### 3. COMMUNITIES AND JUSTICE

#### 3.1 Agency Expense Summary

		Expenses <sup>(a)</sup>		Сар	ital Expend	iture
Communities and Justice	2024-25	2025-26		2024-25	2025-26	
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Communities and Justice	12,009.4	11,716.0	(2.4)	1,034.2	1,188.0	14.9
Funding distribution to agencies	9,204.2	10,476.9	13.8			
Total Principal Department(b)(c)(d)(e)(f)	21,213.6	22,192.8	4.6	1,034.2	1,188.0	14.9
Agencies						
Corrective Services NSW <sup>(e)</sup>	1,792.5	2,419.4	35.0	43.9	79.2	80.4
Crown Solicitor's Office	98.9	84.6	(14.5)	1.9	4.5	135.8
Fire and Rescue NSW	1,149.9	1,112.0	(3.3)	94.2	98.7	4.8
Legal Aid Commission of New South Wales <sup>(f)</sup>	610.6	718.7	17.7	10.9	12.1	10.5
New South Wales Crime Commission	37.2	39.4	5.8	1.3	1.9	43.6
NSW Police Force	5,334.0	5,648.3	5.9	296.5	410.8	38.6
NSW Rural Fire Service	807.0	684.9	(15.1)	40.4	31.6	(21.8)
NSW State Emergency Service	251.4	250.0	(0.6)	23.2	32.8	41.3
Aboriginal Housing Office	224.3	229.2	2.2	140.9	134.7	(4.4)
Home Purchase Assistance Fund	11.5	8.0	(30.5)			
Multicultural NSW	66.4	74.1	11.5	0.3	0.3	
NSW Trustee and Guardian	132.4	138.3	4.5	2.7	9.4	247.4
Total Agencies	10,516.1	11,406.8	8.5	656.3	816.1	24.3
Special Offices						
Judicial Commission of New South Wales	8.1	8.1	0.6	0.2	0.3	0.4
Office of the Children's Guardian	69.9	72.4	3.6	0.4	1.0	166.7
Office of the Director of Public Prosecutions.	238.0	275.7	15.8	3.9	3.5	(9.5)
Total Special Offices	316.1	356.3	12.7	4.5	4.8	5.4

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>c) The myWorkZone Service Level 3 Operations and Support branch and the Shared Services and Customer Experience branch are transferred from the Department of Communities and Justice to the Department of Customer Service, as per the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025.

<sup>(</sup>d) The Office of Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025, effective 1 July 2025.

<sup>(</sup>e) Corrective Services NSW is a newly established public service agency related to the Communities and Justice portfolio. The functions of the Corrective Services branch were transferred from the Department of Communities and Justice to the new, standalone agency called Corrective Services NSW, as per the Administrative Arrangements (Administrative Changes — Corrective Services NSW) Order 2024, effective from 1 October 2024.

<sup>(</sup>f) Following finalisation of the budget aggregates, an error was identified in the Legal Aid Commission of New South Wales revenue and expenditure figures. The above table and related agency financial statements are overstated by \$40.5 million in 2025-26. The error is budget result neutral and will be corrected in the Half-Yearly Review.

### 3.2 Financial Statements

# **Department of Communities and Justice**

	20	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,744,103	2,774,810	2,613,552
Personnel Services Expenses			
Other Operating Expenses	1,714,536		1,082,331
Grants and Subsidies	16,009,953	16,811,882	18,167,534
Appropriation Expense			
Depreciation and Amortisation	374,312	•	282,127
Finance Costs	46,967	,	6,101
Other Expenses	44,077	37,745	41,202
TOTAL EXPENSES EXCLUDING LOSSES	21,933,947	21,213,591	22,192,847
Revenue			
Appropriation Revenue	21,734,064	20,912,788	22,203,190
Funding Distribution from Department		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	120,235	98,629	84,652
Transfers to the Crown Entity			
			000 700
Sales of Goods and Services	650,252	660,130	692,762
Sales of Goods and Services Grants and Contributions	650,252 184,605		692,762 131,875
	•	185,838	•
Grants and Contributions	184,605	185,838 191	131,875
Grants and Contributions Investment Revenue	184,605 22	185,838 191 25,182	131,875 
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines	184,605 22 25,181 158,960	185,838 191 25,182	131,875  26,089 61,421 <b>23,199,990</b>
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue	184,605 22 25,181 158,960	185,838 191 25,182 123,066	131,875  26,089 61,421
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue	184,605 22 25,181 158,960 <b>22,873,320</b>	185,838 191 25,182 123,066 <b>22,005,824</b>	131,875  26,089 61,421 <b>23,199,990</b>

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	130,473	72,223	292,045
Taxes Receivable			
Receivables	464,376	452,112	421,609
Contract Assets	5,096		
Inventories	25,401	•••	
Financial Assets at Fair Value		97	97
Other Financial Assets			
Other	18,243	18,873	18,873
Assets Held For Sale	101	101	101
Total Current Assets	643,690	543,406	732,725
Non Current Assets			
Taxes Receivable		•••	•••
Receivables	29,335	29,869	29,869
Contract Assets			•••
Inventories			•••
Financial Assets at Fair Value	***	***	•••
Equity Investments			
Property, Plant and Equipment -	10 101 E00	E 004 460	E 076 407
Land and Building Plant and Equipment	10,181,592 749,713	5,234,460 327,275	5,976,427 373,824
Infrastructure Systems			373,024
Investment Properties	•••	•••	•••
Right of Use Assets	 194,069	 137,328	135,196
Intangibles	98,740	79,734	63,817
Other Assets	1,804	2,097	2,097
Total Non Current Assets	11,255,253	5,810,763	6,581,230
Total Assets	11,898,943	6,354,169	7,313,955
Liabilities	,555,515	3,00 1,100	
Current Liabilities			
Taxes Payable			
Payables	356,628	288,719	298,818
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
Borrowings	44,909	12,889	12,768
Provisions	559,558	398,151	391,578
Other	13,024	18,694	7,094
Liabilities Associated with Assets Held for Sale			
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	974,119	718,453	710,258
	974,119		710,258
Total Current Liabilities	974,119		710,258 
Total Current Liabilities Non Current Liabilities Taxes Payable Payables		718,453	710,258
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities		718,453 	 710,258  
Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 	718,453   	
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	   801,888	718,453    77,673	   80,876
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	 	718,453   	   80,876
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	   801,888 420,555 	718,453    77,673 485,391 	   80,876 485,401 
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	   801,888	718,453    77,673	   80,876 485,401 
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	   801,888 420,555 	718,453    77,673 485,391 	   80,876 485,401  <b>566,277</b>
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Total Non Current Liabilities	  801,888 420,555  1,222,443	718,453   77,673 485,391  563,064	 80,876 485,401  566,277 1,276,535
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Total Non Current Liabilities  Total Liabilities	  801,888 420,555  1,222,443 2,196,562	718,453   77,673 485,391  563,064 1,281,517	 80,876 485,401  566,277 1,276,535
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets	  801,888 420,555  1,222,443 2,196,562	718,453   77,673 485,391  563,064 1,281,517	 80,876 485,40  566,277 1,276,535 6,037,420
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 801,888 420,555  1,222,443 2,196,562 9,702,381	718,453 77,673 485,391 563,064 1,281,517 5,072,652	80,876 485,401  566,277 1,276,535 6,037,420
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	801,888 420,555  1,222,443 2,196,562 9,702,381	718,453 77,673 485,391 563,064 1,281,517 5,072,652 3,385,072	710,258  80,876 485,401  566,277 1,276,535 6,037,420 4,387,794 1,649,626

	20	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,660,530	2,701,245	2,540,500
Personnel Services			
Grants and Subsidies	16,170,991	16,986,470	18,333,165
Finance Costs	46,956	12,912	6,091
Equivalent Income Tax	·	,	·
Other Payments	1,913,291	1,698,024	1,275,051
Total Payments	•	21,398,651	
Receipts	21 724 064	20 012 700	22 202 100
Appropriation	21,734,064	20,912,788	22,203,190
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			
Sale of Goods and Services	650,252	659,604	692,762
Retained Taxes, Fees and Fines			
Interest Received	22	191	
Grants and Contributions	184,605	181,495	127,907
Other Receipts	555,759	586,380	434,379
Total Receipts	23,124,702	22,340,458	23,458,239
Net Cash Flows From Operating Activities	1,332,934	941,807	1,303,432
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	1,332,934	941,807	1,303,432
	1,332,934	<b>941,807</b>	<b>1,303,432</b> 122,800
Cash Flows From Investing Activities	<b>1,332,934</b> (1,241,729)		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment		41	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment		41 (1,017,914)	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments		41 (1,017,914)	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 (1,241,729) 	41 (1,017,914) 73 	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (1,241,729) 	41 (1,017,914) 73 	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (1,241,729)    (5,481)	41 (1,017,914) 73  	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (1,241,729)    (5,481)	41 (1,017,914) 73   (6,954)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (1,241,729)    (5,481)	41 (1,017,914) 73   (6,954) (1,024,754)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(1,241,729)    (5,481) (1,247,210)	41 (1,017,914) 73  (6,954) (1,024,754)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (1,241,729)    (5,481)	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(1,241,729)   (5,481) (1,247,210)  (33,015)	41 (1,017,914) 73  (6,954) (1,024,754)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(1,241,729)   (5,481) (1,247,210)  (33,015)	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258) 	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)   (1,482) (1,051,239)  (32,371) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947)	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947) 235,012	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822 72,223
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947)	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)   (32,371)

# **Corrective Services NSW**

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		1,143,544	1,648,617
Personnel Services Expenses			•••
Other Operating Expenses		418,572	524,132
Grants and Subsidies		43,164	6,645
Appropriation Expense			
Depreciation and Amortisation		167,257	213,648
Finance Costs		19,932	26,173
Other Expenses		1	172
TOTAL EXPENSES EXCLUDING LOSSES		1,792,470	2,419,387
Revenue			
Appropriation Revenue			
Funding Distribution from Department		1,431,022	2,132,776
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		25,652	35,828
Transfers to the Crown Entity			
Sales of Goods and Services		57,224	67,976
Grants and Contributions		3,000	6,537
Investment Revenue		477	104
Retained Taxes, Fees and Fines			
Other Revenue		30,292	34,989
Total Revenue		1,547,667	2,278,209
Gain/(Loss) on Disposal of Non Current Assets		1,360	
Other Gains/(Losses)		(8,552)	
Net Result		(251,995)	(141,178)

