9. PREMIER

9.1 Agency Expense Summary

Premier	2024-25	Expenses ^(a) 2025-26		Capi [.] 2024-25	tal Expendi 2025-26	ture
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Premier's Department	664.7	649.0	(2.4)	51.4	77.7	51.1
Funding distribution to agencies	404.4	1,449.1	258.3			
Total Principal Department ^{(b)(c)(d)(e)}	1,069.1	2,098.1	96.3	51.4	77.7	51.1
Agencies						
Natural Resources Commission	9.5	8.5	(10.5)	0.1	0.1	15.5
Agencies transferred from Planning, Housing and Infrastructure						
NSW Reconstruction Authority ^(f)	938.9	1,160.1	23.5	56.9	80.5	41.4
Total Agencies	948.4	1,168.5	23.2	57.0	80.6	41.4
Special Offices						
Public Service Commission ^(g)						
Total Special Offices						

(a) This table shows expenses on an uneliminated basis.

(b) The Women NSW branch of the Community Engagement Group was transferred from the Premier's Department to The Cabinet Office as per Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

(c) The Investment NSW Group and the Office of the Chief Scientist and Engineer Group was transferred from the Department of Enterprise, Investment and Trade (which was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport) to the Premier's Department, as per Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

(d) The part of the Partnership & Engagement branch responsible for the delivery of the Australia Day function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

 (e) The Regional Coordination and Delivery branch was transferred from the Department of Primary Industries and Regional Development to the Premier's Department, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

(f) The NSW Reconstruction Authority Staff Agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective 17 March 2025.

(g) The Public Service Commission was abolished and persons employed transferred to the Premier's Department under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

9.2 Financial Statements

Premier's Department

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	198,478	248,381	280,824
Personnel Services Expenses			
Other Operating Expenses	106,677	187,529	198,286
Grants and Subsidies	127,028	611,077	1,594,785
Appropriation Expense			
Depreciation and Amortisation	11,599	21,884	24,152
Finance Costs	1	190	22
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	443,783	1,069,062	2,098,069
Revenue			-
Appropriation Revenue	407,362	937,016	2,113,809
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,171	9,028	2,822
Transfers to the Crown Entity			
Sales of Goods and Services	11,700	37,526	24,911
Grants and Contributions	33,145	40,482	26,199
Investment Revenue		489	8,433
Retained Taxes, Fees and Fines			
Other Revenue	0		1,564
Total Revenue	453,377	1,024,540	2,177,738
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	•••		
Net Result	9,595	(44,521)	79,670

