# 12. TREASURY

1. Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Treasury | Expenses(a) | | | | Capital Expenditure | | | | | | | |
| 2024-25 | 2025-26 |  | | 2024-25 | | 2025-26 | | |  | | |
| Revised | Budget | Change | | | Revised | | | Budget | | | Change |
|  | $m | $m | % | $m | | | | $m | | | % | |
| **Treasury** | 232.2 | 230.2 | (0.9) | 5.7 | | | | 9.7 | | | 71.2 | |
| Funding distribution to agencies | 204.2 | 74.5 | (63.5) | … | | | | … | | | … | |
| **Total Principal Department** | **436.4** | **304.7** | **(30.2)** | **5.7** | | | | **9.7** | | | **71.2** | |
| Administered Items | 12,617.8 | 13,722.9 | 8.8 | … | | | | … | | | … | |
| ***Agencies*** |  |  |  |  | | | |  | | |  | |
| Infrastructure NSW(b) | 292.0 | 578.8 | 98.2 | 120.7 | | | | 51.4 | | | (57.4) | |
| NSW Self Insurance Corporation(c) | 6,426.8 | 5,549.8 | (13.6) | 3.8 | | | | 0.2 | | | (95.5) | |
| Alpha Distribution Ministerial Holding Corporation | 9.3 | 9.4 | 2.0 | … | | | | … | | | … | |
| Electricity Assets Ministerial Holding Corporation | 12.7 | 10.2 | (20.1) | … | | | | … | | | … | |
| Electricity Retained Interest Corporation - Ausgrid | 258.3 | 241.6 | (6.5) | … | | | | … | | | … | |
| Electricity Retained Interest Corporation - Endeavour Energy | 243.1 | 146.2 | (39.9) | … | | | | … | | | … | |
| Electricity Transmission Ministerial Holding Corporation | 7.3 | 6.4 | (12.8) | … | | | | … | | | … | |
| Epsilon Distribution Ministerial Holding Corporation | 3.0 | 3.1 | 3.0 | … | | | | … | | | … | |
| Liability Management Ministerial Corporation | 0.2 | 0.2 | 1.6 | … | | | | … | | | … | |
| Ports Assets Ministerial Holding Corporation | … | … | … | … | | | | … | | | … | |
| Port Botany Lessor Ministerial Holding Corporation | 42.6 | 45.0 | 5.8 | … | | | | … | | | … | |
| Port Kembla Lessor Ministerial Holding Corporation | 8.3 | 8.8 | 5.5 | … | | | | … | | | … | |
| Port of Newcastle Lessor Ministerial Holding Corporation | 6.8 | 7.2 | 5.8 | … | | | | … | | | … | |
| Workers' Compensation (Dust Diseases) Authority | 236.2 | 104.3 | (55.8) | 1.3 | | | | 0.9 | | | (27.1) | |
| **Total Agencies and Administered Items** | **20,164.4** | **20,434.0** | **1.3** | **125.7** | | | | **52.5** | | | **(58.2)** | |

1. This table shows expenses on an uneliminated basis.
2. The Infrastructure Team within the Bradfield Development Authority branch of the Department of Planning, Housing and Infrastructure was transferred to the Infrastructure NSW staff agency under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024*, effective 7 August 2024.
3. The 2025-26 Budget figures include an initial estimate of avoided costs for the Treasury Managed Fund expected to be realised from implementing workers compensation reforms approved by the Government. The avoided costs translate to a $570 million reduction in liabilities and expenses. These are yet to be incorporated into the State Budget aggregates due to uncertainty associated with workers compensation reforms, which are currently before parliament. See Budget Paper No. 1 *Budget Statement* Chapter 4 Fiscal Strategy and Outlook, for more information.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

