8. PLANNING, HOUSING AND INFRASTRUCTURE

8.1 Agency Expense Summary

Planning, Housing and Infrastructure	2024-25	Expenses ^(a) 2025-26		Capi 2024-25	tal Expendi 2025-26	ture
,	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Planning, Housing and Infrastructure	1,692.3	1,978.7	16.9	45.8	61.6	34.4
Funding distribution to agencies(b)(c)	861.6	883.7	2.6			
Total Principal Department	2,553.9	2,862.3	12.1	45.8	61.6	34.4
Agencies						
Royal Botanic Gardens and Domain Trust	77.9	80.9	3.9	5.8	21.4	268.7
Sydney Olympic Park Authority	191.1	216.1	13.1	13.2	20.7	57.2
Western Parkland City Authority	27.5	38.1	38.5	119.0	218.5	83.5
Centennial Park and Moore Park Trust	58.3	59.4	1.8	7.6	14.2	85.3
Greater Sydney Parklands Trust	1.0	2.3	116.5			
Hunter and Central Coast Development Corporation	30.5	43.4	42.2	1.3	1.2	(8.0)
Lands Administration Ministerial Corporation	7.6	6.8	(10.7)	0.8		(100.0)
Luna Park Reserve Trust	4.6	3.3	(27.2)			
Planning Ministerial Corporation	60.9	78.8	29.4	72.6	132.2	82.2
Property and Development NSW	801.7	798.6	(0.4)	335.3	675.8	101.6
Western Sydney Parklands Trust	34.3	36.5	6.7	20.1	12.7	(37.0)
Total Agencies ^(d)	1,295.4	1,364.2	5.3	575.7	1,096.6	90.5

⁽a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

⁽b) The Infrastructure Team within the Bradfield Development Authority branch of the Department of Planning, Housing and Infrastructure was transferred to the Infrastructure NSW staff agency under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024, effective 7 August 2024. Also, the Shared Services branch is to be transferred from Department of Planning, Housing and Infrastructure to Department of Customer Service, as per the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025.

⁽c) The NSW Reconstruction Authority staff agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective from 17 March 2025.

⁽d) In addition to the above listed agencies, there is a further \$35.2 million expenses budgeted in 2025-26 in other immaterial funds, trusts and independent agencies within the Planning, Housing and Infrastructure portfolio.

8.2 Financial Statements

Department of Planning, Housing and Infrastructure Operating Statement

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	644,114	697,946	767,685
Personnel Services Expenses			
Other Operating Expenses	320,251	378,817	290,803
Grants and Subsidies	3,133,142	1,444,323	1,733,667
Appropriation Expense			
Depreciation and Amortisation	73,925	26,913	63,232
Finance Costs	258	258	269
Other Expenses	5,689	5,689	6,687
TOTAL EXPENSES EXCLUDING LOSSES	4,177,379	2,553,945	2,862,343
Revenue	-		
Appropriation Revenue	3,428,872	1,819,481	1,646,999
Funding Distribution from Department		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	17,006	16,938	17,564
Transfers to the Crown Entity		•••	
Sales of Goods and Services	558,309	515,679	611,275
Grants and Contributions	191,811	196,650	178,032
Investment Revenue	69,577	83,479	80,067
Retained Taxes, Fees and Fines	5,330	37,141	39,742
Other Revenue	0	47,946	38,406
Total Revenue	4,270,905	2,717,314	2,612,085
Gain/(Loss) on Disposal of Non Current Assets	8,430	2,026	8,431
Other Gains/(Losses)		(2,014)	

Budget				
South Sout		_		2025-26
Cash Assets				
Current Assets 447,447 705,061 497,625 Taxes Receivable 267,265 222,134 182,830 Receivables 267,265 222,134 182,830 Contract Assets 1,562 72 72 Financial Assets at Fair Value 2,260 1,983 10,831 Other Financial Assets 3 10,831 10,831 Other Financial Assets 3 2 4 4 Assets Held For Sale 3 943,160 696,470 Non Current Assets 718,53 943,160 696,470 Non Current Assets 120,251 129,838 128,058 Receivable 120,251 129,838 128,058 Contract Assets 11,537 8,443 8,443 Inventories 11,537 8,443 8,443 Financial Assets at Fair Value 7,178 7,424 7,424 Equity Investment Service 12,934 95,962 128,555 Investment Dequipment 43,260 38,286 17,031 <t< td=""><td>Accete</td><td>Ç</td><td>ÇCCC</td><td>ÇÜÜ</td></t<>	Accete	Ç	ÇCCC	ÇÜÜ
Cash Assets 447,447 705,061 497,625 Taxes Receivable """ 3,098 3,098 Contract Assets """ 3,098 3,098 Inventories 1,562 72 72 Financial Assets at Fair Value 2,260 1,960 1,980 Other Financial Assets """ 1,931 10,831 Other """ """ 4 4 Assets Held For Sale """ """ 4 4 Assets Held For Sale """ """ """ """ Taxes Receivable """ """ """ """ Receivables 10,251 129,383 120,583 <				
Taxos Receivables 267,265 222,134 182,808 Contract Assets 3,098 3,098 Inventories 1,562 77 77 77 77 77 77 77		447 447	705.061	497 625
Receivables				407,020
Contract Assets 3,088 3,088 Inventories 1,562 72 72 Financial Assets at Fair Value 2,260 1,960 1,960 Other Financial Assets "				182 880
Inventories		201,200	•	· ·
Financial Assets at Fair Value 2,260 1,960 1,960 Other Financial Assets 2 4 4 Assets Held For Sale 718,536 943,60 696,470 Total Current Assets 718,536 943,60 696,470 Non Current Assets """"""""""""""""""""""""""""""""""""		1.562		72
Other Financial Assets				
Other Assets Held For Sale 2 4 4 Total Current Assets 718,556 943,160 696,470 Non Current Assets 718,556 943,160 696,470 Roceivable Receivable 120,251 129,838 128,058 Contract Assets """"""""""""""""""""""""""""""""""""				
Total Current Assets	Other			4
Non Current Assets Image: Receivable (Receivables) 120,251 129,838 128,058 Contract Assets 11,537 8,443 8,443 Inventories 11,537 8,443 8,443 Financial Assets at Fair Value 7,178 7,424 7,424 Equity Investments	Assets Held For Sale		•••	
Taxes Receivable		718,536	943,160	696,470
Receivables 120,251 129,838 128,058 Contract Assets """"""""""""""""""""""""""""""""""""	Non Current Assets	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	-
Description	Taxes Receivable		•••	***
Description	Receivables	120,251	129,838	128,058
Financial Assets at Fair Value 7,178 7,424 7,424 Equity Investments	Contract Assets			
Financial Assets at Fair Value 7,178 7,424 7,424 Equity Investments	Inventories	11,537	8,443	8,443
Property, Plant and Equipment	Financial Assets at Fair Value	7,178	7,424	7,424
Land and Building 10,526,900 10,438,830 10,456,824 Plant and Equipment 43,260 38,286 17,031 Infrastructure Systems 129,342 95,962 128,555 Investment Properties """" 2,986 0 Right of Use Assets 11,852 2,986 0 Intrangibles 145,167 123,464 113,410 Other Assets 10,995,487 10,845,234 10,859,746 Total Assets 11,714,024 11,783,394 11,556,216 Liabilities """" """" """	Equity Investments			
Plant and Equipment 43,260 38,286 17,031 Infrastructure Systems 129,342 95,962 128,555 Investment Properties	Property, Plant and Equipment -			
Infrastructure Systems 129,342 95,962 128,555 Investment Properties	Land and Building	10,526,900	10,438,830	10,456,824
Investment Properties	Plant and Equipment	43,260	38,286	17,031
Right of Use Assets 11,852 2,986 0 Intangibles 145,167 123,464 113,410 Other Assets 10,995,487 10,845,234 10,859,746 Total Assets 11,714,024 11,788,394 11,556,216 Liabilities Current Liabilities Taxes Payable """"""""""""""""""""""""""""""""""""	Infrastructure Systems	129,342	95,962	128,555
Intangibles	Investment Properties			
Other Assets <t< td=""><td>Right of Use Assets</td><td>11,852</td><td>2,986</td><td>0</td></t<>	Right of Use Assets	11,852	2,986	0
Total Non Current Assets 10,995,487 10,845,234 10,859,746 Total Assets 11,714,024 11,788,394 11,556,216 Liabilities Current Liabilities Taxes Payable	Intangibles	145,167	123,464	113,410
Total Assets 11,714,024 11,788,394 11,556,216 Liabilities Current Liabilities Taxes Payable 215,904 168,393 92,286 Payables 215,904 168,393 92,286 Contract Liabilities 32,918 289 Other Financial Liabilities at Fair Value Borrowings 108,269 97,622 95,059 95,059 97,622 95,059 95,059 97,622 95,059 95,059 96,059 97,622 95,059 95,059 96,059 97,622 95,059 96,059 97,622 95,059 95,059 96,059 97,622 95,059 95,059 96,059 97,622 95,059 96,059 97,622 95,059 96,059 97,622 95,059 96,059 97,622 95,059 96,059 97,622 95,059 96,059 96,059 96,059 96,059 96,059 18,059 96,059 96,059 96,059 97,622 95,059 96,059	Other Assets			
Liabilities Current Liabilities Taxes Payable	Total Non Current Assets	10,995,487		10,859,746
Current Liabilities Taxes Payable		11,714,024	11,788,394	11,556,216
Taxes Payable Payables 215,904 168,393 92,286 Contract Liabilities 32,918 289 Other Financial Liabilities at Fair Value Borrowings 3,198 467 467 467 Provisions 108,269 97,622 95,059 0ther 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale <				
Payables 215,904 168,393 92,286 Contract Liabilities 32,918 289 Other Financial Liabilities at Fair Value Borrowings 3,198 467 467 Provisions 108,269 97,622 95,059 Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities Payables Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 33,786 21,256 34,747 Provisions 6,134 6,315 5,252 Other 605<				
Contract Liabilities 32,918 289 Other Financial Liabilities at Fair Value Borrowings 3,198 467 467 Provisions 108,269 97,622 95,059 Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities Payables Contract Liabilities				
Other Financial Liabilities at Fair Value Borrowings 3,198 467 467 Provisions 108,269 97,622 95,059 Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities Payables 77	Taxes Payable			
Borrowings 3,198 467 467 Provisions 108,269 97,622 95,059 Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale	Taxes Payable Payables		 168,393	 92,286
Provisions 108,269 97,622 95,059 Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities Payables 77 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 33,786 21,256 34,747 Provisions 6,134 6,315 5,252 Other 605 2,111 2,111 Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity	Taxes Payable Payables Contract Liabilities		·	 92,286 289
Other 128,593 236,693 252,863 Liabilities Associated with Assets Held for Sale Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities Taxes Payable Payables	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	32,918 		289
Liabilities Associated with Assets Held for Sale <	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	32,918 3,198	 467	289 467
Total Current Liabilities 488,881 503,176 440,965 Non Current Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	32,918 3,198 108,269	 467 97,622	289 467 95,059
Non Current Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	32,918 3,198 108,269	 467 97,622	289 467
Taxes Payable	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	32,918 3,198 108,269 128,593 	 467 97,622 236,693 	289 467 95,059 252,863
Payables 77 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 33,786 21,256 34,747 Provisions 6,134 6,315 5,252 Other 605 2,111 2,111 Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	32,918 3,198 108,269 128,593 	 467 97,622 236,693 	289 467 95,059
Contract Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	32,918 3,198 108,269 128,593 	 467 97,622 236,693 	289 467 95,059 252,863
Other Financial Liabilities at Fair Value Borrowings 33,786 21,256 34,747 Provisions 6,134 6,315 5,252 Other 605 2,111 2,111 Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	32,918 3,198 108,269 128,593 488,881	97,622 236,693 503,176	289 467 95,059 252,863
Borrowings 33,786 21,256 34,747 Provisions 6,134 6,315 5,252 Other 605 2,111 2,111 Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	32,918 3,198 108,269 128,593 488,881	97,622 236,693 503,176	289 467 95,059 252,863
Provisions Other 6,134 6,315 5,252 (a) 6,005 (a) 2,111 (a) 2,111 (a) 5,111 (a) 5,111 (a) 5,111 (a) 5,111 (a) 6,002	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	32,918 3,198 108,269 128,593 488,881	 467 97,622 236,693 503,176	289 467 95,059 252,863
Other 605 2,111 2,111 Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	32,918 3,198 108,269 128,593 488,881 77	 467 97,622 236,693 503,176 	289 467 95,059 252,863 440,965
Total Non Current Liabilities 40,602 29,683 42,111 Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	32,918 3,198 108,269 128,593 488,881 77 33,786	 467 97,622 236,693 503,176 21,256	289 467 95,059 252,863 440,965 34,747
Total Liabilities 529,483 532,859 483,076 Net Assets 11,184,541 11,255,535 11,073,140 Equity Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134	 467 97,622 236,693 503,176 21,256 6,315	289 467 95,059 252,863 440,965 34,747 5,252
Net Assets 11,184,541 11,255,535 11,073,140 Equity 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605	 467 97,622 236,693 503,176 21,256 6,315 2,111	289 467 95,059 252,863 440,965 34,747 5,252 2,111
Equity Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111
Accumulated Funds 5,678,981 6,002,162 5,763,961 Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076
Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111
Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076 11,073,140
	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076 11,073,140 5,763,961
11,184,541 11,255,535 11,073,140	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076 11,073,140
	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves Capital Equity	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981 5,505,560	 467 97,622 236,693 503,176 21,256 6,315 2,111 29,683 532,859 11,255,535 6,002,162 5,253,373	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076 11,073,140 5,763,961 5,309,179