	2024-25 Budget	Revised	5-26 Budget
• ·	\$000	\$000	\$000
Assets			
Current Assets Cash Assets	70 226	12 012	10 100
Taxes Receivable	70,326	42,913	48,122
Receivables	 8,244	 38,326	 42,053
Contract Assets			42,000
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	78,571	81,239	90,175
Non Current Assets			
Taxes Receivable			
Receivables		646	646
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments		15,222	15,222
Property, Plant and Equipment -			
Land and Building	182,823	217,305	268,481
Plant and Equipment	17,352	42,981	35,763
Infrastructure Systems		(0)	
Investment Properties			
Right of Use Assets	437	1,215	2,011
Intangibles Other Acasta	15,658	13,730	22,510
Other Assets			
	010 070	001 100	044.004
Total Non Current Assets	216,270	291,100	344,634
Total Assets	216,270 294,841	291,100 372,339	344,634 434,809
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable	294,841	372,339	434,809
Total Assets Liabilities Current Liabilities Taxes Payable Payables	294,841	372,339 60,172	434,809 56,945
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	294,841 8,549 	372,339 60,172 795	434,809
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	294,841 8,549 	372,339 60,172 795 	434,809 56,945 795
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	294,841 8,549 151	372,339 60,172 795 2,187	434,809 56,945 795 2,187
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	294,841 8,549 151 11,089	372,339 60,172 795 2,187 62,861	434,809 56,945 795 2,187 38,361
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	294,841 8,549 151 11,089 3,209	372,339 60,172 795 2,187 62,861 918	434,809 56,945 795 2,187
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	294,841 8,549 151 11,089 3,209 	372,339 60,172 795 2,187 62,861 918 	434,809 56,945 795 2,187 38,361 918
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	294,841 8,549 151 11,089 3,209	372,339 60,172 795 2,187 62,861 918	434,809 56,945 795 2,187 38,361
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	294,841 8,549 151 11,089 3,209 	372,339 60,172 795 2,187 62,861 918 126,933	434,809 56,945 795 2,187 38,361 918
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	294,841 8,549 151 11,089 3,209 22,998	372,339 60,172 795 2,187 62,861 918 126,933	434,809 56,945 795 2,187 38,361 918 999,206
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	294,841 8,549 151 11,089 3,209 	372,339 60,172 795 2,187 62,861 918 126,933	434,809 56,945 795 2,187 38,361 918
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Payables Payables	294,841 8,549 151 11,089 3,209 22,998	372,339 60,172 795 2,187 62,861 918 126,933	434,809 56,945 795 2,187 38,361 918 999,206
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	294,841 8,549 151 11,089 3,209 22,998 3,811 	372,339 60,172 795 2,187 62,861 918 126,933 	434,809 56,945 795 2,187 38,361 918 999,206
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities	294,841 8,549 151 11,089 3,209 22,998 3,811 	372,339 60,172 795 2,187 62,861 918 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	294,841 8,549 151 11,089 3,209 22,998 3,811 3,811 992	372,339 60,172 795 2,187 62,861 918 126,933 126,933	434,809 56,945 795 2,187 38,361 918 999,206 5,206 5,206 2,880
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Different Liabilities Provisions Other Liabilities Associated with Assets Held for Sale	294,841 8,549 151 11,089 3,209 22,998 3,811 992 7,147	372,339 60,172 795 2,187 62,861 918 126,933 126,933	434,809 56,945 795 2,187 38,361 918 999,206 5,206 5,206 2,880 15,616
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	294,841 8,549 151 11,089 3,209 22,998 3,811 992 7,147 763	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Provisions Other Financial Liabilities Total Current Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	294,841 8,549 151 11,089 3,209 22,998 22,998 992 7,147 763 12,713 35,711	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257 126,463
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Moter Total Liabilities Net Assets	294,841 8,549 151 11,089 3,209 22,998 3,811 992 7,147 763 12,713	372,339 60,172 795 2,187 62,861 918 126,933 126,933 1,207 15,523 16,730	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257
Total AssetsLiabilitiesCurrent LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquity	294,841 8,549 151 11,089 3,209 22,998 3,811 3,811 992 7,147 763 12,713 35,711 259,130	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Moter Total Liabilities Net Assets	294,841 8,549 151 11,089 3,209 22,998 3,811 3,811 992 7,147 763 12,713 35,711 259,130 187,445	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346 235,544
Total AssetsLiabilitiesCurrent LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal Non Current LiabilitiesProvisionsOtherEquityAccumulated Funds	294,841 8,549 151 11,089 3,209 22,998 3,811 3,811 992 7,147 763 12,713 35,711 259,130	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Net Assets Equity Accumulated Funds Reserves	294,841 8,549 151 11,089 3,209 22,998 3,811 3,811 992 7,147 763 12,713 35,711 259,130 187,445	372,339 60,172 795 2,187 62,861 918 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 126,933 	434,809 56,945 795 2,187 38,361 918 999,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346 235,544

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	197,307	239,354	278,002
Personnel Services			
Grants and Subsidies	127,028	611,077	1,594,785
Finance Costs		19	21
Equivalent Income Tax			
Other Payments	104,918	151,372	220,886
Total Payments	429,254	1,001,822	2,093,694
Receipts			
Appropriation	407,362	937,016	2,113,809
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	11,698	20,895	24,907
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	33,145	40,482	26,199
Other Receipts	2	(0)	1,568
Total Receipts	452,206	998,393	2,166,483
Net Cash Flows From Operating Activities	22,953	(3,429)	72,789
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	 (10,341)	 (45,025)	 (63,613)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (10,341) 	 (45,025) 	 (63,613)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments			(63,613)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			 (63,613)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 	··· ··· ···	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (7,000)	 (5,822)	 (3,967)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	 	··· ··· ···	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities	 (7,000)	 (5,822)	 (3,967)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	 (7,000)	 (5,822)	 (3,967)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (7,000)	 (5,822)	 (3,967)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity Appropriation	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing Activities	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows Prom Financing ActivitiesNet Cash Flows Prom Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash	 (7,000) (17,341) 	 (5,822) (50,847) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (7,000) (17,341) 	 (5,822) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (7,000) (17,341) 	 (5,822) (50,847) (50,847) 	 (3,967) (67,580)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (7,000) (17,341) 	 (5,822) (50,847) (50,847) 	 (3,967) (67,580)

