

3. COMMUNITIES AND JUSTICE

3.1 Agency Expense Summary

Communities and Justice	Expenses ^(a)			Capital Expenditure		
	2024-25 Revised \$m	2025-26 Budget \$m	Change %	2024-25 Revised \$m	2025-26 Budget \$m	Change %
Department of Communities and Justice	12,009.4	11,716.0	(2.4)	1,034.2	1,188.0	14.9
Funding distribution to agencies	9,204.2	10,476.9	13.8
Total Principal Department^{(b)(c)(d)(e)(f)}	21,213.6	22,192.8	4.6	1,034.2	1,188.0	14.9
Agencies						
Corrective Services NSW ^(e)	1,792.5	2,419.4	35.0	43.9	79.2	80.4
Crown Solicitor's Office.....	98.9	84.6	(14.5)	1.9	4.5	135.8
Fire and Rescue NSW	1,149.9	1,112.0	(3.3)	94.2	98.7	4.8
Legal Aid Commission of New South Wales ^(f)	610.6	718.7	17.7	10.9	12.1	10.5
New South Wales Crime Commission	37.2	39.4	5.8	1.3	1.9	43.6
NSW Police Force	5,334.0	5,648.3	5.9	296.5	410.8	38.6
NSW Rural Fire Service	807.0	684.9	(15.1)	40.4	31.6	(21.8)
NSW State Emergency Service.....	251.4	250.0	(0.6)	23.2	32.8	41.3
Aboriginal Housing Office	224.3	229.2	2.2	140.9	134.7	(4.4)
Home Purchase Assistance Fund	11.5	8.0	(30.5)
Multicultural NSW	66.4	74.1	11.5	0.3	0.3	...
NSW Trustee and Guardian	132.4	138.3	4.5	2.7	9.4	247.4
Total Agencies	10,516.1	11,406.8	8.5	656.3	816.1	24.3
Special Offices						
Judicial Commission of New South Wales	8.1	8.1	0.6	0.2	0.3	0.4
Office of the Children's Guardian	69.9	72.4	3.6	0.4	1.0	166.7
Office of the Director of Public Prosecutions.	238.0	275.7	15.8	3.9	3.5	(9.5)
Total Special Offices	316.1	356.3	12.7	4.5	4.8	5.4

(a) This table shows expenses on an uneliminated basis.

(b) Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

(c) The myWorkZone Service Level 3 Operations and Support branch and the Shared Services and Customer Experience branch are transferred from the Department of Communities and Justice to the Department of Customer Service, as per the *Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025*, effective 1 July 2025.

(d) The Office of Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025*, effective 1 July 2025.

(e) Corrective Services NSW is a newly established public service agency related to the Communities and Justice portfolio. The functions of the Corrective Services branch were transferred from the Department of Communities and Justice to the new, standalone agency called Corrective Services NSW, as per the *Administrative Arrangements (Administrative Changes – Corrective Services NSW) Order 2024*, effective from 1 October 2024.

(f) Following finalisation of the budget aggregates, an error was identified in the Legal Aid Commission of New South Wales revenue and expenditure figures. The above table and related agency financial statements are overstated by \$40.5 million in 2025-26. The error is budget result neutral and will be corrected in the Half-Yearly Review.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

3.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,744,103	2,774,810	2,613,552
Personnel Services Expenses
Other Operating Expenses	1,714,536	1,347,352	1,082,331
Grants and Subsidies	16,009,953	16,811,882	18,167,534
Appropriation Expense
Depreciation and Amortisation	374,312	228,879	282,127
Finance Costs	46,967	12,923	6,101
Other Expenses	44,077	37,745	41,202
TOTAL EXPENSES EXCLUDING LOSSES	21,933,947	21,213,591	22,192,847
Revenue			
Appropriation Revenue	21,734,064	20,912,788	22,203,190
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	120,235	98,629	84,652
Transfers to the Crown Entity
Sales of Goods and Services	650,252	660,130	692,762
Grants and Contributions	184,605	185,838	131,875
Investment Revenue	22	191	...
Retained Taxes, Fees and Fines	25,181	25,182	26,089
Other Revenue	158,960	123,066	61,421
Total Revenue	22,873,320	22,005,824	23,199,990
Gain/(Loss) on Disposal of Non Current Assets	...	(507)	(27,558)
Other Gains/(Losses)	...	(30,303)	...
Net Result	939,373	761,423	979,585

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	130,473	72,223	292,045
Taxes Receivable
Receivables	464,376	452,112	421,609
Contract Assets	5,096
Inventories	25,401
Financial Assets at Fair Value	...	97	97
Other Financial Assets
Other	18,243	18,873	18,873
Assets Held For Sale	101	101	101
Total Current Assets	643,690	543,406	732,725
Non Current Assets			
Taxes Receivable
Receivables	29,335	29,869	29,869
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	10,181,592	5,234,460	5,976,427
Plant and Equipment	749,713	327,275	373,824
Infrastructure Systems
Investment Properties
Right of Use Assets	194,069	137,328	135,196
Intangibles	98,740	79,734	63,817
Other Assets	1,804	2,097	2,097
Total Non Current Assets	11,255,253	5,810,763	6,581,230
Total Assets	11,898,943	6,354,169	7,313,955
Liabilities			
Current Liabilities			
Taxes Payable
Payables	356,628	288,719	298,818
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	44,909	12,889	12,768
Provisions	559,558	398,151	391,578
Other	13,024	18,694	7,094
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	974,119	718,453	710,258
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	801,888	77,673	80,876
Provisions	420,555	485,391	485,401
Other
Total Non Current Liabilities	1,222,443	563,064	566,277
Total Liabilities	2,196,562	1,281,517	1,276,535
Net Assets	9,702,381	5,072,652	6,037,420
Equity			
Accumulated Funds	7,230,554	3,385,072	4,387,794
Reserves	2,471,827	1,687,580	1,649,626
Capital Equity
Total Equity	9,702,381	5,072,652	6,037,420