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cook Flavor Frame Omarating Astivities	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	627,108	670,035	750,120
Personnel Services	027,100	070,033	750,12
Grants and Subsidies	 3,054,129	1,371,378	1,701,92
Finance Costs	258	258	269
Equivalent Income Tax	250	250	20.
Other Payments	406,545	380,210	347,53
Total Payments	4,088,039	2,421,881	2,799,84
Receipts	4,000,000	2,421,001	2,700,01
Appropriation	3,428,872	1,819,481	1,646,999
Funding Distribution from Department	3,420,072	1,013,401	1,040,33
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity	•••		(6,000
Sale of Goods and Services	 610,011	605,910	664,18
Retained Taxes, Fees and Fines	010,011	000,010	004,10
Interest Received	 18,158	32,059	27,440
Grants and Contributions	125,812	134,459	171,62
Other Receipts	6,485	86,242	123,40
Total Receipts	4,189,337	2,678,151	2,627,654
Net Cash Flows From Operating Activities	101,298	256,269	(172,190
	101,290	250,209	(172,130
Cash Flows From Investing Activities	00.040	10.045	00.04
Proceeds from Sale of Property, Plant and Equipment	26,049	19,645	26,049
Purchases of Property, Plant and Equipment	(41,891)	(20,842)	(32,547
Proceeds from Sale of Investments		 (2.02.4)	
Purchases of Investments		(2,034)	•
Advances Repayments Received Advances made			
	(14 0 47)		(10.700
Other Investing	(14,847)	(24,803)	(18,789
Net Cash Flows From Investing Activities	(30,689)	(28,034)	(25,287
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		(7.050)	
Repayment of Borrowings and Advances	(9,644)	(7,859)	(9,959
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			

Net Cash Flows From Financing Activities	(9,644)	(7,859)	(9,959
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	(9,644) 60,965	(7,859) 220,377	
			(207,436
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	60,965	220,377	(207,436
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	60,965 386,482	220,377	(207,436
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	60,965 386,482 	220,377 484,684	(9,959 (207,436 705,06 497,625

Royal Botanic Gardens and Domain Trust Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	36,709	36,827	38,868
Other Operating Expenses	29,601	29,367	30,393
Grants and Subsidies	•••	6	•••
Appropriation Expense			
Depreciation and Amortisation	9,651	11,704	11,648
Finance Costs	4	7	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	75,964	77,911	80,913
Revenue			
Appropriation Revenue			
Funding Distribution from Department	35,889	35,103	35,208
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	24,537	22,380	34,885
Grants and Contributions	21,207	12,789	12,334
Investment Revenue	854	95	400
Retained Taxes, Fees and Fines	1,589	1,900	2,061
Other Revenue	76	1,154	78
Total Revenue	84,150	73,422	84,966
Gain/(Loss) on Disposal of Non Current Assets		(68)	
Other Gains/(Losses)		(5,622)	
Net Result	8,186	(10,179)	4,053

Data i i o o o o o o o o o o o o o o o o o			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	26,858	24,648	14,963
Taxes Receivable			
Receivables	2,094	2,309	2,303
Contract Assets			
Inventories	75	71	71
Financial Assets at Fair Value			
Other Financial Assets		1,145	1,145
Other			
Assets Held For Sale			
Total Current Assets	29,027	28,173	18,482
Non Current Assets			
Taxes Receivable		•••	•••
Receivables	10,401	10,645	10,115
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	•••	•••	•••
Property, Plant and Equipment -	F0F 000	F00 000	FF1.0F0
Land and Building	525,029	539,883	551,250
Plant and Equipment Infrastructure Systems	466,244 140,440	475,623 129,089	485,292 138,277
Investment Properties	140,440	129,069	130,211
Right of Use Assets	239	229	256
Intangibles	6,536	6,096	5,995
Other Assets	0,330	0,030	3,333
Total Non Current Assets	1,148,891	1,161,565	1,191,184
Total Assets	1,177,918	1,189,739	1,209,666
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	2,724	4,734	5,117
Contract Liabilities	4,940	6,276	5,226
Other Financial Liabilities at Fair Value			
Borrowings	43	43	70
Provisions	3,310	3,700	3,776
Other	2,168	2,028	828
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	13,184	16,780	15,016
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities	1,405	194	194
Other Financial Liabilities at Fair Value			
Borrowings	189	189	189
Provisions	77	102	102
Other	155		
Total Non Current Liabilities	1,825	485	485
Total Liabilities	15,009	17,265	15,501
		1,172,474	1,194,165
Net Assets	1,162,909		
Equity	 	500 122	602 17e
Equity Accumulated Funds	616,219	599,123 573 351	603,176
Equity Accumulated Funds Reserves	 	599,123 573,351	603,176 590,989
Equity Accumulated Funds	616,219		