1. Financial Statements

### Treasury

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 153,546 | | 148,573 | | 158,428 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 62,183 | | 57,795 | | 61,579 | |
| Grants and Subsidies | 212,426 | | 222,593 | | 74,548 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 8,781 | | 7,409 | | 10,092 | |
| Finance Costs | 68 | | ... | | 68 | |
| Other Expenses | 992 | | ... | | (0) | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **437,996** | | **436,370** | | **304,715** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | 444,561 | | 378,684 | | 290,580 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,464 | | 4,134 | | 1,517 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 0 | | 2,484 | | (0) | |
| Grants and Contributions | 2,975 | | 5,108 | | 5,713 | |
| Investment Revenue | 0 | | ... | | 0 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 0 | | 1,244 | | 0 | |
| **Total Revenue** | **449,001** | | **391,655** | | **297,810** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (37) | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **11,005** | | **(44,752)** | | **(6,904)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 272,643 | | 85,407 | | 83,278 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 13,227 | | 1,972 | | 2,200 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **285,870** | | **87,379** | | **85,478** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | 0 | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 32,860 | | 5,987 | | 6,302 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 1 | | 0 | | (0) | |
| Intangibles | 26,672 | | 33,463 | | 32,738 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **59,533** | | **39,449** | | **39,041** | |
| **Total Assets** | **345,402** | | **126,828** | | **124,518** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 8,077 | | 15,226 | | 16,281 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 0 | | ... | | ... | |
| Provisions | 18,611 | | 18,018 | | 20,910 | |
| Other | 533 | | 533 | | 533 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **27,222** | | **33,777** | | **37,724** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | 309 | | 309 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | 0 | | ... | |
| Provisions | 3,273 | | 2,527 | | 3,174 | |
| Other | 6,535 | | 6,001 | | 6,001 | |
| **Total Non Current Liabilities** | **9,808** | | **8,836** | | **9,484** | |
| **Total Liabilities** | **37,030** | | **42,613** | | **47,208** | |
| **Net Assets** | **308,372** | | **84,215** | | **77,310** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 308,372 | | 84,215 | | 77,310 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **308,372** | | **84,215** | | **77,310** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 148,454 | | 142,902 | | 152,818 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 218,528 | | 222,593 | | 74,548 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 56,868 | | 60,875 | | 61,371 | |
| **Total Payments** | **423,850** | | **426,370** | | **288,737** | |
| **Receipts** |  | |  | |  | |
| Appropriation | 444,561 | | 378,684 | | 290,580 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | (0) | | 2,484 | | (0) | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 0 | | ... | | 0 | |
| Grants and Contributions | 2,975 | | 5,108 | | 5,713 | |
| Other Receipts | 0 | | 8,780 | | 0 | |
| **Total Receipts** | **447,536** | | **395,057** | | **296,293** | |
| **Net Cash Flows From Operating Activities** | **23,687** | | **(31,313)** | | **7,556** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | 75 | | ... | |
| Purchases of Property, Plant and Equipment | (25,892) | | (1,547) | | (2,364) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | (4,111) | | (7,321) | |
| **Net Cash Flows From Investing Activities** | **(25,892)** | | **(5,583)** | | **(9,685)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(2,205)** | | **(36,896)** | | **(2,129)** | |
| Opening Cash and Cash Equivalents | 274,848 | | 122,303 | | 85,407 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **272,643** | | **85,407** | | **83,278** | |

### Infrastructure NSW

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 36,492 | | 32,386 | | 38,231 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 458,865 | | 231,355 | | 504,303 | |
| Grants and Subsidies | 5,434 | | 3,088 | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 12,540 | | 8,873 | | 10,932 | |
| Finance Costs | 20,739 | | 16,340 | | 25,348 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **534,070** | | **292,041** | | **578,814** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 202,493 | | 204,199 | | 74,548 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 499 | | 584 | | 480 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 409,606 | | 212,883 | | 476,877 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 14,330 | | 3,595 | | 1,421 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | (0) | | ... | | 0 | |
| **Total Revenue** | **626,929** | | **421,261** | | **553,326** | |
| Gain/(Loss) on Disposal of Non Current Assets | 33,235 | | ... | | ... | |
| Other Gains/(Losses) | (72,962) | | (1,427) | | ... | |
| **Net Result** | **53,132** | | **127,793** | | **(25,488)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 176,696 | | 116,016 | | 124,566 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 62,716 | | 61,502 | | 61,502 | |
| Contract Assets | 989 | | 350 | | 350 | |
| Inventories | ... | | ... | | 52,702 | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | 98,872 | | ... | | 472,327 | |
| **Total Current Assets** | **339,272** | | **177,869** | | **711,448** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 360,823 | | 354,923 | | 13,271 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | 916,592 | | 789,675 | | (0) | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 326,000 | | 828,858 | | 356,479 | |
| Plant and Equipment | 634 | | 328 | | 70 | |
| Infrastructure Systems | 469,429 | | 573,874 | | 609,304 | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 30 | | ... | | 68 | |
| Intangibles | ... | | 0 | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **2,073,507** | | **2,547,659** | | **979,191** | |
| **Total Assets** | **2,412,779** | | **2,725,528** | | **1,690,639** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 63,813 | | 65,202 | | 65,466 | |
| Contract Liabilities | 58,531 | | 0 | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | 464,546 | | 464,546 | |
| Provisions | 4,509 | | 3,276 | | 3,276 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **126,853** | | **533,025** | | **533,289** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 805,393 | | 284,922 | | 52,229 | |
| Provisions | 5,389 | | 5,555 | | 5,555 | |
| Other | 342,965 | | 323,754 | | 356,989 | |
| **Total Non Current Liabilities** | **1,153,747** | | **614,232** | | **414,774** | |
| **Total Liabilities** | **1,280,600** | | **1,147,256** | | **948,062** | |
| **Net Assets** | **1,132,179** | | **1,578,271** | | **742,577** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 919,771 | | 970,130 | | 134,435 | |
| Reserves | 212,408 | | 608,142 | | 608,142 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **1,132,179** | | **1,578,271** | | **742,577** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 35,992 | | 31,678 | | 37,751 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 5,434 | | 3,088 | | ... | |
| Finance Costs | 24,244 | | 17,588 | | 25,440 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 740,325 | | 538,811 | | 538,764 | |
| **Total Payments** | **805,995** | | **591,165** | | **601,955** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 202,493 | | 204,199 | | 74,548 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 426,698 | | 212,590 | | 435,623 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | (0) | | ... | | 0 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 10,803 | | 18,040 | | 0 | |
| **Total Receipts** | **639,994** | | **434,829** | | **510,170** | |
| **Net Cash Flows From Operating Activities** | **(166,001)** | | **(156,335)** | | **(91,785)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 33,235 | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (135,825) | | (120,678) | | (51,418) | |
| Proceeds from Sale of Investments | 13,118 | | 12,817 | | 384,422 | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **(89,472)** | | **(107,861)** | | **333,004** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | 175,359 | | 110,000 | | 108,241 | |
| Repayment of Borrowings and Advances | (7,570) | | ... | | (340,910) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **167,789** | | **110,000** | | **(232,669)** | |
| **Net Increase/(Decrease) in Cash** | **(87,684)** | | **(154,196)** | | **8,550** | |
| Opening Cash and Cash Equivalents | 264,380 | | 270,212 | | 116,016 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **176,696** | | **116,016** | | **124,566** | |

