

8. PLANNING, HOUSING AND INFRASTRUCTURE

8.1 Agency Expense Summary

| Planning, Housing and Infrastructure | Expenses ^(a) | | | Capital Expenditure | | |
|---|---------------------------|--------------------------|-------------|---------------------------|--------------------------|-------------|
| | 2024-25 Revised \$m | 2025-26 Budget \$m | Change % | 2024-25 Revised \$m | 2025-26 Budget \$m | Change % |
| Department of Planning, Housing and Infrastructure | 1,692.3 | 1,978.7 | 16.9 | 45.8 | 61.6 | 34.4 |
| Funding distribution to agencies ^{(b)(c)} | 861.6 | 883.7 | 2.6 | ... | ... | ... |
| Total Principal Department | 2,553.9 | 2,862.3 | 12.1 | 45.8 | 61.6 | 34.4 |
| Agencies | | | | | | |
| Royal Botanic Gardens and Domain Trust | 77.9 | 80.9 | 3.9 | 5.8 | 21.4 | 268.7 |
| Sydney Olympic Park Authority | 191.1 | 216.1 | 13.1 | 13.2 | 20.7 | 57.2 |
| Western Parkland City Authority | 27.5 | 38.1 | 38.5 | 119.0 | 218.5 | 83.5 |
| Centennial Park and Moore Park Trust | 58.3 | 59.4 | 1.8 | 7.6 | 14.2 | 85.3 |
| Greater Sydney Parklands Trust | 1.0 | 2.3 | 116.5 | ... | ... | ... |
| Hunter and Central Coast Development Corporation | 30.5 | 43.4 | 42.2 | 1.3 | 1.2 | (8.0) |
| Lands Administration Ministerial Corporation | 7.6 | 6.8 | (10.7) | 0.8 | ... | (100.0) |
| Luna Park Reserve Trust | 4.6 | 3.3 | (27.2) | ... | ... | ... |
| Planning Ministerial Corporation | 60.9 | 78.8 | 29.4 | 72.6 | 132.2 | 82.2 |
| Property and Development NSW | 801.7 | 798.6 | (0.4) | 335.3 | 675.8 | 101.6 |
| Western Sydney Parklands Trust | 34.3 | 36.5 | 6.7 | 20.1 | 12.7 | (37.0) |
| Total Agencies^(d) | 1,295.4 | 1,364.2 | 5.3 | 575.7 | 1,096.6 | 90.5 |

(a) This table shows expenses on an uneliminated basis.

(b) The Infrastructure Team within the Bradfield Development Authority branch of the Department of Planning, Housing and Infrastructure was transferred to the Infrastructure NSW staff agency under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024*, effective 7 August 2024. Also, the Shared Services branch is to be transferred from Department of Planning, Housing and Infrastructure to Department of Customer Service, as per the *Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025*, effective 1 July 2025.

(c) The NSW Reconstruction Authority staff agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective from 17 March 2025.

(d) In addition to the above listed agencies, there is a further \$35.2 million expenses budgeted in 2025-26 in other immaterial funds, trusts and independent agencies within the Planning, Housing and Infrastructure portfolio.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.2 Financial Statements