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	36,709	36,827	38,86
Grants and Subsidies		6	
Finance Costs	4	7	
Equivalent Income Tax			
Other Payments	37,682	30,789	36,33
Total Payments	74,395	67,629	75,21
Receipts			
Appropriation			
Funding Distribution from Department	35,889	35,103	35,20
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			
Sale of Goods and Services	23,900	22,770	34,64
Retained Taxes, Fees and Fines			
Interest Received	854	95	40
Grants and Contributions	15,711	7,589	7,60
Other Receipts	8,229	3,054	9,07
Total Receipts	84,583	68,612	86,92
Net Cash Flows From Operating Activities	10,188	982	11,712
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(9,204)	(5,659)	(21,259
Proceeds from Sale of Investments			
Purchases of Investments		(1,145)	
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(9,204)	(6,804)	(21,259
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(135)	(124)	(138
Dividends Paid			
Other Financing			
Other Financing			
Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation			(138
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	 (135)	 (124)	(9,685
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	 (135) 849	(124) (5,946)	(9,685
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (135) 849	(124) (5,946)	(138 (9,685 24,648

Sydney Olympic Park Authority Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	29,647	24,320	31,279
Other Operating Expenses	62,470	61,817	66,086
Grants and Subsidies	80	30	30
Appropriation Expense			
Depreciation and Amortisation	106,397	104,899	118,690
Finance Costs	52	51	52
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	198,646	191,118	216,136
Revenue			
Appropriation Revenue			
Funding Distribution from Department	30,855	25,278	35,037
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	67,432	69,801	65,931
Grants and Contributions	2,770	1,277	2,168
Investment Revenue	8,159	6,774	9,773
Retained Taxes, Fees and Fines	800	1,073	911
Other Revenue	2,896	4,712	6,891
Total Revenue	112,912	108,914	120,711
Gain/(Loss) on Disposal of Non Current Assets			21,785
Other Gains/(Losses)	•••	(186)	
Net Result	(85,734)	(82,390)	(73,640)

	20	24.25	2025.26
	20 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	117,363	116,576	137,240
Taxes Receivable			
Receivables	4,199	9,976	9,976
Contract Assets	7,303	3,473	3,473
Inventories	3	4	4
Financial Assets at Fair Value	1,918	***	•••
Other Financial Assets	1,514	1,518	1,518
Other			
Assets Held For Sale			
Total Current Assets	132,301	131,547	152,211
Non Current Assets	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
Taxes Receivable		***	
Receivables		***	
Contract Assets		***	
Inventories		•••	
Financial Assets at Fair Value	83,680	90,203	99,261
Equity Investments		•••	
Property, Plant and Equipment -			
Land and Building	2,694,749	2,871,494	2,781,117
Plant and Equipment	17,243	19,014	16,141
Infrastructure Systems	419,782	404,732	394,352
Investment Properties			
Right of Use Assets	897	789	689
Intangibles			
Other Assets	3,638	4,326	4,326
Total Non Current Assets	3,219,989	3,390,560	3,295,887
Total Assets	3,352,289	3,522,107	3,448,099
Total Assets Liabilities	3,352,289	3,522,107	3,448,099
	3,352,289	3,522,107	3,448,099
Liabilities Current Liabilities	3,352,289	3,522,107	3,448,099
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 20,720	 17,108	 16,771
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 20,720 2,921	 17,108 7,572	
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 20,720 2,921 	 17,108 7,572 	 16,771 7,572
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 20,720 2,921 227	 17,108 7,572 85	 16,771 7,572 191
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	20,720 2,921 227 3,177	 17,108 7,572 85 2,678	 16,771 7,572 191 2,678
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	20,720 2,921 227 3,177 892	 17,108 7,572 85 2,678 1,352	 16,771 7,572 191
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	20,720 2,921 227 3,177 892	 17,108 7,572 85 2,678 1,352	 16,771 7,572 191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	20,720 2,921 227 3,177 892	 17,108 7,572 85 2,678 1,352	 16,771 7,572 191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	20,720 2,921 227 3,177 892 	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	20,720 2,921 227 3,177 892 27,937	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	20,720 2,921 227 3,177 892 27,937	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	20,720 2,921 227 3,177 892 27,937	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	20,720 2,921 227 3,177 892 27,937	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678 1,352 28,564
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	20,720 2,921 227 3,177 892 27,937 	 17,108 7,572 85 2,678 1,352 28,795	 16,771 7,572 191 2,678 1,352 28,564
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	20,720 2,921 227 3,177 892 27,937 735 375	 17,108 7,572 85 2,678 1,352 28,795 884 368	 16,771 7,572 191 2,678 1,352 28,564
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	20,720 2,921 227 3,177 892 27,937 735 375	 17,108 7,572 85 2,678 1,352 28,795 884 368	 16,771 7,572 191 2,678 1,352 28,564 747 368
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foreign Sair Value Borrowings Provisions Other Other	20,720 2,921 227 3,177 892 27,937 735 375 1,111	 17,108 7,572 85 2,678 1,352 28,795 884 368 	 16,771 7,572 191 2,678 1,352 28,564 747 368
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048	 17,108 7,572 85 2,678 1,352 28,795 884 368 1,252 30,047	 16,771 7,572 191 2,678 1,352 28,564 747 368 1,115
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Taxes Payables Contract Liabilities Total Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111	 17,108 7,572 85 2,678 1,352 28,795 884 368 	 16,771 7,572 191 2,678 1,352 28,564 747 368
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048 3,323,241	 17,108 7,572 85 2,678 1,352 28,795 884 368 1,252 30,047 3,492,060	 16,771 7,572 191 2,678 1,352 28,564 747 368 1,115 29,679 3,418,420
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048 3,323,241	 17,108 7,572 85 2,678 1,352 28,795 884 368 1,252 30,047 3,492,060	 16,771 7,572 191 2,678 1,352 28,564 747 368 747 368 1,115 29,679 3,418,420
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048 3,323,241	 17,108 7,572 85 2,678 1,352 28,795 884 368 1,252 30,047 3,492,060	 16,771 7,572 191 2,678 1,352 28,564 747 368 747 368 1,115 29,679 3,418,420
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048 3,323,241	 17,108 7,572 85 2,678 1,352 28,795 884 368 1,252 30,047 3,492,060	 16,771 7,572 191 2,678 1,352 28,564 747 368 1,115 29,679 3,418,420

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments Employee Poleted			
Employee Related Personnel Services	 29,647	 24,320	 31,279
Grants and Subsidies	29,047	24,320 30	31,279
Finance Costs	52	50 51	52
Equivalent Income Tax		31	52
Other Payments	62,770	63,853	66,423
Total Payments	92,549	88,255	97,783
Receipts		·	
Appropriation	•••		
Funding Distribution from Department	30,855	25,278	35,037
Cash reimbursements from the Crown Entity		·	,
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	67,432	65,292	65,93 ⁻
Retained Taxes, Fees and Fines			
Interest Received	6,241	923	715
Grants and Contributions	2,770	1,277	2,168
Other Receipts	3,696	7,192	7,803
Total Receipts	110,994	99,961	111,653
Net Cash Flows From Operating Activities	18,445	11,707	13,870
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			27,500
Purchases of Property, Plant and Equipment	(18,985)	(14,240)	(20,675
Proceeds from Sale of Investments	•••		••
Purchases of Investments		(688)	
Advances Repayments Received		•••	
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(18,985)	(14,928)	6,825
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	18		16
Repayment of Borrowings and Advances	(42)		(47
Dividends Paid			
Other Financing	•••	•••	
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities	(0.4)		
Net Cash Flows From Financing Activities	(24)	(0.000)	(31)
Net Increase/(Decrease) in Cash	(564)	(3,222)	20,664
Opening Cash and Cash Equivalents	117,926	119,798	116,576
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring		<u></u>	
Closing Cash and Cash Equivalents	117,363	116,576	137,240

Western Parkland City Authority

Operating Statement

Net Result	298,793	100,544	219,277
Other Gains/(Losses)		(30)	
Total Revenue Gain/(Loss) on Disposal of Non Current Assets	339,671	(30)	257,397
Other Revenue	4,561	168	2,432
Retained Taxes, Fees and Fines	 4 EG1		
Investment Revenue	•••		•••
Grants and Contributions	•••	635	
Sales of Goods and Services		32	
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	•••	•••
Funding Distribution from Department	335,110	127,262	254,965
Appropriation Revenue	(O)	•••	(O)
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	40,878	27,523	38,120
Other Expenses	0		(0)
Finance Costs	•••		•••
Depreciation and Amortisation	3,072	2,123	3,072
Appropriation Expense	•••	•••	
Grants and Subsidies		20	20
Other Operating Expenses	13,737	10,344	14.950
Personnel Services Expenses	24.070	15,036	20.079
Operating Expenses - Employee Related	(0)		(0)
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	•	·
Current Assets			
Cash Assets	23,619	18,616	22,482
Taxes Receivable			
Receivables	567	866	866
Contract Assets			
Inventories	•••		
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	24,186	19,482	23,348
Non Current Assets			
Taxes Receivable	•••		
Receivables		2,692	2,692
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value	•••	•••	
Equity Investments		•••	
Property, Plant and Equipment -			
Land and Building	503,472	534,060	615,176
Plant and Equipment	25,528	29,028	27,663
Infrastructure Systems	304,550	122,277	257,936
Investment Properties			
Right of Use Assets			
Intangibles		47	47
Other Assets			
Total Non Current Assets	833,551	688,103	903,514
Total Assets	857,737	707,585	926,862
Liabilities			
Current Liabilities			
Taxes Payable			 - 000
Payables Contract Liabilities	9,006	5,830	5,830
L'Antract Liabilities			
Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings			
Other Financial Liabilities at Fair Value Borrowings Provisions			
Other Financial Liabilities at Fair Value Borrowings Provisions Other		 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 	 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 	 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 	 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable	9,006	 5,830	 5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,006	 5,830	 5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities	9,006 160	 5,830	 5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,006	5,830 	 5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,006 	5,830 102 	5,830 102
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	9,006 160 619	5,830 102 629	5,830 102 629
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,006 160 619	 5,830 102 629	5,830 5,830 102 629
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	9,006 9,006 160 619	5,830 102 629 731	5,830 5,830 102 629
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 9,006 160 619 779 9,786	5,830 102 629 731 6,561	5,830 102 629 731
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	9,006 9,006 160 619	5,830 102 629 731	5,830 102 629 731
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	9,006 9,006 160 619 779 9,786 847,951	5,830 102 629 731 6,561 701,024	5,830 102 629 731 6,561 920,301
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	9,006 9,006 160 619 779 9,786 847,951	5,830 102 629 731 6,561 701,024	5,830 102 629 6,561 920,301
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	9,006 9,006 160 619 779 9,786 847,951	5,830 102 629 731 6,561 701,024	5,830 5,830 102 629 731 6,561 920,301 832,726 87,575

