10. PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT

10.1 Agency Expense Summary

Primary Industries and Regional Development	2024-25 Revised	Expenses ^(a) 2025-26	Change	Capi 2024-25 Revised	tal Expendi 2025-26	
	\$m	Budget \$m	%	\$m	Budget \$m	Change %
Department of Primary Industries and Regional Development	1,621.8	1,906.6	17.6	56.2	70.8	26.0
Funding distribution to agencies	131.3	144.7	10.2			
Total Principal Department(b)(c)	1,753.1	2,051.3	17.0	56.2	70.8	26.0
Agencies						_
New South Wales Rural Assistance Authority	82.8	153.7	85.5		0.1	
Regional Growth NSW Development Corporation	36.3	142.7	292.8			
·				10.0	7.0	(240)
Local Land Services	288.2	269.2	(6.6)	12.2	7.9	(34.9)
NSW Food Authority	21.4	21.7	1.5	1.4	1.1	(19.4)
Total Agencies	428.8	587.3	37.0	13.6	9.1	(32.9)

⁽a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

⁽b) The Regional Coordination and Delivery branch was transferred from the Department of Primary Industries and Regional Development to the Premier's Department, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

⁽c) The Office for Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025, effective 1 July 2025.

10.2 Financial Statements

Department of Primary Industries and Regional Development Operating Statement

Net Result	108,475	243,387	(10,441)
Other Gains/(Losses)		(7,580)	
Gain/(Loss) on Disposal of Non Current Assets	5,200	(103)	
Total Revenue	2,529,345	2,004,196	2,040,892
Other Revenue	11,723	75,199	20,885
Retained Taxes, Fees and Fines	40,621	70,493	40,621
Investment Revenue	(0)	9,071	6,700
Grants and Contributions	864,549	408,044	529,948
Sales of Goods and Services	312,632	146,803	223,334
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,598	14,586	15,104
Funding Distribution from Department			
Appropriation Revenue	1,285,222	1,280,000	1,204,301
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	2,426,070	1,753,126	2,051,333
Other Expenses	1,738	1	7,369
Finance Costs	186	463	187
Depreciation and Amortisation	30,137	30,803	44,349
Appropriation Expense			
Grants and Subsidies	901,639	676,584	940.820
Other Operating Expenses	869,804	480.107	457,365
Personnel Services Expenses	022,000		001,210
Employee Related	622,566	565,168	601,243
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

