Budget	Table 2.12	2-31
Key new Planning, Housing and Infrastructure projects commencing in 2025-26 included in this Budget	Table 2.13	2-37
Key Planning, Housing and Infrastructure projects continuing in this Budget	Table 2.14	2-38
Key new Primary Industries and Regional Development projects commencing in 2025-26 included in this Budget	Table 2.15	2-39
Key Primary Industries and Regional Development projects continuing in this Budget (capitalised)	Table 2.16	2-40
Key Primary Industries and Regional Development projects continuing in this Budget (inventory)	Table 2.17	2-42
Key new Transport projects commencing in 2025-26 included in this Budget	Table 2.18	2-43

Key State-wide Transport projects continuing in this Budget	Table 2.19	2-45
Key Sydney Metropolitan Transport projects continuing in this Budget	Table 2.20	2-47
Zero Emission Buses Program Overview	Figure 2.6	2-52
Vibrant Street Package	Figure 2.7	2-54
Key Regional and Outer Metro Transport projects continuing in this Budget	Table 2.21	2-59
Milton Ulladulla bypass map	Figure 2.8	2-63
Muswellbrook bypass map	Figure 2.9	2-67
Key Treasury (including Infrastructure NSW) projects continuing in this Budget (capitalised)	Table 2.22	2-68
Key Treasury (including Infrastructure NSW) projects continuing in this Budget (inventory)	Table 2.23	2-68
<b>Chapter 3: Infrastructure delivered for New South Wales</b>		<b>3</b>
Key Climate Change, Energy, the Environment and Water projects delivered in 2024-25	Table 3.1	3-2
Key Communities and Justice projects delivered in 2024-25	Table 3.2	3-2
Key Creative Industries, Tourism, Hospitality and Sport projects delivered in 2024-25	Table 3.3	3-3
Key Customer Service projects delivered in 2024-25	Table 3.4	3-4
Key Education projects delivered in 2024-25	Table 3.5	3-4
Key Health projects delivered in 2024-25	Table 3.6	3-5
Key Planning, Housing and Infrastructure projects delivered in 2024-25	Table 3.7	3-6
Key Primary Industries and Regional Development projects delivered in 2024-25	Table 3.8	3-7
Key Transport projects delivered in 2024-25	Table 3.9	3-7
<b>Chapter 4: General Government Sector projects</b>		<b>4</b>
Capital investment by general government sector	Table 4.1	4-3
<b>Chapter 5: Public Non-financial Corporations projects</b>		<b>5</b>
Capital investment by public non-financial corporations	Table 5.1	5-2



# Focus Box List

		Page
<b>Chapter 1: Overview</b>		<b>1</b>
Sydney Metro driving greater economic productivity	Box 1.1	1-9
Delivering major road upgrade and transport linkages for the Western Sydney Aerotropolis	Box 1.2	1-11
More than \$3.4 billion over four years to deliver vital health services for the growing population in Western Sydney	Box 1.3	1-12
<b>Chapter 2: New infrastructure program to support essential services, housing and communities</b>		<b>2</b>
Transforming NSW's energy system	Box 2.1	2-2
Replacement of Class 1 Vessel	Box 2.2	2-7
Critical upgrades to the NSW Police Force's ICT infrastructure	Box 2.3	2-8
Modernising critical IT infrastructure and innovating public services	Box 2.4	2-17
New schools for New South Wales priority growth precincts	Box 2.5	2-20
High Potential and Gifted Education Partner Program	Box 2.6	2-21
Local School Renewal Projects	Box 2.7	2-21
Continuing the NSW Government's commitment to new and upgraded schools	Box 2.8	2-22
100 public preschools in New South Wales	Box 2.9	2-24
Rouse Hill Hospital – Additional funding of \$210.0 million for Maternity Services in Western Sydney's first new adult hospital in over 40 years	Box 2.10	2-29
New Paediatric Hospice at the Children's Hospital Westmead – "Mounties Care Cottage"	Box 2.11	2-30
NSW Health Pathology Statewide Hub	Box 2.12	2-30
Building and maintaining community assets	Box 2.13	2-36
Supporting research and development	Box 2.14	2-39
Supporting economic growth in the regions	Box 2.15	2-41
Zero Emission Buses (ZEB)	Box 2.16	2-52
Bus Service Improvements	Box 2.17	2-53
Vibrant Streets Package	Box 2.18	2-54
Transport and Road Projects for Western Sydney Aerotropolis	Box 2.19	2-55
\$5.5 billion Western Sydney Roads package	Box 2.20	2-56
North West Sydney Roads	Box 2.21	2-57
Milton Ulladulla Bypass	Box 2.22	2-63
M1 to Raymond Terrace and Hexham Straight	Box 2.23	2-64
Medlow Bath Upgrade	Box 2.24	2-65
Mount Ousley Interchange	Box 2.25	2-66
Muswellbrook Bypass	Box 2.26	2-67

# ABOUT THIS BUDGET PAPER

## Purpose and scope

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Budget Paper No. 3 *Infrastructure Statement* provides information on the Government's infrastructure investment program. The objectives of this budget paper are to:

- present a clear report on the State's planned capital program covering new works and works in progress
- explain how resources have been allocated in the current budget and over the forward estimates for both the general government and public non-financial corporation sectors
- explain how infrastructure investment supports the Government's priorities and service delivery objectives, including the underlying policies and strategies.

This Budget Paper includes the infrastructure investment of agencies that are material to the general government and public non-financial corporation sectors. Budget Paper No. 1 *Budget Statement*, includes an overview of agency classifications by sector. A more detailed glossary is included in *How to Read the Budget Papers*.

The capital projects listed in this *Infrastructure Statement* can be accessed online at <https://www.budget.nsw.gov.au/my-budget> with sorting functionality and a geospatial presentation available.

## Structure of Budget Paper No. 3

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Chapter	Description
1. Overview	Chapter 1 summarises the State's capital investment across the budget and forward estimates.
2. New infrastructure program to support essential services, housing and communities	Chapter 2 presents key infrastructure projects in delivery and projects that are under development.
3. Infrastructure delivered for New South Wales	Chapter 3 details key infrastructure projects that have been delivered.
4. General Government (GG) Sector projects	Chapter 4 lists major capital projects and minor works for each group of general government agencies. Project level information is treated as commercial-in-confidence for some parts of the sector and is not reported in detail.
5. Public Non-Financial Corporations (PNFC) projects	Chapter 5 lists major capital projects and minor works for each public non-financial corporation, grouped by industry sector. Project level information is treated as commercial-in-confidence for some parts of the sector and is not reported in detail.



## Agency disclosures

### Capital program definitions

Program	Definition
Major Works	Projects with an estimated total cost of \$1 million or above, split into new projects (approved to begin in 2025-26) and works in progress (commenced before 2025-26 but not yet completed).
Minor Works	Projects with an estimated total cost below \$1 million, such as minor plant and equipment or annual provisions for replacements.
Leases	Projects related to accounting standard <i>AASB 16 Leases</i> .

### Project level information

Item	Description
Project description	Name of the capital project.
Location	The location where the infrastructure/project/asset will be built. 'Various' is noted for projects occurring across multiple locations.
Start	The calendar year when construction began or will begin. For planning works, it is the year that planning appraisals and related activities began or will begin.
Complete	The project's expected calendar year of completion. Residual expenditure may occur after the physical completion of the project.
Estimated total cost (ETC)	The current cost estimate of planning, procuring and delivering the infrastructure/project/asset. The ETC is the complete project cost which can include funding in prior years and outside of the forward year estimates. The ETC may change as more detailed planning is undertaken and further information on market conditions becomes available. Large infrastructure acquisitions may be split into several projects, including planning, land acquisition and stages of construction. Due to commercial sensitivities, the ETC for some major works is not included.
Capital allocation 2025-26	The amount of projected expenditure in the 2025-26 Budget.

## Notes

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- The budget year refers to 2025-26, while the forward estimates period refers to 2026-27, 2027-28 and 2028-29. 'Four years' refers to the period 2025-26 to 2028-29 unless otherwise stated.
- Aggregated numbers are reported on an eliminated basis. Individual agency reporting is done on an uneliminated basis unless otherwise stated.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
  - estimates under \$100,000 are rounded to the nearest thousand
  - estimates midway between rounding points are rounded up
  - percentages are based on the underlying unrounded values.
- Capital profiles may differ between Budget Papers due to differences in time periods described.
- For the budget balance, a negative sign indicates a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
  - n.a. means data is not available or is not disclosed for commercial reasons
  - N/A means not applicable
  - no. means number
  - TBC means to be confirmed
  - 0 means not zero, but rounded to zero
  - ... means zero
  - thous means thousand
  - \$m means millions of dollars
  - \$b means billions of dollars
  - () means a negative number when enclosing a number in a table
- Unless otherwise indicated, the data source for tables and charts is Treasury.

# 1. OVERVIEW

- The 2025-26 Budget includes \$118.3 billion investment over the four years to 2028-29, towards the State's essential infrastructure, with investment prioritised in schools, hospitals, housing and critical services like water and energy.
- Investment in infrastructure is expected to exceed \$30 billion in 2025-26 – \$84.4 million per day.
- The Essential Infrastructure Plan will prioritise investment in:
  - schools, with \$9.0 billion over four years to support the planning and delivery of new and upgraded schools
  - the health system, which will benefit from \$12.4 billion<sup>1</sup> over four years for health infrastructure to continue building a modern, resilient health system that meets both current needs and future demand
  - transport projects, which will receive \$55.6 billion over four years through 2028-29, including major investment in Sydney's metro projects and regional roads and rail fleet.
- The growing communities of Western Sydney are supported with \$5.5 billion roads package alongside \$3.6 billion over four years for Sydney Metro - Western Sydney Airport to support the opening of the Aerotropolis.
- Infrastructure supporting economic growth has been prioritised with:
  - \$844.3 million to procure new buses to support reliable services across New South Wales to connect new communities with jobs and services
  - investment of \$644.1 million in the integrated stormwater and recycled water scheme needed to deliver 850 hectares of industrial land in the Mamre Road Precinct and support the 22,200 Western Sydney jobs
  - \$336.1 million to continue the delivery of economic precincts in Parkes, Wagga Wagga, Moree and the Snowy Mountains to capitalise on the inherent strengths of these regions and drive job creation
  - \$115.5 million for a Logistics Precinct at Newcastle Port to support the delivery of the Renewable Energy Zones and creating jobs for Newcastle
  - \$100.0 million set aside for new screen infrastructure to support the growing creative economy.
- The Government is addressing housing supply by:
  - continuing reforms to the planning system
  - building homes near transport hubs
  - tackling regulatory barriers.
- The Essential Infrastructure Plan prioritises investment in rebuilding essential services and laying the foundation for economic growth.

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<sup>1</sup> Health Capital Expenditure includes capital expensing amounts. Further information is provided at footnote (c) of Table 1.3

## 1.1 Overview

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The 2025-26 Budget includes \$118.3 billion of investment over four years to drive economic growth, increase housing supply and support communities by rebuilding essential services.

The NSW Government recognises the critical role of housing in supporting economic growth, social stability and the wellbeing of NSW residents. Local, State, and Australian Governments are working together to respond to the national housing crisis. The targets prioritise more diverse and well-located homes, starting with areas that already have services nearby or where services will soon be delivered. Existing infrastructure capacity – such as transport and water servicing – has been independently reviewed by Infrastructure NSW to identify areas capable of supporting sustainable growth.

The Government is also tackling the housing crisis by reforming the planning system to remove barriers that slow down the construction of new homes. This will support different types of dwellings near existing services, with homes to suit a diverse range of lifestyles.

Reliable and affordable access to water and energy are cornerstones of the economy. The State's capital program includes substantial investment in water infrastructure and energy transformation. Water infrastructure underpins the Government's housing plans, with large investments needed to support the homes and industries growing communities will require.

Investment in schools and hospitals is expected to rise to record levels over the forward estimates. \$9 billion of investment in new and upgraded schools accompanied by \$12.4 billion in hospitals over four years will help address the historic neglect of these public services.

This Budget includes the largest investment in NSW courts infrastructure in a decade, totaling \$83.9 million. This signals a new approach for essential services that are under increasing pressure– delivering safer communities, stronger support for victim-survivors, and a modern justice system that puts people before process.

The 2025-26 Budget also includes record funding for TAFE NSW to support the delivery of high-quality education and training, and continued work to establish three Manufacturing Centres of Excellence across New South Wales.

Beyond 2025-26, the Government has committed consistent levels of capital funding over the forward estimates so that schools can be planned well in advance and delivered efficiently when they are needed to support a growing NSW population.

Charts 1.1 and 1.2 show health and education capital expenditure between 2016-17 and 2025-26. In line with the NSW Government's commitment to support rapidly growing communities, the Budget will continue to deliver upgrades and new schools in priority growth areas and precincts and invest in hospital upgrades and new health facilities.

Chart 1.1: Health capital expenditure 2016-17 to 2025-26

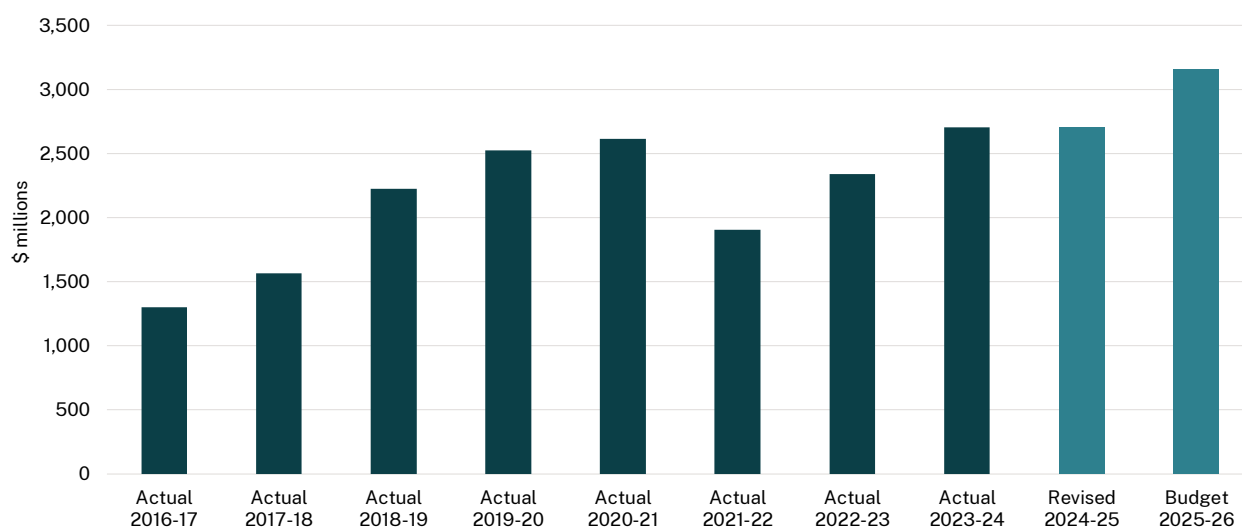


Chart 1.2: Education and skills capital expenditure 2016-17 to 2025-26

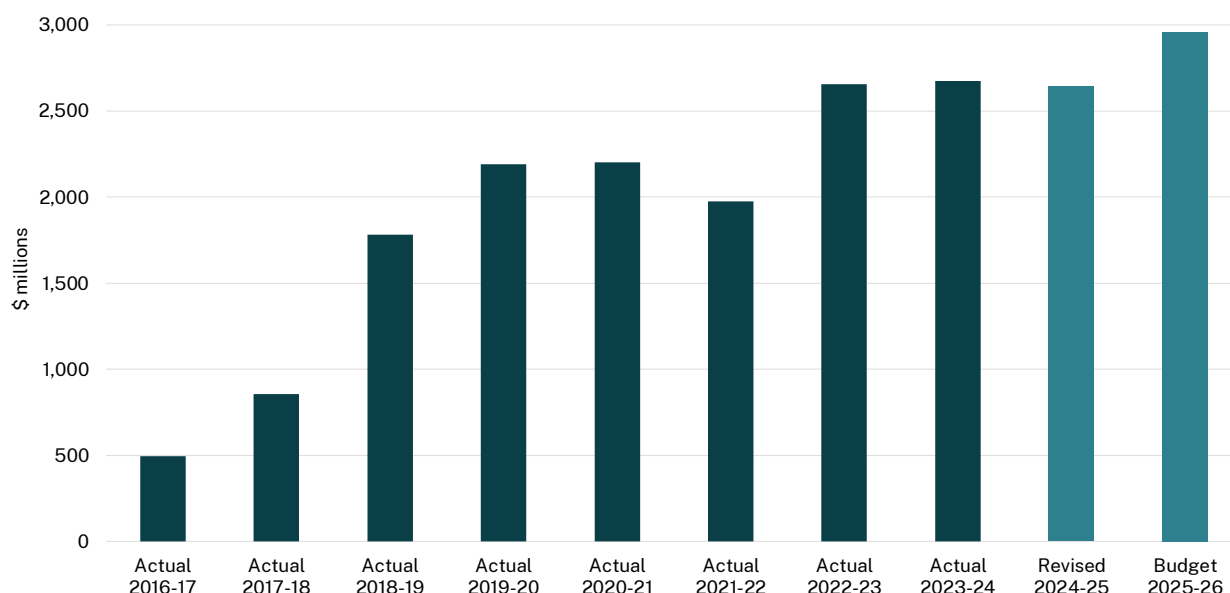
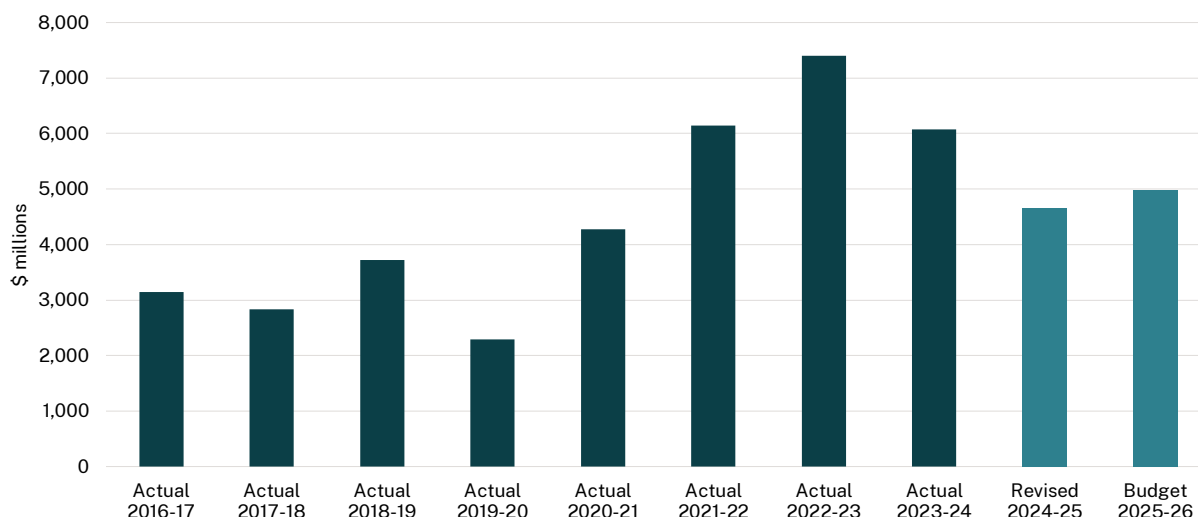


Chart 1.3 shows Sydney Metro capital expenditure between 2016-17 and 2025-26. Sydney Metro was established in July 2018. Prior Metro expenditure was part of broader transport investment. Expenditures reflect the progress and timing of works across the Metro projects, including completion of the North West (M1) line (opened in 2019), the new section of the M1 line from Chatswood to Sydenham (opened in August 2024) and the Southwest, West and Western Sydney Airport lines under construction.

**Chart 1.3: Sydney Metro capital expenditure 2016-17 to 2025-26**

The Government recognises there are supply chain challenges impacting the delivery of infrastructure projects in New South Wales, including skills and material shortages and cost escalation. A \$1.2 billion investment to TAFE funding will accelerate the delivery of trades training, to help ease skills shortages.

In addition to providing the foundational services that communities need, ongoing investment in infrastructure projects will support job creation, attract investment and boost economic activity. To bolster private investment in New South Wales, the Government is also creating a new Investment Delivery Authority to facilitate major projects delivered by the private sector and identify system-wide reforms that promote investment, competition and productivity.

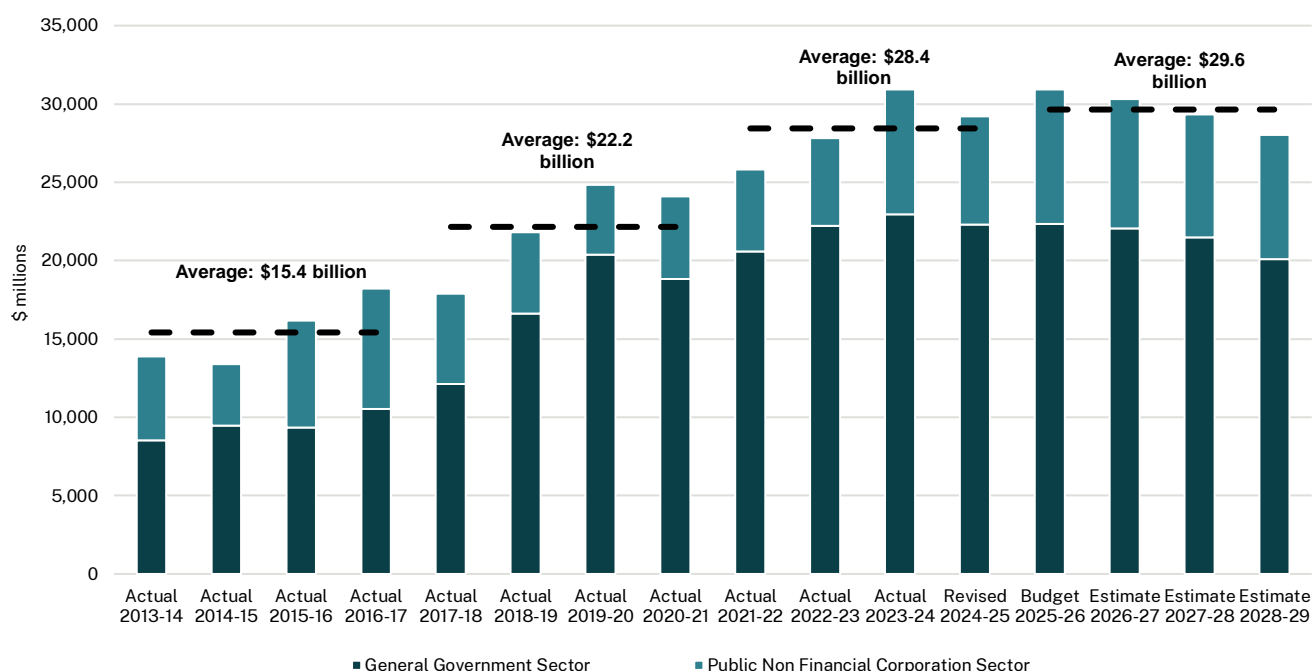
## 1.2 The \$118.3 billion Essential Infrastructure Plan to build a better New South Wales

The 2025-26 Budget provides \$118.3 billion in capital expenditure over four years to 2028-29 for investment in public infrastructure to tackle the housing crisis, build essential infrastructure, deliver major projects more efficiently, and invest in water and power systems.

The average estimated infrastructure investment of \$29.6 billion per annum over four years is 4.2 per cent higher than the average four-year investment of \$ 28.4 billion across the four years 2021-22 to 2024-25. Chart 1.4 shows the projected growth in the State's capital program from 2013-14 to 2028-29.



Chart 1.4: Infrastructure program from 2013-14 to 2028-29



Significant projects continuing or commencing delivery as part of the 2025-26 Budget are detailed below.

- \$55.6 billion for transport infrastructure, including:
  - \$10.8 billion over four years for Sydney Metro West
  - \$3.8 billion over four years for Western Sydney Harbour Tunnel Upgrade
  - \$3.6 billion over four years for Sydney Metro-Western Sydney Airport
  - \$2.1 billion over four years for Zero Emissions Buses Program
  - \$1.2 billion over four years for Road Safety Investment
  - \$844.3 million over four years for New Buses to Cater for NSW Services
  - \$843.1 million over four years for Regional Rail Fleet
  - \$801.4 million over four years for Sydney Metro City and Southwest
  - \$741.7 million over four years for Pacific Highway Corridor - M1 to Raymond Terrace and Hexham Straight Widening
  - \$680.5 million over four years for Princes Highway Corridor Upgrade.
- \$12.4 billion over four years for health infrastructure to plan and deliver new and upgraded hospitals and health facilities (estimated total costs shown below), including:
  - \$2.0 billion for New Bankstown Hospital
  - \$1.0 billion for Nepean Hospital and Integrated Ambulatory Services Stage 1 and Stage 2
  - \$940.0 million for Royal Prince Alfred Hospital Redevelopment
  - \$835.0 million for John Hunter Health and Innovation Precinct
  - \$790.0 million for Rouse Hill Hospital (\$910.0 million including \$120.0 million announced by the Australian Government).

- \$11.0 billion for education and skills infrastructure, including:
  - \$9.0 billion over four years to support the planning and delivery of new and upgraded schools.

## **Tackling the housing crisis and reducing the cost of living**

The key to the Government's commitment to reducing the cost of living in the long term is tackling the housing crisis. Rent prices are a significant concern across all of Sydney.

Housing provides shelter, but it also underpins economic opportunity. Housing influences access to jobs, and a person's community. The NSW Government has taken steps to reform the planning system and is encouraging more homes to be built near existing infrastructure and services, including through the Transport Oriented Development Program and Low and Mid-Rise housing policy.

Other initiatives include:

- the Housing Delivery Authority, which has already progressed 53,500 potential homes for approval through a new streamlined state significant development pathway
- the NSW Government pattern book to provide fast-track approval of architect designed homes across the State.

The Government has initiated a number of projects that will provide additional housing.

- The redevelopment of the old Sydney Fish Market site at Blackwattle Bay is set to deliver more than 1,500 homes, commercial spaces, retail and cultural experiences.
- Central Barangaroo will be transformed to include residential, retail, hospitality and community uses together with a new entry to the Barangaroo metro station. These will be set amongst civic spaces and connections, generous public parks and outdoor performance areas.
- Panorama in the Wilton Growth Area will set a new benchmark for sustainability and be the first Landcom development to achieve a 6 Star Green Star Communities rating. The area will provide around 5,600 homes, of which 10 per cent will be affordable housing.
- Glenfield will be a new thriving, sustainable, walkable and connected community. Delivering more than 3,900 homes over the next 15 years, the housing will comprise a mix of detached houses, terraces, townhouses and apartments.

These initiatives are on top of the multi-billion-dollar investment in social housing announced in the 2024-25 Budget.

Landcom and Sydney Metro are working together on the long-term planning and development of government owned land surrounding the Metro stations in Sydney's North West. Places include Bella Vista, Cherrybrook, Kellyville and Epping which will all focus on creating diverse, well-designed places for current and future communities.

## Water infrastructure to support new homes

Water infrastructure underpins the Government's housing plans. Large investment in water infrastructure is needed to support growth in the State's population through the delivery of additional homes and employment precincts. Key projects currently underway include:

- Upper South Creek Advanced Water Recycling Centre (Stage 1) is nearing completion and will support the opening of Western Sydney International Airport in 2026 and enable 130,000 new dwellings by 2056
- The new \$756.9 million Prospect Pretreatment Plant. This project will enable the continued supply of safe, secure and reliable drinking water to a growing population in Greater Sydney particularly during events that impact the quality of raw water
- Investment of \$644.1 million in the integrated stormwater and recycled water scheme needed to deliver 850 hectares of industrial land in the Mamre Road Precinct and support 22,200 Western Sydney jobs alongside it.

## Energy infrastructure for a more reliable, affordable electricity in a growing state

The Government is committed to the energy transformation. Energy is both a constraint and a catalyst to improved productivity. Long wait times for grid connection, project risk and rising operating costs are slowing down investment and local industry growth. The Government is acting not only to build new power generation, but to build confidence in our energy future.

This Budget includes continued investment of \$2.1 billion over the next four years in the Transmission Acceleration Facility, primarily to support the five Renewable Energy Zones - Central-West Orana, New England, Hunter-Central Coast, Illawarra and South West. This continued investment builds on the \$1.1 billion invested to date on these mega-projects.

The 2025-26 Budget includes \$115.5 million for a Logistics Precinct at Newcastle Port which will support the delivery of the Renewable Energy Zones, including the Central-West Orana Renewable Energy Zone — delivering 7.15 gigawatts of capacity, enough to power 2.7 million homes and cut 10 million tonnes of emissions each year.

In 2024, the Government established the Energy Security Corporation which will co-invest with the private sector in renewable energy projects for the state to help build a more reliable energy system. The Energy Security Corporation is seeded with \$1.0 billion. The key priorities for investment include short-to long-duration storage projects that capture excess renewable energy, to maximise the use of electricity generated from solar and wind.

### 1.3 Delivery of essential school infrastructure, Sydney Metro, hospitals and roads

The Government is building essential infrastructure for communities to thrive, such as schools, a new metro railway, roads and hospitals to ensure more homes are closer to transport, schools, services and jobs.

The commitment to building better communities includes investment in Western Sydney which is the fastest-growing region in the country, as well as the regions.

This Budget includes \$12.4 billion of capital investment over the four years to 2028-29 in health infrastructure, which includes both hospitals and health facilities as well as several health programs. This includes the following new and upgraded hospital and health facilities:

- Additional funding of \$90.0 million for maternity and birthing services at Rouse Hill Hospital, with a further \$120.0 million also announced by the Australian Government. These two funding commitments increase the total investment for the project to \$910.0 million

- Additional funding of \$700.0 million to expand the New Bankstown Hospital development bringing total investment to \$2.0 billion – the largest ever investment in a new hospital in New South Wales
- \$492.0 million to develop a Statewide Pathology Hub on the Westmead Health campus.

**Table 1.1:** *Top 10 hospitals currently under planning and construction*

Project name	Year started	Latest Approved ETC \$m
Bankstown Hospital (New)	2020	2,000.0
Nepean Hospital and Integrated Ambulatory Services Stages 1 and 2	2017	1,031.0
Royal Prince Alfred Hospital Redevelopment	2020	940.0
Randwick Campus Reconfiguration and Expansion Stage 1	2017	869.8
John Hunter Health and Innovation Precinct	2019	835.0
Westmead Hospital Redevelopment Stage 1	2014	831.6
Rouse Hill Hospital <sup>(a)</sup>	2018	790.0
New Shellharbour Hospital (including car park) and Integrated Services	2017	781.9
Liverpool Health and Academic Precinct	2018	780.0
Tweed Hospital and Integrated Ambulatory Services Redevelopment	2016	723.3
The Children's Hospital at Westmead Stage 2 Redevelopment	2019	659.1
Sydney Children's Hospital, Randwick – Stage 1 Children's Comprehensive Cancer Centre	2020	658.0

(a) Excludes \$120.0 million announced by the Australian Government.

This Budget includes a record \$9.0 billion school infrastructure investment pipeline over four years. The program ensures schools are well-maintained with fit-for-purpose facilities and modern teaching technology so that teachers and students have the resources to achieve strong educational outcomes. This includes the following new schools and upgrades:

- Asquith high schools Upgrade
- Bayside High School (provisional name) Upgrade
- Emerald Hills new primary school, including a new preschool
- Ermington West Public School Upgrade
- Excelsior Public School Upgrade
- Grantham Farm new primary school, including a new preschool
- Heathcote High School new multi-purpose hall
- Newington Public School Upgrade
- Northern Beaches Secondary College Freshwater Campus upgrade
- Rydalmere East Public School Upgrade
- Rydalmere Public School Upgrade
- Thornton Public School Upgrade
- West Dapto new primary school, including a new preschool
- Willyama High School Rebuild
- Wilton new high school.

Further investment will expand high potential and gifted student education opportunities at more public schools across the State. This program is already delivering specialist school facilities at six metropolitan and seven regional NSW schools.

In line with the NSW Government's commitment to support rapidly growing communities, the 2025-26 Budget will continue to deliver new and upgraded schools in priority growth areas and precincts. These investments will provide urgently needed school enrolment capacity and ensure more students have access to world-class public education close to home.

The NSW Government is supported by rigorous and independent advice from the Infrastructure Coordinator-General. The Infrastructure Coordinator-General coordinates the government priorities of housing, energy infrastructure and jobs with a focus on Western Sydney around the Aerotropolis.

#### **Box 1.1: Sydney Metro driving greater economic productivity**

The Sydney Metro is Australia's biggest public transport project. With a Tallawong to Sydenham journey time of 59 minutes, the Sydney Metro is helping people get across Sydney quickly and easily and bringing workers home to their families faster. It is Australia's most technologically advanced railway. Metro trains are now running from Sydney's booming North West region, under Sydney Harbour, and through the underground stations in the Sydney CBD to Sydenham.

The Sydney Metro is essential to support increased housing supply and new employment and liveability opportunities, including serving as a transport spine for Greater Western Sydney. Sydney Metro-Western Sydney Airport provides a direct connection for the new Western Sydney International Airport and is being jointly funded by the Australian and NSW Governments.

Sydney's new metro lines include the operational Northwest line and City line (now the M1 Northwest and Bankstown Line), from Tallawong to Sydenham and three lines under construction:

- Southwest line (which will become part of the M1 Northwest & Bankstown Line connecting Sydenham to Bankstown)
- Sydney Metro West
- Sydney Metro – Western Sydney Airport.

Construction of the Sydney Metro lines is expected to create more than 160,000 direct or indirect jobs.

In August 2024, the NSW Government opened eight stations that are part of the City line, connecting Chatswood to Sydenham under Sydney Harbour and through the Sydney CBD. An extension of Metro services to include 10 more stations on the conversion of the Sydney Trains T3 Bankstown line between Sydenham and Bankstown is currently under construction. Progress is being made on station upgrades and the testing and commissioning of the new line. All stations along the line will be fully accessible, with lifts and level access between platforms and trains. This conversion will address one of Sydney's biggest rail bottlenecks, providing more reliable journeys for customers across Sydney.

The Sydney Metro, with infrastructure upgrades across the existing transport network, will increase the capacity of train services across Sydney from 120 services an hour to 200 services an hour. The existing Sydney Metro network carries on average 240,000 Metro trips per weekday. Metro services run every four minutes during peak times with 99 per cent of services running on time.

## Infrastructure for Western Sydney

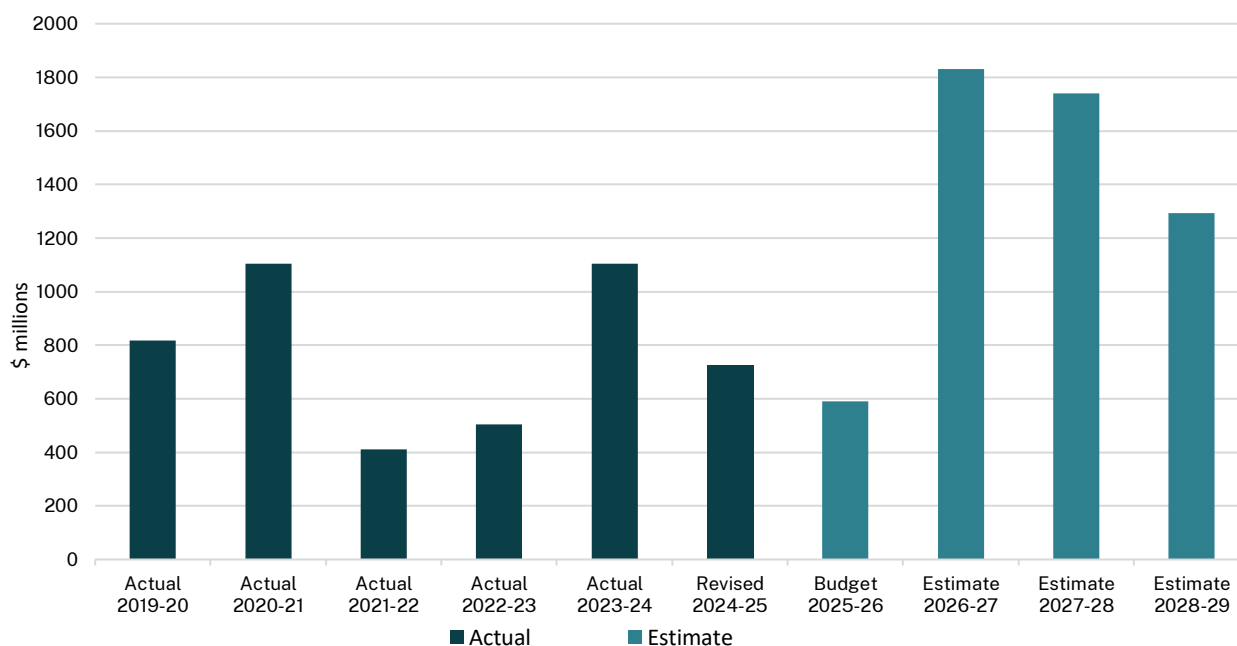
The NSW Government is building a stronger and prosperous Western Sydney by expanding access to new jobs around the new Western Sydney Airport.

Western Sydney is the fastest-growing region in the country, with a population expected to grow from two million to three million people over the next two decades.

The 2025-26 Budget will support the growth in Western Sydney through investments including:

- \$10.8 billion over four years for the Sydney Metro West – connecting Greater Parramatta with the Sydney CBD
- \$5.5 billion for roads in Western Sydney for four years
- \$3.9 billion over four years to maintain, upgrade and build new schools across Western Sydney
- \$3.6 billion over four years for Sydney Metro - Western Sydney Airport
- \$3.4 billion over four years for new and upgraded hospitals.

**Chart 1.5:** *Capital expenditure on Western Sydney roads, including Aerotropolis capital expenditure 2019-20 to 2028-29*





### **Box 1.2: Delivering major road upgrade and transport linkages for the Western Sydney Aerotropolis**

The 2025-26 Budget will deliver significant investment to connect Western Sydney to the world, with \$2.7 billion over four years for major roads upgrades and transport linkages to leverage delivery of the new International Airport and Bradfield City Centre.

The Western Sydney International Airport, Sydney's first 24-hour airport is expected to open in late 2026.

The Western Sydney Aerotropolis is set to become a thriving economic centre, creating new jobs and opportunities for the people of Western Sydney. Located around the new Western Sydney International Airport at Badgerys Creek, the Aerotropolis will host advanced manufacturing, technology, research, training and education, freight and logistics, agribusiness, and mixed-use development. At its heart will be Australia's newest city — Bradfield City Centre.

Connecting Western Sydney International Airport to communities is a key priority of this Budget.

New and ongoing projects in this Budget includes:

- \$500.0 million to upgrade Fifteenth Avenue. This was announced in January 2025 to create a critical transit corridor from Liverpool to the new Western Sydney International Airport. This takes total Federal-State funding for Fifteenth Avenue to \$1.0 billion.
- \$500.0 million for the widening and upgrade of Mamre Road between Erskine Park and Kemps Creek, a key freight route and zone for commercial development. This takes total Federal-State funding of Mamre Road to \$1.0 billion.
- \$400.0 million to upgrade Elizabeth Drive which will link people directly to the new airport and connect major arteries of Mamre and Northern Roads. This takes the total funding for Elizabeth Drive to \$800.0 million in partnership with the Australian Government.
- \$30.0 million for Wayfinding to improve signage and ease of access to, from and within the Western Sydney Airport precinct.

This Government is also investing \$15.4 million for a new Badgerys Creek fire station which is the first step to ensuring the airport and neighbouring industrial and commercial centres have essential safety services.

**Box 1.3: More than \$3.4 billion over four years to deliver vital health services for the growing population in Western Sydney**

The NSW Government is continuing to invest in health infrastructure to ensure communities across the State have access to high-quality healthcare closer to where they live. This Budget will provide funding to deliver much-needed new and upgraded contemporary healthcare facilities for the growing North West and South West Sydney communities.

The 2025-26 Budget continues to invest in building the hospitals and health infrastructure Western Sydney needs to support a growing population. This Budget includes \$1.3 billion of additional funding to support the delivery of health facilities across Western Sydney including

- an additional \$700.0 million for the New Bankstown Hospital to effectively integrate hospital inpatient services on the one site in the centre of Bankstown. This increases the total investment in the New Bankstown Hospital to \$2.0 billion.
- \$492.0 million to develop a Statewide Pathology Hub on the Westmead campus that will support the delivery of local and statewide clinical pathology, public health, medical research, and essential specialised support services.
- additional State funding of \$90.0 million to provide the full range of maternity and birthing services as part of the new Rouse Hill Hospital, with a further \$120.0 million also announced by the Australian Government. These two funding commitments increase the total investment for the new hospital project to \$910.0 million.
- \$40.1 million to fit out level 13 of the new Paediatric Services Building at Westmead in partnership with the Sydney Children's Hospitals Foundation. This will house the Kookaburra Centre and offer a multidisciplinary model of care specifically designed to cater for young patients with chronic, complex and rare health conditions. This increases the estimated total cost of the redevelopment of The Children's Hospital at Westmead (Stage 2) to \$659.1 million.

Other projects in the Western Sydney region include upgrades at Nepean, Canterbury, Fairfield, Blacktown and Mount Druitt hospitals.

More details of this investment can be found in the *Our plan for Western Sydney* Budget publication.

## Delivering for regional communities

The 2025-26 Budget delivers infrastructure in regional and rural New South Wales. Important projects being delivered for regional communities include:

- Over the next four years, over \$3.5 billion will be invested in health capital works throughout rural and regional communities across New South Wales
- Over \$1.1 billion will be allocated in 2025-26 towards rural and regional health capital works projects (over 19 per cent increase on last year)
- \$372.6 million (\$741.7 million over four years) to continue construction of the M1 to Raymond Terrace extension and Hexham Straight widening projects (NSW and Australian Government funded)
- \$317.2 million (\$548.5 million over four years) to continue construction of the Coffs Harbour bypass (NSW and Australian Government funded)
- \$179.5 million (\$294.9 million over four years) to continue construction of the Singleton Bypass – New England Highway Corridor (NSW and Australian Government funded)
- \$57.3 million (\$600.5 million over four years) to continue Princes Highway projects including construction of Jervis Bay Road intersection upgrade and Jervis Bay Road to Hawken Road upgrade and the Milton Ulladulla bypass (NSW and Australian Government funded)
- This budget also includes \$2.3 billion recurrent expenses over four years from 2025-26 to 2028-29, including Australian Government co-contributions, for restoration works to repair local and State roads damaged in major flood events, including in the Northern Rivers.

For more detailed information on the Government's investment in regional areas, see the *Our plan for Regional New South Wales* budget publication.

## 1.4 Four-year capital program

The average estimated infrastructure investment of \$29.6 billion per annum over four years is 4.2 per cent higher than the average four-year investment of \$28.4 billion across the four years 2021-22 to 2024-25.

