# **14. INTEGRITY AGENCIES**

## 14.1 Agency Expense Summary

| Integrity Agencies                        | 2024-25        | Expenses <sup>(a)</sup><br>2025-26 |             | Capi<br>2024-25 | tal Expendi<br>2025-26 | ture        |
|-------------------------------------------|----------------|------------------------------------|-------------|-----------------|------------------------|-------------|
|                                           | Revised<br>\$m | Budget<br>\$m                      | Change<br>% | Revised<br>\$m  | Budget<br>\$m          | Change<br>% |
| Agencies                                  |                |                                    |             |                 |                        |             |
| Audit Office of New South Wales           | 90.0           | 93.2                               | 3.6         | 0.5             | 2.2                    | 320.5       |
| Independent Commission Against Corruption | 42.4           | 53.1                               | 25.3        | 2.4             | 52.8                   | N/A         |
| Law Enforcement Conduct Commission        | 29.6           | 32.7                               | 10.5        | 1.7             | 1.0                    | (40.4)      |
| New South Wales Electoral Commission      | 184.0          | 135.5                              | (26.3)      | 10.1            | 1.5                    | (85.2)      |
| Ombudsman's Office                        | 54.8           | 58.5                               | 6.6         | 3.6             | 11.4                   | 214.5       |
| Total Agencies                            | 400.8          | 373.1                              | (6.9)       | 18.4            | 68.9                   | 275.3       |

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 14.2 Financial Statements

## Audit Office of New South Wales

|                                                                       | 2024<br>Budget<br>\$000 | 4-25<br>Revised<br>\$000 | 2025-26<br>Budget<br>\$000 |
|-----------------------------------------------------------------------|-------------------------|--------------------------|----------------------------|
| Expenses Excluding Losses                                             | çooo                    | çõõõ                     | çooo                       |
| Operating Expenses -                                                  |                         |                          |                            |
| Employee Related                                                      | 58,062                  | 57,337                   | 61,093                     |
| Personnel Services Expenses                                           |                         |                          |                            |
| Other Operating Expenses                                              | 28,787                  | 29,674                   | 29,241                     |
| Grants and Subsidies                                                  |                         |                          |                            |
| Appropriation Expense                                                 |                         |                          |                            |
| Depreciation and Amortisation                                         | 2,564                   | 2,772                    | 2,733                      |
| Finance Costs                                                         | 164                     | 173                      | 159                        |
| Other Expenses                                                        |                         |                          |                            |
| TOTAL EXPENSES EXCLUDING LOSSES                                       | 89,577                  | 89,956                   | 93,226                     |
| Revenue                                                               |                         |                          |                            |
| Appropriation Revenue                                                 | 0                       |                          | 0                          |
| Funding Distribution from Department                                  |                         |                          |                            |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 59                      | 58                       | 60                         |
| Transfers to the Crown Entity                                         |                         |                          |                            |
| Sales of Goods and Services                                           | 86,507                  | 87,564                   | 90,794                     |
| Grants and Contributions                                              |                         |                          |                            |
| Investment Revenue                                                    | 300                     | 773                      | 300                        |
| Retained Taxes, Fees and Fines                                        |                         |                          |                            |
| Other Revenue                                                         | 1,687                   | 1,499                    | 196                        |
| Total Revenue                                                         | 88,552                  | 89,893                   | 91,349                     |
| Gain/(Loss) on Disposal of Non Current Assets                         |                         | (39)                     |                            |
| Other Gains/(Losses)                                                  | •••                     |                          |                            |
| Net Result                                                            | (1,025)                 | (102)                    | (1,877)                    |

|                                                  | 202<br>Budget<br>\$000 | 4-25<br>Revised<br>\$000 | 2025-26<br>Budget<br>\$000 |
|--------------------------------------------------|------------------------|--------------------------|----------------------------|
| Assets                                           |                        |                          |                            |
| Current Assets                                   |                        |                          |                            |
| Cash Assets                                      | 14,037                 | 14,588                   | 11,069                     |
| Taxes Receivable                                 |                        |                          |                            |
| Receivables<br>Contract Assets                   | 6,117                  | 7,534                    | 7,534                      |
| Inventories                                      |                        |                          |                            |
| Financial Assets at Fair Value                   |                        |                          |                            |
| Other Financial Assets                           |                        |                          |                            |
| Other                                            | 10,933                 | <br>10,933               | <br>11,433                 |
| Assets Held For Sale                             |                        |                          |                            |
| Total Current Assets                             | 31,088                 | 33,055                   | 30,036                     |
| Non Current Assets                               |                        |                          |                            |
| Taxes Receivable                                 |                        |                          |                            |
| Receivables                                      |                        |                          |                            |
| Contract Assets                                  |                        |                          |                            |
| Inventories                                      |                        |                          |                            |
| Financial Assets at Fair Value                   |                        |                          |                            |
| Equity Investments                               |                        |                          |                            |
| Property, Plant and Equipment -                  |                        |                          |                            |
| Land and Building                                |                        |                          |                            |
| Plant and Equipment                              | 3,340                  | 3,340                    | 3,700                      |
| Infrastructure Systems                           |                        |                          |                            |
| Investment Properties                            | <br>6 000              | <br>C 47C                |                            |
| Right of Use Assets                              | 6,202<br>1,281         | 6,476<br>1,281           | 4,891<br>1,777             |
| Intangibles<br>Other Assets                      | 899                    | 899                      | 949                        |
| Total Non Current Assets                         | 11,722                 | 11,996                   | 11,317                     |
| Total Assets                                     | 42,810                 | 45,050                   | 41,352                     |
| Liabilities                                      | 42,010                 | 43,030                   | 41,332                     |
| Current Liabilities                              |                        |                          |                            |
| Taxes Payable                                    |                        |                          |                            |
| Payables                                         | 4,256                  | 4,672                    | 4,472                      |
| Contract Liabilities                             | .,                     | .,                       | .,                         |
| Other Financial Liabilities at Fair Value        |                        |                          |                            |
| Borrowings                                       | 1,760                  | 1,729                    | 1,761                      |
| Provisions                                       | 12,634                 | 13,635                   | 13,635                     |
| Other                                            | 137                    | 137                      | 137                        |
| Liabilities Associated with Assets Held for Sale |                        |                          |                            |
| Total Current Liabilities                        | 18,787                 | 20,173                   | 20,005                     |
| Non Current Liabilities                          |                        |                          |                            |
| Taxes Payable                                    |                        |                          |                            |
| Payables                                         |                        |                          |                            |
| Contract Liabilities                             |                        |                          |                            |
| Other Financial Liabilities at Fair Value        |                        |                          |                            |
| Borrowings                                       | 5,362                  | 6,207                    | 4,554                      |
| Provisions<br>Other                              | 1,630                  | 1,630                    | 1,630                      |
| Total Non Current Liabilities                    | 6,992                  | 7,837                    | 6,184                      |
| Total Liabilities                                | 25,779                 | 28,010                   | 26,189                     |
| Net Assets                                       | 17,031                 | 17,040                   | 15,164                     |
| Equity                                           | ,                      | -,                       | ,                          |
| Accumulated Funds                                | 17,031                 | 17,040                   | 15,164                     |
| Reserves                                         | •••                    |                          |                            |
| Capital Equity                                   |                        |                          |                            |
| Total Equity                                     | 17,031                 | 17,040                   | 15,164                     |
|                                                  |                        |                          |                            |