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)		(0)
Personnel Services	24,070	15,036	20,079
Grants and Subsidies		20	20
Finance Costs			
Equivalent Income Tax			
Other Payments	13,737	16,168	14,949
Total Payments	37,806	31,224	35,048
Receipts			
Appropriation	(0)	•••	(0)
Funding Distribution from Department	335,110	127,262	254,965
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		32	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		580	
Other Receipts	4,561	5,208	2,432
Total Receipts	339,671	133,082	257,397
Net Cash Flows From Operating Activities	301,865	101,858	222,349
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(302,293)	(120,228)	(218,483)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(72)	
Net Cash Flows From Investing Activities	(302,293)	(120,300)	(218,483)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	•••
Repayment of Borrowings and Advances	•••	•••	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(428)	(18,442)	3,866
Opening Cash and Cash Equivalents	24,047	37,058	18,616
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	23,619	18,616	22,482

Centennial Park and Moore Park Trust Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	8,883	9,098	9,273
Other Operating Expenses	33,504	33,828	34,299
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	14,399	15,388	15,795
Finance Costs	2	3	2
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	56,788	58,317	59,369
Revenue			
Appropriation Revenue			
Funding Distribution from Department	2,557	2,557	8,000
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	42,560	42,296	43,943
Grants and Contributions	9,392	10,354	8,412
Investment Revenue	1,184		1,357
Retained Taxes, Fees and Fines	325	385	395
Other Revenue	2,151	2,784	2,230
Total Revenue	58,169	58,376	64,337
Gain/(Loss) on Disposal of Non Current Assets	(560)	(574)	(574)
Other Gains/(Losses)		6	
Net Result	822	(508)	4,394

	201	24-25	2025-26
	Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	31,115	27,255	32,850
Taxes Receivable	•••		
Receivables	4,419	4,728	4,780
Contract Assets			
Inventories	436	451	451
Financial Assets at Fair Value			
Other Financial Assets	•••		
Other			
Assets Held For Sale			
Total Current Assets	35,969	32,433	38,081
Non Current Assets			
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	1 00 1 010	1 00 1 001	1 070 050
Land and Building	1,024,918	1,064,661	1,076,659
Plant and Equipment	4,297	4,430	4,230
Infrastructure Systems	633,911	647,486	657,865
Investment Properties Right of Use Assets	 50	 77	110
Intangibles	447	367	210
Other Assets	7,738	7,628	8,621
Total Non Current Assets	1,671,361	1,724,650	1,747,696
	1,071,001	1,7 = 1,000	1,7 47,000
Total Assets	1,707,331	1.757.084	1.785.777
Total Assets Liabilities	1,707,331	1,757,084	1,785,777
Liabilities	1,707,331	1,757,084	1,785,777
Liabilities Current Liabilities	1,707,331	1,757,084	1,785,777
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 5,051	 6,224	 6,224
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557	 6,224 2,671	
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 5,051	 6,224	 6,224
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557 	 6,224 2,671 	 6,224 2,671
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 5,051 2,557 22	 6,224 2,671 54	 6,224 2,671 87
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,051 2,557 22 996	 6,224 2,671 54 997	 6,224 2,671 87 997
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557 22 996 2,784	 6,224 2,671 54 997 1,425	 6,224 2,671 87 997
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 5,051 2,557 22 996 2,784	 6,224 2,671 54 997 1,425	 6,224 2,671 87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 5,051 2,557 22 996 2,784	 6,224 2,671 54 997 1,425	 6,224 2,671 87 997 1,425
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	 5,051 2,557 22 996 2,784 	 6,224 2,671 54 997 1,425 	 6,224 2,671 87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557 22 996 2,784 11,409	 6,224 2,671 54 997 1,425 11,370	 6,224 2,671 87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	 5,051 2,557 22 996 2,784 11,409	 6,224 2,671 54 997 1,425 11,370	 6,224 2,671 87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557 22 996 2,784 11,409	 6,224 2,671 54 997 1,425 11,370	 6,224 2,671 87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,051 2,557 22 996 2,784 11,409	 6,224 2,671 54 997 1,425 11,370	 6,224 2,671 87 997 1,425 11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557 22 996 2,784 11,409 	 6,224 2,671 54 997 1,425 11,370	 6,224 2,671 87 997 1,425 11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,051 2,557 22 996 2,784 11,409	 6,224 2,671 54 997 1,425 11,370 59 36	 6,224 2,671 87 997 1,425 11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557 22 996 2,784 11,409 	 6,224 2,671 54 997 1,425 11,370 59 36	 6,224 2,671 87 997 1,425 11,403 61 36
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Forosions Other Other Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409	 6,224 2,671 54 997 1,425 11,370 59 36 	 6,224 2,671 87 997 1,425 11,403 61 36
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17	 6,224 2,671 54 997 1,425 11,370 59 36 95	 6,224 2,671 87 997 1,425 11,403 61 36 97
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Liabilities Total Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17	 6,224 2,671 54 997 1,425 11,370 59 36 95	 6,224 2,671 87 997 1,425 11,403 61 36 97
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671 54 997 1,425 11,370 59 36 95 11,465 1,745,618	 6,224 2,671 87 997 1,425 11,403 61 36 97 11,500 1,774,277
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671 54 997 1,425 11,370 59 36 95 11,465 1,745,618	 6,224 2,671 87 997 1,425 11,403 61 36 97 11,500 1,774,277
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671 54 997 1,425 11,370 59 36 95 11,465 1,745,618	 6,224 2,671 87 997 1,425 11,403 61 36 97 11,500 1,774,277

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	8,883	9,098	9,273
Grants and Subsidies		•	0,270
Finance Costs	2	3	2
Equivalent Income Tax		3	۷
Other Payments	 34,571	34,862	35,292
Total Payments	43,456	43,963	44,567
	43,430	43,963	44,367
Receipts			
Appropriation			
Funding Distribution from Department	2,557	2,557	8,000
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity	***	•••	
Cash transfers to the Crown Entity	•••	•••	
Sale of Goods and Services	42,472	42,315	43,891
Retained Taxes, Fees and Fines			
Interest Received	1,184		1,357
Grants and Contributions	7,892	2,976	8,412
Other Receipts	2,476	3,169	2,625
Total Receipts	56,582	51,017	64,285
Net Cash Flows From Operating Activities	13,125	7,054	19,719
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment	•••	210	
Purchases of Property, Plant and Equipment	(7,190)	(7,550)	(14,050)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	***	(90)	
Net Cash Flows From Investing Activities	(7,190)	(7,430)	(14,050)
Cash Flows From Financing Activities	 	 	
Proceeds from Borrowings and Advances	***		
Repayment of Borrowings and Advances	(72)		(73)
Dividends Paid	` ,		, -,
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			•••
Net Cash Flows From Financing Activities	(72)		(73)
Net Increase/(Decrease) in Cash	5,863	(376)	5,596
Opening Cash and Cash Equivalents	25,252	27,631	27,255
Reclassification of Cash Equivalents			L1,L00
Cash transferred in(out) as a Result of Administrative Restructuring			•••
Closing Cash and Cash Equivalents	31,115	27,255	32,850
TITLE TO THE TOTAL PROPERTY OF THE TOTAL PRO	,	,	,

Greater Sydney Parklands Trust Operating Statement

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	1,500	1,039	2,250
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,500	1,039	2,250
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			713
Grants and Contributions	1,500	1,911	1,538
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		48	
Total Revenue	1,500	1,959	2,250
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		<u></u>	
Net Result	•••	919	

	202	4-25	2025-26	
	Budget \$000	Revised \$000	Budget \$000	
Assets				
Current Assets				
Cash Assets		1,369	1,369	
Taxes Receivable	•••			
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets		1,369	1,369	
Non Current Assets	<u> </u>	<u>.</u>		
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment				
Infrastructure Systems			•	
Investment Properties	***			
Right of Use Assets				
Intangibles	•••		•	
Other Assets			••	
Total Non Current Assets				
Total Assets		1,369	1,369	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables		450	450	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions				
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities		450	450	
Non Current Liabilities				
Taxes Payable				
Payables			•	
Contract Liabilities		•••	•	
Other Financial Liabilities at Fair Value	•••	•••	•	
Borrowings	•••	•••	•	
Provisions	•••	•••	•	
Other	***		•	
Total Non Current Liabilities				
Total Liabilities	•••	450	450	
Net Assets	•••	919	919	
Equity		פופ	313	
Accumulated Funds	***	919	919	
Reserves				
Reserves Capital Equity				