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,660,530	2,701,245	2,540,500
Personnel Services
Grants and Subsidies	16,170,991	16,986,470	18,333,165
Finance Costs	46,956	12,912	6,091
Equivalent Income Tax
Other Payments	1,913,291	1,698,024	1,275,051
Total Payments	21,791,768	21,398,651	22,154,807
Receipts			
Appropriation	21,734,064	20,912,788	22,203,190
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	650,252	659,604	692,762
Retained Taxes, Fees and Fines
Interest Received	22	191	...
Grants and Contributions	184,605	181,495	127,907
Other Receipts	555,759	586,380	434,379
Total Receipts	23,124,702	22,340,458	23,458,239
Net Cash Flows From Operating Activities	1,332,934	941,807	1,303,432
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	41	122,800
Purchases of Property, Plant and Equipment	(1,241,729)	(1,017,914)	(1,172,557)
Proceeds from Sale of Investments	...	73	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,481)	(6,954)	(1,482)
Net Cash Flows From Investing Activities	(1,247,210)	(1,024,754)	(1,051,239)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	17,258	...
Repayment of Borrowings and Advances	(33,015)	(17,258)	(32,371)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(33,015)	...	(32,371)
Net Increase/(Decrease) in Cash	52,709	(82,947)	219,822
Opening Cash and Cash Equivalents	77,764	235,012	72,223
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(79,842)	...
Closing Cash and Cash Equivalents	130,473	72,223	292,045

Corrective Services NSW

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	1,143,544	1,648,617
Personnel Services Expenses
Other Operating Expenses	...	418,572	524,132
Grants and Subsidies	...	43,164	6,645
Appropriation Expense
Depreciation and Amortisation	...	167,257	213,648
Finance Costs	...	19,932	26,173
Other Expenses	...	1	172
TOTAL EXPENSES EXCLUDING LOSSES	...	1,792,470	2,419,387
Revenue			
Appropriation Revenue
Funding Distribution from Department	...	1,431,022	2,132,776
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	25,652	35,828
Transfers to the Crown Entity
Sales of Goods and Services	...	57,224	67,976
Grants and Contributions	...	3,000	6,537
Investment Revenue	...	477	104
Retained Taxes, Fees and Fines
Other Revenue	...	30,292	34,989
Total Revenue	...	1,547,667	2,278,209
Gain/(Loss) on Disposal of Non Current Assets	...	1,360	...
Other Gains/(Losses)	...	(8,552)	...
Net Result	...	(251,995)	(141,178)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	...	114,319	107,718
Taxes Receivable
Receivables	...	68,816	68,816
Contract Assets
Inventories	...	21,846	21,731
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	204,981	198,265
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	...	181	181
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	5,100,261	5,001,229
Plant and Equipment	...	389,745	356,135
Infrastructure Systems
Investment Properties
Right of Use Assets	...	69,606	71,605
Intangibles	...	8,475	4,657
Other Assets
Total Non Current Assets	...	5,568,268	5,433,807
Total Assets	...	5,773,249	5,632,072
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	116,029	145,871
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	40,106	40,106
Provisions	...	236,954	236,954
Other	...	30,591	750
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	423,680	423,681
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value	...	6,329	6,329
Borrowings	...	703,761	703,761
Provisions	...	3,760	3,760
Other
Total Non Current Liabilities	...	713,850	713,850
Total Liabilities	...	1,137,530	1,137,531
Net Assets	...	4,635,719	4,494,541
Equity			
Accumulated Funds	...	4,426,565	4,285,387
Reserves	...	209,154	209,154
Capital Equity
Total Equity	...	4,635,719	4,494,541

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1,088,051	1,642,630
Personnel Services
Grants and Subsidies	...	43,164	6,645
Finance Costs	...	19,932	26,173
Equivalent Income Tax
Other Payments	...	282,503	495,244
Total Payments	...	1,433,650	2,170,693
Receipts			
Appropriation
Funding Distribution from Department	...	1,431,022	2,132,776
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	57,728	68,874
Retained Taxes, Fees and Fines
Interest Received	...	477	104
Grants and Contributions	...	3,000	6,537
Other Receipts	...	12,668	34,989
Total Receipts	...	1,504,895	2,243,279
Net Cash Flows From Operating Activities	...	71,245	72,586
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1,360	...
Purchases of Property, Plant and Equipment	...	(37,616)	(79,117)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(514)	(70)
Net Cash Flows From Investing Activities	...	(36,770)	(79,187)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	34,475	(6,601)
Opening Cash and Cash Equivalents	114,319
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	79,844	...
Closing Cash and Cash Equivalents	...	114,319	107,718

Crown Solicitor's Office

Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	65,953	76,417	64,316
Personnel Services Expenses
Other Operating Expenses	14,630	16,227	15,290
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,132	6,305	4,997
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	84,714	98,949	84,602
Revenue			
Appropriation Revenue
Funding Distribution from Department	(0)	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	256	261	259
Transfers to the Crown Entity
Sales of Goods and Services	86,082	105,639	85,932
Grants and Contributions
Investment Revenue	(0)	...	0
Retained Taxes, Fees and Fines
Other Revenue	0	75	75
Total Revenue	86,337	105,975	86,265
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,623	7,026	1,663

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	26,534	33,418	30,800
Taxes Receivable
Receivables	26,754	29,254	29,254
Contract Assets	6,352	6,352	6,352
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,095	9,095	9,095
Assets Held For Sale
Total Current Assets	68,735	78,118	75,501
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	6,675	5,251	5,775
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	7,980	6,269	5,230
Other Assets	899	899	899
Total Non Current Assets	15,554	12,420	11,905
Total Assets	84,289	90,539	87,406
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,376	6,137	6,259
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	18,102	22,184	18,430
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	24,479	28,321	24,689
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,912	2,912	2,912
Other
Total Non Current Liabilities	2,912	2,912	2,912
Total Liabilities	27,391	31,234	27,602
Net Assets	56,898	59,305	59,804
Equity			
Accumulated Funds	56,898	59,305	59,804
Reserves
Capital Equity
Total Equity	56,898	59,305	59,804