Department of Planning, Housing and Infrastructure

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | 644,114 | 697,946 | 767,685 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 320,251 | 378,817 | 290,803 |
| Grants and Subsidies | 3,133,142 | 1,444,323 | 1,733,667 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 73,925 | 26,913 | 63,232 |
| Finance Costs | 258 | 258 | 269 |
| Other Expenses | 5,689 | 5,689 | 6,687 |
| TOTAL EXPENSES EXCLUDING LOSSES | 4,177,379 | 2,553,945 | 2,862,343 |
| Revenue | | | |
| Appropriation Revenue | 3,428,872 | 1,819,481 | 1,646,999 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 17,006 | 16,938 | 17,564 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 558,309 | 515,679 | 611,275 |
| Grants and Contributions | 191,811 | 196,650 | 178,032 |
| Investment Revenue | 69,577 | 83,479 | 80,067 |
| Retained Taxes, Fees and Fines | 5,330 | 37,141 | 39,742 |
| Other Revenue | 0 | 47,946 | 38,406 |
| Total Revenue | 4,270,905 | 2,717,314 | 2,612,085 |
| Gain/(Loss) on Disposal of Non Current Assets | 8,430 | 2,026 | 8,431 |
| Other Gains/(Losses) | ... | (2,014) | ... |
| Net Result | 101,956 | 163,381 | (241,827) |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|-------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 447,447 | 705,061 | 497,625 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 267,265 | 222,134 | 182,880 |
| Contract Assets | ... | 3,098 | 3,098 |
| Inventories | 1,562 | 72 | 72 |
| Financial Assets at Fair Value | 2,260 | 1,960 | 1,960 |
| Other Financial Assets | ... | 10,831 | 10,831 |
| Other | 2 | 4 | 4 |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 718,536 | 943,160 | 696,470 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 120,251 | 129,838 | 128,058 |
| Contract Assets | ... | ... | ... |
| Inventories | 11,537 | 8,443 | 8,443 |
| Financial Assets at Fair Value | 7,178 | 7,424 | 7,424 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 10,526,900 | 10,438,830 | 10,456,824 |
| Plant and Equipment | 43,260 | 38,286 | 17,031 |
| Infrastructure Systems | 129,342 | 95,962 | 128,555 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 11,852 | 2,986 | 0 |
| Intangibles | 145,167 | 123,464 | 113,410 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 10,995,487 | 10,845,234 | 10,859,746 |
| Total Assets | 11,714,024 | 11,788,394 | 11,556,216 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 215,904 | 168,393 | 92,286 |
| Contract Liabilities | 32,918 | ... | 289 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,198 | 467 | 467 |
| Provisions | 108,269 | 97,622 | 95,059 |
| Other | 128,593 | 236,693 | 252,863 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 488,881 | 503,176 | 440,965 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 77 | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 33,786 | 21,256 | 34,747 |
| Provisions | 6,134 | 6,315 | 5,252 |
| Other | 605 | 2,111 | 2,111 |
| Total Non Current Liabilities | 40,602 | 29,683 | 42,111 |
| Total Liabilities | 529,483 | 532,859 | 483,076 |
| Net Assets | 11,184,541 | 11,255,535 | 11,073,140 |
| Equity | | | |
| Accumulated Funds | 5,678,981 | 6,002,162 | 5,763,961 |
| Reserves | 5,505,560 | 5,253,373 | 5,309,179 |
| Capital Equity | ... | ... | ... |
| Total Equity | 11,184,541 | 11,255,535 | 11,073,140 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | 627,108 | 670,035 | 750,120 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 3,054,129 | 1,371,378 | 1,701,923 |
| Finance Costs | 258 | 258 | 269 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 406,545 | 380,210 | 347,531 |
| Total Payments | 4,088,039 | 2,421,881 | 2,799,844 |
| Receipts | | | |
| Appropriation | 3,428,872 | 1,819,481 | 1,646,999 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | (6,000) |
| Sale of Goods and Services | 610,011 | 605,910 | 664,185 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 18,158 | 32,059 | 27,446 |
| Grants and Contributions | 125,812 | 134,459 | 171,622 |
| Other Receipts | 6,485 | 86,242 | 123,402 |
| Total Receipts | 4,189,337 | 2,678,151 | 2,627,654 |
| Net Cash Flows From Operating Activities | 101,298 | 256,269 | (172,190) |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | 26,049 | 19,645 | 26,049 |
| Purchases of Property, Plant and Equipment | (41,891) | (20,842) | (32,547) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | (2,034) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (14,847) | (24,803) | (18,789) |
| Net Cash Flows From Investing Activities | (30,689) | (28,034) | (25,287) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (9,644) | (7,859) | (9,959) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | (9,644) | (7,859) | (9,959) |
| Net Increase/(Decrease) in Cash | 60,965 | 220,377 | (207,436) |
| Opening Cash and Cash Equivalents | 386,482 | 484,684 | 705,061 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 447,447 | 705,061 | 497,625 |

Royal Botanic Gardens and Domain Trust

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 36,709 | 36,827 | 38,868 |
| Other Operating Expenses | 29,601 | 29,367 | 30,393 |
| Grants and Subsidies | ... | 6 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 9,651 | 11,704 | 11,648 |
| Finance Costs | 4 | 7 | 4 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 75,964 | 77,911 | 80,913 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 35,889 | 35,103 | 35,208 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 24,537 | 22,380 | 34,885 |
| Grants and Contributions | 21,207 | 12,789 | 12,334 |
| Investment Revenue | 854 | 95 | 400 |
| Retained Taxes, Fees and Fines | 1,589 | 1,900 | 2,061 |
| Other Revenue | 76 | 1,154 | 78 |
| Total Revenue | 84,150 | 73,422 | 84,966 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (68) | ... |
| Other Gains/(Losses) | ... | (5,622) | ... |
| Net Result | 8,186 | (10,179) | 4,053 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 26,858 | 24,648 | 14,963 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,094 | 2,309 | 2,303 |
| Contract Assets | ... | ... | ... |
| Inventories | 75 | 71 | 71 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | 1,145 | 1,145 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 29,027 | 28,173 | 18,482 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 10,401 | 10,645 | 10,115 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 525,029 | 539,883 | 551,250 |
| Plant and Equipment | 466,244 | 475,623 | 485,292 |
| Infrastructure Systems | 140,440 | 129,089 | 138,277 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 239 | 229 | 256 |
| Intangibles | 6,536 | 6,096 | 5,995 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 1,148,891 | 1,161,565 | 1,191,184 |
| Total Assets | 1,177,918 | 1,189,739 | 1,209,666 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 2,724 | 4,734 | 5,117 |
| Contract Liabilities | 4,940 | 6,276 | 5,226 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 43 | 43 | 70 |
| Provisions | 3,310 | 3,700 | 3,776 |
| Other | 2,168 | 2,028 | 828 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 13,184 | 16,780 | 15,016 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | 1,405 | 194 | 194 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 189 | 189 | 189 |
| Provisions | 77 | 102 | 102 |
| Other | 155 | ... | ... |
| Total Non Current Liabilities | 1,825 | 485 | 485 |
| Total Liabilities | 15,009 | 17,265 | 15,501 |
| Net Assets | 1,162,909 | 1,172,474 | 1,194,165 |
| Equity | | | |
| Accumulated Funds | 616,219 | 599,123 | 603,176 |
| Reserves | 546,690 | 573,351 | 590,989 |
| Capital Equity | ... | ... | ... |
| Total Equity | 1,162,909 | 1,172,474 | 1,194,165 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | 36,709 | 36,827 | 38,868 |
| Grants and Subsidies | ... | 6 | ... |
| Finance Costs | 4 | 7 | 4 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 37,682 | 30,789 | 36,339 |
| Total Payments | 74,395 | 67,629 | 75,211 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 35,889 | 35,103 | 35,208 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 23,900 | 22,770 | 34,641 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 854 | 95 | 400 |
| Grants and Contributions | 15,711 | 7,589 | 7,600 |
| Other Receipts | 8,229 | 3,054 | 9,073 |
| Total Receipts | 84,583 | 68,612 | 86,923 |
| Net Cash Flows From Operating Activities | 10,188 | 982 | 11,712 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (9,204) | (5,659) | (21,259) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | (1,145) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | (9,204) | (6,804) | (21,259) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (135) | (124) | (138) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | (135) | (124) | (138) |
| Net Increase/(Decrease) in Cash | 849 | (5,946) | (9,685) |
| Opening Cash and Cash Equivalents | 26,009 | 30,594 | 24,648 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 26,858 | 24,648 | 14,963 |