	20 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Assets	·	•	·
Current Assets			
Cash Assets		114,319	107,718
Taxes Receivable			
Receivables		68,816	68,816
Contract Assets		00,010	00,010
Inventories		21,846	21,731
Financial Assets at Fair Value		,.	,
Other Financial Assets			
Other	•••		
Assets Held For Sale			
Total Current Assets	•••	204,981	198,265
Non Current Assets			,
Taxes Receivable			
Receivables	•••		
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value		181	 181
Equity Investments			
Property, Plant and Equipment -			***
Land and Building		5,100,261	5,001,229
Plant and Equipment		389,745	356,135
Infrastructure Systems		303,743	330,133
Investment Properties		•••	
Right of Use Assets		69,606	 71,605
Intangibles		8,475	4,657
Other Assets		0,475	4,037
Total Non Current Assets		5,568,268	- 400 00=
Total Non Current Assets			
Total Assats	•••		5,433,807
Total Assets		5,773,249	
Liabilities			
Liabilities Current Liabilities			
Liabilities Current Liabilities Taxes Payable		5,773,249 	5,632,072
Liabilities Current Liabilities Taxes Payable Payables			
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities		5,773,249 	5,632,072
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value		5,773,249  116,029 	5,632,072  145,871 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		5,773,249  116,029  40,106	5,632,072  145,871  40,106
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	5,773,249  116,029  40,106 236,954	5,632,072  145,871  40,106 236,954
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	···	5,773,249  116,029  40,106	5,632,072  145,871  40,106 236,954
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities		5,773,249  116,029  40,106 236,954	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680	5,632,072 145,871 40,106 236,954 750 423,681 6,329
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foundation at Fair Value Borrowings Provisions Other Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531 4,494,541
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530 4,635,719	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530 4,635,719	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531 4,494,541

	20	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		1,088,051	1,642,630
Personnel Services	•••	1,000,001	1,042,000
Grants and Subsidies		43,164	6,645
Finance Costs		19,932	26,173
Equivalent Income Tax		19,932	20,170
Other Payments		282,503	495,244
•		•	
Total Payments	•••	1,433,650	2,170,693
Receipts			
Appropriation			
Funding Distribution from Department		1,431,022	2,132,776
Cash reimbursements from the Crown Entity	•••	•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		57,728	68,874
Retained Taxes, Fees and Fines		•••	
Interest Received		477	104
Grants and Contributions		3,000	6,537
Other Receipts		12,668	34,989
Total Receipts		1,504,895	2,243,279
Net Cash Flows From Operating Activities		71,245	72,586
Cook Flour From Investing Activities			
Cash Flows From Investing Activities			
<del>-</del>	***	1,360	
Proceeds from Sale of Property, Plant and Equipment		1,360 (37,616)	 (79,117
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment		1,360 (37,616)	 (79,117) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments		(37,616) 	 (79,117 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 	(37,616) 	 (79,117)  
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received		(37,616)  	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  	(37,616)   	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	   	(37,616)    (514)	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	  	(37,616)   	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   	(37,616)    (514)	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	   	(37,616)    (514)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	  	(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid		(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		(37,616)   (514) (36,770) 	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		(37,616)   (514) (36,770)  	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		(37,616)   (514) (36,770)  	(79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	  	(37,616) (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		(37,616) (514) (36,770)	(79,187 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		(37,616) (514) (36,770) 34,475	(79,187 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		(37,616) (514) (36,770) 34,475	(79,187) (79,187)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		(37,616) (514) (36,770) 34,475	 (79,117)  (70) (79,187)   (6,601) 114,319 

# **Crown Solicitor's Office**

Net Result	1,623	7,026	1,663
Other Gains/(Losses)		***	•••
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	86,337	105,975	86,265
Other Revenue	0	75	75
Retained Taxes, Fees and Fines			
Investment Revenue	(0)		0
Grants and Contributions			
Sales of Goods and Services	86,082	105,639	85,932
Transfers to the Crown Entity			200
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	256	 261	259
Funding Distribution from Department	(0)	•••	(0)
Revenue Appropriation Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	84,714	98,949	84,602
Other Expenses			
Finance Costs		•••	•••
Depreciation and Amortisation	4,132	6,305	4,997
Appropriation Expense			
Grants and Subsidies			
Other Operating Expenses	14,630	16,227	15,290
Personnel Services Expenses	•••	•••	••
Employee Related	65,953	76,417	64,316
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	24-25	2025-26

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>Q</b> 000	φοσο	<b>Q</b> 000
Current Assets			
Cash Assets	26,534	33,418	30,800
Taxes Receivable		33,410	30,000
Receivables	 26,754	29,254	29,254
Contract Assets	6,352	6,352	6,352
Inventories		o,oo2	0,002
Financial Assets at Fair Value			
Other Financial Assets			
Other	9,095	9,095	9,095
Assets Held For Sale			
Total Current Assets	68,735	78,118	75,501
Non Current Assets	· · · · · · · · · · · · · · · · · · ·		
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	***		***
Plant and Equipment	6,675	5,251	5,775
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	7,980	6,269	5,230
Other Assets	899	899	899
Total Non Current Assets	15,554	12,420	11,905
Total Assets	84,289	90,539	87,406
Liabilities			
Current Liabilities			
Taxes Payable	 6.076	 6 107	 C 250
Payables Contract Liabilities	6,376	6,137	6,259
Other Financial Liabilities at Fair Value		•••	
Borrowings	•••		
	 18 102	 22 18 <i>4</i>	 18 430
Provisions	18,102	22,184	 18,430
Provisions Other	18,102 	22,184 	
Provisions	18,102  	22,184  	
Provisions Other Liabilities Associated with Assets Held for Sale	18,102 	22,184 	
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	18,102  	22,184  	
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	18,102   <b>24,479</b>	22,184   28,321	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	18,102   <b>24,479</b> 	22,184   28,321	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	18,102   <b>24,479</b> 	22,184   28,321 	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	18,102   <b>24,479</b> 	22,184   28,321  	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	18,102   <b>24,479</b>  	22,184   28,321  	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	18,102   24,479   	22,184   28,321  	24,689   
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	18,102  24,479    2,912	22,184   28,321    2,912	24,689   
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	18,102  24,479    2,912 	22,184   28,321    2,912 	24,689 2,912
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	18,102 24,479 2,912 2,912	22,184  28,321  2,912  2,912	24,689 2,912 2,912
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	18,102 24,479 2,912 2,912 27,391	22,184 28,321 28,321 2,912 2,912 31,234	24,689 2,912 2,912 27,602
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	18,102 24,479 2,912 2,912 27,391	22,184 28,321 28,321 2,912 2,912 31,234	24,689 2,912 2,912 27,602
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	18,102 24,479 24,479 2,912 2,912 27,391 56,898	22,184 28,321 28,321 2,912 2,912 31,234 59,305	24,689 2,912 2,912 27,602 59,804
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	18,102 24,479 24,479 2,912 2,912 27,391 56,898 56,898	22,184 28,321 28,321 2,912 2,912 31,234 59,305 59,305	24,689 24,689 2,912 2,912 27,602 59,804 59,804
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	18,102 24,479 24,479 2,912 2,912 27,391 56,898	22,184 28,321 2,912 2,912 31,234 59,305	24,689 2,912 2,912 27,602 59,804

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	·	·	•
Payments			
•	CE CO7	76,006	C4.0E7
Employee Related	65,697	76,886	64,057
Personnel Services		•••	
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	15,021	21,810	15,168
Total Payments	80,717	98,696	79,225
Receipts			
Appropriation			
Funding Distribution from Department	(0)		(0)
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(2,184)	(2,185)	(4,918)
Sale of Goods and Services	86,082	104,166	85,932
Retained Taxes, Fees and Fines	00,002		00,002
Interest Received	(0)		0
Grants and Contributions		•••	U
Other Receipts	0	 71	 75
· · · · · · · · · · · · · · · · · · ·			
Total Receipts	83,897	102,052	81,089
Net Cash Flows From Operating Activities	3,180	3,356	1,864
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(961)	(1,169)	(3,381)
Proceeds from Sale of Investments		•••	
Purchases of Investments			
Advances Repayments Received		•••	
Advances made		•••	
Other Investing	(300)	(731)	(1,100)
Net Cash Flows From Investing Activities	(1,261)	(1,900)	(4,481)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid		•••	
Other Financing		•••	
<del>-</del>	•••	***	•••
Capital Appropriation - Equity Appropriation		•••	•••
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	1,919	1,456	(2,617)
Opening Cash and Cash Equivalents	24,616	31,962	33,418
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
	·		
Closing Cash and Cash Equivalents	26,534	33,418	30,800

# Fire and Rescue NSW

	202 <sup>2</sup> Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	785,798	867,437	858,540
Personnel Services Expenses	***		
Other Operating Expenses	162,111	178,371	170,040
Grants and Subsidies	•••	25,144	
Appropriation Expense		•••	
Depreciation and Amortisation	77,916	78,720	83,189
Finance Costs	287	253	240
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,026,112	1,149,926	1,112,009
Revenue			
Appropriation Revenue			
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	13,774	14,411	14,891
Grants and Contributions	•••	4,884	6,600
Investment Revenue	11,601	13,140	11,343
Retained Taxes, Fees and Fines	41,238	44,852	46,832
Other Revenue	7,884	15,512	15,364
Total Revenue	1,148,349	1,164,244	1,231,432
Gain/(Loss) on Disposal of Non Current Assets		(1,635)	
Other Gains/(Losses)			
Net Result	122,237	12,683	119,423

Satarioo Grioot			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	•	•	·
Current Assets			
Cash Assets	219,937	182,748	257,737
Taxes Receivable			
Receivables	29,484	23,947	22,842
Contract Assets			
Inventories	3,234	3,396	3,396
Financial Assets at Fair Value		•••	
Other Financial Assets			
Other	43	65	65
Assets Held For Sale			
Total Current Assets	252,698	210,156	284,040
Non Current Assets			
Taxes Receivable	***		•••
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	954,996	934,049	940,892
Plant and Equipment	384,545	385,537	415,111
Infrastructure Systems			
Investment Properties	10.004		
Right of Use Assets	13,084	10,043	8,692
Intangibles	31,159	32,439	32,236
Other Assets	4 000 704		4 000 004
Total Non Current Assets Total Assets	1,383,784 1,636,482	1,362,067 1,572,222	1,396,931 1,680,970
Liabilities	1,030,482	1,372,222	1,000,970
Current Liabilities			
Taxes Payable			
Payables	 39,444	53,640	49,140
Contract Liabilities	•		
Other Financial Liabilities at Fair Value		•••	
Borrowings	 744	984	 948
Provisions	178,419	221,354	221,354
Other		25,144	221,00
Liabilities Associated with Assets Held for Sale			••
Total Current Liabilities	218,607	301,122	271,442
Non Current Liabilities	210,007	001,122	271,772
Taxes Payable			
			••
	***		
Payables Contract Liabilities			
Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value	 		
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  9,311	 6,097	5,766
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  9,311 191,106		5,766
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  9,311 191,106 	 6,097 197,067 	5,766 197,067 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  9,311 191,106	 6,097	5,766 197,067  <b>202,83</b> 3
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 9,311 191,106  <b>200,417</b>	6,097 197,067  <b>203,164</b>	5,766 197,067  <b>202,833</b> <b>474,27</b> 5
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	9,311 191,106  200,417 419,024	6,097 197,067  203,164 504,286	5,766 197,067  <b>202,833</b> <b>474,27</b> 5
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	9,311 191,106  200,417 419,024	6,097 197,067  203,164 504,286	5,766 197,067  202,833 474,275 1,206,695
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	9,311 191,106  200,417 419,024 1,217,458	6,097 197,067  203,164 504,286 1,067,936	5,766 197,067  <b>202,833</b> <b>474,275</b> <b>1,206,695</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	9,311 191,106  200,417 419,024 1,217,458	6,097 197,067  203,164 504,286 1,067,936	5,766 197,067  202,833 474,275 1,206,695 243,769 962,926