Total Payments				
Cash Flows From Operating Activities Payments Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Receipts Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions 1,500 1,911 1,531 Other Receipts 1,500 1,951 2,255 Total Receipts 1,500 1,959 2,255 Total Receipts 1,500 1,950 2,255 Total Receipts 1,5		202	4-25	2025-26
Cash Flows From Operating Activities Payments				
Cash Flows From Operating Activities Payments Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Total Payments 1,500 589 2,255 Receipts Appropriation Funding Distribution from Department Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Codos and Services Interest Received Grants and Contributions 1,500 1,911 1,531 Cherry Receipts 1,500 1,959 2,255 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Advances made Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Brownings and Advances Repayment of Borrowings				
Payments	Cook Flows From Operating Activities	****	*	*
Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,25 Total Payments 1,500 589 2,25 Receipts Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,951 1,500 1,951 2,25 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Receiv				
Personnel Services	-			
Grants and Subsidies Finance Costs Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,25 Total Payments 1,500 589 2,25 Receipts Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Interest Received Grants and Contributions Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,531 Other Receipts 1,500 1,911 1,533 Other Receipts 1,500 1,959 2,251 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Repayment Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Flows From Financing Activities Net Cash Flows From Financing Activities Cash F		•••		••
Finance Costs		•••		
Equivalent Income Tax		•••		
Other Payments 1,500 589 2,25 Receipts Appropriation .				
Total Payments	Equivalent Income Tax			
Receipts Appropriation	Other Payments	1,500	589	2,250
Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,959 2,250 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Advances Repayment of Borrowings and Advances Repayment of Borrowin	Total Payments	1,500	589	2,250
Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Interest Received Grants and Contributions Interest Receipts Interest Receipt	Receipts			
Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Interest Received Grants and Contributions Interest Receipts Interest Receipt	Appropriation			
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions I,500 I,911 I,533 Other Receipts I,500 I,959 Z,25 Net Cash Flows From Operating Activities Total Receipts Roceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Activities Recals Flows From Investing Activities Repayment of Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Reclassification of Cash Equivalents Restaus Flows From Entity Administrative Restructuring				_
Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services				-
Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts Total		•••		•
Sale of Goods and Services <				•
Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,959 2,250 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·			71
Interest Received Grants and Contributions Other Receipts Total Receipts Tot		•••		71
Grants and Contributions Other Receipts Total Receipts 1,500 1,959 2,256 Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Investments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·			
Other Receipts				
Total Receipts 1,500 1,959 2,25 Net Cash Flows From Operating Activities 1,369 Cash Flows From Investing Activities <td></td> <td>1,500</td> <td>•</td> <td>1,538</td>		1,500	•	1,538
Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Flows From Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Other Receipts		48	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	Total Receipts	1,500	1,959	2,250
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Operating Activities		1,369	
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Broceeds from Borrowings and Advances Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Gorpowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities		·	
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Broceeds from Borrowings and Advances Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Gorpowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Proceeds from Sale of Property, Plant and Equipment			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Quench Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Purchases of Property, Plant and Equipment			
Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	· · · · · · · · · · · · · · · · · · ·			_
Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				
Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				•
Other Investing				•
Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				•
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·	•••	•••	•
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring		•••	•••	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				
Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Proceeds from Borrowings and Advances			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Repayment of Borrowings and Advances			
Capital Appropriation - Equity Appropriation	Dividends Paid			
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash 1,369 1,369 1,369 1,369 1,369	Other Financing			
Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash 1,369 1,369 1,369 1,369 1,369				
Net Cash Flows From Financing Activities				
Net Increase/(Decrease) in Cash1,369Opening Cash and Cash Equivalents1,369Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Opening Cash and Cash Equivalents 1,369 Reclassification of Cash Equivalents				
Reclassification of Cash Equivalents			<u> </u>	1 369
Cash transferred in(out) as a Result of Administrative Restructuring				1,000
				•
Closing Cash and Cash Equivalents 1,369 1,369	·	•••	·	
	Closing Cash and Cash Equivalents		1,369	1,369

Hunter and Central Coast Development Corporation Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0		(0)
Personnel Services Expenses	6,386	4,800	5,919
Other Operating Expenses	20,836	10,275	25,016
Grants and Subsidies	12,310	12,310	9,600
Appropriation Expense			
Depreciation and Amortisation	2,144	2,400	2,508
Finance Costs	200	714	318
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	41,876	30,499	43,361
Revenue			
Appropriation Revenue			
Funding Distribution from Department	18,341	13,800	12,569
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,956	3,825	4,816
Grants and Contributions	79	2,390	100
Investment Revenue	300	1,000	373
Retained Taxes, Fees and Fines			
Other Revenue	175	889	428
Total Revenue	22,850	21,904	18,286
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(19,026)	(8,595)	(25,074)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ψ000	Q	V
Current Assets			
Cash Assets	10,656	13,345	5,095
Taxes Receivable			
Receivables	713	545	507
Contract Assets			
Inventories	31,075	15,394	35,426
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale			
Total Current Assets	42,444	29,284	41,028
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables			
Contract Assets			
Inventories	38,347	57,298	35,533
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building	63,331	66,882	66,979
Plant and Equipment	289	62	43
Infrastructure Systems	49,204	53,119	51,687
Investment Properties	10,201	00,110	01,007
Right of Use Assets		 21	 11
Intangibles			
Other Assets		•••	•••
Total Non Current Assets	151,172	177,383	154,254
Total Assets	193,616	206,667	195,282
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,033	1,100	891
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings		4	4
Provisions	427	427	427
Other	190	190	88
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities	1,650	1,721	1,410
Non Current Liabilities	1,650	1,721	1,410
Non Current Liabilities Taxes Payable	1,650	1,721 	1,410
Non Current Liabilities Taxes Payable Payables		·	1,410
Non Current Liabilities Taxes Payable Payables Contract Liabilities			1,410
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 8,000	 17	 14,017
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 8,000 32,063 	 17 31,452 	 14,017 31,452
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 8,000 32,063 40,063	 17 31,452 31,469	 14,017 31,452 45,469
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities	 8,000 32,063 40,063	 17 31,452 31,469	 14,017 31,452 45,469 46,879
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	 8,000 32,063 40,063	 17 31,452 31,469	 14,017 31,452 45,469
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	 8,000 32,063 40,063 41,712 151,904	31,452 31,469 33,190	 14,017 31,452 45,469 46,879 148,403
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	 8,000 32,063 40,063 41,712 151,904	 17 31,452 31,469 33,190 173,477	 14,017 31,452 45,469 46,879 148,403
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	 8,000 32,063 40,063 41,712 151,904 93,847 58,057	31,452 31,469 33,190	 14,017 31,452 45,469 46,879 148,403
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	 8,000 32,063 40,063 41,712 151,904	 17 31,452 31,469 33,190 173,477	 14,017 31,452 45,469 46,879 148,403

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0		(0)
Personnel Services	6,386	4,800	5,919
Grants and Subsidies	12,310	12,310	9,600
Finance Costs	200	1	318
Equivalent Income Tax	•••	•••	
Other Payments	21,347	16,463	23,500
Total Payments	40,243	33,574	39,336
Receipts			
Appropriation			
Funding Distribution from Department	18,341	13,800	12,569
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,956	2,729	4,816
Retained Taxes, Fees and Fines			
Interest Received	300	1,000	373
Grants and Contributions	79	2,390	100
Other Receipts	1,185	2,608	378
Total Receipts	23,860	22,527	18,236
Net Cash Flows From Operating Activities	(16,383)	(11,047)	(21,100)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(300)	(1,250)	(1,150)
Proceeds from Sale of Investments	•••		
Purchases of Investments			
Advances Repayments Received			
Advances made	•••		
Other Investing			
Net Cash Flows From Investing Activities	(300)	(1,250)	(1,150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	8,000	•••	14,000
Repayment of Borrowings and Advances		(3)	
Dividends Paid		•••	
Other Financing			
_		•••	
Capital Appropriation - Equity Appropriation			
_			
Capital Appropriation - Equity Appropriation			14,000
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	8,000 (8,683)	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	8,000	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	8,000 (8,683)	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	8,000 (8,683)	(3)	14,000 (8,250) 13,345

Lands Administration Ministerial Corporation Operating Statement

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	****	****	****
Operating Expenses -			
Employee Related		***	
Personnel Services Expenses			
Other Operating Expenses	2,625	3,522	3,197
Grants and Subsidies	1,754	1,615	1,187
Appropriation Expense			
Depreciation and Amortisation	1,956	2,443	2,388
Finance Costs			
Other Expenses	•••	•••	
TOTAL EXPENSES EXCLUDING LOSSES	6,335	7,580	6,772
Revenue			
Appropriation Revenue			
Funding Distribution from Department	(0)		0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity	(100)	(100)	(100)
Sales of Goods and Services	235	145	238
Grants and Contributions	•••	•••	0
Investment Revenue	5,057	4,061	5,057
Retained Taxes, Fees and Fines	•••	•••	0
Other Revenue	•••	62	
Total Revenue	5,191	4,167	5,195
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(200)	(153)	(200)
Net Result	(1,344)	(3,566)	(1,777)