Sydney Olympic Park Authority

Operating Statement

| | 2024-25 Budget \$000 | 2024-25 Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|-----------------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 29,647 | 24,320 | 31,279 |
| Other Operating Expenses | 62,470 | 61,817 | 66,086 |
| Grants and Subsidies | 80 | 30 | 30 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 106,397 | 104,899 | 118,690 |
| Finance Costs | 52 | 51 | 52 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 198,646 | 191,118 | 216,136 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 30,855 | 25,278 | 35,037 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 67,432 | 69,801 | 65,931 |
| Grants and Contributions | 2,770 | 1,277 | 2,168 |
| Investment Revenue | 8,159 | 6,774 | 9,773 |
| Retained Taxes, Fees and Fines | 800 | 1,073 | 911 |
| Other Revenue | 2,896 | 4,712 | 6,891 |
| Total Revenue | 112,912 | 108,914 | 120,711 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | 21,785 |
| Other Gains/(Losses) | ... | (186) | ... |
| Net Result | (85,734) | (82,390) | (73,640) |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 117,363 | 116,576 | 137,240 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 4,199 | 9,976 | 9,976 |
| Contract Assets | 7,303 | 3,473 | 3,473 |
| Inventories | 3 | 4 | 4 |
| Financial Assets at Fair Value | 1,918 | ... | ... |
| Other Financial Assets | 1,514 | 1,518 | 1,518 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 132,301 | 131,547 | 152,211 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 83,680 | 90,203 | 99,261 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 2,694,749 | 2,871,494 | 2,781,117 |
| Plant and Equipment | 17,243 | 19,014 | 16,141 |
| Infrastructure Systems | 419,782 | 404,732 | 394,352 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 897 | 789 | 689 |
| Intangibles | ... | ... | ... |
| Other Assets | 3,638 | 4,326 | 4,326 |
| Total Non Current Assets | 3,219,989 | 3,390,560 | 3,295,887 |
| Total Assets | 3,352,289 | 3,522,107 | 3,448,099 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 20,720 | 17,108 | 16,771 |
| Contract Liabilities | 2,921 | 7,572 | 7,572 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 227 | 85 | 191 |
| Provisions | 3,177 | 2,678 | 2,678 |
| Other | 892 | 1,352 | 1,352 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 27,937 | 28,795 | 28,564 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 735 | 884 | 747 |
| Provisions | 375 | 368 | 368 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 1,111 | 1,252 | 1,115 |
| Total Liabilities | 29,048 | 30,047 | 29,679 |
| Net Assets | 3,323,241 | 3,492,060 | 3,418,420 |
| Equity | | | |
| Accumulated Funds | 1,337,017 | 1,335,784 | 1,264,910 |
| Reserves | 1,986,224 | 2,156,277 | 2,153,510 |
| Capital Equity | ... | ... | ... |
| Total Equity | 3,323,241 | 3,492,060 | 3,418,420 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | 29,647 | 24,320 | 31,279 |
| Grants and Subsidies | 80 | 30 | 30 |
| Finance Costs | 52 | 51 | 52 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 62,770 | 63,853 | 66,423 |
| Total Payments | 92,549 | 88,255 | 97,783 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 30,855 | 25,278 | 35,037 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 67,432 | 65,292 | 65,931 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 6,241 | 923 | 715 |
| Grants and Contributions | 2,770 | 1,277 | 2,168 |
| Other Receipts | 3,696 | 7,192 | 7,803 |
| Total Receipts | 110,994 | 99,961 | 111,653 |
| Net Cash Flows From Operating Activities | 18,445 | 11,707 | 13,870 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | 27,500 |
| Purchases of Property, Plant and Equipment | (18,985) | (14,240) | (20,675) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | (688) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | (18,985) | (14,928) | 6,825 |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | 18 | ... | 16 |
| Repayment of Borrowings and Advances | (42) | ... | (47) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | (24) | ... | (31) |
| Net Increase/(Decrease) in Cash | (564) | (3,222) | 20,664 |
| Opening Cash and Cash Equivalents | 117,926 | 119,798 | 116,576 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 117,363 | 116,576 | 137,240 |

