# 3. communities and JUSTICE

1. Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Communities and Justice | | Expenses(a) | | | | | | Capital Expenditure | | | | | |
| 2024-25 | | 2025-26 | |  | | 2024-25 | | 2025-26 | |  | |
| Revised | | Budget | | Change | | Revised | | Budget | | Change | |
|  | | $m | | $m | | % | | $m | | $m | | % | |
| **Department of Communities and Justice** | 12,009.4 | | 11,716.0 | | (2.4) | | 1,034.2 | | 1,188.0 | | 14.9 | |
| Funding distribution to agencies | 9,204.2 | | 10,476.9 | | 13.8 | | … | | … | | … | |
| **Total Principal Department(b)(c)(d)(e)(f)** | **21,213.6** | | **22,192.8** | | **4.6** | | **1,034.2** | | **1,188.0** | | **14.9** | |
| ***Agencies*** |  | |  | |  | |  | |  | |  | |
| Corrective Services NSW(e) | 1,792.5 | | 2,419.4 | | 35.0 | | 43.9 | | 79.2 | | 80.4 | |
| Crown Solicitor’s Office | 98.9 | | 84.6 | | (14.5) | | 1.9 | | 4.5 | | 135.8 | |
| Fire and Rescue NSW | 1,149.9 | | 1,112.0 | | (3.3) | | 94.2 | | 98.7 | | 4.8 | |
| Legal Aid Commission of New South Wales(f) | 610.6 | | 718.7 | | 17.7 | | 10.9 | | 12.1 | | 10.5 | |
| New South Wales Crime Commission | 37.2 | | 39.4 | | 5.8 | | 1.3 | | 1.9 | | 43.6 | |
| NSW Police Force | 5,334.0 | | 5,648.3 | | 5.9 | | 296.5 | | 410.8 | | 38.6 | |
| NSW Rural Fire Service | 807.0 | | 684.9 | | (15.1) | | 40.4 | | 31.6 | | (21.8) | |
| NSW State Emergency Service | 251.4 | | 250.0 | | (0.6) | | 23.2 | | 32.8 | | 41.3 | |
| Aboriginal Housing Office | 224.3 | | 229.2 | | 2.2 | | 140.9 | | 134.7 | | (4.4) | |
| Home Purchase Assistance Fund | 11.5 | | 8.0 | | (30.5) | | … | | … | | … | |
| Multicultural NSW | 66.4 | | 74.1 | | 11.5 | | 0.3 | | 0.3 | | … | |
| NSW Trustee and Guardian | 132.4 | | 138.3 | | 4.5 | | 2.7 | | 9.4 | | 247.4 | |
| **Total Agencies** | **10,516.1** | | **11,406.8** | | **8.5** | | **656.3** | | **816.1** | | **24.3** | |
| ***Special Offices*** |  | |  | |  | |  | |  | |  | |
| Judicial Commission of New South Wales | 8.1 | | 8.1 | | 0.6 | | 0.2 | | 0.3 | | 0.4 | |
| Office of the Children’s Guardian | 69.9 | | 72.4 | | 3.6 | | 0.4 | | 1.0 | | 166.7 | |
| Office of the Director of Public Prosecutions. | 238.0 | | 275.7 | | 15.8 | | 3.9 | | 3.5 | | (9.5) | |
| **Total Special Offices** | **316.1** | | **356.3** | | **12.7** | | **4.5** | | **4.8** | | **5.4** | |

1. This table shows expenses on an uneliminated basis.
2. Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective   
   1 July 2024.
3. The myWorkZone Service Level 3 Operations and Support branch and the Shared Services and Customer Experience branch are transferred from the Department of Communities and Justice to the Department of Customer Service, as per the *Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025*, effective 1 July 2025.
4. The Office of Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025*, effective 1 July 2025.
5. Corrective Services NSW is a newly established public service agency related to the Communities and Justice portfolio. The functions of the Corrective Services branch were transferred from the Department of Communities and Justice to the new, standalone agency called Corrective Services NSW, as per the *Administrative Arrangements (Administrative Changes—Corrective Services NSW) Order 2024,* effective from 1 October 2024.
6. Following finalisation of the budget aggregates, an error was identified in the Legal Aid Commission of New South Wales revenue and expenditure figures. The above table and related agency financial statements are overstated by $40.5 million in 2025-26. The error is budget result neutral and will be corrected in the Half-Yearly Review.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

1. Financial Statements

### Department of Communities and Justice

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 3,744,103 | | 2,774,810 | | 2,613,552 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 1,714,536 | | 1,347,352 | | 1,082,331 | |
| Grants and Subsidies | 16,009,953 | | 16,811,882 | | 18,167,534 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 374,312 | | 228,879 | | 282,127 | |
| Finance Costs | 46,967 | | 12,923 | | 6,101 | |
| Other Expenses | 44,077 | | 37,745 | | 41,202 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **21,933,947** | | **21,213,591** | | **22,192,847** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | 21,734,064 | | 20,912,788 | | 22,203,190 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 120,235 | | 98,629 | | 84,652 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 650,252 | | 660,130 | | 692,762 | |
| Grants and Contributions | 184,605 | | 185,838 | | 131,875 | |
| Investment Revenue | 22 | | 191 | | ... | |
| Retained Taxes, Fees and Fines | 25,181 | | 25,182 | | 26,089 | |
| Other Revenue | 158,960 | | 123,066 | | 61,421 | |
| **Total Revenue** | **22,873,320** | | **22,005,824** | | **23,199,990** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (507) | | (27,558) | |
| Other Gains/(Losses) | ... | | (30,303) | | ... | |
| **Net Result** | **939,373** | | **761,423** | | **979,585** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 130,473 | | 72,223 | | 292,045 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 464,376 | | 452,112 | | 421,609 | |
| Contract Assets | 5,096 | | ... | | ... | |
| Inventories | 25,401 | | ... | | ... | |
| Financial Assets at Fair Value | ... | | 97 | | 97 | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | 18,243 | | 18,873 | | 18,873 | |
| Assets Held For Sale | 101 | | 101 | | 101 | |
| **Total Current Assets** | **643,690** | | **543,406** | | **732,725** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 29,335 | | 29,869 | | 29,869 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 10,181,592 | | 5,234,460 | | 5,976,427 | |
| Plant and Equipment | 749,713 | | 327,275 | | 373,824 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 194,069 | | 137,328 | | 135,196 | |
| Intangibles | 98,740 | | 79,734 | | 63,817 | |
| Other Assets | 1,804 | | 2,097 | | 2,097 | |
| **Total Non Current Assets** | **11,255,253** | | **5,810,763** | | **6,581,230** | |
| **Total Assets** | **11,898,943** | | **6,354,169** | | **7,313,955** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 356,628 | | 288,719 | | 298,818 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 44,909 | | 12,889 | | 12,768 | |
| Provisions | 559,558 | | 398,151 | | 391,578 | |
| Other | 13,024 | | 18,694 | | 7,094 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **974,119** | | **718,453** | | **710,258** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 801,888 | | 77,673 | | 80,876 | |
| Provisions | 420,555 | | 485,391 | | 485,401 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **1,222,443** | | **563,064** | | **566,277** | |
| **Total Liabilities** | **2,196,562** | | **1,281,517** | | **1,276,535** | |
| **Net Assets** | **9,702,381** | | **5,072,652** | | **6,037,420** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 7,230,554 | | 3,385,072 | | 4,387,794 | |
| Reserves | 2,471,827 | | 1,687,580 | | 1,649,626 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **9,702,381** | | **5,072,652** | | **6,037,420** | |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2024-25 | | 2025-26 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |

|  |  |  |  |
| --- | --- | --- | --- |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 3,660,530 | 2,701,245 | 2,540,500 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 16,170,991 | 16,986,470 | 18,333,165 |
| Finance Costs | 46,956 | 12,912 | 6,091 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,913,291 | 1,698,024 | 1,275,051 |
| **Total Payments** | **21,791,768** | **21,398,651** | **22,154,807** |
| **Receipts** |  |  |  |
| Appropriation | 21,734,064 | 20,912,788 | 22,203,190 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 650,252 | 659,604 | 692,762 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 22 | 191 | ... |
| Grants and Contributions | 184,605 | 181,495 | 127,907 |
| Other Receipts | 555,759 | 586,380 | 434,379 |
| **Total Receipts** | **23,124,702** | **22,340,458** | **23,458,239** |
| **Net Cash Flows From Operating Activities** | **1,332,934** | **941,807** | **1,303,432** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | 41 | 122,800 |
| Purchases of Property, Plant and Equipment | (1,241,729) | (1,017,914) | (1,172,557) |
| Proceeds from Sale of Investments | ... | 73 | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (5,481) | (6,954) | (1,482) |
| **Net Cash Flows From Investing Activities** | **(1,247,210)** | **(1,024,754)** | **(1,051,239)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | 17,258 | ... |
| Repayment of Borrowings and Advances | (33,015) | (17,258) | (32,371) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **(33,015)** | **...** | **(32,371)** |
| **Net Increase/(Decrease) in Cash** | **52,709** | **(82,947)** | **219,822** |
| Opening Cash and Cash Equivalents | 77,764 | 235,012 | 72,223 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | (79,842) | ... |
| **Closing Cash and Cash Equivalents** | **130,473** | **72,223** | **292,045** |