|                                                                      | 2024<br>Budget<br>\$000 | 4-25<br>Revised<br>\$000 | 2025-26<br>Budget<br>\$000 |
|----------------------------------------------------------------------|-------------------------|--------------------------|----------------------------|
| Cook Flows From Oneventing Activities                                | çõõõ                    | çooo                     | çooo                       |
| Cash Flows From Operating Activities                                 |                         |                          |                            |
| Payments                                                             | E0.000                  | EZ 074                   | C1 E 2 4                   |
| Employee Related                                                     | 58,003                  | 57,874                   | 61,534                     |
| Personnel Services                                                   |                         |                          |                            |
| Grants and Subsidies<br>Finance Costs                                |                         | <br>173                  | <br>140                    |
|                                                                      | 145                     | 1/3                      | 140                        |
| Equivalent Income Tax                                                | <br>27,656              | <br>20 747               | <br>20 272                 |
| Other Payments                                                       |                         | 29,747                   | 29,273                     |
| Total Payments                                                       | 85,804                  | 87,793                   | 90,946                     |
| Receipts                                                             |                         |                          |                            |
| Appropriation                                                        | 0                       |                          | 0                          |
| Funding Distribution from Department                                 |                         |                          |                            |
| Cash reimbursements from the Crown Entity                            |                         |                          |                            |
| Sale Proceeds Transfers to the Crown Entity                          |                         |                          |                            |
| Cash transfers to the Crown Entity                                   |                         |                          |                            |
| Sale of Goods and Services                                           | 86,209                  | 87,611                   | 90,794                     |
| Retained Taxes, Fees and Fines                                       |                         |                          |                            |
| Interest Received                                                    | 300                     | 773                      | 300                        |
| Grants and Contributions                                             |                         |                          |                            |
| Other Receipts                                                       | 2,829                   | 3,468                    | 196                        |
| Total Receipts                                                       | 89,337                  | 91,851                   | 91,289                     |
| Net Cash Flows From Operating Activities                             | 3,533                   | 4,058                    | 343                        |
| Cash Flows From Investing Activities                                 |                         |                          |                            |
| Proceeds from Sale of Property, Plant and Equipment                  |                         | 1                        |                            |
| Purchases of Property, Plant and Equipment                           | (1,110)                 | (340)                    | (1,110)                    |
| Proceeds from Sale of Investments                                    |                         |                          |                            |
| Purchases of Investments                                             |                         |                          |                            |
| Advances Repayments Received                                         |                         |                          |                            |
| Advances made                                                        |                         |                          |                            |
| Other Investing                                                      | (1,110)                 | (188)                    | (1,110)                    |
| Net Cash Flows From Investing Activities                             | (2,220)                 | (527)                    | (2,220)                    |
| Cash Flows From Financing Activities                                 |                         |                          |                            |
| Proceeds from Borrowings and Advances                                |                         |                          |                            |
| Repayment of Borrowings and Advances                                 | (1,543)                 | (1,612)                  | (1,642)                    |
| Dividends Paid                                                       |                         |                          |                            |
| Other Financing                                                      |                         |                          |                            |
| Capital Appropriation - Equity Appropriation                         |                         |                          |                            |
| Cash Equity Injection to For-Profit Entities                         |                         |                          |                            |
| Net Cash Flows From Financing Activities                             | (1,543)                 | (1,612)                  | (1,642)                    |
| Net Increase/(Decrease) in Cash                                      | (230)                   | 1,918                    | (3,519)                    |
| Opening Cash and Cash Equivalents                                    | 14,267                  | 12,670                   | 14,588                     |
| Reclassification of Cash Equivalents                                 |                         |                          |                            |
|                                                                      | ·                       |                          |                            |
| Cash transferred in(out) as a Result of Administrative Restructuring |                         |                          |                            |
|                                                                      |                         | <br>                     | <br><br>11,069             |

# Independent Commission Against Corruption

|                                                                       | Budget | 4-25<br>Revised | 2025-26<br>Budget |
|-----------------------------------------------------------------------|--------|-----------------|-------------------|
|                                                                       | \$000  | \$000           | \$000             |
| Expenses Excluding Losses                                             |        |                 |                   |
| Operating Expenses -                                                  |        |                 |                   |
| Employee Related                                                      | 28,843 | 29,238          | 31,702            |
| Personnel Services Expenses                                           |        |                 |                   |
| Other Operating Expenses                                              | 11,029 | 9,603           | 14,587            |
| Grants and Subsidies                                                  |        |                 |                   |
| Appropriation Expense                                                 |        |                 |                   |
| Depreciation and Amortisation                                         | 3,384  | 3,384           | 5,474             |
| Finance Costs                                                         | 81     | 182             | 1,383             |
| Other Expenses                                                        |        |                 |                   |
| TOTAL EXPENSES EXCLUDING LOSSES                                       | 43,337 | 42,407          | 53,146            |
| Revenue                                                               |        |                 |                   |
| Appropriation Revenue                                                 | 49,127 | 43,984          | 67,450            |
| Funding Distribution from Department                                  |        |                 |                   |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 547    | 547             | 566               |
| Transfers to the Crown Entity                                         |        |                 |                   |
| Sales of Goods and Services                                           |        |                 |                   |
| Grants and Contributions                                              |        |                 |                   |
| Investment Revenue                                                    |        | 360             | 178               |
| Retained Taxes, Fees and Fines                                        |        |                 |                   |
| Other Revenue                                                         | 31     | 31              | 31                |
| Total Revenue                                                         | 49,705 | 44,922          | 68,225            |
| Gain/(Loss) on Disposal of Non Current Assets                         |        |                 |                   |
| Other Gains/(Losses)                                                  |        |                 |                   |
| Net Result                                                            | 6,368  | 2,515           | 15,079            |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2024-25                                                                                                                        |                                                                                                                 | 2025-26                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Budget                                                                                                                         | Revised                                                                                                         | Budget                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | \$000                                                                                                                          | \$000                                                                                                           | \$000                                                                                                                          |
| Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0.044                                                                                                                          | F 011                                                                                                           | 7.005                                                                                                                          |
| Cash Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2,944                                                                                                                          | 5,911                                                                                                           | 7,235                                                                                                                          |
| Taxes Receivable<br>Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>1 000                                                                                                                      | <br>2,648                                                                                                       |                                                                                                                                |
| Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1,088                                                                                                                          |                                                                                                                 | 2,648                                                                                                                          |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | •••                                                                                                                            |                                                                                                                 |                                                                                                                                |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | •••                                                                                                                            |                                                                                                                 |                                                                                                                                |
| Other Financial Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Assets Held For Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Total Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 4,032                                                                                                                          | 8,560                                                                                                           | 9,884                                                                                                                          |
| Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                |                                                                                                                 | ,                                                                                                                              |
| Taxes Receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Equity Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Property, Plant and Equipment -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Land and Building                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4,096                                                                                                                          | 1,560                                                                                                           | 14,168                                                                                                                         |
| Infrastructure Systems                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Investment Properties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Right of Use Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,699                                                                                                                          | 1,463                                                                                                           | 34,467                                                                                                                         |
| Intangibles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 3,778                                                                                                                          | 2,363                                                                                                           | 4,432                                                                                                                          |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Total Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10,572                                                                                                                         | 5,386                                                                                                           | 53,067                                                                                                                         |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 14,604                                                                                                                         | 13,945                                                                                                          | 62,950                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 14,004                                                                                                                         |                                                                                                                 | 02,330                                                                                                                         |
| Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 14,004                                                                                                                         |                                                                                                                 | 02,330                                                                                                                         |
| Liabilities<br>Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 14,004                                                                                                                         |                                                                                                                 | 02,330                                                                                                                         |
| Liabilities<br>Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                |                                                                                                                 | <br>795                                                                                                                        |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                |                                                                                                                 |                                                                                                                                |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <br>786<br>                                                                                                                    | <br>795<br>                                                                                                     | <br>795<br>                                                                                                                    |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <br>786<br><br>2,405                                                                                                           | <br>795<br><br>2,011                                                                                            | <br>795<br><br>2,666                                                                                                           |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <br>786<br><br>2,405<br>2,910                                                                                                  | <br>795<br>                                                                                                     | <br>795<br>                                                                                                                    |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>786<br><br>2,405<br>2,910<br>                                                                                              | <br>795<br><br>2,011                                                                                            | <br>795<br><br>2,666                                                                                                           |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <br>786<br><br>2,405<br>2,910<br><br>                                                                                          | <br>795<br><br>2,011<br>2,724<br><br>                                                                           | <br>795<br><br>2,666<br>2,724<br>                                                                                              |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <br>786<br><br>2,405<br>2,910<br>                                                                                              | <br>795<br><br>2,011<br>2,724<br>                                                                               | <br>795<br><br>2,666<br>2,724<br>                                                                                              |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b>                                                                          | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b>                                                           | <br>795<br><br>2,666<br>2,724<br>                                                                                              |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br>                                                                      | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b><br>                                                       | <br>795<br><br>2,666<br>2,724<br><br>6,185                                                                                     |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br>                                                                      | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b>                                                           | <br>795<br><br>2,666<br>2,724<br><br><br><b>6,185</b><br>                                                                      |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br><br>                                                                  | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b><br>                                                       | <br>795<br><br>2,666<br>2,724<br><br><br><b>6,185</b>                                                                          |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br><br><br>                                                              | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b><br><br>                                                   | <br>795<br><br>2,666<br>2,724<br><br><br><b>6,185</b>                                                                          |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value<br>Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br><br><br><br><br>1,895                                                 | <br>795<br><br>2,011<br>2,724<br><br><br><b>5,530</b><br><br><br><br><br><br><br>747                            | <br>795<br><br>2,666<br>2,724<br><br><b>6,185</b><br><br><br><br>34,018                                                        |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value<br>Borrowings<br>Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <br>786<br><br>2,405<br>2,910<br><br><br><b>6,101</b><br><br><br>1,895<br>1,738                                                | <br>795<br><br>2,011<br>2,724<br><br><br>5,530<br><br><br><br>747<br>1,760                                      | <br>795<br><br>2,666<br>2,724<br><br><br><b>6,185</b><br>                                                                      |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <br>786<br><br>2,405<br>2,910<br><br><b>6,101</b><br><br>1,895<br>1,738<br>                                                    | <br>795<br><br>2,011<br>2,724<br><br>5,530<br><br>5,530<br><br>747<br>1,760<br>                                 | <br>795<br><br>2,666<br>2,724<br><br><b>6,185</b><br><br>34,018<br>1,760<br>                                                   |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Total Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <br>786<br><br>2,405<br>2,910<br><br><br>6,101<br><br><br>1,895<br>1,738<br><br>3,633                                          | <br>795<br><br>2,011<br>2,724<br><br>5,530<br><br>5,530<br><br>747<br>1,760<br><br>2,507                        | <br>795<br><br>2,666<br>2,724<br><br>6,185<br><br>6,185<br><br>34,018<br>1,760<br><br>35,778                                   |
| Liabilities         Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities Associated with Assets Held for Sale         Total Current Liabilities         Non Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities         Other Financial Liabilities         Other Financial Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities                                                                                                                                           | 786<br><br>2,405<br>2,910<br><br>6,101<br><br>1,895<br>1,738<br><br>3,633<br>9,734                                             | 795<br><br>2,011<br>2,724<br><br>5,530<br>5,530<br><br>747<br>1,760<br><br>2,507<br>8,037                       | <br>795<br><br>2,666<br>2,724<br><br>6,185<br>6,185<br><br>34,018<br>1,760<br><br>35,778<br>41,963                             |
| LiabilitiesCurrent LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet Assets                                                                                                                                                                                                                                                                                                                                                   | <br>786<br><br>2,405<br>2,910<br><br><br>6,101<br><br><br>1,895<br>1,738<br><br>3,633                                          | <br>795<br><br>2,011<br>2,724<br><br>5,530<br><br>5,530<br><br>747<br>1,760<br><br>2,507                        | <br>795<br><br>2,666<br>2,724<br><br>6,185<br><br>6,185<br><br>34,018<br>1,760<br><br>35,778                                   |
| Liabilities         Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities Associated with Assets Held for Sale         Total Current Liabilities         Non Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities         Other Financial Liabilities         Other Financial Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities                                                                                                                                           | 786<br><br>2,405<br>2,910<br><br>6,101<br><br>1,895<br>1,738<br><br>3,633<br>9,734                                             | 795<br><br>2,011<br>2,724<br><br>5,530<br>5,530<br><br>747<br>1,760<br><br>2,507<br>8,037                       | <br>795<br><br>2,666<br>2,724<br><br><b>6,185</b><br><br><b>6,185</b><br><br>34,018<br>1,760<br><br>35,778<br>41,963<br>20,988 |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Total Non Current Liabilities<br>Total Liabilities<br>Net Assets<br>Equity                                                                                                                                                                                                                                                                                                                                                                               | <br>786<br><br>2,405<br>2,910<br><br>6,101<br><br>6,101<br><br><br><br>1,895<br>1,738<br><br>3,633<br>9,734<br>4,871           | 795<br><br>2,011<br>2,724<br><br>5,530<br>5,530<br><br>747<br>1,760<br><br>2,507<br>8,037<br>5,909              | <br>795<br><br>2,666<br>2,724<br><br>6,185<br>6,185<br><br>34,018<br>1,760<br><br>35,778<br>41,963                             |
| Liabilities         Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities Associated with Assets Held for Sale         Total Current Liabilities         Non Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Total Non Current Liabilities         Total Non Current Liabilities         Total Liabilities         Net Assets         Equity         Accumulated Funds | 786<br><br>2,405<br>2,910<br><br>6,101<br><br>6,101<br><br>1,895<br>1,738<br><br>1,895<br>1,738<br><br>3,633<br>9,734<br>4,871 | 795<br><br>2,011<br>2,724<br><br>5,530<br>5,530<br><br>747<br>1,760<br><br>747<br>1,760<br><br>8,037<br>5,909   | <br>795<br><br>2,666<br>2,724<br><br>6,185<br><br>6,185<br><br>34,018<br>1,760<br><br>35,778<br>41,963<br>20,988               |
| Liabilities<br>Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Total Non Current Liabilities<br>Total Liabilities<br>Net Assets<br>Equity<br>Accumulated Funds<br>Reserves                                                                                                                                                                                                                                                                                                                                                                             | 786<br><br>2,405<br>2,910<br><br>6,101<br><br>1,895<br>1,738<br><br>3,633<br>9,734<br>4,871<br>                                | 795<br><br>2,011<br>2,724<br><br>5,530<br>5,530<br><br>747<br>1,760<br><br>2,507<br>8,037<br>5,909<br>5,909<br> | <br>795<br><br>2,666<br>2,724<br><br>6,185<br><br>34,018<br>1,760<br><br>35,778<br>41,963<br>20,988<br>                        |