Western Parkland City Authority

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | (0) | ... | (0) |
| Personnel Services Expenses | 24,070 | 15,036 | 20,079 |
| Other Operating Expenses | 13,737 | 10,344 | 14,950 |
| Grants and Subsidies | ... | 20 | 20 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 3,072 | 2,123 | 3,072 |
| Finance Costs | ... | ... | ... |
| Other Expenses | 0 | ... | (0) |
| TOTAL EXPENSES EXCLUDING LOSSES | 40,878 | 27,523 | 38,120 |
| Revenue | | | |
| Appropriation Revenue | (0) | ... | (0) |
| Funding Distribution from Department | 335,110 | 127,262 | 254,965 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | 32 | ... |
| Grants and Contributions | ... | 635 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 4,561 | 168 | 2,432 |
| Total Revenue | 339,671 | 128,097 | 257,397 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (30) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | 298,793 | 100,544 | 219,277 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 23,619 | 18,616 | 22,482 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 567 | 866 | 866 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 24,186 | 19,482 | 23,348 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | 2,692 | 2,692 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 503,472 | 534,060 | 615,176 |
| Plant and Equipment | 25,528 | 29,028 | 27,663 |
| Infrastructure Systems | 304,550 | 122,277 | 257,936 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | 47 | 47 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 833,551 | 688,103 | 903,514 |
| Total Assets | 857,737 | 707,585 | 926,862 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 9,006 | 5,830 | 5,830 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 9,006 | 5,830 | 5,830 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 160 | 102 | 102 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 619 | 629 | 629 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 779 | 731 | 731 |
| Total Liabilities | 9,786 | 6,561 | 6,561 |
| Net Assets | 847,951 | 701,024 | 920,301 |
| Equity | | | |
| Accumulated Funds | 810,951 | 613,449 | 832,726 |
| Reserves | 37,000 | 87,575 | 87,575 |
| Capital Equity | ... | ... | ... |
| Total Equity | 847,951 | 701,024 | 920,301 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | (0) | ... | (0) |
| Personnel Services | 24,070 | 15,036 | 20,079 |
| Grants and Subsidies | ... | 20 | 20 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 13,737 | 16,168 | 14,949 |
| Total Payments | 37,806 | 31,224 | 35,048 |
| Receipts | | | |
| Appropriation | (0) | ... | (0) |
| Funding Distribution from Department | 335,110 | 127,262 | 254,965 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | 32 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 580 | ... |
| Other Receipts | 4,561 | 5,208 | 2,432 |
| Total Receipts | 339,671 | 133,082 | 257,397 |
| Net Cash Flows From Operating Activities | 301,865 | 101,858 | 222,349 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (302,293) | (120,228) | (218,483) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (72) | ... |
| Net Cash Flows From Investing Activities | (302,293) | (120,300) | (218,483) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | (428) | (18,442) | 3,866 |
| Opening Cash and Cash Equivalents | 24,047 | 37,058 | 18,616 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 23,619 | 18,616 | 22,482 |

Centennial Park and Moore Park Trust

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 8,883 | 9,098 | 9,273 |
| Other Operating Expenses | 33,504 | 33,828 | 34,299 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 14,399 | 15,388 | 15,795 |
| Finance Costs | 2 | 3 | 2 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 56,788 | 58,317 | 59,369 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 2,557 | 2,557 | 8,000 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 42,560 | 42,296 | 43,943 |
| Grants and Contributions | 9,392 | 10,354 | 8,412 |
| Investment Revenue | 1,184 | ... | 1,357 |
| Retained Taxes, Fees and Fines | 325 | 385 | 395 |
| Other Revenue | 2,151 | 2,784 | 2,230 |
| Total Revenue | 58,169 | 58,376 | 64,337 |
| Gain/(Loss) on Disposal of Non Current Assets | (560) | (574) | (574) |
| Other Gains/(Losses) | ... | 6 | ... |
| Net Result | 822 | (508) | 4,394 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 31,115 | 27,255 | 32,850 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 4,419 | 4,728 | 4,780 |
| Contract Assets | ... | ... | ... |
| Inventories | 436 | 451 | 451 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 35,969 | 32,433 | 38,081 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 1,024,918 | 1,064,661 | 1,076,659 |
| Plant and Equipment | 4,297 | 4,430 | 4,230 |
| Infrastructure Systems | 633,911 | 647,486 | 657,865 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 50 | 77 | 110 |
| Intangibles | 447 | 367 | 210 |
| Other Assets | 7,738 | 7,628 | 8,621 |
| Total Non Current Assets | 1,671,361 | 1,724,650 | 1,747,696 |
| Total Assets | 1,707,331 | 1,757,084 | 1,785,777 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 5,051 | 6,224 | 6,224 |
| Contract Liabilities | 2,557 | 2,671 | 2,671 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 22 | 54 | 87 |
| Provisions | 996 | 997 | 997 |
| Other | 2,784 | 1,425 | 1,425 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 11,409 | 11,370 | 11,403 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 59 | 61 |
| Provisions | 17 | 36 | 36 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 17 | 95 | 97 |
| Total Liabilities | 11,426 | 11,465 | 11,500 |
| Net Assets | 1,695,905 | 1,745,618 | 1,774,277 |
| Equity | | | |
| Accumulated Funds | 804,762 | 802,816 | 807,210 |
| Reserves | 891,143 | 942,802 | 967,067 |
| Capital Equity | ... | ... | ... |
| Total Equity | 1,695,905 | 1,745,618 | 1,774,277 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | 8,883 | 9,098 | 9,273 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 2 | 3 | 2 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 34,571 | 34,862 | 35,292 |
| Total Payments | 43,456 | 43,963 | 44,567 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 2,557 | 2,557 | 8,000 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 42,472 | 42,315 | 43,891 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 1,184 | ... | 1,357 |
| Grants and Contributions | 7,892 | 2,976 | 8,412 |
| Other Receipts | 2,476 | 3,169 | 2,625 |
| Total Receipts | 56,582 | 51,017 | 64,285 |
| Net Cash Flows From Operating Activities | 13,125 | 7,054 | 19,719 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | 210 | ... |
| Purchases of Property, Plant and Equipment | (7,190) | (7,550) | (14,050) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (90) | ... |
| Net Cash Flows From Investing Activities | (7,190) | (7,430) | (14,050) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (72) | ... | (73) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | (72) | ... | (73) |
| Net Increase/(Decrease) in Cash | 5,863 | (376) | 5,596 |
| Opening Cash and Cash Equivalents | 25,252 | 27,631 | 27,255 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 31,115 | 27,255 | 32,850 |

