

## 9. PREMIER

### 9.1 Agency Expense Summary

Premier	Expenses <sup>(a)</sup>			Capital Expenditure		
	2024-25 Revised \$m	2025-26 Budget \$m	Change %	2024-25 Revised \$m	2025-26 Budget \$m	Change %
<b>Premier's Department</b>	664.7	649.0	(2.4)	51.4	77.7	51.1
Funding distribution to agencies .....	404.4	1,449.1	258.3	...	...	...
<b>Total Principal Department<sup>(b)(c)(d)(e)</sup></b>	<b>1,069.1</b>	<b>2,098.1</b>	<b>96.3</b>	<b>51.4</b>	<b>77.7</b>	<b>51.1</b>
<b>Agencies</b>						
Natural Resources Commission .....	9.5	8.5	(10.5)	0.1	0.1	15.5
<b>Agencies transferred from Planning, Housing and Infrastructure</b>						
NSW Reconstruction Authority <sup>(f)</sup> .....	938.9	1,160.1	23.5	56.9	80.5	41.4
<b>Total Agencies</b>	<b>948.4</b>	<b>1,168.5</b>	<b>23.2</b>	<b>57.0</b>	<b>80.6</b>	<b>41.4</b>
<b>Special Offices</b>						
Public Service Commission <sup>(g)</sup> .....	...	...	...	...	...	...
<b>Total Special Offices</b>	<b>...</b>	<b>...</b>	<b>...</b>	<b>...</b>	<b>...</b>	<b>...</b>

(a) This table shows expenses on an uneliminated basis.

(b) The Women NSW branch of the Community Engagement Group was transferred from the Premier's Department to The Cabinet Office as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

(c) The Investment NSW Group and the Office of the Chief Scientist and Engineer Group was transferred from the Department of Enterprise, Investment and Trade (which was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport) to the Premier's Department, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

(d) The part of the Partnership & Engagement branch responsible for the delivery of the Australia Day function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

(e) The Regional Coordination and Delivery branch was transferred from the Department of Primary Industries and Regional Development to the Premier's Department, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

(f) The NSW Reconstruction Authority Staff Agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective 17 March 2025.

(g) The Public Service Commission was abolished and persons employed transferred to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024*, effective 1 July 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 9.2 Financial Statements

### Premier's Department

#### Operating Statement

	2024-25 Budget \$000	2024-25 Revised \$000	2025-26 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	198,478	248,381	280,824
Personnel Services Expenses	...	...	...
Other Operating Expenses	106,677	187,529	198,286
Grants and Subsidies	127,028	611,077	1,594,785
Appropriation Expense	...	...	...
Depreciation and Amortisation	11,599	21,884	24,152
Finance Costs	1	190	22
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>443,783</b>	<b>1,069,062</b>	<b>2,098,069</b>
<b>Revenue</b>			
Appropriation Revenue	407,362	937,016	2,113,809
Funding Distribution from Department	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,171	9,028	2,822
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	11,700	37,526	24,911
Grants and Contributions	33,145	40,482	26,199
Investment Revenue	...	489	8,433
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	0	...	1,564
<b>Total Revenue</b>	<b>453,377</b>	<b>1,024,540</b>	<b>2,177,738</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>9,595</b>	<b>(44,521)</b>	<b>79,670</b>

## Balance Sheet

	2024-25 Budget \$000	2025-26 Revised \$000	2025-26 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	70,326	42,913	48,122
Taxes Receivable	...	...	...
Receivables	8,244	38,326	42,053
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>78,571</b>	<b>81,239</b>	<b>90,175</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	646	646
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	15,222	15,222
Property, Plant and Equipment -			
Land and Building	182,823	217,305	268,481
Plant and Equipment	17,352	42,981	35,763
Infrastructure Systems	...	(0)	...
Investment Properties	...	...	...
Right of Use Assets	437	1,215	2,011
Intangibles	15,658	13,730	22,510
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>216,270</b>	<b>291,100</b>	<b>344,634</b>
<b>Total Assets</b>	<b>294,841</b>	<b>372,339</b>	<b>434,809</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	8,549	60,172	56,945
Contract Liabilities	...	795	795
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	151	2,187	2,187
Provisions	11,089	62,861	38,361
Other	3,209	918	918
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>22,998</b>	<b>126,933</b>	<b>99,206</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	3,811	...	5,206
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	992	1,207	2,880
Provisions	7,147	15,523	15,616
Other	763	...	3,556
<b>Total Non Current Liabilities</b>	<b>12,713</b>	<b>16,730</b>	<b>27,257</b>
<b>Total Liabilities</b>	<b>35,711</b>	<b>143,662</b>	<b>126,463</b>
<b>Net Assets</b>	<b>259,130</b>	<b>228,676</b>	<b>308,346</b>
<b>Equity</b>			
Accumulated Funds	187,445	155,874	235,544
Reserves	71,685	72,802	72,802
Capital Equity	...	...	...
<b>Total Equity</b>	<b>259,130</b>	<b>228,676</b>	<b>308,346</b>

