# 4. CREATIVE INDUSTRIES, TOURISM, HOSPITALITY AND SPORT

#### 4.1 Agency Expense Summary

Creative Industries, Tourism, Hospitality and	0004.05	Expenses <sup>(a)</sup>		<u>-</u>	tal Expendi	ture
Sport	2024-25 Revised \$m	2025-26 Budget \$m	Change %	2024-25 Revised \$m	2025-26 Budget \$m	Change %
Department of Creative Industries, Tourism, Hospitality and Sport <sup>(b)</sup>	609.9	664.1	8.9	171.6	172.0	0.2
Funding distribution to agencies	1,093.3	1,253.7	14.7			
Total Principal Department <sup>(c)</sup>	1,703.2	1,917.8	12.6	171.6	172.0	0.2
Agencies						
Independent Liquor and Gaming Authority	5.4	5.3	(1.6)			
Art Gallery of New South Wales	115.2	109.2	(5.2)	31.5	16.0	(49.2)
Australian Museum	81.7	73.5	(9.9)	16.3	13.7	(15.9)
Destination NSW	321.3	323.1	0.5	0.4	0.2	(54.3)
Museum of History NSW	78.5	75.4	(3.9)	10.2	18.4	80.1
Museum of Applied Arts and Sciences	123.5	190.3	54.0	17.0	153.9	805.6
NSW Independent Casino Commission	21.1	20.5	(2.7)			
State Records Authority NSW	2.1	2.1	(0.4)			
State Library of New South Wales	119.4	119.2	(0.2)	21.7	20.2	(6.8)
Agencies transferred from Communities and Justice <sup>(d)</sup>						
Office of Sport	490.0	498.8	1.8	9.5	9.3	(1.2)
Total Agencies	1,358.1	1,417.4	4.4	106.5	231.7	117.6

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Department of Enterprise, Investment and Trade was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2)* 2024, effective 1 July 2024.

<sup>(</sup>c) The Investment NSW Group and the Office of the Chief Scientist and Engineer Group was transferred from the Department of Enterprise, Investment and Trade (which was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport) to the Premier's Department, as per Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024. In addition, the part of the Partnership and Engagement branch responsible for the delivery of the Australia Day function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>d) Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024. The Institute of Sport Staff Agency is not financially material and therefore its financial statements are not reported. Venues NSW is a PNFC and is therefore also not reported.

#### 4.2 Financial Statements

# Department of Creative Industries, Tourism, Hospitality and Sport Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	217,270	177,455	164,337
Personnel Services Expenses			
Other Operating Expenses	149,123	66,853	94,850
Grants and Subsidies	1,191,923	1,436,386	1,627,790
Appropriation Expense			
Depreciation and Amortisation	23,997	22,524	30,833
Finance Costs	19	2	6
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,582,332	1,703,221	1,917,817
Revenue		<del></del> .	
Appropriation Revenue	1,823,605	1,769,428	1,763,720
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,692	2,298	2,657
Transfers to the Crown Entity			
Sales of Goods and Services	64,298	68,051	70,438
		40.004	
Grants and Contributions	25,606	13,921	66,858
Grants and Contributions Investment Revenue	25,606 6,289	13,921 106	66,858
	•	•	66,858  58
Investment Revenue	6,289	106	•••
Investment Revenue Retained Taxes, Fees and Fines	6,289 57	106 57	 58
Investment Revenue Retained Taxes, Fees and Fines Other Revenue	6,289 57 49,156	106 57 37,816	58 46,376
Investment Revenue Retained Taxes, Fees and Fines Other Revenue Total Revenue	6,289 57 49,156	106 57 37,816 <b>1,891,677</b>	58 46,376

	000	4.05	0005.00
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	50,477	212,398	100,766
Taxes Receivable			
Receivables	68,218	35,351	35,765
Contract Assets			•••
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	315	315	315
Other			
Assets Held For Sale			
Total Current Assets	119,010	248,064	136,846
Non Current Assets			
Taxes Receivable			
Receivables	646		
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	15,222		
Property, Plant and Equipment -			
Land and Building	1,696,008	1,443,389	1,577,239
Plant and Equipment	73,984	2,956	6,259
Infrastructure Systems	***		
Investment Properties	***		••
Right of Use Assets	4,735	106	106
Intangibles	6,864	1,171	6,499
Other Assets	5,606	5,597	5,597
Total Non Current Assets	1,803,065	1,453,219	1,595,700
Total Assets	1,922,075	1,701,283	1,732,546
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	35,712		
		67,785	•
Contract Liabilities	3,075	67,785 1,097	•
Contract Liabilities Other Financial Liabilities at Fair Value	3,075 		1,097
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,075  2,721	1,097  1	1,097 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,075 	1,097 	1,097 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,075  2,721	1,097  1	1,097  1 22,792
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	3,075  2,721 43,355 	1,097  1 22,792 	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	3,075  2,721 43,355   84,863	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	3,075  2,721 43,355   84,863	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,075  2,721 43,355   <b>84,863</b> 	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,075  2,721 43,355   <b>84,863</b>    2,829	1,097 1 22,792 91,675	1,097 22,792  90,647 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,075  2,721 43,355   <b>84,863</b> 	1,097 1 22,792 91,675	1,097  22,792  90,647 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,075 2,721 43,355 84,863 2,829 4,167	1,097 1 22,792 91,675 455	1,097  22,792  90,647    455
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,075 2,721 43,355 84,863 2,829 4,167 6,996	1,097 1 22,792 91,675 455	1,097 22,792  90,647   455
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859	1,097 1 22,792 91,675 455 455 92,130	1,097 22,792  90,647  455 91,102
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,075 2,721 43,355 84,863 2,829 4,167 6,996	1,097 1 22,792 91,675 455	1,097 22,792  90,647  455 91,102
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	1,097 22,792 90,647 455 455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859	1,097 1 22,792 91,675 455 455 92,130	1,097 22,792  90,647  455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	1,097 22,792 90,647 455 455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	66,757 1,097 1,097 1,097 22,792 90,647 455 91,102 1,641,444 1,641,444

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	214,578	175,157	161,680
Personnel Services	211,070		101,000
Grants and Subsidies	1,191,923	 1,436,386	1,627,790
Finance Costs	19	2	6
Equivalent Income Tax	10	_	J
Other Payments	 150,126	 87,621	 95,878
Total Payments	1,556,646	1,699,167	1,885,354
Receipts	.,,.	.,000,101	.,
	1,823,605	1 760 420	1,763,720
Appropriation	1,023,003	1,769,428	1,763,720
Funding Distribution from Department			
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	64,296	68,051	70,024
Retained Taxes, Fees and Fines			
Interest Received		106	
Grants and Contributions	25,606	13,921	66,858
Other Receipts	49,212	58,641	46,433
Total Receipts	1,962,720	1,910,147	1,947,037
Net Cash Flows From Operating Activities	406,074	210,980	61,682
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(438,142)	(170,104)	(165,901)
Proceeds from Sale of Investments	1,286		1,353
Purchases of Investments	(2,572)		(2,706)
Advances Repayments Received			
Advances made			
Other Investing	343	(1,514)	(6,060)
Net Cash Flows From Investing Activities	<del></del>		
	(439,085)	(171,618)	(173,314)
Cash Flows From Financing Activities	(439,085)	(171,618)	(173,314)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(439,085)		
Proceeds from Borrowings and Advances		(171,618)	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(439,085)  (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (239)   		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(239)    (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(239)    (239) (33,250)	    39,363	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(239)    (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(239)   (239) (33,250) 83,727	39,363 179,436	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	(239)   (239) (33,250) 83,727 	39,363 179,436  (6,400)	   (111,632) 212,398 
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(239)   (239) (33,250) 83,727	39,363 179,436	