### NSW Self Insurance Corporation

#### Operating Statement

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Expenses Excluding Losses** |  | |  | |  | | |
| Operating Expenses - |  | |  | |  | | |
| Employee Related | ... | | ... | | ... | | |
| Personnel Services Expenses | ... | | ... | | ... | | |
| Other Operating Expenses | 4,338,877 | | 5,508,823 | | 4,798,273 | | |
| Grants and Subsidies | ... | | ... | | ... | | |
| Appropriation Expense | ... | | ... | | ... | | |
| Depreciation and Amortisation | 60 | | 905 | | 2,045 | | |
| Finance Costs | 614,279 | | 767,298 | | 749,517 | | |
| Other Expenses | ... | | 149,753 | | ... | | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **4,953,216** | | **6,426,779** | | **5,549,835** | | |
| **Revenue** |  | |  | |  | | |
| Appropriation Revenue | ... | | ... | | ... | | |
| Funding Distribution from Department | 0 | | ... | | 0 | | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | | |
| Transfers to the Crown Entity | ... | | ... | | ... | | |
| Sales of Goods and Services | 3,560,426 | | 4,168,394 | | 4,568,760 | | |
| Grants and Contributions | 83,211 | | 73,898 | | 52,108 | | |
| Investment Revenue | 1,511,799 | | 1,698,930 | | 1,768,544 | | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | | |
| Other Revenue | ... | | ... | | ... | | |
| **Total Revenue** | **5,155,436** | | **5,941,222** | | **6,389,412** | | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | | |
| Other Gains/(Losses) | ... | | ... | | ... | | |
| **Net Result** | **202,220** | | **(485,557)** | | **839,577** | | |