|                                                                   | 2024<br>Budget        | Revised | 2025-26<br>Budget |
|-------------------------------------------------------------------|-----------------------|---------|-------------------|
|                                                                   | \$000                 | \$000   | \$000             |
| Cash Flows From Operating Activities                              |                       |         |                   |
| Payments                                                          |                       |         |                   |
| Employee Related                                                  | 28,296                | 29,191  | 31,136            |
| Personnel Services                                                | •••                   | •••     |                   |
| Grants and Subsidies                                              | •••                   | •••     |                   |
| Finance Costs                                                     | 81                    | 182     | 1,383             |
| Equivalent Income Tax                                             |                       |         |                   |
| Other Payments                                                    | 11,029                | 12,303  | 17,087            |
| Total Payments                                                    | 39,406                | 41,676  | 49,606            |
| Receipts                                                          |                       |         |                   |
| Appropriation                                                     | 49,127                | 43,984  | 67,450            |
| Funding Distribution from Department                              |                       |         |                   |
| Cash reimbursements from the Crown Entity                         | •••                   | •••     |                   |
| Sale Proceeds Transfers to the Crown Entity                       | •••                   |         |                   |
| Cash transfers to the Crown Entity                                |                       |         |                   |
| Sale of Goods and Services                                        |                       |         |                   |
| Retained Taxes, Fees and Fines                                    |                       |         |                   |
| Interest Received                                                 |                       | 360     | 178               |
| Grants and Contributions                                          |                       |         |                   |
| Other Receipts                                                    | 31                    | 1,431   | 2,531             |
| Total Receipts                                                    | 49,158                | 45,775  | 70,159            |
| Net Cash Flows From Operating Activities                          | 9,752                 | 4,099   | 20,553            |
| Cash Flows From Investing Activities                              |                       |         |                   |
| Proceeds from Sale of Property, Plant and Equipment               |                       |         |                   |
| Purchases of Property, Plant and Equipment                        | (2,400)               | (300)   | (13,800)          |
| Proceeds from Sale of Investments                                 |                       |         |                   |
| Purchases of Investments                                          |                       |         |                   |
| Advances Repayments Received                                      |                       |         |                   |
| Advances made                                                     |                       |         |                   |
| Other Investing                                                   | (3,835)               | (2,081) | (2,965)           |
| Net Cash Flows From Investing Activities                          | (6,235)               | (2,381) | (16,765)          |
| Cash Flows From Financing Activities                              |                       |         |                   |
| Proceeds from Borrowings and Advances                             |                       |         |                   |
| Repayment of Borrowings and Advances                              | (2,215)               | (2,011) | (2,464)           |
| Dividends Paid                                                    |                       |         |                   |
| Other Financing                                                   |                       |         |                   |
| Capital Appropriation - Equity Appropriation                      |                       |         |                   |
| Cash Equity Injection to For-Profit Entities                      |                       |         |                   |
| Net Cash Flows From Financing Activities                          | (2,215)               | (2,011) | (2,464)           |
|                                                                   |                       | (000)   | 1,324             |
| Net Increase/(Decrease) in Cash                                   | 1,302                 | (293)   | 1,524             |
| Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents | <b>1,302</b><br>1,642 | 6,204   | ,                 |
|                                                                   |                       |         | ,                 |
| Opening Cash and Cash Equivalents                                 |                       |         | 5,911<br>         |

## Law Enforcement Conduct Commission

|                                                                       | 2024-25<br>Budget Revised |        | 2025-26<br>Budget |
|-----------------------------------------------------------------------|---------------------------|--------|-------------------|
|                                                                       | \$000                     | \$000  | \$000             |
| Expenses Excluding Losses                                             |                           |        |                   |
| Operating Expenses -                                                  |                           |        |                   |
| Employee Related                                                      | 22,897                    | 21,559 | 25,072            |
| Personnel Services Expenses                                           |                           |        |                   |
| Other Operating Expenses                                              | 3,218                     | 4,518  | 4,111             |
| Grants and Subsidies                                                  |                           |        |                   |
| Appropriation Expense                                                 |                           |        |                   |
| Depreciation and Amortisation                                         | 3,383                     | 3,138  | 3,412             |
| Finance Costs                                                         | 167                       | 391    | 128               |
| Other Expenses                                                        |                           | •••    |                   |
| TOTAL EXPENSES EXCLUDING LOSSES                                       | 29,665                    | 29,606 | 32,723            |
| Revenue                                                               |                           |        |                   |
| Appropriation Revenue                                                 | 28,748                    | 28,600 | 31,797            |
| Funding Distribution from Department                                  |                           |        |                   |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 767                       | 777    | 800               |
| Transfers to the Crown Entity                                         |                           |        |                   |
| Sales of Goods and Services                                           |                           |        |                   |
| Grants and Contributions                                              |                           |        |                   |
| Investment Revenue                                                    |                           | 25     |                   |
| Retained Taxes, Fees and Fines                                        |                           |        |                   |
| Other Revenue                                                         | 54                        | 75     | 55                |
| Total Revenue                                                         | 29,569                    | 29,477 | 32,652            |
| Gain/(Loss) on Disposal of Non Current Assets                         | 15                        | 72     | 15                |
| Other Gains/(Losses)                                                  |                           | (20)   |                   |
| Net Result                                                            | (81)                      | (78)   | (56)              |