Assets
Assets Current Assets 489,195 412,239 205,985 Taxes Receivable
Assets Cash Assets 489,195 412,239 205,985 Taxes Receivable
Current Assets 489,195 412,239 205,865 Taxes Receivable """"""""""""""""""""""""""""""""""""
Cash Assets 489,195 412,239 205,985 Taxes Receivable
Taxes Receivables 360,136 500,741 482,517 Contract Assets 1,605 500,741 482,517 Inventories 6,003 5,135 5,135 Financial Assets at Fair Value Other Financial Assets Other Financial Assets Other Financial Assets Other Financial Assets Assets Held For Sale Total Current Assets Total Current Assets Taxes Receivable Receivables Inventories Inventories Financial Assets at Fair Value Equity Investments
Receivables 360,136 500,741 482,517 Contract Assets 1,605
Contract Assets 1,605 Inventories 6,003 5,135 5,135 Financial Assets at Fair Value Other Assets Held For Sale Total Current Assets 856,939 918,115 693,637 Non Current Assets Receivables Receivables Receivables Inventories Inventories Financial Assets at Fair Value Inventories Popertry, Plant and Equipment </td
Inventories 6,003 5,135 5,135 Financial Assets at Fair Value Other Financial Assets Other Financial Assets Other Assets Held For Sale Total Current Assets 856,939 918,115 693,637 Non Current Assets Taxes Receivable Receivables Inventories Inventories Inventories Inventories Inventories Inventories Inventories Inventories Inventories Inventories Intentional Assets at Fair Value
Financial Assets of Financial Assets
Other Other <th< td=""></th<>
Other Assets Held For Sale </td
Assets Held For Sale
Total Current Assets 856,939 918,115 693,637 Non Current Assets
Taxes Receivables
Receivables 106 16 16 Contract Assets Inventories 11,683 10,912 10,912 Financial Assets at Fair Value 76,437 108,571 137,771 Equity Investments 45 78 78 Property, Plant and Equipment - 607,361 602,161 Land and Building 559,643 607,361 602,161 Plant and Equipment 121,505 127,743 138,601 Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets 962,945 995,925 1,052,063 Total Non Current Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities <
Contract Assets Inventories 11,683 10,912 10,912 Financial Assets at Fair Value 76,437 108,571 137,771 Equity Investments 45 78 78 Property, Plant and Equipment - 259,643 607,361 602,161 Plant and Equipment and Equipment - 121,505 127,743 138,601 Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets 962,945 995,925 1,052,063 Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable <
Inventories 11,683 10,912 10,912 Financial Assets at Fair Value 76,437 108,571 137,771 Equity Investments 45 78 78 Property, Plant and Equipment -
Financial Assets at Fair Value 76,437 108,571 137,771 Equity Investments 45 78 78 Property, Plant and Equipment -
Equity Investments 45 78 78 Property, Plant and Equipment -
Property, Plant and Equipment - Land and Building 559,643 607,361 602,161 Plant and Equipment 121,505 127,743 138,601 Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Payables Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Land and Building 559,643 607,361 602,161 Plant and Equipment 121,505 127,743 138,601 Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Payables Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Plant and Equipment 121,505 127,743 138,601 Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Infrastructure Systems 154,749 95,314 117,354 Investment Properties Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Investment Properties 9,135 Intangibles 32,685 37,565 36,035
Right of Use Assets 6,092 8,365 9,135 Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Intangibles 32,685 37,565 36,035 Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Other Assets Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Total Non Current Assets 962,945 995,925 1,052,063 Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Total Assets 1,819,883 1,914,040 1,745,700 Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Liabilities Current Liabilities Taxes Payable Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Current LiabilitiesTaxes PayablePayables101,059223,58862,779Contract Liabilities1,7582,2422,242Other Financial Liabilities at Fair Value
Taxes PayablePayables101,059223,58862,779Contract Liabilities1,7582,2422,242Other Financial Liabilities at Fair Value
Payables 101,059 223,588 62,779 Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Contract Liabilities 1,758 2,242 2,242 Other Financial Liabilities at Fair Value
Other Financial Liabilities at Fair Value
Borrowings 1,591 2,129 2,129
Provisions 87,605 86,919 86,656
Other 299,245 44,798 44,798
Liabilities Associated with Assets Held for Sale
Total Current Liabilities 491,257 359,676 198,603
Non Current Liabilities
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings 6,446 5,432 8,343
Provisions 8,785 9,299 9,273
Other 50 114,593 114,593
Total Non Current Liabilities 15,282 129,324 132,210
Total Liabilities 506,539 489,000 330,813
Net Assets 1,313,344 1,425,039 1,414,887
Net Assets 1,313,344 1,425,039 1,414,887 Equity
Net Assets 1,313,344 1,425,039 1,414,887 Equity 1,100,824 1,134,762 1,124,610
Net Assets 1,313,344 1,425,039 1,414,887 Equity Accumulated Funds 1,100,824 1,134,762 1,124,610 Reserves 212,520 290,277 290,277
Net Assets 1,313,344 1,425,039 1,414,887 Equity 1,100,824 1,134,762 1,124,610

	Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	609,339	559,106	587,558
Personnel Services			
Grants and Subsidies	901,639	676,509	940,820
Finance Costs	182	463	182
Equivalent Income Tax			
Other Payments	871,000	503,265	624,129
Total Payments	2,382,160	1,739,343	2,152,690
Receipts	·		
Appropriation	1,285,222	1,280,000	1,204,301
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			•••
Sale of Goods and Services	312,632	136,791	223,334
Retained Taxes, Fees and Fines			•••
Interest Received	(0)	2,783	0
Grants and Contributions	864,549	346,302	587,358
Other Receipts	273,605	115,303	22,320
Total Receipts	2,736,008	1,881,180	2,037,312
Net Cash Flows From Operating Activities	353,848	141,837	(115,378)
Cash Flows From Investing Activities	•		
Proceeds from Sale of Property, Plant and Equipment		233	
Purchases of Property, Plant and Equipment	(123,101)	(43,240)	(65,468)
Proceeds from Sale of Investments	5,200		
Purchases of Investments		(22,500)	(22,500)
Advances Repayments Received			
Advances made			
Other Investing	(960)	(8,234)	(1,810)
Net Cash Flows From Investing Activities	(118,861)	(73,741)	(89,778)
Cash Flows From Financing Activities	•		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,165)	(2,449)	(1,098)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			•••
Cash Equity Injection to For-Profit Entities		***	•••
Net Cash Flows From Financing Activities	(1,165)	(2,449)	(1,098)
Net Increase/(Decrease) in Cash			
	233,822	65,646	(206,254)
Opening Cash and Cash Equivalents	233,822 255,373	65,646 346,592	(206,254) 412,239
	.		
Opening Cash and Cash Equivalents	255,373		(206,254) 412,239
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	255,373 	346,592	

New South Wales Rural Assistance Authority Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)	93	(0)
Personnel Services Expenses	6,026	6,370	10,382
Other Operating Expenses	4,786	4,408	4,155
Grants and Subsidies	31,371	47,989	113,571
Appropriation Expense		•••	
Depreciation and Amortisation	8	•••	8
Finance Costs	29,834	23,985	25,599
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	72,026	82,844	153,715
Revenue			
Appropriation Revenue			
Funding Distribution from Department	10,883	4,622	5,485
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		93	
Transfers to the Crown Entity			
Sales of Goods and Services	2,136	149	2,957
Grants and Contributions	120	49,532	121,200
Investment Revenue	60,402	23,078	25,599
Retained Taxes, Fees and Fines			
Other Revenue	1,037	908	1,036
Total Revenue	74,579	78,381	156,276
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(1,020)	(2,043)	(1,020)
Net Result	1,533	(6,506)	1,541

	2024-25		
			2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	Q 000	φοσσ
Current Assets			
Cash Assets	66,150	81,650	81,670
Taxes Receivable			81,070
Receivables	 73,451	2	 15,062
Contract Assets			13,002
Inventories			
Financial Assets at Fair Value	•••	•••	•••
Other Financial Assets	 99,848	 77,251	 179,304
Other			170,004
Assets Held For Sale			
Total Current Assets	239,449	158,903	276,036
Non Current Assets	· · · · · · · · · · · · · · · · · · ·	<u> </u>	,,
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories	•••		
Financial Assets at Fair Value	654,121	609,607	605,644
Equity Investments			
Property, Plant and Equipment -	•••		
Land and Building			
Plant and Equipment	92		42
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles		0	
Other Assets	1,488		1,490
J J / 100010	1,400	***	1,700
Total Non Current Assets	655,701	609,607	607,176
Total Non Current Assets	655,701	609,607	607,176
Total Non Current Assets Total Assets	655,701	609,607	607,176
Total Non Current Assets Total Assets Liabilities	655,701	609,607	607,176
Total Non Current Assets Total Assets Liabilities Current Liabilities	655,701	609,607	607,176
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	655,701 895,150 16,343	609,607 768,510 31,950	607,176 883,212 32,242
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables	655,701 895,150 	609,607 768,510	607,176 883,212
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	655,701 895,150 16,343 	609,607 768,510 31,950 	607,176 883,212 32,242
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	655,701 895,150 16,343 	609,607 768,510 31,950 	607,176 883,212 32,242
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	655,701 895,150 16,343 78,927	609,607 768,510 31,950 76,760 950	607,176 883,212 32,242 82,273 950
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	655,701 895,150 16,343 78,927 6,642	609,607 768,510 31,950 76,760	607,176 883,212 32,242 82,273
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	655,701 895,150 16,343 78,927 6,642 476	 31,950 76,760 950 5,000	607,176 883,212 32,242 82,273 950
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	655,701 895,150 16,343 78,927 6,642 476 	 31,950 76,760 950 5,000	607,176 883,212 32,242 82,273 950 5,000
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 	 31,950 76,760 950 5,000	607,176 883,212 32,242 82,273 950 5,000
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212 32,242 82,273 950 5,000
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	655,701 895,150 16,343 78,927 6,642 476 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212 32,242 82,273 950 5,000
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	655,701 895,150 16,343 78,927 6,642 476 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212 32,242 82,273 950 5,000
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212 32,242 82,273 950 5,000
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Other Financial Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212 32,242 82,273 950 5,000 120,464
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxer Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities Net Assets Equity	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)		(0)
Personnel Services	6,026	6,370	10,382
Grants and Subsidies	31,371	47,989	113,571
Finance Costs	21,372	16,374	22,396
Equivalent Income Tax			
Other Payments	6,274	69,788	5,352
Total Payments	65,044	140,520	151,701
Receipts			
Appropriation			•••
Funding Distribution from Department	10,883	4,622	5,485
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,136	5,149	2.957
Retained Taxes, Fees and Fines	_,		_,00.
Interest Received	38,887	16,195	22,396
Grants and Contributions	120	77,720	121,200
Other Receipts	20	6,391	25
Total Receipts	52,047	110,077	152,063
Net Cash Flows From Operating Activities	(12,997)	(30,443)	361
Cash Flows From Investing Activities	(12,001)	(00,110,	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(50)	•••	(50)
Proceeds from Sale of Investments		•••	(50)
Purchases of Investments		•••	••
	102 200		 140 E40
Advances Repayments Received	103,390	80,462	148,549
Advances made	(207,568)	(152,530)	(126,928)
Other Investing		···· ,	•••
Net Cash Flows From Investing Activities	(104,229)	(72,068)	21,571
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	240,862	151,384	111,824
Repayment of Borrowings and Advances	(123,630)	(80,618)	(133,738)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			••
Net Cash Flows From Financing Activities	117,232	70,765	(21,913)
Net Increase/(Decrease) in Cash	6	(31,746)	19
Opening Cash and Cash Equivalents	66,144	113,396	81,650
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring	•••		
Closing Cash and Cash Equivalents	00.450		
	66 160	Q1 66A	Q1 67N
Closing Cash and Cash Equivalents	66,150	81,650	81,670