Assets Current Assets 55,292 54,739 57,077 Taxes Receivable Receivables 2,265 1,021 1,021 Inventories <				
Assets Current Assets 5,292 54,739 57,077 Cash Assetts 5,5292 54,739 57,077 Taxes Receivable 2,665 1,021 0,021 Receivables 2,665 1,021 0,021 Contract Assets 9 9 9 Inventories 1 9 9 Financial Assets at Fair Value 48 82 9 2 Other Financial Assets 9 5,760 55,789 58,126 Other Sale 9 5,760 55,789 58,126 Nor Current Assets 9 9 2,822 Taxes Receivable 9 2,2379 2,379 Receivables 2,182 22,419 22,379 Contract Assets 9 9 2,2379 Contract Assets 1 9 1 Inventories 868 761 76 Equity Inventories 868 761 76 Equity Equity 1 3,349				2025-26
Asserts Current Assets 55,292 54,739 57,077 Taxos Receivable 9,265 1,021 1,021 Receivables 2,665 1,021 1,021 Contract Assets 9 4,021 1,021 Inventories 1 2 2 Financial Assets at Fair Value 48 29 29 Other Financial Assets 4 29 229 Other Financial Assets 5,666 55,789 58,126 Nor Current Assets 5,666 55,789 58,126 Taxes Receivable 2 22,419 22,379 Contract Assets 2 2,22,279 22,379 Contract Assets 2 2,22,279 2,2379 Contract Assets 2 1,22 22,419 22,379 Contract Assets 3 6 6 6 6 7 6 6 6 6 7 6 6 6 7 6 6 6 6 7				
Current Assets 55,292 54,739 57,071 Cash Assets 55,292 54,739 57,071 Receivable 2,65 1,021 1,021 Receivables 2,65 1,021 1,021 Contract Assets 9 2,021 1,021 Inwanciorial Assets at Fair Value 4 2,021 2,022 Other Financial Assets 5,606 55,789 58,726 Assets Held For Sale 3 5,760 55,789 58,726 Total Current Assets 7 5,760 55,789 58,726 Receivable 21,822 22,419 22,379 Receivables 21,822 22,419 22,379 Contract Assets 9 2,021 22,379 Investment Fair Value 86 761 761 Equity Investment Fair Value 86 761 761 Equity Investment Froperties 13 16,339 12,633 Investment Properties 13 13,349 12,633 Investment	Acceto	\$ 000	\$000	\$000
Cash Assets 55,292 54,739 57,077 Taxes Receivable				
Taxes Receivables		55 202	54 720	57.077
Receivables 2,665 1,021 0,021 Contract Assets				37,077
Contract Assets Inventories				 1 021
Inventories				1,021
Financial Assets at Fair Value 48 29 29 Other Financial Assets				•••
Other Financial Assets				29
Other Assets Held For Sale				
Total Current Assets				
Name Name	Assets Held For Sale			
Taxes Receivable	Total Current Assets	57,606	55,789	58,126
Receivables 21,822 22,419 22,379 Contract Assets Inventories Financial Assets at Fair Value 868 761 761 Equity Investments Property, Plant and Equipment 167,808 168,282 164,901 Plant and Equipment 545 55 77 Infrastructure Systems 13,901 13,349 12,633 Investment Properties Right of Use Assets Other Assets 20,343 204,666 200,751 Total Non Current Assets 204,943 204,666 200,751 Total Assets 204,943 204,666 200,751 Total Current Liabilities Current Liabilities Other Financial Liabilities at Fair Value	Non Current Assets	 	· · · · · · · · · · · · · · · · · · ·	
Contract Assets	Taxes Receivable			
Investments	Receivables	21,822	22,419	22,379
Financial Assets at Fair Value 868 761 761 Equity Investments Property, Plant and Equipment - Land and Building 167,808 168,282 164,901 Plant and Equipment 545 55 77 Infrastructure Systems 13,901 13,349 12,633 Investment Properties Right of Use Assets Intangibles Other Assets 204,943 20,866 20,755 Total No Current Assets 204,943 20,866 207,575 Total Systems 204,943 20,866 207,551 Total Assets 204,943 20,866 207,551 Total Low Current Labilities Contract Liabilities at Fair Value Borrowings	Contract Assets			
Equity Investments				
Property, Plant and Equipment	Financial Assets at Fair Value	868	761	761
Land and Building 167,808 168,282 164,901 Plant and Equipment 545 55 77 Infrastructure Systems 13,901 13,349 12,633 Investment Properties	Equity Investments			
Plant and Equipment 545 55 77 Infrastructure Systems 13,901 13,349 12,633 Investment Properties 3.0 3.0 3.0 Right of Use Assets 5.0 5.0 5.0 Intangibles 204,943 204,866 207,751 Other Assets 204,943 204,866 207,751 Total Non Current Assets 204,943 204,866 207,751 Total Assets 262,549 260,655 258,878 Liabilities 5.0 262,549 260,655 258,878 Liabilities 5.0 260,655 258,878 Payables 2,504 2,194 2,194 Contract Liabilities 3,504 2,194 2,194 Contract Liabilities at Fair Value 3,059 2,760 2,760 Non Current Liabilities 3,059 2,760 2,760 Non Current Liabilities 3,059 2,760 2,760 Non Current Liabilities at Fair Value 3,059 3,060 3,060 <	Property, Plant and Equipment -			
Infrastructure Systems 13,901 13,349 12,633 Investment Properties	Land and Building	167,808	168,282	164,901
Nivestment Properties	Plant and Equipment	545	55	77
Right of Use Assets	Infrastructure Systems	13,901	13,349	12,633
Intangibles	Investment Properties			
Other Assets <t< td=""><td>Right of Use Assets</td><td></td><td></td><td></td></t<>	Right of Use Assets			
Total Assets 204,943 204,866 200,751 Total Assets 262,549 260,655 258,878 Liabilities Current Liabilities Taxes Payable	Intangibles			
Total Assets 262,549 260,655 258,878 Liabilities Current Liabilities Taxes Payable 2,504 2,194 2,194 Payables 2,504 2,194 2,194 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions 221 153	Other Assets		•••	
Liabilities Current Liabilities 1 2 2 2 2 2 2 2	Total Non Current Assets	204,943	204,866	200,751
Current Liabilities Taxes Payable 2,504 2,194 2,194 Payables 2,504 2,194 2,194 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions 221 153 153 Other 334 413 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities Payables Contract Liabilities Contract Liabilities at Fair Value		262,549	260,655	258,878
Taxes Payable 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 2,194 </td <td></td> <td></td> <td></td> <td></td>				
Payables 2,504 2,194 2,194 Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions 221 153 153 Other 334 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities 3,059 2,760 2,760 Net Assets 2				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings 221 153 153 Other 334 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities <				
Other Financial Liabilities at Fair Value Borrowings Provisions 221 153 153 Other 334 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities		2,504	2,194	2,194
Borrowings				
Provisions 221 153 153 Other 334 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities Payables				
Other 334 413 413 Liabilities Associated with Assets Held for Sale Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities Taxes Payable Payables				
Liabilities Associated with Assets Held for Sale <				
Total Current Liabilities 3,059 2,760 2,760 Non Current Liabilities		334	413	413
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities 3,059 2,760 2,760 Net Assets 259,489 257,895 256,117 Equity Accumulated Funds 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity				
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value <td></td> <td>3,059</td> <td>2,760</td> <td>2,760</td>		3,059	2,760	2,760
Payables				
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions		•••	•••	•••
Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities 3,059 2,760 2,760 Net Assets 259,489 257,895 256,117 Equity 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity		•••	•••	
Borrowings		•••	•••	
Provisions Other			•••	
Other Total Non Current Liabilities Total Liabilities 3,059 2,760 2,760 Net Assets 259,489 257,895 256,117 Equity 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity			•••	
Total Non Current Liabilities Total Liabilities 3,059 2,760 2,760 Net Assets 259,489 257,895 256,117 Equity 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity			•••	
Total Liabilities 3,059 2,760 2,760 Net Assets 259,489 257,895 256,117 Equity 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity			***	
Net Assets 259,489 257,895 256,117 Equity Secumulated Funds 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity				
Equity Accumulated Funds 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity	l otal Liabilities	3 059	2,760	· ·
Accumulated Funds 228,684 227,645 225,868 Reserves 30,805 30,250 30,250 Capital Equity		· · · · · · · · · · · · · · · · · · ·		
Reserves 30,805 30,250 30,250 Capital Equity		· · · · · · · · · · · · · · · · · · ·	257,895	256,117
Capital Equity	Equity	259,489		<u>-</u>
	Equity Accumulated Funds	259,489 228,684	227,645	225,868
Total Equity 259,489 257,895 256,117	Equity Accumulated Funds Reserves	259,489 228,684	227,645	225,868
	Equity Accumulated Funds Reserves Capital Equity	259,489 228,684 30,805 	227,645 30,250 	225,868 30,250

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	•••		
Personnel Services			
Grants and Subsidies	500		
Finance Costs			
Equivalent Income Tax			
Other Payments	2,625	3,522	3,197
Total Payments	3,125	3,522	3,197
Receipts			
Appropriation			
Funding Distribution from Department	(0)		(
Cash reimbursements from the Crown Entity			•
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(100)	(100)	(100
Sale of Goods and Services	4,356	3,255	4,359
Retained Taxes, Fees and Fines			
Interest Received	736	951	736
Grants and Contributions			(
Other Receipts	40	102	40
Total Receipts	5,031	4,207	5,035
Net Cash Flows From Operating Activities	1,906	686	1,838
Cash Flows From Investing Activities	•	•	
Proceeds from Sale of Property, Plant and Equipment	500	500	500
Purchases of Property, Plant and Equipment		(780)	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			•
Advances made			•
Other Investing		•••	
Net Cash Flows From Investing Activities	500	(280)	500
Cash Flows From Financing Activities		(===)	
Proceeds from Borrowings and Advances	***		-
Repayment of Borrowings and Advances			•
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities		···	
Net Cash Flows From Financing Activities			
Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash	2,406	406	2,338
	2,406 52,886	406 54,333	2,338 54,739
Net Increase/(Decrease) in Cash	<u> </u>		
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	52,886		