#### Balance Sheet

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Assets** |  | |  | |  | | |
| **Current Assets** |  | |  | |  | | |
| Cash Assets | 466,577 | | 757,825 | | 1,081,706 | | |
| Taxes Receivable | ... | | ... | | ... | | |
| Receivables | 492,963 | | 852,203 | | 329,801 | | |
| Contract Assets | ... | | ... | | ... | | |
| Inventories | ... | | ... | | ... | | |
| Financial Assets at Fair Value | ... | | ... | | ... | | |
| Other Financial Assets | ... | | ... | | ... | | |
| Other | ... | | ... | | ... | | |
| Assets Held For Sale | ... | | ... | | ... | | |
| **Total Current Assets** | **959,540** | | **1,610,028** | | **1,411,507** | | |
| **Non Current Assets** |  | |  | |  | | |
| Taxes Receivable | ... | | ... | | ... | | |
| Receivables | 613,805 | | 766,042 | | 559,110 | | |
| Contract Assets | ... | | ... | | ... | | |
| Inventories | ... | | ... | | ... | | |
| Financial Assets at Fair Value | 20,701,366 | | 21,271,929 | | 23,395,943 | | |
| Equity Investments | ... | | ... | | ... | | |
| Property, Plant and Equipment - |  | |  | |  | | |
| Land and Building | ... | | ... | | ... | | |
| Plant and Equipment | 190 | | 110 | | 183 | | |
| Infrastructure Systems | ... | | ... | | ... | | |
| Investment Properties | ... | | ... | | ... | | |
| Right of Use Assets | ... | | ... | | ... | | |
| Intangibles | 100 | | 8,717 | | 6,769 | | |
| Other Assets | ... | | ... | | ... | | |
| **Total Non Current Assets** | **21,315,461** | | **22,046,798** | | **23,962,005** | | |
| **Total Assets** | **22,275,001** | | **23,656,826** | | **25,373,512** | | |
| **Liabilities** |  | |  | |  | | |
| **Current Liabilities** |  | |  | |  | | |
| Taxes Payable | ... | | ... | | ... | | |
| Payables | 7,537 | | 3,278 | | 15,191 | | |
| Contract Liabilities | ... | | ... | | ... | | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | | |
| Borrowings | ... | | ... | | ... | | |
| Provisions | 3,442,687 | | 3,717,515 | | 3,949,340 | | |
| Other | 243,753 | | 341,554 | | 344,981 | | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | | |
| **Total Current Liabilities** | **3,693,977** | | **4,062,347** | | **4,309,512** | | |
| **Non Current Liabilities** |  | |  | |  | | |
| Taxes Payable | ... | | ... | | ... | | |
| Payables | ... | | ... | | ... | | |
| Contract Liabilities | ... | | ... | | ... | | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | | |
| Borrowings | ... | | ... | | ... | | |
| Provisions | 16,783,020 | | 18,642,581 | | 19,314,958 | | |
| Other | 703,454 | | 773,458 | | 731,025 | | |
| **Total Non Current Liabilities** | **17,486,474** | | **19,416,039** | | **20,045,983** | | |
| **Total Liabilities** | **21,180,451** | | **23,478,386** | | **24,355,495** | | |
| **Net Assets** | **1,094,550** | | **178,440** | | **1,018,017** | | |
| **Equity** |  | |  | |  | | |
| Accumulated Funds | 1,094,550 | | 178,440 | | 1,018,017 | | |
| Reserves | ... | | ... | | ... | | |
| Capital Equity | ... | | ... | | ... | | |
| **Total Equity** | **1,094,550** | | **178,440** | | **1,018,017** | | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 3,831,017 | | 4,757,667 | | 4,184,464 | |
| **Total Payments** | **3,831,017** | | **4,757,667** | | **4,184,464** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 0 | | ... | | 0 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 3,544,437 | | 4,349,264 | | 4,584,567 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 53,997 | | 8,661 | | 9,916 | |
| Grants and Contributions | 83,211 | | 73,898 | | 52,108 | |
| Other Receipts | 104,174 | | 337,522 | | 227,310 | |
| **Total Receipts** | **3,785,819** | | **4,769,345** | | **4,873,901** | |
| **Net Cash Flows From Operating Activities** | **(45,198)** | | **11,678** | | **689,437** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (110) | | (110) | | (110) | |
| Proceeds from Sale of Investments | 420,930 | | 1,508,071 | | 1,304,614 | |
| Purchases of Investments | (957,517) | | (2,116,686) | | (1,670,000) | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (60) | | (3,661) | | (60) | |
| **Net Cash Flows From Investing Activities** | **(536,757)** | | **(612,386)** | | **(365,556)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(581,955)** | | **(600,707)** | | **323,881** | |
| Opening Cash and Cash Equivalents | 1,048,532 | | 1,358,532 | | 757,825 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **466,577** | | **757,825** | | **1,081,706** | |

### Alpha Distribution Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 58 | | 294 | | 196 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 9,013 | | 8,957 | | 9,242 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **9,070** | | **9,252** | | **9,438** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 9,371 | | 9,276 | | 9,595 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 12,548 | | 12,137 | | 12,591 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **21,919** | | **21,413** | | **22,186** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | (173) | | ... | |
| **Net Result** | **12,849** | | **11,989** | | **12,749** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 30,196 | | 31,766 | | 33,132 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 25 | | 25 | | 25 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **30,221** | | **31,791** | | **33,157** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 187,298 | | 179,182 | | 190,781 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **187,298** | | **179,182** | | **190,781** | |
| **Total Assets** | **217,519** | | **210,973** | | **223,938** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 60 | | 49 | | 61 | |
| Contract Liabilities | 286 | | 285 | | 293 | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **345** | | **334** | | **354** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | (1,251) | | 4,495 | | 7,750 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **(1,251)** | | **4,495** | | **7,750** | |
| **Total Liabilities** | **(906)** | | **4,828** | | **8,105** | |
| **Net Assets** | **218,425** | | **206,145** | | **215,833** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 218,425 | | 206,145 | | 215,833 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **218,425** | | **206,145** | | **215,833** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 1,500 | | (0) | | 0 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 10,025 | | 9,920 | | 10,244 | |
| **Total Payments** | **11,525** | | **9,920** | | **10,244** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 9,371 | | 9,276 | | 9,595 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 1,161 | | 1,237 | | 992 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 1,025 | | 968 | | 1,023 | |
| **Total Receipts** | **11,557** | | **11,482** | | **11,610** | |
| **Net Cash Flows From Operating Activities** | **33** | | **1,561** | | **1,366** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **33** | | **1,561** | | **1,366** | |
| Opening Cash and Cash Equivalents | 30,164 | | 30,205 | | 31,766 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **30,196** | | **31,766** | | **33,132** | |