### Corrective Services NSW

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | 1,143,544 | | 1,648,617 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | ... | | 418,572 | | 524,132 | |
| Grants and Subsidies | ... | | 43,164 | | 6,645 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | 167,257 | | 213,648 | |
| Finance Costs | ... | | 19,932 | | 26,173 | |
| Other Expenses | ... | | 1 | | 172 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **...** | | **1,792,470** | | **2,419,387** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | 1,431,022 | | 2,132,776 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | 25,652 | | 35,828 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | 57,224 | | 67,976 | |
| Grants and Contributions | ... | | 3,000 | | 6,537 | |
| Investment Revenue | ... | | 477 | | 104 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | 30,292 | | 34,989 | |
| **Total Revenue** | **...** | | **1,547,667** | | **2,278,209** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | 1,360 | | ... | |
| Other Gains/(Losses) | ... | | (8,552) | | ... | |
| **Net Result** | **...** | | **(251,995)** | | **(141,178)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | ... | | 114,319 | | 107,718 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | 68,816 | | 68,816 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | 21,846 | | 21,731 | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **...** | | **204,981** | | **198,265** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | 181 | | 181 | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | 5,100,261 | | 5,001,229 | |
| Plant and Equipment | ... | | 389,745 | | 356,135 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | 69,606 | | 71,605 | |
| Intangibles | ... | | 8,475 | | 4,657 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **...** | | **5,568,268** | | **5,433,807** | |
| **Total Assets** | **...** | | **5,773,249** | | **5,632,072** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | 116,029 | | 145,871 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | 40,106 | | 40,106 | |
| Provisions | ... | | 236,954 | | 236,954 | |
| Other | ... | | 30,591 | | 750 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **...** | | **423,680** | | **423,681** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | 6,329 | | 6,329 | |
| Borrowings | ... | | 703,761 | | 703,761 | |
| Provisions | ... | | 3,760 | | 3,760 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **...** | | **713,850** | | **713,850** | |
| **Total Liabilities** | **...** | | **1,137,530** | | **1,137,531** | |
| **Net Assets** | **...** | | **4,635,719** | | **4,494,541** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | ... | | 4,426,565 | | 4,285,387 | |
| Reserves | ... | | 209,154 | | 209,154 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **...** | | **4,635,719** | | **4,494,541** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | 1,088,051 | | 1,642,630 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | 43,164 | | 6,645 | |
| Finance Costs | ... | | 19,932 | | 26,173 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | ... | | 282,503 | | 495,244 | |
| **Total Payments** | **...** | | **1,433,650** | | **2,170,693** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | 1,431,022 | | 2,132,776 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | 57,728 | | 68,874 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | 477 | | 104 | |
| Grants and Contributions | ... | | 3,000 | | 6,537 | |
| Other Receipts | ... | | 12,668 | | 34,989 | |
| **Total Receipts** | **...** | | **1,504,895** | | **2,243,279** | |
| **Net Cash Flows From Operating Activities** | **...** | | **71,245** | | **72,586** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | 1,360 | | ... | |
| Purchases of Property, Plant and Equipment | ... | | (37,616) | | (79,117) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | (514) | | (70) | |
| **Net Cash Flows From Investing Activities** | **...** | | **(36,770)** | | **(79,187)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | | **34,475** | | **(6,601)** | |
| Opening Cash and Cash Equivalents | ... | | ... | | 114,319 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | 79,844 | | ... | |
| **Closing Cash and Cash Equivalents** | **...** | | **114,319** | | **107,718** | |

### Crown Solicitor's Office

#### Operating Statement

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Expenses Excluding Losses** |  | |  | |  | | |
| Operating Expenses - |  | |  | |  | | |
| Employee Related | 65,953 | | 76,417 | | 64,316 | | |
| Personnel Services Expenses | ... | | ... | | ... | | |
| Other Operating Expenses | 14,630 | | 16,227 | | 15,290 | | |
| Grants and Subsidies | ... | | ... | | ... | | |
| Appropriation Expense | ... | | ... | | ... | | |
| Depreciation and Amortisation | 4,132 | | 6,305 | | 4,997 | | |
| Finance Costs | ... | | ... | | ... | | |
| Other Expenses | ... | | ... | | ... | | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **84,714** | | **98,949** | | **84,602** | | |
| **Revenue** |  | |  | |  | | |
| Appropriation Revenue | ... | | ... | | ... | | |
| Funding Distribution from Department | (0) | | ... | | (0) | | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 256 | | 261 | | 259 | | |
| Transfers to the Crown Entity | ... | | ... | | ... | | |
| Sales of Goods and Services | 86,082 | | 105,639 | | 85,932 | | |
| Grants and Contributions | ... | | ... | | ... | | |
| Investment Revenue | (0) | | ... | | 0 | | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | | |
| Other Revenue | 0 | | 75 | | 75 | | |
| **Total Revenue** | **86,337** | | **105,975** | | **86,265** | | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | | |
| Other Gains/(Losses) | ... | | ... | | ... | | |
| **Net Result** | **1,623** | | **7,026** | | **1,663** | | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 26,534 | | 33,418 | | 30,800 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 26,754 | | 29,254 | | 29,254 | |
| Contract Assets | 6,352 | | 6,352 | | 6,352 | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | 9,095 | | 9,095 | | 9,095 | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **68,735** | | **78,118** | | **75,501** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 6,675 | | 5,251 | | 5,775 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | 7,980 | | 6,269 | | 5,230 | |
| Other Assets | 899 | | 899 | | 899 | |
| **Total Non Current Assets** | **15,554** | | **12,420** | | **11,905** | |
| **Total Assets** | **84,289** | | **90,539** | | **87,406** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 6,376 | | 6,137 | | 6,259 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 18,102 | | 22,184 | | 18,430 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **24,479** | | **28,321** | | **24,689** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 2,912 | | 2,912 | | 2,912 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **2,912** | | **2,912** | | **2,912** | |
| **Total Liabilities** | **27,391** | | **31,234** | | **27,602** | |
| **Net Assets** | **56,898** | | **59,305** | | **59,804** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 56,898 | | 59,305 | | 59,804 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **56,898** | | **59,305** | | **59,804** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 65,697 | | 76,886 | | 64,057 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 15,021 | | 21,810 | | 15,168 | |
| **Total Payments** | **80,717** | | **98,696** | | **79,225** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | (0) | | ... | | (0) | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | (2,184) | | (2,185) | | (4,918) | |
| Sale of Goods and Services | 86,082 | | 104,166 | | 85,932 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | (0) | | ... | | 0 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 0 | | 71 | | 75 | |
| **Total Receipts** | **83,897** | | **102,052** | | **81,089** | |
| **Net Cash Flows From Operating Activities** | **3,180** | | **3,356** | | **1,864** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (961) | | (1,169) | | (3,381) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (300) | | (731) | | (1,100) | |
| **Net Cash Flows From Investing Activities** | **(1,261)** | | **(1,900)** | | **(4,481)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **1,919** | | **1,456** | | **(2,617)** | |
| Opening Cash and Cash Equivalents | 24,616 | | 31,962 | | 33,418 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **26,534** | | **33,418** | | **30,800** | |