## Cash Flow Statement

	2024-25		2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	197,307	239,354	278,002
Personnel Services	...	...	...
Grants and Subsidies	127,028	611,077	1,594,785
Finance Costs	...	19	21
Equivalent Income Tax	...	...	...
Other Payments	104,918	151,372	220,886
<b>Total Payments</b>	<b>429,254</b>	<b>1,001,822</b>	<b>2,093,694</b>
<b>Receipts</b>			
Appropriation	407,362	937,016	2,113,809
Funding Distribution from Department	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	11,698	20,895	24,907
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	33,145	40,482	26,199
Other Receipts	2	(0)	1,568
<b>Total Receipts</b>	<b>452,206</b>	<b>998,393</b>	<b>2,166,483</b>
<b>Net Cash Flows From Operating Activities</b>	<b>22,953</b>	<b>(3,429)</b>	<b>72,789</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(10,341)	(45,025)	(63,613)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(7,000)	(5,822)	(3,967)
<b>Net Cash Flows From Investing Activities</b>	<b>(17,341)</b>	<b>(50,847)</b>	<b>(67,580)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>5,612</b>	<b>(54,276)</b>	<b>5,209</b>
Opening Cash and Cash Equivalents	64,714	93,576	42,913
Reclassification of Cash Equivalents	...	...	...
Cash transferred in(out) as a Result of Administrative Restructuring	...	3,613	...
<b>Closing Cash and Cash Equivalents</b>	<b>70,326</b>	<b>42,913</b>	<b>48,122</b>

# Natural Resources Commission

## Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,368	6,772	5,979
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,463	2,499	2,411
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	99	175	72
Finance Costs	...	5	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>7,931</b>	<b>9,451</b>	<b>8,462</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Funding Distribution from Department	7,621	7,651	8,318
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	221	204
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	1,457	...
<b>Total Revenue</b>	<b>7,809</b>	<b>9,329</b>	<b>8,522</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(122)</b>	<b>(122)</b>	<b>60</b>

## Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	540	3,096	620
Taxes Receivable	...	...	...
Receivables	245	175	175
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>785</b>	<b>3,271</b>	<b>795</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	58	85	125
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	53	53
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>58</b>	<b>137</b>	<b>177</b>
<b>Total Assets</b>	<b>842</b>	<b>3,408</b>	<b>973</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	243	579	558
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	0	...	...
Provisions	845	670	670
Other	70	2,474	(0)
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,158</b>	<b>3,724</b>	<b>1,228</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	188	188	188
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>188</b>	<b>188</b>	<b>188</b>
<b>Total Liabilities</b>	<b>1,346</b>	<b>3,912</b>	<b>1,416</b>
<b>Net Assets</b>	<b>(504)</b>	<b>(504)</b>	<b>(444)</b>
<b>Equity</b>			
Accumulated Funds	(504)	(504)	(444)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(504)</b>	<b>(504)</b>	<b>(444)</b>

## Cash Flow Statement

	Budget 2024-25 \$000	Revised 2024-25 \$000	Budget 2025-26 \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	5,181	6,661	5,775
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,455	3,168	2,432
<b>Total Payments</b>	<b>7,636</b>	<b>9,829</b>	<b>8,207</b>
<b>Receipts</b>			
Appropriation	...	...	...
Funding Distribution from Department	7,621	7,651	8,318
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	(546)	1,191	(2,474)
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	1,908	...
<b>Total Receipts</b>	<b>7,075</b>	<b>10,750</b>	<b>5,843</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(561)</b>	<b>921</b>	<b>(2,363)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(97)	(27)	(112)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	(70)	...
<b>Net Cash Flows From Investing Activities</b>	<b>(97)</b>	<b>(97)</b>	<b>(112)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(658)</b>	<b>824</b>	<b>(2,475)</b>
Opening Cash and Cash Equivalents	1,197	2,272	3,096
Reclassification of Cash Equivalents	...	...	...
Cash transferred in(out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>540</b>	<b>3,096</b>	<b>620</b>

## NSW Reconstruction Authority

### Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	70,106	70,030	72,616
Personnel Services Expenses	...	...	...
Other Operating Expenses	97,072	50,960	23,640
Grants and Subsidies	1,497,433	725,431	989,564
Appropriation Expense	...	...	...
Depreciation and Amortisation	79,418	90,805	74,229
Finance Costs	12	1,716	13
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>1,744,041</b>	<b>938,942</b>	<b>1,160,062</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Funding Distribution from Department	1,735,428	871,721	1,440,743
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	336	488	339
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	4,043	1
<b>Total Revenue</b>	<b>1,735,764</b>	<b>876,252</b>	<b>1,441,083</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(8,277)</b>	<b>(62,690)</b>	<b>281,021</b>