Table 1.2: Capital expenditure reconciliation

	2024-25 Revised \$m	2025-26 Budget \$m	2026-27 Forward Estimates \$m	2027-28 Forward Estimates \$m	2028-29 Forward Estimates \$m
<b>Capital – 2024-25 Half-Yearly Review</b>	30,350	30,917	29,443	27,576	n.a.
Variations since 2024-25 Half-Yearly Review	(1,704)	(101)	910	1760	n.a.
<b>Capital – 2025-26 Budget</b>	<b>28,646</b>	<b>30,816</b>	<b>30,353</b>	<b>29,336</b>	<b>27,829</b>

**Table 1.3: Non-financial public sector capital spending by Agency group<sup>(a)</sup>**

	2025-26	2026-27	2027-28	2028-29	Four-year total	
	Budget	Forward Estimates				
	\$m	\$m	\$m	\$m	\$m	%
Transport <sup>(b)</sup>	14,359	14,008	14,494	12,700	55,561	47.0
Health <sup>(c)</sup>	3,154	3,525	2,968	2,221	11,868	10.0
Education	2,958	2,666	2,735	2,683	11,043	9.3
Planning, Housing and Infrastructure	1,158	698	685	498	3,039	2.6
Communities and Justice	2,009	1,974	1,648	1,515	7,146	6.0
Climate Change, Energy, the Environment and Water	1,659	1,812	405	287	4,162	3.5
Customer Service	375	283	165	95	918	0.8
Creative Industries, Tourism, Hospitality and Sport	404	169	59	69	701	0.6
Treasury	62	102	42	22	229	0.2
Primary Industries and Regional Development	80	61	39	34	214	0.2
Water Entities (State-owned Corporations) <sup>(d,e)</sup>	4,280	4,671	4,542	4,772	18,264	15.4
Other <sup>(f)</sup>	318	383	1,554	2,934	5,189	4.4
<b>Total</b>	<b>30,816</b>	<b>30,353</b>	<b>29,336</b>	<b>27,829</b>	<b>118,333</b>	<b>100.0</b>

(a) Numbers represented in the table are on an eliminated portfolio basis. This table does not align with individual agency reporting elsewhere in these Budget Papers which is done on an uneliminated basis.

(b) Includes Transport PNFC agencies.

(c) Health uneliminated spending on capital is forecast to total \$12.4 billion over the four years to 2028-29, which includes capital expensing. Table 1.3 does not include \$141.0 million in 2025-26, \$117.1 million in 2026-27, \$117.1 million in 2027-28 and \$117.1 million in 2028-29 for minor capital spending for the construction of health capital projects which fall below a capitalisation threshold and are not reported as capital expenditure.

(d) Comprised of WaterNSW, Sydney Water Corporation and Hunter Water Corporation.

(e) The capital expenditure profiles for WaterNSW and Sydney Water are based on their respective pricing proposals submitted to IPART in September 2024. These profiles will be reviewed following IPART's final price determinations.

(f) Comprised Premier, Cabinet, Integrity agencies, The Legislature, energy and property PNFC agencies. 2025-26 budgets are set out in Chapter 5. Also includes provisions and slippage forecasts not allocated to an agency.

## 1.5 Australian Government contributions to the State capital program

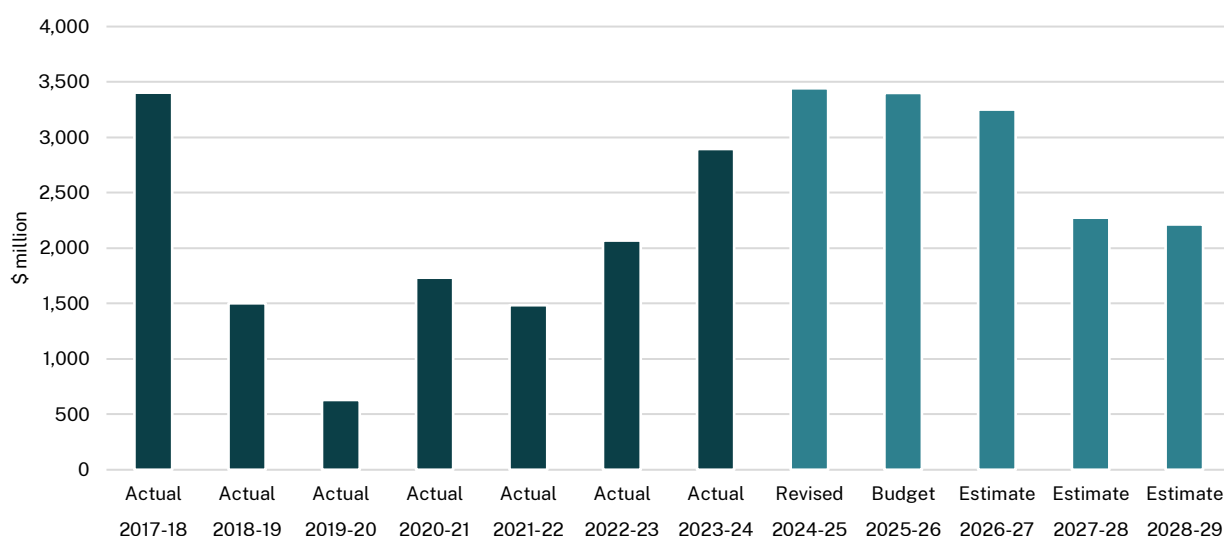
### Australian Government funding

The Australian Government co-funds selected infrastructure projects across New South Wales and is forecast to contribute \$11.1 billion to New South Wales' infrastructure program over the four years to 2028-29.

Key project funding details include:

- \$500.0 million to upgrade Fifteenth Avenue in Western Sydney, connecting Western Sydney International Airport, the Aerotropolis, Bradfield City Centre and Liverpool. This will enable faster and easier travel and improve liveability for people living in Liverpool and nearby areas
- \$250.0 million for Mona Vale Road upgrade
- \$115.0 million to upgrade Terrigal Drive
- \$110.0 million to progress the next stage of upgrades to Henry Lawson Drive
- \$100.0 million to deliver a Westbound Overpass on the New England Highway at Maitland Station.

**Chart 1.6:** Australian Government contribution to the State capital program, 2017-18 to 2028-29



## 1.6 Existing assets and maintenance program

### Existing assets

Government infrastructure includes the roads, bridges, energy networks, schools, hospitals, water and emergency services, wharves and boating facilities that modern communities in cities and towns across New South Wales need to function. Infrastructure also covers parks, community facilities, local footpaths, stormwater drainage and traffic management.

The Government's asset base plays a critical role in the provision of high-quality services. Asset management by agencies is the cornerstone of a sustainable infrastructure portfolio. It enhances the reliability, efficiency, resilience and longevity of critical infrastructure, equipment and systems necessary for services provided to the community.

The Government continues to support and maintain the existing asset base to ensure critical infrastructure is reliable, safe and efficient for the people of New South Wales. This includes:

- \$58.9 million over four years for essential infrastructure upgrades to the historic Pyrmont Bridge
- \$34.5 million for upgrades to the Downing Centre and John Maddison Tower.

Table 1.4 shows how the State's asset base will grow from the Government's infrastructure investment.

**Table 1.4:** State owned physical assets: value by sector<sup>(a)(b)</sup>

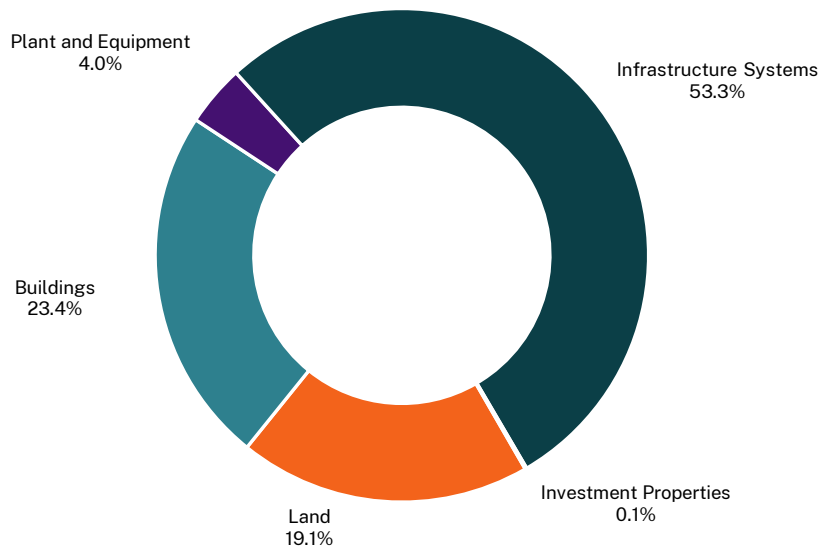
	2022	2023	2024	2025	2026
As at 30 June	Actual	Actual	Actual	Revised	Budget
	\$m	\$m	\$m	\$m	\$m
General Government Sector	301,420	349,717	378,870	399,072	413,234
Public Non-Financial Corporations	134,465	138,836	174,373	179,014	186,395
<b>Total<sup>(c)</sup></b>	<b>435,885</b>	<b>488,600</b>	<b>553,765</b>	<b>578,827</b>	<b>600,354</b>

(a) Net of accumulated depreciation.

(b) Includes investment properties.

(c) Consolidated total may not equal the sum of the individual sectors due to differences in classification between the individual sectors and the consolidated sector.

Chart 1.7: State owned physical assets: value by type, as at 30 June 2024



Infrastructure systems are assets that comprise public facilities and provide essential services. They also enhance the productive capacity of the economy, including roads, bridges, and water infrastructure and distribution works.

### Infrastructure maintenance

Agencies maintain their physical assets to support the delivery of high-quality services. Ongoing investment in maintenance is vital to ensure the State's asset base can provide the services people need.

Table 1.5 shows the forecast maintenance expenditure estimates for the general government and public non-financial corporations sectors across the four years to 2028-29.

Table 1.5: Maintenance expenses<sup>(a)</sup>

	2024-25		2025-26	2026-27	2027-28	2028-29
	Budget	Actual	Budget	Forward estimates		
	\$m	\$m	\$m	\$m	\$m	\$m
General Government Sector	2,526	2,631	2,886	2,948	2,998	3,111
Public Non-Financial Corporation Sector	2,894	2,835	3,011	3,021	3,012	2,996
<b>Total</b>	<b>5,405</b>	<b>5,468</b>	<b>5,916</b>	<b>5,983</b>	<b>6,023</b>	<b>6,115</b>

(a) Total spending may not equal the total of general government and PNFC expenditure due to intra-sector purchases.



## 2. NEW INFRASTRUCTURE PROGRAM TO SUPPORT ESSENTIAL SERVICES, HOUSING AND COMMUNITIES

This NSW Government continues to invest in infrastructure to improve services across housing, health, transport and education and other portfolios. The focus of this Budget is to maintain delivery of this essential infrastructure while facing financial risks due to rising construction costs, supply chain disruptions and inflation impacts.

Highlights of the Government's current infrastructure pipeline include:

- \$55.6 billion for public transport and infrastructure
- \$12.4 billion for health infrastructure
- \$11.0 billion for schools and skills infrastructure
- \$7.1 billion to build stronger communities, including \$4.1 billion for social housing
- \$4.2 billion for the climate change, energy, the environment and water infrastructure portfolio.

## 2.1 Climate Change, Energy, the Environment and Water



The Department of Climate Change, Energy, the Environment and Water is dedicated to tackling climate change, leading the energy transition, protecting the environment, caring for heritage and managing one of our most precious natural assets, water.

\$4.2 billion	Capital Expenditure to 2028-29
\$1.7 billion	Capital Expenditure 2025-26

It leads the way on climate change, driving the sustainable transition to a net zero economy, powered by affordable, reliable, and clean energy.

The portfolio works to conserve and protect the state’s natural environment. It manages the NSW National Park Estate, including its rich and diverse biodiversity and First Nations cultural heritage for future generations.

It progresses the sustainable management of water resources across the state, to support the environment, communities and industry which is also an integral part of the portfolio.

This Budget includes capital investment of \$4.2 billion in Climate Change, Energy, the Environment, Heritage and Water Portfolios over the four years to 2028-29. Sydney Water Corporation, Hunter Water Corporation, and Water NSW are also planning to support new housing and ageing assets, pending upcoming Independent Pricing and Regulatory Tribunal (IPART) price determination. Additional information can be found in the public financial corporations’ project listings in Chapter 5 of this Budget Paper.

### Box 2.1: Transforming NSW’s energy system

Renewable Energy Zones (REZs) underpin New South Wales’s move to clean, reliable and affordable energy as coal-fired power stations retire. Five zones have been identified which include Central West Orana, New England, South West, Hunter Central Coast and Illawarra.

In April 2025, the Energy Corporation of NSW (EnergyCo) appointed ACEREZ – a consortium of ACCIONA, COBRA and Endeavour Energy, to design, build and finance the Central-West Orana REZ transmission project. This landmark project will deliver at least 4.5 gigawatts of new network capacity from 2028, with 7.15 gigawatts of wind, solar and battery projects awarded Access Rights, which is enough to power more than 2.7 million homes each year. Early works on the project started in February 2025, and construction is scheduled to start mid-2025.

To support the construction and delivery of REZs, the NSW Government is investing \$115.5 million in supporting infrastructure, such as the construction of a Logistics Precinct at the Port of Newcastle. This port will act as a key import site for the processing and storing of large renewable energy components before they are transported to renewable development project sites.

The Energy Security Corporation (ESC), seeded with \$1.0 billion, is a government-backed clean energy investor in large-scale storage and enabling infrastructure. The ESC co-invests with private investors to accelerate New South Wales’s energy transformation. Key areas of investment include utility scale storage, system security and network infrastructure and consumer energy resources and end-use equipment including virtual power plants and community batteries.

**Table 2.1:** *Key new Climate Change, Energy, the Environment and Water projects commencing in 2025-26 included in this Budget*

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Central West Orana REZ Delivery and Construction Phase</b>		
The Central-West Orana REZ has moved into the delivery phase. While the network operator, ACERREZ, is constructing the renewable energy network infrastructure, EnergyCo has a budget allocation to finalise land acquisitions and the biodiversity offsets required under the planning approvals as well as overseeing the delivery by ACERREZ.	\$772.1 million	\$498.5 million
<b>Newcastle Port Logistics Precinct</b>		
Acquisition and construction of a port logistics precinct at the Port of Newcastle to enable temporary storage of Oversize Over Mass components to ensure the safe and steady transportation of these large components to Central-West Orana, New England and Hunter-Central Coast REZs.	\$115.5 million	\$115.5 million
<b>Enabling Frontline Conservation</b>		
Construction of additional feral predator free areas in Mutawintji and Yathong. and a new replacement helicopter for statutory firefighting.	\$15.1 million	\$15.1 million
<b>Biodiversity Offset Scheme ICT systems</b>		
Development of digital biodiversity offset obligation and authority registers and upgrades to existing systems to maintain security and validity of information.	\$14.6 million	\$14.6 million

**Table 2.2: Key Climate Change, Energy, the Environment and Water projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Transmission Acceleration Facility</b>		
The Facility will help fast-track critical energy infrastructure to deliver lower cost and more reliable energy for all New South Wales consumers including:		
<ul style="list-style-type: none"> <li>Central-West Orana Renewable Energy Zone</li> <li>New England Renewable Energy Zone</li> <li>Hunter and Central Coast Renewable Energy Zone, and</li> <li>Hunter Transmission Project.</li> </ul>	\$4.3 billion	\$2.1 billion
The Transmission Acceleration Facility is a \$2.4 billion recycling funding facility where development funding is provided for projects and early community and employment benefits from the Facility and is recovered from private network operators thereby replenishing the Facility to support further projects until final repayment in 2040.		
<b>Sustainable Diversion Limit Adjustment Mechanism (SDLAM)</b>		
An Australian Government funded program improving river flow management, replacing ageing infrastructure and supporting native fish populations in the Murrumbidgee and Murray regions.	\$299.0 million	\$248.5 million
<b>National Parks Strategic Fire Trail Network Upgrades</b>		
Upgrade of strategic fire trails in national parks, to support the effective management of bushfires to prevent loss of life, property, and biodiversity.	\$177.3 million	\$65.0 million
<b>Improving Access to National Parks</b>		
Improving access to the natural beauty of New South Wales national parks and supporting local tourism by upgrading and extending walking trails and improving visitor infrastructure and facilities.	\$149.6 million	\$3.1 million
<b>Port to Project – Road Upgrades</b>		
Infrastructure upgrades of regional roads and the Newcastle Port to enable the safe and timely transport of large renewable energy equipment components. This equipment will support REZ projects and other NSW Electricity Infrastructure Roadmap and Australian Government energy projects in regional New South Wales.	\$128.5 million	\$91.4 million
<b>Reserve Establishment and Activation</b>		
Continuing investment of a fund to support the establishment and activation of reserves, fill critical gaps in the national parks estate and enhance regional tourism and economic benefits.	\$120.0 million	\$4.0 million
<b>Great Walks: Multi-day Walking Experiences</b>		
Creating multi-day walking trails: the Gardens of Stone Walk and the Great Southern Walk and Illawarra Mountain Biking Network.	\$80.4 million	\$53.6 million
<b>Reconnecting River Country, Murrumbidgee River Constraints Measure</b>		
An Australian Government funded program aims to secure up to 40 per cent of the flow corridor in the Murrumbidgee by December 2026, facilitating flows up to the maximum rate permitted under the Water Sharing Plan, with a total expenditure including operational expenditure of \$255.6 million.	\$75.8 million	\$68.2 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>National Parks Visitor Infrastructure Management</b>		
Investing in National Parks visitor facilities, so they are safe, accessible, and open, and ensuring increasing visitor demand can be managed sustainably.	\$73.3 million	\$39.9 million
<b>Dorrigo Escarpment Walk and the Arc Rainforest</b>		
Creating a four-day, three-night walk through World Heritage rainforest and towering eucalypts that will feature dramatic escarpments and scenic waterfalls. Working in partnership with local First Nations groups, capital works include a new visitor centre, elevated treetop walkway and visitor accommodation.	\$56.4 million	\$50.6 million
<b>Koala Strategy</b>		
The NSW Koala Strategy will help secure koalas in the wild by protecting, restoring and improving the condition of koala habitat, supporting local communities to conserve koalas, improving koala safety and health, and building knowledge to improve koala conservation.	\$52.7 million	\$2.6 million
<b>Georges River Koala National Park</b>		
The establishment of a new Georges River Koala National Park to protect one of the largest koala populations in metropolitan Sydney. The project includes construction of visitor infrastructure such as walking and cycling paths, amenity blocks and carparks to support recreational activities.	\$47.9 million	\$29.7 million
<b>Northern NSW Fish Passage</b>		
Removing river constraints to boost native fish populations in northern New South Wales, funded through the Northern Basin Toolkit program.	\$53.5 million	\$35.6 million
<b>National Parks and Wildlife Service's Infrastructure Betterment Fund Projects</b>		
National Parks and Wildlife Service's Infrastructure Betterment Fund projects support the rebuilding of infrastructure in a way that reduces vulnerability to future disasters, provides continuity of essential services and lowers the risk of economic impact due to a natural disaster.	\$41.9 million	\$27.6 million
<b>Nyngan to Cobar pump station replacement</b>		
Replacing pump stations along the Nyngan to Cobar pipeline, supporting communities and industries in central New South Wales.	\$47.2 million	\$30.8 million
<b>Me-Mel (Goat Island) Remediation</b>		
Remedial works to clean up and repair the Me-Mel Island in Sydney Harbour ahead of transferring ownership back to traditional owners. Works will include the repair of seawalls and buildings, improved wharf access, upgraded services and the removal of contaminants such as asbestos and lead.	\$36.7 million	\$28.4 million
<b>Great Koala National Park</b>		
The capital component of an \$80.0 million investment to create the Great Koala National Park to preserve large tracts of koala habitat on the Mid-North Coast of New South Wales.	\$28.5 million	\$27.9 million
<b>Wilcannia Water Security</b>		
Upgrading water security in Central Darling Shire, as well as delivering job training and enhancing cultural connection through the development of a Community River Place.	\$38.5 million	\$24.8 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>National Parks Radio Network – Migration to the Public Safety Network</b>		
Enabling the successful migration of the National Parks and Wildlife Service's radio network onto the NSW Public Safety Network. The Public Safety Network consolidates standalone radio networks of over 70 NSW Government agencies onto one network, as part of the NSW Government's response to the NSW Bushfire Inquiry.	\$22.2 million	\$10.3 million
<b>Air Quality and Environmental Monitoring Program</b>		
Critical works to expand and maintain the New South Wales air quality monitoring network, and to support essential computing infrastructure enabling real time air quality alerts and forecasting for government, communities, and individuals.	\$21.5 million	\$10.3 million
<b>Digital Upgrade to the Biodiversity Offset Scheme</b>		
A digital architecture upgrade and re-design to enable digital infrastructure to meet the demand of the Biodiversity Offset Scheme.	\$18.2 million	\$9.6 million
<b>Wolli Creek Regional Park</b>		
Incorporation of additional land within Wolli Creek Regional Park to protect the diverse ecosystem and threatened species within the park. The park provides valuable open space in the urban environment of inner South-West Sydney.	\$8.8 million	\$4.0 million
<b>Protect Koalas of Southern Sydney</b>		
The creation transfer of wildlife corridors in Woronora Heights Southern Sydney to support critical koala habitat and the movement of wildlife.	\$6.2 million	\$2.3 million
<b>Biodiversity land acquisition</b>		
Acquisition of land to conserve biodiversity outcomes.	n.a.	n.a.
<b>Lord Howe Island – Marine Infrastructure</b>		
Providing for the continuation of a marine freight service that meets biosecurity standards for a World Heritage listed site and meets essential community needs.	n.a.	n.a.
<b>Lord Howe Island – Waste Management Facility Upgrade</b>		
Upgrade to the existing Waste Management Facility on Lord Howe Island to ensure enduring compliance with legislative and regulatory requirements.	n.a.	n.a.

Pages 4-7 to 4-10 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Climate Change, Energy, the Environment and Water agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.



## 2.2 Communities and Justice



Communities and Justice agencies provide community services that contribute to a safe, just, inclusive and resilient New South Wales. This includes, operating an effective legal system, increasing access to social and affordable housing, protecting children and families, addressing domestic violence, reducing reoffending, and promoting community harmony and social cohesion.

\$7.1  
billion

Capital  
Expenditure  
to 2028-29

\$2.0  
billion

Capital  
Expenditure  
2025-26

The infrastructure program will support these agencies to promote public safety, reduce reoffending, support community harmony and social cohesion.

This Budget includes capital investment of \$7.1 billion in Communities and Justice over the four years to 2028-29.

### Box 2.2: Replacement of Class 1 Vessel

The Government is investing \$46.3 million to replace the NSW Police Force’s Class 1 ocean patrol vessel “Nemesis”.

Nemesis is the largest vessel in the NSW Police Force’s fleet and is critical for conducting extended offshore operations for both search and rescue, and marine crime activities. It also supports extended covert and overt operations along the entire New South Wales coastline. Nemesis plays a crucial role in protecting New South Wales strategic trade ports and economic interests, assists maritime counter-terrorism operations, polices major aquatic events, and is the response vessel to Lord Howe Island for emergency management.

Since 2008, Nemesis has been involved in seizing over 8.1 tonnes of border-controlled drugs, worth billions of dollars, not hitting the streets of Australia. In January 2024, Nemesis was the lead asset coordinating the interdiction of 120 tonnes of illegal tobacco, 115 nautical miles offshore. In May 2025, 1.1 tonne of cocaine was seized off the northern New South Wales coastline.

Currently cocaine shipments are being intercepted at the nation’s borders at unprecedented levels as Australia confronts a global surge in drug trafficking. Replacing the ageing Nemesis will significantly enhance the Police’s ability to effectively respond to this emerging trend.

The replacement vessel will be purpose built incorporating the latest technology in engine and hull design to increase efficiency, fuel savings and reduce carbon emissions. Equipped with the latest in satellite communications, navigation electronics and surveillance technology, the new vessel will be the leading marine law enforcement asset in the southern hemisphere and will directly contribute to the safety and protection of the NSW public.

**Box 2.3: Critical upgrades to the NSW Police Force's ICT infrastructure**

This Budget provides funding for three critical ICT programs for NSW Police Force (NSWPF) with an estimated total capital cost of \$116.7 million. This investment reinforces the Government's commitment to a safer, more connected New South Wales. The programs will support the sustainability of core network infrastructure, strengthen cyber security, and upgrade SAP enterprise resource planning systems. These initiatives are aligned with the State's digital transformation priorities and will ensure NSWPF is equipped with the sustainable infrastructure required to meet the evolving demands of modern policing while delivering better outcomes for the community.

The network upgrade includes updated telephony, collaboration, and audio-visual infrastructure. It will also maintain and improve contact centre technology for critical services like triple zero, the Police Assistance Line, and Crime Stoppers. Digital connectivity will be expanded with Wi-Fi at all sites, faster internet, cloud access, and improved reliability.

Cyber security and enterprise systems are also being strengthened to protect sensitive data and streamline police operations. Enhanced cyber defences will safeguard against emerging threats, while the upgrade of the SAP platform will improve efficiency, support changing workforce demands and service delivery.

This investment ensures the long-term resilience of NSWPF's ICT infrastructure. Upgrades to legacy systems and the adoption of modern technologies will enhance operational reliability, support evolving demands for officer connectivity and enable seamless communication across the state. These improvements will help NSWPF maintain public trust, support frontline officers, and ensure the safety and wellbeing of communities across the State.

**Table 2.3:** *Key new Communities and Justice projects commencing in 2025-26 included in this Budget*

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>NSW Justice Program Stage 1 – Sydney CBD Courts and Vulnerable Persons Hub</b>		
Establish a Vulnerable Persons Service Hub in the Sydney Central Business District with new digital infrastructure to support remote hearings and therapeutic spaces for witnesses, victims and children. Reconfiguration of the Downing Centre and John Maddison Tower to add ten new virtually-enabled court suites for centralised bail hearings and five new small court rooms.	\$83.9 million	\$83.9 million
<b>Critical Network Program</b>		
The program will deliver critical upgrades to NSW Police Force ICT infrastructure to support and enhance modern digital policing capabilities.	\$60.0 million	\$50.0 million
<b>Intensive Therapeutic Care Asset Strategy</b>		
Investment in Government owned residential out-of-home care housing. These will be purpose built to deliver safe and stable housing for children over 12 years of age with complex needs who are either unable to be supported in foster care or require specialised and intensive supports.	\$49.2 million	\$49.2 million
<b>Replacement of Class 1 Vessel</b>		
Replacing the Class 1 Ocean Patrol Vessel, the Nemesis, will ensure the NSW Police Force can continue to conduct extended offshore operations. The vessel will keep the people of New South Wales safe by enforcing the law, countering terrorism, and conducting search and rescue operations along the entire New South Wales coastline.	\$46.3 million	\$46.3 million
<b>SAP Upgrade</b>		
The upgrade will replace the NSW Police Force's end of life Enterprise Resource Planning, Human Capital Management, and Workforce Rostering systems to modern, cloud-based solutions.	\$41.1 million	\$41.1 million
<b>Cyber Security Enhancement Program Phase 2</b>		
Enhancing NSW Police Force cyber threat detection and response capability, ensuring the protection of assets and maintaining the integrity of policing operations.	\$15.6 million	\$13.6 million
<b>Class 3 Appliance Update for Safe, Reliable and Sustainable Response</b>		
Expanding the Fire and Rescue NSW Class 3 Appliance Renewal program, delivering an additional 10 firefighting vehicles over the next two years. The program accelerates the replacement of ageing pumpers to maintain a target service life of 15 years, thereby helping to keep emergency response vehicles fit-for-purpose.	\$11.5 million	\$11.5 million
<b>Police facility improvements at Balmain, Newcastle and Waverley</b>		
Replacing the cladding at Balmain Marine Area Command, repairing the façade at Newcastle Police Station, and replacing the windows at Waverley Police Station to ensure the safety of the community, and NSW Police Force staff and assets.	\$8.8 million	\$7.5 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Goonellabah New Fire Station</b>		
The new station will accommodate the retained firefighters from Goonellabah Fire Station as well as the permanent firefighters from the Lismore Fire Station. The redevelopment will ensure essential emergency services are strategically located outside the major flood zone, enabling an efficient and rapid response during flood events.	\$7.0 million	\$6.0 million
<b>Specialist Police Investigation Equipment</b>		
Purchasing critical communications and analysis equipment which will assist in specialist investigations to disrupt crime and keep citizens of New South Wales safe.	\$6.0 million	\$6.0 million
<b>Class 1 Appliance Program</b>		
The strategy will deliver eight Class 1 vehicles for Fire and Rescue NSW to enhance operational flexibility and support regional response capacity.	\$5.5 million	\$5.5 million
<b>Bondi Police Station Refurbishment</b>		
Refurbishing Bondi Police Station to ensure facilities are fit for purpose and equipped to meet the evolving needs of the NSW Police Force.	\$1.6 million	\$1.6 million

Table 2.4: Key Communities and Justice projects continuing in this Budget

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>New Social Housing</b>		
In addition to the \$4.0 billion social housing boost program announced in the 2024-25 Budget, the NSW Government has allocated \$1.0 billion per annum between 2028-29 and 2033-34 to deliver additional social housing. This includes \$358.9 million allocated to the Aboriginal Housing Office. A future business plan will inform options for how this investment will be delivered. This approach recognises that construction methods and geographic demand may evolve between now and 2028-29 and it is prudent to determine individual projects closer to those years.	\$10.0 billion	\$4.1 billion
<b>Land and Housing Corporation (LAHC) Capital Maintenance</b>		
\$1.3 billion of NSW Land and Housing Corporation expenditure over four years to support capital maintenance of the existing social housing portfolio. \$700.0 million of this will be met from proceeds of land transfers from Homes NSW in the Department of Communities and Justice.	\$1.3 billion	\$1.0 billion
<b>Replacement of Fire Appliances Program</b>		
This Fire and Rescue NSW project replaces aged essential firefighting vehicles and supplies additional vehicles to areas of high demand, based on community needs. This program is in addition to the new Class 1 and Class 3 replacement programs. It ensures the community is consistently supported by operational vehicles that are safe, reliable and incorporate the latest advances in technology.	\$393.5 million	\$68.0 million
<b>Social Housing Accelerator</b>		
LAHC, using funding from the Australian Government under the Social Housing Accelerator Agreement along with some existing LAHC funding will deliver 850 new social homes.	\$334.3 million	\$229.4 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Social and Community Housing</b>		
Continuing construction, upgrades and maintenance of social and community housing for First Nations communities through the Aboriginal Housing Office.	\$106.9 million	\$76.3 million
<b>Regional Housing Program</b>		
\$70.0 million interest-free debt financing and \$120.9 million from NSW LAHC's own sources to accelerate the delivery of social, affordable and private homes in regional New South Wales.	\$190.9 million	\$165.0 million
<b>SES Fleet Replacement of vehicles, boats and trailers</b>		
Investment in replacing the State Emergency Service fleet to ensure reliability and help provide a timely response to communities during floods, tsunamis and rescues.	\$119.2 million	\$27.7 million
<b>RFS NSW Bushfire Inquiry Funding Package</b>		
Significant items in this Rural Fire Service package will provide safety upgrades and new vehicles for bushfire fighting response and additional trucks for crews involved with hazard reduction works across the State.	\$117.9 million	\$30.2 million
<b>Aboriginal Housing Office (AHO) Capital Maintenance</b>		
Capital maintenance and upgrades of AHO's existing social housing stock, including roof replacements, recladding and window replacements, backlog maintenance on dwellings in critical need of repair.	\$105.6 million	\$76.1 million
<b>SES Critical Communications Enhancement Program (CCEP) – Stay Safe Keep Operational</b>		
The Stay Safe and Keep Operational program is to safely maintain existing agency front line communications while the enhanced Government Radio Network (GRN) is being delivered through the CCEP.	\$52.4 million	\$14.1 million
<b>FRNSW Fit for Purpose Fire Stations</b>		
This program will increase women's participation in the Fire and Rescue NSW workforce and enhance workplace safety, including upgrades and installing new female bathrooms at fire stations across the State.	\$50.0 million	\$13.7 million
<b>SES Response to the 2022 Flood Inquiry</b>		
Investment in state-wide flood rescue coordination, operational systems, equipment and multi-agency integration to ensure effective multi-agency flood rescue response across New South Wales.	\$36.4 million	\$7.5 million
<b>Critical Police Radio Network Infrastructure in Southern Region</b>		
To refresh end-of-life technology of the police radio network infrastructure covering the Southern, Southwest and Far West Regions of New South Wales.	\$26.6 million	\$11.7 million
<b>Response to the independent review of 2021 Flood Events and Facilities Review</b>		
Establish two new Zone headquarters in Northern and Western New South Wales to appropriately prepare for and respond to the risk of future flood events across the State and provide an uplift to eighteen critical priority unit facilities across the State.	\$25.1 million	\$14.2 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Paging Network Refresh</b>		
This project ensures the continuation of vital messaging functionality for the Rural Fire Service and other emergency service organisations responding to critical incidents and disasters across the State.	\$19.9 million	\$13.4 million
<b>Police Marine Vessel Replacement Program Phase 2</b>		
A new police vessel fleet to ensure that the NSW Police Force continues to have capability and capacity to deliver crucial services. This in addition to the new replacement Class 1 Vessel.	\$18.9 million	\$8.0 million
<b>Badgerys Creek Land and New Fire Station</b>		
Purchase land and build a new 24-hour fire station to service the new Western Sydney Airport and the surrounding Aerotropolis precinct, including its transport infrastructure and industrial, commercial and residential assets. The new fire station will be equipped with three engine bays to house new Pumper, Rescue Pumper and Heavy Rescue appliances.	\$15.4 million	\$9.9 million
<b>Integrated Biometric Platform</b>		
To replace the current outdated system with a multi-modal platform that provides a comprehensive profile of an offender including DNA, fingerprints and imagery.	\$13.8 million	\$7.8 million
<b>National Firearms Register</b>		
Implementation of the National Firearms Registry to enhance the sharing of timely and accurate firearms information to keep police and the community safe. Total cost of project is \$20.8 million jointly funded with Commonwealth on 50:50 basis, of which \$8.5 million is recurrent expenditure.	\$12.3 million	\$11.2 million
<b>Parramatta Precinct Fire Stations Project</b>		
The Parramatta Precinct project is an updated investment strategy for Wentworthville and Parramatta Fire Stations. Wentworthville will receive a new fit-for-purpose station, while Parramatta Fire Station will be expanded to support future growth and meet the increasing operational demands of the area.	\$11.9 million	\$10.7 million
<b>Broken Hill Fire Station</b>		
The new Broken Hill Fire Station will be a modern, purpose-built fire station accommodating the fire fighters from the two existing fire stations. The new fire station will be strategically placed to service the whole community.	\$9.8 million	\$7.9 million
<b>Moss Vale Fire Station Upgrade</b>		
The Moss Vale Fire Station will receive a major refurbishment to transform the current facility into a modern, fit for purpose fire station. This project will deliver on the Government's election commitment to improve fire services in Moss Vale.	\$2.0 million	\$0.7 million
<b>Strategic Hosting Data Centre</b>		
This project will deliver digital, and information-based policing systems and technology innovation and provide physical and cyber resilient NSW Police Force Information Technology systems.	\$10.3 million	\$10.3 million
<b>Lithgow New Fire Station</b>		
The proposed new Lithgow Fire Station amalgamates the current Lithgow and Lithgow West fire stations on a new centrally located site providing a modern, purpose-built fire station.	\$9.4 million	\$5.7 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Byron Bay New Fire Station</b>		
The replacement station is to be built on an alternative site. It will include two engine bays and provide staff with facilities for adequate privacy, safety and meet the clean fire station principles.	\$8.2 million	\$8.0 million
<b>Charlestown New Fire Station</b>		
The station is in a high growth, high demand zone and provides services to a large residential population, bushland urban interface as well as one of the region's major shopping precincts. This new station will incorporate facilities that address privacy, safety and clean fire station principles. Minor works on the site will be completed in 2025-26 with construction to commence in 2026-27.	\$7.7 million	\$7.2 million

Pages 4-11 to 4-19 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Communities and Justice agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

## 2.3 Creative Industries, Tourism, Hospitality and Sport



The Creative Industries, Tourism, Hospitality and Sport portfolio comprises the State's key cultural, hospitality, entertainment and tourism agencies. Together, these agencies drive initiatives to promote economic growth in New South Wales by creating jobs and leveraging investment in the arts, entertainment and tourism sectors.

\$700.7  
million

Capital  
Expenditure  
to 2028-29

\$403.7  
million

Capital  
Expenditure  
2025-26

This Budget includes capital investment of \$700.7 million in Creative Industries, Tourism, Hospitality and Sport over the four years to 2028-29. These initiatives will continue to build the State's visitor economy and attract investment in key industries, driving ongoing prosperity in New South Wales.

*Table 2.5: Key new Creative Industries, Tourism, Hospitality and Sport projects commencing in 2025-26 included in this Budget*

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Brett Whiteley Studio Upgrade</b>		
This project comprises a series of capital works to the Brett Whiteley Studio building, to maximise the use of the space available. Works include roof and plant replacement and installation of a lift to enhance accessibility. This project is partially funded by philanthropic donations.	\$8.0 million	\$3.0 million
<b>Parkes Farmer Wing Asbestos Works</b>		
Funding will support critical building remediation works, to remove and contain asbestos contaminated mortar and remedy waterproofing issues on the exterior of the Australian Museum Parkes Farmer Wing.	\$3.7 million	\$3.7 million
<b>First Nations Gallery Redevelopment</b>		
The Australian Museum will create a unique tourism experience for First Nations cultures and histories in New South Wales. The Gallery will be developed using a community centred approach, which will ensure the project will better meet the needs of First Nations communities. The Gallery will focus on truth-telling stories and provide tourists, educators and families with an engaging destination for First Nations history and culture.	\$3.0 million	\$3.0 million
<b>State Library Critical Asset Maintenance Uplift</b>		
Funding will rectify high-risk safety, compliance and collection security issues identified during condition assessments. Works include upgrades to security and CCTV systems, fire detection and sprinkler system improvements, building code compliance upgrades and replacement of roof membranes to resolve ongoing water ingress issues.	\$2.0 million	\$2.0 million
<b>Broken Bay Sport and Recreation Centre Capital Works</b>		
Demolition and removal of the existing swimming pool and the design and construction of a new sport or recreation activity.	\$1.6 million	\$1.6 million



**Table 2.6: Key Creative Industries, Tourism, Hospitality and Sport projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Establishment of Powerhouse Parramatta and expansion of the Museum of Discovery Centre in Castle Hill</b> Establishing the first NSW Cultural Institution in Western Sydney. Creating new exhibition spaces to enable the Powerhouse to present exhibitions and showcase collections. Works are due for completion in late 2026.	\$840.0 million (NSW Government contribution)	\$140.5 million
<b>Penrith Stadium Redevelopment</b> The redevelopment of Penrith Stadium will turn it into a world-class suburban sport, entertainment and community venue. Construction commenced in 2025.	\$309.0 million	\$279.1 million
<b>Powerhouse Ultimo Revitalisation</b> Funding to continue the heritage revitalisation of the Powerhouse Museum. This will ensure fit for purpose spaces that will deliver a dynamic applied arts and sciences program, presenting exhibitions that showcase the Powerhouse Collection and attract international exhibitions and programs that support the visitor and creative industries.	\$300.1 million	\$256.9 million
<b>Morisset Sports Facility Project</b> Following the closure of the Myuna Bay Sport & Recreation centre in 2019, the Office of Sport has committed to construct the new Morisset Park Active Recreation Precinct. Works will include outdoor sport fields and courts, indoor multi-sport facilities and other outdoor facilities such as walking and bicycle trails.	\$40.4 million	\$29.0 million
<b>Art Gallery Critical Asset Maintenance – Non-Collections</b> Critical upgrades to the Art Gallery of NSW's non collection items, including building and safety maintenance works. This project will ensure New South Wales state assets continue to be preserved and maintained for future years.	\$28.8 million	\$3.9 million
<b>Museums of History Critical Works Program</b> This project will deliver critical capital maintenance across a diverse portfolio of properties under the care of Museums of History NSW, including the Western Sydney Records Centre and a range of heritage-listed sites. With this funding, Museums of History NSW will undertake critical works to preserve the structural integrity of these historically significant places – ensuring they remain safe, secure and accessible for both public and staff whilst meeting compliance standards.	\$16.7 million	\$14.4 million
<b>Qtopia</b> Qtopia Sydney is the largest museum and cultural centre for queer history and culture in the world, with four different buildings within the campus, housed in the heritage-listed former Darlinghurst Police Station. The centre opened in 2024 with 18 exhibitions, spanning five major themes: HIV/AIDS, human rights, sexuality and identity, media representation and First Nations stories. It is also home to three performance venues and offers a rich program of events and performances.	\$12.7 million	\$10.8 million
<b>Walsh Bay Arts Precinct Project</b> The new Walsh Bay Arts Precinct will deliver a new home for making, performing and experiencing theatre, dance and music right on Sydney's most iconic waterfront. The redevelopment will combine the existing heritage structures with new, state-of-the-art facilities for rehearsals, performance and planning by resident art companies.	\$372.9 million	\$1.8 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>National Art School Precinct Renewal</b>		
Revitalisation of the Old Darlinghurst Gaol, home to the National Art School. The investment will reinvigorate the heritage site and enhance its reputation as a leading arts and education precinct.	\$18.4 million	\$11.1 million
<b>Australian Museum Spirit House Critical Works</b>		
Critical works to address the urgent heating, ventilation and air conditioning required within the Spirit House collections store at the William Street site.	\$5.4 million	\$4.4 million
<b>Sydney Observatory Heritage Conservation Works</b>		
Stage two critical works to support the conservation and preservation of Sydney Observatory.	\$4.2 million	\$3.0 million

Pages 4-20 to 4-23 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Creative Industries, Tourism, Hospitality and Sport agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

## 2.4 Customer Service



The Customer Service agencies are committed to providing high-quality customer service, effective and efficient regulation, and innovative digital solutions for NSW Government services. This includes delivering world-class services in person, online and over the phone, as well as improving the digital availability, reliability and security of NSW Government platforms, information and services.

\$917.9  
million

Capital  
Expenditure  
to 2028-29

\$375.0  
million

Capital  
Expenditure  
2025-26

The NSW Government is focused on investing in whole-of-sector digital information and communication technology to improve services for the people of New South Wales. A key ongoing goal is to promote a progressive, whole-of-sector approach to service provision, enabling agencies to promote productivity and efficiency.

This Budget includes \$917.9 million in capital investment for Customer Service initiatives and projects over the four years to 2028-29.

### Box 2.4: Modernising critical IT infrastructure and innovating public services

This Budget continues to invest in critical IT infrastructure to improve the delivery of NSW Government services, ensure IT systems and digital platforms are safe from ongoing cyber threats and allow citizens to seamlessly access services through multiple channels.

Highlights include:

- strengthening the Public Safety Network to better support Emergency Services Organisations, government agencies, and local councils in delivering critical services that protect communities and infrastructure — particularly during emergencies and natural disasters
- strengthening the NSW Government's identity proofing and credential issuing processes and protecting people from identity theft through building an internationally interoperable NSW Digital ID and Wallet through the Digital Identity and Verifiable Credentials program
- investment in the Shared Services Optimisation GovConnect Onboarding Program which consolidates multiple Shared Services Hubs within a single ERP platform and service model to support more than 100 agencies across eight NSW Government Departments servicing more than 81,000 staff
- investment in new IT functionality that will enable Revenue NSW to improve unclaimed money processes
- investment to improve the ease with which people interact with Revenue NSW to meet their fines and debt obligations while improving personal information security and reducing cyber threats
- investments in the State's core land tax and duties systems to modernise, secure and streamline current functionalities to support assessment processes and compliance.