### Electricity Assets Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 297 | | 487 | | 736 | |
| Grants and Subsidies | 15,449 | | 10,000 | | 7,500 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | 1,824 | | 2,226 | | 1,921 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **17,570** | | **12,713** | | **10,156** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | ... | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 5,028 | | 4,334 | | 2,867 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | (153) | | (169) | | (148) | |
| **Total Revenue** | **4,875** | | **4,166** | | **2,719** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(12,695)** | | **(8,547)** | | **(7,437)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 105,587 | | 109,723 | | 98,481 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 771 | | 872 | | 859 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **106,359** | | **110,595** | | **99,340** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 2,755 | | 3,442 | | 3,216 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **2,755** | | **3,442** | | **3,216** | |
| **Total Assets** | **109,114** | | **114,037** | | **102,556** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 84 | | 80 | | 85 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 4,263 | | 5,871 | | 5,127 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **4,346** | | **5,951** | | **5,212** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 39,981 | | 44,776 | | 41,470 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **39,981** | | **44,776** | | **41,470** | |
| **Total Liabilities** | **44,327** | | **50,727** | | **46,683** | |
| **Net Assets** | **64,786** | | **63,310** | | **55,873** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 64,786 | | 63,310 | | 55,873 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **64,786** | | **63,310** | | **55,873** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 269 | | 449 | | 407 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 15,449 | | 10,000 | | 7,500 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 5,306 | | 7,897 | | 6,791 | |
| **Total Payments** | **21,025** | | **18,346** | | **14,698** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | (3) | | 38 | | 14 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 5,028 | | 4,334 | | 2,867 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 505 | | 1,229 | | 576 | |
| **Total Receipts** | **5,530** | | **5,601** | | **3,457** | |
| **Net Cash Flows From Operating Activities** | **(15,495)** | | **(12,744)** | | **(11,242)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(15,495)** | | **(12,744)** | | **(11,242)** | |
| Opening Cash and Cash Equivalents | 121,083 | | 122,467 | | 109,723 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **105,587** | | **109,723** | | **98,481** | |

### Electricity Retained Interest Corporation – Ausgrid

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 421 | | 421 | | 445 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 1,186 | | 1,186 | | 1,121 | |
| Grants and Subsidies | 256,432 | | 256,710 | | 240,064 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **258,039** | | **258,317** | | **241,630** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | ... | |
| Grants and Contributions | 1,607 | | 1,607 | | 1,566 | |
| Investment Revenue | 256,432 | | 256,928 | | 240,064 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **258,039** | | **258,535** | | **241,630** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | 51,088 | | 59,024 | | 30,256 | |
| **Net Result** | **51,088** | | **59,242** | | **30,256** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | ... | | ... | | ... | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **...** | | **...** | | **...** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | 7,626,786 | | 7,448,561 | | 7,478,817 | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **7,626,786** | | **7,448,561** | | **7,478,817** | |
| **Total Assets** | **7,626,786** | | **7,448,561** | | **7,478,817** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **...** | | **...** | | **...** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **...** | | **...** | | **...** | |
| **Net Assets** | **7,626,786** | | **7,448,561** | | **7,478,817** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 4,525,218 | | 4,419,904 | | 4,450,160 | |
| Reserves | 3,101,569 | | 3,028,657 | | 3,028,657 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **7,626,786** | | **7,448,561** | | **7,478,817** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 421 | | 421 | | 445 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 256,432 | | 256,710 | | 240,064 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 1,186 | | 1,404 | | 1,121 | |
| **Total Payments** | **258,039** | | **258,535** | | **241,630** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 1,607 | | 1,607 | | 1,566 | |
| Other Receipts | 256,432 | | 256,928 | | 240,064 | |
| **Total Receipts** | **258,039** | | **258,535** | | **241,630** | |
| **Net Cash Flows From Operating Activities** | **(0)** | | **...** | | **0** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(0)** | | **...** | | **0** | |
| Opening Cash and Cash Equivalents | ... | | ... | | ... | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **(0)** | | **...** | | **0** | |

### Electricity Retained Interest Corporation - Endeavour Energy

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 401 | | 621 | | 630 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 1,510 | | 1,290 | | 1,363 | |
| Grants and Subsidies | 218,039 | | 241,234 | | 144,247 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **219,950** | | **243,145** | | **146,240** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | ... | |
| Grants and Contributions | 1,911 | | 1,911 | | 1,993 | |
| Investment Revenue | 218,039 | | 241,234 | | 144,247 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **219,950** | | **243,145** | | **146,240** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | (131,735) | | (148,482) | | (38,103) | |
| **Net Result** | **(131,735)** | | **(148,482)** | | **(38,103)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | ... | | ... | | ... | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **...** | | **...** | | **...** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | 2,704,158 | | 2,848,983 | | 2,810,880 | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **2,704,158** | | **2,848,983** | | **2,810,880** | |
| **Total Assets** | **2,704,158** | | **2,848,983** | | **2,810,880** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **...** | | **...** | | **...** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **...** | | **...** | | **...** | |
| **Net Assets** | **2,704,158** | | **2,848,983** | | **2,810,880** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 2,168,751 | | 2,102,450 | | 2,064,347 | |
| Reserves | 535,407 | | 746,533 | | 746,533 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **2,704,158** | | **2,848,983** | | **2,810,880** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 401 | | 621 | | 630 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 218,039 | | 241,234 | | 144,247 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 1,510 | | 1,290 | | 1,363 | |
| **Total Payments** | **219,950** | | **243,145** | | **146,240** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 1,911 | | 1,911 | | 1,993 | |
| Other Receipts | 218,039 | | 241,234 | | 144,247 | |
| **Total Receipts** | **219,950** | | **243,145** | | **146,240** | |
| **Net Cash Flows From Operating Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | (14,900) | | (14,900) | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **(14,900)** | | **(14,900)** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | 14,900 | | 14,900 | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **14,900** | | **14,900** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | | **...** | | **...** | |
| Opening Cash and Cash Equivalents | ... | | ... | | ... | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **...** | | **...** | | **...** | |