	20:	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	796,190	839,608	883,684
Personnel Services			
Grants and Subsidies		25,144	
Finance Costs	101	127	99
Equivalent Income Tax			
Other Payments	188,177	215,977	202,311
Total Payments	984,468	1,080,857	1,086,094
Receipts		-	
Appropriation			•••
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	13,454	14,091	14,571
Retained Taxes, Fees and Fines			
Interest Received	11,601	13,140	11,343
Grants and Contributions	4,421	914	7,705
Other Receipts	77,570	90,364	90,644
Total Receipts	1,180,898	1,189,954	1,260,665
Net Cash Flows From Operating Activities	196,430	109,098	174,571
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		982	
Purchases of Property, Plant and Equipment	(88,705)	(86,922)	(94,914)
Proceeds from Sale of Investments	(00,100)	(00,022)	(0 1,01 1,
Purchases of Investments			
Advances Repayments Received			
Advances made			•••
Other Investing	(3,665)	(4,819)	(3,665)
Net Cash Flows From Investing Activities	(92,370)	(90,759)	(98,579)
	(32,370)	(30,733)	(30,373)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances			
_	(2 02E)	•••	(1,003)
Repayment of Borrowings and Advances	(2,825)	•••	(1,003)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,825)		(1,003)
Net Increase/(Decrease) in Cash	101,235	18,339	74,989
Opening Cash and Cash Equivalents		164 400	182,748
	118,702	164,409	102,770
Reclassification of Cash Equivalents	118,702		
Reclassification of Cash Equivalents			257,737

# Legal Aid Commission of New South Wales Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	226,425	243,972	286,457
Personnel Services Expenses			
Other Operating Expenses	232,925	242,590	267,835
Grants and Subsidies	115,327	113,694	154,637
Appropriation Expense			
Depreciation and Amortisation	8,631	9,390	8,848
Finance Costs	10	11	12
Other Expenses	941	941	941
TOTAL EXPENSES EXCLUDING LOSSES	584,258	610,598	718,729
Revenue			
Appropriation Revenue			
Funding Distribution from Department	470,417	468,905	605,967
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,085	5,796	4,185
Transfers to the Crown Entity	•••	•••	
Sales of Goods and Services	4,668	14,000	4,785
Grants and Contributions	98,777	111,693	99,208
Investment Revenue	•••	•••	
Retained Taxes, Fees and Fines	•••	•••	
Other Revenue	306	4,408	313
Total Revenue	578,253	604,802	714,459
Gain/(Loss) on Disposal of Non Current Assets	35	35	35
Other Gains/(Losses)	(200)	(200)	(200)
Net Result	(6,170)	(5,961)	(4,435)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	•	•
Current Assets			
Cash Assets	46,740	56,756	49,576
Taxes Receivable		•••	
Receivables	10,781	10,781	10,781
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	57,521	67,537	60,357
Non Current Assets			
Taxes Receivable			
Receivables	9,129	9,129	9,129
Contract Assets	***	•••	
Inventories		•••	•••
Financial Assets at Fair Value		•••	
Equity Investments			•••
Property, Plant and Equipment -			
Land and Building Plant and Equipment	 11,281	 7,910	 9,846
Infrastructure Systems			9,640
Investment Properties		•••	
Right of Use Assets	 734	440	931
Intangibles	26,900	28,786	29,574
Other Assets	20,000	20,700	20,07
Total Non Current Assets	48,044	46,265	49,480
Total Assets	105,565	113,802	109,837
Liabilities	•	•	
Current Liabilities			
Taxes Payable			
Payables	26,376	26,376	26,376
		,	20,370
Contract Liabilities			20,370
Contract Liabilities Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings	 598	  598	  841
Other Financial Liabilities at Fair Value Borrowings Provisions		 598 19,359	
Other Financial Liabilities at Fair Value Borrowings Provisions Other	 598	  598	  841
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 598 19,359	 598 19,359 44	 841 19,359
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	598 19,359 44  <b>46,377</b>	 598 19,359 44  <b>46,377</b>	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	598 19,359 44  <b>46,377</b>	 598 19,359 44  <b>46,377</b>	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	598 19,359 44 46,377	 598 19,359 44  <b>46,377</b> 	 841 19,359 44  <b>46,620</b> 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 598 19,359 44  46,377    	 598 19,359 44  46,377    47	 841 19,359 44  <b>46,620</b>   
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 598 19,359 44  46,377    47 11,338	 598 19,359 44  46,377    47 11,338	 841 19,359 44  <b>46,620</b>    274 11,338
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 598 19,359 44  <b>46,377</b>    47 11,338 151	 598 19,359 44  46,377    47 11,338 151	 841 19,359 44  <b>46,620</b>    274 11,338 151
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	598 19,359 44 46,377 46,377 47 11,338 151 11,536	 598 19,359 44  46,377    47 11,338 151 11,536	 841 19,359 44  <b>46,620</b>    274 11,338 151 <b>11,763</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 841 19,359 44  <b>46,620</b>  274 11,338 151 <b>11,763</b> <b>58,383</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	598 19,359 44 46,377 46,377 47 11,338 151 11,536	 598 19,359 44  46,377    47 11,338 151 11,536	 841 19,359 44  <b>46,620</b>    274 11,338 151 <b>11,763</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	598 19,359 44 46,377  46,377  47 11,338 151 11,536 57,913 47,652	 598 19,359 44  46,377  47 11,338 151 11,536 57,913 55,889	 841 19,359 44  46,620  274 11,338 151 11,763 58,383 51,454
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 841 19,359 44  46,620  274 11,338 151 11,763 58,383
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	598 19,359 44 46,377  46,377  47 11,338 151 11,536 57,913 47,652	 598 19,359 44  46,377  47 11,338 151 11,536 57,913 55,889	 841 19,359 44  46,620  274 11,338 151 11,763 58,383 51,454

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	222,339	241,130	282,271
Personnel Services	<i>LLL</i> ,000	2-1,100	202,271
Grants and Subsidies	 115,327	 113,694	 154,637
Finance Costs	110,327	113,034	124,037
Equivalent Income Tax	10	- 11	12
Other Payments	234,000	 270,413	269,543
	•	•	706,463
Total Payments	571,676	625,248	700,463
Receipts			
Appropriation			
Funding Distribution from Department	470,417	468,905	605,967
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	4,468	13,667	4,585
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	98,777	111,693	99,208
Other Receipts	306	29,849	313
Total Receipts	573,968	624,113	710,074
Net Cash Flows From Operating Activities	2,292	(1,135)	3,611
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
3,			
Purchases of Property, Plant and Equipment	(4,682)	(2,435)	(4,633)
	(4,682) 	(2,435) 	(4,633) 
Purchases of Property, Plant and Equipment	(4,682) 		(4,633) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(4,682)  		(4,633)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(4,682)  		(4,633)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(4,682)    (7,304)		 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  	  	(4,633)    (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	   (7,304)	   (8,320)	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	  (7,304) (11,951)	  (8,320) (10,720)	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(7,304) (11,951)	  (8,320) (10,720) 	(5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(7,304) (11,951)  (93)	 (8,320) (10,720) 	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(7,304) (11,951)	 (8,320) (10,720) 	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(7,304) (11,951)  (93)	 (8,320) (10,720)  	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(7,304) (11,951)  (93)	 (8,320) (10,720)  	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (7,304) (11,951)  (93) 	 (8,320) (10,720)   	(5,927) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (7,304) (11,951)  (93)  	 (8,320) (10,720)  	(5,927) (10,525) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(7,304) (11,951) (93)  (93) (93)	 (8,320) (10,720)     (11,855)	(5,927) (10,525) (10,526)  (266)  (266) (7,180)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(7,304) (11,951)  (93)  (93) (9,752) 56,492	 (8,320) (10,720)     (11,855) 68,611	(5,927) (10,525) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(7,304) (11,951) (93)  (93) (93)	 (8,320) (10,720)     (11,855)	(5,927) (10,525) (10,526)  (266)  (266) (7,180)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(7,304) (11,951) (93) (93) (9,752) 56,492	(8,320) (10,720) (10,720)    (11,855) 68,611	(5,927) (10,525) (10,526)  (266)  (266) (7,180)

# **New South Wales Crime Commission**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	22,593	22,776	24,310
Personnel Services Expenses			
Other Operating Expenses Grants and Subsidies	13,393	13,394	14,196
Appropriation Expense			
Depreciation and Amortisation	1,048	1,048	864
Finance Costs	1,040	1,040	
Other Expenses		···	
TOTAL EXPENSES EXCLUDING LOSSES	37,035	37,218	39,370
Revenue			
Appropriation Revenue		•••	
Funding Distribution from Department	37,582	37,765	38,272
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	878	879	913
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	•••	•••	•••
Investment Revenue	•••		
Retained Taxes, Fees and Fines Other Revenue	 65	 1	66
		20.645	
Total Revenue	38,525	38,645	39,251
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	1,490	1,427	(119)