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	65,697	76,886	64,057
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	15,021	21,810	15,168
Total Payments	80,717	98,696	79,225
Receipts			
Appropriation
Funding Distribution from Department	(0)	...	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(2,184)	(2,185)	(4,918)
Sale of Goods and Services	86,082	104,166	85,932
Retained Taxes, Fees and Fines
Interest Received	(0)	...	0
Grants and Contributions
Other Receipts	0	71	75
Total Receipts	83,897	102,052	81,089
Net Cash Flows From Operating Activities	3,180	3,356	1,864
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(961)	(1,169)	(3,381)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(300)	(731)	(1,100)
Net Cash Flows From Investing Activities	(1,261)	(1,900)	(4,481)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,919	1,456	(2,617)
Opening Cash and Cash Equivalents	24,616	31,962	33,418
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	26,534	33,418	30,800

Fire and Rescue NSW

Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	785,798	867,437	858,540
Personnel Services Expenses
Other Operating Expenses	162,111	178,371	170,040
Grants and Subsidies	...	25,144	...
Appropriation Expense
Depreciation and Amortisation	77,916	78,720	83,189
Finance Costs	287	253	240
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,026,112	1,149,926	1,112,009
Revenue			
Appropriation Revenue
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,774	14,411	14,891
Grants and Contributions	...	4,884	6,600
Investment Revenue	11,601	13,140	11,343
Retained Taxes, Fees and Fines	41,238	44,852	46,832
Other Revenue	7,884	15,512	15,364
Total Revenue	1,148,349	1,164,244	1,231,432
Gain/(Loss) on Disposal of Non Current Assets	...	(1,635)	...
Other Gains/(Losses)
Net Result	122,237	12,683	119,423

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	219,937	182,748	257,737
Taxes Receivable
Receivables	29,484	23,947	22,842
Contract Assets
Inventories	3,234	3,396	3,396
Financial Assets at Fair Value
Other Financial Assets
Other	43	65	65
Assets Held For Sale
Total Current Assets	252,698	210,156	284,040
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	954,996	934,049	940,892
Plant and Equipment	384,545	385,537	415,111
Infrastructure Systems
Investment Properties
Right of Use Assets	13,084	10,043	8,692
Intangibles	31,159	32,439	32,236
Other Assets
Total Non Current Assets	1,383,784	1,362,067	1,396,931
Total Assets	1,636,482	1,572,222	1,680,970
Liabilities			
Current Liabilities			
Taxes Payable
Payables	39,444	53,640	49,140
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	744	984	948
Provisions	178,419	221,354	221,354
Other	...	25,144	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	218,607	301,122	271,442
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	9,311	6,097	5,766
Provisions	191,106	197,067	197,067
Other
Total Non Current Liabilities	200,417	203,164	202,833
Total Liabilities	419,024	504,286	474,275
Net Assets	1,217,458	1,067,936	1,206,695
Equity			
Accumulated Funds	263,298	124,346	243,769
Reserves	954,160	943,590	962,926
Capital Equity
Total Equity	1,217,458	1,067,936	1,206,695

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	796,190	839,608	883,684
Personnel Services
Grants and Subsidies	...	25,144	...
Finance Costs	101	127	99
Equivalent Income Tax
Other Payments	188,177	215,977	202,311
Total Payments	984,468	1,080,857	1,086,094
Receipts			
Appropriation
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	13,454	14,091	14,571
Retained Taxes, Fees and Fines
Interest Received	11,601	13,140	11,343
Grants and Contributions	4,421	914	7,705
Other Receipts	77,570	90,364	90,644
Total Receipts	1,180,898	1,189,954	1,260,665
Net Cash Flows From Operating Activities	196,430	109,098	174,571
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	982	...
Purchases of Property, Plant and Equipment	(88,705)	(86,922)	(94,914)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,665)	(4,819)	(3,665)
Net Cash Flows From Investing Activities	(92,370)	(90,759)	(98,579)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,825)	...	(1,003)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,825)	...	(1,003)
Net Increase/(Decrease) in Cash	101,235	18,339	74,989
Opening Cash and Cash Equivalents	118,702	164,409	182,748
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	219,937	182,748	257,737

Legal Aid Commission of New South Wales

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	226,425	243,972	286,457
Personnel Services Expenses
Other Operating Expenses	232,925	242,590	267,835
Grants and Subsidies	115,327	113,694	154,637
Appropriation Expense
Depreciation and Amortisation	8,631	9,390	8,848
Finance Costs	10	11	12
Other Expenses	941	941	941
TOTAL EXPENSES EXCLUDING LOSSES	584,258	610,598	718,729
Revenue			
Appropriation Revenue
Funding Distribution from Department	470,417	468,905	605,967
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,085	5,796	4,185
Transfers to the Crown Entity
Sales of Goods and Services	4,668	14,000	4,785
Grants and Contributions	98,777	111,693	99,208
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	306	4,408	313
Total Revenue	578,253	604,802	714,459
Gain/(Loss) on Disposal of Non Current Assets	35	35	35
Other Gains/(Losses)	(200)	(200)	(200)
Net Result	(6,170)	(5,961)	(4,435)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	46,740	56,756	49,576
Taxes Receivable
Receivables	10,781	10,781	10,781
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	57,521	67,537	60,357
Non Current Assets			
Taxes Receivable
Receivables	9,129	9,129	9,129
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	11,281	7,910	9,846
Infrastructure Systems
Investment Properties
Right of Use Assets	734	440	931
Intangibles	26,900	28,786	29,574
Other Assets
Total Non Current Assets	48,044	46,265	49,480
Total Assets	105,565	113,802	109,837
Liabilities			
Current Liabilities			
Taxes Payable
Payables	26,376	26,376	26,376
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	598	598	841
Provisions	19,359	19,359	19,359
Other	44	44	44
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	46,377	46,377	46,620
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	47	47	274
Provisions	11,338	11,338	11,338
Other	151	151	151
Total Non Current Liabilities	11,536	11,536	11,763
Total Liabilities	57,913	57,913	58,383
Net Assets	47,652	55,889	51,454
Equity			
Accumulated Funds	47,652	55,889	51,454
Reserves
Capital Equity
Total Equity	47,652	55,889	51,454