Greater Sydney Parklands Trust

Operating Statement

| | 2024-25 Budget \$000 | 2024-25 Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|-----------------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,500 | 1,039 | 2,250 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 1,500 | 1,039 | 2,250 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | 713 |
| Grants and Contributions | 1,500 | 1,911 | 1,538 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 48 | ... |
| Total Revenue | 1,500 | 1,959 | 2,250 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | ... | 919 | ... |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | ... | 1,369 | 1,369 |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | ... | 1,369 | 1,369 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | ... | ... | ... |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | ... | ... | ... |
| Total Assets | ... | 1,369 | 1,369 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | 450 | 450 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | ... | 450 | 450 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Total Non Current Liabilities | ... | ... | ... |
| Total Liabilities | ... | 450 | 450 |
| Net Assets | ... | 919 | 919 |
| Equity | | | |
| Accumulated Funds | ... | 919 | 919 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| Total Equity | ... | 919 | 919 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,500 | 589 | 2,250 |
| Total Payments | 1,500 | 589 | 2,250 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | 713 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 1,500 | 1,911 | 1,538 |
| Other Receipts | ... | 48 | ... |
| Total Receipts | 1,500 | 1,959 | 2,250 |
| Net Cash Flows From Operating Activities | ... | 1,369 | ... |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | ... | ... | ... |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | ... | 1,369 | ... |
| Opening Cash and Cash Equivalents | ... | ... | 1,369 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | ... | 1,369 | 1,369 |

Hunter and Central Coast Development Corporation

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | 0 | ... | (0) |
| Personnel Services Expenses | 6,386 | 4,800 | 5,919 |
| Other Operating Expenses | 20,836 | 10,275 | 25,016 |
| Grants and Subsidies | 12,310 | 12,310 | 9,600 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 2,144 | 2,400 | 2,508 |
| Finance Costs | 200 | 714 | 318 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 41,876 | 30,499 | 43,361 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 18,341 | 13,800 | 12,569 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 3,956 | 3,825 | 4,816 |
| Grants and Contributions | 79 | 2,390 | 100 |
| Investment Revenue | 300 | 1,000 | 373 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 175 | 889 | 428 |
| Total Revenue | 22,850 | 21,904 | 18,286 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | (19,026) | (8,595) | (25,074) |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 10,656 | 13,345 | 5,095 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 713 | 545 | 507 |
| Contract Assets | ... | ... | ... |
| Inventories | 31,075 | 15,394 | 35,426 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 42,444 | 29,284 | 41,028 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | 38,347 | 57,298 | 35,533 |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 63,331 | 66,882 | 66,979 |
| Plant and Equipment | 289 | 62 | 43 |
| Infrastructure Systems | 49,204 | 53,119 | 51,687 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | 21 | 11 |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 151,172 | 177,383 | 154,254 |
| Total Assets | 193,616 | 206,667 | 195,282 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 1,033 | 1,100 | 891 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 4 | 4 |
| Provisions | 427 | 427 | 427 |
| Other | 190 | 190 | 88 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 1,650 | 1,721 | 1,410 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 8,000 | 17 | 14,017 |
| Provisions | 32,063 | 31,452 | 31,452 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 40,063 | 31,469 | 45,469 |
| Total Liabilities | 41,712 | 33,190 | 46,879 |
| Net Assets | 151,904 | 173,477 | 148,403 |
| Equity | | | |
| Accumulated Funds | 93,847 | 108,883 | 83,809 |
| Reserves | 58,057 | 64,594 | 64,594 |
| Capital Equity | ... | ... | ... |
| Total Equity | 151,904 | 173,477 | 148,403 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | 0 | ... | (0) |
| Personnel Services | 6,386 | 4,800 | 5,919 |
| Grants and Subsidies | 12,310 | 12,310 | 9,600 |
| Finance Costs | 200 | 1 | 318 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 21,347 | 16,463 | 23,500 |
| Total Payments | 40,243 | 33,574 | 39,336 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 18,341 | 13,800 | 12,569 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 3,956 | 2,729 | 4,816 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 300 | 1,000 | 373 |
| Grants and Contributions | 79 | 2,390 | 100 |
| Other Receipts | 1,185 | 2,608 | 378 |
| Total Receipts | 23,860 | 22,527 | 18,236 |
| Net Cash Flows From Operating Activities | (16,383) | (11,047) | (21,100) |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (300) | (1,250) | (1,150) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | (300) | (1,250) | (1,150) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | 8,000 | ... | 14,000 |
| Repayment of Borrowings and Advances | ... | (3) | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | 8,000 | (3) | 14,000 |
| Net Increase/(Decrease) in Cash | (8,683) | (12,300) | (8,250) |
| Opening Cash and Cash Equivalents | 19,338 | 25,645 | 13,345 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 10,656 | 13,345 | 5,095 |