	2024 Budget	l-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets	<b>V</b>	<b>Q</b>	<b>V</b>
Current Assets			
Cash Assets	1,726	2,392	1,216
Taxes Receivable	1,720	<i>L</i> ,002	1,210
Receivables	1,257	1,257	1,257
Contract Assets	.,207	.,	.,207
Inventories	•••	•••	
Financial Assets at Fair Value	•••		•••
Other Financial Assets	•••	•••	
Other			
Assets Held For Sale	•••	•••	
Total Current Assets	2,983	3,649	2,473
Non Current Assets			
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••	•••	
Plant and Equipment	3,678	2,637	3,694
Infrastructure Systems			
Investment Properties			
Right of Use Assets	***		
_			
Intangibles	191	59	59
Intangibles Other Assets	191 	59 	
Intangibles Other Assets  Total Non Current Assets	191  <b>3,870</b>	59  <b>2,696</b>	3,753
Intangibles Other Assets Total Non Current Assets Total Assets	191 	59 	
Intangibles Other Assets Total Non Current Assets Total Assets Liabilities	191  <b>3,870</b>	59  <b>2,696</b>	3,753
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities	191  <b>3,870</b>	59  <b>2,696</b>	3,753
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	3,870 6,853	59  <b>2,696</b> <b>6,344</b> 	3,753 6,225
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	3,870 6,853  1,704	59  <b>2,696</b> <b>6,344</b>  1,704	3,753 6,225  1,704
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	3,870 6,853  1,704	59  <b>2,696</b> <b>6,344</b>  1,704 	3,753 6,225  1,704 
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,870 6,853  1,704 	59  2,696 6,344  1,704 	3,753 6,225  1,704
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,870 6,853  1,704 	59  2,696 6,344  1,704  0	3,753 6,225  1,704 
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,870 6,853  1,704   2,130	2,696 6,344  1,704  0 2,130	3,753 6,225  1,704   2,130
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,870 6,853  1,704   2,130	2,696 6,344  1,704 0 2,130	3,753 6,225  1,704   2,130
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,870 6,853 1,704 2,130	2,696 6,344  1,704 0 2,130	3,753 6,225  1,704   2,130 
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	3,870 6,853  1,704   2,130	2,696 6,344  1,704 0 2,130	3,753 6,225  1,704   2,130
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	3,870 6,853 1,704 2,130	2,696 6,344  1,704 0 2,130	3,753 6,225  1,704   2,130 
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	3,870 6,853 1,704 2,130 3,834	2,696 6,344  1,704 0 2,130 3,834	3,753 6,225  1,704  2,130  3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	3,870 6,853 1,704 2,130 3,834	59  2,696 6,344  1,704  0 2,130   3,834	3,753 6,225  1,704  2,130  3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables	3,870 6,853 1,704 2,130 3,834	2,696 6,344  1,704 0 2,130 3,834	3,753 6,225  1,704  2,130  3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	3,870 6,853 1,704 2,130 3,834	2,696 6,344  1,704 0 2,130 3,834	3,753 6,225  1,704  2,130  3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,870 6,853 1,704 2,130 3,834	2,696 6,344  1,704 0 2,130 3,834	3,753 6,225  1,704  2,130  3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,870 6,853 1,704 2,130 3,834	59 2,696 6,344  1,704 0 2,130 3,834  (0)	3,753 6,225 1,704 2,130 3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,870 6,853 1,704 2,130 3,834 58	59 2,696 6,344 1,704 0 2,130 3,834 (0) 58	3,753 6,225 1,704 2,130 3,834
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,870 6,853 1,704 2,130 3,834 58	59 2,696 6,344  1,704 0 2,130 3,834  (0) 58	3,753 6,225 1,704 2,130 3,834 58
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities  Toxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,870 6,853 1,704 2,130 2,130 58	59 2,696 6,344  1,704 0 2,130 3,834  (0) 58 58	3,753 6,225 1,704 2,130 3,834 58
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities Total Liabilities	3,870 6,853 1,704 2,130 3,834 58 58 3,892 2,961	3,834  3,834  (0) 58 58 3,892 2,452	3,753 6,225 1,704 2,130 3,834 58 3,892 2,333
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,870 6,853 1,704 2,130 3,834 58 58 3,892	59 2,696 6,344  1,704 0 2,130 3,834  (0) 58 58 3,892	3,753 6,225 1,704 2,130 3,834 58 58 3,892
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Total Non Current Liabilities Total Liabilities Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,870 6,853 1,704 2,130 3,834 58 58 3,892 2,961	3,834  3,834  (0) 58 58 3,892 2,452	3,753 6,225 1,704 2,130 3,834 58 3,892 2,333
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,870 6,853 1,704 2,130 2,130 3,834 58 58 3,892 2,961	3,834  3,834  (0) 58 58 3,892 2,452	3,753 6,225 1,704 2,130 3,834 58 3,892 2,333

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,715	22,212	23,39
Personnel Services	21,713	22,212	23,39
	•••	•••	•
Grants and Subsidies	***	***	•
Finance Costs			
Equivalent Income Tax			•
Other Payments	13,393	14,963	14,19
Total Payments	35,108	37,175	37,59
Receipts			
Appropriation			ı
Funding Distribution from Department	37,582	37,765	38,27
Cash reimbursements from the Crown Entity			,
Sale Proceeds Transfers to the Crown Entity	•••	•••	•
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	•••	•••	•
	•••	•••	•
Retained Taxes, Fees and Fines	•••		•
Interest Received	•••	•••	•
Grants and Contributions			•
Other Receipts	65	1,504	6
Total Receipts	37,646	39,269	38,338
Net Cash Flows From Operating Activities	2,538	2,094	74
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		***	
Purchases of Property, Plant and Equipment	(2,426)	(1,338)	(1,82
Proceeds from Sale of Investments	(=, :==)		(.,
Purchases of Investments	•••		
Advances Repayments Received	•••	•••	•
	•••	•••	•
Advances made	(100)		/100
Other Investing	(100)		(100
Net Cash Flows From Investing Activities	(2,526)	(1,338)	(1,92
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	
Repayment of Borrowings and Advances			,
Dividends Paid	•••	***	
Other Financing			,
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	12	756	(1,176
Opening Cash and Cash Equivalents	1,714	1,636	2,39
Reclassification of Cash Equivalents		,	,
Cash transferred in(out) as a Result of Administrative Restructuring			
	1,726	2,392	1 21
Closing Cash and Cash Equivalents	1,120	2,392	1,21

### **NSW Police Force**

	20 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,768,302	4,149,644	4,829,240
Personnel Services Expenses			
Other Operating Expenses	452,519	678,185	516,176
Grants and Subsidies	13,542	221,527	9,524
Appropriation Expense Depreciation and Amortisation	 256.876	263.117	 269.153
Finance Costs	19,668	21,535	24.160
Other Expenses	19,000	21,000	24,100
TOTAL EXPENSES EXCLUDING LOSSES	5,510,906	5,334,009	5,648,252
Revenue	3,010,000		
Appropriation Revenue			
Funding Distribution from Department	5,463,182	5,217,995	 5,538,707
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150,859	151,514	151,141
Transfers to the Crown Entity	100,000	101,011	101,111
Sales of Goods and Services	66.557	88.414	68.317
Grants and Contributions	24,418	20,685	16,624
Investment Revenue	·	·	·
Retained Taxes, Fees and Fines			
Other Revenue	57,013	51,197	57,378
Total Revenue	5,762,030	5,529,806	5,832,166
rotat Revenue	, ,		
Gain/(Loss) on Disposal of Non Current Assets	(918)	(1,580)	(918)
		(1,580) 168	(918) 395

Satance Sheet			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	104,962	161,998	58,007
Taxes Receivable		•••	
Receivables	116,236	181,423	183,333
Contract Assets	6,284	7,390	7,390
Inventories	104	42	42
Financial Assets at Fair Value	29	303	303
Other Financial Assets			
Other			
Assets Held For Sale		•••	
Total Current Assets	227,616	351,157	249,076
Non Current Assets			
Taxes Receivable			
Receivables	3,400	600	2,000
Contract Assets		•••	
Inventories		•••	•••
Financial Assets at Fair Value		•••	
Equity Investments		•••	
Property, Plant and Equipment - Land and Building	2,056,723	2,106,823	2,186,689
Plant and Equipment	286,071	354,932	318,575
Infrastructure Systems	200,071	334,33 <u>2</u>	310,373
Investment Properties		•••	
Right of Use Assets	713,349	671,213	630,411
Intangibles	367,041	292,104	421,729
Other Assets			
Total Non Current Assets	3,426,584	3,425,672	3,559,404
Total Assets	3,654,200	3,776,829	3,808,480
Liabilities			
Current Liabilities			
Taxes Payable	***		
Payables			
Contract Liabilities	267,192	199,349	199,349
Contract Liabilities	267,192 9,251	10,559	12,559
Other Financial Liabilities at Fair Value	9,251 	10,559 166	12,559 166
Other Financial Liabilities at Fair Value Borrowings	9,251  80,995	10,559 166 38,488	12,559 166 42,388
Other Financial Liabilities at Fair Value Borrowings Provisions	9,251  80,995 659,273	10,559 166 38,488 738,103	12,559 166 42,388 737,603
Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,251  80,995	10,559 166 38,488	12,559 166 42,388
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	9,251  80,995 659,273 4,342 	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	9,251  80,995 659,273 4,342	10,559 166 38,488 738,103	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509  <b>992,575</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,251  80,995 659,273 4,342  1,021,052     	10,559 166 38,488 738,103 231,509  1,218,175    702,225	12,559 166 42,388 737,603 509  <b>992,575</b>   675,285
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	9,251  80,995 659,273 4,342  1,021,052     	10,559 166 38,488 738,103 231,509  1,218,175    702,225	12,559 166 42,388 737,603 509  <b>992,575</b>   675,285
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,251  80,995 659,273 4,342  1,021,052    748,792 975,801	10,559 166 38,488 738,103 231,509  1,218,175  702,225 856,997 	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	9,251  80,995 659,273 4,342  1,021,052    748,792 975,801  1,724,594	10,559 166 38,488 738,103 231,509  1,218,175    702,225 856,997  1,559,223	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431 (109,606)	12,559 166 42,388 737,603 509 992,575 675,285 957,797 1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431	12,559 166 42,388 737,603 509  992,575  675,285 957,797  1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	9,251 80,995 659,273 4,342  1,021,052  748,792 975,801 1,724,594 2,745,646 908,554  (64,734) 973,287	10,559 166 38,488 738,103 231,509  1,218,175  702,225 856,997  1,559,223 2,777,398 999,431 (109,606) 1,109,037 	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822 73,785 1,109,037
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431 (109,606)	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822

	20 Budget \$000	24-25 Revised	2025-26 Budget \$000
	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	4,889,125	4,119,412	4,816,194
Personnel Services	4,009,120	4,119,412	4,010,194
Grants and Subsidies	 13,542	 221,527	9,524
Finance Costs	19,668	21,535	24,160
Equivalent Income Tax	19,008	21,000	24,100
Other Payments	 445,463	 857,782	508,943
Total Payments	5,367,797	5,220,256	5,358,820
	3,007,707	3,EE0,E30	3,030,020
Receipts Appropriation			
Funding Distribution from Department	5,463,182	 5 217 005	5,538,707
Cash reimbursements from the Crown Entity	5,405,162	5,217,995	5,556,707
Sale Proceeds Transfers to the Crown Entity			•••
Cash transfers to the Crown Entity	***		•••
Sale of Goods and Services	 64,657	 88,329	 66,417
Retained Taxes, Fees and Fines	(10)	00,329	00,417
Interest Received	(10)		•••
Grants and Contributions	 24,418	20,118	 18,624
Other Receipts	55,771	187,307	56,130
Total Receipts	5,608,019	5,513,749	5,679,877
			•
Net Cash Flows From Operating Activities	240,222	293,492	321,057
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	608	1,734
Purchases of Property, Plant and Equipment	(177,841)	(151,542)	(191,055)
Proceeds from Sale of Investments		8	
Purchases of Investments		•••	•••
Advances Repayments Received			•••
Advances made			
Other Investing	(117,643)	(115,986)	(152,961)
Net Cash Flows From Investing Activities	(293,750)	(266,912)	(342,282)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(82,098)	(88,847)	(82,766)
Dividends Paid			
Other Financing	0		0
Capital Appropriation - Equity Appropriation			
		***	
Cash Equity Injection to For-Profit Entities			
		(88,847)	(82,766)
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash			
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(82,098)	(88,847)	(103,991)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(82,098) (135,626)	(88,847) (62,267)	(103,991)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(82,098) (135,626)	(88,847) (62,267)	(82,766) (103,991) 161,998