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	222,339	241,130	282,271
Personnel Services
Grants and Subsidies	115,327	113,694	154,637
Finance Costs	10	11	12
Equivalent Income Tax
Other Payments	234,000	270,413	269,543
Total Payments	571,676	625,248	706,463
Receipts			
Appropriation
Funding Distribution from Department	470,417	468,905	605,967
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,468	13,667	4,585
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	98,777	111,693	99,208
Other Receipts	306	29,849	313
Total Receipts	573,968	624,113	710,074
Net Cash Flows From Operating Activities	2,292	(1,135)	3,611
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(4,682)	(2,435)	(4,633)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(7,304)	(8,320)	(5,927)
Net Cash Flows From Investing Activities	(11,951)	(10,720)	(10,525)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(93)	...	(266)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(93)	...	(266)
Net Increase/(Decrease) in Cash	(9,752)	(11,855)	(7,180)
Opening Cash and Cash Equivalents	56,492	68,611	56,756
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	46,740	56,756	49,576

New South Wales Crime Commission

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	22,593	22,776	24,310
Personnel Services Expenses
Other Operating Expenses	13,393	13,394	14,196
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,048	1,048	864
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	37,035	37,218	39,370
Revenue			
Appropriation Revenue
Funding Distribution from Department	37,582	37,765	38,272
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	878	879	913
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	65	1	66
Total Revenue	38,525	38,645	39,251
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,490	1,427	(119)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	1,726	2,392	1,216
Taxes Receivable
Receivables	1,257	1,257	1,257
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,983	3,649	2,473
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	3,678	2,637	3,694
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	191	59	59
Other Assets
Total Non Current Assets	3,870	2,696	3,753
Total Assets	6,853	6,344	6,225
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,704	1,704	1,704
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	0	...
Provisions	2,130	2,130	2,130
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,834	3,834	3,834
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	(0)	...
Provisions	58	58	58
Other
Total Non Current Liabilities	58	58	58
Total Liabilities	3,892	3,892	3,892
Net Assets	2,961	2,452	2,333
Equity			
Accumulated Funds	2,961	2,452	2,333
Reserves
Capital Equity
Total Equity	2,961	2,452	2,333

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,715	22,212	23,397
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	13,393	14,963	14,196
Total Payments	35,108	37,175	37,593
Receipts			
Appropriation
Funding Distribution from Department	37,582	37,765	38,272
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	65	1,504	66
Total Receipts	37,646	39,269	38,338
Net Cash Flows From Operating Activities	2,538	2,094	745
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,426)	(1,338)	(1,821)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(100)	...	(100)
Net Cash Flows From Investing Activities	(2,526)	(1,338)	(1,921)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	12	756	(1,176)
Opening Cash and Cash Equivalents	1,714	1,636	2,392
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,726	2,392	1,216

NSW Police Force

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,768,302	4,149,644	4,829,240
Personnel Services Expenses
Other Operating Expenses	452,519	678,185	516,176
Grants and Subsidies	13,542	221,527	9,524
Appropriation Expense
Depreciation and Amortisation	256,876	263,117	269,153
Finance Costs	19,668	21,535	24,160
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,510,906	5,334,009	5,648,252
Revenue			
Appropriation Revenue
Funding Distribution from Department	5,463,182	5,217,995	5,538,707
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150,859	151,514	151,141
Transfers to the Crown Entity
Sales of Goods and Services	66,557	88,414	68,317
Grants and Contributions	24,418	20,685	16,624
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	57,013	51,197	57,378
Total Revenue	5,762,030	5,529,806	5,832,166
Gain/(Loss) on Disposal of Non Current Assets	(918)	(1,580)	(918)
Other Gains/(Losses)	(10)	168	395
Net Result	250,196	194,385	183,391

Balance Sheet

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	104,962	161,998	58,007
Taxes Receivable
Receivables	116,236	181,423	183,333
Contract Assets	6,284	7,390	7,390
Inventories	104	42	42
Financial Assets at Fair Value	29	303	303
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	227,616	351,157	249,076
Non Current Assets			
Taxes Receivable
Receivables	3,400	600	2,000
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,056,723	2,106,823	2,186,689
Plant and Equipment	286,071	354,932	318,575
Infrastructure Systems
Investment Properties
Right of Use Assets	713,349	671,213	630,411
Intangibles	367,041	292,104	421,729
Other Assets
Total Non Current Assets	3,426,584	3,425,672	3,559,404
Total Assets	3,654,200	3,776,829	3,808,480
Liabilities			
Current Liabilities			
Taxes Payable
Payables	267,192	199,349	199,349
Contract Liabilities	9,251	10,559	12,559
Other Financial Liabilities at Fair Value	...	166	166
Borrowings	80,995	38,488	42,388
Provisions	659,273	738,103	737,603
Other	4,342	231,509	509
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,021,052	1,218,175	992,575
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	748,792	702,225	675,285
Provisions	975,801	856,997	957,797
Other
Total Non Current Liabilities	1,724,594	1,559,223	1,633,083
Total Liabilities	2,745,646	2,777,398	2,625,658
Net Assets	908,554	999,431	1,182,822
Equity			
Accumulated Funds	(64,734)	(109,606)	73,785
Reserves	973,287	1,109,037	1,109,037
Capital Equity
Total Equity	908,554	999,431	1,182,822

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,889,125	4,119,412	4,816,194
Personnel Services
Grants and Subsidies	13,542	221,527	9,524
Finance Costs	19,668	21,535	24,160
Equivalent Income Tax
Other Payments	445,463	857,782	508,943
Total Payments	5,367,797	5,220,256	5,358,820
Receipts			
Appropriation
Funding Distribution from Department	5,463,182	5,217,995	5,538,707
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	64,657	88,329	66,417
Retained Taxes, Fees and Fines	(10)
Interest Received
Grants and Contributions	24,418	20,118	18,624
Other Receipts	55,771	187,307	56,130
Total Receipts	5,608,019	5,513,749	5,679,877
Net Cash Flows From Operating Activities	240,222	293,492	321,057
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	608	1,734
Purchases of Property, Plant and Equipment	(177,841)	(151,542)	(191,055)
Proceeds from Sale of Investments	...	8	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(117,643)	(115,986)	(152,961)
Net Cash Flows From Investing Activities	(293,750)	(266,912)	(342,282)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(82,098)	(88,847)	(82,766)
Dividends Paid
Other Financing	0	...	0
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(82,098)	(88,847)	(82,766)
Net Increase/(Decrease) in Cash	(135,626)	(62,267)	(103,991)
Opening Cash and Cash Equivalents	240,588	224,265	161,998
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	104,962	161,998	58,007