**Table 2.7: Key new Customer Service projects commencing in 2025-26 included in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Revenue NSW tax system enhancements</b>		
Delivering modernised, secured and streamlined system capabilities to increase tax compliance, enhancing fairness and integrity in the State's tax system.	\$39.1 million	\$39.1 million
<b>Revenue NSW IT enhancements – Fines and debt portal</b>		
Delivering modernised, secured and customer-centric systems.	\$30.9 million	\$28.0 million
<b>Critical Infrastructure Management and Security program</b>		
Strengthening the resilience of Public Safety Network (PSN).	\$27.3 million	\$27.3 million
<b>Digital Identity and Verifiable Credentials</b>		
Strengthening the NSW Government's identity proofing and credential issuing processes through building an internationally interoperable NSW Digital ID and Wallet.	\$15.4 million	\$15.4 million
<b>Shared Services GovConnect Onboarding program</b>		
Consolidating multiple Shared Services Hubs within a single ERP platform and service model to support more than 100+ agencies across eight NSW Government Departments servicing more than 81,000 staff.	\$11.5 million	\$11.5 million
<b>Revenue NSW IT enhancements - Unclaimed Money</b>		
Delivering enhanced system functionality to enable proactive payments through better capability to match, validate and integrate data with stronger privacy and risk mitigation.	\$9.5 million	\$9.5 million
<b>New Service Centre - Campbelltown</b>		
A new service centre will be opened in Campbelltown to provide greater access in the Macarthur region to government services through the Service NSW network.	\$2.5 million	\$2.5 million

**Table 2.8: Key Customer Service projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Critical Communications Enhancement Program</b>		
This program consolidates Government-owned radio networks to facilitate co-ordinated Government response to critical incidents and emergencies.	\$1.3 billion	\$359.9 million
<b>Modern Licensing and Compliance Program</b>		
Modern Licensing and Compliance Program – Phase 2 Securing the Benefits of Digital Licensing, supporting digital delivery and regulatory transformation for both licence holders and regulators.	\$42.5 million	\$25.8 million
<b>Reducing Extreme Cyber Security Risk – Digital Restart Fund</b>		
Reducing extreme cyber security risk through enhancements to implement the Department's Cyber Security Strategy.	\$18.0 million	\$15.0 million

Pages 4-24 to 4-26 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Customer Service agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

## 2.5 Education



This Budget demonstrates the NSW Government's commitment to ensuring public school students in New South Wales have access to world class learning facilities.

\$11.0  
billion<sup>1</sup>

Capital  
Expenditure  
to 2028-29

\$3.0  
billion<sup>1</sup>

Capital  
Expenditure  
2025-26

The 2025-26 Budget includes \$9.0 billion in capital expenditure over the four years to 2028-29 that will deliver school facilities to help ensure every student has access to high quality learning environments at their local public school.

The NSW Government is delivering capital investments that help rebuild public education in New South Wales. These school upgrades further deliver on commitments made to ensure every community has access to a co-educational high school. The projects will support co-educational schooling changes in Kogarah-Bayside, Hornsby-Berowra and the Northern Beaches.

In line with the NSW Government's commitment to support rapidly growing communities, the 2025-26 Budget continues to deliver new schools in priority growth areas and precincts.

This year's investment will provide urgently needed school enrolment capacity in Western Sydney, the Hunter and the Illawarra to support new and growing suburbs. These projects will give local families peace of mind; that their children will have a place at a world-class public school close to home.

The NSW Government has continued its focus on regional communities, with an estimated investment of \$2.1 billion to improve school infrastructure in regional New South Wales. This includes the rebuild of Willyama High School as a brand-new, world-class school, and a new primary school for the growing West Dapto area.

The NSW Government is continuing its commitment to enhance high potential and gifted education (HPGE) opportunities in public schools across the state. This includes investment to deliver the HPGE Partner School program.

See Box 2.8 for a list of new projects in this Budget and further information on the Government's education program.

<sup>1</sup> Including school infrastructure, early childhood education and care and TAFE NSW funding

### Box 2.5: New schools for New South Wales priority growth precincts

Figure 2.1: New South Wales priority growth precincts



#### New school projects announced in the 2025-26 NSW Budget

- Emerald Hills – new primary school
- Grantham Farm – new primary school
- West Dapto – new primary school
- Wilton – new high school.

**Box 2.6: High Potential and Gifted Education Partner School Program**

Further funding in the High Potential and Gifted Education Partner School Program will expand the opportunities for students across New South Wales. Across two tranches, 33 schools will receive specialist school facilities

**Round 1**

- Batemans Bay High School
- Bowral High School
- Canobolas Rural Technology High School, Orange
- Chifley College Dunheved Campus
- JJ Cahill Memorial High School, Mascot
- Koorringal High School, Wagga Wagga
- Lake Macquarie High School
- Lithgow High School
- Marrickville High School
- Matraville Sports High School
- South Sydney High School
- Tamworth High School
- Windsor High School

**Round 2**

- Broken Hill High School
- Casino High School
- Casula High School
- Cranebrook High School
- Forbes High School
- Galston High School
- Glenmore Park High School
- Holroyd High School
- Hunters Hill High School
- James Busby High School
- Lisarow High School
- Lurnea High School
- Mitchell High School
- Moruya High School
- Muswellbrook High School
- Narara Valley High School
- Sarah Redfern High School
- Springwood High School
- Strathfield South High School
- James Meehan High School

**Box 2.7: Local School Renewal Projects**

The Budget is also investing in local renewal projects at existing schools to improve facilities for students. Projects will be delivered across the State, including:

- Camden Public School – new covered outdoor learning area (COLA)
- Dulwich High School of Visual Art and Design – air conditioning
- Elizabeth Macarthur High School – new COLA
- Ferncourt Public School – air conditioning
- Lansvale East Public School – facilities upgrade
- Picton High School – conversion of open plan classrooms to traditional classrooms
- Rocky River Public School – facilities upgrade
- Shoal Bay Public School – hall redevelopment
- St Johns Park High School – hall air conditioning.

## Box 2.8: Continuing the NSW Government's commitment to new and upgraded schools

For more information see <https://www.schoolinfrastructure.nsw.gov.au>

### New Schools and Upgrades

- Asquith High School Upgrade
- Bayside High School (provisional name) Upgrade
- Northern Beaches Secondary College Freshwater Campus Upgrade
- Emerald Hills new primary school
- Ermington West Public School Upgrade
- Excelsior Public School Upgrade
- Grantham Farm new primary school
- Heathcote High School new multi-purpose hall
- Newington Public School Upgrade
- Rydalmere Public School Upgrade
- Rydalmere East Public School Upgrade
- Thornton Public School Upgrade
- West Dapto new primary school
- Wilton new high school
- Willyama High School Rebuild
- New and Upgraded Schools

### Ongoing works – New and Upgraded Schools

- 100 new preschools
- Albury Thurgoona new primary school
- Austral Public School Upgrade
- Denison College of Secondary Education Campus Upgrades
- Birrong Boys and Girls High Schools Upgrades
- Bomaderry High School Upgrade
- Box Hill Public School and Box Hill High School – new schools
- Bungendore High School – new high school
- Calderwood new primary school
- Cammeray Public School Upgrade
- Carlingford West Public School Upgrade
- Castle Hill Public School Upgrade
- Cecil Hills High School Upgrade
- Concord High School Upgrade
- Condell Park High School Upgrade
- Cumberland High School Upgrade
- Dalmeny Public School Upgrade
- Dapto High School Covered Outdoor Learning Area
- Darcy Road Public School Upgrade
- Dundas Public School Upgrade
- Eagle Vale High School (selective sports stream)
- Edmondson Park new high school
- Flinders – Planning (new high school)
- Gables new primary school
- Gillieston Public School redevelopment
- Girraween Public School Upgrade
- Gledswood Hills High School – new high school
- Googong new high school
- Googong Public School – Stage 2
- Green Square Public School
- Greenway Park Public School Upgrade
- Hunter River High School Upgrade
- Huntlee new primary school and high school – new schools
- Jerrabomberra High School Upgrade – Stage 2
- Jordan Springs new high school
- Kingswood Public School Upgrade
- Kogarah Public School Upgrade
- Lennox Head Public School relocation
- Leppington Public School Upgrade
- Leppington/Denham Court new high school
- Liverpool High School (provisional name) redevelopment
- Macquarie Park Education Campus
- Matthew Pearce Public School Upgrade
- Medowie new high school
- Melrose Park new high school
- Melrose Park Public School redevelopment
- Midtown Macquarie Park new primary school
- Milton Public School Upgrade
- Moruya High School Upgrade
- Murwillumbah East Public School Upgrade
- Murwillumbah Public School Upgrade
- Narrabeen Sports High School Upgrade
- Newcastle High School redevelopment
- New halls for high schools in Griffith
- Nirimba Fields Public School
- Northbridge Public School Upgrade
- Northern Beaches Secondary College Cromer Campus Upgrade
- Northmead Creative and Performing Arts High School Upgrade
- Northmead Public School Upgrade
- Nowra new primary school
- Nowra East Public School Upgrade
- Orana Heights Public School Upgrade
- Orange Grove Public School Upgrade
- Parkview Public School Upgrade
- Parramatta East Public School Upgrade
- Penrith Lakes Environmental Education Centre Upgrade
- Pottsville – Planning (new high school)
- Punchbowl Public School Upgrade
- Randwick High School Upgrade
- Rhodes East new primary school
- Richmond Agricultural Centre
- Riverbank Public School Upgrade
- Rouse Hill High School Upgrade
- Rydalmere Education Campus
- Schofields Public School Upgrade
- Schofields/Tallawong new high school
- Shoalhaven former Anglican school site open for public education



## Box 2:8: Continuing the NSW Government's commitment to new and upgraded schools (cont)

### Ongoing works – New and Upgraded Schools (cont)

- Sir Joseph Banks High School Upgrade
- St Leonards Education Campus
- Sutherland Public School new multi-purpose hall
- Sydney Olympic Park – Carter St Precinct – new primary school
- Tallawong Public School
- Telopea Public School Upgrade
- The Forest High School relocation
- The Ponds High School Upgrade
- Ulladulla High School Upgrade
- Ulladulla Public School Upgrade
- Vincentia High School Upgrade
- Wentworth Point High School
- Wentworth Point Public School Upgrade – Stage 2
- Westmead schools projects
- West Ryde Multi-Sports Facility
- Wilton new primary school
- Wollumbin High School Upgrade
- Yennora Public School and Verona School Upgrade

### Programs

- High Potential and Gifted Education Partner School program

### Public preschools

- Albury Thurgoona new primary school
- Barrack Heights Public School
- Beelbangera Public School
- Berkeley West Public School
- Birrong Public School
- Blackett Public School
- Blacktown North Public School
- Blairmount Public School
- Blaxcell Street Public School
- Bomaderry Public School
- Booragul Public School
- Boorowa Central School
- Bourke Public School
- Bowraville Central School
- Bradbury Public School
- Cabramatta West Public School
- Carramar Public School
- Cartwright Public School
- Cecil Hills Public School
- Cessnock Public School
- Chullora Public School
- Crawford Public School
- Cringila Public School
- Curran Public School
- Deniliquin South Public School
- Edensor Park Public School
- Ellalong Public School
- Emerton Public School
- Eschol Park Public School
- Fairfield West Public School
- Gables new primary school
- Gillieston Public School
- Governor Philip King Public School
- Granville East Public School
- Granville South Public School
- Greenway Park Public School
- Greenwell Point Public School
- Guildford Public School
- Guildford West Public School
- Gulyangarri Public School
- Hanwood Public School
- Harcourt Public School
- Hayes Park Public School
- Hebersham Public School
- Heckenberg Public School
- Hillvue Public School
- Jindabyne Public School
- Kearns Public School
- Kearsley Public School
- Kingsgrove Public School
- Kurri Kurri Public School
- Lake Heights Public School
- Lake Illawarra South Public School
- Lansvale East Public School
- Leeton Public School
- Lennox Head Public School
- Leppington Public School
- Leumeah Public School
- Lynwood Park Public School
- Maryland Public School
- Melonba Public School
- Melrose Park Public School
- Menindee Central School
- Miller Public School
- Moorland Public School
- Morgan Street Public School
- Moss Vale Public School
- Mount Pritchard Public School
- Nirimba Fields Public School
- Nowra new primary school
- Nulkaba Public School
- Oatlands Public School
- Parkes East Public School
- Parkview Public School
- Prairievale Public School
- Queanbeyan East Public School
- Queanbeyan South Public School
- Robert Townson Public School
- Ruse Public School
- Sackville Street Public School
- Sanctuary Point Public School
- Shalvey Public School
- Sherwood Grange Public School
- Shortland Public School
- Tacking Point Public School
- Taree Public School
- Tenambit Public School
- Teralba Public School
- Thomas Acres Public School
- Toomelah Public School
- Tuggerawong Public School
- Umina Beach Public School
- Villawood North Public School
- Warialda Public School
- Weston Public School
- William Stimson Public School
- Wilton new primary school
- Wollongbar Public School
- Woodland Road Public School
- Yagoona Public School

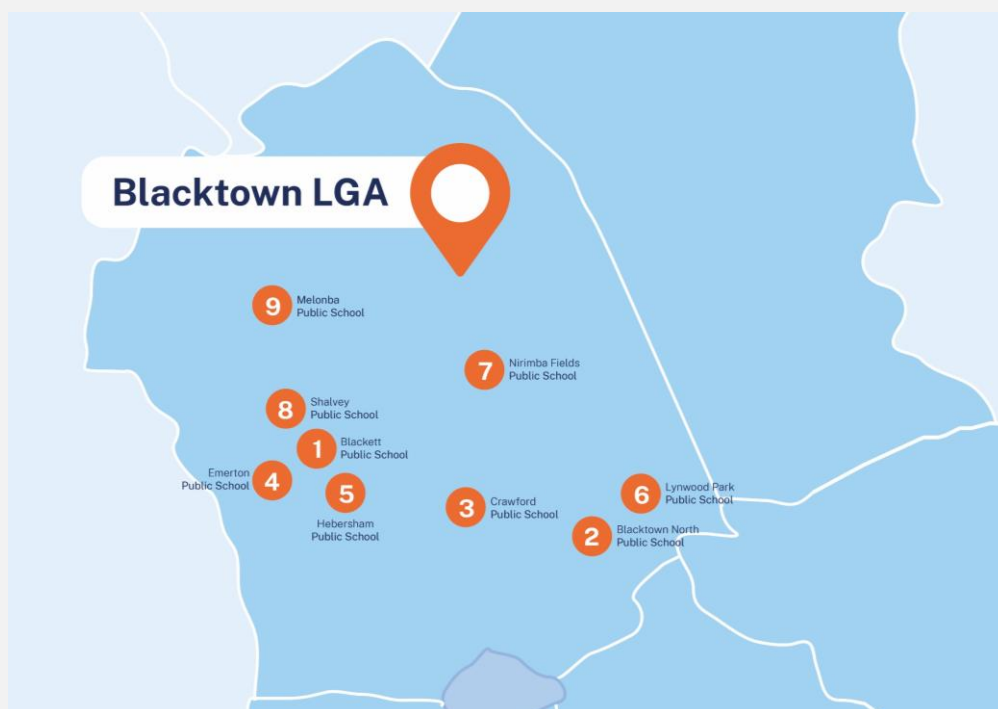
### Box 2.9: 100 public preschools in New South Wales

The NSW Government's record investment will deliver 100 public preschools and is the largest expansion of public preschools in NSW history. This investment continues as part of the 2025-26 Budget.

Figure 2.2: 100 new public preschools in New South Wales

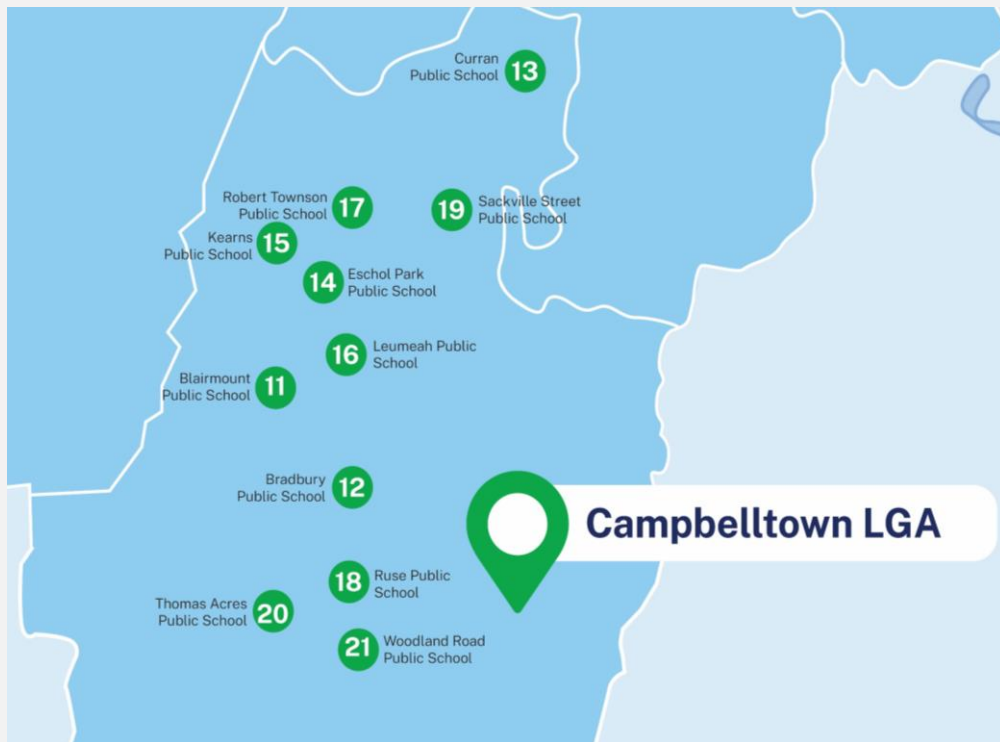


Figure 2.3: New public preschools within the Blacktown local government area



**Box 2.9: 100 public preschools in New South Wales (cont)**

**Figure 2.4:** *New public preschools within the Campbelltown local government area*



**Figure 2.5:** *New public preschools within the Cumberland, Fairfield and Liverpool local government areas*



**Table 2.9: Key new Education projects commencing in 2025-26 included in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Emerald Hills new primary school</b> A new primary school will be delivered to ensure growing communities in South West Sydney have access to world class public education facilities. The school will include a co-located public preschool.	n.a.	n.a.
<b>Excelsior Public School Upgrade</b> Major upgrades for Excelsior Public School will deliver new state-of-the-art facilities and will deliver school infrastructure to meet the needs of Castle Hill and the Hills Shire, alongside two additional major upgrades at Castle Hill Public School and Matthew Pearce Public School.	n.a.	n.a.
<b>Grantham Farm new primary school</b> This new school will support the growing needs of the Grantham Farm community in the North West Growth Area and allow families to access educational facilities close to home. The new school will be located on the corner of Crown Street and Hamilton Street in Grantham Farm. The school will include a co-located public preschool.	n.a.	n.a.
<b>West Dapto new primary school</b> This project commits to building a new primary school with permanent and fit-for-purpose classrooms to cater for the growing population in West Dapto. The school will include a co-located public preschool.	n.a.	n.a.
<b>TAFE NSW Essential Capital</b> Essential Capital provides ongoing funding certainty for the TAFE Asset Renewal Program (ARP) and the TAFE Digital Access Foundation projects. This funding will ensure the timely replacement or maintenance of assets across TAFE NSW campuses. The program will improve facilities, upgrade teaching equipment and support the overall sustainability of TAFE NSW's asset portfolio. This funding will also provide reliable internet, Wi-Fi connectivity and end-user digital & collaboration devices to meet essential digital access requirements for student learning and business operations across TAFE NSW campuses.	\$342.7 million	\$342.7 million
<b>TAFE NSW Bankstown Campus Relocation</b> To support the development of the new Bankstown/Lidcombe Hospital, TAFE NSW will relocate the existing Bankstown Campus to the Western Sydney University Tower in Bankstown CBD and refurbish the Padstow campus to support the relocation of some delivery to maintain critical skills training services to South-Western Sydney.	\$100.0 million	\$100.0 million

**Table 2.10: Key Education projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>NSW Education Standards Authority's (NESA) Technology Reform Program <sup>2</sup></b>		
NESA has initiated a significant technology transformation program to embark upon a modernisation agenda over six years. The program seeks to modernise, elevate and transform current technology platforms, building better resilience and responsiveness and improving user experience. The investment is being used to gradually upgrade core technology systems, uplift cyber security capabilities and reduce risk.	\$59.1 million	\$43.0 million
<b>TAFE NSW Manufacturing Centres of Excellence</b>		
TAFE NSW will continue work to establish three Manufacturing Centres of Excellence at existing campuses in the Illawarra, Western Sydney, and Hunter regions. These centres will focus on critical industries and deliver advanced manufacturing training to learners across regional and remote communities in New South Wales. The training offerings will include fee-free Higher Apprenticeships, Micro credentials, and Micro skills, enhancing the current suite of TAFE NSW programs. The centres will also foster strong partnerships with universities and industry to provide learners with access to cutting-edge equipment, expert knowledge, and valuable resources.	\$65.8 million	\$63.2 million
<b>100 new government preschools</b>		
Co-located with NSW public schools, including delivering a preschool with every new primary school project.	n.a.	n.a.
<b>High Potential and Gifted Education Partner School program</b>		
The NSW Government is committed to enhancing high potential and gifted education (HPGE) opportunities in public schools across the state. Part of this work includes further funding to deliver the HPGE Partner School program.	n.a.	n.a.
<b>Albury Thurgoona new primary school</b>		
A new primary school is being delivered for the growing community in Thurgoona and Wurlinga. The school will feature 18 new classrooms, specialist support learning facilities, a new library, multipurpose hall, canteen, sports field and sports courts and be co-located with a public preschool.	n.a.	n.a.
<b>Box Hill Public School and Box Hill High School – new schools</b>		
This project will deliver a new permanent primary school and permanent high school to address enrolment demand from new dwelling in the North West Growth Area. To meet the needs of local students in the short term, Box Hill Public School opened in temporary facilities and welcomed students for Day 1 Term 1 2025. Box Hill High School will open in temporary facilities from Day 1 Term 1 2026.	n.a.	n.a.
<b>Riverbank Public School Upgrade and The Ponds High School Upgrade</b>		
Work is underway to deliver upgrades to Riverbank Public School and The Ponds High School. The upgrades include refurbishments to Riverbank Public School and the extension of the existing hall and covered outdoor learning area (COLA). The upgrades to The Ponds High School will deliver permanent classrooms to replace demountable classrooms as well as new cricket nets. The project will also create recreational areas to be shared by the schools and local community.	n.a.	n.a.

<sup>2</sup> Previously referred to as NSW Education Standards Authority's (NESA) Cyber and Technology Program

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Rouse Hill High School Upgrade</b>		
This project will deliver a major upgrade for the growing communities in Sydney's North West, identified by the NSW enrolment growth audit as some of the fastest growing communities in the state. The upgrade will include a new two-storey building with nine classrooms, two science rooms, two science labs and a collaborative learning area.	n.a.	n.a.
<b>Ulladulla Public School and Ulladulla High School Upgrades</b>		
Significant upgrades will be delivered to Ulladulla Public School and Ulladulla High School to ensure growing regional areas have access to world-class educational facilities. The project will deliver upgraded student amenities, improved student accessibility and new permanent classrooms to make way for the removal of demountables from both schools.	n.a.	n.a.
<b>Wentworth Point High School</b>		
Wentworth Point High School opened for Day 1 Term 1 2025, catering to Year 7 students, with an additional year of schooling added each year. Work is continuing on the next stage of the project which will deliver a new multipurpose hall, new outdoor spaces, games courts, canteen facilities and a sports field which will be open to the community outside of school hours.	n.a.	n.a.
<b>Austral Public School Upgrade</b>		
Work is underway on a major update to Austral Public School which will include new fit-for-purpose learning spaces and improved core facilities to support the growing student population in the area. The project will deliver 20 new classrooms, three new support learning classrooms and refurbishment of the administration facilities and library.	n.a.	n.a.
<b>Eagle Vale High School Upgrade (selective sports stream)</b>		
This project will deliver an upgrade to Eagle Vale High School to address growing demand in South-West Sydney. The upgrades will include a selective sports stream, giving students the opportunity to achieve their academic and sporting potential. Work is continuing on a new running track, pickleball courts, lighting, multipurpose hall, Health and PE Learning Hub, PE Fitness Laboratory and the resurfacing of the school's full-sized playing field.	n.a.	n.a.

Pages 4-27 to 4-32 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Education agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

## 2.6 Health



The NSW Government is continuing to invest in health infrastructure to ensure communities across the State have access to high quality healthcare.

This includes ongoing investment in hospital upgrades and new health facilities that aim to build a modern, resilient health system that meets both current needs and future demand for health services.

\$12.4  
billion

Capital  
Expenditure  
to 2028-29

\$3.3  
billion

Capital  
Expenditure  
2025-26

This Budget includes \$12.4 billion<sup>3</sup> of capital investment over the four years to 2028-29 in health infrastructure, which includes both hospitals and health facilities as well as a number of specifically funded health programs.

The four year spend demonstrates a commitment by the NSW Government to better align with capacity, need and economic conditions. This investment balances the delivery of essential health infrastructure to support improved health outcomes while maintaining long-term budget discipline and minimising financial risk to the state.

### Box 2.10: Rouse Hill Hospital – Additional funding of \$210.0 million for Maternity Services in Western Sydney’s first new adult hospital in over 40 years

The NSW Government is already investing \$700.0 million in the new Rouse Hill Hospital. The new Hospital will deliver much-needed contemporary healthcare facilities for the growing North West Sydney community.

The project scope of the new Rouse Hill Hospital has now been expanded to include the full range of maternity and birthing services. This Budget includes additional State funding of \$90.0 million, with a further \$120.0 million also announced by the Australian Government. These two funding commitments increase the total investment for the project to \$910.0 million.

Adding maternity and birthing services to the new development will consolidate acute clinical services and expertise to deliver safer and more efficient care on the one site. This reduces the need for mothers and their families to travel further to other hospitals for their maternal care.

These include:

- birthing rooms
- a maternity inpatient unit
- additional staffing areas.

Further project planning and design work, in consultation with stakeholders and the community, is required in consideration of the exact scope for expanded maternity services.

<sup>3</sup> This includes \$492.2 million of capital expensing from the Ministry of Health’s expense budget over the next four years. In 2025-26, health infrastructure spending includes \$141.0 million of capital expensing.

**Box 2.11: New Paediatric Hospice at the Children’s Hospital Westmead – “Mounties Care Cottage”**

A new children’s hospice will be built in Western Sydney within The Children’s Hospital at Westmead to support children and young people with life-limiting illness and their families.

It is only the second hospice of its kind in the state, to provide a home-like environment where children can receive respite, symptom management and end of life care.

Located in Western Sydney, the new hospice will be called “Mounties Care Cottage” and will support families from across New South Wales. The new hospice is inspired by Sydney boy, Rio Fowler, and the work of Rio’s Legacy. Young Rio passed away in 2018.

This Budget includes \$22.3 million towards the project, with the Mounties Group contributing \$13.0 million over 10 years through the Sydney Children’s Hospitals Foundation.

The new hospice will be integrated into the Sydney Children’s Hospitals Network and will accommodate the specialist needs of the paediatric palliative patients and ensure that they and their families receive respectful and appropriate end-of-life care and support.

Planning and design for the new dedicated children’s hospice is set to commence this year.

**Box 2.12: NSW Health Pathology Statewide Hub**

The 2025-26 Budget will deliver a new \$492.0 million NSW Health Pathology Statewide Hub as part of the Government’s plan to improve essential health services for the people of New South Wales.

The new and upgraded statewide pathology hub will support the delivery of local and statewide clinical pathology, public health, medical research, and specialised support services on the Westmead campus.

This investment is essential for the delivery of new and enhanced pathology services on the Westmead Health Precinct, including a new build for the Institute of Clinical Pathology and Medical Research.

It will also include an upgrade to the high security PC4 biocontainment laboratory – the only one in New South Wales. This lab is used to test, isolate and research high risk infectious diseases that has the potential to be a major infection threat to the wider community.



**Table 2.11: Key New Health Projects commencing in 2025-26 included in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>NSW Health Pathology Statewide Hub</b> To develop a pathology hub that will support the delivery of local and state-wide clinical pathology, public health, medical research, and specialised support services on the Westmead campus. The project will incorporate the relocation of the Institute of Clinical Pathology and Medical Research (ICPMR) and complement the recently expanded Children's Hospital at Westmead Pathology service.	\$492.0 million	\$12.5 million
<b>Wollongong Hospital and Health Precinct</b> Further planning to support the future expansion and redevelopment of the Wollongong Hospital and Health Precinct. The proposed expansion involves early and enabling works including site investigation, land acquisition, and refurbishment works.	\$220.0 million	\$36.0 million
<b>Royal Hospital for Women – Planning and Interim Works</b> Investment for planning and interim works required at the Royal Hospital for Women (RHW) at Randwick. The interim works may include early and enabling works, refurbishment and utility upgrades, as well as any critical equipment requirements.	\$11.3 million	\$11.3 million

**Table 2.12: Key Health projects continuing in this Budget<sup>4</sup>**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Bankstown Hospital (New)</b> Rebuilding of the Bankstown hospital on a new site to transform the delivery of healthcare in the area to meet the growing health needs of Southwestern Sydney communities. Additional funding has been approved to support escalation in construction costs identified during the planning stage to effectively integrate hospital inpatient services on one site in the centre of Bankstown.	\$2.0 billion	\$927.8 million
<b>Nepean Hospital and Integrated Ambulatory Services Stage 1 and 2</b> This ongoing major redevelopment at the Nepean Hospital will ensure Western Sydney communities are provided with world-class health services in a purpose-built, patient-focused environment designed to meet the growing health needs of the community well into the future.	\$1.0 billion	\$214.8 million
<b>Royal Prince Alfred Hospital Redevelopment</b> This significant redevelopment will enhance the world-leading healthcare already provided at Royal Prince Alfred Hospital (RPAH) and transform the campus to bring together new models of care, enabling technology and physical infrastructure to support service expansion and changes in service delivery.	\$940.0 million	\$587.6 million
<b>John Hunter Health and Innovation Precinct</b> The redevelopment of the John Hunter and John Hunter Children's Hospitals will deliver enhanced healthcare facilities and provide additional capacity to meet the demands of the Greater Newcastle, Hunter New England and northern NSW regions.	\$835.0 million	\$264.8 million

<sup>4</sup> Includes projects with estimated total costs greater than \$200.0 million only.

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Rouse Hill Hospital</b>		
The new Rouse Hill Hospital will deliver a new contemporary health care facility for the growing Northwest community. The new hospital is expected to include an emergency department and Primary Access Clinic to support urgent and non-urgent care, dedicated inpatient beds, day surgery services, adult and paediatric short stay unit, ambulatory and outpatients care, comprehensive medical imaging services, and prehabilitation and rehabilitation services. It will also include a full range of maternity services including birthing.	\$790.0 <sup>5</sup> million	\$576.4 million
A further \$120.0 million has been announced by the Australian Government and will increase the total investment for the project to \$910.0 million.		
<b>New Shellharbour Hospital (including car park) and Integrated Services</b>		
The New Shellharbour Hospital and Integrated Services project will transform access to healthcare for the Shellharbour community, providing a wide range of modern and expanded health services and reducing the need to travel out of the area for a range of health-related treatments.	\$781.9 million	\$579.8 million
The project includes a provision for the transport upgrades including road intersection works.		
<b>Liverpool Health and Academic Precinct (excluding car park)</b>		
The Liverpool Health and Academic Precinct will provide a significant boost in health services to South Western Sydney's growing population through an integrated cancer centre, expansion of the hospital's emergency department, neonatal intensive care, maternity and children's services, and ambulatory and outpatient care.	\$780.0 million	\$305.7 million
<b>Single Digital Patient Record</b>		
This program aims to unify and integrate various existing electronic health records systems across NSW Health. It will create a centralised, secure, and integrated digital record system for each patient across the NSW Health system.		
The investment in the Single Digital Patient Record initiative will give clinicians easy and timely access to a holistic record of an individual's medical information. This will include real-time access to medical records resulting in improved health outcomes for patients and empowering clinical teams to make informed decisions promptly regarding patient care, diagnosis and treatment protocols. The initiative will streamline processes and reduce administrative burden on health staff.	n.a.	\$283.3 million
<b>State-wide Mental Health Infrastructure Program</b>		
This Program delivers the infrastructure required to progress key mental health reforms and strategic priorities across the state for improved mental health care. It will also ensure that the Government's investment meets future demand for mental health services. This includes child and adolescent and older persons services, forensic services and facilities to promote recovery and enhance opportunities for people to transition to or receive care within community settings.	\$669.8 million	\$323.5 million
<b>The Children's Hospital at Westmead Stage 2 Redevelopment (Including Car Park)</b>		
This investment ensures that the Children's Hospital at Westmead continues to be a world leader in providing paediatric services for children locally and across the State. In partnership with Sydney Children's Hospital Foundation, it will see the construction of a new paediatric services building and	\$659.1 million	\$156.3 million

<sup>5</sup> This excludes the \$120.0 million Australian Government contribution announced.

Project	Estimated total cost	Expenditure over four years to 2028-29
<p>multi-storey car park to serve the existing and expanded Children's Hospital.</p> <p>Additional funding was approved to fit out level 13 of the new Paediatric Services Building (PSB), which will house the Kookaburra Centre.</p> <p>The Kookaburra Centre will be the first complex care centre of its kind in Australia, offering a multidisciplinary model of care that includes inpatient wards specifically designed to cater for children with complex needs and their families.</p>		
<p><b>Sydney Children's Hospital, Randwick – Stage 1 Children's Comprehensive Cancer Centre</b></p> <p>The redevelopment is part of a \$1.5 billion investment in health infrastructure as part of the Randwick Health and Innovation Precinct.</p> <p>The Minderoo Children's Comprehensive Cancer Centre will include advanced laboratory spaces and deliver integrated, specialist cancer treatment, education and research, aiming to transform childhood cancer treatment and become one of the world's leading paediatric cancer centres.</p>	\$658.0 million	\$146.7 million
<p><b>NSW Ambulance Infrastructure Program</b></p> <p>This program will deliver 30 additional ambulance stations as part of the NSW Ambulance Infrastructure Program. It will provide local paramedics with modern, purpose-built infrastructure to better meet the emergency medical care needs of communities across New South Wales.</p>	\$615.5 million	\$456.9 million
<p><b>Albury Wodonga Regional Hospital</b></p> <p>A major redevelopment of Albury Hospital will provide enhanced and expanded health care services in contemporary facilities to support Albury, Wodonga and border communities now and into the future.</p> <p>The project will support the region's growing population, provide contemporary models of care and better connectivity across the Albury Hospital campus.</p>	\$558.0 <sup>6</sup> million	\$486.2 million
<p><b>Fairfield Hospital Redevelopment</b></p> <p>The redevelopment will provide the community with new and enhanced integrated health services closer to home. Expanding Fairfield Hospital will deliver more inpatient beds, increase capacity of critical care services, and other hospital and health services.</p>	\$550.0 <sup>7</sup> million	\$318.8 million
<p><b>Integrated Mental Health Complex at Westmead</b></p> <p>The new Integrated Mental Health Complex will enable mental health services currently located at Cumberland Hospital West Campus to relocate to a new, purpose-built mental health facility in the Westmead Health Precinct, connected to Westmead Hospital.</p>	\$540.0 million	\$408.5 million
<p><b>Ryde Hospital Redevelopment</b></p> <p>The redevelopment of Ryde Hospital in Sydney will build on existing services and include a new emergency department, medical imaging unit, intensive care unit, operating theatres, and day-only surgical endoscopy spaces.</p> <p>The Ryde Hospital Redevelopment will transform the delivery of healthcare in Ryde and its surrounding suburbs, ensuring the local communities can receive the care they need closer to home in a contemporary health setting.</p>	\$526.8 million	\$411.6 million
<p><b>Shoalhaven Hospital Redevelopment</b></p>	\$440.4 million	\$154.0 million

<sup>6</sup> This includes the Australian Government contribution of \$20.0 million as part of the Albury City Deal.

<sup>7</sup> This does not include the Australian Government commitment of \$80.0 million for emergency department expansion.

Project	Estimated total cost	Expenditure over four years to 2028-29
<p>The redevelopment is a major upgrade of Shoalhaven District Memorial Hospital, aiming to create a regional health hub and improve access to care for the Shoalhaven and surrounding communities. The redeveloped hospital will be named the Shoalhaven Memorial Hospital. The hospital's new name honours the area's important history and ongoing links with the Australian Defence Force and aligns with more contemporary hospital naming conventions.</p> <p>This project includes a new seven-storey acute services building and refurbishment of existing facilities, with a focus on modernising medical facilities, increasing capacity, and addressing issues of access and equity.</p>		
<p><b>St George Hospital – Ambulatory Care, Day Surgery, Sub-Acute Inpatient Building (Including Car Park)</b></p> <p>The redevelopment will deliver a world-class Ambulatory Care Precinct, bringing together a range of ambulatory and out-patient services. It will not only provide the St George and Sutherland community with access to new, state-of-the-art facilities, but also enhance patient outcomes by improving collaboration between multidisciplinary teams.</p>	\$411.0 million	\$147.8 million
<p><b>Canterbury Hospital Redevelopment</b></p> <p>The redevelopment will maximise the capacity of existing facilities available at the Canterbury Hospital campus, including the main hospital building and the Canterbury Health Centre.</p> <p>This redevelopment includes a new multi-storey building with enhanced services, extensions and upgrades to existing health facilities, and improved accessibility. The project focuses on improving patient care and enhancing the hospital's ability to serve the diverse Canterbury community.</p>	\$350.0 million	\$344.0 million
<p><b>Eurobodalla Regional Hospital Redevelopment</b></p> <p>The new Eurobodalla Regional Hospital will deliver more health services than currently available at both the Moruya and Batemans Bay Hospitals combined.</p> <p>The new hospital will offer a range of expanded and enhanced healthcare services for the entire Eurobodalla Shire community from Narooma to Batemans Bay.</p>	\$330.0 million	\$188.4 million
<p><b>Port Macquarie Base Hospital Mechanical and Clinical Infrastructure upgrade</b></p> <p>The upgrade of Port Macquarie Base Hospital will include the expansion of the Emergency and Maternity departments, and essential upgrades to the mechanical systems of the existing hospital building.</p>	\$265.0 million	\$130.0 million
<p><b>Grafton Hospital Redevelopment</b></p> <p>The redevelopment will improve health outcomes and meet the growing needs of Grafton and surrounding communities.</p> <p>It includes a new three-storey building with expanded emergency services, medical imaging, and a larger surgery suite. The project aims to enhance capacity, improve models of care, and support the needs of the Grafton and Clarence Valley communities.</p>	\$263.8 million	\$200.5 million
<p><b>Key Health Worker Accommodation Program</b></p> <p>The program aims to support the recruitment and retention of over 500 health workers and their families in regional New South Wales by providing a range of new worker accommodations.</p> <p>The program is designed to address the housing crisis in these areas and make them more attractive for healthcare professionals to work in these regional towns and communities.</p>	\$200.1 million	\$150.0 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Bathurst Hospital Redevelopment</b>		
The redevelopment will modernise and expand health services for the region, including the surrounding communities of Blayney, Oberon, and Rylstone.		
This project aims to provide patients, staff, and visitors with improved healthcare facilities and expanded healthcare services. The redevelopment includes a mix of new and refurbished areas, including an expanded emergency department, maternity services, and a new mental health inpatient unit.	\$200.0 million	\$187.1 million

Pages 4-33 to 4-38 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Health agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

## 2.7 Planning, Housing and Infrastructure



The Department of Planning, Housing and Infrastructure and its affiliated agencies shape thriving communities, public spaces, places and economies. By creating vibrant, productive spaces and precincts; managing lands, assets and property effectively; and delivering affordable and diverse housing, the Department is building a sustainable future for the people of New South Wales.

\$3.0  
billion

Capital  
Expenditure  
to 2028-29

\$1.2  
billion

Capital  
Expenditure  
2025-26

This Budget includes \$3.0 billion in capital expenditure for Planning, Housing and Infrastructure initiatives and projects over the four years to 2028-29.

### Box 2.13: Building and maintaining community assets

The Department of Planning, Housing and Infrastructure and its affiliated agencies are responsible for managing a large asset portfolio across the State for the benefit of communities, including public parks, recreational facilities and other land and property assets. The Government is investing to build, upgrade and maintain key infrastructure for the community.

Key capital initiatives include:

- \$58.9 million for essential infrastructure upgrades to the historic Pyrmont Bridge, a crucial active transport link between the Sydney CBD and Pyrmont
- \$22.0 million for Property and Development NSW for critical asset maintenance, and rectification works for Warrawong Sea Walls
- \$10.0 million for priority infrastructure and asset maintenance in Sydney Olympic Park to support sporting and entertainment events
- \$9.0 million for asset renewal throughout the Botanic Gardens of Sydney, including the upgrade of the fire abatement system at the Blue Mountains Botanic Garden, Mount Tomah
- \$4.6 million for Crown Lands to undertake critical asset maintenance of community assets and to continue to bring priority fire trails up to fair condition
- \$4.3 million for priority infrastructure and asset maintenance across Greater Sydney Parklands.