|                                                  | 2024   | 2024-25 |                   |
|--------------------------------------------------|--------|---------|-------------------|
|                                                  | Budget | Revised | 2025-26<br>Budget |
|                                                  | \$000  | \$000   | \$000             |
| Assets                                           |        |         |                   |
| Current Assets                                   |        |         |                   |
| Cash Assets                                      | 199    | 538     | 567               |
| Taxes Receivable                                 |        |         |                   |
| Receivables                                      | 1,240  | 1,367   | 1,226             |
| Contract Assets                                  |        |         |                   |
| Inventories                                      |        |         |                   |
| Financial Assets at Fair Value                   |        |         |                   |
| Other Financial Assets                           |        |         |                   |
| Other                                            |        |         |                   |
| Assets Held For Sale                             |        |         |                   |
| Total Current Assets                             | 1,439  | 1,905   | 1,793             |
| Non Current Assets                               |        |         |                   |
| Taxes Receivable                                 |        |         |                   |
| Receivables                                      |        |         |                   |
| Contract Assets                                  |        |         |                   |
| Inventories                                      |        |         |                   |
| Financial Assets at Fair Value                   |        |         |                   |
| Equity Investments                               |        |         |                   |
| Property, Plant and Equipment -                  |        |         |                   |
| Land and Building                                | 17     | 67      | 156               |
| Plant and Equipment                              | 2,354  | 2,509   | 2,391             |
| Infrastructure Systems                           |        |         |                   |
| Investment Properties                            |        |         |                   |
| Right of Use Assets                              | 9,144  | 8,668   | 6,749             |
| Intangibles                                      | 839    | 976     | 857               |
| Other Assets                                     |        |         |                   |
| Total Non Current Assets                         | 12,353 | 12,220  | 10,153            |
| Total Assets                                     | 13,793 | 14,125  | 11,946            |
| Liabilities                                      |        |         |                   |
| Current Liabilities                              |        |         |                   |
| Taxes Payable                                    |        |         |                   |
| Payables                                         | 507    | 450     | 450               |
| Contract Liabilities                             |        |         |                   |
| Other Financial Liabilities at Fair Value        |        |         |                   |
| Borrowings                                       | 1,951  | 2,071   | 2,174             |
| Provisions                                       | 1,927  | 2,016   | 2,016             |
| Other                                            |        |         |                   |
| Liabilities Associated with Assets Held for Sale |        |         |                   |
| Total Current Liabilities                        | 4,385  | 4,538   | 4,641             |
| Non Current Liabilities                          |        |         |                   |
| Taxes Payable                                    |        |         |                   |
| Payables                                         |        |         |                   |
| Contract Liabilities                             |        |         |                   |
| Other Financial Liabilities at Fair Value        |        |         |                   |
| Borrowings                                       | 6,984  | 6,936   | 4,710             |
| Provisions                                       | 661    | 783     | 783               |
| Other                                            |        |         |                   |
| Total Non Current Liabilities                    | 7,645  | 7,719   | 5,493             |
| Total Liabilities                                | 12,031 | 12,256  | 10,133            |
| Net Assets                                       | 1,762  | 1,868   | 1,812             |
| Equity                                           |        |         |                   |
| Accumulated Funds                                | 1,762  | 1,868   | 1,812             |
| Reserves                                         |        |         |                   |
| Capital Equity                                   |        |         |                   |
| Total Equity                                     | 1,762  | 1,868   | 1,812             |
|                                                  |        |         |                   |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2024                                                                              | 1-25                                                            | 2025-26                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Budget                                                                            | Revised                                                         | Budget                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | \$000                                                                             | \$000                                                           | \$000                                           |
| Cash Flows From Operating Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                   |                                                                 |                                                 |
| Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                 |                                                 |
| Employee Related                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 22,131                                                                            | 21,039                                                          | 24,272                                          |
| Personnel Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                   | 21,000                                                          | _ ,_ ,_ ,                                       |
| Grants and Subsidies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | •••                                                                               |                                                                 |                                                 |
| Finance Costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <br>167                                                                           | 391                                                             | 128                                             |
| Equivalent Income Tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                   |                                                                 | 120                                             |
| Other Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>3,125                                                                         | 4,376                                                           | <br>4,017                                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                   | · · · · ·                                                       |                                                 |
| Total Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 25,423                                                                            | 25,805                                                          | 28,417                                          |
| Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                 |                                                 |
| Appropriation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 28,748                                                                            | 28,600                                                          | 31,797                                          |
| Funding Distribution from Department                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                   |                                                                 |                                                 |
| Cash reimbursements from the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                   |                                                                 |                                                 |
| Sale Proceeds Transfers to the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                   |                                                                 |                                                 |
| Cash transfers to the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                   |                                                                 |                                                 |
| Sale of Goods and Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                   |                                                                 |                                                 |
| Retained Taxes, Fees and Fines                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                   |                                                                 |                                                 |
| Interest Received                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   | 25                                                              |                                                 |
| Grants and Contributions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                 |                                                 |
| Other Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>54                                                                            | 164                                                             | 101                                             |
| Total Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 28,803                                                                            | 28,789                                                          | 31,898                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                   |                                                                 |                                                 |
| Net Cash Flows From Operating Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 3,380                                                                             | 2,983                                                           | 3,482                                           |
| Cash Flows From Investing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                   |                                                                 |                                                 |
| Proceeds from Sale of Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 15                                                                                | 72                                                              | 15                                              |
| Purchases of Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | (1,000)                                                                           | (920)                                                           | (1,000)                                         |
| Proceeds from Sale of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |                                                                 |                                                 |
| Purchases of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                 |                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                   |                                                                 |                                                 |
| Advances Repayments Received                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                   |                                                                 |                                                 |
| Advances Repayments Received<br>Advances made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                   |                                                                 |                                                 |
| Advances made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                   |                                                                 | <br><br>                                        |
| Advances made<br>Other Investing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <br><br>(100)                                                                     | <br><br>(100)                                                   | <br><br><br>(985)                               |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                   |                                                                 | <br><br><br>(985)                               |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <br><br>(100)                                                                     | <br><br>(100)                                                   | <br><br>(985)                                   |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances                                                                                                                                                                                                                                                                                                                                                                                                           | <br>(100)<br><b>(1,085)</b><br>                                                   | <br>(100)<br><b>(948)</b><br>                                   |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances                                                                                                                                                                                                                                                                                                                                                                   | <br><br>(100)                                                                     | <br><br>(100)                                                   | <br><br>(985)<br><br>(2,468)                    |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid                                                                                                                                                                                                                                                                                                                                                 | <br>(100)<br><b>(1,085)</b><br>                                                   | <br>(100)<br><b>(948)</b><br>                                   |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing                                                                                                                                                                                                                                                                                                                              | <br>(100)<br><b>(1,085)</b><br>                                                   | <br>(100)<br><b>(948)</b><br>                                   |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation                                                                                                                                                                                                                                                                              | <br>(100)<br>(1,085)<br><br>(2,456)<br>                                           | <br>(100)<br><b>(948)</b><br>                                   |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing                                                                                                                                                                                                                                                                                                                              | <br>(100)<br>(1,085)<br><br>(2,456)<br><br>                                       | <br>(100)<br>(948)<br><br>(1,850)<br><br>                       |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation                                                                                                                                                                                                                                                                              | <br>(100)<br>(1,085)<br><br>(2,456)<br><br><br>                                   | <br>(100)<br>(948)<br><br>(1,850)<br><br>                       |                                                 |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation<br>Cash Equity Injection to For-Profit Entities                                                                                                                                                                                                                              | <br>(100)<br>(1,085)<br><br>(2,456)<br><br><br>                                   | <br>(100)<br>(948)<br><br>(1,850)<br><br><br>                   | <br>(2,468)<br><br><br>                         |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation<br>Cash Equity Injection to For-Profit Entities<br>Net Cash Flows From Financing Activities                                                                                                                                                                                  | <br>(100)<br>(1,085)<br><br>(2,456)<br><br><br><br><br>(2,456)                    | <br>(100)<br>(948)<br><br>(1,850)<br><br><br><br>(1,850)        | <br>(2,468)<br><br><br><br>( <b>2,468</b> )     |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation<br>Cash Equity Injection to For-Profit Entities<br>Net Cash Flows From Financing Activities<br>Net Increase/(Decrease) in Cash<br>Opening Cash and Cash Equivalents                                                                                                          | <br>(100)<br>(1,085)<br>(2,456)<br><br><br><br>(2,456)<br>(161)                   | <br>(100)<br>(948)<br>(1,850)<br><br><br><br>(1,850)<br>(1,850) | <br>(2,468)<br><br><br><br>(2,468)<br>29        |
| Advances made         Other Investing         Net Cash Flows From Investing Activities         Cash Flows From Financing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid         Other Financing         Capital Appropriation - Equity Appropriation         Cash Equity Injection to For-Profit Entities         Net Cash Flows From Financing Activities         Net Increase/(Decrease) in Cash         Opening Cash and Cash Equivalents         Reclassification of Cash Equivalents | <br>(100)<br>(1,085)<br>(2,456)<br><br><br><br>(2,456)<br>(161)                   | <br>(100)<br>(948)<br>(1,850)<br><br><br><br>(1,850)<br>(1,850) | (2,468)<br><br><br><br>(2,468)<br>29<br>538<br> |
| Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities<br>Cash Flows From Financing Activities<br>Proceeds from Borrowings and Advances<br>Repayment of Borrowings and Advances<br>Dividends Paid<br>Other Financing<br>Capital Appropriation - Equity Appropriation<br>Cash Equity Injection to For-Profit Entities<br>Net Cash Flows From Financing Activities<br>Net Increase/(Decrease) in Cash<br>Opening Cash and Cash Equivalents                                                                                                          | <br>(100)<br>(1,085)<br>(2,456)<br><br>(2,456)<br><br>(2,456)<br>(161)<br>360<br> | <br>(100)<br>(948)<br>(1,850)<br><br><br><br>(1,850)<br>(1,850) | <br>(2,468)<br><br><br><br>(2,468)<br>29        |