NSW Rural Fire Service

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	180,689	187,766	189,345
Personnel Services Expenses
Other Operating Expenses	242,613	279,169	203,426
Grants and Subsidies	226,615	237,984	208,401
Appropriation Expense
Depreciation and Amortisation	34,551	32,692	33,819
Finance Costs	851	834	519
Other Expenses	48,497	68,521	49,347
TOTAL EXPENSES EXCLUDING LOSSES	733,816	806,966	684,858
Revenue			
Appropriation Revenue
Funding Distribution from Department	579,858	581,832	638,122
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	871	390	901
Transfers to the Crown Entity
Sales of Goods and Services	17,548	25,849	17,705
Grants and Contributions	6,175	52,565	2,476
Investment Revenue	905	9,378	934
Retained Taxes, Fees and Fines	(0)
Other Revenue	16,849	30,059	10,805
Total Revenue	622,205	700,073	670,944
Gain/(Loss) on Disposal of Non Current Assets	3,490	1,937	...
Other Gains/(Losses)	...	(1,652)	...
Net Result	(108,121)	(106,609)	(13,914)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	48,772	61,704	42,896
Taxes Receivable
Receivables	90,511	51,685	51,685
Contract Assets
Inventories	75,636	61,516	61,516
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	214,918	174,904	156,096
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,802	9,834	8,063
Plant and Equipment	133,505	186,407	193,417
Infrastructure Systems	9,957	5,459	5,572
Investment Properties
Right of Use Assets	23,801	26,915	21,384
Intangibles	13,009	16,340	12,287
Other Assets
Total Non Current Assets	189,074	244,955	240,723
Total Assets	403,992	419,859	396,819
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,290	27,679	22,240
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,361	6,162	9,118
Provisions	49,837	51,162	54,018
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	56,488	85,004	85,376
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	27,074	29,298	19,800
Provisions	3,028	3,904	3,904
Other
Total Non Current Liabilities	30,103	33,203	23,705
Total Liabilities	86,591	118,207	109,081
Net Assets	317,401	301,652	287,738
Equity			
Accumulated Funds	317,401	258,239	244,325
Reserves	...	43,413	43,413
Capital Equity
Total Equity	317,401	301,652	287,738

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	177,032	182,342	185,588
Personnel Services
Grants and Subsidies	226,615	237,984	208,401
Finance Costs	851	834	519
Equivalent Income Tax
Other Payments	330,518	404,655	298,791
Total Payments	735,016	825,814	693,299
Receipts			
Appropriation
Funding Distribution from Department	579,858	581,832	638,122
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	17,548	42,256	17,705
Retained Taxes, Fees and Fines	(0)
Interest Received	905	9,378	934
Grants and Contributions	6,175	49,160	2,476
Other Receipts	36,706	61,037	51,383
Total Receipts	641,191	743,662	710,621
Net Cash Flows From Operating Activities	(93,825)	(82,152)	17,321
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	8,200	5,547	2,000
Purchases of Property, Plant and Equipment	(29,469)	(34,640)	(29,273)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,000)	(3,428)	(2,000)
Net Cash Flows From Investing Activities	(23,269)	(32,521)	(29,273)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,253)	(5,992)	(6,856)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,253)	(5,992)	(6,856)
Net Increase/(Decrease) in Cash	(123,347)	(120,665)	(18,808)
Opening Cash and Cash Equivalents	172,119	182,369	61,704
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	48,772	61,704	42,896

NSW State Emergency Service

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,695	89,847	90,656
Personnel Services Expenses
Other Operating Expenses	102,484	95,624	94,523
Grants and Subsidies	43,842	45,737	35,603
Appropriation Expense
Depreciation and Amortisation	27,998	20,180	29,192
Finance Costs	8	8	7
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	259,027	251,396	249,981
Revenue			
Appropriation Revenue
Funding Distribution from Department	226,970	227,675	231,728
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	179	179	185
Transfers to the Crown Entity
Sales of Goods and Services	48	48	49
Grants and Contributions	715	7,986	715
Investment Revenue	524	5,250	537
Retained Taxes, Fees and Fines
Other Revenue	394	2,105	404
Total Revenue	228,829	243,243	233,617
Gain/(Loss) on Disposal of Non Current Assets	(149)	1,351	(149)
Other Gains/(Losses)
Net Result	(30,347)	(6,802)	(16,513)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	68,880	114,614	94,642
Taxes Receivable
Receivables	30,778	16,110	16,110
Contract Assets
Inventories	4,746	4,746	4,746
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	104,404	135,470	115,498
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	19,481	8,772	18,935
Plant and Equipment	128,458	133,387	126,683
Infrastructure Systems
Investment Properties
Right of Use Assets	2,971	1,874	1,841
Intangibles
Other Assets
Total Non Current Assets	150,910	144,033	147,459
Total Assets	255,314	279,503	262,957
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,770	23,770	23,770
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	1,038	1,038
Provisions	6,159	6,159	6,159
Other	226	226	226
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,155	31,193	31,193
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,055	2,017	1,984
Provisions	1,970	1,970	1,970
Other	848	848	848
Total Non Current Liabilities	5,873	4,835	4,802
Total Liabilities	36,028	36,028	35,995
Net Assets	219,286	243,475	226,962
Equity			
Accumulated Funds	219,286	243,475	226,962
Reserves
Capital Equity
Total Equity	219,286	243,475	226,962

