# cabinet

1. Agency Expense Summary

|  |  |  |
| --- | --- | --- |
| Cabinet | Expenses(a) | Capital Expenditure |
| 2024-25 | 2025-26 |  | 2024-25 | 2025-26 |  |
| Revised | Budget | Change | Revised | Budget | Change |
|   | $m | $m | % | $m | $m | % |
| **The Cabinet Office** | 94.2 | 84.8 | (10.0) | … | … | … |
| Funding distribution to agencies  | 11.2 | 12.2 | 8.6 | … | … | … |
| **Total Principal Department(b)** | **105.4** | **97.0** | **(8.0)** | **…** | **…** | **…** |
| ***Agencies*** |  |  |  |  |  |  |
| Parliamentary Counsel's Office  | 11.8 | 12.9 | 9.0 | 0.4 | 0.3 | (32.3) |
| **Total Agencies**  | 11.8 | 12.9 | 9.0 | 0.4 | 0.3 | (32.3) |
| ***Special Offices*** |  |  |  |  |  |  |
| Independent Pricing and Regulatory Tribunal  | 47.3 | 48.7 | 3.0 | … | 0.2 | … |
| **Total Special Offices** | **47.3** | **48.7** | **3.0** | **…** | **0.2** | **…** |

1. This table shows expenses on an uneliminated basis.
2. The Women NSW branch of the Community Engagement Group was transferred from the Premier’s Department to The Cabinet Office, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

1. Financial Statements

### The Cabinet Office

#### Operating Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 47,127 | 49,342 | 52,820 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 44,207 | 35,033 | 27,982 |
| Grants and Subsidies | 12,072 | 21,026 | 16,171 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **103,406** | **105,401** | **96,973** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 102,542 | 110,349 | 90,872 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,623 | 1,985 | 1,681 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 2,041 | 2,237 | 2,200 |
| Grants and Contributions | 200 | 674 | 220 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **106,406** | **115,246** | **94,973** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **3,000** | **9,845** | **(2,000)** |

#### Balance Sheet

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 4,086 | 38,056 | 36,056 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 122 | 2,492 | 2,492 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **4,208** | **40,548** | **38,548** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **...** | **...** | **...** |
| **Total Assets** | **4,208** | **40,548** | **38,548** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | 11,983 | 11,983 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 3,783 | 8,952 | 8,952 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,783** | **20,935** | **20,935** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 268 | 372 | 372 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **268** | **372** | **372** |
| **Total Liabilities** | **4,051** | **21,307** | **21,307** |
| **Net Assets** | **157** | **19,241** | **17,241** |
| **Equity** |   |   |   |
| Accumulated Funds | 157 | 19,241 | 17,241 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **157** | **19,241** | **17,241** |

#### Cash Flow Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 45,504 | 43,306 | 51,139 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 12,072 | 21,026 | 16,171 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 44,207 | 37,262 | 27,982 |
| **Total Payments** | **101,784** | **101,594** | **95,292** |
| **Receipts** |   |   |   |
| Appropriation | 102,542 | 110,349 | 90,872 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 2,041 | 2,237 | 2,200 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 200 | 674 | 220 |
| Other Receipts | ... | 465 | ... |
| **Total Receipts** | **104,784** | **113,725** | **93,292** |
| **Net Cash Flows From Operating Activities** | **3,000** | **12,131** | **(2,000)** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **3,000** | **12,131** | **(2,000)** |
| Opening Cash and Cash Equivalents | 1,086 | 17,076 | 38,056 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | 8,850 | ... |
| **Closing Cash and Cash Equivalents** | **4,086** | **38,056** | **36,056** |

### Parliamentary Counsel's Office

#### Operating Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 9,710 | 9,188 | 10,706 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,798 | 2,388 | 1,849 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 245 | 244 | 325 |
| Finance Costs | 4 | ... | 4 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **11,757** | **11,819** | **12,884** |
| **Revenue** |   |   |   |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 11,217 | 11,235 | 12,199 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 469 | 144 | 502 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 7 | 54 | 6 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **11,693** | **11,432** | **12,707** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(64)** | **(387)** | **(177)** |