**Table 2.13:** Key new Planning, Housing and Infrastructure projects commencing in 2025-26 included in this Budget

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Moore Park South</b> To deliver new green open space for recreational use at Moore Park South.	\$50.0 million	\$50.0 million
<b>Pymont Bridge Structural Works</b> To complete the structural repairs and restoration of this 100-year-old state heritage listed bridge.	\$87.9 million	\$33.9 million
<b>Property and Development NSW Asset Maintenance Program (Tranche 3)</b> Additional funding to support Property and Development NSW to address priority asset maintenance.	\$17.0 million	\$17.0 million
<b>Sydney Olympic Park Infrastructure and Asset Maintenance Stage Two</b> Additional funding to support the infrastructure and asset renewal program at Sydney Olympic Park.	\$10.0 million	\$10.0 million
<b>Royal Botanic Gardens and Domain Trust – Asset Renewal Program</b> Additional funding to support the asset renewal program to address priority infrastructure maintenance at the Botanic Gardens.	\$9.0 million	\$9.0 million
<b>Warrawong Sea Walls</b> The delivery of upgrades to the Sea Walls at Warrawong Parklands along the shores of Lake Illawarra.	\$5.0 million	\$5.0 million
<b>Crown Lands – Safer Assets for the Community</b> To deliver upgrades to buildings and infrastructure located on Crown lands.	\$3.6 million	\$3.6 million
<b>Centennial Park and Moore Park Trust – Asset Renewal Program</b> For priority infrastructure and asset maintenance across Centennial Parklands and Callan Park.	\$3.3 million	\$3.3 million
<b>Crown Lands – Strategic Fire Trails Upgrade and Maintenance</b> To upgrade and maintain the operational fire trail network on Crown lands.	\$1.0 million	\$1.0 million
<b>Parramatta Park Trust – Asset Renewal Program</b> For priority infrastructure and asset maintenance at Parramatta Park.	\$1.0 million	\$1.0 million

**Table 2.14: Key Planning, Housing and Infrastructure projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Bradfield City Centre Stage 1 Enabling Works</b>		
Early works and site preparation for the Bradfield City Centre, which will be situated on the doorstep of the new Western Sydney International (Nancy-Bird Walton) Airport.	\$870.6 million	\$494.8 million
<b>Advanced Manufacturing Readiness Facility (AMRF)</b>		
The AMRF will support industry, government and research institutions to collaborate, develop, scale up and commercialise advanced manufacturing technologies by providing specialist equipment and workspaces, and other services.	\$261.9 million	\$247.6 million
<b>Open Space Projects in Transport Oriented Development accelerated precincts</b>		
To deliver open space projects funded from the Commonwealth's Housing Support Program.	\$218.9 million	\$209.9 million
<b>Strategic Open Spaces Program Across Greater Sydney</b>		
The Strategic Open Spaces program is focused on creating, promoting, and encouraging enjoyable functional spaces to support healthy and active communities.	\$140.0 million	\$10.7 million
<b>Office Hubs in Dubbo and Coffs Harbour</b>		
To consolidate existing tenancies and provide modern, efficient office spaces to help attract and retain regional government workers.	\$119.9 million	\$103.1 million
<b>Cumberland Plain Conservation Plan – Land Acquisitions</b>		
To support the delivery of future homes in Western Sydney through conservation activities under the Cumberland Plain Conservation Plan, including capital expenditure as part of a total additional capital and recurrent investment of \$137.9 million this Budget.	\$109.1 million	\$55.2 million
<b>Property and Development NSW Asset Maintenance Program (Tranche 2)</b>		
Key maintenance across the State's property portfolio.	\$22.8 million	\$11.4 million
<b>NSW Planning Digital Environment</b>		
To deliver the NSW Planning Portal Customer-First Program and embed a new operating model to enable system improvements and delivery of innovation and efficiencies.	\$20.4 million	\$11.7 million
<b>Valnet Framework Program</b>		
A new interactive customer-centric platform for land valuation and data management, replacing legacy systems and manual processing in the Office of the Valuer-General.	\$16.7 million	\$6.0 million
<b>Recreational Improvements at Centennial Parklands</b>		
To construct new sports and recreational facilities, using funds raised by the Trust.	\$12.7 million	\$8.0 million

Pages 4-39 to 4-45 of Chapter 4 and 5-11 and 5-13 of Chapter 5 of this *Infrastructure Statement* list the major capital projects and minor works for the Planning, Housing and Infrastructure agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.



## 2.8 Primary Industries and Regional Development



Primary Industries and Regional Development helps to strengthen regional communities and economies. Projects seek to grow primary industries through sustainable land use practices, create regional employment opportunities and manage the responsible use of natural resources, including advancing sustainable mining and resource development.

\$550.4  
million<sup>8</sup>

Capital  
Expenditure  
to 2028-29

\$185.0  
million<sup>8</sup>

Capital  
Expenditure  
2025-26

Primary Industries and Regional Development is also responsible for overseeing the delivery of transformative infrastructure projects across regional New South Wales.

This Budget includes \$550.4 million for projects across Primary Industries and Regional Development portfolio over the four years to 2028-29.

### Box 2.14: Supporting research and development

The Department of Primary Industries and Regional Development (DPIRD) has a diverse portfolio of assets and resources across rural and regional New South Wales that support local communities, grow regional economies and bolster the State's \$20 billion primary industries sector which is facing growing biosecurity breaches.

The NSW Government is committed to investments that support the research and response capabilities through a range of priority projects, including:

- \$58.2 million to remediate and upgrade critical research facilities, addressing a backlog of maintenance issues to enhance visitor safety and improve the efficiency of managing the Primary Industries asset portfolio. This is funded through the Restart NSW program
- \$12.5 million for upgrades of research stations to transition research and development in line with government priorities, including a capital uplift across research field sites to ensure facilities are fit for purpose for modern research practices.

*Table 2.15: Key new Primary Industries and Regional Development projects commencing in 2025-26 included in this Budget*

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Research Station Upgrades</b>		
The project will transition research and development in line with government priorities and statutory responsibilities and includes a capital uplift across sites to meet future research and development priorities. The project will also enable strategic workforce planning to ensure the NSW Government retains areas of critical capability.	\$12.5 million	\$12.5 million
<b>Lower Darling Fish Passage Phase 2</b>		
Construction and commissioning of a new fishway at Burtundy Weir in the Lower Darling River in Western New South Wales (NSW). The project is part of the Commonwealth's Lower Darling Fish Passage Program established in response to the fish deaths in the 2018-19 summer in the Lower Darling River. Burtundy Weir is located 133km upstream from the confluence of the Lower Darling River and the River Murray and is the first barrier experienced by fish heading upstream from the Murray River junction.	\$4.9 million	\$4.9 million

<sup>8</sup> Includes infrastructure expenditure classified as inventory in accordance with Australian Accounting Standards.

**Table 2.16: Key Primary Industries and Regional Development projects continuing in this Budget (capitalised)**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>World-Class Food and Fibre (Stage 1 and 2)</b>		
Enhancements to research stations (including glasshouses, exotic disease diagnostic instruments and on-farm sensors and data technology) will work towards boosting agricultural productivity and support world class food and fibre production.	\$105.9 million	\$13.1 million
<b>Research Services Critical Infrastructure Upgrades</b>		
The project includes capital upgrades at priority sites and remediating sites surplus to requirements to meet workplace health and safety, and legal obligations, protect the safety of visitors and more efficiently manage the Primary Industries asset portfolio. Major works include building remediation and demolition to support increased asset utilisation and operating efficiency.	\$58.2 million	\$51.1 million
<b>Local Land Services Future Fund</b>		
To improve Local Land Services (LLS) core services to farmers, land managers and regional communities including the upgrade of critical assets which are degraded and not fit-for-purpose. This will address growing work, health and safety risks and improve the State's ability to respond to natural disasters and biosecurity emergencies. Funding will also go towards upgrades to bait and vet facilities, water security assets, emergency response assets and regional office spaces.	\$45.4 million	\$17.6 million
<b>R&amp;D partnership with the Grain Research and Development Corporation</b>		
The Research and Development Partnership with the Grains Research Development Corporation is a 10 year contracted partnership that will enhance productivity of plant and livestock systems.	\$19.3 million	\$4.0 million
<b>Offshore Artificial Reefs</b>		
Involves construction of multi-component, purpose-built artificial reefs off the NSW coast to provide significant returns on investment through new fishing tourism opportunities in addition to ecological benefits. The reefs enhance fishing and tourism opportunities, by creating additional habitat for local aquatic organisms and fish such as Kingfish, Trevallies, Snapper, Flathead, Whiting and Morwongs species.	\$8.8 million	\$2.4 million
<b>Snowy 2.0 Gaden Trout Hatchery</b>		
The project will expand the Gaden Trout Hatchery capacity to produce up to 20 tonnes of additional fish to stock the Tantangara Reservoir and Lake Eucumbene with salmonid fish. This will address potential risks to the trout fishery from the translocation of Redfin perch due to the Snowy 2.0 project. The project will also build resilience into the existing populations of both Macquarie perch and Stocky galaxias and help the long-term survival of both species within the upper Murrumbidgee Catchment, should a new incursion of pest fish occur.	\$5.3 million	\$4.6 million
<b>Orange Agricultural Institute Upgrade</b>		
The project will upgrade facilities at the Orange Agricultural Institute following damage caused by a natural disaster. The facilities include houses, administration buildings, the State Emergency Centre, sheds and glasshouses.	\$4.8 million	\$4.6 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Marine Estate Management Strategy – Stage 3</b>		
The Strategy aims to improve water quality, estuary health and other biodiversity and environmental metrics. Stage 3 of the Strategy builds on the progress of stages 1 and 2, which have already delivered strong outcomes and received state, national and international acclaim, and will continue the delivery of the strategy, improving sustainable fish stock metrics while maintaining recreational fishing use metrics.	\$3.4 million	\$1.7 million
<b>Avian Influenza Biosecurity Response Capability</b>		
The project will support High Pathogenicity Avian Influenza (HPAI) preparedness and national response capability, through the procurement of specialist equipment for biosecurity surveillance and response which will assist for outbreaks in the production sector and Australian wildlife. Capital investments will specifically support HPAI detection, diagnosis, response, and prevention of spread.	\$2.2 million	\$1.4 million

### Box 2.15: Supporting economic growth in the regions

The NSW Government is committed to investments in regional New South Wales that support regional job creation and economic development. Major Investments to lay the foundation for economic growth after bringing inflation back under control include:

- \$332.2 million to transform Parkes into a national freight and logistics hub, centred on its proximity to the Inland Rail Project and the Trans-Australia Railway
- \$224.8 million to develop a new business hub in Moree specialising in horticulture, agrifood processing, freight logistics and renewable energy, located right in the heart of Australia's most productive grain region
- \$212.2 million for Wagga Wagga to capitalise on the Inland Rail Project and existing Bomen Business Park to support existing and new companies to do business, including in renewables, recycling, advanced manufacturing, agribusiness and freight and logistics
- \$196.3 million in the Snowy Mountains region to support the delivery of mixed housing supply and grow the region into a year-round tourism destination, with a focus on tourism, recreation, commercial and residential businesses
- \$45.0 million to support farmers and agribusinesses in the adoption of digital technology (ag-tech) and on-farm connectivity solutions to improve resource management, boost productivity and enhance water security.

**Table 2.17: Key Primary Industries and Regional Development projects continuing in this Budget (inventory)**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Parkes Special Activation Precinct</b>		
The precinct takes advantage of Parkes' proximity to the Inland Rail Project and Trans-Australia Railway to establish an efficient freight and logistics hub and facilitate establishment of recycling and resource recovery, critical mineral processing, food manufacturing and renewable energy industries.	\$273.9 million	\$47.6 million
<b>Moree Special Activation Precinct</b>		
The precinct capitalises on the region's existing agricultural industry, secure water resources and transport access by providing Moree with a new business hub, specialising in high value horticulture, agrifood processing, freight logistics and renewable energy.	\$196.5 million	\$160.0 million
<b>Wagga Wagga Special Activation Precinct</b>		
The precinct capitalises on the Inland Rail Project, existing Bomen Business Park, attracting renewables and recycling, advanced manufacturing, agribusiness, innovation and education and freight and logistics industries.	\$169.6 million	\$105.0 million
<b>Snowy Mountains Special Activation Precinct</b>		
The precinct will support a diverse mix of housing and grow the region into a year round tourism destination, focussing on tourism, recreation and public amenity, while preserving and maintaining the important environmental and heritage values of the Snowy Mountains.	\$45.6 million	\$23.6 million

Pages 4-47 to 4-48 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Primary Industries and Regional Development agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

Page 4-62 Chapter 4 of this *Infrastructure Statement* list the major capital projects accounted for by delivery agencies as inventory, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocations.

## 2.9 Transport



Transport plays a key role in making New South Wales a better place to live, work and visit by connecting people and communities. Integrated transport networks including road, train, metro, bus, ferry, light rail, cycling and walking are critical for driving economic growth, wellbeing, and creating vibrant precincts and cities.

\$55.6  
billion

Capital  
Expenditure  
to 2028-29

\$14.4  
billion

Capital  
Expenditure  
2025-26

The Transport capital program includes a \$55.6 billion investment over the four years to 2028-29, including major investment in Sydney's transformational Metro projects and regional roads and rail fleet.

**Table 2.18: Key new Transport projects commencing in 2025-26 included in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Western Sydney Heavy Vehicle Rest Area</b>		
Delivering a new heavy vehicle rest area at Eastern Creek, provide space for a range of heavy vehicles, including oversize overmass, that will provide truck drivers a safe and accessible area to rest and manage fatigue as part of their journey (NSW and Australian Government funded).	n.a.	\$51.5 million
<b>Devonshire Road (Planning)</b>		
Delivering a business case for Devonshire Road to Mamre Road link with M12 access. This vital link will connect Mamre Road precinct, reducing travel times and improving freight access and connectivity.	n.a.	\$14.0 million
<b>Richmond Road Corridor Upgrade (Planning)</b>		
Delivering a business case for upgrade of Richmond Road corridor between M7 Motorway and The Driftway. The project will help finalise planning on the Richmond Road corridor to inform a future investment decision for construction (NSW and Australian Government funded).	n.a.	\$72.9 million
<b>Garfield Road West (Planning)</b>		
Planning and pre-development activities to support the upgrading of a 3.2 kilometre section of Garfield Road West between Richmond Road, Marsden Park and Denmark Road, Riverstone. The upgrade will increase road capacity to accommodate growing traffic demand, improve safety and provide more efficient public transport services with bus priority signals and more dedicated traffic lanes (NSW and Australian Government funded).	n.a.	\$13.5 million
<b>Townson and Burdekin Road Upgrades (Planning)</b>		
Planning and pre-development activities to support the upgrading of 1.6 kilometres of Townson Road between Richmond Road and Jersey Road, delivering two-lanes in either direction, separated by a raised median (NSW and Australian Government funded).	n.a.	\$15.0 million
<b>Francis Road Rail Overpass at Rooty Hill (Planning)</b>		
Delivering a business case for the construction of a new two-lane bridge over the railway to accommodate a dual northbound carriageway.	n.a.	\$3.5 million
<b>Devonshire Link Road and Bradfield Metro Link Road (Planning)</b>		
Delivering a business case for Devonshire Link Road and Bradfield Metro Link Road (NSW and Australian Government funded).	n.a.	\$25.0 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Flushcombe Road and Bungarribee Road Intersection Upgrade (Planning)</b>		
Planning to upgrade the roundabout at the intersection of Bungarribee Road and Flushcombe Road, Blacktown to improve road safety, travel times and pedestrian accessibility.	n.a.	\$1.5 million
<b>Airport Precinct Safety and Access Program (APSAP)</b>		
Planning and delivery of short-term safety and access improvements within the Western Sydney Airport Precinct.	n.a.	\$52.6 million
<b>Western Sydney International Airport Wayfinding</b>		
Delivering integrated Wayfinding and Signage transport solution for Western Sydney Airport Precinct. This will provide improved connectivity for passengers and customers through integration of state-wide customer information and signage.	n.a.	\$30.0 million
<b>Rouse Hill Hospital Transport Integration (Planning)</b>		
Developing a business case for the delivery of road capacity and safety improvements along Windsor Road, including the intersection with Commercial Road to support the new Rouse Hill Hospital.	n.a.	\$10.0 million
<b>Sydney Fish Markets Ferry Stop</b>		
Delivering a Passenger and Commuter Wharf at the New Sydney Fish Markets to support expected patronage and tourist demand.	n.a.	\$30.0 million
<b>Terrigal Drive Upgrade</b>		
Delivering essential road infrastructure to improve safety, reduce congestion, and enhance transport efficiency (Australian Government funded).	n.a.	\$75.0 million
<b>Tichborne and Harris Gates Grade Separation Road Interface</b>		
Continuing development and for the delivery of grade separation road interfaces at Tichborne (Newell Highway south of Parkes) and Harris Gates (Olympic Highway near Illabo). This project will improve safety and reduce delays where Inland Rail intersects the Newell and Olympic highways (NSW and Australian Government funded).	n.a.	\$206.0 million
<b>Safe, Accessible Transport Upgrades</b>		
Planning and delivering upgrades to public transport infrastructure to achieve Disability Standards for Accessible Public Transport (DSAPT) compliance, improving amenity, access and safety for locations including Wentworth Park Light Rail stop.	n.a.	\$40.0 million

**Table 2.19: Key State-wide Transport projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Road Safety Investment</b>		
Continuing the Government's commitment to the Road Safety Action Plan to fund targeted and proven initiatives to improve road safety in New South Wales. The Towards Zero Safer Roads Program and Australian Government funded Road Safety works builds on existing investment in thousands of kilometres of audio-tactile line markings, wide centre lines, school safety infrastructure works, crash barriers in regional New South Wales and other life-saving infrastructure across the State (NSW and Australian Government funded).	n.a.	\$1.2 billion
<b>Zero Emissions Buses Program</b>		
Transitioning the State's 8,000 plus diesel and natural gas public transport buses to zero emissions technology to contribute to the delivery of the NSW Government's commitment to achieve net zero emissions by 2050, and to provide more comfortable journeys and liveable places for our passengers and communities.	n.a.	\$2.1 billion
<b>New Buses to Cater for NSW Services</b>		
Procuring new buses to deliver reliable services across New South Wales.	n.a.	\$844.3 million
<b>Urban Roads Fund (URF)</b>		
Improving capacity on key road corridors in Sydney to support housing uplift and flood resilience (through Western Sydney Flood Resilience which is part of URF) and smaller projects to reduce congestion on roads in local communities.		
<ul style="list-style-type: none"> <li>\$143.5 million to upgrade 1.8-kilometre section of Henry Lawson Drive Stage 1B between Auld Ave and the approach to the M5 Motorway. Widening of Henry Lawson Drive from 2 lanes to 4 lanes, intersection upgrades at Bullecourt Ave and Pozieres Ave, provision of new link roads between Auld Ave, Keys Parade, and Raleigh Road, and shared paths and footpaths (NSW and Australian Government Funded)</li> <li>\$175.0 million to duplicate sections of Heathcote Road</li> <li>\$13.8 million for the Driftway Roundabout at Londonderry</li> <li>\$12.4 million for planning the upgrade of Spring Farm Parkway Stage 2 (NSW and Australian Government Funded)</li> <li>\$4.0 million for the planning of Pedestrian Overpass at Hurstville Primary</li> <li>\$3.5 million for traffic lights at Bank Street.</li> </ul>	n.a.	\$352.3 million * * Excludes some projects that are partly funded through URF and are separately featured:

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Regional Roads Fund</b>		
Regional Roads Fund will allocate funding for new roads in rural and regional areas including:		
<ul style="list-style-type: none"> <li>• \$18.4 million to investigate the extension of Memorial Drive to provide a potential bypass of the Bulli town centre</li> <li>• \$20.0 million for improvements on Golden Highway, including improvements approaching Merriwa</li> <li>• \$29.0 million for the planning and design of Gosford Bypass</li> <li>• \$11.3 million for Alphadale Crossroads intersection on the Bruxner Highway to improve driver safety</li> <li>• \$28.3 million for planning for potential additional entry and exit ramps to connect motorists in Dapto to the M1 Princes Motorway (NSW and Australian Government Funded)</li> <li>• \$39.9 million towards the planning and early work of Thornton rail bridge duplication</li> <li>• \$14.9 million for the Speers Point intersection and network improvements, including \$5.0 million additional funding which brings total funding to \$16.0 million</li> <li>• \$4.8 million for planning for the southern left-hand slip lane at Tuross Head Intersection at the turnoff from the Princess Highway into Tuross Head</li> <li>• \$32.7 million for signalling at the Yass, Bungendore, and Ellerton Drive roundabout intersection</li> <li>• \$15.2 million to deliver road approaches leading to the new Burley Griffin Way road-over-rail bridge at Wallendbeen.</li> </ul>	n.a.	\$214.5 million
<b>Pinch Points</b>		
Continuing NSW and Australian Government funded investment in small scale traffic improvements that provide big benefits to customers, including reduced congestion and travel times.	n.a.	\$162.5 million
<b>RegStar Program (Planning and development)</b>		
Enhancing the RegStar Program with self-contained elements dedicated to targeted scheme delivery, robust project planning, and efficient case management through Customer Relationship Management (CRM)/Customer Success Management (CSM) systems, supported by the development of advanced BI and analytics.	n.a.	\$53.5 million
Executing a comprehensive project plan, delivery model, implementation plan and an updated business case for full DRIVES replacement.		
<b>Maritime Infrastructure Upgrades</b>		
Upgrading ferry wharves to improve accessibility and continue ongoing maintenance and upgrades to various regional maritime assets.	n.a.	\$59.6 million
<b>Active Transport</b>		
Developing and delivering projects that expand connected cycleway networks, which increase opportunities for cycling and walking in and around connected centres. Active Transport projects encourage more people to choose walking and cycling as modes of transport.	n.a.	\$96.1 million



**Table 2.20: Key Sydney Metropolitan Transport projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Sydney Metro West</b>		
Delivering a new metro line connecting Greater Parramatta with the Sydney CBD.	n.a.	\$10.8 billion
<b>Sydney Metro – Western Sydney Airport</b>		
Delivering six new metro stations to service the future Western Sydney International (Nancy-Bird Walton) Airport and the Western Sydney Aerotropolis, interchanging with the T1 Western Line at St Marys (NSW and Australian Government funded).	n.a.	\$3.6 billion
<b>Sydney Metro City and Southwest</b>		
Delivering the final stage from Sydenham to Bankstown, of an extension of the M1 Line (formerly known as the Metro North West Line) from Chatswood, under Sydney Harbour, through new CBD stations and southwest to Bankstown.	n.a.	\$801.4 million
<b>Sydney Metro – Western Sydney Airport – Northern extension – Business Case</b>		
Developing a business case for a potential future rail connection between St Marys and Tallawong.	\$40.0 million	\$33.0 million
<b>South West Sydney Rail Planning – Business Case</b>		
Developing a business case for potential future rail connections between Bradfield and Leppington/Glenfield, and between Bradfield and Campbelltown/Macarthur (NSW and Australian Government funded).	n.a.	\$54.7 million
<b>Western Harbour Tunnel Upgrade</b>		
Continuing the delivery of the first stage of tunnelling works for a new crossing of Sydney Harbour. The first package will include construction of 1.7 kilometres of mainline tunnels from Rozelle to Birchgrove. The second package includes construction of northern tunnels from Birchgrove, through Sydney Harbour and onto North Sydney, the marine work and all the tunnel fit-out.	\$7.4 billion	\$3.8 billion
<b>Warringah Freeway Upgrade</b>		
Continuing upgrades of the Warringah Freeway for surface roads, bridges and interchanges along 4 kilometres of the freeway corridor.	\$2.0 billion	\$242.7 million
<b>M6 Extension Stage 1</b>		
Continuing the extension works which aims to remove more than 2,000 trucks a day from surface roads, enable motorists to bypass up to 23 sets of traffic lights on the Princes Highway and enhance pedestrian and cyclist safety through shared pathways.	n.a.	\$501.1 million
<b>The M12 Motorway</b>		
Continuing to deliver a new motorway as part of the Western Sydney Infrastructure Plan. The project will provide direct access to the Western Sydney International (Nancy-Bird Walton) Airport, running east to west, linking the M7 Motorway, The Northern Road and Elizabeth Drive. It will also improve the freight movement in and through Western Sydney (NSW and Australian Government funded).	\$2.0 billion	\$116.2 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>M5 Motorway, Moorebank Avenue and Hume Highway Intersection Upgrade</b>		
Delivering the M5 Westbound Traffic Upgrade to provide a new two-lane bridge over Georges River and rail line, and a new underpass at Moorebank Avenue. These upgrades will reduce congestion and improve travel times, accessibility and connectivity of road networks (NSW and Australian Government funded).	n.a.	\$356.7 million
<b>New Richmond Bridge and Traffic Improvements</b>		
Providing a new bridge over the Hawkesbury River between Richmond and North Richmond. The project will deliver journey time reliability, safer connections along the road corridor and improve flood resilience (NSW and Australian Government funded).	n.a.	\$455.3 million
<b>Mamre Road Stage 1 - M4 Motorway to Erskine Park Road</b>		
Widening 3.8 kilometres of Mamre Road, between the M4 Motorway and Erskine Park Road, from a two-lane undivided road to a four-lane divided road, with provision for two additional lanes in the future. This upgrade will provide a safer and higher capacity link.	\$290.0 million	\$202.8 million
<b>Richmond Road Upgrade between Elara Boulevard and Heritage Road, Marsden Park</b>		
Upgrading a section of Richmond Road, north of Elara Boulevard. The upgrade will provide safer and improved access to fast growing residential developments in the Marsden Park precinct and future commercial and residential developments in the Marsden Park North precinct (NSW and Australian Government funded).	n.a.	\$152.6 million
<b>Epping Station Bridge Replacement</b>		
Replacing the Epping Road Bridge over rail near Epping Train Station to provide additional westbound lane, central median and wider footpaths (NSW and Australian Government funded).	n.a.	\$122.5 million
<b>Hill Road Upgrade (at Sydney Olympic Park and Lidcombe)</b>		
Upgrading Hill Road between Parramatta Road and Old Hill Link Road to improve connectivity to Carter Street Precinct and Sydney Olympic Park.	\$140.0 million	\$99.4 million
<b>King Georges Road, Stoney Creek Road to Connells Point Road - Stage 1 and 2A</b>		
Widening King Georges Road from two lanes to three lanes in each direction and constructing a dedicated right turn lane for south bound motorists turning into Percival Street. The upgrade will benefit an estimated 43,000 motorists by reducing congestion, improving travel times and boosting safety for all users (NSW and Australian Government funded).	\$219.0 million	\$71.0 million
<b>Homebush Bay Drive</b>		
Upgrading the intersection of Homebush Bay Drive, Australia Avenue and Underwood Road. The project will ease congestion, increase safety and improve travel times to Homebush and Sydney Olympic Park (NSW and Australian Government funded).	n.a.	\$183.5 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Heathcote Road, Infantry Parade Hammondville to the Avenue, Voyager Point</b> Widening and upgrading a 2.2-kilometre section of Heathcote Road between Infantry Parade and The Avenue to a four-lane divided road, and upgrading intersections at Heathcote Road and The Avenue, and at Heathcote Road and Macarthur Drive. The project also duplicates the existing bridges at Harris Creek, Williams Creek and over the railway line, as well as providing active transport connections along Heathcote Road (NSW and Australian Government funded).	\$183.0 million	\$44.1 million
<b>Henry Lawson Drive Upgrade Stage 1A</b> Continuing construction of Stage 1A which involves widening between Tower Road, Georges Hall and Auld Avenue, Milperra to double capacity and reduce congestion.	\$136.5 million	\$24.3 million
<b>Connecting Sydney Roads</b> Upgrading the Sydney road network to support population and employment growth in Sydney. Key projects include: <ul style="list-style-type: none"> <li>• \$833.4 million for Mamre Road Stage 2 - Erskine Park Road to Kerrs Road (NSW and Australian Government funded)</li> <li>• \$580.1 million for Elizabeth Drive Upgrades (NSW and Australian Government funded)</li> <li>• \$392.8 million for Richmond Road Upgrade between M7 Motorway and Townson Road, Marsden Park (NSW and Australian Government funded)</li> <li>• \$196.5 million for Mulgoa Road Stage 2 – Glenmore Parkway to Jeanette Street (NSW and Australian Government funded)</li> <li>• \$190.0 million for Mona Vale Road West - McCarrs Creek Road to Powder Works Road (NSW and Australian Government funded)</li> <li>• \$175.0 million for Garfield Road East (NSW and Australian Government funded)</li> <li>• \$145.8 million for Bandon Road Corridor Upgrade and Extension (Planning) (NSW and Australian Government funded)</li> <li>• \$138.0 million for Appin Road Upgrades (NSW and Australian Government funded)</li> <li>• \$123.4 million for The Horsley Drive, M7 Motorway to Cowpasture Road (NSW and Australian Government funded)</li> <li>• \$105.5 million for Western Sydney Long Term Strategic Transport Corridor Preservation</li> <li>• \$67.5 million for Wakehurst Parkway</li> <li>• \$58.8 million for Mulgoa Road Stage 1 – Blaikie Road to M4 Motorway (NSW and Australian Government funded).</li> </ul>	n.a.	\$3.0 billion <sup>(a)</sup>
(a) Note figure excludes projects that are featured in other tables: Epping Station Bridge Replacement; Heathcote Road, Infantry Parade, Hammondville to The Avenue, Voyager Point; Western Sydney Heavy Vehicle Rest Area; Henry Lawson Drive Upgrade Stage 1A; Hill Road Upgrade; Homebush Bay Drive Upgrade; King Georges Road, Stoney Creek Road to Connells Point Road – Stage 1 & 2A; Mamre Road Stage 1 - M4 Motorway to Erskine Park Road; New Richmond Bridge and Traffic Improvements; Picton Bypass (Planning); Richmond Road Upgrade between Elara Boulevard and Heritage Road, Marsden Park; Garfield Road West (Planning); Townson and Burdekin Road Upgrades (Planning); Richmond Road Corridor Upgrade (Planning); Francis Road Rail Overpass at Rooty Hill (Planning); Devonshire Link Road and Bradfield Metro Link Road (Planning); Devonshire Road (Planning).		

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Macquarie Park Precinct and Bus Interchange</b>		
Upgrading the bus interchange and precinct that creates a place for people to enjoy, meet and connect. Connecting people to Macquarie University, Macquarie Centre, Macquarie Business Park and residential and commercial areas.  The upgrade will improve travel efficiency and connectivity, making it easier for people to move safely into and around Macquarie Park (NSW and Australian Government funded).	n.a.	\$94.5 million
<b>Pitt Town Bypass</b>		
Upgrading the bypass to reduce traffic through the town centre, improve safety for road users and enhance flood resilience for local residents.	\$110.0 million	\$88.0 million
<b>Fifteenth Avenue Upgrade</b>		
Planning and delivering a new Fifteenth Avenue Upgrade, which is a vital east-west connection along Fifteenth Avenue between Liverpool and Bradfield providing a direct bus connection (NSW and Australian Government funded).	n.a.	\$634.4 million
<b>Parramatta Light Rail Stage 2</b>		
Connecting Stage 1 with the 12km alignment to link the Parramatta CBD to Sydney Olympic Park via Camellia, Rydalmere, Ermington, Melrose Park and Wentworth Point with 14 new stops, three new river crossings and 8.5km of new walking and cycling paths.	n.a.	\$395.5 million
<b>Parramatta Class Ferries</b>		
Procuring new Australian made, New South Wales designed Parramatta Class ferries. This ferry purchase program allows the gradual retirement of the seven RiverCat ferry fleet while maintaining service levels.	\$49.0 million	\$1.9 million
<b>Safe, Accessible Transport Program</b>		
Continuing to deliver and develop upgrades to stations to achieve Disability Standards for Accessible Public Transport (DSAPT) compliance, improving amenity, access and safety.	n.a.	\$429.5 million
<b>Rail Service Improvement Program</b>		
Continuing the program to simplify and modernise the rail network and integrate Sydney Metro City and Southwest with Sydney's train network. Customers can expect more frequent train services with shorter wait times and reduced crowding, including additional services on the Illawarra, Airport and South Coast lines.	n.a.	\$1.5 billion
<b>New Bus Services for Western Sydney</b>		
Delivering new bus services which will connect Liverpool, Penrith and Campbelltown to the Western Sydney International Airport and Bradfield City Centre (NSW and Australian Government funded).	n.a.	\$313.8 million
<b>Eastern Ring Road and Badgerys Creek Road South (Planning)</b>		
Planning for priority roads which form part of the Western Sydney Airport Precinct Road Network. This will improve access to new jobs and housing in the Aerotropolis (NSW and Australian Government funded).	n.a.	\$24.7 million
<b>South West Sydney Roads (Planning)</b>		
Planning for the South West Sydney Roads program which will identify critical road upgrades needed to support growth areas including the Greater Macarthur, South West Sydney and Wilton (NSW and Australian Government funded).	n.a.	\$63.3 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Western Sydney Roads (Planning)</b>		
Planning for the key corridors in Western Sydney to support housing growth by ensuring that road infrastructure can keep pace with the current and future transportation needs of the rapidly expanding population of Western Sydney (NSW and Australian Government funded).	n.a.	\$29.7 million
<b>Western Sydney Freight Line and Intermodal Terminal (Planning and Development)</b>		
Continue planning for the Western Sydney Freight Line and Intermodal Terminal which will provide the missing link in NSW's freight rail network connecting Port Botany and Western Sydney (NSW and Australian Government funded).	n.a.	\$59.8 million
<b>Tangara Fleet Life Extension</b>		
Extending the life of the Tangara Fleet to operate until 2036, beyond the extended design life in 2028, to resolve obsolescence, ageing, safety and customer experience issues. This will enable a longer term replacement to come online with >50 per cent local manufacturing content.	\$447.0 million	\$439.1 million
<b>Future Fleet Program (Planning)</b>		
Delivering a Full Business Case for the Future Fleet Program to seek an investment decision for a long-term domestic rolling stock pipeline with a 50 per cent local content target, to design a modern, fit for purpose double deck suburban passenger train to replace the Tangara, with consideration of the Millenium and OsCAR fleets. This includes associated infrastructure and asset upgrades to support the new fleet deployment.	n.a.	\$87.7 million

**Box 2.16: Zero Emission Buses (ZEB)**

The Zero Emission Buses program is a multi-billion dollar initiative aimed at transitioning over 8,000 diesel and natural gas buses to zero emissions technology. This transition supports the NSW Government's commitment to achieving net zero emissions by 2050.

The program will be delivered in stages, with the first stage introducing 1,200 new electric buses for Greater Sydney by 2028 to give an expected electric bus fleet size of approximately 1,700 (out of approximately 8,000).

Brookvale bus depot will be the first full depot transition to be completed for the ZEB program which will accommodate up to 229 electric buses. This depot will use Pantograph charging technology, where buses are charged by overhead rails that drop down to contact rails on the roof of the bus. These buses will take roughly 15 minutes to charge to be ready for their next shift, with a full charge taking about one hour.

Figure 2.6: Zero Emission Buses Program Overview

## Greater Sydney Stage 1 (2023 to 2028)

### Program overview

1,200+ ZEBs

+300 under bus contracts

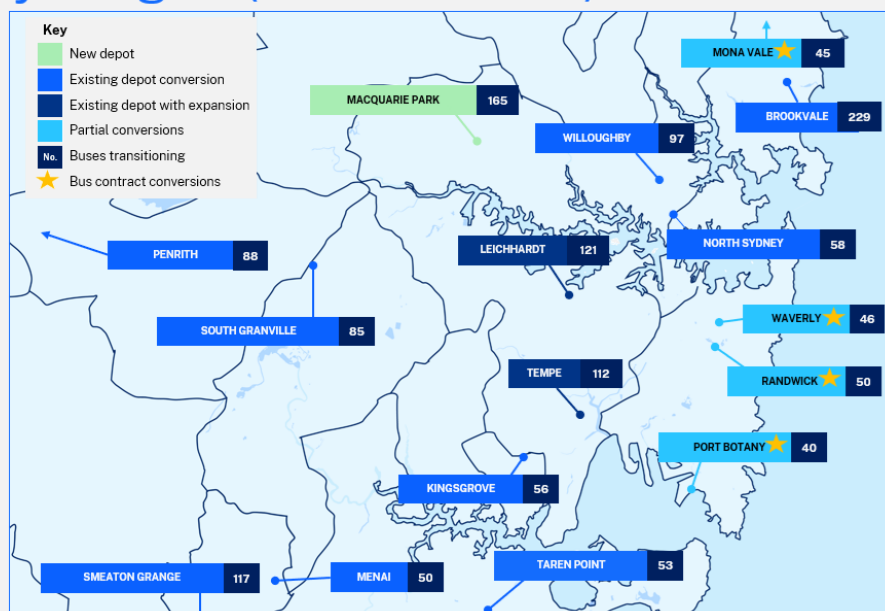
11 depot conversions

+4 under bus contracts

New depot for  
Region 7

Electrical grid  
upgrades

Transition yard



**Box 2.17: Bus Service Improvements****Bus Service Uplift**

Bus Service Uplift responds to strong demand across the State to ensure that communities are better connected. New funding will enable the creation, reinstatement and extension of existing routes, improved connections to rail services, and school precincts in priority areas.

**B-Poles – Wayfinding Bus Signage Rollout Program**

B-Poles improve the customer experience at bus stops and across all modes of transport by providing a consistent transport identity and clear, accessible information. Each B-Pole includes mode identification, stop name and number, a timetable, a map, and a QR code linking to real-time service updates. As part of an integrated transport wayfinding system, B-Poles help build customer confidence in using the NSW bus network, support a shift towards public transport as the preferred mode of travel, and ensure Transport complies with the Disability Standards for Accessible Public Transport (DSAPT).

As of May 2025, the Bus Signage Rollout Program (BSRP) has installed B-Poles at 17,293 bus stops across Greater Sydney and the Regional and Outer Metropolitan areas. The current phase will deliver B-Poles to an additional 5,500 bus stops across Greater Sydney, with installations commencing in June 2025 and scheduled for completion by 28 February 2026.

**Articulated Buses and B-Line Double Deckers**

The Government is investing in 50 new articulated buses and 10 double-decker B-Line buses to increase capacity and improve service efficiency. These buses are designed to accommodate more passengers and provide a more comfortable journey.

**Bus Transport Management System (BTMS)**

The BTMS will be implemented to enhance the management and operation of the bus network. This system will improve scheduling, route planning, and overall service reliability, ensuring a more efficient and responsive bus network.

These projects collectively aim to modernise the bus network, improve service reliability, and support the transition to a sustainable, zero-emission future for public transport in New South Wales.

### Box 2.18: Vibrant Streets Package

The Vibrant Streets Package supports the NSW Government's Vibrancy agenda by creating more flexible, safe and welcoming transport hubs and public spaces.

It does this in three ways. First, it helps activate public transport hub precincts with funding for street-based events and activations, including during major events.

Secondly, it helps permanently bring down the cost of activations and community initiatives by funding structural infrastructure or space improvements (e.g. retractable bollards). In New South Wales, closing a street for an event can cost more than \$130,000.

Finally, it will enable changes to public space and infrastructure that improve perceptions of safety and experience for women and girls.

Our streets, roads and laneways – which account for 80 per cent of public spaces in urban centres across New South Wales – play a critical role not only for transportation, but in fostering public life, supporting local jobs, showcasing local content and small business, improving mental and physical wellbeing, and allowing us to connect with each other and our environment.

*Figure 2.7: Vibrant Street Package*





**Box 2.19: Transport and Road Projects for Western Sydney Aerotropolis****New Bus Services for Western Sydney**

- The New Bus Services for Western Sydney will commence ahead of the airport's opening , providing early access to reliable and efficient transport connections.
- These bus services will play a vital role in supporting the immediate transport needs of growing communities, businesses, and construction sites at Western Sydney International Airport and Bradfield City Centre.
- Stage 1 includes the following scope: Introducing five new local bus routes, new zero emission bus fleet, safety improvements to Badgerys Creek Road, securing land for a new Zero Emission Bus (ZEB) depot, new bus interchange and bus layover at Bradfield and layover at Western Sydney International Airport.
- The project is jointly funded by the NSW and Australian Governments.

**Sydney Metro Western Sydney Airport Metro**

- Sydney Metro- Western Sydney Airport is being jointly funded by the NSW and Australian Governments and provides a direct connection for the new Western Sydney International Airport.
- Sydney Metro is essential to support increased housing supply and new employment and liveability opportunities, including serving as a transport spine for Greater Western Sydney.

**Airport Precinct Safety and Access Program**

- The Airport Precinct Safety and Access Program is focusing on identifying potential short-term safety access improvements within the Western Sydney Airport Precinct.
- These changes will help the existing road network better cater for increased traffic while longer-term upgrades are planned and delivered across the Airport Precinct.
- The Incident management program will provide an integrated transport network operations in the Western Sydney Airport Precinct.
- The funding committed will allow to bring the critical incident response team closer than the current depot that is 40 minutes away.

### **Box 2.20: \$5.5 billion Western Sydney Roads package**

In partnership with the Australian Government, the NSW Government is delivering:

#### **M12 Motorway**

- Construction is well underway on the new toll-free M12 motorway, which will provide direct access to Western Sydney International (WSI) Airport and connect to Sydney's motorway network.
- The M12 is essential to the success of WSI saving up to 16 minutes travel time compared to the existing road network.
- The M12 is expected to be open to traffic ahead of passenger services commencing at WSI in late 2026.

#### **Elizabeth Drive Upgrade**

- Detailed design is underway for an upgrade to a key section of Elizabeth Drive between Devonshire Road and Martin Road.
- The upgrade will provide two lanes in each direction, providing a connection for local traffic and buses to WSI and to growing precincts in the Western Sydney Aerotropolis.

#### **Mamre Road Upgrade**

- Construction is underway for the upgrade of Stage 1 Mamre Road between the M4 motorway and Erskine Park Road.
- The upgrade will increase road capacity, reducing congestion and delays in peak hours.
- The upgrade to this section of Mamre Road is expected to be completed by 2028.
- Detailed design is underway for an upgrade for Stage 2 Mamre Road between Erskine Park Road and Kerrs Road.
- Widening of the road in this section will support growth in the Mamre Road Precinct, a major employment area in Western Sydney.

#### **Fifteenth Avenue Upgrade**

- Planning is underway for an upgrade of Fifteenth Avenue between Cowpasture Road and Devonshire Road.
- Widening the road will improve road safety for all road users and reduce congestion, supporting growth in residential areas in Liverpool Local Government Area.
- The upgrade is the first stage towards the Fifteenth Avenue Upgrade, which will connect Liverpool to Bradfield City Centre and WSI.

**Box 2.20: \$5.5 billion Western Sydney Roads package (cont.)****Western Sydney International Airport Precinct Road Network**

- Transport for NSW has a 30 year vision for a safe, sustainable and integrated transport network in the Aerotropolis. This includes the WSI Airport Precinct Road Network that will be delivered in stages in line with growth.
- The project is jointly funded by the NSW and Australian Governments.
- Planning is underway for the priority roads in this network. This includes:
  - the Badgerys Creek Road South / Eastern Ring Road corridor which will provide a north-south connection east of WSI
  - Bradfield Metro Link Road, which will connect the local road network to Bradfield City Centre, including bus services
  - Devonshire Link Road, which will connect the Aerotropolis to the Mamre Road Precinct.

**Box 2.21: North West Sydney Roads**

The North West Growth Area is a fast-growing region experiencing significant demand on its transport network. This Program comprises a suite of planning and delivery projects designed to alleviate congestion, boost capacity, and support growth across key transport corridors. These include the following projects jointly funded with the Australian Government with the exception of Francis Road Rail Overpass at Rooty Hill.

**Richmond Road Upgrade between M7 Motorway and Townson Road, Marsden Park**

- Richmond Road is an arterial road which provides a vital link for commuters and freight between Blacktown and Windsor.
- It forms part of the wider network from the M7 Motorway to new housing and employment precincts in the North West Growth Area, resulting in significantly more traffic in the area.
- Each day over 89,000 vehicles travel through the Richmond Road and Rooty Hill Road North intersection. Road users currently experience heavy congestion, slow travel times and delays when travelling through the Richmond Road.
- Transport's aim is to ease congestion and improve traffic flow by widening Richmond Road and upgrading intersections.

**Richmond Road Upgrade between Elara Boulevard and Heritage Road, Marsden Park**

- Transport for NSW completed the four-lane upgrade of Richmond Road between M7 Motorway and Garfield Road West in 2016. Transport for NSW is proposing to continue the Richmond Road upgrade from north of Elara Boulevard.
- The upgrade would provide safer and improved access to fast growing residential developments in the Marsden Park precinct and future commercial and residential developments in the Marsden Park North precinct.

### **Box 2.21: North-West Sydney Roads (cont.)**

#### **Richmond Road Corridor Upgrade (Planning)**

- Planning is underway for further upgrades along the Richmond Road corridor to accommodate future growth and improve connectivity.