### Electricity Transmission Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 3,533 | | 4,356 | | 3,269 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 2,847 | | 2,858 | | 3,033 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | 93 | | 90 | | 69 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **6,474** | | **7,304** | | **6,371** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 3,653 | | 3,701 | | 3,918 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 9,350 | | 9,754 | | 8,373 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **13,003** | | **13,455** | | **12,291** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **6,530** | | **6,151** | | **5,920** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 166,213 | | 163,880 | | 161,027 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 677 | | 679 | | 339 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **166,890** | | **164,558** | | **161,367** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 49,717 | | 49,795 | | 52,735 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **49,717** | | **49,795** | | **52,735** | |
| **Total Assets** | **216,607** | | **214,354** | | **214,102** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 59 | | 54 | | 55 | |
| Contract Liabilities | 315 | | 318 | | 328 | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 999 | | 1,067 | | 523 | |
| Other | 53 | | 53 | | 53 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **1,427** | | **1,492** | | **959** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 71,014 | | 77,300 | | 82,054 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **71,014** | | **77,300** | | **82,054** | |
| **Total Liabilities** | **72,440** | | **78,792** | | **83,013** | |
| **Net Assets** | **144,167** | | **135,562** | | **131,088** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 144,167 | | 135,562 | | 131,088 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **144,167** | | **135,562** | | **131,088** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 6,781 | | 9,388 | | 9,452 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 2,937 | | 3,387 | | 3,101 | |
| **Total Payments** | **9,718** | | **12,775** | | **12,553** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 3,594 | | 4,175 | | 4,258 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 6,324 | | 6,728 | | 5,149 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 612 | | 1,033 | | 294 | |
| **Total Receipts** | **10,530** | | **11,936** | | **9,701** | |
| **Net Cash Flows From Operating Activities** | **812** | | **(840)** | | **(2,852)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **812** | | **(840)** | | **(2,852)** | |
| Opening Cash and Cash Equivalents | 165,401 | | 164,720 | | 163,880 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **166,213** | | **163,880** | | **161,027** | |

### Epsilon Distribution Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 6 | | 149 | | 47 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 3,679 | | 2,852 | | 3,044 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **3,686** | | **3,000** | | **3,091** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 3,998 | | 3,156 | | 3,318 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 2,757 | | 2,770 | | 2,821 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **6,756** | | **5,926** | | **6,139** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | (14) | | ... | |
| **Net Result** | **3,070** | | **2,911** | | **3,047** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 11,641 | | 12,750 | | 13,394 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | (0) | | 0 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **11,641** | | **12,750** | | **13,394** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 37,689 | | 37,675 | | 40,137 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **37,689** | | **37,675** | | **40,137** | |
| **Total Assets** | **49,330** | | **50,424** | | **53,531** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 105 | | 103 | | 100 | |
| Contract Liabilities | 654 | | 654 | | 669 | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **759** | | **757** | | **770** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | (3,559) | | 1,080 | | 2,820 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **(3,559)** | | **1,080** | | **2,820** | |
| **Total Liabilities** | **(2,800)** | | **1,837** | | **3,589** | |
| **Net Assets** | **52,130** | | **48,587** | | **49,941** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 52,130 | | 48,587 | | 49,941 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **52,130** | | **48,587** | | **49,941** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 1,100 | | 0 | | 0 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 3,677 | | 3,146 | | 3,043 | |
| **Total Payments** | **4,777** | | **3,146** | | **3,043** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 3,998 | | 3,156 | | 3,318 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 445 | | 458 | | 358 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 18 | | 316 | | 10 | |
| **Total Receipts** | **4,462** | | **3,930** | | **3,687** | |
| **Net Cash Flows From Operating Activities** | **(315)** | | **784** | | **644** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(315)** | | **784** | | **644** | |
| Opening Cash and Cash Equivalents | 11,956 | | 11,966 | | 12,750 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **11,641** | | **12,750** | | **13,394** | |