#### Balance Sheet

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 940 | 741 | 648 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 151 | 53 | 53 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,091** | **794** | **701** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 758 | 652 | 567 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 1,069 | 1,282 | 1,292 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,827** | **1,934** | **1,859** |
| **Total Assets** | **2,918** | **2,728** | **2,560** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 443 | 388 | 397 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 825 | 951 | 951 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,268** | **1,339** | **1,348** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 387 | 413 | 413 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **387** | **413** | **413** |
| **Total Liabilities** | **1,655** | **1,752** | **1,761** |
| **Net Assets** | **1,263** | **976** | **799** |
| **Equity** |   |   |   |
| Accumulated Funds | 1,263 | 976 | 799 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,263** | **976** | **799** |

#### Cash Flow Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Payments** |   |   |   |
| Employee Related | 9,241 | 9,160 | 10,204 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,822 | 2,220 | 1,844 |
| **Total Payments** | **11,063** | **11,380** | **12,048** |
| **Receipts** |   |   |   |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 11,217 | 11,235 | 12,199 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 7 | 54 | 6 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | 6 | ... |
| **Total Receipts** | **11,224** | **11,294** | **12,205** |
| **Net Cash Flows From Operating Activities** | **161** | **(85)** | **157** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (80) | (139) | (80) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (170) | (230) | (170) |
| **Net Cash Flows From Investing Activities** | **(250)** | **(369)** | **(250)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** |
| **Net Increase/(Decrease) in Cash** | **(89)** | **(455)** | **(93)** |
| Opening Cash and Cash Equivalents | 1,029 | 1,196 | 741 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **940** | **741** | **648** |

### Independent Pricing and Regulatory Tribunal

#### Operating Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Expenses Excluding Losses** |   |   |   |
| Operating Expenses - |   |   |   |
| Employee Related | 33,866 | 32,979 | 39,845 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 11,273 | 14,183 | 8,658 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 201 | 118 | 180 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **45,341** | **47,280** | **48,683** |
| **Revenue** |   |   |   |
| Appropriation Revenue | 43,435 | 41,231 | 46,725 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 345 | 800 | 357 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,562 | 4,324 | 1,601 |
| Grants and Contributions | ... | 101 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **45,343** | **46,456** | **48,684** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **2** | **(824)** | **1** |

#### Balance Sheet

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Assets** |   |   |   |
| **Current Assets** |   |   |   |
| Cash Assets | 7,012 | 7,525 | 7,528 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 463 | 463 | 463 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **7,475** | **7,988** | **7,991** |
| **Non Current Assets** |   |   |   |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |   |   |   |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 135 | 38 | 38 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **135** | **38** | **38** |
| **Total Assets** | **7,610** | **8,026** | **8,029** |
| **Liabilities** |   |   |   |
| **Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | 2,446 | 2,446 | 2,446 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 3,308 | 3,855 | 3,855 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **5,754** | **6,301** | **6,301** |
| **Non Current Liabilities** |   |   |   |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 69 | 99 | 99 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **69** | **99** | **99** |
| **Total Liabilities** | **5,823** | **6,400** | **6,400** |
| **Net Assets** | **1,787** | **1,626** | **1,629** |
| **Equity** |   |   |   |
| Accumulated Funds | 1,787 | 1,626 | 1,629 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,787** | **1,626** | **1,629** |

#### Cash Flow Statement

|  |  |  |
| --- | --- | --- |
|   | 2024-25 | 2025-26 |
|   | Budget | Revised | Budget |
|   | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |   |   |   |
| **Payments** |   |   |   |
| Employee Related | 33,521 | 32,312 | 39,488 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 11,273 | 14,824 | 8,658 |
| **Total Payments** | **44,794** | **47,136** | **48,145** |
| **Receipts** |   |   |   |
| Appropriation | 43,435 | 41,231 | 46,725 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,562 | 4,324 | 1,601 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 101 | ... |
| Other Receipts | ... | 1,307 | ... |
| **Total Receipts** | **44,997** | **46,963** | **48,326** |
| **Net Cash Flows From Operating Activities** | **203** | **(173)** | **181** |
| **Cash Flows From Investing Activities** |   |   |   |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (180) | ... | (180) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(180)** | **...** | **(180)** |
| **Cash Flows From Financing Activities** |   |   |   |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | 2 | ... | 2 |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **2** | **...** | **2** |
| **Net Increase/(Decrease) in Cash** | **25** | **(173)** | **3** |
| Opening Cash and Cash Equivalents | 6,987 | 7,698 | 7,525 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **7,012** | **7,525** | **7,528** |