#### **New Richmond Bridge and Traffic Improvements**

- Planning and design are in progress for a new Richmond Bridge and associated traffic improvements to alleviate congestion and enhance traffic flow in the area.

#### **Garfield Road East**

- The Garfield Road East corridor extends 3.4 kilometres between Piccadilly Street, Riverstone and Windsor Road, Box Hill. The NSW Government proposes to widen the two-lane road to four lanes, with the opportunity to expand this to six in the future
- Planning is underway for the upgrade of Garfield Road East to improve traffic capacity and safety.

#### **Garfield Road West (Planning)**

- The Garfield Road West extends 3.2 kilometres between Richmond Road, Marsden Park and Denmark Road, Riverstone. Similar planning efforts are focused on Garfield Road West to support future growth and reduce congestion.

#### **Francis Road Rail Overpass at Rooty Hill (Planning)**

- Planning is in progress for a rail overpass at Francis Road, Rooty Hill, aimed at improving traffic flow and safety.

#### **Bandon Road Corridor Upgrade and Extension (Planning)**

- The new Bandon Road corridor runs between Richmond Road, Marsden Park and Windsor Road, Vineyard. Bandon Road is part of the North West Growth Centre Road Network Strategy.
- Planning is underway for the upgrade and extension of the Bandon Road corridor to enhance connectivity and support growth.

#### **Townson and Burdekin Road Upgrades (Planning)**

- Transport has developed a proposal for a four-lane divided road along Townson Road and Burdekin Road linking Richmond Road, Marsden Park in the west and Burdekin Road, Schofields in the east. The length of the project is about 3.6 kilometres.

**Table 2.21: Key Regional and Outer Metro Transport projects continuing in this Budget**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Princes Highway Corridor Upgrade</b>		
Continuing investments for priority projects including:		
<ul style="list-style-type: none"> <li>Jervis Bay Road Intersection Upgrade, to improve safety, reduce congestion and improve access to local roads (NSW and Australian Government funded)</li> <li>Jervis Bay Road and Hawken Road (NSW and Australian Government funded)</li> <li>Milton-Ulladulla Bypass to improve safety, journey times and freight efficiency (NSW and Australian Government funded)</li> <li>Princes Highway Safety and Freight Productivity Upgrades.</li> </ul>	n.a.	\$680.5 million
<b>Pacific Highway Corridor - M1 to Raymond Terrace and Hexham Straight Widening</b>		
Continuing main works construction of the upgrade to connect the M1 Pacific Motorway and the Pacific Highway, and major construction on the Hexham Straight Upgrade between Newcastle Inner City Bypass and Hexham Bridge (NSW and Australian Government funded).	\$2.2 billion	\$741.7 million
<b>Pacific Highway Corridor - Coffs Harbour Bypass</b>		
Continuing construction of the Pacific Highway upgrade program to improve connectivity, road transport efficiency and safety for local and interstate motorists (NSW and Australian Government funded).	\$2.2 billion	\$548.5 million
<b>New England Highway Duplication Goonoo Goonoo</b>		
Finalising planning for the New England Highway Duplication (Goonoo Goonoo Road) (NSW and Australian Government funded).	n.a.	\$54.4 million
<b>New England Highway Corridor - Muswellbrook Bypass</b>		
Continuing early works activities and commence construction on the Muswellbrook Bypass to improve travel times for long-haul freight movements and safety for all road users on the New England Highway (NSW and Australian Government funded).	n.a.	\$267.0 million
<b>New England Highway Corridor – Singleton Bypass</b>		
Continuing main works construction of the bypass for Singleton to improve traffic flow, travel times and safety for motorists (NSW and Australian Government funded).	\$700 million	\$294.9 million
<b>Newell Highway Corridor Upgrade</b>		
Continuing the delivery of new Dubbo Bridge, heavy duty pavement upgrades, intersection upgrades at Hargraves Lane and Federation Street connecting the Newell Highway, Oxley Highway and Castlereagh Highways in Gilgandra, and to develop and deliver flood mitigation solutions on the Newell Highway between West Wyalong and Forbes (NSW and Australian Government funded).	n.a.	\$237.7 million
<b>Wyong Town Centre</b>		
Finalising planning and commencing construction for the upgrade of the Pacific Highway through Wyong Town Centre (NSW and Australian Government funded).	n.a.	\$341.8 million
<b>Central Coast Highway, Tumby Road Intersection Upgrade</b>		
Continuing construction of the Central Coast Highway, Tumby Road Intersection Upgrade (NSW and Australian Government funded).	\$65.5 million	\$47.8 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Mandalong Road Upgrade</b> Completing planning and commencing pre-construction for the Mandalong Road upgrade (NSW and Australian Government funded).	n.a.	\$50.5 million
<b>Great Western Highway – Medlow Bath</b> Continuing construction of the duplication of 1.1 kilometres of the Great Western Highway through Medlow Bath (NSW and Australian Government funded).	\$193.7 million	\$19.1 million
<b>Bells Line of Road Upgrade Program</b> Continuing development and delivery of safety upgrades to enable a safer journey on the scenic route between the Blue Mountains and Richmond (Australian Government funded).	n.a.	\$60.3 million
<b>Newcastle Inner City Bypass from Rankin Park to Jesmond</b> Completing construction of the final stage of the Newcastle Inner City Bypass between the Pacific Highway at Bennetts Green and the final stage of the Pacific Highway at Sandgate (NSW and Australian Government funded).	\$481.9 million	\$131.5 million
<b>Barton Highway Upgrade</b> Continuing improvements on the Barton Highway for road safety while enhancing tourism, driving economic growth and creating vibrant regional spaces (NSW and Australian Government funded).	n.a.	\$101.1 million
<b>Hume Highway Upgrade</b> Continuing pavement surface upgrades on the Hume Highway at Marulan.	n.a.	\$21.2 million
<b>Mount Ousley Interchange</b> Continuing major construction of the interchange to replace the existing intersection of the M1 Princes Motorway and Mount Ousley Road at the base of Mount Ousley (NSW and Australian Government funded).	\$390.0 million	\$267.1 million
<b>Picton Road Upgrade (Planning)</b> Continuing planning the upgrade of Picton Road to improve safety and connectivity as a key link for the Illawarra Region, South Coast, Sydney, Canberra and Melbourne (NSW and Australian Government funded).	n.a.	\$79.2 million
<b>Waterfall Way Upgrade</b> Continuing works along Waterfall Way including flood immunity projects to improve reliability and safety.	\$50.0 million	\$23.3 million
<b>Marshalls Creek Bridge</b> Commencing construction to widen the Sturt Highway to four lanes over Marshalls Creek Bridge to improve safety and ease congestion on the highway through Wagga Wagga.	\$30.0 million	\$23.1 million
<b>Fixing Country Rail Program</b> Providing improved capacity, access, efficiency and reliability of the regional rail network, as well as delivering a highly functional transport network for moving freight in and out of regional areas.	n.a.	\$53.3 million
<b>Regional Rail Fleet</b> Delivering a modern Regional Rail Fleet to replace the ageing XPT, XPLOER and Endeavour trains and improve travel.	n.a.	\$843.1 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Mariyung Fleet (New Intercity Fleet)</b> Delivering a new, state of the art fleet and associated power supply upgrades to provide a new level of comfort and convenience and improve accessibility and safety for customers who travel between Sydney, the Central Coast and Newcastle, the Blue Mountains and the South Coast.	n.a.	\$714.5 million
<b>Mount Ousley Safety and Reliability Works (Planning)</b> Continuing development activities and preparing a business case to improve safety and resilience of the M1 Princes Motorway at Mount Ousley (NSW and Australian Government funded).	n.a.	\$9.8 million
<b>Golden Highway Dubbo to Newcastle Improvement Program (Planning)</b> Continuing the finalisation of a business case for priority corridor solutions, including potential overtaking lanes and other improvements to also support ongoing renewable energy transition in regional New South Wales (NSW and Australian Government funded).	n.a.	\$9.6 million
<b>Hume Highway Corridor Strategy (Planning)</b> Continuing to deliver a corridor assessment and management strategy for the full length of the Hume Highway from Marulan to the Victorian Border (NSW and Australian Government funded).	n.a.	\$9.2 million
<b>Swan Hill Bridge Replacement</b> Continuing planning for a new bridge at Swan Hill and carry out staged maintenance work to maintain operational capacity and heritage significance (NSW and Australian Government funded).	n.a.	\$60.6 million
<b>Narooma Bridge and Transport Improvements (Planning)</b> Continuing the planning and early investigations into transport network improvements in and around Narooma, including Narooma Bridge (NSW and Australian Government funded).	n.a.	\$10.0 million
<b>Nowra Bypass and Network Improvements (Planning)</b> Continuing planning, as part of the Princes Highway upgrade program, that aims to provide improved safety, better connected communities, eased traffic congestion and support regional economies through the NSW South Coast (NSW and Australian Government funded).	n.a.	\$67.4 million
<b>Picton Bypass (Planning)</b> Planning for the Picton Bypass that would provide an alternative route for heavy vehicles by linking Thirlmere and Tahmoor with the Hume Motorway via Picton Road (NSW and Australian Government funded).	n.a.	\$16.4 million
<b>Wallerawang Train Station Reactivation</b> Continuing works on reopening of Wallerawang Station at Wallerawang to enable passenger train services to safely stop at the station.	\$7.0 million	\$5.4 million
<b>Avoca Drive, Central Coast</b> Continuing the planning for the upgrade of Avoca Drive to improve traffic flow and deliver infrastructure for active and public transport access through Kincumber (NSW and Australian Government funded).	n.a.	\$50.7 million
<b>Nelson Bay Road - Williamtown to Bobs Farm</b> Continue planning for the duplication of Nelson Bay Road from Williamtown to Bob's Farm (NSW and Australian Government funded).	n.a.	\$10.0 million

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Pacific Highway - Harrington Road Intersection Upgrade, Coopersnook</b> Finalising planning and commencing construction on the Pacific Highway Harrington Road Intersection upgrade (NSW and Australian Government funded).	n.a.	\$36.5 million



### Box 2.22: Milton Ulladulla Bypass

The planning and delivery of a bypass of Milton and Ulladulla from the Princes Highway at Little Forest Road, Milton to Canberra Crescent, just north of Burrill Lake is jointly funded by the NSW and Australian Governments.

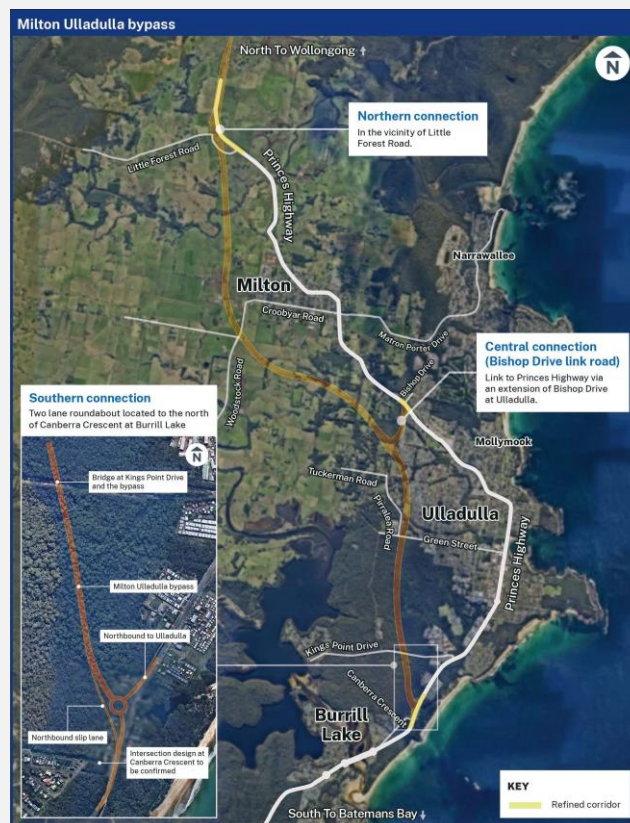
As part of the Princes Highway Upgrade Program, this state significant project aims to provide a safe, reliable, efficient and connected corridor that enables the movement of people and goods, supports sustainable growth while complementing and contributing to the character of the places it serves, is resilient to natural hazards and climate change, responds to changing land use and economic context, and supports new technologies. The team are now working with concept design and environmental assessment partner, Aurecon Australasia Pty Ltd to develop the concept design and complete an Environmental Impact Statement.

Key features of the project include:

- a road network of approximately 13 kilometres bypassing Milton and Ulladulla town centres
- a northern connection to the existing Princes Highway near Little Forest Road
- a central connection linking to the existing Princes Highway via an extension of Bishop Drive
- southern connection to the existing Princes Highway near Canberra Crescent.

Transport may refine the project area as the design develops and interchange options are evaluated.

Figure 2.8: Milton Ulladulla bypass map



### **Box 2.23: M1 to Raymond Terrace and Hexham Straight**

The NSW and Australian Governments are funding the 15-kilometre M1 Pacific Motorway extension to Raymond Terrace project with a commitment of \$2.2 billion. The extension will boost the regional economy and improve connectivity, road transport efficiency and safety for local and interstate motorists.

The project addresses a key national motorway ‘missing link’ between Sydney and Brisbane as the existing M1 Pacific Motorway, New England Highway and Pacific Highway carry some of the highest traffic volumes across the Hunter.

The 15-kilometre extension of the motorway will feature: removal of five sets of traffic lights and cutting nine minutes from travel times during peak periods. It will also deliver a 2.6-kilometre viaduct over the Hunter River and floodplain, the Main North Rail Line, and the New England Highway. Additionally, there will be new bridge crossings over local waterways at Tarro and Raymond Terrace, and an overpass for Masonite Road at Heatherbrae.

The upgrade will provide:

- improved connection between the M1 Pacific Motorway and the Pacific Highway
- improved traffic flow for motorists and freight for more reliable travel times
- improved accessibility to the surrounding road network
- improved safety for all road users.

Achievements in 2024-2025 include:

- M1 to Raymond Terrace - 10/11 Bridges under Construction
- M1 to Raymond Terrace - 226/268 Bridge piles installed
- Hexham Straight – Ironbark Creek Southbound Bridge Opened to traffic – November 2024
- Hexham Straight – Demolition of Old Northbound Bridge over Ironbark Creek – March 2025.

**Box 2.24: Medlow Bath Upgrade**

The Australian and NSW Governments are investing \$193.7 million in the Medlow Bath Upgrade, including a new pedestrian bridge, which will reduce congestion and improve safety and accessibility for all road users, commuters, and pedestrians.

Transport for NSW is widening a 1.2 kilometres section of the Great Western Highway through Medlow Bath between 300 metres east of Bellevue Crescent to Station Street to two lanes in each direction, providing a safer, more efficient road.

Key features include:

- upgrade of 1.2 kilometres of the Great Western Highway
- a new pedestrian bridge providing disability compliant access across the highway and linking to a new lift to Medlow Bath Railway Station
- traffic signals and dedicated turning lanes to Bellevue Crescent
- improved access and dedicated turning lanes to the Hydro Majestic
- a new shared pathway and vegetated verge providing a buffer from the Highway
- safer access for properties facing onto highway
- improved water quality with a new water treatment basin
- improved landscaping and a community led landscaping initiative on Railway Parade
- new parking and garden beds on Railway Parade
- relocated mural bus shelter from the Great Western Highway to Medlow Park.

### **Box 2.25: Mount Ousley Interchange**

The Australian and NSW Governments have jointly committed \$390 million to deliver the Mount Ousley Interchange upgrade. The Mount Ousley interchange has been designed to improve safety for road users by separating light and heavy vehicles, improve travel time and efficiency for all motorists, support growing freight movements, and improve access to and from the M1 Princes Motorway and Wollongong CBD. The contract for major construction work was awarded late in 2023 and major work is now underway.

The project includes:

- a heavy vehicle bypass lane for southbound travel, separating light and heavy vehicles
- separate off ramps for southbound light and heavy vehicles exiting the M1 Princes Motorway
- two heavy vehicle safety ramps
- a bridge over the M1 Princes Motorway with signalised intersections connecting the M1 Princes Motorway, Mount Ousley Road and the new access road to the University of Wollongong
- a commuter car park
- a roundabout that provides access to the M1 Princes Motorway and the University access road
- a shared path along the bridge over the M1 Princes Motorway and the University access road
- a southbound access road between Mount Ousley Road and University Avenue
- a pedestrian and cyclist bridge over the southbound access road
- a shared path connecting to the existing path from Helen Street, and upgrades to the shared path adjacent to TAFE NSW Wollongong.

**Box 2.26: Muswellbrook Bypass**

The New England Highway bypass of Muswellbrook is jointly funded by the NSW and Australian Governments. The bypass will improve travel times, freight efficiency and safety for all road users.

The New England Highway is part of the inland Sydney to Brisbane National Land Transport Network and the primary route connecting the Upper Hunter with Maitland and Newcastle. The highway currently passes through the centre of Muswellbrook. It is predominately a two lane road, restricted by numerous intersections, varying speed limits and nearby buildings with minimal setback from the road. The highway carries between 11,000 and 20,000 vehicles through the township each day, about 13 per cent being heavy vehicles.

The proposed bypass will reduce the volume of heavy vehicles travelling through Muswellbrook, improving safety and amenity in the township. The proposal would improve travel times by providing a free flowing 100 km/h alternative route.

The bypass will:

- improve network efficiency on the New England Highway, particularly travel times for long haul freight movements
- improve safety for all road users in the town centre, particularly relating to heavy and light vehicle interactions
- improve amenity of Muswellbrook township by removing freight traffic.

Figure 2.9: Muswellbrook bypass map



Pages 4-49 to 4-56 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Transport agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.



## 2.10 Treasury (including Infrastructure NSW)



The Treasury capital program includes investment in its financial management system to support Treasury's economic and financial management responsibilities.

\$492.2  
million<sup>9</sup>

Capital  
Expenditure  
to 2028-29

\$236.4  
million<sup>9</sup>

Capital  
Expenditure  
2025-26

Infrastructure NSW is creating a sustainable infrastructure legacy for New South Wales by providing independent advice and assurance to government on the identification and prioritisation of critical public infrastructure and leading the development of nominated priority projects and precinct transformations.

**Table 2.22: Key Treasury (including Infrastructure NSW) projects continuing in this Budget (capitalised)**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>Barangaroo Precinct</b>		
Continue the transformation of the Barangaroo precinct including the fit-out of the Cutaway and coordination of the Central Barangaroo development including the delivery of a 1.85 hectare foreshore public park on Sydney Harbour.	\$725.0 million	\$195.7 million

**Table 2.23: Key Treasury (including Infrastructure NSW) projects continuing in this Budget (inventory)**

Project	Estimated total cost	Expenditure over four years to 2028-29
<b>New Sydney Fish Markets</b>		
Deliver the development of the New Sydney Fish Markets, including the construction of new public domain spaces and facilities to support Sydney's seafood industry, tourism, and community access to the waterfront.	\$810.2 million	\$41.1 million
<b>Blackwattle Bay Urban Redevelopment</b>		
Progress the revitalisation of Blackwattle Bay through precinct planning to support future development and delivery of a public park in Bank Street.	\$79.0 million	\$58.9 million

It should be noted that there is an additional \$26.0 million of operating expenses not classified as inventory bringing the estimated total cost of the New Sydney Fish Market and the Blackwattle Bay Urban Redevelopment \$915.2 million.

Pages 4-57 to 4-58 of Chapter 4 of this *Infrastructure Statement* list the major capital projects and minor works for the Treasury agencies, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocation.

Page 4-62 Chapter 4 of this *Infrastructure Statement* list the major capital projects accounted for by delivery agencies as inventory, including the ETC, estimated expenditure to 30 June 2025, and 2025-26 allocations.

<sup>9</sup> Includes infrastructure expenditure classified as inventory in accordance with Australian Accounting Standards.

### 3. KEY INFRASTRUCTURE DEVELOPMENTS DELIVERED ACROSS NEW SOUTH WALES

#### 3.1 Key infrastructure delivered

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In 2024-25, an estimated \$28.6 billion will be invested in key infrastructure developments across New South Wales.

Major infrastructure delivered in 2024-25 includes:

- extension of the Sydney City Metro from Chatswood through to Sydenham. Operation began on 19 August 2024
- Parramatta Light Rail Stage 1 connecting Westmead to Carlingford via the Parramatta CBD and Camellia, with a two-way track spanning 12 kilometres and 16 light rail stops. First Passenger Services for Parramatta Light Rail Stage 1 began operations in December 2024
- Sydney Gateway, a new, toll-free connection from St Peters Interchange to improve journey times to Sydney Airport, the M5 and Eastern Distributor. This project opened to public in September 2024
- completion of the delivery of 54 new and upgraded ambulance stations under the Rural Ambulance Infrastructure Reconfiguration (RAIR) Program, providing local paramedics with modern, fit-for-purpose infrastructure to better meet the emergency medical care needs of communities in regional and rural NSW. New ambulance stations have been delivered at Fairy Meadow and Kingscliff as part of Stage 2 of the Program
- Concord Hospital Car Park. The project included the construction of a new multi-storey car park providing an additional 550 car spaces at the Concord Repatriation General Hospital. The multi-storey car park includes accessible spaces, lift access and provision for future EV charging stations
- new and upgraded schools including Melonba Public School, Melonba High School, Jindabyne Education Campus, Murwillumbah High School, Matthew Pearce Public School, Hastings Secondary College, Birrong Boys and Girls High Schools and Castle Hill Public School
- opening of Qtopia, the largest museum and cultural centre for queer history and culture in the world
- the revitalised state-of-the-art Walsh Bay Arts Precinct delivering a new home for making, performing and experiencing theatre, dance and music right on Sydney's most iconic waterfront
- since the launch of the Building Homes for NSW program in last year's state budget, Homes NSW has so far led and funded projects that will deliver 1,234 social and affordable homes across the state. As of 31 May 2025, Homes NSW has delivered 416 public housing dwellings and is forecast to spend \$823.0 million to deliver 685 social homes for public housing by 30 June 2025.

## 3.2 Climate Change, Energy the Environment and Water

Table 3.1: Key Climate Change, Energy, the Environment and Water projects delivered in 2024-25

### Key Climate Change, Energy, the Environment and Water projects delivered in 2024-25

#### Cumberland Plains Conservation Plan

The project delivered biodiversity offsets conserving biodiversity in Western Sydney under the Cumberland Plain Conservation Plan.

## 3.3 Communities and Justice

Table 3.2: Key Communities and Justice projects delivered in 2024-25

### Key Communities and Justice projects delivered in 2024-25

#### Building Homes for NSW

Since the launch of the Building Homes for NSW program in last year's state budget, Homes NSW has so far led and funded projects that will deliver 1,234 social and affordable homes across the state. As of 31 May 2025, Homes NSW has delivered 416 public housing dwellings and is forecast to spend \$823.0 million to deliver 685 social homes for public housing by 30 June 2025.

#### Alexandria Fire Station Remediation and Renovation

The revitalised 50-year-old building now serves one of Australia's highest population density areas and acts as a HAZMAT specialist for the broader Sydney region. With the increasing complexities of HAZMAT incidents, crews need a modern station to ensure their safety and preparedness.

#### Integrated Call and Dispatch (Emergency Services Computer Aided Dispatch Upgrade) Program

A major upgrade to modernise Fire and Rescue NSW's emergency response communications and dispatch operation system. The now completed upgrade will improve public safety by enabling faster and smarter incident responses.

#### Cessnock New Fire Station

The new Cessnock Fire Station replaces the outdated station built in 1916. This new station houses existing firefighting resources and allows for future growth to meet the service requirements of an expanding community. The new station also offers advanced equipment and training areas that improve delivery efficiency and effectiveness of fire services in the Cessnock region.

#### Dungog New Station

The new Dungog Fire Station provides a modern facility that addresses flooding and geographical challenges. As a primary rescue station, it will help support the recruitment and retention of on-call staff by providing a safe work environment and improved privacy for a gender-diverse workforce. The state-of-the-art facilities will contribute to better management of emergency situations and enhance community safety.

#### Flood Inquiry Funding Package

This project has significantly strengthened Fire and Rescue NSW in-water rescue and flood response capability. It has enhanced both capability and capacity across in-water, on-water and over-water environments by expanding specialist staffing and acquiring critical operational equipment.

#### Wagga Wagga Accommodation

This project increases and reconfigures the available office space to meet the current and future workforce needs to deliver effective prosecution services in the Wagga Wagga area.

#### Police Dog Unit Command Facilities

This project redeveloped the existing site at Menai and completed the construction of new facilities for the NSW Police Force Dog Unit.



### Key Communities and Justice projects delivered in 2024-25

#### Dubbo Regional Education and Training Centre

The project delivered a state-of-the-art police training facility in Dubbo that will significantly boost the capability of officers across regional NSW and provide shared training services with Fire and Rescue NSW.

#### Newcastle Police Station Refurbishment and Upgrade

The project refurbished and upgraded the existing Newcastle Police Station to increase the station's amenities and locker rooms and improve the internal layout.

#### Goulburn Academy Critical Incident Response Training upgrade

State-of-the-art training facilities at the Goulburn Academy to enable NSW Police Force to undertake Critical Incident Response Training in order to protect the community.

#### Permanent Armoured Vehicle Capability

Acquisition of tactical armoured vehicles (Bearcat) strategically positioned across NSW to strengthen the capability of the NSW Police Force to respond to high risk, tactical, and counter terrorism situations.

## 3.4 Creative Industries, Tourism, Hospitality and Sport

Table 3.3: *Key Creative Industries, Tourism, Hospitality and Sport projects delivered in 2024-25*

### Key Creative Industries, Tourism, Hospitality and Sport projects delivered in 2024-25

#### Arts Maintenance and Upgrades Program

The Arts Maintenance and Upgrades Program comprised a series of upgrades to existing cultural venues, to deliver improved accessibility, sustainability and amenities for patrons. The majority of works were conducted during the COVID-19 crisis, where underutilisation of venues could be leveraged to deliver project works.

#### Australian Museum - Extreme Fire Risk Compliance Issues

This project addressed three extreme risk fire compliance issues across the Australian Museum sites at 1 William Street and its Castle Hill storage facility. Works included replacement of combustible cladding on the Australian Museum Research Institute building, installation of fire sprinklers and an upgrade of existing fire systems within the Spirit House building and installation of an in-rack sprinkler system at the Castle Hill storage facility.

#### State Library of NSW – Critical Asset Maintenance Program

The State Library critical maintenance program replaced a total of seven elevators over a period of two years, maintaining safety and compliance standards and continued building access for visitors and staff.

#### Australian Museum - Critical Maintenance

The critical maintenance program upgraded end of life assets, including Heating, Ventilation and Air Conditioning (HVAC) systems and a full replacement of Building Management Systems. In addition, solar panels and rainwater collection systems were installed at the Australian Museum's 1 William Street site.

These capital works will enhance the comfort of Australian Museum's one million annual visitors and reduce greenhouse gas emissions enhancing the Museum's energy efficiency.

#### Museums and Houses Critical Works

Over the past 18 months, Museums of History NSW have undertaken vital conservation efforts at two of New South Wales' most historically significant sites: Rouse Hill Estate and the Mint. At the Mint, structural stabilisation of the first floor has improved safety and access for staff and visitors. Meanwhile, at Rouse Hill Estate, extensive work has been carried out to remediate water damage, preserving original masonry and restoring historic interior finishes.

#### Australian Museum - Pasifika Gallery

Housed within the Australian Museum, the new permanent Pasifika Gallery, Wansolmoana, provides a long-awaited opportunity for Pasifika diaspora in New South Wales and across the Pacific region to share their stories.

**Key Creative Industries, Tourism, Hospitality and Sport projects delivered in 2024-25**

**Sydney International Regatta Centre Replacement of Obsolete Electronic Timing System**

The Office of Sport has replaced the Sydney International Regatta Centre electronic timing mechanism with a refreshed system up to industry standard. The electronic timing system provides a range of functions, including judge and competitor communication, start and finish recording, timing validation with photographic capture and broadcast functions. The replacement of the electronic timing system will enable the Regatta Centre to continue hosting competitive regattas including international events.

**3.5 Customer Service**

*Table 3.4: Key Customer Service projects delivered in 2024-25*

**Key Customer Service projects delivered in 2024-25**

**Live NSW (Spatial Digital Twin)**

Delivery of a cross-sector collaborative environment (shared digital platform) for visual location information (mapping) in a four-dimensional model to support decision making across utilities, land use, and planning

**3.6 Education**

*Table 3.5: Key Education projects delivered in 2024-25*

**Key Education projects delivered in 2024-25**

**Melonba Public School**

Originally due to open in temporary facilities, accelerated construction progress meant Melonba Public School opened six months ahead of schedule, allowing students to get the best start in learning. Co-located with Melonba High School, Melonba Public School features 44 classrooms, a new library, canteen administration facilities and a multipurpose hall. With new covered outdoor learning areas (COLA), outdoor play areas including sports courts, and outdoor landscaped learning areas, Melonba Public School provides an environment where students can thrive academically, socially and creatively.

**Melonba High School**

This project delivered a new permanent high school to address growth in Sydney's north-west, providing world class educational facilities. The new high school features 97 classrooms, including specialist classrooms for science, wood and metal workshops, performing arts, textile, hospitality and kitchen spaces. The project also features a new library, canteen, hall and outdoor activity areas that ensures the school will be in a thriving learning hub for local students.

**Kingscliff TAFE Campus**

Kingscliff Expansion project was completed in June 2025 with the total cost of \$33.7 million. The project included the refurbishment of facilities for Health, Community Services, Library, Student Services and Learning Support. Two new buildings were completed to allow expansion of Aviation, Creative Industries, Animal Studies, Electrotechnology, Horticulture and Warehousing courses on the campus.

**Jindabyne Education Campus**

The new Jindabyne Education Campus is a state-of-the-art educational facility, which includes the new Jindabyne Public School and Jindabyne High School, reflects the continued commitment to ensure students in regional NSW have access to world-class educational facilities. The new Jindabyne Public School features 20 new classrooms, a purpose-built playground, a multipurpose hall and a new library. The new Jindabyne High School contains 25 new classrooms, commercial kitchens designed for VET hospitality programs, workshops for metalwork, woodwork and construction, a fully equipped gym and specialised agricultural facilities to support students studying agricultural subjects.

**Key Education projects delivered in 2024-25****Murwillumbah High School**

As a part of returning four public schools to the Murwillumbah community, Murwillumbah High School has undergone significant refurbishment. The project delivered more than 40 refurbished classrooms and specialist spaces, including science labs, wood and metal workshops, as well as a new Student Support Unit. The upgraded Murwillumbah High School also features a refurbished school library and hall, upgraded front office, staff and administration spaces and outdoor areas with new landscaping and play areas.

**Hastings Secondary College, Port Macquarie**

The upgraded Hastings Secondary College Port Macquarie campus features 15 new and upgraded classrooms, a redeveloped school entry and improved accessibility with three new lifts. The upgrade also featured a new building with new classrooms, new Technological and Applied Studies (TAS) facilities, a seminar room, a new staffroom and accessible facilities as a part of the new building. The school is also using a new multipurpose sports facility, built in partnership with the Police Citizens Youth Clubs (PCYC), that includes sports courts, gymnastic facilities, a youth hub and staff kitchen facilities.

**Irrawang High School Upgrade**

This project delivered a new building at Irrawang High School to provide new inclusive and innovative learning environments for students. The upgrade includes a new learning hub with 8 classrooms, six specialist support classes, expanded and refurbished library, new school entry, new support student drop-off/pick-up area, expanded staff car park, yarning circle and collaborative artwork. The new facilities contribute to an improved school environment that promotes wellbeing and collaboration.

## 3.7 Health

*Table 3.6: Key Health projects delivered in 2024-25*

**Key Health projects delivered in 2024-25****Concord Hospital Car Park**

The project included the construction of a new multi-storey car park (ETC value of \$32.4 million) providing an additional 550 car spaces at the Concord Repatriation General Hospital. The multi-storey car park includes accessible spaces, lift access and provision for future EV charging stations.

**Blacktown Mental Health Recovery Centre (Bunya Unit relocation)**

Delivered as part of the \$669.8 million Statewide Mental Health Infrastructure Program, a new 44-bed medium and low forensic care facility was constructed on the Blacktown Hospital campus, replacing the former 24-bed Bunya Unit at Cumberland Hospital. Focusing on residential rather than institutional care, the new facility is designed to encourage participation in activities which promote recovery, independence and a sense of purpose for users of the service.

**Key Worker Accommodation – Far Western Region**

The project (ETC value of \$15.3 million) delivered 20 new self-contained, fully furnished accommodation units for healthcare workers at the Broken Hill Health Service. The two-storey accommodation complex will support health care workers looking to establish themselves in the Broken Hill community by providing temporary accommodation close to work, which is a key factor in attracting and retaining health workers at rural and regional hospitals. In addition, 4 units were installed at Balranald Multipurpose Service as part of the project. The new accommodation is available to new permanent staff members who are establishing themselves in the community, as well as health professionals coming to work at Balranald MPS on a temporary basis.

**Key Worker Accommodation – Murrumbidgee Region**

The project (ETC value of \$15.0 million) delivered 16 new self-contained, fully furnished accommodation units for healthcare workers at 4 sites in the Murrumbidgee Local Health District: Leeton District Hospital (3 units including 1 accessible unit); Narrandera Health Service (4 units); Finley Health Service (6 units, including 1 accessible unit) and West Wyalong (3 units including 1 accessible unit). All units were manufactured offsite and delivered to the hospital sites on the back of trucks. The units are fit-for-purpose and provide a comfortable and safe place for temporary or newly relocated staff to stay.

**Key Health projects delivered in 2024-25**

**Key Worker Accommodation - Southern NSW Region**

The project (ETC value of \$15.0 million) delivered 12 new self-contained, fully furnished accommodation units for healthcare workers at the Cooma Health Service along with a communal room and deck, providing additional recreational space. The key worker accommodation is located within the hospital grounds on Bombala Street, providing a safe and comfortable place for healthcare workers to stay close to work.

**Port Macquarie Hospital Helipad Relocation and Car Park**

The project (ETC value of \$34.0 million) included relocating and constructing a new helipad on the hospital roof ensuring improve helicopter retrieval for critically ill patients and new car parking facilities on the site of the previous helipad; 363 additional parking spaces were delivered, increasing car parking capacity for hospital patients, visitors and staff.

**Projects under the Rural Ambulance Infrastructure Reconfiguration (RAIR) Program**

This program (ETC value of \$232.1 million) delivered 54 new and upgraded ambulance stations, providing local paramedics with modern, fit-for-purpose infrastructure to better meet the emergency medical care needs of communities in regional and rural NSW. New ambulance stations have been delivered at Fairy Meadow and Kingscliff as part of Stage 2 of the Program. The new stations feature internal parking for additional emergency ambulance vehicles, administration and office areas, staff rest facilities, logistics and storage areas, internal wash bay, and staff parking.

The completion dates identified in Chapter 4 are the financial completion dates, which involve the finalisation of all commercial payments and confirmation that all contractual obligations have been met. This may occur 12-18 months after the building has become ready for commissioning and occupied by patients and staff.

**3.8 Planning, Housing and Infrastructure**

*Table 3.7: Key Planning, Housing and Infrastructure projects delivered in 2024-25*

**Key Planning, Housing and Infrastructure projects delivered in 2024-25**

**Crown Land Priority Services Renewal Program**

This program delivered priority asset renewal over Crown lands. The program included upgrades to roads and bridges and improvements to the safety and functionality of parks and trails. The program also included funding to develop a comprehensive asset management system for Crown lands.

## 3.9 Primary Industries and Regional Development

**Table 3.8:** Key Primary Industries and Regional Development projects delivered in 2024-25

Key Primary Industries and Regional Development projects delivered in 2024-25
<p><b>Foot and Mouth Disease – Risk and Response</b></p> <p>The \$14.3 million program supported urgent operations and response capacity and enabled broader surge response capability for Foot and Mouth Disease preparedness and management. This capital investment included facilities and equipment, including an effluent decontamination and sterilisation system, main water reservoirs back-up system, data transmission improvements, and sensor-activated automatic wheel and truck wash facilities at key handling sites.</p>
<p><b>Biosecurity Enhanced Response Capacity</b></p> <p>The \$4.9 million program reduced the state's biosecurity risk including scaling up response capacity. This was done through new techniques and technologies in the detection and management of pests and diseases so that threats and incursions are detected sooner and eradicated faster to reduce the impact on communities and industries.</p>
<p><b>Chickpea Breeding Program</b></p> <p>The \$3.0 million investment in Tamworth enhanced the development of high-yielding, disease-resistant chickpea varieties, supporting the agricultural sector on supplying quality produce that will meet the increasing demand from offshore trade partners.</p>
<p><b>Bushfire Fence Repairs</b></p> <p>The \$2.6 million Bushfire Fence Replacement program involved the replacement of fences as part of Local Land Services' response to the 2019-20 bushfires. The fences were predominantly for the travelling stock reserves.</p>
<p><b>Windmill Replacement</b></p> <p>The \$1.8 million Windmill Replacement initiative replaced outdated windmills with modern, efficient models to improve water management and support sustainable agriculture in regional areas.</p>

## 3.10 Transport

**Table 3.9:** Key Transport projects delivered in 2024-25

Key Transport projects delivered in 2024-25
<p><b>Spring Farm Parkway Stage 1</b></p> <p>Stage 1 of the Spring Farm Parkway project includes a new interchange with City facing on and off ramps, connecting the Hume Motorway to Menangle Road.</p> <p>This includes a new four lane divided road extending about 1km from Menangle Road, west over the Hume Motorway to Menangle Park Urban Release Area. Upgrade of 600m of Menangle Road at Menangle Park including a new signalised intersection at the Spring Farm Parkway. A shared-use path on the southern side of Spring Farm Parkway to provide access to Broughton Anglican College and four new signalised intersections.</p> <p>The project opened to traffic in August 2024.</p>
<p><b>Prospect Highway, Reservoir Road to St Martins Crescent</b></p> <p>Prospect Highway connects motorists with the M4 Motorway, the Great Western Highway, Old Windsor Road and the M2 Motorway (NSW and Australian Government funded). This project improved safety and access for local and through traffic, and safety for cyclists and pedestrians.</p> <p>Key features of this project include the upgrade to a four-lane divided road from an undivided two-lane road, duplicating the bridges over M4 Motorway and Great Western Highway, a new two-way link road and a number of new traffic lights.</p> <p>The project opened to traffic in November 2024.</p>

## Key Transport projects delivered in 2024-25

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### Memorial Avenue, Old Windsor Road to Windsor Road

Memorial Avenue is about 2.2 kilometres long and connects Old Windsor Road in the west with Windsor Road in the east. It intersects the new Balmoral Road development and provides access to Blacktown, Glenwood, Stanhope Gardens, Parklea, Baulkham Hills, Castle Hill and Kellyville (NSW and Australian Government funded).

The Memorial Avenue upgrade will improve road safety, reduce travel times and congestion for motorists.

The project was completed in November 2024.

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### Parramatta Light Rail Stage 1

Parramatta Light Rail Stage 1 connects Westmead to Carlingford via the Parramatta CBD and Camellia, with a two-way track spanning 12 kilometres and 16 light rail stops.

By 2026, around 22,000 people are expected to use the Parramatta Light Rail every day, with an estimated 130,000 people living within walking distance of the 16 light rail stops.

First Passenger Services for Parramatta Light Rail Stage 1 began operations in December 2024.

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### Transport Access Program - Commuter Wharf Upgrades

As part of this accessibility program, South Mosman and Greenwich Point Wharves were upgraded and completed in 2024-25.

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### Sydney Gateway

Sydney Gateway is a new, toll-free connection from St Peters Interchange to improve journey times to Sydney Airport, the M5 and Eastern Distributor.

The project completed more than five kilometres of new road including 19 new bridge structures and over three kilometres of new pedestrian and cycling path. Sydney Gateway will improve connections to the Airport Precinct, providing a high-capacity network and more reliable journeys.

This project opened to public in September 2024.

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### Western Distributor Smart Motorway

The Western Distributor Smart Motorways project provides technology improvements in the corridor from Darling Drive onramp, across the Anzac Bridge to the Victoria Rd intersection and WestConnex 3B approaches (NSW and Australian Government funded). The upgraded technology includes Integrated Speed Lane Usage electronic signs, automatic incident detection technology, vehicle detection, CCTV cameras and variable message signs

Transport for NSW has installed 19 new gantries and upgraded four existing gantries between Anzac Bridge and Sydney Harbour Bridge to support smart motorway technology and signage.

Smart motorway technology became operational in December 2024.

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### Maritime Infrastructure Upgrades

Transport for NSW completed the upgrade for the Kamay Wharves project at Kurnell and La Perouse. This iconic engineering feat showcases Transport's ability to deliver complex maritime infrastructure projects that enhance the cultural significance of the local area in South-East Sydney. This new infrastructure will serve as a popular tourist destination and will enable cultural connection for First Nation's people of the north and south shores of Botany Bay.

The project includes accessible fishing, enhanced public spaces and large, state-of-the-art vessel berthing facilities at both wharves.

The wharves opened to the public in February 2025.

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### Safe, Accessible Transport Program

The Safe, Accessible Transport Program provides upgrades to train stations making them more accessible, safe and secure. This can also include the provision of car parking facilities.

Key upgrades completed in 2024-25 including a multi-storey Commuter Car Park with 200 parking spaces at Beverly Hills, accessibility upgrades of Heathcote station and regional train stations Tuggerah and Griffith were also upgraded.

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**Key Transport projects delivered in 2024-25**

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**Sydney Ferries Minor Works**

The three of seven new Parramatta Class ferries (The Isobel Bennett, Martin Green and Ruby Payne Scott) were put into service in 2024-25.

This ferry purchase program allows the gradual retirement of the seven RiverCat ferry fleet while maintaining service levels.

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**Kings Highway Safety Upgrade**

The Kings Highway safety upgrade program has delivered a range of safety and efficiency upgrades on the Kings Highway to keep the community safe and freight moving between Batemans Bay and the NSW/ACT border.

This upgrade included two overtaking lanes constructed, two safety projects delivered (including wide centreline treatment, audio tactile linemarking, widened shoulders and roadside safety barrier, and high friction asphalt), three safety projects developed for future funding opportunities, and one roadside safety barrier project being handed over to delivery partner for construction by 30 June 2025.

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**Great Western Highway, Cocks River Road Upgrade**

Cocks River Road Upgrade at Hartley delivered 2.4km of the Great Western Highway, with a grade separated interchange, new sections of connecting roadway, creating a local service road network and delivering improved journeys between Sydney and the state's Central West (NSW and Australian Government funded).

This project was opened to the public in April 2025.

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**Newell Highway, Parkes Upgrade**

The Parkes Bypass project has delivered a new 10.5-kilometre bypass on the western outskirts of Parkes.

This upgrade increases road safety, reduce travel time, support connectivity, improve freight productivity and efficiency, pedestrian access through Parkes and traffic flow (NSW and Australian Government funded).

This project was opened to the public in April 2025.

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**Sydney Metro City**

The historic start of metro services through the Sydney CBD on August 19, 2024, marked a new era of public transport in NSW. Metro services now extend from Chatswood, under the harbour, through the CBD and to Sydenham, providing unrivalled connectivity around our city.

The City extension to the M1 Line from Tallawong adds an extra eight stations and 15.5km of metro rail. The M1 Line now includes more than 51 kilometres of fast, reliable metro rail services across 21 stations between the growing North-West and Inner West of Sydney.