### Fire and Rescue NSW

#### Operating Statement

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2024-25 | | | 2025-26 | |
|  | Budget | Revised | | Budget | |
|  | $000 | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 785,798 | | 867,437 | | 858,540 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 162,111 | | 178,371 | | 170,040 | |
| Grants and Subsidies | ... | | 25,144 | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 77,916 | | 78,720 | | 83,189 | |
| Finance Costs | 287 | | 253 | | 240 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **1,026,112** | | **1,149,926** | | **1,112,009** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 1,073,852 | | 1,071,445 | | 1,136,402 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 13,774 | | 14,411 | | 14,891 | |
| Grants and Contributions | ... | | 4,884 | | 6,600 | |
| Investment Revenue | 11,601 | | 13,140 | | 11,343 | |
| Retained Taxes, Fees and Fines | 41,238 | | 44,852 | | 46,832 | |
| Other Revenue | 7,884 | | 15,512 | | 15,364 | |
| **Total Revenue** | **1,148,349** | | **1,164,244** | | **1,231,432** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (1,635) | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **122,237** | | **12,683** | | **119,423** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | | | 2024-25 | | | | 2025-26 | |
|  | | | Budget | | Revised | | Budget | |
|  | | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 219,937 | | 182,748 | | 257,737 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 29,484 | | 23,947 | | 22,842 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | 3,234 | | 3,396 | | 3,396 | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | 43 | | 65 | | 65 | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **252,698** | | **210,156** | | **284,040** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 954,996 | | 934,049 | | 940,892 | |
| Plant and Equipment | 384,545 | | 385,537 | | 415,111 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 13,084 | | 10,043 | | 8,692 | |
| Intangibles | 31,159 | | 32,439 | | 32,236 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **1,383,784** | | **1,362,067** | | **1,396,931** | |
| **Total Assets** | **1,636,482** | | **1,572,222** | | **1,680,970** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 39,444 | | 53,640 | | 49,140 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 744 | | 984 | | 948 | |
| Provisions | 178,419 | | 221,354 | | 221,354 | |
| Other | ... | | 25,144 | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **218,607** | | **301,122** | | **271,442** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 9,311 | | 6,097 | | 5,766 | |
| Provisions | 191,106 | | 197,067 | | 197,067 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **200,417** | | **203,164** | | **202,833** | |
| **Total Liabilities** | **419,024** | | **504,286** | | **474,275** | |
| **Net Assets** | **1,217,458** | | **1,067,936** | | **1,206,695** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 263,298 | | 124,346 | | 243,769 | |
| Reserves | 954,160 | | 943,590 | | 962,926 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **1,217,458** | | **1,067,936** | | **1,206,695** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 796,190 | | 839,608 | | 883,684 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | 25,144 | | ... | |
| Finance Costs | 101 | | 127 | | 99 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 188,177 | | 215,977 | | 202,311 | |
| **Total Payments** | **984,468** | | **1,080,857** | | **1,086,094** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 1,073,852 | | 1,071,445 | | 1,136,402 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 13,454 | | 14,091 | | 14,571 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 11,601 | | 13,140 | | 11,343 | |
| Grants and Contributions | 4,421 | | 914 | | 7,705 | |
| Other Receipts | 77,570 | | 90,364 | | 90,644 | |
| **Total Receipts** | **1,180,898** | | **1,189,954** | | **1,260,665** | |
| **Net Cash Flows From Operating Activities** | **196,430** | | **109,098** | | **174,571** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | 982 | | ... | |
| Purchases of Property, Plant and Equipment | (88,705) | | (86,922) | | (94,914) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (3,665) | | (4,819) | | (3,665) | |
| **Net Cash Flows From Investing Activities** | **(92,370)** | | **(90,759)** | | **(98,579)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (2,825) | | ... | | (1,003) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(2,825)** | | **...** | | **(1,003)** | |
| **Net Increase/(Decrease) in Cash** | **101,235** | | **18,339** | | **74,989** | |
| Opening Cash and Cash Equivalents | 118,702 | | 164,409 | | 182,748 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **219,937** | | **182,748** | | **257,737** | |

### Legal Aid Commission of New South Wales

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 226,425 | | 243,972 | | 286,457 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 232,925 | | 242,590 | | 267,835 | |
| Grants and Subsidies | 115,327 | | 113,694 | | 154,637 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 8,631 | | 9,390 | | 8,848 | |
| Finance Costs | 10 | | 11 | | 12 | |
| Other Expenses | 941 | | 941 | | 941 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **584,258** | | **610,598** | | **718,729** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 470,417 | | 468,905 | | 605,967 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 4,085 | | 5,796 | | 4,185 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 4,668 | | 14,000 | | 4,785 | |
| Grants and Contributions | 98,777 | | 111,693 | | 99,208 | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 306 | | 4,408 | | 313 | |
| **Total Revenue** | **578,253** | | **604,802** | | **714,459** | |
| Gain/(Loss) on Disposal of Non Current Assets | 35 | | 35 | | 35 | |
| Other Gains/(Losses) | (200) | | (200) | | (200) | |
| **Net Result** | **(6,170)** | | **(5,961)** | | **(4,435)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 46,740 | | 56,756 | | 49,576 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 10,781 | | 10,781 | | 10,781 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **57,521** | | **67,537** | | **60,357** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 9,129 | | 9,129 | | 9,129 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 11,281 | | 7,910 | | 9,846 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 734 | | 440 | | 931 | |
| Intangibles | 26,900 | | 28,786 | | 29,574 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **48,044** | | **46,265** | | **49,480** | |
| **Total Assets** | **105,565** | | **113,802** | | **109,837** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 26,376 | | 26,376 | | 26,376 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 598 | | 598 | | 841 | |
| Provisions | 19,359 | | 19,359 | | 19,359 | |
| Other | 44 | | 44 | | 44 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **46,377** | | **46,377** | | **46,620** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 47 | | 47 | | 274 | |
| Provisions | 11,338 | | 11,338 | | 11,338 | |
| Other | 151 | | 151 | | 151 | |
| **Total Non Current Liabilities** | **11,536** | | **11,536** | | **11,763** | |
| **Total Liabilities** | **57,913** | | **57,913** | | **58,383** | |
| **Net Assets** | **47,652** | | **55,889** | | **51,454** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 47,652 | | 55,889 | | 51,454 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **47,652** | | **55,889** | | **51,454** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 222,339 | | 241,130 | | 282,271 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 115,327 | | 113,694 | | 154,637 | |
| Finance Costs | 10 | | 11 | | 12 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 234,000 | | 270,413 | | 269,543 | |
| **Total Payments** | **571,676** | | **625,248** | | **706,463** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 470,417 | | 468,905 | | 605,967 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 4,468 | | 13,667 | | 4,585 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 98,777 | | 111,693 | | 99,208 | |
| Other Receipts | 306 | | 29,849 | | 313 | |
| **Total Receipts** | **573,968** | | **624,113** | | **710,074** | |
| **Net Cash Flows From Operating Activities** | **2,292** | | **(1,135)** | | **3,611** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 35 | | 35 | | 35 | |
| Purchases of Property, Plant and Equipment | (4,682) | | (2,435) | | (4,633) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (7,304) | | (8,320) | | (5,927) | |
| **Net Cash Flows From Investing Activities** | **(11,951)** | | **(10,720)** | | **(10,525)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (93) | | ... | | (266) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(93)** | | **...** | | **(266)** | |
| **Net Increase/(Decrease) in Cash** | **(9,752)** | | **(11,855)** | | **(7,180)** | |
| Opening Cash and Cash Equivalents | 56,492 | | 68,611 | | 56,756 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **46,740** | | **56,756** | | **49,576** | |