Natural Resources Commission

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,368	6,772	5,979
Personnel Services Expenses			
Other Operating Expenses	2,463	2,499	2,411
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	99	175	72
Finance Costs		5	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	7,931	9,451	8,462
Revenue			
Appropriation Revenue			
Funding Distribution from Department	7,621	7,651	8,318
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	221	204
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		1,457	
Total Revenue	7,809	9,329	8,522
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(122)	(122)	60

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	540	3,096	620
Taxes Receivable			
Receivables	245	175	175
Contract Assets			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale Total Current Assets	785	3,271	
Non Current Assets	765	3,271	795
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	•••		
Land and Building			
Plant and Equipment	 58	85	125
Infrastructure Systems			.20
Investment Properties			
Right of Use Assets			
Intangibles		53	53
Other Assets			
Total New Osument Assat			
Total Non Current Assets	58	137	177
Total Non Current Assets Total Assets	58	137 3,408	177 973
Total Assets			
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable		3,408	973
Total Assets Liabilities Current Liabilities Taxes Payable Payables	 243	3,408 579	973 558
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 243 	3,408 579 	973 558
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 243 	3,408 579 	973 558
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 243 0	3,408 579 	973 558
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 243 0 845	3,408 579 670	973 558 670
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 243 0 845 70	3,408 579 670	973 558 670
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	842 243 0 845 70 	3,408 579 670 2,474 	973 558 670 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities	842 243 0 845 70 	3,408 579 670 2,474 	973 558 670 (0)
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Payables Payables	 243 0 845 70 1,158	3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	842 243 0 845 70 1,158	3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities	842 243 0 845 70 1,158 	3,408 579 670 2,474 3,724 	973 558 670 (0) 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Dther Financial Liabilities Different Liabilities Dom Current Liabilities Dother<	842 243 0 845 70 1,158 	3,408 579 670 2,474 3,724 	973 558 670 (0) 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Different Liabilities Provisions Other Liabilities Associated with Assets Held for Sale	842 243 0 845 70 1,158 	3,408 579 670 2,474 3,724 	973 558 670 (0) 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Display= Provisions	842 243 0 845 70 1,158 1,158 188 	3,408 579 670 2,474 3,724 3,724 188 	973 558 670 (0) 1,228 1,228 188
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Non Current Liabilities Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Non Current Liabilities at Fair Value	842 243 0 845 70 1,158 1,158 188 188	3,408 579 670 2,474 3,724 3,724 188 188	973 558 670 (0) 1,228 188
Total AssetsLiabilitiesCurrent LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesTaxes PayablePayablesContract LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal Non Current LiabilitiesTotal Non Current Liabilities	842 243 0 845 70 1,158 1,158 1,158 1,158 1,158 1,158 	3,408 579 670 2,474 3,724 3,724 188 188 	973 558 670 (0) 1,228 1,228 188
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Non Current Liabilities Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Other Non Current Liabilities Other Total Non Current Liabilities Total Liabilities Net Assets	842 243 0 845 70 1,158 1,158 188 188	3,408 579 670 2,474 3,724 3,724 188 188	973 558 670 (0) 1,228 188
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Liabilities Total Non Current Liabilities Total Liabilities Net Assets Equity	842 243 0 845 70 1,158 1,158 188 188 1,346 (504)	3,408 579 670 2,474 3,724 3,724 188 188 188 3,912 (504)	973 558 670 (0) 1,228 1,228 1,228 1,228 1,228 1,228 1,228
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Net Assets Equity Accumulated Funds	842 243 0 845 70 1,158 1,158 1,158 1,158 1,158 1,158 	3,408 579 670 2,474 3,724 3,724 188 188 	973 558 670 (0) 1,228 1,228 1,28 188 188
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Net Assets Equity Accumulated Funds Reserves	842 243 0 845 70 1,158 1,158 188 188 1,346 (504)	3,408 579 670 2,474 3,724 3,724 188 188 188 3,912 (504)	973 558 670 (0) 1,228 1,228 1,228 1,228 1,228 1,228 1,228 188
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Net Assets Equity Accumulated Funds	842 243 0 845 70 1,158 1,154 1,154 1,154 1,154 1,154 1,154 1,154 1,154 1,154 1,154 1,154 	3,408 579 670 2,474 3,724 3,724 188 188 188 3,912 (504)	973 558 670 (0) 1,228 1,228 1,228 1,228 1,228 1,228 1,228 1,228 1,228 188 1,416 (444)