# **Independent Liquor and Gaming Authority Operating Statement**

	2024	1-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,844	2,972	3,251
Personnel Services Expenses	0		0
Other Operating Expenses	2,729	2,387	2,024
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses	55		
TOTAL EXPENSES EXCLUDING LOSSES	5,628	5,359	5,275
Revenue			
Appropriation Revenue			•••
Funding Distribution from Department	4,786	4,786	4,687
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		28	
Transfers to the Crown Entity			
Sales of Goods and Services	(0)		0
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines	(0)		0
Other Revenue		288	
Total Revenue	4,786	5,102	4,687
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(842)	(257)	(588)

	2024	2025-26	
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,839	3,731	3,143
Taxes Receivable			
Receivables	16	33	33
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	•••		
Total Current Assets	2,855	3,765	3,177
Non Current Assets			
Taxes Receivable	•••		
Receivables	•••		
Contract Assets	***	•••	•••
Inventories			
Financial Assets at Fair Value	•••		
Equity Investments	•••		
Property, Plant and Equipment -			
Land and Building	***	•••	•••
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets			
Total Assets	2,855	3,765	3,177
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	 761	 704	 704
Payables Contract Liabilities	 761 		 704 
Payables Contract Liabilities Other Financial Liabilities at Fair Value		704	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		704  	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions		704 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other		704  	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  40 	704   52 	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	  40 	704   52 	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  40   801	704   52   <b>757</b>	  52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 40   801	704 52 757	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 40   <b>801</b>	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	 40   801	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities at Fair Value	 40   801	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 40   <b>801</b>	704 52 757	 52   <b>757</b> 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 40  801	704 52 757	  52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	801	704 52 757	 52  <b>757</b>  
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 40  801	704 52 757	 52  <b>757</b>  
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 40  801	704 52 757	 52  <b>757</b>   
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 40  801	704 52 757	 52  <b>757</b>   
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	801 2,053	704 52 757	 52  <b>757</b>       757 2,420
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 40  801	704 52 757	 52  <b>757</b>    
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	801 2,053	704 52 757	 52  757     757 2,420

	2024	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	0.044	0.004	0.05
Employee Related	2,844	2,961	3,251
Personnel Services	0	•••	C
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	2,784	2,683	2,024
Total Payments	5,628	5,644	5,275
Receipts			
Appropriation			
Funding Distribution from Department	4,786	4,786	4,687
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	***		
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	(0)		C
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	(0)	457	0
Total Receipts	4,786	5,243	4,687
Net Cash Flows From Operating Activities	(842)	(402)	(588)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments	***		
Advances Repayments Received			
Advances made			
Other Investing	•••		
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	••
Dividends Paid	•••	•••	••
Other Financing			••
Capital Appropriation - Equity Appropriation			••
Cash Equity Injection to For-Profit Entities			••
Net Cash Flows From Financing Activities	•••		•••
Net Increase/(Decrease) in Cash	(842)	(402)	(588)
Opening Cash and Cash Equivalents	3,681	4,133	3,731
Reclassification of Cash Equivalents	3,001		5,75
· · · · · · · · · · · · · · · · · · ·		•••	
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	2,839	3,731	3,143

# Office of Sport

	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	E0 000	FO 460	01.050
Employee Related	58,826	59,462	61,258
Personnel Services Expenses Other Operating Expenses	 56,811	 61.661	53.912
Grants and Subsidies	375,011	358,817	373,129
Appropriation Expense	373,011	330,017	373,129
Depreciation and Amortisation	9.974	 10,057	10,493
Finance Costs	30	31	27
Other Expenses			_, 
TOTAL EXPENSES EXCLUDING LOSSES	500,652	490,028	498,819
Revenue			
Appropriation Revenue		***	
Funding Distribution from Department	420,672	395,391	409,954
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,135	2,136	2,213
Transfers to the Crown Entity			
Sales of Goods and Services	52,995	52,988	53,874
Grants and Contributions	16,987	27,442	12,105
Investment Revenue	43	58	43
Retained Taxes, Fees and Fines			
Other Revenue	1,581	10,345	1,578
Total Revenue	494,414	488,359	479,766
Gain/(Loss) on Disposal of Non Current Assets		68	
Other Gains/(Losses)	64	(179)	64
Net Result	(6,175)	(1,781)	(18,989)