### New South Wales Crime Commission

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 22,593 | | 22,776 | | 24,310 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 13,393 | | 13,394 | | 14,196 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 1,048 | | 1,048 | | 864 | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **37,035** | | **37,218** | | **39,370** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 37,582 | | 37,765 | | 38,272 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 878 | | 879 | | 913 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | ... | | ... | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 65 | | 1 | | 66 | |
| **Total Revenue** | **38,525** | | **38,645** | | **39,251** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **1,490** | | **1,427** | | **(119)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 1,726 | | 2,392 | | 1,216 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 1,257 | | 1,257 | | 1,257 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **2,983** | | **3,649** | | **2,473** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 3,678 | | 2,637 | | 3,694 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | 191 | | 59 | | 59 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **3,870** | | **2,696** | | **3,753** | |
| **Total Assets** | **6,853** | | **6,344** | | **6,225** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 1,704 | | 1,704 | | 1,704 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | 0 | | ... | |
| Provisions | 2,130 | | 2,130 | | 2,130 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **3,834** | | **3,834** | | **3,834** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | (0) | | ... | |
| Provisions | 58 | | 58 | | 58 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **58** | | **58** | | **58** | |
| **Total Liabilities** | **3,892** | | **3,892** | | **3,892** | |
| **Net Assets** | **2,961** | | **2,452** | | **2,333** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 2,961 | | 2,452 | | 2,333 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **2,961** | | **2,452** | | **2,333** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 21,715 | | 22,212 | | 23,397 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 13,393 | | 14,963 | | 14,196 | |
| **Total Payments** | **35,108** | | **37,175** | | **37,593** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 37,582 | | 37,765 | | 38,272 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 65 | | 1,504 | | 66 | |
| **Total Receipts** | **37,646** | | **39,269** | | **38,338** | |
| **Net Cash Flows From Operating Activities** | **2,538** | | **2,094** | | **745** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (2,426) | | (1,338) | | (1,821) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (100) | | ... | | (100) | |
| **Net Cash Flows From Investing Activities** | **(2,526)** | | **(1,338)** | | **(1,921)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **12** | | **756** | | **(1,176)** | |
| Opening Cash and Cash Equivalents | 1,714 | | 1,636 | | 2,392 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **1,726** | | **2,392** | | **1,216** | |

### NSW Police Force

#### Operating Statement

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 4,768,302 | | 4,149,644 | | 4,829,240 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 452,519 | | 678,185 | | 516,176 | |
| Grants and Subsidies | 13,542 | | 221,527 | | 9,524 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 256,876 | | 263,117 | | 269,153 | |
| Finance Costs | 19,668 | | 21,535 | | 24,160 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **5,510,906** | | **5,334,009** | | **5,648,252** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 5,463,182 | | 5,217,995 | | 5,538,707 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 150,859 | | 151,514 | | 151,141 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 66,557 | | 88,414 | | 68,317 | |
| Grants and Contributions | 24,418 | | 20,685 | | 16,624 | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 57,013 | | 51,197 | | 57,378 | |
| **Total Revenue** | **5,762,030** | | **5,529,806** | | **5,832,166** | |
| Gain/(Loss) on Disposal of Non Current Assets | (918) | | (1,580) | | (918) | |
| Other Gains/(Losses) | (10) | | 168 | | 395 | |
| **Net Result** | **250,196** | | **194,385** | | **183,391** | |

#### Balance Sheet

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 104,962 | | 161,998 | | 58,007 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 116,236 | | 181,423 | | 183,333 | |
| Contract Assets | 6,284 | | 7,390 | | 7,390 | |
| Inventories | 104 | | 42 | | 42 | |
| Financial Assets at Fair Value | 29 | | 303 | | 303 | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **227,616** | | **351,157** | | **249,076** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 3,400 | | 600 | | 2,000 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 2,056,723 | | 2,106,823 | | 2,186,689 | |
| Plant and Equipment | 286,071 | | 354,932 | | 318,575 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 713,349 | | 671,213 | | 630,411 | |
| Intangibles | 367,041 | | 292,104 | | 421,729 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **3,426,584** | | **3,425,672** | | **3,559,404** | |
| **Total Assets** | **3,654,200** | | **3,776,829** | | **3,808,480** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 267,192 | | 199,349 | | 199,349 | |
| Contract Liabilities | 9,251 | | 10,559 | | 12,559 | |
| Other Financial Liabilities at Fair Value | ... | | 166 | | 166 | |
| Borrowings | 80,995 | | 38,488 | | 42,388 | |
| Provisions | 659,273 | | 738,103 | | 737,603 | |
| Other | 4,342 | | 231,509 | | 509 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **1,021,052** | | **1,218,175** | | **992,575** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 748,792 | | 702,225 | | 675,285 | |
| Provisions | 975,801 | | 856,997 | | 957,797 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **1,724,594** | | **1,559,223** | | **1,633,083** | |
| **Total Liabilities** | **2,745,646** | | **2,777,398** | | **2,625,658** | |
| **Net Assets** | **908,554** | | **999,431** | | **1,182,822** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | (64,734) | | (109,606) | | 73,785 | |
| Reserves | 973,287 | | 1,109,037 | | 1,109,037 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **908,554** | | **999,431** | | **1,182,822** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 4,889,125 | | 4,119,412 | | 4,816,194 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 13,542 | | 221,527 | | 9,524 | |
| Finance Costs | 19,668 | | 21,535 | | 24,160 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 445,463 | | 857,782 | | 508,943 | |
| **Total Payments** | **5,367,797** | | **5,220,256** | | **5,358,820** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 5,463,182 | | 5,217,995 | | 5,538,707 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 64,657 | | 88,329 | | 66,417 | |
| Retained Taxes, Fees and Fines | (10) | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 24,418 | | 20,118 | | 18,624 | |
| Other Receipts | 55,771 | | 187,307 | | 56,130 | |
| **Total Receipts** | **5,608,019** | | **5,513,749** | | **5,679,877** | |
| **Net Cash Flows From Operating Activities** | **240,222** | | **293,492** | | **321,057** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 1,734 | | 608 | | 1,734 | |
| Purchases of Property, Plant and Equipment | (177,841) | | (151,542) | | (191,055) | |
| Proceeds from Sale of Investments | ... | | 8 | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (117,643) | | (115,986) | | (152,961) | |
| **Net Cash Flows From Investing Activities** | **(293,750)** | | **(266,912)** | | **(342,282)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (82,098) | | (88,847) | | (82,766) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | 0 | | ... | | 0 | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(82,098)** | | **(88,847)** | | **(82,766)** | |
| **Net Increase/(Decrease) in Cash** | **(135,626)** | | **(62,267)** | | **(103,991)** | |
| Opening Cash and Cash Equivalents | 240,588 | | 224,265 | | 161,998 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **104,962** | | **161,998** | | **58,007** | |

### NSW Rural Fire Service

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 180,689 | | 187,766 | | 189,345 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 242,613 | | 279,169 | | 203,426 | |
| Grants and Subsidies | 226,615 | | 237,984 | | 208,401 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 34,551 | | 32,692 | | 33,819 | |
| Finance Costs | 851 | | 834 | | 519 | |
| Other Expenses | 48,497 | | 68,521 | | 49,347 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **733,816** | | **806,966** | | **684,858** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 579,858 | | 581,832 | | 638,122 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 871 | | 390 | | 901 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 17,548 | | 25,849 | | 17,705 | |
| Grants and Contributions | 6,175 | | 52,565 | | 2,476 | |
| Investment Revenue | 905 | | 9,378 | | 934 | |
| Retained Taxes, Fees and Fines | ... | | ... | | (0) | |
| Other Revenue | 16,849 | | 30,059 | | 10,805 | |
| **Total Revenue** | **622,205** | | **700,073** | | **670,944** | |
| Gain/(Loss) on Disposal of Non Current Assets | 3,490 | | 1,937 | | ... | |
| Other Gains/(Losses) | ... | | (1,652) | | ... | |
| **Net Result** | **(108,121)** | | **(106,609)** | | **(13,914)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 48,772 | | 61,704 | | 42,896 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 90,511 | | 51,685 | | 51,685 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | 75,636 | | 61,516 | | 61,516 | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **214,918** | | **174,904** | | **156,096** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 8,802 | | 9,834 | | 8,063 | |
| Plant and Equipment | 133,505 | | 186,407 | | 193,417 | |
| Infrastructure Systems | 9,957 | | 5,459 | | 5,572 | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 23,801 | | 26,915 | | 21,384 | |
| Intangibles | 13,009 | | 16,340 | | 12,287 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **189,074** | | **244,955** | | **240,723** | |
| **Total Assets** | **403,992** | | **419,859** | | **396,819** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 2,290 | | 27,679 | | 22,240 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 4,361 | | 6,162 | | 9,118 | |
| Provisions | 49,837 | | 51,162 | | 54,018 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **56,488** | | **85,004** | | **85,376** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 27,074 | | 29,298 | | 19,800 | |
| Provisions | 3,028 | | 3,904 | | 3,904 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **30,103** | | **33,203** | | **23,705** | |
| **Total Liabilities** | **86,591** | | **118,207** | | **109,081** | |
| **Net Assets** | **317,401** | | **301,652** | | **287,738** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 317,401 | | 258,239 | | 244,325 | |
| Reserves | ... | | 43,413 | | 43,413 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **317,401** | | **301,652** | | **287,738** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 177,032 | | 182,342 | | 185,588 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 226,615 | | 237,984 | | 208,401 | |
| Finance Costs | 851 | | 834 | | 519 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 330,518 | | 404,655 | | 298,791 | |
| **Total Payments** | **735,016** | | **825,814** | | **693,299** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 579,858 | | 581,832 | | 638,122 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 17,548 | | 42,256 | | 17,705 | |
| Retained Taxes, Fees and Fines | ... | | ... | | (0) | |
| Interest Received | 905 | | 9,378 | | 934 | |
| Grants and Contributions | 6,175 | | 49,160 | | 2,476 | |
| Other Receipts | 36,706 | | 61,037 | | 51,383 | |
| **Total Receipts** | **641,191** | | **743,662** | | **710,621** | |
| **Net Cash Flows From Operating Activities** | **(93,825)** | | **(82,152)** | | **17,321** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 8,200 | | 5,547 | | 2,000 | |
| Purchases of Property, Plant and Equipment | (29,469) | | (34,640) | | (29,273) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (2,000) | | (3,428) | | (2,000) | |
| **Net Cash Flows From Investing Activities** | **(23,269)** | | **(32,521)** | | **(29,273)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (6,253) | | (5,992) | | (6,856) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(6,253)** | | **(5,992)** | | **(6,856)** | |
| **Net Increase/(Decrease) in Cash** | **(123,347)** | | **(120,665)** | | **(18,808)** | |
| Opening Cash and Cash Equivalents | 172,119 | | 182,369 | | 61,704 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **48,772** | | **61,704** | | **42,896** | |