Sooin Sooin Sooin Cash Flows From Operating Activities Payments		2024 Budget	1-25 Revised	2025-26 Budget
Payments Employee Related 5,181 6,661 5,775 Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Chter Payments 2,455 3,168 2,432 Total Payments 2,455 3,168 2,432 Receipts Appropriation Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services (546) 1,191 (2,474) Interest Received Total Receipts 7,075 10,0750 5,843 Total Receipts		. –		. –
Payments Employee Related 5,181 6,661 5,775 Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Chter Payments 2,455 3,168 2,432 Total Payments 2,455 3,168 2,432 Receipts Appropriation Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services (546) 1,191 (2,474) Interest Received Total Receipts 7,075 10,0750 5,843 Total Receipts	Cash Flows From Operating Activities			
Employee Related 5.181 6.661 5.775 Personnel Services Grants and Subsidies Equivalent Income Tax Other Payments 2,455 3,168 2,432 Total Payments 2,455 3,168 2,432 Appropriation Appropriation Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services (546) 1,191 (2,474) Interest Received Other Receipts Total Receipts				
Grants and SubsidiesFinance CostsEquivalent Income TaxOther Payments2,4553,1682,432Total Payments2,4553,1682,432Total Payments2,4553,1682,432AppropriationFunding Distribution from Department7,6217,6518,318Cash reinbursements from the Crown EntitySale Of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts1,908Total ReceivedCash Flows From Operating ActivitiesPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing ActivitiesPurchases of InvestmentsAdvances made <td>-</td> <td>5,181</td> <td>6,661</td> <td>5,775</td>	-	5,181	6,661	5,775
Finance CostsEquivalent Income TaxOther Payments2,4553,1682,432Total Payments7,6369,8298,207ReceiptsAppropriationFunding Distribution from Department7,6217,6518,318Cash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedOther ReceiptsTotal Receipts7,07510,7505,843Proceeds from Sale of Investing ActivitiesPurchases of Poperty, Plant and EquipmentPurchases of Investing ActivitiesAdvances Repayments ReceivedAdvances Repayments ReceivedOther Investing ActivitiesProceeds from S	Personnel Services			
Equivalent Income TaxOther Payments2.4553.1682.432Total Payments7.6369.8298.207ReceiptsAppropriationFunding Distribution from Department7.6518.318Cash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1.191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and Contributions	Grants and Subsidies			
Other Payments 2,455 3,168 2,432 Total Payments 7,636 9,829 8,207 Receipts	Finance Costs			
Total Payments7,6369,8298,207ReceiptsAppropriationFunding Distribution from Department7,6217,6518,318Cash reimbursements from the Crown EntityCash transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts1,908Total Receipts1,008Proceeds from Sale of Property, Plant and EquipmentPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedOther In	Equivalent Income Tax			
Receipts	Other Payments	2,455	3,168	2,432
Appropriation Funding Distribution from Department 7,621 7,651 8,318 Cash reinbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services (546) 1,191 (2,474) Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 7,075 10,750 5,843 Net Cash Flows From Operating Activities Purchases of Property, Plant and Equipment Purchases of Investments Advances made Other Investing	Total Payments	7,636	9,829	8,207
Funding Distribution from Department7,6217,6518,318Cash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts7,07510,7505,843Net Cash Flows From Operating ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of InvestmentsAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesPurchases of InvestmentsAdvances madeOther InvestingProceeds from Barcing ActivitiesPurchases of InvestmentsOther InvestingOther Investing Activities </td <td>Receipts</td> <td></td> <td></td> <td></td>	Receipts			
Cash reimbursements from the Crown EntitySale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts1,908Total Receipts10,7505,843Net Cash Flows From Operating Activities(561)921(2,363)Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing ActivitiesProceeds from Sale of InvestmentsOther Investing ActivitiesProceeds from Sale of Investing ActivitiesProceeds from Sale of Investing ActivitiesProceeds from Investing Activities <td></td> <td></td> <td></td> <td></td>				
Sale Proceeds Transfers to the Crown EntityCash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts1,908Total Receipts7,07510,7505,843Net Cash Flows From Operating Activities(561)921(2,363)Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances Repayments ReceivedOther InvestingOther InvestingDividends PaidOther InvestingOther Investing ActivitiesDividends Paid <td></td> <td>7,621</td> <td>7,651</td> <td>8,318</td>		7,621	7,651	8,318
Cash transfers to the Crown EntitySale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and ContributionsOther Receipts1,908Total Receipts1,908Total ReceiptsProceeds from Operating Activities(561)921(2,363)Parchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Financing ActivitiesProceeds from Sale of InvestmentsAdvances madeOther InvestingProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesOther Investing <td< td=""><td></td><td></td><td></td><td></td></td<>				