# **NSW Rural Fire Service**

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	180,689	187,766	189,345
Personnel Services Expenses			•••
Other Operating Expenses	242,613	279,169	203,426
Grants and Subsidies	226,615	237,984	208,401
Appropriation Expense			
Depreciation and Amortisation	34,551	32,692	33,819
Finance Costs	851 49 407	834	519 40 247
Other Expenses	48,497	68,521	49,347
TOTAL EXPENSES EXCLUDING LOSSES	733,816	806,966	684,858
Revenue			
Appropriation Revenue			
Funding Distribution from Department	579,858	581,832	638,122
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	871	390	901
Transfers to the Crown Entity			
Sales of Goods and Services	17,548	25,849	17,705
Grants and Contributions	6,175	52,565	2,476
Investment Revenue	905	9,378	934
Retained Taxes, Fees and Fines			(0)
Other Revenue	16,849	30,059	10,805
Total Revenue	622,205	700,073	670,944
Gain/(Loss) on Disposal of Non Current Assets	3,490	1,937	•••
		(1.000)	
Other Gains/(Losses)		(1,652)	

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>4000</b>	<b>\$</b> 000	<b>\$000</b>
Current Assets			
Cash Assets	48,772	61,704	42,896
Taxes Receivable		01,704	42,090
Receivables	 90,511	51,685	51,685
Contract Assets		01,000	01,000
Inventories	75,636	61,516	61,516
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	···		
Total Current Assets	214,918	174,904	156,096
Non Current Assets		·	
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	•••		
Equity Investments			
Property, Plant and Equipment -	0.000	0.004	0.000
Land and Building	8,802	9,834	8,063
Plant and Equipment	133,505	186,407	193,417
Infrastructure Systems	9,957	5,459	5,572
Investment Properties Right of Use Assets	 23,801	 26,915	 21,384
Intangibles	13,009	16,340	12,287
Other Assets			12,207
	***		
Total Non Current Assets	189 074	244 955	240 723
Total Assets Total Assets	189,074 403 992	244,955	240,723
Total Assets	189,074 403,992	244,955 419,859	240,723 396,819
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable	403,992	419,859	396,819
Total Assets Liabilities Current Liabilities Taxes Payable Payables	<b>403,992</b> 2,290	419,859  27,679	396,819  22,240
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 2,290 	419,859	396,819  22,240 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	403,992  2,290 	419,859  27,679 	396,819  22,240 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 2,290  4,361	27,679  6,162	396,819  22,240   9,118
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	403,992  2,290 	27,679  6,162 51,162	396,819  22,240 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	403,992  2,290  4,361 49,837	27,679  6,162	396,819  22,240   9,118
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	403,992  2,290  4,361 49,837 	27,679  6,162 51,162	396,819  22,240  9,118 54,018
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	403,992  2,290  4,361 49,837 	419,859  27,679  6,162 51,162 	396,819  22,240  9,118 54,018 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	403,992  2,290  4,361 49,837 	419,859  27,679  6,162 51,162 	396,819  22,240  9,118 54,018 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	403,992  2,290  4,361 49,837  	419,859  27,679  6,162 51,162  	396,819  22,240  9,118 54,018  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	403,992 2,290 4,361 49,837 56,488	419,859 27,679 6,162 51,162 85,004	396,819  22,240  9,118 54,018  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	403,992 2,290 4,361 49,837 56,488	419,859 27,679 6,162 51,162 85,004	396,819  22,240  9,118 54,018  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	403,992 2,290 4,361 49,837 56,488 27,074	419,859 27,679 6,162 51,162 85,004	396,819  22,240  9,118 54,018  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	403,992 2,290 4,361 49,837 56,488	419,859 27,679 6,162 51,162 85,004	396,819 22,240 9,118 54,018 85,376
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	### 403,992  ### 2,290  ### 4,361  ### 49,837  ### 56,488  ### 56,488  ### 27,074  ### 3,028  ###	### ##################################	396,819 22,240 9,118 54,018 19,800 3,904
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	403,992 2,290 4,361 49,837 56,488 27,074 3,028	### ##################################	396,819 22,240 9,118 54,018 85,376 19,800
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	### 403,992  ### 2,290  ### 4,361  ### 49,837  ### 56,488  ### 56,488  ### 27,074  ### 3,028  ###	### ##################################	396,819 22,240 9,118 54,018 19,800 3,904
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	## 403,992      2,290     4,361   49,837         56,488        27,074   3,028     30,103	### ##################################	396,819 22,240 9,118 54,018 85,376 19,800 3,904 23,705
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities	403,992  2,290 4,361 49,837 56,488  27,074 3,028 30,103 86,591	## ## ## ## ## ## ## ## ## ## ## ## ##	396,819 22,240 9,118 54,018 85,376 19,800 3,904 23,705 109,081
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Assets  Equity	 2,290  4,361 49,837   56,488  27,074 3,028  30,103 86,591 317,401	### ##################################	396,819 22,240 9,118 54,018 85,376 19,800 3,904 23,705 109,081 287,738
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities	403,992  2,290 4,361 49,837 56,488  27,074 3,028 30,103 86,591	### ##################################	396,819  22,240 9,118 54,018 85,376  19,800 3,904 23,705 109,081 287,738
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 2,290  4,361 49,837   56,488  27,074 3,028  30,103 86,591 317,401	### ##################################	396,819 22,240 9,118 54,018 85,376 19,800 3,904 23,705 109,081 287,738
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 2,290  4,361 49,837   56,488  27,074 3,028  30,103 86,591 317,401	### ##################################	396,819  22,240 9,118 54,018 85,376  19,800 3,904 23,705 109,081 287,738

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	177,032	182,342	185,588
Personnel Services	•••		
Grants and Subsidies	226,615	237,984	208,401
Finance Costs	851	834	519
Equivalent Income Tax	•••		
Other Payments	330,518	404,655	298,791
Total Payments	735,016	825,814	693,299
Receipts	•		
Appropriation			
Funding Distribution from Department	579,858	581,832	638,122
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	17,548	42,256	17,705
Retained Taxes, Fees and Fines			(0)
Interest Received	905	9,378	934
Grants and Contributions	6,175	49,160	2,476
Other Receipts	36,706	61,037	51,383
Total Receipts	641,191	743,662	710,621
Net Cash Flows From Operating Activities	(93,825)	(82,152)	17,321
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	8,200	5,547	2,000
Purchases of Property, Plant and Equipment	(29,469)	(34,640)	(29,273)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(2,000)	(3,428)	(2,000)
Net Cash Flows From Investing Activities	(23,269)	(32,521)	(29,273)
Cash Flows From Financing Activities		<del></del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(6,253)	(5,992)	(6,856)
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation	•••		
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(6,253)	(5,992)	(6,856)
Net Increase/(Decrease) in Cash	(123,347)	(120,665)	(18,808)
Opening Cash and Cash Equivalents	172,119	182,369	61,704
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	48,772	 61,704	42,896

# **NSW State Emergency Service**

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,695	89,847	90,656
Personnel Services Expenses			
Other Operating Expenses	102,484	95,624	94,523
Grants and Subsidies	43,842	45,737	35,603
Appropriation Expense	 27 009	 20 100	 20 102
Depreciation and Amortisation Finance Costs	27,998 8	20,180 8	29,192
Other Expenses	0	O	,
TOTAL EXPENSES EXCLUDING LOSSES	259,027	251,396	249,981
Revenue			
Appropriation Revenue			
Funding Distribution from Department	226,970	227,675	231,728
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	179	179	185
Transfers to the Crown Entity			
Sales of Goods and Services	48	48	49
		/ 496	715
Grants and Contributions	715	7,986	
Investment Revenue	715 524	5,250	537
Investment Revenue Retained Taxes, Fees and Fines	524	5,250 	537
Investment Revenue Retained Taxes, Fees and Fines Other Revenue	524  394	5,250  2,105	537  404
Investment Revenue Retained Taxes, Fees and Fines Other Revenue Total Revenue	524	5,250 	537  404 <b>233,617</b>
Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue  Gain/(Loss) on Disposal of Non Current Assets	524  394	5,250  2,105	537  404
Investment Revenue Retained Taxes, Fees and Fines Other Revenue Total Revenue	524  394 <b>228,829</b>	5,250  2,105 <b>243,243</b>	537  404 <b>233,617</b>