### NSW State Emergency Service

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 84,695 | | 89,847 | | 90,656 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 102,484 | | 95,624 | | 94,523 | |
| Grants and Subsidies | 43,842 | | 45,737 | | 35,603 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 27,998 | | 20,180 | | 29,192 | |
| Finance Costs | 8 | | 8 | | 7 | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **259,027** | | **251,396** | | **249,981** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 226,970 | | 227,675 | | 231,728 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 179 | | 179 | | 185 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 48 | | 48 | | 49 | |
| Grants and Contributions | 715 | | 7,986 | | 715 | |
| Investment Revenue | 524 | | 5,250 | | 537 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 394 | | 2,105 | | 404 | |
| **Total Revenue** | **228,829** | | **243,243** | | **233,617** | |
| Gain/(Loss) on Disposal of Non Current Assets | (149) | | 1,351 | | (149) | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(30,347)** | | **(6,802)** | | **(16,513)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 68,880 | | 114,614 | | 94,642 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 30,778 | | 16,110 | | 16,110 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | 4,746 | | 4,746 | | 4,746 | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **104,404** | | **135,470** | | **115,498** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 19,481 | | 8,772 | | 18,935 | |
| Plant and Equipment | 128,458 | | 133,387 | | 126,683 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 2,971 | | 1,874 | | 1,841 | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **150,910** | | **144,033** | | **147,459** | |
| **Total Assets** | **255,314** | | **279,503** | | **262,957** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 23,770 | | 23,770 | | 23,770 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | 1,038 | | 1,038 | |
| Provisions | 6,159 | | 6,159 | | 6,159 | |
| Other | 226 | | 226 | | 226 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **30,155** | | **31,193** | | **31,193** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 3,055 | | 2,017 | | 1,984 | |
| Provisions | 1,970 | | 1,970 | | 1,970 | |
| Other | 848 | | 848 | | 848 | |
| **Total Non Current Liabilities** | **5,873** | | **4,835** | | **4,802** | |
| **Total Liabilities** | **36,028** | | **36,028** | | **35,995** | |
| **Net Assets** | **219,286** | | **243,475** | | **226,962** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 219,286 | | 243,475 | | 226,962 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **219,286** | | **243,475** | | **226,962** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 84,516 | | 93,612 | | 90,471 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 43,842 | | 45,737 | | 35,603 | |
| Finance Costs | 8 | | 8 | | 7 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 102,484 | | 89,248 | | 94,523 | |
| **Total Payments** | **230,850** | | **228,604** | | **220,604** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 226,970 | | 227,675 | | 231,728 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 48 | | 48 | | 49 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 524 | | 5,250 | | 537 | |
| Grants and Contributions | 715 | | 9,674 | | 715 | |
| Other Receipts | 394 | | 4,596 | | 404 | |
| **Total Receipts** | **228,650** | | **247,243** | | **233,432** | |
| **Net Cash Flows From Operating Activities** | **(2,200)** | | **18,639** | | **12,828** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 71 | | 1,571 | | 71 | |
| Purchases of Property, Plant and Equipment | (42,613) | | (23,266) | | (32,838) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **(42,542)** | | **(21,695)** | | **(32,767)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (32) | | ... | | (33) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(32)** | | **...** | | **(33)** | |
| **Net Increase/(Decrease) in Cash** | **(44,774)** | | **(3,057)** | | **(19,972)** | |
| Opening Cash and Cash Equivalents | 113,654 | | 117,670 | | 114,614 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **68,880** | | **114,614** | | **94,642** | |

### Aboriginal Housing Office

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | 28,114 | | 24,542 | | 31,018 | |
| Other Operating Expenses | 89,856 | | 101,156 | | 100,342 | |
| Grants and Subsidies | 79,179 | | 56,652 | | 54,247 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 39,926 | | 41,926 | | 43,584 | |
| Finance Costs | ... | | 5 | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **237,075** | | **224,281** | | **229,191** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 115,699 | | 114,258 | | 92,319 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 84,650 | | 94,650 | | 102,268 | |
| Grants and Contributions | 122,678 | | 105,178 | | 106,505 | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 12,716 | | 17,042 | | 20,906 | |
| **Total Revenue** | **335,744** | | **331,128** | | **321,998** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | (8,235) | | (13,497) | | (18,004) | |
| **Net Result** | **90,434** | | **93,350** | | **74,804** | |