Sale of Goods and Services(546)1,191(2,474)Retained Taxes, Fees and FinesInterest ReceivedGrants and Contributions1,908Other Receipts1,908Total Receipts1,908Total Receipts1,908Total Receipts1,908Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther InvestingOther Investing ActivitiesProceeds from Borrowings and AdvancesDividends PaidDividends PaidRepayment of Borrowings and AdvancesDividends PaidOther Financing<				
Retained Taxes, Fees and FinesInterest ReceivedGrants and Contributions1,908Other Receipts1,908Total Receipts7,07510,7505,843Net Cash Flows From Operating Activities(561)921(2,363)Pash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedAdvances from Investing Activities(97)(97)(112)Proceeds from Brone Intracting ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing Activiti	-			
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Grants and ContributionsOther Receipts1,908Total Receipts7,07510,7505,843Net Cash Flows From Operating Activities(561)921(2,363)Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther InvestingNet Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesOther FinancingOther FinancingOther Financing ActivitiesNet Cash Flows From Financing Activities <td></td> <td></td> <td></td> <td></td>				
Other Receipts1,908Total Receipts7,07510,7505,843Net Cash Flows From Operating Activities(561)921(2,363)Parceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances Repayments ReceivedOther InvestingOther InvestingOther InvestingOther InvestingOther InvestingOther Investing ActivitiesProceeds from Borrowings and AdvancesDividends PaidOther FinancingOther FinancingOther Stad Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing Activities <td></td> <td></td> <td></td> <td></td>				
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Net Cash Flows From Operating Activities(561)921(2,363)Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·			
Cash Flows From Investing Activities	Total Receipts	7,075	10,750	5,843
Proceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and Equipment(97)(27)(112)Proceeds from Sale of InvestmentsPurchases of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingOther InvestingOther Investing Activities(97)(97)(112)Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesDividends PaidOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOther FinancingOther FinancingNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash EquivalentsOpening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring<		(561)	921	(2,363)
Purchases of Property, Plant and Equipment(97)(27)(112)Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing Activities(97)(97)(112)Proceeds from Borrowings and AdvancesProceeds from Borrowings and AdvancesDividends PaidOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesOther FinancingCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	-			
Proceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther Investing(70)Net Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesDividends PaidOther FinancingOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Purchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash EquivalentsNet Increase/(Decrease) in CashOpening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring		(97)	(27)	(112)
Advances Repayments ReceivedAdvances madeOther Investing(70)Net Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesCapital Appropriation - Equity AppropriationNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesCash Equity Injection to For-Profit EntitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Advances madeOther Investing(70)Net Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesCash EquivalentsCash flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Other InvestingOther Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsReclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Net Cash Flows From Investing Activities(97)(97)(112)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash EquivalentsReclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824Opening Cash and Cash Equivalents1,1972,272Opening Cash and Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring			· · ·	
Proceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring		(97)	(97)	(112)
Repayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	-			
Dividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Other FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Capital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Cash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	-			
Net Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring		•••		
Net Increase/(Decrease) in Cash(658)824(2,475)Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Opening Cash and Cash Equivalents1,1972,2723,096Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Cash transferred in(out) as a Result of Administrative Restructuring		1,197	2,272	3,096
Closing Cash and Cash Equivalents5403,096620	-			
	Closing Cash and Cash Equivalents	540	3,096	620