Luna Park Reserve Trust

Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	1,075	3,401	2,085
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	816	1,162	1,235
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,891	4,563	3,320
Revenue			
Appropriation Revenue			•••
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	1,995	2,146	2,554
Grants and Contributions			
Investment Revenue	188	47	(0)
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	2,182	2,193	2,554
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	291	(2,370)	(766)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Çüüü	Çüüü	Ç
Current Assets			
Cash Assets	1,875	552	1,017
Taxes Receivable	,	•••	
Receivables	2,490	1,568	1,571
Contract Assets			
Inventories	•••	•••	
Financial Assets at Fair Value	•••	•••	
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	4,365	2,120	2,588
Non Current Assets			
Taxes Receivable			
Receivables	693	574	574
Contract Assets	•••	***	
Inventories	•••	***	
Financial Assets at Fair Value	•••	•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -	27.CE2	40 E01	20.762
Land and Building Plant and Equipment	37,652	40,531	39,763
Infrastructure Systems	 7,882	8,024	 7,557
Investment Properties			7,557
Right of Use Assets	•••	•••	•••
Intangibles			
Other Assets			
Total Non Current Assets	46,227	49,128	47,893
Total Assets	50,592	51,248	50,482
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	272	57	57
Contract Liabilities	•••	•••	
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions			
Other			
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities	272	57	57
Non Current Liabilities			
Taxes Payable		•••	
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	•••	•••	
Other			
T-4-1 N O			•••
Total Non Current Liabilities			
Total Liabilities	272	57	57
Total Liabilities Net Assets			57 50,424
Total Liabilities Net Assets Equity	272 50,320	57 51,191	50,424
Total Liabilities Net Assets Equity Accumulated Funds	272 50,320 5,493	57 51,191 3,026	50,424 2,260
Total Liabilities Net Assets Equity	272 50,320	57 51,191	50,424

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	•	•	•
Payments			
-			
Employee Related	•••	•••	
Personnel Services			••
Grants and Subsidies	•••		
Finance Costs	•••		
Equivalent Income Tax			
Other Payments	1,075	3,401	2,085
Total Payments	1,075	3,401	2,085
Receipts		<u> </u>	
Appropriation			••
Funding Distribution from Department			•
Cash reimbursements from the Crown Entity			-
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			•
Sale of Goods and Services	1,994	3,496	2,55
Retained Taxes, Fees and Fines	1,554	3,430	2,55
Interest Received	 188	 47	(0
	100	47	(0
Grants and Contributions	•••		•
Other Receipts	<u></u>	0	
Total Receipts	2,181	3,543	2,55
Net Cash Flows From Operating Activities	1,106	142	466
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			(
Proceeds from Sale of Investments			
Purchases of Investments		•••	•
Advances Repayments Received			_
Advances made			•
Other Investing			•
Other investing			
Not Cash Flows From Investing Activities	•••	•••	
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	•		
Cash Flows From Financing Activities Proceeds from Borrowings and Advances	•		(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 	 	(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		 	(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		 	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities	 	 	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 1,106	 142 409	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 1,106	 142 409	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 1,106	 142 409	466 552

Planning Ministerial Corporation Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses	•	****	• • • • • • • • • • • • • • • • • • • •
Operating Expenses -			
Employee Related			
Personnel Services Expenses	7,097	 7.147	7.544
Other Operating Expenses	24,080	29,084	18,221
Grants and Subsidies	32,000	11,000	39,500
	32,000	11,000	39,300
Appropriation Expense	1 405	 2.450	1.405
Depreciation and Amortisation	1,405	2,459	,
Finance Costs	12,231	11,223	12,160
Other Expenses		•••	•••
TOTAL EXPENSES EXCLUDING LOSSES	76,814	60,913	78,830
Revenue		<u>.</u>	
Appropriation Revenue			
Funding Distribution from Department	83,145	52,138	52,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,514	4,035	3,591
Grants and Contributions	20,400	4,751	
Investment Revenue	4,988	2,301	3,884
Retained Taxes, Fees and Fines	9,739	9,858	9,983
Other Revenue	259	4,820	266
Total Revenue	122,045	77,904	70,107
Gain/(Loss) on Disposal of Non Current Assets		630	55,737
Other Gains/(Losses)			
Net Result	45,232	17,620	47,014

	202 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	58,623	95,809	105,478
Taxes Receivable			•••
Receivables	15,352	19,178	19,178
Contract Assets	•••		•••
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	4,380	17,656	17,656
Total Current Assets	78,355	132,644	142,313
Non Current Assets			
Taxes Receivable			
Receivables	•••	4,063	4,063
Contract Assets	•••	•••	
Inventories		•••	•••
Financial Assets at Fair Value	•••		•••
Equity Investments			
Property, Plant and Equipment -	0.000.010	1 000 441	1 001 50 4
Land and Building	2,028,219	1,862,441	1,901,594
Plant and Equipment Infrastructure Systems	(0) 37,914	 34,415	 24 415
Investment Properties		34,413	34,415
Right of Use Assets	•••	•••	
Intangibles	 20,529	 19,420	 19,420
Other Assets	20,529		13,420
Total Non Current Assets		1,920,340	1,959,493
Total Non Current Assets Total Assets	2,086,662	1,920,340	1,959,493 2,101,806
Total Assets			1,959,493 2,101,806
Total Assets Liabilities	2,086,662	1,920,340	
Total Assets Liabilities Current Liabilities	2,086,662	1,920,340	
Total Assets Liabilities Current Liabilities Taxes Payable	2,086,662 2,165,016 	1,920,340 2,052,984 	2,101,806
Total Assets Liabilities Current Liabilities Taxes Payable Payables	2,086,662 2,165,016 83,773	1,920,340 2,052,984 18,563	2,101,806 20,371
Total Assets Liabilities Current Liabilities Taxes Payable	2,086,662 2,165,016 	1,920,340 2,052,984 	2,101,806
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	2,086,662 2,165,016 83,773 	1,920,340 2,052,984 18,563	2,101,806 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,086,662 2,165,016 83,773 	1,920,340 2,052,984 18,563 	2,101,806 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,086,662 2,165,016 83,773 43,051	1,920,340 2,052,984 18,563 	2,101,806 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,086,662 2,165,016 83,773 43,051	1,920,340 2,052,984 18,563 12,000 	2,101,806 20,371 12,000
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,086,662 2,165,016 83,773 43,051 4,811	1,920,340 2,052,984 18,563 12,000 	2,101,806 20,371 12,000
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811	1,920,340 2,052,984 18,563 12,000 5,020	2,101,806 20,371 12,000 5,020
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable	2,086,662 2,165,016 83,773 43,051 4,811	1,920,340 2,052,984 18,563 12,000 5,020	2,101,806 20,371 12,000 5,020
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020 37,391
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881	2,101,806 20,371 12,000 5,020 37,391 302,881
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020 37,391
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056 357,639	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056 359,447
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Liabilities Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056 357,639 1,695,345	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056 359,447 1,742,359
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056 357,639 1,695,345	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056 359,447 1,742,359
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056 357,639 1,695,345	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056 359,447 1,742,359
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056 357,639 1,695,345	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056 359,447 1,742,359

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 7,097	 7,147	7,544
	•	•	
Grants and Subsidies	4,000	3,000	4,000
Finance Costs	12,231	10,990	12,160
Equivalent Income Tax			
Other Payments	22,272	277,629	16,413
Total Payments	45,601	298,766	40,117
Receipts			
Appropriation			
Funding Distribution from Department	83,145	52,138	52,382
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,514	1,109	3,59
Retained Taxes, Fees and Fines	·	,	
Interest Received	4,988	2,301	3,884
Grants and Contributions	20,400	4,751	_,
Other Receipts	9,998	203,014	10,249
Total Receipts	122,045	263,314	70,107
	•		
Net Cash Flows From Operating Activities	76,445	(35,452)	29,990
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	43,596	75,479	111,896
Purchases of Property, Plant and Equipment	(184,407)	(72,565)	(132,217
Proceeds from Sale of Investments	•••		
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		2,867	
Net Cash Flows From Investing Activities	(140,811)	5,781	(20,321
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		78,628	
Repayment of Borrowings and Advances	***		••
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation	•••	•••	
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities		78,628	•"
	(64.266)	48,956	0.66
Net Increase/(Decrease) in Cash	(64,366)		9,669
Opening Cash and Cash Equivalents	122,989	46,852	95,809
Reclassification of Cash Equivalents	•••		•
Cash transferred in(out) as a Result of Administrative Restructuring	•••		
Closing Cash and Cash Equivalents	58,623	95,809	105,478