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	84,516	93,612	90,471
Personnel Services
Grants and Subsidies	43,842	45,737	35,603
Finance Costs	8	8	7
Equivalent Income Tax
Other Payments	102,484	89,248	94,523
Total Payments	230,850	228,604	220,604
Receipts			
Appropriation
Funding Distribution from Department	226,970	227,675	231,728
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	48	48	49
Retained Taxes, Fees and Fines
Interest Received	524	5,250	537
Grants and Contributions	715	9,674	715
Other Receipts	394	4,596	404
Total Receipts	228,650	247,243	233,432
Net Cash Flows From Operating Activities	(2,200)	18,639	12,828
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	1,571	71
Purchases of Property, Plant and Equipment	(42,613)	(23,266)	(32,838)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(42,542)	(21,695)	(32,767)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(32)	...	(33)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(32)	...	(33)
Net Increase/(Decrease) in Cash	(44,774)	(3,057)	(19,972)
Opening Cash and Cash Equivalents	113,654	117,670	114,614
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	68,880	114,614	94,642

Aboriginal Housing Office

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	28,114	24,542	31,018
Other Operating Expenses	89,856	101,156	100,342
Grants and Subsidies	79,179	56,652	54,247
Appropriation Expense
Depreciation and Amortisation	39,926	41,926	43,584
Finance Costs	...	5	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	237,075	224,281	229,191
Revenue			
Appropriation Revenue
Funding Distribution from Department	115,699	114,258	92,319
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	84,650	94,650	102,268
Grants and Contributions	122,678	105,178	106,505
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	12,716	17,042	20,906
Total Revenue	335,744	331,128	321,998
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(8,235)	(13,497)	(18,004)
Net Result	90,434	93,350	74,804

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	36,769	47,193	34,826
Taxes Receivable
Receivables	9,858	8,401	11,108
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	46,627	55,594	45,934
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,028,786	5,564,075	5,725,926
Plant and Equipment	1,108	1,108	1,293
Infrastructure Systems
Investment Properties
Right of Use Assets	228	228	228
Intangibles
Other Assets
Total Non Current Assets	5,030,122	5,565,411	5,727,447
Total Assets	5,076,749	5,621,006	5,773,381
Liabilities			
Current Liabilities			
Taxes Payable
Payables	39,571	39,571	25,908
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	63	63	63
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	39,634	39,634	25,971
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	171	171	171
Provisions	142	142	142
Other	213	213	213
Total Non Current Liabilities	526	526	526
Total Liabilities	40,160	40,160	26,497
Net Assets	5,036,589	5,580,846	5,746,884
Equity			
Accumulated Funds	3,078,327	3,466,201	3,541,004
Reserves	1,958,261	2,114,645	2,205,880
Capital Equity
Total Equity	5,036,589	5,580,846	5,746,884

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	28,114	24,542	31,018
Grants and Subsidies	79,179	56,652	54,247
Finance Costs	...	5	...
Equivalent Income Tax
Other Payments	89,888	96,764	114,188
Total Payments	197,181	177,963	199,453
Receipts			
Appropriation
Funding Distribution from Department	115,699	114,258	92,319
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	84,650	94,698	102,268
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	122,678	110,640	106,505
Other Receipts	9,445	20,221	17,195
Total Receipts	332,472	339,817	318,288
Net Cash Flows From Operating Activities	135,291	161,854	118,835
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	3,318	3,318	3,352
Purchases of Property, Plant and Equipment	(141,078)	(133,335)	(134,554)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(137,760)	(130,017)	(131,202)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(2,469)	31,837	(12,367)
Opening Cash and Cash Equivalents	39,238	15,356	47,193
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	36,769	47,193	34,826

Home Purchase Assistance Fund

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	517	696	721
Grants and Subsidies	3,690	3,690	1,092
Appropriation Expense
Depreciation and Amortisation
Finance Costs	6,918	6,918	6,182
Other Expenses	200	200	...
TOTAL EXPENSES EXCLUDING LOSSES	11,325	11,504	7,995
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	...	156	...
Grants and Contributions
Investment Revenue	4,006	4,029	4,016
Retained Taxes, Fees and Fines
Other Revenue	10	10	...
Total Revenue	4,016	4,195	4,016
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(7,309)	(7,309)	(3,979)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	85,268	85,846	73,891
Taxes Receivable
Receivables	285	298	298
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	106	106	106
Other
Assets Held For Sale
Total Current Assets	85,660	86,250	74,295
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	8,929	3,185	3,185
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties	...	11,786	11,786
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	8,929	14,971	14,971
Total Assets	94,588	101,222	89,266
Liabilities			
Current Liabilities			
Taxes Payable
Payables	81	81	81
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,641	7,641	8,313
Provisions	147	147	147
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,869	7,869	8,542
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	47,669	47,669	39,021
Provisions
Other
Total Non Current Liabilities	47,669	47,669	39,021
Total Liabilities	55,538	55,538	47,562
Net Assets	39,050	45,683	41,704
Equity			
Accumulated Funds	39,050	39,070	35,091
Reserves	...	6,613	6,613
Capital Equity
Total Equity	39,050	45,683	41,704

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	4,029	4,029	1,092
Finance Costs	3,678	3,678	3,206
Equivalent Income Tax
Other Payments	378	643	721
Total Payments	8,085	8,350	5,019
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	156	...
Retained Taxes, Fees and Fines
Interest Received	4,006	4,011	4,016
Grants and Contributions
Other Receipts	10	0	...
Total Receipts	4,016	4,167	4,016
Net Cash Flows From Operating Activities	(4,069)	(4,183)	(1,003)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	1,000	571	1,000
Purchases of Investments	(1,000)	(243)	(1,000)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	328	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(10,478)	(10,533)	(10,952)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(10,478)	(10,533)	(10,952)
Net Increase/(Decrease) in Cash	(14,547)	(14,389)	(11,955)
Opening Cash and Cash Equivalents	99,815	100,235	85,846
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	85,268	85,846	73,891