Regional Growth NSW Development Corporation Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		109	
Personnel Services Expenses	5,515	2,202	7,057
Other Operating Expenses	44,942	30,710	75,010
Grants and Subsidies		3,078	60,633
Appropriation Expense			
Depreciation and Amortisation		229	
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	50,457	36,329	142,700
Revenue			·
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		109	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	200,976	97,679	187,140
Investment Revenue	155	421	118
Retained Taxes, Fees and Fines			
Other Revenue		117	
Total Revenue	201,131	98,326	187,258
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		21	
Net Result	150,674	62,019	44,558

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,588	8,934	9,120
Taxes Receivable			
Receivables	16,379	13,594	13,594
Contract Assets			
Inventories	375,938	150,739	195,246
Financial Assets at Fair Value		•••	•••
Other Financial Assets			
Other			••
Assets Held For Sale			
Total Current Assets	395,904	173,267	217,959
Non Current Assets			
Taxes Receivable		•••	•••
Receivables		•••	
Contract Assets		 70.000	70.000
Inventories Financial Assets at Fair Value	•••	78,890	78,890
	•••		••
Equity Investments Property, Plant and Equipment -	•••	•••	•••
Land and Building		36,055	36,055
Plant and Equipment	***	30,033	30,033
Infrastructure Systems		 68	68
Investment Properties			00
Right of Use Assets			
Intangibles			
Other Assets			•••
Total Non Current Assets	***	115,013	115,013
Total Assets	395,904	288,280	332,972
Liabilities			<u> </u>
Current Liabilities			
Taxes Payable	···		
Payables	18,568	20,926	21,060
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings		•••	
Provisions	816	1,065	1,065
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	19,385	21,991	22,125
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value	***	•••	
Borrowings		•••	
Provisions	100	8	8
Other	···		•••
Total Non Current Liabilities	100	8	8
	19,485	22,000	22,134
Total Liabilities			310,838
Net Assets	376,420	266,280	310,636
Net Assets Equity	376,420		<u> </u>
Net Assets Equity Accumulated Funds	376,420 366,291	259,425	303,984
Net Assets Equity Accumulated Funds Reserves	376,420		303,984
Net Assets Equity Accumulated Funds	376,420 366,291	259,425	303,984 6,855 310,838