#### Balance Sheet

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 |
|  | | Budget | | Revised | | Budget |
|  | | $000 | | $000 | | $000 |
| **Assets** |  | |  | |  | | |
| **Current Assets** |  | |  | |  | | |
| Cash Assets | 36,769 | | 47,193 | | 34,826 | | |
| Taxes Receivable | ... | | ... | | ... | | |
| Receivables | 9,858 | | 8,401 | | 11,108 | | |
| Contract Assets | ... | | ... | | ... | | |
| Inventories | ... | | ... | | ... | | |
| Financial Assets at Fair Value | ... | | ... | | ... | | |
| Other Financial Assets | ... | | ... | | ... | | |
| Other | ... | | ... | | ... | | |
| Assets Held For Sale | ... | | ... | | ... | | |
| **Total Current Assets** | **46,627** | | **55,594** | | **45,934** | | |
| **Non Current Assets** |  | |  | |  | | |
| Taxes Receivable | ... | | ... | | ... | | |
| Receivables | ... | | ... | | ... | | |
| Contract Assets | ... | | ... | | ... | | |
| Inventories | ... | | ... | | ... | | |
| Financial Assets at Fair Value | ... | | ... | | ... | | |
| Equity Investments | ... | | ... | | ... | | |
| Property, Plant and Equipment - |  | |  | |  | | |
| Land and Building | 5,028,786 | | 5,564,075 | | 5,725,926 | | |
| Plant and Equipment | 1,108 | | 1,108 | | 1,293 | | |
| Infrastructure Systems | ... | | ... | | ... | | |
| Investment Properties | ... | | ... | | ... | | |
| Right of Use Assets | 228 | | 228 | | 228 | | |
| Intangibles | ... | | ... | | ... | | |
| Other Assets | ... | | ... | | ... | | |
| **Total Non Current Assets** | **5,030,122** | | **5,565,411** | | **5,727,447** | | |
| **Total Assets** | **5,076,749** | | **5,621,006** | | **5,773,381** | | |
| **Liabilities** |  | |  | |  | | |
| **Current Liabilities** |  | |  | |  | | |
| Taxes Payable | ... | | ... | | ... | | |
| Payables | 39,571 | | 39,571 | | 25,908 | | |
| Contract Liabilities | ... | | ... | | ... | | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | | |
| Borrowings | 63 | | 63 | | 63 | | |
| Provisions | ... | | ... | | ... | | |
| Other | ... | | ... | | ... | | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | | |
| **Total Current Liabilities** | **39,634** | | **39,634** | | **25,971** | | |
| **Non Current Liabilities** |  | |  | |  | | |
| Taxes Payable | ... | | ... | | ... | | |
| Payables | ... | | ... | | ... | | |
| Contract Liabilities | ... | | ... | | ... | | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | | |
| Borrowings | 171 | | 171 | | 171 | | |
| Provisions | 142 | | 142 | | 142 | | |
| Other | 213 | | 213 | | 213 | | |
| **Total Non Current Liabilities** | **526** | | **526** | | **526** | | |
| **Total Liabilities** | **40,160** | | **40,160** | | **26,497** | | |
| **Net Assets** | **5,036,589** | | **5,580,846** | | **5,746,884** | | |
| **Equity** |  | |  | |  | | |
| Accumulated Funds | 3,078,327 | | 3,466,201 | | 3,541,004 | | |
| Reserves | 1,958,261 | | 2,114,645 | | 2,205,880 | | |
| Capital Equity | ... | | ... | | ... | | |
| **Total Equity** | **5,036,589** | | **5,580,846** | | **5,746,884** | | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | 28,114 | | 24,542 | | 31,018 | |
| Grants and Subsidies | 79,179 | | 56,652 | | 54,247 | |
| Finance Costs | ... | | 5 | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 89,888 | | 96,764 | | 114,188 | |
| **Total Payments** | **197,181** | | **177,963** | | **199,453** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 115,699 | | 114,258 | | 92,319 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 84,650 | | 94,698 | | 102,268 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 122,678 | | 110,640 | | 106,505 | |
| Other Receipts | 9,445 | | 20,221 | | 17,195 | |
| **Total Receipts** | **332,472** | | **339,817** | | **318,288** | |
| **Net Cash Flows From Operating Activities** | **135,291** | | **161,854** | | **118,835** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 3,318 | | 3,318 | | 3,352 | |
| Purchases of Property, Plant and Equipment | (141,078) | | (133,335) | | (134,554) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **(137,760)** | | **(130,017)** | | **(131,202)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(2,469)** | | **31,837** | | **(12,367)** | |
| Opening Cash and Cash Equivalents | 39,238 | | 15,356 | | 47,193 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **36,769** | | **47,193** | | **34,826** | |

### Home Purchase Assistance Fund

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 517 | | 696 | | 721 | |
| Grants and Subsidies | 3,690 | | 3,690 | | 1,092 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | ... | | ... | | ... | |
| Finance Costs | 6,918 | | 6,918 | | 6,182 | |
| Other Expenses | 200 | | 200 | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **11,325** | | **11,504** | | **7,995** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | ... | | 156 | | ... | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 4,006 | | 4,029 | | 4,016 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 10 | | 10 | | ... | |
| **Total Revenue** | **4,016** | | **4,195** | | **4,016** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(7,309)** | | **(7,309)** | | **(3,979)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 85,268 | | 85,846 | | 73,891 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 285 | | 298 | | 298 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | 106 | | 106 | | 106 | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **85,660** | | **86,250** | | **74,295** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | 8,929 | | 3,185 | | 3,185 | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | ... | | ... | | ... | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | 11,786 | | 11,786 | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | ... | | ... | | ... | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **8,929** | | **14,971** | | **14,971** | |
| **Total Assets** | **94,588** | | **101,222** | | **89,266** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 81 | | 81 | | 81 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 7,641 | | 7,641 | | 8,313 | |
| Provisions | 147 | | 147 | | 147 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **7,869** | | **7,869** | | **8,542** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 47,669 | | 47,669 | | 39,021 | |
| Provisions | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **47,669** | | **47,669** | | **39,021** | |
| **Total Liabilities** | **55,538** | | **55,538** | | **47,562** | |
| **Net Assets** | **39,050** | | **45,683** | | **41,704** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 39,050 | | 39,070 | | 35,091 | |
| Reserves | ... | | 6,613 | | 6,613 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **39,050** | | **45,683** | | **41,704** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 4,029 | | 4,029 | | 1,092 | |
| Finance Costs | 3,678 | | 3,678 | | 3,206 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 378 | | 643 | | 721 | |
| **Total Payments** | **8,085** | | **8,350** | | **5,019** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | ... | | 156 | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 4,006 | | 4,011 | | 4,016 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 10 | | 0 | | ... | |
| **Total Receipts** | **4,016** | | **4,167** | | **4,016** | |
| **Net Cash Flows From Operating Activities** | **(4,069)** | | **(4,183)** | | **(1,003)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | ... | |
| Proceeds from Sale of Investments | 1,000 | | 571 | | 1,000 | |
| Purchases of Investments | (1,000) | | (243) | | (1,000) | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | ... | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | | **328** | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (10,478) | | (10,533) | | (10,952) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(10,478)** | | **(10,533)** | | **(10,952)** | |
| **Net Increase/(Decrease) in Cash** | **(14,547)** | | **(14,389)** | | **(11,955)** | |
| Opening Cash and Cash Equivalents | 99,815 | | 100,235 | | 85,846 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **85,268** | | **85,846** | | **73,891** | |

### Multicultural NSW

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 28,636 | | 28,886 | | 31,499 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 5,557 | | 7,118 | | 8,360 | |
| Grants and Subsidies | 36,513 | | 29,976 | | 33,653 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 562 | | 426 | | 562 | |
| Finance Costs | ... | | 2 | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **71,268** | | **66,408** | | **74,074** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | 63,897 | | 53,097 | | 62,583 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 836 | | 491 | | 864 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 6,019 | | 5,700 | | 6,022 | |
| Grants and Contributions | 348 | | 6,129 | | 4,207 | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 31 | | 637 | | 31 | |
| **Total Revenue** | **71,130** | | **66,054** | | **73,708** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(138)** | | **(354)** | | **(366)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 8,537 | | 8,321 | | 8,217 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 3,387 | | 3,387 | | 3,387 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **11,924** | | **11,708** | | **11,604** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 160 | | 159 | | 159 | |
| Plant and Equipment | 457 | | 504 | | 508 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 106 | | 80 | | 80 | |
| Intangibles | 593 | | 710 | | 444 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **1,316** | | **1,453** | | **1,191** | |
| **Total Assets** | **13,240** | | **13,161** | | **12,795** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 8,234 | | 5,773 | | 8,773 | |
| Contract Liabilities | 3,461 | | 3,607 | | 607 | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 26 | | 27 | | 27 | |
| Provisions | 1,949 | | 1,949 | | 1,949 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **13,670** | | **11,356** | | **11,356** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 88 | | 61 | | 61 | |
| Provisions | 358 | | 484 | | 484 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **446** | | **545** | | **545** | |
| **Total Liabilities** | **14,116** | | **11,901** | | **11,901** | |
| **Net Assets** | **(876)** | | **1,260** | | **894** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | (876) | | 1,260 | | 894 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **(876)** | | **1,260** | | **894** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 27,800 | | 28,900 | | 30,635 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 36,513 | | 29,976 | | 33,653 | |
| Finance Costs | ... | | 2 | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 5,557 | | 12,752 | | 8,360 | |
| **Total Payments** | **69,870** | | **71,630** | | **72,648** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | 63,897 | | 53,097 | | 62,583 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 6,019 | | 5,276 | | 6,022 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 348 | | 8,289 | | 4,207 | |
| Other Receipts | 31 | | 4,348 | | 31 | |
| **Total Receipts** | **70,294** | | **71,010** | | **72,844** | |
| **Net Cash Flows From Operating Activities** | **424** | | **(620)** | | **196** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (50) | | (231) | | (50) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (250) | | (69) | | (250) | |
| **Net Cash Flows From Investing Activities** | **(300)** | | **(300)** | | **(300)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | (26) | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **(26)** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **124** | | **(946)** | | **(104)** | |
| Opening Cash and Cash Equivalents | 8,413 | | 9,267 | | 8,321 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **8,537** | | **8,321** | | **8,217** | |