Lands Administration Ministerial Corporation

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 2,625 | 3,522 | 3,197 |
| Grants and Subsidies | 1,754 | 1,615 | 1,187 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,956 | 2,443 | 2,388 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 6,335 | 7,580 | 6,772 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | (0) | ... | 0 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | (100) | (100) | (100) |
| Sales of Goods and Services | 235 | 145 | 238 |
| Grants and Contributions | ... | ... | 0 |
| Investment Revenue | 5,057 | 4,061 | 5,057 |
| Retained Taxes, Fees and Fines | ... | ... | 0 |
| Other Revenue | ... | 62 | ... |
| Total Revenue | 5,191 | 4,167 | 5,195 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | (200) | (153) | (200) |
| Net Result | (1,344) | (3,566) | (1,777) |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 55,292 | 54,739 | 57,077 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,265 | 1,021 | 1,021 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 48 | 29 | 29 |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 57,606 | 55,789 | 58,126 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 21,822 | 22,419 | 22,379 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 868 | 761 | 761 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 167,808 | 168,282 | 164,901 |
| Plant and Equipment | 545 | 55 | 77 |
| Infrastructure Systems | 13,901 | 13,349 | 12,633 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 204,943 | 204,866 | 200,751 |
| Total Assets | 262,549 | 260,655 | 258,878 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 2,504 | 2,194 | 2,194 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 221 | 153 | 153 |
| Other | 334 | 413 | 413 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 3,059 | 2,760 | 2,760 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Total Non Current Liabilities | ... | ... | ... |
| Total Liabilities | 3,059 | 2,760 | 2,760 |
| Net Assets | 259,489 | 257,895 | 256,117 |
| Equity | | | |
| Accumulated Funds | 228,684 | 227,645 | 225,868 |
| Reserves | 30,805 | 30,250 | 30,250 |
| Capital Equity | ... | ... | ... |
| Total Equity | 259,489 | 257,895 | 256,117 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 500 | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,625 | 3,522 | 3,197 |
| Total Payments | 3,125 | 3,522 | 3,197 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | (0) | ... | 0 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (100) | (100) | (100) |
| Sale of Goods and Services | 4,356 | 3,255 | 4,359 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 736 | 951 | 736 |
| Grants and Contributions | ... | ... | 0 |
| Other Receipts | 40 | 102 | 40 |
| Total Receipts | 5,031 | 4,207 | 5,035 |
| Net Cash Flows From Operating Activities | 1,906 | 686 | 1,838 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | 500 | 500 | 500 |
| Purchases of Property, Plant and Equipment | ... | (780) | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | 500 | (280) | 500 |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | 2,406 | 406 | 2,338 |
| Opening Cash and Cash Equivalents | 52,886 | 54,333 | 54,739 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 55,292 | 54,739 | 57,077 |

Luna Park Reserve Trust

Operating Statement

| | 2024-25 Budget \$000 | 2024-25 Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|-----------------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,075 | 3,401 | 2,085 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 816 | 1,162 | 1,235 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 1,891 | 4,563 | 3,320 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,995 | 2,146 | 2,554 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | 188 | 47 | (0) |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| Total Revenue | 2,182 | 2,193 | 2,554 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | 291 | (2,370) | (766) |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 1,875 | 552 | 1,017 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,490 | 1,568 | 1,571 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 4,365 | 2,120 | 2,588 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 693 | 574 | 574 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 37,652 | 40,531 | 39,763 |
| Plant and Equipment | ... | ... | ... |
| Infrastructure Systems | 7,882 | 8,024 | 7,557 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 46,227 | 49,128 | 47,893 |
| Total Assets | 50,592 | 51,248 | 50,482 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 272 | 57 | 57 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 272 | 57 | 57 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Total Non Current Liabilities | ... | ... | ... |
| Total Liabilities | 272 | 57 | 57 |
| Net Assets | 50,320 | 51,191 | 50,424 |
| Equity | | | |
| Accumulated Funds | 5,493 | 3,026 | 2,260 |
| Reserves | 44,828 | 48,165 | 48,165 |
| Capital Equity | ... | ... | ... |
| Total Equity | 50,320 | 51,191 | 50,424 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,075 | 3,401 | 2,085 |
| Total Payments | 1,075 | 3,401 | 2,085 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,994 | 3,496 | 2,551 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 188 | 47 | (0) |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | 0 | ... |
| Total Receipts | 2,181 | 3,543 | 2,551 |
| Net Cash Flows From Operating Activities | 1,106 | 142 | 466 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | 0 |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | ... | ... | 0 |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | 1,106 | 142 | 466 |
| Opening Cash and Cash Equivalents | 769 | 409 | 552 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 1,875 | 552 | 1,017 |