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Flows From Operating Activities	4000	Ψυσυ	V
Cash Flows From Operating Activities Payments			
-			
Employee Related			7.05
Personnel Services	5,515	2,202	7,05
Grants and Subsidies		3,078	
Finance Costs			•
Equivalent Income Tax			
Other Payments	195,423	94,915	180,01
Total Payments	200,938	100,195	187,07
Receipts			
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines			
Interest Received	155	8	118
Grants and Contributions	200,976	97,679	187,14
Other Receipts		4,978	107,11
Total Receipts	201,131	102,665	187,258
Net Cash Flows From Operating Activities	193	2,470	185
Cash Flows From Investing Activities		<u> </u>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		•••	•
Proceeds from Sale of Investments		•••	•
Purchases of Investments	•••	•••	•
	•••	•••	•
Advances Repayments Received			•
Advances made			
Other Investing	•••	•••	•
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities			
<u>-</u>			
Cash Flows From Financing Activities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			- - - - -
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 193		18
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 193 3,395	 2,470 6,464	18! 8,93-

Local Land Services Operating Statement

	000	14 OF	202E 20
	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	141,123	138,149	140,613
Personnel Services Expenses			
Other Operating Expenses	113,032	103,962	91,070
Grants and Subsidies	26,096	28,943	20,964
Appropriation Expense		•••	•••
Depreciation and Amortisation	12,242	16,909	16,454
Finance Costs	163	276	142
Other Expenses	0	•••	(0)
TOTAL EXPENSES EXCLUDING LOSSES	292,655	288,239	269,243
Revenue			
Appropriation Revenue			
Funding Distribution from Department	107,359	116,816	129,234
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,292	3,185	3,394
Transfers to the Crown Entity			
Sales of Goods and Services	35,125	65,656	28,936
Grants and Contributions	54,804	10,650	10,750
Investment Revenue	2,537	1,011	2,250
Retained Taxes, Fees and Fines	66,344	64,496	66,401
Other Revenue	31	2,328	8,284
Total Revenue	269,491	264,141	249,249
Gain/(Loss) on Disposal of Non Current Assets		72	
Other Gains/(Losses)	•••	(13,873)	***
Net Result	(23,164)	(37,899)	(19,994)