### Liability Management Ministerial Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 237 | | 238 | | 242 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **237** | | **238** | | **242** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | ... | |
| Grants and Contributions | 5,169 | | 5,169 | | 241 | |
| Investment Revenue | 23,131 | | 24,173 | | 24,745 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **28,300** | | **29,342** | | **24,986** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **28,063** | | **29,105** | | **24,744** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 32 | | 20 | | 28 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 20 | | 22 | | 20 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **53** | | **42** | | **49** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | 389,797 | | 404,718 | | 429,463 | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **389,797** | | **404,718** | | **429,463** | |
| **Total Assets** | **389,850** | | **404,760** | | **429,512** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 22 | | 15 | | 22 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **22** | | **15** | | **22** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **22** | | **15** | | **22** | |
| **Net Assets** | **389,828** | | **404,745** | | **429,490** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 389,828 | | 404,745 | | 429,490 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **389,828** | | **404,745** | | **429,490** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 236 | | 237 | | 233 | |
| **Total Payments** | **236** | | **237** | | **233** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 3 | | 3 | | 3 | |
| Grants and Contributions | 5,169 | | 5,169 | | 241 | |
| Other Receipts | 1 | | 2 | | 1 | |
| **Total Receipts** | **5,172** | | **5,174** | | **245** | |
| **Net Cash Flows From Operating Activities** | **4,936** | | **4,937** | | **12** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | (4,936) | | (4,936) | | (3) | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **(4,936)** | | **(4,936)** | | **(3)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(0)** | | **1** | | **9** | |
| Opening Cash and Cash Equivalents | 33 | | 19 | | 20 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **32** | | **20** | | **28** | |

### Ports Assets Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 0 | | ... | | … | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **0** | | **...** | | **…** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | … | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 40 | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **40** | | **...** | | **...** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **40** | | **...** | | **…** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 846 | | ... | | … | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **846** | | **...** | | **…** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **...** | | **...** | | **...** | |
| **Total Assets** | **846** | | **...** | | **…** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **...** | | **...** | | **...** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **...** | | **...** | | **...** | |
| **Net Assets** | **846** | | **...** | | **…** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 846 | | 0 | | … | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **846** | | **0** | | **…** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 590 | | ... | | … | |
| **Total Payments** | **590** | | **...** | | **…** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | ... | | … | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 40 | | ... | | ... | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 590 | | ... | | ... | |
| **Total Receipts** | **630** | | **...** | | **...** | |
| **Net Cash Flows From Operating Activities** | **40** | | **...** | | **…** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **40** | | **...** | | **…** | |
| Opening Cash and Cash Equivalents | 806 | | ... | | ... | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **846** | | **...** | | **…** | |

### Port Botany Lessor Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 44,985 | | 42,558 | | 45,011 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **44,985** | | **42,558** | | **45,011** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 44,712 | | 42,293 | | 44,721 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Investment Revenue | 18,354 | | 18,366 | | 19,597 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **63,339** | | **60,932** | | **64,608** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **18,354** | | **18,374** | | **19,597** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 1,022 | | 1,041 | | 1,083 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | 0 | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **1,022** | | **1,041** | | **1,083** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 277,110 | | 277,110 | | 296,673 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **277,110** | | **277,110** | | **296,673** | |
| **Total Assets** | **278,132** | | **278,151** | | **297,756** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 15 | | 13 | | 21 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **15** | | **13** | | **21** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **15** | | **13** | | **21** | |
| **Net Assets** | **278,117** | | **278,138** | | **297,735** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 278,117 | | 278,138 | | 297,735 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **278,117** | | **278,138** | | **297,735** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 44,985 | | 46,801 | | 45,003 | |
| **Total Payments** | **44,985** | | **46,801** | | **45,003** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 44,712 | | 42,304 | | 44,721 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 82 | | 93 | | 34 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Other Receipts | ... | | 4,252 | | ... | |
| **Total Receipts** | **45,067** | | **46,922** | | **45,045** | |
| **Net Cash Flows From Operating Activities** | **82** | | **120** | | **42** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **82** | | **120** | | **42** | |
| Opening Cash and Cash Equivalents | 940 | | 921 | | 1,041 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **1,022** | | **1,041** | | **1,083** | |

### Port Kembla Lessor Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 8,513 | | 8,299 | | 8,759 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **8,513** | | **8,299** | | **8,759** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 8,240 | | 8,034 | | 8,470 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Investment Revenue | 1,988 | | 1,990 | | 2,121 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **10,501** | | **10,297** | | **10,880** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **1,988** | | **1,998** | | **2,121** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 593 | | 540 | | 567 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **593** | | **540** | | **567** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 29,789 | | 29,789 | | 31,892 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **29,789** | | **29,789** | | **31,892** | |
| **Total Assets** | **30,381** | | **30,329** | | **32,458** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 15 | | 13 | | 21 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **15** | | **13** | | **21** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **15** | | **13** | | **21** | |
| **Net Assets** | **30,366** | | **30,316** | | **32,437** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 30,366 | | 30,316 | | 32,437 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **30,366** | | **30,316** | | **32,437** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 8,513 | | 9,149 | | 8,751 | |
| **Total Payments** | **8,513** | | **9,149** | | **8,751** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 8,240 | | 8,033 | | 8,470 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 24 | | 26 | | 18 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Other Receipts | ... | | 445 | | ... | |
| **Total Receipts** | **8,537** | | **8,776** | | **8,777** | |
| **Net Cash Flows From Operating Activities** | **24** | | **(373)** | | **26** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **24** | | **(373)** | | **26** | |
| Opening Cash and Cash Equivalents | 569 | | 913 | | 540 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **593** | | **540** | | **567** | |