## **New South Wales Electoral Commission**

|                                                                       | 2024-25         |                  | 2025-26         |
|-----------------------------------------------------------------------|-----------------|------------------|-----------------|
|                                                                       | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| Expenses Excluding Losses                                             |                 |                  |                 |
| Operating Expenses -                                                  |                 |                  |                 |
| Employee Related                                                      | 95,110          | 73,308           | 47,016          |
| Personnel Services Expenses                                           |                 |                  |                 |
| Other Operating Expenses                                              | 20,281          | 42,930           | 48,466          |
| Grants and Subsidies                                                  |                 |                  |                 |
| Appropriation Expense                                                 |                 |                  |                 |
| Depreciation and Amortisation                                         | 10,875          | 8,075            | 9,652           |
| Finance Costs                                                         | 1,016           | 716              | 1,396           |
| Other Expenses                                                        | 71,746          | 58,947           | 29,003          |
| TOTAL EXPENSES EXCLUDING LOSSES                                       | 199,028         | 183,976          | 135,533         |
| Revenue                                                               |                 |                  |                 |
| Appropriation Revenue                                                 | 192,826         | 172,806          | 118,733         |
| Funding Distribution from Department                                  |                 |                  |                 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 600             | 849              | 626             |
| Transfers to the Crown Entity                                         | (57,718)        | (55,518)         |                 |
| Sales of Goods and Services                                           | 57,299          | 53,797           | 1,593           |
| Grants and Contributions                                              | 4,100           | 4,100            | 6,900           |
| Investment Revenue                                                    |                 | 800              |                 |
| Retained Taxes, Fees and Fines                                        |                 |                  |                 |
| Other Revenue                                                         | 0               |                  |                 |
| Total Revenue                                                         | 197,107         | 176,834          | 127,852         |
| Gain/(Loss) on Disposal of Non Current Assets                         |                 | 2                |                 |
| Other Gains/(Losses)                                                  | •••             |                  |                 |
| Net Result                                                            | (1,921)         | (7,140)          | (7,681)         |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2024-25                                                                                                       |                                                                                             | 2025-26                                                                                                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Budget                                                                                                        | Revised                                                                                     | Budget                                                                                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | \$000                                                                                                         | \$000                                                                                       | \$000                                                                                                     |
| Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                               |                                                                                             |                                                                                                           |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                               |                                                                                             |                                                                                                           |
| Cash Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 12,139                                                                                                        | 14,770                                                                                      | 12,012                                                                                                    |
| Taxes Receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                               |                                                                                             |                                                                                                           |
| Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 10,558                                                                                                        | 4,441                                                                                       | 4,441                                                                                                     |
| Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 58                                                                                                            | 58                                                                                          | 58                                                                                                        |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 145                                                                                                           | 145                                                                                         | 145                                                                                                       |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                               |                                                                                             |                                                                                                           |
| Other Financial Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                               |                                                                                             |                                                                                                           |
| Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                               |                                                                                             |                                                                                                           |
| Assets Held For Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                               |                                                                                             |                                                                                                           |
| Total Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 22,900                                                                                                        | 19,414                                                                                      | 16,656                                                                                                    |
| Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                               |                                                                                             |                                                                                                           |
| Taxes Receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                               |                                                                                             |                                                                                                           |
| Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                               |                                                                                             |                                                                                                           |
| Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                               |                                                                                             |                                                                                                           |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                               |                                                                                             |                                                                                                           |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                               |                                                                                             |                                                                                                           |
| Equity Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                               |                                                                                             |                                                                                                           |
| Property, Plant and Equipment -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                               |                                                                                             |                                                                                                           |
| Land and Building                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                               |                                                                                             |                                                                                                           |
| Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 501                                                                                                           | 1,244                                                                                       | 1,009                                                                                                     |
| Infrastructure Systems                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                               |                                                                                             |                                                                                                           |
| Investment Properties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                               |                                                                                             |                                                                                                           |
| Right of Use Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 17,165                                                                                                        | 16,817                                                                                      | 14,017                                                                                                    |
| Intangibles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 29,862                                                                                                        | 30,055                                                                                      | 24,938                                                                                                    |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                               |                                                                                             |                                                                                                           |
| Total Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 47,528                                                                                                        | 48,116                                                                                      | 39,964                                                                                                    |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 70,428                                                                                                        | 67,530                                                                                      | 56,620                                                                                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                               |                                                                                             |                                                                                                           |
| Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                               |                                                                                             |                                                                                                           |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                               |                                                                                             |                                                                                                           |
| Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                               |                                                                                             |                                                                                                           |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <br>4,500                                                                                                     | <br>2,490                                                                                   | <br>2,490                                                                                                 |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <br>4,500<br>                                                                                                 | <br>2,490<br>                                                                               | <br>2,490<br>                                                                                             |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                               |                                                                                             |                                                                                                           |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br><br>2,991                                                                                                 | <br><br>2,991                                                                               | <br><br>3,216                                                                                             |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                               |                                                                                             |                                                                                                           |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br><br>2,991                                                                                                 | <br><br>2,991                                                                               | <br><br>3,216                                                                                             |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <br>2,991<br>5,064<br><br>                                                                                    | <br>2,991<br>5,064<br><br>                                                                  | <br>3,216<br>5,064<br>                                                                                    |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <br>2,991<br>5,064<br>                                                                                        | <br>2,991<br>5,064<br>                                                                      | <br><br>3,216                                                                                             |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <br>2,991<br>5,064<br><br>                                                                                    | <br>2,991<br>5,064<br><br>                                                                  | <br>3,216<br>5,064<br>                                                                                    |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <br>2,991<br>5,064<br><br>                                                                                    | <br>2,991<br>5,064<br><br>                                                                  | <br>3,216<br>5,064<br>                                                                                    |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <br>2,991<br>5,064<br><br><br><b>12,555</b>                                                                   | 2,991<br>5,064<br><br><b>10,545</b>                                                         | <br>3,216<br>5,064<br>                                                                                    |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <br>2,991<br>5,064<br><br><br><b>12,555</b><br>                                                               | <br>2,991<br>5,064<br><br><br><b>10,545</b>                                                 | <br>3,216<br>5,064<br><br><br><b>10,770</b>                                                               |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <br>2,991<br>5,064<br><br><br><b>12,555</b><br><br><br><br>                                                   | <br>2,991<br>5,064<br><br><br><b>10,545</b><br><br><br>                                     | <br>3,216<br>5,064<br><br><br><b>10,770</b><br><br>                                                       |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <br>2,991<br>5,064<br><br><br><b>12,555</b><br><br><br><br><br>23,314                                         | <br>2,991<br>5,064<br><br><b>10,545</b><br><br><br><br><br>23,314                           | <br>3,216<br>5,064<br><br><br><b>10,770</b><br><br><br><br>19,860                                         |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>2,991<br>5,064<br><br><br>12,555<br><br><br><br><br>23,314<br>685                                         | <br>2,991<br>5,064<br><br><br><b>10,545</b><br><br><br>                                     | <br>3,216<br>5,064<br><br><br><b>10,770</b><br><br>                                                       |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>2,991<br>5,064<br><br><br><b>12,555</b><br><br><br><br>23,314<br>685<br>                                  | <br>2,991<br>5,064<br><br>10,545<br><br>23,314<br>685<br>                                   | <br>3,216<br>5,064<br><br><br><b>10,770</b><br><br><br><br>19,860<br>685<br>                              |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br><br>23,314<br>685<br><br>23,999                     | <br>2,991<br>5,064<br><br><b>10,545</b><br><br>23,314<br>685<br><br>23,999                  | <br>3,216<br>5,064<br><br>10,770<br><br><br><br>19,860<br>685<br><br>20,545                               |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                        | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br><br>23,314<br>685<br><br>23,999<br><br>23,999<br>   | <br>2,991<br>5,064<br><br>10,545<br><br>10,545<br><br>23,314<br>685<br><br>23,999<br>34,544 | <br>3,216<br>5,064<br><br>10,770<br><br>19,860<br>685<br><br>20,545<br>31,315                             |
| Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal Non Current LiabilitiesNotherNotherContract LiabilitiesOtherMet Assets                                                                                                                                                                                                                                                                                                                                    | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br><br>23,314<br>685<br><br>23,999                     | <br>2,991<br>5,064<br><br><b>10,545</b><br><br>23,314<br>685<br><br>23,999                  | <br>3,216<br>5,064<br><br>10,770<br><br><br><br>19,860<br>685<br><br>20,545                               |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br>23,314<br>685<br><br>23,999<br>36,554<br>33,874     | <br>2,991<br>5,064<br><br>10,545<br><br>23,314<br>685<br><br>23,999<br>34,544<br>32,986     | <br>3,216<br>5,064<br><br>10,770<br><br>10,770<br><br><br>19,860<br>685<br><br>20,545<br>31,315<br>25,305 |
| Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal Non Current LiabilitiesNotherNotherContract LiabilitiesOtherMet Assets                                                                                                                                                                                                                                                                                                                                    | <br>2,991<br>5,064<br><br>12,555<br><br><br>23,314<br>685<br><br>23,999<br>23,999<br>36,554<br>33,874         | <br>2,991<br>5,064<br><br>10,545<br><br>23,314<br>685<br><br>23,999<br>34,544<br>32,986     | <br>3,216<br>5,064<br><br>10,770<br><br>19,860<br>685<br><br>20,545<br>31,315                             |
| Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities Associated with Assets Held for Sale         Total Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Taxes Payable         Payables         Contract Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Itabilities         Total Non Current Liabilities         Total Liabilities         Net Assets         Equity         Accumulated Funds         Reserves | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br>23,314<br>685<br><br>23,999<br>36,554<br>33,874     | <br>2,991<br>5,064<br><br>10,545<br><br>23,314<br>685<br><br>23,999<br>34,544<br>32,986     | <br>3,216<br>5,064<br><br>10,770<br><br>10,770<br><br><br>19,860<br>685<br><br>20,545<br>31,315<br>25,305 |
| Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated Funds                                                                                                                                                                                                                                                                                                                                                              | <br>2,991<br>5,064<br><br>12,555<br><br>12,555<br><br><br>23,314<br>685<br><br>23,999<br>36,554<br>33,874<br> | <br>2,991<br>5,064<br><br>10,545<br><br>23,314<br>685<br><br>23,999<br>34,544<br>32,986<br> | <br>3,216<br>5,064<br><br>10,770<br><br>10,770<br><br>19,860<br>685<br><br>20,545<br>31,315<br>25,305<br> |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                   | 4-25                                                                                                       | 2025-26                                                                                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Budget<br>\$000                                                                                                   | Revised<br>\$000                                                                                           | Budget<br>\$000                                                                                            |
| Cash Flows From Operating Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                   |                                                                                                            |                                                                                                            |
| Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                   |                                                                                                            |                                                                                                            |
| Employee Related                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 94,510                                                                                                            | 73,626                                                                                                     | 46,387                                                                                                     |
| Personnel Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                   |                                                                                                            |                                                                                                            |
| Grants and Subsidies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                   |                                                                                                            |                                                                                                            |
| Finance Costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1,016                                                                                                             | 716                                                                                                        | 1,396                                                                                                      |
| Equivalent Income Tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                   |                                                                                                            |                                                                                                            |
| Other Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 100,626                                                                                                           | 95,596                                                                                                     | 77,473                                                                                                     |
| Total Payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 196,153                                                                                                           | 169,938                                                                                                    | 125,255                                                                                                    |
| Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                   |                                                                                                            |                                                                                                            |
| Appropriation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 192,826                                                                                                           | 172,806                                                                                                    | 118,733                                                                                                    |
| Funding Distribution from Department                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                   |                                                                                                            |                                                                                                            |
| Cash reimbursements from the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                   |                                                                                                            |                                                                                                            |
| Sale Proceeds Transfers to the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                   |                                                                                                            |                                                                                                            |
| Cash transfers to the Crown Entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | (57,718)                                                                                                          | (55,518)                                                                                                   |                                                                                                            |
| Sale of Goods and Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 60,074                                                                                                            | 57,827                                                                                                     | 1,593                                                                                                      |
| Retained Taxes, Fees and Fines                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                   |                                                                                                            |                                                                                                            |
| Interest Received                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                   | 800                                                                                                        |                                                                                                            |
| Grants and Contributions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4,100                                                                                                             | 4,100                                                                                                      | 6,900                                                                                                      |
| Other Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 8,600                                                                                                             |                                                                                                            |                                                                                                            |
| Total Receipts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 207,882                                                                                                           | 180,015                                                                                                    | 127,226                                                                                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                   |                                                                                                            |                                                                                                            |
| Net Cash Flows From Operating Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 11,729                                                                                                            | 10,077                                                                                                     | 1,971                                                                                                      |
| Cash Flows From Investing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 11,729                                                                                                            | · · · ·                                                                                                    | 1,971                                                                                                      |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                   | 2                                                                                                          |                                                                                                            |
| <b>Cash Flows From Investing Activities</b><br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                   | · · · ·                                                                                                    | <b>1,971</b><br><br>(100)                                                                                  |
| <b>Cash Flows From Investing Activities</b><br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                   | 2                                                                                                          |                                                                                                            |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments<br>Purchases of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <br>(99)                                                                                                          | 2<br>(650)                                                                                                 |                                                                                                            |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments<br>Purchases of Investments<br>Advances Repayments Received                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <br>(99)<br>                                                                                                      | 2<br>(650)<br>                                                                                             |                                                                                                            |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments<br>Purchases of Investments<br>Advances Repayments Received<br>Advances made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <br>(99)<br><br><br>                                                                                              | 2<br>(650)<br><br><br>                                                                                     | (100)<br><br><br>                                                                                          |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments<br>Purchases of Investments<br>Advances Repayments Received<br>Advances made<br>Other Investing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>(99)<br><br><br><br>(12,607)                                                                                  | 2<br>(650)<br><br><br><br>(9,487)                                                                          | <br>(100)<br><br><br><br>(1,400)                                                                           |
| Cash Flows From Investing Activities<br>Proceeds from Sale of Property, Plant and Equipment<br>Purchases of Property, Plant and Equipment<br>Proceeds from Sale of Investments<br>Purchases of Investments<br>Advances Repayments Received<br>Advances made<br>Other Investing<br>Net Cash Flows From Investing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <br>(99)<br><br><br>                                                                                              | 2<br>(650)<br><br><br>                                                                                     | (100)<br><br><br>                                                                                          |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>(99)<br><br><br><br>(12,607)                                                                                  | 2<br>(650)<br><br><br><br>(9,487)                                                                          | <br>(100)<br><br><br><br>(1,400)                                                                           |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and Advances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <br>(99)<br><br><br><br>(12,607)<br>(12,706)                                                                      | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)                                                              | <br>(100)<br><br><br>(1,400)<br>(1,500)                                                                    |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <br>(99)<br><br><br><br>(12,607)                                                                                  | 2<br>(650)<br><br><br><br>(9,487)                                                                          | <br>(100)<br><br><br><br>(1,400)                                                                           |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <br>(99)<br><br><br><br>(12,607)<br>(12,706)                                                                      | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)                                                              | <br>(100)<br><br><br>(1,400)<br>(1,500)                                                                    |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid         Other Financing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <br>(99)<br><br><br><br>(12,607)<br>(12,706)                                                                      | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)                                                              | <br>(100)<br><br><br>(1,400)<br>(1,500)                                                                    |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid         Other Financing         Capital Appropriation - Equity Appropriation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <br>(99)<br><br><br>(12,607)<br>(12,706)<br><br>(3,449)<br><br><br>                                               | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)<br>(10,135)<br><br>(3,686)<br><br><br>                       | <br>(100)<br><br><br>(1,400)<br>(1,500)                                                                    |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid         Other Financing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <br>(99)<br><br><br><br>(12,607)<br>(12,706)                                                                      | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)                                                              | <br>(100)<br><br><br>(1,400)<br>(1,500)                                                                    |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | (99)<br><br>(12,607)<br>(12,706)<br>(12,706)<br><br>(3,449)<br><br><br><br><br>(3,449)                            | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)<br>(10,135)<br><br>(3,686)<br><br><br><br><br><br>(3,686)    | <br>(100)<br><br><br>(1,400)<br>(1,500)<br>(1,500)<br><br>(3,229)<br><br><br><br><br>(3,229)               |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Elows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <br>(99)<br><br><br>(12,607)<br>(12,706)<br>(12,706)<br><br>(3,449)<br><br><br><br>(3,449)<br><br><br>(3,449)<br> | 2<br>(650)<br><br><br>(9,487)<br>(10,135)<br>(10,135)<br>(3,686)<br><br><br><br>(3,686)<br><br><br>(3,686) | <br>(100)<br><br><br>(1,400)<br>(1,500)<br>(1,500)<br><br>(3,229)<br><br><br>(3,229)<br>(3,229)<br>(3,229) |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | (99)<br><br>(12,607)<br>(12,706)<br>(12,706)<br><br>(3,449)<br><br><br><br><br>(3,449)                            | 2<br>(650)<br><br><br><br>(9,487)<br>(10,135)<br>(10,135)<br><br>(3,686)<br><br><br><br><br><br>(3,686)    | <br>(100)<br><br><br>(1,400)<br>(1,500)<br>(1,500)<br><br>(3,229)<br><br><br><br><br>(3,229)               |
| Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         Purchases of Property, Plant and Equipment         Proceeds from Sale of Investments         Purchases of Investments         Advances Repayments Received         Advances made         Other Investing         Net Cash Flows From Investing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Dividends Paid         Other Financing         Cash Equity Injection to For-Profit Entities         Net Cash Flows From Financing Activities         Proceeds from Borrowings and Advances         Repayment of Borrowings and Advances         Netidends Paid         Other Financing         Cash Equity Injection to For-Profit Entities         Net Cash Flows From Financing Activities         Reclassification of Cash Equivalents         Reclassification of Cash Equiv | <br>(99)<br><br><br>(12,607)<br>(12,706)<br>(12,706)<br><br>(3,449)<br><br><br><br>(3,449)<br><br><br>(3,449)<br> | 2<br>(650)<br><br><br>(9,487)<br>(10,135)<br>(10,135)<br>(3,686)<br><br><br><br>(3,686)<br><br><br>(3,686) | <br>(100)<br><br><br>(1,400)<br>(1,500)<br>(1,500)<br><br>(3,229)<br><br><br>(3,229)<br>(3,229)<br>(3,229) |
| Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <br>(99)<br><br><br>(12,607)<br>(12,706)<br>(12,706)<br><br>(3,449)<br><br><br><br>(3,449)<br><br><br>(3,449)<br> | 2<br>(650)<br><br><br>(9,487)<br>(10,135)<br>(10,135)<br>(3,686)<br><br><br><br>(3,686)<br><br><br>(3,686) | (100)<br><br>(1,400)<br>(1,500)<br>(3,229)<br><br>(3,229)<br><br>(3,229)<br>(3,229)                        |