^ 			
			2025-26
			Budget \$000
Assets	,	• • • • •	•
Current Assets			
Cash Assets	42,080	51,840	48,214
Taxes Receivable			
Receivables	23,895	28,586	21,282
Contract Assets			
Inventories	3,459	3,585	3,585
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	69,434	84,011	73,081
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	1,687,475	2,883,589	2,884,913
Plant and Equipment	13,035	13,665	13,971
Infrastructure Systems	121,942	187,663	176,946
Investment Properties			
Right of Use Assets	5,938	6,389	7,131
Intangibles	13,609	2,599	2,429
Other Assets			
Total Non Current Assets	1,841,999	3,093,906	3,085,391
Total Non Current Assets Total Assets	1,841,999 1,911,434	3,093,906 3,177,918	3,085,391 3,158,472
Total Non Current Assets Total Assets Liabilities			
Total Non Current Assets Total Assets Liabilities Current Liabilities			
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	1,911,434	3,177,918	3,158,472
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables			
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	1,911,434	3,177,918	3,158,472
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,911,434 25,665 	3,177,918 24,765 	3,158,472 25,361
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,911,434 25,665 1,251	3,177,918 24,765 1,345	3,158,472 25,361 1,321
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,911,434 25,665 1,251 18,982	3,177,918 24,765 1,345 20,126	3,158,472 25,361 1,321 20,126
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,911,434 25,665 1,251	3,177,918 24,765 1,345	3,158,472 25,361 1,321
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	1,911,434 25,665 1,251 18,982 5,072	3,177,918 24,765 1,345 20,126 10,176 	3,158,472 25,361 1,321 20,126 10,176
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	1,911,434 25,665 1,251 18,982	3,177,918 24,765 1,345 20,126	3,158,472 25,361 1,321 20,126
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072	3,177,918 24,765 1,345 20,126 10,176 	3,158,472 25,361 1,321 20,126 10,176
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	1,911,434 25,665 1,251 18,982 5,072	3,177,918 24,765 1,345 20,126 10,176 	3,158,472 25,361 1,321 20,126 10,176
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	1,911,434 25,665 1,251 18,982 5,072 50,970	3,177,918 24,765 1,345 20,126 10,176 56,413	3,158,472 25,361 1,321 20,126 10,176
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970	3,177,918 24,765 1,345 20,126 10,176 56,413	3,158,472 25,361 1,321 20,126 10,176 56,985
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,911,434 25,665 1,251 18,982 5,072 50,970	3,177,918 24,765 1,345 20,126 10,176 56,413	3,158,472 25,361 1,321 20,126 10,176 56,985
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Total Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Faxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Total Current Liabilities Total Sayable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696 55,666	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841 62,254	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696 55,666 1,855,768	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696 55,666 1,855,768	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072 50,970 3,455 1,156 84 4,696 55,666 1,855,768	3,177,918 24,765 1,345 20,126 10,176 56,413 4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities	φοσο	φοσο	φοσσ
Payments			
Employee Related	137,831	134,964	137,220
Personnel Services	107,001	10 1,00 1	107,220
Grants and Subsidies	26,096	28,943	20,964
Finance Costs	163	276	142
Equivalent Income Tax	100	LIO	172
Other Payments	118,236	 111,722	96,474
Total Payments	282,326	275,905	254,799
Receipts			
Appropriation			
Funding Distribution from Department	107,359	116,816	129,234
Cash reimbursements from the Crown Entity	,	, 	,
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	35,196	67,792	29,207
Retained Taxes, Fees and Fines	60,969	59,121	61,026
Interest Received	2,266	635	1,979
Grants and Contributions	54,804	10,650	10,750
Other Receipts	14,445	18,842	26,963
Total Receipts	275,039	273,855	259,160
Net Cash Flows From Operating Activities	(7,287)	(2,050)	4,360
Cash Flows From Investing Activities			· · · · · · · · · · · · · · · · · · ·
Proceeds from Sale of Property, Plant and Equipment		75	
Purchases of Property, Plant and Equipment	(3,091)	(6,772)	(4,750)
Proceeds from Sale of Investments			(4,700)
Purchases of Investments	•••	•••	
Advances Repayments Received	•••	•••	
Advances made	•••	•••	
	•••	 (477)	
Other Investing	(2.001)	(477)	(4.750)
Net Cash Flows From Investing Activities	(3,091)	(7,174)	(4,750)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	 (0.140)	 (0.140)	(0.007)
Repayment of Borrowings and Advances	(3,140)	(3,140)	(3,237)
Dividends Paid	•••	•••	•••
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(3,140)	(3,140)	(3,237)
Net Increase/(Decrease) in Cash	(13,518)	(12,364)	(3,627)
Opening Cash and Cash Equivalents	EE E07	64,205	51,840
	55,597	0-1,200	,
Reclassification of Cash Equivalents	55,59 <i>1</i> 		
Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring			
	***		48,214