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	•	•	,
Current Assets			
Cash Assets	68,880	114,614	94,642
Taxes Receivable		,	
Receivables	30,778	16,110	16,110
Contract Assets			
Inventories	4,746	4,746	4,746
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale			
Total Current Assets	104,404	135,470	115,498
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables			
Contract Assets			
Inventories	•••	•••	
Financial Assets at Fair Value			
Equity Investments Property, Plant and Equipment -			
Land and Building	19,481	8,772	18,935
Plant and Equipment	128,458	133,387	126,683
Infrastructure Systems			120,000
Investment Properties			
Right of Use Assets	2,971	 1,874	 1,841
Intangibles	_,	.,	.,.
Other Assets	•••	***	•••
Total Non Current Assets	150,910	144,033	147,459
Total Assets	255,314	279,503	262,957
Liabilities	· · · · · · · · · · · · · · · · · · ·	<u> </u>	•
Current Liabilities			
Taxes Payable	•••	***	
Payables	23,770	23,770	23,770
Contract Liabilities	•		
Other Financial Liabilities at Fair Value			
Borrowings	***	1,038	1,038
Provisions	6,159	6,159	6,159
Other	226	226	226
Liabilities Associated with Assets Held for Sale	•••		
Total Current Liabilities	30,155	31,193	31,193
Non Current Liabilities			
Taxes Payable			
Payables			
	•••		
Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 3,055	 2,017	1,984
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,055 1,970	 2,017 1,970	1,984 1,970
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,055 1,970 848	 2,017 1,970 848	1,984 1,970 848
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,055 1,970 848 <b>5,873</b>	 2,017 1,970 848 <b>4,835</b>	1,984 1,970 848 <b>4,802</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,055 1,970 848 <b>5,873</b> <b>36,028</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,055 1,970 848 <b>5,873</b>	 2,017 1,970 848 <b>4,835</b>	1,984 1,970 848 <b>4,802</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,055 1,970 848 5,873 36,028 219,286	2,017 1,970 848 4,835 36,028 243,475	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,055 1,970 848 <b>5,873</b> <b>36,028</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,055 1,970 848 5,873 36,028 219,286	2,017 1,970 848 4,835 36,028 243,475	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,055 1,970 848 <b>5,873</b> <b>36,028</b> <b>219,286</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b> <b>243,475</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	84,516	93,612	90,47
Personnel Services			
Grants and Subsidies	43,842	45,737	35,603
Finance Costs	8	8	-
Equivalent Income Tax			
Other Payments	102,484	89,248	94,523
Total Payments	230,850	228,604	220,604
Receipts		<u> </u>	
Appropriation			•
Funding Distribution from Department	226,970	227,675	231,728
Cash reimbursements from the Crown Entity			•
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	48	48	49
Retained Taxes, Fees and Fines			••
Interest Received	524	5,250	537
Grants and Contributions	715	9,674	715
Other Receipts	394	4,596	404
Total Receipts	228,650	247,243	233,432
Net Cash Flows From Operating Activities	(2,200)	18,639	12,828
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	1,571	7
Purchases of Property, Plant and Equipment	(42,613)	(23,266)	(32,838
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(42,613) 	(23,266) 	(32,838
		(23,266) 	(32,838
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			(32,838  
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made			(32,838   
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			(32,838   
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities			(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   (42,542)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	   (42,542)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (42,542)  (32)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (42,542)  (32)	 (21,695) 	  (32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (42,542)  (32) 	 (21,695)  	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (42,542)  (32) 	(21,695)	(32,767 (32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (42,542)  (32)  	  (21,695)  	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (42,542)  (32)   	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(42,542) (42,542) (32) (32) (44,774)	 (21,695)    	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(42,542) (42,542) (32) (32) (44,774)	 (21,695)    	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(42,542) (32) (32) (44,774) 113,654	 (21,695)    	(32,838  (32,767  (33  (33 (19,972 114,614 

# Aboriginal Housing Office Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	28,114	24,542	31,018
Other Operating Expenses Grants and Subsidies	89,856	101,156	100,342
Appropriation Expense	79,179	56,652	54,247
Depreciation and Amortisation	39,926	41,926	43.584
Finance Costs		5	40,004
Other Expenses	•••		•••
TOTAL EXPENSES EXCLUDING LOSSES	237,075	224,281	229,191
Revenue	•	·	
Appropriation Revenue			
Funding Distribution from Department	115,699	114,258	92,319
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	84,650	94,650	102,268
Grants and Contributions Investment Revenue	122,678	105,178	106,505
Retained Taxes, Fees and Fines	•••		•••
Other Revenue	12,716	 17,042	20,906
Total Revenue	335,744	331,128	321,998
Gain/(Loss) on Disposal of Non Current Assets	<u> </u>	·	<u> </u>
Other Gains/(Losses)	(8,235)	(13,497)	(18,004)
Net Result	90,434	93,350	74,804

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	•
Current Assets			
Cash Assets	36,769	47,193	34,826
Taxes Receivable		·	
Receivables	9,858	8,401	11,108
Contract Assets		·	
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		•••	•••
<b>Total Current Assets</b>	46,627	55,594	45,934
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	5,028,786	5,564,075	5,725,926
Plant and Equipment	1,108	1,108	1,293
Infrastructure Systems			
Investment Properties			
Right of Use Assets	228	228	228
Intangibles			
Other Assets			
Total Non Current Assets	5,030,122	5,565,411	5,727,447
Total Assets	5,076,749	5,621,006	5,773,381
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	39,571	39,571	25,908
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	63	63	63
Provisions			
Othor			
Other			
Liabilities Associated with Assets Held for Sale			•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	39,634	39,634	•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities			•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable			
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	39,634	39,634	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities	39,634 	39,634 	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	39,634  	39,634  	25,971  
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 39,634    171	 39,634    171	25,971    171
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 39,634    171 142	 39,634    171 142	25,971    171 142
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	 39,634    171 142 213	 39,634    171 142 213	 <b>25,971</b>    171 142 213
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	39,634 171 142 213 526	 39,634    171 142 213 526	25,971   171 142 213 526
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 39,634    171 142 213 526 40,160	 39,634    171 142 213 526 40,160	25,971 25,971 171 142 213 526 26,497
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets	39,634 171 142 213 526	 39,634    171 142 213 526	25,971 25,971 171 142 213 526 26,497
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity	39,634 39,634 171 142 213 526 40,160 5,036,589	39,634 171 142 213 526 40,160 5,580,846	25,971 25,971 171 142 213 526 26,497 5,746,884
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds	39,634  39,634  171 142 213 526 40,160 5,036,589  3,078,327	39,634 171 142 213 526 40,160 5,580,846	25,971 25,971 171 142 213 526 26,497 5,746,884
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	39,634 39,634 171 142 213 526 40,160 5,036,589	39,634 171 142 213 526 40,160 5,580,846	25,971  25,971  171 142 213 526 26,497 5,746,884  3,541,004 2,205,880

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 28,114	24,542	31,018
Grants and Subsidies	79,179	56,652	54,247
Finance Costs	73,173	50,032	34,247
Equivalent Income Tax	•••	5	••
Other Payments	 89,888	 96,764	 114,188
	-	•	
Total Payments	197,181	177,963	199,453
Receipts			
Appropriation			
Funding Distribution from Department	115,699	114,258	92,319
Cash reimbursements from the Crown Entity	•••	***	••
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	84,650	94,698	102,268
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	122,678	110,640	106,505
Other Receipts	9,445	20,221	17,195
Total Receipts	332,472	339,817	318,288
Net Cash Flows From Operating Activities	135,291	161,854	118,835
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	3,318	3,318	3,352
Purchases of Property, Plant and Equipment	(141,078)	(133,335)	(134,554
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		•••	•
Net Cash Flows From Investing Activities	(137,760)	(130,017)	(131,202
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances			
Dividends Paid			•
Other Financing			•
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities			·
Net Increase/(Decrease) in Cash	(2,469)	31,837	(12,367
Opening Cash and Cash Equivalents	39,238	15,356	47,19
Reclassification of Cash Equivalents		13,330	47,19
Cash transferred in(out) as a Result of Administrative Restructuring	•••	•••	••
Closing Cash and Cash Equivalents	36,769	47,193	34,826

# Home Purchase Assistance Fund Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	517	696	721
Grants and Subsidies	3,690	3,690	1,092
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs	6,918	6,918	6,182
Other Expenses	200	200	
TOTAL EXPENSES EXCLUDING LOSSES	11,325	11,504	7,995
Revenue			
Appropriation Revenue	•••		
Funding Distribution from Department	•••		
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		
Transfers to the Crown Entity	•••		
Sales of Goods and Services	•••	156	
Grants and Contributions	•••		
Investment Revenue	4,006	4,029	4,016
Retained Taxes, Fees and Fines	•••		
Other Revenue	10	10	•••
Total Revenue	4,016	4,195	4,016
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(7,309)	(7,309)	(3,979)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	****	****	•
Current Assets			
Cash Assets	85,268	85,846	73,891
Taxes Receivable	,	,	,
Receivables	285	298	298
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	106	106	106
Other	•••		
Assets Held For Sale			
Total Current Assets	85,660	86,250	74,295
Non Current Assets			
Taxes Receivable			
Receivables	***		•••
Contract Assets	***		•••
Inventories			
Financial Assets at Fair Value	8,929	3,185	3,185
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems	•••		
Investment Properties		11,786	11,786
Right of Use Assets	•••		•••
Intangibles	***		•••
Other Assets			44.074
Total Non Current Assets  Total Assets	8,929	14,971	14,971
Liabilities	94,588	101,222	89,266
Current Liabilities			
Taxes Payable			
	 81	 81	 81
Payables Contract Liabilities	01	01	01
Other Financial Liabilities at Fair Value	***	•••	***
Borrowings	 7,641	 7,641	 8,313
Provisions	7,041 147	147	147
Other			
Liabilities Associated with Assets Held for Sale	•••	•••	
Total Current Liabilities	7,869		8,542
Non Current Liabilities	1,000	1,000	0,012
Taxes Payable			
Payables	•••		•••
Contract Liabilities	!!!		•••
Other Financial Liabilities at Fair Value	•••		
Borrowings	47,669	47,669	39,021
Provisions			
Other			
Total Non Current Liabilities	47,669	47,669	39,021
Total Liabilities	55,538	55,538	47,562
Net Assets	39,050	45,683	41,704
	<del></del>		
Equity		00 070	35,091
Accumulated Funds	39,050	39,070	
Accumulated Funds Reserves	39,050 	39,070 6,613	6,613
Accumulated Funds			

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Floure From Oneresting Astinities	<b>V</b>	<b>Q</b>	<b>V</b>
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies	4,029	4,029	1,09
Finance Costs	3,678	3,678	3,20
Equivalent Income Tax			
Other Payments	378	643	72
Total Payments	8,085	8,350	5,01
Receipts		·	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity	•••	•••	'
Cash transfers to the Crown Entity	•••	•••	•
		 1E.C	•
Sale of Goods and Services	•••	156	•
Retained Taxes, Fees and Fines			
Interest Received	4,006	4,011	4,01
Grants and Contributions			
Other Receipts	10	0	
Total Receipts	4,016	4,167	4,010
Net Cash Flows From Operating Activities	(4,069)	(4,183)	(1,003
Cash Flows From Investing Activities		:	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments	1,000	571	1,00
Purchases of Investments	(1,000)	(243)	(1,000
Advances Repayments Received		` ,	(1,000
Advances made	•••	•••	•
	***	•••	•
Other Investing			
Net Cash Flows From Investing Activities		328	•
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(10,478)	(10,533)	(10,952
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(10,478)	(10,533)	(10,952
Net Increase/(Decrease) in Cash	(14,547)	(14,389)	(11,955
Net ilicrease/(Decrease) ili Gasii	\· -, — · · /	(,===)	
	QQ Q1E	100 225	
Opening Cash and Cash Equivalents	99,815	100,235	85,84
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	99,815	100,235	85,84
Opening Cash and Cash Equivalents	99,815   <b>85,268</b>	100,235   <b>85,846</b>	85,840