### NSW Trustee and Guardian

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services Expenses | 101,736 | | 96,440 | | 111,250 | |
| Other Operating Expenses | 19,330 | | 31,248 | | 22,702 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 4,666 | | 4,700 | | 4,362 | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **125,732** | | **132,388** | | **138,314** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | ... | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 85,456 | | 81,432 | | 88,877 | |
| Grants and Contributions | 30,734 | | 31,481 | | 35,304 | |
| Investment Revenue | 8,590 | | 13,703 | | 9,337 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 195 | | 945 | | 202 | |
| **Total Revenue** | **124,975** | | **127,561** | | **133,719** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | (453) | | ... | |
| **Net Result** | **(757)** | | **(5,280)** | | **(4,595)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 90,672 | | 14,707 | | 7,816 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 7,825 | | 7,582 | | 7,582 | |
| Contract Assets | 5,517 | | 6,175 | | 6,175 | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | 62,227 | | 55,816 | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | 18,055 | | 17,305 | | 17,305 | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **122,069** | | **107,996** | | **94,694** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | 94,572 | | 114,962 | | 116,582 | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | 2,699 | | 2,822 | | 2,756 | |
| Plant and Equipment | 7,034 | | 6,068 | | 5,051 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | 14,461 | | 6,045 | | 12,146 | |
| Other Assets | ... | | 1,923 | | 1,923 | |
| **Total Non Current Assets** | **118,766** | | **131,820** | | **138,458** | |
| **Total Assets** | **240,835** | | **239,816** | | **233,152** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 8,017 | | 6,786 | | 6,217 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 28,832 | | 33,805 | | 32,305 | |
| Other | ... | | ... | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **36,849** | | **40,591** | | **38,522** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 2,332 | | 2,752 | | 2,752 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **2,332** | | **2,752** | | **2,752** | |
| **Total Liabilities** | **39,181** | | **43,343** | | **41,274** | |
| **Net Assets** | **201,654** | | **196,473** | | **191,878** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 199,683 | | 194,373 | | 189,778 | |
| Reserves | 1,971 | | 2,100 | | 2,100 | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **201,654** | | **196,473** | | **191,878** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | ... | | ... | | ... | |
| Personnel Services | 101,736 | | 96,440 | | 111,250 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 25,834 | | 32,860 | | 31,082 | |
| **Total Payments** | **127,570** | | **129,300** | | **142,332** | |
| **Receipts** |  | |  | |  | |
| Appropriation | ... | | ... | | ... | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 85,456 | | 82,188 | | 88,877 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 3,589 | | 2,276 | | 559 | |
| Grants and Contributions | 30,734 | | 31,481 | | 35,304 | |
| Other Receipts | 6,872 | | 7,648 | | 6,513 | |
| **Total Receipts** | **126,651** | | **123,593** | | **131,252** | |
| **Net Cash Flows From Operating Activities** | **(919)** | | **(5,707)** | | **(11,080)** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (2,122) | | (2,122) | | (1,050) | |
| Proceeds from Sale of Investments | 3,000 | | ... | | 13,569 | |
| Purchases of Investments | ... | | (74,000) | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (7,440) | | (578) | | (8,330) | |
| **Net Cash Flows From Investing Activities** | **(6,562)** | | **(76,700)** | | **4,189** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(7,481)** | | **(82,407)** | | **(6,891)** | |
| Opening Cash and Cash Equivalents | 98,153 | | 97,114 | | 14,707 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **90,672** | | **14,707** | | **7,816** | |

### Judicial Commission of New South Wales

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 5,408 | | 5,669 | | 5,588 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 2,202 | | 2,152 | | 2,279 | |
| Grants and Subsidies | 6 | | ... | | 6 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 265 | | 265 | | 265 | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **7,881** | | **8,086** | | **8,137** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | 6,577 | | 6,577 | | 7,210 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 187 | | 187 | | 193 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 1,031 | | 932 | | 647 | |
| Grants and Contributions | ... | | ... | | ... | |
| Investment Revenue | 1 | | ... | | 1 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 70 | | 170 | | 71 | |
| **Total Revenue** | **7,866** | | **7,866** | | **8,122** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(15)** | | **(220)** | | **(15)** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 652 | | 684 | | 684 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 109 | | 159 | | 159 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **761** | | **843** | | **843** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 1,112 | | 1,004 | | 989 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | 165 | | 165 | | 165 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **1,277** | | **1,169** | | **1,154** | |
| **Total Assets** | **2,038** | | **2,012** | | **1,997** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 216 | | 452 | | 452 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 733 | | 733 | | 733 | |
| Other | 657 | | 657 | | 657 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **1,606** | | **1,842** | | **1,842** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 31 | | 31 | | 31 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **31** | | **31** | | **31** | |
| **Total Liabilities** | **1,637** | | **1,873** | | **1,873** | |
| **Net Assets** | **401** | | **139** | | **124** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 401 | | 139 | | 124 | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **401** | | **139** | | **124** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 5,221 | | 5,615 | | 5,394 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 6 | | ... | | 6 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 2,202 | | 1,908 | | 2,279 | |
| **Total Payments** | **7,429** | | **7,523** | | **7,679** | |
| **Receipts** |  | |  | |  | |
| Appropriation | 6,577 | | 6,577 | | 7,210 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 1,031 | | 1,589 | | 647 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | 1 | | 9 | | 1 | |
| Grants and Contributions | ... | | ... | | ... | |
| Other Receipts | 70 | | 170 | | 71 | |
| **Total Receipts** | **7,679** | | **8,345** | | **7,929** | |
| **Net Cash Flows From Operating Activities** | **250** | | **822** | | **250** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (250) | | (235) | | (250) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | ... | | (14) | | ... | |
| **Net Cash Flows From Investing Activities** | **(250)** | | **(249)** | | **(250)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **0** | | **573** | | **(0)** | |
| Opening Cash and Cash Equivalents | 652 | | 111 | | 684 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **652** | | **684** | | **684** | |

### Office of the Children's Guardian

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 39,930 | | 40,543 | | 39,411 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 20,786 | | 26,983 | | 30,686 | |
| Grants and Subsidies | 1,080 | | 1,014 | | 1,085 | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 1,848 | | 1,383 | | 1,238 | |
| Finance Costs | ... | | ... | | ... | |
| Other Expenses | ... | | ... | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **63,644** | | **69,923** | | **72,420** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | 22,784 | | 23,108 | | 28,799 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,133 | | 1,216 | | 1,172 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 37,764 | | 36,548 | | 43,594 | |
| Grants and Contributions | 321 | | 226 | | 324 | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | ... | | 47 | | ... | |
| **Total Revenue** | **62,003** | | **61,145** | | **73,890** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | ... | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(1,641)** | | **(8,779)** | | **1,470** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets(a) | 6,335 | | (576) | | 1,143 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 5,076 | | 2,603 | | 2,603 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **11,411** | | **2,027** | | **3,746** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 336 | | 421 | | 373 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | ... | | ... | | ... | |
| Intangibles | 1,834 | | 1,021 | | 820 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **2,170** | | **1,442** | | **1,193** | |
| **Total Assets** | **13,581** | | **3,470** | | **4,940** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 7,344 | | 2,420 | | 2,420 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 4,104 | | 5,027 | | 5,027 | |
| Other | ... | | 1,250 | | 1,250 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **11,448** | | **8,697** | | **8,697** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | ... | | ... | | ... | |
| Provisions | 588 | | 554 | | 554 | |
| Other | ... | | ... | | ... | |
| **Total Non Current Liabilities** | **588** | | **554** | | **554** | |
| **Total Liabilities** | **12,036** | | **9,251** | | **9,251** | |
| **Net Assets** | **1,545** | | **(5,781)** | | **(4,311)** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | 1,545 | | (5,781) | | (4,311) | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **1,545** | | **(5,781)** | | **(4,311)** | |