Multicultural NSW

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,636	28,886	31,499
Personnel Services Expenses
Other Operating Expenses	5,557	7,118	8,360
Grants and Subsidies	36,513	29,976	33,653
Appropriation Expense
Depreciation and Amortisation	562	426	562
Finance Costs	...	2	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	71,268	66,408	74,074
Revenue			
Appropriation Revenue
Funding Distribution from Department	63,897	53,097	62,583
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	836	491	864
Transfers to the Crown Entity
Sales of Goods and Services	6,019	5,700	6,022
Grants and Contributions	348	6,129	4,207
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	31	637	31
Total Revenue	71,130	66,054	73,708
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(138)	(354)	(366)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	8,537	8,321	8,217
Taxes Receivable
Receivables	3,387	3,387	3,387
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,924	11,708	11,604
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	160	159	159
Plant and Equipment	457	504	508
Infrastructure Systems
Investment Properties
Right of Use Assets	106	80	80
Intangibles	593	710	444
Other Assets
Total Non Current Assets	1,316	1,453	1,191
Total Assets	13,240	13,161	12,795
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,234	5,773	8,773
Contract Liabilities	3,461	3,607	607
Other Financial Liabilities at Fair Value
Borrowings	26	27	27
Provisions	1,949	1,949	1,949
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	13,670	11,356	11,356
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	88	61	61
Provisions	358	484	484
Other
Total Non Current Liabilities	446	545	545
Total Liabilities	14,116	11,901	11,901
Net Assets	(876)	1,260	894
Equity			
Accumulated Funds	(876)	1,260	894
Reserves
Capital Equity
Total Equity	(876)	1,260	894

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,800	28,900	30,635
Personnel Services
Grants and Subsidies	36,513	29,976	33,653
Finance Costs	...	2	...
Equivalent Income Tax
Other Payments	5,557	12,752	8,360
Total Payments	69,870	71,630	72,648
Receipts			
Appropriation
Funding Distribution from Department	63,897	53,097	62,583
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,019	5,276	6,022
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	348	8,289	4,207
Other Receipts	31	4,348	31
Total Receipts	70,294	71,010	72,844
Net Cash Flows From Operating Activities	424	(620)	196
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(231)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(250)	(69)	(250)
Net Cash Flows From Investing Activities	(300)	(300)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(26)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(26)	...
Net Increase/(Decrease) in Cash	124	(946)	(104)
Opening Cash and Cash Equivalents	8,413	9,267	8,321
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,537	8,321	8,217

NSW Trustee and Guardian

Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	101,736	96,440	111,250
Other Operating Expenses	19,330	31,248	22,702
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,666	4,700	4,362
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	125,732	132,388	138,314
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	85,456	81,432	88,877
Grants and Contributions	30,734	31,481	35,304
Investment Revenue	8,590	13,703	9,337
Retained Taxes, Fees and Fines
Other Revenue	195	945	202
Total Revenue	124,975	127,561	133,719
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(453)	...
Net Result	(757)	(5,280)	(4,595)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	90,672	14,707	7,816
Taxes Receivable
Receivables	7,825	7,582	7,582
Contract Assets	5,517	6,175	6,175
Inventories
Financial Assets at Fair Value	...	62,227	55,816
Other Financial Assets
Other	18,055	17,305	17,305
Assets Held For Sale
Total Current Assets	122,069	107,996	94,694
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	94,572	114,962	116,582
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,699	2,822	2,756
Plant and Equipment	7,034	6,068	5,051
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	14,461	6,045	12,146
Other Assets	...	1,923	1,923
Total Non Current Assets	118,766	131,820	138,458
Total Assets	240,835	239,816	233,152
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,017	6,786	6,217
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	28,832	33,805	32,305
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	36,849	40,591	38,522
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,332	2,752	2,752
Other
Total Non Current Liabilities	2,332	2,752	2,752
Total Liabilities	39,181	43,343	41,274
Net Assets	201,654	196,473	191,878
Equity			
Accumulated Funds	199,683	194,373	189,778
Reserves	1,971	2,100	2,100
Capital Equity
Total Equity	201,654	196,473	191,878

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	101,736	96,440	111,250
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	25,834	32,860	31,082
Total Payments	127,570	129,300	142,332
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	85,456	82,188	88,877
Retained Taxes, Fees and Fines
Interest Received	3,589	2,276	559
Grants and Contributions	30,734	31,481	35,304
Other Receipts	6,872	7,648	6,513
Total Receipts	126,651	123,593	131,252
Net Cash Flows From Operating Activities	(919)	(5,707)	(11,080)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,122)	(2,122)	(1,050)
Proceeds from Sale of Investments	3,000	...	13,569
Purchases of Investments	...	(74,000)	...
Advances Repayments Received
Advances made
Other Investing	(7,440)	(578)	(8,330)
Net Cash Flows From Investing Activities	(6,562)	(76,700)	4,189
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(7,481)	(82,407)	(6,891)
Opening Cash and Cash Equivalents	98,153	97,114	14,707
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	90,672	14,707	7,816

Judicial Commission of New South Wales

Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,408	5,669	5,588
Personnel Services Expenses
Other Operating Expenses	2,202	2,152	2,279
Grants and Subsidies	6	...	6
Appropriation Expense
Depreciation and Amortisation	265	265	265
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	7,881	8,086	8,137
Revenue			
Appropriation Revenue	6,577	6,577	7,210
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	187	193
Transfers to the Crown Entity
Sales of Goods and Services	1,031	932	647
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	70	170	71
Total Revenue	7,866	7,866	8,122
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(15)	(220)	(15)

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	652	684	684
Taxes Receivable
Receivables	109	159	159
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	761	843	843
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,112	1,004	989
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	165	165	165
Other Assets
Total Non Current Assets	1,277	1,169	1,154
Total Assets	2,038	2,012	1,997
Liabilities			
Current Liabilities			
Taxes Payable
Payables	216	452	452
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	733	733	733
Other	657	657	657
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,606	1,842	1,842
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	31	31	31
Other
Total Non Current Liabilities	31	31	31
Total Liabilities	1,637	1,873	1,873
Net Assets	401	139	124
Equity			
Accumulated Funds	401	139	124
Reserves
Capital Equity
Total Equity	401	139	124