Assets   Current Assets   Current Assets   Cash Assets   Cash Assets   Cash Assets   Cash Assets   Taxes Receivable   III.846   III.847   III.848   III.84				
Assets         Current Assets           Cash Assets         72.411         80.519         62.53           Taxes Receivable         """"""""""""""""""""""""""""""""""""				2025-26
Asset   Current Asset   Curr				
Cash Assets         72.411         80.519         62.534           Taxes Receivable         111,846         12.493         12.493           Contract Assets         """"""""""""""""""""""""""""""""""""	Assets	<b>V</b>	<b>Q</b>	<b>QUOU</b>
Taxes Receivables	Current Assets			
Receivables	Cash Assets	72,411	80,519	62,534
Contract Assets Inventories         239         239         239           Financial Assets at Fair Value	Taxes Receivable			
Inventories	Receivables	11,846	12,493	12,493
Financial Assets at Fair Value         304         304         306           Other Financial Assets         304         304         306           Assets Held For Sale            575,575           Total Current Assets         84,801         93,555         75,575           Non Current Assets               Receivables               Contract Assets               Inventories                Financial Assets at Fair Value         1,738         1,438	Contract Assets			
Other Financial Assets         304         304         306         010	Inventories	239	239	239
Other Assets Held For Sale				
Name		304	304	304
Total Current Assets				
Non Current Assets				
Taxes Receivable		84,801	93,555	75,570
Receivables				
Contract Assets				
Inventories			•••	•••
Financial Assets at Fair Value         1,738         1,738         1,438           Equity Investments               Property, Plant and Equipment         20,865         25,187         22,766           Infrastructure Systems               Investment Properties			•••	
Equity Investments				1 400
Property, Plant and Equipment		1,738	1,738	1,439
Land and Building         182,617         182,672         183,78           Plant and Equipment         20,865         25,187         22,766           Infrastructure Systems				•••
Plant and Equipment         20,865         25,187         22,767           Infrastructure Systems		100 617	100.670	102 701
Infrastructure Systems	_			
Investment Properties				22,702
Right of Use Assets         369         534         700           Intangibles               Other Assets         205,589         210,131         208,682           Total Assets         290,390         303,686         284,252           Liabilities         Use of the colspan="2">Use of the				
Intangibles				700
Other Assets <t< td=""><td>=</td><td></td><td></td><td></td></t<>	=			
Total Non Current Assets         205,589         210,131         208,686           Total Assets         290,390         303,686         284,257           Liabilities         Current Liabilities           Taxes Payable				
Total Assets         290,390         303,686         284,252           Liabilities         Current Liabilities <td></td> <td></td> <td></td> <td>208,682</td>				208,682
Liabilities         Current Liabilities <th>Total Assets</th> <th></th> <th>-</th> <th>284,252</th>	Total Assets		-	284,252
Taxes Payable  <	Liabilities			
Payables       15,878       17,362       16,766         Contract Liabilities             Other Financial Liabilities at Fair Value <td>Current Liabilities</td> <td></td> <td></td> <td></td>	Current Liabilities			
Contract Liabilities	Taxes Payable			
Other Financial Liabilities at Fair Value	Payables	15,878	17,362	16,762
Borrowings         402         280         422           Provisions         8,123         8,123         8,123           Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Payables                Contract Liabilities	Contract Liabilities			
Provisions         8,123         8,123         8,123           Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Taxes Payable	Other Financial Liabilities at Fair Value			
Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Taxes Payable <td>Borrowings</td> <td>402</td> <td>280</td> <td>429</td>	Borrowings	402	280	429
Liabilities Associated with Assets Held for Sale   <	Provisions	8,123	8,123	8,123
Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities	Other	5,727	5,727	5,727
Non Current Liabilities         Taxes Payable  <	Liabilities Associated with Assets Held for Sale			
Taxes Payable		30,130	31,492	31,041
Payables				
Contract Liabilities <td< td=""><td></td><td></td><td></td><td></td></td<>				
Other Financial Liabilities at Fair Value  .				
Borrowings         502         502         508           Provisions         966         966         966           Other              Total Non Current Liabilities         1,468         1,468         1,474           Total Liabilities         31,598         32,960         32,518           Net Assets         258,792         270,726         251,737           Equity         Accumulated Funds         184,224         188,335         169,346           Reserves         74,568         82,392         82,392           Capital Equity				
Provisions Other         966 				
Other </td <td></td> <td></td> <td></td> <td>508</td>				508
Total Non Current Liabilities         1,468         1,468         1,474           Total Liabilities         31,598         32,960         32,515           Net Assets         258,792         270,726         251,737           Equity		966	966	966
Total Liabilities         31,598         32,960         32,515           Net Assets         258,792         270,726         251,737           Equity         Accumulated Funds         184,224         188,335         169,346           Reserves         74,568         82,392         82,392           Capital Equity				4 47 4
Net Assets         258,792         270,726         251,737           Equity         Image: Reserves and Funds and Funds are served as a serves and Funds are served as a serv			<del>.</del>	
Equity         Accumulated Funds       184,224       188,335       169,346         Reserves       74,568       82,392       82,392         Capital Equity		<del></del>		
Accumulated Funds       184,224       188,335       169,346         Reserves       74,568       82,392       82,392         Capital Equity		258,792	270,726	251,737
Reserves 74,568 82,392 82,392 Capital Equity	• •	104 224	100 225	160 246
Capital Equity				
			02,082	0 <u>2,</u> 33 <u>2</u>
10th Equity 201,130 231,130			270 726	251 737
		230,732	0,,,_0	201,707

2024 Budget \$000 56,691  375,011 30  62,468	4-25 Revised \$000 57,444  358,817 31	2025-26 Budget \$000 59,046
 375,011 30 	 358,817	•••
 375,011 30 	 358,817	•••
 375,011 30 	 358,817	••
375,011 30 	•	070 100
30	•	070 100
•••	31	373,129
62,468		27
62,468		
	121,397	48,169
494,200	537,689	480,371
420,672	395,391	409,954
51,495	49,224	53,874
64	64	64
43	58	43
10.644	30.641	5,762
,	•	1,578
484,499	512,411	471,275
(9,701)	(25,278)	(9,096)
	68	
(11.918)		(9,043)
		(0,010
		299
		200
•••		••
(11 622)	-	(8,744)
(11,022)	(0,100)	(0,7 ++)
130	1	260
		(405)
		(405)
•••	•••	••
	•••	••
(070)	(000)	(1.4.5)
		(145)
(21,596)	(34,641)	(17,985)
94,007	115,160	
		80,519 
	 51,495 64 43 10,644 1,581 484,499 (9,701)  (11,918)  296   (11,622)	

# **Art Gallery of New South Wales**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	44,883	51,677	51,653
Personnel Services Expenses			
Other Operating Expenses	50,250	52,785	46,836
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	19,242	10,640	10,717
Finance Costs	13	102	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	114,388	115,204	109,219
Revenue			
Appropriation Revenue			
Funding Distribution from Department	68,712	72,398	66,635
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	831	1,322	862
Transfers to the Crown Entity			
Sales of Goods and Services	36,363	28,009	36,576
Grants and Contributions	9,435	26,218	9,521
Investment Revenue	2,625	4,011	2,650
Retained Taxes, Fees and Fines			
Other Revenue	17	2,644	18
Total Revenue	117,983	134,602	116,261
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	3,595	19,398	7,042

201311100 011001			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	9,504	2,324	4,000
Taxes Receivable			
Receivables	4,634	2,794	4,494
Contract Assets			
Inventories	2,105	1,879	1,879
Financial Assets at Fair Value	74,600	71,709	68,298
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	90,843	78,706	78,672
Non Current Assets			
Taxes Receivable		***	
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	654,405	685,034	690,777
Plant and Equipment	1,890,776	1,949,488	1,952,166
Infrastructure Systems		•••	
Investment Properties			
Right of Use Assets	1,777	1,777	946
Intangibles	4,116	2,002	1,671
Other Assets	0.551.070		0.045.500
Total Non Current Assets  Total Assets	2,551,073 2,641,916	2,638,301	2,645,560 2,724,232
Liabilities	2,041,910	2,717,007	2,724,232
Current Liabilities			
Taxes Payable			
Payables	6,745	3,782	3,965
Contract Liabilities	1,980	1,188	1,188
Other Financial Liabilities at Fair Value		1,100	1,100
Borrowings	 591	384	384
Provisions	4,855	5,988	5,988
Other	1,107	250	250
Liabilities Associated with Assets Held for Sale	1,107	200	200
Total Current Liabilities	15,278	11,592	11,775
Non Current Liabilities			
Taxes Payable	•••		
Payables			
Contract Liabilities	1,962	2,482	2,482
Other Financial Liabilities at Fair Value	.,	_,	_,
Borrowings	2,182	1,707	1,707
Provisions	98	854	854
Other			
Total Non Current Liabilities	4,242	5,043	5,043
Total Tron Garrent Elabilities	40.700	16,635	16,818
Total Liabilities	19,520		0.707.414
	2,622,396	2,700,372	2,707,414
Total Liabilities Net Assets Equity		<del></del>	2,707,414
Total Liabilities Net Assets		<b>2,700,372</b> 1,385,816	
Total Liabilities  Net Assets  Equity  Accumulated Funds Reserves	2,622,396	<del></del>	1,392,858
Total Liabilities  Net Assets  Equity  Accumulated Funds	<b>2,622,396</b> 1,358,494	1,385,816	1,392,858 1,314,556  2,707,414

	2024	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,052	50,241	50,790
Personnel Services	***		
Grants and Subsidies			
Finance Costs	13	102	13
Equivalent Income Tax			
Other Payments	49,938	55,128	46,353
Total Payments	94,002	105,471	97,157
Receipts			
Appropriation			
Funding Distribution from Department	68,712	72,398	66,635
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	36,363	28,454	36,576
Retained Taxes, Fees and Fines			
Interest Received	1,025		1,050
Grants and Contributions	5,435	16,945	5,521
Other Receipts	817	3,524	818
Total Receipts	112,351	121,321	110,599
Net Cash Flows From Operating Activities	18,349	15,850	13,442
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,376)	(31,307)	(15,976)
Proceeds from Sale of Investments	5,000	31,434	3,003
Purchases of Investments	(772)	(18,000)	(793)
Advances Repayments Received			
Advances made			
Other Investing	•••	(144)	•••
Net Cash Flows From Investing Activities	(12,148)	(18,018)	(13,766)
Cash Flows From Financing Activities	<del> </del>	·	
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	•••	(576)	
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(576)	
Net Increase/(Decrease) in Cash	6,201	(2,744)	(324)
Opening Cook and Cook Envisalents	1.000	5,068	2,324
Opening Cash and Cash Equivalents	1,803	0,000	
·			
Reclassification of Cash Equivalents	1,803 1,500 		
			2,000  <b>4,000</b>

# Australian Museum Operating Statement

Net Result	(1,192)	(1,195)	2,288
Other Gains/(Losses)	(5)	(5)	(5)
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	75,736	80,460	75,836
Other Revenue	•••	2,100	
Retained Taxes, Fees and Fines			
Investment Revenue		133	
Grants and Contributions	3,792	5,157	3,845
Sales of Goods and Services	8,500	9,585	8,680
Transfers to the Crown Entity		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,251	1,251	1,295
Funding Distribution from Department	62,194	62,234	62,015
Appropriation Revenue			
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	76,923	81,650	73,543
Other Expenses		•••	
Finance Costs	37	142	30
Depreciation and Amortisation	11,955	11,955	12,628
Appropriation Expense			•••
Grants and Subsidies	,		,
Other Operating Expenses	24,734	30,016	22,716
Personnel Services Expenses	+0,10 <i>1</i>	00,007	50,105
Operating Expenses - Employee Related	40,197	39,537	38,169
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

balance Sneet			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	·
Current Assets			
Cash Assets	9,397	8,253	9,001
Taxes Receivable			
Receivables	2,776	2,775	2,775
Contract Assets			
Inventories	371	371	366
Financial Assets at Fair Value			
Other Financial Assets	***	•••	
Other			
Assets Held For Sale	10 544	11 200	10 140
Total Current Assets	12,544	11,399	12,142
Non Current Assets Taxes Receivable			
Receivables			
Contract Assets	***	•••	•••
Inventories		•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	308,085	316,467	315,442
Plant and Equipment	1,127,753	1,143,012	1,146,040
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	3,322	2,805	2,086
Intangibles	4,950	11,038	10,842
Other Assets	436	436	436
Total Non Current Assets	1,444,545	1,473,758	1,474,845
Total Assets	1,457,089	1,485,157	1,486,987
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	7,770	7,770	7,770
Contract Liabilities Other Financial Liabilities at Fair Value	3,835	3,835	3,835
Borrowings	 452	 452	 452
Provisions	7,340	7,340	7,340
Other	89	89	89
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	19,486	19,486	19,486
Non Current Liabilities	,	10,100	10,100
Taxes Payable		•••	
Payables			
Contract Liabilities	573	573	573
Other Financial Liabilities at Fair Value	•••	•••	
Borrowings	2,750	2,675	2,217
Provisions	77	77	77
Other	50	50	50
Total Non Current Liabilities	3,450	3,375	2,917
Total Liabilities	22,936	22,861	22,403
Net Assets	1,434,153	1,462,296	1,464,584
Equity			
Accumulated Funds	000071	655,360	657,648
	656,971	000,000	,
Reserves	777,182	806,936	806,936
Reserves Capital Equity			806,936 
	777,182	806,936	

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,946	38,771	36,873
Personnel Services			
Grants and Subsidies			
Finance Costs	37	142	30
Equivalent Income Tax			
Other Payments	24,734	30,032	22,716
Total Payments	63,717	68,945	59,619
Receipts			
Appropriation			
Funding Distribution from Department	62,194	62,234	62,015
Cash reimbursements from the Crown Entity	02,101	02,201	02,010
Sale Proceeds Transfers to the Crown Entity	•••	•••	•••
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	 8,500	 9,337	8,680
Retained Taxes, Fees and Fines	0,000	9,557	0,000
Interest Received	•••	133	•••
Grants and Contributions	3,792	4,686	3,845
Other Receipts	·	3,821	3,043
Total Receipts	74,485	80,211	74,540
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	•
Net Cash Flows From Operating Activities	10,768	11,266	14,921
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,104)	(13,399)	(13,650)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	200	(2,905)	•••
Net Cash Flows From Investing Activities	(15,904)	(16,304)	(13,650)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(518)	(615)	(523)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	•••
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(518)	(615)	(523)
Net Increase/(Decrease) in Cash	(5,654)	(5,653)	748
Opening Cash and Cash Equivalents	15,051	13,906	8,253
Reclassification of Cash Equivalents	,		_,
Cash transferred in(out) as a Result of Administrative Restructuring		•••	•••
Closing Cash and Cash Equivalents	9,397	8,253	9,001

# **Destination NSW**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0		0
Personnel Services Expenses	33,226	36,728	35,908
Other Operating Expenses	282,969	278,289	271,469
Grants and Subsidies	7,510	5,510	15,224
Appropriation Expense	 796	 796	 461
Depreciation and Amortisation Finance Costs	790	790	401
Other Expenses	•••	•••	
· · · · · · · · · · · · · · · · · · ·			
TOTAL EXPENSES EXCLUDING LOSSES	324,500	321,323	323,062
Revenue			
Appropriation Revenue			
Funding Distribution from Department	311,274	294,917	275,212
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0		0
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	5,500	8,127	37,000
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		•••	
Total Revenue	316,774	303,044	312,212
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(7,726)	(18,279)	(10,851)

	2024	1-25 Revised	2025-26
	Budget \$000	\$000	Budget \$000
Assets	Ų S S S	4000	<b>V</b>
Current Assets			
Cash Assets	20,994	25,990	15,442
Taxes Receivable			
Receivables	19,302	7,410	7,410
Contract Assets		.,	.,
Inventories	•••	•••	
Financial Assets at Fair Value	326	524	524
Other Financial Assets			
Other			
Assets Held For Sale		•••	
Total Current Assets	40,622	33,924	23,376
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	604	695	695
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••	•••	
Plant and Equipment	925	914	613
Infrastructure Systems			
Investment Properties			
Right of Use Assets	(0)		
Intangibles			
Other Assets			
Total Non Current Assets	1,529	1,609	1,308
	·	•	
Total Assets	42,151	35,533	24,684
Total Assets Liabilities	·	•	•
Total Assets Liabilities Current Liabilities	·	•	
Total Assets Liabilities Current Liabilities Taxes Payable	<b>42,151</b>	35,533	24,684
Total Assets Liabilities Current Liabilities Taxes Payable Payables	·	•	•
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	<b>42,151</b>	35,533	24,684
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	42,151  19,865 	<b>35,533</b> 5,421	24,684  5,422
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 19,865 	35,533  5,421 	24,684  5,422 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	42,151  19,865 	35,533  5,421 	24,684  5,422 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 19,865  (0) 	35,533  5,421   	24,684  5,422  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 19,865  (0) 	35,533  5,421   	24,684  5,422   
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 19,865  (0) 	35,533  5,421   	24,684  5,422  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	42,151  19,865  (0)  	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	42,151  19,865  (0)   19,865	35,533  5,421    5,421	24,684  5,422   
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	42,151 19,865 (0) 19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	42,151 19,865 (0) 19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	42,151 19,865 (0) 19,865	35,533  5,421    5,421	24,684 5,422 5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	42,151 19,865 (0) 19,865 0	35,533 5,421 5,421	24,684 5,422 5,422 5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	42,151 19,865 (0) 19,865 0 415	35,533 5,421 5,421 415	24,684 5,422 5,422 415
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	42,151 19,865 (0) 19,865 0	35,533 5,421 5,421	24,684 5,422 5,422 5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	42,151 19,865 (0) 19,865 0 415	35,533 5,421 5,421 415	24,684 5,422 5,422 415
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	42,151 19,865 (0) 19,865 0 415 415	35,533 5,421 5,421 415 415	24,684 5,422 5,422 415 415
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	42,151 19,865 (0) 19,865 0 415 415 20,281	35,533 5,421 5,421 415 415 5,836	24,684 5,422 5,422 415 5,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	42,151 19,865 (0) 19,865 0 415 415 20,281	35,533 5,421 5,421 415 415 5,836	24,684 5,422 5,422 415 5,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Nan Current Liabilities	42,151 19,865 (0) 19,865 19,865 415 20,281 21,871	35,533 5,421 5,421 5,421 415 415 5,836 29,697	24,684 5,422 5,422 5,422 415 5,837 18,847
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	42,151  19,865 (0) 19,865 19,865 415 20,281 21,871 21,871	35,533 5,421 5,421 5,421 415 415 5,836 29,697	24,684 5,422 5,422 5,422 415 5,837 18,847
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	42,151 19,865 (0) 19,865 19,865 415 415 20,281 21,871	35,533 5,421 5,421 5,421 415 415 5,836 29,697 29,697	24,684 5,422 5,422 5,422 415 5,837 18,847

	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0	0	O
Personnel Services	33,226	36,728	35,908
Grants and Subsidies	7,510	5,510	15,224
Finance Costs			
Equivalent Income Tax			
Other Payments	281,968	309,478	270,468
Total Payments	322,704	351,716	321,600
Receipts		•	
Appropriation	•••		
Funding Distribution from Department	311,274	294,917	275,212
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			•
Interest Received			
Grants and Contributions	4.500	7.127	36,000
Other Receipts	.,	.,	
Total Receipts	315,774	302,044	311,212
Net Cash Flows From Operating Activities	(6,929)	(49,672)	(10,388)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(350)	(350)	(160
Proceeds from Sale of Investments	(333)	(333)	(100
Purchases of Investments			•
Advances Repayments Received			••
Advances made	•••		••
Other Investing			• 1
Net Cash Flows From Investing Activities	(350)	(350)	(160
Cash Flows From Financing Activities	(000)	(000)	(100
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			•
Dividends Paid	•••		•
Other Financing	•••		•
<u> </u>	•••		••
Capital Appropriation - Equity Appropriation	•••		•
Cash Equity Injection to For-Profit Entities		•••	••
Net Cash Flows From Financing Activities		***	
Net Increase/(Decrease) in Cash	(7,279)	(50,022)	(10,548)
Opening Cash and Cash Equivalents	28,273	76,012	25,990
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	20,994	25,990	15,442

# Museums of History NSW

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,787	46,173	47,742
Personnel Services Expenses	246		255
Other Operating Expenses	16,299	21,511	16,209
Grants and Subsidies		88	
Appropriation Expense		•••	
Depreciation and Amortisation	11,007	10,256	10,916
Finance Costs	245	424	246
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	73,584	78,451	75,368
Revenue			
Appropriation Revenue			
Funding Distribution from Department	43,127	47,944	46,778
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	435	1,956	448
Transfers to the Crown Entity			
Sales of Goods and Services	35,337	27,305	30,924
Grants and Contributions	4,342	3,245	835
Investment Revenue	178	600	86
Retained Taxes, Fees and Fines			•••
Other Revenue	6,235	23,236	6,236
Total Revenue	89,654	104,286	85,307
Gain/(Loss) on Disposal of Non Current Assets		(0)	****
Other Gains/(Losses)			
Net Result	16,069	25,835	9,939

	20: Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	11,167	9,335	10,991
Taxes Receivable			
Receivables	4,369	4,767	4,975
Contract Assets			
Inventories	182	180	180
Financial Assets at Fair Value	11,837	12,427	12,513
Other Financial Assets			
Other	34	91	91
Assets Held For Sale			
Total Current Assets	27,588	26,801	28,750
Non Current Assets			
Taxes Receivable			
Receivables	403	213	253
Contract Assets	•••	•••	
Inventories	•••	•••	
Financial Assets at Fair Value	•••		
Equity Investments Property, Plant and Equipment -			
Land and Building	420,342	414,811	420,898
Plant and Equipment	1,140,913	1,195,572	1,201,708
Infrastructure Systems	1,140,515	1,100,072	1,201,700
Investment Properties		•••	
Right of Use Assets	11,005	16,409	18,824
Intangibles	6,241	8,027	7,014
Other Assets			
_	1,578,903		1,648,697
Other Assets			1,648,697 1,677,448
Other Assets Total Non Current Assets	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets Liabilities	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities	1,578,903 1,606,491  8,920	 1,635,032 1,661,833  3,453	
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	1,578,903 1,606,491 	1,635,032 1,661,833	1,677,448 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,578,903 1,606,491  8,920 2,523 	 1,635,032 1,661,833  3,453	1,677,448  4,729 3,926 
Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	1,578,903 1,606,491  8,920 2,523  2,813	 1,635,032 1,661,833  3,453 4,631  825	1,677,448  4,729 3,926  3,216
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,578,903 1,606,491  8,920 2,523 	1,635,032 1,661,833  3,453 4,631 	1,677,448  4,729 3,926 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,578,903 1,606,491  8,920 2,523  2,813	 1,635,032 1,661,833  3,453 4,631  825	1,677,448  4,729 3,926  3,216
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	1,578,903 1,606,491  8,920 2,523  2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities     Taxes Payable     Payables	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915	1,677,448  4,729 3,926 3,216 5,411 17,281
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915	1,677,448  4,729 3,926  3,216 5,411  
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159	1,677,448  4,729 3,926 3,216 5,411 17,281  159
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Sale  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403 188	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Other Financial Liabilities Other Fovisions Other Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Contract Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403 188 11,769 26,126	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets Equity	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds	1,578,903 1,606,491  8,920 2,523 2,813 100 11,357  159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets Equity Accumulated Funds	1,578,903 1,606,491  8,920 2,523 2,813 100 11,357  159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Floure From One webing Astinibles	Ų S S S	<b>V</b>	4000
Cash Flows From Operating Activities			
Payments	45.050	44.540	47.00
Employee Related	45,352	44,510	47,294
Personnel Services	246		25
Grants and Subsidies		88	•
Finance Costs	245	424	246
Equivalent Income Tax			
Other Payments	15,761	19,080	15,689
Total Payments	61,604	64,102	63,484
Receipts		-	
Appropriation			
Funding Distribution from Department	43,127	47,944	46,778
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	35,543	27,647	31,135
Retained Taxes, Fees and Fines		,	,
Interest Received	94		(
Grants and Contributions	4,317	3,190	810
Other Receipts	118	5	137
Total Receipts	83,200	78,785	78,86
Net Cash Flows From Operating Activities	21,596	14,683	15,377
Cash Flows From Investing Activities	·	<u> </u>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,363)	 (8,250)	(13,721
Proceeds from Sale of Investments	(10,303)	(0,230)	(10,721
Purchases of Investments		•••	•
		•••	•
Advances Repayments Received			•
Advances made		(4.550)	•
Other Investing		(1,550)	
Net Cash Flows From Investing Activities	(16,363)	(9,800)	(13,721
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			•
Repayment of Borrowings and Advances		(2,487)	•
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities	***	(2,487)	
Net Increase/(Decrease) in Cash	5,233	2,396	1,656
Opening Cash and Cash Equivalents	5,934	6,938	9,33
Reclassification of Cash Equivalents			•
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	•••		  10,99

# **Museum of Applied Arts and Sciences Operating Statement**

Net Result	90	(5,897)	155,427
Other Gains/(Losses)			•••
Gain/(Loss) on Disposal of Non Current Assets		(203)	
Total Revenue	127,047	117,840	345,715
Other Revenue	0	24	0
Retained Taxes, Fees and Fines			
Investment Revenue	125	458	125
Grants and Contributions	21,228	16,665	38,250
Sales of Goods and Services	6,701	828	26,319
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1.577	1.056	1.633
Funding Distribution from Department	97.416	98,809	279,388
Appropriation Revenue			
Revenue	126,957	123,534	190,267
TOTAL EXPENSES EXCLUDING LOSSES	126 0E7	 122 E24	190,287
Other Expenses	3		11
Finance Costs	4,059	6,572 10	4,797
Appropriation Expense Depreciation and Amortisation	4,059	 8,572	 4,797
Grants and Subsidies	17,600	6,806	58,064
Other Operating Expenses	58,999	57,942	67,413
Personnel Services Expenses			
Employee Related	46,296	50,204	60,002
Operating Expenses -			
Expenses Excluding Losses	•	·	·
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,513	1,038	6,360
Taxes Receivable			
Receivables	1,689	1,955	1,954
Contract Assets	2,139	389	389
Inventories	108	108	108
Financial Assets at Fair Value		•••	
Other Financial Assets	***	***	
Other	***	***	
Assets Held For Sale			•
Total Current Assets	5,449	3,490	8,81
Non Current Assets			
Taxes Receivable		•••	
Receivables		***	
Contract Assets			•
Inventories		***	
Financial Assets at Fair Value	7,867	10,042	10,167
Equity Investments			
Property, Plant and Equipment -			
Land and Building	177,714	264,643	414,81
Plant and Equipment	356,226	367,099	366,912
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	324	76	76
Intangibles	15,111	15,154	15,154
Other Assets Total Non Current Assets			
Total Assets	557,242 562,692	657,013 660,503	807,119 815,931
Liabilities	302,092	000,303	013,33
Current Liabilities			
Taxes Payable			
Payables	 4,628	 8,628	8,628
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	•
Borrowings	 73	 74	 74
Provisions	4,689	4,689	4,689
Other	218	218	218
Liabilities Associated with Assets Held for Sale			210
Total Current Liabilities	9,608	13,609	13,609
Non Current Liabilities		,	.0,000
Taxes Payable			
Payables			••
Contract Liabilities			•
Other Financial Liabilities at Fair Value			••
Borrowings	70	70	70
Provisions			
Other			
Total Non Current Liabilities	70	70	70
Total Liabilities	9,678	13,679	13,679
Net Assets	553,014	646,824	802,252
	<del></del>	<del></del>	
Equity			
Accumulated Funds	318,795	379,661	
Accumulated Funds Reserves	318,795 234,219	379,661 267,163	
Accumulated Funds			535,089 267,163  <b>802,252</b>

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	·	•	·
Payments			
Employee Related	44,719	48,949	58,37
Personnel Services	44,719	40,949	56,57
Grants and Subsidies	 17 600	6 906	E0 06
Finance Costs	17,600	6,806	58,064
	3	10	1
Equivalent Income Tax	 E7 200	 E0 100	CE 01
Other Payments	57,398	58,100	65,813
Total Payments	119,719	113,865	182,259
Receipts			
Appropriation			
Funding Distribution from Department	97,416	98,809	279,388
Cash reimbursements from the Crown Entity			-
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity			
Sale of Goods and Services	6,701	7,752	26,319
Retained Taxes, Fees and Fines			
Interest Received	(0)	20	(0
Grants and Contributions	18,728	9,778	35,750
Other Receipts	0	197	(
Total Receipts	122,845	116,556	341,457
Net Cash Flows From Operating Activities	3,126	2,691	159,198
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment		(203)	•
Purchases of Property, Plant and Equipment	(3,168)	(16,991)	(153,876
Proceeds from Sale of Investments			
Purchases of Investments			(
Advances Repayments Received			
Advances made			•
Other Investing			•
Net Cash Flows From Investing Activities	(3,168)	(17,194)	(153,876
Cash Flows From Financing Activities	<del> </del>	<del></del>	
Proceeds from Borrowings and Advances			•
Repayment of Borrowings and Advances		(293)	•
Dividends Paid		` <i></i>	
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	•••	(293)	-
Net Increase/(Decrease) in Cash	(42)	(14,796)	5,32
Opening Cash and Cash Equivalents	· · <del>-</del> /	<del></del> -	
- I 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1.555	15.834	1.しいつ
Reclassification of Cash Equivalents	1,555	15,834	1,036
Reclassification of Cash Equivalents  Cash transferred in(out) as a Result of Administrative Restructuring	1,555  	15,834 	1,030
Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring Closing Cash and Cash Equivalents	•••		1,038   <b>6,36</b> 0

# NSW Independent Casino Commission

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,324	2,942	3,339
Personnel Services Expenses	14,827		0
Other Operating Expenses	2,510	18,153	17,190
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	20,661	21,096	20,529
Revenue	·	·	
Appropriation Revenue			
Funding Distribution from Department	•••	•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		28	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	19,960	21,020	20,460
Total Revenue	19,960	21,048	20,460
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(701)	(48)	(69)

Assets         Current Assets         20,038         24,531         24,462           Taxes Receivable         20,038         24,531         24,462           Receivables         119         631         631           Contract Assets         19         631         631           Contract Assets         19         631         631           Inventories         19         631         631           Financial Assets at Fair Value         19         631         631           Other Financial Assets         19         631         631           Other Financial Assets         19         631         631           Other Financial Assets         20,157         25,162         25,094           Non Current Assets         20,157         25,162         25,094           Non Current Assets         19         19         631         631           Taxes Receivable         19         19         631         632         632         634         634         632         634         634         634         634         634         634         634         634         634         634         634         634         634         634         634         634					
Assets         Current Assets           Cash Assets         20,038         24,531         24,462           Taxes Receivable         19         631         631           Receivables         19         631         631           Contract Assets         1         6         631           Inventories         1         6         631           Financial Assets at Fair Value         1         6         6           Other Financial Assets         20,157         25,162         25,094           Nor Current Assets         20,157         25,162         25,094           Nor Current Assets         1         6         6         6           Taxes Receivable         1         6<				2025-26	
Asset   Current Assets   Cash Cash Cash Cash Cash Cash Cash Cash					
Current Assets         20,038         24,531         24,462           Taxes Receivable         119         631         631           Receivables         119         631         631           Contract Assets         10         10         10           Inventories         1         0         10           Cher Financial Assets at Fair Value         1         0         10           Other Financial Assets         20,157         25,162         25,094           Assets Held For Sale         20,157         25,162         25,094           Total Current Assets         20,157         25,162         25,094           Receivable         1         0         1           Receivables         1         0         1           Receivables         1         0         1           Contract Assets         1         0         1           Inventories         1         0         1           Equity Investments         1         0         1           Property, Plant and Equipment         1         0         1           Lauth and Building         1         0         0           Investment Properties         1         0 </td <td>Assats</td> <td>Ç</td> <td>Ç</td> <td>Ç</td>	Assats	Ç	Ç	Ç	
Cash Assets         20,038         24,531         24,662           Taxes Receivable              Receivables              Contract Assets              Inventories              Financial Assets of Financial Assets              Other               Assets Held For Sale               Assets Held For Sale   .					
Taxes Receivable		20.038	24.531	24,462	
Receivables         119         631         631           Contract Assets              Financial Assets at Fair Value              Other               Assets Held For Sale               Total Current Assets         20,157         25,162         25,094           Non Current Assets              Taxes Receivable              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Breath Taxes Assets at Fair Value              Interpatity				21,102	
Contract Assets				631	
Inventorial Assets at Fair Value					
Financial Assets at Fair Value					
Other Financial Assets	Financial Assets at Fair Value				
Other Assets Held For Sale         20,157         25,162         25,094           Non Current Assets         20,157         25,162         25,094           Non Current Assets	Other Financial Assets				
Total Current Assets	Other				
Non Current Assets	Assets Held For Sale				
Taxes Receivable              Receivables              Contract Assets              Inventories              Financial Assets at Fair Value              Equity Investments              Property, Plant and Equipment              Land and Building              Plant and Equipment              Infrastructure Systems              Investment Properties              Right of Use Assets              Intrastructure Systems              Other Assets              Total No Current Assets              Liabilities              Total No Current Liabilities <td< td=""><td>Total Current Assets</td><td>20,157</td><td>25,162</td><td>25,094</td></td<>	Total Current Assets	20,157	25,162	25,094	
Receivables	Non Current Assets				
Contract Assets	Taxes Receivable				
Inventories	Receivables				
Financial Assets at Fair Value   .	Contract Assets				
Equity Investments	Inventories				
Property, Plant and Equipment -	Financial Assets at Fair Value				
Land and Building	Equity Investments				
Plant and Equipment              Infrastructure Systems              Investment Properties              Right of Use Assets              Intangibles              Other Assets              Total Non Current Assets         20,157         25,162         25,094           Liabilities               Taxes Payable               Payables         6,262         5,759         5,759              Cother Financial Liabilities at Fair Value	Property, Plant and Equipment -				
Infrastructure Systems	Land and Building				
Investment Properties              Right of Use Assets              Other Assets              Total Non Current Assets              Total Assets         20,157         25,162         25,094           Liabilities               Current Liabilities               Payables         6,262         5,759         5,759	Plant and Equipment				
Right of Use Assets              Other Assets              Total Non Current Assets          20,157         25,162         25,094           Liabilities         Use a season of the colspan="2">Use a season of the colspan="	Infrastructure Systems				
Intangibles Other Assets              Total Non Current Assets         20,157         25,162         25,094           Liabilities         20,157         25,162         25,094           Current Liabilities              Payables         6,262         5,759         5,759           Payables         6,262         5,759         5,759           Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings         189         169         169           Other              Provisions         189         169         169           Other              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Other Financial Liabilities at Fair Value               Borrowings	Investment Properties				
Other Assets              Total Non Current Assets         20,157         25,162         25,094           Liabilities         20,157         25,162         25,094           Liabilities         3              Current Liabilities	Right of Use Assets				
Total Assets         20,157         25,162         25,094           Liabilities         Current Liabilities <td>Intangibles</td> <td></td> <td></td> <td></td>	Intangibles				
Total Assets         20,157         25,162         25,094           Liabilities         Current Liabilities           Taxes Payable	Other Assets				
Liabilities           Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities at Fair Value         Current Liabilities at Fair Value         Current Liabilities         Current Lia	Total Non Current Assets	•••	•••		
Current Liabilities         Taxes Payable       6,262       5,759       5,759         Payables       6,262       5,759       5,759         Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions       189       169       169         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       6,450       5,929       5,929         Non Current Liabilities             Payables              Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other	Total Assets	20,157	25,162	25,094	
Taxes Payable            5,759         5,659         5,929         <					
Payables         6,262         5,759         5,759           Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings          189         169         169           Provisions         189         169         169         169           Other               Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities					
Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions       189       169       169         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       6,450       5,929       5,929         Non Current Liabilities             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities <t< td=""><td></td><td></td><td>•••</td><td>•••</td></t<>			•••	•••	
Other Financial Liabilities at Fair Value              Borrowings              Provisions         189         169         169           Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities              Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165<		6,262	5,759	5,759	
Borrowings			•••	•••	
Provisions         189         169         169           Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities               Total Non Current Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Reserves               Capital Equity					
Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Taxes Payable               Payables					
Liabilities Associated with Assets Held for Sale   <		189	169	169	
Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities					
Non Current Liabilities         Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity            Accumulated Funds            Reserves            Capital Equity					
Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Requity             Capital Equity		6,450	5,929	5,929	
Payables              Contract Liabilities             Other Financial Liabilities at Fair Value              Borrowings					
Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings              Provisions              Other              Total Non Current Liabilities              Total Liabilities       6,450       5,929       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity             Capital Equity					
Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity             Capital Equity					
Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities             Net Assets       13,707       19,234       19,165         Equity             Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity					
Provisions Other               Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity					
Other               Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity			•••		
Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity		***	•••	•••	
Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity         3,707         19,234         19,165           Reserves              Capital Equity			···	•••	
Net Assets         13,707         19,234         19,165           Equity         313,707         19,234         19,165           Reserves               Capital Equity					
Equity         Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity		<del></del>	<del></del>		
Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity		13,707	19,234	19,165	
Reserves			, a. a. = :		
Capital Equity		13,707	19,234	19,165	
Total Equity 13,707 19,234 19,165					

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	<b>4000</b>	<b>Q</b> 000	<b>4000</b>
Cash Flows From Operating Activities			
Payments			
Employee Related	3,324	2,971	3,33
Personnel Services	14,827		(
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			_
Other Payments	2,510	22,761	17,19
Total Payments	20,661	25,733	20,52
Receipts			
Appropriation			
	•••	•••	
Funding Distribution from Department			-
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	19,960	25,424	20,46
Total Receipts	19,960	25,424	20,460
Net Cash Flows From Operating Activities	(701)	(309)	(69
Cash Flows From Investing Activities	(,	(000)	,,,,
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	·	·	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			•
Dividends Paid	•••		
Other Financing		•••	•
	•••	•••	•
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(701)	(309)	(69
Opening Cash and Cash Equivalents	<b>(701)</b> 20,739	<b>(309)</b> 24,840	
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents			
Opening Cash and Cash Equivalents	20,739		24,53
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	20,739	24,840	