Planning Ministerial Corporation

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 7,097 | 7,147 | 7,544 |
| Other Operating Expenses | 24,080 | 29,084 | 18,221 |
| Grants and Subsidies | 32,000 | 11,000 | 39,500 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,405 | 2,459 | 1,405 |
| Finance Costs | 12,231 | 11,223 | 12,160 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 76,814 | 60,913 | 78,830 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 83,145 | 52,138 | 52,382 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 3,514 | 4,035 | 3,591 |
| Grants and Contributions | 20,400 | 4,751 | ... |
| Investment Revenue | 4,988 | 2,301 | 3,884 |
| Retained Taxes, Fees and Fines | 9,739 | 9,858 | 9,983 |
| Other Revenue | 259 | 4,820 | 266 |
| Total Revenue | 122,045 | 77,904 | 70,107 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 630 | 55,737 |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | 45,232 | 17,620 | 47,014 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 58,623 | 95,809 | 105,478 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 15,352 | 19,178 | 19,178 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | 4,380 | 17,656 | 17,656 |
| Total Current Assets | 78,355 | 132,644 | 142,313 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | 4,063 | 4,063 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 2,028,219 | 1,862,441 | 1,901,594 |
| Plant and Equipment | (0) | ... | ... |
| Infrastructure Systems | 37,914 | 34,415 | 34,415 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | 20,529 | 19,420 | 19,420 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 2,086,662 | 1,920,340 | 1,959,493 |
| Total Assets | 2,165,016 | 2,052,984 | 2,101,806 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 83,773 | 18,563 | 20,371 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 43,051 | 12,000 | 12,000 |
| Provisions | ... | ... | ... |
| Other | 4,811 | 5,020 | 5,020 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 131,636 | 35,583 | 37,391 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 255,990 | 302,881 | 302,881 |
| Provisions | 20,529 | 19,175 | 19,175 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 276,519 | 322,056 | 322,056 |
| Total Liabilities | 408,155 | 357,639 | 359,447 |
| Net Assets | 1,756,861 | 1,695,345 | 1,742,359 |
| Equity | | | |
| Accumulated Funds | 726,566 | 628,589 | 667,809 |
| Reserves | 1,030,295 | 1,066,756 | 1,074,550 |
| Capital Equity | ... | ... | ... |
| Total Equity | 1,756,861 | 1,695,345 | 1,742,359 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | 7,097 | 7,147 | 7,544 |
| Grants and Subsidies | 4,000 | 3,000 | 4,000 |
| Finance Costs | 12,231 | 10,990 | 12,160 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 22,272 | 277,629 | 16,413 |
| Total Payments | 45,601 | 298,766 | 40,117 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 83,145 | 52,138 | 52,382 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 3,514 | 1,109 | 3,591 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 4,988 | 2,301 | 3,884 |
| Grants and Contributions | 20,400 | 4,751 | ... |
| Other Receipts | 9,998 | 203,014 | 10,249 |
| Total Receipts | 122,045 | 263,314 | 70,107 |
| Net Cash Flows From Operating Activities | 76,445 | (35,452) | 29,990 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | 43,596 | 75,479 | 111,896 |
| Purchases of Property, Plant and Equipment | (184,407) | (72,565) | (132,217) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | 2,867 | ... |
| Net Cash Flows From Investing Activities | (140,811) | 5,781 | (20,321) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | 78,628 | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | 78,628 | ... |
| Net Increase/(Decrease) in Cash | (64,366) | 48,956 | 9,669 |
| Opening Cash and Cash Equivalents | 122,989 | 46,852 | 95,809 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 58,623 | 95,809 | 105,478 |

Property and Development NSW

Operating Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | (0) | 0 | ... |
| Personnel Services Expenses | 28,221 | 41,188 | 30,439 |
| Other Operating Expenses | 234,519 | 254,477 | 250,391 |
| Grants and Subsidies | 0 | 0 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 391,457 | 349,126 | 371,471 |
| Finance Costs | 148,701 | 156,872 | 146,333 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 802,900 | 801,664 | 798,634 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 219,983 | 116,105 | 473,003 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 681,718 | 692,972 | 707,063 |
| Grants and Contributions | 900 | 5,485 | 1,600 |
| Investment Revenue | 18,993 | 9,061 | 7,959 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 6,508 | 12,313 | 9,545 |
| Total Revenue | 928,101 | 835,936 | 1,199,170 |
| Gain/(Loss) on Disposal of Non Current Assets | 7,239 | 7,239 | 9,800 |
| Other Gains/(Losses) | 3,069 | 3,069 | 146,177 |
| Net Result | 135,509 | 44,580 | 556,513 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 46,982 | 32,322 | 151,883 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 38,114 | 33,487 | 22,654 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | 25,773 | 25,773 | 25,773 |
| Other | 39,274 | 63,672 | 54,550 |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 150,143 | 155,254 | 254,860 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 45,628 | 45,628 | 41,452 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 1,077,642 | 1,143,487 | 1,393,070 |
| Plant and Equipment | 31,754 | 29,237 | 28,840 |
| Infrastructure Systems | 2,300 | 3,285 | 6,141 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 3,037,156 | 3,061,605 | 3,115,413 |
| Intangibles | 536 | 499 | 2,299 |
| Other Assets | 493,600 | 382,152 | 375,887 |
| Total Non Current Assets | 4,688,617 | 4,665,893 | 4,963,103 |
| Total Assets | 4,838,760 | 4,821,147 | 5,217,963 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 67,693 | 67,693 | 68,895 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 347,996 | 347,996 | 347,996 |
| Provisions | 53,560 | 67,558 | 58,436 |
| Other | 28 | 37 | 46 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 469,276 | 483,284 | 475,374 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 3,662,260 | 3,563,002 | 3,452,245 |
| Provisions | 199,676 | 199,676 | 203,725 |
| Other | 28 | 28 | 28 |
| Total Non Current Liabilities | 3,861,964 | 3,762,706 | 3,655,998 |
| Total Liabilities | 4,331,240 | 4,245,990 | 4,131,371 |
| Net Assets | 507,520 | 575,157 | 1,086,592 |
| Equity | | | |
| Accumulated Funds | 257,821 | 281,792 | 793,227 |
| Reserves | 249,699 | 293,365 | 293,365 |
| Capital Equity | ... | ... | ... |
| Total Equity | 507,520 | 575,157 | 1,086,592 |