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## 4. GENERAL GOVERNMENT SECTOR PROJECTS

### 4.1 General government sector projects

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#### **Cabinet**

Parliamentary Counsel's Office.....	4 - 6
Independent Pricing and Regulatory Tribunal.....	4 - 6

#### **Climate Change, Energy, the Environment and Water**

Department of Climate Change, Energy, the Environment and Water .....	4 - 7
Energy Corporation of New South Wales .....	4 - 9
Energy Security Corporation.....	4 - 10
Environment Protection Authority .....	4 - 10
Biodiversity Conservation Trust of NSW .....	4 - 10
Water Administration Ministerial Corporation .....	4 - 10

#### **Communities and Justice**

Department Communities and Justice .....	4 - 11
Corrective Services NSW .....	4 - 12
Crown Solicitor's Office.....	4 - 12
Fire and Rescue NSW.....	4 - 13
Legal Aid Commission of New South Wales.....	4 - 14
New South Wales Crime Commission .....	4 - 14
NSW Police Force .....	4 - 15
NSW Rural Fire Service .....	4 - 17
NSW State Emergency Service.....	4 - 17
Aboriginal Housing Office .....	4 - 18
Multicultural NSW.....	4 - 18
NSW Trustee and Guardian .....	4 - 18
Judicial Commission of New South Wales.....	4 - 19
Office of the Children's Guardian.....	4 - 19
Office of the Director of Public Prosecutions.....	4 - 19

#### **Creative Industries, Tourism, Hospitality and Sport**

Department of Creative Industries, Tourism, Hospitality and Sport.....	4 - 20
Art Gallery of New South Wales .....	4 - 20
Australian Museum.....	4 - 21
Destination NSW.....	4 - 21
Museums of History NSW .....	4 - 22
Museum of Applied Arts and Sciences .....	4 - 22
State Library of New South Wales .....	4 - 23
Office of Sport .....	4 - 23

#### **Customer Service**

Department of Customer Service.....	4 - 24
Information and Privacy Commission .....	4 - 25
Service NSW.....	4 - 25
Long Service Corporation .....	4 - 25
New South Wales Government Telecommunications Authority .....	4 - 26
SafeWork NSW .....	4 - 26
State Insurance Regulatory Authority .....	4 - 26



**Education**

Department of Education .....	4 - 27
NSW Education Standards Authority .....	4 - 31
TAFE Commission .....	4 - 32

**Health**

Ministry of Health.....	4 - 33
Health Care Complaints Commission .....	4 - 38

**Planning, Housing and Infrastructure**

Department of Planning, Housing and Infrastructure .....	4 - 39
Royal Botanic Gardens and Domain Trust.....	4 - 40
Sydney Olympic Park Authority .....	4 - 41
Western Parkland City Authority .....	4 - 41
Centennial Park and Moore Park Trust.....	4 - 42
Hunter and Central Coast Development Corporation.....	4 - 42
Planning Ministerial Corporation .....	4 - 43
Property and Development NSW.....	4 - 44
Western Sydney Parklands Trust .....	4 - 45

**Premier**

Premier's Department.....	4 - 46
Natural Resources Commission .....	4 - 46
NSW Reconstruction Authority .....	4 - 46

**Primary Industries and Regional Development**

Department of Primary Industries and Regional Development.....	4 - 47
New South Wales Rural Assistance Authority.....	4 - 47
Local Land Services .....	4 - 48
NSW Food Authority .....	4 - 48

**Transport**

Transport for NSW .....	4 - 49
Sydney Metro .....	4 - 56
Office of Transport Safety Investigations .....	4 - 56

**Treasury**

Treasury .....	4 - 57
Infrastructure NSW .....	4 - 57
NSW Self Insurance Corporation.....	4 - 57
Workers' Compensation (Dust Diseases) Authority .....	4 - 58

**The Legislature**

The Legislature.....	4 - 59
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**Integrity Agencies**

Audit Office of New South Wales.....	4 - 60
Independent Commission Against Corruption.....	4 - 60
Law Enforcement Conduct Commission .....	4 - 60
New South Wales Electoral Commission.....	4 - 61
Ombudsman's Office .....	4 - 61

**Inventory Expenditure**

Infrastructure NSW .....	4 - 62
Regional Growth NSW Development Corporation .....	4 - 62

Table 4.1: Capital investment by general government sector<sup>(a)</sup>

Agency	Capital Expenditure			
	2024-25 Budget <sup>(b)</sup> \$m	2024-25 Revised <sup>(b)</sup> \$m	2025-26 Budget <sup>(b)</sup> \$m	Variation <sup>(c)</sup> \$m
<b>Cabinet</b>				
Parliamentary Counsel's Office .....	0.3	0.4	0.3	(0.1)
Independent Pricing and Regulatory Tribunal .....	0.2	...	0.2	0.2
<b>Climate Change, Energy, the Environment and Water</b>				
Department of Climate Change, Energy, the Environment and Water.....	549.5	395.2	563.7	168.5
Energy Corporation of New South Wales.....	1,441.8	884.5	1,068.3	183.8
Energy Security Corporation <sup>(d)</sup> .....	...	...	0.1	0.1
Environment Protection Authority .....	6.7	6.6	0.8	(5.9)
Natural Resources Access Regulator .....	0.5	0.5	...	(0.5)
Biodiversity Conservation Trust of NSW .....	15.1	1.9	15.1	13.1
Water Administration Ministerial Corporation .....	29.0	10.2	10.8	0.6
<b>Communities and Justice</b>				
Department of Communities and Justice .....	1,259.7	1,034.2	1,188.0	153.8
Corrective Services NSW <sup>(e)</sup> .....	...	43.9	79.2	35.3
Crown Solicitor's Office .....	1.3	1.9	4.5	2.6
Fire and Rescue NSW .....	96.9	94.2	98.7	4.5
Legal Aid Commission of New South Wales .....	12.0	10.9	12.1	1.1
New South Wales Crime Commission .....	2.5	1.3	1.9	0.6
NSW Police Force .....	407.4	296.5	410.8	114.4
NSW Rural Fire Service.....	30.1	40.4	31.6	(8.8)
NSW State Emergency Service.....	42.6	23.2	32.8	9.6
Aboriginal Housing Office.....	141.3	140.9	134.7	(6.2)
Multicultural NSW.....	0.3	0.3	0.3	...
NSW Trustee and Guardian.....	9.6	2.7	9.4	6.7
Judicial Commission of New South Wales .....	0.3	0.2	0.3	0.0
Office of the Children's Guardian.....	1.4	0.4	1.0	0.6
Office of the Director of Public Prosecutions .....	4.5	3.9	3.5	(0.4)
<b>Creative Industries, Tourism, Hospitality and Sport</b>				
Department of Creative Industries, Tourism, Hospitality and Sport <sup>(f)(g)</sup> .....	446.6	171.6	172.0	0.3
Art Gallery of New South Wales .....	16.4	31.5	16.0	(15.5)
Australian Museum.....	15.9	16.3	13.7	(2.6)
Destination NSW .....	0.4	0.4	0.2	(0.2)
Museums of History NSW .....	16.8	10.2	18.4	8.2
Museum of Applied Arts and Sciences .....	3.2	17.0	153.9	136.9
State Library of New South Wales.....	23.1	21.7	20.2	(1.5)
Office of Sport <sup>(h)</sup> .....	12.2	9.5	9.3	(0.1)
<b>Customer Service</b>				
Department of Customer Service .....	135.8	73.3	143.6	70.3
Information and Privacy Commission .....	0.2	0.1	0.2	0.1
Service NSW.....	28.6	40.0	30.4	(9.6)
Long Service Corporation .....	2.4	...	3.1	3.1
New South Wales Government Telecommunications Authority.....	178.1	171.7	191.9	20.2
SafeWork NSW <sup>(i)</sup> .....	...	...	0.3	0.3
State Insurance Regulatory Authority .....	5.6	...	5.6	5.6

Agency	2024-25 Budget <sup>(b)</sup> \$m	Capital Expenditure		Variation <sup>(c)</sup> \$m
		2024-25 Revised <sup>(b)</sup> \$m	2025-26 Budget <sup>(b)</sup> \$m	
Education				
Department of Education .....	2,719.5	2,423.7	2,585.8	162.0
NSW Education Standards Authority .....	17.0	17.0	19.1	2.2
TAFE Commission.....	300.6	217.0	353.2	136.2
Health				
Ministry of Health.....	3,207.2	2,699.2	3,154.1	454.9
Health Care Complaints Commission .....	0.1	1.8	0.1	(1.7)
Mental Health Commission of New South Wales .....	0.0	0.0	...	(0.0)
Planning Housing and Infrastructure				
Department of Planning, Housing and Infrastructure .....	75.8	45.8	61.6	15.8
Royal Botanic Gardens and Domain Trust.....	9.1	5.8	21.4	15.6
Sydney Olympic Park Authority .....	19.0	13.2	20.7	7.5
Western Parkland City Authority.....	302.3	119.0	218.5	99.4
Centennial Park and Moore Park Trust.....	7.2	7.6	14.2	6.5
Hunter and Central Coast Development Corporation.....	0.3	1.3	1.2	(0.1)
Lands Administration Ministerial Corporation .....	...	0.8	...	(0.8)
Planning Ministerial Corporation.....	184.4	72.6	132.2	59.7
Property and Development NSW.....	496.2	335.3	675.8	340.6
Western Sydney Parklands Trust .....	18.2	20.1	12.7	(7.4)
Industry, Skills and Regional Development: Other Funds and Trusts.....	...	0.5	...	(0.5)
Premier				
Premier's Department.....	17.3	51.4	77.7	26.3
Natural Resources Commission .....	0.1	0.1	0.1	0.0
NSW Reconstruction Authority <sup>(i)</sup> .....	122.1	56.9	80.5	23.6
Public Service Commission <sup>(k)</sup> .....	0.3	...	...	...
Primary Industries and Regional Development				
Department of Primary Industries and Regional Development .....	127.4	56.2	70.8	14.6
New South Wales Rural Assistance Authority .....	0.1	...	0.1	0.1
Local Land Services .....	6.1	12.2	7.9	(4.2)
NSW Food Authority .....	1.1	1.4	1.1	(0.3)
Transport and Infrastructure				
Transport for NSW.....	9,071.4	7,720.3	7,469.0	(251.3)
Sydney Metro .....	6,563.3	4,666.4	4,986.3	319.9
Office of Transport Safety Investigations .....	0.1	0.0	0.2	0.2
Treasury				
Treasury.....	25.9	5.7	9.7	4.0
Infrastructure NSW .....	135.8	120.7	51.4	(69.3)
NSW Self Insurance Corporation.....	0.2	3.8	0.2	(3.6)
Workers' Compensation (Dust Diseases) Authority .....	1.3	1.3	0.9	(0.4)
The Legislature				
The Legislature.....	40.1	28.1	27.4	(0.7)

Agency	2024-25	Capital Expenditure		Variation <sup>(c)</sup>
	Budget <sup>(b)</sup>	2024-25	2025-26	
	\$m	\$m	\$m	\$m
Integrity Agencies				
Audit Office of New South Wales.....	2.2	0.5	2.2	1.7
Independent Commission Against Corruption .....	6.2	2.4	52.8	50.4
Law Enforcement Conduct Commission .....	15.5	1.7	1.0	(0.7)
New South Wales Electoral Commission .....	12.7	10.1	1.5	(8.6)
Ombudsman's Office .....	6.9	3.6	11.4	7.8
<b>Not allocated to an agency.....</b>	<b>(4,990.9)</b>	<b>1.9</b>	<b>(2,209.5)</b>	<b>(2,211.4)</b>
<b>Total</b>	<b>23,460.1</b>	<b>22,283.0</b>	<b>22,359.8</b>	<b>76.8</b>

- (a) This table only reports infrastructure investment by agencies and does not include capital grants to public and private bodies to fund infrastructure.
- (b) General government sector investment published in Table A1.1 of Budget Paper No 1 may not sum to the totals of agency programs published in Table 4.1. The difference represents intra-sector eliminations.
- (c) The variation is from 2024-25 revised to the 2025-26 Budget. Discrepancies between totals are due to rounding.
- (d) In September 2023, the NSW Government committed to establishing the Energy Security Corporation to accelerate investment in renewable energy assets that ensure the dispatchable supply of clean energy. It will commence substantive operations in the 2025-26 financial year to make investments in storage projects, addressing gaps in the current market, and improving the reliability of NSW electricity network as it transitions to renewables.
- (e) Created as per the *Administrative Arrangements (Administrative Changes – Corrective Services NSW) Order 2024*, effective from 1 October 2024.
- (f) The Department of Enterprise, Investment and Trade was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.
- (g) The Investment NSW Group was transferred from the Department of Creative Industries, Tourism, Hospitality and Sport to the Premier's Department, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.
- (h) Transferred from Communities and Justice to Creative Industries, Tourism, Hospitality and Sport as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.
- (i) The SafeWork NSW branch of the Department of Customer Service (DCS) is transferred to SafeWork NSW Agency from 1 July 2025, as per *Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025*, effective from 1 July 2025.
- (j) Transferred from Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective 17 March 2025.
- (k) Abolished per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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### Parliamentary Counsel's Office

<b>Total, Minor Works</b>	<b>250</b>
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<b>Total, Parliamentary Counsel's Office</b>	<b>250</b>
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### Independent Pricing and Regulatory Tribunal

<b>Total, Minor Works</b>	<b>180</b>
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<b>Total, Independent Pricing and Regulatory Tribunal</b>	<b>180</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Climate Change, Energy, the Environment and Water

### Major Works

#### New Works

##### Biodiversity Conservation and Science

Biodiversity Offset Scheme ICT systems	Parramatta	2025	2029	14,638		2,299
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##### National Parks and Wildlife Service

Edmondson Regional Park Maintenance	Denham Court	2024	2029	2,609		652
Frontline Conservation Program	Various	2025	2029	15,112		9,909

Total, New Works						12,860
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### Works in Progress

##### Conservation Program, Heritage and Regulation Group

Continuing Delivery of Biodiversity Statutory Functions	Various	2023	2026	18,187	8,596	9,591
Reconnecting Watercourse Country	Various	2023	2027	9,800	200	4,000

##### Energy Climate Change & Sustainability

Consumer Energy Strategy action	Various	2025	2026	2,300	500	1,800
Energy Rebates Program	Various	2023	2026	2,059	659	1,400
National Australian Built Environment Rating System (NABERS)	Various	2022	2032	12,321	3,609	1,154
NSW Energy Accredited Service Provider scheme review - NSW response to recommendations	Various	2024	2026	1,085	285	800
Whole of Government Net Zero Emissions Platform	Various	2025	2027	2,068	313	1,560

##### National Parks and Wildlife Service

Additional 100 Field Officers for National Parks & Wildlife Service	Various	2024	2027	3,589	696	1,434
Additional Firefighters and Fleet Upgrade	Various	2022	2034	104,048	17,797	8,569
Biodiversity land acquisition	Various	2024	2026	n.a.	n.a.	n.a.
Commemorating the Meeting of Two Cultures at Kamay Botany Bay National Park	Kurnell	2018	2027	27,046	24,046	2,500
Dorrigo Great Walk	Bellingen	2022	2028	56,422	5,846	20,009
Fire Management in National Parks	Various	2008	2030	78,942	61,587	3,724
Georges River Koala National Park	Various	2023	2033	47,933	440	10,869
Great Koala National Park	Various	2023	2029	28,450	575	2,500

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Department of Climate Change, Energy, the Environment and Water (cont.)</b>						
Great Walks - Gardens of Stone and Great Southern Walk	Various	2021	2028	80,361	26,796	<b>40,467</b>
Improving Access to National Parks	Various	2019	2026	149,568	146,451	<b>3,117</b>
Infrastructure Investment in National Parks to Increase NSW Tourism	Various	2018	2026	42,953	36,349	<b>6,604</b>
Koala Strategy	Various	2021	2026	52,662	50,023	<b>2,639</b>
Light to Light Great Walk	Green Cape	2019	2026	7,948	6,653	<b>1,295</b>
Me-Mel (Goat Island) Remediation	Sydney	2021	2027	36,700	6,900	<b>12,867</b>
Minor Environmental Projects - Waste and Environment Levy (WELE) Funded	Various	2020	2026	8,489	8,389	<b>100</b>
National Parks and Wildlife Service Infrastructure Betterment Fund Projects	Various	2024	2026	41,872	14,277	<b>27,595</b>
National Parks Radio Network - Migration to the Public Safety Network	Various	2022	2026	22,236	11,967	<b>10,269</b>
National Parks Visitor Infrastructure Management	Various	2024	2026	73,281	33,376	<b>39,905</b>
Protect Koalas of Southern Sydney	Woronora Heights	2023	2026	6,200	3,900	<b>2,300</b>
Reserve Establishment and Activation	Various	2022	2026	120,000	116,000	<b>4,000</b>
Rewilding and Land Acquisitions	Various	2021	2026	84,740	71,740	<b>13,000</b>
Snowy 2.0 Biodiversity Offset Project	Various	2023	2035	10,721	4,181	<b>1,051</b>
Strategic Fire Trails Network - Safety and Compliance Works	Various	2019	2029	177,329	112,476	<b>19,969</b>
Wolli Creek Regional Park	Wolli Creek	2023	2026	8,800	4,800	<b>4,000</b>
Office of the Secretary						
Environment and Conservation Programs	Various	2021	2029	53,846	16,473	<b>10,854</b>
Lord Howe Island - Continuation of Marine Infrastructure	Lord Howe Island	n.a.	n.a.	n.a.	n.a.	<b>18,097</b>
Lord Howe Island - Waste Management Facility Upgrade	Lord Howe Island	n.a.	n.a.	n.a.	n.a.	<b>16,100</b>
Strategy Policy, Science and Engagement						
Beachwatch	Various	2022	2035	5,125	2,730	<b>150</b>
Climate Change Funded Minor Works	Various	2021	2030	10,008	9,458	<b>200</b>
Climate Science Program	Various	2022	2030	7,676	5,724	<b>400</b>
EPA Climate Change Action Plan	Various	2021	2027	2,500	1,000	<b>750</b>
Healthy Waterways, Healthy Communities	Various	2022	2032	21,533	4,661	<b>2,172</b>
Water						
Digital Software Upgrades	Parramatta	2021	2028	1,544	463	<b>463</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Climate Change, Energy, the Environment and Water (cont.)

Northern Basin Toolkit (Stage 2) - Fish Passage	Various	2023	2027	53,461	17,827	18,065
NSW - Murray and Murrumbidgee River Constraints Measures (Reconnecting River Country Program).	Various	2025	2027	75,798	7,615	18,000
Nyngan to Cobar Pipeline & Pumping Stations	Various	2022	2027	47,200	16,360	30,226
Sustainable Diversion Limit Adjust Mechanism Acceleration	Various	2021	2027	299,036	51,253	120,276
Wilcannia Weir	Wilcannia	2022	2028	38,468	13,626	20,883
Total, Works in Progress						515,924
<b>Total, Major Works</b>						<b>528,784</b>
<b>Total, Minor Works</b>						<b>34,890</b>
<b>Total, Department of Climate Change, Energy, the Environment and Water</b>						<b>563,674</b>

## Energy Corporation of New South Wales

### Major Works

#### New Works

Newcastle Port Logistics Precinct	Mayfield East	2025	2027	115,510		55,822
Total, New Works						55,822

#### Works in Progress

Central-West Orana Renewable Energy Zone - Delivery and Construction Phase	Various	2025	2028	772,116	273,587	338,704
Port to Project - Road Upgrades	Various	2024	2027	128,500	37,054	91,446
Transmission Acceleration Facility						
Central West Orana Renewable Energy Zone	Various	n.a.	n.a.	n.a.	n.a.	n.a.
Hunter Central Coast Renewable Energy Zone	Various	n.a.	n.a.	n.a.	n.a.	n.a.
Hunter Transmission Project	Various	n.a.	n.a.	n.a.	n.a.	n.a.
New England Renewable Energy Zone	Various	n.a.	n.a.	n.a.	n.a.	n.a.
Transmission Acceleration Facility - Other Projects	Various	n.a.	n.a.	n.a.	n.a.	n.a.
Total, Works in Progress						1,012,521

<b>Total, Major Works</b>						<b>1,068,343</b>
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<b>Total, Energy Corporation of New South Wales</b>						<b>1,068,343</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Energy Security Corporation

<b>Total, Minor Works</b>	<b>97</b>
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<b>Total, Energy Security Corporation</b>	<b>97</b>
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## Environment Protection Authority

### Leases

Lease Acquisitions between \$250,000 and \$20 Million - Property and Fleet Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	<b>463</b>
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<b>Total, Leases</b>	<b>463</b>
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<b>Total, Minor Works</b>	<b>300</b>
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<b>Total, Environment Protection Authority</b>	<b>763</b>
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## Biodiversity Conservation Trust of NSW

### Leases

Lease Acquisitions less than \$250,000 - Private Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	<b>95</b>
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<b>Total, Leases</b>	<b>95</b>
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<b>Total, Minor Works</b>	<b>15,000</b>
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<b>Total, Biodiversity Conservation Trust of NSW</b>	<b>15,095</b>
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## Water Administration Ministerial Corporation

### Major Works

#### New Works

Gayini Nimmie Caira Flood Repairs	Balranald	2024	2026	1,950	1,170	<b>780</b>
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<b>Total, New Works</b>	<b>780</b>
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#### Works in Progress

Hunter Valley Flood Mitigation Scheme - Repairs and Rebuilding	Various	2021	2029	111,688	29,581	<b>10,000</b>
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<b>Total, Works in Progress</b>	<b>10,000</b>
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<b>Total, Major Works</b>	<b>10,780</b>
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<b>Total, Water Administration Ministerial Corporation</b>	<b>10,780</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Communities and Justice

### Major Works

#### New Works

Intensive Therapeutic Care Asset Strategy	Various	2025	2028	49,153		1,541
NSW Justice Program Stage 1 – Sydney CBD Courts and Vulnerable Persons Hub	Sydney	2025	2028	83,879		13,729
Sustaining Critical Infrastructure Program Phase 3	Various	2025	2029	120,000		30,000
Upgrades to Youth Justice Facilities	Various	2025	2027	60,000		40,000
Total, New Works						85,270

#### Works in Progress

Aboriginal Children and Family Centre Program	Various	2023	2026	65,500	10,200	16,700
Building new Social Housing Supply	Various	2024	2034	9,641,100	884,000	974,100
Digital Court Reform Program Refresh	Sydney	2023	2027	8,424	3,662	1,149
Establish the Industrial Court of NSW	Sydney	2024	2027	35,336	10,461	12,620
Lismore Courthouse Resilience Improvement	Lismore	2024	2026	2,124	300	1,824
New Contemporary Veterans Memorial	Sydney	2024	2026	2,000	250	1,750
Regional Key Worker Housing	Various	2024	2026	37,899	20,077	17,822
Total, Works in Progress						1,025,965

<b>Total, Major Works</b>						<b>1,111,235</b>
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#### Leases

Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	10,495
<b>Total, Leases</b>						<b>10,495</b>

<b>Total, Minor Works</b>						<b>66,283</b>
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<b>Total, Department of Communities and Justice</b>						<b>1,188,013</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Corrective Services NSW

### Major Works

#### Works in Progress

Deaths in Custody - Anti-ligature program	Various	2024	2028	15,253	3,253	4,000
Drug Court Expansion	Various	2023	2026	9,148	4,149	4,999
Prison Bed Effectiveness Program	Various	2024	2028	80,400	5,000	25,000
Response to the Special Commission of Inquiry	Various	2024	2027	11,900	3,300	6,700
Tabulam (Balund-a Program) Resilience Improvement	Mookima Wybra	2024	2026	2,675	1,338	1,337
Total, Works in Progress						42,036

<b>Total, Major Works</b>	<b>42,036</b>
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<b>Total, Minor Works</b>	<b>37,151</b>
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<b>Total, Corrective Services NSW</b>	<b>79,187</b>
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## Crown Solicitor's Office

### Major Works

#### New Works

Information and Communication Technology Costs for New Office Premises	Sydney	2025	2026	2,500		2,500
Total, New Works						2,500

<b>Total, Major Works</b>	<b>2,500</b>
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<b>Total, Minor Works</b>	<b>1,981</b>
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<b>Total, Crown Solicitor's Office</b>	<b>4,481</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Fire and Rescue NSW

### Major Works

#### New Works

Class 1 Appliance Program	Various	2025	2026	5,490		5,490
Class 3 Appliance Update for Safe, Reliable, and Sustainable Response	Various	2025	2027	11,500		5,500
Goonellabah New Station	Goonellabah	2024	2026	7,000	1,000	6,000
Total, New Works						16,990

#### Works in Progress

Badgerys Creek Land and New Station	Luddenham	2024	2026	15,400	5,521	9,879
Broken Hill Land and New Station	Broken Hill	2022	2026	9,759	1,889	7,870
Byron Bay New Station	Byron Bay	2024	2027	8,200	158	2,924
Fit for Purpose Privacy and Gender Enhanced Program	Various	2022	2032	49,993	21,293	1,150
Lithgow Land and New Station	Lithgow	2022	2026	9,350	3,601	5,749
Moss Vale Fire Station Upgrade	Moss Vale	2024	2026	2,000	1,315	685
Parramatta Precinct Project	Various	2022	2027	11,850	1,150	4,000
Stay Safe and Keep Operational Program	Various	2020	2026	60,520	46,804	13,716
Total, Works in Progress						45,973

<b>Total, Major Works</b>	<b>62,963</b>
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<b>Total, Minor Works</b>	<b>35,754</b>
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<b>Total, Fire and Rescue NSW</b>	<b>98,717</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Legal Aid Commission of New South Wales

### Major Works

#### Works in Progress

Legal Aid Application System	Haymarket	2023	2033	9,548	5,141	3,257
Total, Works in Progress						3,257
<b>Total, Major Works</b>						<b>3,257</b>

### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	736
<b>Total, Leases</b>						<b>736</b>

<b>Total, Minor Works</b>						<b>8,070</b>
<b>Total, Legal Aid Commission of New South Wales</b>						<b>12,063</b>

## New South Wales Crime Commission

<b>Total, Minor Works</b>						<b>1,921</b>
<b>Total, New South Wales Crime Commission</b>						<b>1,921</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## NSW Police Force

### Major Works

### New Works

Balmain Marine Area Command Cladding	Balmain	2025	2026	4,000	936	3,064
Bondi Police Station Refurbishment	Bondi Beach	2025	2026	1,600		1,600
Critical Network Program	Various	2025	2030	60,000		10,000
Cyber Security Enhancement Program Phase 2	Various	2025	2030	15,605		7,504
Newcastle Police Station Facade	Newcastle	2025	2026	3,546	355	3,191
Replacement of Class 1 Vessel	Various	2025	2029	46,320		4,632
Road Safety Equipment - Centre for Road Safety	Various	2025	2033	9,081		1,100
SAP Upgrade	Various	2025	2029	41,130		9,344
Specialist Investigation Equipment	Various	2025	2026	6,000		6,000
Waverley Police Station Windows Replacement	Waverley	2025	2026	1,249		1,249
Total, New Works						47,684

### Works in Progress

Bega Police Station	Bega	2019	2026	23,388	22,308	1,080
Bourke Police Station Major Upgrade	Bourke	2019	2027	13,312	1,616	6,535
Critical Police Radio Network Infrastructure in Southern Region	Various	2023	2026	26,587	14,843	11,744
Digital Drivers Licence Phase 2	Various	2020	2026	1,118	838	280
Digital Evidence First Responder Program Phase 3: Digital Evidence Cloud	Various	2022	2026	3,360	2,800	560
Fit-out of Vehicles Associated with an Additional 1,500 Police	Various	2019	2026	8,161	7,362	799
Goulburn Police Station	Goulburn	2019	2027	25,000	8,240	16,540
Human Source Management System	Various	2023	2027	12,228	1,681	4,185
Integrated Biometric Platform	Various	2022	2027	13,751	5,958	6,835
Integrated Connected Officer	Various	2022	2027	96,321	57,640	23,770
Law Enforcement Monitoring Facility	Various	2020	2026	27,007	23,304	3,703
Marine Vessel Replacement Program – Phase 2	Various	2021	2027	18,918	10,887	7,531
Metro Active Armed Offender Facilities - Fitout	Various	2022	2026	3,000	2,077	923
Moama Police Station	Moama	2020	2026	7,963	2,905	5,058
National Firearms Register	Various	2024	2028	12,300	1,095	4,200
Policing Technology Program	Various	2019	2029	n.a.	144,709	48,070
Potts Hill Facility Refurbishment	Potts Hill	2023	2026	5,983	5,552	431

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>NSW Police Force (cont.)</b>						
Prisoner Transport Modules	Various	2017	2026	5,882	3,998	1,884
Regional Police Station Program	Various	2022	2028	44,566	2,327	12,521
Replacement of Police Floating Wharf at Balmain	Balmain	2023	2027	7,708	582	5,267
Revesby Police Station	Revesby	2023	2026	8,305	173	8,132
Road Safety Plan 2021	Various	2018	2026	2,322	1,997	325
Singleton Police Station	Singleton	2021	2026	8,738	1,253	7,485
Specialised Vehicle Replacement Program - Phase 2	Various	2022	2027	18,600	3,124	7,904
Strategic Hosting Data Centre Migration	Various	2024	2028	10,324	4,226	2,943
Technology Asset Replacement Program - Phase 5	Various	2022	2026	48,700	41,755	6,945
Upgrade to the Goulburn Police Academy	Goulburn	2020	2027	74,451	52,736	18,583
Upgrades and Refurbishments at Waverley and Rose Bay Police Stations	Various	2024	2027	22,869	3,532	8,545
Utility Vehicle Prisoner Transport Modules	Various	2022	2028	16,610	3,261	3,576
Total, Works in Progress						226,354
<b>Total, Major Works</b>						<b>274,038</b>
<b>Leases</b>						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	11,938
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	59,204
<b>Total, Leases</b>						<b>71,142</b>
<b>Total, Minor Works</b>						<b>65,662</b>
<b>Total, NSW Police Force</b>						<b>410,842</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## NSW Rural Fire Service

### Major Works

#### Works in Progress

NSW Bushfire Inquiry Funding Packages	Various	2020	2035	117,948	42,128	7,156
Paging Network Refresh	Various	2024	2028	19,923	6,519	5,775
Total, Works in Progress						12,931

<b>Total, Major Works</b>						<b>12,931</b>
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### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	314
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<b>Total, Leases</b>						<b>314</b>
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<b>Total, Minor Works</b>						<b>18,342</b>
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<b>Total, NSW Rural Fire Service</b>						<b>31,587</b>
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## NSW State Emergency Service

### Major Works

#### Works in Progress

Critical Communications Enhancement Program (CCEP) - Stay Safe Keep Operational	Various	2018	2028	52,444	38,344	8,000
NSW SES Fleet replacement	Various	2018	2028	119,204	91,472	9,140
Response to the 2021 Independent Flood Review	Various	2022	2035	25,144	5,453	11,456
Response to the 2022 Flood Inquiry	Wollongong	2023	2035	36,400	16,900	2,000
Total, Works in Progress						30,596

<b>Total, Major Works</b>						<b>30,596</b>
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<b>Total, Minor Works</b>						<b>2,242</b>
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<b>Total, NSW State Emergency Service</b>						<b>32,838</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Aboriginal Housing Office

### Major Works

#### New Works

Aboriginal Housing - New Supply	Various	2025	2031	358,900		25,900
Social Housing Accelerator Fund	Various	2025	2027	10,816		9,063
Total, New Works						34,963

#### Works in Progress

Aboriginal Housing - New Supply	Various	2020	2034	302,428	32,283	31,076
Aboriginal Housing Maintenance Program	Various	2024	2031	105,639	12,011	23,673
Repairs and Maintenance of title transfer properties	Various	2023	2034	86,270	8,077	6,981
Social Housing Accelerator Fund	Various	2024	2027	31,467	8,634	16,637
Total, Works in Progress						78,367

<b>Total, Major Works</b>						<b>113,330</b>
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<b>Total, Minor Works</b>						<b>21,407</b>
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<b>Total, Aboriginal Housing Office</b>						<b>134,737</b>
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## Multicultural NSW

<b>Total, Minor Works</b>						<b>300</b>
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<b>Total, Multicultural NSW</b>						<b>300</b>
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## NSW Trustee and Guardian

### Major Works

#### Works in Progress

Legacy Systems Modernisation	Sydney	2024	2028	13,125		5,330
Total, Works in Progress						5,330

<b>Total, Major Works</b>						<b>5,330</b>
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<b>Total, Minor Works</b>						<b>4,050</b>
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<b>Total, NSW Trustee and Guardian</b>						<b>9,380</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Judicial Commission of New South Wales

<b>Total, Minor Works</b>	<b>250</b>
<b>Total, Judicial Commission of New South Wales</b>	<b>250</b>

## Office of the Children's Guardian

### Major Works

#### Works in Progress

Residential Care Workers Register Redfern	2022	2026	1,110	310	<b>800</b>
<b>Total, Works in Progress</b>					<b>800</b>
<b>Total, Major Works</b>					<b>800</b>
<b>Total, Minor Works</b>					<b>189</b>
<b>Total, Office of the Children's Guardian</b>					<b>989</b>

## Office of the Director of Public Prosecutions

### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	<b>338</b>
<b>Total, Leases</b>						<b>338</b>
<b>Total, Minor Works</b>						<b>3,205</b>
<b>Total, Office of the Director of Public Prosecutions</b>						<b>3,543</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Creative Industries, Tourism, Hospitality and Sport

### Major Works

#### Works in Progress

National Art School Precinct Renewal	Darlinghurst	2022	2026	18,400	7,300	11,100
New Powerhouse Museum in Parramatta (including Castle Hill)	Various	2019	2026	n.a.	699,543	136,788
Qtopia	Darlinghurst	2023	2026	12,700	1,937	10,763
Walsh Bay Arts Precinct Project	Dawes Point	2019	2026	372,940	371,140	1,800
Total, Works in Progress						160,451

<b>Total, Major Works</b>	<b>160,451</b>
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<b>Total, Minor Works</b>	<b>11,510</b>
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<b>Total, Department of Creative Industries, Tourism, Hospitality and Sport</b>	<b>171,961</b>
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## Art Gallery of New South Wales

### Major Works

#### New Works

Brett Whiteley Studio Upgrade	Surry Hills	2025	2025	8,000	5,000	3,000
Total, New Works						3,000

#### Works in Progress

Critical Asset Maintenance - Non Collections	Sydney	2022	2026	28,800	24,900	3,900
Total, Works in Progress						3,900

<b>Total, Major Works</b>	<b>6,900</b>
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<b>Total, Minor Works</b>	<b>9,076</b>
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<b>Total, Art Gallery of New South Wales</b>	<b>15,976</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Australian Museum

### Major Works

#### New Works

First Nations Gallery Redevelopment	Darlinghurst	2025	2028	3,000		300
Parkes Farmer Wing Asbestos Works	Darlinghurst	2026	2027	3,655		3,255
Total, New Works						3,555

#### Works in Progress

Collection Enhancement Project	Darlinghurst	2022	2032	28,174	6,874	3,300
Critical Works - Spirit House	Darlinghurst	2024	2028	5,379	1,000	1,795
Total, Works in Progress						5,095

<b>Total, Major Works</b>						<b>8,650</b>
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#### Leases

Lease Acquisitions between \$250,000 and \$20 million	Darlinghurst	n.a.	n.a.	n.a.	n.a.	65
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<b>Total, Leases</b>						<b>65</b>
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<b>Total, Minor Works</b>						<b>5,000</b>
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<b>Total, Australian Museum</b>						<b>13,715</b>
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## Destination NSW

<b>Total, Minor Works</b>						<b>160</b>
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<b>Total, Destination NSW</b>						<b>160</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Museums of History NSW

### Major Works

#### Works in Progress

10-Year Capital Maintenance Program	Various	2016	2026	32,763	30,880	1,883
Critical Works Program	Various	2023	2029	16,701	2,284	7,590
Total, Works in Progress						9,473

<b>Total, Major Works</b>						<b>9,473</b>
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### Leases

Lease Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	239
Western Sydney Records Centre Storage Leases	Caddens	n.a.	n.a.	n.a.	n.a.	4,311

<b>Total, Leases</b>						<b>4,550</b>
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<b>Total, Minor Works</b>						<b>4,354</b>
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<b>Total, Museums of History NSW</b>						<b>18,377</b>
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## Museum of Applied Arts and Sciences

### Major Works

#### Works in Progress

Powerhouse Ultimo Revitalisation	Ultimo	2024	2028	300,131	43,254	150,000
Sydney Observatory Essential Heritage Works	Millers Point	2024	2027	4,200	1,200	1,500
Total, Works in Progress						151,500

<b>Total, Major Works</b>						<b>151,500</b>
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<b>Total, Minor Works</b>						<b>2,376</b>
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<b>Total, Museum of Applied Arts and Sciences</b>						<b>153,876</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## State Library of New South Wales

### Major Works

#### New Works

Critical Asset Maintenance Uplift	Sydney	2025	2026	2,000		2,000
Total, New Works						2,000

#### Works in Progress

Critical Asset Maintenance Program	Sydney	2023	2026	4,870	1,870	3,000
Digital Experience Project	Sydney	2012	2029	1,500	300	300
Digitisation and Information Communication Technology Infrastructure for Cultural Sector Preservation and Access	Sydney	2022	2026	4,490	3,200	1,290
Total, Works in Progress						4,590

<b>Total, Major Works</b>						<b>6,590</b>
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<b>Total, Minor Works</b>						<b>13,658</b>
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<b>Total, State Library of New South Wales</b>						<b>20,248</b>
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## Office of Sport

### Major Works

#### New Works

Broken Bay Sport and Recreation Centre Capital Works	Patonga	2025	2027	1,559		750
Total, New Works						750

#### Works in Progress

Morisset Sports Facility Project	Morisset	2022	2030	40,413	804	700
Total, Works in Progress						700

<b>Total, Major Works</b>						<b>1,450</b>
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#### Leases

Lease Acquisitions between \$250,000 and \$20 million	Sydney Olympic Park	n.a.	n.a.	n.a.	n.a.	300
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<b>Total, Leases</b>						<b>300</b>
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<b>Total, Minor Works</b>						<b>7,593</b>
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<b>Total, Office of Sport</b>						<b>9,343</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Customer Service

### Major Works

#### New Works

Fines and Debt - IT System Enhancements	Parramatta	2025	2030	30,903		10,600
Revenue NSW - Unclaimed Money IT System Enhancements	Parramatta	2025	2029	9,500		3,800
Revenue NSW Tax System Enhancements	Parramatta	2025	2029	39,130		7,959
Shared Services Optimisation: GovConnect Onboarding	Sydney	2025	2027	11,467		11,321
Total, New Works						33,680

#### Works in Progress

Building and Construction Reform - NSW Building Commission	Sydney	2023	2026	2,300		2,300
Corsnet Sustaining Capital	Bathurst	2019	2029	4,991	1,331	890
Data Centre Consolidation Acceleration Program	Various	2013	2035	24,775	14,480	1,125
Establishing a Strata and Property Services Commissioner	Parramatta	2024	2026	3,460	1,419	2,041
Extreme Cyber Security Risk Reduction	Various	2024	2027	18,000	3,000	7,500
ICT Development Program	Various	2014	2028	36,064	26,995	3,023
ICT Projects	Various	2004	2035	156,043	128,117	5,000
Office Refurbishment and Rationalisation	Various	2005	2035	209,021	181,549	2,677
OneGov Digital Services Gateway	Haymarket	2013	2028	12,381	9,570	937
Parking Space Levy System Enhancements	Parramatta	2024	2026	2,234		2,234
Revenue Collections System (MARS) Technology Refresh	Parramatta	2022	2026	28,474	20,509	7,965
Revenue NSW-Critical System Maintenance	Parramatta	2017	2028	45,667	23,910	7,074
Securing the benefits of digital licensing (previously Licensing Program E-Regulation)	Various	2024	2026	42,546	16,764	23,032
Spatial Data Infrastructure Program	Bathurst	2014	2028	45,760	34,516	3,748
Technology Asset Replacement Program	Parramatta	2014	2035	43,811	22,322	2,368
Total, Works in Progress						71,914

<b>Total, Major Works</b>	<b>105,594</b>
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<b>Total, Minor Works</b>	<b>38,032</b>
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<b>Total, Department of Customer Service</b>	<b>143,626</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Information and Privacy Commission

<b>Total, Minor Works</b>	<b>150</b>
<b>Total, Information and Privacy Commission</b>	<b>150</b>

## Service NSW

### Major Works

#### New Works

New Service Centre - Campbelltown	Campbelltown	2025	2026	2,500		<b>2,500</b>
<b>Total, New Works</b>						<b>2,500</b>

#### Works in Progress

Digital Identity and Verifiable Credentials Program	Various	2024	2027	30,375	15,000	<b>15,375</b>
Service Centre Security Upgrades	Various	2025	2027	6,100	3,600	<b>2,500</b>
<b>Total, Works in Progress</b>						<b>17,875</b>

<b>Total, Major Works</b>	<b>20,375</b>
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<b>Total, Minor Works</b>	<b>10,000</b>
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<b>Total, Service NSW</b>	<b>30,375</b>
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## Long Service Corporation

### Major Works

#### Works in Progress

Portable Entitlements for Community Services Sector	Gosford	2024	2026	2,800		<b>2,800</b>
<b>Total, Works in Progress</b>						<b>2,800</b>

<b>Total, Major Works</b>	<b>2,800</b>
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<b>Total, Minor Works</b>	<b>260</b>
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<b>Total, Long Service Corporation</b>	<b>3,060</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## New South Wales Government Telecommunications Authority

### Major Works

#### New Works

Upgrades to the Public Safety Network	Various	2025	2028	27,262		13,870
Total, New Works						13,870

#### Works in Progress

Critical Communications Enhancement Program	Various	2018	2028	1,292,844	932,978	159,163
Hazard Watch - Disaster Ready Fund	Various	2023	2027	1,835	570	923
Total, Works in Progress						160,086

<b>Total, Major Works</b>						<b>173,956</b>
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#### Leases

Lease Acquisition - Rental for Telecommunication Sites	Various	2020	2034	141,664	103,630	5,304
<b>Total, Leases</b>						<b>5,304</b>

<b>Total, Minor Works</b>						<b>12,683</b>
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<b>Total, New South Wales Government Telecommunications Authority</b>						<b>191,943</b>
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## SafeWork NSW

<b>Total, Minor Works</b>						<b>250</b>
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<b>Total, SafeWork NSW</b>						<b>250</b>
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## State Insurance Regulatory Authority

<b>Total, Minor Works</b>						<b>5,555</b>
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<b>Total, State Insurance Regulatory Authority</b>						<b>5,555</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Education