NSW Food Authority

Operating Statement

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2		2
Personnel Services Expenses	0		(0)
Other Operating Expenses	20,047	19,340	20,175
Grants and Subsidies	646	654	661
Appropriation Expense			
Depreciation and Amortisation	928	1,364	842
Finance Costs			
Other Expenses			<u></u>
TOTAL EXPENSES EXCLUDING LOSSES	21,624	21,357	21,681
Revenue			
Appropriation Revenue			
Funding Distribution from Department	9,881	9,881	9,974
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	1,938	1,755	1,790
Grants and Contributions	(0)		0
Investment Revenue	462		472
Retained Taxes, Fees and Fines	8,885	304	9,068
Other Revenue		8,546	
Total Revenue	21,166	20,486	21,304
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		342	
Net Result	(458)	(529)	(377)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	\$ 000	\$ 000	\$000
Current Assets			
Cash Assets	17,906	12,482	12,340
Taxes Receivable			12,340
Receivables	 756	4,265	4,161
Contract Assets			1,101
Inventories		•••	
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	18,661	16,748	16,501
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value	•••	•••	
Equity Investments			
Property, Plant and Equipment -	11005	10.050	0.700
Land and Building	14,205	10,056	9,729
Plant and Equipment	326	268	468
Infrastructure Systems		25	25
Investment Properties Right of Use Assets			
Intangibles	 4,423	3,768	 4,153
Other Assets		•	
LOTAL NON CHIPPENT ASSETS	18 954	14 117	14 375
Total Assets Total Assets	18,954	14,117	14,375
Total Assets	18,954 37,616	14,117 30,864	14,375 30,876
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable	37,616	30,864	30,876
Total Assets Liabilities Current Liabilities Taxes Payable Payables	37,616 8,982	30,864 6,469	30,876 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	37,616 8,982 	30,864 6,469 	30,876 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	37,616 8,982	30,864 6,469 	30,876 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	37,616 8,982 0	30,864 6,469 	30,876 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	37,616 8,982 	30,864 6,469 	30,876 6,469 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616 8,982 0	30,864 6,469 	30,876 6,469 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616 8,982 0 	30,864 6,469 	30,876 6,469 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	37,616 8,982 0 	30,864 6,469 	30,876 6,469 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	37,616 8,982 0 	30,864 6,469 	30,876 6,469 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616 8,982 0 8,983 301	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616 8,982 0 8,983 301	30,864 6,469 6,469	30,876 6,469 (0) 6,469 388
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	37,616 8,982 0 8,983 301 301	30,864 6,469 6,469	30,876 6,469 (0) 6,469 388
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	37,616 8,982 0 8,983 8,983 301 9,283	30,864 6,469 6,469 6,469 6,469	30,876 6,469 (0) 6,469 388 388 6,857
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities	37,616 8,982 0 8,983 8,983 301 9,283	30,864 6,469 6,469 6,469 6,469	30,876 6,469 (0) 6,469 388 388 6,857
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities Total Assets Equity	37,616 8,982 0 8,983 301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	37,616 8,982 0 8,983 8,983 301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	37,616 8,982 0 8,983 8,983 301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019

	2024-25		2025-26
	Budget \$000	Revised	Budget \$000
Cook Flows From Onerating Astivities	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	2		2
Personnel Services	0	•••	(0)
Grants and Subsidies	_	 65.4	
	646	654	661
Finance Costs	•••		•••
Equivalent Income Tax	 10.746	 15.066	10 707
Other Payments	19,746	15,966	19,787
Total Payments	20,395	16,619	20,450
Receipts			
Appropriation			0.074
Funding Distribution from Department	9,881	9,881	9,974
Cash reimbursements from the Crown Entity	•••		•••
Sale Proceeds Transfers to the Crown Entity	•••		•••
Cash transfers to the Crown Entity			
Sale of Goods and Services	1,938	568	1,790
Retained Taxes, Fees and Fines		•••	
Interest Received	462	•••	472
Grants and Contributions	(0)		0.00
Other Receipts	8,799	9,036	8,981
Total Receipts	21,080	19,484	21,217
Net Cash Flows From Operating Activities	685	2,865	766
Cash Flows From Investing Activities			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment			
=	 (9)	 (59)	 (9)
Proceeds from Sale of Property, Plant and Equipment		 (59) 	 (9)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	(9)	• •	 (9)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(9) 		 (9)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(9) 		 (9)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(9) 		
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	(9) 		 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	(9) (900)	 (1,305)	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	(9) (900)	 (1,305)	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	(9) (900) (909)	 (1,305)	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(9) (900) (909)	 (1,305)	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(9) (900) (909)	 (1,305)	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(9) (900) (909)	(1,305) (1,364) 	 (900)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(9) (900) (909)	(1,305) (1,364) 	(909) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(9) (900) (909) 	(1,305) (1,364) 	 (900) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(9) (900) (909) 	 (1,305) (1,364) 	 (900) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	(9) (900) (909) (224)	(1,305) (1,364) 	(900) (909) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(9) (900) (909)	(1,305) (1,364) 	(900) (909) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Gepayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(9) (900) (909) (224)	(1,305) (1,364) 	(900) (909) (909)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(9) (900) (909) (224)	(1,305) (1,364) 	(900) (900) (900) (909) (143) 12,482