# **Ombudsman's Office**

|                                                                       | 202             | 4-25             | 2025-26         |
|-----------------------------------------------------------------------|-----------------|------------------|-----------------|
|                                                                       | Budget<br>\$000 | Revised<br>\$000 | Budget<br>\$000 |
| Expenses Excluding Losses                                             |                 |                  |                 |
| Operating Expenses -                                                  |                 |                  |                 |
| Employee Related                                                      | 40,835          | 37,644           | 42,793          |
| Personnel Services Expenses                                           |                 |                  |                 |
| Other Operating Expenses                                              | 11,515          | 13,914           | 11,965          |
| Grants and Subsidies                                                  |                 |                  |                 |
| Appropriation Expense                                                 |                 |                  |                 |
| Depreciation and Amortisation                                         | 4,337           | 3,201            | 3,566           |
| Finance Costs                                                         | 146             | 83               | 131             |
| Other Expenses                                                        |                 |                  |                 |
| TOTAL EXPENSES EXCLUDING LOSSES                                       | 56,833          | 54,843           | 58,455          |
| Revenue                                                               |                 |                  |                 |
| Appropriation Revenue                                                 | 54,571          | 52,995           | 57,917          |
| Funding Distribution from Department                                  |                 |                  |                 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,092           | 874              | 1,132           |
| Transfers to the Crown Entity                                         |                 |                  |                 |
| Sales of Goods and Services                                           | 720             | 940              | 738             |
| Grants and Contributions                                              |                 |                  |                 |
| Investment Revenue                                                    |                 | 353              |                 |
| Retained Taxes, Fees and Fines                                        |                 |                  |                 |
| Other Revenue                                                         | 0               |                  |                 |
| Total Revenue                                                         | 56,383          | 55,162           | 59,787          |
| Gain/(Loss) on Disposal of Non Current Assets                         |                 |                  |                 |
| Other Gains/(Losses)                                                  |                 |                  |                 |
| Net Result                                                            | (450)           | 319              | 1,332           |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2024<br>Budget<br>\$000                                                                                                  | 1-25<br>Revised<br>\$000                                                                        | 2025-26<br>Budget<br>\$000                                                              |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                          |                                                                                                 |                                                                                         |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                          |                                                                                                 |                                                                                         |
| Cash Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5,675                                                                                                                    | 10,065                                                                                          | 7,864                                                                                   |
| Taxes Receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                          |                                                                                                 |                                                                                         |
| Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 500                                                                                                                      | 500                                                                                             | 500                                                                                     |
| Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                          |                                                                                                 |                                                                                         |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                          |                                                                                                 |                                                                                         |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                          |                                                                                                 |                                                                                         |
| Other Financial Assets<br>Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                          |                                                                                                 |                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                          |                                                                                                 |                                                                                         |
| Assets Held For Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>C 17E                                                                                                                |                                                                                                 |                                                                                         |
| Total Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 6,175                                                                                                                    | 10,565                                                                                          | 8,364                                                                                   |
| Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                          |                                                                                                 |                                                                                         |
| Taxes Receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                          |                                                                                                 |                                                                                         |
| Receivables<br>Contract Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                          |                                                                                                 |                                                                                         |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                          |                                                                                                 |                                                                                         |
| Financial Assets at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | •••                                                                                                                      |                                                                                                 | •••                                                                                     |
| Equity Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                          |                                                                                                 |                                                                                         |
| Property, Plant and Equipment -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                          |                                                                                                 |                                                                                         |
| Land and Building                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,898                                                                                                                    |                                                                                                 | 3,781                                                                                   |
| Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 925                                                                                                                      | <br>1,034                                                                                       | 1,407                                                                                   |
| Infrastructure Systems                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                          |                                                                                                 |                                                                                         |
| Investment Properties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                          |                                                                                                 |                                                                                         |
| Right of Use Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1,836                                                                                                                    | 1,194                                                                                           | <br>5,407                                                                               |
| Intangibles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1,872                                                                                                                    | 1,952                                                                                           | 1,468                                                                                   |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | , -<br>                                                                                                                  |                                                                                                 |                                                                                         |
| Total Non Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 6,532                                                                                                                    | 4,181                                                                                           | 12,064                                                                                  |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 12,707                                                                                                                   | 14,746                                                                                          | 20,428                                                                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                          | ,                                                                                               |                                                                                         |
| Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                          |                                                                                                 |                                                                                         |
| Liabilities<br>Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                          |                                                                                                 |                                                                                         |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                          |                                                                                                 |                                                                                         |
| Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <br>2.471                                                                                                                | <br>2.467                                                                                       | <br>2,539                                                                               |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,471                                                                                                                    | <br>2,467<br>72                                                                                 | ,                                                                                       |
| Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,471<br>72                                                                                                              | <br>2,467<br>72<br>                                                                             | <br>2,539<br>72<br>                                                                     |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2,471                                                                                                                    | 72                                                                                              | 72                                                                                      |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,471<br>72<br>                                                                                                          | 72                                                                                              | 72<br>                                                                                  |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,471<br>72<br><br>1,837                                                                                                 | 72<br><br>1,175                                                                                 | 72<br><br>1,615                                                                         |
| <b>Current Liabilities</b><br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2,471<br>72<br><br>1,837<br>3,593                                                                                        | 72<br><br>1,175<br>3,593                                                                        | 72<br><br>1,615                                                                         |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,471<br>72<br><br>1,837<br>3,593<br>                                                                                    | 72<br><br>1,175<br>3,593<br>                                                                    | 72<br><br>1,615                                                                         |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,471<br>72<br><br>1,837<br>3,593<br><br>                                                                                | 72<br><br>1,175<br>3,593<br><br>                                                                | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,471<br>72<br><br>1,837<br>3,593<br><br>                                                                                | 72<br><br>1,175<br>3,593<br><br>                                                                | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><b>7,974</b>                                                                | 72<br>1,175<br>3,593<br><br>7, <b>307</b>                                                       | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><b>7,974</b><br>                                                            | 72<br><br>1,175<br>3,593<br><br><b>7,307</b><br>                                                | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><b>7,974</b><br>                                                            | 72<br><br>1,175<br>3,593<br><br><br><b>7,307</b><br>                                            | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities<br>Other Financial Liabilities at Fair Value<br>Borrowings<br>Provisions<br>Other<br>Liabilities Associated with Assets Held for Sale<br>Total Current Liabilities<br>Non Current Liabilities<br>Taxes Payable<br>Payables<br>Contract Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><b>7,974</b><br><br>                                                        | 72<br><br>1,175<br>3,593<br><br><br><b>7,307</b><br><br>                                        | 72<br><br>1,615<br>3,593<br><br>                                                        |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><br><b>7,974</b><br><br><br>                                                | 72<br><br>1,175<br>3,593<br><br><br><b>7,307</b><br><br>                                        | 72<br><br>1,615<br>3,593<br><br><b>7,819</b><br><br>                                    |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><br>7,974<br><br><br><br><br><br>1,504<br>                                  | 72<br><br>1,175<br>3,593<br><br><br>7,307<br><br><br>0<br>1,079<br>                             | 72<br><br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br>                         |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><br>7,974<br><br><br><br><br><br><br><br><br>                               | 72<br><br>1,175<br>3,593<br><br><br><b>7,307</b><br><br><br><br>0                               | 72<br><br>1,615<br>3,593<br><br><b>7,819</b><br><br><br><br><br>3,838                   |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,471<br>72<br><br>1,837<br>3,593<br><br><br><br>7,974<br><br><br><br><br><br>1,504<br>                                  | 72<br><br>1,175<br>3,593<br><br><br>7,307<br><br><br>0<br>1,079<br>                             | 72<br><br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br>                         |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                    | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br><br><br><br>1,504<br><br>1,504                                         | 72<br><br>1,175<br>3,593<br><br>7,307<br>7,307<br><br>0<br>1,079<br><br>1,079                   | 72<br>1,615<br>3,593<br><br>7,819<br><br><br>3,838<br>1,079<br><br>4,917                |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br>7,974<br><br><br><br>1,504<br><br>1,504<br><br>9,478                   | 72<br><br>1,175<br>3,593<br><br>7,307<br><br>7,307<br><br>0<br>1,079<br><br>1,079<br>8,386      | 72<br><br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br><br>4,917<br>12,736      |
| Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal LiabilitiesNot Assets                                                                                                                                                                                                                                                                                                                                                                                     | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br>7,974<br><br><br><br>1,504<br><br>1,504<br><br>9,478                   | 72<br><br>1,175<br>3,593<br><br>7,307<br><br>7,307<br><br>0<br>1,079<br><br>1,079<br>8,386      | 72<br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br><br>4,917<br>12,736          |
| Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br><br>7,974<br><br>1,504<br><br>1,504<br><br>1,504<br><br>9,478<br>3,230 | 72<br><br>1,175<br>3,593<br><br>7,307<br>7,307<br><br>0<br>1,079<br><br>1,079<br>8,386<br>6,359 | 72<br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br><br>4,917<br>12,736<br>7,691 |
| Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated Funds                                                                                                                                                                                                                                                                                                                                                              | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br>7,974<br><br><br><br>1,504<br><br>9,478<br>3,230                       | 72<br><br>1,175<br>3,593<br><br>7,307<br>7,307<br><br>0<br>1,079<br><br>1,079<br>8,386<br>6,359 | 72<br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br><br>4,917<br>12,736<br>7,691 |
| Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Liabilities Associated with Assets Held for Sale         Total Current Liabilities         Taxes Payable         Payables         Contract Liabilities         Taxes Payable         Payables         Contract Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other Financial Liabilities at Fair Value         Borrowings         Provisions         Other         Itabilities         Total Non Current Liabilities         Total Liabilities         Net Assets         Equity         Accumulated Funds         Reserves | 2,471<br>72<br><br>1,837<br>3,593<br><br>7,974<br>7,974<br><br>1,504<br><br>1,504<br><br>9,478<br>3,230<br>              | 72<br><br>1,175<br>3,593<br><br>7,307<br>7,307<br><br>0<br>1,079<br><br>1,079<br>8,386<br>6,359 | 72<br>1,615<br>3,593<br><br>7,819<br><br>3,838<br>1,079<br><br>4,917<br>12,736<br>7,691 |