### Major Works

#### New Works

New and Upgraded Schools	Various	n.a.	n.a.	n.a.	496	<b>4,144</b>
Asquith high schools Upgrade	Asquith	n.a.	n.a.	n.a.		<b>10,000</b>
Bayside High School (provisional name) Upgrade	Kogarah	n.a.	n.a.	n.a.		<b>5,000</b>
Emerald Hills new primary school	Leppington	n.a.	n.a.	n.a.	1,058	<b>4,220</b>
Ermington West Public School Upgrade	Ermington	n.a.	n.a.	n.a.	n.a.	<b>1,290</b>
Excelsior Public School Upgrade	Castle Hill	n.a.	n.a.	n.a.	869	<b>1,833</b>
Grantham Farm new primary school	Grantham Farm	n.a.	n.a.	n.a.	18,527	<b>2,323</b>
Heathcote High School new multi-purpose hall	Heathcote	n.a.	n.a.	n.a.		<b>n.a.</b>
Newington Public School Upgrade	Newington	n.a.	n.a.	n.a.		<b>353</b>
Northern Beaches Secondary College Freshwater Campus Upgrade	Curl Curl	n.a.	n.a.	n.a.		<b>15,000</b>
Rydalmere East Public School Upgrade	Ermington	n.a.	n.a.	n.a.	n.a.	<b>1,160</b>
Rydalmere Public School Upgrade	Rydalmere	n.a.	n.a.	n.a.	n.a.	<b>1,726</b>
Thornton Public School Upgrade	Thornton	n.a.	n.a.	n.a.	571	<b>1,301</b>
West Dapto new primary school	Dapto	n.a.	n.a.	n.a.		<b>2,000</b>
Willyama High School Rebuild	Broken Hill	n.a.	n.a.	n.a.		<b>56,400</b>
Wilton new high school	Wilton	n.a.	n.a.	n.a.	24,625	<b>22,578</b>
Total, New Works						<b>129,828</b>

#### Works in Progress

100 new preschools	Various	n.a.	n.a.	n.a.	43,648	<b>303,842</b>
Albury Thurgoona new primary school	Wirlinga	n.a.	n.a.	n.a.	2,558	<b>16,440</b>
Austral Public School Upgrade	Austral	n.a.	n.a.	n.a.	5,522	<b>29,962</b>
Bexhill Public School Upgrade	Bexhill	2021	2024	12,309	12,038	<b>252</b>
Birrong Boys and Girls High Schools Upgrades	Birrong	2023	2025	79,153	75,965	<b>1,516</b>
Bomaderry High School Upgrade	Bomaderry	2024	2027	41,250	18,745	<b>8,424</b>
Box Hill Public School and Box Hill High School – new schools	Box Hill	n.a.	n.a.	n.a.	8,421	<b>14,285</b>
Budawang School relocation	Milton	2022	2024	34,696	34,035	<b>30</b>
Bungendore High School - new high school	Bungendore	n.a.	n.a.	n.a.	42,693	<b>58,173</b>
Calderwood new primary school	Calderwood	n.a.	n.a.	n.a.	1,606	<b>8,200</b>
Cammeray Public School Upgrade	Cammeray	n.a.	n.a.	n.a.	1,792	<b>5,308</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Department of Education (cont.)</b>						
Canterbury South Public School Upgrade	Canterbury	2021	2022	34,377	34,207	164
Carlingford West Public School Upgrade	Carlingford	2023	2026	97,286	81,703	15,583
Castle Hill Public School Upgrade	Castle Hill	2023	2025	57,280	56,400	846
Cecil Hills High School Upgrade	Cecil Hills	2023	2025	72,079	54,529	2,550
Concord High School Upgrade	Concord	2024	2026	74,124	35,903	22,504
Condell Park High School Upgrade	Condell Park	2025	2027	83,400	2,738	26,109
Cronulla High School Upgrade	Greenhills Beach	2023	2025	32,592	31,917	33
Cumberland High School Upgrade	Carlingford	2023	2026	132,915	86,159	32,265
Dalmeny Public School Upgrade	Prestons	n.a.	n.a.	n.a.	1,318	8,442
Dapto High School Covered Outdoor Learning Area	Dapto	2024	2026	1,871	973	377
Darcy Road Public School Upgrade	Wentworthville	2024	n.a.	83,018	66,573	10,638
Denison College of Secondary Education Campus Upgrades	Various	n.a.	n.a.	n.a.	1,890	10,578
Dundas Public School Upgrade	Dundas	n.a.	n.a.	n.a.	1,363	6,186
Eagle Vale High School (selective sports stream)	Eagle Vale	2025	2027	17,952	3,234	5,802
Edmondson Park new high school	Edmondson Park	2024	2027	119,900	36,799	70,503
Fort Street Public School Upgrade	Millers Point	2021	2024	71,500	70,973	527
Gables new primary school	Gables	n.a.	n.a.	n.a.	4,996	45,450
Gillieston Public School redevelopment	Gillieston Heights	n.a.	2027	70,400	5,088	40,569
Girraween Public School Upgrade	Girraween	2024	2025	60,268	30,593	27,036
Gledswood Hills High School - new high school	Gledswood Hills	n.a.	n.a.	n.a.	60,264	46,135
Glenwood High School Upgrade	Glenwood	2022	2024	63,323	62,460	178
Googong new high school	Googong	n.a.	n.a.	n.a.	5,253	46,101
Googong Public School - Stage 2	Googong	n.a.	n.a.	n.a.	74	1,934
Green Square Public School	Zetland	2022	2025	87,660	74,235	12,555
Greenway Park Public School Upgrade	West Hoxton	n.a.	n.a.	n.a.	1,051	5,972
Gregory Hills Public School new school	Gregory Hills	2023	2024	72,758	72,139	1
Hastings Secondary College Upgrade	Port Macquarie	2021	2025	60,822	58,608	37
Hunter River High School Upgrade	Heatherbrae	2024	2025	39,665	35,083	570
Huntlee new primary school and high school – new schools	North Rothbury	n.a.	n.a.	n.a.	1,627	2,742
Irrawang High School Upgrade	Raymond Terrace	2024	2025	27,440	24,349	13
Jerrabomberra High School	Jerrabomberra	2022	2024	67,230	66,153	637

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Department of Education (cont.)</b>						
Jerrabomberra High School Upgrade - Stage 2	Jerrabomberra	n.a.	n.a.	n.a.	1,877	<b>33,146</b>
Jindabyne Education Campus	Jindabyne	2022	2025	159,710	147,691	<b>11,526</b>
Jordan Springs new high school	Jordan Springs	n.a.	n.a.	n.a.	5,309	<b>71,313</b>
Kingscliff High School Upgrade	Kingscliff	2020	2024	36,159	36,101	<b>48</b>
Kingscliff Public School Upgrade	Kingscliff	2020	2024	48,332	48,169	<b>123</b>
Kingswood Public School Upgrade	Kingswood	n.a.	n.a.	n.a.	1,295	<b>6,140</b>
Kogarah Public School Upgrade	Kogarah	n.a.	n.a.	n.a.	2,335	<b>21,555</b>
Lennox Head Public School relocation	Lennox Head	n.a.	n.a.	n.a.	5,558	<b>20,307</b>
Leppington Public School Upgrade	Leppington	n.a.	n.a.	n.a.	6,056	<b>22,241</b>
Leppington/Denham Court new high school	Leppington	n.a.	n.a.	n.a.	46,245	<b>38,681</b>
Liverpool High School (provisional name) redevelopment	Liverpool	n.a.	n.a.	n.a.	8,925	<b>40,073</b>
Macquarie Park Education Campus	Macquarie Park	n.a.	n.a.	n.a.	7,029	<b>7,804</b>
Matthew Pearce Public School Upgrade	Baulkham Hills	2023	2025	39,793	38,627	<b>155</b>
Medowie new high school	Medowie	n.a.	n.a.	n.a.	5,809	<b>33,697</b>
Melonba High School and Melonba Public School	Melonba	2023	2025	260,523	255,676	<b>1,603</b>
Melrose Park new high school	Melrose Park	n.a.	n.a.	n.a.	3,429	<b>33,685</b>
Melrose Park Public School redevelopment	Melrose Park	n.a.	n.a.	n.a.	4,645	<b>37,964</b>
Middle Head Environment Education Centre	Mosman	n.a.	n.a.	n.a.	362	<b>1,547</b>
Midtown Macquarie Park new primary school	Macquarie Park	2025	n.a.	n.a.	17,164	<b>50,981</b>
Milton Public School Upgrade	Milton	n.a.	n.a.	n.a.	1,389	<b>10,637</b>
Moruya High School Upgrade	Moruya	n.a.	n.a.	n.a.	9,905	<b>4,595</b>
Narrabeen Sports High School Upgrade	North Narrabeen	2023	2027	53,009	49,648	<b>2,898</b>
Neutral Bay Public School Upgrade	Neutral Bay	2023	2025	36,715	35,698	<b>8</b>
New halls for high schools in Griffith	Griffith	n.a.	n.a.	n.a.	4,494	<b>17,406</b>
Newcastle High School redevelopment	Newcastle West	2024	2026	93,928	51,978	<b>31,498</b>
Nirimba Fields Public School	Nirimba Fields	n.a.	n.a.	n.a.	20,833	<b>39,532</b>
Northbridge Public School Upgrade	Northbridge	n.a.	n.a.	n.a.	290	<b>2,408</b>
Northern Beaches Secondary College Cromer Campus Upgrade	Cromer	n.a.	n.a.	n.a.	812	<b>775</b>
Northmead Creative and Performing Arts High School Upgrade	Northmead	n.a.	n.a.	n.a.	1,135	<b>1,841</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Department of Education (cont.)</b>						
Northmead Public School Upgrade	Northmead	n.a.	n.a.	n.a.	1,240	<b>5,253</b>
Nowra East Public School Upgrade	Nowra	n.a.	n.a.	n.a.	n.a.	<b>1,326</b>
Nowra new primary school	Nowra	n.a.	n.a.	n.a.	3,632	<b>2,837</b>
Orana Heights Public School Upgrade	Dubbo	n.a.	n.a.	n.a.	1,549	<b>10,637</b>
Orange Grove Public School Upgrade	Lilyfield	n.a.	n.a.	n.a.	3,519	<b>11,444</b>
Parkview Public School Upgrade	Leeton	n.a.	n.a.	n.a.	1,275	<b>4,351</b>
Parramatta East Public School Upgrade	North Parramatta	n.a.	n.a.	n.a.	2,072	<b>16,967</b>
Pendle Hill High School Upgrade	Toongabbie	2021	2023	35,375	34,835	<b>3</b>
Prestons Public School Upgrade	Prestons	2017	2020	12,189	11,738	<b>101</b>
Punchbowl Public School Upgrade	Punchbowl	2024	2025	19,807	18,013	<b>117</b>
Randwick High School Upgrade	Randwick	n.a.	n.a.	n.a.	21,158	<b>6,769</b>
Rhodes East new primary school	Rhodes	n.a.	n.a.	n.a.	4,538	<b>67,800</b>
Richmond Agricultural Centre	Richmond	2022	n.a.	56,800	14,107	<b>26,727</b>
Riverbank Public School Upgrade	The Ponds	n.a.	n.a.	n.a.	7,652	<b>148</b>
Rouse Hill High School Upgrade	Rouse Hill	n.a.	n.a.	n.a.	1,542	<b>13,342</b>
Rydalmere Education Campus	Rydalmere	n.a.	n.a.	n.a.	7,994	<b>26,494</b>
Schofields Public School Upgrade	Schofields	n.a.	n.a.	n.a.	7,249	<b>18,005</b>
Schofields/Tallawong new high school	Tallawong	n.a.	n.a.	n.a.	37,686	<b>44,737</b>
Shoalhaven former Anglican school site open for public education	Milton	n.a.	n.a.	n.a.	n.a.	<b>624</b>
Sir Joseph Banks High School Upgrade	Revesby	n.a.	n.a.	n.a.	9,434	<b>28,043</b>
Sutherland Public School new multi-purpose hall	Sutherland	n.a.	n.a.	n.a.	1,066	<b>4,544</b>
Sydney Olympic Park - Carter St Precinct - new primary school	Sydney Olympic Park	n.a.	n.a.	n.a.	766	<b>52</b>
Tallawong Public School	Rouse Hill	2024	2026	74,947	35,952	<b>29,980</b>
Telopea Public School Upgrade	Telopea	n.a.	n.a.	n.a.	429	<b>3,679</b>
The Forest High School relocation	Allambie Heights	2023	2025	145,285	124,741	<b>19,757</b>
The Ponds High School Upgrade	The Ponds	n.a.	n.a.	n.a.	1,226	<b>9,232</b>
Tweed Heads South Public School Upgrade	Tweed Heads South	2020	2024	22,512	22,305	<b>207</b>
Ulladulla High School Upgrade	Ulladulla	n.a.	n.a.	n.a.	2,154	<b>13,285</b>
Ulladulla Public School Upgrade	Ulladulla	n.a.	n.a.	n.a.	1,467	<b>11,542</b>
Upgrades for schools in Murwillumbah	Murwillumbah	n.a.	n.a.	n.a.	61,452	<b>9,946</b>
Vincentia High School Upgrade	Vincentia	n.a.	n.a.	n.a.	1,793	<b>11,604</b>
Wee Waa High School relocation	Wee Waa	2022	2025	90,090	69,367	<b>1,934</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Education (cont.)

Wentworth Point High School	Wentworth Point	2022	2026	150,040	133,910	9,229
Wentworth Point Public School Upgrade - Stage 2	Wentworth Point	2024	2026	37,974	12,137	20,448
Westmead school projects	Westmead	n.a.	n.a.	n.a.	20,485	953
Wilton new primary school	Wilton	n.a.	n.a.	n.a.	4,844	21,951
Yennora Public School and Verona School Upgrade	Yennora	n.a.	n.a.	n.a.	719	819
Total, Works in Progress						1,888,543

<b>Total, Major Works</b>							<b>2,018,371</b>
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### Leases

Lease acquisitions between \$250,000 and \$20 million	Various	2021	2035	164,054	64,055	10,000
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<b>Total, Leases</b>							<b>10,000</b>
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<b>Total, Minor Works</b>							<b>557,384</b>
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<b>Total, Department of Education</b>							<b>2,585,755</b>
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## NSW Education Standards Authority

### Major Works

#### Works in Progress

Technology Reform Program	Sydney	2024	2030	59,051	15,258	16,948
Total, Works in Progress						16,948

<b>Total, Major Works</b>							<b>16,948</b>
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<b>Total, Minor Works</b>							<b>2,200</b>
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<b>Total, NSW Education Standards Authority</b>							<b>19,148</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>TAFE Commission</b>						
<b>Major Works</b>						
<b>New Works</b>						
Essential Capital	Various	2026	2029	342,700		121,000
TAFE NSW Bankstown Campus Relocation	Various	2026	2027	100,000		100,000
Total, New Works						221,000
<b>Works in Progress</b>						
Asset Renewal Program	Various	2022	2026	317,000	314,051	2,949
Coffs Harbour Optimisation	Coffs Harbour	2022	2027	31,599	24,697	500
LED Video Wall - St Leonards Campus	St Leonards	2024	2026	3,200	369	2,831
Manufacturing Centres of Excellence	Various	2024	2028	65,800	2,608	24,500
Northern Rivers Reconstruction	Various	2024	2028	22,600	1,402	10,598
Total, Works in Progress						41,378
<b>Total, Major Works</b>						262,378
<b>Leases</b>						
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	4,606
<b>Total, Leases</b>						4,606
<b>Total, Minor Works</b>						86,188
<b>Total, TAFE Commission</b>						353,172

Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Ministry of Health

### Major Works

#### New Works

Camden and Campbelltown Palliative Care	Various	2025	2028	3,000		500
Dubbo Alcohol and Other Drug Residential Rehabilitation Centre	Dubbo	2025	2029	23,100	3,092	6,858
Forbes Hospital Operating Theatre Redevelopment	Forbes	2025	2028	20,200		1,000
Maitland Hospital Car Park	Metford	2025	2027	7,500		3,000
New Paediatric Hospice at the Children's Hospital Westmead	Westmead	2025	2028	22,300	200	1,800
NSW Health Pathology Statewide Hub	Westmead	2025	2035	492,000		500
Royal Hospital for Women - Planning and Interim Works	Randwick	2025	2029	11,250		250
Wollongong Hospital and Health Precinct	Wollongong	2025	2031	220,000		500
Total, New Works						14,408

#### Works in Progress

Albury Wodonga Regional Hospital <sup>(b)(d)(e)</sup>	East Albury	2025	2030	558,000	21,479	34,000
Ambulance Infrastructure						
Betterment of Lismore Ambulance Station	Lismore	2024	2026	12,974	200	12,774
Betterment of Mullumbimby Ambulance Station	Mullumbimby	2024	2026	3,408		3,408
NSW Ambulance Infrastructure Program (inc Rural and Regional Paramedics)	Various	2022	2029	615,500	158,606	109,101
NSW Ambulance Relocation - Fitout	Sydney Olympic Park	2021	2026	68,000	63,856	4,144
NSW Ambulance Stay Safe and Keep Operational	Various	2022	2027	45,000	16,000	14,000
NSW Ambulance Virtual Clinical Care Centre (VCCC)	Sydney Olympic Park	2022	2026	15,000	10,816	4,184
Regional Helicopter Ambulance Bases	Various	n.a.	n.a.	63,950	n.a.	30,375
Rural Ambulance Infrastructure Reconfiguration Program	Various	2015	2027	232,120	223,927	3,213
Assertive Community Mental Health Enhancement	Various	2024	2028	2,362	1,457	391
Bankstown Hospital (New) <sup>(b)</sup>	Bankstown	2020	2032	2,000,000	20,024	23,500
Batemans Bay Community Health Facility	Batemans Bay	2022	2027	20,000	2,902	12,400
Bathurst Hospital Redevelopment	West Bathurst	2022	2029	200,000	12,883	38,250
Blacktown and Mount Druitt Hospitals - Additional Beds	Various	2023	2029	120,000	2,760	11,983



Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Ministry of Health (cont.)</b>						
Bombala Multipurpose Service <sup>(b)(d)</sup>	Bombala	2023	2027	40,000	450	<b>27,450</b>
Bowral and District Hospital Redevelopment Stage 2	Bowral	2020	2026	55,000	43,751	<b>11,249</b>
Broken Hill Hospital Emergency Department	Broken Hill	2022	2027	12,000	8,033	<b>3,082</b>
Canowindra HealthOne <sup>(b)</sup>	Canowindra	2021	2026	9,091	4,291	<b>4,800</b>
Canterbury Hospital Redevelopment	Campsie	2023	2029	350,000	5,965	<b>13,838</b>
Cessnock Hospital Redevelopment	Cessnock	2022	2028	137,980	10,622	<b>58,260</b>
Concord Hospital Car Park	Concord West	2020	2026	32,400	30,584	<b>1,816</b>
Cooma Hospital Redevelopment	Cooma	2017	2026	26,588	24,811	<b>1,777</b>
Cowra Hospital Redevelopment	Cowra	2020	2027	110,200	77,178	<b>25,859</b>
Critical Asset Maintenance Program	Various	2024	2031	250,000	1,000	<b>34,000</b>
Drug and Alcohol Behavioural Assessment Units	Various	2022	2026	8,000	2,577	<b>5,423</b>
Drug and Alcohol Treatment Services in regional NSW	Various	2021	2026	10,065	8,728	<b>1,337</b>
Electric Vehicle Funding <sup>(b)</sup>	Various	2022	2026	13,425	10,067	<b>3,358</b>
Emergency Department Relief Package	Various	2024	2028	59,608	22,355	<b>37,163</b>
Energy Efficient Government Program (EEGP)	Various	2020	2026	6,987	6,017	<b>970</b>
Eurobodalla Regional Hospital Redevelopment	Moruya	2020	2028	330,000	141,643	<b>101,000</b>
Expanding the Affordable IVF Initiative	Various	2022	2026	18,000	4,778	<b>13,222</b>
Extended hours Childcare Centres <sup>(b)</sup>	Various	2022	2027	8,014	4,014	<b>250</b>
Fairfield Hospital Redevelopment	Prairiewood	2023	2030	550,000	3,527	<b>12,730</b>
Finley Hospital Upgrade	Finley	2022	2029	25,000	2,974	<b>8,745</b>
Glen Innes Hospital Upgrade	Glen Innes	2020	2028	50,000	11,103	<b>6,205</b>
Goulburn Hospital Redevelopment	Goulburn	2017	2026	165,000	160,588	<b>4,412</b>
Grafton Base Hospital Redevelopment	Grafton	2022	2030	263,800	15,219	<b>16,952</b>
Griffith Hospital Redevelopment	Griffith	2018	2027	250,000	204,198	<b>26,400</b>
Gunnedah Hospital Redevelopment	Gunnedah	2021	2027	53,000	39,858	<b>11,600</b>
HealthOne / Integrated Primary Health Care Centres						
HealthOne Strategy (Rebuild NSW Fund)	Various	2016	2028	100,000	86,591	<b>293</b>
Information and Communication Strategy						
Brighter Beginnings - Digital Baby Book	Various	2023	2027	53,713	10,906	<b>27,994</b>

Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Ministry of Health (cont.)</b>						
Digital Restart Fund - Digital Access to Care	Various	2022	2026	20,000	19,300	<b>700</b>
Digital Restart Fund - Patient Reported Measures	Various	2022	2026	22,370	18,477	<b>3,893</b>
Digital Restart Fund - Virtual Consultations	Various	2022	2026	20,000	16,353	<b>3,647</b>
Fast Track Electronic Prescribing <sup>(c)</sup>	Various	2020	2026	35,000	33,304	<b>1,696</b>
Single Digital Patient Record <sup>(b)</sup>	Various	2020	2028	n.a.	458,234	<b>126,073</b>
Whole of System Digital Platform	Various	2016	2026	260,353	253,714	<b>6,639</b>
Integrated Mental Health Complex at Westmead	Westmead	2022	2030	540,000	127,145	<b>138,530</b>
John Hunter Health and Innovation Precinct	New Lambton Heights	2019	2028	835,000	570,171	<b>162,500</b>
Kempsey Heritage Building Refurbishment	West Kempsey	2022	2026	2,500	543	<b>1,957</b>
Key Health Worker Accommodation - Far Western Region	Various	2022	2026	15,300	13,801	<b>1,499</b>
Key Health Worker Accommodation - Murrumbidgee Region	Various	2022	2026	15,000	13,000	<b>2,000</b>
Key Health Worker Accommodation - Southern NSW region	Various	2022	2026	15,000	12,499	<b>2,501</b>
Key Health Worker Accommodation Program	Various	2024	2028	200,100	50,070	<b>62,232</b>
Liverpool Health and Academic Precinct	Liverpool	2018	2030	780,000	461,969	<b>50,669</b>
Lower Mid North Coast Health Service (Manning and Forster-Tuncurry)	Taree	2020	2028	180,000	14,192	<b>31,350</b>
Maitland Integrated Community and Community Mental Health Service	Metford	2022	2028	22,000	1,172	<b>729</b>
Milton Ulladulla Hospital Upgrades	Milton	2023	2027	7,500	931	<b>4,000</b>
Moree Hospital Redevelopment	Moree	2021	2027	105,000	13,868	<b>57,500</b>
Multipurpose Services (MPS) Strategy Stage 5	Various	2015	2027	296,530	268,768	<b>15,140</b>
Muswellbrook Hospital Redevelopment Stage 3	Muswellbrook	2021	2027	45,000	11,979	<b>19,300</b>
Nepean Hospital and Integrated Ambulatory Services Stage 1 and 2	Kingswood	2017	2028	1,031,000	816,233	<b>128,850</b>
New Shellharbour Hospital (Including Car Park) and Integrated Services <sup>(d)</sup>	Oak Flats	2017	2029	781,900	202,087	<b>150,431</b>
NSW Health Linen Services	Various	2023	2030	150,000	613	<b>1,475</b>
NSW Health Medical Workforce System <sup>(b)</sup>	Various	2024	2028	9,775	n.a.	<b>5,473</b>

Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Ministry of Health (cont.)</b>						
NSW Paediatric Cardiac Service Enhancements	Various	2021	2026	10,000	5,432	<b>4,568</b>
Own Sourced Local Initiatives	Various	n.a.	n.a.	n.a.	n.a.	<b>270,450</b>
Planning - Aerotropolis Hospital	Various	2023	2027	15,000	298	<b>2,885</b>
Planning - Blue Mountains Hospital Redevelopment	Katoomba	2023	2027	25,000	4,008	<b>10,000</b>
Planning - Wagga Wagga Health and Knowledge Precinct	Wagga Wagga	2022	2026	1,000	700	<b>300</b>
Port Macquarie Base Hospital Mechanical and Clinical Infrastructure Upgrade	Port Macquarie	2024	2032	265,000	500	<b>5,000</b>
Port Macquarie Hospital Helipad Relocation and Car Park	Port Macquarie	2021	2026	33,972	32,886	<b>1,086</b>
Public Private Partnerships (PPP)						
- Cyclical Maintenance						
Long Bay Forensic Hospital Cyclical Maintenance <sup>(b)</sup>	Malabar	2010	2034	47,941	23,433	<b>1,444</b>
Newcastle Mater Hospital Cyclical Maintenance <sup>(b)</sup>	Newcastle	2008	2033	83,342	44,953	<b>8,741</b>
Northern Beaches Hospital Life Cycle Costs <sup>(b)</sup>	Frenchs Forest	2018	2039	138,524	4,894	<b>3,280</b>
Orange Base Hospital Cyclical Maintenance <sup>(b)</sup>	Orange	2008	2035	207,144	103,523	<b>6,654</b>
Royal North Shore Hospital Cyclical Maintenance <sup>(b)</sup>	St Leonards	2008	2036	419,996	159,242	<b>25,280</b>
Randwick Campus Reconfiguration and Expansion Stage 1 <sup>(c)</sup>	Randwick	2017	2027	869,822	823,609	<b>39,458</b>
Rouse Hill Hospital <sup>(b)(g)</sup>	Rouse Hill	2018	2030	790,000	76,037	<b>16,404</b>
Royal Prince Alfred Hospital Redevelopment	Camperdown	2020	2030	940,000	328,169	<b>231,935</b>
Ryde Hospital Redevelopment	Denistone	2021	2029	526,800	115,237	<b>110,788</b>
Shoalhaven Hospital Redevelopment <sup>(b)(c)</sup>	Nowra	2020	2028	440,413	286,375	<b>103,056</b>
St George Hospital - Ambulatory Care, Day Surgery, Sub-Acute Inpatient Building (includes car park)	Kogarah	2020	2028	411,000	263,197	<b>78,534</b>
Statewide Dental Van Program	Various	2019	2028	16,019	11,730	<b>3,249</b>
Statewide Mental Health Infrastructure Program	Various	2018	2030	669,811	316,215	<b>66,350</b>
Sydney Biomedical Accelerator as part of Tech Precinct <sup>(c)</sup>	Camperdown	2022	2028	150,000	14,499	<b>33,425</b>
Sydney Childrens Hospital, Randwick - Stage 1 Childrens Comprehensive Cancer Centre <sup>(c)(d)</sup>	Randwick	2020	2028	658,000	511,308	<b>88,590</b>
Temora Hospital Redevelopment	Temora	2022	2029	95,000	5,890	<b>14,633</b>
The Childrens Hospital at Westmead Stage 2 Redevelopment (Includes Car Park) <sup>(b)(c)</sup>	Westmead	2019	2028	659,100	502,786	<b>74,507</b>

Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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### Ministry of Health (cont.)

Tweed Hospital and Integrated Ambulatory Services Redevelopment	Kingscliff	2016	2026	723,331	719,330	4,001
Wentworth Health Service Redevelopment	Wentworth	2021	2027	30,000	24,707	4,456
Westmead Hospital Redevelopment Stage 1 <sup>(c)</sup>	Westmead	2014	2026	831,590	820,766	10,824
Whole of Government Approach to Suicide Prevention	Various	2023	2026	2,000	976	1,024
Wollongong Hospital Package	Wollongong	2023	2027	21,850	7,264	10,600
Women's and Family Maternity Care Centre at Yass <sup>(d)</sup>	Yass	2024	2026	1,815	200	1,615
World Class End of Life Care	Various	2022	2027	93,000	18,502	43,328
World Class Newborn Bloodspot Screening Program <sup>(b)(d)</sup>	Various	2023	2028	5,494	2,462	2,332
Wyong Cancer Day Unit	Hamlyn Terrace	2022	2026	6,400	3,566	2,834
Wyong Hospital Redevelopment Stage 1	Hamlyn Terrace	2017	2026	200,000	194,064	5,936
Total, Works in Progress						3,028,259

### Total, Major Works 3,042,667

#### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	43,744
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	38,007
Regional Helicopter Ambulance Bases	Various	n.a.	n.a.	60,908	n.a.	30,343
Total, Leases						112,094

### Total, Minor Works 140,377

Less capital expensing<sup>(f)</sup> (141,000)

### Total, Ministry of Health 3,154,138

- (a) The dates listed are the financial completion dates. Depending on the project schedule, physical completion may occur prior.
- (b) ETC increase/decrease includes additional funding, absorbed measures and/or merged projects.
- (c) Project fully or partially funded by third-party contributions.
- (d) Project fully or partially funded by the Australian Government.
- (e) Project joint funded with the Victorian Government.
- (f) Certain expenditure associated with the construction of projects falls below the capitalisation thresholds and is therefore expensed annually.
- (g) This excludes a \$120.0 million Australian Government contribution that has been announced but not yet finalised in a formal funding agreement. The Australian Government funding will increase the total investment for the project to \$910.0 million.

Project Description	Location	Start	Complete <sup>(a)</sup>	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Health Care Complaints Commission

<b>Total, Minor Works</b>	<b>90</b>
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<b>Total, Health Care Complaints Commission</b>	<b>90</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Planning, Housing and Infrastructure

### Major Works

#### New Works

Presale Finance Guarantee	Various	2025	2026	1,000		1,000
Safer Assets for the Community	Various	2025	2027	3,600		1,800
Strategic Fire Trails Upgrade and Maintenance	Various	2025	2027	1,000		500
Total, New Works						3,300

#### Works in Progress

NSW Pet Registry	Various	2021	2026	17,116	14,106	3,010
NSW Planning Digital Environment	Various	2024	2026	20,400	8,660	11,740
Sydney Dogs and Cats Home	Kurnell	2024	2025	12,000	7,220	4,780
Valnet Framework Refresh Program	Various	2023	2026	16,706	10,657	6,049
Total, Works in Progress						25,579

<b>Total, Major Works</b>						<b>28,879</b>
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#### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	1,466
Lease Acquisitions less than \$250,000	Various	n.a.	n.a.	n.a.	n.a.	7,042

<b>Total, Leases</b>						<b>8,508</b>
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<b>Total, Minor Works</b>						<b>24,237</b>
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<b>Total, Department of Planning, Housing and Infrastructure</b>						<b>61,624</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Royal Botanic Gardens and Domain Trust</b>						
<b>Major Works</b>						
<b>New Works</b>						
Botanic Gardens of Sydney - Asset and Infrastructure Renewal Program	Various	2025	2027	9,000		4,000
Total, New Works						4,000
<b>Works in Progress</b>						
Asset Renewal Program	Various	2024	2026	3,355	1,175	2,180
Australian Institute of Botanical Science	Various	2018	2026	67,678	65,178	2,500
Macquarie Street East Precinct Works - Royal Botanic Gardens and Domain Trust Component	Sydney	2022	2026	11,908	3,208	8,700
Total, Works in Progress						13,380
<b>Total, Major Works</b>						17,380
<b>Leases</b>						
Leasing Acquisitions less than \$250,000	Sydney	n.a.	n.a.	n.a.	n.a.	165
<b>Total, Leases</b>						165
<b>Total, Minor Works</b>						3,879
<b>Total, Royal Botanic Gardens and Domain Trust</b>						21,424

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Sydney Olympic Park Authority

### Major Works

#### New Works

Sydney Olympic Park Infrastructure and Asset Maintenance Stage Two	Sydney Olympic Park	2025	2027	10,000		5,000
Total, New Works						5,000

#### Works in Progress

Sydney Olympic Park Infrastructure and Asset Maintenance Stage One	Sydney Olympic Park	2024	2026	8,500	2,700	5,800
Total, Works in Progress						5,800

<b>Total, Major Works</b>						<b>10,800</b>
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<b>Total, Minor Works</b>						<b>9,875</b>
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<b>Total, Sydney Olympic Park Authority</b>						<b>20,675</b>
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## Western Parkland City Authority

### Major Works

#### Works in Progress

Advanced Manufacturing and Readiness Facility (AMRF)	Bradfield	2022	2028	261,875	14,288	99,447
Bradfield City Centre First Building	Bradfield	2021	2027	47,800	42,800	3,000
Bradfield City Centre Stage 1 Enabling Works	Bradfield	2021	2031	870,614	209,021	115,470
Total, Works in Progress						217,917

<b>Total, Major Works</b>						<b>217,917</b>
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<b>Total, Minor Works</b>						<b>566</b>
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<b>Total, Western Parkland City Authority</b>						<b>218,483</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Centennial Park and Moore Park Trust

### Major Works

#### New Works

##### Leisure Facilities

Asset Renewal Program	Various	2025	2026	3,300		3,300
Moore Park South	Moore Park	2025	2028	50,000		3,495
Total, New Works						6,795

#### Works in Progress

Recreational Improvements at Centennial Parklands	Centennial Park	2024	2034	12,708	2,133	2,902
Visitor Information and Services						
Callan Park Revitalisation	Lilyfield	2022	2026	6,025	4,172	1,853
Total, Works in Progress						4,755

<b>Total, Major Works</b>						<b>11,550</b>
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#### Leases

Leasing Acquisitions less than \$250,000	Centennial Park	n.a.	n.a.	n.a.	n.a.	108
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<b>Total, Leases</b>						<b>108</b>
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<b>Total, Minor Works</b>						<b>2,500</b>
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<b>Total, Centennial Park and Moore Park Trust</b>						<b>14,158</b>
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## Hunter and Central Coast Development Corporation

### Major Works

#### Works in Progress

Capitalisation of Public Infrastructure Built on Corporation Owned Land	Newcastle	2019	2028	39,183	31,378	950
Total, Works in Progress						950

<b>Total, Major Works</b>						<b>950</b>
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<b>Total, Minor Works</b>						<b>200</b>
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<b>Total, Hunter and Central Coast Development Corporation</b>						<b>1,150</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Planning Ministerial Corporation

### Major Works

#### Works in Progress

Cumberland Plain Conservation Plan - Avoided Land Voluntary Acquisition Program	Various	2023	2026	65,404	23,257	<b>42,147</b>
Cumberland Plain Conservation Plan - Gulguer Reserve Koala Crossing Land Acquisitions	Various	2020	2026	43,693	30,549	<b>13,144</b>
Strategic Open Green Space - Embellishments Program	Various	2018	2026	49,956	49,652	<b>304</b>
Strategic Open Green Space - Land Acquisitions	Various	2019	2026	90,056	79,654	<b>10,402</b>
Total, Works in Progress						<b>65,997</b>
<b>Total, Major Works</b>						<b>65,997</b>
<b>Total, Minor Works</b>						<b>66,220</b>
<b>Total, Planning Ministerial Corporation</b>						<b>132,217</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Property and Development NSW

### Major Works

#### New Works

Asset Maintenance Program (Tranche 3)	Various	2025	2027	17,000		15,000
Government Property Register (GPR)	Various	2025	2026	1,800		1,800
NSW State Emergency Service Incident Control Centre Upgrade	Various	2025	2026	1,100		1,100
Warrawong Sea Walls	Warrawong	2025	2026	5,000		5,000
Total, New Works						22,900

#### Works in Progress

Asset Maintenance Program (Tranche 2)	Various	2023	2027	22,800	11,400	5,700
Coffs Harbour Jetty Foreshore Precinct Project	Coffs Harbour	2020	2026	19,975	17,819	2,156
Macquarie St East Precinct	Sydney	2021	2026	87,151	52,353	34,798
NSW Government Fleet Electrification Program	Various	2024	2026	1,176	476	700
Open Space Projects in Transport Oriented Development accelerated precincts	Various	2024	2027	218,900	9,000	155,700
Whole of Government Regional Hubs - Dubbo and Coffs Harbour	Various	2022	2028	119,935	16,824	45,135
Total, Works in Progress						244,189

<b>Total, Major Works</b>	<b>267,089</b>
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#### Leases

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	237,088
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<b>Total, Leases</b>	<b>237,088</b>
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<b>Total, Minor Works</b>	<b>171,650</b>
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<b>Total, Property and Development NSW</b>	<b>675,827</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Western Sydney Parklands Trust

### Major Works

#### Works in Progress

Mirror Dam Shared Path	Eastern Creek	2023	2026	15,000	9,800	5,200
Total, Works in Progress						5,200

<b>Total, Major Works</b>						<b>5,200</b>
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<b>Total, Minor Works</b>						<b>7,500</b>
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<b>Total, Western Sydney Parklands Trust</b>						<b>12,700</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Premier's Department

### Major Works

#### New Works

Sydney Startup Hub Transition to Tech Central	Sydney	2025	2026	5,000		5,000
Total, New Works						5,000

#### Works in Progress

Aboriginal Cultural Heritage Reforms	Sydney	2024	2026	8,500	250	8,250
New Cabinet System	Sydney	2024	2027	5,000	1,350	2,150
RNA Pilot Facility	Marsfield	2022	2027	76,776	36,646	39,197
Stolen Generation Keeping Places	North Parramatta	2023	2026	9,500	1,900	7,600
Total, Works in Progress						57,197

<b>Total, Major Works</b>						<b>62,197</b>
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<b>Total, Minor Works</b>						<b>15,489</b>
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<b>Total, Premier's Department</b>						<b>77,686</b>
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## Natural Resources Commission

<b>Total, Minor Works</b>						<b>112</b>
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<b>Total, Natural Resources Commission</b>						<b>112</b>
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## NSW Reconstruction Authority

### Major Works

#### Works in Progress

Resilient Homes Program – Central West	Various	2024	2026	2,800	2,200	600
Resilient Homes Program - Northern Rivers	Various	2022	2027	175,975	109,775	48,100
Resilient Lands Program - Northern Rivers	Various	2022	2026	44,201	14,201	30,000
Total, Works in Progress						78,700

<b>Total, Major Works</b>						<b>78,700</b>
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<b>Total, Minor Works</b>						<b>1,764</b>
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<b>Total, NSW Reconstruction Authority</b>						<b>80,464</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Department of Primary Industries and Regional Development

### Major Works

#### New Works

Lower Darling Fish Passage - Stage 2	Pooncarie	2025	2027	4,860		2,788
Research Station Upgrades	Various	2025	2029	12,500		6,250
Total, New Works						9,038

#### Works in Progress

Avian Influenza Biosecurity Response Capability	Various	2025	2026	2,186	831	1,355
Farms of the Future	Various	2023	2028	2,933	1,053	1,058
Marine Estate Management Strategy - Stage 3	Various	2022	2028	3,430	1,700	500
Offshore Artificial Reefs	Various	2018	2025	8,800	6,400	2,400
Orange Agricultural Institute Upgrade	Orange	2024	2026	4,800	178	4,622
R&D Partnership with Grains Research Development Corporation	Various	2017	2027	19,311	15,311	2,000
Research Services Critical Infrastructure Upgrades	Various	2024	2028	58,180	7,090	20,470
Snowy 2.0 Gaden Trout Hatchery Upgrade	Jindabyne	2024	2026	5,250	696	4,554
World Class Food and Fibre - Stage 2	Various	2020	2026	55,827	42,770	8,191
Total, Works in Progress						45,150

<b>Total, Major Works</b>						<b>54,188</b>
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#### Leases

Lease Acquisitions less than \$250,000	Various	2022	2035	57,893	14,229	3,480
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<b>Total, Leases</b>						<b>3,480</b>
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<b>Total, Minor Works</b>						<b>13,090</b>
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<b>Total, Department of Primary Industries and Regional Development</b>						<b>70,758</b>
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## New South Wales Rural Assistance Authority

<b>Total, Minor Works</b>						<b>50</b>
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<b>Total, New South Wales Rural Assistance Authority</b>						<b>50</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Local Land Services

### Major Works

#### Works in Progress

Future Fund	Various	2018	2031	45,400	21,000	<b>2,860</b>
Total, Works in Progress						<b>2,860</b>

<b>Total, Major Works</b>						<b>2,860</b>
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#### Leases

Lease Acquisitions less than \$250,000	Various	2020	2035	n.a.	n.a.	<b>2,989</b>
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<b>Total, Leases</b>						<b>2,989</b>
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<b>Total, Minor Works</b>						<b>2,090</b>
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<b>Total, Local Land Services</b>						<b>7,939</b>
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## NSW Food Authority

<b>Total, Minor Works</b>						<b>1,100</b>
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<b>Total, NSW Food Authority</b>						<b>1,100</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Transport for NSW

### Major Works<sup>(a)(b)</sup>

#### Works in Progress

##### Connecting Central Coast Roads

Avoca Drive, Central Coast (State and Federal Funded)	Various	n.a.	n.a.	n.a.	n.a.	<b>3,442</b>
Central Coast Highway, Tumby Road Intersection Upgrade (State and Federal Funded)	Wamberal - Bateau Bay	n.a.	2028	65,500	15,145	<b>15,508</b>
Pacific Highway, Wyong Town Centre (State and Federal Funded)	Wyong	n.a.	n.a.	n.a.	48,280	<b>8,100</b>
Terrigal Drive Upgrade (Federal Funded)	Terrigal	n.a.	n.a.	n.a.		<b>5,000</b>

##### Connecting Hunter Roads

John Renshaw Drive Upgrade (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	3,525	<b>1,777</b>
Newcastle Inner City Bypass, Rankin Park to Jesmond (State and Federal Funded)	Williamstown	n.a.	2025	481,900	363,347	<b>84,607</b>
Pacific Motorway, Extension to Raymond Terrace (State and Federal Funded)	Hexham	n.a.	2028	1,910,000	1,269,648	<b>317,263</b>
Pacific Motorway, Hexham Straight (State and Federal Funded)	Hexham	n.a.	2026	320,000	176,218	<b>55,335</b>

##### Connecting Regional NSW (Roads and Bridges)

Barton Highway Improvements (State and Federal Funded)	Goulburn	n.a.	n.a.	n.a.	122,081	<b>4,407</b>
Bruxner Highway Upgrades	Various	n.a.	n.a.	n.a.	2,251	<b>5,909</b>
Golden Highway Dubbo to Newcastle Improvement Program (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	390	<b>2,500</b>
Golden Highway Upgrades - Mudies Creek (State and Federal Funded)	Whittingham	n.a.	2026	n.a.	44,769	<b>13,416</b>
Hillsborough Road, Warners Bay to Charlestown (Stage 1)	Warners Bay	n.a.	2027	35,000	10,716	<b>5,728</b>
Mandalong Road Upgrade (State and Federal Funded)	Morisset	n.a.	n.a.	n.a.	6,311	<b>2,000</b>
Marshall's Creek Bridge	Wagga Wagga	n.a.	2027	30,000	n.a.	<b>9,883</b>
Monaro Highway Upgrade Program	Williamsdale - Cooma	n.a.	2026	22,000	16,197	<b>5,803</b>
Nelson Bay Road - Williamstown to Bobs Farm (State and Federal Funded)	Williamstown	n.a.	n.a.	n.a.	500	<b>4,000</b>
Regional NSW Bridge Upgrades	Various	n.a.	n.a.	n.a.	164,190	<b>8,324</b>



Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Transport for NSW (cont.)</b>						
Swan Hill Bridge (State and Federal Funded)	Murray Downs	n.a.	n.a.	n.a.	6,819	<b>2,422</b>
Waterfall Way Upgrade	Various	n.a.	2026	50,000	26,654	<b>6,000</b>
Connecting Sydney Roads						
Appin Road Upgrades (State and Federal Funded)	Appin	n.a.	n.a.	n.a.	25,494	<b>11,262</b>
Bandon Road Corridor Upgrade and Extension (Planning) (State and Federal Funded) <sup>(d)</sup>	Various	n.a.	n.a.	n.a.	8,036	<b>8,000</b>
Devonshire Link Road and Bradfield Metro Link Road (Planning) (State and Federal Funded)	Kemps Creek	n.a.	n.a.	n.a.		<b>3,000</b>
Devonshire Road (Planning)	Kemps Creek	n.a.	n.a.	n.a.		<b>4,000</b>
Elizabeth Drive Upgrades (State and Federal Funded) <sup>(d)</sup>	Various	n.a.	n.a.	n.a.	17,441	<b>18,863</b>
Epping Station Bridge Replacement (State and Federal Funded)	Epping	n.a.	n.a.	n.a.	32,651	<b>15,390</b>
Francis Road Rail Overpass at Rooty Hill (Planning)	Rooty Hill	n.a.	n.a.	n.a.		<b>3,500</b>
Garfield Road East (State and Federal Funded) <sup>(d)</sup>	Riverstone	n.a.	n.a.	n.a.	9,825	<b>9,350</b>
Garfield Road West (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	5,182	<b>2,000</b>
Heathcote Road, Infantry Parade, Hammondville to The Avenue, Voyager Point (State and Federal Funded)	Holsworthy	n.a.	2026	183,000	136,724	<b>20,992</b>
Henry Lawson Drive Upgrade Stage 1A	Milperra	n.a.	2026	136,500	112,249	<b>21,714</b>
Hill Road Upgrade	Lidcombe	n.a.	2028	140,000	47,283	<b>40,511</b>
Homebush Bay Drive Upgrade (State and Federal Funded)	Liberty Grove	n.a.	n.a.	n.a.	12,809	<b>52,376</b>
King Georges Road, Stoney Creek Road to Connells Point Road - Stage 1 and 2A (State and Federal Funded)	Penshurst	n.a.	2026	219,000	149,681	<b>24,345</b>
Mamre Road Stage 1 - M4 Motorway to Erskine Park Road	St Clair	n.a.	2028	290,000	87,182	<b>67,000</b>
Mamre Road Stage 2 - Erskine Park Road to Kerrs Road (State and Federal Funded)	Kemps Creek	n.a.	n.a.	n.a.	14,775	<b>17,330</b>
Mona Vale Road West - McCarrs Creek Road to Powder Works Road (State and Federal Funded)	Various	n.a.	n.a.	n.a.	28,306	<b>10,000</b>
Mulgoa Road Stage 1 - Blaikie Road to M4 Motorway (State and Federal Funded) <sup>(c)</sup>	Jamisontown	n.a.	2026	218,420	159,612	<b>45,163</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Transport for NSW (cont.)

Mulgoa Road Stage 2 - Glenmore Parkway to Jeanette Street (State and Federal Funded)	Regentville	n.a.	n.a.	n.a.	27,233	<b>8,082</b>
New Richmond Bridge and Traffic Improvements (State and Federal Funded)	North Richmond	n.a.	n.a.	n.a.	39,066	<b>31,006</b>
Picton Bypass (Planning) (State and Federal Funded)	Picton	n.a.	n.a.	n.a.	5,225	<b>4,938</b>
Richmond Road Corridor Upgrade (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	5,091	<b>41,200</b>
Richmond Road Upgrade between Elara Boulevard and Heritage Road, Marsden Park (State and Federal Funded) <sup>(d)</sup>	Marsden Park	n.a.	n.a.	n.a.	8,248	<b>18,083</b>
Richmond Road Upgrade between M7 Motorway and Townson Road, Marsden Park (State and Federal Funded) <sup>(d)</sup>	Colebee	n.a.	n.a.	n.a.	18,186	<b>40,000</b>
The Horsley Drive, M7 Motorway to Cowpasture Road (State and Federal Funded)	Horsley Park	n.a.	n.a.	n.a.	20,550	<b>5,200</b>
Townson and Burdekin Road Upgrades (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	9,730	<b>2,000</b>
Wakehurst Parkway	Various	n.a.	n.a.	n.a.	14,377	<b>21,283</b>
Western Sydney Heavy Vehicle Rest Area (State and Federal Funded)	Eastern Creek	n.a.	n.a.	n.a.	1,101	<b>31,499</b>
Western Sydney Long Term Strategic Transport Corridor Preservation	Various	n.a.	n.a.	n.a.	158,470	<b>23,486</b>
Easing Sydney's Congestion						
Bus Priority Infrastructure	Various	n.a.	n.a.	n.a.	240,440	<b>17,700</b>
Pinch Points (State and Federal Funded)	Various	n.a.	n.a.	n.a.	620,740	<b>40,860</b>
Great Western Highway and Bells Line of Road						
Bells Line of Road Upgrade Program (Federal Funded)	Blue Mountains	n.a.	n.a.	n.a.	296	<b>870</b>
Great Western Highway, Medlow Bath (State and Federal Funded)	Medlow Bath	n.a.	2025	193,700	n.a.	<b>7,587</b>
Hume Corridor						
Hume Highway Corridor Strategy (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	800	<b>1,200</b>
Hume Highway Heavy Duty Pavement Upgrade	Marulan	n.a.	n.a.	n.a.	13,584	<b>21,205</b>
Sheahan Bridge Upgrade (Planning) (State and Federal Funded)	Gundagai	n.a.	n.a.	n.a.	3,703	<b>3,290</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Transport for NSW (cont.)</b>						
Interchanges and Accessibility						
Flushcombe Road & Bungaribee Road Intersection Upgrade (Planning)	Blacktown	n.a.	n.a.	n.a.		<b>1,500</b>
Macquarie Park Precinct and Bus Interchange (State and Federal Funded)	Macquarie Park	n.a.	n.a.	n.a.	26,371	<b>5,906</b>
Light Rail						
Parramatta Light Rail Stage 2	Parramatta	n.a.	n.a.	n.a.	198,148	<b>149,173</b>
New England Corridor						
New England Highway Duplication (Goonoo Goonoo Road) (State and Federal Funded)	Tamworth	n.a.	n.a.	n.a.	4,030	<b>2,000</b>
New England Highway, Muswellbrook Bypass (State and Federal Funded)	Muswellbrook	n.a.	n.a.	n.a.	30,510	<b>23,493</b>
New England Highway, Singleton Bypass (State and Federal Funded)	Singleton	n.a.	2026	700,000	339,927	<b>179,503</b>
Newell Corridor						
Hargraves Lane and Federation St Upgrade, Gilgandra (Heavy Vehicle bypass) (State and Federal Funded)	Gilgandra	n.a.	n.a.	n.a.	1,372	<b>960</b>
Newell Highway Flood Mitigation Works (Planning) (State and Federal Funded)	West Wyalong	n.a.	n.a.	n.a.	10,635	<b>2,146</b>
Newell Highway Narrabri to Moree Heavy Duty Pavements (State and Federal Funded)	Narrabri – Moree	n.a.	2026	261,170	232,730	<b>13,859</b>
Newell Highway, New Dubbo Bridge (State and Federal Funded)	Dubbo	n.a.	2026	263,200	192,756	<b>29,677</b>
Other Major Programs						
Active Transport	Various	n.a.	n.a.	n.a.	274,618	<b>39,232</b>
Airport Precinct Safety & Access Program (APSAP)	Various	n.a.	n.a.	n.a.	7,382	<b>1,000</b>
Eastern Ring Road and Badgerys Creek Road South (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	350	<b>3,600</b>
Heavy Vehicle Rest Stops Improvement Program	Various	n.a.	n.a.	n.a.	6,213	<b>4,000</b>
Maritime Infrastructure Upgrades	Various	n.a.	n.a.	n.a.	177,957	<b>34,145</b>
New Bus Services for Western Sydney (State and Federal Funded)	Various	n.a.	n.a.	n.a.	38,460	<b>44,995</b>
New buses to cater for NSW Services	Various	n.a.	n.a.	n.a.	1,345,603	<b>253,744</b>
Opal Next Generation	Various	n.a.	n.a.	n.a.	93,120	<b>115,908</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Transport for NSW (cont.)

Picton Road Upgrade (Planning) (State and Federal Funded)	Picton	n.a.	n.a.	n.a.	45,530	24,852
RegStar Program (Planning and Development)	Various	n.a.	n.a.	n.a.	65,118	53,473
Road Safety (State and Federal Funded)	Various	n.a.	n.a.	n.a.	n.a.	333,870
Rouse Hill Hospital Transport Integration (Planning)	Rouse Hill	n.a.	n.a.	n.a.		10,000
Rural and Regional Ticketing Solution	Various	n.a.	n.a.	n.a.	48,191	2,609
Safe, Accessible Transport Upgrades	Various	n.a.	n.a.	n.a.		3,500
South West Sydney Roads (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	1,700	19,000
Sydney Fish Markets Ferry Stop	Pymont	n.a.	n.a.	n.a.		20,000
Tichborne & Harris Gates Grade Separation Road Interface (State and Federal Funded)	Various	n.a.	n.a.	n.a.	11,400	9,000
Wallerawang Train Station Reactivation	Wallerawang	n.a.	2026	7,000	1,643	4,805
Western Sydney Freight Line and Intermodal Terminal (Planning and Development) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	20,754	11,027
Western Sydney International Airport Wayfinding	Various	n.a.	n.a.	n.a.		30,000
Western Sydney Roads (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	300	7,500
Zero Emissions Buses Program (State and Federal funded)	Various	n.a.	n.a.	n.a.	360,620	525,695
Pacific Corridor						
Coffs Harbour Bypass (State and Federal Funded)	Coffs Harbour	n.a.	2026	2,200,000	1,548,525	317,165
Pacific Highway - Harrington Road Intersection Upgrade, Coopersnook (State and Federal Funded)	Coopersnook	n.a.	n.a.	n.a.	6,141	5,673
Princes Corridor						
Mount Ousley Interchange (State and Federal Funded)	Mount Ousley	n.a.	2028	390,000	132,902	80,859
Mount Ousley Safety and Reliability Works (Planning) (State and Federal Funded)	Mount Ousley	n.a.	n.a.	n.a.	192	2,423
Narooma Bridge (Planning) (State and Federal Funded)	Narooma	n.a.	n.a.	n.a.	1,011	1,500
Nowra Bypass and Network Improvements (Planning) (State and Federal Funded)	Nowra	n.a.	n.a.	n.a.	6,300	1,700

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Transport for NSW (cont.)</b>						
Princes Highway Corridor (NSW) - Jervis Bay Road Intersection (State and Federal Funded)	Jervis Bay	n.a.	2028	164,000	80,452	<b>36,909</b>
Princes Highway Corridor (NSW) - Jervis Bay Road to Hawken Road (State and Federal Funded)	Jervis Bay	n.a.	n.a.	n.a.	47,260	<b>6,864</b>
Princes Highway Corridor - Milton Ulladulla Bypass (State and Federal Funded)	Milton	n.a.	n.a.	n.a.	43,007	<b>13,479</b>
Princes Highway Upgrade Program Corridor - Safety and Productivity Upgrades	Nowra - Moruya	n.a.	n.a.	n.a.	n.a.	<b>10,400</b>
Regional Roads Fund						
Alphadale Crossroads	Lismore	n.a.	n.a.	n.a.	100	<b>1,000</b>
Bulli Bypass Investigation	Bulli	n.a.	n.a.	n.a.	n.a.	<b>9,900</b>
Golden Highway Improvements	Various	n.a.	n.a.	n.a.	n.a.	<b>1,000</b>
Gosford Bypass (Planning and Design)	Gosford	n.a.	n.a.	n.a.	n.a.	<b>3,000</b>
M1 Princes Motorway Entry and Exit Ramps (State and Federal Funded) <sup>(e)</sup>	Dapto	n.a.	n.a.	n.a.	n.a.	<b>11,000</b>
Speers Point Intersection <sup>(e)</sup>	Lake Macquarie	n.a.	n.a.	n.a.	n.a.	<b>5,129</b>
Thornton Rail Bridge	Maitland	n.a.	n.a.	n.a.	1,085	<b>2,500</b>
Tuross Head Intersection	Tuross Head	n.a.	n.a.	n.a.	n.a.	<b>1,341</b>
Wallendbeen Bridge Approaches	Wallendbeen	n.a.	n.a.	n.a.		<b>15,200</b>
Yass Road-Bungendore Road-Ellerton Drive Intersection	Queanbeyan	n.a.	n.a.	n.a.	n.a.	<b>1,100</b>
Sydney Motorways						
M5 Motorway - Moorebank Avenue - Hume Highway Intersection Upgrade (State and Federal Funded)	Moorebank	n.a.	n.a.	n.a.	27,406	<b>13,586</b>
M6 Extension Stage 1	Rockdale	n.a.	n.a.	n.a.	2,691,960	<b>292,448</b>
Warringah Freeway Upgrade	Various	n.a.	2026	2,000,000	1,872,598	<b>144,161</b>
Western Harbour Tunnel	Various	n.a.	2029	7,400,000	3,519,614	<b>1,105,175</b>
Urban Roads Fund						
Driftway Roundabout at Londonderry	Londonderry	n.a.	2026	15,000	1,183	<b>10,884</b>
Duplicate Sections of Heathcote Road	Various	n.a.	n.a.	n.a.	5,000	<b>15,000</b>
Fifteenth Avenue Upgrade (State and Federal funded) <sup>(d)</sup>	Various	n.a.	n.a.	n.a.	638	<b>15,850</b>
Henry Lawson Drive Upgrade Stage 1B (State and Federal Funded) <sup>(d)</sup>	Milperra	n.a.	n.a.	n.a.	13,436	<b>13,000</b>
Pedestrian Overpass Hurstville Primary (Planning)	Hurstville	n.a.	n.a.	n.a.	1,000	<b>2,000</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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### Transport for NSW (cont.)

Pitt Town Bypass <sup>(d)</sup>	Pitt Town	n.a.	2026	110,000	21,896	<b>31,042</b>
Spring Farm Parkway Stage 2 (Planning) (State and Federal Funded) <sup>(d)</sup>	Various	n.a.	n.a.	n.a.	6,027	<b>4,968</b>
Traffic Lights at Bank Street	Meadowbank	n.a.	n.a.	n.a.	500	<b>1,750</b>
Western Sydney Infrastructure Plan						
M12 Motorway, M7 to The Northern Road (State and Federal Funded)	Badgerys Creek	n.a.	2026	2,000,000	1,922,833	<b>31,720</b>
Total, Works in Progress						<b>5,425,607</b>
<b>Total, Major Works</b>						<b>5,425,607</b>
<b>Total, Minor Works</b>						<b>2,043,359</b>
<b>Total, Transport for NSW</b>						<b>7,468,966</b>

- (a) Estimated total cost (ETC) is the announced cost. ETCs are identified for projects that have delivery contracts for main works in place.
- (b) Start dates are not shown since each project is an amalgamation of individual works. ETC and completion dates are not available (n.a.) at this stage for some projects as they are in the planning phase. Completion dates refer to when the project is operational or opened. Further works may be undertaken and costs incurred after the completion date.
- (c) Estimated total cost (ETC) reflects the ETC for the Mulgoa Road Upgrade-Blaikie Road to M4 Motorway (Stage 1) project only, and excludes the completed Jane Street and Mulgoa Road Infrastructure Upgrade.
- (d) Project is partially funded by Urban Roads Fund.
- (e) Project is partially funded by Regional Roads Fund.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Sydney Metro

### Major Works

#### Works in Progress

South West Sydney Rail Planning- Business Case (State and Federal Funded) <sup>(a)</sup>	Bradfield - Leppington/ Campbelltown	2022	2026	n.a.	39,183	<b>27,000</b>
Sydney Metro City and Southwest <sup>(b)</sup>	Chatswood - Bankstown	2014	2026	n.a.	17,963,687	<b>797,403</b>
Sydney Metro West	Westmead - Sydney CBD	2017	2032	n.a.	11,795,971	<b>1,716,396</b>
Sydney Metro-Western Sydney Airport (State and Federal Funded) <sup>(c)</sup>	St Marys - Bringelly	2018	TBC	n.a.	7,176,120	<b>2,325,604</b>
Sydney Metro-Western Sydney Airport-Northern extension- Business Case	St Marys - Tallawong	2024	2026	40,000	7,000	<b>33,000</b>
Total, Works in Progress						<b>4,899,403</b>
<b>Total, Major Works</b>						<b>4,899,403</b>
<b>Total, Minor Works</b>						<b>86,923</b>
<b>Total, Sydney Metro</b>						<b>4,986,326</b>

(a) The Business Case includes consideration of metro and heavy rail options for the Bradfield–Leppington corridor; development of these options is being led by Sydney Metro and Transport Asset Manager of New South Wales respectively.

(b) The Sydney Metro City and Southwest funding allocation includes funding from PPP finance leases.

(c) The Sydney Metro-Western Sydney Airport funding allocation includes funding from PPP finance leases.

## Office of Transport Safety Investigations

<b>Total, Minor Works</b>	<b>199</b>
<b>Total, Office of Transport Safety Investigations</b>	<b>199</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Treasury

### Major Works

#### Works in Progress

Cyber Security Upgrades	Sydney	2024	2028	4,450	1,050	1,450
Financial Management System Upgrades	Sydney	2024	2028	9,850	1,950	2,600
Total, Works in Progress						4,050

<b>Total, Major Works</b>						<b>4,050</b>
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<b>Total, Minor Works</b>						<b>5,635</b>
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<b>Total, Treasury</b>						<b>9,685</b>
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## Infrastructure NSW

### Major Works

#### Works in Progress

Barangaroo - Arts & Culture Projects	Barangaroo	2017	2031	21,453	3,605	6,405
Barangaroo Developer Contributions Plan	Barangaroo	2019	2030	177,920	41,485	6,507
Barangaroo Project Debt Funded Projects	Barangaroo	2020	2035	525,582	398,398	38,506
Total, Works in Progress						51,418

<b>Total, Major Works</b>						<b>51,418</b>
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<b>Total, Infrastructure NSW</b>						<b>51,418</b>
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## NSW Self Insurance Corporation

<b>Total, Minor Works</b>						<b>170</b>
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<b>Total, NSW Self Insurance Corporation</b>						<b>170</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Workers' Compensation (Dust Diseases) Authority

### Major Works

#### Works in Progress

Procurement of Mobile Respiratory Units	Sydney	2022	2026	3,000	2,100	900
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Total, Works in Progress						900
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<b>Total, Major Works</b>						<b>900</b>
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<b>Total, Minor Works</b>						<b>40</b>
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<b>Total, Workers' Compensation (Dust Diseases) Authority</b>						<b>940</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## The Legislature

### Major Works

#### Works in Progress

Independent Members Electorate Offices	Various	2023	2026	3,547	947	2,600
Parliament of NSW Urgent Disability access works	Sydney	2023	2027	4,756	2,956	300
Parliament Precinct Plan Stage 2 - Macquarie Street Accessibility	Sydney	2024	2027	7,000	245	719
Total, Works in Progress						3,619

<b>Total, Major Works</b>						<b>3,619</b>
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### Leases

Lease Acquisition - Electorate Offices	Various	2019	2035	107,074	40,395	6,189
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<b>Total, Leases</b>						<b>6,189</b>
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<b>Total, Minor Works</b>						<b>17,554</b>
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<b>Total, The Legislature</b>						<b>27,362</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Audit Office of New South Wales

<b>Total, Minor Works</b>	<b>2,220</b>
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<b>Total, Audit Office of New South Wales</b>	<b>2,220</b>
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## Independent Commission Against Corruption

### Major Works

#### Works in Progress

Information Management Uplift Project	Sydney	2023	2028	5,349	1,042	<b>1,854</b>
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Relocation and Fit-Out - New Lease	Sydney	2025	2026	13,300		<b>13,300</b>
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<b>Total, Works in Progress</b>	<b>15,154</b>
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<b>Total, Major Works</b>	<b>15,154</b>
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### Leases

Office Relocation - New lease agreement	Sydney	2025	2036	35,990		<b>35,990</b>
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<b>Total, Leases</b>	<b>35,990</b>
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<b>Total, Minor Works</b>	<b>1,611</b>
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<b>Total, Independent Commission Against Corruption</b>	<b>52,755</b>
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## Law Enforcement Conduct Commission

<b>Total, Minor Works</b>	<b>1,000</b>
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<b>Total, Law Enforcement Conduct Commission</b>	<b>1,000</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## New South Wales Electoral Commission

### Major Works

#### Works in Progress

##### Election Systems Upgrade

Funding Disclosure and Compliance Online System - Phase 3	Various	2021	2026	28,086	26,686	1,400
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Total, Works in Progress						1,400
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<b>Total, Major Works</b>						1,400
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<b>Total, Minor Works</b>						100
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<b>Total, New South Wales Electoral Commission</b>						1,500
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## Ombudsman's Office

### Major Works

#### New Works

Fit out and make good for new lease	Sydney	2025	2026	4,307		4,307
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Total, New Works						4,307
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<b>Total, Major Works</b>						4,307
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#### Leases

Lease Acquisitions - Office Space in George Street	Sydney	2025	2035	37,418	4,135	6,158
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<b>Total, Leases</b>						6,158
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<b>Total, Minor Works</b>						984
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<b>Total, Ombudsman's Office</b>						11,449
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The following projects are being delivered by NSW general government agencies on behalf of another entity.

As the delivering agency is not expected to be the long-term owner of the completed project, the expenditure is classified as inventory rather than property, plant and equipment, consistent accounting concepts within Australian Accounting Standards AASB102. On completion these assets will be transferred to the intended owner.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Infrastructure NSW

Blackwattle Bay Redevelopment  
Project

Blackwattle Bay Urban Redevelopment	Glebe	2020	2035	79,005	20,061	<b>32,140</b>
New Sydney Fish Market	Glebe	2020	2025	810,207	769,114	<b>41,093</b>
<b>Total, Inventory</b>						<b>73,233</b>

## Regional Growth NSW Development Corporation

Moree Special Activation Precinct	Moree	2019	2028	196,467	36,497	<b>19,788</b>
Parkes Special Activation Precinct	Parkes	2020	2028	273,917	226,358	<b>40,092</b>
Snowy Mountains Special Activation Precinct	Jindabyne	2021	2028	45,574	21,966	<b>6,237</b>
Wagga Wagga Special Activation Precinct	Bomen	2020	2028	169,563	64,569	<b>39,024</b>
<b>Total, Inventory</b>						<b>105,141</b>

## 5. PUBLIC NON-FINANCIAL CORPORATIONS PROJECTS

### 5.1 Public non-financial corporations projects

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#### Transport

Transport Asset Manager New South Wales .....	5 - 3
Sydney Ferries .....	5 - 3
Sydney Trains .....	5 - 4
NSW Trains .....	5 - 4

#### Water

Hunter Water Corporation .....	5 - 5
Sydney Water Corporation .....	5 - 5
Water NSW .....	5 - 7

#### Ports

Newcastle Port Corporation .....	5 - 8
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#### Housing

New South Wales Land and Housing Corporation .....	5 - 9
Teacher Housing Authority of New South Wales .....	5 - 10

#### Property

Venues NSW .....	5 - 11
Sydney Opera House Trust .....	5 - 11
Place Management NSW .....	5 - 11
Landcom .....	5 - 12
Forestry Corporation of New South Wales .....	5 - 12

#### Other

Metropolitan Memorial Parks .....	5 - 13
Zoological Parks Board of New South Wales .....	5 - 13
Waste Assets Management Corporation .....	5 - 13

#### Energy

Essential Energy .....	5 - 14
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**Table 5.1: Capital investment by public non-financial corporations**

Agency	2024-25 Budget \$m	Capital Expenditure		Variation <sup>(a)</sup> \$m
		2024-25 Revised \$m	2025-26 Budget \$m	
<b>Transport</b>				
Transport Asset Manager New South Wales <sup>(b)</sup> .....	1,909.7	1,495.7	1,761.9	266.2
Sydney Ferries <sup>(c)</sup> .....	12.0	31.5	57.5	26.1
Sydney Trains <sup>(d)</sup> .....	342.5	530.1	2,098.9	1,568.8
NSW Trains <sup>(e)</sup> .....	157.6	29.9	(71.6)	(101.5)
<b>Water</b>				
Hunter Water Corporation .....	286.1	328.9	470.7	141.9
Sydney Water Corporation <sup>(f)</sup> .....	3,211.7	2,977.0	3,526.9	550.0
Water NSW <sup>(g)</sup> .....	237.3	225.9	282.2	56.3
<b>Ports</b>				
Newcastle Port Corporation (trading as Port Authority of NSW)	54.2	49.1	71.1	22.0
<b>Housing</b>				
New South Wales Land and Housing Corporation .....	957.5	918.0	897.6	(20.4)
Teacher Housing Authority of New South Wales .....	45.6	21.9	29.6	7.7
<b>Property</b>				
Venues NSW .....	258.4	87.4	352.4	265.0
State Sporting Venues Authority .....	...	0.2	...	(0.2)
Sydney Opera House Trust.....	7.6	9.4	5.8	(3.7)
Place Management NSW .....	47.6	35.4	30.4	(5.0)
Landcom.....	1.5	17.0	95.1	78.1
Forestry Corporation of New South Wales.....	6.5	10.7	18.4	7.7
<b>Other</b>				
Metropolitan Memorial Parks .....	...	8.1	6.4	(1.7)
Zoological Parks Board of New South Wales .....	71.8	55.7	97.3	41.6
Waste Assets Management Corporation .....	0.8	0.5	0.4	(0.2)
<b>Energy</b>				
Essential Energy <sup>(h)</sup> .....	839.5	791.9	1,031.9	240.0
<b>Total<sup>(i)</sup></b>	<b>8,448.0</b>	<b>7,624.4</b>	<b>10,763.1</b>	<b>3,138.7</b>

(a) The variation is from 2024-25 Revised to the 2025-26 Budget. Discrepancies between totals are due to rounding.

(b) Transport Asset Holding Entity became the Transport Asset Manager New South Wales on 1 January 2025.

(c) The difference in 2025-26 between Sydney Ferries total investment in Table 5.1 and the total of agency programs in the project list represents capital expenditure on fleet maintenance.

(d) The difference in 2025-26 between Sydney Train's total investment in Table 5.1 and the total of agency programs in the project listing is due to Right-of-Use assets.

(e) The difference in 2025-26 between NSW Train's total investment in Table 5.1 and the total of agency programs in the project listing is due to Right-of-Use assets.

(f) The difference in 2025-26 between Sydney Water's total investment in Table 5.1 and the total of agency programs in the project listing is due to capitalised interests.

(g) The difference in 2025-26 between Water NSW's total investment in Table 5.1 and the total of agency programs in the project listing is due to capitalised interests.

(h) The difference in 2024-25 budget amount published in the 2024-25 Budget and the 2025-26 Budget is due to the treatment of the depreciation of equipment used in the construction of assets.

(i) Public Non-Financial Corporations investment published in Table A1.9 of Budget Paper No.1 *Budget Statement* may not sum to the totals of agency programs published in Table 5.1. The difference represents intra-sector eliminations.

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Transport Asset Manager New South Wales

### Major Works<sup>(a)</sup>

#### Works in Progress

Fixing Country Rail	Various	n.a.	n.a.	n.a.	89,531	15,000
Future Fleet Program (Planning)	Various	n.a.	n.a.	n.a.	n.a.	25,300
Mariyung Fleet (New Intercity Fleet)	Various	2014	n.a.	n.a.	3,316,677	232,592
Rail Service Improvement Program	Various	2016	n.a.	n.a.	4,124,550	285,132
Regional Rail Fleet Program	Various	2017	n.a.	n.a.	1,251,753	212,594
Safe, Accessible Transport Program	Various	n.a.	n.a.	n.a.	2,929,980	64,746
South West Sydney Rail Planning- Business Case (State and Federal Funded) <sup>(b)</sup>	Bradfield – Leppington/ Campbelltown	2025	2027	n.a.	6,100	12,900
Tangara Fleet Life Extension	Various	2024	n.a.	447,000	n.a.	80,933
XPT Fleet Upgrade (Planning)	Various	n.a.	n.a.	n.a.	n.a.	2,663
Total, Works in Progress						931,860

<b>Total, Major Works</b>	<b>931,860</b>
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<b>Total, Minor Works</b>	<b>830,059</b>
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<b>Total, Transport Asset Manager New South Wales</b>	<b>1,761,919</b>
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a) A number of Estimated Total Costs (ETCs) and dates are shown as "n.a." reflecting that the program is a rolling program. ETC is the announced project cost.

b) The business case includes consideration of metro and heavy rail options for the Bradfield – Leppington corridor; development of these options is being led by Sydney Metro and Transport Asset Manager New South Wales respectively.

## Sydney Ferries

### Major Works

#### Works in Progress

Parramatta Class Ferries	Various	2022	2025	49,000	46,931	1,904
Return Freshwater Class Ferries to Circular Quay-Manly	Various	n.a.	n.a.	n.a.	n.a.	37,400
Total, Works in Progress						39,304

<b>Total, Major Works</b>	<b>39,304</b>
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<b>Total, Minor Works</b>	<b>21,213</b>
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<b>Total, Sydney Ferries</b>	<b>60,517</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Sydney Trains

### Leases

Lease Acquisition between \$250,000 and \$20 million <sup>(a)</sup>	Various	n.a.	n.a.	n.a.	n.a.	12,660
<b>Total, Leases</b>						<b>12,660</b>
<b>Total, Minor Works</b>						<b>62,395</b>
<b>Total, Sydney Trains</b>						<b>75,055</b>

a) Excludes movement in the revaluation of a Right-of-Use asset

## NSW Trains

### Leases

Lease Acquisition between \$250,000 and \$20 million <sup>(a)</sup>	Various	n.a.	n.a.	n.a.	n.a.	23
<b>Total, Leases</b>						<b>23</b>
<b>Total, Minor Works</b>						<b>8,770</b>
<b>Total, NSW Trains</b>						<b>8,793</b>

a) Excludes movement in the revaluation of a Right-of-Use asset

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Hunter Water Corporation

### Major Works

#### New Works

Enhancement of Wastewater Infrastructure	Various	2025	2030	9,858		116
Total, New Works						116

#### Works in Progress

Belmont Desalination Project	Belmont South	2022	2029	n.a.	n.a.	283,533
Burwood Beach Wastewater Treatment Works Stage 3	Merewether	2022	2031	n.a.	n.a.	319
Chichester Trunk Gravity Main Brookfield to Burmi	Clarence Town	2022	2033	n.a.	n.a.	272
Enhancement of Wastewater Infrastructure	Various	2015	2033	192,238	128,415	28,229
Enhancement of Water and Sewerage Infrastructure	Various	2018	2040	235,841	84,853	9,792
Enhancement of Water Infrastructure	Various	2018	2032	273,356	101,927	60,293
Field Service Model	Various	2019	2025	n.a.	n.a.	4,632
Grahamstown Water Treatment Plant Additional Clear Water Storage	Tomago	2023	2030	n.a.	n.a.	831
Morpeth Wastewater Treatment Works Upgrade - Stage 4	Morpeth	2022	2032	n.a.	n.a.	1,683
Other Business Projects	Various	2019	2036	185,326	62,123	15,673
Total, Works in Progress						405,257

<b>Total, Major Works</b>						<b>405,373</b>
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### Leases

Other Business Projects	Various	2019	2035	70,798	20,981	1,497
<b>Total, Leases</b>						<b>1,497</b>

<b>Total, Minor Works</b>						<b>63,850</b>
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<b>Total, Hunter Water Corporation</b>						<b>470,720</b>
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## Sydney Water Corporation

### Major Works

#### Works in Progress

Austral and Leppington Wastewater Stage 3 and 4	Various	2022	2026	392,976	200,845	186,169
Blue Mountains Cascades Water Supply	Katoomba	2020	2026	37,697	37,678	19
Critical Watermain Program	Various	1998	2035	1,195,814	681,350	34,443

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
<b>Sydney Water Corporation (cont.)</b>						
Greater Macarthur Growth Area - Wilton and Bingara	Wilton	2024	2032	714,371	76,985	126,000
Growth Works to Service Urban Development	Various	1995	2035	13,239,022	2,927,032	56,302
Information Technology Projects	Various	2001	2035	2,160,992	986,026	70,433
Maintain Water Distribution Systems	Various	1995	2035	5,305,495	2,217,482	166,373
Maintenance Plant Renewals	Various	2001	2035	220,837	129,312	8,200
Nepean Water Filtration Plant (WFP) Stage 1	Bargo	2022	2028	101,340	69,733	17,586
North Head Wastewater Treatment Plant Biosolids Amplification	Manly	2019	2027	134,514	100,042	10,000
North West Treatment Hub Compliance Works	Various	2022	2026	219,995	211,183	8,812
Property Management and Acquisition	Various	2001	2035	1,252,666	613,585	89,377
Prospect Macarthur Link Infrastructure	Prospect	2020	2026	506,066	462,961	25,000
Recycled Water and Unregulated Projects	Various	2014	2035	295,083	76,076	50,617
Remote Telemetry Unit (RTU) Replacement Phase 2	Parramatta	2022	2026	16,509	12,409	4,100
Resilient & Reliable Water Supply	Various	2023	2035	3,139,253	60,293	122,850
Richmond Water Recycling and Wastewater Treatment Plant Consolidation	Various	2019	2027	169,999	101,152	62,351
Sewage Overflow Abatement	Various	1995	2035	2,600,030	1,494,591	16,449
Sewer Network Reliability Upgrades	Various	1995	2035	4,977,544	2,182,868	307,520
Stormwater Asset Renewals	Various	2008	2035	964,616	282,345	57,943
Upgrade Reliability of Sewage Treatment Plants	Various	1995	2035	4,997,292	1,823,452	134,932
Upper South Creek Networks	Various	2021	2031	1,309,268	28,746	404,886
Vaucluse Diamond Bay Sewer Improvement	Vaucluse	2021	2027	113,372	24,839	22,030
Water Meter Replacement Program	Various	1995	2035	936,176	259,835	38,223
West Dapto Works	Dapto	2022	2027	108,916	71,734	36,867
Total, Works in Progress						2,057,482
<b>Total, Major Works</b>						<b>2,057,482</b>
<b>Total, Minor Works</b>						<b>1,221,598</b>
<b>Total, Sydney Water Corporation</b>						<b>3,279,080</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Water NSW

### Major Works

#### Works in Progress

Burrendong Cold Water Pollution	Wellington	2025	2030	37,370	3,882	1,652
Catchments Upgrade	Various	1998	2035	41,828	16,998	3,147
General Upgrades	Various	1999	2035	2,710,225	755,764	159,800
Integrated Surveillance Monitoring, Automation and Remote Telemetry	Various	2010	2035	28,857	23,966	162
Upper Canal Replacement	Various	2021	2035	33,301	1,564	2,914
Warragamba Dam General Upgrade	Warragamba	1997	2035	145,411	25,239	11,361
Warragamba Dam Resilience	Warragamba	2024	2032	1,099,318	6,237	12,874
Warragamba Environmental Flows Construction	Warragamba	2018	2029	336,764	11,769	12,091
Warragamba Pipelines Upgrade	Warragamba	1998	2035	434,139	152,794	32,041
Total, Works in Progress						236,042
<b>Total, Major Works</b>						<b>236,042</b>
<b>Total, Minor Works</b>						<b>43,221</b>
<b>Total, Water NSW</b>						<b>279,263</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Newcastle Port Corporation

### Major Works

#### New Works

Marine Operations Vessel Replacement	Millers Point	2026	2035	6,971		1,030
Total, New Works						1,030

#### Works in Progress

Moore's Wharf - Building and Structures	Barangaroo	n.a.	n.a.	n.a.	n.a.	n.a.
Navigation Aid Replacement Program - Sydney	Various	n.a.	n.a.	n.a.	n.a.	n.a.
Overseas Passenger Terminal Berthing Infrastructure	The Rocks	n.a.	n.a.	n.a.	9,227	3,381
Overseas Passenger Terminal Building and Structures Refurbishment	The Rocks	n.a.	n.a.	n.a.	1,683	865
Overseas Passenger Terminal Plant Replacement	The Rocks	n.a.	n.a.	n.a.	2,072	1,416
Shore Power	Rozelle	n.a.	n.a.	n.a.	12,901	29,363
White Bay Car Park	Balmain	n.a.	n.a.	n.a.	748	11,483
White Bay Cruise Terminal Plant Refurbishment	Balmain	n.a.	n.a.	n.a.	3,914	148
Total, Works in Progress						55,568

### Total, Major Works 56,598

#### Leases

Lease acquisitions between \$250,000 and \$20 million	Millers Point	n.a.	n.a.	n.a.	17,831	837
Total, Leases						837

### Total, Minor Works 13,629

### Total, Newcastle Port Corporation 71,064

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## New South Wales Land and Housing Corporation

### Major Works

#### New Works

Social Housing - New Supply	Various	2025	2032	73,949		21,173
Social Housing Accelerator Agreement	Various	2025	2027	3,816		2,795
Total, New Works						23,968

#### Works in Progress

Pilot for Modular Homes - New Supply	Various	2024	2027	6,123	647	5,362
Regional Housing Program - New Supply	Various	2024	2034	190,904	13,900	78,151
Social Housing - Asset Improvement	Various	2024	2028	1,350,183	339,255	344,895
Social Housing - New Supply	Various	2024	2035	1,279,497	158,599	239,566
Social Housing Accelerator Agreement	Various	2024	2029	330,520	104,966	159,267
Total, Works in Progress						827,241

<b>Total, Major Works</b>						<b>851,209</b>
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#### Leases

Lease Acquisitions - Property and Fleet	Various	2024	2035	433,181	30,687	45,181
<b>Total, Leases</b>						<b>45,181</b>

<b>Total, Minor Works</b>						<b>1,247</b>
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<b>Total, New South Wales Land and Housing Corporation</b>						<b>897,637</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Teacher Housing Authority of New South Wales

### Major Works

#### New Works

New Houses to Meet Demand Growth	Various	2025	2033	18,200	200	1,000
Total, New Works						1,000

#### Works in Progress

Housing Package – Key Worker Housing – Teacher Housing	Various	2022	2026	94,365	65,743	28,622
Total, Works in Progress						28,622

<b>Total, Major Works</b>						<b>29,622</b>
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<b>Total, Teacher Housing Authority of New South Wales</b>						<b>29,622</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Venues NSW

### Major Works

#### Works in Progress

Condition Assessment - Newcastle and Wollongong assets	Various	2022	2026	17,760	7,773	9,987
Penrith Stadium	Penrith	2023	2027	309,000	29,941	207,918
Precinct Planning - Sydney Cricket Ground Precinct	Moore Park	2023	2026	1,000	429	571
Sydney Football Stadium	Sydney	2019	2027	828,000	820,387	1,000
Village Precinct and Parking Project - Sydney Cricket Ground Precinct	Moore Park	2023	2027	194,000	69,702	122,663
Total, Works in Progress						342,139

<b>Total, Major Works</b>	<b>342,139</b>
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<b>Total, Minor Works</b>	<b>10,298</b>
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<b>Total, Venues NSW</b>	<b>352,437</b>
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## Sydney Opera House Trust

<b>Total, Minor Works</b>	<b>5,773</b>
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<b>Total, Sydney Opera House Trust</b>	<b>5,773</b>
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## Place Management NSW

### Major Works

#### Works in Progress

Darling Harbour Public Domain Upgrade	Sydney	2012	2035	99,725	61,672	5,535
International Convention Centre Sydney: Furniture, Fittings and Equipment	Sydney	2023	2033	65,503	13,032	5,973
Pymont Bridge Structural Restoration	Sydney	2024	2035	87,877	1,546	8,370
The Rocks Public Domain Upgrade	The Rocks	2012	2035	62,122	32,304	3,987
Total, Works in Progress						23,865

<b>Total, Major Works</b>	<b>23,865</b>
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<b>Total, Minor Works</b>	<b>6,550</b>
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<b>Total, Place Management NSW</b>	<b>30,415</b>
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Landcom

### Major Works

#### Works in Progress

Built to Rent - Bomaderry Project	Bomaderry	n.a.	n.a.	n.a.	n.a.	n.a.
Built to Rent - Camperdown Project	Annandale	n.a.	n.a.	n.a.	n.a.	n.a.
Built to Rent - Lismore Project	East Lismore	n.a.	n.a.	n.a.	n.a.	n.a.
Essential Workers Build to Rent Projects	Parramatta	n.a.	n.a.	n.a.	n.a.	n.a.
Total, Works in Progress						93,213
<b>Total, Major Works</b>						<b>93,213</b>
<b>Total, Minor Works</b>						<b>1,900</b>
<b>Total, Landcom</b>						<b>95,113</b>

## Forestry Corporation of New South Wales

### Major Works

#### Works in Progress

#### Buildings and Installations

Building refurbishment	Various	2016	2035	27,910	16,658	1,000
Construction - Roads and Bridges						
Road & Bridges	Various	2019	2035	31,875	9,495	7,000
Total, Works in Progress						8,000
<b>Total, Major Works</b>						<b>8,000</b>
<b>Total, Minor Works</b>						<b>10,354</b>
<b>Total, Forestry Corporation of New South Wales</b>						<b>18,354</b>

Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Metropolitan Memorial Parks

### Major Works

#### Works in Progress

Emissions Abatement Systems Cremator	Macquarie Park	2025	2025	3,844	2,244	1,600
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Total, Works in Progress						1,600
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<b>Total, Major Works</b>						1,600
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<b>Total, Minor Works</b>						4,815
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<b>Total, Metropolitan Memorial Parks</b>						6,415
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## Zoological Parks Board of New South Wales

### Major Works

#### Works in Progress

New Serengeti Plains Visitor Experience and Eco- Accommodation Tourism Infrastructure Project	Dubbo	2022	2027	44,749	7,758	21,500
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NSW Centre for Wildlife Rescue, Conservation Medicine and Species Recovery at Taronga Zoo and Taronga Western Plains Zoo	Various	2020	2027	89,970	61,441	24,600
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Taronga Rewilding Reserve Project	Mosman	2022	2026	10,963	6,450	4,513
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Taronga Zoo Capital Upgrades	Mosman	2019	2035	110,212	15,022	12,062
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Taronga Zoo Sydney Sky Safari	Mosman	2021	2028	105,625	13,058	27,500
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Total, Works in Progress						90,175
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<b>Total, Major Works</b>						90,175
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<b>Total, Minor Works</b>						7,145
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<b>Total, Zoological Parks Board of New South Wales</b>						97,320
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## Waste Assets Management Corporation

<b>Total, Minor Works</b>						370
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<b>Total, Waste Assets Management Corporation</b>						370
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Project Description	Location	Start	Complete	Estimated Total Cost \$000	Est. Expend To 30-06-25 \$000	Allocation 2025-26 \$000
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## Essential Energy

### Major Works

#### New Works

Substation	Various	2025	2035	148,747	8,947	<b>31,564</b>
Total, New Works						<b>31,564</b>

#### Works in Progress

Essential Water	Various	2023	2035	324,910	17,752	<b>55,105</b>
Intium	Various	2023	2035	459,563	15,686	<b>28,587</b>
Substation	Various	2007	2035	12,821,020	5,575,388	<b>800,439</b>
Total, Works in Progress						<b>884,131</b>

<b>Total, Major Works</b>						<b>915,695</b>
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<b>Total, Minor Works</b>						<b>116,229</b>
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<b>Total, Essential Energy</b>						<b>1,031,924</b>
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