Property and Development NSW

Operating Statement

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)	0	
Personnel Services Expenses	28,221	41,188	30,439
Other Operating Expenses	234,519	254,477	250,391
Grants and Subsidies	0	0	
Appropriation Expense			
Depreciation and Amortisation	391,457	349,126	371,471
Finance Costs	148,701	156,872	146,333
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	802,900	801,664	798,634
Revenue			
Appropriation Revenue			
Funding Distribution from Department	219,983	116,105	473,003
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		
Transfers to the Crown Entity			
Sales of Goods and Services	681,718	692,972	707,063
Grants and Contributions	900	5,485	1,600
Investment Revenue	18,993	9,061	7,959
Retained Taxes, Fees and Fines Other Revenue	 6 E00	10 010	 0 E 4 E
	6,508	12,313	9,545
Total Revenue	928,101	835,936	1,199,170
Gain/(Loss) on Disposal of Non Current Assets	7,239	7,239	9,800
Other Gains/(Losses)	3,069	3,069	146,177
Net Result	135,509	44,580	556,513

Juliano Giloct			
		24-25 Revised	2025-26 Budget
	Budget \$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	46,982	32,322	151,883
Taxes Receivable			
Receivables	38,114	33,487	22,65
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value		•••	
Other Financial Assets	25,773	25,773	25,77
Other	39,274	63,672	54,550
Assets Held For Sale			
Total Current Assets	150,143	155,254	254,860
Non Current Assets			
Taxes Receivable			
Receivables	45,628	45,628	41,45
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	1077010	4440.407	1 000 07
Land and Building	1,077,642	1,143,487	1,393,070
Plant and Equipment	31,754	29,237	28,840
Infrastructure Systems	2,300	3,285	6,14
Investment Properties			0 11E 414
Right of Use Assets	3,037,156	3,061,605	3,115,413
Intangibles Other Assets	536	499	2,299
Total Non Current Assets	493,600	382,152	375,887
Total Assets	4,688,617	4,665,893	4,963,103
Liabilities	4,838,760	4,821,147	5,217,963
Current Liabilities			
Taxes Payable			
Payables	67,693	67,693	68,89
Contract Liabilities	•	07,000	
Other Financial Liabilities at Fair Value		•••	•
Borrowings	347,996	347,996	347,996
Provisions	53,560	67,558	58,436
Other	28	37	4(
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	469,276	483,284	475,374
Non Current Liabilities	·	·	· · · · · · · · · · · · · · · · · · ·
Taxes Payable			
Payables			
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings	3,662,260	3,563,002	3,452,24
Dorrowings		100 070	203,72
Provisions	199,676	199,676	
		199,676	28
Provisions	199,676 28 3,861,964	28 3,762,706	
Provisions Other	199,676 28 3,861,964 4,331,240	28 3,762,706 4,245,990	3,655,998 4,131,37
Provisions Other Total Non Current Liabilities Total Liabilities Net Assets	199,676 28 3,861,964	28 3,762,706	3,655,998 4,131,37
Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity	199,676 28 3,861,964 4,331,240 507,520	28 3,762,706 4,245,990 575,157	3,655,998 4,131,37 1,086,592
Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	199,676 28 3,861,964 4,331,240 507,520 257,821	28 3,762,706 4,245,990 575,157 281,792	3,655,998 4,131,37 1,086,598 793,22
Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds Reserves	199,676 28 3,861,964 4,331,240 507,520 257,821 249,699	28 3,762,706 4,245,990 575,157	3,655,998 4,131,37 1,086,593 793,22
Provisions Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	199,676 28 3,861,964 4,331,240 507,520 257,821	28 3,762,706 4,245,990 575,157 281,792	3,655,998 4,131,37 1,086,592 793,227 293,365

		24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)	0	•••
Personnel Services	28,221	41,188	30,439
Grants and Subsidies	0	0	
Finance Costs	148,701	156,842	146,333
Equivalent Income Tax			
Other Payments	227,354	256,520	249,918
Total Payments	404,276	454,551	426,69 1
Receipts			
Appropriation	•••		
Funding Distribution from Department	219,983	116,105	473,003
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(39,987)	(39,761)	(45,232)
Sale of Goods and Services	681,378	685,542	707,400
Retained Taxes, Fees and Fines			
Interest Received	12,676	8,397	7,244
Grants and Contributions	900	5,485	1,600
Other Receipts	22,342	13,752	18,828
Total Receipts	897,292	789,519	1,162,844
Net Cash Flows From Operating Activities	493,015	334,969	736,153
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	49,700	36,800	161,200
Purchases of Property, Plant and Equipment	(172,193)	(55,883)	(436,939)
Proceeds from Sale of Investments	20,435	21,656	19,981
Purchases of Investments	•		
Advances Repayments Received			
Advances made			
Other Investing	•••	•••	(1,800)
Net Cash Flows From Investing Activities	(102,058)	2,573	(257,558)
Cash Flows From Financing Activities	<u> </u>	· · · · · · · · · · · · · · · · · · ·	
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	(381,338)	(346,727)	(359,034)
Dividends Paid	•••		
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(381,338)	(346,727)	(359,034)
Net Increase/(Decrease) in Cash	9,619	(9,185)	119,56
Opening Cash and Cash Equivalents	37,363	41,508	32,322
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	46,982	32,322	151,883
-	•	•	,

Western Sydney Parklands Trust Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	5,662	5,547	5,913
Other Operating Expenses Grants and Subsidies	12,236	13,704	13,496
Appropriation Expense	1,500	1,911	1,538
Depreciation and Amortisation	 14,075	 13,087	15,593
Finance Costs	14,073	10,007	10,000
Other Expenses	· 	·	
TOTAL EXPENSES EXCLUDING LOSSES	33,474	34,251	36,541
Revenue	•	•	
Appropriation Revenue			
Funding Distribution from Department	3,889	3,888	3,934
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	41,561	58,940	39,973
Grants and Contributions	6,120 5,206	1,984	4,821
Investment Revenue Retained Taxes, Fees and Fines	5,206	 15	5,490
Other Revenue	 712	718	735
Total Revenue	57,488		54,953
	37,466	65,545	54,955
Gain/(Loss) on Disposal of Non Current Assets		1,457	
Other Gains/(Losses)		14,401	
Net Result	24,015	47,152	18,413

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	136,918	130,961	143,635
Taxes Receivable			
Receivables	33,249	26,777	16,561
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Other Financial Assets			
Other			
Assets Held For Sale		0	0
Total Current Assets	170,167	157,738	160,196
Non Current Assets			
Taxes Receivable	***		
Receivables	419,155	426,585	450,317
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	828,462	827,621	842,807
Plant and Equipment	5,682	5,145	4,484
Infrastructure Systems	306,547	376,212	376,265
Investment Properties			
Right of Use Assets	5	42	42
Intangibles	7,327	5,527	5,527
Other Assets	1 507 170	1 041 100	1 070 440
Total Non Current Assets Total Assets	1,567,178 1,737,345	1,641,133	1,679,443 1,839,639
Liabilities	1,707,040	1,700,071	1,000,000
Current Liabilities			
Taxes Payable			
Payables	3,898	3,898	3,898
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	12	53	53
Provisions	480	480	480
Other	4,981	789	3,951
Liabilities Associated with Assets Held for Sale	.,		
Total Current Liabilities	9,370	5,220	8,382
Non Current Liabilities	·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	(0)		
Provisions			
Other	32,026	23,598	26,981
Total Non Current Liabilities	32,026	23,598	26,981
Total Hon Carront Elabilities		28,819	35,364
Total Liabilities	41,397	20,019	
	41,397 1,695,948	1,770,052	1,804,275
Total Liabilities Net Assets Equity	.		1,804,275
Total Liabilities Net Assets	1,695,948 934,983		<u> </u>
Total Liabilities Net Assets Equity Accumulated Funds Reserves	1,695,948	1,770,052	1,003,843
Total Liabilities Net Assets Equity Accumulated Funds	1,695,948 934,983	1,770,052 985,430	1,804,275 1,003,843 800,432 1,804,275

	2024-25		2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	5,662	5,547	5,913
Grants and Subsidies	1,500	1,911	1,538
Finance Costs	1,000	1,011	1,000
Equivalent Income Tax	•		
Other Payments	12,236	13,929	 13,496
Total Payments	19,399	21,388	20,947
	19,399	21,300	20,347
Receipts			
Appropriation			
Funding Distribution from Department	3,889	3,888	3,934
Cash reimbursements from the Crown Entity	•••		
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			
Sale of Goods and Services	41,561	58,318	39,973
Retained Taxes, Fees and Fines			
Interest Received	5,206	0	5,490
Grants and Contributions	6,120	1,614	4,821
Other Receipts	712	2,623	7,907
Total Receipts	57,488	66,444	62,125
Net Cash Flows From Operating Activities	38,090	45,056	41,178
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(18,175)	(20,100)	(12,700)
Proceeds from Sale of Investments	(0)	946	(0)
Purchases of Investments	(7,929)	(16,580)	(15,803)
Advances Repayments Received	•••		
Advances made	•••		
Other Investing		3,484	
Net Cash Flows From Investing Activities	(26,104)	(32,250)	(28,503)
Cash Flows From Financing Activities		(,,	(==,===,
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••	(1)	
Dividends Paid	•••		
Other Financing	•••	•••	•••
Capital Appropriation - Equity Appropriation	•••	•••	•••
Cash Equity Injection to For-Profit Entities		•••	•••
Net Cash Flows From Financing Activities	•••	(1)	
<u> </u>			
Net Increase/(Decrease) in Cash	11,986	12,805	12,675
Opening Cash and Cash Equivalents	124,932	118,156	130,961
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring		•••	
Closing Cash and Cash Equivalents	136,918	130,961	143,635