# **Multicultural NSW**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	00.000	00.000	01.400
Employee Related	28,636	28,886	31,499
Personnel Services Expenses	 5,557	 7.118	8.360
Other Operating Expenses Grants and Subsidies	36,513	29,976	33.653
Appropriation Expense	30,313	29,970	33,033
Depreciation and Amortisation	562	426	 562
Finance Costs		2	
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	71,268	66,408	74,074
Revenue	<u> </u>	<del></del>	
Appropriation Revenue			
Funding Distribution from Department	63,897	53,097	62,583
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	836	491	864
Transfers to the Crown Entity			
Sales of Goods and Services	6,019	5,700	6,022
Grants and Contributions	348	6,129	4,207
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	31	637	31
Total Revenue	71,130	66,054	73,708
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(138)	(354)	(366)

Butunce Sheet			2025-26
		2024-25 Budget Revised	
	\$000	\$000	Budget \$000
Assets			
Current Assets			
Cash Assets	8,537	8,321	8,217
Taxes Receivable			
Receivables	3,387	3,387	3,387
Contract Assets			••
Inventories	•••		
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	11,924	11,708	11,604
Non Current Assets			
Taxes Receivable			
Receivables	•••		
Contract Assets			•
Inventories			
Financial Assets at Fair Value			
Equity Investments			•
Property, Plant and Equipment -			
Land and Building	160	159	159
Plant and Equipment	457	504	508
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	106	80	80
Intangibles	593	710	444
Other Assets			
Total Non Current Assets	1,316	1,453	1,19
Total Assets	13,240	13,161	12,795
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	8,234	5,773	8,773
Contract Liabilities	3,461	3,607	60
Other Financial Liabilities at Fair Value			
Borrowings	26	27	2
Provisions	1,949	1,949	1,949
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	13,670	11,356	11,356
Non Current Liabilities			
Taxes Payable			•
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	88	61	6
Provisions	358	484	484
Other			•
Total Non Current Liabilities	446	545	54
Total Liabilities	14,116	11,901	11,90
Net Assets	(876)	1,260	894
Equity Accumulated Funds	(076)	1 260	00
Accumulated Funds Reserves	(876)	1,260	894
			•
Capital Equity	(976)	1.000	
Total Equity	(876)	1,260	894

		4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	27,800	28,900	30,635
Personnel Services	27,000	20,900	30,030
Grants and Subsidies	 36,513	 29,976	33,653
Finance Costs	30,313	29,970	33,033
Equivalent Income Tax	•••	۷	••
Other Payments	 5,557	 12,752	 8,360
Total Payments	69,870	71,630	<b>72,648</b>
Receipts	00,070	71,000	72,040
Appropriation			
Funding Distribution from Department	63,897	53,097	62,583
Cash reimbursements from the Crown Entity	00,007	33,037	02,00
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity	•••	•••	•
Sale of Goods and Services	6,019	 5,276	6,022
Retained Taxes, Fees and Fines	0,013		0,02
Interest Received		•••	•
Grants and Contributions	348	 8,289	4,20°
Other Receipts	348	4,348	4,20
Total Receipts	70,294	71,010	72,844
		·	•
Net Cash Flows From Operating Activities	424	(620)	196
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	 (FO)	(001)	, (E0
Purchases of Property, Plant and Equipment	(50)	(231)	(50
Proceeds from Sale of Investments			•
Purchases of Investments			•
Advances Repayments Received			•
Advances made	(050)		(05.0
Other Investing	(250)	(69)	(250
Net Cash Flows From Investing Activities	(300)	(300)	(300
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••	(26)	•
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities	•••	(26)	
Net Increase/(Decrease) in Cash	124	(946)	(104
Opening Cash and Cash Equivalents	8,413	9,267	8,32
Reclassification of Cash Equivalents	•••	•••	
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	8,537	8,321	8,217

# **NSW Trustee and Guardian**

# **Operating Statement**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	101,736	96,440	111,250
Other Operating Expenses Grants and Subsidies	19,330	31,248	22,702
Appropriation Expense	***	•••	•••
Depreciation and Amortisation	4,666	4.700	4,362
Finance Costs	1,000	1,700	1,002
Other Expenses	•••	···	
TOTAL EXPENSES EXCLUDING LOSSES	125,732	132,388	138,314
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		•••
Transfers to the Crown Entity			
Sales of Goods and Services	85,456	81,432	88,877
Grants and Contributions	30,734	31,481	35,304
Investment Revenue	8,590	13,703	9,337
Retained Taxes, Fees and Fines Other Revenue	 195	 945	202
			202
Total Revenue	124,975	127,561	133,719
Gain/(Loss) on Disposal of Non Current Assets			•••
Other Gains/(Losses)		(453)	
Net Result	(757)	(5,280)	(4,595)

		4-25 Revised	2025-26
	Budget \$000	\$000	Budget \$000
Assets			
Current Assets			
Cash Assets	90,672	14,707	7,816
Taxes Receivable			
Receivables	7,825	7,582	7,582
Contract Assets	5,517	6,175	6,175
Inventories			
Financial Assets at Fair Value		62,227	55,816
Other Financial Assets			
Other	18,055	17,305	17,305
Assets Held For Sale			
Total Current Assets	122,069	107,996	94,694
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables	•••	•••	
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value	94,572	114,962	116,582
Equity Investments	•••		•••
Property, Plant and Equipment - Land and Building	2,699	2,822	2,756
Plant and Equipment	7,034	6,068	5,051
Infrastructure Systems			3,031
Investment Properties	***	•••	•••
Right of Use Assets	***	•••	•••
Intangibles	 14,461	 6,045	 12,146
Other Assets	14,401	1,923	1,923
Total Non Current Assets	118,766	131,820	138,458
Total Assets	240,835	239,816	233,152
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	8,017	6,786	6,217
Contract Liabilities	,		·
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	28,832	33,805	32,305
Other			
Liabilities Associated with Assets Held for Sale			•••
Total Current Liabilities	36,849	40,591	38,522
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	•••		
Provisions	2,332	2,752	2,752
Other			
Total Non Current Liabilities	2,332	2,752	2,752
		43,343	41,274
Total Liabilities	39,181		
Net Assets	39,181 201,654	196,473	191,878
Net Assets Equity	201,654	196,473	<u> </u>
Net Assets Equity Accumulated Funds	<b>201,654</b> 199,683	<b>196,473</b> 194,373	189,778
Net Assets Equity Accumulated Funds Reserves	201,654	196,473	189,778
Net Assets Equity Accumulated Funds	<b>201,654</b> 199,683	<b>196,473</b> 194,373	191,878 189,778 2,100  191,878

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 101,736	 96,440	 111 250
	101,730	90,440	111,250
Grants and Subsidies			
Finance Costs	•••	•••	
Equivalent Income Tax			
Other Payments	25,834	32,860	31,082
Total Payments	127,570	129,300	142,332
Receipts		<del></del>	
Appropriation			
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	85,456	 82,188	 88,877
Retained Taxes, Fees and Fines	65,450	02,100	00,011
·	 2 E00	0.076	 EEO
Interest Received	3,589	2,276	559
Grants and Contributions	30,734	31,481	35,304
Other Receipts	6,872	7,648	6,513
Total Receipts	126,651	123,593	131,252
Net Cash Flows From Operating Activities	(919)	(5,707)	(11,080)
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(2,122)	(2,122)	(1,050)
Proceeds from Sale of Investments	3,000	(=,:==)	13,569
Purchases of Investments	0,000	(74,000)	10,000
Advances Repayments Received		(74,000)	
Advances made		•••	•••
	(7.440)	 (EZO)	
Other Investing	(7,440)	(578)	(8,330)
Net Cash Flows From Investing Activities	(6,562)	(76,700)	4,189
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		•••	
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(7,481)	(82,407)	(6,891)
Opening Cash and Cash Equivalents	98,153	97,114	14,707
Reclassification of Cash Equivalents			•••
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	90,672	14,707	7,816
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# Judicial Commission of New South Wales Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,408	5,669	5,588
Personnel Services Expenses			
Other Operating Expenses	2,202	2,152	2,279
Grants and Subsidies	6	•••	6
Appropriation Expense			
Depreciation and Amortisation	265	265	265
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	7,881	8,086	8,137
Revenue			
Appropriation Revenue	6,577	6,577	7,210
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	187	193
Transfers to the Crown Entity			
Sales of Goods and Services	1,031	932	647
Grants and Contributions			
Investment Revenue	1	•••	1
Retained Taxes, Fees and Fines			
Other Revenue	70	170	71
Total Revenue	7,866	7,866	8,122
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	•••		
Net Result	(15)	(220)	(15)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	•
Current Assets			
Cash Assets	652	684	684
Taxes Receivable			
Receivables	109	159	159
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	761	843	843
Non Current Assets			
Taxes Receivable			•••
Receivables	•••	•••	•••
Contract Assets			•••
Inventories			•••
Financial Assets at Fair Value			•••
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	 1,112	1,004	989
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	 165	165	165
Other Assets			
Total Non Current Assets	1,277	1,169	1,154
Total Assets	2,038	2,012	1,997
Liabilities			
Current Liabilities			
Taxes Payable			***
Payables	216	452	452
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	733	733	733
Other	657	657	657
Liabilities Associated with Assets Held for Sale	1.000	1.040	1.040
Total Current Liabilities	1,606	1,842	1,842
Non Command Liabilities			
Non Current Liabilities			
Taxes Payable		•••	•••
Taxes Payable Payables			
Taxes Payable Payables Contract Liabilities		 	 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 		 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	   31	   31	   31
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	   31 	   31 	   31
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	   31 	  31 	  31 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	  31  31 1,637	  31  31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	  31  31 1,637	  31  31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 31  31 1,637 401	31 31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	31 31 1,637 401	31  31 1,873 139	31 31 1,873 124

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities		·	
Payments			
Employee Related	5,221	5,615	5,394
Personnel Services			
Grants and Subsidies	6		(
Finance Costs			
Equivalent Income Tax			
Other Payments	2,202	1,908	2,27
Total Payments	7,429	7,523	7,67
Receipts			
Appropriation	6,577	6,577	7,21
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	1,031	1,589	64
Retained Taxes, Fees and Fines		•••	
Interest Received	1	9	
Grants and Contributions		•••	
Other Receipts	70	170	7
Total Receipts	7,679	8,345	7,92
Net Cash Flows From Operating Activities	250	822	250
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(250)	(235)	(250
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			•
Advances made			
Other Investing		(14)	
Net Cash Flows From Investing Activities	(250)	(249)	(250
Cash Flows From Financing Activities	·	<u> </u>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid			
Other Financing		•••	
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			-
Net Increase/(Decrease) in Cash	0	573	(0
Opening Cash and Cash Equivalents	652	111	68
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	652	684	68