## Balance Sheet

	2024-25		2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	511,488	359,150	572,008
Taxes Receivable	...	...	...
Receivables	3,211	3,211	3,211
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	32,668	32,668	32,668
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>547,368</b>	<b>395,029</b>	<b>607,887</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	204,230	151,156	229,856
Plant and Equipment	115,530	89,854	17,233
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	1,209	300	294
Intangibles	1,390	169	331
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>322,359</b>	<b>241,479</b>	<b>247,714</b>
<b>Total Assets</b>	<b>869,727</b>	<b>636,508</b>	<b>855,601</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	561,379	326,310	276,545
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,094	1,021	1,021
Provisions	52,775	21,103	50,877
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>615,248</b>	<b>348,434</b>	<b>328,443</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	375	84	84
Provisions	62	41,999	62
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>437</b>	<b>42,083</b>	<b>146</b>
<b>Total Liabilities</b>	<b>615,685</b>	<b>390,517</b>	<b>328,589</b>
<b>Net Assets</b>	<b>254,041</b>	<b>245,991</b>	<b>527,012</b>
<b>Equity</b>			
Accumulated Funds	254,041	245,991	527,012
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>254,041</b>	<b>245,991</b>	<b>527,012</b>

## Cash Flow Statement

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	69,770	72,383	72,214
Personnel Services	...	...	...
Grants and Subsidies	1,997,433	1,022,188	989,564
Finance Costs	12	12	13
Equivalent Income Tax	...	...	...
Other Payments	95,369	30,380	85,631
<b>Total Payments</b>	<b>2,162,584</b>	<b>1,124,962</b>	<b>1,147,422</b>
<b>Receipts</b>			
Appropriation	...	...	...
Funding Distribution from Department	1,735,428	871,721	1,440,743
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	387	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	...	10,175	1
<b>Total Receipts</b>	<b>1,735,428</b>	<b>882,283</b>	<b>1,440,744</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(427,156)</b>	<b>(242,679)</b>	<b>293,322</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(120,433)	(56,726)	(80,300)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(1,664)	(164)	(164)
<b>Net Cash Flows From Investing Activities</b>	<b>(122,097)</b>	<b>(56,890)</b>	<b>(80,464)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(549,253)</b>	<b>(299,569)</b>	<b>212,858</b>
Opening Cash and Cash Equivalents	1,060,741	658,719	359,150
Reclassification of Cash Equivalents	...	...	...
Cash transferred in(out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>511,488</b>	<b>359,150</b>	<b>572,008</b>

## Public Service Commission

### Operating Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	20,707	...	...
Personnel Services Expenses	...	...	...
Other Operating Expenses	10,064	...	...
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	548	...	...
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>31,319</b>	<b>...</b>	<b>...</b>
<b>Revenue</b>			
Appropriation Revenue	21,608	...	...
Funding Distribution from Department	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	518	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	3,047	...	...
Grants and Contributions	5,813	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	(0)	...	...
<b>Total Revenue</b>	<b>30,986</b>	<b>...</b>	<b>...</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(333)</b>	<b>...</b>	<b>...</b>

## Balance Sheet

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	5,315	...	...
Taxes Receivable	...	...	...
Receivables	953	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>6,268</b>	<b>...</b>	<b>...</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	1,356	...	...
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,356</b>	<b>...</b>	<b>...</b>
<b>Total Assets</b>	<b>7,624</b>	<b>...</b>	<b>...</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,360	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,356	...	...
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,716</b>	<b>...</b>	<b>...</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	410	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>410</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>5,126</b>	<b>...</b>	<b>...</b>
<b>Net Assets</b>	<b>2,498</b>	<b>...</b>	<b>...</b>
<b>Equity</b>			
Accumulated Funds	2,498	(0)	...
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,498</b>	<b>(0)</b>	<b>...</b>

## Cash Flow Statement

	2024-25 Budget \$000	Revised \$000	2025-26 Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	20,189	...	...
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	10,064	...	...
<b>Total Payments</b>	<b>30,253</b>	<b>...</b>	<b>...</b>
<b>Receipts</b>			
Appropriation	21,608	...	...
Funding Distribution from Department	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	3,047	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	5,813	...	...
Other Receipts	(0)	...	...
<b>Total Receipts</b>	<b>30,468</b>	<b>...</b>	<b>...</b>
<b>Net Cash Flows From Operating Activities</b>	<b>215</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(270)	...	...
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(270)</b>	<b>...</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(55)</b>	<b>...</b>	<b>...</b>
Opening Cash and Cash Equivalents	5,370	6,063	...
Reclassification of Cash Equivalents	...	...	...
Cash transferred in(out) as a Result of Administrative Restructuring	...	(6,063)	...
<b>Closing Cash and Cash Equivalents</b>	<b>5,315</b>	<b>...</b>	<b>...</b>