1. See footnote on cash flow statement on following page.

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 38,797 | | 39,628 | | 38,238 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | 1,080 | | 1,014 | | 1,085 | |
| Finance Costs | ... | | ... | | ... | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 20,786 | | 29,609 | | 30,686 | |
| **Total Payments** | **60,662** | | **70,252** | | **70,010** | |
| **Receipts** |  | |  | |  | |
| Appropriation | 22,784 | | 23,108 | | 28,799 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 37,764 | | 36,516 | | 43,594 | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | 321 | | 226 | | 324 | |
| Other Receipts | ... | | 1,392 | | ... | |
| **Total Receipts** | **60,869** | | **61,241** | | **72,717** | |
| **Net Cash Flows From Operating Activities** | **207** | | **(9,011)** | | **2,708** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | ... | |
| Purchases of Property, Plant and Equipment | (189) | | (189) | | (189) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (1,250) | | (182) | | (800) | |
| **Net Cash Flows From Investing Activities** | **(1,439)** | | **(371)** | | **(989)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | ... | | ... | | ... | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | | **...** | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(1,232)** | | **(9,381)** | | **1,719** | |
| Opening Cash and Cash Equivalents | 7,567 | | 8,806 | | (576) | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **6,335** | | **(576)** | | **1,143** | |

1. The revised position shows the projection as at 30 April 2025. On 30 May 2025 the Treasurer authorised delegation of special appropriation under section 39(2)(b)(i) of the *Appropriation Act 2024*. See Appendix D in Budget Paper No 1. *Budget Statement*. This will result in a positive closing cash position when the final audited accounts are published.

### Office of the Director of Public Prosecutions

#### Operating Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Expenses Excluding Losses** |  | |  | |  | |
| Operating Expenses - |  | |  | |  | |
| Employee Related | 193,421 | | 186,497 | | 214,977 | |
| Personnel Services Expenses | ... | | ... | | ... | |
| Other Operating Expenses | 46,378 | | 43,708 | | 52,684 | |
| Grants and Subsidies | ... | | ... | | ... | |
| Appropriation Expense | ... | | ... | | ... | |
| Depreciation and Amortisation | 3,295 | | 2,950 | | 2,938 | |
| Finance Costs | 6 | | 15 | | 6 | |
| Other Expenses | 4,890 | | 4,874 | | 5,092 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **247,990** | | **238,043** | | **275,698** | |
| **Revenue** |  | |  | |  | |
| Appropriation Revenue | 237,732 | | 235,083 | | 266,533 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 9,374 | | 6,496 | | 10,289 | |
| Transfers to the Crown Entity | ... | | ... | | ... | |
| Sales of Goods and Services | 100 | | ... | | (0) | |
| Grants and Contributions | (0) | | ... | | (0) | |
| Investment Revenue | ... | | ... | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Other Revenue | 43 | | 848 | | 146 | |
| **Total Revenue** | **247,249** | | **242,427** | | **276,968** | |
| Gain/(Loss) on Disposal of Non Current Assets | 5 | | ... | | 5 | |
| Other Gains/(Losses) | ... | | ... | | ... | |
| **Net Result** | **(736)** | | **4,384** | | **1,275** | |

#### Balance Sheet

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Assets** |  | |  | |  | |
| **Current Assets** |  | |  | |  | |
| Cash Assets | 5,913 | | 5,726 | | 6,047 | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | 3,723 | | 5,763 | | 5,763 | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Other Financial Assets | ... | | ... | | ... | |
| Other | ... | | ... | | ... | |
| Assets Held For Sale | ... | | ... | | ... | |
| **Total Current Assets** | **9,636** | | **11,489** | | **11,810** | |
| **Non Current Assets** |  | |  | |  | |
| Taxes Receivable | ... | | ... | | ... | |
| Receivables | ... | | ... | | ... | |
| Contract Assets | ... | | ... | | ... | |
| Inventories | ... | | ... | | ... | |
| Financial Assets at Fair Value | ... | | ... | | ... | |
| Equity Investments | ... | | ... | | ... | |
| Property, Plant and Equipment - |  | |  | |  | |
| Land and Building | ... | | ... | | ... | |
| Plant and Equipment | 9,146 | | 10,047 | | 10,646 | |
| Infrastructure Systems | ... | | ... | | ... | |
| Investment Properties | ... | | ... | | ... | |
| Right of Use Assets | 333 | | 391 | | 372 | |
| Intangibles | 1,306 | | 1,094 | | 1,001 | |
| Other Assets | ... | | ... | | ... | |
| **Total Non Current Assets** | **10,786** | | **11,532** | | **12,019** | |
| **Total Assets** | **20,422** | | **23,021** | | **23,829** | |
| **Liabilities** |  | |  | |  | |
| **Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | 5,526 | | 4,226 | | 4,225 | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 98 | | 157 | | 122 | |
| Provisions | 17,836 | | 21,288 | | 21,055 | |
| Other | 220 | | 90 | | 90 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | ... | |
| **Total Current Liabilities** | **23,680** | | **25,761** | | **25,491** | |
| **Non Current Liabilities** |  | |  | |  | |
| Taxes Payable | ... | | ... | | ... | |
| Payables | ... | | ... | | ... | |
| Contract Liabilities | ... | | ... | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | ... | |
| Borrowings | 251 | | 247 | | 271 | |
| Provisions | 2,947 | | 2,485 | | 2,485 | |
| Other | 1,638 | | 20 | | (202) | |
| **Total Non Current Liabilities** | **4,836** | | **2,752** | | **2,554** | |
| **Total Liabilities** | **28,516** | | **28,513** | | **28,045** | |
| **Net Assets** | **(8,094)** | | **(5,491)** | | **(4,216)** | |
| **Equity** |  | |  | |  | |
| Accumulated Funds | (8,094) | | (5,491) | | (4,216) | |
| Reserves | ... | | ... | | ... | |
| Capital Equity | ... | | ... | | ... | |
| **Total Equity** | **(8,094)** | | **(5,491)** | | **(4,216)** | |

#### Cash Flow Statement

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | | 2024-25 | | | | 2025-26 | |
|  | | Budget | | Revised | | Budget | |
|  | | $000 | | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | |  | |
| **Payments** |  | |  | |  | |
| Employee Related | 184,280 | | 181,896 | | 204,921 | |
| Personnel Services | ... | | ... | | ... | |
| Grants and Subsidies | ... | | ... | | ... | |
| Finance Costs | 6 | | 15 | | 6 | |
| Equivalent Income Tax | ... | | ... | | ... | |
| Other Payments | 50,414 | | 53,850 | | 57,660 | |
| **Total Payments** | **234,700** | | **235,760** | | **262,587** | |
| **Receipts** |  | |  | |  | |
| Appropriation | 237,732 | | 235,083 | | 266,533 | |
| Funding Distribution from Department | ... | | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | ... | |
| Sale of Goods and Services | 100 | | ... | | (0) | |
| Retained Taxes, Fees and Fines | ... | | ... | | ... | |
| Interest Received | ... | | ... | | ... | |
| Grants and Contributions | (0) | | ... | | (0) | |
| Other Receipts | 1,271 | | 4,702 | | (76) | |
| **Total Receipts** | **239,102** | | **239,785** | | **266,456** | |
| **Net Cash Flows From Operating Activities** | **4,403** | | **4,025** | | **3,870** | |
| **Cash Flows From Investing Activities** |  | |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 5 | | ... | | 5 | |
| Purchases of Property, Plant and Equipment | (3,578) | | (2,958) | | (2,964) | |
| Proceeds from Sale of Investments | ... | | ... | | ... | |
| Purchases of Investments | ... | | ... | | ... | |
| Advances Repayments Received | ... | | ... | | ... | |
| Advances made | ... | | ... | | ... | |
| Other Investing | (569) | | (574) | | (340) | |
| **Net Cash Flows From Investing Activities** | **(4,142)** | | **(3,532)** | | **(3,299)** | |
| **Cash Flows From Financing Activities** |  | |  | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | ... | |
| Repayment of Borrowings and Advances | (250) | | (218) | | (250) | |
| Dividends Paid | ... | | ... | | ... | |
| Other Financing | ... | | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **(250)** | | **(218)** | | **(250)** | |
| **Net Increase/(Decrease) in Cash** | **11** | | **274** | | **321** | |
| Opening Cash and Cash Equivalents | 5,902 | | 5,452 | | 5,726 | |
| Reclassification of Cash Equivalents | ... | | ... | | ... | |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **5,913** | | **5,726** | | **6,047** | |