# Office of the Children's Guardian

# **Operating Statement**

Net Result	(1,641)	(8,779)	1,470
Other Gains/(Losses)			
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	62,003	61,145	73,890
Other Revenue	•••	47	
Retained Taxes, Fees and Fines			
Investment Revenue			
Grants and Contributions	321	226	324
Sales of Goods and Services	37,764	36,548	43,594
Transfers to the Crown Entity	•••	***	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,133	1,216	1,172
Funding Distribution from Department			
Appropriation Revenue	22,784	23,108	28,799
Revenue	,	,-	, =-
TOTAL EXPENSES EXCLUDING LOSSES	63,644	69,923	72,420
Other Expenses			
Finance Costs			,
Depreciation and Amortisation	1,848	1,383	1,238
Appropriation Expense	1,000	1,017	1,000
Grants and Subsidies	1,080	1,014	1,085
Other Operating Expenses	20,786	26,983	30,686
Personnel Services Expenses	39,930	40,543	39,411
Operating Expenses - Employee Related	20.020	40 F 40	20.411
Expenses Excluding Losses			
	Budget \$000	Revised \$000	Budget \$000
	2024		2025-26

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets <sup>(a)</sup>	6,335	(576)	1,143
Taxes Receivable			
Receivables	5,076	2,603	2,603
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
<b>Total Current Assets</b>	11,411	2,027	3,746
Non Current Assets	<u></u>		
Taxes Receivable	•••		•••
Receivables			
Contract Assets	***	•••	
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	***		
Plant and Equipment	336	421	373
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	1,834	1,021	820
Other Assets	.,		
Total Non Current Assets	2,170	1,442	1,193
Total Assets	13,581	3,470	4,940
Liabilities			.,
Current Liabilities			
Taxes Payable			
Payables	7,344	2,420	2,420
Contract Liabilities	7,011	2, 120	_, ,
Other Financial Liabilities at Fair Value	•••	•••	•
Borrowings		•••	••
Provisions	 4,104	5,027	 5,027
Other		1,250	1,250
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	11,448	8,697	8,697
Non Current Liabilities	11,110	0,007	0,007
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	<del></del>		••
Provisions	588	554	 554
Other			
Total Non Current Liabilities	588	554	554
Total Liabilities	12,036	9,251	9,251
Net Assets	1,545	(5,781)	(4,311)
Equity	-,	·-//	. ,
Accumulated Funds	1,545	(5,781)	(4,311)
Reserves	.,		. , ,
Capital Equity			
<u> </u>			
Total Equity	1,545	(5,781)	(4,311)

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,797	39,628	38,238
Personnel Services	,	,	,
Grants and Subsidies	1,080	1,014	1,085
Finance Costs			
Equivalent Income Tax			
Other Payments	20,786	29,609	30,686
Total Payments	60,662	70,252	70,010
Receipts	·		
Appropriation	22,784	23,108	28,799
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	37,764	36,516	43,594
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	321	226	324
Other Receipts		1,392	
Total Receipts	60,869	61,241	72,717
Net Cash Flows From Operating Activities	207	(9,011)	2,708
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment			
	•••		•••
Purchases of Property, Plant and Equipment	 (189)	 (189)	 (189)
		(189) 	 (189 <u>)</u> 
Purchases of Property, Plant and Equipment	(189)		 (189) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	(189)   		   (800)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	(189)    (1,250)	   (182)	   (800)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	(189)    (1,250)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(189)    (1,250) (1,439)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(189)    (1,250) (1,439)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(189)    (1,250) (1,439)	   (182)	  (800) ( <b>989</b> )
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(189)    (1,250) (1,439)	   (182)	  (800) ( <b>989</b> )
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(189)   (1,250) (1,439)  	(182) (371) 	 (809) (989)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(189)   (1,250) (1,439)  	(182) (371)  	 (800) (989)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(189) (1,250) (1,439)	 (182) (371)  	(800) (989) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(189) (1,250) (1,439)	(182) (371)  	(800) (989)   
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(189) (1,250) (1,439) (1,232)	(182) (371)      (9,381)	(800) (989)   
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(189) (1,250) (1,439) (1,232)	(182) (371)      (9,381)	 (800) (989)    1,719 (576)

<sup>(</sup>a) The revised position shows the projection as at 30 April 2025. On 30 May 2025 the Treasurer authorised delegation of special appropriation under section 39(2)(b)(i) of the *Appropriation Act 2024*. See Appendix D in Budget Paper No 1. Budget Statement. This will result in a positive closing cash position when the final audited accounts are published.

# Office of the Director of Public Prosecutions Operating Statement

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	193,421	186,497	214,977
Personnel Services Expenses			
Other Operating Expenses	46,378	43,708	52,684
Grants and Subsidies	•••	•••	•••
Appropriation Expense			
Depreciation and Amortisation	3,295	2,950	2,938
Finance Costs	6 4,890	15 4 974	6 5.003
Other Expenses		4,874	5,092
TOTAL EXPENSES EXCLUDING LOSSES	247,990	238,043	275,698
Revenue			
Appropriation Revenue	237,732	235,083	266,533
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	9,374	6,496	10,289
Transfers to the Crown Entity			
Sales of Goods and Services	100	•••	(0)
Grants and Contributions	(0)		(0)
Investment Revenue			
Retained Taxes, Fees and Fines		•••	
Other Revenue	43	848	146
Total Revenue	247,249	242,427	276,968
Gain/(Loss) on Disposal of Non Current Assets	5		5
Other Gains/(Losses)			
Net Result	(736)	4,384	1,275

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	Ç	φοσσ
Current Assets			
Cash Assets	5,913	5,726	6,047
Taxes Receivable		3,7 <u>2</u> 0	0,047
Receivables	 3,723	5,763	5,763
Contract Assets			
Inventories			•••
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			***
Assets Held For Sale			
Total Current Assets	9,636	11,489	11,810
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			•••
Property, Plant and Equipment -			
Land and Building	 9,146	 10,047	10.646
Plant and Equipment Infrastructure Systems			10,646
Investment Properties	•••	•••	•••
Right of Use Assets	333	 391	 372
Intangibles	1,306	1,094	1,001
Other Assets	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,	.,
Total Non Current Assets	10,786	11,532	12,019
Total Non Current Assets	10,786	11,532	12,019
Total Non Current Assets Total Assets	10,786	11,532	12,019
Total Non Current Assets Total Assets Liabilities	10,786	11,532	12,019
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	10,786	11,532	12,019
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	10,786 20,422 	11,532 23,021 	12,019 23,829 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	10,786 20,422  5,526	11,532 23,021  4,226 	12,019 23,829  4,225
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,786 20,422  5,526   98	11,532 23,021  4,226  	12,019 23,829  4,225   122
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,786 20,422  5,526   98 17,836	11,532 23,021  4,226   157 21,288	12,019 23,829  4,225  122 21,055
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,786 20,422  5,526   98	11,532 23,021  4,226  	12,019 23,829  4,225   122
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90	12,019 23,829  4,225  122 21,055 90
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	10,786 20,422  5,526   98 17,836 220  23,680	11,532 23,021  4,226  157 21,288 90  25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	10,786 20,422  5,526  98 17,836 220  23,680	11,532 23,021 4,226 157 21,288 90 25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	10,786 20,422 5,526 98 17,836 220 23,680	11,532 23,021 4,226 157 21,288 90 25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,786 20,422 5,526 98 17,836 220 23,680 23,680	11,532 23,021 4,226 157 21,288 90 25,761 247	12,019 23,829 4,225 122 21,055 90 25,491 271
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202)
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836	11,532 23,021  4,226 157 21,288 90 25,761  247 2,485 20 2,752	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836 28,516	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Financial Liabilities Total Current Liabilities Total Sale  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836	11,532 23,021  4,226 157 21,288 90 25,761  247 2,485 20 2,752	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202) 2,554 28,045 (4,216)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021  4,226 157 21,288 90 25,761  247 2,485 20 2,752 28,513 (5,491) (5,491)	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202) 2,554 28,045 (4,216)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045 (4,216)

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	<b>Q</b> 000	<b>Q</b> 000	ÇÜÜÜ
Cash Flows From Operating Activities			
Payments			
Employee Related	184,280	181,896	204,921
Personnel Services			
Grants and Subsidies		•••	
Finance Costs	6	15	6
Equivalent Income Tax			
Other Payments	50,414	53,850	57,660
Total Payments	234,700	235,760	262,587
Receipts	·	<del></del>	
Appropriation	237,732	235,083	266,533
Funding Distribution from Department	207,702	200,000	200,000
Cash reimbursements from the Crown Entity	•••	•••	•••
Sale Proceeds Transfers to the Crown Entity	•••	•••	•••
· · · · · · · · · · · · · · · · · · ·		•••	•••
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	100	•••	(0)
Retained Taxes, Fees and Fines	•••		
Interest Received			
Grants and Contributions	(0)		(0)
Other Receipts	1,271	4,702	(76)
Total Receipts	239,102	239,785	266,456
Net Cash Flows From Operating Activities	4,403	4,025	3,870
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	4,403	4,025	3,870
	<b>4,403</b>	4,025	· · · · · · · · · · · · · · · · · · ·
Cash Flows From Investing Activities	5	<b>4,025</b> (2,958)	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	<del> </del>	 (2,958)	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	5	 (2,958) 	3,870 5 (2,964) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	5	 (2,958) 	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	5	 (2,958)  	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	5 (3,578)  	(2,958)	5 (2,964)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	5 (3,578)    (569)	 (2,958)    (574)	5 (2,964)   (340)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	5 (3,578)  	(2,958)	5 (2,964)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	5 (3,578)    (569)	 (2,958)    (574)	5 (2,964)   (340)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	5 (3,578)    (569) (4,142)	 (2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	5 (3,578)    (569)	 (2,958)    (574) (3,532)	5 (2,964)   (340)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	5 (3,578)    (569) (4,142)	 (2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	5 (3,578)   (569) (4,142)  (250)	(2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	5 (3,578)   (569) (4,142)  (250)	 (2,958)    (574) (3,532)  (218)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	5 (3,578)   (569) (4,142)  (250) 	 (2,958)   (574) (3,532)  (218) 	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	5 (3,578)   (569) (4,142)  (250) 	 (2,958)   (574) (3,532)  (218) 	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	5 (3,578)   (569) (4,142)  (250)  	 (2,958)   (574) (3,532)  (218)  	(2,964) (2,964) (340) (3,299) (250) (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	5 (3,578)   (569) (4,142)  (250)  (250)	 (2,958)   (574) (3,532)  (218)  	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5 (3,578)  (569) (4,142)  (250)  (250)	 (2,958)   (574) (3,532)  (218)   (218)	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	5 (3,578) (569) (4,142) (250) (250) 11 5,902	 (2,958)   (574) (3,532)  (218)   (218) 274 5,452	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5 (3,578)  (569) (4,142)  (250)  (250) 11 5,902	(2,958) (574) (3,532) (218) (218) 274 5,452	(2,964)  (340) (3,299)  (250)  (250)