| 2024-25<br>Budget<br>\$0002025-26<br>Budget<br>\$000Cash Flows From Operating ActivitiesPaymentsEmployee Related<br>Personnel Services38,32836,56941,661Personnel ServicesGrants and SubsidiesFinance Costs10770126Equivalent Income TaxOther Payments10,05514,55911,898Total Payments10,05514,55911,898StaceiptsAppropriation54,57152,99557,917Funding Distribution from DepartmentCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest Receipts61,763Other Receipts61,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Budget<br>\$000Revised<br>\$000Budget<br>\$000Cash Flows From Operating Activities<br>PaymentsEmployee Related<br>Personnel Services38,32836,56941,661Personnel ServicesGrants and SubsidiesFinance Costs10770126Equivalent Income TaxOther Payments10,05514,55911,898Total Payments10,05514,55911,898Receipts48,48951,19853,685ReceiptsAppropriation54,57152,99557,917Funding Distribution from DepartmentCash transfers to the Crown EntitySale Of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Cash Flows From Operating ActivitiesPaymentsEmployee Related38,32836,56941,661Personnel ServicesGrants and SubsidiesFinance Costs10770126Equivalent Income TaxOther Payments10,05514,55911,898Total Payments10,05514,55911,898Receipts48,48951,19853,685ReceiptsAppropriation54,57152,99557,917Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Payments         Signal         Signa |
| Payments         Signal         Signa |
| Employee Related         38,328         36,569         41,661           Personnel Services               Grants and Subsidies               Finance Costs         107         70         126           Equivalent Income Tax               Other Payments         10,055         14,559         11,898           Total Payments         48,489         51,198         53,685           Receipts               Appropriation         54,571         52,995         57,917           Funding Distribution from Department               Cash reimbursements from the Crown Entity               Sale Proceeds Transfers to the Crown Entity                Sale of Goods and Services         833         1,009         738              Interest Received                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Personnel Services            Grants and Subsidies            Finance Costs       107       70       126         Equivalent Income Tax            Other Payments       10,055       14,559       11,898         Total Payments       10,055       14,559       11,898         Total Payments       48,489       51,198       53,685         Receipts             Appropriation       54,571       52,995       57,917         Funding Distribution from Department            Cash reimbursements from the Crown Entity            Sale Proceeds Transfers to the Crown Entity            Cash transfers to the Crown Entity            Sale of Goods and Services       833       1,009       738         Retained Taxes, Fees and Fines                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Grants and Subsidies             Finance Costs       107       70       126         Equivalent Income Tax            Other Payments       10,055       14,559       11,898         Total Payments       10,055       14,559       11,898         Receipts       48,489       51,198       53,685         Receipts             Appropriation       54,571       52,995       57,917         Funding Distribution from Department            Cash reimbursements from the Crown Entity            Sale Proceeds Transfers to the Crown Entity            Sale of Goods and Services       833       1,009       738         Retained Taxes, Fees and Fines            Interest Received            Grants and Contributions            Other Receipts       6       1,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Finance Costs       107       70       126         Equivalent Income Tax             Other Payments       10,055       14,559       11,898         Total Payments       48,489       51,198       53,685         Receipts       54,571       52,995       57,917         Funding Distribution from Department            Cash reimbursements from the Crown Entity            Sale Proceeds Transfers to the Crown Entity            Sale of Goods and Services       833       1,009       738         Retained Taxes, Fees and Fines            Interest Received            Other Receipts       6       1,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Equivalent Income Tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Other Payments         10,055         14,559         11,898           Total Payments         48,489         51,198         53,685           Receipts         54,571         52,995         57,917           Funding Distribution from Department              Cash reimbursements from the Crown Entity              Sale Proceeds Transfers to the Crown Entity              Cash transfers to the Crown Entity              Sale of Goods and Services         833         1,009         738           Retained Taxes, Fees and Fines              Interest Received              Other Receipts         6         1,763                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Total Payments48,48951,19853,685ReceiptsAppropriation54,57152,99557,917Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| ReceiptsAppropriation54,57152,99557,917Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Appropriation54,57152,99557,917Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Funding Distribution from DepartmentCash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest ReceivedOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Cash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest Received353Grants and ContributionsOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Sale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services8331,009738Retained Taxes, Fees and FinesInterest Received353Grants and ContributionsOther Receipts61,763Total Receipts55,41056,12058,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Cash transfers to the Crown Entity            Sale of Goods and Services       833       1,009       738         Retained Taxes, Fees and Fines            Interest Received            Grants and Contributions            Other Receipts       6       1,763          Total Receipts       55,410       56,120       58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Sale of Goods and Services       833       1,009       738         Retained Taxes, Fees and Fines            Interest Received        353          Grants and Contributions            Other Receipts       6       1,763          Total Receipts       55,410       56,120       58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Retained Taxes, Fees and Fines              Interest Received          353            Grants and Contributions              Other Receipts         6         1,763            Total Receipts         55,410         56,120         58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Interest Received          353            Grants and Contributions               Other Receipts         6         1,763            Total Receipts         55,410         56,120         58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Grants and Contributions            Other Receipts       6       1,763          Total Receipts       55,410       56,120       58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Other Receipts         6         1,763            Total Receipts         55,410         56,120         58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Other Receipts         6         1,763            Total Receipts         55,410         56,120         58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Total Receipts         55,410         56,120         58,655                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Cash Flows From Investing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Proceeds from Sale of Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Purchases of Property, Plant and Equipment (2,108) (583) (5,073)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Proceeds from Sale of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Purchases of Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Advances Penavments Pecalved                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Advances made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Other Investing (700) (410) (290)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Other Investing         (700)         (410)         (290)           Net Cash Flows From Investing Activities         (2,808)         (993)         (5,363)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing Activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and Advances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends Paid                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends PaidOther Financing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends PaidOther FinancingCapital Appropriation - Equity Appropriation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends PaidOther Financing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends PaidOther FinancingCapital Appropriation - Equity Appropriation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and Advances(3,104)(2,278)(1,808)Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit Entities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(3,104)(2,278)(1,808)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit Entities(3,104)(2,278)(1,808)Net Cash Flows From Financing Activities(3,104)(2,278)(1,808)Net Increase/(Decrease) in Cash1,0091,651(2,201)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(3,104)(2,278)(1,808)Net Increase/(Decrease) in Cash1,0091,651(2,201)Opening Cash and Cash Equivalents4,6668,41410,065                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Other Investing(700)(410)(290)Net Cash Flows From Investing Activities(2,808)(993)(5,363)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(3,104)(2,278)(1,808)Dividends PaidOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities(3,104)(2,278)(1,808)Opening Cash and Cash Equivalents4,6668,41410,065Reclassification of Cash Equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |