5. CUSTOMER SERVICE

5.1 Agency Expense Summary

Customer Service	2024-25	Expenses ^(a) 2025-26		Cap 2024-25	ital Expendi 2025-26	ture
oustomer der vice	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Customer Service	1,988.1	1,970.3	(0.9)	73.3	143.6	95.9
Funding distribution to agencies	875.6	890.1	1.7			
Total Principal Department(b)	2,863.7	2,860.4	(0.1)	73.3	143.6	95.9
Agencies						
Information and Privacy Commission	8.5	9.3	8.9	0.1	0.2	66.7
Service NSW	815.5	754.3	(7.5)	40.0	30.4	(24.1)
Long Service Corporation	314.8	607.3	92.9		3.1	
New South Wales Government Telecommunications Authority	269.7	309.0	14.6	171.7	191.9	11.8
Office of the Independent Review Officer	126.0	148.2	17.6			
Rental Bond Board	81.8	85.2	4.2			
SafeWork NSW ^(c)		223.6			0.3	
State Insurance Regulatory Authority	738.0	822.8	11.5		5.6	
Total Agencies	2,354.2	2,959.7	25.7	211.8	231.3	9.2

⁽a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

⁽b) The following transfers are to be made to the Department of Customer Service under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025: myWorkZone Service Level 3 Operations & Support branch and Shared Services & Customer Experience branch are to be transferred from the Department of Communities and Justice and the Shared Services branch is to be transferred from Department of Planning, Housing and Infrastructure.

⁽c) SafeWork NSW is a newly established entity commencing on 1 July 2025. The SafeWork NSW branch of the Department of Customer Service is to be transferred to SafeWork NSW Agency from 1 July 2025, as per Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025.

5.2 Financial Statements

Department of Customer Service

Operating Statement

Net Result	220,596	82,305	103,829
Other Gains/(Losses)	(505)	(476)	(4)
Gain/(Loss) on Disposal of Non Current Assets	2,134	1	(0)
Total Revenue	2,977,545	2,946,476	2,964,231
Other Revenue	150,540	149,611	180,328
Retained Taxes, Fees and Fines	245,339	234,640	235,875
Investment Revenue	3,000	7,104	3,075
Grants and Contributions	185,335	183,876	36,666
Sales of Goods and Services	391,178	532,906	519,276
Transfers to the Crown Entity		(83,869)	(26,261)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	23,042	31,850	22,123
Funding Distribution from Department			
Appropriation Revenue	1,979,111	1,890,357	1,993,148
Revenue		•	•
TOTAL EXPENSES EXCLUDING LOSSES	2,758,578	2,863,696	2,860,398
Other Expenses	5,195	3,902	2,884
Finance Costs	2,389	9,859	12,936
Depreciation and Amortisation	77,639	128,955	149,663
Appropriation Expense			
Grants and Subsidies	1,032,624	1,132,361	1,035,209
Other Operating Expenses	556,555	477,263	463,556
Personnel Services Expenses	0		
Employee Related	1,084,176	1,111,356	1,196,150
Operating Expenses -			
Expenses Excluding Losses		·	
	\$000	\$000	\$000
	20. Budget	24-25 Revised	
	2024-25		2025-26 Budget

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	759,647	857,176	843,970
Taxes Receivable			
Receivables	129,350	176,819	214,902
Contract Assets	25,132	30,442	29,953
Inventories Financial Assets at Fair Value	 E 000	(0)	•••
Other Financial Assets	5,990	0	•••
Other		_	•••
Assets Held For Sale	 3,008		•••
Total Current Assets	923,127	1,064,437	1,088,824
Non Current Assets	· · · · · · · · · · · · · · · · · · ·		
Taxes Receivable			
Receivables	37,413	128,900	447,588
Contract Assets			
Inventories			
Financial Assets at Fair Value	65,882	66,281	67,892
Equity Investments	0		
Property, Plant and Equipment -	07.000	07.007	F7 4F0
Land and Building	67,303	87,037	57,453
Plant and Equipment	58,152	34,796	27,712
Infrastructure Systems Investment Properties		•••	•••
Right of Use Assets	 51,156	62,087	38,316
Intangibles	1,296,897	1,191,843	1,215,256
Other Assets	1,200,007	0	1,210,200
Total Non Current Assets	1,576,804	1,570,945	1,854,217
Total Assets	2,499,930	2,635,382	2,943,042
Liabilities	•		
Current Liabilities			
Taxes Payable			
Payables	113,550	153,191	154,904
Contract Liabilities	74,537	43,046	25 105
			35,495
Other Financial Liabilities at Fair Value			
Borrowings	10,967	 18,927	 14,188
Borrowings Provisions	10,967 154,761	166,850	 14,188 162,267
Borrowings Provisions Other	10,967 154,761 161,948		 14,188
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	10,967 154,761 161,948 	166,850 90,132 	 14,188 162,267 111,195
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	10,967 154,761 161,948	166,850	 14,188 162,267
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	10,967 154,761 161,948 515,764	166,850 90,132 472,145	 14,188 162,267 111,195
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	10,967 154,761 161,948 515,764	166,850 90,132 	 14,188 162,267 111,195
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	10,967 154,761 161,948 515,764	166,850 90,132 472,145 	14,188 162,267 111,195 478,049
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	10,967 154,761 161,948 515,764	166,850 90,132 472,145	 14,188 162,267 111,195
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	10,967 154,761 161,948 515,764 	166,850 90,132 472,145 	14,188 162,267 111,195 478,049
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	10,967 154,761 161,948 515,764 	166,850 90,132 472,145 40,163 	14,188 162,267 111,195 478,049 27,596
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,967 154,761 161,948 515,764 	166,850 90,132 472,145 40,163 47,645	 14,188 162,267 111,195 478,049 27,596 32,366
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,967 154,761 161,948 515,764 38,233 47,151	166,850 90,132 472,145 40,163 47,645 37,073	 14,188 162,267 111,195 478,049 27,596 32,366 37,310
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589	14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799 2,186,183	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589 2,274,471	 14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477 2,487,750
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799 2,186,183 2,701,947	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589 2,274,471 2,746,616	14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477 2,487,750 2,965,799
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799 2,186,183 2,701,947	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589 2,274,471 2,746,616	14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477 2,487,750 2,965,799
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity Accumulated Funds Reserves	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799 2,186,183 2,701,947 (202,016)	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589 2,274,471 2,746,616 (111,234)	14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477 2,487,750 2,965,799 (22,758)
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	10,967 154,761 161,948 515,764 38,233 47,151 2,100,799 2,186,183 2,701,947 (202,016)	166,850 90,132 472,145 40,163 47,645 37,073 2,149,589 2,274,471 2,746,616 (111,234)	14,188 162,267 111,195 478,049 27,596 32,366 37,310 2,390,477 2,487,750 2,965,799 (22,758)

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,064,548	1,082,264	1,174,810
Personnel Services	0		
Grants and Subsidies	1,032,624	1,132,361	1,035,209
Finance Costs	2,389	9,709	12,936
Equivalent Income Tax			
Other Payments	527,071	384,046	443,468
Total Payments	2,626,633	2,608,380	2,666,423
Receipts	•	•	
Appropriation	1,979,111	1,890,357	1,993,148
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		(83,869)	(26,261)
Sale of Goods and Services	385,731	544,653	516,816
Retained Taxes, Fees and Fines		•••	•••
Interest Received	1	2,592	0
Grants and Contributions	185,335	187,656	36,666
Other Receipts	304,479	208,767	338,229
Total Receipts	2,854,658	2,750,156	2,858,598
Net Cash Flows From Operating Activities	228,025	141,776	192,175
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	20,177	0	(0)
Purchases of Property, Plant and Equipment	(31,270)	(10,700)	(9,293)
Proceeds from Sale of Investments			
Purchases of Investments	(111)		(74)
Advances Repayments Received			
Advances made			
Other Investing	(104,552)	(59,899)	(134,333)
Net Cash Flows From Investing Activities	(115,756)	(70,599)	(143,700)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(17,356)	(15,669)	(14,619)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Cash Equity Injection to For-Profit Entities	 (17,356)	 (15,669)	 (14,619)
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	(17,356) 94,913	(15,669) 55,508	
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	. , ,		33,856
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	94,913	55,508	33,856
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	94,913 664,734	55,508 801,668 	(14,619) 33,856 857,176 (47,063)
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	94,913 664,734	55,508 801,668	33,856 857,176

Information and Privacy Commission Operating Statement

	2024	1.25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,984	5,950	6,890
Personnel Services Expenses			
Other Operating Expenses	2,586	2,188	2,226
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	165	150	153
Finance Costs			
Other Expenses		222	
TOTAL EXPENSES EXCLUDING LOSSES	8,734	8,510	9,269
Revenue			
Appropriation Revenue			
Funding Distribution from Department	7,460	7,460	8,618
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150	150	156
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	185	185	379
Investment Revenue	(O)		(0)
Retained Taxes, Fees and Fines			
Other Revenue	1	72	1
Total Revenue	7,797	7,867	9,154
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(937)	(643)	(115)

Batance Sneet				
	2024-25 Budget Revised		2025-26 Budget	
	\$000	\$000	\$000	
Assets	·	•	·	
Current Assets				
Cash Assets	1,554	801	289	
Taxes Receivable	***			
Receivables	110	110	466	
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	1,664	911	755	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value	•••			
Equity Investments				
Property, Plant and Equipment -				
Land and Building Plant and Equipment			••	
Infrastructure Systems	•••	•••		
Investment Properties		•••	••	
Right of Use Assets	•••	•••		
Intangibles	 612	305	302	
Other Assets	01Z			
Total Non Current Assets	612	305	302	
Total Assets	2,276	1,215	1,056	
Liabilities			, , , , ,	
Current Liabilities				
Taxes Payable	•••			
Payables	1,147	215	17 ⁻	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions	1,058	579	579	
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	2,205	794	750	
Non Current Liabilities				
Taxes Payable	•••			
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	•••			
Provisions	•••	10	10	
Other				
Total Non Current Liabilities	•••	10	10	
Total Liabilities	2,205	804	760	
Net Assets	71	411	296	
Equity	•	•		
Accumulated Funds	71	411	296	
Reserves				
Capital Equity				
Total Equity	71	411	296	

	202	1 25	2025.20
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,834	5,828	6,734
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	1,664	2,076	2,270
Total Payments	7,498	7,904	9,004
Receipts		·	
Appropriation			
Funding Distribution from Department	7,460	7,460	8,618
Cash reimbursements from the Crown Entity			••
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity			•
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received	(0)		(0
Grants and Contributions	185	185	379
Other Receipts	1	(33)	(355
Total Receipts	7,647	7,612	8,642
Net Cash Flows From Operating Activities	149	(292)	(362)
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			•
Advances Repayments Received			•
Advances made			
Other Investing	(150)	(90)	(150
Net Cash Flows From Investing Activities	(150)	(90)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	***		
Net Cash Flows From Financing Activities			
N. I	(1)	(382)	(512
Net Increase/(Decrease) in Cash		-	00:
Opening Cash and Cash Equivalents	1,555	1,182	80.
	1,555 	1,182 	80
Opening Cash and Cash Equivalents		1,182 	801

Service NSW

Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	590,676	541,256	500,273
Personnel Services Expenses			
Other Operating Expenses	177,453	227,917	208,536
Grants and Subsidies	252,000		
Appropriation Expense			
Depreciation and Amortisation	52,178	46,310	45,518
Finance Costs		18	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,072,307	815,501	754,340
Revenue			
Appropriation Revenue			
Funding Distribution from Department	681,662	681,662	611,714
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,497	7,783	5,742
Transfers to the Crown Entity			
Sales of Goods and Services	63,979	53,325	79,833
Grants and Contributions	271,000	32,604	34,009
Investment Revenue	(0)		0
Retained Taxes, Fees and Fines			***
Other Revenue	20,100	18,030	0
Total Revenue	1,042,237	793,404	731,299
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(30,070)	(22,097)	(23,040)

batance Sneet			
	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	30,261	18,096	65,199
Taxes Receivable			
Receivables	32,182	40,390	40,390
Contract Assets	3,823		
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	66,266	58,486	105,589
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			•••
Inventories Financial Assets at Fair Value	***	•••	
Equity Investments Property, Plant and Equipment -	•••	•••	
Land and Building	63,329	74,116	68,821
Plant and Equipment	9,425	15,828	16,047
Infrastructure Systems	J,+2J 	10,020	10,047
Investment Properties			
Right of Use Assets	(0)	 207	207
Intangibles	68,111	64,643	54,576
Other Assets	,	- 1,- 1-	- 1,-1
	•••	•••	•••
Total Non Current Assets	140,865	154,794	139,651
	140,865 207,131	154,794 213,280	139,651 245,239
Total Non Current Assets			
Total Non Current Assets Total Assets			
Total Non Current Assets Total Assets Liabilities			
Total Non Current Assets Total Assets Liabilities Current Liabilities			
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	207,131	213,280	245,239
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	207,131 49,309	213,280 80,331 	245,239 135,331
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	207,131 49,309 476	213,280 80,331 518	245,239 135,331 518
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	207,131 49,309 476 58,564	213,280 80,331 	245,239 135,331
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	207,131 49,309 476	213,280 80,331 518	245,239 135,331 518
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	207,131 49,309 476 58,564 8,537 	213,280 80,331 518 56,902 	245,239 135,331 518 56,902
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	207,131 49,309 476 58,564 8,537	213,280 80,331 518 56,902 	245,239 135,331 518 56,902
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	207,131 49,309 476 58,564 8,537 	213,280 80,331 518 56,902 	245,239 135,331 518 56,902
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	207,131 49,309 476 58,564 8,537 	213,280 80,331 518 56,902 	245,239 135,331 518 56,902
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	207,131 49,309 476 58,564 8,537 	213,280 80,331 518 56,902 	245,239 135,331 518 56,902
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	207,131 49,309 476 58,564 8,537 116,886	213,280 80,331 518 56,902 137,751	245,239 135,331 518 56,902
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	207,131 49,309 476 58,564 8,537 116,886	213,280 80,331 518 56,902 137,751	245,239 135,331 518 56,902 192,751
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	207,131 49,309 476 58,564 8,537 116,886 110,14	213,280 80,331 518 56,902 137,751 1,028	245,239 135,331 518 56,902 192,751 1,028
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	207,131 49,309 476 58,564 8,537 116,886 116,836	213,280 80,331 518 56,902 137,751 1,028 10,420	245,239 135,331 518 56,902 192,751
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033	213,280 80,331 518 56,902 137,751 1,028 10,420	245,239 135,331 518 56,902 192,751 1,028 10,420
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Sale Total Current Liabilities Total Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Fonancial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047 132,933	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Net Assets Equity	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199 41,040
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Net Assets Equity Accumulated Funds	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Sale Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199 41,040
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Net Assets Equity Accumulated Funds	207,131 49,309 476 58,564 8,537 116,886 1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199 41,040

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	585,179	542,196	494,531
Personnel Services	000,170	042,100	404,001
Grants and Subsidies	252,000	•••	•••
Finance Costs	232,000	 18	13
Equivalent Income Tax	•••	10	13
Other Payments	 157,453	201,092	 153,536
Total Payments	994,632	743,306	648,079
	334,032	743,300	046,079
Receipts			
Appropriation			
Funding Distribution from Department	681,662	681,662	611,714
Cash reimbursements from the Crown Entity	•••	•••	
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	63,979	52,570	79,833
Retained Taxes, Fees and Fines		***	
Interest Received	(0)		0
Grants and Contributions	271,000	32,604	34,009
Other Receipts	20,100	19,183	0
Total Receipts	1,036,740	786,019	725,557
N. O. I.E. E. O. III. A. III.			
Net Cash Flows From Operating Activities	42,108	42,713	77,478
Net Cash Flows From Operating Activities Cash Flows From Investing Activities	42,108	42,713	77,478
	42,108	42,713	77,478
Cash Flows From Investing Activities	 (13,600)	 (22,293)	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (13,600) 		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 (13,600) 	 (22,293) 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (13,600) 	 (22,293) 	 (15,000)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (13,600) 	 (22,293) 	 (15,000) (15,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	 (13,600) (15,000)	 (22,293) (16,950)	 (15,000) (15,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	 (13,600) (15,000) (28,600)	 (22,293) (16,950)	(15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	 (13,600) (15,000)	 (22,293) (16,950) (39,243)	 (15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (13,600) (15,000) (28,600)	 (22,293) (16,950)	(15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (13,600) (15,000) (28,600)	 (22,293) (16,950) (39,243) (511)	(15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (13,600) (15,000) (28,600)	 (22,293) (16,950) (39,243) (511) 	(15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (13,600) (15,000) (28,600)	 (22,293) (16,950) (39,243) (511)	 (15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (13,600) (15,000) (28,600) 	 (22,293) (16,950) (39,243) (511) 	 (15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	 (13,600) (15,000) (28,600)	 (22,293) (16,950) (39,243) (511) (511)	 (15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	 (13,600) (15,000) (28,600) 	(22,293) (16,950) (39,243) (511) (511) 2,959	 (15,000) (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (13,600) (15,000) (28,600) 13,508	 (22,293) (16,950) (39,243) (511) (511)	(15,000) (15,375) (30,375) 47,103
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (13,600) (15,000) (28,600) 13,508	(22,293) (16,950) (39,243) (511) (511) 2,959	(15,000) (15,375) (30,375) 47,103
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (13,600) (15,000) (28,600) 13,508	 (22,293) (16,950) (39,243) (511) (511) 2,959 15,137 	77,478 (15,000) (15,375) (30,375) 47,103 18,096 65,199

Long Service Corporation Operating Statement

Net Result	(14,857)	(14,962)	31,145
Other Gains/(Losses)		1,208	
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	282,506	298,594	638,422
Other Revenue	6	11	6
Retained Taxes, Fees and Fines	162,700	151,638	421,836
Investment Revenue	119,800	146,944	216,580
Grants and Contributions	•••	•••	
Sales of Goods and Services			
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		
Funding Distribution from Department	•••	•••	•••
Revenue Appropriation Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	297,363	314,764	607,277
Other Expenses			
Finance Costs	70,584	79,639	85,967
Depreciation and Amortisation	1,717	10	0
Appropriation Expense			
Grants and Subsidies			
Other Operating Expenses	214,465	217,864	499,133
Personnel Services Expenses	10,597	17,251	22,176
Employee Related	•••	•••	
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	8,404	18,414	31,645
Taxes Receivable			
Receivables	33,338	27,989	27,989
Contract Assets			
Inventories			
Financial Assets at Fair Value	***		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	41,742	46,403	59,634
Non Current Assets Taxes Receivable			
Receivable			
Contract Assets		•••	
Inventories	***	•••	***
Financial Assets at Fair Value	 2,536,534	2,503,698	 2,952,661
Equity Investments		2,000,000	2,002,001
Property, Plant and Equipment -	···	***	•••
Land and Building			
Plant and Equipment	261	(0)	260
Infrastructure Systems	•••		•••
Investment Properties			
Right of Use Assets		24	24
Intangibles	9,071	(0)	2,800
Other Assets			
Total Non Current Assets	2,545,867	2,503,722	2,955,744
Total Assets	2,587,608	2,550,125	3,015,378
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	4,929	6,031	
	, -	0,001	6,031
Contract Liabilities			6,031
Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 		
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 1,574,351	 1,749,755	
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 	 1,749,755 	
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 1,574,351 	 1,749,755 	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 1,574,351	 1,749,755 	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 1,574,351 1,579,281	 1,749,755 1,755,786	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 1,574,351 	 1,749,755 	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 1,574,351 1,579,281	 1,749,755 1,755,786	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 1,574,351 1,579,281	 1,749,755 1,755,786	 1,879,466
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	 1,574,351 1,579,281 	 1,749,755 1,755,786 	 1,879,466 1,885,497
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 1,574,351 1,579,281 	1,749,755 1,755,786	1,879,466 1,885,497
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,574,351 1,579,281 10,000	 1,749,755 1,755,786 25	1,879,466 1,885,497 20,373
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,579,281 1,579,281 1,0000 303,844 313,844	1,749,755 1,755,786 25 294,320 294,345	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,574,351 1,579,281 1,579,281 10,000 303,844 313,844 1,893,125	1,749,755 1,755,786 1,755,786 25 294,320 294,345 2,050,131	1,879,466 1,885,497 20,373 578,370 598,743 2,484,240
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	1,579,281 1,579,281 1,0000 303,844 313,844	1,749,755 1,755,786 25 294,320 294,345	1,879,466 1,885,497 20,373 578,370
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	1,574,351 1,579,281 1,579,281 10,000 303,844 313,844 1,893,125 694,484	1,749,755 1,755,786 1,755,786 25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743 2,484,240 531,139
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	1,574,351 1,579,281 1,579,281 10,000 303,844 313,844 1,893,125 694,484	1,749,755 1,755,786 1,755,786 25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743 2,484,240
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	1,574,351 1,579,281 1,579,281 10,000 303,844 313,844 1,893,125 694,484 694,484	1,749,755 1,755,786 1,755,786 25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743 2,484,240 531,139
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	1,574,351 1,579,281 1,579,281 10,000 303,844 313,844 1,893,125 694,484	1,749,755 1,755,786 1,755,786 25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743 2,484,240 531,139

		4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	10,597	17,251	22,176
Grants and Subsidies			
Finance Costs	600		300
Equivalent Income Tax			
Other Payments	174,312	149,325	172,107
Total Payments	185,509	166,575	194,584
Receipts			
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	•••		
Retained Taxes, Fees and Fines	162,700	157,250	421,836
Interest Received	•	•	223
Grants and Contributions	•••		
Other Receipts	1,074	452	1,074
Total Receipts	163,774	157,701	423,133
Net Cash Flows From Operating Activities	(21,735)	(8,874)	228,549
	(21,735)	(8,874)	228,549
Cash Flows From Investing Activities	(21,735)	(8,874)	228,549
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	(21,735) (260)		228,549 (260)
Cash Flows From Investing Activities	(260)		(260)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	 (260) 8,558		 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(260)	 15,000	(260)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (260) 8,558	 15,000 	 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (260) 8,558 (0) 	 15,000 	 (260) 6,994 (239,600)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (260) 8,558	 15,000 	 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	 (260) 8,558 (0) (2,100)	 15,000 	 (260) 6,994 (239,600) (2,800)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	(260) 8,558 (0) (2,100) 6,198	 15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	 (260) 8,558 (0) (2,100)	15,000 15,000	 (260) 6,994 (239,600) (2,800)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(260) 8,558 (0) (2,100) 6,198	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(260) 8,558 (0) (2,100) 6,198	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(260) 8,558 (0) (2,100) 6,198	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(260) 8,558 (0) (2,100) 6,198	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (260) 8,558 (0) (2,100) 6,198 10,000 	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666) 20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (260) 8,558 (0) (2,100) 6,198 10,000 	15,000 15,000	 (260) 6,994 (239,600) (2,800) (235,666) 20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	 (260) 8,558 (0) (2,100) 6,198 10,000 10,000 (5,537)	15,000 15,000	(260) 6,994 (239,600) (2,800) (235,666) 20,348 20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (260) 8,558 (0) (2,100) 6,198 10,000 	15,000 15,000 6,126	 (260) 6,994 (239,600) (2,800) (235,666) 20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (260) 8,558 (0) (2,100) 6,198 10,000 10,000 (5,537)	 15,000 15,000 6,126	(260) 6,994 (239,600) (2,800) (235,666) 20,348 20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (260) 8,558 (0) (2,100) 6,198 10,000 10,000 (5,537)	15,000 15,000 6,126	(260) 6,994 (239,600) (2,800) (235,666) 20,348 20,348

New South Wales Government Telecommunications Authority Operating Statement

Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	346,345	339,254	379,571
Other Revenue	•••	753	
Retained Taxes, Fees and Fines			
Investment Revenue	(0)		(0)
Grants and Contributions	36,301	41,419	923
Sales of Goods and Services	175,379	179,108	184,935
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Funding Distribution from Department	134,665	117,974	193,713
Appropriation Revenue			
Revenue	,	,	
TOTAL EXPENSES EXCLUDING LOSSES	273,680	269,670	309,004
Other Expenses			.,
Finance Costs	5,250	6,647	6,324
Depreciation and Amortisation	81,083	86,079	104,744
Appropriation Expense			
Grants and Subsidies	101,004		100, 100
Other Operating Expenses	131,634	121,627	138,460
Employee Related Personnel Services Expenses	 55,712	 55,317	 59.477
Operating Expenses -			
Expenses Excluding Losses	Ç	ÇÜÜ	Ç
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

5 - 14

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	•	-	•
Current Assets			
Cash Assets	148,263	135,047	114,809
Taxes Receivable	,	,	,
Receivables	5,818	9,160	11,126
Contract Assets	4,539	(0)	·
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••		
Assets Held For Sale	***	•••	
Total Current Assets	158,620	144,207	125,935
Non Current Assets			
Taxes Receivable	•••		
Receivables	989	989	989
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	335	335	335
Plant and Equipment	857,976	915,599	1,018,409
Infrastructure Systems			
Investment Properties			
Right of Use Assets	141,177	169,291	151,293
Intangibles	7.004		0044
	7,264	6,980	8,244
Other Assets			
Other Assets Total Non Current Assets	1,007,741	1,093,195	 1,179,271
Other Assets Total Non Current Assets Total Assets			
Other Assets Total Non Current Assets Total Assets Liabilities	1,007,741	1,093,195	 1,179,271
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities	1,007,741	1,093,195	 1,179,271
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	1,007,741 1,166,362 	1,093,195 1,237,402 	1,179,271 1,305,206
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables	1,007,741 1,166,362 54,729	1,093,195 1,237,402 53,532	 1,179,271 1,305,206 55,496
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	1,007,741 1,166,362 	1,093,195 1,237,402 	1,179,271 1,305,206
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,007,741 1,166,362 54,729 8,517 	 1,093,195 1,237,402 53,532 733 	 1,179,271 1,305,206 55,496 733
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,007,741 1,166,362 54,729 8,517 9,129	1,093,195 1,237,402 53,532 733 11,289	 1,179,271 1,305,206 55,496 733 11,289
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,007,741 1,166,362 54,729 8,517 9,129 164	 1,093,195 1,237,402 53,532 733 11,289 531	 1,179,271 1,305,206 55,496 733 11,289 531
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,007,741 1,166,362 54,729 8,517 9,129	1,093,195 1,237,402 53,532 733 11,289	 1,179,271 1,305,206 55,496 733 11,289
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 	 1,093,195 1,237,402 53,532 733 11,289 531 3,098 	 1,179,271 1,305,206 55,496 733 11,289 531 3,098
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164	 1,093,195 1,237,402 53,532 733 11,289 531	 1,179,271 1,305,206 55,496 733 11,289 531
Other Assets Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 	 1,093,195 1,237,402 53,532 733 11,289 531 3,098 	 1,179,271 1,305,206 55,496 733 11,289 531 3,098
Other Assets Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	 1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 	 1,093,195 1,237,402 53,532 733 11,289 531 3,098 	 1,179,271 1,305,206 55,496 733 11,289 531 3,098
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184	 1,179,271 1,305,206 55,496 733 11,289 531 3,098
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184	 1,179,271 1,305,206 55,496 733 11,289 531 3,098
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Courrent Liabilities Total Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities Total Nan Current Liabilities Total Liabilities Net Assets Equity	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Taxes Payable Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110 824,775	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Nan Current Liabilities Total Nan Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110 824,775	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580 988,625

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	55,712	55,317	59,477
Grants and Subsidies	•••		
Finance Costs	4,088	4,069	4,094
Equivalent Income Tax	•••		•
Other Payments	131,093	135,990	138,389
Total Payments	190,893	195,375	201,960
Receipts			
Appropriation		•••	
Funding Distribution from Department	134,665	117,974	193,713
Cash reimbursements from the Crown Entity		,	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	175,379	179,122	184,935
Retained Taxes, Fees and Fines			10 1,000
Interest Received	(0)		(0)
Grants and Contributions	1,646	6,289	923
Other Receipts	1,040	1,626	0
Total Receipts	311,690	305,011	379,571
Net Cash Flows From Operating Activities	120,797	109,636	177,611
	120,737	103,030	177,011
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(100 707)		(105 551)
Purchases of Property, Plant and Equipment	(169,737)	(162,133)	(185,551)
Proceeds from Sale of Investments	•••		
Purchases of Investments	•••		
Advances Repayments Received	•••		•••
Advances made			
Other Investing	(416)	(416)	(218)
Net Cash Flows From Investing Activities	(170,153)	(162,549)	(185,769)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(11,123)	(11,123)	(12,080)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(11,123)	(11,123)	(12,080)
Net Increase/(Decrease) in Cash	(60,479)	(64,036)	(20,238)
Opening Cash and Cash Equivalents	208,743	199,083	135,047
Reclassification of Cash Equivalents	. =, =	,	,
·			
Cash transferred in(out) as a Result of Administrative Restructuring Closing Cash and Cash Equivalents	148,263	135,047	114,809

Office of the Independent Review Officer Operating Statement

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	12.040	10 151	12 274
Employee Related Personnel Services Expenses	12,848	12,151	13,374
Other Operating Expenses	5.075	 5.878	5.233
Grants and Subsidies	107,809	107,982	129,626
Appropriation Expense	107,000	107,002	120,020
Depreciation and Amortisation			
Finance Costs			
Other Expenses	(0)		0
TOTAL EXPENSES EXCLUDING LOSSES	125,732	126,011	148,233
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		176	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	125,732	125,835	148,233
Investment Revenue			
Retained Taxes, Fees and Fines	•••		
Other Revenue		0	
Total Revenue	125,732	126,011	148,233
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	0		0

	000	2024-25		
	2024 Budget	1-25 Revised	2025-26 Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	7,156	19,140	19,140	
Taxes Receivable		•••		
Receivables	2,608	624	624	
Contract Assets	,		•••	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale	···			
Total Current Assets	9,764	19,764	19,764	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment				
Infrastructure Systems				
Investment Properties				
Right of Use Assets				
Intangibles				
Other Assets		•••		
Total Non Current Assets			•••	
Total Assets	9,764	19,764	19,764	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	 6,105	 16,106	 16,106	
Payables Contract Liabilities	 6,105 	 16,106 	 16,106 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value				
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 	 	 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions				
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 	 	 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 3,659 	 3,637 	 3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 3,659 	 3,637 	 3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 3,659 9,764	 3,637 19,743	 3,637 19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 3,659 9,764	3,637 19,743	 3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,764	 3,637 19,743	 3,637 19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	 3,659 9,764	 3,637 19,743 	 3,637 19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,764	3,637 19,743 	 3,637 19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,764	 3,637 19,743 	3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,659 9,764 	3,637 19,743 	 3,637 19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,764	3,637 19,743 21	 3,637 19,743 21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	9,764	 3,637 19,743 21	 3,637 19,743 21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	9,764	3,637 19,743 21 21 19,764	 3,637 19,743 21 21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	9,764	 3,637 19,743 21	 3,637 19,743 21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	9,764 0	3,637 19,743 21 21 19,764	 3,637 19,743 21 21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	9,764	3,637 19,743 21 21 19,764	 3,637 19,743 21 21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	9,764 9,764 0 0 0 0 0 0 0 0 0 0	3,637 19,743 21 21 19,764 	3,637 19,743 21 21 19,764 0	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	9,764 9,764 0 0 0 0 0 0 0 0 0 0 0 0 0	3,637 19,743 21 21 19,764 	3,637 19,743 21 21 19,764 0	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	12,848	12,054	13,37
Personnel Services		***	•
Grants and Subsidies	107,809	107,982	129,62
Finance Costs			
Equivalent Income Tax			
Other Payments	5,075	2,013	5,23
Total Payments	125,732	122,049	148,23
Receipts			
Appropriation			,
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		***	
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions	125,732	125,835	148,23
Other Receipts		9,706	,
Total Receipts	125,732	135,541	148,23
Net Cash Flows From Operating Activities	0	13,491	
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			,
Advances made			
Other Investing	•••		
Net Cash Flows From Investing Activities		····	
Cash Flows From Financing Activities	•••		-
Proceeds from Borrowings and Advances	•••	•••	•
Repayment of Borrowings and Advances Dividends Paid	•••	•••	,
		•••	
	•••		
Other Financing			
Other Financing Capital Appropriation - Equity Appropriation			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 		
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			•
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	***		-
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		13,491	-
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		13,491	19,14

Rental Bond Board

Operating Statement

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses Grants and Subsidies	39,156 43,195	37,561 44,195	38,980 46.025
Appropriation Expense	+5,155	44,100	+0,025
Depreciation and Amortisation			
Finance Costs			
Other Expenses	169		173
TOTAL EXPENSES EXCLUDING LOSSES	82,520	81,756	85,179
Revenue			
Appropriation Revenue			
Funding Distribution from Department	68,626	68,626	72,508
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	•••		
Grants and Contributions			
Investment Revenue	0		0
Retained Taxes, Fees and Fines			
Other Revenue	1,886	715	2,453
Total Revenue	70,512	69,341	74,961
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(12,007)	(12,414)	(10,218)

	000	4.05	0005.00
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	156,874	160,972	150,755
Taxes Receivable			
Receivables	386	186	186
Contract Assets	•••		
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	***		
Other			
Assets Held For Sale			
Total Current Assets	157,260	161,158	150,941
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories	•••	•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems		•••	
Investment Properties	•••	•••	
Right of Use Assets			
Intangibles		•••	
Other Assets Total Non Current Assets		•••	
Total Assets	157,260	101 150	150.041
Liabilities	157,260	161,158	150,941
Current Liabilities			
Taxes Payable		***	
Taxes Payable Payables			
Taxes Payable Payables Contract Liabilities			
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 	 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,110	 1,412	 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 	 	 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 1,110 	 1,412 	 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 1,110 	 1,412 	 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 1,110 1,110	 1,412 1,412	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 1,110 1,110	 1,412 1,412	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,110 1,110 	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 1,110 1,110 	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	1,110 1,110 1,110 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	1,110 1,110 1,110 1,110 1,110	 1,412 1,412 	 1,412 1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	1,110 1,110 1,110 1,110	1,412 1,412 1,412 1,412 1,412	1,412 1,412 1,412 1,412 1,412 149,528
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves Capital Equity	1,110 1,110 1,110 1,110 1,110 1,110 156,150	1,412 1,412 1,412 1,412 159,746 159,746	1,412 1,412 1,412 1,412 1,412 149,528 149,528
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	1,110	1,412 1,412 1,412 1,412 1,412 159,746	1,412 1,412 1,412 1,412 1,412 149,528

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	•••	•••	•
Grants and Subsidies	 42.10E	 4410E	46.00
	43,195	44,195	46,02
Finance Costs			
Equivalent Income Tax			00.45
Other Payments	39,325	37,534	39,15
Total Payments	82,520	81,729	85,17
Receipts			
Appropriation			
Funding Distribution from Department	68,626	68,626	72,508
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			_
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions	U		,
	1.006	 717	0.45
Other Receipts	1,886	717	2,45
Total Receipts	70,512	69,343	74,96
Net Cash Flows From Operating Activities	(12,007)	(12,386)	(10,218
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			_
Advances Repayments Received			-
Advances made	•••	•••	•
Other Investing	•••	•••	•
		•••	•
Net Cash Flows From Investing Activities			•
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	
Repayment of Borrowings and Advances			
Dividends Paid		•••	•
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			-
Net Increase/(Decrease) in Cash	(12,007)	(12,386)	(10,218
Opening Cash and Cash Equivalents	168,882	173,358	160,97
Reclassification of Cash Equivalents		- ,	,
Cash transferred in(out) as a Result of Administrative Restructuring	•••	***	
Closing Cash and Cash Equivalents	156,874	160,972	150,75
Ulubilig Uabil aliu Uabil Eyulyaltiilb	130,074	100,312	130,73

SafeWork NSW

Operating Statement

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			152,779
Personnel Services Expenses			
Other Operating Expenses			63,968
Grants and Subsidies			4,248
Appropriation Expense			
Depreciation and Amortisation			2,448
Finance Costs			128
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	•••		223,571
Revenue			
Appropriation Revenue			
Funding Distribution from Department			3,578
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	•••	3,414
Transfers to the Crown Entity	•••	•••	
Sales of Goods and Services	•••	•••	24,092
Grants and Contributions	•••	•••	183,008
Investment Revenue	***		
Retained Taxes, Fees and Fines			10,202
Other Revenue	***		41
Total Revenue		***	224,335
Gain/(Loss) on Disposal of Non Current Assets	•••		
Other Gains/(Losses)			(496)
Net Result	•••	•••	268

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets			49,529
Taxes Receivable	•••	•••	
Receivables			5,627
Contract Assets			489
Inventories	•••		
Financial Assets at Fair Value			
Other Financial Assets	•••	•••	
Other			•••
Assets Held For Sale			
Total Current Assets			55,645
Non Current Assets			
Taxes Receivable			•••
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	•••		
Equity Investments	•••	•••	
Property, Plant and Equipment -			
Land and Building	•••	•••	23,683
Plant and Equipment	•••	•••	1,312
Infrastructure Systems	•••	•••	
Investment Properties	•••	•••	
Right of Use Assets	•••	•••	3,733
Intangibles	•••	•••	64
Other Assets			
Total Non Current Assets	•••		28,792
Total Assets			84,437
Liabilities			
Current Liabilities			
Taxes Payable			
Payables			19,409
Contract Liabilities			7,551
Other Financial Liabilities at Fair Value			
Borrowings			1,480
Provisions		•••	12,988
Provisions Other			12,988
Other	•••	•••	
Other Liabilities Associated with Assets Held for Sale			
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities			
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities			41,428
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	 		41,428
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables			41,428
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities			41,428 12,567
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			41,428 12,567
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings			41,428 12,567
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			41,428 12,567 3,919
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other			41,428 41,428 12,567 3,919 16,486
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities			41,428 41,428 12,567 3,919 16,486 57,914
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets			41,428 12,567 3,919 16,486 57,914
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities			41,428 12,567 3,919 16,486 57,914 26,523
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Net Assets Equity			41,428 12,567 3,919 16,486 57,914
Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds			41,428 12,567 3,919 16,486 57,914 26,523

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			149,365
Personnel Services	•••	•••	1 10,000
Grants and Subsidies	•••	•••	4,248
Finance Costs	•••	•••	128
Equivalent Income Tax	•••	•••	120
Other Payments	•••	***	63,968
Total Payments			
			217,709
Receipts			
Appropriation			
Funding Distribution from Department	•••		3,578
Cash reimbursements from the Crown Entity			-
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity			
Sale of Goods and Services			23,596
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			183,008
Other Receipts			10,243
Total Receipts			220,425
Net Cash Flows From Operating Activities	•••		2,716
Cash Flows From Investing Activities	•	•	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			(250
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			-
Advances made			•
Other Investing	•••	•••	••
Net Cash Flows From Investing Activities			(250
Cash Flows From Financing Activities	•••		(230
Proceeds from Borrowings and Advances			
		•••	••
Repayment of Borrowings and Advances			•
Dividends Paid			•
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		•••	
Net Increase/(Decrease) in Cash			2,460
Opening Cash and Cash Equivalents			
Reclassification of Cash Equivalents			·
Cash transferred in(out) as a Result of Administrative Restructuring		***	47,063
Closing Cash and Cash Equivalents			49,529
<u> </u>			-,

State Insurance Regulatory Authority Operating Statement

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	\$000	Ş000	\$000
Operating Expenses -			
Employee Related	•••	•••	
Personnel Services Expenses	80,595	74,380	84,509
Other Operating Expenses	632,747	655,753	729,341
Grants and Subsidies	8,000	7,833	9,000
Appropriation Expense			
Depreciation and Amortisation	23	50	
Finance Costs	1	4	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	721,365	738,021	822,850
Revenue	·	·	
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			(0)
Grants and Contributions			
Investment Revenue	6,001	22,035	6,080
Retained Taxes, Fees and Fines	628,590	555,679	796,869
Other Revenue		87,438	
Total Revenue	634,591	665,152	802,949
Gain/(Loss) on Disposal of Non Current Assets	•••	•••	
Other Gains/(Losses)		(4,230)	
Net Result	(86,774)	(77,099)	(19,901)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	φοσσ	φοσσ
Current Assets			
Cash Assets	93,979	187,839	161,981
Taxes Receivable		107,000	101,001
Receivables	63,200	62,245	62,245
Contract Assets			02,2 .0
Inventories	•••	•••	
Financial Assets at Fair Value	197,011	206,301	202,203
Other Financial Assets	,	,	·
Other			
Assets Held For Sale	•••	•••	
Total Current Assets	354,190	456,386	426,430
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets	•••		
Inventories	•••		
Financial Assets at Fair Value	•••		•••
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	16	16	16
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	12	31	31
Intangibles Other Assets	5,555	•••	5,555
		•••	***
	5.583		
Total Non Current Assets	5,583	46	5,601
Total Non Current Assets Total Assets			
Total Non Current Assets Total Assets Liabilities	5,583	46	5,601
Total Non Current Assets Total Assets Liabilities Current Liabilities	5,583	46	5,601
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	5,583 359,774 	46 456,432 	5,601 432,031
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables	5,583 359,774 20,723	46 456,432 92,886	5,601 432,031 92,886
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	5,583 359,774 20,723 	46 456,432 	5,601 432,031
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	5,583 359,774 20,723	46 456,432 92,886	5,601 432,031 92,886
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	5,583 359,774 20,723 7	46 456,432 92,886 27	5,601 432,031 92,886 27
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	5,583 359,774 20,723 	46 456,432 92,886 	5,601 432,031 92,886
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,583 359,774 20,723 7 7,276	 92,886 27 6,867	5,601 432,031 92,886 27 6,867
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	5,583 359,774 20,723 7 7,276	46 456,432 92,886 27 6,867 	5,601 432,031 92,886 27 6,867
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	5,583 359,774 20,723 7 7,276	 92,886 27 6,867 	5,601 432,031 92,886 27 6,867
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	5,583 359,774 20,723 7 7,276 28,006	46 456,432 92,886 27 6,867 99,780	5,601 432,031 92,886 27 6,867 99,780
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	5,583 359,774 20,723 7 7,276	 92,886 27 6,867 	5,601 432,031 92,886 27 6,867
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	5,583 359,774 20,723 7 7,276 28,006	46 456,432 92,886 27 6,867 99,780	5,601 432,031 92,886 27 6,867 99,780
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities	5,583 359,774 20,723 7 7,276 28,006	46 456,432 92,886 27 6,867 99,780 151,071	5,601 432,031 92,886 27 6,867 99,780 151,071
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	5,583 359,774 20,723 7 7,276 28,006 143,589 7	46 456,432 92,886 27 6,867 99,780 151,071 49	5,601 432,031 92,886 27 6,867 99,780 151,071 49
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Total Sale Total Current Liabilities Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,583 359,774 20,723 7 7,276 28,006	46 456,432 92,886 27 6,867 99,780 151,071	5,601 432,031 92,886 27 6,867 99,780 151,071
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Faxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Formancial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370
Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607 246,613	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870 321,650	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607 246,613 113,160	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870 321,650 134,782	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150 114,881
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607 246,613 113,160	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870 321,650	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Forontial Liabilities Taxes Payable Payables Contract Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607 246,613 113,160	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870 321,650 134,782	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150 114,881
Total Non Current Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774 20,723 7 7,276 28,006 143,589 7 75,012 218,607 246,613 113,160	46 456,432 92,886 27 6,867 99,780 151,071 49 70,751 221,870 321,650 134,782	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150 114,881

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	80,595	74,380	84,509
Grants and Subsidies	8,000	7,833	9,000
Finance Costs	0,000	7,000 4	3,000
Equivalent Income Tax	'	-	
Other Payments	 658,974	 701,487	 733,841
		•	
Total Payments	747,569	783,704	827,350
Receipts			
Appropriation		•••	
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		•••	(0)
Retained Taxes, Fees and Fines	628,067	548,117	796,338
Interest Received	543	10,753	547
Grants and Contributions			
Other Receipts	56,982	138,223	531
Total Receipts	685,591	697,093	797,416
Net Cash Flows From Operating Activities	(61,978)	(86,611)	(29,934)
Net Cash Flows From Operating Activities Cash Flows From Investing Activities	(61,978)	(86,611)	(29,934)
	(61,978)	(86,611)	(29,934)
Cash Flows From Investing Activities	<u>, </u>	(86,611) 	(29,934)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment		 9,000	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 9,000	 9,000	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 9,000 	 9,000 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 9,000 	 9,000 	 9,631
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 9,000 	 9,000 	 9,631 (5,555)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	9,000 (5,555)	 9,000 	 9,631 (5,555)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	9,000 (5,555) 3,445	9,000 9,000	9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	 9,000 (5,555) 3,445	 9,000 	9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	9,000 (5,555) 3,445	9,000 9,000	9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	9,000 (5,555) 3,445 (16)	9,000 9,000	 9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 9,000 (5,555) 3,445 (16)	9,000 9,000	 9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	9,000 (5,555) 3,445 (16)	9,000 9,000	 9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 9,000 (5,555) 3,445 (16) 	9,000 9,000 9,000	 9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	9,000 (5,555) 3,445 (16) 	9,000 9,000	 9,631 (5,555) 4,07 6
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	9,000 (5,555) 3,445 (16) (16) (58,549)	9,000 9,000 9,000	9,631 (5,555) 4,076 (25,858)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	9,000 (5,555) 3,445 (16) 	9,000 9,000	9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	9,000 (5,555) 3,445 (16) (16) (58,549) 152,528	9,000 9,000 9,000 9,000 (77,611) 265,450	 9,631 (5,555) 4,076
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	9,000 (5,555) 3,445 (16) (16) (58,549) 152,528	9,000 9,000 9,000 9,000 (77,611) 265,450	 9,631 (5,555) 4,076