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,221	5,615	5,394
Personnel Services
Grants and Subsidies	6	...	6
Finance Costs
Equivalent Income Tax
Other Payments	2,202	1,908	2,279
Total Payments	7,429	7,523	7,679
Receipts			
Appropriation	6,577	6,577	7,210
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,031	1,589	647
Retained Taxes, Fees and Fines
Interest Received	1	9	1
Grants and Contributions
Other Receipts	70	170	71
Total Receipts	7,679	8,345	7,929
Net Cash Flows From Operating Activities	250	822	250
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(250)	(235)	(250)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(14)	...
Net Cash Flows From Investing Activities	(250)	(249)	(250)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	0	573	(0)
Opening Cash and Cash Equivalents	652	111	684
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	652	684	684

Office of the Children's Guardian

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	39,930	40,543	39,411
Personnel Services Expenses
Other Operating Expenses	20,786	26,983	30,686
Grants and Subsidies	1,080	1,014	1,085
Appropriation Expense
Depreciation and Amortisation	1,848	1,383	1,238
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	63,644	69,923	72,420
Revenue			
Appropriation Revenue	22,784	23,108	28,799
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,133	1,216	1,172
Transfers to the Crown Entity
Sales of Goods and Services	37,764	36,548	43,594
Grants and Contributions	321	226	324
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	47	...
Total Revenue	62,003	61,145	73,890
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,641)	(8,779)	1,470

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets ^(a)	6,335	(576)	1,143
Taxes Receivable
Receivables	5,076	2,603	2,603
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,411	2,027	3,746
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	336	421	373
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	1,834	1,021	820
Other Assets
Total Non Current Assets	2,170	1,442	1,193
Total Assets	13,581	3,470	4,940
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,344	2,420	2,420
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,104	5,027	5,027
Other	...	1,250	1,250
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,448	8,697	8,697
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	588	554	554
Other
Total Non Current Liabilities	588	554	554
Total Liabilities	12,036	9,251	9,251
Net Assets	1,545	(5,781)	(4,311)
Equity			
Accumulated Funds	1,545	(5,781)	(4,311)
Reserves
Capital Equity
Total Equity	1,545	(5,781)	(4,311)

(a) See footnote on cash flow statement on following page.

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,797	39,628	38,238
Personnel Services
Grants and Subsidies	1,080	1,014	1,085
Finance Costs
Equivalent Income Tax
Other Payments	20,786	29,609	30,686
Total Payments	60,662	70,252	70,010
Receipts			
Appropriation	22,784	23,108	28,799
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	37,764	36,516	43,594
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	321	226	324
Other Receipts	...	1,392	...
Total Receipts	60,869	61,241	72,717
Net Cash Flows From Operating Activities	207	(9,011)	2,708
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(189)	(189)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,250)	(182)	(800)
Net Cash Flows From Investing Activities	(1,439)	(371)	(989)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,232)	(9,381)	1,719
Opening Cash and Cash Equivalents	7,567	8,806	(576)
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	6,335	(576)	1,143

- (a) The revised position shows the projection as at 30 April 2025. On 30 May 2025 the Treasurer authorised delegation of special appropriation under section 39(2)(b)(i) of the *Appropriation Act 2024*. See Appendix D in Budget Paper No 1. *Budget Statement*. This will result in a positive closing cash position when the final audited accounts are published.

Office of the Director of Public Prosecutions

Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	193,421	186,497	214,977
Personnel Services Expenses
Other Operating Expenses	46,378	43,708	52,684
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,295	2,950	2,938
Finance Costs	6	15	6
Other Expenses	4,890	4,874	5,092
TOTAL EXPENSES EXCLUDING LOSSES	247,990	238,043	275,698
Revenue			
Appropriation Revenue	237,732	235,083	266,533
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	9,374	6,496	10,289
Transfers to the Crown Entity
Sales of Goods and Services	100	...	(0)
Grants and Contributions	(0)	...	(0)
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	43	848	146
Total Revenue	247,249	242,427	276,968
Gain/(Loss) on Disposal of Non Current Assets	5	...	5
Other Gains/(Losses)
Net Result	(736)	4,384	1,275

Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	5,913	5,726	6,047
Taxes Receivable
Receivables	3,723	5,763	5,763
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,636	11,489	11,810
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	9,146	10,047	10,646
Infrastructure Systems
Investment Properties
Right of Use Assets	333	391	372
Intangibles	1,306	1,094	1,001
Other Assets
Total Non Current Assets	10,786	11,532	12,019
Total Assets	20,422	23,021	23,829
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,526	4,226	4,225
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	98	157	122
Provisions	17,836	21,288	21,055
Other	220	90	90
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,680	25,761	25,491
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	251	247	271
Provisions	2,947	2,485	2,485
Other	1,638	20	(202)
Total Non Current Liabilities	4,836	2,752	2,554
Total Liabilities	28,516	28,513	28,045
Net Assets	(8,094)	(5,491)	(4,216)
Equity			
Accumulated Funds	(8,094)	(5,491)	(4,216)
Reserves
Capital Equity
Total Equity	(8,094)	(5,491)	(4,216)

Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	184,280	181,896	204,921
Personnel Services
Grants and Subsidies
Finance Costs	6	15	6
Equivalent Income Tax
Other Payments	50,414	53,850	57,660
Total Payments	234,700	235,760	262,587
Receipts			
Appropriation	237,732	235,083	266,533
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	100	...	(0)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	(0)	...	(0)
Other Receipts	1,271	4,702	(76)
Total Receipts	239,102	239,785	266,456
Net Cash Flows From Operating Activities	4,403	4,025	3,870
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(3,578)	(2,958)	(2,964)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(569)	(574)	(340)
Net Cash Flows From Investing Activities	(4,142)	(3,532)	(3,299)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(250)	(218)	(250)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(250)	(218)	(250)
Net Increase/(Decrease) in Cash	11	274	321
Opening Cash and Cash Equivalents	5,902	5,452	5,726
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,913	5,726	6,047