Cash Flow Statement

| | 2024-25 Budget \$000 | 2024-25 Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|-----------------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | (0) | 0 | ... |
| Personnel Services | 28,221 | 41,188 | 30,439 |
| Grants and Subsidies | 0 | 0 | ... |
| Finance Costs | 148,701 | 156,842 | 146,333 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 227,354 | 256,520 | 249,918 |
| Total Payments | 404,276 | 454,551 | 426,691 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 219,983 | 116,105 | 473,003 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | (39,987) | (39,761) | (45,232) |
| Sale of Goods and Services | 681,378 | 685,542 | 707,400 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 12,676 | 8,397 | 7,244 |
| Grants and Contributions | 900 | 5,485 | 1,600 |
| Other Receipts | 22,342 | 13,752 | 18,828 |
| Total Receipts | 897,292 | 789,519 | 1,162,844 |
| Net Cash Flows From Operating Activities | 493,015 | 334,969 | 736,153 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | 49,700 | 36,800 | 161,200 |
| Purchases of Property, Plant and Equipment | (172,193) | (55,883) | (436,939) |
| Proceeds from Sale of Investments | 20,435 | 21,656 | 19,981 |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | (1,800) |
| Net Cash Flows From Investing Activities | (102,058) | 2,573 | (257,558) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | (381,338) | (346,727) | (359,034) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | (381,338) | (346,727) | (359,034) |
| Net Increase/(Decrease) in Cash | 9,619 | (9,185) | 119,561 |
| Opening Cash and Cash Equivalents | 37,363 | 41,508 | 32,322 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 46,982 | 32,322 | 151,883 |

Western Sydney Parklands Trust

Operating Statement

| | 2024-25 Budget \$000 | 2024-25 Revised \$000 | 2025-26 Budget \$000 |
|---|----------------------------|-----------------------------|----------------------------|
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 5,662 | 5,547 | 5,913 |
| Other Operating Expenses | 12,236 | 13,704 | 13,496 |
| Grants and Subsidies | 1,500 | 1,911 | 1,538 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 14,075 | 13,087 | 15,593 |
| Finance Costs | 1 | 1 | 1 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 33,474 | 34,251 | 36,541 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 3,889 | 3,888 | 3,934 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 41,561 | 58,940 | 39,973 |
| Grants and Contributions | 6,120 | 1,984 | 4,821 |
| Investment Revenue | 5,206 | ... | 5,490 |
| Retained Taxes, Fees and Fines | ... | 15 | ... |
| Other Revenue | 712 | 718 | 735 |
| Total Revenue | 57,488 | 65,545 | 54,953 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 1,457 | ... |
| Other Gains/(Losses) | ... | 14,401 | ... |
| Net Result | 24,015 | 47,152 | 18,413 |

Balance Sheet

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 136,918 | 130,961 | 143,635 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 33,249 | 26,777 | 16,561 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | 0 | 0 |
| Total Current Assets | 170,167 | 157,738 | 160,196 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | 419,155 | 426,585 | 450,317 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 828,462 | 827,621 | 842,807 |
| Plant and Equipment | 5,682 | 5,145 | 4,484 |
| Infrastructure Systems | 306,547 | 376,212 | 376,265 |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 5 | 42 | 42 |
| Intangibles | 7,327 | 5,527 | 5,527 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 1,567,178 | 1,641,133 | 1,679,443 |
| Total Assets | 1,737,345 | 1,798,871 | 1,839,639 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 3,898 | 3,898 | 3,898 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 12 | 53 | 53 |
| Provisions | 480 | 480 | 480 |
| Other | 4,981 | 789 | 3,951 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 9,370 | 5,220 | 8,382 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | (0) | ... | ... |
| Provisions | ... | ... | ... |
| Other | 32,026 | 23,598 | 26,981 |
| Total Non Current Liabilities | 32,026 | 23,598 | 26,981 |
| Total Liabilities | 41,397 | 28,819 | 35,364 |
| Net Assets | 1,695,948 | 1,770,052 | 1,804,275 |
| Equity | | | |
| Accumulated Funds | 934,983 | 985,430 | 1,003,843 |
| Reserves | 760,965 | 784,622 | 800,432 |
| Capital Equity | ... | ... | ... |
| Total Equity | 1,695,948 | 1,770,052 | 1,804,275 |

Cash Flow Statement

| | 2024-25 Budget \$000 | Revised \$000 | 2025-26 Budget \$000 |
|--|----------------------------|------------------|----------------------------|
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | ... | ... | ... |
| Personnel Services | 5,662 | 5,547 | 5,913 |
| Grants and Subsidies | 1,500 | 1,911 | 1,538 |
| Finance Costs | 1 | 1 | 1 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 12,236 | 13,929 | 13,496 |
| Total Payments | 19,399 | 21,388 | 20,947 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 3,889 | 3,888 | 3,934 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 41,561 | 58,318 | 39,973 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 5,206 | 0 | 5,490 |
| Grants and Contributions | 6,120 | 1,614 | 4,821 |
| Other Receipts | 712 | 2,623 | 7,907 |
| Total Receipts | 57,488 | 66,444 | 62,125 |
| Net Cash Flows From Operating Activities | 38,090 | 45,056 | 41,178 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (18,175) | (20,100) | (12,700) |
| Proceeds from Sale of Investments | (0) | 946 | (0) |
| Purchases of Investments | (7,929) | (16,580) | (15,803) |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | 3,484 | ... |
| Net Cash Flows From Investing Activities | (26,104) | (32,250) | (28,503) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | (1) | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | (1) | ... |
| Net Increase/(Decrease) in Cash | 11,986 | 12,805 | 12,675 |
| Opening Cash and Cash Equivalents | 124,932 | 118,156 | 130,961 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 136,918 | 130,961 | 143,635 |