NSW Reconstruction Authority

Net Result	(8,277)	(62,690)	281,021
Other Gains/(Losses)			
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	1,735,764	876,252	1,441,083
Other Revenue		4,043	1
Retained Taxes, Fees and Fines			
Investment Revenue			
Grants and Contributions			
Sales of Goods and Services			
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	336	488	339
Funding Distribution from Department	1,735,428	871,721	1,440,743
Appropriation Revenue			
Revenue	, ,		, ,
TOTAL EXPENSES EXCLUDING LOSSES	1,744,041	938,942	1,160,062
Other Expenses			
Finance Costs	12	1,716	13
Depreciation and Amortisation	79,418	90,805	74,229
Appropriation Expense			
Grants and Subsidies	1,497,433	725,431	989,564
Other Operating Expenses	 97.072	 50.960	23.640
Personnel Services Expenses	70,100	70,030	72,010
Operating Expenses - Employee Related	70,106	70,030	72,616
Expenses Excluding Losses			
	Budget \$000	Revised \$000	Budget \$000
		24-25	2025-26

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	511,488	359,150	572,008
Taxes Receivable			
Receivables	3,211	3,211	3,211
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	32,668	32,668	32,668
Assets Held For Sale			
Total Current Assets	547,368	395,029	607,887
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	204,230	151,156	229,856
Plant and Equipment	115,530	89,854	17,233
Infrastructure Systems			
Investment Properties			
Right of Use Assets	1,209	300	294
Intangibles	1,390	169	331
Other Assets			
Total Non Current Assets	322,359	241,479	247,714
Total Assets	869,727	636,508	855,601
Liabilities			
Current Liabilities			
Current Liabilities Taxes Payable			
	 561,379	 326,310	 276,545
Taxes Payable Payables Contract Liabilities		 326,310 	 276,545
Taxes Payable Payables	561,379	 326,310 	 276,545
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	561,379 	 1,021	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	561,379 		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	561,379 1,094	 1,021	 1,021
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	561,379 1,094 52,775	 1,021 21,103	 1,021
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	561,379 1,094 52,775 	 1,021 21,103 	 1,021
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	561,379 1,094 52,775 	 1,021 21,103 	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes Payable	561,379 1,094 52,775 	 1,021 21,103 	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current Liabilities	561,379 1,094 52,775 615,248	 1,021 21,103 348,434	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes Payable	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayables	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowings	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 	 1,021 50,877
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract Liabilities at Fair Value	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 	 1,021 50,877 328,443
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowings	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 84	 1,021 50,877 328,443 84
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisions	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 84	 1,021 50,877 328,443 84
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 84 41,999 	 1,021 50,877 328,443 84 62
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesNon Current LiabilitiesOther Financial LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current Liabilities	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 84 41,999 	 1,021 50,877 328,443 84 62 146
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal Non Current LiabilitiesTotal Non Current LiabilitiesTotal Non Current Liabilities	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 84 41,999 42,083 390,517	 1,021 50,877 328,443
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Assets	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 84 41,999 42,083 390,517	 1,021 50,877 328,443
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquity	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 84 41,999 42,083 390,517 245,991	 1,021 50,877 328,443 328,443 84 62 146 328,589 527,012
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Rinancial Liabilities at Fair ValueBorrowingsProvisionsOtherTotal Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated Funds	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 	 1,021 50,877 328,443 328,443 84 62 146 328,589 527,012
Taxes PayablePayablesContract LiabilitiesOther Financial Liabilities at Fair ValueBorrowingsProvisionsOtherLiabilities Associated with Assets Held for SaleTotal Current LiabilitiesNon Current LiabilitiesTaxes PayablePayablesContract Liabilities at Fair ValueBorrowingsProvisionsOther Financial Liabilities at Fair ValueBorrowingsProvisionsOther Total Non Current LiabilitiesTotal LiabilitiesNet AssetsEquityAccumulated FundsReserves	561,379 1,094 52,775 615,248 	 1,021 21,103 348,434 348,434 348,434 	 1,021 50,877 328,443 328,443 84 62 146 328,589 527,012