### Port of Newcastle Lessor Ministerial Holding Corporation

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 7,107 | | 6,758 | | 7,152 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **7,107** | | **6,758** | | **7,152** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 10,840 | | 7,252 | | 6,678 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Investment Revenue | 2,764 | | 2,760 | | 2,936 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | ... | | ... | |
| **Total Revenue** | **13,877** | | **10,285** | | **9,904** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **6,770** | | **3,527** | | **2,752** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 740 | | 743 | | 774 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **740** | | **743** | | **774** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 42,504 | | 42,504 | | 45,416 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **42,504** | | **42,504** | | **45,416** | |
| **Total Assets** | **43,244** | | **43,248** | | **46,190** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 15 | | 3,262 | | 3,452 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **15** | | **3,262** | | **3,452** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **...** | | **...** | |
| **Total Liabilities** | **15** | | **3,262** | | **3,452** | |
| **Net Assets** | **43,229** | | **39,986** | | **42,738** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 43,229 | | 39,986 | | 42,738 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **43,229** | | **39,986** | | **42,738** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 11,112 | | 8,226 | | 6,961 | |
| **Total Payments** | **11,112** | | **8,226** | | **6,961** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 10,840 | | 7,252 | | 6,678 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 40 | | 35 | | 24 | |
| Grants and Contributions | 273 | | 273 | | 290 | |
| Other Receipts | ... | | 625 | | ... | |
| **Total Receipts** | **11,152** | | **8,185** | | **6,992** | |
| **Net Cash Flows From Operating Activities** | **40** | | **(41)** | | **31** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **...** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **40** | | **(41)** | | **31** | |
| Opening Cash and Cash Equivalents | 700 | | 784 | | 743 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **740** | | **743** | | **774** | |

### Workers' Compensation (Dust Diseases) Authority

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 33,436 | | 144,154 | | 28,056 | |
| Grants and Subsidies | 11,130 | | 10,503 | | 11,796 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 135 | | 62 | | 251 | |
| Finance Costs | 57,271 | | 70,549 | | 64,240 | |
| Other Expenses | ... | | 10,932 | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **101,972** | | **236,200** | | **104,343** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 33 | | 95 | | 68 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 61,804 | | 70,170 | | 72,007 | |
| Retained Taxes, Fees and Fines | 39,308 | | 159,171 | | 31,868 | |
| Other Revenue | 450 | | 475 | | 650 | |
| **Total Revenue** | **101,595** | | **229,912** | | **104,593** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | 377 | | 6,289 | | (250) | |
| **Net Result** | **0** | | **0** | | **0** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 70,118 | | 32,268 | | 44,864 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 95,572 | | 101,709 | | 98,108 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | 900,592 | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **1,066,282** | | **133,977** | | **142,972** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 753,304 | | 969,039 | | 926,507 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | 943,664 | | 899,464 | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 2,062 | | 1,976 | | 2,665 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | (0) | | 0 | | (0) | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **755,366** | | **1,914,679** | | **1,828,636** | |
| **Total Assets** | **1,821,648** | | **2,048,656** | | **1,971,608** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 8,378 | | 2,807 | | 2,312 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | 7,993 | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 130,787 | | 148,065 | | 142,525 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **147,158** | | **150,872** | | **144,837** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 1,674,490 | | 1,897,784 | | 1,826,771 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **1,674,490** | | **1,897,784** | | **1,826,771** | |
| **Total Liabilities** | **1,821,648** | | **2,048,656** | | **1,971,608** | |
| **Net Assets** | **0** | | **0** | | **0** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 0 | | 0 | | 0 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **0** | | **0** | | **0** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 11,130 | | 10,503 | | 11,796 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 163,831 | | 218,996 | | 169,334 | |
| **Total Payments** | **174,961** | | **229,499** | | **181,130** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 122 | | 61 | | 157 | |
| Retained Taxes, Fees and Fines | 75,000 | | 75,078 | | 77,999 | |
| Interest Received | 976 | | 98 | | 1,330 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 7 | | 57,740 | | 35 | |
| **Total Receipts** | **76,105** | | **132,977** | | **79,521** | |
| **Net Cash Flows From Operating Activities** | **(98,855)** | | **(96,522)** | | **(101,609)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (1,290) | | (1,290) | | (940) | |
| Proceeds from Sale of Investments | 260,000 | | 410,000 | | 120,000 | |
| Purchases of Investments | (96,871) | | (302,442) | | (4,855) | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (31,455) | | 2,473 | | ... | |
| **Net Cash Flows From Investing Activities** | **130,384** | | **108,741** | | **114,205** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **31,528** | | **12,218** | | **12,596** | |
| Opening Cash and Cash Equivalents | 38,590 | | 20,049 | | 32,268 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **70,118** | | **32,268** | | **44,864** | |