# **State Records Authority NSW**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0	76	0
Personnel Services Expenses	1,037	1,485	1,578
Other Operating Expenses	0	500	500
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation		25	
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,037	2,085	2,078
Revenue			
Appropriation Revenue			
Funding Distribution from Department	1,034	2,034	2,075
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0	76	0
Transfers to the Crown Entity			
Sales of Goods and Services	3	***	4
Grants and Contributions		***	
Investment Revenue		***	
Retained Taxes, Fees and Fines		•••	
Other Revenue			
Total Revenue	1,037	2,110	2,080
Gain/(Loss) on Disposal of Non Current Assets		•••	
Other Gains/(Losses)			
Net Result	0	24	2

	2024	2024-25		
	Budget \$000	Revised \$000	2025-26 Budget \$000	
Assets				
Current Assets				
Cash Assets	340	289	289	
Taxes Receivable	***			
Receivables		341	341	
Contract Assets	***			
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale	111			
Total Current Assets	340	629	629	
Non Current Assets				
Taxes Receivable	***		•••	
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	38	27	27	
Infrastructure Systems	***			
Investment Properties	***			
Right of Use Assets				
Intangibles	41	13	13	
Other Assets				
Total Non Current Assets	79	40	40	
Total Assets	419	669	669	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	(0)	91	89	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions				
Other	***			
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	(0)	91	89	
Non Current Liabilities				
Taxes Payable				
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Borrowings Provisions				
Borrowings Provisions Other				
Borrowings Provisions Other  Total Non Current Liabilities	•••	•••		
Borrowings Provisions Other				
Borrowings Provisions Other  Total Non Current Liabilities				
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	(0) 419	91 578	 89 580	
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	  (0)	  91	 89	
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	(0) 419	91 578	 89 580	
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	(0) 419	91 578	 89 580	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	1,037	 1,485	1,578
Grants and Subsidies	1,007	•	1,07
Finance Costs		•••	•
Equivalent Income Tax		•••	•
Other Payments	0	 727	50
•			
Total Payments	1,037	2,212	2,080
Receipts			
Appropriation			
Funding Distribution from Department	1,034	2,034	2,07
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3	57	•
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts		2	
Total Receipts	1,037	2,093	2,080
Net Cash Flows From Operating Activities	0	(119)	(
Cash Flows From Investing Activities	·	•	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made		•••	
Other Investing	•••	•••	
Net Cash Flows From Investing Activities		•	
Cash Flows From Financing Activities	•••	•••	•
Proceeds from Borrowings and Advances			
	•••		•
Repayment of Borrowings and Advances	•••		
Dividends Paid			•
Other Financing			•
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	0	(119)	(
Opening Cash and Cash Equivalents	340	407	28
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	340	289	289

## **State Library of New South Wales**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	38,105	38,467	39,207
Personnel Services Expenses			
Other Operating Expenses	23,653	25,520	23,134
Grants and Subsidies	41,326	41,326	41,771
Appropriation Expense Depreciation and Amortisation		 14 101	 15 122
Finance Costs	14,101	14,101	15,122
Other Expenses	•••		•••
TOTAL EXPENSES EXCLUDING LOSSES	117,185	119,414	119,234
Revenue			
Appropriation Revenue			
Funding Distribution from Department	112,324	109,632	107,005
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,646	2,669	2,762
Transfers to the Crown Entity		•••	
Sales of Goods and Services	3,907	3,007	4,013
Grants and Contributions	7,018	9,381	4,382
Investment Revenue	1,342	2,742	1,350
Retained Taxes, Fees and Fines			
Other Revenue	11	411	12
Total Revenue	127,249	127,842	119,524
Gain/(Loss) on Disposal of Non Current Assets			***
Other Gains/(Losses)		(58,649)	111
Net Result	10,063	(50,221)	290

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	7,139	7,848	6,109
Taxes Receivable			
Receivables	3,077	3,077	2,965
Contract Assets			
Inventories	248	248	248
Financial Assets at Fair Value	2,941	2,941	2,941
Other Financial Assets	•••	•••	
Other		•••	
Assets Held For Sale	10.405		
Total Current Assets	13,405	14,114	12,263
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets	•••		
Inventories			
Financial Assets at Fair Value	34,851	31,922	29,708
Equity Investments	•••	•••	
Property, Plant and Equipment -	004.401	070.000	070 707
Land and Building	364,421	372,280	378,787
Plant and Equipment	1,453,580	1,399,559	1,397,548
Infrastructure Systems			
Investment Properties			
Right of Use Assets Intangibles	77.450	 76.040	 77 570
Other Assets	77,453	76,948	77,578
Total Non Current Assets	1,930,305	1,880,709	1,883,621
Total Assets	1,943,710	1,894,823	1,885,884
Liabilities	1,040,710	1,00-1,020	1,000,001
Current Liabilities			
Taxes Payable			
Payables	6,835	5,785	6,556
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			0
Provisions	5,368	5,368	5,368
Other	2,735	2,735	2,735
Liabilities Associated with Assets Held for Sale	2,700	2,700	2,700
Total Current Liabilities	14,938	13,888	14,659
Non Current Liabilities	,	-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Taxes Payable			
Payables		•••	
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	135	135	135
Other			
		135	135
Total Non Current Liabilities	135	133	
	135 15,073	14,023	14,794
Total Non Current Liabilities			-
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	15,073 1,928,637	14,023 1,880,800	1,881,090
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds	15,073 1,928,637 1,174,942	14,023 1,880,800 1,137,133	1,881,090 1,137,423
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds Reserves	15,073 1,928,637	14,023 1,880,800	1,881,090 1,137,423
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds	15,073 1,928,637 1,174,942	14,023 1,880,800 1,137,133	14,794 1,881,090 1,137,423 743,667  1,881,090

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities	<b>Q</b>	<b>Q</b>	<b>V</b>
Payments			
Employee Related	35,459	35,963	36,445
Personnel Services		00,000	00,110
Grants and Subsidies	 41,326	41,326	41,771
Finance Costs			,
Equivalent Income Tax			
Other Payments	22,627	23,897	22,230
Total Payments	99,412	101,186	100,446
Receipts	·		
Appropriation			
Funding Distribution from Department	112,324	109,632	107,005
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,886	2,931	3,992
Retained Taxes, Fees and Fines			
Interest Received	342	942	350
Grants and Contributions	7,018	8,158	4,382
Other Receipts	711	271	712
Total Receipts	124,281	121,934	116,441
Net Cash Flows From Operating Activities	24,869	20,748	15,995
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(20,685)	(20,414)	(18,658)
Proceeds from Sale of Investments	1,755	8,048	2,514
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(2,450)	(1,306)	(1,590)
Net Cash Flows From Investing Activities	(21,380)	(13,672)	(17,734)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	3,489	7,076	(1,739)
Opening Cash and Cash Equivalents			
	3,650	772	7,848
Reclassification of Cash Equivalents			
	3,650   <b>7,139</b>	772   <b>7,848</b>	7,848   <b>6,109</b>