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cook Flows From One noting Activities	çõõõ	çooo	çccc
Cash Flows From Operating Activities			
Payments	60 770	70 202	70.014
Employee Related Personnel Services	69,770	72,383	72,214
	 1 007 422	 1 000 100	
Grants and Subsidies Finance Costs	1,997,433 12	1,022,188 12	989,564
	12	12	13
Equivalent Income Tax Other Payments	 95,369	 30,380	 85,631
Total Payments	2,162,584	1,124,962	1,147,422
	2,102,304	1,124,302	1,147,466
Receipts			
Appropriation	1 705 400	 071 701	
Funding Distribution from Department Cash reimbursements from the Crown Entity	1,735,428	871,721	1,440,743
Sale Proceeds Transfers to the Crown Entity			
-			
Cash transfers to the Crown Entity Sale of Goods and Services		 387	
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions			
Other Receipts		 10,175	
Total Receipts	 1,735,428	882,283	1,440,744
	1,755,420	002,200	1,770,777
Not Cook Flows From Operating Activities	(407 156)	(242670)	202 222
Net Cash Flows From Operating Activities	(427,156)	(242,679)	293,322
Cash Flows From Investing Activities	(427,156)	(242,679)	293,322
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment		(242,679) (56,726)	293,322 (80,300)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments		 (56,726)	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received		 (56,726) 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (120,433) 	 (56,726) 	 (80,300)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (120,433) (1,664)	 (56,726) (164)	 (80,300) (164)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities	 (120,433) 	 (56,726) 	 (80,300)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing Activities	 (120,433) (1,664)	 (56,726) (164)	 (80,300) (164)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Financing ActivitiesProceeds from Borrowings and Advances	 (120,433) (1,664)	 (56,726) (164)	 (80,300) (164)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (120,433) (1,664)	 (56,726) (164)	 (80,300) (164) (80,464)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (120,433) (1,664) (122,097) 	 (56,726) (164)	 (80,300) (164) (80,464)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (120,433) (1,664) (122,097) 	 (56,726) (164)	 (80,300) (164) (80,464)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesCash Flows From Source and AdvancesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit Entities	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing Activities	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Cash Flows PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) (56,890) 	 (80,300) (164) (80,464)
Cash Flows From Investing ActivitiesProceeds from Sale of Property, Plant and EquipmentPurchases of Property, Plant and EquipmentProceeds from Sale of InvestmentsPurchases of InvestmentsAdvances Repayments ReceivedAdvances madeOther InvestingNet Cash Flows From Investing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Cash Flows From Financing ActivitiesOpening Cash and Cash Equivalents	 (120,433) (1,664) (122,097) 	 (56,726) (164) (56,890) (56,890) 	 (80,300) (164) (80,464)

Public Service Commission

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	20,707		
Personnel Services Expenses			
Other Operating Expenses	10,064		
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	548		
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	31,319		
Revenue			
Appropriation Revenue	21,608		
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	518		
Transfers to the Crown Entity			
Sales of Goods and Services	3,047		
Grants and Contributions	5,813		
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	(0)		
Total Revenue	30,986		
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(333)		

		2024-25 Budget Revised	
	Budget \$000	\$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,315		
Taxes Receivable			
Receivables	953		
Contract Assets			
Inventories			
Financial Assets at Fair Value Other Financial Assets			
Other Other			
Assets Held For Sale	•••		
Total Current Assets	6,268		•••
Non Current Assets	0,200		
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	1,356		
Infrastructure Systems	, 		
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets	1,356		
Total Assets	7,624		
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	2,360		
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	2,356		
Other Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	4,716		
Non Current Liabilities			
Taxes Payable Payables			
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value		•••	
Borrowings			
Provisions	410		
Other			
Total Non Current Liabilities	410		
Total Liabilities			
	5,126		
Net Assets	2,498		
Equity	0.400	(0)	
Accumulated Funds	2,498	(0)	
Reserves	•••		
Capital Equity			
Total Equity	2,498	(0)	

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,189		
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	10,064		
Total Payments	30,253		
Receipts			
Appropriation	21,608		
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,047		
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	5,813		
Other Receipts	(0)		
Total Receipts	30,468		
Net Cash Flows From Operating Activities	215		
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(270)		
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	· · · · ·		
Net Cash Flows From Investing Activities	(270)		
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••		
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	•••		
Net Increase/(Decrease) in Cash	(55)		
Opening Cash and Cash Equivalents	5,370	6,063	
Reclassification of Cash Equivalents			
		(6,063)	
Cash transferred in(out) as a Result of Administrative Restructuring		(0,003)	